








Board Report

Strategic Goal #1: Academic Growth

Strategic Goal #3: Whole Child

Strategic Goal #4: Student Support Systems

Strategic Plan Board Calendar 2024-2025

Kickoff	September	October	November	December	January	February	March	April	May	June	July
EMPOWER Kickoff	Strategic Plan Overview - Equity, Agency and Dignity	Student Support Systems Goal Progress: State Testing Student Categories	All School's CSIP Overviews			 OHS CSIP Board Report	 OES CSIP Board Report	 PTR CSIP Board Report	Academic Growth Goal Progress: SBA, WCAS, SGP's		Community P&C's Goal Progress: School Connection, Dual Credit
 Dr. Adolph Brown	Academic Growth Goal Progress: Academic Experiences	Academic Growth Goal Progress: SBA, WCAS, SGP's				Whole Child Goal Progress: High School Credits and Pathways	 OMS CSIP Board Report	Washington School Improvement Framework	Strategic Plan Focus 2025-2026		
	Whole Child Goal Progress: Self-Assessment	Whole Child Goal Progress: Attendance									

Student Support Systems Goal Progress: Monthly Student Advisory Update - Equity, Dignity, Agency

Our Strategic Goals



Goal 1: *Academic Growth*



Goal 2: *Community Partnership and Connection*



Goal 3: *Whole Child*



Goal 4: *Student Support Systems*

GOAL 1

STRATEGIC GOALS AND MEASURES

Academic Growth

Ensuring academic growth through high expectations, rigor, essential standards, agency, and dignity as the drivers for academic success for each learner.



EQUITY LOOKS LIKE

Students gain the experience, skills, and dispositions to lead their own learning journey, guided by supportive relationships and a culture that cherishes their uniqueness, boosts their confidence, and ensures accountability. This environment fosters a space where each student's unique academic and personal growth is nurtured and celebrated.

QUANTITATIVE MEASURE

- Students meeting grade level benchmarks
- Growth of targeted subgroups of students
- Proficiency on state testing
- Interim assessments

QUALITATIVE MEASURE

- Instructional walk-through observations
- Teacher and team student growth data
- Portfolios (assigned tasks, student work samples, artifacts)
- Staff and students surveys with agency and dignity focus

MEASURES OF PROGRESS

- The percentage of students scoring at each level of the SBA and WCAS
- Student growth percentiles on the SBA and WCAS
- Student reported learning and academic experiences aligned to agency and dignity

MONITORING TOOLS

- Smarter Balanced Assessment
- Washington Comprehensive Assessment of Science
- Panorama Learning: Academic Experiences



GOAL 3 STRATEGIC GOALS AND MEASURES

Whole Child

Cultivating social-emotional skills for students to self-advocate and self-regulate in navigating challenges and forming meaningful connections, through an environment that develops and honors their agency and dignity and that of others.



EQUITY LOOKS LIKE

Students are surrounded with dignity and care that cultivates self-advocacy, self-regulation, and the promotion of executive functioning skills for the purpose of personal growth and empowerment.

QUANTITATIVE MEASURE

- Student and staff social emotional learning data
- Readiness for key transitions (K, 3, 6, 9 and post high school)
- On-time graduation and regular attendance

QUALITATIVE MEASURE

- Student planned and led initiatives and events
- Second Step and Character Strong student feedback
- Portfolio (Incorporation of student voice, student feedback and targeted professional development)

MEASURES OF PROGRESS

- Student and staff social-emotional learning data
- Regular attendance
- On-track and on-time graduation rate



MONITORING TOOLS

- Panorama Student and Staff Screeners
- Skyward Reports
- High School Credits and Pathways



GOAL 4 STRATEGIC GOALS AND MEASURES

Student Support Systems

Ensuring each student has equitable access to systems that leverage the power of our collective expertise to support strong core instruction, developing agency, ensuring dignity, and achieving individual academic growth.



EQUITY LOOKS LIKE

Students receive individualized support for learning and well-being as a collaborative partner in an inclusive environment through a culture of understanding and support for both academic and social-emotional growth.

QUANTITATIVE MEASURE

- Disproportionality in exclusion data
- Intervention growth data
- Universal screening data

QUALITATIVE MEASURE

- Reducing risk factors and increasing protective factors
- Students setting, persevering and reaching their goals and aspirations
- Student voice and feedback on needs assessment and initiatives

MEASURES OF PROGRESS

- State assessment achievement for student sub-groups
- Student voice and feedback on needs assessment and initiatives



MONITORING TOOLS

- Smarter Balanced Reporting System
- Student Advisory Council



Measures: Goal 1: Academic Growth and Goal 4: Student Support Systems

Washington State Assessment Data:

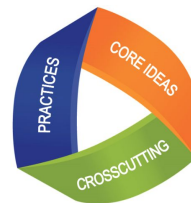
Smarter Balanced Assessment (SBA)

- Math and English Language Arts
- Grades 3,4,5,6,7,8, and 10



Washington Comprehensive Assessment of Science (WCAS)

- Science
- Grades 5, 8 and 11





Orting's State Assessment Averages 2023-2024

ELA SBA	Math SBA	WCAS
42.6% ↗	28.5% ↗	38.8% ↗



Washington State Averages 2023-2024

ELA SBA	Math SBA	WCAS
50.3% ↗	39.7% ↗	43.5% ↗

Link: [OSD SBA and WCAS Proficiency Detail](#)



Orting Elementary

ELA SBA Math SBA

39.4% ↗ 38.7% ↗

- 4th grade boys performed above the state average in math
- Two or more races students performed well above state average in math.



Ptarmigan Ridge Elementary

ELA SBA Math SBA WCAS

37.1% ↗ 34.3% ↗ 43.5% ↗

- Boys performed at the state average in science
- 4th graders performed above the state average in math.
- Black/African American students performed well above average in math.



Orting Middle School

ELA SBA Math SBA WCAS

40.8% ↗ 24.0% ↗ 35.4% ↗

- Two or more races students performed above the state average in science.
- OMS girls performed higher than the state average for all middle school students.



Orting High School

ELA SBA Math SBA WCAS

60.7% ↗ 21.3% ↗ 37.9% ↗

- 10th Graders performed above average in ELA
- 11th graders performed above average in science.
- ELL students performed well above average in ELA.
- Hispanic/Latino students performed well above the state average in ELA
- Two or more races students performed well above average in both ELA and Math.

Student Growth Percentile: A “normative growth” measurement of how much a student’s performance has improved compared to other students with similar prior achievement.

Percentiles

A student in the 65th percentile performs higher than 65% of students in the same grade with similar prior test scores

"Normative" Growth

Comparing growth of students across the state with similar test scores

Testing in Back-to-Back Years

SGPs requires two test scores to determine how a student grew relative to their academic peers

2016 3rd Grade

Anthony scores a **2312**, classified as *Level 1*, on Math Smarter Balanced Assessment



Anthony and his classmates continue to learn



2017 4th Grade

Anthony scores a **2404**, also classified as *Level 1*, on Math Smarter Balanced Assessment



Anthony grew by 92 points, but how does that compare to other similar students?

Normative Growth

In comparison to other students in the state that scored around 2312 in 2016, Anthony **scored higher** than 80% of them





Orting's Student Growth Percentiles 2023-2024

ELA

46% ➔

Math

43% ➔



State Student Growth Percentiles 2023-2024

ELA

50% ➔

Math

50% ➔

Link: [OSD SBA Student Growth Percentages Detail](#)



Orting Elementary

ELA SGP's

49% ➔

Math SGP's

44% ➔

- ELA - 69.6%: Typical and High Growth
- Math - 67.1%: Typical and High Growth



Ptarmigan Ridge Elementary

ELA SBA

33.5% ➔

Math SBA

38.5% ➔

- ELA - 51.3%: Typical and High Growth
- Math - 57.3%: Typical and High Growth
- 4th Grade Math: 3% Higher Growth Than State



Orting Middle School

ELA SBA

52% ➔

Math SBA

45% ➔

- ELA - 69.2%: Typical and High Growth
- Math - 64.6%: Typical and High Growth
- Higher Growth Than The State:
 - ELA: IEP (59%), Asian (59.5%), 2+ Races (57.5%), Female (56%), 6th Grade (56%), ELL (56%), Low Income (52%), 504 (53%),
 - Math: ELL (56%), Asian (72.5%)



Orting High School

No Student Growth
Percentiles

What's In the Way: What We Have Learned

Systems Coherence

Guaranteed and viable outcomes for each student.

Systems Alignment

Misalignment of core instruction with intervention systems.

Student Centered Agency and Dignity

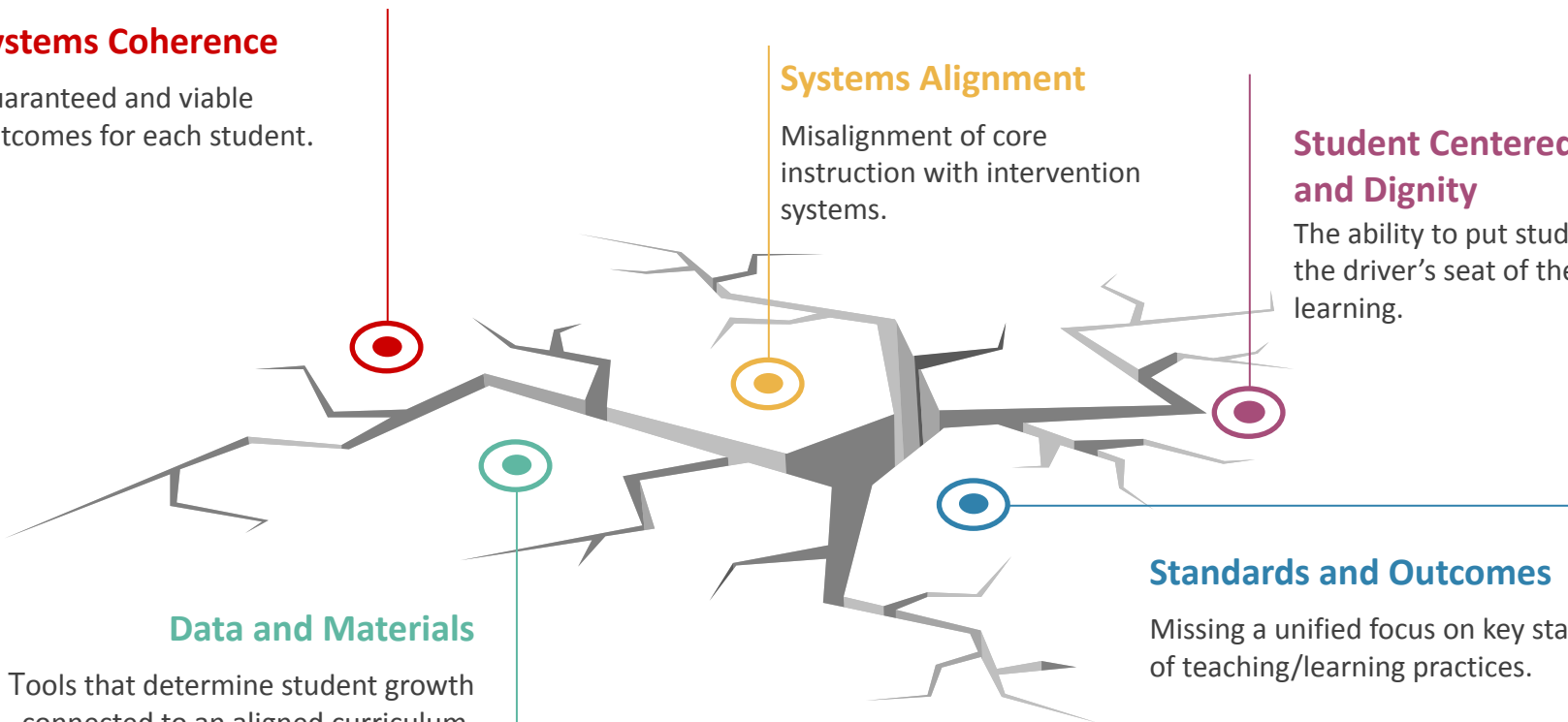
The ability to put students in the driver's seat of their learning.

Data and Materials

Tools that determine student growth connected to an aligned curriculum.

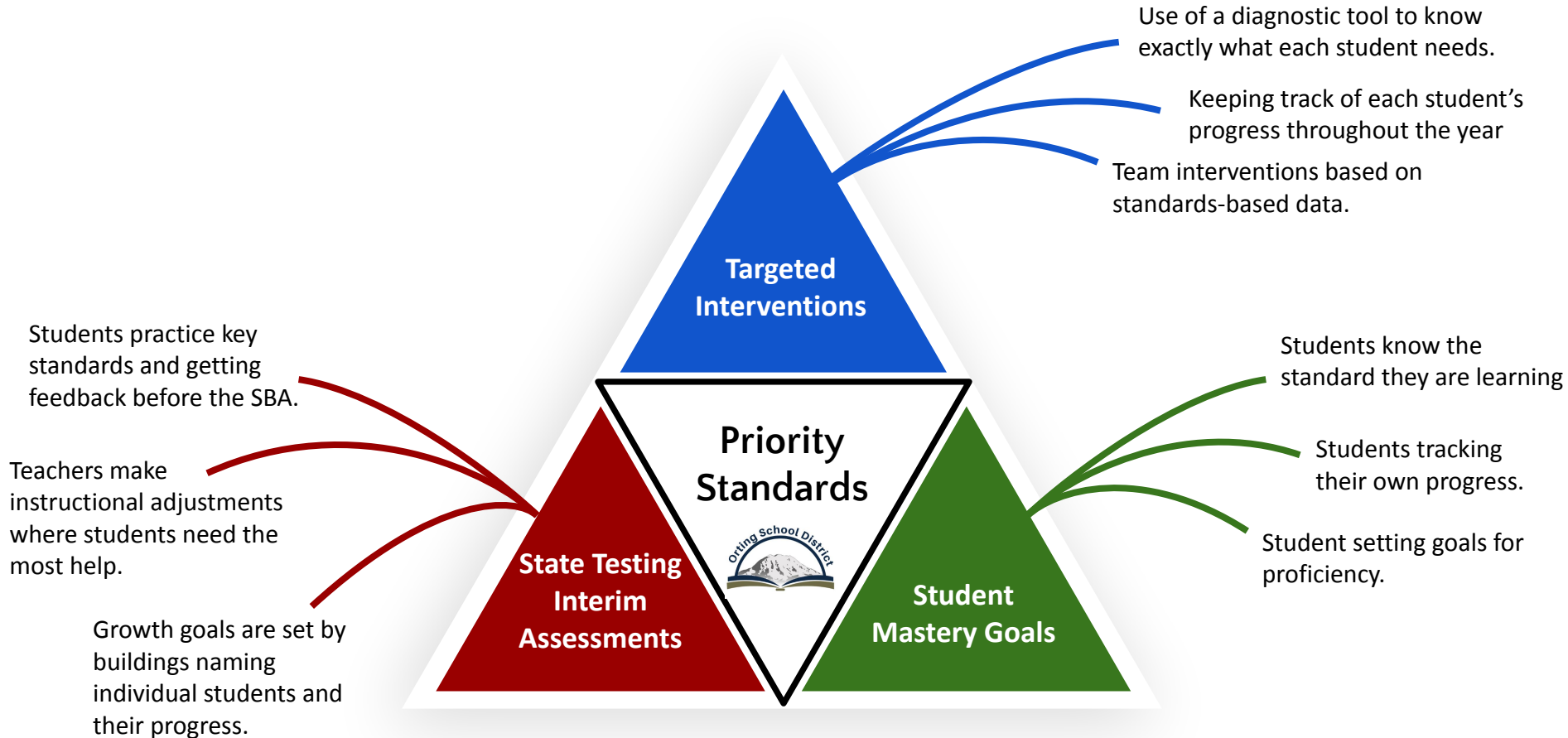
Standards and Outcomes

Missing a unified focus on key standards of teaching/learning practices.

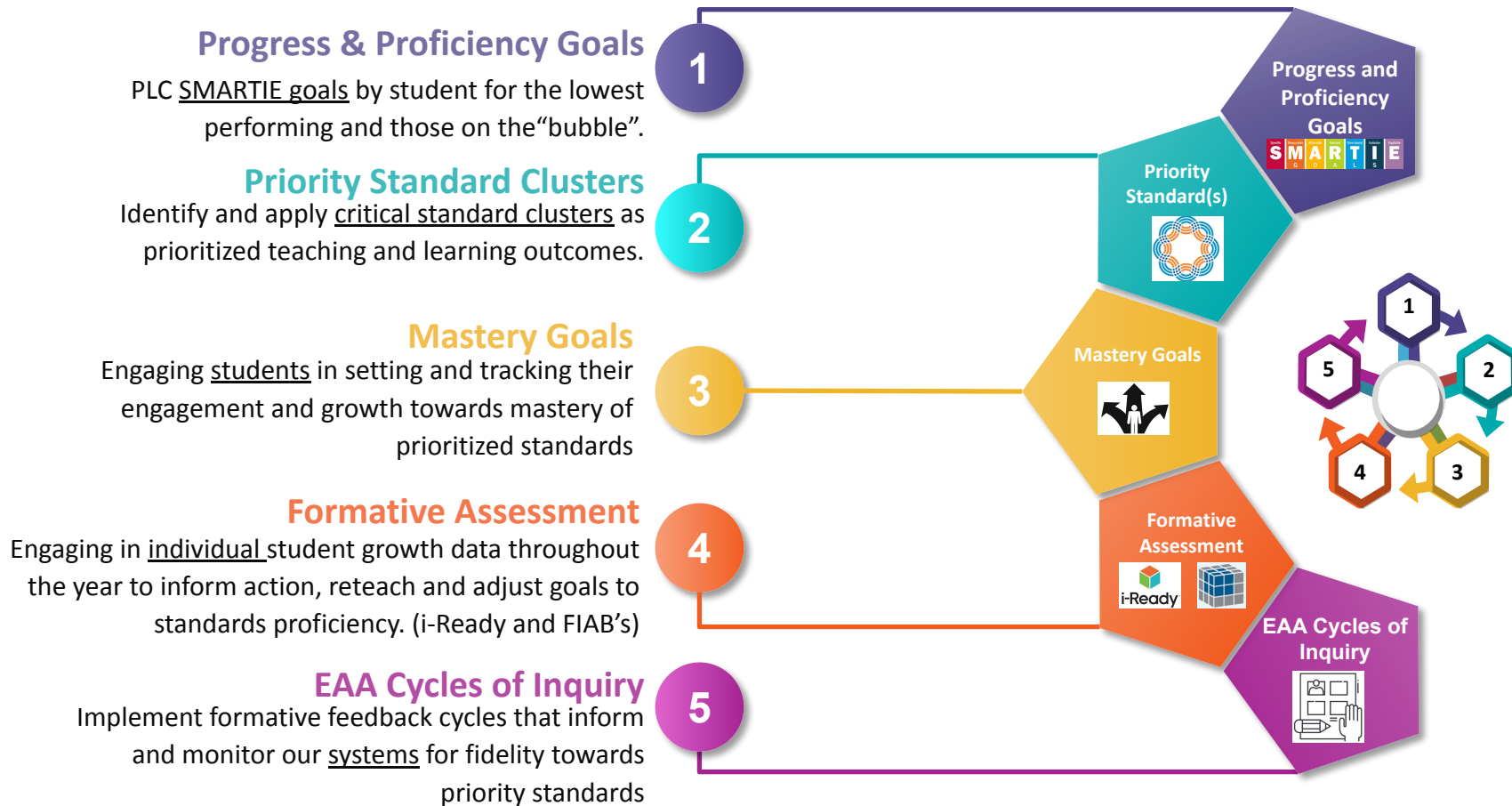


Taking the surprise out of student growth

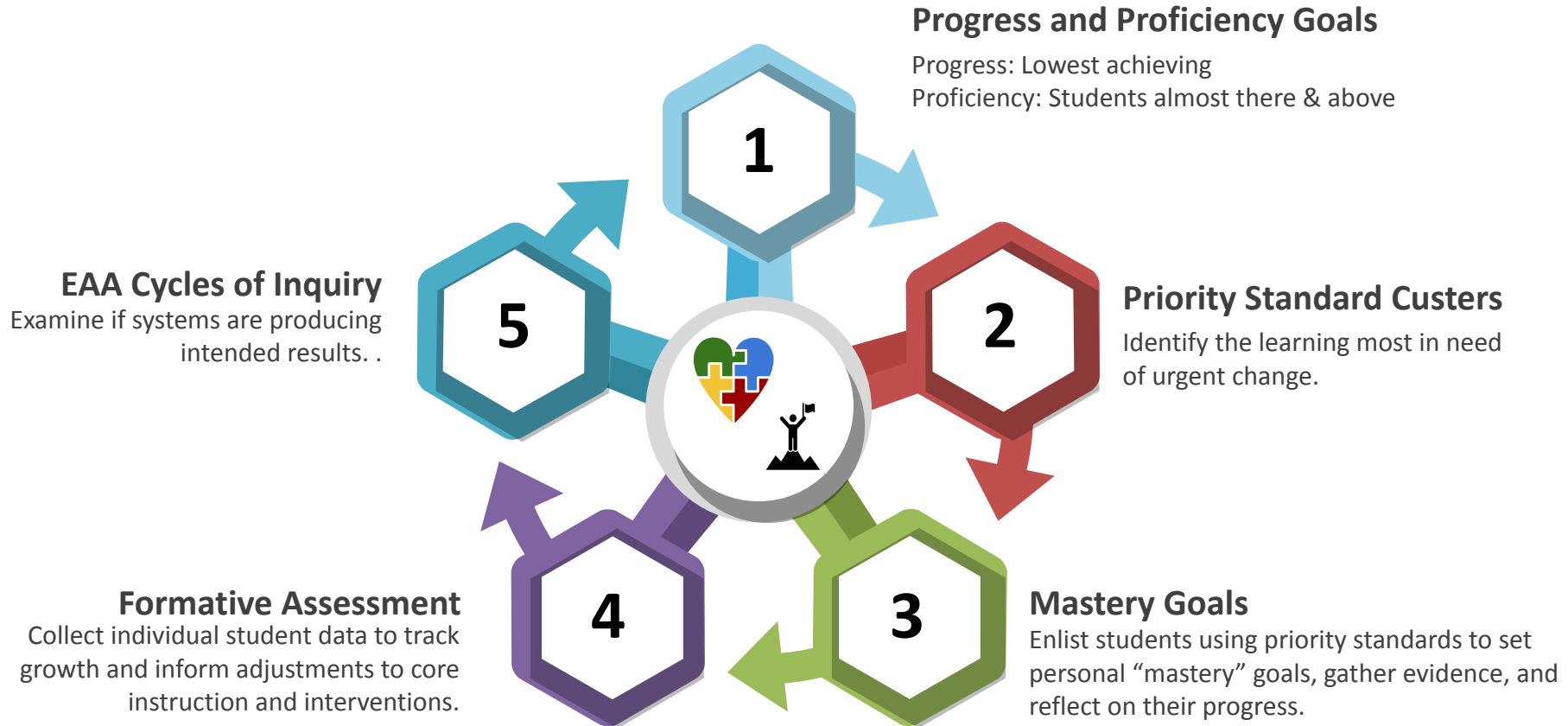
The Way Forward: Taking the Surprise Out Of Student Performance



Essential Elements of Impact Teams



Impact Teams Cycle of Inquiry



Essential Elements of Impact Teams

Essential Element With Links	What is It?	What Does Done Look Like?	Who Does It?	Measures of Success
Progress & Proficiency Goals (SMARTIE Goals) Setting SMARTIE Goals K-12 Goals Examples Blank SMARTIE Goal Template CLEAR PLC Goals Thinking Critically About Goal Setting Impact Team Inquiry Blueprint	<p>Progress Goal: Identifies students by name that are your lowest performing students and articulates viable growth for them.</p> <p>Proficiency Goal: Identifies students by name that are nearly at proficiency and just above proficiency and articulates growth for them.</p> <p>SMARTIE: Specific, Measurable, Action-Oriented, Relevant, Time-Bound, Inclusive and Equitable</p>	<p>The most current ELA and math data that is available is used to set initial goals. Equity is prioritized in identifying individual students, followed by viability. As more data becomes available, teams monitor progress and assess individual student growth toward proficiency on essential standards and adjust the goal as necessary.</p>	<p>Elementary: Each grade level PLC</p> <p>Secondary: Minimum of ELA and Math PLC's. Possibly involving other curricular areas that complement and align with the ELA and math priority standards.</p>	<p>Quantitative: SBA, Aimsweb, i-Ready, Curriculum Assessments, IAB's, FIAB's, Grades.</p> <p>Qualitative: Student Mastery Goals, PLC Feedback, Leadership Team Minutes</p> <p>Timing</p>
Priority Standard Clusters Core Collaborative ELA Focus Clusters Impact Teams Priority Standards CCSS NF RI.2 & RI.5 K-12 Progression CCSS F RL.2-RL.3 K-12 Progression Vertical Resource RI7	<p>Identifying and applying critical standard clusters in ELA and Math as prioritized teaching and learning outcomes.</p>	<p>For Math and ELA, each grade level has identified two to four key standard clusters (this year, one) that are vital for students to know and be able to do. These are identified within both the curriculum and the units of study for the purpose of elevating the skills, knowledge and dispositions that must be emphasized, assessed, monitored, and intervened if necessary.</p>	<p>This is primarily a PLC process but implementation is done in partnership with teachers, students, and other stakeholders.</p> <p>Note: Dr. Bloomberg and his team are leading this process.</p>	<p>Quantitative: i-Ready, IAB's/FIAB's, Curriculum Assessments.</p> <p>Qualitative: Each PLC will articulate both the priority standards in each unit and students will set mastery goals and progress monitor their growth.</p>

Essential Elements



Progress & Proficiency Goals

Making Sense of All 5 Essential Elements

Action



Measure(s) of Success



LT Lab

PLC's

Classrooms

Data

LT Data

9/11

SMARTIE P&P Goals and
ELA/Math Priority
Standards/Clusters

Collect Street and Map Data
to inform SMARTIE Goals -
ELA & Math

ELA and Math P&P Goals
Developed By Student

9/25

10/9

CSIP: Development of
PoP/ToA & Goals/Measures

Student Input and Data -
POP and TOA

CSIP Document

10/30

11/13

12/4

12/18

????

1/8

1/22

2/5

2/19

3/12

3/26

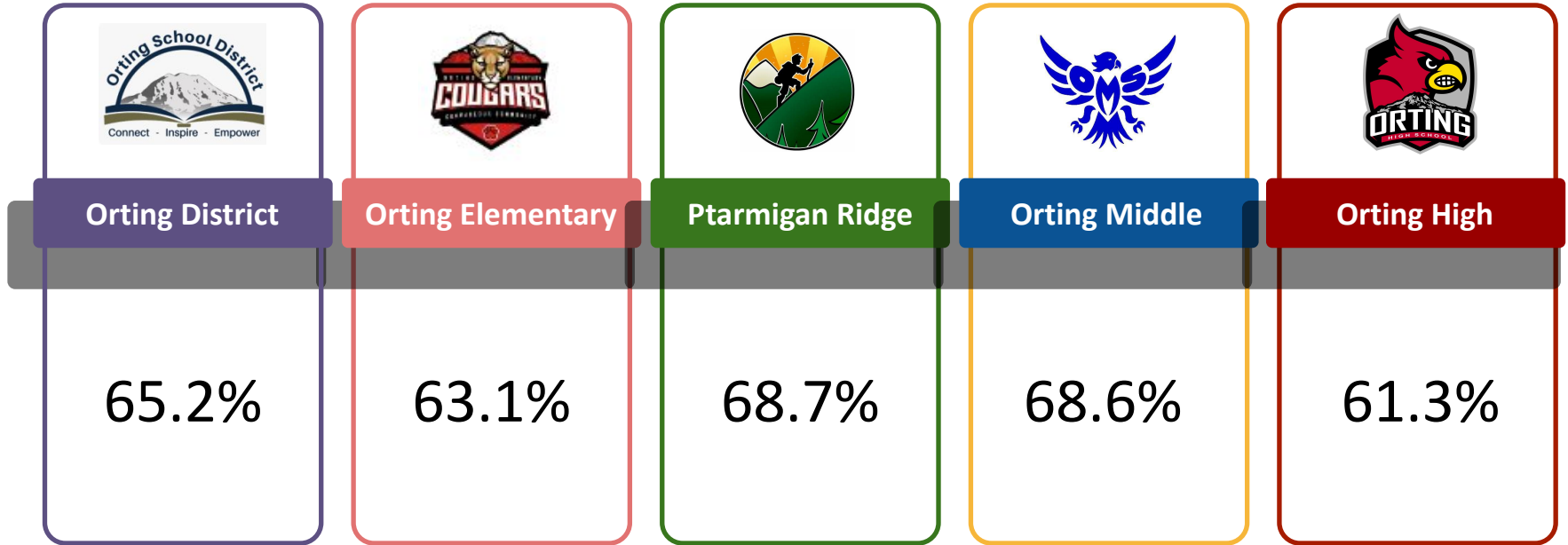
4/23

5/7

5/21

6/11

Measure For Goal 3 - Whole Child: Regular Attendance



**Percent of Students Who Missed Fewer Than Two Absences Per-Month On Average
2023-24**

Washington State Regular Attendance Rate: 69.7%

Continuous School Improvement Plans Address Their School's Work Towards Increasing Attendance.

Theory of ACTION

If we consistently engage students in rigorous learning opportunities that develop individual agency and honor personal dignity, then we will ensure the Orting School District is an equitable organization where each student feels **connected, inspired, and empowered** for present and future success.



We believe that to achieve **equity** in our schools, we need **agency** and **dignity**.

- Agency:** The power and capacity to take action in the learning process.
- **Belonging:** A connection to learning through relationships that ensure being known, seen, heard, and loved.
 - **Efficacy:** The competence and confidence in the ability to perform well and produce positive outcomes.
 - **Ownership:** Making choices to take responsibility and interest in learning developing from a sense of personally and culturally relevant meaning making.
 - **Mastery:** Utilizing multiple pathways for learning to create personal meaning.
- Dignity:** The inherent value and worth of each individual.
- **Diversity:** Recognizing and valuing individual differences as strengths.
 - **Integrity:** Taking responsibility and holding yourself accountable.
 - **Validation:** Acknowledging and affirming others' identity, experiences, and feelings.
 - **Empathy:** Understanding and sensing what others might be thinking and feeling.

