

## Massachusetts Department of Elementary and Secondary Education FY18 END OF YEAR FINANCIAL REPORT

**698 Manchester Essex**

For all related information go to: <http://www.doe.mass.edu/finance>

**SCHEDULE 1  
REVENUE AND EXPENDITURE SUMMARY**

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

**I. REVENUES**

Row	Line	A. REVENUE FROM LOCAL SOURCES	1	2	3	4	5	6
15	10	Assessments Received by Regional Schools					23,993,609	23,993,609
16	20	E & D Fund Appropriations FY17: Revenues to Regional District						0
17	30	Tuition From Individuals						0
18	40	Tuition From Other Districts in Comm.		26,500				26,500
19	50	Tuition From Districts in Other States						0
20	60	Previous Yr Unexpended Encumbrances (Carry Forward)						0
21	70	Transportation Fees	19,800					19,800
22	80	Earnings on Investments					37,319	37,319
23	90	Rental of School Facilities						0
24	100	Other Revenue					23,196	23,196
25	101	Medical Care and Assistance		89,488				89,488
26	105	Non Revenue Receipts						0
27	110	<b>TOTAL REVENUE FROM LOCAL SOURCES</b>	19,800	115,988	0	0	24,054,124	24,189,912

**B. REVENUE FROM STATE AID**

-----State aid is not reported by program -----

29	125	School Aid (Chapter 70)					2,967,368	2,967,368
30	130	Mass. School Building Authority Construction Aid	Contract			Other		0
31	140	Pupil Transportation (Ch. 71,71A,71B,74)					156,460	156,460
32	170	Charter Tuition Reimbursements and Facilities Aid	Charter Reir	0		Facilities	0	0
33	180	Circuit Breaker					130,698	130,698
34	190	Foundation Reserve, State Impact Aid, and Regional Bonus Aid					0	0
35	200	<b>TOTAL REVENUE FROM STATE AID</b>						3,254,526

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REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

I. REVENUES

C. REVENUE FROM FEDERAL GRANTS

38	300	ESE Administered Grants	28,695	135,444	0		3,520	167,659
39	481	Other Federal Grants		1,223				1,223
40	490	<b>TOTAL REVENUE FEDERAL GRANTS</b>	28,695	136,667	0	0	3,520	168,882

D. REVENUE FROM STATE GRANTS

42	510	ESE Administered Grants	0	0	0		0	0
43	590	Other State Grants					3,000	3,000
44	600	<b>TOTAL REVENUE STATE GRANTS</b>	0	0	0	0	3,000	3,000

E. REVENUE- REVOLVING & SPECIAL FUNDS

46	610	School Lunch Receipts					425,014	425,014
47	620	Athletic Receipts					251,040	251,040
48	630	Tuition Receipts-School Choice	265,000	79,244	0			344,244
49	640	Tuition Receipts-Other					54,383	54,383
50	650	Other Local Receipts					60,289	60,289
51	660	Private Grants	0	0	0	75,427	0	75,427
52	670	<b>TOTAL REVENUE REVOLVING &amp; SPECIAL FUNDS</b>	265,000	79,244	0	75,427	790,726	1,210,397

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II. EXPENDITURES

A. BY SCHOOL COMMITTEE

**School Committee (1110)**

61	702	Clerical Salaries (02)				4,200	4,200
62	703	Other Salaries (03)					0
63	704	Contracted Services (04)				2,865	2,865
64	705	Supplies and Materials (05)				1,063	1,063
65	706	Other Expenses (06)				5,449	5,449
66	709	<b>Sub-total</b>				13,577	13,577

**Superintendent (1210)**

68	721	Professional Salaries (01)				189,869	189,869
69	722	Clerical Salaries (02)				31,647	31,647
70	723	Other Salaries (03)					0
71	724	Contracted Services (04)				105,039	105,039
72	725	Supplies and Materials (05)				8,288	8,288
73	726	Other Expenses (06)				1,962	1,962
74	729	<b>Sub-total</b>				336,805	336,805

**Assistant Superintendents (1220)**

76	741	Professional Salaries (01)					0
77	742	Clerical Salaries (02)					0
78	743	Other Salaries (03)					0
79	744	Contracted Services (04)					0
80	745	Supplies and Materials (05)					0
81	746	Other Expenses (06)					0
82	749	<b>Sub-total</b>				0	0

**Other District-Wide Administration (1230)**

84	761	Professional Salaries (01)					0
85	762	Clerical Salaries (02)					0
86	763	Other Salaries (03)					0
87	764	Contracted Services (04)					0
88	765	Supplies and Materials (05)					0
89	766	Other Expenses (06)					0
90	769	<b>Sub-total</b>				0	0

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

**Business and Finance (1410)**

92	781	Professional Salaries (01)				164,065	164,065
93	782	Clerical Salaries (02)				86,909	86,909
94	783	Other Salaries (03)					0
95	784	Contracted Services (04)				9,751	9,751
96	785	Supplies and Materials (05)					0
97	786	Other Expenses (06)				8,869	8,869
98	789	<b>Sub-total</b>				269,594	269,594

**Human Resources and Benefits (1420)**

100	801	Professional Salaries (01)					0
101	802	Clerical Salaries (02)				86,909	86,909
102	803	Other Salaries (03)				5,000	5,000
103	804	Contracted Services (04)				11,610	11,610
104	805	Supplies and Materials (05)					0
105	806	Other Expenses (06)					0
106	809	<b>Sub-total</b>				103,519	103,519

**Legal Service for School Committee (1430)**

108	821	Professional Salaries (01)					0
109	822	Clerical Salaries (02)					0
110	823	Other Salaries (03)					0
111	824	Contracted Services (04)				24,314	24,314
112	825	Supplies and Materials (05)					0
113	826	Other Expenses (06)					0
114	829	<b>Sub-total</b>				24,314	24,314

**Legal Settlements (1435)**

116	844	Contracted Services (04)					0
117	845	Supplies and Materials (05)					0
118	846	Other Expenses (06)					0
119	849	<b>Sub-total</b>	0	0	0	0	0

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

District-wide Information Mgmt & Tech (1450)

121	861	Professional Salaries (01)					0
122	862	Clerical Salaries (02)					0
123	863	Other Salaries (03)					0
124	864	Contracted Services (04)				12,771	12,771
125	865	Supplies and Materials (05)				29,562	29,562
126	866	Other Expenses (06)				10,538	10,538
127	869	<b>Sub-total</b>				52,871	52,871

Curriculum Directors and Department Heads (Supervisory) (2110)

129 *	881	Professional Salaries (01)	132,188	134,853	0	0	267,041
130 *	882	Clerical Salaries (02)	0	96,690	0	0	96,690
131 *	883	Other Salaries (03)	0	0	0	0	0
132 *	884	Contracted Services (04)	0	82,148	0	0	82,148
133 *	885	Supplies and Materials (05)	530	3,755	0	0	4,285
134 *	886	Other Expenses (06)	716	865	0	0	1,581
135	889	<b>Sub-total</b>	133,434	318,311	0	0	451,745

Curriculum Directors and Department Heads (Non-Supervisory) (2120)

137 *	901	Professional Salaries (01)	43,881	188,269	0	0	232,150
138 *	902	Clerical Salaries (02)	0	0	0	0	0
139 *	903	Other Salaries (03)	0	0	0	0	0
140 *	904	Contracted Services (04)	0	0	0	0	0
141 *	905	Supplies and Materials (05)	0	0	0	0	0
142 *	906	Other Expenses (06)	0	0	0	0	0
143	909	<b>Sub-total</b>	43,881	188,269	0	0	232,150

School Leadership-Building (2210)

145	921	Professional Salaries (01)				608,116	608,116
146	922	Clerical Salaries (02)				213,873	213,873
147	923	Other Salaries (03)				0	0
148	924	Contracted Services (04)				1,026	1,026
149	925	Supplies and Materials (05)				14,159	14,159
150	926	Other Expenses (06)				19,172	19,172
151	929	<b>Sub-total</b>				856,346	856,346

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

**Building Technology (2250)**

153	961	Professional Salaries (01)				101,085	101,085
154	962	Clerical Salaries (02)				0	0
155	963	Other Salaries (03)				83,535	83,535
156	964	Contracted Services (04)				0	0
157	965	Supplies and Materials (05)				0	0
158	966	Other Expenses (06)				1,180	1,180
159	969	<b>Sub-total</b>				185,800	185,800

**Teachers (2305)**

161 *	981	Professional Salaries (01)	8,210,405	1,999,598	0	0	10,210,003
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**Medical/ Therapeutic Services (2320)**

163	1041	Professional Salaries (01)	0	271,959	0	0	271,959
164	1042	Clerical Salaries (02)	0	0	0	0	0
165	1043	Other Salaries (03)	0	0	0	0	0
166	1044	Contracted Services (04)	0	217,773	0	0	217,773
167	1049	<b>Sub-total</b>	0	489,732	0	0	489,732

**Substitutes, Long Term (2324)**

169 *	1051	Professional Salaries (01)	26,611	14,637	0	0	41,248
170 *	1053	Other Salaries (03)	0	0	0	0	0
171 *	1054	Contracted Services (04)	0	0	0	0	0
172	1059	<b>Sub-total</b>	26,611	14,637	0	0	41,248

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

**Substitutes, Short Term (2325)**

174 *	1063	Other Salaries (03)	70,132	20,364	0	0	90,496
175 *	1064	Contracted Services (04)	0	0	0	0	0
176	1069	<b>Sub-total</b>	70,132	20,364	0	0	90,496

**All Non-Clerical Paraprofessionals/Instructional Assistants (2330)**

178	1083	Other Salaries (03)	243,545	650,829	0	0	894,374
179	1084	Contracted Services (04)	0	0	0	0	0
180	1089	<b>Sub-total</b>	243,545	650,829	0	0	894,374

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

		1	2	3	4	5	6
<b>Librarians and Media Center Directors (2340)</b>							
182	1101	Professional Salaries (01)				184,125	184,125
183	1102	Clerical Salaries (02)				1,592	1,592
184	1103	Other Salaries (03)				0	0
185	1109	<b>Sub-total</b>				185,717	185,717
<b>Professional Development Leadership (2351)</b>							
187	1121	Professional Salaries (01)				0	0
188	1122	Clerical Salaries (02)				0	0
189	1125	Supplies and Materials (05)				445	445
190	1126	Other Expenses (06)				1,407	1,407
191	1129	<b>Sub-total</b>				1,852	1,852
<b>Instructional Coaches (2352)</b>							
193 *	1131	Professional Salaries (01)	0	0	0	0	0
194 *	1134	Contracted Services (04)	0	0	0	0	0
195 *	1135	Supplies and Materials (05)	0	0	0	0	0
196 *	1136	Other Expenses (06)	0	0	0	0	0
197	1139	<b>Sub-total</b>	0	0	0	0	0
<b>Stipends for Teachers Providing Instructional Coaching (2354)</b>							
199 *	1151	Other Salaries (03)	37,042	0	0	0	37,042
<b>Costs for Instructional Staff to Attend Professional Development (2356)</b>							
201 *	1171	Professional Salaries (01)	0	0	0	0	0
202 *	1173	Other Salaries (03)	0	0	0	0	0
203 *	1175	Supplies and Materials (05)	0	0	0	0	0
204 *	1176	Other Expenses (06)	22,056	0	0	0	22,056
205	1179	<b>Sub-total</b>	22,056	0	0	0	22,056
<b>Outside Professional Development for Instructional Staff (2358)</b>							
207 *	1194	Contracted Services (04)	22,025	0	0	0	22,025
208 *	1195	Supplies and Materials (05)	0	0	0	0	0
209 *	1196	Other Expenses (06)	0	0	0	0	0
210	1199	<b>Sub-total</b>	22,025	0	0	0	22,025

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

<b>Textbooks and Related Software/Media/Materials (2410)</b>						
212	1204	Contracted Services (04)	0	0	0	0
213	1205	Supplies and Materials (05)	20,500	0	0	20,500
214	1206	Other Expenses (06)	0	0	0	0
215	1209	<b>Sub-total</b>	20,500	0	0	20,500
<b>Other Instructional Materials (2415)</b>						
217	1224	Contracted Services (04)	0	0	0	0
218	1225	Supplies and Materials (05)	134,641	7,213	0	141,854
219	1226	Other Expenses (06)	0	0	0	0
220	1229	<b>Sub-total</b>	134,641	7,213	0	141,854
<b>Instructional Equipment (2420)</b>						
222	1244	Contracted Services (04)	45,016	2,397	0	47,413
223	1245	Supplies and Materials (05)	2,512	1,830	0	4,342
224	1246	Other Expenses (06)	0	0	0	0
225	1249	<b>Sub-total</b>	47,528	4,227	0	51,755
<b>General Supplies (2430)</b>						
227	1265	Supplies and Materials (05)	37,733	0	0	37,733
<b>Other Instructional Services (2440)</b>						
229	1283	Other Salaries (03)	29,645	62,002	0	91,647
230	1284	Contracted Services (04)	4,261	0	0	4,261
231	1285	Supplies and Materials (05)	0	0	0	0
232	1286	Other Expenses (06)	0	0	0	0
233	1289	<b>Sub-total</b>	33,906	62,002	0	95,908
<b>Classroom Instructional Technology (2451)</b>						
235	1304	Contracted Services (04)	42,835	0	0	42,835
236	1305	Supplies and Materials (05)	25,014	0	0	25,014
237	1306	Other Expenses (06)	5,055	0	0	5,055
238	1309	<b>Sub-total</b>	72,904	0	0	72,904
<b>Other Instructional Hardware (2453)</b>						
240	1324	Contracted Services (04)				0
241	1325	Supplies and Materials (05)				0
242	1326	Other Expenses (06)				0
243	1329	<b>Sub-total</b>				0

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

Instructional Software (2455)

245	1344	Contracted Services (04)				3,684	3,684
246	1345	Supplies and Materials (05)				26,635	26,635
247	1346	Other Expenses (06)				0	0
248	1349	<b>Sub-total</b>				30,319	30,319

Guidance Including Guidance Counselors and Adjustment Counselors (2710)

250	1361	Professional Salaries (01)	561,735	88,332	0	0	650,067
251	1362	Clerical Salaries (02)	50,447	0	0	0	50,447
252	1363	Other Salaries (03)	0	0	0	0	0
253	1364	Contracted Services (04)	3,680	0	0	0	3,680
254	1365	Supplies and Materials (05)	1,135	0	0	0	1,135
255	1366	Other Expenses (06)	0	0	0	0	0
256	1369	<b>Sub-total</b>	616,997	88,332	0	0	705,329

Testing and Assessment (2720)

258	1381	Professional Salaries (01)	0	0	0	0	0
259	1382	Clerical Salaries (02)	0	0	0	0	0
260	1383	Other Salaries (03)	0	0	0	0	0
261	1384	Contracted Services (04)	0	0	0	0	0
262	1385	Supplies and Materials (05)	1,152	10,474	0	0	11,626
263	1386	Other Expenses (06)	0	0	0	0	0
264	1389	<b>Sub-total</b>	1,152	10,474	0	0	11,626

Psychological Services (2800)

266	1401	Professional Salaries (01)	0	277,180	0	0	277,180
267	1402	Clerical Salaries (02)	0	0	0	0	0
268	1403	Other Salaries (03)	0	0	0	0	0
269	1404	Contracted Services (04)	0	0	0	0	0
270	1405	Supplies and Materials (05)	0	0	0	0	0
271	1406	Other Expenses (06)	0	0	0	0	0
272	1409	<b>Sub-total</b>	0	277,180	0	0	277,180

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Attendance and Parent Liaison Services (3100)

274	1421	Professional Salaries (01)					0
275	1422	Clerical Salaries (02)					0
276	1423	Other Salaries (03)					0
277	1424	Contracted Services (04)					0
278	1425	Supplies and Materials (05)					0
279	1426	Other Expenses (06)					0
280	1429	<b>Sub-total</b>				0	0

Medical/Health Services (3200)

282	1441	Professional Salaries (01)				264,737	264,737
283	1442	Clerical Salaries (02)					0
284	1443	Other Salaries (03)				12,742	12,742
285	1444	Contracted Services (04)					0
286	1445	Supplies and Materials (05)				3,334	3,334
287	1446	Other Expenses (06)					0
288	1449	<b>Sub-total</b>				280,813	280,813

Transportation Services (3300)

290	1461	Professional Salaries (01)					0
291	1462	Clerical Salaries (02)					0
292	1463	Other Salaries (03)					0
293	1464	Contracted Services (04)	371,355	336,097			707,452
294	1465	Supplies and Materials (05)					0
295	1466	Other Expenses (06)					0
296	1469	<b>Sub-total</b>	371,355	336,097	0	0	707,452

Food Services (3400)

298	1481	Professional Salaries (01)					0
299	1482	Clerical Salaries (02)					0
300	1483	Other Salaries (03)				67,432	67,432
301	1484	Contracted Services (04)					0
302	1485	Supplies and Materials (05)					0
303	1486	Other Expenses (06)					0
304	1489	<b>Total</b>				67,432	67,432

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A. BY SCHOOL COMMITTEE

Athletics (3510)						
306	1501	Professional Salaries (01)			49,075	49,075
307	1502	Clerical Salaries (02)			54,536	54,536
308	1503	Other Salaries (03)			202,735	202,735
309	1504	Contracted Services (04)			42,709	42,709
310	1505	Supplies and Materials (05)				0
311	1506	Other Expenses (06)			12,000	12,000
312	1509	<b>Sub-total</b>			361,055	361,055
Other Student Activities (3520)						
314	1521	Professional Salaries (01)			128,446	128,446
315	1522	Clerical Salaries (02)				0
316	1523	Other Salaries (03)				0
317	1524	Contracted Services (04)			20,670	20,670
318	1525	Supplies and Materials (05)				0
319	1526	Other Expenses (06)			43,894	43,894
320	1529	<b>Sub-total</b>			193,010	193,010
School Security (3600)						
322	1541	Professional Salaries (01)			3,000	3,000
323	1542	Clerical Salaries (02)				0
324	1543	Other Salaries (03)				0
325	1544	Contracted Services (04)			932	932
326	1545	Supplies and Materials (05)				0
327	1546	Other Expenses (06)				0
328	1549	<b>Sub-total</b>			3,932	3,932
Custodial Services (4110)						
330	1561	Professional Salaries (01)				0
331	1562	Clerical Salaries (02)				0
332	1563	Other Salaries (03)			192,796	192,796
333	1564	Contracted Services (04)			353,966	353,966
334	1565	Supplies and Materials (05)			47,551	47,551
335	1566	Other Expenses (06)				0
336	1569	<b>Sub-total</b>			594,313	594,313

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II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

<b>Heating of Buildings (4120)</b>						
338	1574	Contracted Services (04)				0
339	1575	Supplies and Materials (05)			128,542	128,542
340	1576	Other Expenses (06)				0
341	1579	<b>Sub-total</b>			128,542	128,542
<b>Utility Services (4130)</b>						
343	1584	Contracted Services (04)			76,445	76,445
344	1585	Supplies and Materials (05)			327,655	327,655
345	1586	Other Expenses (06)				0
346	1589	<b>Sub-total</b>			404,100	404,100
<b>Maintenance of Grounds (4210)</b>						
348	1591	Professional Salaries (01)				0
349	1592	Clerical Salaries (02)			59,950	59,950
350	1593	Other Salaries (03)				0
351	1594	Contracted Services (04)			118,031	118,031
352	1595	Supplies and Materials (05)				0
353	1596	Other Expenses (06)				0
354	1599	<b>Sub-total</b>			177,981	177,981
<b>Maintenance of Buildings (4220)</b>						
356	1601	Professional Salaries (01)			102,443	102,443
357	1602	Clerical Salaries (02)				0
358	1603	Other Salaries (03)			16,725	16,725
359	1604	Contracted Services (04)			141,873	141,873
360	1605	Supplies and Materials (05)			17,986	17,986
361	1606	Other Expenses (06)				0
362	1609	<b>Sub-total</b>			279,027	279,027
<b>Building Security System (4225)</b>						
364	1614	Contracted Services (04)			9,033	9,033
365	1615	Supplies and Materials (05)				0
366	1616	Other Expenses (06)				0
367	1619	<b>Sub-total</b>			9,033	9,033

SCHEDULE 1  
REVENUE AND EXPENDITURE SUMMARY

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

<b>Maintenance of Equipment (4230)</b>						
369	1621	Professional Salaries (01)				0
370	1622	Clerical Salaries (02)				0
371	1623	Other Salaries (03)				0
372	1624	Contracted Services (04)			22,300	22,300
373	1625	Supplies and Materials (05)			7,798	7,798
374	1626	Other Expenses (06)				0
375	1629	<b>Sub-total</b>			30,098	30,098
<b>Extraordinary Maintenance (4300)</b>						
377	1634	Contracted Services (04)				0
378	1635	Supplies and Materials (05)				0
379	1636	Other Expenses (06)				0
380	1639	<b>Sub-total</b>			0	0
<b>Networking and Telecommunications (4400)</b>						
382	1641	Professional Salaries (01)				0
383	1642	Clerical Salaries (02)				0
384	1643	Other Salaries (03)				0
385	1644	Contracted Services (04)				0
386	1645	Supplies and Materials (05)				0
387	1646	Other Expenses (06)				0
388	1649	<b>Sub-total</b>			0	0
<b>Technology Maintenance (4450)</b>						
390	1651	Professional Salaries (01)				0
391	1652	Clerical Salaries (02)				0
392	1653	Other Salaries (03)				0
393	1654	Contracted Services (04)				0
394	1655	Supplies and Materials (05)				0
395	1656	Other Expenses (06)				0
396	1659	<b>Sub-total</b>			0	0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
		CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
REGULAR DAY	SPECIAL EDUCATION				

**Employer Retirement Contributions (5100)**

398	1661	Employer Retirement Contributions (5100)				759,117	759,117
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SCHEDULE 1  
REVENUE AND EXPENDITURE SUMMARY

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
<b>Employee Separation Costs (5150)</b>						
400	1664	Professional Salaries (01)			20,000	20,000
401	1665	Clerical Salaries (02)				0
402	1666	Other Salaries (03)				0
403	1667	Contracted Services (04)				0
404	1669	<b>Sub-total</b>			20,000	20,000
<b>Insurance (5200)</b>						
406	1672	Insurance for Active Employees (5200)			2,300,544	2,300,544
407	1673	Insurance for Retired School Employees (5250)			874,097	874,097
408	1674	Other Non Employee Insurance (5260)			55,815	55,815
409	1679	<b>Sub-total</b>			3,230,456	3,230,456
<b>Rental Lease, Interest &amp; Other Fixed Charges (5300, 5400, 5500, 5550)</b>						
411	1681	Rental-Lease Equipment (5300)				0
412	1682	Rental-Lease Buildings (5350)				0
413	1683	Short-Term Interest RAN's (5400)				0
414	1684	Short-Term Interest-BAN's (5450)				0
415	1685	Other Fixed Charges (5500)				0
416	1686	School Crossing Guards (5550)				0
417	1689	<b>Sub-total</b>			0	0
<b>Civic Activities and Community Services (6200)</b>						
419	1701	Professional Salaries (01)				0
420	1702	Clerical Salaries (02)				0
421	1703	Other Salaries (03)				0
422	1704	Contracted Services (04)				0
423	1705	Supplies and Materials (05)				0
424	1706	Other Expenses (06)				0
425	1709	<b>Sub-total</b>	0	0	0	0
<b>Recreation (6300)</b>						
427	1711	Professional Salaries (01)				0
428	1712	Clerical Salaries (02)				0
429	1713	Other Salaries (03)				0
430	1714	Contracted Services (04)				0
431	1715	Supplies and Materials (05)				0
432	1716	Other Expenses (06)				0
433	1719	<b>Sub-total</b>			0	0
<b>Health Non-Public Schools (6800)</b>						
435	1721	Professional Salaries (01)				0
436	1722	Clerical Salaries (02)				0
437	1723	Other Salaries (03)				0
438	1724	Contracted Services (04)				0
439	1725	Supplies and Materials (05)				0
440	1726	Other Expenses (06)				0
441	1729	<b>Sub-total</b>	0	0	0	0

SCHEDULE 1  
REVENUE AND EXPENDITURE SUMMARY

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

II. EXPENDITURES  
A. BY SCHOOL COMMITTEE

Transportation Non-Public (6900)

443	1731	Professional Salaries (01)					0
444	1732	Clerical Salaries (02)					0
445	1733	Other Salaries (03)					0
446	1734	Contracted Services (04)					0
447	1735	Supplies and Materials (05)					0
448	1736	Other Expenses (06)					0
449	1739	Sub-total	0	0	0	0	0

Asset Acquisition & Improvement (7000)

451	1741	Purchase of Land & Buildings (7100, 7200)				479,337	479,337
452	1742	Equipment (7300, 7400)					0
453	1743	Capital Technology (7350)				166,020	166,020
454	1744	Motor Vehicles (7500, 7600)					0
455	1749	Sub-total				645,357	645,357

Long Term Debt (8000)

457	1751	Debt Retirement/Sch Construction (8100)				1,455,000	1,455,000
458	1752	Debt Service/Sch Construction (8200)				701,188	701,188
459	1753	Debt Service/Educ. & Other (8400, 8600)					0
460	1759	Sub-total				2,156,188	2,156,188

Payments to Other Districts (9000)

462	1770	Tuition to Mass. Public Schools (9100)		106,692			106,692
463	1780	School Choice Tuition (9110)	51,247	7,460	0		58,707
464	1790	Tuition to Commonwealth Charter Schools (9120)	0	0			0
465	1795	Tuition to Horace Mann Charter Schools (9125)					0
466	1800	Tuition to Out-of-State Schools (9200)		67,002			67,002
467	1810	Tuition to Non-Public Schools (9300)		201,254			201,254
468	1820	Tuition to Collaboratives (9400)		244,165			244,165
469	1840	Sub-total	51,247	626,573	0	0	677,820
470	1850	TOTAL EXPENDITURES BY SCHOOL COMMITTEE	10,197,094	5,093,838	0	0	11,401,168

SCHEDULE 1  
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

B. BY CITY OR TOWN

		1	2	3	4	5	6
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
478	1900	School Committee (1110)					0
479	1910	Business and Finance (1410)					0
480	1912	Human Resources and Benefits (1420)					0
481	1914	Legal Services for School Committee (1430)					0
482	1916	Legal Settlements (1435)					0
483	1920	District-wide Info Management and Technology (1450)					0
484	1930	Librarians and Media Center Directors (2340)				0	0
485	1935	Other Instructional Materials (2415)				0	0
486	1940	Health Services (3200)					0
487	1950	Pupil Transportation (3300)					0
488	1960	School Security (3600)					0
489	1970	School Custodial Services (4110)					0
490	1972	Heating of School Buildings (4120)					0
491	1974	School Utility Services (4130)					0
492	1975	Maintenance of School Grounds (4210)					0
493	1976	Maintenance of School Buildings (4220)					0
494	1978	School Building Security System (4225)					0
495	1979	Maintenance of School Equipment (4230)					0
496	1990	Extraordinary Maintenance (4300)					0
497	1995	Networking & Telecommunications (4400)					0
498	1996	Technology Maintenance (4450)					0
499	2000	Employer Retirement Contributions (5100)					0
		<b>Employee Separation Costs (5150)</b>					
501	2003	Professional Salaries (01)					0
502	2004	Clerical Salaries (02)					0
503	2005	Other Salaries (03)					0
504	2006	Contracted Services (04)					0
505	2007	<i>Sub-total</i>				0	0
506	2010	Insurance For Active Employees (5200)					0
507	2020	Insurance For Retired School Employees (5250)					0
508	2030	Other Non-Employee Insurance (5260)					0
509	2040	Rental-Lease Equipment (5300)					0
510	2050	Rental-Lease Buildings (5350)					0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

B. BY CITY OR TOWN

511

		1	2	3	4	5	6
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
2060	Short-Term Interest RAN's (5400)						0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

B. BY CITY OR TOWN

		1	2	3	4	5	6
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
512	2065	Short-Term Interest - BAN's (5450)					0
513	2070	Other Fixed Charges (5500)					0
514	2075	School Crossing Guards (5550)					0
515	2080	Health Non-Public Schools (6800)					0
516	2090	Transportation Non-Public Schools (6900)					0
517	2100	Purchase of Land & Buildings (7100, 7200)					0
518	2110	Equipment (7300, 7400)					0
519	2115	Capital Technology (7350)					0
520	2120	Motor Vehicles (7500, 7600)					0
521	2130	Long-Term Debt Retire/Sch Construction (8100)					0
522	2140	Long-Term Debt Service/Sch Construction (8200)					0
523	2200	Long-Term Debt Service/Educ & Other (8400, 8600)					0
<b>Payments to Other Districts (9000)</b>							
525	2210	Tuition to Mass. Public Schools (9100)		0			0
526	2220	School Choice Tuition (9110)	0	0	0		0
527	2230	Tuition to Commonwealth Charter Schools (9120)	0	0			0
528	2235	Tuition to Horace Mann Charter Schools (9125)					0
529	2240	Tuition to Out-of-State Schools (9200)					0
530	2250	Tuition to Non-Public Schools (9300)					0
531	2260	Tuition to Collaboratives (9400)					0
532	2270	Regional School Assessment (9500)					0
533	2280	<i>Sub-total</i>	0	0	0	0	0
534	2290	<b>TOTAL EXPENDITURES BY CITY OR TOWN</b>	0	0	0	0	0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

C.2. EXPENDITURES FROM FEDERAL GRANTS, STATE GRANTS AND SPECIAL FUNDS

1	2	3	4	5	6	7	8	9	10	11	12	13
Federal Grants			State Grants			Revolving and Special Funds						Total
Title I FC 305	IDEA FC 240	Other ESE Admin- istered	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Lunch	Other Local Receipts	

543	2801	School Committee (1110)											0
544	2802	Superintendent (1210)											0
545	2803	Assistant Superintendents (1220)											0
546	2804	Other District-Wide Administration (1230)											0
547	2805	Business and Finance (1410)											0
548	2806	Human Resources and Benefits (1420)											0
549	2807	Legal Service For School Committee (1430)											0
550	2808	Legal Settlements (1435)											0
551	2809	District-wide Information Mgmt and Tech (1450)										3,031	3,031
		<b>Instruction</b>											
553 *	2810	Curriculum Directors and Dept. Heads (Supervisory) (2110)	0	0	0	4,775	0	0	0	0	0	0	4,775
554 *	2811	Curriculum Directors and Dept. Heads (Non-Supervisory) (2120)	2,000	0	0	0	0	0	0	0	0	0	2,000
555	2812	School Leadership-Building (2210)	0	0	0	0	0	0	0	0	0	0	0
556	2814	Building Technology (2250)	0	0	0	0	0	0	0	0	0	0	0
557 *	2815	Teachers (2305)	82,682	170,665	0	0	0	0	5,267	44,753	0	0	303,367
558	2816	Medical/Therapeutic Services (2320)	0	0	0	0	0	0	0	0	0	0	0
559 *	2817	Substitutes, Long Term (2324)	0	0	0	0	0	0	0	0	0	0	0
560 *	2818	Substitutes, Short Term (2325)	0	0	0	0	0	0	0	0	0	0	0
561	2819	Non-Clerical Paraprofs./Instructional Assistants (2330)	0	59,076	0	0	0	0	0	0	0	0	59,076
562	2820	Librarians and Media Center Directors (2340)	0	0	0	0	0	0	0	0	0	0	0
563	2821	Professional Development Leadership (2351)	0	268	1,114	0	0	0	0	0	0	0	1,382
564 *	2822	Instructional Coaches (2352)	0	0	0	0	0	0	0	0	0	0	0
565 *	2823	Stipends for Teachers Providing Instructional Coaching (2354)	0	0	18,486	0	0	0	0	0	0	0	18,486
566 *	2824	Costs for Instructional Staff to Attend Prof. Development (2356)	0	11,804	0	83	0	0	900	0	0	0	12,787
567 *	2825	Outside Professional Development for Instructional Staff (2358)	1,750	0	8,345	0	0	0	0	0	0	0	10,095
568	2826	Textbooks and Related Software/Media/Materials (2410)	0	0	0	0	0	0	0	0	0	0	0
569	2827	Other Instructional Materials (2415)	0	0	0	0	0	0	27,670	0	0	0	27,670
570	2828	Instructional Equipment (2420)	0	0	0	0	0	0	5,037	0	0	0	5,037
571	2829	General Supplies (2430)	0	0	0	0	0	0	0	0	0	0	0
572	2830	Other Instructional Services (2440)	12,142	64,639	0	0	0	0	0	0	0	0	76,781
573	2831	Classroom Instructional Technology (2451)	0	5,056	1,381	0	0	0	2,040	0	0	0	8,477
574	2832	Other Instructional Hardware (2453)	0	0	0	0	0	0	0	0	0	0	0
575	2833	Instructional Software (2455)	0	0	0	0	0	0	0	0	0	0	0
576	2834	Guidance Counselors and Adjustment Counselors (2710)	0	0	0	0	0	0	0	0	0	0	0
577	2835	Testing and Assessment (2720)	0	552	0	977	0	0	0	0	0	27,884	29,413
578	2836	Psychological Services (2800)	0	0	0	0	0	0	0	0	0	0	0
579	2900	<b>TOTAL INSTRUCTION (2000)</b>	<b>98,574</b>	<b>312,060</b>	<b>29,326</b>	<b>5,835</b>	<b>0</b>	<b>0</b>	<b>40,914</b>	<b>44,753</b>	<b>0</b>	<b>27,884</b>	<b>559,346</b>

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

C.2. EXPENDITURES FROM FEDERAL

GRANTS, STATE GRANTS AND

SPECIAL FUNDS

1	2	3	4	5	6	7	8	9	10	11	12	13
Federal Grants			State Grants			Revolving and Special Funds						Total
Title I FC 305	IDEA FC 240	Other ESE Admin- istered	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Lunch	Other Local Receipts	

SCHEDULE 1  
 REVENUE AND EXPENDITURE SUMMARY  
 C.2. EXPENDITURES FROM FEDERAL  
 GRANTS, STATE GRANTS AND  
 SPECIAL FUNDS

	1	2	3	4	5	6	7	8	9	10	11	12	13
	Federal Grants			State Grants			Revolving and Special Funds						
	Title I FC 305	IDEA FC 240	Other ESE Admin- istered	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Lunch	Other Local Receipts	Total
581	2910	Attendance and Parent Liaison Services (3100)											0
582	2920	Medical/Health Services (3200)				3,000							3,000
583	2930	Transportation Services (3300)											0
584	2940	Food Services (3400)						3,853			503,975		507,828
585	2950	Athletics (3510)								241,826			241,826
586	2960	Other Student Body Activities (3520)						10,572					10,572
587	2965	School Security (3600)											0
588	2971	Custodial Services (4110)										20,545	20,545
589	2972	Heating of Buildings (4120)											0
590	2973	Utility Services (4130)											0
591	2974	Maintenance of Grounds (4210)						103					103
592	2975	Maintenance of Buildings (4220)							15,506				15,506
593	2976	Building Security System (4225)											0
594	2977	Maintenance of Equipment (4230)											0
595	2980	Extraordinary Maintenance (4300)											0
596	2982	Networking and Telecommunications (4400)											0
597	2984	Technology Maintenance (4450)										186	186
598	2991	Employer Retirement Contributions (5100)											0
599	2992	Employee Separation Costs (5150)											0
600	2993	Insurance for Active Employees (5200)							300,000				300,000
601	2994	Insurance for Retired School Employees (5250)											0
602	2995	Other Non-Employee Insurance (5260)											0
603	3012	Rental Lease of Equipment (5300)											0
604	3014	Rental Lease of Buildings (5350)											0
605	3022	Short Term Interest RAN's (5400)											0
606	3024	Short Term Interest BAN'S (5450)											0
607	3026	Other Fixed Charges (5500)											0
608	3028	School Crossing Guards (5550)											0
609	3030	Indirect Cost Transfers											0
610	3042	Civic Activities And Community Services (6200)											0
611	3044	Recreation Services (6300)											0
612	3046	Health Services to Non-Public Schools (6800)											0

SCHEDULE 1  
 REVENUE AND EXPENDITURE SUMMARY  
 C.2. EXPENDITURES FROM FEDERAL  
 GRANTS, STATE GRANTS AND  
 SPECIAL FUNDS

	1	2	3	4	5	6	7	8	9	10	11	12	13		
	Federal Grants			State Grants			Revolving and Special Funds								
	Title I FC 305	IDEA FC 240	Other ESE Admin- istered	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Lunch	Other Local Receipts	Total		
613	3048	Transportation To Non-Public Schools (6900)											0		
614	3052	Purchase of Land & Buildings (7100, 7200)						14,691				151,948	166,639		
615	3054	Equipment (7300, 7400)							68,632				68,632		
616	3056	Capital Technology (7350)											0		
617	3058	Motor Vehicles (7500, 7600)											0		
618	3062	Debt Retirement/Sch Construction (8100)											0		
619	3064	Debt Service/Sch Construction (8200)											0		
620	3066	Debt Service/Educ. & Other (8400, 8600)											0		
621	3072	Tuition to Mass. Public Schools (9100)							26,390				26,390		
622	3075	Tuition to Horace Mann Charter Schools (9125)											0		
623	3076	Tuition to Out-of-State Schools (9200)											0		
624	3077	Tuition to Non-Public Schools (9300)					198,249						198,249		
625	3078	Tuition to Collaboratives (9400)							39,694				39,694		
626	3080	TOTAL GRANT & SPECIAL FUND EXPENDITURES	98,574	312,060	29,326	5,835	0	3,000	198,249	70,133	494,974	241,826	503,975	203,594	2,161,547

SCHEDULE 2  
 FY17 ASSESSMENTS RECEIVED FROM MEMBER  
 TOWNS OR CITIES OF REGIONAL SCHOOL DISTRICTS

1	2	3	4	5	6
MEMBER CITY/TOWN CODE	MINIMUM LOCAL CON-TRIBUTION	ADDITIONAL LOCAL CON-TRIBUTION	TRANSF & OTHER EX-PENDITURES	CAPITAL & DEBT EX-PENDITURES	TOTAL

Please mark with an "X" assessment method used for FY17

	MEMBER CITY/TOWN NAME						
635	3100	ESSEX	092	4,062,505	3,530,639		855,606 8,448,750
636	3110	MANCHESTER	166	6,797,504	7,016,357		1,730,998 15,544,859
637	3120						0
638	3130						0
639	3140						0
640	3150						0
641	3160						0
642	3170						0
643	3180						0
644	3190						0
645	3200						0
646	3210						0
647	3220						0
648	3230						0
649	3240						0
650	3250						0
651	3260						0
652	3270						0
653	3280						0
654	3290						0
655	3300						0
656	3310						0
657	3320						0
658	3330						0
659	3340						0
660	3350						0
661	3360						0
662	3370	TOTAL ASSESSMENTS RECEIVED FROM MEMBERS		10,860,009	10,546,996	0	2,586,604 23,993,609

(Check only on

statutory

agreement

Difference

from Sched 1

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Curriculum Directors and Department Heads (Supervisory) (2110)

671 *	3401	Professional Salaries (01)	132,188	134,853	0	0		267,041	
672 *	3402	Clerical Salaries (02)	0	96,690	0	0		96,690	
673 *	3403	Other Salaries (03)	0	0	0	0		0	
674 *	3404	Contracted Services (04)	0	82,148	0	0		82,148	
675 *	3405	Supplies and Materials (05)	530	3,755	0	0		4,285	
676 *	3406	Other Expenses (06)	716	865	0	0		1,581	
677	3409	<b>Sub-total</b>	133,434	318,311	0	0		451,745	

Curriculum Directors and Department Heads (Non-Supervisory) (2120)

679 *	3411	Professional Salaries (01)	43,881	188,269	0	0		232,150	
680 *	3412	Clerical Salaries (02)	0	0	0	0		0	
681 *	3413	Other Salaries (03)	0	0	0	0		0	
682 *	3414	Contracted Services (04)	0	0	0	0		0	
683 *	3415	Supplies and Materials (05)	0	0	0	0		0	
684 *	3416	Other Expenses (06)	0	0	0	0		0	
685	3419	<b>Sub-total</b>	43,881	188,269	0	0		232,150	

School Leadership-Building (2210)

687	3421	Professional Salaries (01)					608,116	608,116	
688	3422	Clerical Salaries (02)					213,873	213,873	
689	3423	Other Salaries (03)					0	0	
690	3424	Contracted Services (04)					1,026	1,026	
691	3425	Supplies and Materials (05)					14,159	14,159	
692	3426	Other Expenses (06)					19,172	19,172	
693	3429	<b>Sub-total</b>					856,346	856,346	

Building Technology (2250)

695	3441	Professional Salaries (01)					101,085	101,085	
696	3442	Clerical Salaries (02)					0	0	
697	3443	Other Salaries (03)					83,535	83,535	
698	3444	Contracted Services (04)					0	0	
699	3445	Supplies and Materials (05)					0	0	
700	3446	Other Expenses (06)					1,180	1,180	
701	3449	<b>Sub-total</b>					185,800	185,800	

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Teachers (2305)

703 *	3450	Professional Salaries (01)	8,210,405	1,999,598	0	0		10,210,003	
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Medical/ Therapeutic Services (2320)

705	3452	Professional Salaries (01)	0	271,959	0	0		271,959	
706	3453	Clerical Salaries (02)	0	0	0	0		0	
707	3454	Other Salaries (03)	0	0	0	0		0	
708	3455	Contracted Services (04)	0	217,773	0	0		217,773	
709	3459	<i>Sub-total</i>	0	489,732	0	0		489,732	

Substitutes, Long Term (2324)

711 *	3462	Professional Salaries (01)	26,611	14,637	0	0		41,248	
712 *	3463	Other Salaries (03)	0	0	0	0		0	
713 *	3464	Contracted Services (04)	0	0	0	0		0	
714	3465	<i>Sub-total</i>	26,611	14,637	0	0		41,248	

Substitutes, Short Term (2325)

716 *	3467	Other Salaries (03)	70,132	20,364	0	0		90,496	
717 *	3468	Contracted Services (04)	0	0	0	0		0	
718	3469	<i>Sub-total</i>	70,132	20,364	0	0		90,496	

All Non-Clerical Paraprofessionals/Instructional Assistants (2330)

720	3473	Other Salaries (03)	243,545	650,829	0	0		894,374	
721	3474	Contracted Services (04)	0	0	0	0		0	
722	3475	<i>Sub-total</i>	243,545	650,829	0	0		894,374	

Librarians and Media Center Directors (2340)

724	3476	Professional Salaries (01)					184,125	184,125	0
725	3477	Clerical Salaries (02)					1,592	1,592	0
726	3478	Other Salaries (03)					0	0	0
727	3479	<i>Sub-total</i>					185,717	185,717	0

Professional Development Leadership (2351)

729	3481	Professional Salaries (01)					0	0	
730	3482	Clerical Salaries (02)					0	0	
731	3485	Supplies and Materials (05)					445	445	
732	3486	Other Expenses (06)					1,407	1,407	

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

733

		1	2	3	4	5	6	7
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION
I. GENERAL FUND								
3489	<i>Sub-total</i>					1,852	1,852	

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRI- B- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Instructional Coaches (2352)

735 *	3491	Professional Salaries (01)	0	0	0	0	0	
736 *	3492	Contracted Services (04)	0	0	0	0	0	
737 *	3493	Supplies and Materials (05)	0	0	0	0	0	
738 *	3494	Other Expenses (06)	0	0	0	0	0	
739	3495	<b>Sub-total</b>	0	0	0	0	0	

Stipends for Teachers Providing Instructional Coaching (2354)

741 *	3497	Professional Salaries (01)	37,042	0	0	0	37,042	
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Costs for Instructional Staff to Attend Professional Development (2356)

743 *	3501	Professional Salaries (01)	0	0	0	0	0	
744 *	3502	Other Salaries (03)	0	0	0	0	0	
745 *	3503	Supplies and Materials (05)	0	0	0	0	0	
746 *	3504	Other Expenses (06)	22,056	0	0	0	22,056	
747	3505	<b>Sub-total</b>	22,056	0	0	0	22,056	

Outside Professional Development Providers for Instructional Staff (2358)

749 *	3506	Contracted Services (04)	22,025	0	0	0	22,025	
750 *	3507	Supplies and Materials (05)	0	0	0	0	0	
751 *	3508	Other Expenses (06)	0	0	0	0	0	
752	3509	<b>Sub-total</b>	22,025	0	0	0	22,025	

Textbooks and Related Software/Media/Materials (2410)

754	3510	Contracted Services (04)	0	0	0	0	0	
755	3511	Supplies and Materials (05)	20,500	0	0	0	20,500	
756	3512	Other Expenses (06)	0	0	0	0	0	
757	3513	<b>Sub-total</b>	20,500	0	0	0	20,500	

Other Instructional Materials (2415)

759	3514	Contracted Services (04)	0	0	0	0	0	0
760	3515	Supplies and Materials (05)	134,641	7,213	0	0	141,854	0

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

		1	2	3	4	5	6	7
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION
761	3516	Other Expenses (06)	0	0	0		0	0
762	3519	<i>Sub-total</i>	134,641	7,213	0		141,854	0

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Instructional Equipment (2420)

764	3524	Contracted Services (04)	45,016	2,397	0	0		47,413	
765	3525	Supplies and Materials (05)	2,512	1,830	0	0		4,342	
766	3526	Other Expenses (06)	0	0	0	0		0	
767	3529	<b>Sub-total</b>	47,528	4,227	0	0		51,755	

General Supplies (2430)

769	3535	Supplies and Materials (05)	37,733	0	0	0		37,733	
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Other Instructional Services (2440)

771	3540	Other Salaries (03)	29,645	62,002	0	0		91,647	
772	3541	Contracted Services (04)	4,261	0	0	0		4,261	
773	3542	Supplies and Materials (05)	0	0	0	0		0	
774	3543	Other Expenses (06)	0	0	0	0		0	
775	3544	<b>Sub-total</b>	33,906	62,002	0	0		95,908	

Classroom Instructional Technology (2451)

777	3545	Contracted Services (04)	42,835	0	0	0		42,835	
778	3546	Supplies and Materials (05)	25,014	0	0	0		25,014	
779	3547	Other Expenses (06)	5,055	0	0	0		5,055	
780	3548	<b>Sub-total</b>	72,904	0	0	0		72,904	

Other Instructional Hardware (2453)

782	3549	Contracted Services (04)					0	0	
783	3550	Supplies and Materials (05)					0	0	
784	3551	Other Expenses (06)					0	0	
785	3552	<b>Sub-total</b>					0	0	

Instructional Software (2455)

787	3553	Contracted Services (04)					3,684	3,684	
788	3554	Supplies and Materials (05)					26,635	26,635	

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

		1	2	3	4	5	6	7
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION
789	3555	Other Expenses (06)				0	0	
790	3556	<i>Sub-total</i>				30,319	30,319	

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Guidance including Guidance Counselors and Adjustment Counselors (2710)

792	3561	Professional Salaries (01)	561,735	88,332	0	0	650,067	
793	3562	Clerical Salaries (02)	50,447	0	0	0	50,447	
794	3563	Other Salaries (03)	0	0	0	0	0	
795	3564	Contracted Services (04)	3,680	0	0	0	3,680	
796	3565	Supplies and Materials (05)	1,135	0	0	0	1,135	
797	3566	Other Expenses (06)	0	0	0	0	0	
798	3569	<b>Sub-total</b>	616,997	88,332	0	0	705,329	

Testing and Assessment (2720)

800	3571	Professional Salaries (01)	0	0	0	0	0	
801	3572	Clerical Salaries (02)	0	0	0	0	0	
802	3573	Other Salaries (03)	0	0	0	0	0	
803	3574	Contracted Services (04)	0	0	0	0	0	
804	3575	Supplies and Materials (05)	1,152	10,474	0	0	11,626	
805	3576	Other Expenses (06)	0	0	0	0	0	
806	3579	<b>Sub-total</b>	1,152	10,474	0	0	11,626	

Psychological Services (2800)

808	3581	Professional Salaries (01)	0	277,180	0	0	277,180	
809	3582	Clerical Salaries (02)	0	0	0	0	0	
810	3583	Other Salaries (03)	0	0	0	0	0	
811	3584	Contracted Services (04)	0	0	0	0	0	
812	3585	Supplies and Materials (05)	0	0	0	0	0	
813	3586	Other Expenses (06)	0	0	0	0	0	
814	3589	<b>Sub-total</b>	0	277,180	0	0	277,180	
815	3599	<b>TOTAL INSTRUCTIONAL SERVICES (2000)</b>	<b>9,774,492</b>	<b>4,131,168</b>	<b>0</b>	<b>0</b>	<b>1,260,034</b>	<b>15,165,694</b>

SCHEDULE 3

INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18
		Federal Grants			State Grants		Revolving and Special Funds					Total
		Title I Fund Code	IDEA Fund Code	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	
		305	240									
<b>II GRANTS AND OTHER FUNDING SOURCES</b>												
<b>Line Curriculum Directors and Department Heads (Supervisory) (2110)</b>												
825 *	3601	Professional Salaries (01)	0	0	0	4,775	0	0	0	0	0	271,816
826 *	3602	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	96,690
827 *	3603	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
828 *	3604	Contracted Services (04)	0	0	0	0	0	0	0	0	0	82,148
829 *	3605	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	4,285
830 *	3606	Other Expenses (06)	0	0	0	0	0	0	0	0	0	1,581
831	3609	<b>Sub-total</b>	0	0	0	4,775	0	0	0	0	0	456,520
<b>Curriculum Directors and Department Heads (Non-Supervisory) (2120)</b>												
833 *	3611	Professional Salaries (01)	2,000	0	0	0	0	0	0	0	0	234,150
834 *	3612	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
835 *	3613	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
836 *	3614	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
837 *	3615	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
838 *	3616	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
839	3619	<b>Sub-total</b>	2,000	0	0	0	0	0	0	0	0	234,150
<b>School Leadership-Building (2210)</b>												
841	3621	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	608,116
842	3622	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	213,873
843	3623	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
844	3624	Contracted Services (04)	0	0	0	0	0	0	0	0	0	1,026
845	3625	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	14,159
846	3626	Other Expenses (06)	0	0	0	0	0	0	0	0	0	19,172
847	3629	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	856,346
<b>Building Technology (2250)</b>												
849	3641	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	101,085
850	3642	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
851	3643	Other Salaries (03)	0	0	0	0	0	0	0	0	0	83,535
852	3644	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
853	3645	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
854	3646	Other Expenses (06)	0	0	0	0	0	0	0	0	0	1,180
855	3649	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	185,800

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18
		Federal Grants			State Grants		Revolving and Special Funds					Total
		Title I Fund Code	IDEA Fund Code	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	
II GRANTS AND OTHER FUNDING SOURCES		305	240									
<b>Teachers (2305)</b>												
857 *	3650	Professional Salaries (01)	82,682	170,665	0	0	0	0	5,267	44,753	0	10,513,370
<b>Medical/ Therapeutic Services (2320)</b>												
859	3652	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	271,959
860	3653	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
861	3654	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
862	3655	Contracted Services (04)	0	0	0	0	0	0	0	0	0	217,773
863	3659	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	489,732
<b>Substitutes, Long Term (2324)</b>												
865 *	3662	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	41,248
866 *	3663	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
867 *	3664	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
868	3665	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	41,248
<b>Substitutes, Short Term (2325)</b>												
870 *	3667	Other Salaries (03)	0	0	0	0	0	0	0	0	0	90,496
871 *	3668	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
872	3669	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	90,496
<b>All Non-Clerical Paraprofessionals/Instructional Assistants (2330)</b>												
874	3673	Other Salaries (03)	0	59,076	0	0	0	0	0	0	0	953,450
875	3674	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
876	3675	<b>Sub-total</b>	0	59,076	0	0	0	0	0	0	0	953,450
<b>Librarians and Media Center Directors (2340)</b>												
878	3676	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	184,125
879	3677	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	1,592
880	3678	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
881	3679	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	185,717
<b>Professional Development Leadership (2351)</b>												
883	3681	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0
884	3682	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
885	3685	Supplies and Materials (05)	0	268	1,114	0	0	0	0	0	0	1,827
886	3686	Other Expenses (06)	0	0	0	0	0	0	0	0	0	1,407

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18	
		Federal Grants				State Grants		Revolving and Special Funds					
		Title I Fund Code 305	IDEA Fund Code 240	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	Total	
887	II GRANTS AND OTHER FUNDING SOURCES	3689	<i>Sub-total</i>	0	268	1,114	0	0	0	0	0	0	3,234

SCHEDULE 3

INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18
		Federal Grants			State Grants		Revolving and Special Funds					Total
		Title I Fund Code	IDEA Fund Code	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	
II GRANTS AND OTHER FUNDING SOURCES		305	240									
<b>Instructional Coaches (2352)</b>												
889 *	3691	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0
890 *	3692	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
891 *	3693	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
892 *	3694	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
893	3695	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	0
<b>Stipends for Teachers Providing Instructional Coaching (2354)</b>												
895 *	3697	Professional Salaries (01)	0	0	18,486	0	0	0	0	0	0	55,528
<b>Costs for Instructional Staff to Attend Professional Development (2356)</b>												
897 *	3701	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0
898 *	3702	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
899 *	3703	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
900 *	3704	Other Expenses (06)	0	11,804	0	83	0	0	900	0	0	34,843
901	3705	<b>Sub-total</b>	0	11,804	0	83	0	0	900	0	0	34,843
<b>Outside Professional Development Providers for Instructional Staff (2358)</b>												
903 *	3706	Contracted Services (04)	1,750	0	8,345	0	0	0	0	0	0	32,120
904 *	3707	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
905 *	3708	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
906	3709	<b>Sub-total</b>	1,750	0	8,345	0	0	0	0	0	0	32,120
<b>Textbooks and Related Software/Media/Materials (2410)</b>												
908	3710	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
909	3711	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	20,500
910	3712	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
911	3713	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	20,500
<b>Other Instructional Materials (2415)</b>												
913	3714	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
914	3715	Supplies and Materials (05)	0	0	0	0	0	0	27,670	0	0	169,524

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18
		Federal Grants				State Grants		Revolving and Special Funds				
		Title I Fund Code 305	IDEA Fund Code 240	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	Total
915	3716	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
916	3719	<i>Sub-total</i>	0	0	0	0	0	0	27,670	0	0	169,524

SCHEDULE 3

INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18
		Federal Grants			State Grants		Revolving and Special Funds					Total
		Title I Fund Code	IDEA Fund Code	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	
II GRANTS AND OTHER FUNDING SOURCES		305	240									
<b>Instructional Equipment (2420)</b>												
918	3724	Contracted Services (04)	0	0	0	0	0	0	0	0	0	47,413
919	3725	Supplies and Materials (05)	0	0	0	0	0	0	5,037	0	0	9,379
920	3726	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
921	3729	<b>Sub-total</b>	0	0	0	0	0	0	5,037	0	0	56,792
<b>General Supplies (2430)</b>												
923	3735	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	37,733
<b>Other Instructional Services (2440)</b>												
925	3740	Other Salaries (03)	12,142	64,639	0	0	0	0	0	0	0	168,427
926	3741	Contracted Services (04)	0	0	0	0	0	0	0	0	0	4,261
927	3742	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
928	3743	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
929	3744	<b>Sub-total</b>	12,142	64,639	0	0	0	0	0	0	0	172,689
<b>Classroom Instructional Technology (2451)</b>												
931	3745	Contracted Services (04)	0	0	0	0	0	0	0	0	0	42,835
932	3746	Supplies and Materials (05)	0	5,056	1,381	0	0	0	2,040	0	0	33,491
933	3747	Other Expenses (06)	0	0	0	0	0	0	0	0	0	5,055
934	3748	<b>Sub-total</b>	0	5,056	1,381	0	0	0	2,040	0	0	81,381
<b>Other Instructional Hardware (2453)</b>												
936	3749	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
937	3750	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
938	3751	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
939	3752	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	0
<b>Instructional Software (2455)</b>												
941	3753	Contracted Services (04)	0	0	0	0	0	0	0	0	0	3,684
942	3754	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	26,635

SCHEDULE 3  
INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18
		Federal Grants				State Grants		Revolving and Special Funds				
		Title I Fund Code 305	IDEA Fund Code 240	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	Total
943	II GRANTS AND OTHER FUNDING SOURCES	3755	Other Expenses (06)	0	0	0	0	0	0	0	0	0
944		3756	<i>Sub-total</i>	0	0	0	0	0	0	0	0	30,319

SCHEDULE 3

INSTRUCTIONAL EXPENDITURES

		8	9	10	11	12	13	14	15	16	17	18	
		Federal Grants			State Grants		Revolving and Special Funds					Total	
		Title I Fund Code	IDEA Fund Code	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts		
II GRANTS AND OTHER FUNDING SOURCES		305	240										
<b>Guidance including Guidance Counselors and Adjustment Counselors (2710)</b>													
946	3761	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	650,067	
947	3762	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	50,447	
948	3763	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	
949	3764	Contracted Services (04)	0	0	0	0	0	0	0	0	0	3,680	
950	3765	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	1,135	
951	3766	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	
952	3769	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	705,329	
<b>Testing and Assessment (2720)</b>													
954	3771	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	
955	3772	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	
956	3773	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	
957	3774	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	
958	3775	Supplies and Materials (05)	0	552	0	977	0	0	0	0	27,884	41,039	
959	3776	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	
960	3779	<b>Sub-total</b>	0	552	0	977	0	0	0	0	27,884	41,039	
<b>Psychological Services (2800)</b>													
962	3781	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	277,180	
963	3782	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	
964	3783	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	
965	3784	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	
966	3785	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	
967	3786	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	
968	3789	<b>Sub-total</b>	0	0	0	0	0	0	0	0	0	277,180	
969	3799	<b>TOTAL INSTRUCTIONAL SERVICES (2000)</b>	<b>98,574</b>	<b>312,060</b>	<b>29,326</b>	<b>5,835</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,914</b>	<b>44,753</b>	<b>27,884</b>	<b>15,725,040</b>

**SCHEDULE 4  
SPECIAL EDUCATION EXPENDITURES  
BY PLACEMENT**

**EXPENDITURES BY SCHOOL COMMITTEE,  
CITY OR TOWN, AND CIRCUIT BREAKER**

		1	2	3	4	5	6	7	8	9	
		3-5 Yr. Olds all placements (doe032- 30 - 48)	Age 6-21 Public School Programs (doe034-10, 20, & 40)	Age 6-21 Public Separate Day School (doe034-41)	Age 6-21 Private Separate Day School (doe034-50)	Age 6-21 Private Residential School (doe034-60)	Age 6-21 Homebound/ Hospital (doe034-70)	Age 6-21 Public Residential Institution (doe034-90)	Screening and Team Evaluation	TOTAL	
979	3810	Supervisory (2100)	3,543	474,697	7,085	7,085	3,543	10,628		506,581	
980	3815	School Building Leadership (2200)								0	
981	3820	Teaching (2300)		3,175,160						3,175,160	
982	3830	Textbooks & Instructional Equipment (2400)		73,442						73,442	
983	3840	Guidance (2700)		88,332					10,474	98,806	
984	3850	Psychological (2800)		277,180						277,180	
985	3860	<b>TOTAL INSTRUCTIONAL SERVICES</b>	3,543	4,088,811	7,085	7,085	3,543	10,628	0	10,474	4,131,169
986	3870	Non-Public Health Services (6800)									0
		<b>Payments to Other Districts (9000)</b>									
988	3880	Tuition to Mass. Public Schools (9100)			106,692				0		106,692
989	3885	School Choice Tuition (9110)	0	7,460	0	0	0	0	0		7,460
990	3887	Tuition to Commonwealth Charter Schools (9120)		0							0
991	3888	Tuition to Horace Mann Charter Schools (9120)									0
992	3890	Tuition to Out-of-State Schools (9200)				67,002					67,002
993	3900	Tuition to Private Schools (9300)				283,894	115,608				399,502
994	3910	Tuition to Collaboratives (9400)			244,165						244,165
995	3920	<b>TOTAL TUITION</b>	0	7,460	350,857	350,896	115,608	0	0	0	824,821
996	3930	<b>EXP FROM GRANTS, REVOLVING FUNDS (NOT CB)</b>	4,858	311,508	66,083					1,529	383,978
997	3950	<b>TOTAL EXPENDITURES</b>	8,401	4,407,779	424,025	357,981	119,151	10,628	0	12,003	5,339,968

1	2	3	4	5	6	7	8	9
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**PUPIL TRANSPORTATION REIMBURSEMENT  
FUNCTIONS 3300, 6900**

			REIMBURSABLE		NON-REIM-BURSABLE			REIMBURSABLE		NON-REIM-BURSABLE	TOTAL	
			EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL		EXPENDITURES FOR PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCH	DEPRE-CIATION (See instructions)	TOTAL (Sum of 1 thru 4)	REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL		REGULAR DAY RIDERS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	(Sum of 6 thru 8)	
			SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES				SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES			
<b>REGULAR EDUCATION</b>												
1009	4000	Within the District	264,858		78,139		342,997	454			100	554
1010	4010	Outside the District					0					0
1011	4020	To and from Regular Pre-School					0					0
1012	4040	TOTAL REGULAR EDUCATION	264,858	0	78,139	0	342,997	454	0		100	554

			EXPENDITURES FOR SPECIAL EDUCATION PUPILS TRANSPORTED WITHIN THE DISTRICT	EXPENDITURES FOR SPECIAL EDUCATION PUPILS TRANSPORTED OUTSIDE THE DISTRICT		DEPRECIATION (See instructions)	TOTAL EXPENDITURES (Sum of columns 1 thru 4)	SPECIAL EDUCATION RIDERS TRANSPORTED WITHIN THE DISTRICT	SPECIAL EDUCATION RIDERS TRANSPORTED OUTSIDE THE DISTRICT		TOTAL SPECIAL EDUCATION RIDERS (Sum of cols 6 and 7)
<b>SPECIAL EDUCATION</b>											
1016	4070	3-5 yr olds, all placements (doe032)					0				0
1017	4080	age 6-21, public school programs (doe034-10, 20, & 40)	79,075				79,075	8			8
1018	4110	age 6-21, public separate day school (doe034-41)		107,430			107,430		7		7
1019	4120	age 6-21, ages, private separate day school (doe034-50)		149,593			149,593		6		6
1020	4130	age 6-21, private residential school (doe034-60)					0				0
1021	4140	age 6-21, homebound/hospital (doe034-70)					0				0
1022	4150	age 6-21, public residential institutions (doe034-90)					0				0
1023	4160	TOTAL SPECIAL EDUCATION	79,075	257,023		0	336,098	8	13		21

			REIMBURSABLE		NON-REIM-BURSABLE			REIMBURSABLE		NON-REIM-BURSABLE	TOTAL
			EXPENDITURES FOR VOCATIONAL PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL		EXPENDITURES FOR VOCATIONAL PUPILS TRANSPORTED < 1.5 MILES FROM SCH	DEPRE-CIATION (See instructions)	TOTAL (Sum of 1 thru 4)	VOCATIONAL RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL		VOCATIONAL RIDERS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	(Sum of 6 thru 8)
			SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES				SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES		
<b>CH 74 VOCATIONAL/TECHNICAL PROGRAMS</b>											
1031	4190	Within the District					0				0
1032	4200	Outside the District					0				0

			REIMBURSABLE		NON-REIM-BURSABLE			REIMBURSABLE		NON-REIM-BURSABLE	TOTAL
			EXPENDITURES FOR NON-PUBLIC PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL		EXPENDITURES FOR NON-PUBLIC PUPILS TRANSPORTED < 1 1/2 MILES FRM SCH	DEPRE-CIATION (See instructions)	TOTAL (Sum of 1 thru 4)	NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL		NON-PUBLIC RIDERS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	(Sum of 6 thru 8)
			SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES				SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES		
<b>NON-PUBLIC TRANSPORTATION</b>											
1040	4220	Within the District					0				0
1041	4230	Outside the District					0				0

1	2	3	4	5	6	7	8	9
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PUPIL TRANSPORTATION REIMBURSEMENT  
FUNCTIONS 3300, 6900

	REIMBURSABLE		NON-REIM- BURSABLE	DEPRE- CIATION  (See instructions)	TOTAL  (Sum of 1 thru 4)	REIMBURSABLE		NON-REIM- BURSABLE	TOTAL  (Sum of 6 thru 8)	
	EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL		EXPENDITURES FOR PUPILS TRANSPORTED			REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	REGULAR DAY RIDERS TRANS- PORTED LESS			
	SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES	LESS THAN 1 1/2 MILES FROM SCH			SCHOOL TRANS VEHICLE	BY PUBLIC UTILITIES	THAN 1 1/2 MILES FROM SCHOOL		
	VEHICLE	UTILITIES	MILES FRM SCH	Instructions	1 thru 4)	VEHICLE	UTILITIES	FROM SCHOOL	6 thru 8)	
	<b>OTHER PROGRAMS</b>									
1050	4250	Racial Imbalance (NOT METCO)				0				0
1051	4260	To and From Day Care Centers				0				0
1052	4270	Other School Programs				0				0
1053	4280	School Choice / Commonwealth Charter Schools				0				0
1054	4283	Homeless Transportation To Outside the District	28,358			28,358	5			5
1055	4285	Homeless Transportation From Outside the District				0				0
1056 *	4286	Foster Care Transportation from Outside the District				0				0
1058	4290	<b>TOTALS FOR ALL PROGRAMS</b>	372,291	257,023	78,139	0	707,453	467	13	100

	PUBLIC TRANSPORTATION AND PAYMENTS FROM REVOLVING/SPECIAL EXPENDITURES					RIDERS				
1060	4310	PUBLIC TRANSPORTATION ASSESSMENT					0			
1061	4320	PAYMENTS FROM REVOLVING AND SPECIAL FUNDS					0			0

## Schedule 18 Survey

Please answer questions 1-9 as they pertain to your district's current teacher's contract. If your contract has expired, please answer based on the scale being used this year through a memorandum of agreement or evergreen clause. Enter NA for any items that do not apply to your district.

			Response	
1.	What are the effective dates (start and end dates) of your current teacher's contract?	Start (m/d/yy)	9/1/18	
		End (m/d/yy)	8/31/19	
2.	What are the annual negotiated salary increases (% COLA) provided for in your current teacher contract? Provide all relevant years.	FY16	1.5%	
		FY17	2.0%	
		FY18	2.3%	
		FY19	1.5%	
3.	Please provide the number of lanes in your current teacher salary schedule.	N lanes	6	
4.	What are the lowest step, step 5, and top step salary amounts (\$/year) for the bachelors, masters, and highest lane in your FY17 teacher salary schedule? Do not include longevity or other credits.	Lowest step	Bachelors	\$45,039.00
			Masters	\$50,750.00
			Highest	\$58,814.00
		Step 5	Bachelors	\$51,741.00
			Masters	\$60,080.00
			Highest	\$69,126.00
		Highest step	Bachelors	\$70,847.00
			Masters	\$81,748.00
			Highest	\$95,574.00
5.	What is your teacher's contractual hourly rate (\$/hour) for work beyond the school day?		\$40.00	
6.	What is your district's pay rate for daily, long-term, and retired teacher substitutes (\$/day)?	Daily	\$80.00	
		Long-term	\$185.00	
		Retirees	\$185.00	
7.	Please provide the number of days specified in your teacher contract or otherwise in the following categories:	Teacher work year	184.0	
		Instructional year	180.0	
		Early release	0.0	
8.	Please provide the number of early release days for professional development:		5.0	
9.	Please provide the number of sick days, personal days, and max accumulation of sick days provided in your current teacher's contract:	N sick days	15	
		N personal days	2	
		Max accumulation	200	

**Schedule 18 Survey**

Please answer questions 1-9 as they pertain to your district's current teacher's contract. If your contract has expired, please answer based on the scale being used this year through a memorandum of agreement or evergreen clause. **Enter NA** for any items that do not apply to your district.

				Response
10.	Based on the health insurance plans that are available in your district, what are your district's highest and lowest employer shares for health insurance for active and retired employees?	Employer share: Active employees	Highest %	75.0%
			Lowest %	70.0%
		Employer share: Retired employees	Highest %	80.0%
			Lowest %	75.0%
11.	What accounting system software does your district use? If your current package is not included in the dropdown list, please enter it in the line for Other and leave the Software line blank. Also, please provide the version number if applicable.		Software	Infinite Visions
			Other	
			Version	2018
12.	For municipal districts, is this the same accounting software package used by the city or town (regional districts select NA)?			NA
13.	Does the district currently have or is it process of implementing a 1 to 1 student device program?			Yes
14.	If yes, is the 1 to 1 device program currently in all schools or will it be implemented in all schools?			No

SCHEDULE 19

ANNUAL SCHOOL BUDGET  
2018 - 2019

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

A.1 APPROPRIATION BY SCHOOL COMMITTEE

1072	7010	Administration(1000)				847,249	847,249
1073	7030	Instruction (2000)	10,366,551	4,044,942		1,301,620	15,713,113
1074	7040	Student Services (3100,3200)				278,628	278,628
1075	7050	Pupil Transportation (3300)	436,800	355,764			792,564
1076	7060	Food Service (3400)					0
1077	7070	Student Body Activities (3510,3520)				547,954	547,954
1078	7075	School Security (3600)				4,500	4,500
1079	7080	Operations and Maintenance (4000)				1,553,233	1,553,233
1080	7090	Extraordinary Maintenance (4300)					0
1081	7100	Employer Retirement Contributions (5100)				574,000	574,000
1082	7105	Employee Separation Costs (5150)				20,000	20,000
1083	7110	Insurance for Active Employees (5200)				2,443,050	2,443,050
1084	7120	Insurance Retired School Employees (5250)				1,556,814	1,556,814
1085	7130	Other Non Employee Insurance (5260)				299,095	299,095
1086	7140	Rent (5300)					0
1087	7150	Debt Service-Short Term Interest RAN's (5400)					0
1088	7155	Debt Service-Short Term Interest-BANS (5450)					0
1089	7160	Other Fixed Charges (5500)					0
1090	7165	School Crossing Guards (5550)					0
1091	7170	Other Community Services (6000)					0
1092	7180	Non-Public Transportation (6900)					0
1093	7190	Fixed Assets (7000)					0
1094	7200	Long-Term Debt Retirement/Sch Construction (8100)				1,455,000	1,455,000
1095	7210	Long-Term Debt Service/Sch Construction (8200)				653,338	653,338
1096	7270	Long-Term Debt Service/Educ. & Other (8400,8600)					0
1097	7280	Tuition to Mass. Public Schools (9100)		166,212			166,212
1098	7285	School Choice Tuition (9110)	41,304	12,351	0		53,655
1099	7290	Tuition to Commonwealth Charter Schools (9120)	0	0			0
1100	7295	Tuition to Horace Mann Charter Schools (9125)					0
1101	7300	Tuition to Out-of-State Schools (9200)					0
1102	7305	Tuition to Non-Public Schools (9300)		131,026			131,026
1103	7310	Tuition to Collaboratives (9400)		316,466			316,466
1104	7320	<b>TOTAL APPROPRIATION BY SCHOOL COMMITTEE</b>	10,844,655	5,026,761	0	0	11,534,481
							27,405,897

SCHEDULE 19

ANNUAL SCHOOL BUDGET  
2018 - 2019

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

A.2 ESTIMATED EXPENDITURES BY CITY/TOWN

1116	7400	General Administrative Services (1000)					0
1117	7420	Educational Media (2340, 2415)					0
1118	7430	Pupil Support Services (3100,3200)					0
1119	<del>7440</del>	<del>Pupil Transportation (3300)</del>					0
1120	7445	School Security (3600)					0
1121	7450	Operations and Maintenance (4000)					0
1122	7460	Extraordinary Maintenance (4300)					0
1123	7470	Employer Retirement Contributions (5100)					0
1124	7475	Employee Separation Costs (5150)					0
1125	7480	Insurance for Active Employees (5200)					0
1126	7490	Insurance Retired School Employees (5250)					0
1127	7500	Other Non-Employee Insurance (5260)					0
1128	7510	Rent (5300)					0
1129	7515	Debt Service-Short Term Interest RAN's (5400)					0
1130	<del>7520</del>	<del>Debt Service-Short Term Interest BANS (5450)</del>					0
1131	<del>7530</del>	<del>Other Fixed Charges (5500)</del>					0
1132	<del>7535</del>	<del>School Crossing Guards (5550)</del>					0
1133	<del>7540</del>	<del>Other Community Services (6000)</del>					0
1134	<del>7550</del>	<del>Non-Public Transportation (6900)</del>					0
1135	<del>7560</del>	<del>Fixed Assets (7000)</del>					0
1136	<del>7570</del>	<del>Long-Term Debt Retirement/Sch Construction (8100)</del>					0
1137	<del>7580</del>	<del>Long-Term Debt Service/Sch Construction (8200)</del>					0
1138	<del>7640</del>	<del>Long-Term Debt Service/Educ. &amp; Other (8400,8600)</del>					0
1139	7645	Tuition to Mass. Public Schools (9100)		0			0
1140	7650	School Choice Tuition (9110)	0	0	0		0
1141	7655	Tuition to Commonwealth Charter Schools (9120)	0	0			0
1142	7660	Tuition to Horace Mann Charter Schools (9125)					0
1143	7665	Tuition to Out-of-State Schools (9200)					0
1144	7670	Tuition to Non-Public Schools (9300)					0
1145	7675	Tuition to Collaboratives (9400)					0
1146	<del>7680</del>	<del>Regional School Assessments (9500)</del>					0
1147	7690	TOTAL EXPENDITURES BY CITY/TOWN	0	0	0	0	0
1148	7750	TOTAL ESTIMATED EXPENDITURES	10,844,655	5,026,761	0	0	11,534,481
							27,405,897

SCHEDULE 19  
 ANNUAL SCHOOL BUDGET  
 2016 - 2017

B. ESTIMATED REVENUES-GENERAL FUND  
 REVENUES FROM LOCAL SOURCES FY17

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

1155	7800	Assessments Received by Regional Schools				24,204,232	24,204,232
1156	7810	Excess & Deficiency Fund Approp					0
1157	7820	Tuition From Individuals					0
1158	7830	Tuition From Other Districts in Comm.					0
1159	7840	Tuition From Districts in Other States					0
1160	7850	Transportation Fees	20,000				20,000
1161	7860	Earnings on Investments				12,000	12,000
1162	7870	Rental of School Facilities					0
1163	7880	Other General Fund Revenue				20,270	20,270
1164	7890	Medical Care and Assistance		50,000			50,000
1165	7900	Non Revenue Receipts					0
1166	7910	<b>TOTAL REVENUE FROM LOCAL SOURCES</b>	20,000	50,000	0	0	24,236,502

C. 2016 - 2017 REGIONAL SCHOOL DISTRICTS  
APPROVED BUDGETS

1	2	3	4	5	6	7	8
MEMBER CITY/TOWN CODE	MINIMUM LOCAL CON-TRIBUTION	ADDITIONAL LOCAL CON-TRIBUTION	TRANSF & OTHER EXP-EN-DITURES	CAPITAL & DEBT EXP-EN-DITURES	TOTAL	ASSESSMENT APPROVED BY MEMBER TOWNS	BUDGETED EXCESS AND DEFICIENCY

Please mark with an "X" assessment method usec for FY17

MEMBER CITY/TOWN CODE AND NAME

1175	8000	ESSEX	092	4,249,498	3,586,981		689,174	8,525,653	8,525,653	
1176	8010	MANCHESTER	166	6,844,791	7,429,897		1,403,891	15,678,579	15,678,579	
1177	8020							0		
1178	8030							0		
1179	8040							0		
1180	8050							0		
1181	8060							0		
1182	8070							0		
1183	8080							0		
1184	8090							0		
1185	8100							0		
1186	8110							0		
1187	8120							0		
1188	8130							0		
1189	8140							0		
1190	8150							0		
1191	8160							0		
1192	8170							0		
1193	8180							0		
1194	8190							0		
1195	8200							0		
1196	8210							0		
1197	8220							0		
1198	8230							0		
1199	8240							0		
1200	8250							0		
1201	8260							0		
1202	8270	TOTAL ASSESSMENTS RECEIVED FROM MEMBERS		11,094,289	11,016,878	0	2,093,065	24,204,232	24,204,232	0

(Check only on

statutory

agreement

EXPENDITURE SUMMARY FY17  
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11
	SCH COMM APPROP- RIATIONS	CITY/TOWN APPROP- RIATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL LUNCH	OTHER LOCAL RECEIPTS	TOTAL
1211	8300	School Committee (1110)	13,577	0	0	0	0	0	0	0	13,577
1212	8305	Superintendent (1210)	336,805	0	0	0	0	0	0	0	336,805
1213	8310	Assistant Superintendents (1220)	0	0	0	0	0	0	0	0	0
1214	8315	Other District-Wide Administration (1230)	0	0	0	0	0	0	0	0	0
1215	8320	Business and Finance (1410)	269,594	0	0	0	0	0	0	0	269,594
1216	8325	Human Resources and Benefits (1420)	103,519	0	0	0	0	0	0	0	103,519
1217	8330	Legal Service For School Committee (1430)	24,314	0	0	0	0	0	0	0	24,314
1218	8335	Legal Settlements (1435)	0	0	0	0	0	0	0	0	0
1219	8340	District-wide Information Mgmt and Tech (1450)	52,871	0	0	0	0	0	0	3,031	55,902
1220 *	8345	Curriculum Directors and Dept. Heads (Supervisory) (2110)	451,745	4,775	0	0	0	0	0	0	456,520
1221 *	8350	Curriculum Directors and Dept. Heads (Non-Supervisory) (2120)	232,150	2,000	0	0	0	0	0	0	234,150
1222	8355	School Leadership-Building (2210)	856,346	0	0	0	0	0	0	0	856,346
1223	8365	Building Technology (2250)	185,800	0	0	0	0	0	0	0	185,800
1224	8370	Teachers (2305)	10,210,003	253,347	0	5,267	44,753	0	0	0	10,513,370
1225	8385	Medical/ Therapeutic Services (2320)	489,732	0	0	0	0	0	0	0	489,732
1226 *	8391	Substitutes, Long Term (2324)	41,248	0	0	0	0	0	0	0	41,248
1227 *	8392	Substitutes, Short Term (2325)	90,496	0	0	0	0	0	0	0	90,496
1228	8395	Non-Clerical Paraprofs./Instructional Assistants (2330)	894,374	59,076	0	0	0	0	0	0	953,450
1229	8400	Librarians and Media Center Directors (2340)	185,717	0	0	0	0	0	0	0	185,717
1230	8405	Professional Development Leadership (2351)	1,852	1,382	0	0	0	0	0	0	3,234
1231 *	8409	Instructional Coaches (2352)	0	0	0	0	0	0	0	0	0
1232 *	8413	Stipends for Instructional Coaching (2354)	37,042	18,486	0	0	0	0	0	0	55,528
1233 *	8417	Costs for Instructional Staff to Attend Prof. Dev. (2356)	22,056	11,887	0	900	0	0	0	0	34,843
1234 *	8421	Outside Prof. Dev. Providers for Instructional Staff (2358)	22,025	10,095	0	0	0	0	0	0	32,120
1235	8425	Textbooks and Related Software/Media/Materials (2410)	20,500	0	0	0	0	0	0	0	20,500
1236	8430	Other Instructional Materials (2415)	141,854	0	0	27,670	0	0	0	0	169,524
1237	8435	Instructional Equipment (2420)	51,755	0	0	5,037	0	0	0	0	56,792
1238	8440	General Supplies (2430)	37,733	0	0	0	0	0	0	0	37,733
1239	8445	Other Instructional Services (2440)	95,908	76,781	0	0	0	0	0	0	172,689
1240	8450	Classroom Instructional Technology (2451)	72,904	6,437	0	2,040	0	0	0	0	81,381
1241	8455	Other Instructional Hardware (2453)	0	0	0	0	0	0	0	0	0
1242	8460	Instructional Software (2455)	30,319	0	0	0	0	0	0	0	30,319
1243	8465	Guidance Counselors and Adjustment Counselors (2710)	705,329	0	0	0	0	0	0	0	705,329
1244	8470	Testing and Assessment (2720)	11,626	1,529	0	0	0	0	0	27,884	41,039
1245	8475	Psychological Services (2800)	277,180	0	0	0	0	0	0	0	277,180
1246	8480	TOTAL INSTRUCTION (2000)	15,165,694	445,795	0	40,914	44,753	0	0	27,884	15,725,040

EXPENDITURE SUMMARY FY17  
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11
	SCH COMM APPROP- RIATIONS	CITY/TOWN APPROP- RIATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL LUNCH	OTHER LOCAL RECEIPTS	TOTAL
1247	8485	Attendance and Parent Liaison Services (3100)	0	0	0	0	0	0	0	0	0
1248	8490	Medical/Health Services (3200)	280,813	0	3,000	0	0	0	0	0	283,813
1249	8495	Transportation Services (3300)	707,452	0	0	0	0	0	0	0	707,452
1250	8500	Food Services (3400)	67,432	0	0	3,853	0	503,975	0	0	575,260
1251	8505	Athletics (3510)	361,055	0	0	0	0	241,826	0	0	602,881
1252	8510	Other Student Body Activities (3520)	193,010	0	0	10,572	0	0	0	0	203,582
1253	8515	School Security (3600)	3,932	0	0	0	0	0	0	0	3,932
1254	8520	Custodial Services (4110)	594,313	0	0	0	0	0	0	20,545	614,858
1255	8525	Heating of Buildings (4120)	128,542	0	0	0	0	0	0	0	128,542
1256	8530	Utility Services (4130)	404,100	0	0	0	0	0	0	0	404,100
1257	8535	Maintenance of Grounds (4210)	177,981	0	0	103	0	0	0	0	178,084
1258	8540	Maintenance of Buildings (4220)	279,027	0	0	0	15,506	0	0	0	294,533
1259	8545	Building Security System (4225)	9,033	0	0	0	0	0	0	0	9,033
1260	8550	Maintenance of Equipment (4230)	30,098	0	0	0	0	0	0	0	30,098
1261	8555	Extraordinary Maintenance (4300)	0	0	0	0	0	0	0	0	0
1262	8560	Networking and Telecommunications (4400)	0	0	0	0	0	0	0	0	0
1263	8565	Technology Maintenance (4450)	0	0	0	0	0	0	0	186	186
1264	8570	Employer Retirement Contributions (5100)	759,117	0	0	0	0	0	0	0	759,117
1265	8572	Employee Separation Costs (5150)	20,000	0	0	0	0	0	0	0	20,000
1266	8575	Insurance for Active Employees (5200)	2,300,544	0	0	0	300,000	0	0	0	2,600,544
1267	8580	Insurance for Retired School Employees (5250)	874,097	0	0	0	0	0	0	0	874,097
1268	8585	Other Non-Employee Insurance (5260)	55,815	0	0	0	0	0	0	0	55,815
1269	8590	Rental Lease of Equipment (5300)	0	0	0	0	0	0	0	0	0
1270	8595	Rental Lease of Buildings (5350)	0	0	0	0	0	0	0	0	0
1271	8600	Short Term Interest RAN's (5400)	0	0	0	0	0	0	0	0	0
1272	8605	Short Term Interest BAN'S (5450)	0	0	0	0	0	0	0	0	0
1273	8610	Other Fixed Charges (5500)	0	0	0	0	0	0	0	0	0
1274	8612	School Crossing Guards (5550)	0	0	0	0	0	0	0	0	0
1275	8615	Indirect Cost Transfers	0	0	0	0	0	0	0	0	0
1276	8620	Civic Activities and Community Services (6200)	0	0	0	0	0	0	0	0	0
1277	8625	Recreation Services (6300)	0	0	0	0	0	0	0	0	0
1278	8630	Health Services to Non-Public Schools (6800)	0	0	0	0	0	0	0	0	0
1279	8635	Transportation To Non-Public Schools (6900)	0	0	0	0	0	0	0	0	0

EXPENDITURE SUMMARY FY17  
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11		
	SCH COMM APPROP- RIATIONS	CITY/TOWN APPROP- RIATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL LUNCH	OTHER LOCAL RECEIPTS	TOTAL		
1280	8640	Purchase of Land & Buildings (7100, 7200)	479,337	0	0	14,691	0	0	0	151,948	645,976		
1281	8645	Equipment (7300, 7400)	0	0	0	0	68,632	0	0	0	0		
1282	8650	Capital Technology (7350)	166,020	0	0	0	0	0	0	0	166,020		
1283	8655	Motor Vehicles (7500, 7600)	0	0	0	0	0	0	0	0	0		
1284	8660	Debt Retirement/Sch Construction (8100)	1,455,000	0	0	0	0	0	0	0	1,455,000		
1285	8665	Debt Service/Sch Construction (8200)	701,188	0	0	0	0	0	0	0	701,188		
1286	8670	Debt Service/Educ. & Other (8400, 8600)	0	0	0	0	0	0	0	0	0		
1287	8675	Tuition to Mass. Schools (9100)	106,692	0	0	0	26,390	0	0	0	133,082		
1288	8680	School Choice Tuition (9110)	58,707	0	0	0	0	0	0	0	58,707		
1289	8685	Tuition to Commonwealth Charter Schools (9120)	0	0	0	0	0	0	0	0	0		
1290	8690	Tuition to Horace Mann Charter Schools (9120)	0	0	0	0	0	0	0	0	0		
1291	8695	Tuition to Out-of-State Schools (9200)	67,002	0	0	0	0	0	0	0	67,002		
1292	8700	Tuition to Non-Public Schools (9300)	201,254	0	0	198,249	0	0	0	0	399,503		
1293	8705	Tuition to Collaboratives (9400)	244,165	0	0	0	39,694	0	0	0	283,859		
1294	8710	Regional School Assessment (9500)	0	0	0	0	0	0	0	0	0		
1295	8715	TOTAL EXPENDITURES, ALL FUNDS	26,692,100	0	445,795	3,000	198,249	70,133	494,974	241,826	503,975	203,594	28,853,647

	<b>FY18 Net School Spending</b>	<b>School Committee</b>	<b>City or Town</b>		<b>Total</b>
	<b>698 Manchester Essex</b>				
10	1. Administration (1000)	800,680	0	<FY18 Budget	800,680
11	2. Instruction (2000)	15,165,694	0	<FY18 Budget	15,165,694
12	3. Attendance-Health (3100, 3200)	280,813	0	<FY18 Budget	280,813
13	4. Food Services (3400)	67,432			67,432
14	5. Athletics/Student Activities/ Security (3500,3600)	557,997	0		557,997
15	6. Maintenance (4000)	1,623,094	0	<FY18 Budget	1,623,094
16	7. Employee Benefits (5100)	779,117	0		779,117
17	8. Insurance (5200)	2,356,359	0		2,356,359
18	9. Retired Employee Insurance (5250)	874,097	0		874,097
19	10. Rentals (5300)	0	0	<FY18 Budget	0
20	11. Short Term Interest RAN's (5400)	0	0		0
21	12. Tuition (9000)	677,820	0		677,820
22	13. Total School Spending (1 through 12)	23,183,103	0		23,183,103
23	14. School Revenues				
24	14a) FY18 School Revenues	10,000		<FY18 Budget	10,000
25	14b) FY18 Charter Reimbursement		0		0
26	14c) Subtotal, School Revenues (14a+14b)	10,000	0		10,000
27					
28	15. Net School Spending (13 - 14c)	23,173,103	0		23,173,103
29	16. FY18 Required Net School Spending				<b>13,827,377</b>
30	17. FY17 Carry-Over Into FY18				0
31	18. Total FY18 Requirement (16 + 17)				13,827,377
32	19. Unexpended Net School Spending (18 - 15)				0
33	20. Percent Unexpended (19 / 16)				0.00%
34	21. FY18 Carry-Over (19 or 5% of 16 or 0 if 17 > 0)				0
35	22. Penalty (19 - 21)				0

	<b>FY19 Budgeted Net School Spending</b>	<b>School Committee</b>	<b>City or Town</b>	<b>Total</b>
	<b>698 Manchester Essex</b>			
40	23. Administration (1000)	847,249	0	847,249
41	24. Instruction (2000)	15,713,113	0	15,713,113
42	25. Attendance-Health (3100, 3200)	278,628	0	278,628
43	26. Food Services (3400)	0		0
44	27. Athletics/Student Activities/ Security (3500,3600)	552,454	0	552,454
45	28. Maintenance (4000)	1,553,233	0	1,553,233
46	29. Employee Benefits (5100)	594,000	0	594,000
47	30. Insurance (5200)	2,742,145	0	2,742,145
48	31. Retired Employee Insurance (5250)	1,556,814	0	1,556,814
49	32. Rentals (5300)	0	0	0
50	33. Short Term Interest RAN's (5400)	0	0	0
51	34. Tuition (9000)	667,359	0	667,359
52	35. Total School Spending (23 through 34)	24,504,995	0	24,504,995
53	36. Revenues			
54	36a) FY19 Budgeted School Revenues	32,270		32,270
55	36b) Projected FY19 Charter Reimbursement (Local Districts)		0	0
56	36c) Subtotal, Net School Spending Revenues (36a+36b)	32,270	0	32,270
57				
58	37. Net School Spending (35 - 36)	24,472,725	0	24,472,725
59	38. FY19 Required Net School Spending			14,102,037
60	39. Carry-Over Into FY19 (21)			0
61	40. Total FY19 Requirement (38 + 39)			14,102,037
62	41. Deficiency (40 - 37)			0

Comparison of Selected Data Items Reported in FY16 through FY18

698 Manchester Essex

**Schedule 1 A - Revenues**

68 Total Revenue From Local Sources (line 110, col 6)

**Schedule 1 - IIA School Committee Expenditures**

70 School Committee (1110) (line 709, col 6)  
 71 Superintendent (1210) (line 729, col 6)  
 72 Assistant Superintendents (1220) (line 749, col 6)  
 73 Other District-Wide Administration (1230) (line 769, col 6)  
 74 Business and Finance (1410) (line 789, col 6)  
 75 Human Resources and Benefits (1420) (line 809, col 6)  
 76 Legal Service for School Committee (1430) (line 829, col 6)  
 77 Legal Settlements (1435) (line 849, col 6)  
 78 District-wide Information Management and Technology (1450) (line 869, col 6)  
 79 Attendance and Parent Liaison Services (3100) (line 1429, col 6)  
 80 Medical/Health Services (3200) (line 1449, col 6)  
 81 Transportation Services (3300) (line 1469, col 6)  
 82 Food Services (3400) (line 1489, col 6)  
 83 Athletics (3510) (line 1509, col 6)  
 84 Other Student Activities (3520) (line 1529, col 6)  
 85 Extraordinary Maintenance (4300) (line 1639, col 6)  
 86 Employer Retirement Contributions (5100) (line 1661, col 6)  
 87 Employee Separation Costs (5150) (line 1669, col 6)  
 88 Insurance for Active Employees (5200) (line 1672, col 6)  
 89 Insurance for Retired School Employees (5250) (line 1673, col 6)  
 90 Other Non-Employee Insurance (5260) (line 1674, col 6)  
 91 Rental/Lease Equipment (5300) (line 1681, col 6)  
 92 Rental/Lease Buildings (5350) (line 1682, col 6)  
 93 Short-Term Interest RAN's (5400) (line 1683, col 6)  
 94 Short Term Interest-BAN's (5450) (line 1684, col 6)  
 95 Other Fixed Charges (5500) (line 1685, col 6)  
 96 Purchase of Land and Buildings (7100, 7200) (line 1741, col 6)  
 97 Total Long Term Debt (8000) (line 1759, col 6)  
 98 Tuition to Mass. Public Schools (9100) (line 1770, col 6)  
 99 School Choice Tuition (9110) (line 1780, col 6)  
 100 Tuition to Commonwealth Charter Schools (9120) (line 1790, col 6)  
 101 Tuition to Horace Mann Charter Schools (9125) (line 1795, col 6)  
 102 Tuition to Out-of-State Schools (9200) (line 1800, col 6)  
 103 Tuition to Non-Public Schools (9300) (line 1810, col 6)  
 104 Tuition to Collaboratives (9400) (line 1820, col 6)

	FY16	FY17	FY18	Change FY17- FY18
	22,670,944	23,054,637	24,189,912	4.92%
	15,302	15,568	13,577	-12.79%
	271,238	287,018	336,805	17.35%
	0	0	0	0.00%
	0	0	0	0.00%
	263,841	266,158	269,594	1.29%
	102,513	99,586	103,519	3.95%
	121,805	23,224	24,314	4.69%
	0	0	0	0.00%
	79,583	74,042	52,871	-28.59%
	0	0	0	0.00%
	275,273	271,946	280,813	3.26%
	529,027	529,094	707,452	33.71%
	129,874	66,027	67,432	2.13%
	295,549	295,016	361,055	22.38%
	178,865	187,150	193,010	3.13%
	0	0	0	0.00%
	713,049	910,261	759,117	-16.60%
	20,001	20,000	20,000	0.00%
	2,101,574	1,731,204	2,300,544	32.89%
	593,692	687,525	874,097	27.14%
	57,205	59,789	55,815	-6.65%
	0	0	0	0.00%
	0	0	0	0.00%
	0	0	0	0.00%
	0	0	0	0.00%
	0	0	0	0.00%
	0	0	479,337	100.00%
	2,360,500	2,199,862	2,156,188	-1.99%
	192,456	116,332	106,692	-8.29%
	52,387	51,588	58,707	13.80%
	0	0	0	0.00%
	0	0	0	0.00%
	79,793	49,407	67,002	35.61%
	262,315	254,445	201,254	-20.90%
	395,041	338,895	244,165	-27.95%

105 Total School Committee Expenditures (line 1850, col 6)

24,793,968	25,245,651	26,692,100	5.73%
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Comparison of Selected Data Items Reported in FY16 through FY18 (continued)

**Schedule 3 Instruction Expenditures, School Committee**

149	Curriculum Directors (Supervisory) (2110) (line 3409, col 6)
150	Department Heads (Non-Supervisory) (2120) (line 3419, col 6)
151	School Leadership-Building (2210) (line 3429, col 6)
152	Curriculum Leaders/Department Heads-Building Level (2220) (line 3439, col 6)
153	Building Technology (2250) (line 3449, col 6)
154	Teachers, Classroom (2305) (line 3450, col 6)
155	Teachers, Specialists (2310) (line 3451, col 6)
156	Instructional Coordinators and Team Leaders (2315) (line 3464, col 6)
157	Medical/ Therapeutic Services (2320) (line 3469, col 6)
158	Substitutes, Long Term (2324) (line 3465, col 6)
159	Substitutes, Short Term (2325) (line 3469, col 6)
160	Non-Clerical Paraprofs./Instructional Assistants (2330) (line 3475, col 6)
161	Librarians and Media Center Directors (2340) (line 3479, col 6)
162	Professional Development Leadership (2351) (line 3489, col 6)
163	Instructional Coaches (2352) (line 3495, col 6)
164	Teacher/Instructional Staff-Professional Days (2353) (line 3493, col 6)
165	Stipends for Teachers Providing Instructional Coaching (2354) (line 3497, col 6)
166	Substitutes for Instructional Staff at Prof. Development (2355) (line 3494, col 6)
167	Costs for Instructional Staff to Attend Prof. Dev. (2356) (line 3505, col 6)
168	Prof. Development Stipends, Providers and Expenses (2357) (line 3499, col 6)
169	Outside Professional Development for Instructional Staff (2358) (line 3509, col 6)
170	Textbooks and Related Software/Media/Materials (2410) (line 3509, col 6)
171	Other Instructional Materials (2415) (line 3519, col 6)
172	Instructional Equipment (2420) (line 3529, col 6)
173	General Supplies (2430) (line 3535, col 6)
174	Other Instructional Services (2440) (line 3544, col 6)
175	Classroom Instructional Technology (2451) (line 3548, col 6)
176	Other Instructional Hardware (2453) (line 3552, col 6)
177	Instructional Software (2455) (line 3556, col 6)
178	Guidance Counselors and Adjustment Counselors (2710) (line 3569, col 6)
179	Testing and Assessment (2720) (line 3579, col 6)
180	Psychological Services (2800) (line 3589, col 6)
181	Total Instruction (2000) (line 3599, col 6)

FY16	FY17	FY18	Change FY17- FY18
403,852	449,532	451,745	0.49%
0	0	232,150	100.00%
803,929	847,727	856,346	1.02%
46,714	66,469		
175,866	180,189	185,800	3.11%
9,110,355	9,349,523	10,210,003	9.20%
187,718	202,891		
230,325	226,014		
533,559	459,010	489,732	6.69%
		41,248	
179,747	326,591	90,496	-72.29%
752,632	911,010	894,374	-1.83%
207,160	195,404	185,717	-4.96%
4,306	2,770	1,852	-33.14%
		0	
173,402	179,552		
		37,042	
0	0		
		22,056	
67,743	128,727		
		22,025	
74,803	20,175	20,500	1.61%
202,146	162,074	141,854	-12.48%
73,186	72,194	51,755	-28.31%
44,585	42,127	37,733	-10.43%
1,370	296	95,908	32301.35%
90,242	109,249	72,904	-33.27%
0	0	0	0.00%
30,004	24,821	30,319	22.15%
573,505	689,693	705,329	2.27%
6,162	14,900	11,626	-21.97%
232,799	243,745	277,180	13.72%
14,206,110	14,904,683	15,165,694	1.75%

**Schedule 7 Pupil Transportation**

183	Outside the District Vocational-Technical (line 4200, col 5)
184	Total Expenditures and Depreciation (line 4290, col 5)

0	0	0	0.00%
559,332	529,095	707,453	33.71%

185 Total Pupils Transported (line 4290, col 9)

608	587	580	-1.19%
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Comparison of Selected Data Items Reported in FY16 through FY18 (continued)

Schedule 19 Annual School Budget 2017, 2018 and 2019

Estimated Expenditures by School Committee

	FY16 EOY (FY17 Sch 19)	FY17 EOY (FY18 Sch 19)	FY18 EOY (FY19 Sch 19)	Chg FY18 Sch 19-FY19 Sch 19
191 Administration (1000) (line 7010, col 6)	794,055	831,394	847,249	1.91%
192 Instruction (2000) (line 7030, col 6)	14,959,837	15,388,363	15,713,113	2.11%
193 Pupil Transportation (3300) (line 7050, col 6)	669,500	610,056	792,564	29.92%
194 Operations and Maintenance (4000) (line 7080, col 6)	1,678,517	1,617,865	1,553,233	-3.99%
195 Extraordinary Maintenance (4300) (line 7090, col 6)	0	0	0	0.00%
196 Employer Retirement Contributions (5100) (line 7100, col 6)	582,125	550,000	574,000	4.36%
197 Employee Separation Costs (5150) (line 7105, col 6)	0	20,000	20,000	0.00%
198 Insurance for Active Employees (5200) (line 7110, col 6)	1,999,577	2,180,959	2,443,050	12.02%
199 Insurance for Retired School Employees (5250) (line 7120, col 6)	1,144,086	1,428,318	1,556,814	9.00%
200 Other Non-Employee Insurance (5260) (line 7130, col 6)	273,533	284,000	299,095	5.32%
201 Rent (5300) (line 7140, col 6)	0	0	0	0.00%
202 Debt Service - Short-Term Interest RAN's (5400) (line 7150, col 6)	0	0	0	0.00%
203 Short Term Interest-BAN's (5450) (line 7155, col 6)	0	0	0	0.00%
204 Other Fixed Charges (5500) (line 7160, col 6)	0	0	0	0.00%
205 Fixed Assets (7000) (line 7190, col 6)	0	0	0	0.00%
206 Long-Term Debt Retirement/Sch Construction (8100) (line 7200, col 6)	1,575,000	1,455,000	1,455,000	0.00%
207 Long-Term Debt Service/Sch Construction (8200) (line 7210, col 6)	624,862	701,188	653,338	-6.82%
208 Long-Term Debt Service/Educ and Other (8400, 8600) (line 7270, col 6)	0	0	0	0.00%
209 Payments to Other Districts (9100, 9200, 9300) (lines 7280, 7300, & 7305, col 6)	554,004	340,200	297,238	-12.63%
210 School Choice/Charter Schools (9110, 9120, 9125) (lines 7285, 7290, & 7295, col 6)	61,794	50,952	53,655	5.30%
211 Payments to Collaboratives (9400) (line 7310, col 6)	233,552	368,347	316,466	-14.08%
212 Total Appropriation by School Committee (line 7320, col 6)	25,960,185	26,673,983	27,405,897	2.74%



**C. Regional School Districts' Approved Budgets**

243 Total Assessments Received From Members (line 8270, col 6)

22,928,378	23,543,608	24,204,232	2.81%
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**D. Average Teacher Salary FY16 through FY18**

246 Total Teacher Salaries

247 N of FTE Teachers

248 Average Teacher Salary

FY16	FY17	FY18	Change FY17-FY18
9,804,516	10,070,833	10,513,370	4.39%
127.9	130.5	114.8	-12.02%
76,670	77,180	91,580	18.66%

**E. Title I Maintenance of Effort**

251 Total Expenditures (If FY18 is < 90% of FY17, MOE is not met)

FY16	FY17	FY18	FY18 % of FY17
22,332,179	22,894,748	23,890,555	104.3%

**F. IDEA Maintenance of Effort**

254 Total Expenditures (If FY18 is < 100% of FY17, MOE is not met)

FY16	FY17	FY18	FY18 % of FY17
4,915,518	5,041,393	5,292,087	105.0%