

# Community Voice: Strategic Plan Reflection and Feedback Forum

**Excellence, Innovation, Empowerment** 

Monday, February 24, 2025 6:30p-8:30p



# **Introductions**

Name

What is your role at LT?

What is your favorite LT event to attend?



In June, 2022, the Lyons Township High School District 204
Board of Education adopted a long-term, comprehensive
Strategic Plan. The Strategic Plan was developed with
engagement from our entire school community, and
identified past performance, core values, needs, and future
trajectory of the district.





















## Lyons Township High School District 204 2023-2024 Progress Report

### MISSION: Honor our tradition of excellence, foster innovation, and empower all students in their quest for a fulfilling life.

Meets or Exceeds the 2023-2024 target



Needs Improvement

\*All Baselines were established in 2021-2022

Gap metrics should be viewed as shrinking measures, with the ultimate goal of reducing disparities until the gap reaches zero.

## GOAL 1 STUDENT GROWTH & ACHIEVEMENT: Provide a comprehensive, innovative education for every student to ensure all students grow and achieve

Graduation

English



AP/Dual Credit Participation









2023-2024 Target: 95.75%



SAT Performance in Mathematics



Achievement Gap - ELA

Eliminating the

Baseline: 32.09% 2023-2024 Target: 28%

**Eliminating the** Achievement Gap - Math

Baseline: 35.20% 2023-2024 Target: 30%

## GOAL 2 LEARNING ENVIRONMENT & SUPPORTS: Provide a safe, positive, inclusive and engaging learning environment

2023-2024 Target: 91%

2023-2024 Target: 65

Attendance/Chronic Absenteeism

and Inclusion



Student









2023-2024 Target: 97%



Baseline: 78.3% 2023-2024 Target: 83%

Panorama Student



Baseline: 68.0% 2023-2024 Target: 67%





**Student Survey** 



Baseline: 45.0% 2023-2024 Target: 46%

GOAL 3 HIGH-QUALITY, DIVERSE STAFF: Invest in staff and culture to ensure innovation, collaboration and accountability

Staff Demographics Certified Staff

Special

Population

Endorsements





2023-2024 Target: 25%



Retention **Certified Staff** Baseline: 97.2%





Baseline: 88.4% 2023-2024 Target: 92%

Baseline: 6.6% 2023-2024 Target: 9.5%

Baseline: 16.78%

2023-2024 Target: 22.5%



Certified Staff





Baseline: 54.0% 2023-2024 Target: 58%



Baseline: 54.0% 2023-2024 Target: 58%

2023-2024 Target: 96%

To learn more about our Strategic Plan Please scan the QR code





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## **GOAL 4** FAMILY & COMMUNITY PARTNERSHIPS:

Principal Message Open Rate













2023-2024 Target: 65%



Freshman





Raseline: Class of 2016 65.0% 2023-2024 Target: 65%

Participation Rate -5Essentials Survey



Baseline: 9.2% 2023-2024 Target: 20%



Raseline: 34 096 2023-2024 Target: 33%



Baseline: Class of 2020 94.0% 2023-2024 Target: 95%

## GOAL 5 RESOURCE EFFECTIVENESS & EFFICIENCIES: Allocate necessary resources to maximize educational success for all students

**Fund Balance** to Revenue Ratio















Rate



Long-Range Facility Plan



Baseline: Undated Facilities Plan 0% 2023-2024 Target: 10%





size and inflation





Baseline: .5% 2023-2024 Target: 1.5%-2.5% with adjustment size for budget and inflation



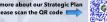














# LYONS TOWNSHIP HIGH SCHOOL DISTRICT 204



## **OUR VISION**

All students graduate prepared for life, career, and college success.



## **D204 GRADUATES ARE:**

- · Life, career and college ready
- Empowered and self-sufficient
- Critical thinkers and problem-solvers
- Effective communicators and collaborators
- · Adaptable and resilient
- Culturally competent, inclusive and empathetic
- · Personally responsible



## **OUR MISSION**

Honor our tradition of excellence, foster innovation, and empower all students in their quest for a fulfilling life.



## **D204 EMPLOYEES ARE:**

- Passionate about teaching and learning
- Ethical and trustworthy
- Prepared and professional
- Engaged collaborators and effective communicators
- Respectful of students, families and one another
- Culturally competent, inclusive and empathetic
- Innovators fostering continuous improvement
- · Individually and collectively responsible



Vita Plena: The quest for a fulfilling life.

EXCELLENCE INNOVATION

EMPOWERMENT



## **D204 STANDARDS**

- Put students first
- Value and support our staff
- Ensure clear purpose and focus
- Value collaboration, shared decisionmaking and continuous improvement
- Provide clear communication and value voice & feedback
- Promote consistent policies, procedure and practices
- Value equity, diversity, belonging and a sense of community
- Responsibly allocate resources



## **OUR CORE VALUES**

- Excellence through Continuous Improvement and Stewardship
- · Safety and Well-Being
- Connected Families and a Collaborative Community
- Innovation, Relevancy, and Readiness for the Future

- . Healthy Relationships to Ensure Trust, Respect and Engagement
- Equity, Inclusion, and Cultural Competence
- Clear Communication and Effective Collaboration

## **OUR GOALS AND STRATEGIES**

## GOAL :

STUDENT GROWTH &
ACHIEVEMENT: PROVIDE A
COMPREHENSIVE, INNOVATIVE
EDUCATION FOR EVERY
STUDENT TO ENSURE ALL
STUDENTS GROW AND ACHIEVE

## **STRATEGIES**

- Deliver a guaranteed, viable, and rigorous curriculum for all students.
- Provide engaging and equitable instructional learning experiences for all students aligned to the district's vision.
- Bring consistencies to assessments and feedback processes supported by research and student/staff voice.

## GOAL 2

LEARNING ENVIRONMENT & SUPPORTS: PROVIDE A SAFE, POSITIVE, INCLUSIVE AND ENGAGING LEARNING ENVIRONMENT.

### STRATEGIES

- Build confidence, selfsufficiency, and wellness in students by improving intervention systems and other supports for academic and social and emotional learning.
- Engage all stakeholders in creating a positive school climate.
- Explore opportunities to enhance the student day and year that results in increased participation in curricular electives and extracurricular activities.

## GOAL 3

HIGH-QUALITY, DIVERSE STAFF: INVEST IN STAFF AND CULTURE TO ENSURE INNOVATION, COLLABORATION AND ACCOUNTABILITY

## STRATEGIES:

- Enhance staff satisfaction, innovation, and campus unity through engagement, collaboration, voice and professional development.
- Attract, recruit, hire, mentor, support, and retain strong employees who reflect the LT community and commit to our mission, vision, core values, and goals.

## GOAL 4

FAMILY & COMMUNITY
PARTNERSHIPS: PARTNER
WITH FAMILIES AND THE
COMMUNITY TO SUPPORT
AND EXPAND LEARNING
OPPORTUNITIES FOR ALL
STUDENTS

### STRATEGIES

- Build confidence and engagement with families and the communities through improved communication, collaboration and transparency.
- Partner with the community to offer learning opportunities to expose students to potential career pathways and community services.
- Promote high school readiness by fostering communication and collaboration with our associate districts.

## GOAL 5

RESOURCE EFFECTIVENESS & EFFICIENCIES: ALLOCATE NECESSARY RESOURCES TO MAXIMIZE EDUCATIONAL SUCCESS FOR ALL STUDENTS

### STRATEGIES

- Improve technology infrastructure and access for students, staff and families.
- Upgrade facilities to better meet 21st century interests and needs of students and staff.











LEARN MORE AT WWW.LTHS.NET/STRATEGICPLAN

Goal 1 - Student Growth and Achievement

Strategy 1: Deliver a guaranteed and viable curriculum for all students

Strategy 2: Provide engaging and equitable instructional learning experiences for all students aligned to the district's vision.

Strategy 3: Bring consistencies to assessments and feedback processes supported by research and student/staff voice.



# **AP Historical Comparison**

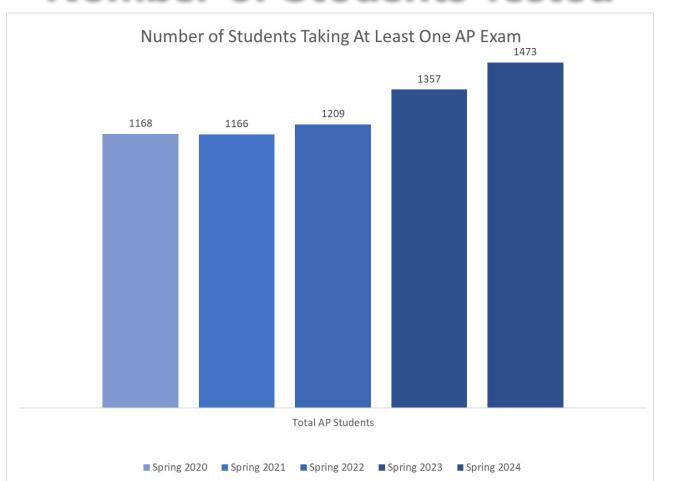
Year	Courses	Students	Tests	3+	4+	5
1998	23	233	468	82%	54%	25%
2006	26	514	982	92%	69%	31%
2016	28	937	2213	87%	59%	29%
2024	29	1473	2719	86%	64%	28%





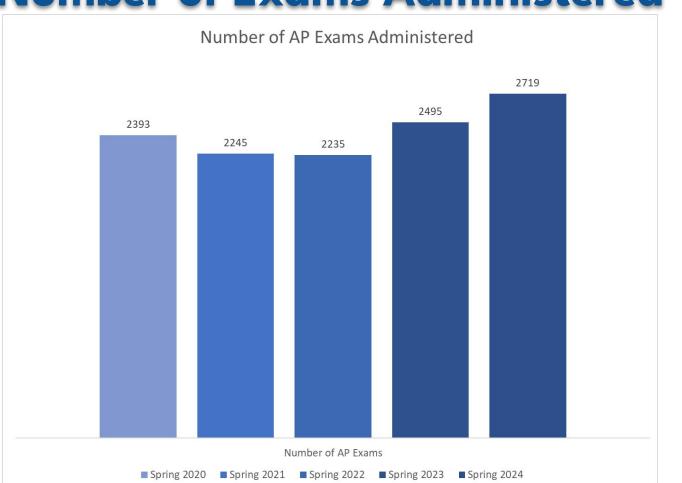
# **Number of Students Tested**





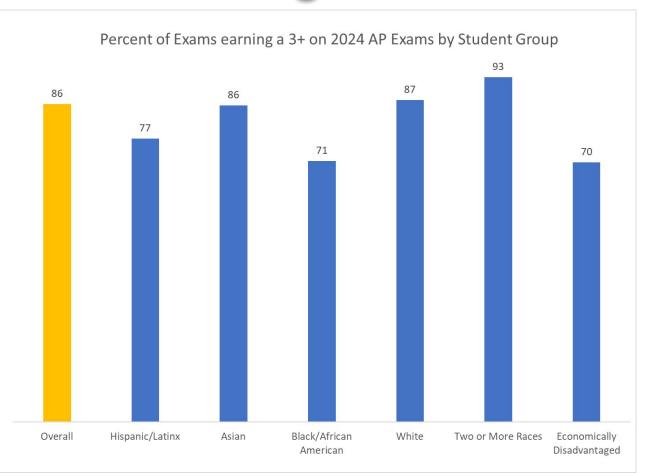


# **Number of Exams Administered**





# **Passing Exams**

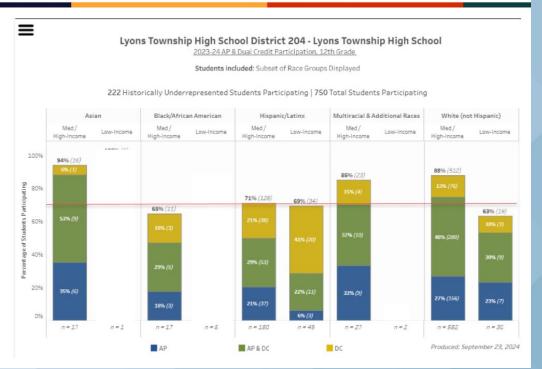


# **Dual Credit**

College	2006 # of Courses	2006 Enrollments	2024 # of Courses	2024 Enrollments
College of DuPage	5*	unknown	16	2034
Triton	1*	unknown	3	437
Moraine Valley	0	0	3	113
Indiana University	0	0	6	419
Embry Riddle	0	0	2	79



# Fall 2023 AP+DC Participation Grade 12

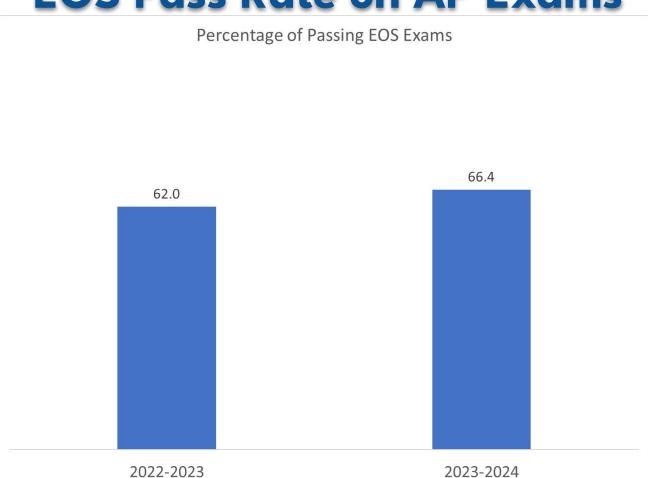


# AP Enrollment and Dual Credit Enrollment





# **EOS Pass Rate on AP Exams**



Goal 2 - Learning Environment & Supports

Strategy 1: Build Confidence, self-sufficiency, and wellness in students by improving intervention systems and other supports for academic and social and emotional learning.

Strategy 2: Engage all stakeholders in creating a positive school climate.

Strategy 3: Explore opportunities to enhance the student day and year that results in increased participation in curricular electives and extracurricular activities.



# Goal 2, Strategy 3: How This Work is Accomplished

# Step 1: Multidisciplinary Committee Created

- Representation from certified staff across all divisions, including administration
- Approximately 35 people joined the committee from an open invitation as well as a collaboration with previous Lunch Study Hall Committee members

# Step 2: Committee Structure Designed and Purpose Articulated

- 4 Subcommittees: Research, District Comparisons, Timeline/Communication, & Support Rooms/Drop-In Centers
- Committee Purpose: Provide recommendation to Superintendent on whether to pursue formal school day change, backed by evidence and measured against Strategic Plan Goal 2



# Goal 2, Strategy 3: How This Work is Accomplished

# Step 3: Initial Work

- Subcommittees (led by an administrator) developed their essential questions and proceeded to gather necessary information
- The entire committee met periodically to get updates on each of the subcommittees' work, to ask clarifying questions, and to determine how shared information impacted the essential questions or outcomes
- All information was presented to entire committee at end of the 2023/24 school year and the consensus recommendation was to pursue enhancing current bell schedule/interventions rather than pursue a full-scale bell schedule change
  - Lack of research support demonstrating significantly improved academic outcomes for students in block scheduling v. traditional bell schedule
  - o Positive feedback and data regarding current use of our Drop-In Centers and Support Rooms
  - o Prioritization of retaining a bell schedule that allows for the rich offerings of elective courses at LT
  - Many opportunities within current schedule for improving interventions systems without widespread disruption for students/families/staff



# Goal 2, Strategy 3: How This Work is Accomplished

# Step 4: Site Visits

- Site visits were planned and opened to committee members Sept November 2024 with standardized feedback gathered after each visit
  - o 11 site visits (2 virtual) were completed by groups of 20 different staff members
- LTHS Student Feedback gathered via Principal Advisory Committee
  - Students desire increased time with their teachers for support
  - Students desire more time to collaborate with classmates, work on group projects, convene study groups
  - Students desire clarity and consistency about when teachers are available
  - Students desire choice and freedom in how to use support/intervention time
- Whole Committee Reconvended to analyze feedback data and develop list of priorities for changes to support/intervention offerings

# Step 5: Next Step

Create potential options, along with required resources, necessary considerations, and anticipated impact to be presented to the committee for feedback



# Goal 3 - High Quality, Diverse Staff

Strategy 1: Enhance staff satisfaction, innovation and campus unity through engagement, collaboration, voice, and professional development.

Strategy 2: Attract, recruit, hire, mentor and support strong employees who reflect the LT community and commit to our mission, vision, core values and goals.



# Goal 3, Strategy 2: How This Work is Accomplished

# Step 1: Identify the Need

- Goal 3 prioritizes a workforce that reflects our diverse student body and community.
- Community and staff feedback emphasized the importance of equitable hiring practices.
- Strengthening mentoring ensures long-term success for new certified staff.

# Step 2: Define the Strategy

- Integrated equity-based questions in applications and video screeners.
- Expanded screening teams to include HR, Equity & Belonging, and hiring supervisors.
- Implicit bias training provided to all certified interview committees.
- Interview teams are diverse and representative of our communities.



# Goal 3, Strategy 2: How This Work is Accomplished

# Step 3: Implement the Actions

- New certified staff collaborate with mentors and curriculum partners before school starts.
- Mentor preference sheets ensure strong mentor-protégée matches.
- Ongoing mentorship provided throughout the year.
- Affinity spaces created to support staff of color.

## Step 4: Measure the Impact

- Hiring data shows an increase in staff diversity that aligns with community demographics.
- Conducting insight interviews and listening circles to gather staff experiences.
- Future assessment will focus on retention and sense of belonging.



# Goal 3, Strategy 2: How This Work is Accomplished

# Step 5: Plan for the Future

- Continue refining hiring and mentorship strategies based on feedback and data.
- Strengthen retention efforts through mentorship and affinity spaces.
- Maintain transparency and collaboration in our workforce development.
- Call to Action: Stay engaged and share your perspectives as we build a stronger LT community together!



Goal 4 - Family & Community Partnerships

Strategy 1: Build confidence and engagement with families and the communities through improved communication, collaboration and transparency.

Strategy 2: Partner with the community to offer learning opportunities to expose students to potential career pathways and community services.

Strategy 3: Promote high school readiness by fostering communication and collaboration with our associate districts.



# Goal 4, Strategy 3: How This Work is Accomplished

# Development of Freshman Preparedness Document

# Step 1: Feedback from 9th grade teachers

- What are the key academic concepts and/or skills for incoming 9th graders within each discipline?
- What learner behaviors set a student up for success in each discipline?
- Decision was made to start with academic concepts

# Step 2: Review of standards / draft academic concepts

- Division Chairs reviewed the 8th grade standards within core academic areas
- Division Chairs drafted academic concepts

# Step 3: Feedback from 8th Grade Teachers through Articulation Conversations

- Division Chairs shared the draft academic concepts with 8th and 9th grade teachers at articulation meetings
- Revisions were made based on the feedback
   Academic concepts were finalized



# Goal 4, Strategy 3: How This Work is Accomplished

Development of Freshman Preparedness Document (Learner Behaviors)

Step 4: Learner Behaviors Work Aligned to Portrait of a Graduate

- Student feedback was garnered through Principal Student Advisory Committees
- Draft descriptors were developed

# Step 5: Committee Finalized Descriptors & Wrote I Can Statements

- Teacher committee was developed and provided feedback on descriptors, revised descriptors, and ultimately finalized descriptors
- Teacher committee wrote general "I Can Statements" that can be applied within any discipline
- Feedback was garnered from Associate School Principals & LTHS District Administrative Team
- Learner Behaviors portion of the preparedness document was finalized

# Step 6: Using the Document to Inform Practice

• Division Chairs are using the document (academic concepts) as an anchor for articulation meetings



# Goal 4, Strategy 3: How This Work is Accomplished

# Next Steps

- Associate School Principals are thinking about ways in which this document can be used to support preparation for high school
- Think about additional ways that this document will be used by LTHS and Associate Schools
- Continue discussion regarding how this document could be used to support placement process
- Collaboratively determine communication & planning priorities
  - In what ways will this document be shared with the broader community (students & parents)?
  - What are the entry points for using this document for conversations about 9th grade preparedness?
  - How can this document be used to support students?
  - How can this document be used by 9th grade teachers to explicitly teach desired learner behaviors?



## FRESHMAN PREPAREDNESS

Lyons Township High School District 204 Vision: All students graduate prepared for life, career, and college success.

- · Differentiate between major genres
- . Identify structural features (both common and uncommon between genres)
- · Articulate and apply where the main idea/theme is in a passage
- · Identify supporting details
- . Define the three levels of reading comprehension (literal, inferential, and evaluative) and demonstrate comprehension on all levels in an age appropriate piece
- . Distinguish between implicit and explicit
- . Demonstrate the habit of annotating a text

- . Write a basic claim and support it with
- . Explain paragraph construction (topic sentence, supporting details, concluding
- . Define paragraph function in a multiparagraph paper
- . Cite sources and create a works cited page . Edit own writing and the writing of peers
- · Identify and define differences between
- narrative, expository, and argumentative writing

- . Formulate original questions in preparation for discussion
- . Offer ideas and pose questions in discussion . Summarize a peer's opinion in discussion
- . Attempt to expand on a peer's opinion after summarizing it

- · Continued development of word acquisition · Sentence structure (run-ons, comma splices, compound/complex sentences, independent and dependent clauses)
- · Parts of speech
- Punctuation and capitalization rules (periods. commas, exclamation points, question marks, apostrophes, colons, and semicolons)
- · Homonyms and Homophones

- · Navigate websites with ease
- . Knowledge of databases
- · Save and copy documents on Google
- · Navigate Google and organize documents

- . Know that there are numbers that are not rational,
- and approximate them by rational numbers . Work with fractions (add subtract, multiply, and divide)
- · Round accurately
- · Order of operations fluency

- . Work with radicals
- . Work with integer exponents
- . Understand the connections between proportional
- relationships, lines, and linear equations . Analyze and solve linear equations and pairs
- of simultaneous linear equations . Solve Linear Equations of all kinds (variables
- on both sides, like terms, distributive property, decimals, fractions, rounding, order of operations, calculator, negatives, etc.)

- . Define, evaluate, and compare functions . Use functions to model relationships

- . Understand congruence and similarity using physical. models, transparencies, or geometry software
- . Understand and apply the Pythagorean Theorem . Solve real-world and mathematical problems
- involving volume of cylinders, cones and spheres

between quantities

· Investigate patterns of association in bivariate data (i.e. scatter plots, box and whisker, correlation of data, 2-way tables)

- · Factoring and solving quadratics . Solving systems of equations
- Simplifying radical expressions
- · Exponential functions · Manipulating equations
- · Writing equations from a scenario
- · Investigating patterns of association in bivariate data (i.e. scatter plots, box and whisker, correlation of data, 2-way tables

## PHYSICAL EDUCATION

## · Identify examples of health-related fitness

- activities vs. skill-related activities . Compare and contrast efficient and inefficient
- . Describe FITT and how it can be used to reach a fitness goal
- . Identify strengths and weaknesses related to a personal fitness profile and set an appropriate goal . Identify major muscle locations and their function
- . Compare and contrast various types of game strategies and offensive/defensive strategies
- . Understand basic rules and concepts for traditional games
- . Understand how the heart and body respond to various types of exercise

movement patterns

- . Demonstrate basic tocomotor skills: running. jumping, throwing, catching, kicking and striking to participate in a variety of games and activities . Demonstrate competency in functional and
- fitness-related movements
- · Demonstrate pacing and energy management . Demonstrate basic levels of teamwork.
- cooperation, flexibility, acceptance, and sportsmanship to participate in various activities · Demonstrate responsible decision-making and safety

## SOCIAL STUDIES

- . Create essential questions that consider multiple perspectives to guide inquiry about a topic Make connections
  - · Foundational understanding of perspective and point of view

- · Ask essential and focused questions that consider multiple perspectives to guide inquiry about a topic
  - Compare and contrast
- Comprehension and application

- . Determine sources representing multiple points of view and diversity of authorship that will assist in organizing a research plan
  - · Identify main idea and supporting details
  - Understand charts/graphs, be able to read timelines, and recognize chronology

- . Engage in an investigation to collect observational data
- . Discuss observations and include related phenomena noticed during an investigation
- . Generate a list (brainstorm) and ask questions to investigate in a small group
- · Represent initial thinking by writing, drawing, and sharing the initial models that explain the how and why of the phenomena
- . Plan and carry out investigations to gather more evidence regarding the phenomena. This may include the use of computer simulations and/or digital resources, though not required.
- Engage in argument from evidence after their investigations, data analysis, etc. is complete to critique (including peer feedback) their work and that of their peers. This should include making revisions to their models, asking new questions to drive learning forward.

- · Earth science
- Analyzing graphs
- · Cells and ecosystem dynamics
- · Genetics and inheritance, cell organization (organettes), scientific method/process. and explanation writing
- · Writing a claim, identifying specific evidence, and experimental design (identifying independent/dependent variables)
- · Calculating a percent in various ways
- · Identifying characteristics of life



Goal 5 - Resource Effectiveness & Efficiencies

Strategy 12: Improve Technology Infrastructure and Access for Students, Staff and Families

Strategy 13: Upgrade Facilities to Better Meet 21st Century Interests and Needs of Students and Staff.



# Goal 5, Strategy 13 : How This Work is Accomplished **Step 1: Creation of Master Facilities Plan in 2021**

- Engage District Architects to walk facilities and take complete inventory of District Facilities by age and needs, including HVAC mechanicals, electrical, plumbing, roofing, parking lots, etc.
- Review initial Facilities Study and add items that are known needs based on administrative recommendations including repairs and replacements that were not included in the original document.
- Present completed plan to the BOE for review and discuss plan of action for 2024
   Bond Sale Projects.



# **Step 2: Focus Groups for Project Prioritization**

- In fall of 2022 District 204 Engages DLA Architects to create a survey of for all stakeholders in the District related to project priorities.
- Additionally, in the Fall of 2022 in-person focus groups are conducted with students, staff, and parents to determine the general priorities for projects in Phase 1 of Groundwork for a Brighter Future.
- Through that process, five themes emerge as top priorities for the initial projects.
  - Modernization of Existing Classrooms
  - Additional Collaborative Spaces for Students and Staff
  - Accessibility and Life Safety Upgrades
  - Improvements to Athletic/Wellness Facilities
  - Replacement of HVAC Mechanical and Additional Air-Conditioning



# Step 3: Choosing the 2024 Bond Projects

- Based on Results of the Focus Groups Projects are Selected with the BOE
  - South Campus Cafeteria Renovation
  - South Campus Music Wing Renovation
  - South Campus Washroom Remodeling
  - Accessibility and Life Safety Upgrades
  - Replacement of HVAC Mechanical and Additional Air-Conditioning in the E-wing
  - Door Replacements Throughout Both Campuses
  - o Replacement of Lighting in the South Campus Pool and Fieldhouse











# **Reflection Questions**

What would we change/add if we could go back to Spring 2022?

What do we want to accomplish, that is not already in our plan, by Spring 2027?

How have you seen this progress play out?

How has what you have heard tonight match (or not match) your expectations for strategic planning?





# Community Voice: Strategic Plan Reflection and Feedback Forum

**Excellence, Innovation, Empowerment** 

Monday, February 24, 2025 6:30p-8:30p