#### **NORTHERN LEHIGH SD**

1201 Shadow Oaks Ln

Professional Development Plan (Act 48) | 2025 - 2028

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### **ACT 48**

Chapter 4 establishes that each school entity shall submit to the Secretary for approval a professional education plan every 3 years as required under Chapter 49, Section 17(a). A school entity shall make its professional education plan available for public inspection and comment for a minimum of 28 days prior to approval of the plan by the school entity's governing board and submission of the plan to the Secretary.

Chapter 49.17, Continuing professional education, establishes that every school entity shall develop a continuing education plan that addresses the following requirements:

- a. Includes options for professional development including, but not limited to, activities such as: (i) graduate level coursework; (ii) obtaining a professionally related master's degree; (iii) department-approved in-service courses; (iv) curriculum development work; and (v) attendance at professional conferences.
- b. Defines terms used including, but not limited to, the following: (i) Professionally related graduate level coursework. (ii) Professionally related master's degree. (iii) Curriculum development work. (iv) Professional conferences.
- c. Developed as specified in section 1205.1 of the act in which the plan describes the persons who developed the plan and how the persons were selected.
- d. Submitted to the Secretary shall be approved by both the professional education committee and the board of the school entity.
- e. Includes a section which describes how the professional education needs of the school entity, including those of diverse learners, and its professional employees are to be met through implementation of the plan. The plan must describe how professional development activities will improve language and literacy acquisition for all students and contribute to closing achievement gaps among students.
- f. Includes a description of how the school entity will offer all professional employees opportunities to participate in continuing education focused on teaching diverse learners in inclusive settings.

g. A school district that contracts with a community provider to operate a prekindergarten program shall address in the school district's professional education plan how the school district will offer professional education opportunities to teachers in the community provider's prekindergarten program.

LEA provided professional education meets the education needs of that school entity and its professional employees, so that they may meet the specific needs of students. Professional education for all levels of an LEA should be based on sound research and promising practices that promotes educators' skills over the long term.

Exemplary professional education for staff:

- Enhances the educator's content knowledge in the area of the educator's certification or assignment.
- Increases the educator's teaching skills based on research on effective practice, with attention given to interventions for struggling students.
- Provides educators with a variety of classroom-based assessment skills and the skills needed to analyze and use data in instructional decision-making.
- Empowers educators to work effectively with parents and community partners.

### **PROFILE AND PLAN ESSENTIALS**

School District 121394503 1201 Shadow Oaks Ln, Slatington, PA 18080

Dr. Tania Stoker tstoker@nlsd.org 6107679800 X 3

Dr Matthew J Link mlink@nlsd.org

### **STEERING COMMITTEE**

Name	Title	Committee Role	Appointed By
Matthew Link	Superintendent	Administrator	Administration Personnel
Tania Stoker	Assistant Superintendent	Administrator	Administration Personnel
Michele Dotta	Special Education Director	Administrator	Administration Personnel
James Schnyderite	Principal, PES	Administrator	Administration Personnel
Todd Breiner	Principal, SES	Administrator	Administration Personnel
David Hauser	Principal, NLMS	Administrator	Administration Personnel

Name	Title	Committee Role	Appointed By
Lori Bali	Principal, NLHS	Administrator	Administration Personnel
Daniel Williams	Assistant Principal, NLMS/NLHS	Administrator	Administration Personnel
Robert Kern	Board Member	Other	School Board of Directors
Monica Stoeckel	Parent	Parent of Child Attending	School Board of Directors
Scott Pyne	Director of Educational Technology, C&I	Administrator	Administration Personnel
Allison Chruscial	School Counselor, NLHS	Education Specialist	Education Specialist
Jamie Bigley	Teacher, PES	Elementary Teacher	Teacher
Susanne Hegedus	Teacher, PES	Elementary Teacher	Teacher

## DESCRIBE HOW MANY TIMES THE COMMITTEE MEETS IN A GIVEN YEAR, ANY SUBCOMMITTEES THAT ARE FORMED AND ANY OTHER RELEVANT INFORMATION REGARDING THE FUNCTION OF THE COMMITTEE.

The committee meets annually to review the Professional Development Plan. They also provide feedback on the professional development survey for release at the end of every school year to inform professional development for the subsequent year. Updates to the plan and surveys are made as needed. Subcommittees will be developed if a need arises.

### **ACTION PLANS STEPS FROM COMPREHENSIVE PLAN**

### MAXIMIZING THE IMPACT OF DATA: EFFECTIVE USE OF DISTRICT DATA PLATFORMS

Action Step	Audience	Topics to be Included	Evidence of Learning
Provide targeted professional development for teachers on utilizing existing and new district data platforms (e.g., accessing reports, identifying trends, and applying findings) to ensure data-informed instructional practices.	Teachers, Building Principals, Department Leaders	Navigating the district's data platforms.  Generating meaningful reports for grade, cohort, and individual student data.  Identifying trends and key performance indicators (KPIs). Using data to inform instructional decisions and interventions.  Aligning data findings to instructional goals and state benchmarks.	Teachers will generate data reports relevant to their content area or grade level. Teachers will identify and preser key trends from their reports during PLCs. Application of data insights to instructional planning, as evidenced by submitted lesson plans or instructional goals.
Lead Person/Position  Director of Educational Technology	v, Curriculum ar	nd Instruction Technology Integration Specialist	Anticipated Timeline t Principals 08/05/2025 - 06/05/2026

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Workshop(s)	Two half-day workshops Follow-up check-ins and collaborative	1e: Designing	

Type of Activities	Frequency	Component Met in this Plan	Requirements of State Required Trainings
	sessions during additional PD days or departmental meetings as needed.	Coherent Instruction	
	needed.	4a: Reflecting on Teaching	
		3d: Using Assessment in Instruction	

### HARNESSING AI FOR STREAMLINED DATA ANALYSIS AND INSIGHTFUL CONVERSATIONS

Action Step	Audience	Topics to be Included	Evidence of Learning
Utilize the district's data	Teachers,	Revisiting the district's data warehousing	Teachers will engage with Al bots to
warehousing platform to streamline	Building	platform and AI tools. Using AI bots to	generate actionable summaries of
data analysis and leverage Al tools,	Principals,	facilitate data discussions and generate	their data. Data-informed action
including Al bots, to facilitate	Department	summaries. Identifying instructional priorities	steps will be shared during team
conversations with teachers about	Leaders	through Al-driven insights. Exploring	meetings. Teachers will
their data to identify trends and		efficiency gains in data analysis through Al.	demonstrate the ability to
instructional priorities more		Ethical considerations and best practices for	incorporate Al-driven insights into
efficiently.		Al usage in education.	instructional plans and goals.
Lead Person/Position			Anticipated Timeline

Lead Person/Position	Anticipated Timeline
Director of Educational Technology, Curriculum and Instruction Technology Integration Specialist Principals	01/05/2026 - 06/05/2028

Type of Activities	Frequency	Danielson Framework  Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Inservice	Two 1/2 days during 2026 Follow-up sessions during	4a: Reflecting on Teaching	
day	faculty meetings as necessary	3d: Using Assessment in Instruction	
		1d: Demonstrating Knowledge of Resources	

### **BUILDING THE MTSS FOUNDATION: TEAM FORMATION & NEEDS ASSESSMENT**

Action Step	Audience	Topics to be Included	Evidence of Learning
Form an MTSS leadership team, conduct	District	Overview of MTSS framework Team	Formation of an MTSS leadership
a needs assessment to evaluate current	leadership	formation and responsibilities Needs	team Completed needs
MTSS practices, and create a	team, Building	assessment process Identifying current	assessment report Drafted
comprehensive implementation plan for	Principals,	MTSS practices and gaps Planning for	comprehensive MTSS
all tiers (I, II, III) with clear timelines and	MTSS Team,	Tier I, II, III implementation across the	implementation plan with

Action Step	Audience	Topics to be Included	Evidence of Learning
benchmarks.	and selected	district	identified timelines and
	teachers		benchmarks
Lead Person/Position			Anticipated Timeline
Assistant Superintendent MTSS Leadership Team		08/05/2025 - 10/05/2025	

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Other	One-time event to kick off the MTSS implementation plan	1b: Demonstrating Knowledge of Students	
		1c: Setting Instructional Outcomes	
		4b: Maintaining Accurate Records	

### **DEVELOPING A CENTRALIZED REPOSITORY FOR MTSS SUPPORTS**

Action Step	Audience	Topics to be Included	Evidence of Learning
Build a centralized	District	Overview of MTSS and evidence-based practices	Participants will demonstrate the ability to:

Action Step	Audience	Topics to be Included	Evidence of Learning
repository of	leadership	Designing and organizing a centralized repository	Utilize the centralized repository to identify
resources,	team MTSS	for Tier I, II, III resources Protocols for selecting	appropriate Tier II and III interventions
interventions,	teams	interventions aligned with evidence-based	Implement selected interventions with
protocols, and	(building	practices Tools for monitoring student progress	fidelity in their classrooms Use progress-
progress-monitoring	level) Special	Collaborative planning for integrating the	monitoring tools effectively for data-driven
tools for Tier I, II, and	Education	repository across settings and teams Practical	decisions Evidence will include
III supports, ensuring	staff	application for teachers and support staff on how	implementation plans, usage logs, and
all resources are	Intervention	to use the repository in daily practice	progress data from ongoing student
aligned with	specialists		interventions.
o .	Classroom		
evidence-based	teachers Data		
oractices.	teams		

# Lead Person/PositionAnticipated TimelineAssistant Superintendent School Psychologists Director of Special Education Director of Ed Tech, C&I Intervention02/05/2026 -Specialists External Consultant (possibly)04/05/2026

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Workshop(s)	Initial training: 2 sessions in Spring of 2026 Follow-up: Monthly	4a: Reflecting on	Required Hailings

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
	check-ins throughout the second half of the 2025-2026 school	Teaching	
	year	4b: Maintaining Accurate Records  1e: Designing Coherent Instruction  1b: Demonstrating Knowledge of	
		Students	
		4e: Growing and Developing Professionally	
		1d: Demonstrating Knowledge of Resources	

### **EVALUATING THE MTSS SYSTEM AND ENSURING EQUITY**

Action Step	Audience	Topics to be Included	Evidence of Learning
Evaluate the	District	Overview of the MTSS framework and continuous	Participants will demonstrate the ability to:

Action Step	Audience	Topics to be Included	Evidence of Learning
effectiveness of the MTSS framework using student outcome data, and refine interventions and processes across all tiers to ensure that they are meeting the academic, behavioral, and social-emotional needs of all students.	leadership team MTSS teams (building level) Classroom teachers Data teams Intervention specialists School counselors and social workers Special education staff	improvement Analyzing data to assess the effectiveness of Tier I, II, and III interventions Understanding the role of equity in the MTSS process Methods for refining interventions based on data and stakeholder feedback Using evidence-based practices to support diverse learners Evaluating progress for behavioral, academic, and social-emotional outcomes Actionable strategies for making system-wide adjustments for continuous improvement	analyze and interpret data to assess the effectiveness of Tier I, II, and III supports, use feedback to refine and improve interventions, apply strategies for ensuring equitable access to resources for all students, and modify or adjust interventions based on real-time data analysis Evidence will include updated intervention plans, analysis of data reports, and feedback from student progress data
Lead Person/Position			Anticipated Timeline
Assistant Superintende	nt School Psycholo	ogists Director of Special Education Director of Ed Te	ch, C&I Intervention 01/06/2027 -

Specialists External Consultant

Type of	Eroguenev	Danielson Framework Component Met in This Step Meets the Requirements of St	This Step Meets the Requirements of State
Activities	Frequency	this Plan	Required Trainings

06/06/2027

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Course(s)	2 Spring trainings Monthly	3d: Using Assessment in Instruction	Common Ground: Culturally Relevant
	evaluations/check-ins	4b: Maintaining Accurate Records	Sustaining Education
		4a: Reflecting on Teaching	
		2b: Establishing a Culture for	
		Learning	
		4e: Growing and Developing	
		Professionally	
		3b: Using Questioning and Discussion	
		Techniques	
		2d: Managing Student Behavior	

### USING BACKWARDS DESIGN TO CREATE CURRICULUM AND EVALUATION OF EXISTING CURRICULUM

Action Step	Audience	Topics to be Included	Evidence of Learning
Conduct	Teachers	Introduction to the principles of Backwards Design (starting with	Revised curriculum documents
curriculum	Department	desired outcomes and assessments). Process for evaluating existing	aligned with standards and
review	Leaders	curriculum to ensure alignment with standards, course descriptions,	incorporating backwards design
and	Curriculum	and student needs. Strategies to integrate equity, accessibility, and	principles. Evaluations of existing

Action Step	Audience	Topics to be Included	Evidence of Learning
revision meetings for content areas on a cycle	Writing Teams.	supports for historically underperforming subgroups. Using evidence based practices to refine curriculum and align with district and state priorities. Practical application of the backwards design model for future curriculum development and updates.	curriculum reflecting alignment with course descriptions and equity considerations. Team-generated lesson/unit plans demonstrating application of backwards design.
Lead Person	/Position	4	anticipated Timeline
Director of	Director of Ed Tech, C&I Principals Department Leaders		07/06/2025 - 12/06/2027

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Workshop(s)	Session annually for content areas on the cycle Monthly collaborative work sessions	1a: Demonstrating Knowledge of Content and Pedagogy	
		1b: Demonstrating Knowledge of Students	
		4d: Participating in a Professional Community	

### ENHANCING ASSESSMENT VALIDITY: EVALUATING AND REVISING ASSESSMENTS FOR ACCURATE STUDENT EVALUATION

Action Step	Audience	Topics to be Included	Evidence of Learning
Evaluate	Teachers	Understanding the concept of assessment validity and the types of	Revised assessments aligned with
assessments	Assessment	validity (content, criterion-related, construct). How to evaluate	curriculum and demonstrating valid
for validity.	Coordinators	existing assessments for alignment with curriculum and accuracy in	measurement of learning objectives.
,	Department	measuring learning outcomes. Methods for ensuring assessments	Teachers able to analyze assessment
	Leaders. Data	measure both student understanding and desired skills accurately.	data and make instructional
	Leaders	Developing or revising assessments to be valid and reliable in	adjustments based on that data.
	School	tracking student progress. Strategies for analyzing assessment data	Teams present assessments with
	Psychologists	to inform future instructional practices and interventions.	clear connections to learning
		Consideration of equity in assessments: ensuring assessments are	outcomes and equity considerations.
		fair and accessible for all student subgroups, particularly	Ongoing collection of student
		historically underperforming groups.	performance data to identify areas of
			improvement.
Lead Person/Po	osition	Anticipated Timeline	
Director of Ed Tech, C&I		07/06/2026 - 06/06/2028	

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Workshop(s)	Annually for content areas on the cycle	1b: Demonstrating Knowledge of	
	Monthly check-ins	Students	
		4e: Growing and Developing	
		Professionally	
		3d: Using Assessment in	
		Instruction	

### DATA-DRIVEN DECISION MAKING: ANALYZING ASSESSMENT DATA FOR EQUITABLE OUTCOMES

Action Step	Audience	Topics to be Included	Evidence of Learning
Utilize	Teachers	Understanding protocols and tools for analyzing assessment	Teachers will use data analysis tools and
protocols	Department	data (both traditional and AI tools) Interpreting assessment	protocols to identify achievement gaps and
and tools	Leaders	data to identify trends, gaps, and inequities Best practices for	inequities in assessment data. Teachers will
for	Principals	analyzing data to ensure equitable outcomes across all	revise their instructional practices or
analyzing	Director of	student groups Actionable steps for using data to inform	intervention strategies based on findings from
assessment	Special	instruction and improve student achievement, especially for	the data analysis. Teachers will present a plan

Action Step	Audience	Topics to be Included	Evidence of Learning
data.  Determine  if  outcomes  are  equitable.	Education Federal Programs Coordinator	historically underperforming subgroups Equity in assessment design and data analysis	for addressing inequities in student outcomes during follow-up meetings.
Lead Person/	Position		Anticipated Timeline

07/01/2027 - 06/30/2028

### **LEARNING FORMAT**

Director of Ed Tech, C&I Principals Other Administrators

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Learning walk	One time at beginning of the year,	4a: Reflecting on Teaching	
	annually	4b: Maintaining Accurate Records	
		1f: Designing Student Assessments	
		3d: Using Assessment in Instruction	

### OTHER PROFESSIONAL DEVELOPMENT ACTIVITIES

### LITERACY EXCELLENCE: EMPOWERING ALL LEARNERS

Audience	Topics to be Included	Evidence of Learning
K-12 Educators, Special Education Teachers	Strategies for language development and literacy integrating diverse learners, ELL strategies, readi and vocabulary development	·
Lead Person/Positi	on Anti	pated Timeline
Principals Consultant		2025 - 06/30/2028

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Workshop(s)	Annual as curriculum updates	1b: Demonstrating Knowledge of Students	Language and Literacy Acquisition for All Students
		3a: Communicating with Students	
		4d: Participating in a Professional Community	

### **INCLUSIVE CLASSROOMS: EMBRACING EVERY LEARNER**

Audience	Topics to be Included	Evidence of Learning
K-12 Educators,	Differentiation strategies, Universal Design for Learning	Pre- and post-assessment, lesson plans
Special Education	(UDL), cultural competence, fostering inclusive classroom	incorporating UDL and differentiation, increased
Teachers,	environments, supporting students with diverse needs	student engagement and participation in inclusive
Paraprofessionals		settings
Lead Person/Position		Anticipated Timeline
Special Education Coordinator, ToSA		12/07/2025 - 06/07/2026

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Collaborative curriculum development	Annual as curriculum updates occur	1b: Demonstrating Knowledge of Students	Teaching Diverse Learners in Inclusive Settings
		4a: Reflecting on Teaching	
		3c: Engaging Students in Learning	
		1d: Demonstrating Knowledge of Resources	

Type of Activities	Frequency	<b>Danielson Framework Component</b>	This Step Meets the Requirements of State
Type of Activities	riequency	Met in this Plan	Required Trainings

### TRAUMA-SENSITIVE SCHOOLS: SUPPORTING THE WHOLE CHILD

Audience	Topics to be Included		Evidence of Learning
All staff	Understanding trauma, trauma's impact on learning and behavior, trauma-sensitive classroom strategies, building resilience in students, creating safe and supportive environments		Certificate
Lead Perso	n/Position	Anticipated Timeline	
Vector or	outside presenter	07/07/2025 - 06/07/2028	

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Course(s)	Offered	3c: Engaging Students in Learning	At Least 1-hour of Trauma-informed Care Training for
	annually	4e: Growing and Developing Professionally	All Staff
		2a: Creating an Environment of Respect and	
		Rapport	

### FOUNDATIONS OF READING: STRUCTURED LITERACY FOR ALL

Audience	Topics to be Included	Evidence of Learning
K-12 Educators, Special	Explicit phonics instruction, decoding strategies,	Pre- and post-assessment, classroom implementation
Education Teachers,	reading comprehension, building fluency, the	of structured literacy practices, improvement in
Reading Specialists	science of reading	student reading skills
Lead Person/Position		Anticipated Timeline
Literacy Specialist, Reading Coach, Structured Literacy Trainer		08/07/2025 - 06/07/2028

Type of Activities	Frequency	Danielson Framework Component Met in this Plan	This Step Meets the Requirements of State Required Trainings
Inservice day	Annual and as needed	2a: Creating an Environment of Respect and Rapport	Structured Literacy
		2b: Establishing a Culture for Learning	
		3c: Engaging Students in Learning	
		4e: Growing and Developing Professionally	

### PROFESSIONAL DEVELOPMENT PLAN ASSURANCES

Professional Education Plan Guidelines	Yes/No
Are the professional development activities aligned with the current and applicable Pennsylvania Core Standards or Pennsylvania Academic Standards? (22 Pa Code, Chapter 4)	Yes
Are the effectiveness of offerings evaluated through multiple measures of student achievement within the context of educator effectiveness to determine impact on student learning, educator effectiveness, and/or school performance? (Act 82 of 2012) aka (22 Pa Code, 19)	Yes
Are the professional development activities aligned to at least one component of one domain within the Observation and Practice Framework for Teaching?	Yes
Does the professional education plan contain a committee consisting of teacher representatives divided equally among elementary, middle and high school teachers chosen by the teachers, educational specialist representatives chosen by educational specialists and administrative representatives chosen by the administrative personnel? (Act 48, Section 1205.1)	Yes
Does the committee include parents of children attending a school in the district, local business representatives and other individuals representing the community appointed by the board of directors? (Act 48, Section 1205.1)	Yes
Was the professional education plan approved by the professional education committee and the board of the school entity? (22 pa Code, 49.16)	Yes
Does the professional development plan align with educator needs? (Act 48, Section 2)	Yes
Do the implementation steps cover at least a three-year implementation horizon?	Yes

Professional Education Plan Guidelines	Yes/No
When is the first year the LEA will offer Structured Literacy Training to the staff?	2022-
	2023

Who will receive the Structured Literacy Training in addition to the five required certifications (early childhood, elementary-middle level, special education, ESL, and reading specialist)?

Principals, school counselors

Is the LEA using or planning to implement Structured Literacy (Select One)? Hybrid, Structured Literacy components integrated into reading program.

#### **EVALUATION AND REVIEW**

### DESCRIBE IN THE BOX BELOW THE PROCEDURES FOR EVALUATING AND REVIEWING THE PROFESSIONAL EDUCATION PLAN.

Participant Reaction \* Exit tickets will be administered at the end of professional development sessions. These will be used to gauge participant's initial satisfaction with the experience and gain insight into how the professional development will be used to further student outcomes, as well as, to determine additional trainings that may need to occur. Participant Learning \* At the beginning of each professional development session, objectives will be communicated to participants. At the end, facilitators will use a variety of methods to determine if participants acquired the intended knowledge or skills. These may include a quiz, demonstration, written reflection, artifact, or other culminating task. Organization Support and Change \* The district will elicit feedback through questionnaires, focus groups, and other means, as well as, review minutes from meetings, to document and improve organizational support and to inform change efforts. Participants' Use of New Knowledge and Skills \* To determine the degree and quality of implementation of new knowledge and skills, the district will use the supervision and evaluation process. A walkthrough tool has been designed to focus on targeted areas tied to professional development. Each building principal is paired together with a district office administrator and conducts walk-throughs of each faculty member quarterly which are meant for supervisory purposes and to help teachers grow in the profession. This pairing of administrators also allows for interrater reliability. The clinical observation and differentiated supervision plan will also be utilized in this process for purposes of evaluation. Lastly, all of our faculty members are welcome to visit other teacher's classrooms or have others visit theirs to acquire new knowledge and skills. Student Outcomes To demonstrate the overall impact of professional learning, we will examine student outcomes. Our district is using EdInsight, a student performance suite. When it comes to academic outcomes, this platform makes it easier to monitor progress and determine if our efforts are successful. When it comes to social, emotional or mental health of students, we use Renaissance Fundamentals (formerly PASS) universal assessment to observe trends over time. We can also use other tools like the ARTIC scale, PAYS survey, Benchmarks of Quality and others to measure student outcomes in a variety of areas. We will also be able to see change over time in the personal goals our students set as part of our essential skills curriculum.

### PROFESSIONAL EDUCATION PLAN ASSURANCES

high academic standards in each of the core subject areas.	
Professional Education Committee Chairperson:	Date
I affirm that this Professional Education Plan provides staff learning that impr Development Council's Standards for Staff Learning.	oves the learning of all students as outlined in the National Staff
Superintendent or Chief Administrative Officer:	Date

We affirm that this Professional Education Plan focuses on the learning needs of each staff member to ensure all staff members meet or exceed