Deer Valley Unified School District Budget Committee

January 22, 2025 – Identification of Budget Priorities

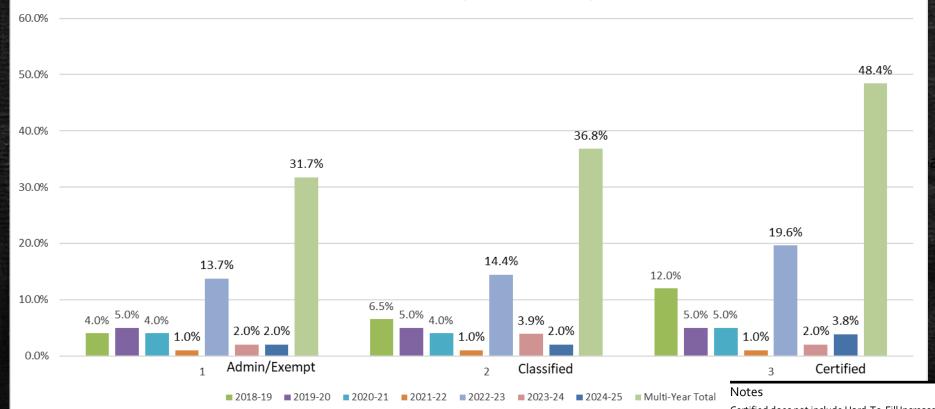
Jim Migliorino, Deputy Superintendent of Fiscal & Business Services Tracy Rockwell, Director of Finance

Topics

- Review of 1st Meeting, School Finance 101
- Review of DVUSD Financial Overview
 - Annual Financial Report (AFR) Comparison
- FY25 Budget Update and FY26 Assumptions
- Review of Previously Used Budget Guiding Principles
- Review of Community Input Survey
- Process for Determining Budget Priorities for Electronic Community Survey

Salary Increase History

Multi-Year Salary Increase History



Total salary increases are distributed with a portion as a flat-dollar amount and a portion as a percentage, per employee group

Certified does not include Hard-To-Fill Increases in these percentages 2021-22 does not include one-time payments (\$500/\$800/Classified 2.8%/1.8%; \$1,810 for CSF; nor addt'l 2% for all staff) 2022-23 does not include addt'l \$1 million paid out to Ranges 14 - 22 for Classified compression 2022-23 includes addt'l \$1,880 paid to Certified & OPS from CSF increase (or 3.6%) 2022-23 includes AEL one-time payment, that was added to base amount for future years 2023-24 does not include one-time payment of \$2,500/FTE, plus an additional \$500/FTE 2024-25 does not include one-time payment of \$1,250/FTE

Education Savings Account (ESA) Impact on Deer Valley USD

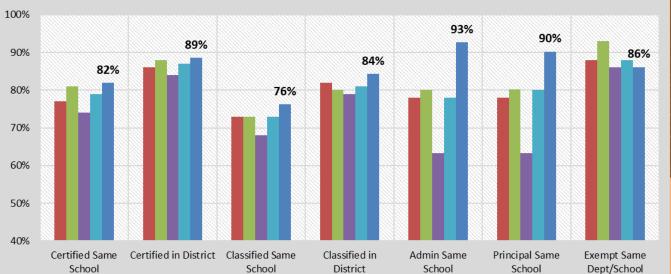
ADE ESA Quarterly Report

| 2024 Quarter 4 ESA by Distri | ct of Residence |
|------------------------------|-----------------|
| Mesa USD | 4069 |
| Deer Valley USD | 4025 |
| Scottsdale USD | 3777 |
| Tucson USD | 3742 |
| Chandler USD | 3238 |
| Paradise Valley USD | 3058 |
| Peoria USD | 2891 |
| Gilbert USD | 2825 |
| Dysart USD | 2257 |
| Higley USD | 1575 |
| Queen Creek USD | 1547 |
| Phoenix Union USD | 1465 |
| Amphitheater USD | 1367 |
| | |



| Average | \$9,896 |
|---------|---------|
| Median | \$7,409 |

DVUSD Staff Retention

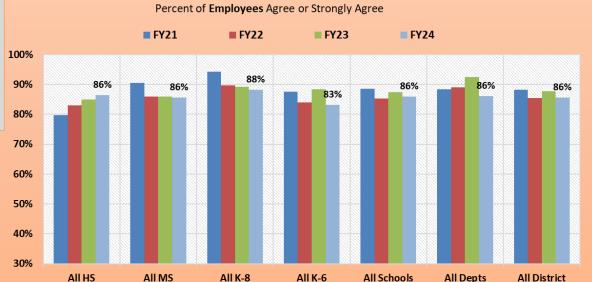


DVUSD Retention

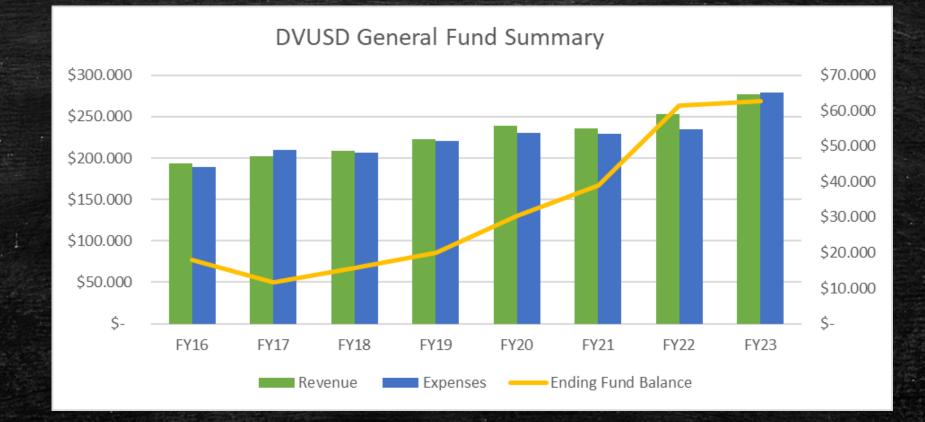
FY20 to FY21 FY21 to FY22 FY22 to FY23 FY23 to FY24 FY24 to FY25







DVUSD Net Position (updated from our 1st Meeting)



NOTE - FY16 increase in Ending Fund Balance due to \$6 million in Prop. 123 funds carryforward FY20, FY21, FY22 & FY23 include Federal Stimulus Funding (ESSER)

Review of School Finance 101 or, What We Know....

- Amount of financial resources available to Deer Valley Unified School District is established by statutory formula
- Approximately 80% of funding is dependent on the number of students enrolled (Average Daily Membership or ADM)
- FY22 was the first year without State imposed reductions to capital funding or District Additional Assistance
- Proposition 301 (Classroom Site Fund) and Proposition 123 are integral components to funding that have expiration dates, although the Classroom Site Fund was extended to 2041. Proposition 123 was authorized for 10 years and expires in FY26.
- Other increases in funding can only come from increased students (ADM), Legislative action, and now thanks to Prop. 123 inflationary increases.
- Voters can provide additional local funding if approved by an election
 - November 2024 election did not continue the M&O Override, which starts phase down after FY25 (\$11+ M/year for the next 3 years, or until the Override is renewed by voters), and the 2023 Bond initiative not being approved will have a financial impact on DVUSD

Review of DVUSD Financial Overview or, What We Know

- We compare positively among our peer groups, even better when compared to State
- Although DVUSD spends less dollars per student then our comparable group, peer group and the State average - the student achievement results are comparable or better than some districts that spent more money per student
- Our Administrative Costs are higher than our comparable districts, largely due to a retiree health insurance benefit that not all comparable districts offer
- Our Student Support and Instructional Support categories are lower than our comparable districts
- Our Employee Benefit Costs are higher than our comparable districts, although our Salary Costs are lower

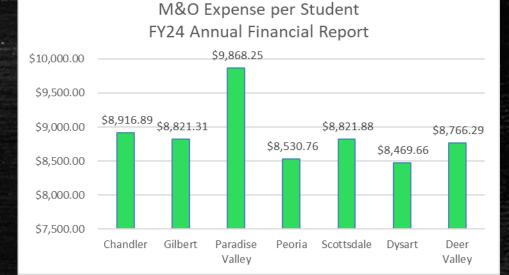
Review of DVUSD Financial Overview or, What We Know (con't)

- A teacher shortage exists; in fact, we have many areas that are difficult to staff
- Proposition 206 is causing an increase to minimum wage that is causing classified salary compression (lowest hourly positions getting higher percentage increases)
- We have varied student enrollment at our schools
- The State Aggregate Spending Limit provides an uncertainty for funding in FY26 and beyond (due to temporary legislative action this is not an issue for the current year, FY25)
- Any other learnings

FY24 Annual Financial Report (AFR) M&O Expenses Per Student

| | Total M&O Expenses | Resident Students | Expens | se per Student | |
|-------------------------------|--------------------|-------------------|--------|----------------|-------|
| Chandler | 365,836,504 | 41,027.344 | \$ | 8,916.89 | -0.8% |
| Gilbert | 272,227,535 | 30,860.199 | \$ | 8,821.31 | -1.9% |
| Paradise Valley | 254,516,949 | 25,791.490 | \$ | 9,868.25 | 9.7% |
| Peoria | 285,658,160 | 33,485.665 | \$ | 8,530.76 | -5.1% |
| Scottsdale | 174,212,998 | 19,747.833 | \$ | 8,821.88 | -1.9% |
| Dysart | 183,203,160 | 21,630.520 | \$ | 8,469.66 | -5.8% |
| Deer Valley | 271,225,255 | 30,939.582 | \$ | 8,766.29 | -2.5% |
| 5 Comparable District Average | | | \$ | 8,991.82 | |

NOTE - this is with the existing Deer Valley USD M&O Override fully funded, which it will not be in FY26



FY24 Annual Financial Report (AFR) M&O Salary and Benefit Expenses

| | <u>Sala</u> | ries - 6100 | | Bene | efits - 6200 | | <u>Sala</u> | ries & Benefits (adj. | for 2 & 4) |
|-------------------------------|-------------|-------------|-------|------|--------------|-------|-------------|-----------------------|------------|
| Chandler | \$ | 239,253,057 | 65.4% | \$ | 70,072,337 | 19.2% | \$ | 309,325,394 | 84.6% |
| Gilbert ¹ | \$ | 184,888,058 | 67.9% | \$ | 57,235,623 | 21.0% | \$ | 242,123,681 | 88.9% |
| PV ³ | \$ | 152,200,608 | 59.8% | \$ | 61,067,209 | 24.0% | \$ | 213,267,817 | 83.8% |
| Peoria | \$ | 167,992,452 | 58.8% | \$ | 61,116,103 | 21.4% | \$ | 229,108,555 | 80.2% |
| Scottsdale ^{3,4} | \$ | 115,890,769 | 66.5% | \$ | 33,373,549 | 19.2% | \$ | 141,882,147 | 85.0% |
| Dysart | \$ | 109,481,480 | 59.8% | \$ | 34,723,203 | 19.0% | \$ | 144,204,683 | 78.7% |
| DV | \$ | 165,510,176 | 61.0% | \$ | 66,393,838 | 24.5% | \$ | 231,904,014 | 85.5% |
| 5 Comparable District Average | | | 63.7% | | | 20.9% | | | 84.5% |

Governing Board Policy DBD states (in part) - Competitive salaries and benefits will be a high priority to attract and retain highly qualified staff. The District will allocate a percent of the new budget, at least above the average of similar districts, to salary and benefits. However, outsourcing (Purchased Services) is skewing this data.

FY24 Annual Financial Report (AFR) M&O Services, Supplies and Other Expenses

| | Purch Serv | Strand L. Sale | <u>Supplies</u> | and a second | <u>Other</u> | |
|-------------------------------|------------|----------------|-----------------|--|--------------|------|
| Chandler | 36,602,012 | 10.0% | 19,063,686 | 5.2% | 845,412 | 0.2% |
| Gilbert ¹ | 18,984,553 | 7.0% | 10,938,425 | 4.0% | 180,876 | 0.1% |
| PV ³ | 27,212,131 | 10.7% | 13,496,855 | 5.3% | 540,146 | 0.2% |
| Peoria | 44,015,409 | 15.4% | 12,077,317 | 4.2% | 456,879 | 0.2% |
| Scottsdale ^{3,4} | 16,941,021 | 9.7% | 7,399,059 | 4.2% | 608,600 | 0.3% |
| Dysart | 29,833,106 | 16.3% | 8,826,964 | 4.8% | 338,407 | 0.2% |
| DV | 26,137,183 | 9.6% | 12,787,943 | 4.7% | 396,115 | 0.1% |
| 5 Comparable District Average | | 10.6% | | 4.6% | | 0.2% |

FY24 Annual Financial Report (AFR) M&O Instruction & Special Education Expenses

| | Classroom - 100 & 200 1000 | | Special Education - All 200 | | Special Education (Subtotal) | | Classroom Suppor |
|-------------------------------|----------------------------|-------|-----------------------------|-------|------------------------------|-------|------------------|
| Chandler | 198,734,307 | 54.3% | 66,125,526 | 18.1% | 52,128,383 | 14.2% | 68.5% |
| Gilbert ¹ | 153,848,802 | 56.5% | 64,070,616 | 23.5% | 57,938,795 | 21.3% | 70.0% |
| PV ³ | 138,767,748 | 54.5% | 65,055,310 | 25.6% | 53,730,589 | 21.1% | 71.4% |
| Peoria | 149,987,661 | 52.5% | 75,119,109 | 26.3% | 66,090,103 | 23.1% | 69.9% |
| Scottsdale ^{3,4} | 85,946,436 | 49.3% | 25,939,081 | 14.9% | 22,786,574 | 13.1% | 62.7% |
| Dysart | 101,130,176 | 55.2% | 46,630,352 | 25.5% | 44,019,114 | 24.0% | 69.9% |
| DV | 159,742,372 | 58.9% | 56,126,369 | 20.7% | 52,402,987 | 19.3% | 69.9% |
| 5 Comparable District Average | | 53.4% | | 21.7% | | 18.6% | 68.5% |

FY24 Annual Financial Report (AFR) M&O Administration Expenses

| | No. | 1 | |
|---|-----|-----|---|
| ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~ | V | | 1 |
| | | H/K | |
| | VY | A. | 1 |
| | | | |

| FY24 AFR | <u> 2300 - General</u> | Admin. | 2400 School | Admin. | 2500 - Central Ser | <u>vices</u> | <u>Total</u> |
|-------------------------------|------------------------|--------|-------------|--------|--------------------|--------------|--------------|
| Chandler | 2,928,834 | 0.8% | 24,650,070 | 6.7% | 13,211,957 | 3.6% | 11.2% |
| Gilbert ¹ | 3,342,428 | 1.2% | 14,971,646 | 5.5% | 8,367,694 | 3.1% | 9.8% |
| PV ³ | 2,377,795 | 0.9% | 12,858,741 | 5.1% | 7,101,142 | 2.8% | 8.8% |
| Peoria | 5,844,455 | 2.0% | 17,464,839 | 6.1% | 10,513,967 | 3.7% | 11.8% |
| Scottsdale ^{3,4} | 2,343,296 | 1.3% | 12,075,871 | 6.9% | 4,526,293 | 2.6% | 10.9% |
| Dysart | 1,833,597 | 1.0% | 9,916,107 | 5.4% | 5,878,011 | 3.2% | 9.6% |
| DV | 5,294,609 | 2.0% | 16,338,077 | 6.0% | 9,085,338 | 3.3% | 11.3% |
| 5 Comparable District Average | | 1.3% | | 6.1% | | 3.2% | 10.5% |

Note – included in the General Administration data above is an expense for retiree continuing benefits that totals \$896K for Paradise Valley USD, \$1.9 M for Peoria USD, and \$4.2 M Deer Valley USD

Annual Financial Report (AFR) Comparison Updated

FY24 AFR Comparison of General Administration including all expenses paid for General Admin. FY24 AFR Comparison of General Administration without \$4.2 M paid by DVUSD for Retiree Benefits Note – Peoria USD also reduced by \$1.9 M in OPEB expense And Paradise Valley USD was reduced by \$896K

| | Care of the second second in the second s | and the second | | |
|-------------------------------|---|--|--|--|
| FY24 AFR | 24 AFR <u>2300 - General Admin</u> | | | |
| Chandler | 2,928,834 | 0.8% | | |
| Gilbert ¹ | 3,342,428 | 1.2% | | |
| PV ³ | 2,377,795 | 0.9% | | |
| Peoria | 5,844,455 | 2.0% | | |
| Scottsdale ^{3,4} | 2,343,296 | 1.3% | | |
| Dysart | 1,833,597 | 1.0% | | |
| DV | 5,294,609 | 2.0% | | |
| 5 Comparable District Average | | 1.3% | | |

| FY24 AFR | 2300 - General Admin. | | | | |
|---------------------------|-----------------------|------|--|--|--|
| Chandler | 2,928,834 | 0.8% | | | |
| Gilbert ¹ | 3,342,428 | 1.2% | | | |
| PV ³ | 1,480,958 | 0.6% | | | |
| Peoria | 3,915,894 | 1.4% | | | |
| Scottsdale ^{3,4} | 2,343,296 | 1.3% | | | |
| Dysart ³ | 1,833,597 | 1.0% | | | |
| DV | 1,093,718 | 0.4% | | | |
| 5 Comparable District | 1.1% | | | | |

FY24 Annual Financial Report (AFR) M&O Administration Expenses (adjusted for OPEB)

| FY24 AFR | <u> 2300 - Ger</u> | neral Admin. | <u>2400 Sch</u> | nool Admin. | <u> 2500 - Cen</u> | tral Services | <u>Total</u> |
|---------------------------|--------------------|--------------|-----------------|-------------|--------------------|---------------|--------------|
| Chandler | 2,928,834 | 0.8% | 24,650,070 | 6.7% | 13,211,957 | 3.6% | 11.2% |
| Gilbert ¹ | 3,342,428 | 1.2% | 14,971,646 | 5.5% | 8,367,694 | 3.1% | 9.8% |
| PV ³ | 1,480,958 | 0.6% | 12,858,741 | 5.1% | 7,101,142 | 2.8% | 8.4% |
| Peoria | 3,915,894 | 1.4% | 17,464,839 | 6.1% | 10,513,967 | 3.7% | 11.2% |
| Scottsdale ^{3,4} | 2,343,296 | 1.3% | 12,075,871 | 6.9% | 4,526,293 | 2.6% | 10.9% |
| Dysart ³ | 1,833,597 | 1.0% | 9,916,107 | 5.4% | 5,878,011 | 3.2% | 9.6% |
| DV | 1,093,718 | 0.4% | 16,338,077 | 6.0% | 9,085,338 | 3.3% | 9.8% |
| 5 Comparable District A | Average | 1.1% | | 6.1% | | 3.2% | 10.3% |

Note – adjustment for OPEB (for retiree continuing benefits) made in the General Administration data above that totals \$896K for Paradise Valley USD, \$1.9 M for Peoria USD, and \$4.2 M Deer Valley USD



FY24 Annual Financial Report (AFR) M&O Operational Function Expenses

| | Operations - 2600 | | Transportation - 27 | <u>00</u> |
|-------------------------------|-------------------|-------|---------------------|-----------|
| Chandler | 47,092,837 | 12.9% | 18,306,835 | 5.0% |
| Gilbert ¹ | 33,984,673 | 12.5% | 15,107,565 | 5.5% |
| PV ³ | 34,764,728 | 13.7% | 9,982,133 | 3.9% |
| Peoria | 34,267,354 | 12.0% | 15,369,412 | 5.4% |
| Scottsdale ^{3,4} | 26,061,953 | 15.0% | 8,282,444 | 4.8% |
| Dysart | 22,356,675 | 12.2% | 11,441,952 | 6.2% |
| DV | 34,071,854 | 12.6% | 14,463,948 | 5.3% |
| 5 Comparable District Average | | 13.2% | | 4.9% |

Auditor General District Spending (Classroom Dollar) Report Background

- Arizona Revised Statutes §41-1279.03 requires the Auditor General to determine the percentage of every dollar Arizona school districts spend in the classroom annually. (excludes charter schools)
- The report also analyzes non-classroom spending, which includes administration, plant operations, food service, transportation, student support, and instruction support
- New since FY16 Function 2350 (Administration) Retiree Health:

Data is from Latest Available Report, from 2022-2023

- Payments made to provide retiree health benefits.

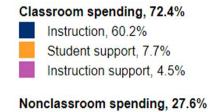


Classroom Dollar Percentage

Peer Group: Very-large unified and union high school districts in cities and suburbs with more than 15,000 students

| | FY23 |
|---|---------------|
| | Instructional |
| | Spending |
| State Average | 53.4% |
| Peer Group Average | 56.0% |
| | |
| Deer Valley Unified School District | 60.2% |
| Gilbert Unified School District | 58.9% |
| Glendale Union High School District | 58.6% |
| Chandler Unified School District | 57.7% |
| Dysart Unified School District | 56.8% |
| Paradise Valley Unified School District | 56.7% |
| Peoria Unified School District | 56.5% |
| Scottsdale Unified School District | 54.6% |
| Mesa Unified School District | 54.3% |
| Tucson Unified School District | 51.2% |
| Phoenix Union High School District | 50.5% |

Deer Valley USD FY23



Administration, 9.2% Plant operations, 10.6% Food service, 3.9% Transportation, 3.9%

For definitions of what is included in operational spending and each of the operational areas, see the "Spending areas" section on the **Glossary page**.



Auditor General District Spending Report Basic District Information

| | | Chandler | | | Gilbert | TRACING AND TRACT | Pa | aradise Valle | ey (| | Peoria | | | Scottsdale | | Deer Valley | | | | |
|--------------------------|--------|----------|--------|--------|---------|-------------------|--------|---------------|--------|--------|--------|--------|--------|------------|--------|-------------|--------|--------|--|--|
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | | |
| Students Attending | 43,081 | 42,702 | | 30,960 | 32,056 | | 27,968 | 27,443 | | 34,320 | 34,869 | | 19,855 | 20,461 | | 30,569 | 31,657 | | | |
| Number of Schools | 44 | 44 | | 39 | 38 | | 42 | 43 | | 41 | 41 | | 29 | 29 | | 39 | 39 | | | |
| Number of Teachers | | | | | | | | | | | | | | | | | | | | |
| Student/Teacher Ratio | 17.4 | 17.4 | 18.2 | 16.1 | 16.7 | 16.5 | 16.3 | 15.8 | 15.6 | 17.7 | 17.5 | 18.1 | 15.7 | 17 | 16.4 | 15.9 | 16.2 | 16.4 | | |
| Average Teacher Salary | 62,866 | 63,584 | 70,845 | 56,786 | 57,973 | 62,870 | 56,615 | 58,906 | 60,752 | 54,158 | 54,405 | 59,762 | 58,592 | 59,061 | 64,095 | 54,696 | 55,765 | 62,751 | | |
| Average Years of Service | 12.3 | 12.9 | 12.9 | 12.9 | 12.8 | 12.7 | 12.7 | 12.5 | 12.3 | 12.5 | 12.3 | 12.9 | 14.4 | 13.9 | 14.3 | 12.3 | 12.6 | 12.5 | | |



Auditor General District Spending Report Percentages of Spending

| | | Chandler | | | Gilbert | | Pa | aradise Valle | ey . | | Peoria | | | Scottsdale | | | Deer Valley | | | | |
|-----------------------|-------|----------|-------|-------|---------|-------|-------|---------------|-------|-------|--------|-------|-------|------------|-------|-------|-------------|-------|--|--|--|
| | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | 2021 | 2022 | 2023 | | | |
| Classroom Dollars | 61.7% | 58.2% | 57.7% | 61.6% | 59.6% | 58.9% | 57.4% | 58.7% | 56.7% | 59.9% | 57.1% | 56.5% | 56.7% | 54.1% | 54.6% | 59.7% | 59.4% | 60.2% | | | |
| Non-Classroom Dollars | | | | | | | | | | | | | | | | | | | | | |
| Administration | 8.1% | 8.1% | 8.1% | 8.1% | 8.2% | 8.5% | 8.9% | 7.7% | 7.9% | 9.3% | 10.3% | 10.1% | 9.2% | 9.6% | 9.0% | 9.9% | 9.6% | 9.2% | | | |
| Plant Operations | 9.9% | 10.4% | 10.8% | 9.6% | 9.3% | 10.0% | 13.4% | 12.1% | 12.3% | 9.8% | 9.2% | 9.4% | 12.8% | 12.8% | 12.1% | 10.7% | 10.5% | 10.6% | | | |
| Food Service | 4.1% | 5.3% | 4.6% | 3.3% | 4.4% | 3.5% | 1.6% | 2.3% | 2.2% | 3.7% | 4.3% | 3.8% | 2.7% | 3.3% | 3.8% | 3.5% | 4.0% | 3.9% | | | |
| Transportation | 3.6% | 4.1% | 3.9% | 3.8% | 4.6% | 4.7% | 2.8% | 3.1% | 3.2% | 3.0% | 3.7% | 4.2% | 3.2% | 3.6% | 3.8% | 3.8% | 4.1% | 3.9% | | | |
| Student Support | 7.8% | 8.1% | 8.8% | 9.8% | 10.0% | 9.9% | 11.2% | 11.1% | 12.0% | 10.1% | 10.9% | 11.4% | 9.9% | 11.1% | 11.3% | 8.0% | 8.1% | 7.7% | | | |
| Instructional Support | 4.8% | 5.8% | 6.1% | 3.8% | 3.9% | 4.5% | 4.7% | 5.0% | 5.7% | 4.2% | 4.5% | 4.6% | 5.5% | 5.5% | 5.4% | 4.4% | 4.3% | 4.5% | | | |
| Other | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | |
| Classroom Support | 74.3% | 72.1% | 72.6% | 74.5% | 74.5% | 74.5% | 73.3% | 74.8% | 74.4% | 74.2% | 72.5% | 72.5% | 72.1% | 70.7% | 71.3% | 72.1% | 71.8% | 72.4% | | | |



Auditor General District Spending Report Per Pupil Spending

| | | | | Ch | andler | | | Gilbert | | | | | | | Pa | aradi | ise Valle | ey | | Peoria | | | | | | | | ttsdale | | | Deer Valley | | | | | | |
|--------|-----------------------|----|-------|----|--------|----|--------|---------|-------|------|-------|----|--------|----|-------|-------|-----------|----|--------|--------|-------|------|-------|------|-------|----|--------|---------|--------|------|-------------|----|-------|----|-------|----|--------|
| | | 2 | 021 | 2 | 2022 | 2 | 2023 | 2 | 021 | 202 | 2022 | | 2023 | | 2021 | | 2022 | | 2023 | | 2021 | 2022 | | 2023 | | 1 | 2021 | 2022 | | 2023 | | 20 | 21 | 2 | 2022 | 2 | 2023 |
| Per St | udent | \$ | 8,902 | \$ | 9,934 | \$ | 11,159 | \$ | 9,294 | \$ 9 | 9,540 | \$ | 11,203 | \$ | 9,764 | \$ | 11,535 | \$ | 12,083 | \$ | 8,920 | \$ | 9,330 | \$ 1 | 0,221 | \$ | 10,156 | \$ | 10,137 | \$ | 11,515 | \$ | 9,301 | \$ | 9,553 | \$ | 10,794 |
| Classr | oom Dollars | \$ | 5,492 | \$ | 5,786 | \$ | 6,439 | \$ | 5,723 | \$ 5 | 5,685 | \$ | 6,600 | \$ | 5,607 | \$ | 6,771 | \$ | 6,852 | \$ | 5,340 | \$ | 5,329 | \$ | 5,775 | \$ | 5,761 | \$ | 5,488 | \$ | 6,290 | \$ | 5,549 | \$ | 5,674 | \$ | 6,500 |
| Non-Cl | assroom Dollars | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Administration | \$ | 719 | \$ | 801 | \$ | 910 | \$ | 757 | \$ | 780 | \$ | 951 | \$ | 864 | \$ | 891 | \$ | 954 | \$ | 828 | \$ | 962 | \$ | 1,035 | \$ | 935 | \$ | 974 | \$ | 1,040 | \$ | 919 | \$ | 916 | \$ | 990 |
| | Plant Operations | \$ | 885 | \$ | 1,028 | \$ | 1,202 | \$ | 897 | \$ | 883 | \$ | 1,115 | \$ | 1,310 | \$ | 1,393 | \$ | 1,482 | \$ | 869 | \$ | 854 | \$ | 959 | \$ | 1,303 | \$ | 1,301 | \$ | 1,388 | \$ | 999 | \$ | 1,000 | \$ | 1,144 |
| | Food Service | \$ | 362 | \$ | 530 | \$ | 517 | \$ | 303 | \$ | 421 | \$ | 388 | \$ | 154 | \$ | 261 | \$ | 266 | \$ | 329 | \$ | 403 | \$ | 386 | \$ | 274 | \$ | 331 | \$ | 440 | \$ | 320 | \$ | 387 | \$ | 425 |
| • | Transportation | \$ | 316 | \$ | 412 | \$ | 435 | \$ | 352 | \$ | 442 | \$ | 528 | \$ | 270 | \$ | 358 | \$ | 384 | \$ | 272 | \$ | 346 | \$ | 427 | \$ | 330 | \$ | 369 | \$ | 439 | \$ | 350 | \$ | 392 | \$ | 420 |
| ; | Student Support | \$ | 693 | \$ | 803 | \$ | 979 | \$ | 915 | \$ | 957 | \$ | 1,109 | \$ | 1,097 | \$ | 1,283 | \$ | 1,445 | \$ | 902 | \$ | 1,013 | \$ | 1,169 | \$ | 1,001 | \$ | 1,125 | \$ | 1,296 | \$ | 748 | \$ | 774 | \$ | 825 |
| | Instructional Support | \$ | 435 | \$ | 574 | \$ | 677 | \$ | 347 | \$ | 372 | \$ | 512 | \$ | 462 | \$ | 578 | \$ | 700 | \$ | 380 | \$ | 423 | \$ | 470 | \$ | 552 | \$ | 549 | \$ | 622 | \$ | 416 | \$ | 410 | \$ | 490 |
| | Other | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Non-Cl | assroom Subtotal | \$ | 3,410 | \$ | 4,148 | \$ | 4,720 | \$ | 3,571 | \$ 3 | 3,855 | \$ | 4,603 | \$ | 4,157 | \$ | 4,764 | \$ | 5,231 | \$ | 3,580 | \$ | 4,001 | \$ | 4,446 | \$ | 4,395 | \$ | 4,649 | \$ | 5,225 | \$ | 3,752 | \$ | 3,879 | \$ | 4,294 |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Classroom Support | \$ | 6,620 | \$ | 7,163 | \$ | 8,095 | \$ | 6,985 | \$ 7 | 7,014 | \$ | 8,221 | \$ | 7,166 | \$ | 8,632 | \$ | 8,997 | \$ | 6,622 | \$ | 6,765 | \$ | 7,414 | \$ | 7,314 | \$ | 7,162 | \$ | 8,208 | \$ | 6,713 | \$ | 6,858 | \$ | 7,815 |

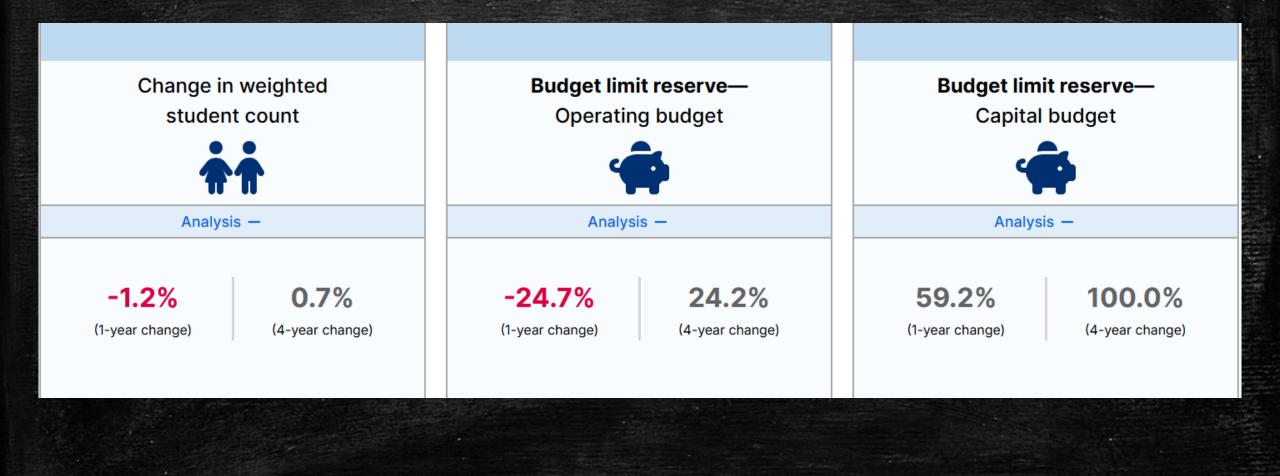
Auditor General District Spending Report

| | | Chandler | | | | | | | Gilbert | | | | | | | Paradise Valley | | | | | | Peoria | | | | | | | Scottsdale | | | | | | Deer Valley | | | | |
|---------|-----------------------|----------|-------|----|-------|----|-------|----|---------|------|-------|------|-------|----|-------|-----------------|-------|----|-------|----|-------|--------|-------|------|-------|------|-------|------|------------|------|-------|----|-------|------|-------------|------|-------|--|--|
| | | 2 | 2021 | | 2022 | 2 | 2023 | 2 | 2021 | 2022 | | 2023 | | 20 | 2021 | | 2022 | | 2023 | | 2021 | 2022 | | 2023 | | 2021 | | 2022 | | 2023 | | | 2021 | 2022 | | 2023 | | | |
| Admini | stration | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| (| Cost Per Pupil | \$ | 719 | \$ | 801 | \$ | 910 | \$ | 757 | \$ | 780 | \$ | 951 | \$ | 864 | \$ | 891 | \$ | 954 | \$ | 828 | \$ | 962 | \$ | 1,035 | \$ | 935 | \$ | 974 | \$ | 1,040 | \$ | 919 | \$ | 916 | \$ | 990 | | |
| C. | Students per Admin | | 95 | | 95 | | 94 | | 83 | | 84 | | 85 | | 62 | | 61 | | 60 | | 90 | | 91 | | 90 | | 68 | | 70 | | 69 | | 79 | | 86 | | 86 | | |
| Plant C | Operations | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| (| Cost Per Square Foot | \$ | 7.26 | \$ | 7.91 | \$ | 9.24 | \$ | 5.75 | \$ | 5.93 | \$ | 7.43 | \$ | 7.34 | \$ | 7.52 | \$ | 7.68 | \$ | 6.39 | \$ | 6.38 | \$ | 7.16 | \$ | 6.26 | \$ | 6.42 | \$ | 6.72 | \$ | 6.64 | \$ | 6.88 | \$ | 7.76 | | |
| (| Square Foot Per Pupil | | 123 | | 130 | | 130 | | 156 | | 149 | | 150 | | 178 | | 185 | | 193 | | 136 | | 134 | | 134 | | 208 | | 202 | | 207 | | 150 | | 145 | | 147 | | |
| Food S | Service | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| (| Cost Per Meal | \$ | 3.44 | \$ | 2.96 | \$ | 3.07 | \$ | 2.94 | \$ | 2.83 | \$ | 4.38 | \$ | 4.52 | \$ | 2.75 | \$ | 3.77 | \$ | 2.97 | \$ | 2.79 | \$ | 3.72 | \$ | 3.75 | \$ | 2.92 | \$ | 4.22 | \$ | 3.35 | \$ | 2.92 | \$ | 4.15 | | |
| | Veals Per Student | | 105 | | 179 | | 168 | | 103 | | 149 | | 89 | | 34 | | 95 | | 71 | | 111 | | 145 | | 104 | | 73 | | 113 | | 104 | | 96 | | 133 | | 102 | | |
| Transp | ortation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| (| Cost Per Mile | \$ | 6.10 | \$ | 6.36 | \$ | 7.37 | \$ | 5.94 | \$ | 5.69 | \$ | 6.36 | \$ | 9.66 | \$ | 6.13 | \$ | 6.54 | \$ | 4.58 | \$ | 5.58 | \$ | 6.43 | \$ | 8.43 | \$ | 7.20 | \$ | 7.65 | \$ | 10.77 | \$ | 6.27 | \$ | 7.03 | | |
| (| Cost Per Rider | \$ | 1,444 | \$ | 1,851 | \$ | 1,935 | \$ | 3,150 | \$ | 2,176 | \$ | 2,717 | \$ | 3,198 | \$ | 2,289 | \$ | 3,034 | \$ | 2,125 | \$ | 2,084 | \$ | 2,672 | \$ | 4,180 | \$ | 2,669 | \$ | 2,922 | \$ | 2,071 | \$ | 1,752 | \$ | 1,920 | | |

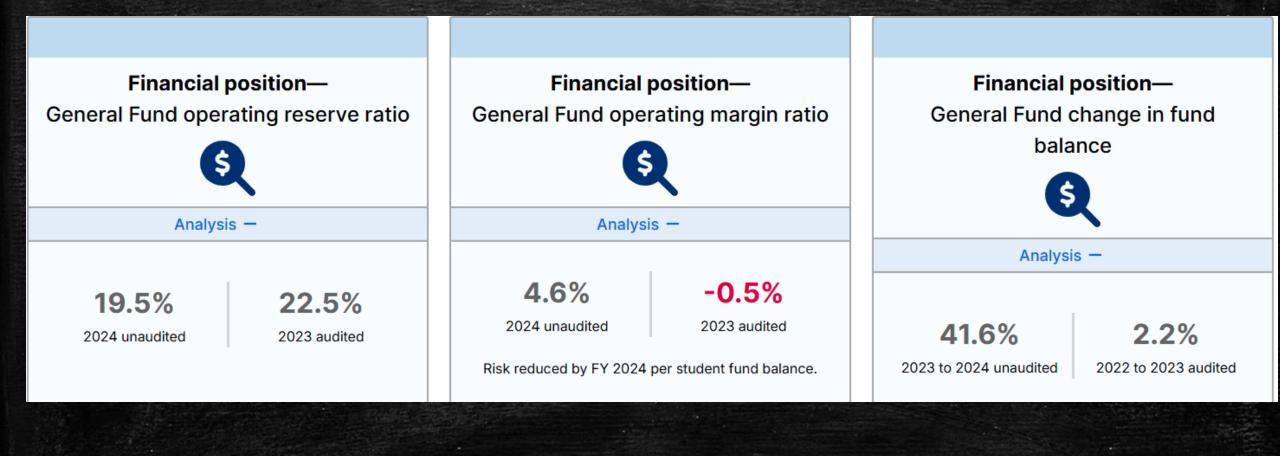
Auditor General District Spending Report Conclusions

- We compare positively among our peer groups, even better when compared to State
- Although DVUSD spent less dollars per student than our comparable group (3.4% or \$369) and the State average (8.4% or \$909), our student achievement results are comparable or better than some districts that spent more money per student
- One factor impacting Administration cost per student is a result of a benefit cost that not all districts have (retiree insurance)
- Opportunities exist for us to explore more efficient ways to address our transportation needs

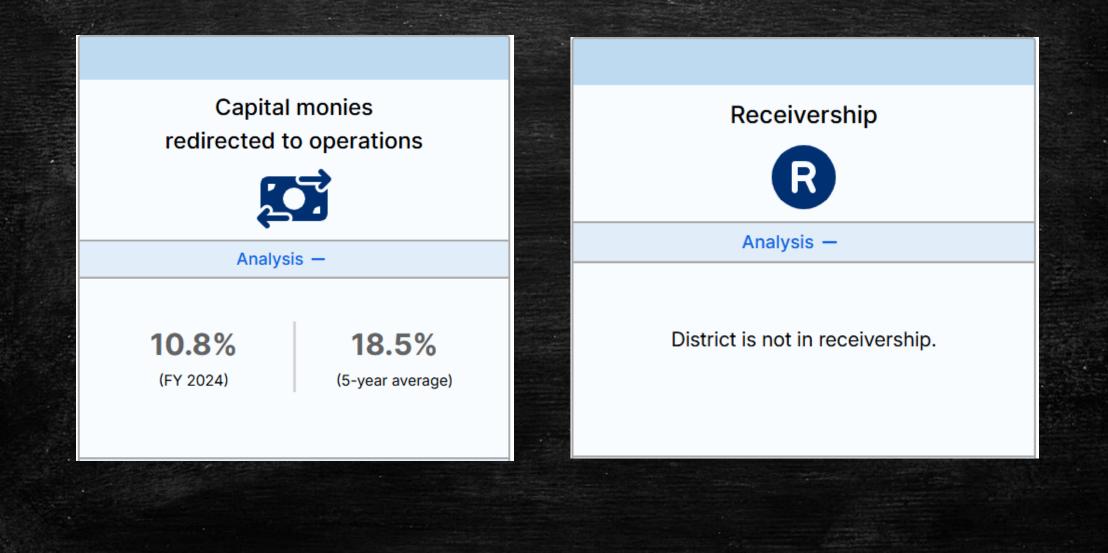
Arizona Auditor General Financial Risk Assessment (Jan 2025 Report for FY24)



Arizona Auditor General Financial Risk Assessment (Jan 2025 Report for FY24)



Arizona Auditor General Financial Risk Assessment (Jan 2025 Report for FY24)



FY26 Budget Assumptions

- Inflationary Increase 2%
- A reduction of 1/3 of M&O Override (1st Year Phase Down) = \$11.1 million
- Decrease of Students (ADM) ~ 3%
- A need for a decrease in total staffing (due to decreased students)
- Small decrease to ASRS contribution
- Potential to utilize more revenue from cash accounts
- Reduction of available capital funds due to the bond not being approved
- Any Legislative changes

Review Previously Used Budget Guiding Principles (for 2024-25)



The FY25 Budget Committee recommends the following priorities with the objective to focus on the proficiency of students, by optimizing all potential funding resources:

> Continue to enhance student and school safety, to include social and behavioral supports

- Provide for salary increases for all employees, with an increase greater for school staff than District Office staff
- > Address the implications of the student to staff ratio and how it impacts student learning

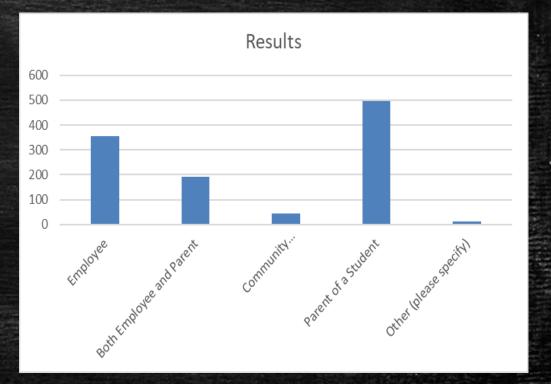
Evaluate and increase academic supports for students

The Budget Committee noted that all the priorities above are unachievable without local financial support (M&O Override and Bond), a focus needs to be on addressing the disconnect between these local financial supports and meeting these priorities.

Suggested Budget Priorities for 2025-26 from Community Input Survey

Survey Questions

- Name one budget area that you feel needs to be preserved the most for the 2025-26 year:
- Name one budget area that can be reduced for the 2025-26 year:



1101 responses

Suggested Budget Priorities for 2025-26 from Community Input Survey

Parent Preserve Responses:

- 1. Staff Compensation is overwhelmingly the top priority, with 112 mentions. This includes teacher salaries, staff pay raises, and competitive compensation to aid retention.
- 2. Class Size/Student-to-Teacher Ratios is the second most mentioned priority (45 mentions), with strong emphasis on maintaining or reducing current class sizes.
- 3. Safety & Security ranks third (35 mentions), reflecting concerns about student and campus safety.
- 4. Special Programs and Services (34 mentions) covers both gifted education and special education services, showing strong community support for diverse learning needs.
- 5. Full-Day Kindergarten appears as a distinct priority with 25 mentions, specifically emphasizing the desire for it to be free.
- Employee Preserve Responses:
 - The dominant priority across both sets of responses was compensation-related:
 - The second most emphasized priority was class size and staffing:

Suggested Budget Priorities for 2025-26 from Community Input Survey

- Reduce Responses:
 - 1. Class Size & Teacher Support: Concerns about class size, student-to-staff ratios, and the need for academic support, mental health services, and specialized programs like full-day kindergarten, counseling, and extracurriculars.
 - 2. Administration Costs: There is significant concern about administrative salaries, unnecessary spending, and inefficiencies within district offices, with calls to reduce administration budgets and refocus on classroom support and teacher salaries.
 - 3. Extracurricular Activities & Sports: Multiple references to funding for sports, extracurriculars, and after-school programs. Some suggest charging fees for activities or reducing those with low participation to save costs.
 - 4. Facilities & Technology: There are mentions of school maintenance, upgrades, and building new schools. Some suggest reducing technology expenditures, especially on devices like laptops and tablets for students.

The overarching theme emphasizes the need to protect teaching staff and student support services while scrutinizing administrative expenses and non-essential programs. .

FY25 Forced Ranking Survey (as a sample)

The Deer Valley Unified School District (DVUSD) is an award-winning District continually adding to its list of accomplishments highlighted by the largest number of "A-rated" schools in DVUSD's history (26) and its highest percentage of A+ School of Excellence designations ever (52%). We continue to reach our annual goal of at least 50 state athletic team, individual, Career & Technical Education (CTE), future business professionals (DECA), and future Health Care Professionals (HOSA) state titles a year, and continue to add to the number of National Board Certified Teachers annually.

Despite these accolades in and out of the classroom, DVUSD is not immune to the financial challenges faced by public education both in Arizona and nationwide. As a result of the November 2023 Bond and Override elections not passing, this has compelled DVUSD to take a deeper look at its sustainable budget strategies and assess its priorities in preparation for potentially difficult decisions that lie ahead.

In December, DVUSD asked the community for feedback regarding priorities it should consider for shaping next year's budget and beyond. With thanks to all those who participated, DVUSD is now asking stakeholders to rank the suggested priority items in the order they feel is most important. Please take a few moments to fill out the attached survey by February 12, 2024. Your feedback will assist greatly in providing the Budget Committee, DVUSD Administration, and the Governing Board with important information needed to provide the best educational opportunities for our students.

Thank you for your time and continued support of DVUSD!

FY25 Forced Ranking Survey (as a sample)

FY25 Budget Forced-Ranking Survey for Budgeting Considerations:

For these budget considerations, please rank the options (1 is the highest priority and 7 is lowest priority) from the list below:

1. Provide uniform salary increases for all staff [This would provide salary increases to retain existing employees, and provide increases to the hiring schedule to recruit new staff in all positions.]

2. Pursue continuation of local financial support through M&O Override and Bond Elections [This would include seeking a continuation of the existing M&O Overrride to continue to fund programs - such as fullday kindergarten, decrease class size and existing salary amounts/positions - as well as a Bond for capital improvements in November 2024]

3. Increase academic supports for students [This may include additional tutoring, academic intervention, remediation, or more instructional time for specific students either during or outside of the school day.]

FY25 Forced Ranking Survey (as a sample)

4. Student and School Safety [This would allocate additional funds to expand security enhancements such as updated security cameras, physical improvements, additional School Resource Officers (SROs) at more campuses, etc.]

5. Increase/Enhance/Maintain special programs for students [This may include STEM (Science, Technology, Engineering, Math), STEAM (Science, Technology, Engineering, Arts, Math), arts, foreign languages, special education, gifted education, Career and Technical Education (CTE), and/or other instructional programs, etc.]

6. Academic and Social Supports for Students [This may include increasing the number of counselors, socials workers, and mental health education and supports for students.]

7. Decrease the student to staff ratio [This would increase the number of staff (not necessarily teachers), especially in classrooms with the most number of students.]

Optional priority not listed above or provide any additional information related to budget priorities you would like to share (limited to 50 words)

Next Steps

- Create forced-ranking electronic survey to be sent to all stakeholders
- Implement communication plan to solicit input of electronic survey
- Forced-Ranking Survey to be open from January 27 to February 12
- By February 18, 2025 Compile Results of Survey
- February 19, 2025 Budget Committee Meeting Finalize recommendation of budget priorities
- February 25, 2025 share recommendation with Governing Board