

# BPS Master Plan Status Update For the Subcommittee

December 16, 2024







### What is a Master Plan?

The Master Plan is a road map that establishes a long-term planning framework to help guide capital investments, promote efficient operations, and help the district achieve its desired educational vision over the next decade and beyond.

### **Discovery Phase**

### Assess current and future needs. Identify challenges and opportunities

- 10-Year Enrollment Projections
- Capacity & Utilization Study
- Facility Conditions Assessments (FCAs)

#### **Master Planning Phase**

#### **Develop short- and long-term planning options**

Iterative process looking at multiple options. Preferred option may include the following:

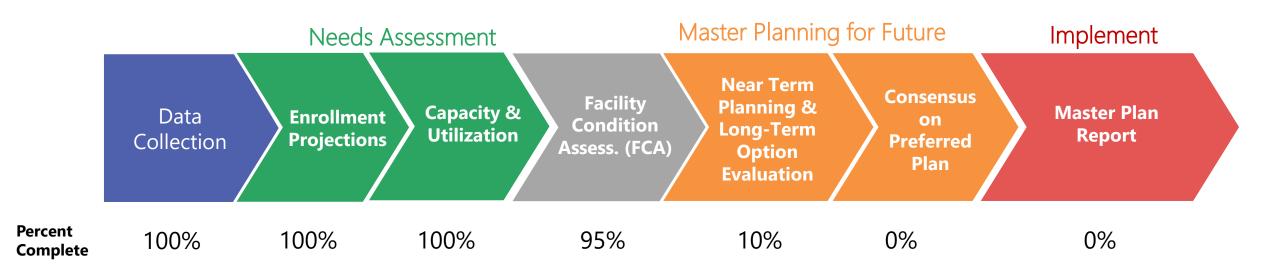
- Program needs & expansion
- Facility Realignment & Consolidation
- Capital Investment Strategy
- School Construction Program & Site Selection







### Master Plan Schedule



Initial planning options are being developed as FCA's are finalized

Target Completion <u>October-November</u> <u>December</u> <u>December-February</u> <u>February - March</u>







### Why Update the Master Plan?

- District undertook a comprehensive Master Plan in 2003 with a minor update completed in 2008. The Master Plan informed and guided the district's last school construction program.
- This planning effort is intended to serve as the district's updated Long-Range Master Plan beginning in 2025.
- The District's Master Plan will inform the District's next round of school construction projects and needs to be considered as part of BPS School Closure Policy (3600).
- The Updated Master Plan School will allow the district to modernize its facilities and address compliance challenges, while "right-sizing" its school portfolio to better align with current and future enrollment in a financially sustainable manner.
- Master Plan should inform both short- and long-term decision making.







### **BPS Guiding Criteria (Draft)**

#### **Short Term**

- Identify funding strategies to develop a targeted capital renewal plan, utilizing State and Federal dollars to the greatest extent possible.
- Develop a Facilities Master Plan that will act as a comprehensive roadmap moving the District forward in identifying renovations, repairs, maintenance and new construction needs.
- Seek opportunities to consolidate facilities where possible. If determined that reducing the number of facilities is necessary, efforts should be made to reduce disproportionate impact upon any one community.
- Create a plan that improves current facility conditions that maintain health and safety standards, utilizing State and Federal grant funding where possible, minimizing the fiscal impact on the District.
- Alignment of school facilities with Bridgeport's current demographics, educational and programming needs to ensure we are best serving our students and community.
- Include community stakeholders in the process when plausible and possible.

#### **Long Term**

- Create a long-term budget plan for maintenance and upgrades seeking diverse and sustainable funding.
- Continue to Implement and update the Facilities Master Plan, guaranteeing that the District moves forward with identified needs for renovations, repairs, maintenance and new construction.
- Develop and implement a Capital Investment Plan to establish adequate planning of funding for the Facilities Master Plan.
- Plan for and implement facilities in the District that can provide inclusivity for all special education students and that will allow them to remain in-district, in the least restrictive environment.
- Continue to include community stakeholders in the process when plausible and possible.







## Enrollment Projections, Capacity & Utilization







### Districtwide Projections

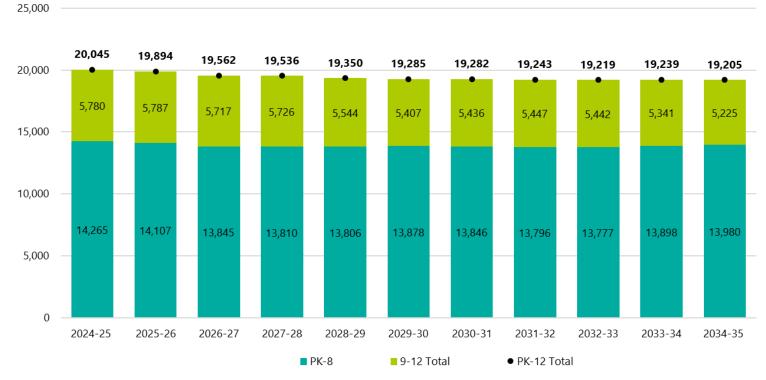
#### Over the next 5-Years

- PK-8 enrollment averages ~13,890
- 9<sup>th</sup>-12<sup>th</sup> enrollment averages ~ 5,640

#### Over the next decade

- PK-8 enrollment averages ~13,875 students.
- 9<sup>th</sup>-12<sup>th</sup> enrollment averages ~5,500

#### **Bridgeport Public Schools Projected PK-12 Enrollment (Medium Model)**



#### **Medium Model**

Change		PK-12 Total	K-12 Total	PK-8 Total	9-12 Total
Five Years	#	-760	-760	-387	-373
	%	-3.8%	-4.0%	-2.7%	-6.5%
Ten Years	#	-840	-840	-285	-555
	%	-4.2%	-4.4%	-2.0%	-9.6%







### Elementary Individual School Projections

			Projec	ted Eleme	entary Scl	nool (PK-8	) Enrollme	nt by Scho	ool					
ES School	2024-25	2025-26	2026-2027	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	5-yr Avg	5-Yr Δ	10-Yr Trend
Barnum	589	576	563	562	568	566	554	558	555	563	568	567	-3.9%	~~
Beardsley	328	320	309	301	284	273	277	275	277	281	280	297	-16.8%	
Black Rock	439	442	443	450	451	455	460	456	462	468	472	448	3.6%	
Blackham	1089	1,062	1,003	990	1,001	980	983	970	967	973	979	1007	-10.0%	<u></u>
Bryant	317	313	308	306	298	288	287	293	295	298	297	303	-9.1%	
Cesar A. Batalla	990	1,004	995	993	995	1017	1022	1022	1018	1037	1045	1001	2.7%	<i></i>
Classical Studies Acad.	351	365	364	384	395	408	423	429	435	445	449	383	16.2%	
Columbus	546	541	539	550	552	560	559	558	566	560	564	548	2.6%	_~~
Cross	318	304	306	306	286	278	288	299	298	295	295	296	-12.6%	~
Curiale	509	489	468	452	459	436	425	428	427	439	444	461	-14.3%	~
Dunbar	395	375	358	325	327	335	329	325	327	324	325	344	-15.2%	1
Edison	183	179	168	168	172	172	172	180	181	184	183	172	-6.0%	\
Geraldine Claytor Magnet Acad.	450	449	448	442	442	443	442	433	430	446	448	445	-1.6%	~
Geraldine W. Johnson	826	828	809	816	803	810	799	792	769	776	781	813	-1.9%	~~~
Hall	162	170	168	169	171	180	173	185	185	188	188	172	11.1%	~
Hallen	280	276	274	270	267	267	261	264	266	271	270	271	-4.6%	~~
High Horizons Magnet	443	444	444	445	450	452	455	452	449	445	449	447	2.0%	
Hooker	288	288	283	285	278	293	301	304	305	287	288	285	1.7%	~~
Interdistrict Disc. Magnet	492	488	483	485	486	484	484	484	482	482	485	485	-1.6%	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Jettie S. Tisdale	547	544	542	537	539	555	559	545	545	560	566	543	1.5%	~~
Luis Munoz Marin	709	731	738	725	730	745	756	755	748	757	763	734	5.1%	~~
Madison	451	447	436	438	434	440	431	431	435	444	440	439	-2.4%	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Multicultural Magnet	436	435	436	436	438	432	422	417	424	418	422	435	-0.9%	~~
Park City Magnet	488	490	483	492	492	497	493	491	493	491	495	491	1.8%	~~~
Read	863	847	816	808	802	815	792	760	742	748	755	818	-5.6%	
Roosevelt	493	478	462	458	461	463	464	466	469	472	475	464	-6.1%	
Skane Center (Moves to Winthrop)	184	184	184	184	184	184	184	184	184	184	184	184	0.0%	
Waltersville	432	432	434	438	445	458	472	475	487	502	505	441	6.0%	
Winthrop	607	606	581	595	596	592	579	565	556	560	565	594	-2.5%	~







### Elementary Space Program

#### **Grade Level Instruction**

**Pre-K** (in room toilets desirable)

**Kindergarten** (in room toilets desirable)

1st Grade

2<sup>nd</sup> Grade

3<sup>rd</sup> Grade

4th Grade

5<sup>th</sup> Grade

6th Grade

7<sup>th</sup> Grade & 8<sup>th</sup> Grade Core Subjects

(ELA, Math, Science, Social Studies)

#### **Specials**

Art

Music

Library/Media Center (dedicated space)

#### **Special Education**

Special Education Resource OT/PT Self-Contained Special Education (RISE, SOAR, LEAP, etc.)

#### **Support Services**

ELL

Intervention

Coaches

Paraprofessionals

Speech Language Pathologist

Social Worker

School Psychologist

**School Counselor** 

Note that larger schools may need multiple staff for various support services

#### **Administrative**

Main Office Suite
Health Suite
School-Based Health Center
Conference Room
Teacher Workroom
Faculty Lounge
Parent Room

#### **Core Spaces**

Cafeteria
Gymnasium
Multi-Purpose Room (if cafeteria and gymnasium are not separate)

Core spaces should be sized appropriately based on enrollment

Uses that need full-sized classrooms





Note that most special education, administrative, and support services do not require full-size classrooms, but may have to use full-size classrooms if appropriately sized smaller spaces are not available in the building

## **Existing Elementary Planning Capacity**

- Overall elementary capacity of 17,870 seats.
- Compares to an enrollment of 14,205 students across all elementary schools as of 10/2024.
- Utilization divides enrollment by a building's capacity.
- Overall utilization of 80%, with a <u>seat surplus of 3,605</u> <u>seats</u> at the elementary level.

			K-8 Grade		K-8 Grade Level CRs + Flex CRs	Self				
		<b>Total Full</b>	Level CRs		(Used to determine	Contained	Pre-K	Planning	Enrollment	
Elementary School	Grades	Size CRs	in Use	Flex CRs	capacity)	Program CRs	CRs	Capacity	(10/18/24)	Utilization
Barnum	PK-8	41	25	4	29	5	3	810	589	72.7%
Beardsley	PK-6	23	14	1	15	2	2	420	328	78.1%
Black Rock	PK-8	31	20	2	22	2	2	588	439	74.7%
Blackham	PK-8	61	40	0	40	5	2	1,056	1,089	103.1%
Bryant	PK-6	20	15	0	15	2	2	420	317	75.5%
Cesar A. Batalla	PK-8	62	45	0	45	3	2	1,152	990	85.9%
Classical Studies Academy	3-8	14	12	0	12	0	0	276	221	80.1%
Classical Studies Academy Annex	PK-2	10	6	0	6	0	1	150	130	86.7%
Columbus	PK-8	39	24	3	27	1	3	714	546	76.5%
Cross	PK-8	32	18	6	24	1	1	606	318	52.5%
Curiale	K-8	38	24	8	32	0	0	768	509	66.3%
Dunbar	PK-8	35	17	8	25	4	2	684	395	57.7%
Edison	K-6	16	12	2	14	1	0	348	183	52.6%
Geraldine Claytor Magnet Acad.	PK-8	31	18	4	22	0	3	582	450	77.3%
Geraldine W. Johnson	K-8	38	32	0	32	6	0	840	826	98.3%
Hall	K-6	17	12	2	14	0	0	336	162	48.2%
Hallen	PK-6	21	14	1	15	2	1	402	280	69.7%
High Horizons Magnet	K-8	24.5	19	1	20	1	1	490	443	90.4%
Hooker	K-8	22	18	1	19	1	1	486	288	59.3%
Interdistrict Discovery Magnet	PK-8	28	20	0	20	0	6	517	492	95.2%
Jettie S. Tisdale	PK-8	36	25	0	25	8	3	750	547	72.9%
Luis Munoz Marin	PK-8	44	36	1	37	0	1	906	709	78.3%
Madison	K-6	25	21	0	21	3	1	558	451	80.8%
Multicultural Magnet	K-8	26.5	18	1	19	2	0	461	436	94.6%
Park City Magnet	PK-8	30	18	1	19	4	2	521	488	93.7%
Read	PK-8	42	34	1	35	2	2	900	863	95.9%
Roosevelt	PK-8	30	23	0	23	0	1	570	493	86.5%
Skane Center	Pre-K	9	-	0	0	0	9	215	184	85.6%
Waltersville	PK-8	29	19	2	21	5	1	582	432	74.2%
Winthrop	PK-8	40	29	1	30	2	1	762	607	79.7%
Total		915	628	50	678	62	53	17,870	14,205	79.5%







### Existing Elementary Utilization

### Grouped schools based on current utilization into four categories

- Well Utilized (7 schools)
  - Efficiently used. Limited headroom in existing classrooms
- Moderately Well Utilized (6 schools)
  - Some headroom in existing classrooms
- Underutilized (10 schools)
  - Some headroom in existing classrooms and/or a few flex classrooms available
- Very Underutilized (7 schools)
  - Significant headroom in existing classrooms and/or several flex classrooms available





Elementary School	Utilization	Category				
Blackham	103.1%					
Geraldine W. Johnson	98.3%					
Read	95.9%	Well Utilized				
Interdistrict Discovery Magnet	95.2%	Efficiently Used. Limited headroom in				
Multicultural Magnet	94.6%	existing classrooms				
Park City Magnet	93.7%					
High Horizons Magnet	90.4%					
Roosevelt	86.5%					
Cesar A. Batalla	85.9%	Moderately Well				
Skane Center	85.6%	Utilized				
Classical Studies Academy Annex	82.3%	Some headroom in				
Madison	80.8%	existing classrooms				
Classical Studies Academy	80.1%					
Winthrop	79.7%					
Luis Munoz Marin	78.3%					
Beardsley	78.1%					
Geraldine Claytor Magnet Acad.	77.3%	Underutilized Some headroom in				
Columbus	76.5%					
Bryant	75.5%	existing classrooms and/or a few flex				
Black Rock	74.7%	classrooms available				
Waltersville	74.2%					
Jettie S. Tisdale	72.9%					
Barnum	72.7%					
Hallen	69.7%					
Curiale	66.3%	Very				
Hooker	59.3%	Underutilized				
Dunbar	57.7%	Significant headroom				
Edison	52.6%	in existing classrooms				
Cross	52.5%	and/or several flex classrooms available				
Hall	48.2%					



### Projected Elementary Utilization

### Grouped schools based on average utilization over the next five years using the following four categories

- Well Utilized (6 schools)
  - Efficiently used. Limited headroom in existing classrooms
- Moderately Well Utilized (7 schools)
  - Some headroom in existing classrooms
- Underutilized (7 schools)
  - Some headroom in existing classrooms and/or a few flex classrooms available
- Very Underutilized (10 schools)
  - Significant headroom in existing classrooms and/or several flex classrooms available
  - Bryant, Barnum, and Tisdale added to this category.





Projected - 1st 5-Year Average

Elementary School	Utilization	Category	
Read	100.9%		
Blackham	98.1%	Well Utilized	
Geraldine W. Johnson	97.7%	Efficiently Used.	-1
Multicultural Magnet	94.1%	Limited headroom in	
Interdistrict Disc. Magnet	93.4%	existing classrooms	
Park City Magnet	91.4%		
High Horizons Magnet	87.1%		
Classical Studies Academy Annex	86.0%		
Cesar A. Batalla	85.8%	Moderately Well	
Skane Center (Moves to Winthrop)	85.6%	Utilized	+1
Madison	82.6%	Some headroom in existing classrooms	
Luis Munoz Marin	80.0%	existing classiforms	
Roosevelt	80.0%		
Columbus	77.3%		
Winthrop	76.5%	Underutilized	
Classical Studies Acad.	74.3%	Some headroom in	
Black Rock	73.8%	existing classrooms	-3
Beardsley	73.1%	and/or a few flex	
Geraldine Claytor Magnet Acad.	72.9%	classrooms available	
Waltersville	71.1%		
Jettie S. Tisdale	68.9%		
Barnum	68.3%		
Bryant	67.9%	Very	
Hallen	67.2%	Underutilized	ΤÇ
Curiale	63.0%	Significant headroom	+
Hooker	62.1%	in existing classrooms	
Edison	53.4%	and/or several flex	
Hall	52.4%	classrooms available	
Dunbar	52.0%		
Cross	51.3%		12



### High School Individual School Projections

Projected High School	(9-12) Enrollment by School
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School	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	5-Y Avg	5-Yr Δ	10-Yr Trend
Bassick HS (Excluding BMA)	1,077	1,081	1,095	1,113	1,073	1,048	1,072	1,070	1,073	1,049	1,014	1,082	-2.7%	<b>-</b>
BMA (Moves to new Bassick in 2025-26)	321	298	281	271	238	238	238	238	239	239	238	265	-25.9%	
Central HS	1,808	1,863	1,898	1,845	1,846	1,851	1,825	1,837	1,830	1,773	1,737	1,861	2.4%	<u></u>
Harding HS	1,328	1,379	1,306	1,347	1,261	1,172	1,189	1,193	1,190	1,190	1,169	1,293	-11.7%	~
Aerospace/Hydrospace, Engineering &Physical Sciences Magnet H	324	304	293	300	299	291	294	294	296	287	280	297	-10.2%	\
Biotechnology, Research & Zoological Studies Magnet HS	376	343	346	347	336	326	330	327	328	323	315	340	-13.3%	
Information Technology & Software Engineering Magnet HS	386	361	344	351	346	337	342	343	342	334	327	348	-12.7%	\
Other*	160	158	154	152	145	144	146	145	144	146	145	151	-10.0%	
High School Total	5,780	5,787	5,717	5,726	5,544	5,407	5,436	5,447	5,442	5,341	5,225			

- Enrollment at BMA is projected to be reduced to 250 students based on the target enrollment in the New Bassick Ed. Spec.
  - Assumes program moves to the New Bassick for the 2025-26 school year. Assumes 75 students enter at 9<sup>th</sup> grade and recent attrition rates continue.
- Enrollment growth at Central HS driven by Central Magnet program, which draws in students from throughout the City.
- Recent enrollment trends at the Fairchild Wheeler Magnet High Schools are projected to continue under the baseline projections. Strategies to increase non-resident enrollment can be explored as part of the Master Planning phase.







## **Existing High School Planning Capacity**

High School	Grades	Total Full Size CRs	Instructional Rooms in Use	Art, Music, Specialty Labs, and Other Academic	Self-Contained Special Education	Resource and Support (Does not count towards capacity)	Planning Capacity	BPS Design Capacity	Enrollment (10/18/24)	Utilization (Planning Capacity)
Bassick (Existing)	9-12	77	34	28	11	4	1,471	1,370	1,077	73.2%
Central	9-12	97	63	19	10	5	1,891	1,900	1,808	95.6%
Harding	9-12	64	38	15	3	8	1,181	1,150	1,328	112.4%
Fairchild Wheeler	9-12	81	54	18	0	9	1,555	1,500	1,086	69.8%
Bridgeport Military Academy	9-12	32	16	16	0	0	691	N/A	321	46.5%
High School Total		351	205	96	24	26	6,789	5,920	5,620	82.8%

- Planning Capacity closely aligns with BPS design capacities for new construction & renovation projects.
- Overall high school capacity of 6,789 seats and overall utilization of 82.8%. Overall seat surplus of about 1,169 seats as of October 2024. However, seat surpluses are not felt evenly across buildings.
- Harding operates at over 100% of Planning Capacity while Central operates at about 96% of the Planning Capacity.
- Both the existing Bassick and BMA operate at low utilization of 73.2% and 46.5%, respectively.
- New Bassick has a design capacity of 1,250 students when it opens in 2025-26. This school will house students who attend the existing Bassick plus the BMA students.
- Magnet Schools at Fairchild Wheeler currently operating at approx. 70% utilization, or about 400 students below the Design Capacity. This is largely due to decreasing suburban enrollment and the need to maintain 30% suburban students.
  - Excess capacity at Fairchild Wheeler can only be accessed by increasing suburban student enrollment (7 Bridgeport resident students can enroll for every 3 suburban students).







### High School Projected Utilization

Projected High School (9-12) Utilization by School

School	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	Planning Capacity (Existing)	Planning Capacity (Future)
Bassick HS (Includes BMA starting in 2025-26)	73.2%	110.3%	109.9%	110.1%	103.8%	102.1%	104.0%	104.2%	105.0%	103.6%	101.0%	1,471	1,250
BMA (Moves to new Bassick in 2025-26)	46.5%		Moves to New Bassick for 2025-26							691	0		
Central HS	95.6%	98.5%	100.4%	97.7%	98.0%	97.7%	96.4%	96.5%	95.7%	92.7%	90.7%	1,891	1,891
Harding HS	112.4%	116.7%	110.5%	114.6%	107.4%	100.3%	102.0%	102.5%	102.5%	101.9%	99.8%	1,181	1,181
Fairchild Wheeler	69.8%	64.9%	63.4%	64.2%	63.0%	61.4%	61.9%	62.0%	62.2%	60.7%	59.4%	1,555	1,555
High School Total	82.8%	95.8%	94.7%	94.8%	91.9%	89.6%	90.0%	90.2%	90.1%	88.4%	86.4%	6,789	5,877

Bassick uses the existing Bassick Capacity for 2023-24 and 2024-25, then uses the new Bassick capacity for 2025-26 and beyond

Excludes students who enroll in other public schools (BLC, out placements, etc.)

#### **Greater than 100% Utilization:**

Potential for some operational impacts (could result in larger class sizes, less resilience to "bubbles," more intensive scheduling, prep periods outside of classrooms, etc.)

- With the opening of the New Bassick and relocation of BMA (approx. 250 students) into Bassick for 2025-26, the district will lose about 900 seats of planning capacity at the high school level.
- High School utilization is projected to peak between 2025-26 and 2027-28 at about 95% systemwide (seat surplus of about 135 seats). As high school enrollment decreases, seat surplus is projected to grow to around 500 over the last 5-years.
- Assuming recent suburban student enrollment trends continue, utilization at Fairchild Wheeler is projected to remain low, averaging below 62% utilization over the next decade.
- Increasing suburban enrollment Fairchild Wheeler would open up additional seats to Bridgeport resident students and could help alleviate projected
  enrollment pressures at the remaining comprehensive high schools.







## Facility Condition Assessment







### Facility Condition Assessments

#### **Assessment Goal**

Identify A 10-year Forecast Of Capital Renewal And Improvement Needs That Address Anticipated Repairs, Restoration, Or Replacement For Major Building And Site Related Systems

#### **FOCUS:**

**Existing Space Conditions** 

Accessibility

No Adjustments for Educational Program

#### **Project Parameters**

- 37 Buildings
  - 30 Elementary Schools
  - 4 High Schools
  - 3 Special Programs Buildings
- 3.5+ Million Square Feet
- Standards Development
- On-site Assessments
- Cost Estimating
- Findings, Analysis & Master Plan Support



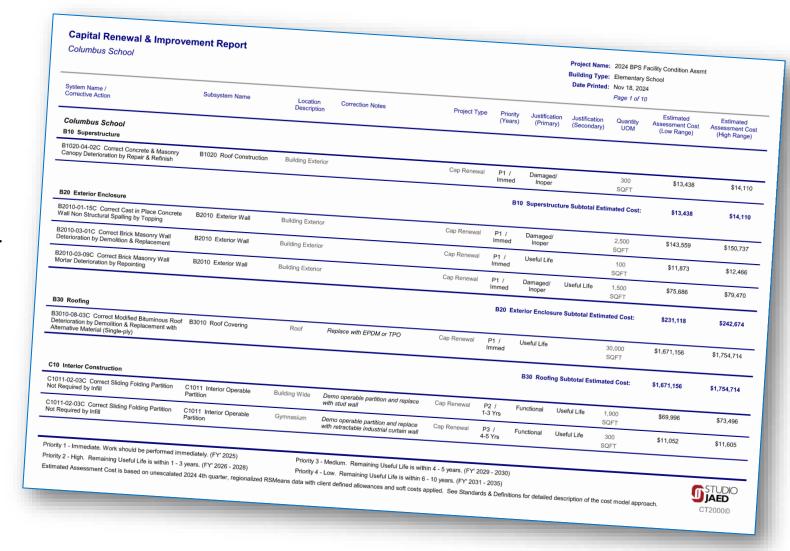




### Facility Condition Assessments

#### **Work Completed to Date**

- Teams of Architects & Engineers Conducted On-site Surveys (July – October, 2024)
- Cost Estimates Developed
- Draft Capital Renewal & Improvement Reports Issued for District Review
- QA Review of Assessment Data (Nov – Dec)









### Facility Condition Assessments

#### **Next Steps**

- Define District Preferred Soft Cost Model Approach (December)
- Finalize Data Revisions & Issue Final Reports (January)
- Analyze Data & Generate Report Findings
- Prioritize Capital Needs By Building And Incorporate Into The Master Planning Process To Guide Strategies Investment, Cost Avoidance And New Construction.

#### **PRELIMINARY: 10 YEAR FORECAST BY PRIORITY**

Priority	t. Assmt Cost .ow Range)	t. Assmt Cost High Range)	% of Need
Years 0 - 5	\$ 560,000,000	\$ 590,000,000	83%
Years 6 - 10	\$ 113,000,000	\$ 119,000,000	17%
	\$ 673,000,000	\$ 709,000,000	100%

#### **PRELIMINARY: 10 YEAR FORECAST BY SYSTEM**

System Category	% of Need	Comments
Building Envelope	17%	
Electrical	14%	
Fire Alarm / Protection	5%	
Interior Architecture	31%	
Mechanical	28%	
Plumbing	3%	
Site Improvements	1%	Includes Removal of Portable Bldgs
Space Adaptations	2%	Accessibile Restrooms
	100%	







## Takeaways and Next Steps







## Key Takeaways

- Currently, there are 17 elementary schools in the very under-utilized or under-utilized categories. These are primarily neighborhood schools.
- Only 7 elementary schools are well utilized. These are primarily magnet schools.
- Elementary enrollment is projected to decrease by 300 students in the next 10-years.
- The City's comprehensive high schools are well utilized, with all three high schools projected to operate near or above capacity over the next decade.
- Fairchild Wheeler continues to be under-utilized due to state inter-district requirement of 30% suburban enrollment. Leaving seats unfilled for Bridgeport residents.
- Varying age, condition, and vintages of buildings. Several buildings have physical limitations and layouts that do not align with modern educational best practices.
- Significant capital renewal and capital improvement needs (\$560-\$590 million) in the next 5-years. These will need to be addressed in a strategic manner, which includes capital renewal, new construction, and consolidation of facilities.
- Master Plan will create both a short- and long-term strategy to address these conditions through a continuous planning process. The ultimate goal of the Master Plan is to create a framework that aligns Bridgeport's facilities with enrollment in a financially responsible manner.







### Next Steps...

- December February Working Group Meetings to develop a range of options that address short- and long-term needs and BOE guiding criteria.
- Continued coordination and collaboration with BOE, City Officials, and community as the process narrows options and draws focus on key areas.
- February March input from City stakeholders on preferred options
- Finalize Master Plan in Spring.







### Get Involved!

- Thank you for taking time to hear our update from our team of experts, now we want to hear from you. Please take a few minutes to provide feedback through Thought Exchange.
- This is the first of several opportunities to provide feedback on the BPS Master Planning Process.



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How can we develop a comprehensive master plan to address the current and future needs of Bridgeport Public Schools?



