# Cedar Hill Independent School District Permenter Middle School 2024-2025 Campus Improvement Plan

**Accountability Rating: Not Rated** 



# **Mission Statement**

The staff and students of W. S. Permenter School believe that anything is possible through collaboration, rigor, relevance, and relationships. We are committed to becoming a national premier middle school by providing an excellent, effort-based education for all students.

# Vision

W. S. Permenter Middle School will be a premier school preparing our students to become global competitors.

# **Value Statement**

W. S. Permenter Middle School will be a premier school preparing our students to become global competitors. Our values are based on the Six Pillars of Character. Trustworthiness, Respect, Responsibility, Fairness, Caring, and Citizenship shape who we are, what we do, and how we educate our students.

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# **Comprehensive Needs Assessment**

# **Demographics**

#### **Demographics Summary**

#### 1. Enrollment Total: 468

- 6th Grade 153
- 7th Grade 146
- 8th Grade 169

#### 2. Ethnicity by Percentage:

- African American 62%
- Hispanic 33%
- Two or More Races 2%
- White 1%
- Asian 1%
- American Indian .5%>
- Pacific Islander .5%>

#### 3. Additional Identifiers:

- At Risk 56%
- Special Education 15%
- 504 7%
- McKinney Vento 1%

#### 4. Teacher Data:

- 74% of the teaching staff have been on the Permenter campus for 2 or more years
- 65% of the teaching staff are certified educators
- There are a total of 34 teachers on staff

#### 5. Discipline Data:

- 8th grade is the grade with the highest number of discipline offenses
- Disruptive behavior is the highest documented discipline offense

## **Demographics Strengths**

74% of the teaching staff have been on the Permenter campus for 2 or more years.

Attendance rate was 92.24% which was a slight increase from previous year of 91.32%.

There is slight, but consistent, improvement in attendance since the 2021-2022 school year.

Teaching staff is reflective of the student population.

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** There is a disproportion of discipline referrals and out of classroom discipline placements on African American students. There were 1,938 discipline referrals written on Permenter scholars in the 2023-2024 school year. 75.8% of discipline referrals were written on African American students which is not proportionate to the makeup of the campus with a 67.6% **Root Cause:** There is a tiered system needed for addressing low level discipline infractions. There is a need for incorporation of behavior RtI system and use with fidelity.

**Problem Statement 2 (Prioritized):** There is a disproportion of discipline referrals and out of classroom discipline placements on African American students. There were 1,938 discipline referrals written on Permenter scholars in the 2023-2024 school year. 75.8% of discipline referrals were written on African American students which is not proportionate to the makeup of the campus with a 67.6% Root Cause: There is a tiered system needed for addressing low-level discipline infractions. There is a need for our behavior RtI system to be used with fidelity.

# **Student Learning**

#### **Student Learning Summary**

	Permenter Overall Performance										
	# DNM	# APP	# MEETS	# MASTER	Total		% DNM	% APP	% MEETS	% MASTERS	Domain 1
Overall STAAR Performance	590	503	273	129	1495		39.5%	60.5%	26.9%	8.6%	32.0
Math 6	82	67	23	4	176		46.6%	53.4%	15.3%	2.3%	23.7
Math 7	90	49	9	0	148		60.8%	39.2%	6.1%	0.0%	15.1
Math 8	53	65	36	18	172		30.8%	69.2%	31.4%	10.5%	37.0
Algebra	2	21	19	13	55		3.6%	96.4%	58.2%	23.6%	59.4
Overall Math	227	202	87	35	551		41.2%	58.8%	22.1%	6.4%	29.1
ELAR 6	72	53	32	18	175		41.1%	58.9%	28.6%	10.3%	32.6
ELAR 7	62	52	39	17	170		36.5%	63.5%	32.9%	10.0%	35.5
ELAR 8	35	71	65	30	201		17.4%	82.6%	47.3%	14.9%	48.3
Overall ELAR	169	176	136	65	546		31.0%	69.0%	36.8%	11.9%	39.3
Science 8	90	63	35	12	200		45.0%	55.0%	23.5%	6.0%	28.2
Grade 8 SS	104	62	15	17	198		52.5%	47.5%	16.2%	8.6%	24.1

#### **Student Learning Strengths**

Permenter has increased projected growth in the following areas indicating significant strengths:

- 8th grade math (100)
- ALG I (97)
- 6th grade math (81)

#### **Problem Statements Identifying Student Learning Needs**

**Problem Statement 1 (Prioritized):** Permenter Middle School scholars scored at 61% approaches, 24% meets, and 4% masters for 6th grade STAAR math; 25% approaches, 7% meets, and 0% masters in the for 7th-grade STAAR math; 74% approaches, 41% meets and 10% meets for 8th-grade STAAR math; 100% approaches, 89% meetings and 63%

masters for ALG I. Root Cause: Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Problem Statement 2 (Prioritized):** Permenter Middle School scholars scored at 73% approaches, 47% meets, and 10% masters for 6th-grade STAAR ELAR; 59% approaches, 38% meets, and 18% masters for 7th-grade STAAR ELAR; 67% approaches, 39% meets, and 13% masters for 8th-grade STAAR ELAR. **Root Cause:** Students have had more years of practice with reading responses; students need more practice with extended constructed responses. Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Problem Statement 3 (Prioritized):** Permenter Middle School scholars scored at 47% approaches, 23% meets, and 5% masters for 8th grade STAAR Science. **Root Cause:** Scholars struggled with demonstration of learning aligned to the TEKS. Students need more practice making abstract concepts more tangible. Vocabulary should be presented earlier in the unit and posted around the room.

**Problem Statement 4 (Prioritized):** Permenter Middle School scholars scored at 45% approaches, 15% meets and 9% masters for 8th grade STAAR Social Studies. **Root Cause:** Scholars struggled with demonstration of learning aligned to the TEKS. Limited exposure of concepts equals less background knowledge, limited vocabulary, more abstract concepts, students need more practice with informational texts.

**Problem Statement 5 (Prioritized):** Despite a growing need for early college readiness, a significant gap exists in dedicated SAT preparation opportunities for middle school students at Permenter Middle School, limiting their access to critical test-taking strategies and potentially hindering their future college aspirations. **Root Cause:** There is a lack of dedicated curriculum and teacher training specifically focused on SAT-style critical thinking and reasoning skills within the existing middle school curriculum.

# **School Processes & Programs**

#### **School Processes & Programs Summary**

Permenter Middle School observes a traditional 8 period bell schedule. Classes are 45 minutes long with the exception of our 4th period class which provides 68 minutes of instructional time. 4th period is extended partially due to it being the period our lunches take place. In addition to the standard core content provided through ELAR, math, social studies, and science our scholars have an assortment of electives from which to select.

Permenter offers the following CTE courses: AVID, introduction to business and marketing, general employability, robotics and technology applications.

Permenter offers the following fine arts courses: art, band, choir, mariachi, orchestra, and theater arts.

Our scholars participate in the following UIL sanctioned activities: athletics, band, choir and orchestra contests.

Additional activities available for Permenter Longhorns include cheerleading, anime book club, and Middle School Business Professionals of America.

Annually, we host a Hispanic Heritage Month program and Black History program for our families and community. We celebrate and acknowledge various other significant dates celebrating our rich community such as Asian American Pacific Islander Month in May.

Parent and student communication occurs through weekly principal newsletters, monthly assistant principal newsletters, monthly departmentalized newsletters. Students receive campus based messaging supporting these efforts and keeping students informed through daily presentations. Additionally, the campus communicates with its stakeholder community through district monitored social media platforms.

#### **School Processes & Programs Strengths**

Deliberate measures to ensure staffing needs are met to have a dedicated instructor in all areas for scholars.

Effective collaboration with academic team members to provide instructional support for teachers.

While the elimination of PLC time built into the master schedule has creating a need to shift logistics, we have arranged for partner teachers to have a common planning time.

Our extended 4th period class allows us to provide intentional, consistent messaging and support for our scholars. This provides an opportunity to deliver district-provided social and emotional lessons as well as reinforce expectations for scholar campus citizenship.

#### **Problem Statements Identifying School Processes & Programs Needs**

**Problem Statement 1 (Prioritized):** There is a disproportion of discipline referrals and out of classroom discipline placements on African American students. There were 1,938 discipline referrals written on Permenter scholars in the 2023-2024 school year. 75.8% of discipline referrals were written on African American students which is not proportionate to the makeup of the campus with a 67.6% **Root Cause:** There is a tiered system needed for addressing low-level discipline infractions. There is a need for our behavior RtI system to be used with fidelity.

**Problem Statement 2 (Prioritized):** Despite a growing need for early college readiness, a significant gap exists in dedicated SAT preparation opportunities for middle school students at Permenter Middle School, limiting their access to critical test-taking strategies and potentially hindering their future college aspirations. **Root Cause:** There is a lack of dedicated curriculum and teacher training specifically focused on SAT-style critical thinking and reasoning skills within the existing middle school curriculum.

**Problem Statement 3 (Prioritized):** A significant portion of our student body demonstrates minimal engagement in available extracurricular activities and clubs not associated with fine arts or athletics. **Root Cause:** Insufficient teacher involvement in promoting and managing clubs, leading to a lack of student engagement. Limited range of clubs that cater to different student interests, potentially excluding certain demographics.

# **Perceptions**

#### **Perceptions Summary**

Students at W.S. Permenter Middle School (Permenter MS) were surveyed in November 2024 about their perceptions of their school in terms of Engagement, Academic Challenge, Culture, Obstacles to Learning, Belonging & Peer Collaboration, and Relationships. In addition, students provided feedback about STEM and Student Voice and Leadership.

Compared to other participating middle schools...

...Permenter MS's highest-rated core survey themes are:

- · Academic Challenge
- Engagement

...Permenter MS's lowest-rated core survey themes are:

- Culture
- · Belonging & Peer Collaboration

#### **Perceptions Strengths**

Permenter is the oldest middle school in Cedar Hill ISD and many parents and community members have positive recollections about their associations with Permenter Middle School from years past.

Campus administration is attentive to the needs of the staff.

For those who are privy, Permenter has experienced an improvement regarding student growth and achievement by STAAR standards.

Family members at W.S. Permenter Middle School (Permenter MS) were surveyed in November 2024 about their perceptions of their school in terms of Parent Satisfaction, Culture, Engagement, Relationships, Communication & Feedback, School Safety, and Resources.

Permenter's highest-rated core survey themes are:

- Resources
- Engagement

## **Problem Statements Identifying Perceptions Needs**

**Problem Statement 1 (Prioritized):** Intentional responses to data collected in culture surveys are needed to monitor the effectiveness of implemented interventions and adjust as needed. **Root Cause:** There is a need for increased efficacy in school-based social-emotional learning programs to foster student leadership opportunities, or tailoring classroom activities to better reflect diverse student perspectives.

# **Priority Problem Statements**

**Problem Statement 1**: Permenter Middle School scholars scored at 61% approaches, 24% meets, and 4% masters for 6th grade STAAR math; 25% approaches, 7% meets, and 0% masters in the for 7th-grade STAAR math; 74% approaches, 41% meets and 10% meets for 8th-grade STAAR math; 100% approaches, 89% meetings and 63% masters for ALG I.

Root Cause 1: Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

Problem Statement 1 Areas: Student Learning

**Problem Statement 2**: Permenter Middle School scholars scored at 73% approaches, 47% meets, and 10% masters for 6th-grade STAAR ELAR; 59% approaches, 38% meets, and 18% masters for 7th-grade STAAR ELAR; 67% approaches, 39% meets, and 13% masters for 8th-grade STAAR ELAR.

**Root Cause 2**: Students have had more years of practice with reading responses; students need more practice with extended constructed responses. Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Problem Statement 2 Areas:** Student Learning

Problem Statement 7: Permenter Middle School scholars scored at 47% approaches, 23% meets, and 5% masters for 8th grade STAAR Science.

**Root Cause** 7: Scholars struggled with demonstration of learning aligned to the TEKS. Students need more practice making abstract concepts more tangible. Vocabulary should be presented earlier in the unit and posted around the room.

Problem Statement 7 Areas: Student Learning

Problem Statement 8: Permenter Middle School scholars scored at 45% approaches, 15% meets and 9% masters for 8th grade STAAR Social Studies.

**Root Cause 8**: Scholars struggled with demonstration of learning aligned to the TEKS. Limited exposure of concepts equals less background knowledge, limited vocabulary, more abstract concepts, students need more practice with informational texts.

Problem Statement 8 Areas: Student Learning

**Problem Statement 9**: There is a disproportion of discipline referrals and out of classroom discipline placements on African American students. There were 1,938 discipline referrals written on Permenter scholars in the 2023-2024 school year. 75.8% of discipline referrals were written on African American students which is not proportionate to the makeup of the campus with a 67.6%

Root Cause 9: There is a tiered system needed for addressing low-level discipline infractions. There is a need for our behavior Rtl system to be used with fidelity.

Problem Statement 9 Areas: Demographics - School Processes & Programs

**Problem Statement 10**: Despite a growing need for early college readiness, a significant gap exists in dedicated SAT preparation opportunities for middle school students at Permenter Middle School, limiting their access to critical test-taking strategies and potentially hindering their future college aspirations.

Root Cause 10: There is a lack of dedicated curriculum and teacher training specifically focused on SAT-style critical thinking and reasoning skills within the existing middle school curriculum.

Problem Statement 10 Areas: Student Learning - School Processes & Programs

**Problem Statement 11**: A significant portion of our student body demonstrates minimal engagement in available extracurricular activities and clubs not associated with fine arts or athletics.

Root Cause 11: Insufficient teacher involvement in promoting and managing clubs, leading to a lack of student engagement. Limited range of clubs that cater to different student interests, potentially excluding certain demographics.

Problem Statement 11 Areas: School Processes & Programs

Problem Statement 12: Intentional responses to data collected in culture surveys are needed to monitor the effectiveness of implemented interventions and adjust as needed.

Root Cause 12: There is a need for increased efficacy in school-based social-emotional learning programs to foster student leadership opportunities, or tailoring classroom activities to better reflect diverse student perspectives.

**Problem Statement 12 Areas**: Perceptions

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

# **Improvement Planning Data**

- District goals
- Campus goals
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- · Effective Schools Framework data
- Federal Report Card and accountability data

#### **Student Data: Assessments**

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- · Local benchmark or common assessments data
- State-developed online interim assessments
- Grades that measure student performance based on the TEKS

#### **Student Data: Student Groups**

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Section 504 data
- Homeless data
- · Dyslexia data

#### **Student Data: Behavior and Other Indicators**

- · Attendance data
- Discipline records
- · School safety data

• Enrollment trends

## **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- T-TESS data
- T-PESS data

#### Parent/Community Data

- Parent surveys and/or other feedback
- Community surveys and/or other feedback

## **Support Systems and Other Data**

• Processes and procedures for teaching and learning, including program implementation

# Goals

Goal 1: Increase the percentage of scholars graduating College, Career & Military Ready from 80% to 82% by June 2025.

**Performance Objective 1:** Increase students projected to pass SAT based on level of achievement on reading and math state assessments.

**High Priority** 

**Evaluation Data Sources:** Spring STAAR scores

MAP NWEA

Strategy 1 Details		Rev	iews	
Strategy 1: All students engage daily with TEKS-aligned, high-quality instructional materials, and assessments that support	Formative			Summative
learning at appropriate levels of rigor.	Feb	Apr	June	Aug
Strategy's Expected Result/Impact: Increase SAT scores.		<b>F</b> -	0 0000	
Staff Responsible for Monitoring: Principal				
Assistant Principals				
Instructional Specialists				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments				
<b>Problem Statements:</b> Student Learning 1, 2				

Strategy 2 Details	Reviews				
Strategy 2: Administer Texas Success Initiative Assessment (TSIA) as an end of course ELAR exam for 8th graders.	Formative			Summative	
Strategy's Expected Result/Impact: Increase TSIA scores	Feb	Apr	June	Aug	
Staff Responsible for Monitoring: Principal		<u> </u>			
Assistant Principal					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective					
Instruction					
Problem Statements: Student Learning 2					
Strategy 3 Details		Rev	riews	1	
Strategy 3: Increase SAT preparation opportunities for middle school students.		Formative		Summative	
Strategy's Expected Result/Impact: Increase college entrance exam scores.	Feb Apr Ju			Aug	
Staff Responsible for Monitoring: Principal	100	1101	June	11.05	
Assistant Principals					
Title I:					
2.4, 2.5, 2.6					
- ESF Levers:					
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective					
Instruction					
Problem Statements: Student Learning 5 - School Processes & Programs 2					
No Progress Accomplished — Continue/Modify	X Discon	tinue		1	

# **Performance Objective 1 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: Permenter Middle School scholars scored at 61% approaches, 24% meets, and 4% masters for 6th grade STAAR math; 25% approaches, 7% meets, and 0% masters in the for 7th-grade STAAR math; 74% approaches, 41% meets and 10% meets for 8th-grade STAAR math; 100% approaches, 89% meetings and 63% masters for ALG I. **Root Cause**: Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

#### **Student Learning**

**Problem Statement 2**: Permenter Middle School scholars scored at 73% approaches, 47% meets, and 10% masters for 6th-grade STAAR ELAR; 59% approaches, 38% meets, and 18% masters for 7th-grade STAAR ELAR; 67% approaches, 39% meets, and 13% masters for 8th-grade STAAR ELAR. **Root Cause**: Students have had more years of practice with reading responses; students need more practice with extended constructed responses. Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Problem Statement 5**: Despite a growing need for early college readiness, a significant gap exists in dedicated SAT preparation opportunities for middle school students at Permenter Middle School, limiting their access to critical test-taking strategies and potentially hindering their future college aspirations. **Root Cause**: There is a lack of dedicated curriculum and teacher training specifically focused on SAT-style critical thinking and reasoning skills within the existing middle school curriculum.

# **School Processes & Programs**

**Problem Statement 2**: Despite a growing need for early college readiness, a significant gap exists in dedicated SAT preparation opportunities for middle school students at Permenter Middle School, limiting their access to critical test-taking strategies and potentially hindering their future college aspirations. **Root Cause**: There is a lack of dedicated curriculum and teacher training specifically focused on SAT-style critical thinking and reasoning skills within the existing middle school curriculum.

Goal 2: Increase the percentage of reading scholars in grades 6-8 scoring meets or above from 43% to 53% or higher by June 2025.

**Performance Objective 1:** Scholars in grades 6-8 will participate in in person research-based performance assessments at the beginning, middle and end of year during the 2024-2025 school year.

# **High Priority**

**Evaluation Data Sources:** BOY, MOY & EOY MAPS Assessment.

DCCA 1, 2, and 3. STAAR Interim

Spring 2025 STAAR tests

Strategy 1 Details Reviews		iews		
Strategy 1: Permenter will administer NWEA MAPS assessments in Reading and Language at beginning, middle, and end	Permenter will administer NWEA MAPS assessments in Reading and Language at beginning, middle, and end			
of year.	Feb	Apr	June	Aug
<b>Strategy's Expected Result/Impact:</b> Teachers and Administrators will gather data on scholar strengths and areas of opportunity to enhance instructional planning and intervention support alignment to needs.		-		
Staff Responsible for Monitoring: Principal				
Assistant Principals				
Teachers				
Title I:				
2.4, 2.6				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Problem Statements: Student Learning 2				

Strategy 2 Details				
Strategy 2: ELAR teachers and instructional specialist will participate in Professional Learning Community meetings		Formative		Summative
weekly to review student data trends, work samples and learn and share instructional strategies across classrooms and content areas.	Feb	Apr	June	Aug
Strategy's Expected Result/Impact: Increase teacher capacity through job-embedded professional learning.  Staff Responsible for Monitoring: Principal Assistant Principal Instructional Specialists				
Title I: 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 2				
Strategy 3 Details		Rev	views	
<b>Strategy 3:</b> Teachers will implement Collin's Writing Instructional Practice across all grade levels and contents to support scholar development in written language.	Formative			Summative
Strategy's Expected Result/Impact: Scholars will increase ability to effectively communicate understanding in various forms of written text.  Staff Responsible for Monitoring: Principal Assistant Principals Teaachers  Title I: 2.4, 2.6  - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 2	Feb	Apr	June	Aug
Instruction	X Discor	ntinue		

# **Performance Objective 1 Problem Statements:**

## **Student Learning**

**Problem Statement 2**: Permenter Middle School scholars scored at 73% approaches, 47% meets, and 10% masters for 6th-grade STAAR ELAR; 59% approaches, 38% meets, and 18% masters for 7th-grade STAAR ELAR; 67% approaches, 39% meets, and 13% masters for 8th-grade STAAR ELAR. **Root Cause**: Students have had more years of practice with reading responses; students need more practice with extended constructed responses. Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

Goal 2: Increase the percentage of reading scholars in grades 6-8 scoring meets or above from 43% to 53% or higher by June 2025.

**Performance Objective 2:** The campus will implement a comprehensive tiered system of instruction, intervention, and enrichment for reading in all grade levels.

## **High Priority**

Evaluation Data Sources: BOY, MOY & EOY MAPS Assessment

Strategy 1 Details	Reviews			
Strategy 1: Permenter will implement "Longhorn Time" reading intervention /enrichment periods within the school day.		Summative		
<b>Strategy's Expected Result/Impact:</b> Students will receive strategic reteach of identified reading skills to promote mastery of content.	Feb	Apr	June	Aug
Staff Responsible for Monitoring: Principal Assistant Principals				
Teachers				
Title I:				
2.4, 2.6 - TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Problem Statements: Student Learning 2				

	Reviews					
Strategy 2: Permenter will utilize Instructional Specialists support identified students at greatest need of learning		Formative		Summative		
Strategy's Expected Result/Impact: Identified scholars will receive additional instruction in skills deficit identified by NWEA MAPS Assessments to close instructional gaps and return to grade level instruction.  Staff Responsible for Monitoring: Principal Assistant Principals Teachers  Title I: 2.4, 2.6  - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 2	Feb	Apr	June	Aug		

# **Performance Objective 2 Problem Statements:**

# **Student Learning**

**Problem Statement 2**: Permenter Middle School scholars scored at 73% approaches, 47% meets, and 10% masters for 6th-grade STAAR ELAR; 59% approaches, 38% meets, and 18% masters for 7th-grade STAAR ELAR; 67% approaches, 39% meets, and 13% masters for 8th-grade STAAR ELAR. **Root Cause**: Students have had more years of practice with reading responses; students need more practice with extended constructed responses. Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Goal 3:** Increase the percentage of math scholars in grades 6-8 scoring meets or above from 31% to 41% or higher by June 2025. Increase the percentage of Algebra 1 scholars scoring meets or above from 89% to 95% or higher by June 2025.

**Performance Objective 1:** Permenter campus administrators and teachers will set and monitor measurable student achievement in mathematics in grades 6-8 and ALG I.

# **High Priority**

Evaluation Data Sources: BOY, MOY & EOY MAPS Assessment.

District assessments STAAR Interim Spring 2025 STAAR tests

Strategy 1 Details	Reviews			
Strategy 1: Campus leaders will lead classroom teachers to establish classroom achievement goals aligned to campus			Summative	
mathematics goals in Professional Learning Communities.  Strategy's Expected Result/Impact: Strategic planning to ensure that classroom goal attainment will meet or exceed campus goal attainment.  Staff Responsible for Monitoring: Principal Assistant Principal	Feb	Apr	June	Aug
Title I: 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 1				

Strategy 2 Details					
Strategy 2: Campus leaders will conduct periodic data analysis with mathematics teachers in Professional Learning		Formative		Summative	
Communities to plan for effective reteach through collaboration and leveraging instructor strengths.  Strategy's Expected Result/Impact: Increased teacher capacity to provide high quality instruction aligned to TEKS standards.  Staff Responsible for Monitoring: Principal Assistant Principals Teachers  Title I:  2.6  - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers:	Feb	Apr	June	Aug	
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Student Learning 1		_			
Strategy 3 Details	Reviews				
<b>Strategy 3:</b> Permenter scholars will participate in data analysis, goal setting, and individual progress monitoring following each assessment.		Formative	Т	Summative	
Strategy's Expected Result/Impact: Permenter scholars will know and understand individual learning targets and take guided ownership of their learning.  Staff Responsible for Monitoring: Principal Assistant Principals Teachers  Title I: 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 1	Feb	Apr	June	Aug	
No Progress Continue/Modify	X Discon	tinue			

# **Performance Objective 1 Problem Statements:**

## **Student Learning**

**Problem Statement 1**: Permenter Middle School scholars scored at 61% approaches, 24% meets, and 4% masters for 6th grade STAAR math; 25% approaches, 7% meets, and 0% masters in the for 7th-grade STAAR math; 74% approaches, 41% meets and 10% meets for 8th-grade STAAR math; 100% approaches, 89% meetings and 63% masters for ALG I. **Root Cause**: Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Goal 3:** Increase the percentage of math scholars in grades 6-8 scoring meets or above from 31% to 41% or higher by June 2025. Increase the percentage of Algebra 1 scholars scoring meets or above from 89% to 95% or higher by June 2025.

**Performance Objective 2:** Instructional planning and adjustments in all mathematics classrooms will be driven by extensive review and use of student assessment data.

#### **High Priority**

Evaluation Data Sources: District Common Assessments NWEA MAPS BOY, EOY, MOY

Exact Path, EOY STAAR/EOC

Strategy 1 Details Reviews				
Strategy 1: Teachers will monitor and adjust instruction based on data analysis and strategic plans for intervention/	Formative			Summative
enrichment.  Strategy's Expected Result/Impact: Permenter scholars will have multiple opportunities to master or exceed mastery of learning objectives.  Staff Responsible for Monitoring: Principal Assistant Principals Teachers  Title I: 2.4, 2.6  - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 1	Feb	Apr	June	Aug

Strategy 2 Details				
Strategy 2: Teachers will utilize Edmentum instructional software to provide differentiated learning opportunities for		_	Summative	
scholars based on individual need.  Strategy's Expected Result/Impact: Scholars will close identified skills gaps to improve on- grade level performance.  Staff Responsible for Monitoring: Principal Assistant Principals Teachers  Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction  Problem Statements: Student Learning 1	Feb	Apr	June	Aug

## **Performance Objective 2 Problem Statements:**

# **Student Learning**

**Problem Statement 1**: Permenter Middle School scholars scored at 61% approaches, 24% meets, and 4% masters for 6th grade STAAR math; 25% approaches, 7% meets, and 0% masters in the for 7th-grade STAAR math; 74% approaches, 41% meets and 10% meets for 8th-grade STAAR math; 100% approaches, 89% meetings and 63% masters for ALG I. **Root Cause**: Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

**Goal 3:** Increase the percentage of math scholars in grades 6-8 scoring meets or above from 31% to 41% or higher by June 2025. Increase the percentage of Algebra 1 scholars scoring meets or above from 89% to 95% or higher by June 2025.

**Performance Objective 3:** Permenter will implement a comprehensive tiered system of instruction, intervention, and enrichment for mathematics at all grade levels.

#### **High Priority**

Evaluation Data Sources: NWEA MAPS BOY, EOY, MOY

Edmmentum STAAR/EOC

Strategy 1 Details		Reviews		
Strategy 1: Permenter will provide ongoing extended day learning opportunities in mathematics for identified scholars.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> Students will receive strategic reteach of identified mathematics skills to promote mastery of content.	Feb	Apr	June	Aug
Staff Responsible for Monitoring: Principal				
Assistant Principal				
Teachers				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective				
Instruction				
Problem Statements: Student Learning 1				
No Progress Accomplished Continue/Modify	X Discor	itinue		

# **Performance Objective 3 Problem Statements:**

#### **Student Learning**

**Problem Statement 1**: Permenter Middle School scholars scored at 61% approaches, 24% meets, and 4% masters for 6th grade STAAR math; 25% approaches, 7% meets, and 0% masters in the for 7th-grade STAAR math; 74% approaches, 41% meets and 10% meets for 8th-grade STAAR math; 100% approaches, 89% meetings and 63% masters for ALG I. **Root Cause**: Instructional delivery and alignment across the content was inconsistent. Scholars struggled with demonstration of learning aligned to the TEKS.

Goal 4: Maintain Permenter scholars participating in extra-curricular or co-curricular activities at a rate of 90% or higher.

Performance Objective 1: Increase the student and teacher interest in extra-curricular and co-curricular activities.

**High Priority** 

Evaluation Data Sources: Number of clubs and organizations, participation rates

Strategy 1 Details	Reviews			
Strategy 1: Increase teacher ownership by providing opportunities for teachers to identify and create clubs and	Formative			Summative
organizations.	Feb	Apr	June	Aug
Strategy's Expected Result/Impact: Increase club and organization offerings and increase teacher ownership		F		
Staff Responsible for Monitoring: Principal				
Assistant Principals				
Teachers				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Problem Statements: School Processes & Programs 3				

Strategy 2 Details	Reviews			
Strategy 2: Utilize data from student culture surveys to provide student interventions aimed at increasing student efficacy	Formative			Summative
and engagement.  Strategy's Expected Result/Impact: Increase student interest and participation in extra-curricular and co-curricular activities  Staff Responsible for Monitoring: Principal Counselors Teachers	Feb	Apr	June	Aug
Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Problem Statements: Perceptions 1				
No Progress Continue/Modify	X Discon	tinue	•	•

# **Performance Objective 1 Problem Statements:**

# **School Processes & Programs**

**Problem Statement 3**: A significant portion of our student body demonstrates minimal engagement in available extracurricular activities and clubs not associated with fine arts or athletics. **Root Cause**: Insufficient teacher involvement in promoting and managing clubs, leading to a lack of student engagement. Limited range of clubs that cater to different student interests, potentially excluding certain demographics.

# **Perceptions**

**Problem Statement 1**: Intentional responses to data collected in culture surveys are needed to monitor the effectiveness of implemented interventions and adjust as needed. **Root Cause**: There is a need for increased efficacy in school-based social-emotional learning programs to foster student leadership opportunities, or tailoring classroom activities to better reflect diverse student perspectives.