The Public Schools of Southborough









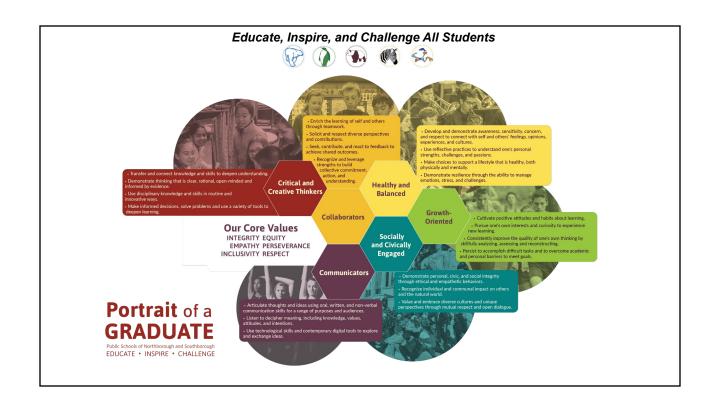
(PreK-8)

FY 2026 Revised Preliminary Budget

Presentation to: The Southborough School Committee

January 8, 2025













Action Plan and Progress

Action Plan 2024-2025

| Empowering Learners: Implement instructional practices that engage students in developing and demonstrating their knowledge and skills through rigorous, innovative, and relevant learning experiences. | | | | | |
|--|--|--|--|--|--|
| Action Steps | Person(s) Leading | | | | |
| 1.1 Cultivate a shared understanding and common vision of high-quality instructional practices that develop all students toward the profile of our idea graduate. | | | | | |
| Continue moving educators through the PD experiences focused on high-quality, evidence-based instructional practices including Universal Design for Learning (UDL). | Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA | | | | |
| Engage all NASA team members and representatives from schools in building a deeper knowledge of high-quality instructional practices including UDL. | Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, NASA | | | | |
| Implement systematic approaches to Curriculum and Instruction Review as defined in District Curriculum and Instruction Review Process documents by supporting departments in various phases of the review process. (High school math, Comprehensive Health and PE, Middle School Science). | Assistant Superintendent of Teaching & Learning, District Teaching and Learning Team, Curriculum Leaders (E.g., Subject Matter Leaders, Department Chairs, Curriculum Leaders) | | | | |
| 1.2 Collaborate within and across schools to implement high-quality instructional | practices. | | | | |
| Strengthen educators' understanding of the District's definition of high-quality instructional practices (HQIP) and implementation of HQIP. | Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA | | | | |
| Adopt high-quality instructional materials and skillfully implement the corresponding programs for middle school and elementary English Language Arts (EL Education and Wit and Wisdom) middle school math (Carnegie Math Solution), and K-8 social-emotional learning (Second Step). | Superintendent, Assistant Superintendent of Teaching and Learning, Coordinators of ELA, Math, and SEL. | | | | |
| Engage educators in professional learning that supports effective peer observation practices including the topics of the ladder of inference, non-judgemental observations, and Instructional Core. | Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA | | | | |

| 2020-2026 Strategic Objectives (coherent group of overarching goals and key levers for improvement that will achieve the future vision) | 2020-2026 Strategic Initiatives (projects or programs that support and will help achieve the strategic objective, the "how") | | Prog | ress S | tatus' | • |
|--|--|-------------------------|-------|--------|--------|-------|
| Empowering Learners: Implement instructional practices that engage | 1.1 Cultivate a shared understanding and common vision of high-quality instructional practices that develop all students toward the profile of our ideal graduate. | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 |
| students in developing and demonstrating their | 1.2 Collaborate within and across schools to implement high-quality instructional practices. | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 |
| knowledge and skills through rigorous, innovative, and relevant | 1.3 Systematically promote opportunities for innovation in learning and teaching. | 20-21 Not Started | 21-22 | 22-23 | 23-24 | 24-25 |
| learning experiences. Progress: 60% | 1.4 Provide opportunities for students and educators to use technology to solve problems, learn and communicate. | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 |
| 2. Equity of Opportunity: Provide all students access | 2.1 Develop and implement coherent systems for collecting and using student learning data to better understand the needs of individuals and groups of students | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 |
| to challenging and culturally responsive | 2.2 Develop and implement consistent systems to identify and address students' individual needs for the full range of learners. | 20-21 Not Started | 21-22 | 22-23 | 23-24 | 24-25 |
| learning experiences that meet their individual needs. | 2.3 Foster culturally responsive and inclusive communities and environments that provide equal access. | 20-21 | 21-22 | 22-23 | 23-24 | 24-25 |
| Progress: 60% | 2.4 Ensure excellence in the continuum of educational programming for Student Support Services. | 20-21 Not Started | 21-22 | 22-23 | 23-24 | 24-25 |
| | 2.5 Ensure quality, coherence, and equitable access to courses and programs. | 20-21 Not Started | 21-22 | 22-23 | 23-24 | 24-25 |











Educate, Inspire, and Challenge All Students









| August | September | October | November |
|---|--|--|---|
| Review of Budget Goals and FY26 Budget Expectations with NASA | Review Budget Calendar and Budget Priorities | Review Budget Calendar and Budget Goals | Review Budget Calendar and Budget Goals |
| | FY26 Budget spreadsheets provided to NASA on September 16, | Preliminary Budget Discussion with Town Administrator and | Review of FY26 Capital Plan |
| | 2024 | Leadership Team | Operational Budget Subcommittee Meeting - |
| | | Meet with Capital Planning Subcommittee | FY26 Preliminary Budget Discussion |
| | | Preliminary Budgets Submitted to Central Office from Schools and District Administrators | |

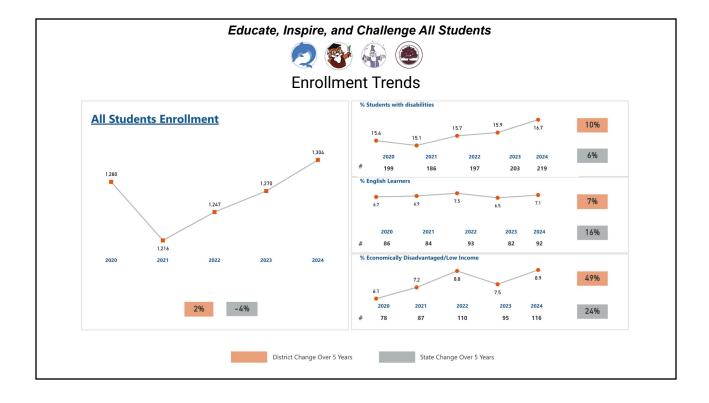


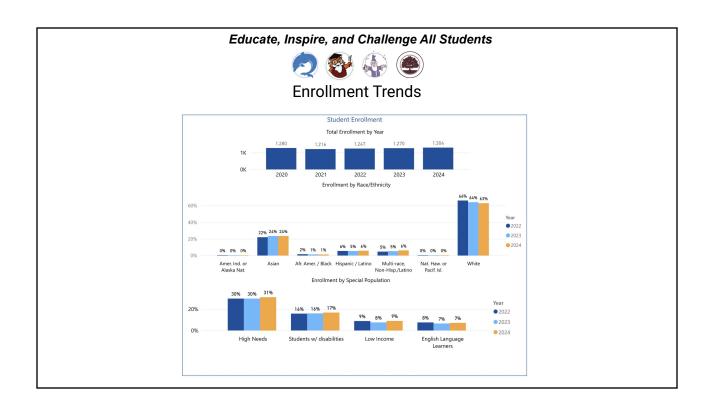


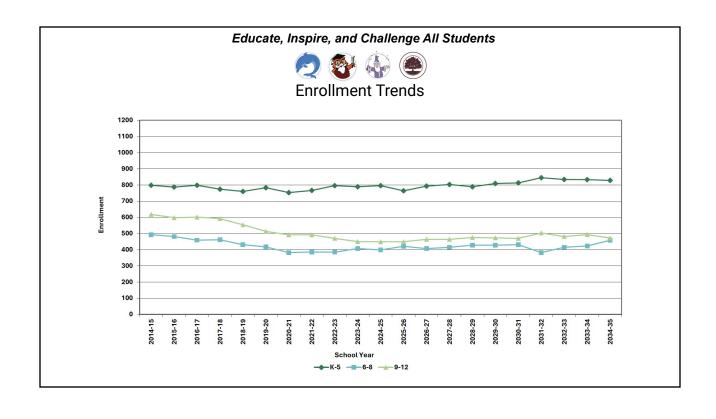


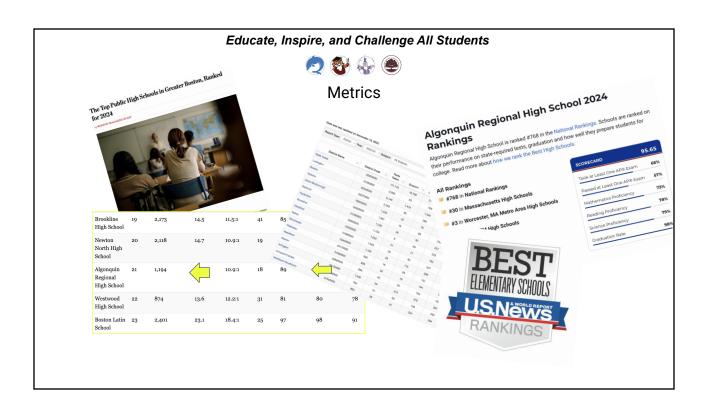
Fiscal Year 2026 Budget Process

| December | January - February | March | April |
|---|---|---|---------------------------|
| Preliminary Budget Presented to School Committee | Superintendent's Revised Preliminary Budget | Public Hearing at School Committee Meeting | Southborough Town Meeting |
| Approval of FY26 Budget Priorities | Superintendent's Recommended Budget | | |
| School Committee Approval of FY26 Capital Plan | School Committee Vote FY26 Budget | | |
| Ongoing Budget Review and Revisions | Southborough School Committee, Advisory, SelectBoard, and Capital | | |
| Meeting with Town's Capital Planning Committee | Planning Joint Meeting | | |

















Priority: Closing Achievement Gaps and Acceleration

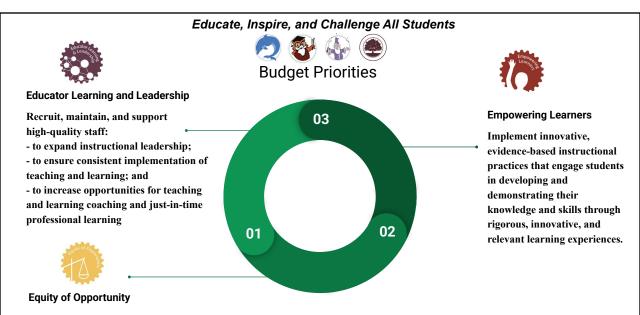
English Language Arts

| MCAS Average Scaled Score by Student Group | | | | | | |
|--|------|------|------|-----------------|--|--|
| Student Group | 2022 | 2023 | 2024 | 2024 # Included | | |
| All Students | 509 | 513 | 510 | 813 | | |
| High Needs | 498 | 501 | 496 | 237 | | |
| Low Income | 495 | 500 | 494 | 68 | | |
| EL and Former EL | 505 | 506 | 502 | 93 | | |
| Students w/ disabilities | 490 | 492 | 487 | 131 | | |
| Amer. Ind. or Alaska Nat. | | | | 1 | | |
| Asian | 516 | 523 | 519 | 168 | | |
| Afr. Amer. / Black | | | | 7 | | |
| Hispanic / Latino | 500 | 507 | 502 | 42 | | |
| Multi-race, Non-Hisp./Latino | 510 | 512 | 516 | 43 | | |
| White | 508 | 510 | 508 | 551 | | |

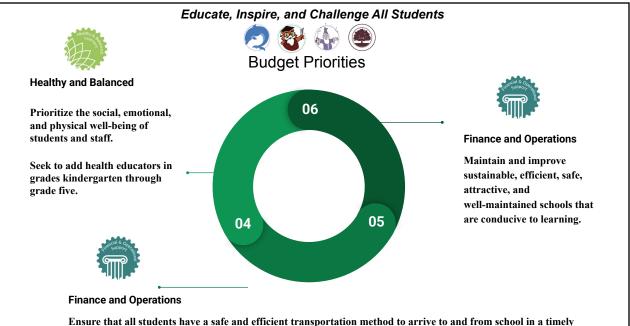
Mathematics

| MCAS Results: Non-High School (Grade 3-8) | | | | | |
|--|------|------|------|-----------------|--|
| MCAS Average Scaled Score by Student Group | | | | | |
| Student Group | 2022 | 2023 | 2024 | 2024 # Included | |
| All Students | 516 | 516 | 515 | 813 | |
| High Needs | 503 | 504 | 504 | 238 | |
| Low Income | 498 | 502 | 499 | 68 | |
| EL and Former EL | 513 | 514 | 515 | 94 | |
| Students w/ disabilities | 494 | 495 | 493 | 131 | |
| Amer. Ind. or Alaska Nat. | | | | 1 | |
| Asian | 529 | 529 | 530 | 169 | |
| Afr. Amer. / Black | | | | 7 | |
| Hispanic / Latino | 503 | 508 | 504 | 43 | |
| Multi-race, Non-Hisp./Latino | 519 | 514 | 516 | 43 | |
| White | 514 | 514 | 512 | 549 | |

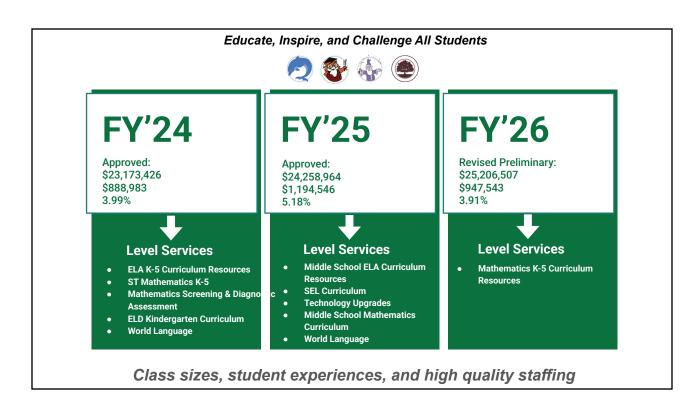
"Providing ALL students with exceptional learning experiences to achieve at high levels."

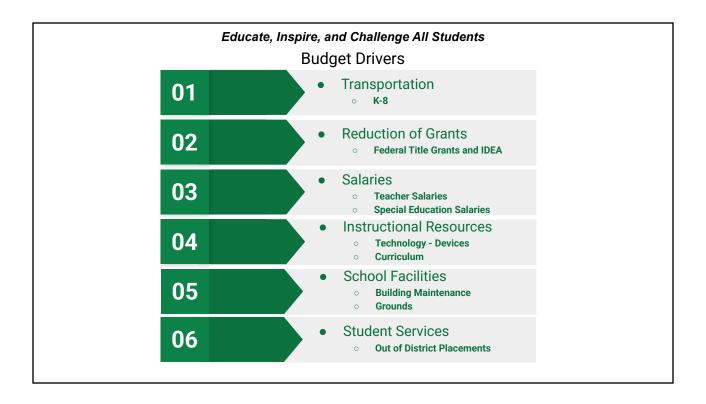


Provide all students access to challenging and culturally responsive learning experiences that meet their individual needs. Seek to add math specialists to support students in grades kindergarten through grade eight. Seek to expand fine and performing arts experiences for students grades kindergarten through grade eight. Seek to maintain and enhance world language programming in grades kindergarten through grade three to expand the FLES.



Ensure that all students have a safe and efficient transportation method to arrive to and from school in a timely manner. Provide the recommended amount to fund the Special Education stabilization fund to assist in covering unanticipated expenses.





Educate, Inspire, and Challenge All Students Percent Increase Fiscal Year 2025 Appropriated Budget \$24,258,964

\$242,589



Educate, Inspire. and Challenge All Students









Fiscal Year 2025 Budget Lookback

| Budget Process (FY24 Appropriated Budget - \$23,064,418) | Budget | Increase from FY24 | % | Reduction |
|--|--------------|-----------------------|--------|---------------|
| Initial Budget Requests (Oct) | \$26,668,762 | \$3,604,344 | 15.63% | (\$1,211,407) |
| Preliminary Budget (Dec) | \$25,457,355 | \$2,392,937 | 10.38% | (\$1,198,391) |
| Superintendent's Revised Preliminary Budget (Jan) | \$24,258,964 | \$1,194,546 | 5.18% | \$0 |
| School Committee Voted Budget | \$24,258,964 | \$1,194,546 | 5.18% | |









Fiscal Year 2026 Budget Process

| Budget Process (FY'25 - \$24,258,964) | Budget | Increase from FY25 | % | Reduction |
|---|--------------|-----------------------|--------|-----------|
| Initial Budget Requests (Oct) | \$27,335,867 | \$3,076,903 | 12.68% | |
| Preliminary Budget (Dec) | | | | |
| Superintendent's Revised Preliminary Budget (Jan) | | | | |
| School Committee Recommended/Voted Budget (Feb) | | | | |

Educate, Inspire, and Challenge All Students









Fiscal Year 2026 Preliminary Budget Offsets

| FY25 Circuit Breaker Special Education reimbursement offset | (\$1,300,148) |
|--|---------------|
| FY25 Circuit Breaker Special Education Transportation reimbursement offset | (\$94,553) |
| Total: | (\$1,394,701) |











Fiscal Year 2026 Budget Process

| Budget Process (FY'25 - \$24,258,964) | Budget | Increase from FY25 | % | Reduction |
|---|--------------|--------------------|--------|---------------|
| Initial Budget Requests (Oct) | \$27,335,867 | \$3,076,903 | 12.68% | (\$1,394,701) |
| Preliminary Budget (Dec) | \$25,941,166 | \$1,682,202 | 6.93% | |
| Superintendent's Revised Preliminary Budget (Jan) | | | | |
| School Committee Recommended/Voted Budget (Feb) | | | | |

Educate, Inspire, and Challenge All Students







Fiscal Year 2026 Revised Preliminary Budget Offsets

| | Adjustments | Reductions | Net Impact |
|--------------------------|-------------|-------------|------------|
| Elementary | -\$51,587 | \$274,851 | \$223,264 |
| Middle School | \$0 | \$24,035 | \$24,035 |
| Student Support Services | \$0 | \$522,402 | \$522,402 |
| Technology | -\$7,425 | \$104,687 | \$97,262 |
| Teaching and Learning | -\$40,600 | \$91,883 | \$51,283 |
| Operations | -\$282,737* | \$93,650 | -\$189,087 |
| Central Office | \$0 | \$5,500 | \$5,500 |
| Totals | -\$382,349 | \$1,117,008 | \$734,659 |

Positions Not In Budget:

| Instructional Technology Specialist | \$118,820 |
|-------------------------------------|-----------|
| World Language Educator | \$82,723 |
| Educator Support Professional | \$32,100 |
| Librarians/Media Center | \$113,997 |
| Total | \$347,640 |









Fiscal Year 2026 Budget Process

| Budget Process (FY'25 - \$24,258,964) | Budget | Increase from FY25 | % | Reduction |
|---|--------------|--------------------|--------|---------------|
| Initial Budget Requests (Oct) | \$27,335,867 | \$3,076,903 | 12.68% | (\$1,394,701) |
| Preliminary Budget (Dec) | \$25,941,166 | \$1,682,202 | 6.93% | (\$734,659) |
| Superintendent's Revised Preliminary Budget (Jan) | \$25,206,507 | \$947,543 | 3.91% | |
| School Committee Recommended/Voted Budget (Feb) | | | | |

Educate, Inspire, and Challenge All Students









Line Items That Have Increased by \$50,000 Over Fiscal Year 2025

| Fund Code | Line Item | \$ Increase Over FY25 | % Increase Over FY25 |
|-----------|--|--------------------------|-------------------------|
| 2305 | Teacher Salaries (COLAs) | \$498,418 | 5.21% |
| 2310 | Teacher Specialists | \$55,777 | 37.49% |
| 3300 | Transportation (Projection) | \$188,654 | 45.87% |
| 2309 | Instruction Sped (COLAs) | \$67,270 | 1.51% |
| 2809 | Psychological SPED (Increase in evaluations) | \$79,387 | 15.44% |
| 3309 | Transportation SpEd (Projection) | \$157,756 | 18.17% |
| | Total | \$1,047,262 | |







Positions Requested by Leadership Team

| POSITION(S) | FTE | PROJECTED COST | DESCRIPTION | INITIAL REQUEST | IMPACT ON BUDGET |
|---|------|----------------|---|--------------------|---------------------|
| .2 FTE Reading Specialist | 0.2 | \$23,764.00 | Increase Finn Reading Specialist position to 1.0 | FY26 | 0.09% |
| Assistant Multilingual Learner Specialist** | 0.15 | \$12,000.00 | .5 position that would assist the department due to an increased District enrollment of multilingual learners | FY26 | 0.05% |
| Athletic Trainer** | 0.25 | \$17,325.00 | Add a full-time Athletic Trainer to providie proper medical services to student-athletes at both the high school and middle school levels | FY26 | 0.07% |
| Classroom Teacher | 1.0 | \$82,723.00 | Classroom teacher at Woodward | FY26 | 0.34% |
| ELD Educator | 1.0 | \$82,723.00 | Address achievement gaps and provide instructional time to increasing number of ELs in Kindergarten and Grade 1 | FY24 | 0.34% |
| Health Educator | 1.0 | \$82,723.00 | Teach Health/Wellness Class for each classroom once a week, shared between 3 elementary schools | FY23 | 0.34% |
| Kindergarten ESP | 1.0 | \$33,065.34 | Support Kindergarten classrooms | FY26 | 0.13% |
| Math Interventionist | 1.0 | \$82,723.00 | Meet with students to provide intervention and support the implementation of the new math curriculum. | FY26 | 0.34% |
| Nurse | 1.0 | \$82,723.00 | Provide additional nursing support to Finn and Trottier | FY24 | 0.34% |
| Out of District Coordinator** | 0.15 | \$16,127.55 | .5 FTE to oversee a caseload of students who attend out-of-district Special Education Schools | FY26 | 0.06% |
| World Language Educator | 1.0 | \$82,723.00 | Expand World Language program to grades 4-5 | FY24 | 0.34% |
| TOTAL | 7.75 | \$598 619 89 | | | |

^{**} Shared across three districts

Educate, Inspire, and Challenge All Students









Impact of Additional Budget Items

| POSITION/ ITEM | PROJECTED COST | IMPACT ON BUDGET |
|--------------------|----------------|------------------|
| Math Specialist | \$82,723 | 0.34% |
| Science Curriculum | \$15,000 | 0.06% |
| ELD Educator | \$82,723 | 0.34% |







Educationally Sound and Fiscally Responsible

| Revised Preliminary FY 2026 Budget* | \$25,206,507 | |
|--|--------------|--|
| Appropriated FY 2025 Budget | \$24,258,964 | |
| Revised Preliminary Budget Increase* | \$947,543 | |
| *Revised Preliminary FY26 Budget Increase is 3.91% | | |

Educate, Inspire, and Challenge All Students









Fiscal Year 2026 Budget Process - Next Steps

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|---|---|---|------------------------------|
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