

**FISHER COLLEGE**  
**Financial Statements**  
**June 30, 2024 and 2023**  
**With Independent Auditor's Reports**

# **FISHER COLLEGE**

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### **June 30, 2024 and 2023**

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of  
Fisher College:

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the accompanying financial statements of Fisher College (the "College"), which comprise the statements of financial position as of June 30, 2024 and 2023, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the College as of June 30, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the College and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibility of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

## Supplemental Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The financial responsibility supplemental schedule and disclosures on pages 29-30 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated October 21, 2024, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and compliance.

*WithumSmith+Brown, PC*

October 21, 2024

# FISHER COLLEGE

## Statements of Financial Position

### June 30, 2024 and 2023

	2024	2023
<b>Assets</b>		
Cash and cash equivalents	\$ 1,451,450	\$ 1,769,616
Restricted cash	58,538	55,723
Student accounts receivable, net of allowance of \$98,431 and \$137,708 in 2024 and 2023, respectively	126,868	189,058
Other operating assets	906,389	1,253,036
Pledges receivable, current	-	2,500
Perkins loans receivable, net of allowance of \$4,667 and \$3,353 in 2024 and 2023, respectively	160,562	205,936
Investments	55,766,771	47,853,150
Investment in plant	<u>13,975,346</u>	<u>14,669,093</u>
<b>Total assets</b>	<u>\$ 72,445,924</u>	<u>\$ 65,998,112</u>
<b>Liabilities and Net Assets</b>		
Liabilities:		
Accounts payable and accrued expenses	\$ 540,332	\$ 696,779
Accrued compensation and fringe benefits	322,414	306,887
Student deposits and deferred revenue	1,962,737	1,946,988
Line of credit	-	1,000,000
Refundable advances - U.S. Government	154,244	179,009
Bonds and notes payable	<u>5,051,949</u>	<u>5,379,134</u>
<b>Total liabilities</b>	<u>8,031,676</u>	<u>9,508,797</u>
Net assets:		
Without donor restrictions	64,179,669	56,261,013
With donor restrictions	<u>234,579</u>	<u>228,302</u>
<b>Total net assets</b>	<u>64,414,248</u>	<u>56,489,315</u>
<b>Total liabilities and net assets</b>	<u>\$ 72,445,924</u>	<u>\$ 65,998,112</u>

The Notes to Financial Statements are an integral part of these statements.

# FISHER COLLEGE

## Statements of Activities

### Years ended June 30, 2024 and 2023

	2024	2023
Operating:		
Revenue:		
Student tuition and fees:		
Day division	\$ 20,686,657	\$ 20,298,718
Division of continuing education	7,860,382	6,994,912
Sales and services of auxiliary enterprises	6,003,604	5,480,274
Federal and state grant aid to students	578,330	553,430
	<u>35,128,973</u>	<u>33,327,334</u>
Less: institutional awards	(13,861,396)	(13,033,483)
Net student tuition and fees	21,267,577	20,293,851
Investment return appropriated for operations	2,526,579	4,000,000
Other income	1,375,897	349,178
Federal and state grants	-	674,674
Contributions of cash and other financial assets	130,233	153,661
Net assets released from restrictions	33,485	15,598
<b>Total revenue</b>	<u>25,333,771</u>	<u>25,486,962</u>
Expenses:		
Educational:		
Instruction	10,722,467	10,707,622
Student services	5,527,897	5,317,739
General, administration and institutional	5,305,799	5,152,087
Institutional advancement and alumni services	428,358	330,441
	<u>21,984,521</u>	<u>21,507,889</u>
Auxiliary enterprises	3,437,793	3,642,636
<b>Total expenses</b>	<u>25,422,314</u>	<u>25,150,525</u>
<b>Change in net assets without donor restrictions from operations</b>	(88,543)	336,437
Nonoperating:		
Investment return, net of amounts appropriated for operations	8,007,200	3,891,224
<b>Increase in net assets without donor restrictions</b>	<u>7,918,657</u>	<u>4,227,661</u>
Change in net assets with donor restrictions:		
Gifts of financial assets	14,720	35,224
Net assets released from restrictions	(33,485)	(15,598)
Gain on permanently restricted funds	25,041	9,565
<b>Increase in net assets with donor restrictions</b>	<u>6,276</u>	<u>29,191</u>
<b>Change in net assets</b>	7,924,933	4,256,852
Net assets, beginning of year	56,489,315	52,232,463
<b>Net assets, end of year</b>	<u>\$ 64,414,248</u>	<u>\$ 56,489,315</u>

The Notes to Financial Statements are an integral part of these statements.

# FISHER COLLEGE

## Statements of Cash Flows

### Years ended June 30, 2024 and 2023

	2024	2023
<b>Cash flows from operating activities:</b>		
Change in net assets	\$ 7,924,933	\$ 4,256,852
Adjustments to reconcile change in net assets to net cash and cash equivalents provided by (applied to) operating activities:		
Depreciation	1,511,405	1,519,803
Amortization of bond premium and bond issuance costs	(29,655)	(29,653)
Net realized and unrealized gains on investments	(9,301,595)	(6,686,177)
Increase (decrease) in allowance for Perkins loans receivable	1,314	(95,690)
Gain on sale of property, plant and equipment	(1,002,375)	-
Increase in allowance for student accounts receivable	(39,277)	32,954
Change in:		
Student accounts receivable	101,467	(72,276)
Pledges receivable	2,500	2,500
Other operating assets	346,647	(581,434)
Accounts payable and accrued expenses	(156,447)	(21,839)
Accrued compensation and fringe benefits	15,527	73,936
Student deposits and deferred revenue	15,749	(72,829)
<b>Total adjustments</b>	<b>(8,534,740)</b>	<b>(5,930,705)</b>
<b>Net cash applied to operating activities</b>	<b>(609,807)</b>	<b>(1,673,853)</b>
<b>Cash flows from investing activities:</b>		
Repayments of Perkins loans from students	25,593	46,291
Assignments of Perkins loans to the Federal Government	18,467	132,884
Purchases of investments	(4,194,124)	(4,095,582)
Sales and maturities of investments	3,480,823	3,358,486
Sales and maturities of investments - transferred to operations	2,015,000	2,504,000
Proceeds on sale of property, plant and equipment	2,129,463	-
Cash paid to acquire property, plant and equipment	(1,858,471)	(1,597,621)
<b>Net cash provided by investing activities</b>	<b>1,616,751</b>	<b>348,458</b>
<b>Cash flows from financing activities:</b>		
Payments on bonds	(245,000)	(240,000)
Payments on notes payable	(52,530)	(15,294)
Net (payments) proceeds from line of credit	(1,000,000)	1,000,000
Change in refundable advances - U.S. Government	(24,765)	(96,961)
<b>Net cash provided by (applied to) financing activities</b>	<b>(1,322,295)</b>	<b>647,745</b>
<b>Net decrease in cash, cash equivalents and restricted cash</b>	<b>(315,351)</b>	<b>(677,650)</b>
Cash, cash equivalents and restricted cash, beginning of year	1,825,339	2,502,989
<b>Cash, cash equivalents and restricted cash, end of year</b>	<b>\$ 1,509,988</b>	<b>\$ 1,825,339</b>
<b>Cash, cash equivalents and restricted cash consist of the following at June 30:</b>		
Cash and cash equivalents	\$ 1,451,450	\$ 1,769,616
Restricted cash	58,538	55,723
<b>Total</b>	<b>\$ 1,509,988</b>	<b>\$ 1,825,339</b>

The Notes to Financial Statements are an integral part of these statements.



# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Note 1 - Nature of Operations and Summary of Significant Accounting Policies***

Fisher College (the "College") is a private, not-for-profit, nondenominational institution offering graduate and undergraduate educational opportunities leading to master's degrees, bachelor's degrees, associate degrees, as well as certificates in various programs of study. The College's main campus is located in Boston, Massachusetts, along with three other Massachusetts locations. The College operates a traditional educational experience through its day division along with more flexible programs through its division of continuing education. The College also offers many courses online, further enhancing flexibility for students. The College's students are mainly from the greater Boston area.

The College is accredited through 2030 by the New England Commission of Higher Education, Inc. The College's accreditation status, like other educational organizations, is subject to certain operating and interim reporting requirements.

The College participates in student financial aid programs sponsored by the United States Education Department ("ED") and to a much lesser extent the Commonwealth of Massachusetts, and other states within the United States of America. These programs facilitate the payment of tuition and other expenses for eligible students when they are determined to be eligible as evaluated by the College's financial aid office. Such determinations are subject to after-the-fact review by funders.

The College qualifies as a tax-exempt organization under the Internal Revenue Service Code Section 501(c)(3) pursuant to a determination letter received from the Internal Revenue Service and is generally exempt from federal and state income taxes. Given the limited taxable activities of the College, management concluded that disclosures relative to tax provisions are not necessary.

On March 13, 2020, the President declared the COVID-19 pandemic of sufficient severity and magnitude to warrant an emergency declaration pursuant to section 501(b) of the Stafford Act. In accordance with section 502 of the Stafford Act, eligible emergency protective measures taken to respond to the COVID-19 emergency at the direction or guidance of public health officials could be reimbursed under Category B of the agency's Public Assistance program through the Federal Emergency Management Agency ('FEMA'). Under the declaration, certain private non-profit organizations were declared eligible to apply for the available funding.

The College applied, and was approved for, a total of \$674,674 in reimbursable expenses incurred during the pandemic, and recorded the funds as Federal grant revenue for the year ended June 30, 2023. The funds were subsequently received following the close of the fiscal year.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Basis of Presentation***

The financial statements of the College are prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America which requires that information regarding its financial position and activities are reported based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* - Net assets available for general use and not subject to donor restrictions. The College's Board of Trustees (the "Board") has designated from net assets without donor restrictions funds to function as endowment. Net assets without donor restrictions also include investment in plant, net of accumulated depreciation and related bond obligations.

*Net Assets With Donor Restrictions* - Net assets subject to donor-imposed restrictions. Some restrictions are temporary in nature; those restrictions will be met by the passage of time or events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

#### ***Cash and Cash Equivalents***

Cash and cash equivalents include bank deposits and other highly liquid debt instruments with maturities at date of purchase of three months or less. Such accounts are carried at cost plus accrued interest. Cash and cash equivalents held by investment managers are considered part of investments given the expectation of near-term reinvestment.

#### ***Restricted Cash***

The College's restricted cash consists of funds associated with the Perkins Loan Program discussed later in these notes. As of June 30, 2024, and 2023, the balance was \$35,116 and \$55,723, respectively. Additionally, during the year ended June 30, 2024 the College established a 457(b) retirement plan for the College President. The unvested balance of the plan as of June 30, 2024 was \$23,422, which is also included in restricted cash. The cash balance of the plan is offset by a liability of the same amount.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Student Accounts Receivable***

Students are billed based on dates outlined in the academic catalog as agreed in advance of the delivery of the related academic or auxiliary activity. Payments for tuition, fees, and auxiliary enterprises charges are generally due by the start of the academic period with the recognition that on-behalf payments being made by the ED or others are subject to specific requirements within those programs as to when those funds can be availed. Certain ED funding can be availed prior to the commencement of the academic period, while other amounts are paid at specified intervals based on the rules as promulgated by the ED. Thus, cash flows on accounts receivable balances and the measurement of deferred revenues do not directly depend on meeting specified performance obligations of the College. Student accounts are not collateralized. Of the balances, approximately \$126,900 and \$189,100 are due from students rather than from federal financial aid at June 30, 2024 and 2023, respectively.

Contract assets consist of student accounts receivable. The balance of student accounts receivable at June 30, 2024, 2023, 2022 was \$126,868, \$189,058, and \$149,736, respectively. Contract liabilities consist of deferred revenue. The balance of deferred revenue at June 30, 2024, 2023, and 2022 was \$1,962,737, \$1,946,988, and \$2,019,817, respectively.

Student accounts receivable are reported at the amount management expects to collect on balances outstanding at year end. Management estimates the allowance for doubtful accounts based on history of collections, knowledge acquired about specific terms and reasonable and supportable forecasts affecting the students. Adjustments to the allowance are charged to bad debt expense. Accounts receivable are considered past due if any portion of the receivable balance is outstanding for more than 60 days or the student no longer attends the institution. Interest is not charged on student accounts receivable. Uncollectible accounts are written off against the reserve when deemed uncollectible; recoveries are recorded when received. An account is considered uncollectible when all efforts to collect the account have been exhausted. Activity through the allowance was considered immaterial and thus detail of a roll forward has not been provided.

#### ***Perkins Loans Receivable and Refundable Advances - U.S. Government***

Perkins loans receivable represents amounts loaned to students under the Federal Perkins Loan Program ("Perkins"). Perkins funds have been made available mostly from the ED and, to a much lesser extent, an institutional match of funds to support what in the past had been a revolving loan fund. The amounts advanced by the ED are generally refundable subject to certain adjustments and thus are reflected as an obligation. The College is no longer lending under this program as the program is no longer available for student loans.

Perkins loans receivable are carried at the original amount less an estimate made for doubtful receivables based on a review of all outstanding amounts on a periodic basis, which includes using historical experience applied to an aging of accounts and reasonable and supportable forecasts affecting the borrowers. Credit risk is mitigated given that uncollectible accounts that meet certain requirements can be assigned to the ED and thus reduce the advances owed. Interest income is recorded when received. Loans receivable are considered past due if any portion of the balance due is outstanding for more than 30 days. Interest and late fees on past due accounts are recorded when received. Activity through the allowance was considered immaterial and thus detail of a roll forward has not been provided.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Investments***

Investments in marketable securities are carried at fair value. Fair value is determined as per fair value policies summarized later in this section. Investments in real estate are carried at amortized cost. Depreciation and amortization associated with such real estate is recorded using the straight-line method over 20 years.

Investment return (loss) is reported in the Statements of Activities and consists of interest, dividends, and realized and unrealized gains and losses.

The College utilizes the expertise of an investment manager to guide investment strategy, and a custodian to hold such assets.

#### ***Fair Value Measurements***

The College reports certain assets and liabilities at fair value on a recurring and non-recurring basis depending on the underlying accounting policy for the particular item. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Recurring fair value measures include the College's investments in marketable securities. These standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques) to determine fair value. The standards also allow for the use of the net asset value per share as a practical expedient of fair value when quoted prices are not available. Fair value standards also require the College to classify financial instruments (but for those measured using NAV) into a three-level hierarchy, based on the priority of inputs to the valuation technique as follows:

Level 1 - Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments which are generally included in this category include listed equity and debt securities publicly traded on a stock exchange.

Level 2 - Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.

Level 3 - Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant management judgment or estimation.

In some instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such instances, an instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

Market price is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument, as well as the effects of market, interest and credit risk. Instruments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. It is reasonably possible that changes in values of these instruments will occur in the near term and that such changes could materially affect amounts reported in these financial statements.

#### ***Investment in Plant***

Investment in plant is recorded at cost when the estimated useful life is over one year at the date of acquisition and when such amounts exceed a management established capitalization threshold. In the case of donated assets, such amounts are recorded at fair value at the date of gift using Level 3 inputs. Additions, renewals, and betterments are capitalized unless it is a relatively minor amount. Expenditures for repairs and maintenance are charged to expense as incurred. Property, plant and equipment are depreciated using the straight-line method over their respective estimated useful lives which range from 5 to 20 years.

#### ***Leases***

The College categorizes leases with contractual terms longer than twelve months as either operating or finance. Finance leases are generally those leases that allow the College to substantially utilize or pay for the entire asset over its estimated life. All other leases are categorized as operating leases. Leases with contractual terms of 12 months or less are not recorded on the Statement of Financial Position. The College had no finance or operating leases with contractual terms longer than twelve months during 2024 and 2023.

Options to extend lease terms, terminate leases before the contractual expiration date, or purchase the leased assets, are evaluated for their likelihood of exercise. If it is reasonably certain that the option will be exercised, the option is considered in determining the classification and measurement of the lease.

#### ***Student Deposits and Deferred Revenue***

Student deposits represent reservation deposits and other advance payments by students on account. Deferred revenue represents the amount of unearned related services that are in progress as of year end related to net tuition, fees, and auxiliary enterprises, such as room and board. Such amounts are reflected as revenue ratably over time with such amounts generally being recognized on a current basis given the nature and duration of the underlying services being provided.

Substantially all amounts included in deferred revenue at the opening of each period were recognized as revenues during the following fiscal period with very limited amounts not being earned associated with student withdrawal rights that management did not consider material. Contract liabilities represent the amount of the remaining performance obligation which is time driven given the academic calendar that underlies the earnings process for tuition, fees, and auxiliary revenue. Contract liabilities are presented in the Statements of Financial Position as student deposits and deferred revenue, if applicable, and are recognized as income in the period in which the obligation takes place. There were no significant changes to deferred revenue amounts on a quantitative or qualitative basis. Certain enrollment deposits are returned to students who ultimately do not enroll.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Refundable Advances - U.S. Government***

Refundable Advances - U.S. Government represent federal amounts received by the College that are used in the Perkins Loan Program. This balance is subject to certain adjustments under the terms of the program. The difference between the cash plus the net Perkins loans receivable less the liability for refundable advances represents the College's investments in the program. This amount is part of net assets without donor restrictions.

#### ***Bonds Payable***

Bonds payable are presented along with issuance premiums and issuance costs. Such amounts are amortized over the term of the related arrangement on a straight-line basis.

#### ***Physical Asset Retirement Obligations***

The College records physical asset retirement obligations when incurred if their fair values can be reasonably estimated. The College's most significant physical asset retirement obligation relates to asbestos remediation, consisting primarily of encapsulated asbestos that the College might remediate if it performed major renovations of such buildings. This conditional obligation has indeterminate settlement dates. As a result, the College is unable to develop a reasonable estimate of fair values. The College will continue to assess its ability to estimate fair values at each future reporting date. Should sufficient additional information become available, the College will recognize a liability.

#### ***Revenue Recognition and Operations***

Revenues are reported as increases in net assets without donor restrictions unless use of the related asset is limited by donor-imposed restrictions. The College derives revenues primarily through tuition, fees, and auxiliary services, all of which are under arrangements that are aligned to an academic semester, which is less than one year in length.

Tuition, fees, and auxiliary enterprises revenue are recorded at established rates, net of institutional awards provided directly to students. Net transaction price is fixed and determinable. Such net amounts are recorded as revenue when performance obligations are satisfied, which is generally over time as services are rendered whether relating to educational services or auxiliary services such as room and board. Management believes that recognizing revenue over time is the best measure of services rendered, based on its academic calendar and has not made any changes in the timing of satisfaction of its performance obligations or amounts allocated to those obligations. Discounts provided to employees are considered part of fringe benefits within operating expenses and likewise are recorded over time. Management does not consider there to be significant judgment involved in the timing of satisfaction of performance obligations as those are directly linked to the academic calendar of the related academic or auxiliary activity.

Students may withdraw from programs of study within certain time limits under the College's withdrawal policies by semester. These policies vary by program but allow for up to a 100% refund near the start of classes, declining to no refund shortly after the start of classes. Given the normal timing of the College's programs, the exposure to such is limited at year end.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

Payments made by third parties such as ED relative to loans and grants to students are a mechanism to facilitate payment on behalf of students, and accordingly, such funding does not represent revenue of the College.

Expenses are reported as decreases in net assets without donor restrictions. Realized and unrealized gains and losses on investments and other assets and liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor-imposed restrictions on net assets, such as the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed, are reported as "net assets released from restriction" between the classes of net assets.

The Statements of Activities report the changes in net assets without donor restrictions from operating and nonoperating activities. Operating revenues consist of those items attributable to the College's academic programs and auxiliary enterprises. This includes investment return appropriated for operations under the spending policy adopted by the Board. All other amounts are considered nonoperating.

Contributions, including unconditional promises to give, are initially recorded as revenue at fair value when verifiably committed. Unconditional promises to give, that will be paid by the donor's estate, are recorded when verifiably committed and are discounted using the remaining life expectancy of the donor. Fair value is determined at the original date of record as described in this section using Level 2 fair value inputs.

Conditional contributions and intentions to give are recorded as revenue when the conditions have been met. Pledge intentions are not recorded as revenue or as assets. Contributions are reflected in net assets without donor restrictions or in net assets with donor restrictions based on the existence or absence of donor restrictions. Amounts received with donor-imposed restrictions that are recorded as revenues in net assets with donor restrictions are reclassified to net assets without donor restrictions when the time or purpose restriction has been satisfied. The College had no conditional contributions at June 30, 2024 and 2023.

The College reports gifts of property, plant, and equipment as revenues without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as revenue with donor restrictions. The College reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

#### ***Advertising***

The College recognizes advertising expenses when incurred.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Uncertain Tax Positions***

The College accounts for the effect of any uncertain tax positions based on a “more likely than not” (“MLTN”) threshold to the recognition of the tax positions being sustained based on the technical merits of the position under scrutiny by the applicable taxing authority. If a tax position or positions are deemed to result in uncertainties of those positions, the unrecognized tax benefit is estimated based on a “cumulative probability assessment” that aggregates the estimated tax liability for all uncertain tax positions.

The College has identified its tax status as a tax-exempt entity and its determinations of which income items are related or unrelated as its only significant tax positions; however, the College has determined that such tax positions do not result in an uncertainty requiring recognition. The College is not currently under examination by any taxing jurisdictions and considers further tax disclosures as not significant. The College’s federal and state tax returns are generally open for examination for three years following the date filed.

#### ***Functional Allocation of Expenses***

The costs of providing the various programs and activities and supporting services have been summarized on a functional basis in the Statements of Activities. Note 10 presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Depreciation of plant assets and operation and maintenance of plant expenses has been allocated to functional classifications based on the square footage of the facilities. Interest expense is allocated to functional classifications that benefited from the use of the proceeds of the debt.

#### ***Use of Estimates***

The preparation of financial statements in conformity with U.S. Generally Accepted Accounting Principles requires management to make estimates and assumptions about future events. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, as well as reported amounts of revenues and expenses during the reporting period. Management evaluates the estimates and assumptions on an ongoing basis using historical experience and other factors that management believes to be reasonable under the circumstances. Adjustments to estimates and assumptions are made as facts and circumstances require. As future events and their effects cannot be determined with certainty, actual results may differ from the estimates used in preparing the accompanying financial statements. Significant estimates and assumptions are required as part of determining the value of accounts receivable, promises to give, and estimating depreciation.

#### ***Employer Retention Credit***

During the year ended June 30, 2024, the College filed for the Employee Retention Credit (“ERC”), which is a refundable tax credit akin to a federal grant for eligible entities. The grant may be recognized in accordance with ASC topic 958 when all barriers and conditions are met. The College submitted a claim for a credit of \$2,208,062. After the submission of the claim, the Internal Revenue Service implemented additional barriers before they approve the application. As a result, management recognized a full allowance valuation to offset the receivable.



# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Adoption of New Accounting Pronouncement***

In June 2016, the Financial Accounting Standards Board ("FASB") issued an Accounting Standards Update ("ASU") amending the accounting for credit losses on financial instruments. This methodology replaced the incurred loss methodology with the expected credit losses using a wide range of reasonable and supportable information. The amendment affects loans, debt securities, trade receivables, net investments in leases, off-balance-sheet credit exposure and other financial instruments recorded at amortized cost. The College adopted the new standard effective July 1, 2023, using the modified retrospective approach and adoption did not have a material effect on the financial statements.

#### ***Note 2 - Liquidity and Availability***

The College regularly monitors liquidity to meet its operating needs and other contractual commitments while also striving to maximize the investment of its available funds. The College has various sources of liquidity at its disposal, including cash and equivalents, marketable debt and equity securities, and a line of credit.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the College considers all expenditures related to its ongoing activities of education and related services, as well as the conduct of services undertaken to support those activities, to be general expenditures. Student loans receivable are not included in the analysis as principal and interest on these loans are not available to meet current operating needs.

In addition to the financial assets available to meet general expenditures over the next 12 months, the College seeks to operate with a budget surplus and anticipates collecting revenue in excess of its general expenditures.

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

As of June 30, 2024 and 2023, the following tables show the total liquid financial assets held by the College and the amounts of those financial assets available within one year of the Statement of Financial Position date to meet general expenditures:

	<u>2024</u>	<u>2023</u>
Liquid financial assets at year end:		
Cash and equivalents	\$ 1,451,450	\$ 1,769,616
Student accounts receivable, net	126,868	189,058
Pledges receivable	-	2,500
Investments convertible to cash in the next 12 months	<u>54,172,066</u>	<u>46,228,930</u>
 Total Financial Assets at Year End	 <u>\$ 55,750,384</u>	 <u>\$ 48,190,104</u>
 Financial assets available to meet general expenditures over the next 12 months:		
Cash and equivalents	\$ 1,451,450	\$ 1,769,616
Student accounts receivable, net	126,868	189,058
Pledges receivable in one year or less	-	2,500
Endowment spending rate distribution and appropriations	<u>2,675,954</u>	<u>2,526,579</u>
 Total Financial Assets Available to Meet General Expenditures Over the Next 12 Months	 <u>\$ 4,254,272</u>	 <u>\$ 4,487,753</u>

While investments are considered to be functioning as endowment by the Board, such amounts are readily available upon Board vote and not subject to donor restriction if such funds are needed by the College. Thus, the College has over \$54,000,000 of liquidity, if required, in addition to the above, at June 30, 2024. In addition, the College has a line of credit in the amount of which \$3,000,000 can be drawn on to meet general expenditures, as needed for the year ended June 30, 2024.

#### **Note 3 - Perkins Loans Receivable**

Perkins loans receivable consisted of the following at June 30,:

	<u>2024</u>	<u>2023</u>
Current	\$ 139,966	\$ 180,203
0-270 days past due	22,756	10,619
Greater than 270 days past due	<u>2,507</u>	<u>18,467</u>
Total	165,229	209,289
Less: Allowance for uncollectible accounts	<u>(4,667)</u>	<u>(3,353)</u>
 Net Perkins Loans Receivable	 <u>\$ 160,562</u>	 <u>\$ 205,936</u>

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

Allowances for uncollectible accounts are as follows at June 30,:

	<u>2024</u>	<u>2023</u>
Beginning balance	\$ 3,353	\$ 99,043
Provision	<u>1,314</u>	<u>(95,690)</u>
Ending Balance	<u>\$ 4,667</u>	<u>\$ 3,353</u>

#### **Note 4 - Investments and Fair Value**

Investments were as follows at June 30,:

	<u>2024</u>	<u>2023</u>
<b>Investments at fair market value:</b>		
Long-term investments:		
Cash equivalents	\$ 239,806	\$ 1,717,855
Equities:		
U.S. large cap	48,146,821	38,923,526
U.S. mid-cap	1,814,120	1,555,806
U.S. small-cap	1,002,604	866,955
U.S. Treasuries	-	393,941
International securities	<u>2,968,715</u>	<u>2,770,847</u>
	<u>\$ 54,172,066</u>	<u>\$ 46,228,930</u>
<b>Investments at amortized cost:</b>		
Real estate (residential rental property)	7,225,275	7,168,515
Less: accumulated depreciation	<u>(5,630,570)</u>	<u>(5,544,295)</u>
<b>Investments</b>	<u>1,594,705</u>	<u>1,624,220</u>
	<u>\$ 55,766,771</u>	<u>\$ 47,853,150</u>

Included in the College's equities are both publicly traded stocks and mutual funds. All of the College's investments at fair market value are considered Level 1 fair values as of June 30, 2024 and 2023 and, accordingly, such amounts have daily liquidity. The College does not have unfunded capital commitments.

Investment in real estate is at amortized cost which management believes is substantially below the fair value of these properties. Other real estate in the same area as the College's has appreciated substantially in recent years. Using recent sales of similar buildings in its neighborhood, the College has estimated the market value of its real estate investment to be in excess of \$25,000,000 and \$24,800,000 at June 30, 2024 and 2023, respectively.

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

As noted above, had the real estate been carried at the estimated fair market value, the College's investments would be as follows:

	<u>2024</u>	<u>2023</u>
Equities	\$ 54,172,066	\$ 46,228,930
Real estate (residential rental property)	<u>25,000,000</u>	<u>24,800,000</u>
	<u>\$ 79,172,066</u>	<u>\$ 71,028,930</u>

Investment return was as follows for the years ended June 30,:

	<u>2024</u>	<u>2023</u>
Investment return from real estate assets	\$ 626,938	\$ 539,861
Investment return (loss) from non-real estate assets	<u>9,906,841</u>	<u>7,351,363</u>
Total investment return	<u>10,533,779</u>	<u>7,891,224</u>
Less: investment return appropriated for operations	<u>(2,526,579)</u>	<u>(4,000,000)</u>
Investment return (loss), net of amounts appropriated for operations	<u>\$ 8,007,200</u>	<u>\$ 3,891,224</u>

Depreciation expense related to investments in real estate was approximately \$86,000 and \$83,000 for the years ended June 30, 2024 and 2023, respectively.

#### **Note 5 - Investment in Plant**

Investment in plant consisted of the following at June 30,:

	Estimated Useful Life	<u>2024</u>	<u>2023</u>
Land		\$ 4,224,663	\$ 4,416,015
Art		18,000	18,000
Buildings and improvements	20 years	21,395,586	22,981,437
Furniture and equipment	5 years	3,606,494	2,955,487
Library books	10 years	106,615	121,067
Automobiles	5 years	<u>142,604</u>	<u>110,191</u>
		<u>29,493,962</u>	<u>30,602,197</u>
Less: Accumulated depreciation		<u>(15,518,616)</u>	<u>(15,933,104)</u>
Investment in Plant		<u>\$ 13,975,346</u>	<u>\$ 14,669,093</u>

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

See Note 4 for depreciation expense on assets included in investment in real estate. The College made disposals of \$384,729 and \$126,457 during the years ended June 30, 2024 and 2023, respectively. Additionally, during the year ended June 30, 2024 the College sold a property in Attleboro, MA, for a gross sales price of \$2,238,750. The net book value of the property and fixed equipment was \$1,127,088. The gain on the sale after fees and costs was \$1,002,375 and is included in other operating income on the Statements of Activities.

Depreciation is comprised of the following components for the years ended June 30,:

	<u>2024</u>	<u>2023</u>
Investment in plant	\$ 1,425,130	\$ 1,436,448
Real estate investment	<u>86,275</u>	<u>83,355</u>
	<u>\$ 1,511,405</u>	<u>\$ 1,519,803</u>

#### ***Note 6 - Bonds and Notes Payable***

##### ***Bonds***

Bonds payable were as follows at June 30,:

	<u>2024</u>	<u>2023</u>
Massachusetts Development Finance Agency ("MDFA"), Fisher College Issue, Series 2017. Principal due in annual installments commencing in 2018 through 2037. Interest payable semi-annually at a fixed rate of 5%. The loan and trust agreement includes a pledge of revenue of the College as well as other administrative covenants.	\$ 4,645,000	\$ 4,890,000
Unamortized issue premium	553,963	595,031
Unamortized bond issuance costs	<u>(153,961)</u>	<u>(165,374)</u>
Total Bonds	<u>\$ 5,045,002</u>	<u>\$ 5,319,657</u>

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

Maturities of bonds payable are as follows:

2025	\$ 260,000
2026	275,000
2027	285,000
2028	305,000
2029	320,000
Thereafter	<u>3,200,000</u>
	<u>\$ 4,645,000</u>

Amortization of bond premium and bond issuance costs are included with interest expense. Interest expense was \$200,369 and \$212,432 for the years ended June 30, 2024 and 2023, respectively. Cash paid for interest was \$244,500 and \$256,500 for the years ended June 30, 2024 and 2023, respectively.

#### ***Notes Payable***

The College has entered into two separate finance purchase agreements for information technology equipment and computers. The first agreement, in the amount of \$125,840, is for 60 months through August 31, 2023 and is non-interest bearing. A second agreement in the amount of \$92,971 is for 36 months through August 31, 2024, bearing interest of 3.70%. The outstanding balance at June 30, 2024 and 2023 was \$6,947 and \$59,477, respectively.

#### ***Note 7 - Line of Credit***

The College has an uncollateralized demand line of credit, with interest at the prime rate plus 2%, from its main operating bank in the amount of \$3,000,000 for general purposes. The amount of \$0 and \$1,000,000 was outstanding against the line at June 30, 2024 and 2023, respectively. The line of credit was renewed on June 27, 2024 and expires on June 27, 2025.

#### ***Note 8 - Endowment and Net Asset Matters***

##### ***Endowment***

The College's endowment consists of investments in marketable equity securities, stock mutual funds, money market mutual funds, and real estate consisting of residential rental property. Its endowment, with the exception of \$81,545 of funds with donor restrictions, is without restriction but does function as endowment. Net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

The following represents required disclosure relative to the composition and activities of endowment assets for the years ended June 30,:

	<u>2024</u>	<u>2023</u>
Assets Functioning as Endowment Assets, Beginning of Year	<u>\$ 47,853,150</u>	<u>\$ 43,017,232</u>
Additions:		
Gifts and additions	20,252	31,164
Capital expenditures from operations on real estate investments	<u>56,761</u>	<u>14,106</u>
Total Additions	<u>77,013</u>	<u>45,270</u>
Investment return (loss)	<u>9,922,883</u>	<u>7,378,003</u>
Deductions:		
Transfers to operations	(2,000,000)	(2,504,000)
Depreciation expense on real estate investments	<u>(86,275)</u>	<u>(83,355)</u>
Total Deductions	<u>(2,086,275)</u>	<u>(2,587,355)</u>
Change in assets functioning as endowment assets	<u>7,913,621</u>	<u>4,835,918</u>
Assets Functioning as Endowment Assets, End of Year	<u>\$ 55,766,771</u>	<u>\$ 47,853,150</u>

Net cash proceeds from rental real estate of \$713,213 and \$623,214 for the years ended June 30, 2024 and 2023, respectively, have been excluded from the above endowment activities as the cash flows are maintained within the College's operating bank accounts. Amounts appropriated by the Board for operations were \$2,526,579 and \$4,000,000 for the years ended June 30, 2024 and 2023, respectively.

#### ***Return Objectives and Risk Parameters***

The College's investment portfolio is managed to provide for the long-term support of the College. Accordingly, these funds are managed with disciplined longer-term investment objectives and strategies designed to meet cash flow and spending requirements. Management of the assets is designed to attain the maximum total return consistent with acceptable and agreed-upon levels of risk. It is the goal of the aggregate long-term investments to generate an average total return that exceeds the spending/payout rate plus inflation.

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

#### ***Strategies Employed for Achieving Objectives***

To satisfy its long-term rate of return objectives, the College relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The College targets an asset allocation strategy wherein assets are diversified among several asset classes. The pursuit of maximizing total return is tempered by the need to minimize the volatility of returns and preserve capital. As such, the College seeks broad diversification among assets having different characteristics with the intent to endure lower relative performance in strong markets in exchange for greater downside protection in weak markets.

#### ***Spending Policy***

The spending policy of the College is calculated by multiplying 5% times the College's rolling three-year average of the market value investment portfolio plus 5% of the net historical cost of the real estate portfolio. If the College used the estimated fair value of the real estate portfolio in this calculation, the appropriation would amount to approximately 3%. Investment return net of amounts appropriated to operations is reported as nonoperating revenue.

Based on this formula, the appropriation to operating revenues was approved and budgeted at \$2,500,000 for the year ended June 30, 2024, to fund FY23 operations. However, due to a number of significant events affecting the financial performance of the College, the College's Board of Trustees approved a two-year override to this policy at their March 2021 meeting. The override states the College will use 1% payout in FY21 and 9% payout in FY22, and then return to the original policy in FY23. Based on this formula, and with the approved reduction of \$1,500,000 in FY22 which was reallocated to FY23, the payout to operations was \$2,526,579 and \$4,000,000 for the years ended June 30, 2024 and 2023, respectively.

Net assets are summarized as follows at June 30,:

	<u><b>2024</b></u>	<u><b>2023</b></u>
Net investment in plant	\$ 8,923,397	\$ 8,289,959
Board designated endowment	<u><b>55,766,771</b></u>	<u>47,853,150</u>
Total Funds without Donor Restrictions	<b>64,690,168</b>	56,143,109
Adjustment for undesignated funds	<u><b>(510,498)</b></u>	<u>117,904</u>
Total Funds without Donor Restrictions	<u><b>64,179,670</b></u>	<u>56,261,013</u>
Other funds with restrictions	<u><b>234,578</b></u>	<u>228,302</u>
Total Funds with Donor Restrictions	<u><b>234,578</b></u>	<u>228,302</u>
Total Net Assets	<u><b>\$ 64,414,248</b></u>	<u><b>\$ 56,489,315</b></u>



# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

#### ***Net Assets With Restrictions***

Net assets with donor restrictions consist of the following at June 30,:

	<u>2024</u>	<u>2023</u>
Scholarships (for purpose)	\$ 153,034	\$ 154,777
Endowment (for perpetuity)	<u>81,545</u>	<u>73,525</u>
Total Funds with Donor Restrictions	<u>\$ 234,579</u>	<u>\$ 228,302</u>

#### ***Note 9 - Revenue Matters***

The College's revenue from tuition, fees and auxiliary enterprises is all recognized over time. Factors that can impact the amount and timing of cash flows include policies that allow for withdrawal by students after the start of the program subject to certain limits which differ by nature of program. Cash flows are also impacted by ED rules which differ for newly enrolled versus continuing students with respect to financial aid. Generally, funds made available by the ED for new students are available later than for continuing students. Management does not view there to be other qualitative factors that have a significant impact on the nature and amount of revenue and cash flows.

The College has a number of lines of business which include traditional undergraduate education, traditional graduate programs, and other continuing education programs. The following table summarizes the percentages of revenue from each of these programs with auxiliary enterprises being ascribed to the program from which such revenues are derived:

	<u>2024</u>	<u>2023</u>
<b>Revenue:</b>		
Day division	<b>67%</b>	68%
Graduate and professional studies	<b>33%</b>	32%

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

#### **Note 10 - Natural Classification of Expenses**

Expenses presented by natural classification and function are as follows for the years ended June 30,:

	<b>2024</b>			
	<b>Program Services</b>	<b>Management and General</b>	<b>Fundraising</b>	<b>Total</b>
Salaries and wages	\$ 9,393,690	\$ 2,595,576	\$ 183,056	\$ 12,172,322
Employee benefits	1,002,159	326,314	20,196	1,348,669
Payroll taxes	674,084	174,092	12,779	860,955
Consulting and other professional fees	540,346	638,217	67,859	1,246,422
Advertising and promotion	900,722	182,279	-	1,083,001
Office expenses	563	-	-	563
Information technology	489,834	314,174	17,977	821,985
Occupancy	594,293	24,529	895	619,717
Travel and entertainment	777,095	54,846	6,498	838,439
Conferences, conventions and meetings	38,948	609	-	39,557
Interest and discount fees	285,134	101,951	3,572	390,657
Depreciation and amortization	1,141,422	269,911	13,797	1,425,130
Insurance	316,990	94,265	5,999	417,254
Repairs, maintenance, sanitation services	798,608	171,339	10,089	980,036
Utilities, communications, telephone	481,355	175,583	3,752	660,690
Materials and supplies	333,307	76,309	6,077	415,693
Dining services	1,268,668	-	-	1,268,668
Formal and social functions	311,383	6,007	8,021	325,411
Memberships, subscriptions, licenses	157,666	38,622	4,143	200,431
Printing, design, postage	34,346	14,004	50,633	98,983
Other expenses	147,544	47,172	13,015	207,731
<b>Total functional expenses</b>	<b>\$ 19,688,157</b>	<b>\$ 5,305,799</b>	<b>\$ 428,358</b>	<b>\$ 25,422,314</b>

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

	<b>2023</b>			
	<b><i>Program Services</i></b>	<b><i>Management and General</i></b>	<b><i>Fundraising</i></b>	<b><i>Total</i></b>
Salaries and wages	\$ 8,880,652	\$ 2,394,645	\$ 123,723	\$ 11,399,020
Employee benefits	901,647	306,906	22,291	1,230,844
Payroll taxes	637,374	159,077	8,785	805,236
Consulting and other professional fees	511,461	575,711	41,741	1,128,913
Advertising and promotion	1,338,427	102,453	200	1,441,080
Office expenses	2,555	452	29	3,036
Information technology	428,883	289,239	17,880	736,002
Occupancy	764,057	46,778	891	811,726
Travel and entertainment	858,394	44,673	388	903,455
Conferences, conventions and meetings	63,851	74	-	63,925
Interest and discount fees	267,378	95,165	2,826	365,369
Depreciation and amortization	1,090,239	335,825	10,384	1,436,448
Insurance	268,114	74,467	3,737	346,318
Repairs, maintenance, sanitation services	936,425	242,539	9,018	1,187,982
Utilities, communications, telephone	502,197	198,388	2,733	703,318
Materials and supplies	426,113	69,603	4,332	500,048
Dining services	1,149,000	100	1,499	1,150,599
Formal and social functions	173,774	4,718	-	178,492
Memberships, subscriptions, licenses	190,638	46,993	979	238,610
Printing, design, postage	79,260	17,835	78,758	175,853
Other expenses	197,558	146,446	247	344,251
<b>Total functional expenses</b>	<b>\$ 19,667,997</b>	<b>\$ 5,152,087</b>	<b>\$ 330,441</b>	<b>\$ 25,150,525</b>

# FISHER COLLEGE

## Notes to the Financial Statements

### June 30, 2024 and 2023

#### ***Note 11 - Employee Benefit Plan***

The College contributes a percentage of salary of all eligible participating employees to the College's defined contribution plan administered by the Teachers Insurance and Annuity Association and the College Retirement Equities Fund. Additionally, the College contributed to a 457(b) retirement plan for the College President during the fiscal year. Contributions to these plans were approximately \$447,500 and \$391,000 for the years ended June 30, 2024 and 2023, respectively.

#### ***Note 12 - Commitments, Contingencies and Uncertainties***

##### ***Leases***

The College has tenant-at-will agreements for certain premises and office equipment. Certain leases provide for additional rent for increases in operating expenses and real estate taxes. Renewal options have not been considered in the determination of a lease longer than twelve months since it is not reasonably certain that they will be exercised, based on general uncertainties that come with the passage of time.

Total lease expense under operating leases was \$619,717 and \$811,726 for the years ended June 30, 2024 and 2023, respectively.

##### ***Lease Revenue***

The College leases certain owned space to third-party tenants under lease agreements that expire at various dates through 2026.

Minimum future lease income is as follows:

2025	\$ 8,000
2026	<u>8,000</u>
Total Minimum Future Lease Income	<u><u>\$ 16,000</u></u>

Total lease income, included in other income on the Statements of Activities, was \$134,652 and \$220,728 for the years ended June 30, 2024 and 2023, respectively.

The College also leases residential units from its investments in real estate. Tenants have annual lease agreements or are tenants at will. Future lease income was not included in the above schedule due to the short-term nature of these agreements. Net lease income from these properties is included as part of investment return.

# **FISHER COLLEGE**

## **Notes to the Financial Statements**

### **June 30, 2024 and 2023**

#### ***Cash***

The College has significant cash balances at financial institutions which throughout the year regularly exceed the federally insured limit of \$250,000. Any loss incurred or a lack of access to such funds could have a significant adverse impact on the College's financial condition, results of operations, and cash flows. At June 30, 2024 and 2023, uninsured amounts totaled \$1,366,304 and \$1,569,962, respectively.

#### ***Investments***

The College invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. The College's holdings of equities are held in a brokerage account with a national brokerage firm. These accounts are protected by the Securities Investor Protection Corporation ("SIPC"). In the event of broker-dealer failure, up to \$500,000 in these accounts will be protected from loss. The SIPC insurance does not protect against market losses on investments.

#### ***Litigation***

In the ordinary course of business, the College is involved in a number of litigation matters. In the opinion of management, these matters will not have a significant effect on the financial statements of the College.

#### ***Contracts***

The College has a contract with its food service provider expiring in 2026. The agreement gives the provider exclusive rights to prepare and serve food on the Boston campus. As part of the agreement, the provider advanced \$600,000 to the College to renovate and upgrade its dining facility. The College has included these amounts in deferred revenue and will amortize them over the life of the contract. If the College should cancel the agreement, the unamortized balance of the deferred revenue shall be reimbursed to the provider. The unamortized balance of this advance was approximately \$200,000 and \$240,000 for the years ended June 30, 2024 and 2023, respectively.

#### ***Related Parties***

The College did not have related party(ies) or related party transactions.

#### ***Other***

The College utilizes a number of agents who, on an ongoing basis, assist in locating international students for a fee. These arrangements have provided important revenue to the College. The College's arrangements with these providers are at will.

The College participates in the Massachusetts College Savings Prepaid Tuition Program. This program allows participants to lock in tuition prices by limiting future increases to the changes in CPI plus 2%. This could result in discounts on tuition charged to students in the future.

**FISHER COLLEGE**  
**Notes to the Financial Statements**  
**June 30, 2024 and 2023**

***Note 13 - Subsequent Events***

Management has evaluated subsequent events through October 21, 2024, the date for which the financial statements were available for issuance. Management did not identify any events subsequent to June 30, 2024 requiring disclosure in these financial statements.

## **SUPPLEMENTARY INFORMATION**

# FISHER COLLEGE

## Financial Responsibility Supplemental Schedule

### June 30, 2024 and 2023

Primary Reserve Ratio:		
	<b>Expendable Net Assets:</b>	
1 Statement of Financial Position (SFP)	Net assets without donor restrictions	\$ 64,179,669
2 SFP	Net assets with donor restrictions	234,579
3 Not applicable	<b>Secured and Unsecured related party receivable - Total</b>	-
4 Not applicable	Unsecured related party receivables	-
	<b>Property, Plant and Equipment, net (includes Construction in progress) - Total</b>	13,975,346
5 SD Line 5	Property, plant and equipment pre-implementation	13,975,346
6 SD Line 1d	Property, plant and equipment post-implementation with outstanding debt for original purchase	-
7 SD Line 2d	Property, plant and equipment post-implementation without outstanding debt for original purchase	-
8 SD Line 4a	Construction in progress	-
9 SD Line 3	<b>Lease right-of-use asset, net - Total</b>	-
10 Not applicable	Lease right-of-use, pre-implementation (grandfather of leases option not chosen)	-
11 Not applicable	Lease right-of-use asset, post-implementation	-
12 Not applicable	Intangible assets	-
13 SD Line 11	Post-employment and pension liabilities	-
14 Not applicable	<b>Long-term debt- for long term purposes - Total</b>	5,051,949
15 SD Lines 6d, 7a-c, 8	Long- term debt- for long term purpose pre-implementation	5,051,949
16 SD Line 6d	Long-term debt- for long term purposes post-implementation	-
17 SD Lines 7a-c	Line of Credit for Construction in progress	-
18 SD Line 8	<b>Lease right-of-use asset liability - Total</b>	-
19 Not applicable	Pre-implementation right-of-use asset liability (grandfather of leases option not chosen)	-
20 Not applicable	Post-implementation right-of-use asset liability	-
21 Not applicable	<b>Annuities, term endowment and life income with donor restrictions - Total</b>	-
22 Not applicable	Annuities with donor restrictions	-
23 Not applicable	Term Endowments with donor restrictions	-
24 Not applicable	Life income funds with donor restrictions	-
25 Not applicable	Net Assets with donor restrictions - restricted in perpetuity	-
26 Note 9	<b>Total Expenses without Donor Restrictions &amp; Losses without Donor Restrictions:</b>	
	Total expenses without donor restrictions- taken directly from	25,422,314
27 Statement of Activities (SOA)	Statement of Activities	
28 Not applicable	Non-operating and Net Investment (loss)	-
29 Not applicable	Net Investment losses	-
30 Not applicable	Pension-related changes other than net periodic costs	-
Equity Ratio:		
	<b>Modified Net Assets:</b>	
31 SFP	Net assets without donor restrictions	64,179,669
32 SFP	Net assets with donor restrictions	234,579
33 SD Line 11	Intangible Assets	-
34 Not applicable	Intangible Assets- Goodwill	-
35 Not applicable	<b>Secured and unsecured related party receivables- Total</b>	-
36 Not applicable	Unsecured related party receivables	-
	<b>Modified Assets:</b>	
37 SFP	Total Assets	72,445,924
38 Not applicable	Lease right-of-use asset pre-implementation	-
39 Not applicable	Pre-implementation right-of-use asset liability	-
40 SD Line 11	Intangible Assets	-
41 Not applicable	Secured and unsecured related party receivables	-
42 Not applicable	Unsecured related party receivables	-
Net Income Ratio:		
	<b>Change in Net Assets Without Donor Restrictions:</b>	
43 SOA	Change in net assets without donor restrictions	7,918,657
	<b>Total Revenue without Donor Restrictions &amp; Gains without Donor Restrictions</b>	
44 SOA: Total Revenue, Gains and Other Support (Not including Investments)	Total Revenues and Gains	22,813,468
45 SOA	Investments, net (operating and non-operating)	\$ 10,533,779



# FISHER COLLEGE

## Financial Responsibility Supplemental Disclosures

### June 30, 2024 and 2023

The Department of Education issued regulations on February 23, 2019, which became effective July 1, 2020, regarding additional disclosures deemed necessary to calculate ratios for determining sufficient financial responsibility under Title IV.

#### Property, Plant and Equipment, net

1 Pre-implementation property, plant and equipment, net (PP&E, net)	
a. Ending balance of last financial statements submitted to the Department of Education (June 30, 2023 financial statement)	\$ 14,669,093
b. Reclassify capital lease assets previously included in PP&E, net prior to the implementation of ASU 2016-02 lease standards	-
c. Less subsequent depreciation and disposals	(2,552,218)
d. Balance Pre-implementation property, plant and equipment, net	<u>12,116,875</u>
2 Debt Financed Post-Implementation property, plant and equipment, net	
Long-lived assets acquired with debt subsequent to June 30, 2023:	
a. Equipment	-
b. Land Improvements	-
c. Building	-
d. Total Property, plant and equipment, net acquired with debt exceeding 12 months	<u>-</u>
3 Construction in progress- acquired subsequent to June 30, 2019	-
4 Post-implementation property, plant and equipment, net, acquired without debt:	
a. Long-lived assets acquired without use of debt subsequent to June 30, 2023	1,858,471
5 Total Property, Plant and Equipment, net- June 30, 2024	<u>\$ 13,975,346</u>

#### Debt to be excluded from expendable net assets

6 Pre-implementation debt:	
a. Ending balance of last financial statement submitted to the Department of Education (June 30, 2023)	\$ 5,379,134
b. Reclassify capital leases previously included in long-term debt prior to the implementation of ASU 2016-02 leases standards	-
c. Less subsequent debt repayments	(327,185)
d. Balance pre-implementation debt	<u>5,051,949</u>
7 Allowable post-implementation debt used for capitalized long-lived assets:	
a. Equipment- all capitalized	-
b. Land Improvements	-
c. Buildings	-
8 Construction in progress (CIP) financed with short term debt	-
9 Long-term debt not for the purchase of property, plant and equipment or liability greater than assets value	-
	<u>\$ 5,051,949</u>

## **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

### **INDEPENDENT AUDITOR'S REPORT**

To the Board of Trustees of  
Fisher College:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audit contained in *Government Auditing Standards* issued by the Comptroller General of the United States of America, the financial statements of Fisher College (the "College"), which comprise the statement of financial position as of June 30, 2024, the related statements of activities and changes in net assets and cash flows for the year then ended, and the related notes to the financial statements, and we have issued our report thereon dated October 21, 2024.

#### **Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

#### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*WithumSmith+Brown, PC*

October 21, 2024