

## 9.0 Fair Oaks 3-Year Operational Plan (2024-25; 2025-26; 2026-27)

| 2024-25<br>Goal Priority                             | Learning Work Initiatives<br><i>Research, testing and development of possible initiatives</i> | Implementation Work Initiatives<br><i>Securing resources, creating processes and procedures, providing PD, and developing evaluation metrics</i>   | Standard Work Practices<br><i>Established, with at least 80% applying effectively (observable), in continuous improvement</i>   |             |
|--|---|--|---|-------------|
| <b>Reading</b>                                       |   | <p>Integrate newly adopted ELA curriculum with standards work, NUA, and Ellevation strategies and philosophies. <b>(SD2/5)</b></p> <p>Implement standard protocol for scoring in SchoolPace to consistently solidify reading levels appropriately. <b>(SD2/4/5)</b></p> <p>Using feedback strategies to align guiding principles and feedback strategies (student-teacher, teacher-student, student-student) to build on for successive years. (SD2/4)</p> <p>Collaboration and co-teaching models for special education services are implemented in some grade levels. <b>(SD2/4)</b></p> | <p>NUA Unit plans for literacy are used to teach standards. <b>(SD2)</b></p> <p>Coaching tenets and HOPS in daily practice with progress measured by the NUA rubrics. <b>(SD2)</b></p> <p>Phonemic Awareness instructional sequence established into daily core instructional practices (Grades K-2). <b>(SD2)</b></p> <p>Whole group daily phonics instructional sequence based on LETRS and NUA methodologies. Grade levels are following a weekly phonics scope and sequence. (Grades K-2). <b>(SD2)</b></p> <p>Individualized reading conferring documents to guide instruction and provide communication between the adults serving each student. (Grades K-5) <b>(SD2)</b></p> <p>Creating systematic instruction using NUA methodologies for teaching academic and Tier 2 vocabulary tied to literature. <b>(SD2)</b></p> <p>Push in models for Tier 1-3 interventions are consistent and students are fluid. <b>(SD4)</b></p> |             |
| All Students   |   |  |   |             |
| Basic Goal   |   |  |   | Trans. Goal |
| 52.5   |   |  |   | 57.5        |
| *See attached addendum for more detailed information |   |  |   |             |

|  |  |   |  |             |
|--|--|---|--|-------------|
|  |  |   | Co-teaching models with EL/Gen. Ed for literacy development are established in all grade levels. <b>(SD2/5)</b>  |             |
| <b>Math</b>  |  | <p>Create a goal setting system for math based on grade level standards for students to move towards self efficacy <b>(SD2)</b></p> <p>Implementation of Concept Quest by teachers and supported by TAG <b>(SD2)</b></p> <p>Continue working towards a consistent practice for problem solving within each grade level while moving towards opportunities for vertical alignment to build consistency across the grades. <b>(SD2/4)</b></p> <p>Collaboration and co-teaching models for special education services are implemented in some grade levels. <b>(SD2/4)</b></p> | <p>Staff commitment to holding ourselves and each other accountable for how beliefs in our students show up in our instructional practice through coaching: <b>(SD2)</b></p> <ul style="list-style-type: none"> <li>● independent practice</li> <li>● productive struggle</li> <li>● supportive honesty</li> </ul> <p>NUA and Ellevation elements and beliefs (mindsets) present in math instruction <b>(SD2/5)</b></p> <p>Coaching tenets and HOPS in daily practice with progress measured by the NUA rubrics. <b>(SD2)</b></p> <p>1 PLT or more per month devoted to math discussions <b>(SD4)</b></p> <p>Continuing ongoing, non-evaluative coaching support system for core instruction: classroom visits, modeling, team teaching for the purpose of modeling <b>(SD4)</b></p> |             |
| All Students   |  |   |  |             |
| Basic Goal   |  |   |  | Trans. Goal |
| 55.8   |  |   |  | 60.8        |
| *See attached addendum for more detailed information |  |   |  |             |
| <b>Student Management</b>                            |  | <p>Implement on-boarding materials for new staff around PBIS, Responsive Classroom, and FO beliefs <b>(SD3/4)</b></p> <p>Implement on-boarding program for new students - including student mentor <b>(SD3/4)</b></p>   | <p>PBIS <b>(SD1/4)</b></p> <p>Responsive Classroom <b>(SD1/4)</b></p> <p>Harmony SEL curriculum happens once a week on Wednesday during Morning Meeting taught by classroom teachers. <b>(SD1)</b></p> <p>NUA philosophy and belief (mindset) held by staff shows increase in student engagement and confidence <b>(SD3/4)</b></p>   |             |
| Evidence of Need:                                    |  |   |  |             |
| Student Behavior:                                    |  |   |  |             |
| Baseline Data by Target Group:                       |  |   |  |             |
| Goal:  |  |   |  |             |

|                          |  |  |   |
|--------------------------|--|--|---|
|                          |  |  | Utilize data to identify classroom needs for restorative work. <b>(SD4/5)</b>   |
| <b>Family Engagement</b> |  | Growing PTO membership through family outreach <b>(SD3/4)</b><br><br>Coordinate with the FACE team to implement strategies to increase family engagement opportunities. <b>(SD1/3/5)</b> | Grade level teams/SPED teams hosting family engagement events focused on academics during the school day <b>(SD3/5)</b><br><br>NUA family engagement event facilitated by FO staff <b>(SD3/5)</b><br><br>Teachers coaching parents/guardians around how to coach their children while reading. <b>(SD3/5)</b> |
| Evidence of Need:        |  |  |   |
| Goal:                    |  |  |   |

**Strategic Directions (SD): please indicate the SD(s) in parenthesis behind each initiative and standard work listed above:**

1. Create safe, welcoming, and inclusive learning environments that foster global curiosity, belonging, innovation and engagement. **(SD 1)**
2. Build and nurture a culture of achievement by providing content rich, rigorous, equitable and individualized pathways. **(SD 2)**
3. Promote inclusive participation of all of our communities and provide timely, relevant, and easily accessible communication. **(SD 3)**
4. Create a system of operational innovation, excellence, accountability and sustainability. **(SD 4)**
5. Address, acknowledge and reduce systemic disparities, barriers and inequities as we lead, develop and align our district toward continuous improvement. **(SD 5)**

| <b>2025-26<br/>Goal Priority</b>  | <b>Learning Work Initiatives</b><br><i>Research, testing and development of possible initiatives</i>                | <b>Implementation Work Initiatives</b><br><i>Securing resources, creating processes and procedures, providing PD, and developing evaluation metrics</i>       | <b>Standard Work Practices</b><br><i>Established, with at least 80% applying effectively (observable), in continuous improvement</i> |  |   |  |  |
|---|---|---|--|--|---|--|--|
| <p style="text-align: center;"><b>Reading</b></p> <p style="text-align: center;">All Students</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; text-align: center;">Basic Goal</td> <td style="width: 50%; text-align: center;">Trans. Goal</td> </tr> <tr> <td style="height: 100px; vertical-align: top;">*No data available at this time</td> <td></td> </tr> </table> | Basic Goal  | Trans. Goal   | *No data available at this time  |  |   | <p>Implementation of the 2020 Common Core Standards - comparison work. <b>(SD2)</b></p> <p>ELA standards for each of the language and writing standards are embedded into ELA units as well as other content areas. <b>(SD2)</b></p>   | <p>Integrate adopted ELA curriculum with standards work, NUA, and Ellevation strategies and philosophies. <b>(SD2/5)</b></p> <p>Utilize standard protocol for scoring in SchoolPace to consistently solidify reading levels appropriately. <b>(SD2/4/5)</b></p> <p>Evaluate common formative assessments using rubrics for both teachers and students. <b>(SD2/4)</b></p> <p>Collaboration and co-teaching models for special education services are implemented in all grade levels. <b>(SD2/4)</b></p> |
| Basic Goal  | Trans. Goal   |   |  |  |   |  |  |
| *No data available at this time   |   |   |  |  |   |  |  |
| <p style="text-align: center;"><b>Math</b></p> <p style="text-align: center;">All Students</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; text-align: center;">Basic Goal</td> <td style="width: 50%; text-align: center;">Trans. Goal</td> </tr> <tr> <td style="height: 100px; vertical-align: top;">* No data available at this time</td> <td></td> </tr> </table>   | Basic Goal  | Trans. Goal   | * No data available at this time   |  | <p>Refine Number Talks, implementing critical elements <b>(SD2/4)</b></p> <p>Begin Vertical Alignment with standards <b>(SD2)</b></p> | <p>Goal setting system for math based on grade level standards for students to move towards self efficacy in place. <b>(SD2)</b></p> <p>Concept Quest accessed by all students. <b>(SD2)</b></p> <p>Consistent practice for problem solving established at all grade levels. <b>(SD2/4)</b></p> <p>Collaboration and co-teaching models for special education services are established in all grade levels. <b>(SD2/4)</b></p> |  |
| Basic Goal  | Trans. Goal   |   |  |  |   |  |  |
| * No data available at this time  |   |   |  |  |   |  |  |
| <p style="text-align: center;"><b>Student Management</b></p> <p>Evidence of Need:</p> <p>Student Behavior:</p> <p>Baseline Data by Target Group:</p>  | <p>Use SAEBRS data to evaluate effectiveness of interventions and develop new systems of support <b>(SD4/5)</b></p> | <p>On-boarding materials for new staff around PBIS, Responsive Classroom, and FO beliefs are established and utilized with every new staff <b>(SD3/4)</b></p> |  |  |   |  |  |

|                          |  |  |   |
|--------------------------|--|--|---|
| Goal:                    |  |  | On-boarding program for new students - including student mentor is established and effective <b>(SD3/4)</b> |
| <b>Family Engagement</b> |  | Implement engagement events based on parent survey results. <b>(SD1/5)</b> | Consistent PTO membership <b>(SD3/4)</b>  |
| Evidence of Need:        |  |  |   |
| Goal:                    |  |  |   |

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| <b>2026-27<br/>Goal Priority</b>   | <b>Learning Work Initiatives</b><br><i>Research, testing and development of possible initiatives</i> | <b>Implementation Work Initiatives</b><br><i>Securing resources, creating processes and procedures, providing PD, and developing evaluation metrics</i> | <b>Standard Work Practices</b><br><i>Established, with at least 80% applying effectively (observable), in continuous improvement</i> |  |  |  |  |
|--|--|---|--|--|--|--|--|
| <p><b>Reading</b></p> <p>All Students</p> <table border="1" data-bbox="275 264 478 367"> <tr> <td>Basic Goal</td> <td>Trans. Goal</td> </tr> <tr> <td> </td> <td> </td> </tr> </table> <p>* No data available at this time</p> | Basic Goal   | Trans. Goal   |  |  |  |  | <p>Implementation of the 2020 Common Core Standards - comparison work. <b>(SD2)</b></p> <p>ELA standards for each of the language and writing standards are embedded into ELA units as well as other content areas. <b>(SD2)</b></p> |
| Basic Goal   | Trans. Goal  |   |  |  |  |  |  |
|  |  |   |  |  |  |  |  |
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| Basic Goal   | Trans. Goal  |   |  |  |  |  |  |
|  |  |   |  |  |  |  |  |
| <p><b>Student Management</b></p> <p>Evidence of Need:</p> <p>Student Behavior:</p> <p>Baseline Data by Target Group:</p> <p>Goal:</p>  |  |   | <p>Use SAEBRS data to evaluate effectiveness of interventions and develop new systems of support <b>(SD4/5)</b></p>                  |  |  |  |  |
| <p><b>Family Engagement</b></p> <p>Evidence of Need:</p> <p>Goal:</p>  |  |   | <p>Implement engagement events based on parent survey results. <b>(SD1/5)</b></p>  |  |  |  |  |

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**Reading:**

**Progress to Fluency**

| <b>Priority One: READING</b>         |  | <i>Measure: Proficiency (% Low Risk on FastBridge)</i> |                     |                     |                |                           |
|--------------------------------------|--|--|---------------------|---------------------|----------------|---------------------------|
| <b>Column Header</b>                 | <b>Definition</b>  |  |                     |                     |                |                           |
| <b>Results</b>                       | Percent of students who scored at high risk or some risk in the fall who were at low risk in the spring                        |  |                     |                     |                |                           |
| <b>Basic Goal</b>                    | Based on the district overall percentage of students progressing from high risk or some risk to low risk                       |  |                     |                     |                |                           |
| <b>Transformational Goal (Trans)</b> | Based on the 90th percentile of students progressing from high risk or some risk to low risk at each grade within the district |  |                     |                     |                |                           |
| <b>Color Coding</b>                  | <b>15% + from Basic Goal</b>   | 10 - 14% from Basic Goal                               | 5 - 9% < Basic Goal | <5% from Basic Goal | Basic Goal Met | Transformational Goal Met |

| <b>Group</b> | <b>Results Spring 2021</b> | <b>Results Spring 2022</b> | <b>Results Spring 2023</b> | <b>Results Spring 2024</b> | <b>2024 Basic Goal</b> | <b>2024 Trans. Goal</b> |
|--------------|----------------------------|----------------------------|----------------------------|----------------------------|------------------------|-------------------------|
| KG           | 40%                        | 44%                        | 43%                        | 43%                        | 21%                    | 39%                     |
| Grd 1        | 9%                         | 7%                         | 0%                         | 18%                        | 20%                    | 30%                     |
| Grd 2        | 10%                        | 21%                        | 12%                        | 12%                        | 15%                    | 25%                     |



**Reading (cont.)**

**MCA Reading Index Rates**

| <b>Priority One: READING</b>          |  | <i>Measure: MCA Proficiency (Index Rates)</i> |                                    |                                    |                |                           |
|---------------------------------------|--|---|------------------------------------|------------------------------------|----------------|---------------------------|
| <b>Column Header</b>                  |  |   |                                    |                                    |                |                           |
| <b>Index Rate</b>                     | Index rate is the number of proficient students (assigned 100 points) plus the number of partially proficient students (assigned 50 points) divided by the total number of students tested. Non-proficient students are assigned zero points. Color coding for student groups added in Spring 2023.            |   |                                    |                                    |                |                           |
| <b>Results</b>                        | Index rate for students with scores from last spring, and who were enrolled as of October 1.   |   |                                    |                                    |                |                           |
| <b>Basic Goal Calculation</b>         | Basic goals are based on cohort scores and are the higher of either the district average index rate change or the statewide average index rate change. Minimum = 10 and Maximum = 97. Goals for 2022 were based on the lower of the district average change and reducing non-proficiency by half in two years. |   |                                    |                                    |                |                           |
| <b>Transformational (Trans.) Goal</b> | Basic goal plus five index rate points. Minimum = 15 and Maximum = 99.   |   |                                    |                                    |                |                           |
| <b>Color Coding</b>                   | 10+ points below basic goal  | 6-9 points below basic goal                   | 1.1 to 5.9 points below basic goal | Within 1 index point of basic goal | Met basic goal | Met transformational goal |

\*Two new multilingual (ML) related groups were added starting in 2023: **Non Eng Not ML (6yrs)** includes non-English home language students who did not receive ML services in any of the past six school years. **ML Exited (2+ Yrs)** refers to students who previously received ML services but were exited prior to the the last two school years.

| Group                  | Results Spring 2021 | Results Spring 2022 | Results Spring 2023 | 2024 Basic Goal | 2024 Trans. Goal | Results Spring 2024 | 2025 Basic Goal | 2025 Trans. Goal |
|------------------------|---------------------|---------------------|---------------------|-----------------|------------------|---------------------|-----------------|------------------|
| <b>All Students</b>    | <b>41.4</b>         | <b>50.0</b>         | <b>51.2</b>         | <b>53.4</b>     | <b>58.4</b>      | <b>52.2</b>         | <b>52.5</b>     | <b>57.5</b>      |
| Grade 3                | 30.6                | 48.0                | 46.3                | 38.1            | 43.1             | 48.9                | 47.1            | 52.1             |
| Grade 4                | 41.3                | 51.2                | 52.2                | 50.2            | 55.2             | 47.9                | 49.1            | 54.1             |
| Grade 5                | 52.3                | 51.5                | 55.0                | 72.5            | 77.5             | 60.0                | 61.5            | 66.5             |
| Am Indian              |                     |                     |                     |                 |                  |                     |                 |                  |
| Asian                  |                     | 43.2                | 52.6                | 45.5            | 50.5             | 47.4                | 46.3            | 51.3             |
| Black                  |                     | 65.4                | 53.2                | 60.5            | 65.5             | 61.8                | 60.1            | 65.1             |
| Hispanic               |                     | 43.0                | 45.7                | 49.2            | 54.2             | 47.1                | 46.5            | 51.5             |
| White                  |                     | 75.0                | 71.4                | 76.9            | 81.9             | 55.6                | 85.1            | 90.1             |
| Multiracial            |                     | 50.0                | 50.0                | 68.1            | 73.1             | 70.0                | 63.3            | 68.3             |
| ML/EL                  |                     | 25.9                | 37.3                | 28.5            | 33.5             | 29.2                | 33.3            | 38.3             |
| ML Exited (2+ Yrs)*    |                     |                     | 64.3                | 53.5            | 58.5             | 60.0                | 72.4            | 77.4             |
| Non Eng Not ML (6yrs)* |                     |                     | 70.0                | 70.1            | 75.1             | 72.7                | 83.1            | 88.1             |
| Spec Ed                |                     | 20.0                | 23.7                | 19.8            | 24.8             | 13.0                | 19.9            | 24.9             |
| Free/Red. Price Meals  |                     | 44.1                | 50.0                | 49.2            | 54.2             | 49.6                | 57.4            | 62.4             |
| Female                 |                     | 60.5                | 56.7                | 60.7            | 65.7             | 57.1                | 55.2            | 60.2             |
| Male                   |                     | 41.2                | 45.0                | 45.9            | 50.9             | 47.1                | 50.0            | 55.0             |

Reading (cont.)

**MCA Reading Proficiency**

| <i>Measure: MCA Proficiency (% Proficient)</i> |   |
|--|---|
| <b>Column Header</b>                           | <b>Definition</b>   |
| <b>Results</b>                                 | % Proficient on MCA Reading   |
| <b>Trend</b>                                   | Shows directional change in proficiency from Spring 2023 to Spring 2024 |

| <b>Key:</b>   |  |
|---------------|--|
| <b>Symbol</b> | <b>Description</b>   |
| →             | Less than +/- 1.0% change from from Spring 2023 to Spring 2024     |
| ↑             | Increase of 1.1% or greater change from Spring 2023 to Spring 2024 |
| ↓             | Decrease of 1.1% or greater change from Spring 2023 to Spring 2024 |
| □             | Indicates an N-size of fewer than 5 students in at least one year  |

| <b>Group</b>                   | <b>Results Spring 2021</b> | <b>Results Spring 2022</b> | <b>Results Spring 2023</b> | <b>Results Spring 2024</b> | <b>Trend</b> |
|--------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------|
| <b>State</b>                   | 53%                        | 52%                        | 50%                        | 50%                        | →            |
| <b>All Students - District</b> | 51%                        | 50%                        | 49%                        | 48%                        | →            |
| <b>All Students - Site</b>     | 26%                        | 37%                        | 37%                        | 35%                        | ↓            |
| Grade 3                        | 24%                        | 37%                        | 33%                        | 36%                        | ↑            |
| Grade 4                        | 23%                        | 35%                        | 39%                        | 29%                        | ↓            |
| Grade 5                        | 33%                        | 39%                        | 38%                        | 39%                        | ↑            |
| Am Ind                         | n<5                        | n<5                        | n<5                        | n<5                        | □            |
| Asian                          | 11%                        | 24%                        | 39%                        | 33%                        | ↓            |
| Black                          | 28%                        | 45%                        | 40%                        | 48%                        | ↑            |
| Hispanic                       | 33%                        | 36%                        | 27%                        | 26%                        | ↓            |
| White                          | n<5                        | 75%                        | 62%                        | 44%                        | ↓            |
| Multiracial                    | n<5                        | 25%                        | 40%                        | 44%                        | ↑            |
| EL                             | 7%                         | 13%                        | 21%                        | 10%                        | ↓            |
| ML Exited (2+Yrs)              |                            |                            | 43%                        | n<5                        | □            |
| Non-Eng Not ML (6yrs)          |                            |                            | 56%                        | 57%                        | ↑            |
| SPED                           | 6%                         | 9%                         | 18%                        | 9%                         | ↓            |
| F/R Meals                      | 25%                        | 30%                        | 34%                        | 33%                        | ↓            |
| Female                         | 30%                        | 45%                        | 41%                        | 38%                        | ↓            |
| Male                           | 24%                        | 31%                        | 32%                        | 32%                        | →            |

**Reading (cont.)**

**FastBridge Reading Growth by All**

| Priority One: READING           |  | Measure: Growth (% Making F-S Natnl Growth by All Pctl)                                 |                           |                            |                            |  |
|---------------------------------|--|---|---------------------------|----------------------------|----------------------------|--|
| Column Header                   | Definition   |   |                           |                            |                            |  |
| <i>Typical Growth by All</i>    | The percentage of students making growth from fall to spring at the <u>50th percentile</u> or higher based on students within their grade level nationally |   |                           |                            |                            |  |
| <i>Aggressive Growth by All</i> | The percentage of students making growth from fall to spring at the <u>75th percentile</u> or higher based on students within their grade level nationally |   |                           |                            |                            |  |
| <i>Typical Growth Goals</i>     | <i>Below Baseline</i>  | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |  |
|                                 | <i>Baseline</i>  | The range between the local and national 50th pctls                                     |                           |                            |                            |  |
|                                 | <i>Target</i>  | The range between one percentile point above baseline and one point below the 75th pctl |                           |                            |                            |  |
| <i>Color Coding</i>             | <b>Below Baseline Lo</b><br>1-22   | <b>Below Baseline HI</b><br>23-44   | <b>Baseline</b><br>45-56% | <b>Target Lo</b><br>57-65% | <b>Target Hi</b><br>66-74% |  |
| <i>Aggressive Growth Goals</i>  | <i>Below Baseline</i>  | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |  |
|                                 | <i>Baseline</i>  | The range between the local and national 75th pctls                                     |                           |                            |                            |  |
|                                 | <i>Target</i>  | The range between one percentile point above baseline and one point below the 99th pctl |                           |                            |                            |  |
| <i>Color Coding</i>             | <b>Below Baseline Lo</b><br>1-9  | <b>Below Baseline HI</b><br>10-19   | <b>Baseline</b><br>20-31% | <b>Target Lo</b><br>32-40% | <b>Target Hi</b><br>41+    |  |

Note: The percentage of students making aggressive growth are also included in the percentage of those making typical growth.

| Group                   | FastBridge Results Spring 2022 |                                 | FastBridge Results Spring 2023 |                                 | FastBridge Results Spring 2024 |                                 |
|-------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|
|                         | Typical Growth (50th pctl +)   | Aggressive Growth (75th pctl +) | Typical Growth (50th pctl +)   | Aggressive Growth (75th pctl +) | Typical Growth (50th pctl +)   | Aggressive Growth (75th pctl +) |
| All Students - Nation   | 50%                            | 25%                             | 50%                            | 25%                             | 50%                            | 25%                             |
| All Students - District | 45%                            | 21%                             | 46%                            | 19%                             | 41%                            | 19%                             |
| All Students - Site     | 67%                            | 36%                             | 53%                            | 28%                             | 53%                            | 33%                             |
| Grade 1                 |                                |                                 |                                |                                 | 56%                            | 44%                             |
| Grade 2                 | 87%                            | 64%                             | 79%                            | 54%                             | 68%                            | 51%                             |
| Grade 3                 | 56%                            | 31%                             | 35%                            | 20%                             | 61%                            | 33%                             |
| Grade 4                 | 71%                            | 38%                             | 56%                            | 23%                             | 45%                            | 26%                             |
| Grade 5                 | 71%                            | 26%                             | 42%                            | 15%                             | 36%                            | 17%                             |
| Am Ind                  | n<5                            | n<5                             | n<5                            | n<5                             | n<5                            | n<5                             |
| Asian                   | 69%                            | 31%                             | 42%                            | 25%                             | 51%                            | 34%                             |
| Black                   | 66%                            | 36%                             | 59%                            | 34%                             | 54%                            | 29%                             |
| Hispanic                | 70%                            | 43%                             | 60%                            | 29%                             | 53%                            | 37%                             |
| White                   | 62%                            | 23%                             | 55%                            | 18%                             | 33%                            | 11%                             |
| Multiracial             | 50%                            | 17%                             | 38%                            | 13%                             | 71%                            | 50%                             |
| EL/ML                   | 69%                            | 44%                             | 52%                            | 32%                             | 60%                            | 44%                             |
| ML Exited (2+Yrs)       |                                |                                 | 56%                            | 22%                             | 50%                            | 25%                             |
| Non-Eng Not ML (6yrs)   |                                |                                 | 48%                            | 11%                             | 39%                            | 20%                             |
| SPED                    | 64%                            | 50%                             | 52%                            | 38%                             | 64%                            | 54%                             |
| F/R Meals               | 69%                            | 39%                             | 52%                            | 28%                             | 53%                            | 33%                             |
| Female                  | 71%                            | 35%                             | 46%                            | 23%                             | 47%                            | 28%                             |
| Male                    | 64%                            | 37%                             | 61%                            | 34%                             | 58%                            | 37%                             |
| Very Low Risk           | 14%                            | 0%                              | 20%                            | 5%                              | 21%                            | 5%                              |
| Low Risk                | 65%                            | 28%                             | 41%                            | 9%                              | 42%                            | 9%                              |
| Some Risk               | 60%                            | 21%                             | 50%                            | 14%                             | 44%                            | 27%                             |
| High Risk               | 82%                            | 53%                             | 66%                            | 45%                             | 72%                            | 55%                             |

**Reading (cont.)**

**FastBridge Reading Growth by Start Score**

| Priority One: READING                   |  | Measure: Growth (% Making F-S Natnl Growth by Start Score Pctl)                         |                           |                            |                            |
|---|--|---|---------------------------|----------------------------|----------------------------|
| Column Header                           |  |   |                           |                            |                            |
| <b>Typical Growth by Start Score</b>    | The percentage of students making growth from fall to spring at the <u>50th percentile</u> or higher based students who had their same starting score nationally |   |                           |                            |                            |
| <b>Aggressive Growth by Start Score</b> | The percentage of students making growth from fall to spring at the <u>75th percentile</u> or higher based students who had their same starting score nationally |   |                           |                            |                            |
| <b>Typical Growth Goals</b>             | <b>Below Baseline</b>  | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |
|   | <b>Baseline</b>  | The range between the local and national 50th pctls                                     |                           |                            |                            |
|   | <b>Target</b>  | The range between one percentile point above baseline and one point below the 75th pctl |                           |                            |                            |
| <b>Color Coding</b>                     | <b>Below Baseline Lo</b><br>1-19   | <b>Below Baseline Hi</b><br>20-39   | <b>Baseline</b><br>40-59% | <b>Target Lo</b><br>60-67% | <b>Target Hi</b><br>68-74% |
| <b>Aggressive Growth Goals</b>          | <b>Below Baseline</b>  | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |
|   | <b>Baseline</b>  | The range between the local and national 75th pctls                                     |                           |                            |                            |
|   | <b>Target</b>  | The range between one percentile point above baseline and one point below the 99th pctl |                           |                            |                            |
| <b>Color Coding</b>                     | <b>Below Baseline Lo</b><br>1-5  | <b>Below Baseline Hi</b><br>6-12  | <b>Baseline</b><br>13-36% | <b>Target Lo</b><br>37-44% | <b>Target Hi</b><br>45+    |

Note: The percentage of students making aggressive growth are also included in the percentage of those making typical growth.

| Group                   | FastBridge Results Spring 2022 |                                 | FastBridge Results Spring 2023 |                                 | FastBridge Results Spring 2024 |                                 |
|-------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|
|                         | Typical Growth (50th pctl +)   | Aggressive Growth (75th pctl +) | Typical Growth (50th pctl +)   | Aggressive Growth (75th pctl +) | Typical Growth (50th pctl +)   | Aggressive Growth (75th pctl +) |
| All Students - Nation   | 50%                            | 25%                             | 50%                            | 25%                             | 50%                            | 25%                             |
| All Students - District | 38%                            | 14%                             | 35%                            | 13%                             | 33%                            | 12%                             |
| All Students - Site     | 46%                            | 17%                             | 46%                            | 19%                             | 41%                            | 16%                             |
| All Students - Site     | 52%                            | 19%                             | 39%                            | 17%                             | 42%                            | 18%                             |
| Grade 1                 |                                |                                 |                                |                                 | 53%                            | 31%                             |
| Grade 2                 | 74%                            | 37%                             | 60%                            | 35%                             | 49%                            | 26%                             |
| Grade 3                 | 40%                            | 10%                             | 27%                            | 12%                             | 48%                            | 13%                             |
| Grade 4                 | 56%                            | 19%                             | 40%                            | 12%                             | 34%                            | 13%                             |
| Grade 5                 | 34%                            | 11%                             | 27%                            | 8%                              | 29%                            | 7%                              |
| Am Ind                  | n<5                            | n<5                             | n<5                            | n<5                             | n<5                            | n<5                             |
| Asian                   | 54%                            | 15%                             | 28%                            | 13%                             | 36%                            | 15%                             |
| Black                   | 43%                            | 20%                             | 47%                            | 21%                             | 48%                            | 26%                             |
| Hispanic                | 57%                            | 22%                             | 45%                            | 18%                             | 40%                            | 13%                             |
| White                   | 50%                            | 20%                             | 18%                            | 18%                             | 25%                            | 0%                              |
| Multiracial             | 40%                            | 0%                              | 25%                            | 0%                              | 71%                            | 36%                             |
| EL/ML                   | 57%                            | 23%                             | 36%                            | 17%                             | 41%                            | 16%                             |
| ML Exited (2+Yrs)       |                                |                                 | 56%                            | 22%                             | 38%                            | 0%                              |
| Non-Eng Not ML (6yrs)   |                                |                                 | 37%                            | 11%                             | 32%                            | 14%                             |
| SPED                    | 68%                            | 26%                             | 33%                            | 17%                             | 49%                            | 24%                             |
| F/R Meals               | 55%                            | 20%                             | 38%                            | 17%                             | 42%                            | 18%                             |
| Female                  | 56%                            | 20%                             | 35%                            | 16%                             | 34%                            | 13%                             |
| Male                    | 47%                            | 18%                             | 42%                            | 17%                             | 50%                            | 22%                             |
| Very Low Risk           | 29%                            | 5%                              | 30%                            | 10%                             | 26%                            | 9%                              |
| Low Risk                | 58%                            | 25%                             | 33%                            | 9%                              | 41%                            | 7%                              |
| Some Risk               | 38%                            | 6%                              | 39%                            | 11%                             | 37%                            | 16%                             |
| High Risk               | 59%                            | 24%                             | 43%                            | 23%                             | 49%                            | 25%                             |

**Math:**

**MCA Math Index Rates**

| Priority Two: MATHEMATICS             |  |                             |                                    | Measure: MCA Proficiency (Index Rates) |                |                           |  |
|---------------------------------------|--|-----------------------------|------------------------------------|--|----------------|---------------------------|--|
| Column Header                         |  |                             |                                    |  |                |                           |  |
| <b>Index Rate</b>                     | Index rate is the number of proficient students (assigned 100 points) plus the number of partially proficient students (assigned 50 points) divided by the total number of students tested. Non-proficient students are assigned zero points. Color coding for student groups added in Spring 2023.            |                             |                                    |  |                |                           |  |
| <b>Results</b>                        | Index rate for students with scores from last spring, and who were enrolled as of October 1.   |                             |                                    |  |                |                           |  |
| <b>Basic Goal Calculation</b>         | Basic goals are based on cohort scores and are the higher of either the district average index rate change or the statewide average index rate change. Minimum = 10 and Maximum = 97. Goals for 2022 were based on the lower of the district average change and reducing non-proficiency by half in two years. |                             |                                    |  |                |                           |  |
| <b>Transformational (Trans.) Goal</b> | Basic goal plus five index rate points. Minimum = 15 and Maximum = 99.   |                             |                                    |  |                |                           |  |
| <b>Color Coding</b>                   | 10+ points below basic goal  | 6-9 points below basic goal | 1.1 to 5.9 points below basic goal | Within 1 index point of basic goal     | Met basic goal | Met transformational goal |  |

\*Two new multilingual (ML) related groups were added starting in 2023: **Non Eng Not ML (6yrs)** includes non-English home language students who did not receive ML services in any of the past six school years. **ML Exited (2+ Yrs)** refers to students who previously received ML services but were exited prior to the the last two school years.

| Group                  | Results Spring 2021 | Results Spring 2022 | Results Spring 2023 | 2024 Basic Goal | 2024 Trans. Goal | Results Spring 2024 | 2025 Basic Goal | 2025 Trans. Goal |
|------------------------|---------------------|---------------------|---------------------|-----------------|------------------|---------------------|-----------------|------------------|
| <b>All Students</b>    | <b>53.4</b>         | <b>58.0</b>         | <b>59.4</b>         | <b>60.9</b>     | <b>65.9</b>      | <b>66.7</b>         | <b>55.8</b>     | <b>60.8</b>      |
| Grade 3                | 53.3                | 58.2                | 70.7                | 56.5            | 61.5             | 67.4                | 55.1            | 60.1             |
| Grade 4                | 54.0                | 55.8                | 64.1                | 68.3            | 73.3             | 59.6                | 60.4            | 65.4             |
| Grade 5                | 52.8                | 60.6                | 42.5                | 57.5            | 62.5             | 73.3                | 52.0            | 57.0             |
| Am Indian              |                     |                     |                     |                 |                  |                     |                 |                  |
| Asian                  | 53.1                | 62.2                | 65.8                | 58.5            | 63.5             | 69.2                | 56.7            | 61.7             |
| Black                  | 34.1                | 55.8                | 51.6                | 66.2            | 71.2             | 63.2                | 59.7            | 64.7             |
| Hispanic               | 62.5                | 50.0                | 53.3                | 54.6            | 59.6             | 62.7                | 47.8            | 52.8             |
| White                  |                     | 87.5                | 85.7                | 75.8            | 80.8             | 83.3                | 89.9            | 94.9             |
| Multiracial            |                     | 75.0                | 80.0                | 79.8            | 84.8             | 80.0                | 65.3            | 70.3             |
| ML/EL                  | 37.1                | 41.1                | 46.1                | 43.8            | 48.8             | 53.8                | 45.1            | 50.1             |
| ML Exited (2+ Yrs)*    |                     |                     | 50.0                | 63.1            | 68.1             | 70.0                | 76.4            | 81.4             |
| Non Eng Not ML (6yrs)* |                     |                     | 92.0                | 79.2            | 84.2             | 84.1                | 70.7            | 75.7             |
| Spec Ed                |                     | 36.7                | 28.9                | 26.5            | 31.5             | 31.5                | 26.3            | 31.3             |
| Free/Red. Price Meals  | 54.2                | 53.2                | 58.3                | 57.7            | 62.7             | 63.7                | 58.2            | 63.2             |
| Female                 | 43.5                | 54.4                | 60.4                | 59.3            | 64.3             | 67.9                | 53.2            | 58.2             |
| Male                   | 60.7                | 61.0                | 58.3                | 62.5            | 67.5             | 65.4                | 58.3            | 63.3             |

**Math (cont.)**

**MCA Math Proficiency**

**Priority Two: MATH** *Measure: MCA Proficiency (% Proficient)*

| Column Header  | Definition  |
|----------------|---|
| <b>Results</b> | % Proficient on MCA Math  |
| <b>Trend</b>   | Shows directional change in proficiency from Spring 2023 to Spring 2024 |

**Key:**

| Symbol | Description  |
|--------|--|
| →      | Less than +/- 1.0% change from from Spring 2023 to Spring 2024     |
| ↑      | Increase of 1.1% or greater change from Spring 2023 to Spring 2024 |
| ↓      | Decrease of 1.1% or greater change from Spring 2023 to Spring 2024 |
| □      | Indicates an N-size of fewer than 5 students in at least one year  |

| Group                          | Results Spring 2021 | Results Spring 2022 | Results Spring 2023 | Results Spring 2024 | Trend |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|-------|
| <b>State</b>                   | 44%                 | 46%                 | 46%                 | 46%                 | →     |
| <b>All Students - District</b> | 41%                 | 43%                 | 42%                 | 44%                 | ↑     |
| <b>All Students - Site</b>     | 34%                 | 42%                 | 42%                 | 51%                 | ↑     |
| Grade 3                        | 31%                 | 43%                 | 56%                 | 53%                 | ↓     |
| Grade 4                        | 43%                 | 38%                 | 50%                 | 50%                 | →     |
| Grade 5                        | 29%                 | 45%                 | 20%                 | 50%                 | ↑     |
| Am Ind                         | n<5                 | n<5                 | n<5                 | n<5                 | □     |
| Asian                          | 29%                 | 49%                 | 52%                 | 56%                 | ↑     |
| Black                          | 11%                 | 33%                 | 31%                 | 52%                 | ↑     |
| Hispanic                       | 50%                 | 35%                 | 35%                 | 43%                 | ↑     |
| White                          | n<5                 | 88%                 | 62%                 | 67%                 | ↑     |
| Multiracial                    | n<5                 | n<5                 | 80%                 | 67%                 | ↓     |
| EL                             | 19%                 | 25%                 | 25%                 | 33%                 | ↑     |
| ML Exited (2+Yrs)              |                     |                     | 43%                 | 71%                 | ↑     |
| Non-Eng Not ML (6yrs)          |                     |                     | 92%                 | 76%                 | ↓     |
| SPED                           | 20%                 | 23%                 | 12%                 | 21%                 | ↑     |
| F/R Meals                      | 30%                 | 36%                 | 39%                 | 49%                 | ↑     |
| Female                         | 29%                 | 37%                 | 44%                 | 49%                 | ↑     |
| Male                           | 38%                 | 45%                 | 40%                 | 53%                 | ↑     |

**Math (cont.)**

**FastBridge Math Growth by All**

| Priority Two: MATH              |  | Measure: Growth (% Making F-S Natnl Growth by All Pctl)                                 |                           |                            |                            |
|---------------------------------|--|---|---------------------------|----------------------------|----------------------------|
| Column Header                   | Definition   |   |                           |                            |                            |
| <b>Typical Growth by All</b>    | The percentage of students making growth from fall to spring at the <u>50th percentile</u> or higher based on students within their grade level nationally |   |                           |                            |                            |
| <b>Aggressive Growth by All</b> | The percentage of students making growth from fall to spring at the <u>75th percentile</u> or higher based on students within their grade level nationally |   |                           |                            |                            |
| <b>Typical Growth Goals</b>     | <b>Below Baseline</b>  | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |
|                                 | <b>Baseline</b>  | The range between the local and national 50th pctl's                                    |                           |                            |                            |
|                                 | <b>Target</b>  | The range between one percentile point above baseline and one point below the 75th pctl |                           |                            |                            |
| <b>Color Coding</b>             | <b>Below Baseline Lo</b><br>1-23   | <b>Below Baseline Hi</b><br>24-47%  | <b>Baseline</b><br>48-53% | <b>Target Lo</b><br>54-64% | <b>Target Hi</b><br>65-74% |
| <b>Aggressive Growth Goals</b>  | <b>Below Baseline</b>  | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |
|                                 | <b>Baseline</b>  | The range between the local and national 75th pctl's                                    |                           |                            |                            |
|                                 | <b>Target</b>  | The range between one percentile point above baseline and one point below the 99th pctl |                           |                            |                            |
| <b>Color Coding</b>             | <b>Below Baseline Lo</b><br>1-10   | <b>Below Baseline Hi</b><br>11-21   | <b>Baseline</b><br>22-28% | <b>Target Lo</b><br>29-39% | <b>Target Hi</b><br>40+    |

Note: At the high school level only students in grade 9 take the FastBridge assessment. The percentage of students making aggressive growth are also included in the percentage of those making typical growth.

| Group                   | FastBridge Results Spring 2022  |                                    | FastBridge Results Spring 2023  |                                    | FastBridge Results Spring 2024  |                                    |
|-------------------------|---------------------------------|------------------------------------|---------------------------------|------------------------------------|---------------------------------|------------------------------------|
|                         | Typical Growth<br>(50th pctl +) | Aggressive Growth<br>(75th pctl +) | Typical Growth<br>(50th pctl +) | Aggressive Growth<br>(75th pctl +) | Typical Growth<br>(50th pctl +) | Aggressive Growth<br>(75th pctl +) |
| All Students - Nation   | 50%                             | 25%                                | 50%                             | 25%                                | 50%                             | 25%                                |
| All Students - District | 51%                             | 25%                                | 46%                             | 21%                                | 44%                             | 21%                                |
| All Students - Site     | 66%                             | 42%                                | 70%                             | 42%                                | 57%                             | 33%                                |
| Grade 1                 |                                 |                                    |                                 |                                    | 49%                             | 27%                                |
| Grade 2                 | 84%                             | 66%                                | 89%                             | 62%                                | 75%                             | 47%                                |
| Grade 3                 | 77%                             | 50%                                | 84%                             | 63%                                | 83%                             | 58%                                |
| Grade 4                 | 49%                             | 17%                                | 68%                             | 33%                                | 55%                             | 28%                                |
| Grade 5                 | 51%                             | 35%                                | 38%                             | 12%                                | 40%                             | 16%                                |
| Am Ind                  | n<5                             | n<5                                | n<5                             | n<5                                | n<5                             | n<5                                |
| Asian                   | 79%                             | 55%                                | 75%                             | 50%                                | 55%                             | 33%                                |
| Black                   | 62%                             | 40%                                | 64%                             | 34%                                | 58%                             | 34%                                |
| Hispanic                | 64%                             | 39%                                | 65%                             | 46%                                | 59%                             | 31%                                |
| White                   | 45%                             | 18%                                | 91%                             | 18%                                | 61%                             | 39%                                |
| Multiracial             | 60%                             | 40%                                | 88%                             | 38%                                | 47%                             | 27%                                |
| EL/ML                   | 61%                             | 39%                                | 66%                             | 46%                                | 63%                             | 37%                                |
| ML Exited (2+Yrs)       |                                 |                                    | 89%                             | 56%                                | 43%                             | 29%                                |
| Non-Eng Not ML (6yrs)   |                                 |                                    | 74%                             | 56%                                | 41%                             | 28%                                |
| SPED                    | 39%                             | 16%                                | 55%                             | 31%                                | 56%                             | 33%                                |
| F/R Meals               | 62%                             | 38%                                | 68%                             | 41%                                | 58%                             | 33%                                |
| Female                  | 69%                             | 46%                                | 69%                             | 43%                                | 57%                             | 30%                                |
| Male                    | 63%                             | 39%                                | 71%                             | 42%                                | 57%                             | 36%                                |
| Very Low Risk           | 68%                             | 28%                                | 75%                             | 45%                                | 50%                             | 36%                                |
| Low Risk                | 70%                             | 43%                                | 65%                             | 24%                                | 59%                             | 31%                                |
| Some Risk               | 77%                             | 57%                                | 75%                             | 61%                                | 54%                             | 29%                                |
| High Risk               | 60%                             | 41%                                | 68%                             | 42%                                | 60%                             | 35%                                |

**Math (cont.)**

**FastBridge Math Growth by Start Score**

| Priority Two: MATH                      |   | Measure: Growth (% Making F-S Natnl Growth by Start Score Pctl)                         |                           |                            |                            |
|---|---|---|---------------------------|----------------------------|----------------------------|
| Column Header                           |   |   |                           |                            |                            |
| <b>Typical Growth by Start Score</b>    | The percentage of students making growth from fall to spring at the 50th percentile or higher based students who had their same starting score nationally |   |                           |                            |                            |
| <b>Aggressive Growth by Start Score</b> | The percentage of students making growth from fall to spring at the 75th percentile or higher based students who had their same starting score nationally |   |                           |                            |                            |
| <b>Typical Growth Goals</b>             | <b>Below Baseline</b>   | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |
|   | <b>Baseline</b>   | The range between the local and national 50th pctls                                     |                           |                            |                            |
|   | <b>Target</b>   | The range between one percentile point above baseline and one point below the 75th pctl |                           |                            |                            |
| <b>Color Coding</b>                     | <b>Below Baseline Lo</b><br>1-23  | <b>Below Baseline Hi</b><br>24-46   | <b>Baseline</b><br>47-53% | <b>Target Lo</b><br>54-64% | <b>Target Hi</b><br>65-74% |
| <b>Aggressive Growth Goals</b>          | <b>Below Baseline</b>   | The range between the 1st pctl and one point below the baseline range                   |                           |                            |                            |
|   | <b>Baseline</b>   | The range between the local and national 75th pctls                                     |                           |                            |                            |
|   | <b>Target</b>   | The range between one percentile point above baseline and one point below the 99th pctl |                           |                            |                            |
| <b>Color Coding</b>                     | <b>Below Baseline Lo</b><br>1-9   | <b>Below Baseline Hi</b><br>10-20   | <b>Baseline</b><br>21-29% | <b>Target Lo</b><br>30-40% | <b>Target Hi</b><br>41+    |

Note: The percentage of students making aggressive growth are also included in the percentage of those making typical growth

| Group                   | FastBridge Results Spring 2022  |                                    | FastBridge Results Spring 2023  |                                    | FastBridge Results Spring 2024  |                                    |
|-------------------------|---------------------------------|------------------------------------|---------------------------------|------------------------------------|---------------------------------|------------------------------------|
|                         | Typical Growth<br>(50th pctl +) | Aggressive Growth<br>(75th pctl +) | Typical Growth<br>(50th pctl +) | Aggressive Growth<br>(75th pctl +) | Typical Growth<br>(50th pctl +) | Aggressive Growth<br>(75th pctl +) |
| All Students - Nation   | 50%                             | 25%                                | 50%                             | 25%                                | 50%                             | 25%                                |
| All Students - District | 50%                             | 24%                                | 45%                             | 20%                                | 45%                             | 22%                                |
| All Students - Site     | 64%                             | 37%                                | 67%                             | 42%                                | 55%                             | 33%                                |
| Grade 1                 |                                 |                                    |                                 |                                    | 45%                             | 24%                                |
| Grade 2                 | 80%                             | 52%                                | 79%                             | 49%                                | 66%                             | 40%                                |
| Grade 3                 | 71%                             | 44%                                | 82%                             | 63%                                | 81%                             | 60%                                |
| Grade 4                 | 60%                             | 23%                                | 68%                             | 39%                                | 47%                             | 30%                                |
| Grade 5                 | 41%                             | 27%                                | 40%                             | 17%                                | 38%                             | 16%                                |
| Am Ind                  | n<5                             | n<5                                | n<5                             | n<5                                | n<5                             | n<5                                |
| Asian                   | 85%                             | 53%                                | 72%                             | 47%                                | 51%                             | 33%                                |
| Black                   | 66%                             | 32%                                | 64%                             | 38%                                | 57%                             | 40%                                |
| Hispanic                | 54%                             | 34%                                | 66%                             | 42%                                | 60%                             | 27%                                |
| White                   | 27%                             | 9%                                 | 73%                             | 36%                                | 50%                             | 44%                                |
| Multiracial             | 60%                             | 40%                                | 63%                             | 38%                                | 40%                             | 27%                                |
| EL/ML                   | 61%                             | 34%                                | 68%                             | 41%                                | 59%                             | 31%                                |
| ML Exited (2+Yrs)       |                                 |                                    | 89%                             | 56%                                | 57%                             | 14%                                |
| Non-Eng Not ML (6yrs)   |                                 |                                    | 67%                             | 56%                                | 46%                             | 29%                                |
| SPED                    | 32%                             | 13%                                | 55%                             | 31%                                | 44%                             | 30%                                |
| F/R Meals               | 63%                             | 34%                                | 67%                             | 41%                                | 55%                             | 32%                                |
| Female                  | 68%                             | 41%                                | 68%                             | 41%                                | 52%                             | 31%                                |
| Male                    | 60%                             | 33%                                | 67%                             | 43%                                | 58%                             | 36%                                |
| Very Low Risk           | 56%                             | 28%                                | 70%                             | 55%                                | 50%                             | 44%                                |
| Low Risk                | 70%                             | 38%                                | 54%                             | 28%                                | 58%                             | 33%                                |
| Some Risk               | 70%                             | 43%                                | 78%                             | 58%                                | 53%                             | 32%                                |
| High Risk               | 61%                             | 38%                                | 68%                             | 38%                                | 57%                             | 31%                                |