

Strategic Directions 2016-2017 Preliminary Budget



South Orange-Maplewood
School District

Board of Education Meeting
March 21, 2016

Budget Materials Available

- ▶ Budget Presentations: 1/25, 2/22, 3/2 & 3/7 meetings
- ▶ Baseline Budget Data Memo 11/16/15
- ▶ Budget Analyses Memo 12/21/15
 - Special Education Budget Analysis Presentation (12/21/15)
- ▶ 2016-17 Proposed Budget
 - Side by Side View
 - Comparative View
 - Cost Center Analysis
 - Staffing Report
 - Multi-year Projections
 - Draft – Tax Impact Worksheet

Tax Levy Cap Adjustments & Banked Cap

Tax Levy at 2% of 2015-16	Enrollment Adjustment	Health Care Adjustment	Total Allowable Tax Levy
\$111,317,574	\$0	\$0	\$111,317,574

Budget Year Adjustment	Enrollment Adjustment	Health Care Adjustment	Total Adjust/Cap Available	Banked Cap Expires with SY Budget	Banked Cap 2016-17 Budget
2012-2013	\$506,833	\$0	\$506,833	2015-2016	\$0
2013-2014	\$0	\$884,103	\$409,103*	2016-2017	\$409,103
2014-2015	\$544,210	\$426,037	\$970,247	2017-2018	\$970,247
2015-2016	\$588,254	\$0	\$147,754#	2018-2019	\$147,754
Total			\$2,033,937		\$1,527,104

* \$884,103 minus \$475,000

\$588,254 minus \$440,500

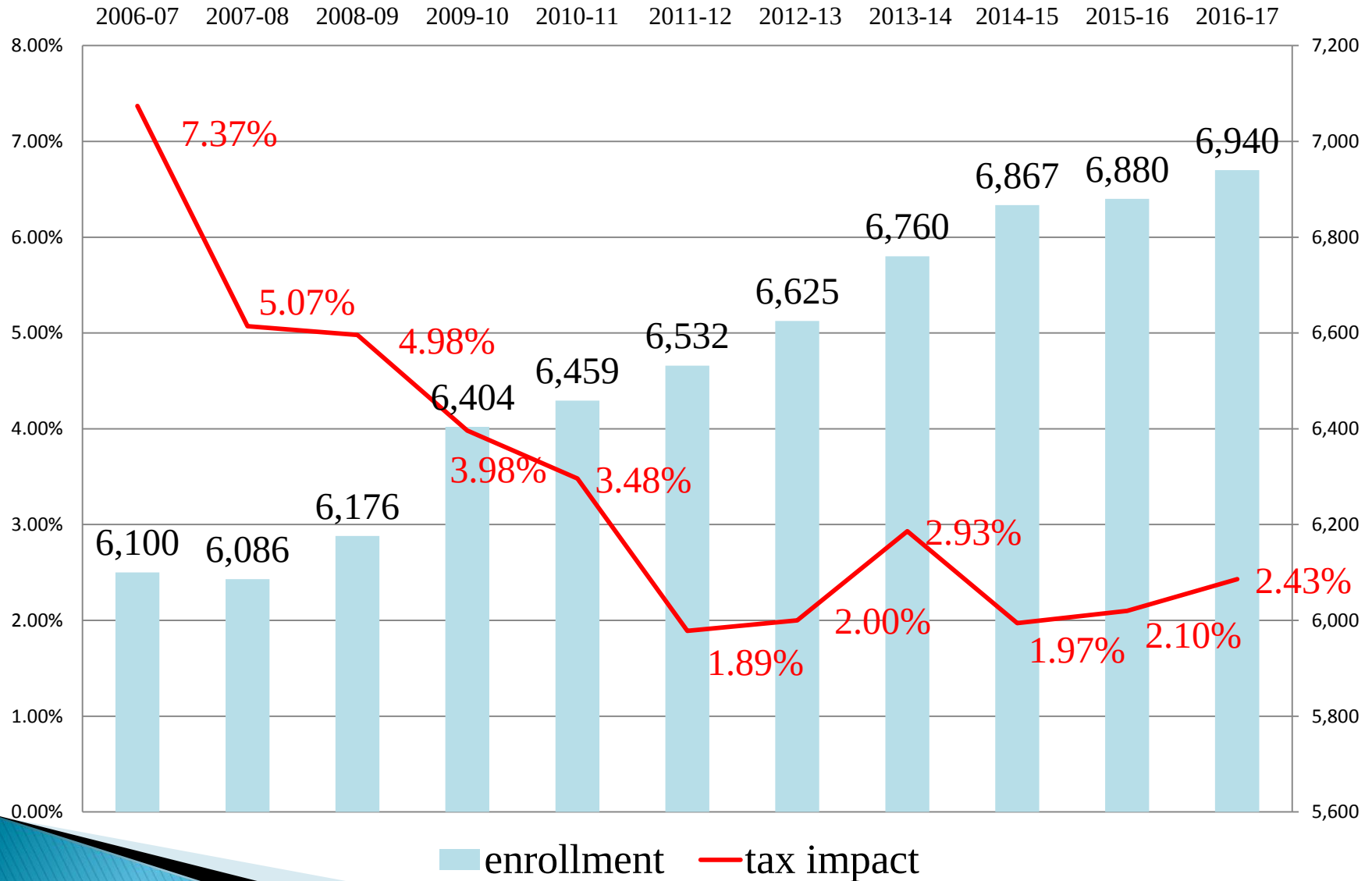
Revenue 2016-17

Revenue Source	Budgeted 2015-16	Proposed 2016-17
Operating Budget Local Tax Levy	109,134,877	111,317,574 (at 2% tax increase)
Banked Cap	0	409,103
State Aid	4,216,218	4,307,567
Capital Reserve	338,530	0
Fund Balance	2,471,003	2,275,894
Miscellaneous (incl. tuition)	275,000	275,000
Debt Service	4,119,440	4,152,635
State/Federal	3,039,712	3,002,631
Total Revenue	123,594,780	125,740,404

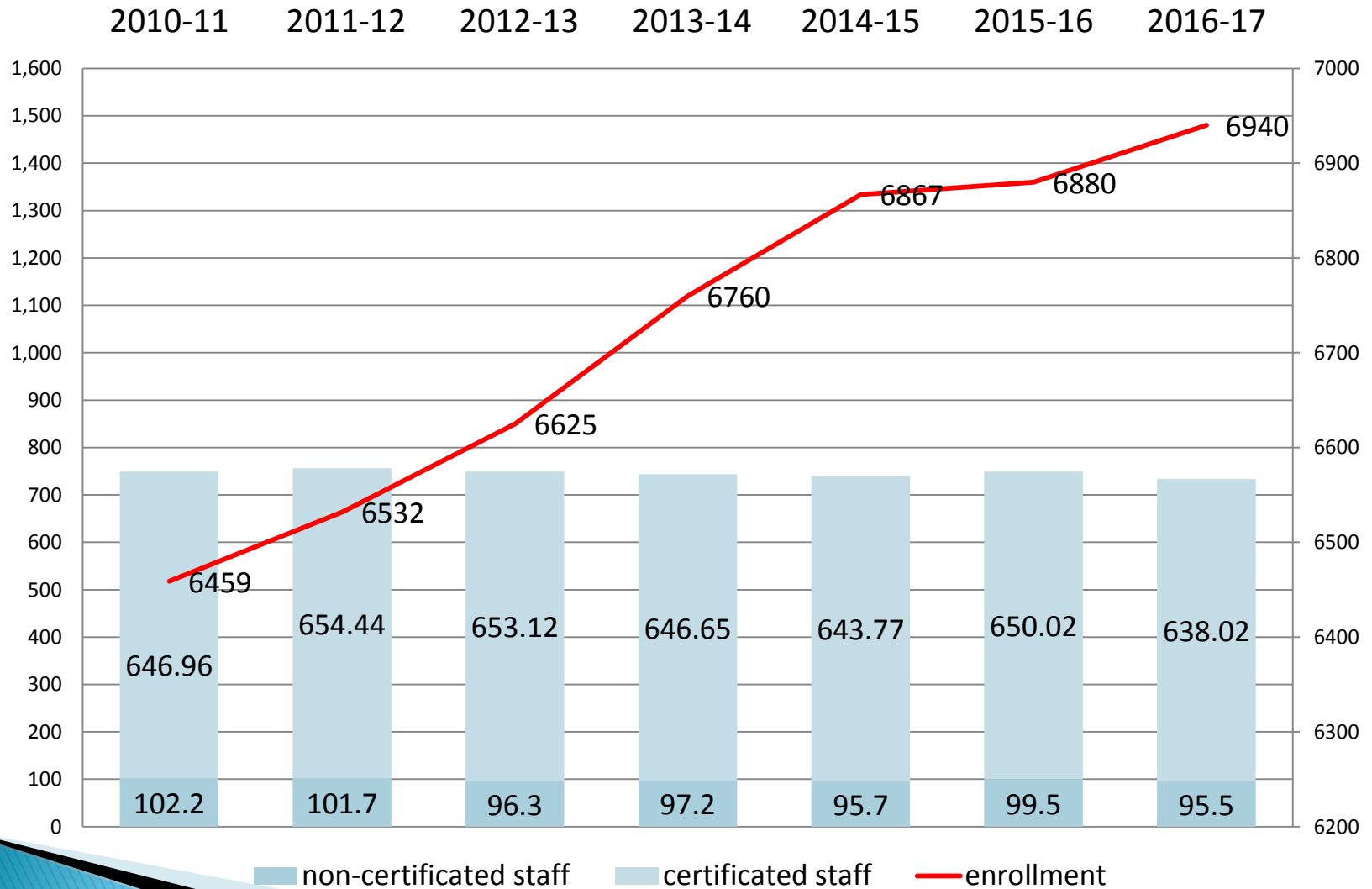
Tax Impact

	General Fund Taxes	Debt Service Taxes	Total to be raised by Taxes
2015–2016 School Year Budget	\$ 109,134,877	\$ 3,688,091	\$ 112,822,968
2016–2017 School Year Budget	\$ 111,726,677	\$ 3,833,697	\$ 115,560,374
Incremental Tax Dollar Impact	\$ 2,591,801	\$ 145,606	\$ 2,737,407
Incremental Tax Percent Impact	2.37%	3.94%	2.43%

Year over Year Tax Impact



Staffing compared to enrollments



Budget Highlights

- Tax levy uses expiring Banked Cap of \$409,103
 - Maintains class size at the current Board policy levels
 - Maintains curricula and co-curricular programs including funding for the arts and athletics
 - Includes maintenance for technology initiatives and PARCC testing requirements
 - Provides resources for continually increasing elementary enrollments
 - Provides funding for redistricting considerations
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Budget Highlights Continued

- Provides additional intervention support at Seth Boyden School
 - Continuation of summer programming with continued centralization and coordination
 - Includes centralized/directed professional development such as:
 - Differentiated Instruction
 - Cultural Competency/Restorative practices
 - Instructional Leadership Practices
 - Strengthening Student Engagement
 - Universal Design for Learning
 - Integrating Technology in Content Area Instruction
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Budget Highlights Continued

- Provides funding for previous increases in paraprofessional personnel
 - Provides funding for increased tuition expenses
 - Montrose Early Learning Center (year 2)
 - New/expanded Special Education programs to support students in least restrictive environment:
 - Additional Elementary Multiple Disabilities Class
 - Expand therapeutic support program (iStep) at SOMS
 - Full continuum of services to support success in least restrictive environment
 - Additional Learning Disabilities Teacher Consultant to help manage increased pace of referrals.
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Budget Highlights Continued

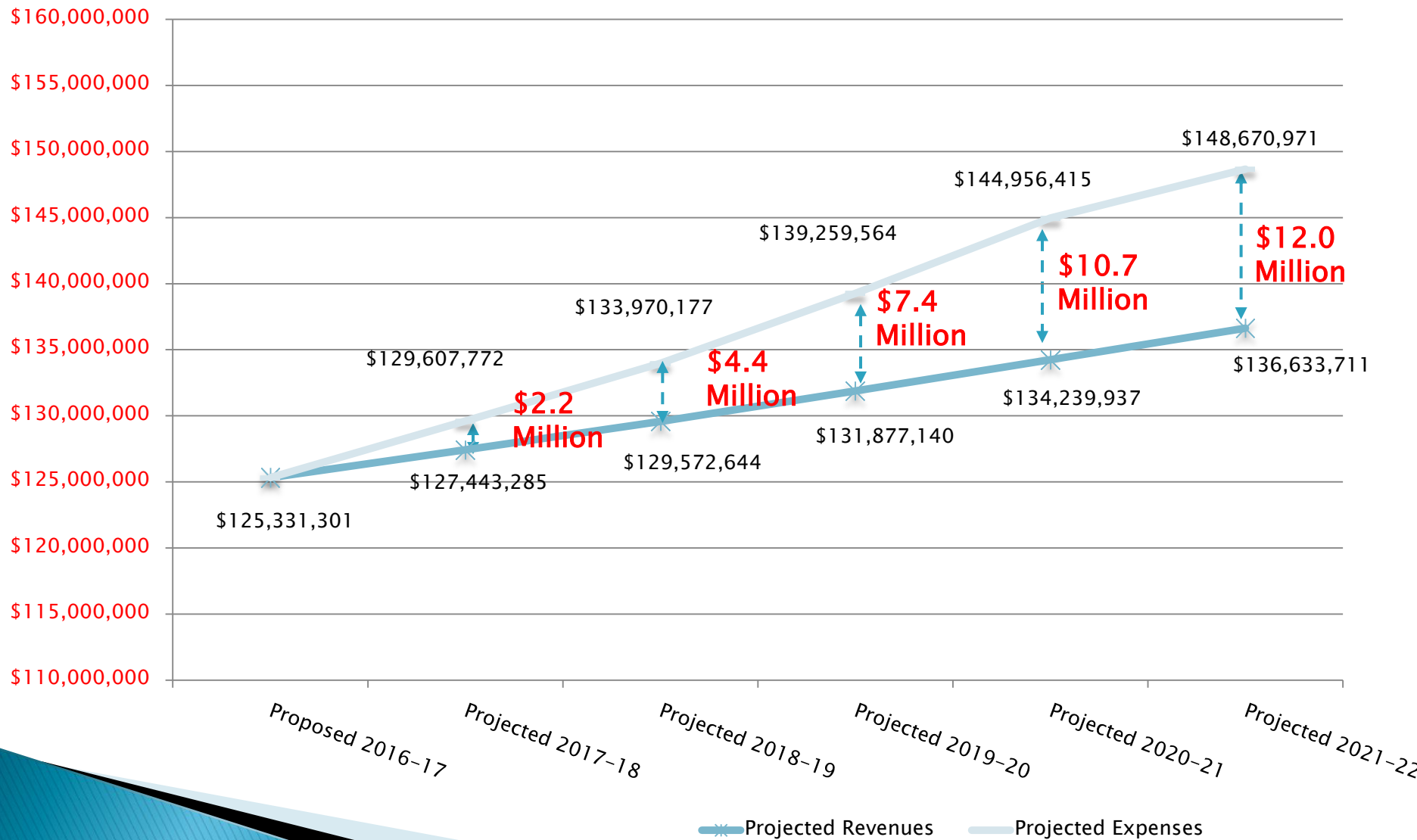
- Addresses increased energy demands due to frigid temperatures, increased square footage, and increased technology offset by energy conservation measures
 - Continuation of Security Enhancements
 - Takes into Consideration Access and Equity Policy and Strategic Planning Process
 - Columbia High School schedule considerations:
 - Exploration of a later start time at the high school.
 - Where appropriate, support a 9-period student day to accommodate expanded student course selection where ever staffing, budgeting, and facilities allow.
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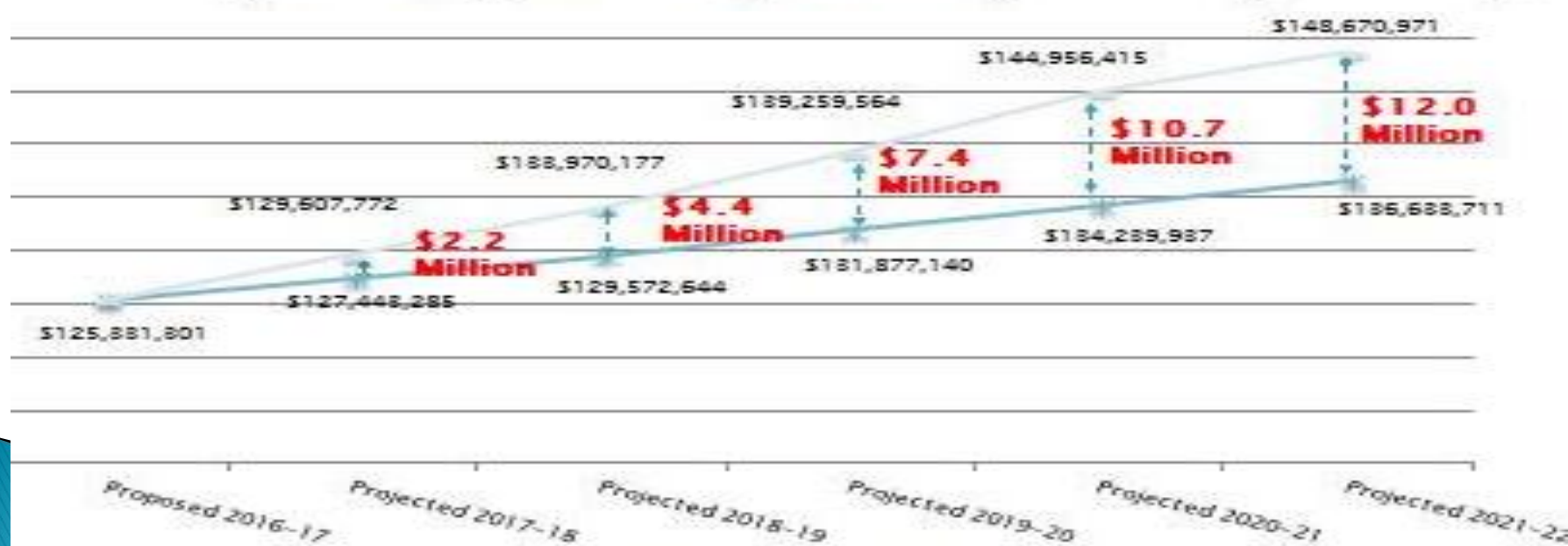
Strategic Planning in light of Economic Constraints

- We will re-imagine and redesign all aspects of student scheduling, use of facilities and administrative structures to guarantee alignment with mission.
 - We will maximize community expertise and external resources to provide multiple pathways for student and professional growth and learning.
 - Learning takes place within and beyond the classroom. Opportunities to learn and develop skills through online resources, collaborative partnerships, collective projects, field experiences, internships, mentoring opportunities and service projects.
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5-Year Budget Projection

(2% Operating Tax Levy Cap Projected Years)





Personnel adjustments for 16-17

DISTRICT

- ▶ (2 FTE's) supervisor positions
- ▶ (1 FTE) district secretary (reported to supervisor)
- ▶ + 1 FTE LDTC (increased referrals)
- ▶ **DISTRICT NET: (2 FTE'S)**

ELEMENTARY

- ▶ (1 FTE's) instructional coaches
- ▶ + 3 FTE elementary classroom teacher
- ▶ +1 FTE special ed (MD Classes)
- ▶ **ELEMENTARY NET: +3 FTE'S**

MIDDLE SCHOOL

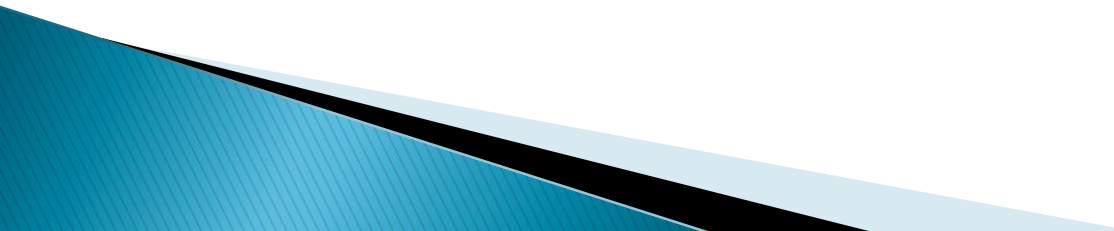
- ▶ (2 FTE's) middle school teachers
- ▶ (1 FTE's) middle school media specialists
- ▶ +1 FTE Behavioral Specialist (iStep)
- ▶ **MIDDLE SCHOOL NET:(2 FTE's)**

HIGH SCHOOL

- ▶ (9 FTE's) high school teachers
- ▶ (1 FTE's) high school guidance
- ▶ (1 FTE) hs media specialist
- ▶ (1 FTE's) high school deans
- ▶ (2 FTE's) deans' secretaries
- ▶ **HIGH SCHOOL NET: (14 FTE'S)**

Total Net Reduction: 15 fte's

Personnel adjustments for 16-17 with additional \$409,103

- ▶ Add back 2 FTE's elementary academic intervention
 - ▶ Additional 2 FTE's classroom teachers
 - Elementary enrollments continue to exceed projections, specifically at the Kindergarten level, which then increases future year grade projections
 - The flexibility of budgeting two additional classroom teachers, will allow us to respond to a continued increase in elementary enrollments and to add teachers as needed if enrollments again exceed projections.
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Tax Levy CAP	\$111,726,677
Operating Budget Tax Impact (est.)	2.37%
Debt Service	\$ 3,833,697
Local Tax	\$115,560,374
Operating and Debt Service Tax Impact (est.)	2.43%

Estimated Impact avg. assessed household value (before adjustments for appeals):

Maplewood: \$226 (avg. assessed house: \$396,992)

South Orange: \$249 (avg. assessed house: \$459,258)

Estimated Tax impact without \$409,103:

Maplewood: \$211 (+\$15/year)

South Orange: \$231 (+ \$18/year)

What next? Budget Calendar

- ▶ Tuesday, March 22 Last day to submit 2016-17 Budget to County Superintendent for approval to advertise
 - ▶ **Monday, April 18** **BOE meeting (7:30 pm)**
 - ▶ Thursday, April 21 Advertised Budget and Notice of Hearing in News Record
 - ▶ **Monday, May 2** **Public Hearing/action to levy 2016-17 school tax (7:00 pm)**
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