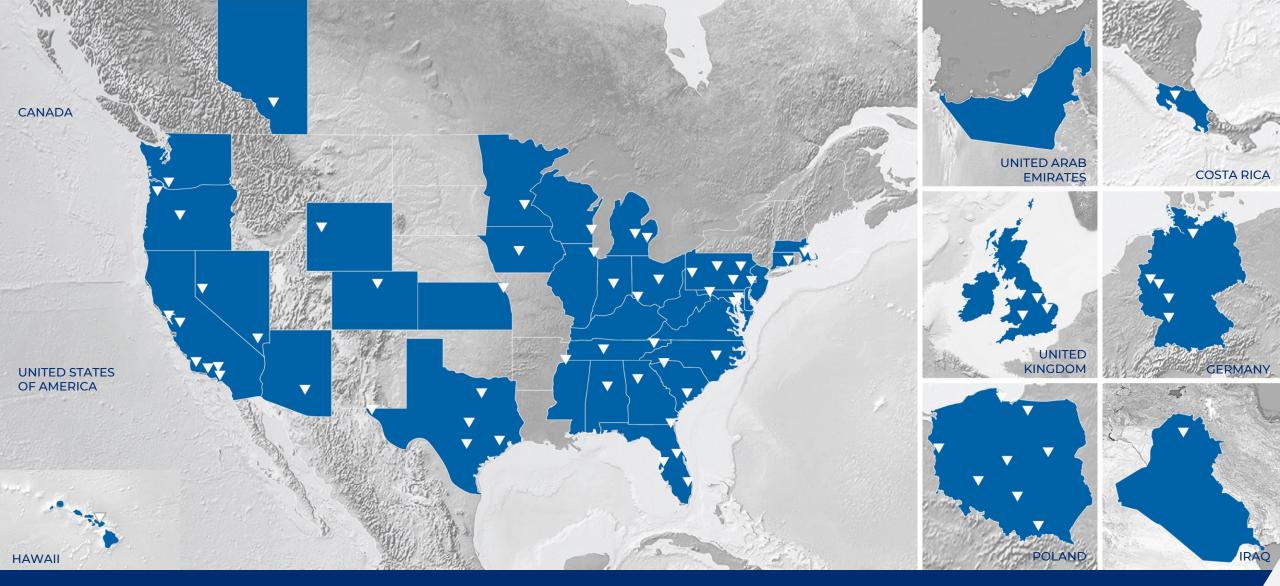


Opportunity Thrives Here



HILLWOOD Our Reach

Experience in 77 markets spanning 10 countries and 32 U.S. states

HILLWOOD

Our Success

After 35 years, we've demonstrated a record of success and built a pipeline for future growth.

INDUSTRIAL	270M SF developed and acquired	74M SF owned / managed	SF future development	
MIXED-USE/OFFICE	3.1M SF developed and acquired	1.7M SF owned/ managed	SF future development	
RESIDENTIAL COMMUNITIES	93	50,000	17,500	
	communities developed	lots sold	future lots	













HILLWOOD Our Capabilities

Industrial-Logistics & Aviation











III HILLWOOD Our Capabilities | Mixed-Use & Urban Office









HILLWOOD Our Capabilities

Multi-Family & Single-Family Communities



A Pioneering Vision

North Texas

th Largest metro in the U.S.



8 million people Adding 267 new residents daily 11.3M population by 2045

1st

for job growth, a net gain of 139,700 jobs in the last year

171



DFW International Airport

The world's third busiest airport with access to every major city in the continental U.S. within 4 hours







27,000-acre master-planned, mixed-use development

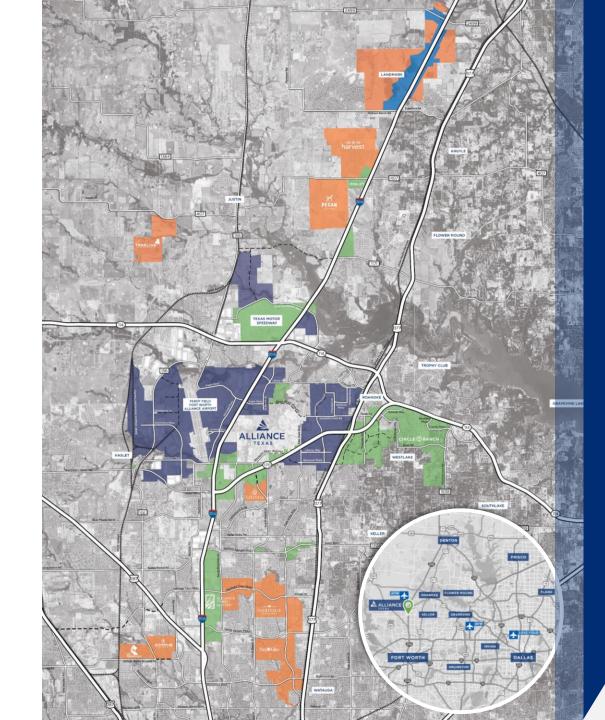
/

\$120 billion economic impact\$15 billion invested58 million SF developed

1

575 corporate residents 85 top-ranked companies 66,000+ direct jobs generated

Population of over 2 million within 20 miles of AllianceTexas



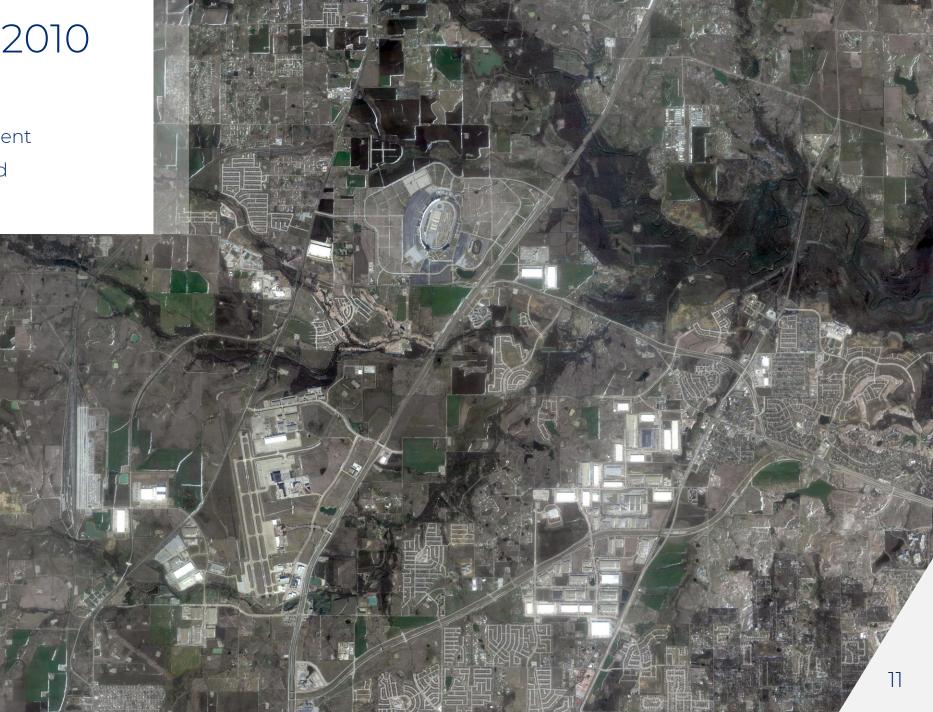
Corporate Residents /

AllianceTexas has attracted some of the world's most globally recognized brands, across an array of industries, with its pioneering spirit and entrepreneurial mindset.

MANUFACTURING/ ASSEMBLY	AUTOMOTIVE	AEROSPACE/ AVIATION	FINANCIAL SERVICES	LOGISTICS	E-COMMERCE/ TECHNOLOGY	PHARMACEUTICAL/ HEALTHCARE	CONSUMER GOODS/SERVICES
BEHR	AMERICAN THE DISTRIBUTORS*	amazon	<i>charles</i> schwab	BNSF	amazon	American Specialty Health	BRINKS
BMSC	BRIDGESTONE		Deloitte.			∭ AmerisourceBergen⁼	Callaway
	Ford	A Texton Company		CLEVON	AT&T		Cargill
current and	<u>GM</u>		Fidelity	DB SCHENKER		Cardinal Health	Coca:Cola
			Mercedes-Benz	EXELZ	Supply Chain	Cook Children's, Health Care System	3 GENERAL MILLS
	нушпоя	FedEx.	Financial Services		∞ Meta	enovis	® Kiewit
		Gulfstream		🍫 Gatik		🖧 GALDERMA	Nestle
Prenownance exoury occup Premium Waters, Inconstructions		GRIDIRON ⁷ AIR			O TARGET	HENRY SCHEIN®	SAMSUNG
					V Texas Instruments	Medical City Alliance	🚱 Southwire*
S & B Industries				Logistics & Transportation Solutions Worldwide	INSTRUMENTS	Texas Health Harris Methodist Hospital	StanleyBlack&Decker
				ups	Walmart >¦<	Walgreens.	
CORPORATION		Wing ¹					10

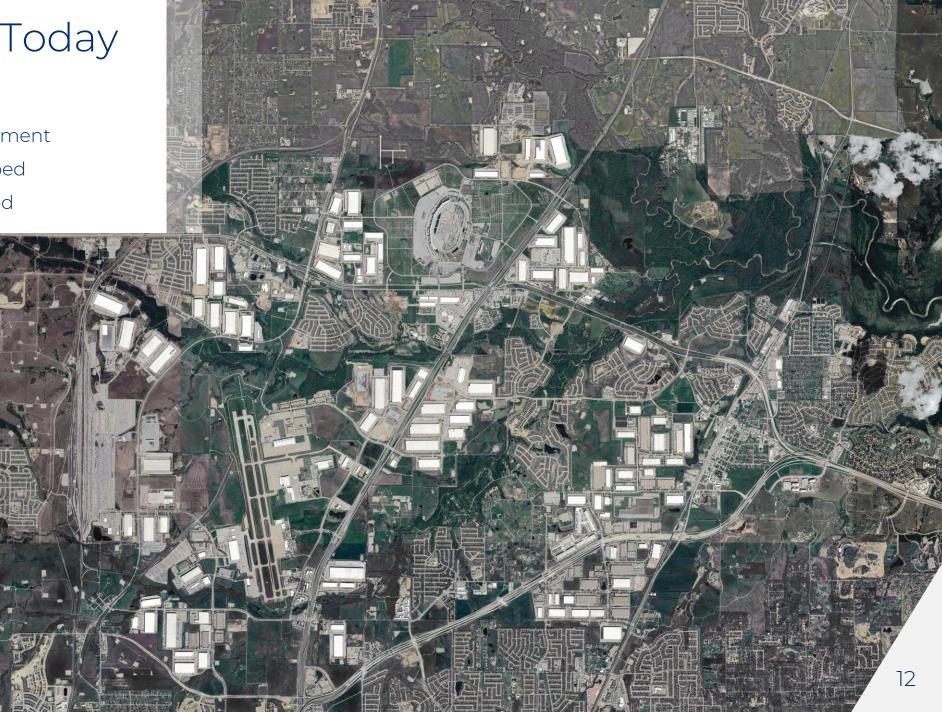
AllianceTexas 2010

- \$38.5B Economic Impact
- \$7.3B Total Capital Investment
- 31M Square Feet Developed
- 28,300 Direct Jobs Created



AllianceTexas Today

- \$120B Economic Impact
- \$15.3B Total Capital Investment
- 58M Square Feet Developed
- 66,000 Direct Jobs Created



AllianceTexas Industrial

Home to some of the most advanced logistics, supply chain, and e-commerce companies in the world, AllianceTexas is a true global logistics hub.

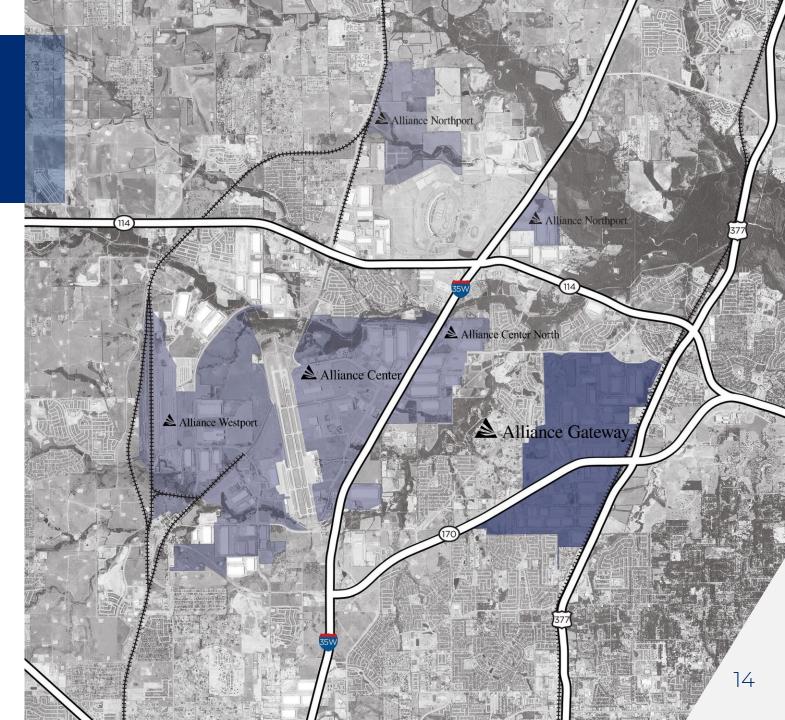




Alliance Gateway







Alliance Gateway

Where easy access to the east side of the metroplex and robust infrastructure help businesses thrive

- 19M+ SF developed
- Additional 4M SF of future build-out
- Frontage on SH-170 and US-377
- 400-acre dedicated data center campus
- Ability to deliver 400 megawatts at full build-out





McMaster-Carr & Independence Parkway Construction Update Projected Completion - 2Q2025

INDEPENDENCE PARKWAY (U/C)

LITSEY ROAD

November 2024



McMaster-Carr



Aircraft Spruce Complete - ±73,967 SF

Roanoke Police Department

Aircraft Spruce

& Specialty Co.

September 2024



October 2024

Schluter Systems

Construction Update Projected Completion 4Q2025

MP Materials

Construction Complete ±201,500 SF

and sur

2 6

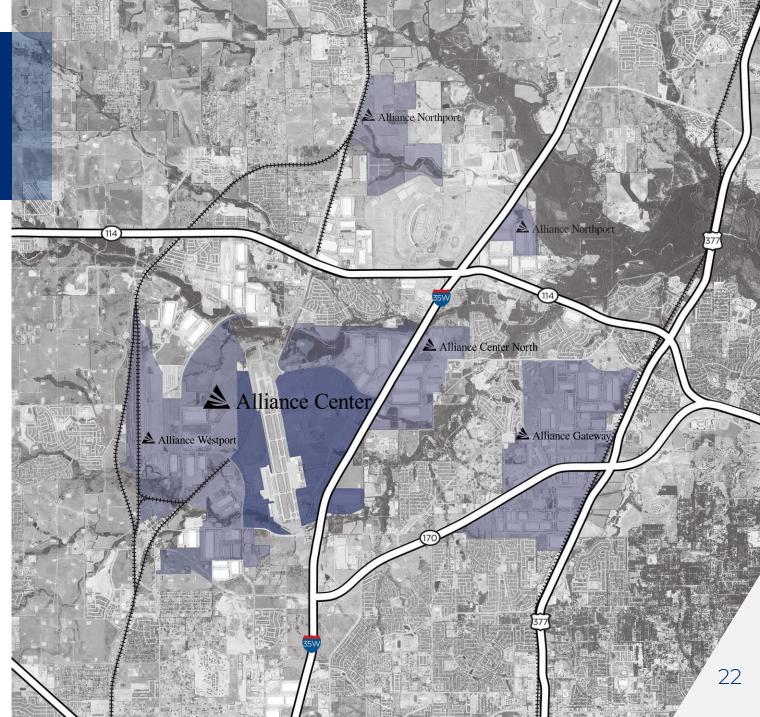
NO PARK IN

MPMATÉRIALS

May 2024

Alliance Center







À Alliance Center

Fee simple ownership of land with direct access to Alliance Airport

- 5M+ SF developed
- Immediate proximity to Perot Field Fort Worth Alliance Airport, #19 U.S cargo operations
- Frontage on I-35W
- Adjacent to 75,000 SF of dining options and minutes from Alliance Town Center





Alliance Center East 2 & 3

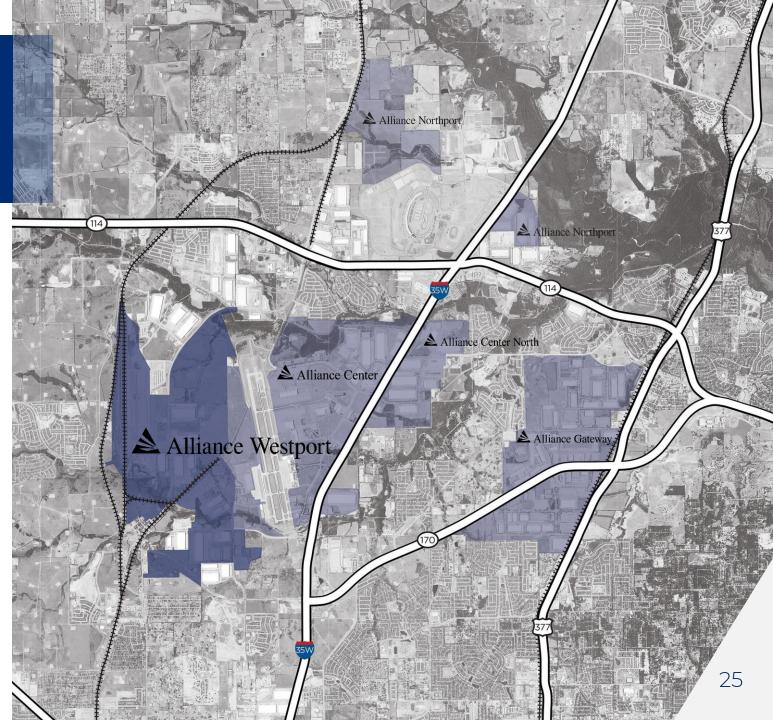
ACE2

ACE3

Construction Complete ±224,616 SF (each)

Alliance Westport







Alliance Westport

Bridge between intermodal and the Alliance Airport, granting global access

- 8M SF developed
- Additional 17M SF of future build-out
- Home to BNSF Alliance Intermodal Facility
- Direct access to Fort Worth Alliance Airport,
 I-35W and TX-156







WESTPORT 24 ±1,148,942 SF ±72.3 AC Under Construction Q4 2025 Delivery

Alliance Westport ±957AC ±13.7M SF Future Development Low cost tax location in Denton County

Contraction In the other

170 Texas

WESTPORT 14 ±766,994 SF ±42.9 AC Under Construction Q2 2025 Delivery

WESTPORT 15 ±798,494 SF ±50.3 AC Fully Designed

IN CONTRACTOR

DISTRIBUTION DR. (U/C)

3

A MILLAN

WESTPORT PARKWAY

TIS6 ROAD

BALSE

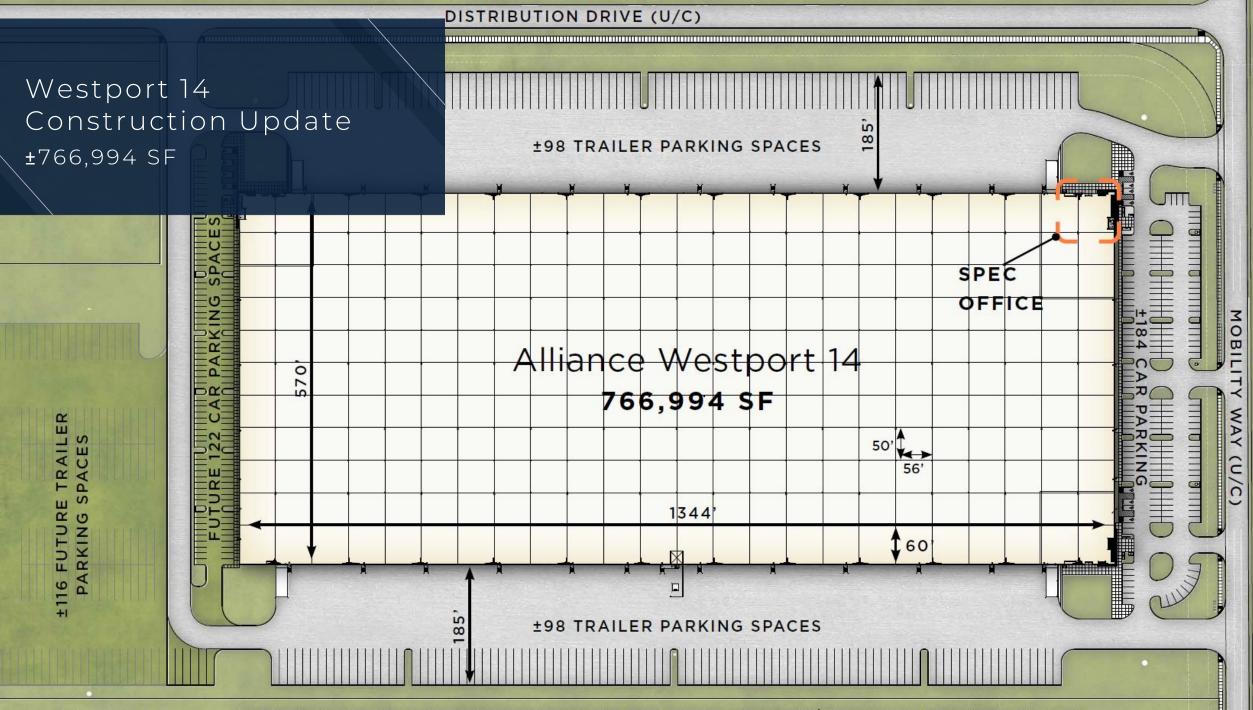
PEROT FIELD

Fed

Fed

(35W)





Westport 14 Construction Update ±766,994 SF



Westport 14 Construction Update ±766,994 SF

Walmart

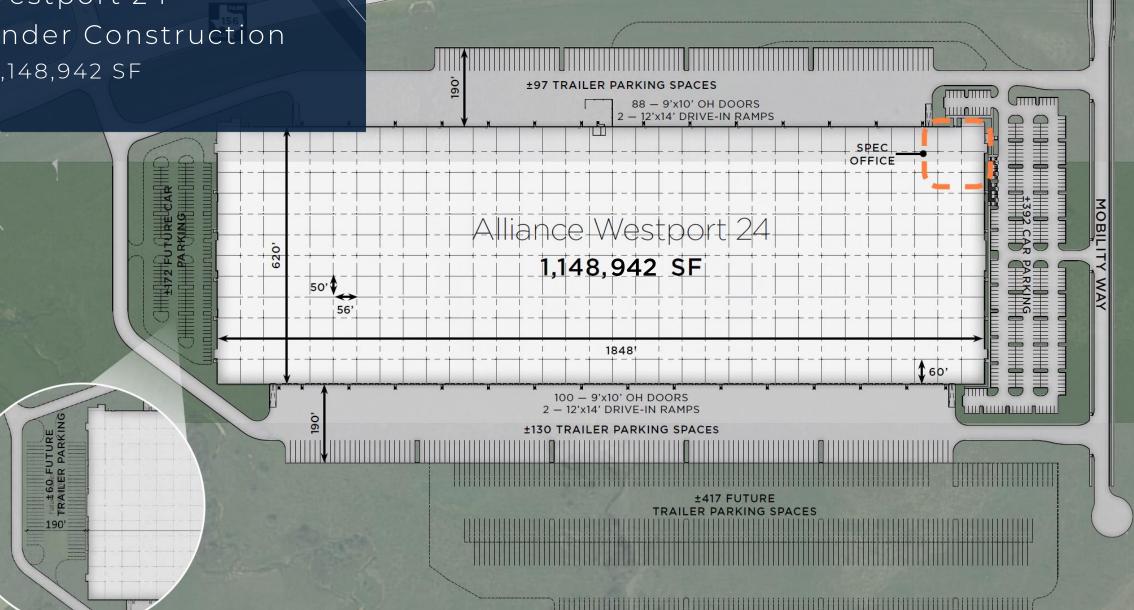
MOBILITY WAY (U/C)

Southwire

CONTRACTION OF ICA

DISTRIBUTION DRIVE (U/C)

Westport 24 Under Construction ±1,148,942 SF



FARM 156 ROAD

Westport 24 Under Construction ±1,148,942 SF amazon

Southwire

FUTURE MOBILITY WAY

JB Hunt Under Construction

RAILWAY

Weath the State

-



Salution

PEROT FIELD

FORT WORTH ALLIANCE AIRPORT

Alliance Center North



amazon







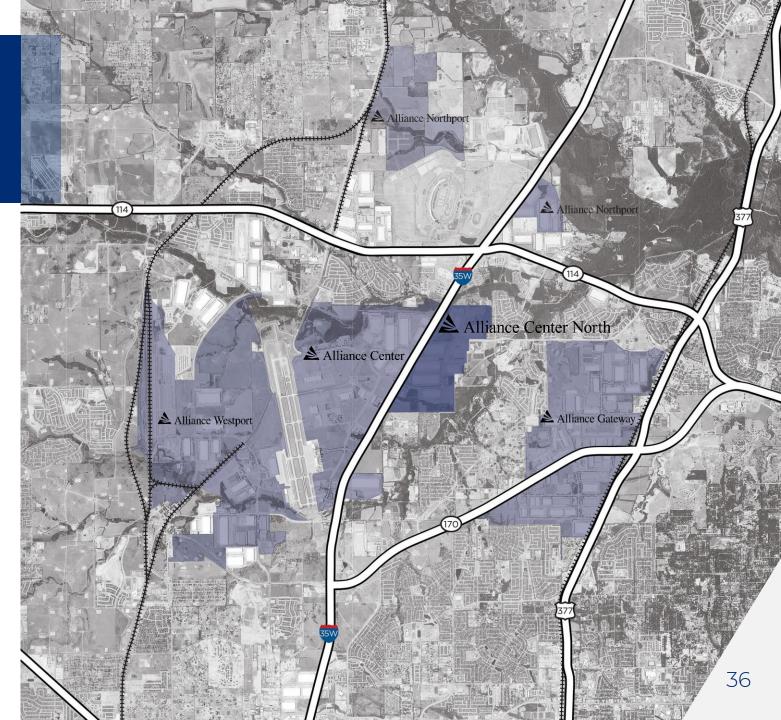


Callaway

HENRY SCHEIN®

enovis_m







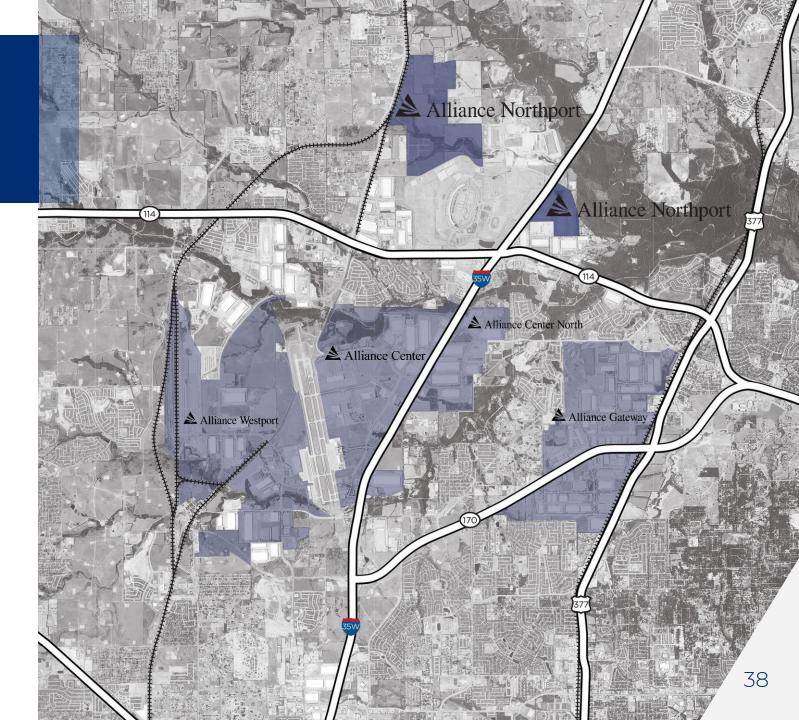
Alliance Center North

New development opportunities with interstate frontage in the center of future growth

- 7M SF developed
- Additional 4M SF of future build-out
- New building options ranging from 162,500 to over 1M SF
- Frontage on I-35W
- Adjacent to 154-acre Alliance Park









StanleyBlack&Decker









Schluter

Systems



Significant economic benefits at the crossroads of two major thoroughfares

- 2M+SF developed
- 260-acre sector
- One of the lowest combined tax rates in DFW
- Industrial, retail, R&D/office planned
- Interstate frontage on I-35W with direct access to SH-114





The second phase of Alliance Northport industrial development

- 10M+ SF of future development
- 844 acres
- One of the lowest combined tax rates in DFW
- Frontage on FM-156 and direct access to I-35W





FARM 156 ROAD

1171

16 1M 71 AC

15 546k 32 AC

14 570k 29 AC

PALE EARNHAROT

13 1.2 M 67 AC

. 12

高調の

Nopcost Date

1.0 M 60 AC

2 1.1 M 67 AC

855 k 55 AC

101 101

5 1.0M 67 AC Alliance Northport ±567 AC ±9.89M SF Future Development Low cost tax location in Denton County

35W



A 2,500-acre unique combination of ranchland, parkland and architecture combined with all that North Texas has to offer makes it one of the most premier addresses in the nation.





Circle T Ranch







Located in Westlake at the intersection of HWY-114 and TX-170, just minutes from DFW International Airport

- Over 2,500 acres
- 230-acre parkland integrated with corporate campuses, residential, mixeduse, and ranchland
- 4M SF developed
- 10 million SF of future office & retail development





Corporate Campus

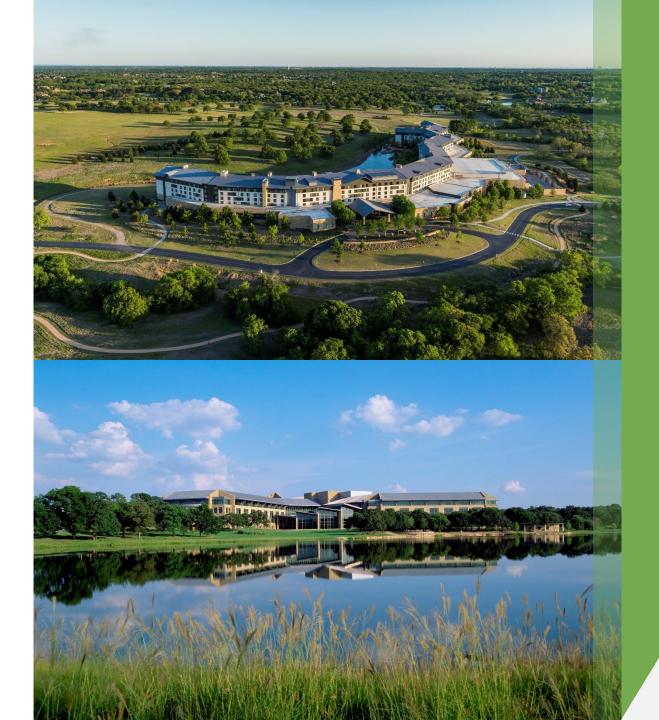
Deloitte University

- 750,000 SF on 225 acres
- 800 rooms
- 75,000+ trainees annually
- \$300M expansion to 1.5M SF
 - 500-600 additional rooms
 - Complete in late-2025

Fidelity Investments

- 1.2 million SF
- Southwest Regional Headquarters
- Over 7,500 employees





Deloitte Expansion Under Construction

Corporate Campus

Charles Schwab

- Corporate Headquarters
- 1.19 million square feet
- 70-acre campus
- Over 7,000 employees

2050 Roanoke Road

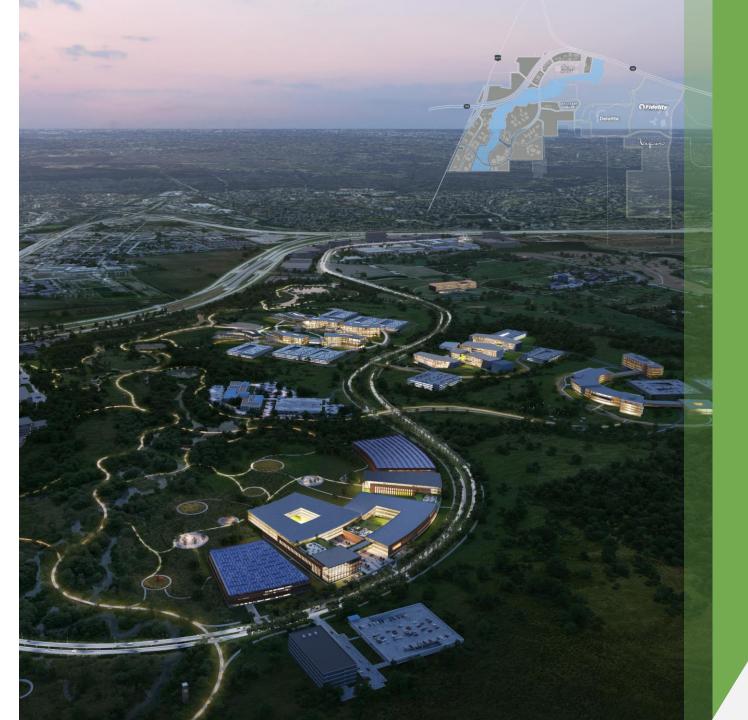
- Kiewit Infrastructure District Office
- 78,000 SF available, move-in ready





The Campuses **AT CIRCLE T RANCH**

- Future corporate campuses along the west side of the ranch
- Fully integrated with the land, including a 230-acre parkland
- Panoramic views with flexible indoor-outdoor work configurations
- DFW metro ranked #2 in finance jobs, surpassing Chicago & L.A. with more than 380,000 in the industry





Retail at Circle T

Highly-crafted, mixed-use options located along the attractive corridor of HWY-114 & TX-170, adjacent to the new corporate headquarters for Charles Schwab. These dedicated hubs will be the amenity center for existing workforce, featuring retail, dining, boutique hotel and Class A office.





Pinstack Under Construction

計

170 texas



Beautifully designed and seamlessly integrated, over 900 acres devoted to shopping, dining and entertainment along the vibrant I-35W corridor.





Alliance Town Center

- 900 acres
- 4.1M SF developed
- Retail, dining, entertainment, hospitality, and Class A office
- 2,775 walkable multifamily units
- Health & wellness campuses and medical offices
- 30 acres of parks, trails and outdoor space
- 258 total on-site hotels rooms with
 5,200 SF of event space









The Master Plan

54

SHOPPING

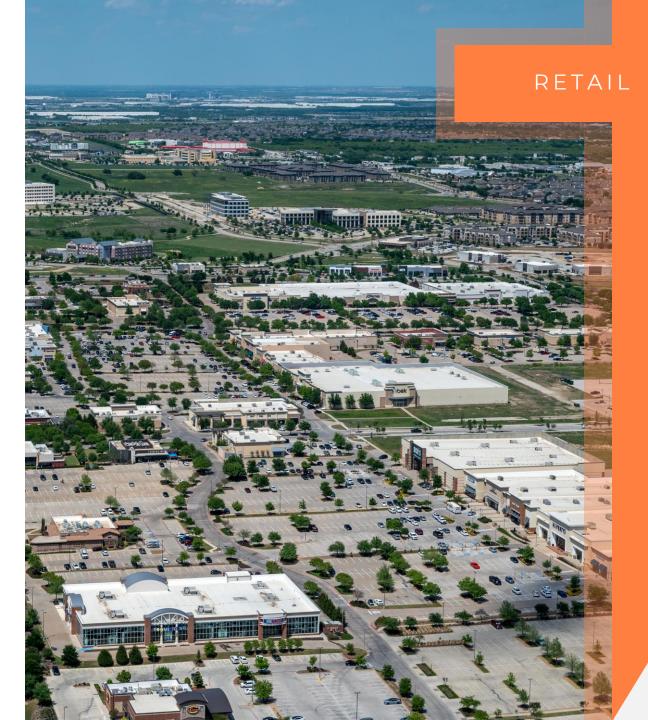


DINING



ENTERTAINMENT/SERVICES





Parkside East Dave's Hot Chicken – ±2,000 SF LEASE SIGNED

Chewy - ±3,500 SF LEASE SIGNED

Nail Salon

HILL WOOD PARKWAY

Alon Muyuuluu Soor P. Detha

HERITAGE TRACE PARKWAY

chewy

CAVA TOTELINO TO

100%

Hash Kitchen

RITCHE

OLD RIVERSIDE DRIV

H-E-B

April 2024

ATC North

35W

Whiskey Cake – ±9,335 SF Original Chop Shop – ±2,830 SF Son of A Butcher – ±2,245 SF OPEN

WHISKEY

HERITAGE TRACE PARKWAY

hopShop

Son of a Butcher

October 2024

-

35V

Golden Triangle & 135W

Frost Bank - 1.7 AC Land Sale

Alliance Branch Groundbreaking September 26, 2024

U U BRANNE

Frost

Hummel

Medical

Office Park

GOLDEN TRIANGLE BLVD

Buildings 7, 8, & 9 Under Construction

1 35 333 ···

THE REAL PROPERTY.

November 2024

Workforce Development & Education Initiatives

Alliance Workforce Center

- Complimentary career placement service center for AllianceTexas companies
- Career connection and HR events

Alliance Workforce Center















CTUDEN,

INFLUENCERS

EAGLE MOUNTAIN SAGINAW ISD



NORTH CENTRAL

EXAS COLLEGE







AllianceTexas Student Influencers

- 30 juniors from Keller, Northwest, and Eagle Mountain-Saginaw ISDs
- Company tours and real-world
 - business experiences

Higher-Education Partners

- Tarrant County College, University of North Texas, North Central Texas College and others
- Credentialing, upskilling and customized training





Thank you