

TOWN OF SCARBOROUGH 2023 ANNUAL REPORT

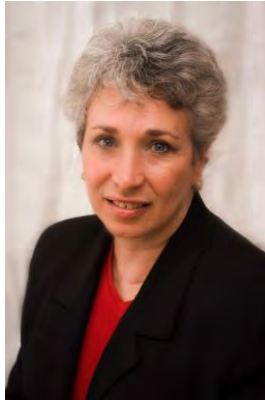
Scarborough Town Council

JONATHAN ANDERSON
COUNCIL CHAIR



703-946-0385
5 Owens Way

JEAN-MARIE CATERINA



318-3440
113 Gorham Road

JOHN CLOUTIER



602-8455
9 Wildrose Lane

DONALD HAMILL
VICE CHAIR



420-1116
3 Bay Street

NICHOLAS MCGEE



233-09382
8 River Woods Drive

KARIN SHUPE



8 River Woods Drive

APRIL SITHER



840-6454
14 Huntley Drive

THOMAS J. HALL
TOWN MANAGER



730-4030

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Letter of Transmittal from the Town Manager



Thomas J. Hall
Town Manager

To the Citizens of Scarborough:

It is my privilege to present to the citizens of Scarborough some of the highlights on the operations of the Town of Scarborough for the fiscal year ending June 30, 2023. Unlike the past few years, thankfully this year was not defined by the lingering effects of the global pandemic. Below are a number of notable achievements this year:

- **Managing the Rate of Growth** - Due in part to resident opinions regarding the pace of growth, the Town Council considered modifications to the Rate of Growth Ordinance. This was a massive undertaking, but certainly worth the effort. In the end, the Downs Project sought an exemption from the ordinance and the Town engaged in lengthy discussions. No exemption was granted and the ordinance was further modified, time will tell if the changes to the ordinance provide the desired results. The Town further modified ordinances to comply the requirements of a new state law (LD 2003), as it applies to allowable density and accessory dwelling units. Other strategies related to growth management that occupied some time and attention involved an increased commitment to land conservation and a complete review and update to impact fees. Lastly, the Town continued its efforts to ease traffic concerns with several new projects and continued partnership with private investments.
- **Land Conservation and Parks** - The Town completed a Parks and Recreation Master Plan, which identifies maintenance responsibilities as well as identifies deficiencies in facilities, equipment and staff. This plan will serve a valuable purpose in establishing priorities and informing capital planning. In partnership with the Scarborough Land Trust, the Town was actively involved in the acquisition of three parcels for conservation using previously-approved land bond monies. Two of the acquisitions expanded existing conserved lands at Fuller Farm and Warren Woods, while the third represents new conservation off West Beech Ridge Road. Most notably, Town Council and ambitious goal of conserving 30% of land in the Town by 2030 (so-called 30x30), which will require renewed commitment and voter support for acquisition.
- **Town Facilities** - The Town continued to grapple with three large capital projects involving schools, the Library and a new community center. The Library Trustees advanced a request to ask the voters for approval of a expansion to the current facility, which the voters sounded rejected in November 2022. At the same time, the School Building Committee continued to study the facility needs of the School Department and advanced the notion of a new “unified” school and other improvements to provide a solution to K-8 facility needs. The Town Council demanded that a “Business Case” be developed to demonstrate the financial benefits of this approach. With the project defined, the Town Council was actively involved in securing a site for the new school. An Option Agreement was negotiated with the developer of the Downs project that ultimately became part of a request to the voters. Lastly, the Town Council created a charge for an Ad-Hoc Community Center Advisory Committee to study the feasibility of a town owned and operated community center.
- **Financial Planning and Management** - The Town continued its focus on financial management and planning, with a focus on anticipated large capital projects. Notably, the undesignated fund balance continues to improve as is comfortably within the desired range as defined by the Fiscal and Financial Policy. As part of financial management, the Town rescinded millions of dollars of unused bond authority. As part of the consideration of major capital investments, the Town developed a sophisticated Debt/Tax Impact model to estimate the impact of various capital investments and the Town’s financial capabilities as well as the estimated impact on taxpayers. Finally, the Town engaged the services of a new independent auditor to provide a fresh perspective on the Town’s finances.
- **Energy Initiatives** - There was an unprecedented focus on energy matters, largely driven by the Sustainability Committee. New standards regarding Electric Vehicle Charging requirements were added to the code. A comprehensive Utility Scale Solar ordinance was adopted that allows for commercial solar farms in specific zones. Lastly, changes were made to allow for Small Scale Energy Facilities, that will enable commercial properties to have power generation facilities on site.

As I consider the accomplishments of this year, I am proud of the work. More work is ahead, particularly as we search for the solution for our schools that our voter can support, but I remain encouraged and energized. We must work

together make Scarborough the best. None of these accomplishments could have been possible without an extremely competent and professional staff, a committed group of elected and appointed officials and an engaged public.



Respectfully submitted,

Thomas J. Hall, Town Manager



Photography by Ted Hadier

Report from the

TOWN CLERK

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with pleasure that I submit my report from the Town Clerk's Office for fiscal year July 1, 2022, through June 30, 2023.

The following Elections were held:

The State General/Referendum Elections and the Municipal Elections (Candidates & Charter) were held on Tuesday, November 8, 2022; the School Budget Validation Referendum Election and the Special Portland Water District Trustee Election were held on Tuesday, June 27, 2023.

The Town Council holds two regularly scheduled meetings a month, except for July and August when the Council only holds one meeting each month. 22 meetings were scheduled over the course of a year (2 postponed). In addition, there were a total of 57 public hearings.

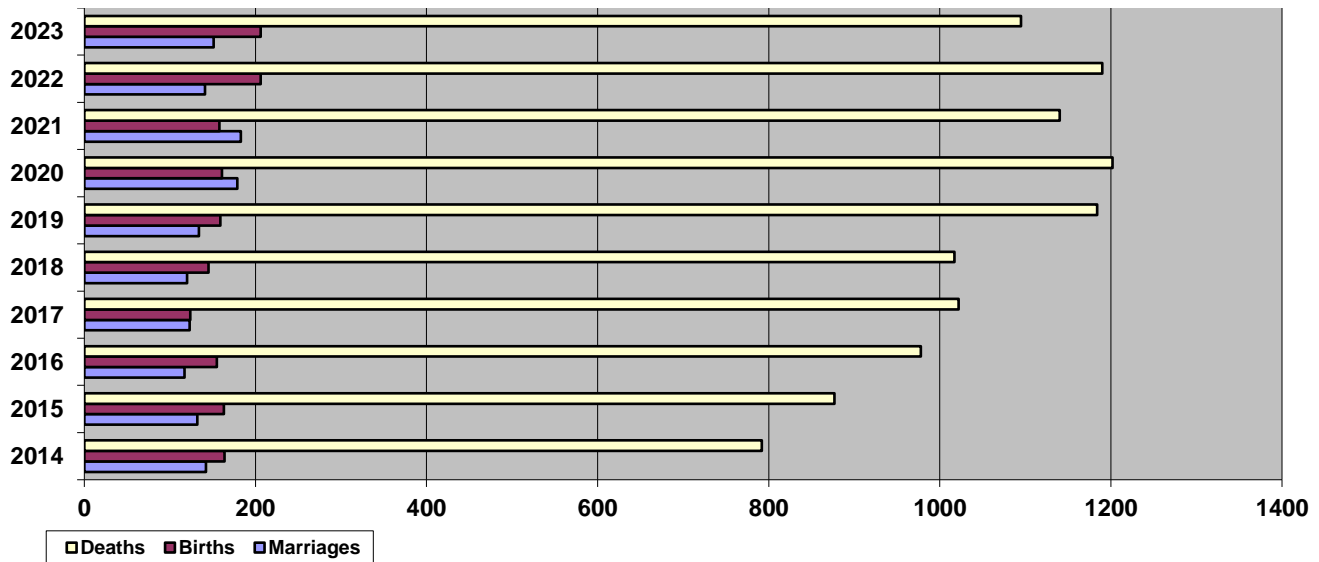


Yolande P. Justice

Town Clerk

Vital statistics include records of marriages, births, and deaths and are part of the records in the Clerk's Office. The births and deaths are recorded in three locations within the state: 1) Place of residency, 2) Place of occurrence, and 3) the State Office of Vital Statistics in Augusta. The marriages are recorded in the municipality in which the license was obtained and the State Office of Vital Statistics in Augusta.

"During the past fiscal year, a total of 151 marriage licenses were issued, 1,095 deaths and 203 births were filed with the Town Clerk's Office"



As required by Maine Law, any dog 6 months or older is required to be licensed. To license your dog, you will need to provide a current Maine State Rabies Certificate and a spayed or neutered certificate, if applicable. The fee is \$6.00, if your dog has been spayed/neutered and \$11.00 if your dog has not. For more information please contact the Town Clerk's Office at 207-730-4020.

Town Clerk continued:

PERMITS & LICENSES ISSUED		
5,353 Certified Copies	131 Burial Permits	19 Innkeeper's Licenses
4 Coin-Operator Licenses	179 Food Handler's Licenses	4 Junkyard Permits
15 Special Amusement License	6 Waste Hauler Permits	106 Garage/Yard Sale Permits
141 Marriage Licenses	9 Massage Therapist Licenses	3 Manufactured Housing Licenses
1 Ice Cream Truck License	1 Mass Gathering Permits	12 Massage Therapist Establishment Licenses
2 Massage Establishment License	45 Marijuana Establishment Licenses	173 Mooring Permits

CLAM LICENSES ISSUED		
200 Residential Recreational Licenses		20 Non-Resident Complimentary
140 Resident Recreational Licenses		14 Non-Resident Complimentary
30 Resident Commercial		3 Non-Resident Commercial
10 Commercial Student Resident		1 Non-Resident Student
2 Commercial Resident Over 60 Licenses		
450 Day Licenses		

Respectfully submitted,

Yolande "Tody" Justice, Town Clerk

The Municipal Beach Report table below shows the revenues for both seasonal and daily beach passes along the fiscal year period.

Fiscal 2023 Seasonal and Daily Beach Passes		
July 2022	\$146,450.00	
August 2022	\$128,829.95	
September 2022	\$16,380.00	
Jan/May 2023	\$73,500	
June 2023	\$98,444	
Total	\$463,603.95	
	Boat Launch Fees	\$18,575.00
	Concession Stand	\$3,000.00
Grand Total July 1, 2021, through June 30, 2022		
		\$381,801.72
Grand Total July 1, 2020, through June 30, 2021		
		\$391,540.00
Grand Total July 1, 2019, through June 30, 2020		
		\$395,818.75

The State of Maine encourages all visitors at all beaches to carry out what you carry in.

Scarborough has made available rubbish containers in and near the parking areas of all local beaches and recreation areas. Please take the time to use them.

Keeping our beaches and parks clean is a "quality of life" issue we all need to be aware of. Your cooperation on this matter is greatly appreciated.

The containers are emptied by the Community Services Department during the summer and winter months.

Report from the

HUMAN RESOURCES & GENERAL ASSISTANCE OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:



Liam Gallagher
Human Resource Director

The Human Resources Department is responsible for attracting and supporting a qualified workforce to provide Scarborough's residents, business community, and others with service that is professional, dependable, efficient, and economical. The Human Resources team delivers services to all full-time, part-time, and seasonal municipal employees. The Department provides leadership and direction in the areas of recruitment, employee relations, labor relations, training, payroll, compensation, benefits, retirement, risk management, employee assistance, wellness, and safety.

The Human Resources team includes Payroll and Human Resources Coordinator Deanna Dyer, Deputy Director Stacie Hartley and General Assistance Coordinator Katie Wilcox.

The Human Resources Department is committed to utilizing best practices to provide quality customer service. Specifically, the department's key objectives include:

- Maintain effective employee relations and a productive work environment, characterized by open communication, fairness, personal accountability, trust, and mutual respect. Provide guidance in the area of performance management.
- Develop and maintain the Town's personnel policies and procedures. Ensure compliance with applicable state and federal regulations. Develop and uphold sound and ethical human resources practices.
- Administer payroll processes accurately and fairly and in compliance with all federal, state, and contractual obligations. Strategically manage employee benefits programs. Oversee the Town's Employee Assistance Program. Manage and maintain all employee personnel records and files.
- Recruit, hire, develop, and retain a diverse, quality workforce in compliance with all laws, regulations, and contractual requirements.
- Supports the annual budgeting process with regard to forecasting annual personnel expenses.
- Collaborate in managing and administering the Town's safety and risk management programs. Oversee the Town's Workers' Compensation program, administer the Department of Transportation Drug and Alcohol Testing Program for employees who hold a Commercial Driver's License and perform safety-sensitive work.
- The Town hired 278 full-time, part-time and seasonal employees over the last year.
- Provide guidance in the area of performance management.
- Develop and maintain the Town's personnel policies and procedures. Ensure compliance with applicable state and federal regulations. Develop and uphold sound and ethical human resources practices.
- Administer payroll processes accurately and fairly and in compliance with all federal, state, and contractual obligations. Strategically manage employee benefits programs. Oversee the Town's Employee Assistance Program. Manage and maintain all employee personnel records and files.
- Recruit, hire, develop, and retain a diverse, quality workforce in compliance with all laws, regulations, and contractual requirements.
- Supports the annual budgeting process with regard to forecasting annual personnel expenses.
- Collaborate in managing and administering the Town's safety and risk management programs. Oversee the Town's Workers' Compensation program, administer the Department of Transportation Drug and Alcohol Testing Program for employees who hold a Commercial Driver's License and perform safety-sensitive work.
- The Town hired 278 full-time, part-time and seasonal employees over the last year.

General Assistance

The Town of Scarborough's General Assistance (GA) Program is a state-mandated, municipally administered financial assistance program. It was designed to be a program of "last resort" for residents who are unable to provide for their basic needs. The GA office is located in the Scarborough Public Safety, 275 U.S. Route 1. It is overseen by the Human Resources Director and is staffed by Katie Wilcox, GA Coordinator, with assistance and support from Deanna Dyer, the Payroll and Human Resources Coordinator.

General Assistant Activity - FY23

<i>Applications</i>	<i>Assisted Cases</i>	<i>People</i>	<i>Total Assistance</i>
375	330	542	\$228,322.43

Assistance is available for basic necessities, as defined by local ordinance and state statutes. Eligible applicants are assisted through payments made to specific vendors. Administrative costs of the program are paid for through tax dollars. The State reimburses the Town for 70% of the cost of GA benefits paid for residents.

Under the GA Ordinance, applicants must provide verification of their income and expenses, residence, and—if unable to work—medical documentation substantiating their work limitations. Applicants are required to seek work if they are physically able, and/or to apply for assistance through other state and federal programs that may be available to them. A determination of eligibility is made for a 30-day period based on anticipated earnings. Individuals and families who do not qualify for financial assistance are referred to local resources appropriate to their need(s), such as local food pantries, Visiting Nurses Association, Mercy Hospital, Project Grace, LIHEAP, local churches, Lion's Club, Knights of Columbus, and DHHS.

Our GA Coordinator is on call around the clock and holds regular office hours. Appointments may be scheduled by calling: (207) 450-5621.

Thank you for the opportunity to serve the Town.

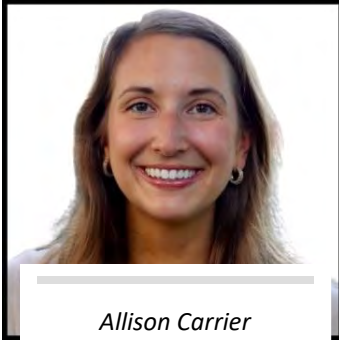
Respectfully submitted,

Liam Gallagher,
Director of Human Resources



Report from the

MARKETING & COMMUNICATIONS OFFICE



Allison Carrier
Marketing &
Communications Manager

To the Town Manager, Town Council, and Citizens of Scarborough:

The Marketing and Communications Manager, a position within the Executive Department, is responsible for providing comprehensive outreach and information to the community and its residents. The primary channels of communication are the Town's website, a bi-monthly Town E-Newsletter, a weekly "In the Know" column in the Scarborough Leader, municipal campus electronic message board, and social media posts (e.g. Facebook, Instagram). The position also supports public engagement opportunities and initiatives of the Town Council as a staff liaison to the council's communications and public engagement committee. The role strives for accessibility, transparency, and an unbiased approach to the coverage of Town news and events.

Key highlights and accomplishments for 2023 include;

Outreach

- Provided 24 regular Town Newsletters
- Submitted 52+ articles in the weekly Leader column
- Established a new special edition Board & Committee Newsletter; distributed three (3) total (July 2022, November 2022, and March 2023).
- Created two (2) special edition Voter Guide newsletters prior to each election
- Created a special edition Budget newsletter
- Increased newsletter subscribers by more than 500

Special Projects

- Developed a comprehensive "What's Happening" page on the town website, hosting individual project pages for over twenty relevant topics including projects and Council actions
- Supported Engineering department with its own section on the website and the creation of a GIS Scarborough Transportation Improvements Map
- Created five (5) videos and complementary materials (articles, social posts) during budget season to share featured parts of the proposed FY2024 budget

Engagement

- Supported council engagement goal with the promotion of four (4) Council Corner Live events attended by dozens of Scarborough residents

Key Principles for Informing Public

Accessibility

The Town of Scarborough intentionally covers a range of digital and print channels for public outreach to meet residents where they are receiving their information. According to the 2021 Townwide Community Survey, the top three preferred methods of receiving information about the Town are the Scarborough Leader, Town's website, and email newsletter. While emphasis is put on these sources, the Town also actively uses social media for the more passive follower of Town news and to serve as a reminder/supplement to the newsletters and website. The variety of communication channels covered by the Town meets a varied demographic of residents.

Information is formatted to be simple to read and digest. Supporting materials and contact information are also provided when applicable. Additionally, information on bigger issues is provided in multiple formats: posts for a quick read, or in longer form on the website. For example, the annual proposed budget is available as a 400+ page document or broken down into key highlights in the special edition budget newsletter.

Transparency

By making information easily accessible across platforms, the Town of Scarborough is enhancing transparency of municipal government and actions. While information was largely available in the past, there have been key improvements on the website that make it more readily accessible. The “What’s Happening” page, expanded during fiscal year 2023, includes a visual display of the ongoing projects in town. Each project has its own page with a background overview, supplemental material, and a staff contact.

There is also a dedicated area of the website for budget season communications, expanded in fiscal year 2023 to feature key highlights from the budget document. All newsletters and related social posts during the budget season linked back to the website and full budget document.

Additionally, the website was upgraded in March 2022 and now has an improved search function. Information is more transparent because it can be sought out either on detailed pages or easily searched.

Neutrality

The Town of Scarborough maintains a neutral, unbiased tone in all communications. Its focus is to provide information on what’s happening in a way that is easy to understand and links to dive deeper if interested. This is pivotal during election season when ballot information is provided for residents to learn more. In fiscal year 2023, the Town developed a voter guide newsletter prior to the November election (sent on October 20, 2022). The newsletter outlined each referendum question on the ballot with links to learn more. This level of neutrality is fundamental to maintaining public trust in the Town.

Respectfully submitted,

Allison Carrier,

Marketing & Communications Manager



Report from the

TECHNOLOGY & INFORMATION SERVICES



Jennifer Day
Information Systems
Director

To the Town Manager, Town Council, and Citizens of Scarborough

The Scarborough Technology and Information Services Department functions as a shared service for both the Town of Scarborough and Scarborough Schools. The IT team consists of 11 full-time employees providing technology services to over 900 active employees, 3,000 students, a variety of per-diem staff and volunteers across 18 locations. Town-wide, our team supports over 16,000 devices including desktops, laptops, chromebooks, tablets, phones, web cameras, projectors, printers, assistive audio equipment, and other interactive devices.

In addition to end-user technology, the IT Department also manages a complex infrastructure of fiber and wireless networks as well as the telecommunication system and cybersecurity oversight. Between the School and Town, our staff maintains critical operational applications both internally hosted and cloud based, as well as the Town and School department public websites and intranets and a variety of other social media outlets. Routine department tasks include managing the shared services help desk, imaging and deploying devices, cyclical replacement and upgrading of hardware and software, implementation and maintenance of town-wide A/V systems, and developing/coordinating the delivery of technical training and documentation.

The IT group is also responsible for a volume of special projects as defined by both Town and School departments.

- Completed bandwidth upgrade through MSLN.
- Scoped requirements for expanding the Town's online payments and implementing a new point-of-sale solution.
- Participated in the project to identify a new Public Safety Core system and negotiate the contract and deliverables.
- Facilitated the integration of EMS and Fire application with the Public Safety Core system.
- Installed new infrastructure hardware for the High School.
- Implemented external wireless network for all school buildings to facilitate emergency management system.
- Participated in the configuration and implementation of new emergency management, student accountability, visitor management and reunification system for the Schools.
- Participated in the configuration and implementation of new transportation software for the School department
- Launched new and enhanced cyber security protocols.
- Continued work on connectivity for new traffic cabinets and lights
- Facilitated the installation of new Town Hall electronic messaging board.
- Facilitated research of vendors for new Planning Department online permitting solution.
- Participated in launch and core integration of new Public Safety system for asset inventory, scheduling and learning management.
- Facilitated installation of security camera expansion within the school buildings.
- Deployed replacement laptops to all K5 staff.
- Deployed replacement, MLTI provided Chromebooks to Middle School students
- Facilitated partial fleet replacement of school multi-functional printers.
- Created automated forms for Town departments to increase time and resource efficiencies.

Respectfully submitted, Jennifer Day - Information Systems Director

Report from

FINANCE DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



*Norman Kildow, CPA,
MBA, CPFO
Finance Director*

I am pleased to submit the annual report on behalf of the Finance Department for the Fiscal Year 2022-2023 (FY23).

The Finance Department experienced significant changes in FY23. Ruth Porter, Finance Director, retired in October 2022 after 42 years of service to the Town of Scarborough (Town). The Deputy Finance Director resigned for an opportunity at another town. The senior Accountant retired after 32 years of service to the Town. While grateful for the many years of service to the Town by these employees, the current Finance staff have many years of governmental experience and are highly talented individuals.

The revenue office was very busy with ongoing tax abatements, tax bill preparation and collections. With a tax collection rate of over 99% this year, I am proud of the work my staff accomplished this year.

The finance staff processed 51,814 receipts in FY23 compared to 47,870 in FY22. These transactions consist of property tax collections, vehicle registrations, hunting and fishing licenses as well as other revenues for the Town. The Town continues to raise the offer online options for citizens to pay taxes and renew registrations.

The Finance Department staff oversee and manage the revenue collections and expenditure payments for all the departments of the Town. We also provide financial reporting to the Scarborough citizens, Town Council, Finance Committee, Town Manager and Town departments. The Finance staff professionally accomplish these requirements with the highest level of customer service by efficiently implementing procedures, promoting strong internal controls, incorporating new technologies, training and anticipating citizen expectations. The finance staff are dedicated and work hard on all the interesting facets of financial responsibilities, from the back-office work to serving you, our customers. In addition, quantifying revenues and costs accurately allows the Town Manager and Department Heads to track assets and costs for both operational and management purposes.

Finance Department Oversees:

Accounting	Accounts Payables
Accounts Receivables	Auditing
Budgeting	Cash Management
Capital Planning	Credit Enhancement Implementation and Tracking
Debt Management Administration	Excise Collections/Processing (Vehicles and Boats)
Financial and Fiscal Policy Review & Monitoring	Fixed Asset Management and Reporting
Grant Accounting and Management	Investing
Property Tax Billing and Collections	Monthly, Quarterly & Annual Financial Reporting
Revenue Billing	Revenue Collections
State Agency Reporting for Motor Vehicles	State Agency Reporting for Inland Fisheries
State-Federal Payroll Reporting for School & Town	Tax Increment Financing Processing and Tracking

The Finance Department strives to manage the finances of the Town in a prudent, efficient and transparent manner to assure all interested parties, that those public resources are conscientiously received, safeguarded, invested and accounted for. Our goal is to provide an understanding into the financial workings of the Town. The Finance Department oversees the managing and reporting of the accounting functions of general ledger, budget management, debt management, accounts receivable, accounts payable, credit enhancement agreements and tax.

The Finance Department is comprised of the following offices and describes the related responsibilities:

- Accounting: Includes accounts payable, treasury management, financial software oversight, investments, risk assessment, accounts receivable, internal audit review, budget preparation, debt management, financial reporting, infrastructure reporting and federal and state reporting. Additionally, the Finance Office works closely with the Finance Committee preparing reports and gathering other information to assist them with their duties.

- **Revenues:** Includes servicing customers, property tax billing, tax collecting and processing, special assessment billing and collecting, general and rescue revenue billing and collecting, registering all vehicle types, hunting and fishing licenses, beach parking permits, boat launch permits, parking tickets, snowmobile and ATV and watercraft registrations along with various other revenue collection services. Additionally, the Revenue Office is an Agent for the State of Maine for both motor vehicles and Inland Fisheries and Wildlife. As such, fees are collected by the Town, on behalf of the State of Maine, and remitted weekly and monthly to them along with reports prepared and sent to the State.

Excerpts of the June 30, 2022 Annual Comprehensive Financial Report (ACFR) are highlighted on the following pages. The Town of Scarborough's financial report is audited by the firm of Marcum, LLP located at 155 South Main Street, Suite 100, Providence, RI 02903. For a complete analysis of Town's financial position, the ACFR may be found on the Town's web site [Annual Comprehensive Financial Reports](#).

We prepare quarterly revenue, expenditure and balance sheet reports for the Finance Committee. These reports are available on line [Quarterly Financial Reports](#).

Finance staff worked diligently in coordination with the Town Manager, the Town's Municipal Advisor, Joseph Cuetara from Moors and Cabot, Boston, MA and Bond Counsel, Bernstein, Shur, Sawyer & Nelson, Portland ME in preparing and issuing bonds for capital improvement projects. In fiscal 2022, the Town did not issue any bonds.

On October 5, 2023, the Town issued general obligation bonds totaling \$9,034,000. The proceeds from this bond were used to fund capital improvements of the Town and the School. For a more thorough review of this bond issue, please see the Official Statement relating to these bonds online at [Official Bond Statements](#). Moody's assigned their Aa3 rating to these bonds and re-affirmed the Aa3 rating for all of Scarborough's outstanding debt with stable outlook to these bond issues and for all the Town's outstanding debt. S&P assigned their AA+ rating and re-affirmed the Town's AA+ rating. Both bond rating documents can be found at [Bond Ratings Documents](#).

Since the coronavirus pandemic, online property tax payments have become a popular way to make tax payments. The third-party company processing the online payments charge a nominal fee for this service and that fee is paid directly to them by the citizen. We continue to expand this service. I applaud all the staff for supporting this much requested service from our citizens.

The Governmental Accounting Standards Board (GASB) is the governing body for State and local governments and promulgates rules and regulations for the financial reporting and accounting of municipalities across the country.

The Town's Finance Department was awarded the distinguished *Certificate of Achievement for Excellence in Financial Reporting* for the ACFR for the Fiscal Year Ended June 30, 2021 from the Government Finance Officers Association of the United States and Canada (GFOA). This was the seventeenth consecutive year that the Town had submitted and achieved this outstanding award. A Certificate of Achievement is valid for a period of one year only. We believe that Scarborough's future comprehensive annual financial reports will continue to meet the Certificate of Achievement Program's requirements. We have submitted our fiscal year ending June 30, 2022 to the GFOA for review. We will be submitting our June 30, 2023 Comprehensive Annual Financial Report to the GFOA as well to determine eligibility for this certificate.

The Department's continuous goals are:

-
- To manage all financial functions of the Town and provide valuable insight to the various departments, Town Manager, Finance Committee, Town Council and citizens of Scarborough;
 - Friendly, high quality customer services for residents, non-residents, departments and vendors, incorporating cross training of staff to help meet this goal;
 - Expand electronic green (paperless) services;
 - Create and/or update operational policies and procedural manuals;
 - Work with the Town Manager's staff providing budget information and graphs during the budget process.

The Finance staff works closely with the Town Finance Committee, the Town Manager and all the Town Departments supporting their accounting and budgeting needs. The Finance Accounting staff work with both Human Resource and School Department staff supporting their Federal and State reporting needs.

I would like to thank the Citizens of Scarborough, the Town Council, Finance Committee and Town Manager, Tom Hall, for all of their guidance and insight. It is a pleasure to work with each of the Finance team who provide quality and friendly service to all our customers. I have an exceptional team. I appreciate and thank all the Town Officials, Town Manager, Committees, Department Heads and Staff who have enabled the Finance Department to provide services to our citizens.

Respectfully submitted,

Norman E. Kildow, CPA, MBA, CPFO

Finance Director

AUDIT FOR YEAR ENDING JUNE 30, 2023

The schedules on the following pages have been extracted from the financial statements of the Town of Scarborough, Maine, a complete copy of which is available for inspection at the Town Office. The schedules included herein are:

Statement 1:	Statement of Net Position
Statement 3:	Balance Sheet - Governmental Funds
Statement 4:	Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds
RSI-1 :	General Fund Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary and Actual
Exhibit G:	Statement of Changes in Long-term Debt



TOWN OF SCARBOROUGH, MAINE

STATEMENT 1

STATEMENT OF NET POSITION

JUNE 30, 2023

	Governmental Activities	Component Unit Public Library
Assets		
Cash and cash equivalents	\$ 19,333,894	\$ 971,443
Investments	12,271,299	749,616
Receivables:		
Accounts, net	598,253	5,036
Intergovernmental	1,770,171	--
Taxes receivable	343,077	--
Tax liens	657,309	--
Tax acquired property	7,231	--
Prepays	715	29,915
Inventory	81,288	1,681
Lease receivable	587,817	--
Notes receivable	99,831	--
Lease asset, net	382,893	--
Subscription asset, net	931,116	--
Capital assets, not being depreciated	14,494,145	--
Capital assets, net	163,538,427	493,820
Total Assets	215,097,466	2,251,511
Deferred Outflows of Resources		
Deferred charge on refunding	5,234,928	--
Deferred OPEB items	1,994,300	--
Deferred pension items	4,971,450	--
Total Deferred Outflows of Resources	12,200,678	--
Liabilities		
Accounts payable and other current liabilities	6,039,406	16,967
Accrued payroll and other related liabilities	5,339,154	46,735
Unearned revenues	1,222,378	--
Accrued interest	506,159	--
Noncurrent liabilities:		
Due within one year	8,389,976	--
Due in more than one year	104,670,181	--
Total Liabilities	126,167,254	63,702
Deferred Inflows of Resources		
Deferred OPEB items	1,517,299	--
Deferred pension items	2,196,172	--
Deferred lease items	590,950	--
	4,304,421	--
Net Position		
Net investment in capital assets	92,279,914	493,820
Restricted for:		
Nonexpendable trust principal	204,168	306,837
Expendable trust - income portion	105,045	--
Town grants and projects	1,550,267	--
Education	3,719,174	--
Unrestricted	(1,032,099)	1,387,152
Total Net Position	\$ 96,826,469	\$ 2,187,809

The accompanying notes are an integral part of these financial statements.

TOWN OF SCARBOROUGH, MAINE

STATEMENT 3

BALANCE SHEET
GOVERNMENTAL FUNDS

JUNE 30, 2023

	General	Haigis Parkway Assessments	General Town Improvements	Other Governmental Funds	Total Governmental Funds
Assets					
Cash and cash equivalents	\$ 15,755,571	\$ --	\$ 1,074,774	\$ 2,503,549	\$ 19,333,894
Investments	1,864,600	--	103,392	10,303,307	12,271,299
Receivables:					
Accounts, net	550,812	--	--	47,441	598,253
Intergovernmental	520,355	--	--	1,249,816	1,770,171
Taxes receivable	343,077	--	--	--	343,077
Tax liens	657,309	--	--	--	657,309
Interfund loans receivable	10,380,500	--	--	970,626	11,351,126
Tax acquired property	7,231	--	--	--	7,231
Prepaid expenses	--	--	--	715	715
Inventory	20,655	--	--	60,633	81,288
Lease receivable	587,817	--	--	--	587,817
Notes receivable	--	99,831	--	--	99,831
Total Assets	\$ 30,687,927	\$ 99,831	\$ 1,178,166	\$ 15,136,087	\$ 47,102,011
Liabilities and Fund Balances					
Liabilities:					
Accounts payable and other current liabilities	\$ 4,465,275	\$ --	\$ 1,395,821	\$ 178,310	\$ 6,039,406
Accrued payroll and other related liabilities	5,339,154	--	--	--	5,339,154
Interfund loans payable	--	2,785,219	3,351,789	5,214,118	11,351,126
Unearned revenues	91,584	--	--	1,130,794	1,222,378
Total Liabilities	9,896,013	2,785,219	4,747,610	6,523,222	23,952,064
Deferred Inflows of Resources					
Unavailable revenue - property taxes	929,000	--	--	--	929,000
Unavailable revenue - leases	590,950	--	--	--	590,950
Total Deferred Inflows of Resources	1,519,950	--	--	--	1,519,950
Fund Balances:					
Nonspendable Permanent Fund Principal	--	--	--	204,168	204,168
Nonspendable Inventory	20,655	--	--	60,633	81,288
Restricted for Town	2,785,219	--	--	1,655,312	4,440,531
Restricted for Education	2,189,174	--	--	961,585	3,150,759
Committed - General Fund	594,082	--	--	--	594,082
Committed - Education	--	--	--	714,522	714,522
Committed - Special Revenues	--	--	--	6,188,816	6,188,816
Assigned - General Fund	1,603,655	--	--	--	1,603,655
Assigned - Education	1,530,000	--	--	--	1,530,000
Unassigned Town	10,549,179	(2,685,388)	(3,569,444)	(1,172,171)	3,122,176
Total Fund Balances	19,271,964	(2,685,388)	(3,569,444)	8,612,865	21,629,997
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 30,687,927	\$ 99,831	\$ 1,178,166	\$ 15,136,087	

The accompanying notes are an integral part of these financial statements.

TOWN OF SCARBOROUGH, MAINE

STATEMENT 4

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS

FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	General	Haigis Park way Assessments	General Town Improvements	Other Governmental Funds	Total Governmental Funds
Revenues:					
Taxes	\$ 83,132,265	\$ --	\$ 202,000	\$ 625,000	\$ 83,959,265
Licenses and permits	1,435,227	--	--	--	1,435,227
Intergovernmental	17,115,255	--	--	10,758,712	27,873,967
Interest earned	410,359	688	358	172,412	583,817
Donations	--	--	--	655,261	655,261
Assessments and impact fees	--	--	--	4,210,905	4,210,905
Other	6,429,301	--	1,297,380	2,398,817	10,125,498
Total Revenues	108,522,407	688	1,499,738	18,821,107	128,843,940
Expenditures:					
Current:					
General government	8,044,187	--	--	--	8,044,187
Public services	6,374,322	--	--	--	6,374,322
Public safety	14,422,450	--	--	--	14,422,450
Public works	7,586,752	--	--	--	7,586,752
Education	61,367,236	--	--	7,050,496	68,417,732
County tax	3,119,411	--	--	--	3,119,411
Debt service	6,388,650	--	--	--	6,388,650
Capital improvements	1,823,768	--	5,293,586	1,085,532	8,202,886
Other	--	--	--	10,055,815	10,055,815
Total Expenditures	109,126,776	--	5,293,586	18,191,843	132,612,205
(Deficiency)/Excess of Revenues Over Expenditures	(604,369)	688	(3,793,848)	629,264	(3,768,265)
Other Financing Sources (Uses):					
Transfers in	3,996,190	--	917,280	811,436	5,724,906
Transfers out	(2,863,747)	(5,498)	--	(2,855,661)	(5,724,906)
Total Other Financing Sources (Uses)	1,132,443	(5,498)	917,280	(2,044,225)	--
Net Change in Fund Balances	528,074	(4,810)	(2,876,568)	(1,414,961)	(3,768,265)
Fund Balance (Deficit) - Beginning of Year	18,743,890	(2,680,578)	(692,876)	10,027,826	25,398,262
Fund Balance (Deficit) - End of Year	\$ 19,271,964	\$ (2,685,388)	\$ (3,569,444)	\$ 8,612,865	\$ 21,629,997

The accompanying notes are an integral part of these financial statements.

TOWN OF SCARBOROUGH, MAINE

RSI-1

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL (BUDGETARY BASIS) GENERAL FUND

FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Taxes	\$ 83,039,648	\$ 83,039,648	\$ 83,132,265	\$ 92,617
Licenses and permits	1,210,085	1,210,085	1,435,227	225,142
Intergovernmental	11,799,342	11,799,342	12,329,518	530,176
Interest earned	100,000	100,000	410,359	310,359
Unclassified	7,212,466	7,212,466	7,579,301	366,835
Total revenues	103,361,541	103,361,541	104,886,670	1,525,129
Expenditures:				
Current:				
General government	8,059,696	8,027,682	8,044,187	(16,505)
Public services	6,226,906	6,248,338	6,374,322	(125,984)
Public safety	14,721,691	14,731,734	14,422,450	309,284
Public works	7,813,389	7,813,928	7,586,752	227,176
Education	58,985,856	58,985,856	56,581,499	2,404,357
County tax	3,119,411	3,119,411	3,119,411	-
Debt service	6,733,651	6,733,651	6,388,650	345,001
Capital improvements	3,285,714	3,285,714	1,823,768	1,461,946
Total expenditures	108,946,314	108,946,314	104,341,039	4,605,275
Excess (deficiency) of revenues over expenditures	(5,584,773)	(5,584,773)	545,631	6,130,404
Other financing sources (uses):				
Transfers in	3,669,119	3,669,119	2,846,190	(822,929)
Transfers out	(2,001,850)	(2,001,850)	(2,863,747)	(861,897)
Utilization of surplus	3,446,462	3,446,462	-	(3,446,462)
General obligation bonds	805,000	805,000	-	(805,000)
Overlay	(333,958)	(333,958)	-	333,958
Total other financing sources (uses)	5,584,773	5,584,773	(17,557)	(5,602,330)
Net change in fund balances - budgetary basis	-	-	528,074	528,074
Fund balance, beginning of year	-	-	18,743,890	-
Fund balance, end of year	\$ -	\$ -	\$ 19,271,964	\$ -

TOWN OF SCARBOROUGH, MAINE
STATEMENT OF CHANGES IN GENERAL LONG-TERM DEBT
GENERAL LONG-TERM DEBT

EXHIBIT G-1

FOR THE YEAR ENDED JUNE 30, 2023

	Interest Rate	Final Maturity Date	Annual Principal Payments	Balance Beginning of Year	Current Year		Balance End of Year
					Issued	Retired	
General Obligation Bonds							
2012 Capital Improvements	3.00%	2023	\$3,520,000 in 2023	\$ 3,520,000	\$ --	\$ 3,520,000	\$ --
2013 Capital Improvements	Varies	2024	765,000 in 2023				
	Varies		715,000 in 2024	1,480,000	--	765,000	715,000
2014 Capital Improvements	2.00%	2034	300,000 in 2023				
	3.00%		300,000 to 2024				
	3.00%		250,000 to 2029				
	4.00%		50,000 to 2034	2,100,000	--	300,000	1,800,000
2015 Capital Improvements	Varies	2035	335,000 in 2023				
	4.00%		320,000 to 2025				
	Varies		265,000 to 2029				
	3.00%		245,000 to 2030				
	3.00%		165,000 in 2031				
	3.00%		160,000 to 2034				
	3.00%		150,000 in 2035	3,075,000	--	335,000	2,740,000
2016 Capital Improvements	2.00%	2036	435,000 in 2023				
	2.50%		430,000 in 2024				
	3.00%		395,000 to 2026				
	3.00%		340,000 in 2027				
	4.00%		335,000 in 2028				
	4.00%		165,000 in 2029				
	3.00%		65,000 to 2036	2,950,000	--	435,000	2,515,000
2017 Capital Improvements	5.00%	2037	190,000 in 2023				
	5.00%		185,000 to 2027				
	3.00%		55,000 to 2032				
	3.00%		35,000 to 2037	1,380,000	--	190,000	1,190,000
2018 Capital Improvements	5.00%	2048	930,000 to 2024				
	5.00%		695,000 to 2027				
	5.00%		690,000 to 2029				
	4.00%		635,000 to 2031				
	Varies		580,000 to 2034				
	4.00%		510,000 to 2039				
	Varies		500,000 to 2048	15,385,000	--	930,000	14,455,000

TOWN OF SCARBOROUGH, MAINE

EXHIBIT G-1

STATEMENT OF CHANGES IN GENERAL LONG-TERM DEBT (CONTINUED)
GENERAL LONG-TERM DEBT

FOR THE YEAR ENDED JUNE 30, 2023

	Interest Rate	Final Maturity Date	Annual Principal Payments	Balance Beginning of Year	Current Year		Balance End of Year		
General Obligation Bonds									
2019 Capital Improvements	5.00%	2049	\$410,000 to 2025						
	Varies		295,000 to 2035						
	3.00%		260,000 to 2040						
	3.00%		120,000 to 2049	\$ 6,560,000	—	\$ 410,000	\$ 6,150,000		
2020 Capital Improvements	Varies		745,000 to 2026						
	5.00%		370,000 to 2031						
	Varies		215,000 to 2036						
	2.25%		80,000 to 2039						
2020 Advance Refunding A	2.25%	2031	75,000 to 2040	6,295,000	—	745,000	5,550,000		
	4.00%		385,000 to 2025						
	2.50%		380,000 in 2026						
	2.25%		195,000 in 2027						
2020 Advance Refunding B	2.25%	2043	185,000 to 2031	2,470,000	—	385,000	2,085,000		
	3.00%		345,000 in 2021						
	3.00%		0 to 2023						
	4.00%		2,125,000 in 2024						
	4.00%		2,525,000 in 2025						
	4.00%		2,555,000 in 2027						
	4.00%		2,675,000 in 2027						
	4.00%		2,680,000 in 2028						
	4.00%		2,640,000 in 2029						
	4.00%		2,700,000 in 2030						
	5.00%		2,770,000 in 2031						
	5.00%		2,855,000 in 2032						
	5.00%		2,885,000 in 2033						
	5.00%		2,225,000 in 2034						
	2.33%		1,740,000 in 2035						
	2.38%		1,230,000 in 2036						
	2.87%		1,200,000 in 2037						
	2.87%		1,185,000 in 2038						
	2.87%		1,170,000 in 2039						
	2.87%		1,155,000 in 2040						
	2.87%		1,140,000 in 2041						
	2.87%		1,125,000 in 2042						
	2.87%		535,000 in 2043	39,115,000	—	—	39,115,000		
	2021 Capital Improvements		5.00%		350,000 to 2027				
			5.00%		300,000 to 2032				
			2.00%		75,000 to 2037				
			2.00%		20,000 to 2042	3,725,000	—	350,000	3,375,000
					88,055,000	—	8,365,000	79,690,000	
				\$ 88,055,000	\$ —	\$ 8,365,000	\$ 79,690,000		

Report from the

COLLECTIONS/EXCISE TAX OFFICE

To the Town Manager, Town Council, and Citizens of Scarborough:

The Collections/Excise Department is responsible for all vehicle registrations. Our staff is here to assist you in registering your automobiles, trucks, snowmobiles, ATV's and boats, along with hunting and fishing licenses. We are also here to answer any questions you may have regarding this process. We appreciate the opportunity to be of service to the citizens of Scarborough, and I look forward too many more years of serving our community.

The Rapid Renewal allows citizens to register vehicles on-line via the internet. This program has been on a steady increase and, as the state perfected its online renewal process, we have seen accelerated growth in the area. As always, all of the staff in the Excise Office will continue to be here for you with our friendly smiles and excellent customer service.

Respectfully submitted,

Barbara Fagnant,
Excise Office



Barbara Fagnant
Excise Agent

<u>2023</u>	<u>2022</u>	<u>2021</u>
Excise Tax Collected:	Excise Tax Collected:	Excise Tax Collected:
Total Vehicle Excise...\$7,369,371.45	Total Vehicle Excise...\$7,132,628.15	Total Vehicle Excise...\$7,140,355.83
Boat Excise.....\$32,726.60	Boat Excise.....\$30,487.85	Boat Excise.....\$34,573.30
Town Fees Collected:	Town Fees Collected:	Town Fees Collected:
Automobile.....\$88,326.00	Automobile.....\$89,570.00	Automobile.....\$92,260.00
Boat Excise.....\$1,154.20	Boat Excise.....\$1,121.00	Boat Excise.....\$1,329.00
Snowmobile.....\$368.00	Snowmobile.....\$477.00	Snowmobile.....\$466.00
ATV's.....\$254.00	ATV's.....\$286.00	ATV's.....\$279.00
Total Revenues...\$7,492,200.25	Total Revenues...\$7,254,570.00	Total Revenues...\$7,269,263.13



Marsh Scenery

Report from the

TOWN ASSESSOR



Nicholas Cloutier

Town Assessor

To the Town Manager, Town Council, and Citizens of Scarborough:

This year the tax rate was set at \$15.39 per thousand dollars of value based on a taxable valuation of \$4,988,176,876 for real and personal property as of April 1, 2022. This is an increase in taxable valuation of \$142,494,100 from 2021 or 2.94%. The 2022-2023 total tax levy was \$76,768,042.

The total number of taxpayers who qualified for the State of Maine Homestead Exemption in 2022-2023 was 5,318 resulting in a savings of \$384.75 in property taxes. The total number of Veterans and Widows of Veterans qualifying for the Maine Veteran's Exemption was 557 resulting in a tax savings of \$92.34. In order to qualify for these exemptions taxpayers must meet requirements noted on the applications and submit them to the Assessor's Office by April 1st.

The 2022-2023 Tax Year was the 15th year of the Town's Senior Property Tax Reimbursement program. 408 applications were approved for a total refund of \$300,215.33. In order to qualify for this reimbursement, you need to be 62 years of age, a ten-year resident of Scarborough and the Federal Adjusted Gross Income for adults in the household cannot exceed \$50,000. All Scarborough citizens are encouraged to call or visit our office so that we can determine if you qualify for

any exemption and assure that the proper forms are completed in a timely manner.

For additional information regarding annual Assessment data and Tax Relief programs, please visit the Assessing Department page on the Town's website. Our staff is available to all citizens for any questions you may have concerning your valuation and property tax.

Respectfully submitted,

Nicholas Cloutier, CMA,
Town Assessor



Report from the

PURCHASING DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

The Town of Scarborough's Purchasing Office is responsible for procuring goods, services and construction for all Town Departments as well as administering bids and purchasing contracts. Created in 2005, the Purchasing Office collaborates with all departments to streamline the bidding and purchasing processes for the Town.

During fiscal 2023, Purchasing initiated and secured bids for numerous Town and School projects including:

- Plow Cab & Chassis and Gear for Public Works
- Sidewalk Tractor for Public Works
- ½ Ton Pickup for Public Works
- Resin Floor System for Public Works Facility
- Fire Department VHF Radios
- Fire Department Marine Rescue Vessel
- Fire Department Quint Aerial Apparatus
- Fire Department Self Contained Breathing Apparatus
- School Department Work Truck
- Community Services Work Truck
- Heating Oil's Bid and Utility Contracts
- Mowing Contract for Schools and Library
- Air Handler Unit for Municipal Building
- Phillips Brook Stream Restoration Project
- Two Way Radios for Police Department
- Police Cruisers
- Police Ammunition
- Town-wide Paving Contracts
- Road Reconstruction Contracts
- Engineering Bd and Agreements
- Audit Services
- Utility Tracking/Solar Conversion
- Gas and Diesel and heating fuel contracts

As with all Departments this past year, the Purchasing Department has had to adapt and refine their duties and needs accordingly. We look forward to assisting the Town in all capacities for future contracts and combined purchasing power.

Through the Town of Scarborough's online website, businesses can utilize both the Vendor Self-Service Web Portal at <https://scarborough.munisselfservice.com/> and our Electronic Bidding Portal at

<http://www.scarboroughmaine.org/departments/finance/purchasing/>

Procurement of goods and services plays a critical role in government and the Purchasing Department continues to assure fairness in the procurement process while continuing to provide the highest quality of products at the most economical price. It is our goal to reduce costs and improve processing times for purchases and create a more transparent procurement process, not only within Purchasing but with local departments and our regional neighbors.

Respectfully submitted,

Kimberly Morrison,

Purchasing Specialist

Report from the

TAX COLLECTIONS OFFICE



Lisa Saulle

Deputy Tax Collector

To the Town Manager, Town Council, and Citizens of Scarborough:

The following is the annual report from the Scarborough Tax Collection Office for the Fiscal Year July 1, 2022, through June 30, 2023. The following pages show the uncollected real estate and personal property taxes for this same period.

Respectfully submitted,

Lisa Saulle,

Deputy Tax Collector

Please visit the Tax Office for more information for on-line tax information visit: www.scarboroughmaine.org and navigate to the Accounting/Collections Web pages.

UNCOLLECTED REAL ESTATE TAXES OF JUNE 30, 2023

2011					
	ELLIS, WAYNE	T003004	4 DAVID DR	\$ 55.36	
2012					
	ELLIS, WAYNE	T003004	4 DAVID DR	\$ 85.03	
2013					
	ELLIS, WAYNE	T003004	4 DAVID DR	\$ 100.23	
2014					
	DOUGLAS, PAUL W	R012005	3924 CEMDIL DR	\$ 1,021.80	
	ELLIS, WAYNE	T003004	4 DAVID DR	\$ 101.17	
	KITCHEN, STEVE	T003-029	29 MATTHEWS WAY	\$ 157.35	***
2015					
	AMES, JOAN E	T003019	1025 RIVER RD	\$ 204.82	
	DAVIS, ROBERT & BARBARA	T003010	10 DAVID DR	\$ 97.90	
	DOUGLAS, PAUL W	R012005	3924 CEMDIL DR	\$ 1,046.52	
	ELLIS, WAYNE	T003004	4 DAVID DR	\$ 102.29	
	KITCHEN, STEVE	T003-029	29 MATTHEWS WAY	\$ 159.91	***
2016					
	AMES, JOAN E	T003019	1025 RIVER RD	\$ 166.25	
	DOUGLAS, PAUL W	R012005	3924 CEMDIL DR	\$ 1,075.29	
	MONTGOMERY, JOHN	T003008	8 DAVID DR	\$ 52.40	
	OBRIEN, AMANDA	T003011	11 DAVID DR	\$ 195.90	
2017					
	AMES, JOAN E	T003019	1025 RIVER RD	\$ 170.09	
	DOUGLAS, PAUL W	R012005	3924 CEMDIL DR	\$ 1,110.37	
	MONTGOMERY, JOHN	T003008	8 DAVID DR	\$ 202.46	
	OBRIEN, AMANDA	T003011	11 DAVID DR	\$ 200.76	

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2023

2018					
	DOUGLAS, PAUL W	R012005	3924 CEMDIL DR	\$ 1,117.20	
	LECLAIR, PAUL	R026005D	124 ASH SWAMP RD	\$ 1,605.76	
	MONTGOMERY, JOHN	T003008	8 DAVID DR	\$ 174.37	
	WILLIGAR, JUSTIN	T003028	28 MATTHEWS WAY	\$ 296.08	
2019					
	BRADY, JOHN E JR	R0732022	5 CAMPERDOWN ELM DR UNIT #6	\$ 3,095.10	
	DESOUZA, MICHAEL	U043036A	9 LIBBY ST	\$ 94.43	
	DOUGLAS, PAUL W	R012005	C/O THOMAS PACKARD	\$ 354.69	
	JOHNSON, SANDRA	T001245	245 DEERWOOD ST	\$ 119.67	
	LECLAIR, PAUL	R026005D	124 ASH SWAMP RD	\$ 1,778.38	
	WHEELER, HARRY A JR HEIRS OF	R019012A		\$ 1,312.86	
2020					
	BAIZLEY, MARY ANN E	U033017	28 DUNSTAN LANDING RD	\$ 4,948.14	***
	BRADY, JOHN E JR	R0732022	5 CAMPERDOWN ELM DR UNIT #6	\$ 3,128.23	
	DESOUZA, MICHAEL	U043036A	9 LIBBY ST	\$ 62.13	
	DOUGLAS, PAUL W	R012005	C/O THOMAS PACKARD	\$ 357.98	
	FOSTER, ROBERT JOHN	R099040	312 PLEASANT HILL RD	\$ 3,582.06	***
	LECLAIR, PAUL	R026005D	124 ASH SWAMP RD	\$ 1,797.16	
	PINE POINT HEIGHTS LLC	R023016	762 MAIN ST	\$ 400.18	
	PIPER, ARLENE P	T002332	332 GARNET DR	\$ 488.79	
	WHEELER, HARRY A JR HEIRS OF	R019012A		\$ 184.37	
2021					
	ALOFS, DAVID B & CARLENE E	U027403	5 WINDSOR PINES DR	\$ 6,215.20	***
	BAIZLEY, MARY ANN E	U033017	28 DUNSTAN LANDING RD	\$ 5,024.35	***
	BLACKPOYNT PARTNERSHIP	U017030	36 DOUGLASS DR	\$ 232.91	
	BRADY, JOHN E JR	R0732022	5 CAMPERDOWN ELM DR UNIT #6	\$ 3,176.20	
	BRIDGES, LINDA S	U031046	8 BROADTURN RD	\$ 3,146.82	***
	BROWN, MITCHELL JAMES	R098023D	16 IVORY HILL LN	\$ 6,391.52	
	BURGESS, JOHN M	U002118	7 SHELL ST	\$ 4,210.63	***
	COLPRITT, MATTHEW	R053002A	343 PAYNE RD	\$ 4,433.57	***
	CONCANNON, MICHAEL T	U048030A	PO BOX 125	\$ 3,865.97	
	D3 INVESTMENTS LLC	R078012B	1 COMMERCIAL RD	\$ 3,519.08	***
	DESOUZA, MICHAEL	U043036A	9 LIBBY ST	\$ 134.12	
	DOUGLAS, PAUL W	R012005	C/O THOMAS PACKARD	\$ 363.00	
	FOSTER, ROBERT J	R099041	312 PLEASANT HILL RD	\$ 1,810.41	
	FOSTER, ROBERT JOHN	R099040	312 PLEASANT HILL RD	\$ 2,363.81	
	HAYES, MICHAEL P	U0461204	15 BUNKER HILL TERR	\$ 3,371.08	
	HORR, DOROTHY M HEIRS OF	R020008	83 HOLMES RD	\$ 624.21	
	LA PROJECTS LLC	U023088	3 LANE BY THE SEA	\$ 9,254.21	***
	LECLAIR, PAUL	R026005D	124 ASH SWAMP RD	\$ 1,824.50	
	LEVY, VALERIE	R010013	62 TWIN BROOKS DR	\$ 284.05	
	MARQUIS, JULIE	U042015	27 IMPERIAL LN	\$ 3,697.40	
	NELSON, CAROLE J	U051044	192 PAYNE RD	\$ 4,333.04	
	PARSONS-WEST, ZACHARY	T003030	30 MATTHEWS WAY	\$ 169.68	
	PETERSON, ALISON T	U001028	73 LANG ST	\$ 5,399.17	
	PINE POINT HEIGHTS LLC	R023016	762 MAIN ST	\$ 257.84	
	PIPER, ARLENE P	T002332	332 GARNET DR	\$ 556.32	
	POWERS, MEGHAN C	U006108	4 RAMSAY TER	\$ 3,774.73	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2023

	RAABE, JENNIFER	U006113	22 ROBINSON RD	\$ 2,171.44	
	SACO STREET REALTY LLC	R016003	ATTN: HERRICK INC	\$ 1,974.53	
	SANSONETTI, MICHAEL	R028008K	31 GLENNDAL CIR	\$ 6,287.90	
	SCOTT, KATHLEEN F	U013009	53 CLAY PITS RD	\$ 3,538.11	***
	SULLIVAN, RICHARD J JR	R073021C	1 SULLIVAN FARM RD	\$ 8,822.72	***
	THAYER DEVELOPMENT LLC	R023001A	27 HOLDEN ST	\$ 3,409.74	
	THAYER DEVELOPMENT LLC	R023001C	27 HOLDEN ST	\$ 1,722.44	
	TIBBETTS, RICHARD	R055020	63 MUSSEY RD	\$ 3,333.96	***
	TLAC MOTORS	R0633005	7 FENWAY RD	\$ 2,899.37	
	WHEELER, HARRY A JR HEIRS OF	R019012A	0 GORHAM RD	\$ 186.70	
	WILKINSON, JEREMY ALBERT	U031075	5 MARTIN AVE	\$ 4,954.76	
	WILLIAMS, STEPHANIE	R041017	41 BEECH RIDGE RD	\$ 1,659.03	
2022					
	34 VESPER LLC	U001115	34 VESPER ST	\$ 176.10	***
	91 OLD OCEAN HOUSE ROAD LLC	R0571B90	91 OLD OCEAN HOUSE RD	\$ 5,940.01	
	ALOFS, DAVID B & CARLENE E	U027403	5 WINDSOR PINES DR	\$ 6,305.62	***
	ALOFS, JEANNINE M	U004058	10 GUNSTOCK RD	\$ 817.87	***
	BAIZLEY, MARY ANN E	U033017	28 DUNSTAN LANDING RD	\$ 5,097.41	***
	BARBOUR, LAURANCE	T001247	247 DEERWOOD ST	\$ 729.01	***
	BLACKPOYNT PARTNERSHIP	U017030	36 DOUGLASS DR	\$ 59,087.19	
	BLAIS, SHELDON	U026006	9 ROSS RD	\$ 4,616.14	
	BRADY, JOHN E JR	R0732022	5 CAMPERDOWN ELM DR UNIT #6	\$ 3,222.32	
	BRIDGES, LINDA S	U031046	8 BROADTURN RD	\$ 2,714.37	
	BROWN, MELISSA RAE	R041022	31 BEECH RIDGE RD	\$ 4,562.34	
	BROWN, MITCHELL JAMES	R098023D	16 IVORY HILL LN	\$ 6,484.50	
	BURGESS, JOHN M	U002118	21 LAWRENCE LN	\$ 1,177.01	
	BURGESS, JOHN M & MARY T	U002117	52 LARK ST	\$ 2,493.92	
	CAIRNS, HILARY C HEIRS OF	U0091924	24 RUNNING TIDE DR	\$ 1,970.44	
	CANGE, SUZANNE M	U024001B	272 PINE POINT RD	\$ 6,520.12	
	CAREY, MICHAEL D	U023087A	PO BOX 58	\$ 7,291.01	
	CHAPMAN, DAVID S	R003008	381 COUNTY RD	\$ 5,180.58	
	COLPRITT, MATTHEW	R053002A	343 PAYNE RD	\$ 4,498.01	
	CONCANNON, MICHAEL T	U048030A	PO BOX 125	\$ 3,922.15	
	CONNOLLY, THOMAS R	R043010	29 MITTON ST	\$ 59.01	
	CORDINER, BARBARA J HEIRS OF	R032002	C/O GEORGE CORDINER	\$ 1,623.40	
	CORNWALL, ALLEN S	R043215	21 HIDDEN CREEK DR	\$ 1,878.21	
	D3 INVESTMENTS LLC	R078012B	1 COMMERCIAL RD	\$ 7,137.06	***
	DESOUZA, MICHAEL	U043036A	9 LIBBY ST	\$ 135.90	
	DIMICK, JOYCE	U001013	C/O PATRICK DIMICK	\$ 1,651.66	
	DIMICK, PATRICK	U001018	1522 FAIRFIELD BEACH RD	\$ 5,954.01	
	DOUGLAS, PAUL W	R012005	C/O THOMAS PACKARD	\$ 368.12	
	DWYER, JAMES	R039020	95 MAPLE AVE	\$ 2,798.66	
	EMMONS, SAMANTHA	U055036	11 PACER WAY	\$ 899.54	***
	FORMANT, PETER COOPER	U003034	163 FOGG RD	\$ 2,870.72	
	FOSTER, ROBERT J	R099041	312 PLEASANT HILL RD	\$ 3,424.74	
	FOSTER, ROBERT JOHN	R099040	312 PLEASANT HILL RD	\$ 3,689.92	
	HARTFORD, MERLE	R054025	169 GORHAM RD	\$ 2,208.48	
	HAYES, MICHAEL P	R041112	15 BUNKER HILL TER	\$ 6,286.79	
	HAYES, MICHAEL P	U0461204	15 BUNKER HILL TERR	\$ 3,420.04	
	HEATLEY, GLORIA J HEIRS OF	R037017	223 GORHAM RD	\$ 4,895.18	***
	HOLMAN, EDWARD A	U039024	35 OLD STAPLES HILL RD	\$ 2,536.38	
	HORR, DOROTHY M HEIRS OF	R020008	83 HOLMES RD	\$ 2,260.46	
	KEBIWIL LLC	R078070A	137 PLEASANT HILL RD	\$ 5,714.69	***

UNCOLLECTED REAL ESTATE TAXES AS OF JUNE 30, 2023

IRELAND, PAUL & PATRICIA	R093023	97 FOGG RD	\$ 4,428.98	
LA PROJECTS LLC	U023088	117 ELM ST	\$ 5,004.24	
LECLAIR, PAUL	R026005D	134 ASH SWAMP RD	\$ 1,850.93	
LEVY, VALERIE	R010013	62 TWIN BROOKS DR	\$ 4,014.73	
LIBBY, JEFFREY F	R035002A	111 RUNNING HILL RD	\$ 7,476.17	***
LIBBY, JEFFREY F	R035003	117 RUNNING HILL RD	\$ 1,733.84	***
LIBBY, JEFFREY	U032066	24 FOXWELL DR	\$ 2,778.28	***
LIBBY, KENNETH D	U001114	32 VESPER ST	\$ 5,604.18	***
MAGAUDDA, GINA M	U022082	5 TASKER AVE	\$ 3,824.58	***
MAO PROPERTIES	R018029	359 GORHAM RD	\$ 931.45	***
MAO PROPERTIES	R0633004	3 SOUTHGATE RD 4	\$ 1,571.19	***
MARQUIS, JULIE	U042015	27 IMPERIAL LN	\$ 3,751.12	
MCCORMICK, KEVIN	U048060	2 PARK AVE	\$ 3,625.59	***
MCDUGALL, JOAN B ESTATE OF	R102024	C/O MICHAEL A MCDUGALL PR	\$ 15,078.49	
MELVIN, KATRINA M	U047010	6 SECOND AVE	\$ 2,157.22	***
MERLE HARTFORD PAINTING LLC	R054025B	169 GORHAM RD	\$ 139.17	***
MERLE HARTFORD PAINTING LLC	R054025C	169 GORHAM RD	\$ 43.11	
NELSON, CAROLE J	U051044	192 PAYNE RD	\$ 4,396.02	
OCEANSIDE HOUSE LLC	U002052	ATTN: MORRIS, WHITFIELD L	\$ 2,301.22	
PELLETIER FAMILY REV. TRUST	U0554013	30 PACER WAY 113	\$ 750.89	***
PETERSON, ALISON T	U001028	73 LANG ST	\$ 11,028.62	
PINE POINT HEIGHTS LLC	R023016	762 MAIN ST	\$ 261.42	
PIPER, ARLENE P	T002332	332 GARNET DR	\$ 542.29	
POWERS, MEGHAN C	U006108	4 RAMSAY TER	\$ 3,829.57	***
PRIDE, RALPH H	U001060	6 WHITE SANDS LN	\$ 5,927.04	***
QUIMBY, JANIS	R078015	120 PLEASANT HILL RD	\$ 3,290.63	
RAABE, JENNIFER	U006113	22 ROBINSON RD	\$ 2,227.62	
RISBARA, ROCCO C III	R074006	60 BLACK POINT RD	\$ 2,082.51	
ROBERTS, DOREEN	R045004	98 BROADTURN RD	\$ 2,210.15	***
SACO STREET REALTY LLC	R016003	ATTN: HERRICK INC	\$ 2,003.13	
SANDERS, JAMES G	U014001C	5 OLD NECK RD	\$ 5,819.20	
SANSONETTI, MICHAEL	R028008K	31 GLENNDAL CIR	\$ 6,379.37	
SCOTT, KATHLEEN F	U013009	53 CLAY PITS RD	\$ 3,589.49	
SHORE CAPITAL REAL ESTATE PARTNERS HOLDC	U034022A	1 EAST WACKER DR STE 2900	\$ 153.65	
SKILLING, BERNADETTE N	R022024D	7 JOHNSON RD	\$ 490.96	***
SULLIVAN, RICHARD J JR	R073021C	1 SULLIVAN FARM RD	\$ 8,951.13	***
TASSIE, KAREN A	U0111215	C/O ANTHONY LACERTOSA AND GA	\$ 5,549.22	
THAYER DEVELOPMENT LLC	R023001A	27 HOLDEN ST	\$ 3,459.25	
THAYER DEVELOPMENT LLC	R023001C	27 HOLDEN ST	\$ 1,747.37	
THERIO, EUGENE	R014022B	50 ANDERSON AVE	\$ 58.98	
THOMPSON, DAVID	R019009A	388 GORHAM RD	\$ 4,507.43	***
THOMPSON, KENNETH E HEIRS OF	R004022	C/O CYNTHIA SMUTZ	\$ 1,692.53	
TIBBETTS, RICHARD E	R055020	63 MUSSEY RD	\$ 3,382.38	
TLAC MOTORS	R0633005	7 FENWAY RD	\$ 2,941.45	
VAILLANCOURT, ARLENE M	R031015	115 HOLMES RD	\$ 2,993.24	
WATERSTONE SCARBOROUGH LLC	R0373307	250 1ST AVE STE 202	\$ 139,403.62	
WHEELER, HARRY A JR HEIRS OF	R019012A	0 GORHAM RD	\$ 189.25	
WILKINSON, JEREMY ALBERT	U031075	5 MARTIN AVE	\$ 5,026.80	
WILLAUER, DAVID O	U020023	6 SANCTUARY LN	\$ 105.25	***
WILLIAMS, PAUL E	R008013A	259 BROADTURN RD	\$ 5,560.33	***
WILLIAMS, STEPHANIE	R041017	41 BEECH RIDGE RD	\$ 1,683.04	

*** Represents Taxes Paid After June 30, 2023

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

1997				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	1,370.44
1998				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	3,381.79
1999				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	3,253.49
2000				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	3,391.21
2001				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	2,690.70
2002				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	2,219.62
2003				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	823.00
2004				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	1,300.50
2005				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	847.50
2006				
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	861.00
2007				
	MAIETTA CONSTRUCTION INC	154 PLEASANT HILL RD	\$	6,068.74
	STEARNS PROPERTY SERVICE	287 GORHAM RD	\$	885.00
2008				
	MAIETTA CONSTRUCTION INC	154 PLEASANT HILL ROAD	\$	5,694.71
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	911.25
2009				
	CREATIVE AWARDS	225 US ROUTE 1	\$	125.01
	G M POLLACK	600 ROUNDWOOD DRIVE	\$	1,250.05
	MAIETTA CONSTRUCTION INC	154 PLEASANT HILL ROAD	\$	4,348.49
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$	8,235.99
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	911.25
2010				
	ALL POINTS REALTORS	674 US ROUTE 1	\$	126.30
	AT & T	383 US ROUTE 1	\$	505.20
	CREATIVE AWARDS	225 US ROUTE 1	\$	252.60
	DR STEREO	695 US ROUTE 1	\$	34.10
	G M POLLACK	600 ROUNDWOOD DRIVE	\$	505.20
	INNES PHOTO SERVICES	25 PLAZA DRIVE STE 6	\$	7.46
	MAIETTA CONSTRUCTION INC	154 PLEASANT HILL ROAD	\$	3,497.25
	MAIETTA FOUNDATION	154 PLEASANT HILL ROAD	\$	202.08
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$	2,822.93
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$	947.25
2011				
	AT & T	383 US ROUTE 1	\$	526.95
	ATTENTION TO EVERY DETAIL	4 SOUTHGATE ROAD	\$	40.93
	CREATIVE AWARDS	225 US ROUTE 1	\$	266.35
	DRAGON FIRE MARTIAL ARTS INC	154 PLEASANT HILL ROAD	\$	31.81
	G M POLLACK	600 ROUNDWOOD DRIVE	\$	526.95
	INNES PHOTO SERVICES	25 PLAZA DRIVE STE 6	\$	525.77
	MAIETTA CONSTRUCTION INC	154 PLEASANT HILL ROAD	\$	1,369.99
	MAIETTA FOUNDATION	154 PLEASANT HILL ROAD	\$	214.23

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	MAINE AUTO DETAILING	9 WASHINGTON AVENUE	\$ 136.05
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$ 2,116.61
	MAINE FLORAL CREATIONS	693 US ROUTE 1	\$ 43.54
	NCS LOGISTICS	3 SOUTHGATE ROAD	\$ 40.93
	PINE POINT PEDIATRIC & ADOLESCENT	6 PINE POINT ROAD	\$ 285.90
	PORTLAND AIR CONDITIONING INC	29 WASHINGTON AVENUE	\$ 658.55
	STEARNS PROPERTY SERVICE	287 GORHAM ROAD	\$ 983.00
	STIR CRAZY	183 US ROUTE 1	\$ 392.74
	TILE SOLUTIONS	7 SOUTHGATE BUSINESS PARK	\$ 70.90
2012			
	CREATIVE AWARDS	225 US ROUTE 1	\$ 282.11
	DR STEREO	695 US ROUTE 1	\$ 43.37
	IWORX INC / PREVAL DIRECT	51 US ROUTE 1	\$ 2,400.41
	KITCHEN & CORK	400 EXPEDITION DRIVE UNIT A	\$ 558.11
	LILLEY'S LIMOUSINE	25 ROSS ROAD	\$ 41.99
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 1,450.97
	MAIL AMERICA INC	6 US ROUTE 1	\$ 282.11
	MAINE COAST PROPERTIES	383 US ROUTE 1	\$ 678.17
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$ 2,241.71
	ROVNER, RONALD MD	96 CAMPUS DRIVE	\$ 534.21
	SEA SMOKE BBQ	183 US ROUTE 1	\$ 351.11
	SRAM CORP	151 US ROUTE 1	\$ 440.81
	THE SPECIFIC CHIROPRACTIC CENTER	51 US ROUTE 1	\$ 696.11
	WATERHOUSE TREE SERVICE	24 W BEECHRIDGE ROAD	\$ 282.11
2013			
	BROWN FOX PRINTING	253 US ROUTE 1	\$ 412.65
	CREATIVE AWARDS	225 US ROUTE 1	\$ 331.42
	CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 154.18
	FARREN INSURANCE SERVICES	153 US ROUTE 1	\$ 30.11
	INNES PHOTO SERVICES	25 PLAZA DRIVE	\$ 783.38
	KITCHEN & CORK	400 EXPEDITION DRIVE UNIT A	\$ 656.36
	LILLEY'S LIMOUSINE	25 ROSS ROAD	\$ 49.31
	LITTLE PAWS LLC	456 PAYNE ROAD	\$ 168.95
	LUXURY NAILS & SPA	201 US ROUTE 1	\$ 198.49
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 1,707.98
	MAIL AMERICA INC	6 US ROUTE 1	\$ 331.42
	MAINE COAST PROPERTIES	383 US ROUTE 1	\$ 798.15
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$ 1,733.09
	MEAT HOUSE-LOPEZ, CHAFF & WIESMAN	450 PAYNE ROAD	\$ 2,313.55
	ROVNER, RONALD MD	96 CAMPUS DRIVE	\$ 112.82
	SRAM CORP	151 US ROUTE 1	\$ 519.00
	TREELY UNI LANDSCAPE	262 BROADTURN ROAD	\$ 412.66
	VIKING RESTORATION	3 SOUTHGATE ROAD	\$ 87.72
	WATERHOUSE TREE SERVICE	24 W BEECHRIDGE ROAD	\$ 656.36
	WATERMATIC IRRIGATION CO	21 WASHINGTON AVENUE	\$ 259.05
2014			
	BARD INDUSTRIES	6 WASHINGTON AVENUE	\$ 664.40
	COLPRITT, DANIEL	343 PAYNE ROAD	\$ 30.95
	COMPUTERWORKS	450 PAYNE ROAD	\$ 92.11
	CREATIVE AWARDS	25 PLAZA DRIVE	\$ 365.42
	CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 166.10
	FARM FAMILY INSURANCE	89 MUSSEY ROAD	\$ 18.12
	INNES PHOTO SERVICES	27 GORHAM ROAD	\$ 874.29
	KITCHEN & CORK	400 EXPEDITION DRIVE	\$ 730.84
	LILLEY'S LIMOUSINE	25 ROSS ROAD	\$ 48.32
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 1,008.68

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	MAIL AMERICA INC	6 US ROUTE 1	\$ 365.42	
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$ 1,765.19	
	MAINE SHELLWARE	6 SCIENCE PARK ROAD	\$ 67.95	
	MAINE STREET LIVING	27 GORHAM ROAD	\$ 223.48	
	MIMOSAS SALON	29 GORHAM ROAD	\$ 155.53	
	OAK HILL MONTESSORI SCHOOL	7 BLACK POINT ROAD	\$ 42.28	
	ROVNER, RONALD MD	400 ENTERPRISE DRIVE	\$ 119.29	
	SMITH AND SON EXCAVATING	86 PLEASANT HILL ROAD	\$ 878.82	
	SRAM CORP	151 US ROUTE 1	\$ 576.82	
	TRANING ROOM, THE	285 US ROUTE 1	\$ 151.00	
	TREELY UNI LANDSCAPE	262 BROADTURN ROAD	\$ 457.53	
	WATERHOUSE TREE SERVICE	24 GORHAM ROAD	\$ 730.84	
	XTREME AUDIO	695 US ROUTE 1	\$ 45.30	
2015				
	ALBY	20 SNOW CANNING ROAD	\$ 77.45	
	ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVENUE	\$ 1,373.96	
	CLIFF'S ANTIQUE MARKET	370 US ROUTE 1	\$ 58.86	
	COLPRITT, DANIEL	343 PAYNE ROAD	\$ 63.51	
	COMPUTERWORKS	152 US ROUTE 1	\$ 94.49	
	DIGITRACE CARE SYSTEMS	29 SPRING STREET	\$ 323.74	
	DUMP GUY, THE	154 PLEASANT HILL ROAD	\$ 30.98	
	FASHIONGODS, THE	201 US ROUTE 1	\$ 79.00	
	FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 53.44	
	HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 87.11	
	HALLOWED GROUND	287 GORHAM ROAD	\$ 30.98	
	HB EXOTICS	287 GORHAM ROAD	\$ 30.98	
	HIGH RIDGE	10 SNOW CANNING ROAD	\$ 77.45	
	I STORE PHONE REPAIR	582 US ROUTE 1	\$ 65.38	
	INNES PHOTO SERVICES	27 GORHAM ROAD	\$ 896.87	
	JACKSON HEWITT TAX SERVICE	605 US ROUTE 1	\$ 38.72	
	KD LANDSCAPING CO	46 SACO STREET	\$ 384.92	
	KEN LITTLE BOAT STORAGE	148 PLEASANT HILL ROAD	\$ 77.45	
	KHIEVS ORIENTAL MARKET	243 US ROUTE 1	\$ 77.45	
	LILLEY'S LIMOUSINE	25 ROSS ROAD	\$ 49.57	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 1,962.58	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 300.51	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 37.18	
	MAIL AMERICA INC	6 US ROUTE 1	\$ 374.86	
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$ 1,810.78	
	MIMOSAS SALON	29 GORHAM ROAD	\$ 319.09	
	OAK HILL MONTESSORI SCHOOL	7 BLACK POINT ROAD	\$ 43.37	
	POWERWHEELS	93 MUSSEY ROAD	\$ 187.43	
	ROVNER, RONALD MD	400 ENTERPRISE DRIVE	\$ 122.37	
	SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	\$ 949.76	
	THE SPA AT SCARBOROUGH	311 BEECH RIDGE ROAD	\$ 41.85	
	TIM BYRNE PHOTOGRAPHY	27 GORHAM ROAD	\$ 94.49	
	TRANING ROOM, THE	285 US ROUTE 1	\$ 154.90	
	TREELY UNI LANDSCAPE	262 BROADTURN ROAD	\$ 469.35	
	WATERHOUSE TREE SERVICE	24 W BEECH ROAD	\$ 749.72	
	XTREME AUDIO	695 US ROUTE 1	\$ 46.47	
2016				
	ALBY	20 SNOW CANNING ROAD	\$ 79.60	
	ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVENUE	\$ 1,412.10	
	CHICAGO DOGS	285 US ROUTE 1	\$ 304.07	
	CHOWDERHEAD'S	29 GORHAM ROAD	\$ 79.60	
	COLPRITT, DANIEL	343 PAYNE ROAD	\$ 65.27	
	CREATIVE CHILD & ADULT ARTS PROGRA	152 US ROUTE 1	\$ 15.92	
	CULLIGAN	VARIOUS LOCATION	\$ 31.84	
	CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 87.56	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	DOLLAR STORE MARKETPLACE	27 HANNFORD DRIVE	\$ 82.78	
	DOLPHIN CAPITOL CORPORATION	VARIOUS LOCATION	\$ 31.84	
	DUMP GUY, THE	154 PLEASANT HILL ROAD	\$ 31.84	
	FASHIONGODS, THE	201 US ROUTE 1	\$ 81.19	
	FOSTER, ROBERT J	312 PLEASANT HILL ROAD	\$ 38.21	
	FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 109.85	
	GO GREEN LANDSCAPING	4 ROYAL RIDGE ROAD	\$ 262.68	
	HAIR CRAFTS PLUS	618 US ROUTE 1	\$ 35.02	
	HALLOWED GROUND	287 GORHAM ROAD	\$ 31.84	
	HB EXOTICS	287 GORHAM ROAD	\$ 31.84	
	HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$ 211.74	
	I STORE PHONE REPAIR	582 US ROUTE 1	\$ 97.11	
	KD LANDSCAPING CO	46 SACO STREET	\$ 791.22	
	KEN LITTLE BOAT STORAGE	148 PLEASANT HILL ROAD	\$ 79.60	
	KING, LISA LMT	306 US ROUTE 1	\$ 17.39	
	LEVINE, ELAINE E	43 EAST GRAND AVENUE	\$ 28.65	
	LILLEY'S LIMOUSINE	25 ROSS ROAD	\$ 50.94	
	LOTS FOR TOTS	152 US ROUTE 1	\$ 38.21	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 2,017.06	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 308.85	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 38.21	
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$ 1,861.05	
	MIMOSAS SALON	29 GORHAM ROAD	\$ 327.95	
	MOBILE HOME BROKERS	700 US ROUTE 1	\$ 30.14	
	OAK HILL MONTESSORI SCHOOL	7 BLACK POINT ROAD	\$ 44.58	
	POWERWHEELS	93 MUSSEY ROAD	\$ 192.63	
	PRO FIT TRAINING CENTER	6 LINCOLN AVENUE	\$ 79.60	
	ROCCO LEO MASONRY	7 BRIDGES DRIVE	\$ 963.16	
	ROVNER, RONALD MD	400 ENTERPRISE DRIVE	\$ 125.77	
	SANDBAGGERS	13 WASHINGTON AVENUE	\$ 482.38	
	SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	\$ 1,055.50	
	SCARBOROUGH GARDENS	90 BROADTURN ROAD	\$ 63.68	
	TECHNICAL SUPPORT INC	4 HIGHLAND AVENUE	\$ 648.57	
	TREELY UNI LANDSCAPE	262 BROADTURN ROAD	\$ 482.38	
	UNIFIED MERCHANT SERVICES	VARIOUS LOCATION	\$ 3.18	
	VECTOR MARKETING	15 PLEASANT HILL ROAD	\$ 16.37	
	WATERHOUSE TREE SERVICE	22 W BEECH RIDGE ROAD	\$ 770.53	
	XTREME AUDIO	695 US ROUTE 1	\$ 47.76	
2017				
	ALBANO WASTE SERVICES	46 SACO STREET	\$ 824.50	
	ALBY	20 SNOW CANNING ROAD	\$ 329.80	
	ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVENUE	\$ 1,609.42	
	BROWN & MYERS INC	71 PLEASANT HILL ROAD	\$ 278.68	
	CASEIRO BURKE LLC	383 US ROUTE 1	\$ 50.29	
	CHOWDERHEAD'S	29 GORHAM ROAD	\$ 181.39	
	CHUBB INSURANCE	308 US ROUTE 1	\$ 123.68	
	COLPRITT, DANIEL	343 PAYNE ROAD	\$ 74.21	
	CREATIVE CHILD & ADULT ARTS PROGRA	152 US ROUTE 1	\$ 18.14	
	CULLIGAN	VARIOUS LOCATION	\$ 36.28	
	CUSTOM HAWG PARTS	594 US ROUTE 1	\$ 199.53	
	DIRIGO WHOLESALE	15 PLEASANT HILL ROAD	\$ 5.84	
	DUMP GUY, THE	154 PLEASANT HILL ROAD	\$ 36.28	
	ESTES CUSTOM BUILDERS	15 HOLLY STREET	\$ 186.34	
	FASHIONGODS, THE	201 US ROUTE 1	\$ 92.34	
	FOCAL POINT MANUAL THERAPIES	7 OAK HILL TER	\$ 39.58	
	FOSTER, ROBERT J	312 PLEASANT HILL ROAD	\$ 42.87	
	FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$ 125.32	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	G M SPECIALTIES	1 COMMERCIAL ROAD	\$	217.33
	GARDNER, GEORGE DR	6 SCIENCE PARK ROAD	\$	436.98
	HAIR CRAFTS PLUS	618 US ROUTE 1	\$	39.58
	HALLOWED GROUND	287 GORHAM ROAD	\$	36.28
	HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$	240.75
	KEN LITTLE BOAT STORAGE	148 PLEASANT HILL ROAD	\$	329.80
	KING, LISA LMT	306 US ROUTE 1	\$	24.74
	LAKELAND RENTAL	8 US ROUTE 1	\$	32.15
	LANPHEAR ENTERPRISES, INC	15 HOLLY STREET	\$	41.23
	LEVINE, ELAINE E	43 EAST GRAND AVENUE	\$	65.96
	LILLEY'S LIMOUSINE	25 ROSS ROAD	\$	57.72
	LOTS FOR TOTS	152 US ROUTE 1	\$	42.87
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$	2,298.71
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$	351.24
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$	42.87
	MAINE EARTHMOVING INC	12 RUNWAY ROAD	\$	1,927.68
	MAINE REAL ESTATE NETWORK	84 JONES CREEK DRIVE	\$	54.42
	MIMOSAS SALON	29 GORHAM ROAD	\$	374.32
	MOBILE HOME BROKERS	700 US ROUTE 1	\$	56.07
	NORTHEAST CONCRETE	7 BORDER ROAD	\$	1,995.29
	PLEASANT HILL CAFE	132 PLEASANT HILL ROAD	\$	263.84
	PLEASANT HILL STORAGE INC	8 PLEASANT HILL ROAD	\$	219.32
	POWERWHEELS	93 MUSSEY ROAD	\$	219.32
	ROCCO LEO MASONRY	7 BRIDGES DRIVE	\$	1,098.23
	SANDBAGGERS	13 WASHINGTON AVENUE	\$	549.12
	SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	\$	1,202.12
	SCARBOROUGH GARDENS	90 BROADTURN ROAD	\$	36.28
	SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$	24.71
	SOUTHERN MAINE BRAZILIAN JIUJITSU	605 US ROUTE 1	\$	82.45
	TAPLEY STORAGE	15 HOLLY ST STE 106	\$	329.80
	TECHNICAL SUPPORT INC	4 HIGHLAND AVENUE	\$	2,908.84
	TREELY UNI LANDSCAPE	262 BROADTURN ROAD	\$	549.12
	US PROCESS SYSTEMS	11 WASHINGTON AVENUE	\$	4,122.50
	VILLARI'S SELF-DEFENSE CTR	25 PLAZA DRIVE	\$	107.18
	WATERHOUSE TREE SERVICE	22 W BEECH RIDGE ROAD	\$	877.27
2018				
	ABUNDANCE	20 SNOW CANNING ROAD SUITE	\$	329.80
	ALBANO WASTE SERVICES	46 SACO STREET	\$	824.50
	ALBY	20 SNOW CANNING ROAD SUITE	\$	329.80
	ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVENUE	\$	1,609.42
	BOUCHER, GUY & KATHY	BAYLEYS SITE 555	\$	255.60
	BURR SIGNS	40 MANSON LIBBY ROAD	\$	20.61
	CHUBB INSURANCE	308 US ROUTE 1	\$	123.68
	COLPRITT, DANIEL	343 PAYNE ROAD	\$	82.45
	CONNOLLY'S PLUMBING	3 CONNOLLY WAY	\$	82.45
	CORCORAN, LAUREN & DOUGLAS	BAYLEY'S SITE 623	\$	329.80
	CUSTOM HAWG PARTS	594 US ROUTE 1	\$	199.53
	DOW, CORY	BAYLEY'S SITE 290	\$	329.80
	DUMP GUY, THE	154 PLEASANT HILL ROAD	\$	36.28
	ESTES CUSTOM BUILDERS	15 HOLLY STREET	\$	186.34
	EXPERT STAFFING	51 US ROUTE 1	\$	32.98
	FRIDGEN CHIROPRACTIC CTR	342 US ROUTE 1	\$	125.32
	G M SPECIALTIES	1 COMMERCIAL ROAD	\$	438.63
	GATEWAY TITLE OF MAINE	25 SPRING STREET	\$	39.58
	HAIR CRAFTS PLUS	618 US ROUTE 1	\$	79.15
	HALLOWED GROUND	287 GORHAM ROAD	\$	36.28
	HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	\$	240.75
	I STORE PHONE REPAIR	582 US ROUTE 1	\$	61.01
	INGALLSIDE INC	1 SCOTTOW WAY	\$	61.01
	JADA	20 SNOW CANNING ROAD SUITE	\$	329.80
	JZ MEDICAL INC	700 TECHNOLOGY WAY	\$	2,209.97

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	KD HOLDINGS LLC	46 SACO STREET	\$ 1,404.95	
	KEN LITTLE BOAT STORAGE	16 MAIETTA DRIVE SUITE 2	\$ 329.80	
	KING, LISA LMT	306 US ROUTE 1	\$ 24.74	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 2,298.71	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 351.24	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	\$ 42.87	
	MAINE COAST CANDLE	285 US ROUTE 1	\$ 26.38	
	MAINELY WRAPS	360 US ROUTE 1	\$ 544.17	
	MAJOWICZ, ROD & NICOLE	BAYLEY'S SITE L2	\$ 329.80	
	METCALFE, CHRISTOPHER	WILD DUCK SITE 26	\$ 148.41	
	MIMOSA SALON	201 US ROUTE 1	\$ 94.93	
	MOBILE HOME BROKERS	700 US ROUTE 1	\$ 56.07	
	NORTHEAST CONCRETE	7 BORDER ROAD	\$ 1,995.29	
	PLEASANT HILL CAFE	132 PLEASANT HILL ROAD	\$ 527.68	
	POWERWHEELS	93 MUSSEY ROAD	\$ 219.32	
	PROJECT COOLER	10 SNOW CANNING ROAD SUITE	\$ 329.80	
	PROJECT QUONSET HUT	10 SNOW CANNING ROAD SUITE	\$ 329.80	
	ROCCO LEO MASONRY	7 BRIDGES DRIVE	\$ 1,098.23	
	ROGENSKI, JOHN & AMY	BAYLEY'S SITE H13	\$ 329.80	
	RUHLAND, KATRINA & CARL	BAYLEY'S SITE 351	\$ 329.80	
	SANDBAGGERS	13 WASHINGTON AVENUE	\$ 549.12	
	SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	\$ 1,202.12	
	SCARBOROUGH CAR WASH	14 OAK HILL TER	\$ 420.49	
	SMITH KJELDGAARD & HAYES	51 US ROUTE 1	\$ 75.85	
	SOEST, JENNIFER & JOSEPH	BAYLEY'S SITE H18	\$ 244.05	
	STUDLEY, LEROY	10 BEECH RIDGE ROAD	\$ 219.32	
	TAPLEY STORAGE	15 HOLLY ST STE 106	\$ 329.80	
	TECHNICAL SUPPORT INC	4 HIGHLAND DRIVE	\$ 824.50	
	UPPER LEVEL	10 SNOW CANNING ROAD SUITE	\$ 329.80	
	US PROCESS SYSTEMS	11 WASHINGTON AVENUE	\$ 4,122.50	
	VILLARI'S SELF-DEFENSE CTR	25 PLAZA DRIVE	\$ 214.37	
	WATERHOUSE TREE SERVICE	22 W BEECH RIDGE ROAD	\$ 877.27	
2019				
	21 TAPS	185 US ROUTE 1	735.00	
	A HANDFULL SALON	89 MUSSEY ROAD	218.01	
	ALBANO WASTE SERVICES	46 SACO STREET	735.00	
	ALTERATIONS & MORE LLC	128 US ROUTE 1	294.00	
	ANJONS	521 US ROUTE 1	1,859.55	
	ATLANTIC FAMILY HEALTH	51 US ROUTE 1	367.50	
	ATLANTIC LANDSCAPE & DESIGN	2 LINCOLN AVENUE	1,434.72	
	BEST MAINE BEACH PROPERTIES	15 HOLY STREET	110.25	
	BONETTI, MIKE		248.46	
	BOUCHER, GUY & KATHY		221.97	
	CASTLE DISTRIBUTORS	137 PLEASANT HILL ROAD	209.47	
	CHALMERS INSURANCE GROUP	360 US ROUTE 1	351.33	
	CHATIGNY, NATHAN		242.55	
	CHUBB INSURANCE	308 US ROUTE 1	110.25	
	CLAFFEY, THOMAS		54.39	
	COASTAL APPRAISAL	636 US ROUTE 1	110.25	
	COLPRITT, DANIEL D	343 PAYNE ROAD	73.50	
	CONNOLLY, EDWARD	3 CONNOLLY WAY	73.50	
	CORCORAN, LAUREN & DOUGLAS		294.00	
	CUSTOM HAWG PARTS	594 US ROUTE 1	177.87	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

DEPUY SYNTHES SALES INC	700 TECHNOLOGY WAY	4,671.66
DIVERSIFIED APPRAISAL SERVICES	127 PLEASANT HILL ROAD	286.65
ESCO TECHNOLOGY LLC		293.26
ESTES CUSTOM BUILDERS	15 HOLLY STREET	166.11
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	111.72
GARDNER, GEORGE DR	400 ENTERPRISE ROAD	779.10
GATEWAY TITLE OF MAINE	25 SPRING STREET	35.28
GM SPECIALTIES	1 COMMERCIAL ROAD	391.02
GOZONE FITNESS	360 US ROUTE 1	367.50
GREEN CARE LANDSCAPE MANAGEMEN	125 PLEASANT HILL ROAD	56.33
HAIR CRAFTS PLUS	618 US ROUTE 1	70.56
HALLOWED GROUND	287 GORHAM ROAD	32.34
HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	214.62
HEROS JOURNEY	636 US ROUTE 1	14.79
HIGH YIELD LABORATORIES	10 SNOW CANNING ROAD	147.00
I STORE PHONE REPAIR	582 US ROUTE 1	108.78
JABINE, WILLIAM III CPA	27 GORHAM ROAD	20.58
JOHNSON, TODD & MELISSA		294.00
JOYCE, JOHN & SUE		294.00
KAPLAN, DEBORAH		102.90
KD HOLDINGS LLC	46 SACO STREET	1,252.44
KEN LITTLE BOAT STORAGE	16 MAIETTA DRIVE	294.00
KINETICS SYSTEMS INC	3 GLASGOW ROAD	234.54
LEVIATHAN TATTOO	582 US ROUTE 1	294.00
MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	2,049.18
MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	313.11
MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	38.22
MAINE COAST CANDLE	285 US ROUTE 1	74.97
MAINE HITS LLC	6 LINCOLN AVENUE	83.79
MAJOWICZ, ROD & NICOLE		294.00
MARY MENARD, LADC	636 US ROUTE 1	73.50
MCGONAGLE, MIKE		373.38
METCALFE, CHRISTOPHER		132.30
MIMOSA SALON	201 US ROUTE 1	333.69
MOBILE HOME BROKERS	700 US ROUTE 1	49.98
MULLENS DRIVING SCHOOL	27 GORHAM ROAD	97.02
NAIL PRO	605 US ROUTE 1	38.22
NEW ENGLAND MOTOR FREIGHT	7 MANSON LIBBY ROAD	687.96
NEW ENGLAND REALTY GROUP	15 HOLLY STREET	110.25
NORTHEAST CONCRETE	7 BORDER ROAD	1,778.70
NVC FITNESS INC	700 GALLERY BLVD	173.46
ONE2ONE BODYSCAPES	25 PLAZA DRIVE	308.70
PALLET COMPANIES INC	7 WASHINGTON AVENUE	357.21
PLEASANT HILL CAFE	132 PLEASANT HILL ROAD	470.40
POULIN, LISA & DAVID		156.70
POWERWHEELS	93 MUSSEY ROAD	195.51
ROCCO LEO MASONRY	7 BRIDGES DRIVE	979.02
ROGENSKI, JOHN & AMY		476.28
RUHLAND, KATRINA & CARL		294.00
SALON 618 BEAUTY & BOUTIQUE	618 US ROUTE 1	110.25
SANDBAGGERS	13 WASHINGTON AVENUE	489.51
SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	1,071.63
SCARBOROUGH CAR WASH	14 OAK HILL TER	749.70
SEACOAST TRUCKING	10 SNOW CANNING ROAD	110.25
SKUNK WORKS	10 SNOW CANNING ROAD	294.00
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	67.62
STUDLEY, LEROY	10 BEECH RIDGE ROAD	195.51

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	TAPLEY STORAGE	15 HOLLY STREET	294.00	
	TECHNICAL SUPPORT INC	4 HIGHLAND AVENUE	735.00	
	THE DUMP GUY	154 PLEASANT HILL ROAD	32.34	
	THE SCARBOROUGH EGG & I	183 US ROUTE 1	1,002.54	
	TKS SMALL ENGINE	636 US ROUTE 1	40.42	
	TRAFFIC JAM	9 HAIGIS PKWY	35.28	
	TURNING POINT SPIN & FITNESS	174 US ROUTE 1	124.95	
	US PROCESS SYSTEMS	11 WASHINGTON AVENUE	3,675.00	
	VILLARIS SELF-DEFENSE CENTER	25 PLAZA DRIVE	191.10	
	VOKEY PAINTING	15 HOLLY STREET	35.28	
	WATERHOUSE TREE SERVICE	22 WEST BEECH RIDGE ROAD	782.04	
2020				
	A HANDFULL SALON	89 MUSSEY ROAD	222.90	
	ABSOLUTE HEALING	20 SNOW CANNING ROAD	509.70	
	ALBANO WASTE SERVICES	46 SACO STREET	743.00	
	AMONGST THE STARS BODYWORK	27 GORHAM ROAD	74.30	
	AUDIO D & FINETONE	152 US ROUTE 1	29.76	
	BENOIT, JERRY & TIFFANY		97.33	
	BONETTI, MIKE		304.63	
	BOUCHER, GUY & KATHY		224.39	
	CHANGING TIDES COUNSELING	636 US ROUTE 1	21.34	
	CHATIGNY, NATHAN		245.19	
	CHUBB INSURANCE	308 US ROUTE 1	111.45	
	CLAFFEY, THOMAS		54.98	
	COASTAL APPRAISAL	636 US ROUTE 1	111.45	
	COLPRITT, DANIEL D	343 PAYNE ROAD	74.30	
	CONNOLLY, EDWARD	3 CONNOLLY WAY	74.30	
	CORCORAN, LAUREN & DOUGLAS		297.20	
	COYNE WEBBER REAL ESTATE	89 MUSSEY ROAD	111.45	
	CUSTOM HAWG PARTS	594 US ROUTE 1	179.81	
	DEPUY SYNTHES SALES INC	700 TECHNOLOGY WAY	4,722.51	
	EATON, DAN & SANDI		55.72	
	EMPOWER MASSAGE THERAPY	605 US ROUTE 1	74.30	
	ESTES CUSTOM BUILDERS	15 HOLLY STREET	167.92	
	FIRST LIGHT RESTAURANTS	185 US ROUTE 1	743.00	
	FIT4LIFE LLC	25 PLAZA DRIVE	282.34	
	FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	112.94	
	GLOBAL BIOTECHNOLOGIES INC	19 RIGBY ROAD	132.25	
	GM SPECIALTIES	1 COMMERCIAL ROAD	395.28	
	GRIT STRENGTH & FITNESS	6 LINCOLN AVENUE	297.20	
	HEALTHSOURCE OF SCARBOROUGH	426 US ROUTE 1	216.96	
	HEROS JOURNEY	636 US ROUTE 1	29.72	
	I STORE PHONE REPAIR	582 US ROUTE 1	14.86	
	JABINE, WILLIAM III CPA	27 GORHAM ROAD	41.61	
	JEWELRY BY MIG LEMIRE	15 HOLLY STREET	29.72	
	JOHNSON, TODD & MELISSA		297.20	
	JOYCE, JOHN & SUE		297.20	
	KAPLAN, DEBORAH		104.02	
	KD HOLDINGS LLC	46 SACO STREET	1,266.07	
	KEN LITTLE BOAT STORAGE	16 MAIETTA DRIVE	297.20	
	KINETICS SYSTEMS INC	11 WASHINGTON AVENUE	371.50	
	KNOCKBOY LLC	145 PLEASANT HILL ROAD	14.86	
	LEVIATHAN TATTOO	582 US ROUTE 1	297.20	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	2,071.48	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	316.52	
	MAIETTA ENTERPRISES INC	154 PLEASANT HILL ROAD	38.64	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	MAINE HITS LLC	6 LINCOLN AVENUE	84.70	
	MAINE REHABILITATIVE HEALTHCAR	306 US ROUTE 1	646.41	
	MAJOWICZ, ROD & NICOLE		297.20	
	MARY MENARD, LADC	636 US ROUTE 1	74.30	
	METCALFE, CHRISTOPHER		133.74	
	MIMOSA SALON	201 US ROUTE 1	337.32	
	MOBILE HOME BROKERS	700 US ROUTE 1	50.52	
	MR APPLIANCE	15 HOLLY STREET	74.30	
	NAIL PRO	605 US ROUTE 1	38.64	
	NEW ENGLAND REALTY GROUP	15 HOLLY STREET	111.45	
	NORTHEAST CONCRETE	7 BORDER ROAD	1,798.06	
	NORTHEAST CONTRACTING SERVICES	4 COMMERCIAL ROAD	74.30	
	NVC FITNESS INC	700 GALLERY BLVD	805.41	
	OGUIN, GWENDOLYN DO	20 MUSSEY ROAD	29.72	
	PALLET COMPANIES INC	7 WASHINGTON AVENUE	361.10	
	PATRICK JORDAN	20 SNOW CANNING ROAD	297.20	
	PORTLAND COMPUTER COPY INC		81.73	
	POULIN, LISA & DAVID		297.20	
	POWERWHEELS	93 MUSSEY ROAD	197.64	
	PRUITT, KATHY		297.20	
	RED DRAGON MARTIAL ARTS LLC	25 PLAZA ROAD	193.18	
	REID, KATHY		148.60	
	ROCCO LEO MASONRY	7 BRIDGES DRIVE	989.68	
	RUHLAND, KATRINA & CARL		297.20	
	SANDBAGGERS	13 WASHINGTON AVENUE	494.84	
	SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	1,083.29	
	SCARBOROUGH CAR WASH	14 OAK HILL TER	757.86	
	SCARBOROUGH DAY SPA	311 BEECH RIDGE ROAD	81.73	
	SEACOAST TRUCKING	10 SNOW CANNING ROAD	111.45	
	SMITH KJELDGAARD & HAYES	51 US ROUTE 1	68.36	
	STANTEC	482 PAYNE ROAD	998.59	
	STUDLEY, LEROY	10 BEECH RIDGE ROAD	197.64	
	TAPLEY STORAGE	15 HOLLY STREET	297.20	
	TECHNICAL SUPPORT INC	4 HIGHLAND AVENUE	743.00	
	THE DUMP GUY	154 PLEASANT HILL ROAD	32.69	
	TRACEY MASON PHOTOGRAPHY	27 GORHAM ROAD	111.45	
	TRAFFIC JAM	9 HAIGIS PKWY	35.66	
	TREYS PLACE	30 PLEASANT HILL ROAD	74.30	
	TURMEL, MARK		10.51	
	TURNING POINT SPIN & FITNESS	174 US ROUTE 1	576.57	
	US TELEPACIFIC	16 PLEASANT HILL ROAD	14.04	
	WATERHOUSE TREE SERVICE	22 WEST BEECH RIDGE ROAD	790.55	
2021				
	A HANDFULL SALON	89 MUSSEY ROAD	247.83	
	ABSOLUTE HEALING	20 SNOW CANNING ROAD	561.75	
	ALBANO WASTE SERVICES	46 SACO STREET	826.10	
	AMONGST THE STARS BODYWORK	129 SAWYER ROAD	82.61	
	AMORE ON THE MARSH	521 US ROUTE 1	826.10	
	AT&T	PP1736	1,760.34	***
	AT&T	383 US ROUTE 1	113.35	
	AUDIO D & FINETONE	152 US ROUTE 1	90.12	
	BACKWOODS BMP	1 COMMERCIAL DRIVE	163.21	
	BALANCE AND GLOW ESTHETICS LLC	4 STEWART DRIVE	300.40	
	BEACH HOUSE NAIL BAR AND SPA	4 STEWART DRIVE	300.40	
	BOUCHER, GUY & KATHY		171.23	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

CASH ENERGY COMPANY	86 PLEASANT HILL ROAD	220.04	
CHANGING TIDES COUNSELING	636 US ROUTE 1	25.53	
CHAPMAN CHIROPRACTIC CENTER PA	306 US ROUTE 1	244.53	***
CHUBB INSURANCE	308 US ROUTE 1	124.67	
CLAFFEY, THOMAS		54.07	
COASTAL APPRAISAL	636 US ROUTE 1	124.67	
COASTAL BLUE IMAGERY	15 HOLLY STREET	75.10	
COASTAL REMEDIES	10 SNOW CANNING ROAD	165.22	
COLPRITT, DANIEL D	343 PAYNE ROAD	82.61	
CONNOLLY, EDWARD	3 CONNOLLY WAY	82.61	
COPPERTHITE, MELISSA		327.44	
CORCORAN, LAUREN & DOUGLAS		327.44	
COYNE WEBBER REAL ESTATE	89 MUSSEY ROAD	124.67	
CRAIG BOUVIER	10 SNOW CANNING ROAD	330.44	
CUSTOM HAWG PARTS	594 US ROUTE 1	199.77	
DEPUY SYNTHES SALES INC	700 TECHNOLOGY WAY	5,073.76	
DIRIGO ENTERPRISE LLC	137 PLEASANT HILL ROAD	56.96	
EMPOWER MASSAGE THERAPY	605 US ROUTE 1	82.61	
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	126.17	
GORDON FOOD SERVICE	200 PROFESSIONAL DRIVE	225.30	
GREABLE, CHERI L	3 MAPLE AVENUE	30.04	
GREAT EAST BUTCHER CO	450 PAYNE ROAD	1,250.42	
HIGH SEAS PROVISIONS	20 SNOW CANNING ROAD	82.61	
I STORE PHONE REPAIR	582 US ROUTE 1	19.53	
IRON HEART CANNING CO	2 LINCOLN AVENUE	300.40	
J1 GUN LLC	9 WASHINGTON AVENUE	75.10	
JESSE BELL FARMS		75.10	
JF LEASING	429 US ROUTE 1	315.42	
JOHNSON, TODD & MELISSA		327.44	
JOYCE, JOHN & SUE		327.44	
KAPLAN, DEBORAH		112.65	
KD HOLDINGS LLC	46 SACO STREET	1,407.37	
KEN LITTLE BOAT STORAGE	16 MAIETTA DRIVE	330.44	
KINETICS SYSTEMS INC	11 WASHINGTON AVENUE	330.44	
LAMERE, STEPHANIE		334.95	
LEAP N LEARN	628 US ROUTE 1	219.29	
LEN LIBBY INC	419 US ROUTE 1	29.89	
LEND A HAND PT	7 OAK HILL TER	150.20	
LEVIATHAN TATTOO	582 US ROUTE 1	330.44	
MACS DELI & CATERING	27 EAST GRAND AVENUE	301.90	
MAINE BIOFUEL	95 PLEASANT HILL ROAD	150.20	
MAINE REHABILITATIVE HEALTHCAR	306 US ROUTE 1	719.46	
MATTRESS FIRM INC	550 GALLERY BLVD	5.44	
MERAKI SALON	700 US ROUTE 1	49.57	
METCALFE, CHRISTOPHER		154.71	
MIMOSA SALON	201 US ROUTE 1	375.50	
MOBILE HOME BROKERS	700 US ROUTE 1	55.57	
MODERN HONEY SALON	618 US ROUTE 1	150.20	
MOTORVATION AUTO DIAGNOSTIC RE	162 PLEASANT HILL ROAD	440.09	
MR APPLIANCE	15 HOLLY STREET	82.61	
NAIL PRO	605 US ROUTE 1	43.56	
NEW ENGLAND LANDSCAPING	109 PLEASANT HILL ROAD	382.26	
NEW ENGLAND REALTY GROUP	15 HOLLY STREET	124.67	
NOMAD PICTURES	9 HAIGIS PKWY	500.17	
NORTH EAST FREIGHTWAYS INC	9 GINN ROAD	2,110.84	
NORTHEAST CONCRETE	7 BORDER ROAD	1,999.16	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

	PERRAULT, DENISE		167.04	
	PET LIFE LLC	200 EXPEDITION DRIVE	241.73	
	PINE TREE SEAFOOD & PRODUCE	655 US ROUTE 1	165.22	
	POULIN, LISA & DAVID		327.44	
	POWERWHEELS	93 MUSSEY ROAD	219.29	
	PRECISION HEALTH FAMILY FUNCTION	10 PLAZA DR	171.71	***
	RED DRAGON MARTIAL ARTS LLC	25 PLAZA DRIVE	214.79	
	RIGHT COAST AGRICULTURE	71 PLEASANT HILL ROAD	270.36	
	ROCCO LEO MASONRY	7 BRIDGES ROAD	1,100.97	
	ROGENSKI, JOHN & AMY		366.49	
	RUHLAND, KATRINA & CARL		276.37	
	SACO RIVER AUCTION CO	27 GORHAM RD	82.61	***
	SANDBAGGERS	13 WASHINGTON AVENUE	549.73	
	SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	1,204.60	
	SCARBOROUGH CAR WASH	14 OAK HILL TER	842.62	
	SCARBOROUGH DANCE CENTER	26 ADAMS WAY	75.10	
	SCARBOROUGH DAY SPA	311 BEECH RIDGE ROAD	90.12	
	SCHWARTZ, CHRIS		66.59	
	SEACOAST TRUCKING	10 SNOW CANNING ROAD	124.67	
	SKIN MEDICAL AESTHETICS	33 HAIGIS PKWY	30.04	
	SMITH KJELDGAARD & HAYES	51 US ROUTE 1	75.10	
	SMOOTHIE DOCTOR	33 HAIGIS PKWY	30.04	
	STEADFAST MARKETING	27 GORHAM ROAD	30.04	
	THE DUMP GUY	154 PLEASANT HILL ROAD	36.05	
	THE HOLY DONUT	398 US ROUTE 1	921.47	***
	TLAC MOTORS	3 SOUTHGATE ROAD	186.25	
	TRAFFIC JAM	9 HAIGIS PKWY	39.05	
	TRC	6 ASHLEY DRIVE	178.74	
	TURNING POINT SPIN & FITNESS	174 US ROUTE 1	582.78	
	WATERHOUSE TREE SERVICE	22 WEST BEECH RIDGE ROAD	799.06	
	WATERLOGIC USA INC		24.78	
	WAYPORT INC		28.54	
	WILLIAMS EARTHWORKS	95 PLEASANT HILL ROAD	3,004.00	
	WINDSONG EQUESTRIAN	10 ELIZABETH LANE	75.10	
2022				
	101 MOBILITY	3 SOUTHGATE RD	18.50	***
	3 ACQUAINTANCES LLC	353 PINE POINT RD	4,201.47	***
	A HANDFULL SALON	89 MUSSEY ROAD	280.10	
	ABBY GARDEN FLORAL	15 HOLLY STREET	16.93	
	ALBANO WASTE SERVICES	46 SACO STREET	931.10	
	AMERIPRISE FINANCIAL	10 PLAZA DRIVE	5.89	
	AMERIPRISE FINANCIAL SERVICES	200 US ROUTE 1	413.22	***
	AMONGST THE STARS BODYWORK	129 SAWYER ROAD	92.34	
	AMORE ON THE MARSH	521 US ROUTE 1	1,692.90	
	AT&T	456 PAYNE ROAD	605.60	
	AT&T	383 US ROUTE 1	80.03	
	AUDIO D & FINETONE	152 US ROUTE 1	101.57	
	BACKWOODS BMP	1 COMMERCIAL ROAD	338.58	
	BALANCE AND GLOW ESTHETICS LLC	4 STEWART DRIVE	338.58	
	BAYLEYS QUALITY SEAFOODS INC	21 SNOW CANNING ROAD	350.23	
	BEACH HOUSE NAIL BAR AND SPA	4 STEWART DRIVE	338.58	
	BOKUM, SHELLEY		361.67	
	BOUVIER, CRAIG	10 SNOW CANNING ROAD	338.58	
	C&M CERAMICS	15 HOLLY STREET	84.65	
	CASH ENERGY COMPANY	86 PLEASANT HILL ROAD	247.78	
	CATS ON CALL	256 US ROUTE 1	55.41	
	CHANGING TIDES COUNSELING	636 US ROUTE 1	29.24	
	CHAPMAN CHIROPRACTIC CENTER PA	306 US ROUTE 1	108.74	
	CHATIGNY, NATHAN		253.94	

UNCOLLECTED PERSONAL TAXES AS OF JUNE 30, 2023

CHEP USA/MCINTOSH		61.56	***
CHRISTMAS TREE SHOPS	490 PAYNE ROAD	25.71	
CLEAN FOR ME	128 US ROUTE 1	76.95	
COASTAL APPRAISAL	636 US ROUTE 1	140.05	
COASTAL BLUE IMAGERY	15 HOLLY STREET	84.65	
COCHRAN, JEFF & HEATHER		361.67	
COFFILL, RALPH & EILEEN		318.57	
COLPRITT, DANIEL D	343 PAYNE ROAD	93.88	
CONNOLLY, DENNIS	46 SACO STREET	153.90	
CONNOLLY, EDWARD	3 CONNOLLY WAY	93.88	
COPPERTHITE, MELISSA		361.67	
CORCORAN, LAUREN & DOUGLAS		361.67	
COYNE WEBBER REAL ESTATE	89 MUSSEY ROAD	140.05	
CURRY AGENCY INC	362 PINE POINT ROAD	24.62	
DEE'S PHOTOGRAPHY	15 HOLLY STREET	76.95	
DEFINING LINES LANDSCAPING	9 WASHINGTON AVE	12.09	***
DIAMON AND FISHER DENTAL LLC	500 ENTERPRISE DRIVE	2,410.07	
DIRIGO ENTERPRISE LLC	137 PLEASANT HILL ROAD	269.33	
D'ORSI, ROSALEE		361.67	***
FRIDGEN CHIROPRACTIC CENTER	342 US ROUTE 1	141.59	
GATCHELL, SCOTT & AMY		100.03	***
GANJABERRY	20 SNOW CANNING ROAD	615.60	
GATEWAY TITLE OF MAINE	360 US ROUTE 1	153.90	
GOGUEN, KATHLEEN		361.67	
GREAT EAST BUTCHER CO	450 PAYNE ROAD	1,323.54	
GRONDIN, GEOFFREY & HEATHER		361.67	
GROVE STREET FARM LLC	10 SNOW CANNING ROAD	372.44	
H&R BLOCK	426 US ROUTE 1	81.57	
HALEY, MARK & RHONDA		361.67	
I STORE PHONE REPAIR	582 US ROUTE 1	20.01	
INFINITY FEDERAL CREDIT UNION	35 PLAZA DRIVE	534.03	
J1 GUN LLC	9 WASHINGTON AVENUE	84.65	
JENSEN, MICHAEL & BETTE		361.67	
JF LEASING	429 US ROUTE 1	355.51	
JOANNE LEE PHOTOGRAPHY	15 HOLLY STREET	1.80	
JOHNSON, TODD & MELISSA		361.67	
KD HOLDINGS LLC	46 SACO STREET	1,442.04	
KINETICS SYSTEMS INC	11 WASHINGTON AVENUE	372.44	
LEN LIBBY INC	419 US ROUTE 1	1,539.00	
LEVIATHAN TATTOO	582 US ROUTE 1	338.58	
LOVE SALON	213 US ROUTE 1	88.65	
LOVE TO KNIT STUDIO	10 OAK HILL TERR	84.65	***
M & T BANK	439 US ROUTE 1	677.16	***
M LEONARD INTERNATIONAL INC	200 US ROUTE 1	64.64	
MACS DELI & CATERING	27 EAST GRAND AVENUE	170.06	
MAINE BIOFUEL	95 PLEASANT HILL ROAD	169.29	
MAINE SEAWEED	10 SNOW CANNING RD	134.45	***
MAJOWICZ, ROD & NICOLE		361.67	
MCDONALDS	221 US ROUTE 1	87.81	
MMP CONGENITAL HEART	71 US ROUTE 1	5.79	
MMP NEUROSURGERY & SPINE	49 SPRING STREET	7,331.80	
MMP OTOLARYNGOLOGY	92 CAMPUS DRIVE	2,205.64	
MMP VASCULAR SURGERY	92 CAMPUS DRIVE	1,829.87	
MOBILE HOME BROKERS	700 US ROUTE 1	63.10	
MODERN HONEY SALON	618 US ROUTE 1	169.29	
MONTOYA, AMANDA		359.90	
MOSQUITO SQUAD	10 SNOW CANNING ROAD	136.20	
NAIL PRO	605 US ROUTE 1	49.25	
NAYLOR, JOHN	246 US ROUTE 1	3.62	

UNCOLLECTED PERSONAL TAX ES AS OF JUNE 30, 2023

NORTH EAST FREIGHTWAYS INC	9 GINN ROAD	2,216.16	
NORTHEAST BEVERAGE GROUP	94 BROAD TURN ROAD	307.80	
NOVEL BEVERAGE CO	137 PLEASANT HILL ROAD	338.58	
OPTIMA DERMATOLOGY	71 US ROUTE 1	384.75	
PANTIM WOOD PRODUCTIONS	46 SACO STREET	269.33	
PERKINS , MICHAEL & KELLY		361.67	
PERRAULT, DENISE		347.81	
PET LIFE LLC	200 EXPEDITION DRIVE	240.08	
PINE TREE SEAFOOD & PRODUCE	655 US ROUTE 1	186.22	
PIZZA PLUS	491 PAYNE ROAD	314.39	
POOLER, CRAIG	223 GORHAM RD	143.12	***
POULIN, LISA & DAVID		361.67	
PRAXAIR DISTRIBUTION INC		38.48	
PRECISION HEALTH FAMILY FUNCTION	10 PLAZA DR	372.55	***
PREUSCHOFF, CORINNA		160.33	
PRIME STORAGE SCARBOROUGH LLC	8 PLEASANT HILL ROAD	186.22	
RED DRAGON MARTIAL ARTS LLC	25 PLAZA DRIVE	220.08	
RICHARD REYNOLDS	27 GORHAM ROAD	30.78	
ROCCO LEO MASONRY	7 BRIDGES DR	1,128.09	
RUHLAND, KATRINA & CARL		283.18	
SACO RIVER AUCTION CO	27 GORHAM RD	93.88	***
SAFARI OVERLAND LLC		131.58	
SANDBAGGERS	13 WASHINGTON AVENUE	620.22	
SCARBOROUGH AUTO PARTS	40 HOLMES ROAD	1,357.40	
SCARBOROUGH CAR WASH	14 OAK HILL TER	863.38	
SCARBOROUGH DANCE CENTER	26 ADAMS WAY	84.65	
SCARBOROUGH DAY SPA	311 BEECH RIDGE ROAD	101.57	
SCARBOROUGH INTEGRATIVE HEALTH	51 US ROUTE 1	33.09	
SCHWARTZ, CHRIS		133.89	
SCORE BUILDERS	175 INNOVATION WAY	558.23	***
SCOTT, R GAVIN	20 SNOW CANNING ROAD	307.80	
SEACOAST MOTOR TRANSPORT INC	10 SNOW CANNING ROAD	140.05	
SKIN MEDICAL AESTHETICS	33 HAIGIS PKWY	33.86	
SMITH KJELDGAARD & HAYES	51 US ROUTE 1	84.65	
SMOOTHIE DOCTOR	33 HAIGIS PKWY	33.86	
SPILLER'S REPROGRAPHICS	224 GORHAM ROAD	164.67	
STEADFAST MARKETING	27 GORHAM ROAD	33.86	
SULLIVAN, STEPHEN	21 BEECH ROAD	186.22	
TAYLOR, MICHAEL	20 SNOW CANNING ROAD	26.16	
THE DUMP GUY	154 PLEASANT HILL ROAD	40.01	
TOMLINSON, SHAUNA RAE	20 SNOW CANNING ROAD	372.44	
TRAFFIC JAM	9 HAIGIS PKWY	44.63	
TRIED AND TRUE CAREGIVING	148 LPEASANT HILL ROAD	307.80	
TURNING POINT SPIN & FITNESS	174 US ROUTE 1	597.13	
VILLARREAL, MARIA	183 US ROUTE 1	230.85	
WASSAMKI SPRINGS CAMPGROUND	5 WASSAMKI DR	730.84	***
WATERLOGIC USA INC		44.63	
WENDYS OLD FASHIONED HAMBURGER	1 HANNAFORD DRIVE	511.72	
WINDSONG EQUESTRIAN	10 ELIZABETH LANE	84.65	

*** Represents Taxes Paid After June 30, 2023

Report from the

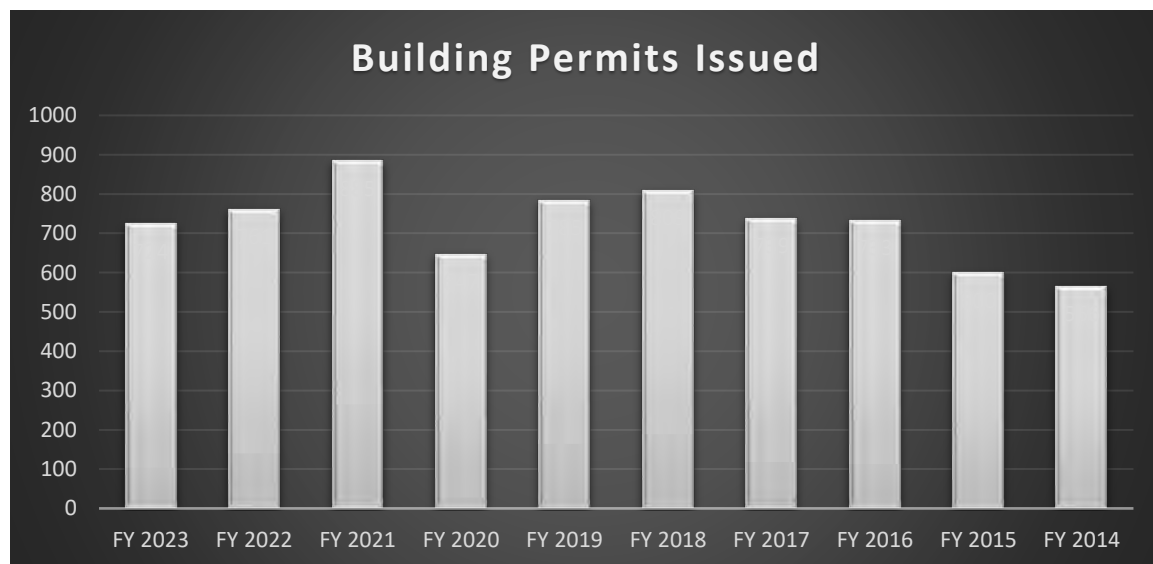
PLANNING DEPARTMENT

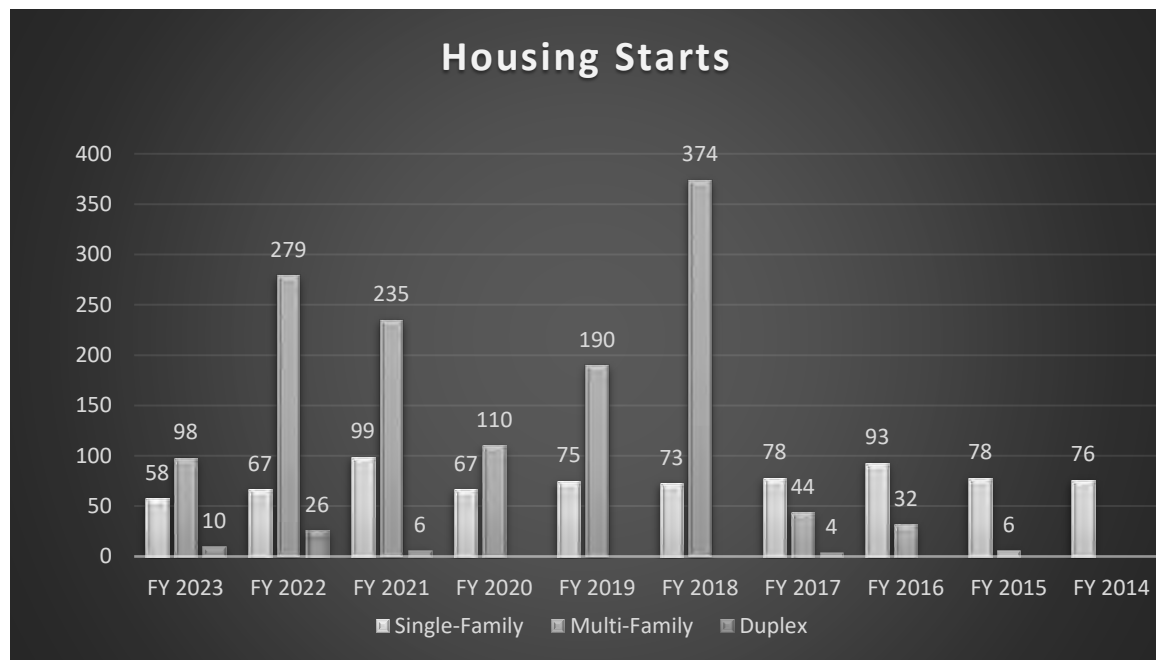
To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the annual report for the 2023 fiscal year (FY23) on behalf of the Planning and Code Enforcement Department. Our department and staff serve the Town in a wide range of ways - from long range planning for growth, development, transportation, and natural resource conservation to development review, permitting, building and construction inspection and development oversight. Fiscal Year 2023 has been an incredibly busy time full of changes and advances for the Planning and Codes Department. I started with the Town of Scarborough in August of 2022, and was thrilled to find a staff of dedicated and talented individuals awaiting me. Our Department also works closely with many Town Departments to ensure that their interests and expertise are incorporated into planning, design, and construction, for town initiatives as well as private development projects. All of these roles and responsibilities are important to us as we strive to perform our duties in a customer-friendly, professional, and proactive manner.

Zoning and Code Enforcement Division

Our Zoning, Code Enforcement, and Administrative staff work hard every day to ensure compliance with our building, life-safety, land use codes, and natural resource regulations, through our plan review, permitting, and inspection programs. Our Zoning and Codes team is very active with a high volume of permitting, inspections and related assistance provided to applicants and the general public. As illustrated below, overall development activity is robust and growing with 724 building permits issued in FY 2023. This year the community continued to experience strong growth in multi-family developments with the construction of 98 units in 5 buildings. We also saw stable growth in single-family construction. The developments reviewed by the staff contributed to just over \$150 million worth of new construction value occurring in FY 2023.





In addition to the volume of construction and inspection activity, the Town's Zoning Administrator manages the applications and administration of the Zoning Board of Appeals. The Board is responsible for hearing various appeals, including special exceptions, limited reduction of yard size, practical difficulty variances, standard variances, miscellaneous, and administrative appeals. The Board also makes shoreland setback determinations. In FY 2023 we processed just shy of twenty requests for various types of appeals and special exceptions.

Planning Division

Similar to the volume of construction activity managed by our Zoning and Code Enforcement team, the Planning Division processes a substantial amount of development review, planning studies, zoning efforts, and ordinance initiatives.

In particular, FY 2023 was defined by our department's efforts related to the implementation of the recently adopted Comprehensive Plan, development review, ordinance modifications, and assisting the public. A sample of initiatives are highlighted below.

Ordinance Changes

- Rate of Growth Ordinance - Planning Staff supported the rethinking and revision of the Rate of Growth Ordinance and adoption in FY 2023.
- Zoning Map Updates - Planning Staff along with GIS Technical Staff updated the Zoning Map ordinance language and official Zoning Map to create a process for map revisions and adoptions.
- Outdoor Storage and Fleet Parking - Planning staff and SEDCO drafted amendments to redefine outdoor storage in a way that makes an allowance for in-service vehicles needed for the conduct of the business activity and allow limited weekend fleet parking.
- LD 2003 - Planning Staff drafted no less than 15 ordinance amendments required for compliance with LD 2003. These efforts also included repealing several residential zoning districts and combining into one succinct Chapter for consistency and ease of implementation.

Comprehensive Plan Implementation

The Planning Department is working on a long-term project that includes simplifying our existing ordinances (Vision 3 of the Comprehensive Plan) and finding opportunities to incorporate changes where recommended with these consolidations.

The project includes reviewing the Zoning Ordinance, Site Plan Ordinance, Commercial Design Guidelines, Subdivision Ordinance and other policies in the Town for opportunities to consolidate/merge ideas and review and enhance existing requirements. Over time, the Design Standards for Commercial Districts will be repealed in its entirety and its contents will be merged into Chapter 405B Site Plan Ordinance or other applicable sections.

The ordinance consolidation project was kicked off in March '23 with the Long Range Planning Committee field trip to other communities to observe architectural and design standards which may fit the various villages of Scarborough. Staff then began working with the Long Range Planning Committee to draft revised Architecture standards for the Ordinance Consolidation project. The LRPC also began its review of the Landscape Standards in June 2023. Planning Staff worked with the Sustainability Committee to draft the revised Outdoor Lighting Standards.

Development Review

Planning Staff manages the Planning Board's Site Plan and Subdivision review process, which has included significant development projects in FY23. In August 2022, the Board approved Maine's first Costco development. In April 2023, the Board approved a 113 room hotel at 205 Southborough Drive and continued the town's implementation of Utility Scale Solar standards by approving a 1.99 megawatt solar facility at 720 Route 1. In June 2023, the Board approved the Maine based nonprofit 3i HoME project that will include 51 units of housing for disabled individuals at Scarborough Downs. The Board also reviewed many exciting new developments in the Downs including the Town Center Master Plan approved at the end of 2022, and most recently, at the end of June, the Board approved the Downs Town Center subdivision, a seven lot subdivision with a mix of retail, restaurant, residential, and mixed uses.

It has been an extremely busy and fast paced year and I am so happy with our Department and where we are headed in the future. I would like to thank and recognize all of our staff - Zoning Administrator Brian Longstaff, Code Enforcement Officers Brian Dobson, John Lotfey and Bruce Smith; Senior Town Planner Eric Sanderson; Administrative Assistants Robin Dahms and Doreen Christ for their hard work, dedication, and professionalism.

Respectfully submitted,

Autumn Speer,

Planning Director

Report from the

ENGINEERING & TECHNICAL

To the Town Manager, Town Council, and Citizens of Scarborough:

Fiscal Year 2023 marked the inception of the Engineering & Technical Services Department (E&TS). In September of 2022 the Town Council voted to add this department to its organizational structure. The E&TS staff was previously housed within the Planning Department. As Scarborough grows, there has been an increased demand for a higher level of technical service.

The E&TS Department is comprised of three (3) main areas of expertise: Engineering, Sustainability, and Geographic Information System (GIS). Our technical staff serves the Town in a wide range of ways including: construction oversight, development review, transportation planning and implementation, environmental review, environmental standards implementation, Federal and State permitting compliance, and review of street design standards and private ways. By functioning as a separate department, our staff is able to work closely with many other Town Departments to ensure that their expertise is incorporated into planning, design, and construction of both Town initiatives and private development projects. These roles and responsibilities are important to the E&TS Department as we strive to perform our duties in a customer-friendly, professional, and proactive manner.

The E&TS Department, is led by the Town Engineer, Angela Blanchette, and includes the following support staff: Sustainability Manager, Jami Fitch; GIS & Project Administrator, Micah Warnock; and Engineering Technician, Carrie Prescott. This group provides multifaceted support and leadership to a number of diverse projects. Some of these projects and initiatives are highlighted below.

Engineering

- ***Gorham Road Improvements*** - This is a multi-phased project, with the completion of Phase 1 in 2019. During the covid-19 pandemic the project pace slowed and a small drainage project was performed along Gorham Road to assist in the replacement of the natural gas lines. In 2021, the sanitary sewer lines from Maple Avenue to the Nonesuch River were upgraded. Finally, in 2023 the Complete Streets Project began from Maple Avenue to Ridgeway Road. This construction project was a partnership with Maine Department of Transportation (MaineDOT) and the Portland Area Comprehensive Transportation System (PACTS) as they supplied necessary funding to move this regionally-significant arterial project forward. Employing the Complete Streets concept adopted by the Town Council, the goal of the work was to provide improved vertical alignment to the traveled way, construct a sidewalk along one side of the road, and improve drainage overall. While the project is substantially completed, additional work at the Maple Avenue intersection is scheduled for FY24 to complete the project.
- ***Highland Avenue Multi-Use Path Design*** - This design project is associated with bike and pedestrian improvements along the Highland Avenue corridor from Black Point Road to Chamberlain Road. The project design was funded from the FY22 CIP budget and has been completed in FY23. This one-mile stretch of roadway is a primary cyclist corridor within a developed neighborhood and adjacent to recreational fields. Because of these factors, this multi-modal roadway would benefit from safety improvements to accommodate the current uses and as identified in the Town's 2006 Transportation Study. This type of Complete Streets project is also encouraged in the Town's 2021 Comprehensive Plan. The project design, specifications, and bid documents are completed and ready for funding opportunities that may come up through State, Federal, or local sources.
- ***Federal Stormwater Permitting Compliance*** - The E&TS Department implements the Town's Maine Municipal Separate Storm Sewer System (MS4) permit, which is required as part of the Federal Clean Water Act and administered by the Maine Department of Environmental Protection (DEP). Through this permit, the Town is allowed to discharge runoff to local waterways if steps are taken to minimize pollution from Town facilities and activities. This permit covers a wide range of implementation strategies and operational components that require coordination of multiple departments including: Planning and Code Enforcement, Public Works, Police Department, Fire Department, and Community Services. It is through this collaborative approach that we have succeeded with the implementation of this permit. According to annual feedback received from Maine DEP, the Town is in good standing with this program. More information about the Town's permit requirements related to construction activities is provided below.
- ***The Downs Re-Development Activity*** - Collaborating with The Downs development team, the State of Maine Departments of Transportation and Environmental Protection, and various Town Committees and Boards has helped to shape and refine the progress and development activity within The Downs

development. The efforts of these partnerships resulted in the largest Traffic Movement Permit to be issued by the State of Maine in FY22 and a Downtown Plan that will help define the elements within the core of this development. FY23 marked the implementation of The Downs' first Offsite Traffic Improvement Projects. In addition, FY23 included a high level of coordination between our staff and The Downs as we reviewed and approved FY24 project designs.

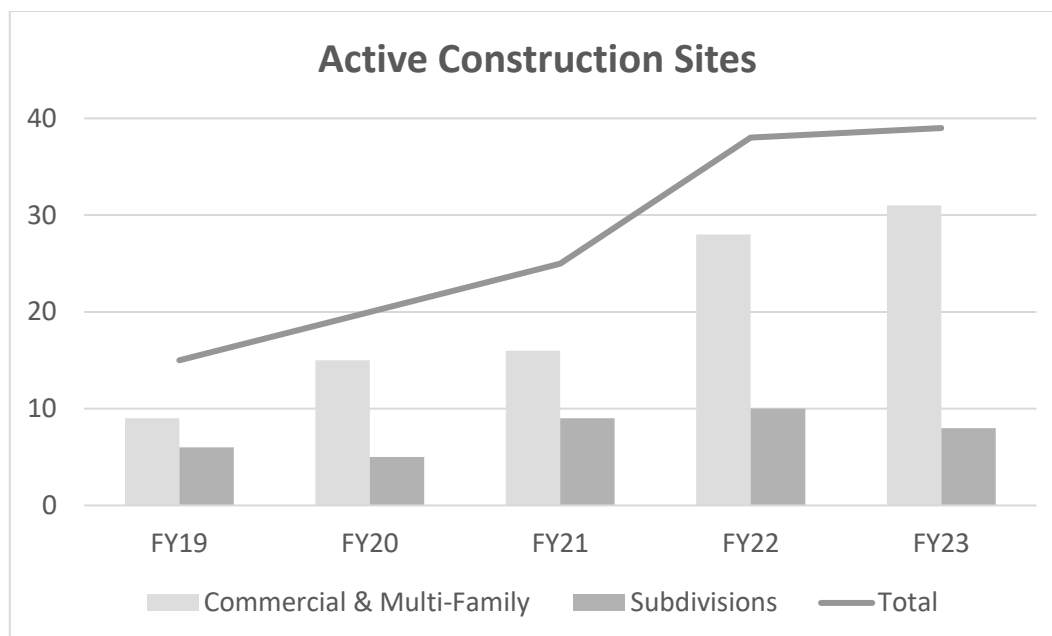
In addition to these initiatives, E&TS staff supports the Planning Department with technical review of Planning Board applications, which included some significant development projects in FY23.

Construction Oversight

A significant portion of the Town's MS4 compliance noted above is ensuring that construction sites and developments do not negatively impact the Town's water resources. Our staff focuses on erosion and sediment control inspections during construction to ensure that all sites are meeting Federal, State, and local regulations. Once a site or subdivision has been approved through the Planning Department, E&TS staff regularly inspect the sites to ensure compliance. As development in Town has increased so has the volume of inspections and necessary oversight.

In addition to local inspections, there are many sites in Town that disturb more than one acre of soil. These sites trigger additional regulation and oversight from the Maine DEP because of the increased potential to impact the environment.

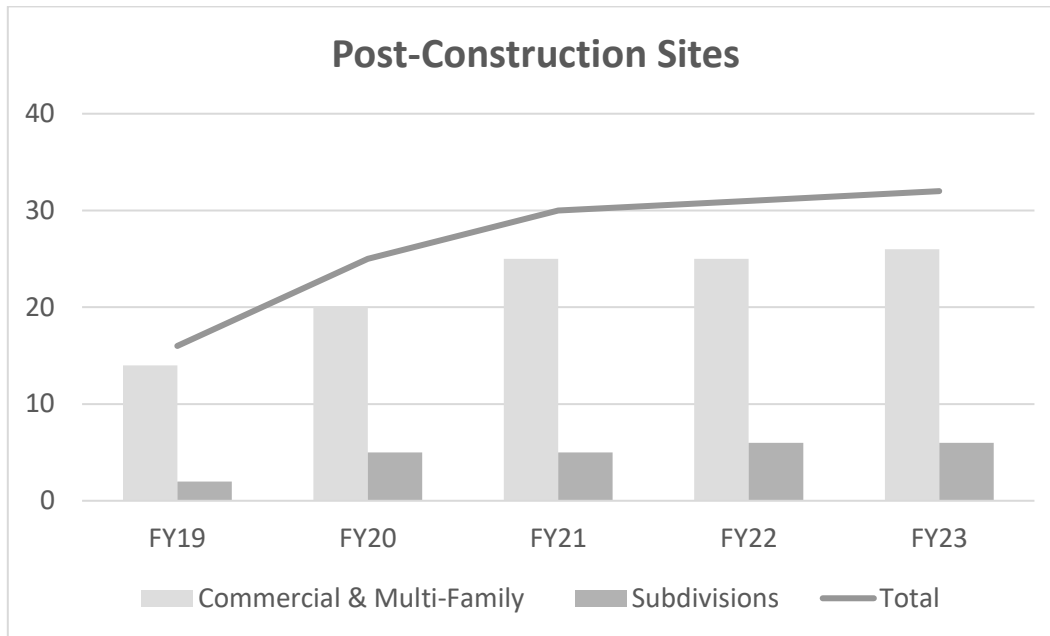
The figure below shows the increasing number of active construction sites in Scarborough over the past five years.



Of the 31 private site developments under construction in Town during FY23, there was a total of 305 inspections performed, and of the 8 subdivisions under construction, 284 inspections were completed.

Lastly, once a construction is complete, it is imperative that the systems in place to control and treat the stormwater from the site are maintained. The Town's MS4 permit requires developments to complete annual inspections of these systems and submit a report to the Town stating the systems have been inspected, maintained, and are functioning as designed. Again, as development increases so does the list of projects that require tracking, documentation, and oversight to ensure the developed sites and the Town of Scarborough is compliant with all regulations.

The figure below provides the overall number of Post-Construction sites that the ET&S Department tracks on an annual basis to ensure compliance.



Sustainability

The Sustainability Manager supports several of the Town's Departments, including Planning, Public Works, and Community Services. Some sustainability initiatives from the past year are highlighted below.

- ***Electric Vehicle Charging Ordinance*** - The E&TS Department worked in conjunction with the Town's Sustainability Committee and the Planning Department to propose an update to CH. 405 that requires developers to plan for the installation of electric vehicle (EV) charging infrastructure during development. The Town Council adopted the ordinance on 1/4/23.
- ***30x30 Resolution*** - The E&TS Department supported the Conservation Commission's work to encourage the Town Council to adopt a resolution to achieve "30x30," or conserving 30% of the Town's land by 2030. The Town Council adopted the resolution on 6/7/23. The Town will begin a Conservation Open Space planning process in 2024 to develop strategies for achieving 30x30.
- ***Phillips Brook Restoration Project*** - The E&TS Department wrapped up the Phillips Brook Restoration Project in December 2022. This project was funded in part by a federal grant from the US Environmental Protection Agency and administered by the Maine Department of Environmental Protection (DEP). Stream improvements in a stretch of Phillips Brook near Payne Road occurred in the fall of 2022. This project aimed to restore the stream channel to its natural state and clean up material storage that has impacted this waterway for decades.
- ***Endangered Species Protection*** - E&TS manages the Community Services Department's volunteer piping plover monitoring program. During the 2022 beach season, more than 60 volunteers from Scarborough and beyond spent over 1,000 hours on Scarborough's beaches to educate beachgoers about endangered piping plovers and the Town's laws that protect them.

GIS

Geographic Information Systems (GIS) is a tool that provides digital visualization of many of the town's assets. We manage and provide data, which includes property outlines, public utilities, roadways and addresses, as well as many other assets. GIS provides the ability to overlay many of these components in one location, providing a relationship between assets related to town operations. We also provide high-quality professional maps used for informational purposes, as well as official documents. All Town Departments rely heavily on this ever-updated information. Over the years it has also become a tool for the public to utilize as they have questions related to utilities, roadway networks, and more. One GIS initiative from the past year is highlighted below.

- ***Public Access to Documents*** - Over the last two years the Town has been in the process of making all Code Enforcement documents available digitally for citizens. This process included scanning over 15,000 records, creating a publicly available database capable of being searched by address and Assessor's Parcel ID, and connecting the WebGIS Parcel information system to this database. The scanning portion was completed during FY23. Work to complete the document search interface for both internal staff and the general public will continue into FY24.

As we face next year's opportunities and challenges I would like to thank our staff for their dedication to looking for sustainable and efficient ways to keep Scarborough moving forward. I would also like to thank the Town Manager and Senior staff for supporting the formation of this small yet mighty department as we commit to supporting their needs by providing a high level of technical experience and guidance.

Respectfully submitted,

Angela Blanchette, PE

Town Engineer



Report from the

POLICE DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:



Mark Holmquist

Police Chief

It is with great pleasure that I submit the Annual Report of the Scarborough Police Department for Fiscal Year 2023. Our department strives to meet the public safety needs of a thriving community while handling the challenges of substance use disorder and mental health calls for service. We have made positive gains this year in hiring in our patrol division, dispatch center and our social services team. The strength of our organization is our outstanding employees who consistently represent the Scarborough Police Department with distinction.

I want to recognize the tremendous efforts of the members of the Scarborough Police Department. We have talented and dedicated people who truly make a difference in our community each day. I am honored to work with an outstanding group of professionals who take great pride in their department and community.

Personnel Changes

Retirements:

Chris Creps, Animal Control Officer
Rob Pellerin, School Resource Officer
Herb Hughes, Fire Police Officer

Promotions:

Michael Mains, Lead Dispatcher

New Assignments:

Timothy Dalton, School Resource Officer

New Hires:

Bailey Pratt, LEAD Case Manager
Alyvia Cormier
Dispatcher Gina Carbone
Officer Nicholas Kaufmann
Officer Riley Brown
Katie Wilcox, Social Services Coordinator
Officer Justin Cook
Officer Ben Pulvino
Animal Control Officer, Jennifer Cross
Reserve Officer Samantha Snow

Never Forgotten:



Kim Sperlich and Phoenix



Harold "Pete" Bickmore

Administrative Assistant Kim Sperlich died in September 2022. Kim worked for the Town of Scarborough for twenty-one years. Spending her first two years with Public Works and the last nineteen years at the Police

Department. She truly loved her job and enjoyed working with everyone. We will miss her outstanding work ethic, attention to detail, her thoughtfulness and her frequent smile that could light up the room. Kim was deeply loyal to her family, friends and colleagues.

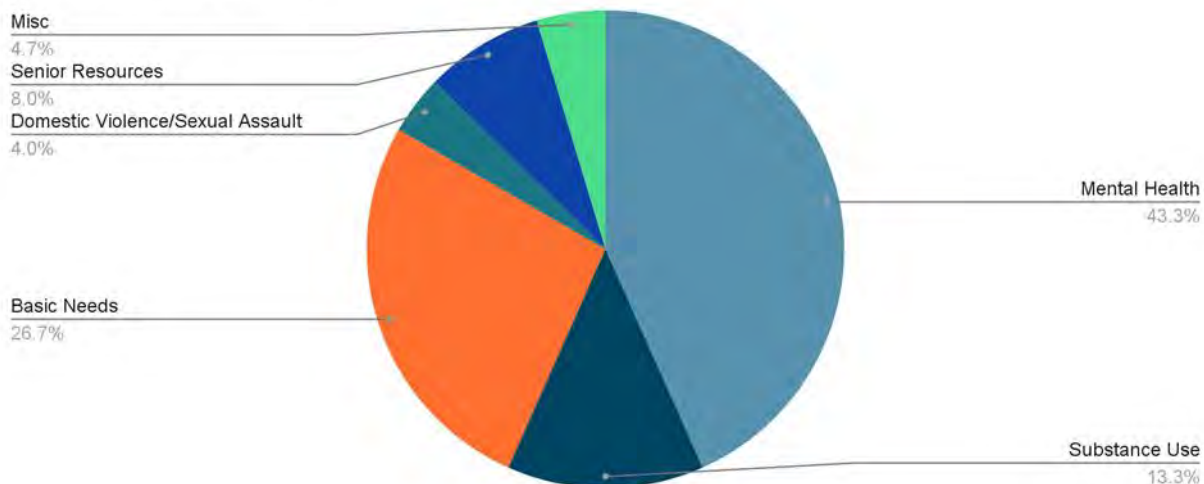
Reserve Police Officer Harold “Pete” Bickmore died in July 2023. Pete was originally hired as a police officer by the Scarborough Police Department in 1982. During his five years with our department he served as a Patrol Officer, Detective and Sergeant.

In 1987, Pete was hired by the FBI where he worked as a Special Agent for many years. After his retirement from the FBI, Pete was hired as the Chief of Police in the City of Ellsworth in 2016. In 2017, he was hired as Chief of Police in the Town of Pittsfield where he served until 2022. Later that year, he returned to Scarborough Police Department to serve as a Reserve Police Officer.

Social Services Update:

Our Social Services Manager, Lauren Dembski-Martin, handled 150 referrals from officers or community partners from July 2022 to June 2023. Of those 150 referrals, 751 contacts were generated including both face to face visits and check-ins via phones. These contacts included providing support for seeking protection from abuse orders, collaborating care with local crisis teams, providing emotional support to individuals and families facing difficult times, seeking basic needs resources for food and shelter, mental health crisis follow-ups and short-term check-ins with individuals as continuity of care is being established.

Identified Need for Referral

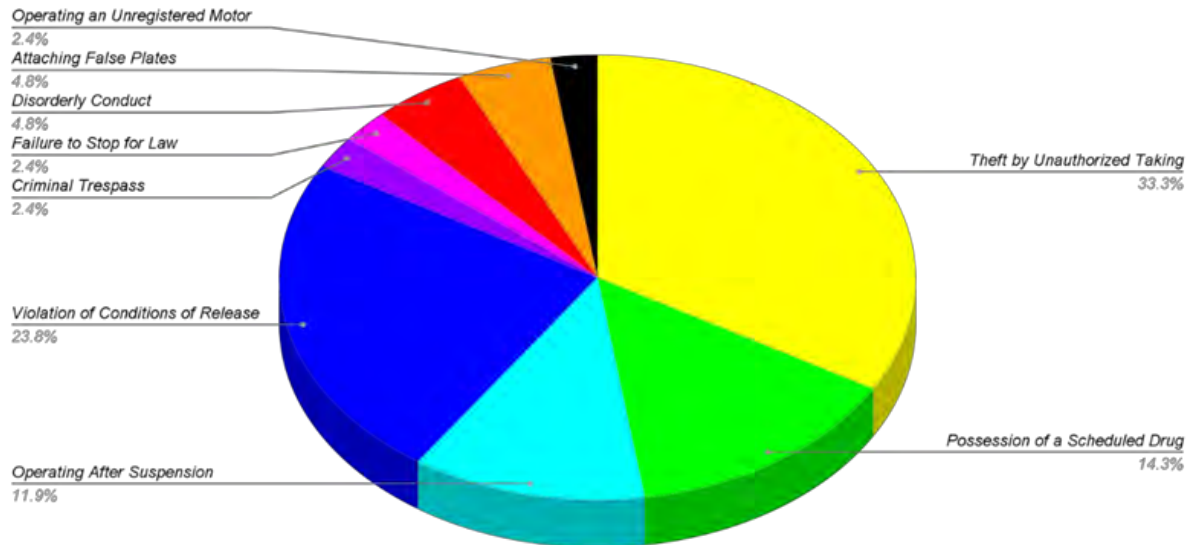


Scarborough Police Department's Law Enforcement Assisted Diversion Program continued to thrive this year as a strategic and proactive way to divert individuals to a community-based, harm-reduction intervention for law violations driven by unmet behavioral health needs. The 3-year Office of Justice Comprehensive Opioid Stimulant and Substance Use Site-Based Program grant awarded to Scarborough Police Department in 2021, continued to fund the full time LEAD Case Manager position and support some of the adverse challenges including participants experiencing transportation costs and psychiatric care when an individual is waiting to secure insurance.

The Social Services Manager, Lauren Dembski-Martin has been diligently working with the Cumberland County District Attorney's Office and other community stakeholders to develop a presumptive diversion program throughout Cumberland County. Scarborough's LEAD program has been a highlighted model in this process as the County continues to develop a strategic approach, which would allow for officers to offer a pathway out of the criminal justice system and into intensive case management and other support services.

The LEAD program served 17 individuals during the reporting period with a variety of criminal charges being diverted.

Diverted Charges July 2022 - June 2023



Scarborough Police Department's Social Services Division continued to expand this past year with the hiring of Social Services Coordinator, Katie Wilcox. The Social Services Coordinator is responsible for serving as the Town's General Assistance Administrator, as well as helping to provide basic referrals to help community members address unmet needs and help to provide a continuity of their care and well-being. Scarborough's General Assistance provided support to 194 individuals this past year, expending \$282,327 with \$47,118 of that expenditure reimbursed from the State of Maine.

In December of 2022, Social Services Manager, Lauren Dembski-Martin, collaborated with Scarborough's Economic Development Corporation in applying for the Cumberland County Community Development Block Grant with the focus to assess the unhoused population in Scarborough. The Town of Scarborough was awarded \$15,000 which will be utilized for both the assessment process and the development of strategies to address the challenges and/or gaps identified around homelessness.

Operational Statistics:



Our department is composed of nineteen Patrol officers, five Patrol supervisors, three Detectives, one Detective Supervisor, one Evidence Technician, two Special Enforcement (SE) Officers, one SE Supervisor, one Drug Task Force Officer, one Community Resource Officer, two School Resource Officers, one Marine Resource Officer and four sworn administrators. Our civilian staff include two Administrative Assistants, one Animal Control Officer and three Social Services team members.

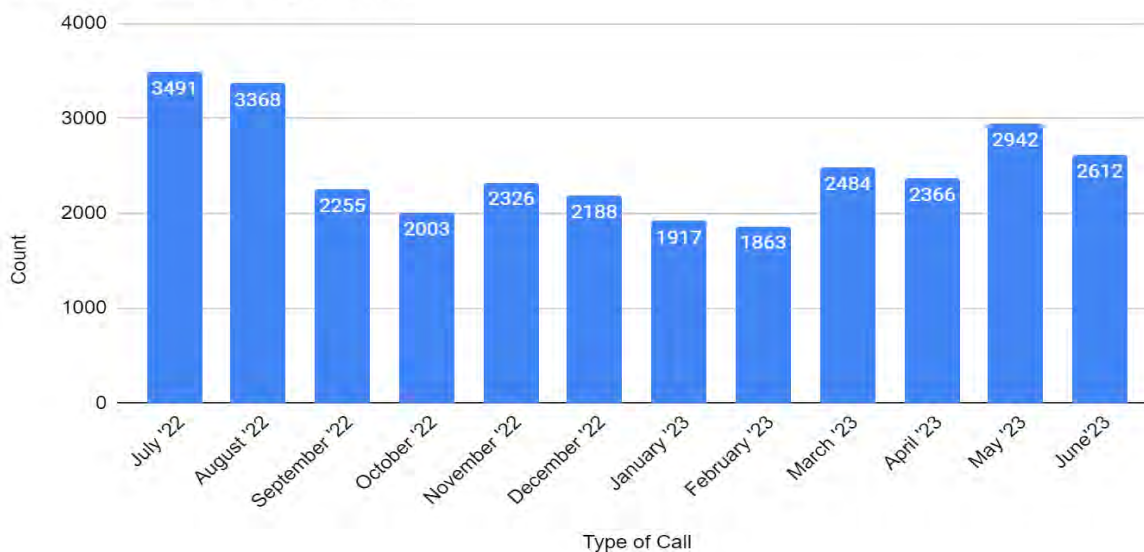
We have several Reserve Police Officers who patrol Prouts Neck year round and our beach areas in the summer while assisting seasonal parking enforcement officers. Our department also has Fire Police Officers who provide traffic directions at crash scenes and critical

incidents. The department's Volunteers in Police Services (VIP's) assist our officers at community and civic events, special projects and volunteer opportunities.

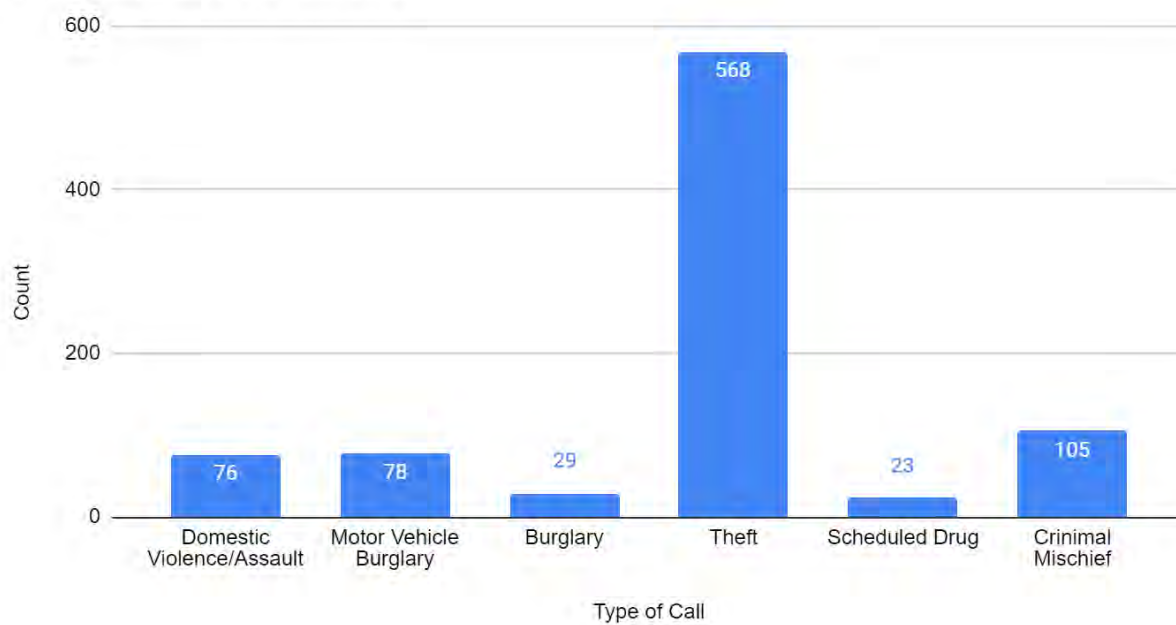


In addition to their primary assignments, some of our officers have the opportunity to serve on specialty teams to assist our regional law enforcement partners. These specialty assignments include two K9 teams, six SWAT officers, two Crisis Negotiators and six Honor Guard members. Our department also has officers certified as Drug Recognition Experts, Peer Support Team members, Phlebotomists and certified instructors covering a wide array of subject matter.

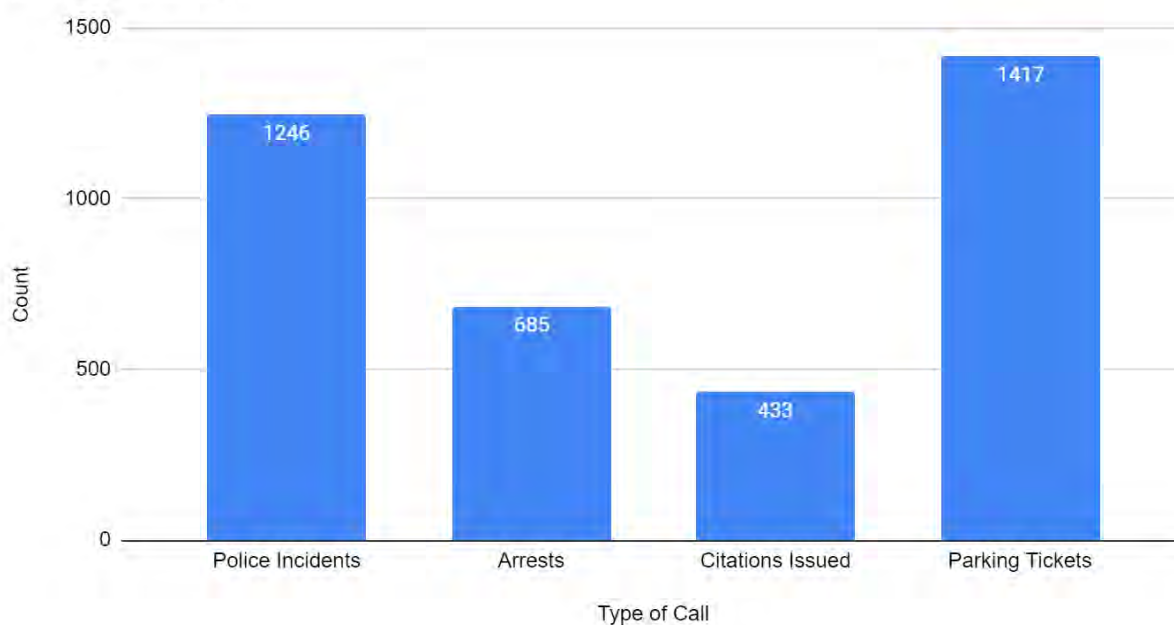
Calls for Service by Month



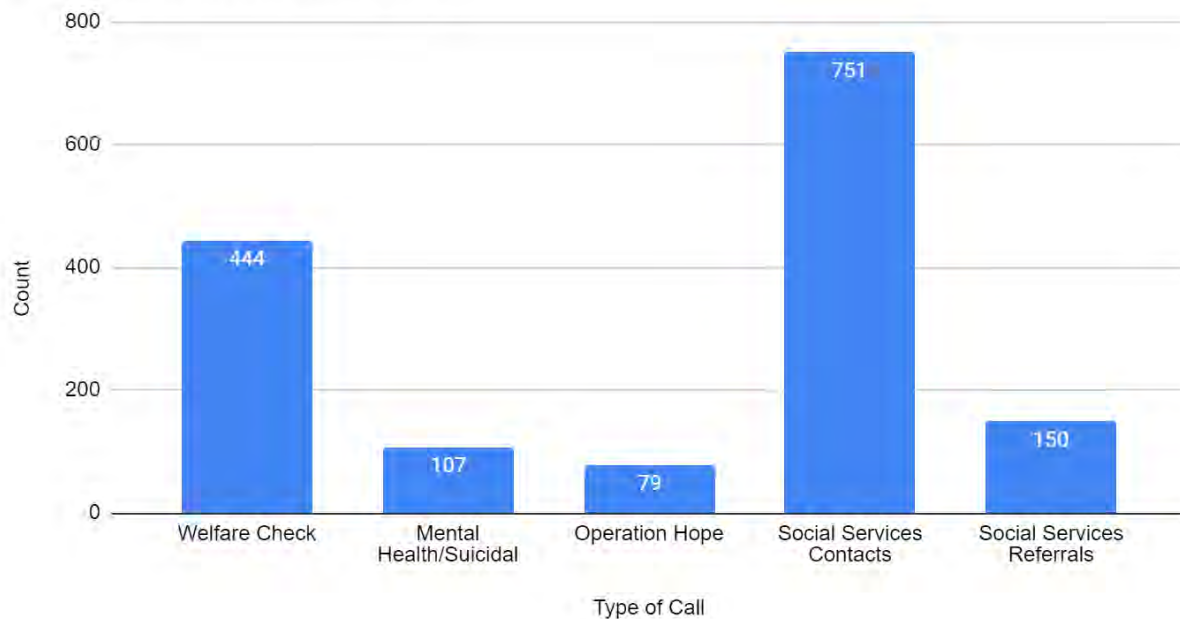
Criminal Calls for Service



Actions Taken



Mental Health/Welfare Calls



Dispatch Center Statistics:

The Scarborough Emergency Communications Division consists of one Emergency Communications Manager, one Data and Projects specialist, four Lead Dispatchers, ten Emergency Dispatchers and five per-diem Emergency Dispatchers.

The employees of this division are responsible for full dispatching services to include administrative, non-emergency, and emergency calls for service for the municipalities of Scarborough and Old Orchard Beach. Additionally, they are responsible for answering all emergency calls for the municipality of Buxton. The communications team also serves as the contact point for each municipality during non-business hours, handling non-public safety municipal services during these times.

COMMUNICATIONS DIVISION

July 1st, 2022 - June 30th, 2023

Calls Answered	Scarborough	Old Orchard	Buxton	TOTAL
911	9,657	4,563	2,062	16,282
Business Lines	52,745	23,359		76,104

Calls For Service Radio Dispatched	Police	Fire/EMS	TOTAL
Scarborough	28,568	7,381	35,949
Old Orchard Beach	17,749	2,865	20,614
			56,563

Scarborough Public Safety utilizes a core public safety software suite comprising three main components, Law Enforcement Records Management (RMS), Fire Department Records Management (FMS), and Computer Aided Dispatch (CAD). These software systems are critical to a successful modern public safety system. After a comprehensive selection and vetting process with the guidance of the Information Technology Department, the Town of Scarborough entered a contract with Tyler Technologies to replace and modernize our core software system with Tyler's Enterprise Public Safety software suite. The Public Safety Team, in partnership with Tyler Technologies, has begun the development and implementation of this new software. The system is due to be fully operational by summer of 2024.

Annual Awards

During the annual Public Safety Recognition Ceremony, the following recognitions were given to members of the department for events that occurred in 2022:

Officer of the Year- Officer Tanner Mann

Dispatcher of the Year- Dispatcher Anne Pritchard

Support Person of the Year- Posthumous to Administrative Assistant Kim Sperlich

Unit Citation

Standoff with Police

- Sgt. Andrew Flynn
- Officer Isaiah Jones
- Officer Christopher Gerossie
- Officer Jonpierre Levesque
- Dispatcher Jay McAdams
- Dispatcher Jennifer Hanson
- Dispatcher Tom Selby

Commendation

Domestic Disturbance involving a firearm

- Officer Christopher Gerossie

Life Saving

- | | |
|-----------------------------|---------------------|
| -Officer Sarah Fasulo | Narcan Administered |
| -Officer Sarah Fasulo | Narcan and CPR |
| -Officer Jonpierre Levesque | Narcan and CPR |
| -Officer Isaiah Jones | Narcan and CPR |
| -Officer Tanner Mann | Narcan Administered |
| -Sgt. Michael Thurlow | Narcan and CPR |

Chief Hollis "Tom" Dixon Award for 35 Years of Service presented during 2023

- Deputy Chief David Grover
- Sergeant Tom Chard
- Sergeant Francis Plourd
- Marine Resources Officer Eugene O'Neill



In closing, I would like to thank Town Manager, Thomas Hall and the Town Council, for the leadership they provide to our community and the support they have given to our Public Safety team. A special thanks to our Human Resources Department who has worked closely with our department in personnel matters and hiring, and to each department within town government who supports us each day in our mission to provide a safe community for people to live, work and visit.

Respectfully submitted,

Mark Holmquist,

Police Chief

Report from the

MARINE RESOURCE OFFICER/HARBOR MASTER

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit my annual report as the Harbor Master / Marine Resource Officer for the Town of Scarborough year ending in June of 2023.

I have been very busy this year. We again saw a rise in visitors and recreational boating has increased again. I am pleased to say we have had no major boating accidents during the season.

The co-op parking lot was again busy this summer but fortunately we had a full staff of parking attendants.

We have installed electricity in the bathrooms at the co-op so we will have lighting in there at night. This will make it a safer place and will be well lit.

We secured funding for two new cranes to be installed at the commercial pier at the co-op. The old cranes were not reliable and were beyond repair. These cranes are very important to the commercial fishermen and the working waterfront.

The pedestrian pier at the co-op was closed due to its condition. Work will be starting soon to repair the pier and reopen as soon as possible. The commercial pier at the co-op and the floats attached to it will also receive repairs and much needed maintenance.

I continue to train with the marine unit based out of Scarborough Fire Department Engine 4. I work closely with Captain Daryen Granata on maintaining safety of the waterfront.

We have continued to monitor the shellfish harvesting areas and check for shellfish violations. Numerous vessel safety inspections have been done.

Respectfully submitted,

Eugene F. O'Neill,

Harbor Master



Photography by Town Staff

Report from the

ANIMAL CONTROL OFFICER

To the Town Manager, Town Council, and Citizens of Scarborough:



Chris Creps

Animal Control Officer

It is with great pleasure that I submit the annual report for the citizens of Scarborough.

After 22 plus years as the Animal Control Officer for the Town of Scarborough I have seen a lot of changes over the years. I have made a lot of friends in the town and probably a few folks are not so happy with me, but I guess that is part of the job. All in all it's been a busy and eventful 20 plus years. Glad to have met many folks in town and along the way made some friends and seen some come and go over the years along with their pets.

In the past 20 years I have seen the Town of Scarborough grow not only in population, but also in the number of pets. When I first started there were only around 800 licensed dogs for the town, Now, there are approximately 3600 dogs licensed in the town. One of the highest in the state for licensed dogs.

Also, during this time, I have responded to about 30,000 animal calls. Given out approximately \$200,000 dollars in fines and fees for various violations. Removed hundreds of nuisance animals and saved homeowners and businesses hundreds or thousands of dollars in property damages.

Respectfully submitted,

Chris Creps

Animal Control Officer

Dog licenses 2022-2023: 3600

Confirmed Rabies cases: 0

Calls to service for 2022-2023: 136

Marine Mammal Hotline: 1-800-532-9551

Animal Control: 207-730-4318

Scarborough Police Dept: 207-883-6361

Maine Warden Service 207-657-2345
Gray Headquarters

Report from the

FIRE DEPARTMENT/EMERGENCY MEDICAL SERVICES/ EMERGENCY MANAGEMENT



Rich Kindelan
Fire Chief/EMA
Director/Local Health
Officer

To the Town Manager, Town Council, and Citizens of Scarborough:

It is once again a privilege to provide you with my second annual report as your Fire Chief. Your firefighters and EMS providers remain committed to an “all-hazards” response approach for our citizens, businesses, and visitors. I am pleased to also provide you with summaries that show the activities of our department over the past year. If you have any questions, please feel free to reach out to us.

A Year in Review

As with any organization, transition and evolution, especially to the magnitude our department has experienced can be difficult. I am happy to report your Scarborough Fire Department came thru those challenges with collaboration and focus.

As many are aware, a long-time fire department member and our beloved Fire Chief, B. Michael Thurlow announced his intentions to step away from his role in early 2022 and retire after 47-years. In true Chief Thurlow fashion, he set in motion a thoughtful and detailed transition plan to ensure the continued success of not only our department, but the town of Scarborough as a whole. Chiefs Thurlow’s transition plan included ensuring all the staff in his charge were as ready as possible. On behalf of our department and our community, I would like to extend our heartfelt appreciation to Chief B. Mike Thurlow for providing the foundations for our entire department to evolve. His 47 plus years of service to the community and our department is nothing short of amazing.

In July of 2022, Deputy Chief of Fire Suppression Jerome Lamoria announced his intentions to retire in September of 2022. Deputy Chief Lamoria came to the town of Scarborough approximately 6 years ago after serving in command roles in Prince Georges County, Maryland and as Fire Chief in the city of Portland, Maine. I would be remiss if I did not mention the respect and gratitude I have for Deputy Lamoria. His mentorship and guidance during this department transition has been consistent and invaluable. Deputy Lamoria is highly respected by our department members as well as other employees of the town. He will be sorely missed.

Knowing we would be facing another vacancy in our command staff, we were able to choose another very qualified chief officer. Our fortune continued with the offer and ultimate acceptance of Deputy Chief Ian Tenney who would become the successor to Deputy Chief Jerome Lamoria in September of 2022. Deputy Tenney came to us from a long, distinguished career in the City of Hartford, CT where he served as a District Chief and Asst. Chief of Operations of a large urban Fire-Rescue department. Deputy Chief Tenney has taken the reigns and made great strides by way of firefighter training and professional development, as well as taking over management and planning of the fire department fleet and our (6) fire stations.

Last but certainly not least, we rounded out our command staff with the addition of Deputy Chief John Brennan in July of 2022. Deputy Chief Brennan had spent the previous year managing our fire prevention bureau on a part-time basis., after Captain Jim Butler moved on to other opportunities. Deputy Brennan was a full-time fire captain with the city of Portland for 20 years as well as a 21-year part-time day firefighter with the town of Scarborough. This made for a perfect fit. In a very short time he has revitalized the fire prevention bureau and provides the highest levels of customer service to our community.

This past year we were also able to continue adding (4) full-time firefighters through the conversion of part-time positions to full-time slots. It should be noted that because our work requires 24-hour coverage, from (4) separate shifts, it takes four candidates to increase our on duty staffing by 1.

We would be remiss if we did not mention the ever flexible and resilient men and women of your Scarborough Fire Department. This past year has presented them with an enormous amount of change and at some times, uncertainty. Whether it be the winding down of our pandemic posture, changes in leadership, or the ever-increasing volume of calls, coupled with difficult staffing issues, the men and women of your fire department are consummate professionals and continue to provide the highest level of emergency services our community has come to know

and expect. Furthermore, our administrative staff made up of Julie Sanford and Megan Rioux are the ones that keep us moving. I struggle to find the words to articulate the important roles these two play in our department. I can say we would be lost without both of you.

This past year also brought us a new fire engine (Pumper) for our Pleasant Hill Fire station. This state-of-the-art truck replaces a 27-year old apparatus that was past its useful service life. A shiny 2023 Pierce Enforcer pumper was welcomed to the town with a well-attended neighborhood celebration at Pleasant Hill Station.

In December of 2022, we also welcomed the first of two new ambulances to our fleet. This unit replaced a model that was over 10 years old and was already remounted once. The funding to replace these ambulances came from the ARPA money awarded to the town. As you might suspect, our ambulances are the busiest trucks in our fleet. They carry our firefighters and paramedics and transport patients on over 4000 medical emergencies annually. These vehicles allow us to guarantee the highest level of advanced life support response to our community.

We'd like to thank the town manager, town council and citizens for their continued support in providing our department with the tools and equipment needed to perform our jobs quickly, efficiently, and safely.

EMERGENCY MANAGEMENT OFFICE/LOCAL HEALTH OFFICER

You may be aware that the function of emergency management response and planning fall under the purview of the fire department. As your Emergency Management Director, along with you Deputy emergency management director, District Chief Gary Sandler, we simply help guide the direction of the program. Our community enjoys a very robust emergency management team made up of department heads and other key positions in the town that keep the program running smoothly. Our local team in collaboration with FEMA and Cumberland County Emergency Management offices were able to secure reimbursement for protective measures and personal protective clothing for our first responders and other town employees. We also collaborated with Cumberland County EMA in updating the county Hazard Mitigation Plan. This plan is used to prioritize important infrastructure projects in each of the counties local communities and helps the county determine the amount of federal and state dollars to request to complete these projects.

As your Local Health officer, I was also investigated several formal complaints/ concerns mostly surround congregate living situations such as, apartments, hotels etc. I am pleased to also announce that District Chief Gary Sandler successfully completed the Local Health Officer training program, certifying him to work in that role and provides some redundant capacity for our community.

Emergency Management



Awards and Recognition

The customary joint annual public safety awards ceremony normally held each spring, was unfortunately cancelled twice due to the COVID-19 pandemic. Once CDC and Maine State guidance changed and restrictions were lifted, the fire department decided to hold a smaller ceremony. This smaller event provided the opportunity for family members to participate in a pinning ceremony for new career members as well as officer promotions and reappointments. The list of recipients below reflects milestones reached over the past two years and shows the commitment and dedication to service to our community.

5 Years of Service

Zachary Harrison
Greg Rossnagel

15 Years of Service

Brian Dougher

20 Years of Service

Peter Ollove
Capt. Mark Stults

30 Years of Service

Lt. Nate Bennett

40 Years of Service

Joe Pallotta

55 Years of Service

Ed Payson

EMS Provider of the Year

Firefighter/Paramedic Ryan Baillargeon

Fire Officer of the Year

Lt. Shawn Cordwell

25 Years of Service

Steve Higgins
Jeff Rogers
Capt. Julia Deering
Ellen Pallotta
Diane Meech
Becky Randall
Capt. Bruce Quint

35 Years of Service

Gordan Lane
James McCormick

45 Years of Service

William Weeks

65 Years of Service

Clayton Skillin
Capt. Bruce Bell

Firefighter of the Year

Firefighter William Weeks

Student of the Year

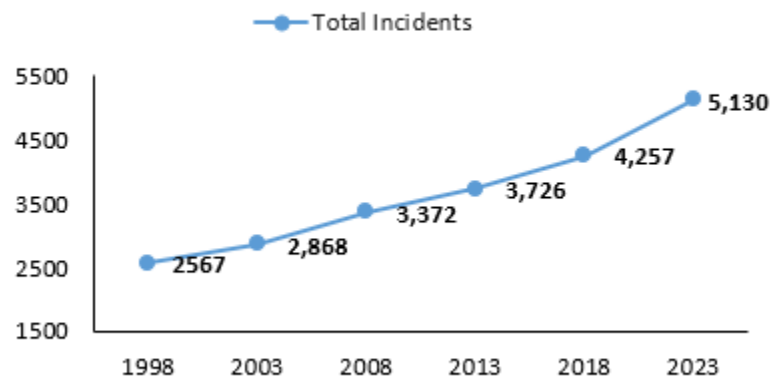
Alexander Wearne

Annual Statistics

Responses by National Fire Incident Reporting (NFIRS) Categories		
FY 22-23		
	Calls	Total
NFIRS 100 Series - Actual fires in structures, vehicles, grass, woods, etc.	105	2.0%
NFIRS 200 Series - Overpressure , explosions, overheating with no fire	1	0.01%
NFIRS 300 Series - Emergency medical calls including marine & specialized rescue	3,323	64.8%
NFIRS 400 Series - Hazardous conditions including vehicle accidents & Haz Mat calls	172	3.4%
NFIRS 500 Series - Service calls including details, investigations & mutual aid coverage	585	11.4%
NFIRS 600 Series - Good intent calls including odor investigation & cancelled enroute	206	4.0%
NFIRS 700 Series - Alarm or sprinkler activations with no fire, false alarms, or false call	682	13.3%
NFIRS 800 Series - Severe weather events & natural disasters	2	0.01%
NFIRS 900 Series - Special incident type not otherwise classified above	54	1.1%
Totals	5,130	100%

Fire Prevention / Inspection Division		
Total	Inspection / Permit Type	Violations
41	Consultations / Plan Reviews	Total Violations
469	Annual Inspections	Issued
31	Monthly Inspections	1406
253	Re-inspections	
-	Miscellaneous Inspections	Total Violations
1,220	Burning Permits	Corrected
77	Construction Permits	742
6	Certificate of Occupancy Permits	Includes
44	Suppression Permits	Violations
86	Alarm System Permits	from previous
3	Fire Works Permits	years
2,230	Total	

Total calls for service



Individual Truck Responses		
279	Engine 1 Black Point	604 Ladder One
-	Engine 2 (Spare)	287 Ladder Two
478	Engine 3 Pleasant Hill	28 Tank Five
239	Engine 4 Pine Point	49 Forestry Three
497	Engine 5 North Scarborough	72 Forestry Four
633	Engine 6 Dunstan	4 Marine One
1,577	Engine 7 Oak Hill	0 Marine Three
2,354	Ambulance 1 Oak Hill	18 Marine Four
1,545	Ambulance 2 Dunstan	0 Marine Five
177	Ambulance 3 (Spare)	96 Squad Seven
58	Unit 2 Black Point	9 Command Post
123	Unit 6 Dunstan	894 Car 7 (Duty Officer)
235	Unit 7 Oak Hill	7 Canteen

Respectfully Submitted,

Rich C. Kindelan

Fire Chief/EMA Director/Local Health Officer



Report from the

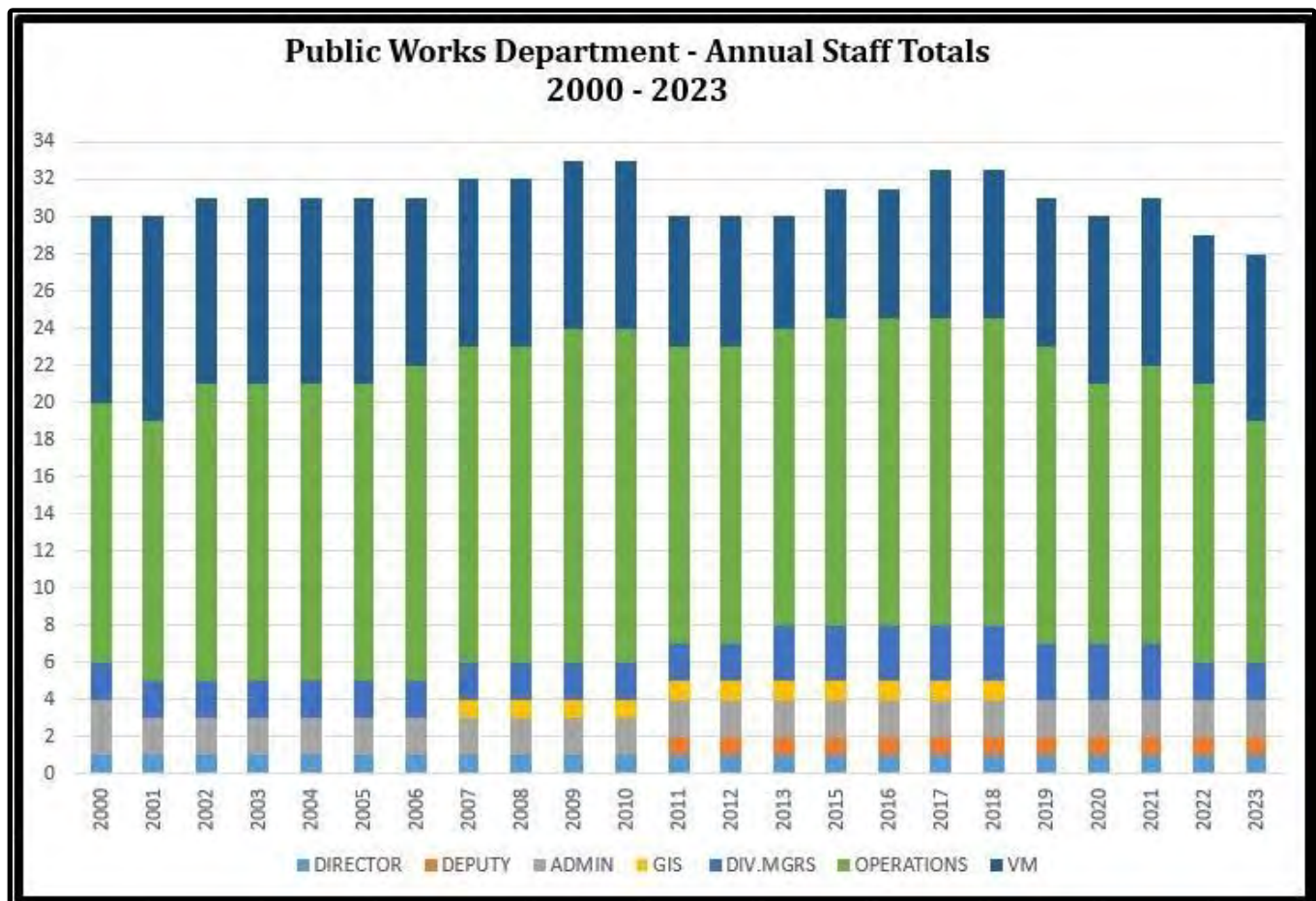
PUBLIC WORKS DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough:

The Scarborough Public Works Department has not been immune from the persistent short staffing issues nationwide. Despite staffing challenges, the department has rallied to the best of its ability to continue to effectually maintain the infrastructure of the ever-growing Town of Scarborough.

As has been the case for a number of years, Scarborough's expansive growth and change creates increasing demands on the infrastructure of the Town as well as the Public Works department's responsibility to maintain it. Since 1996 a total of 54.3 miles (road miles) of public roads have been accepted by the town. As has been the case for a number of years now, winter seasons has consistently been comprised of frequent thaws followed by freezing temperatures. Treating the roadways under these conditions necessitate the use of more materials as well as significantly increased labor resources.

Despite consistent growth, changing weather patterns, and the resulting increase in responsibilities, the Public Works staffing numbers have dropped due primarily to staffing shortages, as indicated in the staffing chart below.



In fiscal year 2023, Scarborough Public Works personnel responded to **2,395** requests for service from residents, Scarborough Town departments, outside municipalities, and the general public. The work orders generated from these requests were assigned to and completed by the proper personnel in our Operations, Vehicle Maintenance, and Administrative departments.

Administration

The pwinfo@scarboroughmaine.org email continues to be a useful and effective tool for the public to communicate with the Public Works. Residents are able to share questions, concerns, information, photographs, and comments

with ease. The email is monitored by our administrative staff, who responds to all emails accordingly, then allocates the requests, questions, and concerns to the applicable staff/department, for any additional action necessary. In FY23, the Public Works administrative Department processed **138** excavating permits, **37** excavating licenses, and **6** Driveway Coordination Forms.

Public Works makes every effort to consistently post information/updates on the Town's website, newsletter, and Facebook page. Communication with the public in this manner continues to be an efficient and effective means of communication.

Operations

Our **14**-person Operations crew monitors, repairs, and maintains the Town's infrastructure. Their workload varies significantly with the seasons. The warmer months include road/drainage maintenance and repair, street sweeping, road mowing, and beach cleaning. Winter operations are primarily focused on keeping the Town's roadways safe and clear. Winter 2022-2023 presented fewer storms with significant snowfall, however, there was once again a substantial increase in storms with freezing rain and icy conditions. These types of storms often include repetitive cycles of warmer temperatures causing melting, followed by frigid temperatures resulting in frozen and dangerous roadways. This requires lengthy treatment with extensive amounts of material to keep the roads safe for travel. During fiscal year 2023, we spread **2,299** tons of salt and **7,450** tons of sand.

The maintenance and repair of streetlights and traffic lights are a year-round responsibility. Since assuming the responsibility for the streetlight fixtures in 2019, our workload to maintain them has increased considerably. Traffic Lights which are in use 24/7 365 days a year, require their own amount of maintenance and repair on an ongoing basis as well.

Public Works has continued to experience success in clearing the identified sidewalks in town with our own staff and equipment. In FY23 we were able to purchase a second new sidewalk machine with attachments. This is a "sister" machine to the sidewalk machine we purchased previously. Having two identical machines has been beneficial in terms of being able to "swap" parts, attachments, and ease of operation due to familiarity. Being new, these sidewalk machines have fewer issues and because they are smaller and more maneuverable, we have successfully utilized them for spring clean-up as well. With brush/broom attachments, we use this equipment for sweeping & cleaning main roads, islands, sidewalks, and roadside lawns. Given that there is a wide array of available attachments for these machines, we continue to consider additional opportunities to utilize these machines year-round.

Given the improvements in quality, operation, and overall modernization, Public Works opted to purchase a plow truck with a built-in sander in FY23. The greatest benefit to this type of sander is that it eliminates having to store the sander which requires staff climbing up onto the sander rack. Built-in sanders create a lower center of gravity which enables the vehicle to drive smoother. This vehicle will have the ability to spread sand year-round, which is



beneficial if there is an event during the warmer months that requires us to spread sand. (accident, etc.) This design also allows for a quicker and easier change of materials. For example, if there is a need to change from full sand to full salt, this design can simply dump the previously used material, then fill with the alternate material.



Vehicle Maintenance:

Our Vehicle Maintenance crew continues to carry a full workload. In addition to the **273** Town of Scarborough vehicles & equipment (Police, Fire, Rescue, School, Public Works, etc.), our vehicle maintenance department also repairs and maintains **83** vehicles from external municipalities:

- Hollis: Fire/Rescue Department
- Kennebunk: Fire/Rescue Department
- Old Orchard Beach: Fire/Rescue Department
- Old Orchard Beach: Police Department
- Wells: Fire/Rescue Department
- Westbrook: Fire/Rescue Department

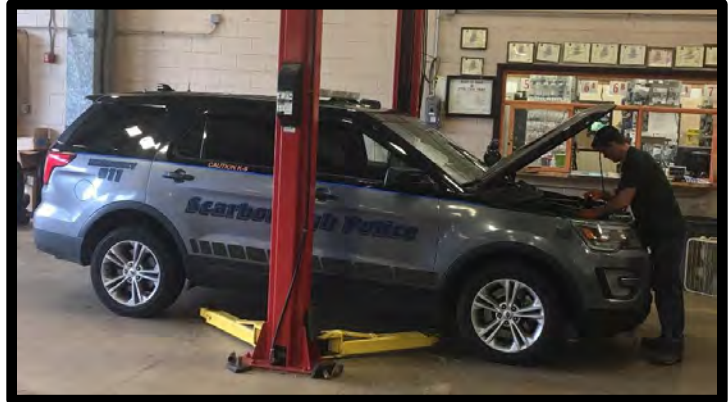
The Scarborough Public Works vehicle maintenance team maintaining these external fleets has proven to be a beneficial arrangement for all, as this contracted work generates revenue for the Town, and also provides quality and cost-effective service opportunities for the external municipalities.

The work we do to maintain external municipal fleets has gained such notoriety that we are frequently approached by additional municipalities with requests to maintain their fleets as well. Given our current workload however, we are unable to take on any additional fleets at this time.



The Vehicle Maintenance crew of 10 includes a Fleet Manager, an Assistant Fleet Manager, six full time service technicians, one metal fabricator, and a parts room manager. When the opportunity presents itself we also have a part time service technician intern through our cooperative agreement with Southern Maine Community College. Our parts room manager also acts as our shipper/receiver and building maintenance manager.

Capital



Improvement Projects and Equipment

Mid-Level Road Rehabilitation:

The Public Works department continues to pave roadways throughout town based on the results of the town-wide pavement condition survey in FY19. Roads paved in FY23 included: Black Point Road, Burnham Woods Circle, Coulthard Farms, East Grand Ave, Glendale Circle, Glendale Drive, Haystack Circle, Highland Avenue, Kerryman Circle, Mayflower Drive, Pitchfork Lane, Pumpkin Lane, Serenity Drive, and Summerfield Lane.

Mitchell Hill Road Construction

Traffic on Mitchell Hill Road has increased during the last 15 years. The traffic from residential development on Mitchell Hill Road combined with motorists using the road to avoid other higher traffic roads has pushed it beyond its design capacity.

The funds for this project will be used to implement the findings from the survey and design stage in FY22. This construction will improve the road with proper vertical and horizontal alignment. Drainage has been a problem in some sections and would be addressed in this stage of the project as well.

Spurwink Road Traffic and Pedestrian Improvements Phase I (Ocean Ave - Cape Elizabeth Line)

Utilizing the information gleaned from the Planning and Design phase in FY22, Phase I of the project construction began in FY23. Phase I of this project will be at the Ocean Ave end of the road section and will extend approximately halfway to the Cape Elizabeth line. Phase II will complete the remainder of the road section/project. This project will include a road realignment as well as the addition and improvement of pedestrian and bicyclist amenities. The 2005 Transportation Study identified the need for these improvements.

Sidewalk Rehabilitation Paving/Accessibility Improvements (Year one of 10-year plan)

Of the Town of Scarborough's nearly 50 miles of sidewalks, many of them were constructed in the 1990's and are showing their age. During the pandemic the number of residents utilizing the sidewalks increased, which raised awareness of the state of the sidewalks and lead to an increased number of calls to Public Works to report sidewalk defects. The Town Survey completed in 2021 indicated clearly that the state of the sidewalks was an area of significant concern amongst the residents in Town.

Black Point Road Paving (Old Neck to Spurwink Road)

In FY2023 the Maine DOT paved Black Point Road from Highland Avenue to Old Neck Rod. There was significant cost savings for the Town of Scarborough if the section of Black Point Road from Old Neck Road was paved in FY23 in tandem with the DOT's efforts, as opposed to waiting to do it at a later date, and not in tandem with the State.

Mast Arm Traffic Signal Upgrade: Sawyer Road & Route One/Commerce Drive & Route One

The Sawyer and Commerce intersection of Route One were the only intersections in this section of Route One that still had the span wire mounted traffic signals which are original from when the intersections were first signalized. Upgrading the signals at both of these intersections will create consistency in the traffic signals along the Route One corridor. The mast arm upgrade is part of a wider upgrade to the Route 1 traffic infrastructure that includes the installation of adaptive traffic controls. Adaptive traffic controls have proven to be effective in improving traffic flow and reducing red light waiting times for motorists in other Route One intersections within Scarborough.

Shop Floor Resurfacing: 30,000 sq. ft.

The Scarborough Public Works Department has resided in its current facility since 1996. Over these past 26 years, the shop floor has experienced heavy usage and traffic and is now exhibiting extensive cracking. Resurfacing the shop floors is an effort to avoid/delay the more expensive solution of complete replacement.

CAPITAL IMPROVEMENTS: EQUIPMENT

Each year funds are requested for new equipment based on an established equipment replacement schedule. With a few exceptions, the annual plan calls for the replacement of one plow truck (with gear), one pickup truck, and one piece of specialized large equipment. This schedule enables us to maintain a fleet of plow trucks that are no older than 16 years, pickup trucks that are no older than 10 years, and other heavy-duty construction equipment no older than 10 years. While the American Public Works Association guidelines recommend replacing vehicles 2-3 years sooner, we are able to successfully follow our schedule because operators are assigned specific trucks and our vehicle maintenance staff is very diligent with maintenance schedules.



The equipment replaced in FY23 included plow truck #4025, plow truck #4036, Loader/Backhoe, Front End Loader with Plow, Forklift, and a new sidewalk machine with attachments.

Also included in the Equipment Capital Improvements for FY23 was an Alignment Rack upgrade. Our current alignment rack was installed in 2006. The upgrade makes vehicle alignments more efficient, and incorporates an improved and modernized method of usage. Technicians newer to the industry have been trained on this type of machine as opposed to the machine we had previously.

RECYCLING AND SOLID WASTE

Scarborough continues to deal with contaminated recycling (non-recyclables and trash mixed with recycling), both in curbside bins and in our silver bullet containers. The Town

has prioritized public outreach about proper recycling through the Town website, newsletter articles, and "Which Bin Wednesday" posts on social media. We also collaborate with ecomaine to provide information to the public.

Respectfully submitted,

Stephen Buckley,

Deputy Director

Report from the

COMMUNITY SERVICES DEPARTMENT

To the Town Manager, Town Council, and Citizens of Scarborough,



Todd Souza
Director of Community Services

On behalf of our department, I am pleased to present the 2023 Annual Report for the Scarborough Community Services Department, which captures an overview of our department's accomplishments during the past year. This report also highlights some of our challenges we've faced along the way as well as future goals in our sights.

Scarborough boasts some of the greatest natural and recreational resources in the state. Being a bit biased, I believe the members of our Community Services staff should be added to that list. Year in and year out, no matter the challenge, they step up, flex their roles, and use their collaborative skills to manage, offer, and develop some of the best programs and facilities around. What is most impressive to me is their ability to do things in-house, not only to save money but to ensure the program or project meets our expectations and has that SCS touch. As with most of us, the past few years have pushed us to be creative problem solvers, work outside of our comfort zones, and stretch resources. Over the past twelve months our staff has exemplified this as we strive to meet community expectations while managing the ongoing challenge of hiring and retaining part-time staff.

Our parks system continues to see increased public use as well as a growing demand for athletic field space. Although this is a positive thing in regards to health and wellness, it creates challenges that we are managing internally. While we react internally to these increased demands, such as trash disposal, restroom maintenance, and general grass surface wear, we continue to plan and develop long-term strategies alongside the work detailed in our recent Parks & Facilities Master Plan.

We take great pride in our parks, facilities, beaches, and programming offered. Our staff is fully committed to the ongoing success of our department and remains dedicated to meeting the needs of the community. As we focus on the new year ahead, I extend my sincere thanks to the Town Council, the Town Manager, fellow department heads, advisory boards, and all of our generous sponsors, volunteers, and community partners for their continued support.

We look forward to another year supporting our core values:

Stewardship, Inclusivity, Character, Innovation, Health and Wellness.

Respectfully Submitted



Todd D. Souza, CPRP
Community Services Director

Community Services Team

Audra Keenan, *Intergenerational Programs Manager*
Andrea Zglobicki, *Program Coordinator, CPRP*
Madeline Kimball, *Child Care Program Coordinator*
Stephen Kramer, *Recreation and Waterfront Manager, CPRP*
Cindy DiBiase, *Seniors Program Coordinator*
Casey Cunningham, *Parks and Grounds Manager*
Scott Turcotte, *Parks Supervisor*
Cody Braga, *Parks Maintenance Worker II*
Michael Harrison, *Parks Maintenance Worker I*

Nicole Hall, *Operations & Events Manager, CPRP*
Brandi Bradley, *Operations & Events Coordinator, CPRP*
Jill Deering, *Operations & Marketing Specialist*
Ken Kennedy, *Facilities Supervisor*
Daniel Dyer, *Building Service Worker*
Jacot Porter, *Building Service Worker*
John Cranton, *Cable TV Program Supervisor*
James Werman, *Evening Hub Building Supervisor*

OPERATIONS & EVENT

Responsibilities

Scarborough Community Services' operations and events team oversees many tasks, projects, and events that encompass all five divisions of the department, including recreation, intergenerational, grounds and facilities, and beach management. Oftentimes, this group of staff members are the first ones the public interacts with, as many of this team's functions revolve around registrations, payments, and general questions.

- Front line for communications
- Program registrations, payments, and refunds
- Brochure design, distribution, and marketing
- Website and social media content management
- Town facility and field requests and reservations
- U.S. passport acceptance
- Community sponsorship coordination
- Scarborough Community Television station operations
- Special event coordination
- Scholarship and financial assistance program administration

Accomplishments

- **Large increase in passport acceptance:** As traveling has become more prevalent with the lifted restrictions, the need for passports to travel internationally has rebounded. In fiscal year 2022, the passport acceptance office processed 838 U.S. passport applications, the highest yearly amount to date. In fiscal year 2023, the same amount of agents accepted 948 applications. That is a 13% increase in applications in just one year's time.
- **Increase in event-specific sponsors:** In years past, staff sought out local businesses to help sponsor special events for the community throughout the year. The trend over the past couple years has been that businesses want to be the featured business at the event. We were able to shape a few events with that exclusivity in mind. Where there may have been twenty sponsors at a lower price point in the past, events were able to be supported by fewer sponsors overall.
- **Improved outreach:** In our goal to reach more community members, the operations team looked for new avenues of communication that had never been utilized before, or ones used but not to their fullest potential. New options that were added this past year include paid advertisements in the Scarborough Leader, use of the events calendar in the Scarborough Leader, cross-posting between Community Services, Town of Scarborough and other Scarborough organization's Facebook pages, and collaborative efforts to put word out in the Town's e-newsletter. Staff also created an e-newsletter that went to all account holders when events were coming up, programs were added late or had space available, or when deadlines were approaching.



Challenges

- **Staffing for longer facility hours:** With the Community Services Hub running as a recreational and child care facility, staff have been challenged with trying to program the spaces out to their fullest while keeping staff schedules in mind. The traditional schedule that was 8:00 am to 4:00 pm was extended to accommodate after-school activities and evening programs. Staggered schedules were used to cover the front desk but if just one person called out, it threw the team's schedule for a loop. There was not enough depth in staffing to mitigate this issue.

Future Goals

- **Continue to evaluate need for staffing:** The push to hire part-time positions continued from last year. The positions must be filled to enable full-time staff to return to their own tasks and duties and to provide time to plan more programming for the community.
- **Continue to improve marketing and outreach:** It is the department's goal to find all possible ways to communicate with the public and seek out the methods that work best. While social media may work for some demographics, it is a complete miss for others. We will continue to seek out all avenues possible in spreading the word about our programs, events, and services. We will look into balancing free marketing options we are used to with more paid advertising throughout the year to extend our reach.

- **Reconfigure sponsorship program:** In recognizing a shift in what businesses are seeking, we will be overhauling the sponsorship program to reflect all of the options available for anyone who wants to support Scarborough Community Services, not just through our special events. Levels of recognition will be streamlined and clarified so that a business making a direct contribution and another business donating goods of the same value will be honored the exact same way.

RECREATION

Responsibilities

Due to the department's title of "Community Services," it is often overlooked that a large portion of the work is recreation-based. At the heart of it all we are a Parks and Recreation department. Throughout the year, our program coordinators help to organize and run a variety of programs that keep youth, adults, and senior citizens busy and moving all year long. With the assistance of volunteers, we are able to keep many of our popular recreation programs, such as fall soccer, at the same price year after year.

PROGRAMS

- Art: Clay camps; Art labs; Theater camps; Pokemon painting; Stuff n' Fluff programs
- Baseball/Softball: Softball pitching clinics; Big Hits softball camp; Edge baseball camp
- Basketball: Winter basketball; Red Storm basketball camps; Basketball clinics
- Enrichment: Cake decorating classes; Language classes
- Exercise: Dance classes; Youth movement
- Lacrosse: Learn to Lax spring clinic; Red Storm lacrosse camps
- Lessons: Horseback riding; Tennis; Disc golf; Pickleball; Skateboarding
- Mini Programs: Mini Kicks; Mini Hits; Mini Gym Class Heroes; Youth movement classes
- Running/Track: Fall and spring cross country; Summer track and field
- Soccer: Fall soccer; Indoor soccer; Seacoast soccer camps
- Ski: Pleasant Mountain ski programs
- STEM: Mad Science; Scratch camp; Engineering challenge camp; LEGO robotics camps; Lego build days

Accomplishments

- **Increase in program participation:** We were able to partner with instructors this past year to offer new and unique programs, and in our goal of broadening the offerings, we saw an increase in overall program participation. It is clear that when we tried new things, especially programs that weren't necessarily sports, we noticed higher enrollment numbers, and we saw new participants who might have signed up elsewhere for a similar activity.
- **Added outdoor recreation programming for teens:** In conjunction with Maine Teens to Trails, we offered our first-ever middle school outdoor explorers club. A small group of Grades 6-8 students were transported each week to a new trail system in Scarborough, where they were guided by an advisor through the natural surroundings during the winter months. The group practiced snowshoeing, birding, tracking animal prints, learning about the trees, building forts, outdoor yoga and more.



Challenges

- **Lack of indoor space:** Even with the addition of the Hub as a programmable space, we continue to rely on school gym spaces for programming, which remain limited in availability due to school functions and sports. This will continue to be a challenge until we have more dedicated space that is not restricted by school and after-school activity schedules.
- **Weather and transportation logistics:** Weather is a key factor in many of our programs and events, especially when most programs are held in outdoor locations. Due to the lack of indoor space availability, many times we are left canceling or postponing programs, which extends the original schedules and inevitably does not work for all families and kids enrolled. Our reach to middle school-age students continues to be a challenge, and we are fairly certain it is due to transportation limitations. When school gets out around 2:30 each day, most parents are still working and can't drop everything to transport their child to another program. It has also not been possible to arrange school bus transportation to the Hub within the existing bus rotations. We will continue to pursue alternate options, whether that involves hiring a bus driver privately or offering programming at the middle school instead of the Hub.

Future Goals

- **Add more options and variety to programming:** It will continue to be our goal to increase the variety and amount of programming, especially for tots, teens, and active adults. More outdoor and nature-based programming is also on the list of priorities. We will seek out partnerships with new instructors who bring expertise and unique skills to Scarborough and its residents.

INTERGENERATIONAL

Responsibilities

A true span of ages and abilities are encompassed under the Intergenerational Programs umbrella. Our child care programs begin at Grade PreK and go up through Grade 8 and are offered year-round through before/after school programs and summer day camp programs. Our goal is to promote the physical, mental, social, and emotional development of each child. Programs include a nutritious snack every day, outside play or indoor physical activity, crafts, special projects, and quiet times. We view the home, school, community, and child care settings as complementary and interrelated domains that affect children's growth and development. This office also oversees the planning, development, and implementation of programs, activities, and recreational trips aimed to enrich the quality of life for individuals age 55 and older in our community. The mission of the 55+ Programs is to give all seniors an opportunity to maintain dignity, enrich their quality of life, and actively promote participation in all aspects of community life.

CHILD CARE PROGRAMS

- Before-school and after-school care
- Plover program
- School vacation weeks
- No-school days
- Date nights
- Summer day camps
- Teen programs

SENIOR PROGRAMS

- Weekly Wednesday meals
- Weekly trips
- Twice-weekly Games & Gather days
- Monthly specialty programs (Crafts with Friends, iPad classes, Coffee with a Cop, etc.)

Accomplishments

- **Full enrollment for new Plover program:** This past school year was the first full-year enrollment for the Plover program, and with proper advertising and timing, the program saw its maximum enrollment headcount of 15 students reached before the school year began.
- **K-6 summer camp fully staffed:** For the first time in a long time, our summer day camp program was fully staffed before the program began in June. This came about by hiring sooner, hiring more people than was needed due to varying schedules, and continuing to hire with the knowledge that we always lose at least a few hires to other jobs or responsibilities.
- **Added weekly summer trip for Grades 6-8:** Due to lower numbers and previous years' staffing issues, the school-year and summer day camp programs for Grades 6-8 were cut. But with a change in needs for parents as well as students, a smaller summer-based program was brought forward. Once a week, a field trip was offered to Grades 6-8 Scarborough students, ranging from trips to local beaches to amusement parks, to adventure-bound trips like kayaking, canoeing, paintball, and white water rafting. The majority of trips were filled to capacity before the trip dates.
- **Added variety to 55+ trips:** Along with our tried-and-true trips that seniors expected year to year, we added new and exciting trips to the schedule, including visits to the Holocaust and Human Rights Museum, the Maine Gem and Mineral Museum, the Wright Museum of WWII, the National Weather Service station, and the Maine Art Glass Studio.



Challenges

- **Balancing summer schedules:** Even though we had plenty of staff hired based on numbers, a large portion of summer camp staff worked partial schedules, not a set 40-hour week. This created a challenge for administration to make sure adequate coverage was provided while working with a multitude of schedules.
- **Growing the senior programs:** Continuing to grow the program by adding new users and program attendees continues to be a struggle. We strive to get the word out about our programs and events through as many avenues as possible but still seem to fall short, serving the same 50-60 people for most programs and trips.

Future Goals

- **Extend Plover program hours:** With proper advertising and timing, it was quite evident that filling the program to the maximum headcount of 15 would be possible. We did, however, run into many families who had to seek alternate services after they learned that our program closed at 4:00 pm. A review of typical work hours and an analysis of what might be possible with current staffing will be conducted going into future school years.
- **Add PreK option to summer camp for Plover families:** With a full PreK program running during the school year and child care services needed year-round for working families, it is our goal to create a PreK summer camp option for our existing Plover families.
- **Increase Grades 6-8 summer programming:** With the success of our first middle school summer trip program under our belt, we hope to expand the offerings to two per week next year.
- **Increasing outreach to seniors:** It is the department's goal to find all possible ways to communicate with the public and seek out the methods that work best, especially as it concerns our older population. This may go beyond typical advertising and involve reaching out to nearby communities, living facilities, and even setting up in-person learning sessions teaching the basics of social media. Not only would this extend our outreach sphere but provide programming that assists seniors to keep in touch with friends and family in another way.

GROUPS AND FACILITIES

Responsibilities

Community Services oversees the maintenance and development of many parks and fields in Scarborough. Grounds staff are responsible for the repair and maintenance of all Municipal facilities, including all town parks and their accompanying fields, trails, buildings, playgrounds, and amenities. Seasonal staff members are hired and trained annually and integrated into the year-round crew, and are usually hired in the spring and summer, as these seasons require more help for the mowing and weed maintenance. Staff maintains and schedules all outdoor athletic facilities for Scarborough High School and Scarborough Middle School competitions and practices, leading to an open line of communication between our department and school athletic staff, as well as with youth athletic groups.

PARKS/FIELDS/TRAILS

- Blue Point Park
- Black Point Park
- Memorial Park
- Scarborough River Wildlife Sanctuary
- SEDCO Field
- Eastern Trail

SPORTS COMPLEXES

- Peterson Sports Complex
- Springbrook Sports Complex
- Willey Sports Complex
- Scarborough Middle School Sports Complex
- Scarborough High School Sports Complex
- Wentworth Field

FACILITIES

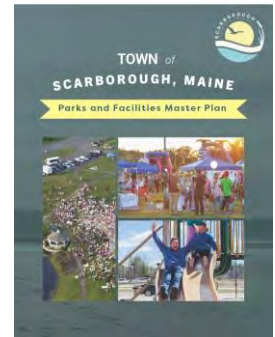
- Hub at 418 Payne Road
- Municipal Building at 259 US Route 1
- Oak Hill School Building and Grounds at 29 Black Point Road
- Maintenance Building at 20 Municipal Drive
- Alger Hall

AMENITIES

- Tennis courts
- Basketball courts
- Pickleball courts
- Outdoor gaming area
- Outdoor ice rink
- Skate park
- Concession stands
- Playgrounds

Accomplishments

- **Completed Facilities Master Plan:** Completed in 2022 with the assistance of Berry Dunn, the new Facilities Master Plan provides staff, council, and the community with a set plan moving forward as far as future improvements and accessibility requirements go for all parks, trails, beaches, and facilities that the department oversees.
- **First youth sports meeting conducted:** In a town with so many dedicated sports-specific groups, such as Little League, Youth Football, Youth Lacrosse, etc., it is difficult for staff involved with field booking and maintenance to keep everything balanced and fair. The conversation had been circulating year to year about trying to get all seasonal groups together at the same table to have a conversation, that way all of the needs, desires, and challenges can be presented in the open and everyone can get on the same page. This year the first meeting was held in December and was successful in reaching this goal. Teams across sports had a better idea of what each group was looking for and challenged with, and staff had a better idea of how to work together with all of the needs amongst the groups.
- **New turf field installed:** The turf field needed replacement for several years and was beginning to be a safety concern. While an initial plan to replace the turf and fix the track concurrently did not happen, the turf field had to be done immediately. This project was completed in the summer months so it was ready to use for fall sports.



Challenges

- **Continued increase in practice requests:** Scarborough has one of the highest youth participation rates in the state. As youth programs continue to grow, so does the demand for practice and game facilities.
- **Additional improvements needed to track area:** When the original plan to redo the track and turf together as one project did not get approved, the item in dire need of replacement was the field, which was completed this past year. Since the track portion was held off, it is still in need of work and is taking more time to get off the ground due to contractor delays and scheduling around sports seasons for the least disruptive time possible.

Future Goals

Evaluate the value of contracted services: Parks and Grounds staff will evaluate the potential to increase the use of contracted services to help offset the work done internally by staff. The goal is to decrease the list of deferred maintenance items as well as improve our day-to-day service expectations.

BEACHES

Responsibilities

Although Maine's coast is primarily a rocky coastline, Scarborough is home to several sandy beaches, including three beaches that are maintained and operated by the Town of Scarborough. Community Services supervises the

day-to-day operations of the beach parking lots and facilities, as well as the boat launches for the town. Operations include parking lot management and fee collection, with parking lots open daily sunrise to sunset from Memorial Day through Labor Day. Other duties include custodial services, maintaining facility appearance, and trash removal from the beaches and the Pine Point Co-op. Management oversees the hiring and training of seasonal staff and the management of supply stock levels for staff at beaches.

BEACHES

- Ferry Beach
- Pine Point Beach (Hurd Park)
- Higgins Beach

BEACH FACILITIES

- Higgins Beach bathhouse
- Ferry Beach bathrooms
- Pine Point bathrooms
- Pine Point concession

PARKING LOTS

- Ferry Beach-- 86 parking spots
- Pine Point Beach (Hurd Park) -- 346 parking spots
- Higgins Beach -- 84 parking spots

BEACH AMENITIES

- Bike racks
- Kayak racks
- Portable toilets (*out-of-season*)
- Pitch In Pail Station

Accomplishments

- **Recruited and retained staff:** Thanks to early communication with past beach staff, early advertising, and an ongoing interviewing and hiring process, we were able to keep all three beaches open this year for their normal collection hours.
- **Increased access to kayak racks:** Year after year, staff has been inundated with requests for more kayak storage spots for residents at the beaches. While we had racks at both Ferry Beach and the Pine Point Co-Op for many years, the spots were limited and the same renters were given the right of first refusal each year, creating a mounting waitlist. After much consideration, the decision was made this past year to 1) create more spaces at Ferry Beach and a new kayak rack location at the Clay Pits boat launch, and 2) accept annual enrollment for spots through a lottery system. This past year, we were able to fill all 48 spots through the lottery system and plan to continue the system moving forward.



Challenges

- **Maintaining level of service all summer:** One of our biggest challenges for summer-related jobs is retaining the same staff throughout the entire summer. Since many beach staff members are high school or college-age individuals, we start to see less availability for them as they are headed back to school. In turn, other staff members have to pick up the shifts, resulting in overtime.

Future Goals

- **Hiring a full-time Parks Ranger:** During the Summer of 2024, we will be operating our beaches and parks facilities under the watchful eye of our first part-time Parks Ranger. Due to the increased use of facilities, this position will be an important part of our outreach plan. Public education and a kind reminder goes a long way to ensure rules and regulations are being followed, while allowing residents and visitors to have a good time enjoying the natural resources. This program has been very successful in other communities and we foresee it working well in Scarborough, as well.

Report from the

SCARBOROUGH LAND TRUST

To the Town Manager, Town Council, and Citizens of Scarborough:

Scarborough Land Trust is a private, non-profit, community-based organization that acquires, protects, and stewards land for open space, public access, farmland protection, and wildlife habitat. Scarborough Land Trust conserves land where natural resources, agricultural production, scenic vistas, and historical significance offer unique value to our community. The Scarborough Land Trust also manages land for the benefit of people and wildlife and conducts a variety of programs for the public to engage them with natural and agricultural lands.

Period covering July 1, 2022 - June 30, 2023

To the Town Manager, Town Council, and the Citizens of Scarborough,

Scarborough Land Trust (SLT) is pleased to provide this report to the Scarborough community. A private, non-profit organization founded in 1977, SLT works with its partners to advance our mission of land conservation, stewardship and connecting people to our natural and agricultural resources. The citizens of Scarborough are key partners in SLT's work.

The last fiscal year was a very productive and busy time for the SLT. One of the big highlights for the year was the closing on 8 acres adjacent to Fuller Farm Preserve, off Burnham Road. This parcel has expanded the size of Fuller Farm Preserve to 228 acres.

The acquisition protects 2.8 acres of wetlands, including two intermittent streams that flow into the rest of Fuller Farm Preserve. The wetlands help filter the water flowing through the stream with the water ending up in the Nonesuch River. A special type of wetland is also found on the property, vernal pools. SLT identified at least four vernal pools that are active breeding areas for certain amphibians such as wood frogs. The State of Maine's Department of Environmental Protection has identified vernal pools as essential breeding habitat for certain species of wildlife, including frogs and salamanders. Because vernal pools are temporary and usually dry up by late summer, they contain no fish predators that would normally eat amphibian eggs and larvae.

The other 5 acres are upland forest with a mix of conifer and hardwoods species. The uplands are an absolute must for the amphibians that breed in the vernal pools. They spend the majority of their adult lives living in the forest understory returning to the pools only to breed in the early spring. The mix of forest and wetlands provides good quality habitat for both migratory and breeding songbirds.

The Maine Department of Inland Fisheries and Wildlife Beginning with Habitat Program has mapped undeveloped blocks in the state. This property is part of this larger undeveloped block, including Fuller Farm Preserve creating an important wildlife corridor in this part of Scarborough. SLT is also working on connecting Fuller Farm Preserve and Broadturn Farm Preserve. Broadturn Farm is only about ½ mile away from this new 8 acres.

The property was sold by the estate of George Baker as a below market value sale because of Mr. Baker's love of the property. Funding for the project was from the Town of Scarborough Land Bond, Maine Natural Resource Conservation Program (MNRCP), Bass Pro/Cabela's Outdoor Fund, and many individual donors.

SLT accepted the transfer of 30 acres in June 2023 from AR Builders, off Gorham and Mussey Roads. This property was added to our Warren Woods Preserve and includes a section of the Nonesuch River. This addition now protects in conservation the Nonesuch River from the Turnpike to Gorham Road. The property also protects important wetlands along the river plus upland forest. With this additional 30 acres, Warren Woods has expanded to 293 acres. SLT is working on several additional properties we are hoping to add to Warren Woods in the next few years.

Warren Woods has expanded to 293 acres. SLT is working on several additional properties we are hoping to add to Warren Woods in the next few years.

SLT completed two major mapping projects. Contracting with Community GIS, SLT looked at change over time in Scarborough since 1970. We were able to produce a series of maps that graphically represents Scarborough over ten-year intervals. This will help SLT determine trends and patterns throughout the Town. We also presented the work to the Town Council as part of the case to prioritize conservation in Scarborough. The second mapping project was an update to our Conserved and Public Lands map. Working with IFW, USFWS, Town of Scarborough and

other entities, we complied and included additional information on protected lands and other non-designated public lands. This map is used by SLT staff on a regular basis to help determine priority areas, possible human and wildlife corridors, and holes in conservation coverage. All this data was shared with the Town, other agencies, and the public.

Several major trail projects were conducted during the year. This is part of an effort by SLT to improve the accessibility of trails for a larger number of people. Work on the Bird Trail at Fuller Farm continued with new boardwalks and bog bridges installed. Just under half the trail was improved with additional work planned for the second half of 2023. Parking and trail improvements at Sewell Woods Preserve were completed with assistance from the Maine Conservation Corps. SLT was able to fund the trail crew with an initial matching grant from Piper Shores. SLT staff also started the extension of boardwalks on Monty's Trail at Pleasant Hill Preserve. With the gift of an anonymous donor towards Pleasant Hill Preserve, SLT was able to purchase a new larger shed for the property, moving the smaller shed to Fuller Farm Preserve. We also did work stabilizing the old barn and putting a fence around the structure. The barn is now the exclusive refuge for wildlife, including nesting Barn Swallows, Eastern Phoebe, and American Robins. SLT designed and built three large bat houses (4 feet by 4 feet) that were installed on the top floor of the barn. Maintenance and improvements were also carried out on the universally accessible Eleanor's Trail. The trail system at Hemlock Grove Preserve was officially marked and improved. A new trail was started at our Blue Heron Preserve with completion scheduled for spring 2024.

SLT entered into an agreement with the Natural Resource Conservation Service (NRCS) to enhance New England Cottontail habitat at Pleasant Hill Preserve. Working in cooperation with the United States Fish and Wildlife Service, we hope to improve habitat for this rabbit species.

Over the past year, SLT continued to expand our education programs. SLT staff conducted a teacher training for Scarborough 4th grade teachers with class field experiences conducted in May 2023. SLT also supported a unit on Scarborough at the Middle School. SLT and Friends of Scarborough Marsh partnered on the development of a new youth program, *Follow A Raindrop*, that explores water in the Town, including site visits to three locations. Our programs are conducted by staff, volunteers, and outside experts and include topics, such as: fireflies, pollinators, history, apple pressing/cider making, conservation options for landowners, big trees of New England, climate change in Southern Maine, birding, wildflowers, wildlife tracking, astronomy, contemplative walks, American Woodcock, and reptiles and amphibians. SLT also completed the development of three backpacks for families, with a variety of activities for children. The backpacks are available for loan from the Scarborough Library and are focused on Pleasant Hill Preserve, Fuller Farm Preserve and Blue Point Preserve.

SLT continues our working relationship with the Town of Scarborough by participating in committee meetings conducted by the Parks and Conservation Land Board and Conservation Commission. We are exploring with Town staff the possibility of leasing Alger Hall for long-term office space. SLT also provides valuable technical expertise to the Town committees and the Council related to land conservation, land management, sustainability, and open space planning.

SLT hired Alyssa Roman as the new Office Manager in December 2022. Alyssa has a strong finance background and lives in Scarborough with her husband and son. We added three new Board Directors in May 2023, including Jason Lindstrom, Heather Jamieson, and Nancy Ravin. In June, SLT hired three college students to help with education and stewardship programs for three months. The students were Sadie Gray, Henry Gustavson, and Mia Ranello.

SLT held our volunteer appreciation event in April 2023 at the Throttle Club in Scarborough Downs. This event recognizes all the tremendous work carried out by volunteers for SLT. We have approximately 150 volunteers that fill roles from the Board of Directors, committees, trail crews, stewards, invasive species management, photography, wildlife monitoring, office work, education programs, special events, carpentry, to many more jobs. Our annual Clean Up Day was held the first Saturday of May. We had volunteers at six different preserves, picking up trash, spreading wood chips, removing invasive plants, and improving trails. The Scarborough Town Council declared this day Scarborough Land Trust Day. On Mother's Day, SLT partnered with Broadturn Farm, Inc. to have a family friendly event. One of the main events was SLT conducting a native plant sale. We also had food vendors, artists, face painting, a tree walk and kid activities. We hope to make this an annual event. In June, we started our Invasive Species Task Force workdays and education programs. At the annual Broadturn Farm Dinner, Eddie Woodin was honored as the first recipient of SLT's Conservationist of the Year Award. The Dinner was sold out with an attendance of 200 people and raised \$60,000 for a land acquisition project.

Each of SLT's public access preserves are open every day to the public. Directions, rules and regulations, and trail maps are available at the SLT website, www.scarboroughlandtrust.org. Individuals can find out more about supporting SLT and our various campaigns, volunteering, or upcoming programs by visiting the website, Facebook page, Instagram or by calling the office (207-289-1199).

Respectfully submitted,

Andrew J. Mackie
Executive Director

Report from the

SCARBOROUGH CONSERVATION COMMISSION

To the Town Manager, Town Council, and Citizens of Scarborough:

The Conservation Commission is tasked with increasing awareness of the value of and reducing damages to our natural resources and working with Town Staff, other committees, and local organizations to encourage sustainable stewardship of Scarborough's natural resources.

The Commission continues to focus on issues related to its 2022 a goals-setting process, which aligned priorities with the Scarborough Comprehensive Plan. The following efforts initiated over the past year aligned with three focus areas:

Conserving Land

- Provided a Town Council workshop in conjunction with the Parks and Conservation Land Board and the Scarborough Land Trust on the economic and environmental importance of conserved lands.
- Drafted a resolution to support conserving at least 30% of Scarborough's land by 2030 (30x30). The Town Council adopted the resolution on 6/7/2023.
- Successfully advocated for funding within the Town's fiscal year 2024 budget to complete a conservation open space plan, which will provide a road map for achieving 30x30.
- Worked with staff to update the Town's conserved lands and open space map.

Building Resiliency

- Supported the Planning Department by recommending an updated plant list that focuses on the use of native plants.

Promoting Engaged Citizen Stewardship

- Worked in collaboration with the Scarborough Land Trust, Friends of Scarborough Marsh, and the Scarborough Public Library to coordinate the 2023 Conservation Speaker Series on a variety of topics related to conservation and climate change.
- Assisted with the coordination of Scarborough's inaugural Sustainable Scarborough Day.
- Published articles in *The Leader* and the Town's e-newsletter about lawn care without pesticides and tick awareness

Conservation Commission administration

The Commission would like to extend gratitude to Chair, Randi Hogan, and Vice-Chair, Jessica Sargent for their leadership.

The Commission also recognizes former members Noah Perlut, Charles Spanger, and Emily Springer for their service and welcomes new members Cathleen Miller and Maggie Vishneau.

Thanks also to Council liaisons, April Sither (until November 2022) and Karin Shupe (from December 2022), as well as staff liaison, Jami Fitch, Sustainability Manager.

Respectfully submitted,

Randi Hogan, Chair

Jessica Sargent, Vice-Chair

*Rita Breton, Richard Harvey, Cathleen Miller, Peter Slovinsky, Maggie Vishneau, and Marla Zando,
Commission Members*

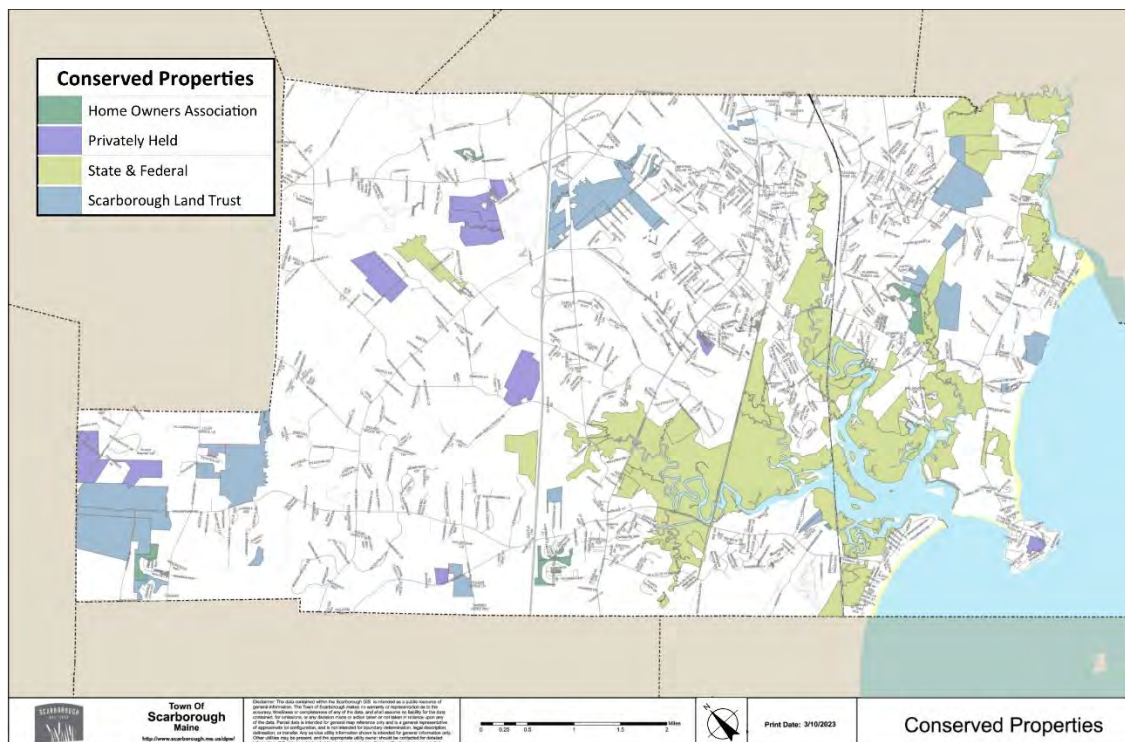
Images to be provided with the report to be used at the discretion of the report editors:

Excerpt from the Commission's 30x30 fact sheet, available on the Commission's page on the Town website



The 30x30 goal is meant to be a bold vision that reflects the severity of the biodiversity and climate change crises. **Our future depends on preventing the collapse of natural systems that provide our food, clean water, clean air, and a stable climate.** To preserve those important ecosystem services, we must conserve and protect enough of our natural world to sustain them for this and future generations.

Updated conserved lands and open space map, available on the Town's WebGIS site.



Report from the

SHELLFISH CONSERVATION COMMISSION

To the Town Manager, Town Council, and Citizens of Scarborough:

It is with great pleasure that I submit the 2023 Annual Shellfish Conservation Commission Report.

The 2023 clam season is coming to an end, and it was a typical year for harvesters. There were no red tide closures or sewage closures, and there was a typical amount of rain closures.

Populations of clams that are 2" or longer were down in some of the flats, but according to the surveys spat numbers have improved since last year which may be optimistic news for 2025 - 2026. It should also be noted that predators such as milky ribbon worms remain active, and invasive green crabs remain very active at some of the highest numbers I have ever seen. The shellfish committee and license holders made important progress in various conservation activities including three crab kills, four surveys, sixteen weeks of crab trapping, and 2 mornings of spat box deployment and recovery with the Downeast Institute.

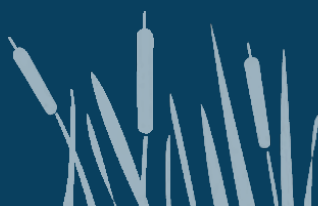
I must thank and give special mention to Town Clerk Tody Justice, Town Council Liaison Don Hamill, and Harbormaster Eugene O'Neill for the hours of help and support that have allowed meetings to run smoothly. I must also thank all citizens for continuing to pick up pet waste and taking other measures to protect the water quality of our natural resources. Please be reminded that recreational clam harvesting passes can be purchased at the town hall daily on a first come first serve basis. I look forward to another productive year in 2024.

Respectfully submitted,

Noah Nygren, Chairman



Photography by Town Staff



TOWN OF
SCARBOROUGH, MAINE