# Greenville Independent School District Lamar Elementary School

# 2024-2025 Campus Improvement Plan

**Accountability Rating: Not Rated** 



Board Approval Date: November 19, 2024

## **Mission Statement**

Our united GISD community strives to prepare, inspire, and empower every student to lead a successful life.

# Vision

We educate today, you succeed tomorrow!

## Value Statement

We believe every student deserves to be in a safe environment while receiving a broad-based education in preparation for life and work.

We will maintain on each GISD campus, a safe and disciplined environment conducive to student learning and employee effectiveness.

We believe all children can and will reach their full educational potential when given the necessary tools, direction, and support.

We will ensure that all children leave GISD with a strong educational foundation which will allow them to pursue their goals and dreams regardless of personal circumstance, economic status, or learning challenges. This will be facilitated through the equitable allocation of resources and utilization of personalized education plans.

We believe our exceptional staff is the most important resource serving the students of our district.

• We will actively recruit, support, develop, and maintain highly qualified employees who have character and competencies for all areas of the organization. The district will develop an attractive and competitive career package that will establish GISD as a preferred employer.

We believe GISD is accountable to all stakeholders through the success of our students and staff.

• We will continually strive toward achieving the highest accountability ratings established by the Texas Education Agency and will foster the development of leadership skills which will allow our students to become successful and productive citizens.

We believe GISD is accountable to all stakeholders through the efficient use of our resources.

We will maintain fiscal responsibility in all district management decisions. We will implement our long-range strategic plan to ensure that improvements in school and support facilities are developed in a timely, functional, and cost-effective manner. We will maintain existing facilities to support the safety, comfort, and educational well-being of all those in our district. We will communicate with open, honest, transparency of the financial needs of the district with the broader community.

#### these relationships.

• We will maintain accurate, consistent, timely, and interactive communication between district employees, students, parents, and the community at large. The district will provide for family and community involvement that results in positive partnerships reflecting a willingness to work with the district and to share responsibility at various levels for the education of our students.

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# **Comprehensive Needs Assessment**

## **Demographics**

#### **Demographics Summary**

Lamar Elementary is a campus that is maintaining an overall student enrollment of over 500 students. Current enrollment is at 504 students. The campus serves a diverse population and students in special programs including Gifted and Talented, Dyslexia, 504, Special Education, and English as a Second Language.

• African American: 13.5%

White: 43.7%Hispanic: 32.3%

Two or More Races: 8.9%English Learners: 8.3%

Economically Disadvantaged: 65.86%
Students in Special Education: 15.56%

Overall the demographics have remained relatively constant over the past couple of years.

#### **Staffing Information**

The staff at Lamar Elementary includes:

- Administrators: 2
- School Resource Officer (SRO): 1
- Student Engagement Officer: 1
- Lead Teachers (one per grade): 4
- Counselor: 1
- Communities in Schools Coordinator: 1
- Registered Nurse: 1Classroom Teachers: 25
- Specialists: 7 (including TAG, speech, and dyslexia)
- Inclusion Teachers: 2Specials Teachers: 2
- Instructional and Clerical Paraprofessionals: 14

Of the classroom teachers, 79% are state certified. Four teachers are currently in alternative certification programs, while two teachers are preparing for certification exams.

#### **Student Achievement**

The 2023-2024 STAAR data indicates a few sub populations that Lamar is targeting for growth this school year.

- Special Education students scored low in all tested subjects
- All student group lower than state in Math and Reading
- Economic Disadvantaged students in all tested subjects

While the campus has only experienced minimal population growth, the community surrounding Lamar Elementary is continues to grow. The campus is prepared and ready for any increases in student population for the 2024-2025 school year. Many parents of students are employed at L3, a local government defense contractor.

The PTA at Lamar are a valuable asset in organizing and running fundraising efforts and the annual book fair. Additionally, they host special events on campus that engage various members of the community. Events include Goodies with Grandparents and Picnic with Peeps. Many of the PTA Board members also serve as volunteers at the campus as well as provide opportunities to celebrate staff on a monthly basis. If the campus makes a request they find a way.

#### **Demographics Strengths**

- All student group experienced growth in Reading Language Arts in 3rd grade.
- The administrative staff that remains constant and includes the the principal, assistant principal, nurse, social worker, and counselor.
- Lamar has strong parental support for many students, including a strong PTA which supports all students.
- Lamar has six males that work on the campus including two teachers, two paras, an SRO and our new Student Engagement Officer.

#### **Problem Statements Identifying Demographics Needs**

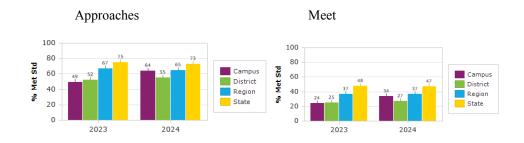
**Problem Statement 1:** Special Education students in specialized programs performed low on all tests. **Root Cause:** Alignment of IEPs.

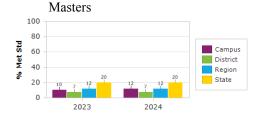
#### **Student Achievement**

#### **Student Achievement Summary**

Lamar's preliminary accountability rating is a C with an overall score of a 77. In Student Achievement, Lamar Elementary scored a 69/100 with 64% approaching all subjects and levels, 34% meeting, and 12% mastering at or above grade level. In Academic Growth, Lamar scored a 79/100. This year Lamar is striving for a "B" or better.

Lamar Elementary had the following percentages on STAAR 2024 for all students:





#### **Analysis and Concerns**

This year Lamar Elementary is placing a high priority of students achieving the "Meets" and "Masters" level on STAAR Assessments. As a result of lower than expected performance the campus has implemented Foundations in Teaching in grades K-2. The campus has also implement resource pull out for 3rd and 4th grade RLA to address special education students that are two or more grade levels below.

As well, all campus administrators and teachers have been trained DMAC and EdSpire programs for data disaggregation.

#### **Targeted Areas for Growth**

• 3rd Grade Reading and Math

- 4th Grade Growth Measures for Math
- Number of students meeting "Meets" and "Masters"
- Number of GT students meeting "Masters"

#### **Action Steps**

- Flex Groups During Intervention
- · Focus on Meets and above
- Weekly Running Records including Comprehension K-4
- AM/PM Tutoring Schedule
- · Digital Data Walls Targeting BOY, MOY, EOY and Skills
- Progress Monitoring and Adjusting
- Full Implementation of Effective Schools Framework (exit tickets, aggressive monitoring, lesson alignment)

#### **Student Achievement Strengths**

- Approaches grade level in all tested areas went from 49% in 2023 to 64% in 2024.
- 4th Grade students increased from 53% approaches in 3rd Grade RLA to 73% approaches in 4th grade.

#### **Problem Statements Identifying Student Achievement Needs**

**Problem Statement 1:** Many students are behind grade level in reading when entering third grade. **Root Cause:** Understanding early literacy best practices and implementation.

**Problem Statement 2 (Prioritized):** Percentage of students achieving "Meets" and "Masters" continues to be lower than expected. **Root Cause:** Students are not consistently provided with rigorous learning tasks and high quality instructional material.

#### **School Culture and Climate**

#### **School Culture and Climate Summary**

Lamar continues to place an emphasis on its positive culture and climate. Many teachers have reported that they feel supported when discipline needs arise in their classroom. Campus administration developed an discipline management plan and Culture Playbook that is reviewed with teachers throughout the year. The campus has worked toward clarity of expectations both in and out of the classroom. This has had a positive impact overall at Lamar. Lamar will continue to place an emphasis in reducing classroom disruptions and behaviors for the 2024-2025 school year.

The Guidance Counselor provides scheduled lessons and utilizes the Character Strong curriculum for the school counseling program. This program focuses on social skills, emotional regulation, and overall well being.

At Lamar, teachers, students, and parents all enjoy a vibrant community. Parent involvement is strong, with numerous opportunities for engagement.

Parent involvement at Lamar Elementary is evident through PTA membership, participation in All Pro Dads, and the active engagement of both parents and community volunteers. The school works closely with the Communities in Schools site coordinator to create meaningful opportunities for parental engagement. In addition, Lamar organizes monthly events—such as student programs, picnics, and Thanksgiving feasts—that help build a strong sense of community and connection.

An area of concern for Lamar is creating an sense of urgency for the 2024-2025 school year. While the campus is projected to receive a "C" rating from the Texas Education Agency, we believe we can do better.

Student attendance continues to be another area of concern for Lamar Elementary. The campus continues to communicate the importance of attendance with parents, conduct home visits of students experience high absenteeism, and send notifications to parents regarding attendance. This year the Lamar attendance rate has seen some increases.

#### **School Culture and Climate Strengths**

- Low teacher turnover rate.
- Parent attendance remains strong at campus wide events. As well, we have a high percentage of dads that attend.
- Consistent discipline protocols.
- Emphasis on high student and teacher attendance with incentives.

#### **Problem Statements Identifying School Culture and Climate Needs**

Problem Statement 1 (Prioritized): Sense of urgency needs to be heightened for student achievement. Root Cause: Lamar has traditionally been successful in student achievement.

## Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Summary

Lamar is proud to have a low teacher turnover rate. One teacher retired, one changed professions, one moved to a district closer to home, and one stayed home with her child. Ways that we address teacher job satisfaction include actively listening to teacher concerns, prompt classroom discipline support, coaching feedback, and creating processes and procedures that support teachers in the classroom. The campus strives to provide clear communication to teachers, students, and parents alike.

The campus works with the Human Resource office to identify quality candidates and quickly fill positions. Applicants interviews include principals, counselor, and grade level lead teacher.

Campus administration also provides professional learning opportunities on Wednesdays. Campus PD topics are based on current needs identified during observations, walk-throughs, PLC discussions and questions.

#### Staff Quality, Recruitment, and Retention Strengths

- The teacher turnover rate was significantly lower than in previous years.
- All teachers hired for 2024-2025 were fully certified.

#### Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs

**Problem Statement 1:** Not all special education positions filled at the beginning of the year. This has continued to be a struggle. **Root Cause:** Few qualified applicants.

## **Curriculum, Instruction, and Assessment**

#### **Curriculum, Instruction, and Assessment Summary**

Lamar Elementary's delivery of curriculum and instruction received a revamp through the Texas Instructional Leadership and the Effective Schools Framework Grant and professional development provided by Region X during the 2023-2024 school year and in collaborating with Curriculum and Instruction Department. Upon completion of the Year 1 cycle, we are currently in the Year 2 cycle and the framework is being fully implemented with all staff in charge of instruction. The following revamped components of Lesson Alignment and Formative Assessment (LAFA) Scope and Sequence will continue to be implemented and evidenced in our weekly PLC meetings.

- Unpacking standards
- · Creating Know/Show charts
- Using the Know/ Show chart to create aligned daily lesson objectives
- · Creating teacher exemplars aligned to the lesson objectives and the Know/Show chart
- · Utilizing an instructional calendar to support prioritized standards
- Implementation of formative assessments

Lamar campus administration continues to assist teachers in using Texas Essential Knowledge and Skills as outlined for each grade/subject area in PLCs. TEKS are reviewed weekly in the Professional Learning Community (PLC) process as well as student data from skills checks and reporting period assessments. The teachers follow pacing guides and utilize high quality instruction materials (HQIM) and resources provided by the content coordinators and the Foundations In Teaching (FIT) consultant for each subject area. Pacing guides and other curriculum resources were revamped for the 2024-2025 school year. These resources are housed in Forethought in Eduphoria, where teachers create lesson plans. Teachers are also conducting weekly running records including comprehension in grades K-4.

Teachers are refining guided reading and guided math and other instructional practices to allow for more student led lessons. Lamar walk through and TTESS evaluation data support the need for teachers to receive more support in this area. The data still trends to be more teacher led and less student driven.

#### Curriculum, Instruction, and Assessment Strengths

- Utilizing the FIT layout in conjunction with HMH and Serravallo's Reading Strategies 2.0 materials for RLA
- Math HQIM Think Up and Ready Math
- Planning Fridays
- Weekly PLCs with District Protocols
- Daily Allotted Intervention Time
- Reporting Period Assessment Data Digs Utilizing Edspire
- Utilizing MAP BOY, MOY, EOY Learning Continuum
- MTSS Protocols

#### Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

Problem Statement 1 (Prioritized): Teachers not always using HQIM (high quality instructional materials). Root Cause: Teachers meeting students where they are instead of

teaching the rigor necessary. **Problem Statement 2:** Walk classroom.

Problem Statement 2: Walkthroughs indicate that teachers are not successfully implementing small group. Root Cause: Teachers struggle with releasing the control of their classroom

## **Parent and Community Engagement**

#### **Parent and Community Engagement Summary**

The PTA is very active with a full board of officers and a large membership.

Events for the year include:

- Goodies with Grandparents
- All Pro Dad
- Dyslexia Night
- Family Movie Night
- Thanksgiving Feasts
- Breakfast with Santa
- Pastries with Peeps
- Awards Ceremonies
- Grade Level Music Programs
- Picnic with my People
- · Semester Academic Award

Lamar communicates weekly with all stakeholders through:

- Weekly Newsletter (emailed, Facebook, Instagram)
- Updated Calendar on School Website
- Blackboard Call Outs as Needed

#### **Parent and Community Engagement Strengths**

- Parent attendance at events
- Support of events (ex. Book Fair, Fundraiser etc)
- Community partnerships
- Communication

### **Problem Statements Identifying Parent and Community Engagement Needs**

**Problem Statement 1:** The PTA board does all of the work. Member pay dues and attend events. **Root Cause:** Parents are busy regardless of the outreach and requests for

assistance.

## **School Context and Organization**

#### **School Context and Organization Summary**

The goal of Lamar administration is to ensure teachers are equipped to enter the classroom and deliver instruction based on best teaching strategies. A walkthrough and observation calendar is used to ensure data is timely and equitable. The following are opportunities for collecting data and ensuring teachers receive immediate feedback and development as necessary.

- Coaching opportunities for teachers are provided after walkthroughs utilizing the observation/feedback protocol from TIL.
- Wednesday afternoon professional learning offerings
- Guidance during PLCs

Lamar is still participating in the Effective Schools Framework grant ensuring follow through of systemic structures.

Lamar Elementary provides Response to Intervention during a structured, sanctioned intervention time, built into the daily master schedule to target the following areas.

- Talented and Gifted
- Dyslexia
- Accelerated Instruction
- RTI based on Assessment including MAP and Reporting Period Data Digs
- Speech

Our English Learners are placed with teachers who have ESL certification and are served through strategies in the general education classroom.

#### **School Context and Organization Strengths**

- Teachers supported by campus administration and content coordinators
- Strong Talented and Gifted (TAG) program
- Strong Dyslexia program

#### **Problem Statements Identifying School Context and Organization Needs**

**Problem Statement 1:** Teachers that are not fully certified. **Root Cause:** Teachers hired in previous years were not certified due to the volume of teachers needed. Often required additional support in classroom management and instruction.

## **Technology**

#### **Technology Summary**

Lamar Elementary is equipped with staff laptops, student chromebooks carts in each classroom, interactive whiteboards, document cameras and classroom phones. Classlink is utilized to sync accounts to outside learning platforms.

Instructional technology support is available through technology department to help teachers understand how to use various software and tools. They also support our fob access, badges and our new crisis alert system.

Campus administration and the campus SRO have access to security cameras inside the building and around the perimeter.

#### **Technology Strengths**

- Safety and Security access to Centegix and cameras.
  - Availability of devices and software.
  - Education Galaxy
  - Instructional technology support.

#### **Problem Statements Identifying Technology Needs**

**Problem Statement 1:** Transitioning to utilize new technology protocols and procedures. **Root** Cause: Initial training traditionally has happened. Follow through procedures must be implemented.

# **Priority Problem Statements**

Problem Statement 1: Percentage of students achieving "Meets" and "Masters" continues to be lower than expected.

Root Cause 1: Students are not consistently provided with rigorous learning tasks and high quality instructional material.

Problem Statement 1 Areas: Student Achievement

**Problem Statement 2**: Teachers not always using HQIM (high quality instructional materials).

**Root Cause 2**: Teachers meeting students where they are instead of teaching the rigor necessary.

Problem Statement 2 Areas: Curriculum, Instruction, and Assessment

**Problem Statement 3**: Sense of urgency needs to be heightened for student achievement.

Root Cause 3: Lamar has traditionally been successful in student achievement.

Problem Statement 3 Areas: School Culture and Climate

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals
- HB3 Reading and math goals for PreK-3
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Effective Schools Framework data
- · Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations

#### **Student Data: Assessments**

- · State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Student failure and/or retention rates
- Local diagnostic reading assessment data
- Local benchmark or common assessments data
- Running Records results
- Texas approved PreK 2nd grade assessment data
- Texas approved Prekindergarten and Kindergarten assessment data

#### **Student Data: Student Groups**

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data

- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Section 504 data
- Homeless data
- Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Class size averages by grade and subject
- School safety data
- Enrollment trends

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- T-TESS data

#### Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate

#### **Support Systems and Other Data**

- · Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Capacity and resources data
- Budgets/entitlements and expenditures data
- Study of best practices

# Goals

Goal 1: Lamar Elementary School will continue to strive toward achieving the highest accountability rating established by the Texas Education Agency. ("B" or Better)

Performance Objective 1: The percentage of students that will rate in the category of meets for the combined STAAR will be 41% by June 2025.

**High Priority** 

**Evaluation Data Sources: STAAR Results** 

Strategy 1 Details		Reviews		
Strategy 1: Full Implementation of Effective Schools Framework and Texas Instructional Leadership (exit tickets,		Formative		Summative
aggressive monitoring, lesson alignment).	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased teacher effectiveness	N/A			
Staff Responsible for Monitoring: Principal, Assistant Principal	- "			
Strategy 2 Details		Rev	views	
Strategy 2: Train all teachers and and admin to use DMAC and Edspire to track and analyze data.		Formative		
Staff Responsible for Monitoring: Principal	Nov	Jan	Mar	June
	N/A			
Strategy 3 Details		Reviews		
Strategy 3: Align product and objective in lesson plans and instructional implementation. Continue using PLCs to focus on		Formative		Summative
formative student performance, student work, and appropriate intervention and enrichment.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Improvement in academic achievement and processes that impact academic achievement. Increase teacher effectiveness				
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Coaches and Teachers				
Strategy 4 Details		Reviews		
Strategy 4: Conduct student goal setting conferences with students in RLA and Math to determine growth needed and set		Formative		Summative
steps to achieve goals set.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Demonstrate growth in RLA and Math STAAR achievement.				
Staff Responsible for Monitoring: Principal, Assistant Principal, Teachers				

Strategy 5 Details		Reviews		
Strategy 5: Streamline Lamar's MTSS (Multi-Tiered System of Support) and ensure groups are flexible and based on	Formative			Summative
current data.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Improvement in academic achievement and processes that impact academic achievement.				
Staff Responsible for Monitoring: Principal, Assistant Principal, Dean and Instructional Specialists				
TEA Priorities:				
Build a foundation of reading and math				
No Progress Accomplished Continue/Modify	X Discon	ntinue		

**Performance Objective 2:** By June, 2025, the percentage of 3rd grade students that will rate in the category of meets for the HB3 Reading Board Goals will be 41%. 60% of 3rd grade students will achieve a meets rating for the HB3 Reading Board Goal by June, 2030.

**High Priority** 

**HB3** Goal

**Evaluation Data Sources: STAAR Results** 

Strategy 1 Details		Reviews		
Strategy 1: Implement the Foundations in Teaching literacy program and train all teachers.		Formative		Summative
Strategy's Expected Result/Impact: Increased student achievement in RLA	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal Assistant Principal	N/A			
Strategy 2 Details		Rev	views	•
Strategy 2: Weekly running records including Comprehension in grades K-4.	Formative			Summative
Strategy's Expected Result/Impact: Increased reading fluency and comprehension	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal Assistant Principal	N/A			
Strategy 3 Details		Reviews		
Strategy 3: Lamar will utilize district curriculum resources such as Galaxy Education to support and supplement student		Formative	1	Summative
needs during intervention times.  Strategy's Expected Result/Impact: Increased achievement in RLA	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal Assistant Principal	N/A			
Strategy 4 Details		Rev	views	•
Strategy 4: Lamar Elementary will track multiple points of data including nine-weeks assessments, running records, MAP		Formative		Summative
and STAAR data to drive its instructional plan.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Improvement in reading achievement and processes that impact academic achievement.				
Staff Responsible for Monitoring: Principal, Assistant Principal, Dean and Teachers				

Strategy 5 Details		Rev	views		
Strategy 5: Implement a clear and intentional focus on early literacy for reading in all grade levels to include faithful	o include faithful Formative		Formative		
implementation of guided reading.	Nov	Jan	Mar	June	
<b>Strategy's Expected Result/Impact:</b> Improve instructional practices and engagement strategies. Increased student achievement					
Staff Responsible for Monitoring: Principal, Assistant Principal, Curriculum Coordinator, FIT Consultant					
Strategy 6 Details	Reviews			!	
Strategy 6: Reading Academy completion for new K-3 teachers.	Formative			Summative	
Strategy's Expected Result/Impact: Improved understanding and strategies for teaching reading.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, AP, K-3 Teachers					
Strategy 7 Details		Rev	views		
Strategy 7: The campus will implement flex groups during intervention times. Students that did not achieve approaches or		Formative		Summative	
better will attend 15-30 hours of accelerated instruction in reading as required by HB 1416.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Principal, Assistant Principal, Dean					
No Progress Accomplished Continue/Modify	X Discor	ntinue			

**Performance Objective 3:** By June, 2025, the percentage of 3rd grade students that will rate in the category of meets for the HB3 Math Board Goal will be 33%. 53% of 3rd grade students will achieve a meets rating for the HB3 Math Board Goal by June 2030.

**High Priority** 

**HB3** Goal

**Evaluation Data Sources: STAAR Results** 

Strategy 1 Details		Reviews			
Strategy 1: Lamar Elementary will track multiple points of data including nine-weeks assessments, running records, MAP		Formative			
and STAAR data to drive its instructional plan.  Strategy's Expected Result/Impact: Improvement in math achievement and processes that impact academic achievement.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, Assistant Principal, Dean and Teachers					
Strategy 2 Details		Rev	views		
Strategy 2: Utilize Think Up, Ready Math and other STAAR aligned materials to meet rigor of the TEKS.	Formative			Summative	
Strategy's Expected Result/Impact: Increase Rigor and Specificity	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, AP, Math Coordinator, Teachers					
Strategy 3 Details		Rev	iews		
Strategy 3: Teachers will analyze STAAR math problem examples to identify what skill students need to know and show	Formative			Summative	
when solving problems. Teachers will also have to opportunity to practice lesson delivery in the PLC process.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Increased teacher effectiveness Staff Responsible for Monitoring: Principal, Assistant Principal	N/A				
Strategy 4 Details		Reviews			
Strategy 4: The campus will implement flex groups during intervention times. Students that did not achieve approaches or		Formative		Summative	
better will attend 15-30 hours of accelerated instruction in reading as required by HB 1416.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improved student performance					
Staff Responsible for Monitoring: Principal, Assistant Principal, Dean					

Strategy 5 Details		Reviews			
Strategy 5: Ensure implementation of guided math consistently and provide professional development around specific		Formative		Summative	
teacher needs.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Improve instructional practices and engagement strategies.					
Staff Responsible for Monitoring: Principal, Assistant Principal, and Teachers					
Strategy 6 Details		Rev	riews	'	
Strategy 6: Provide professional development that targets math at all grade levels. Follow up on implementation of training		Formative			
using continual progress monitoring and conducting intentional walk throughs.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase in RP assessments, Increased STAAR performance, Growth on MAP					
Staff Responsible for Monitoring: Principal, Assistant Principal, Math Coordinator, Teachers					
Staff Responsible for Monitoring: Principal, Assistant Principal, Math Coordinator, Teachers					

Performance Objective 4: Lamar Elementary will increase the academic performance of all student sub populations.

**High Priority** 

Evaluation Data Sources: STAAR/EOC, and Summative Exam Data,

Strategy 1 Details		Reviews			
Strategy 1: Lamar administration will monitor the implementation of FIT, Galaxy Education, Think Up, I Ready, and other		Formative		Summative	
district provided high quality instructional materials.  Strategy's Expected Result/Impact: Increased student achievement  Staff Responsible for Monitoring: Principal, Assistant Principal	Nov N/A	Jan	Mar	June	
Strategy 2 Details	Reviews			•	
Strategy 2: Analyze Edspire and DMAC data to identify and address gaps in performance of under-performing populations.	Formative			Summative	
Utilize focused intervention with specific students.  Strategy's Expected Result/Impact: Reduction of Achievement Gap  Staff Responsible for Monitoring: Principal  Asst. Principal  Dean  Teachers	Nov	Jan	Mar	June	
Strategy 3 Details		Rev	views	_	
Strategy 3: Provide tutorials (accelerated instruction) for students who may be at risk for academic failure and provide	Formative			failure and provide Formative Su	Summative
additional educational assistance to students that need more time for mastery. AM/PM Schedule  Strategy's Expected Result/Impact: Increased number of students attending tutorials, increased achievement  Staff Responsible for Monitoring: Principal, Assistant Principal, Teachers, ACE Coordinator	Nov	Jan	Mar	June	

Strategy 4 Details		Rev	riews	
Strategy 4: During Team Tuesdays, teachers will identify grade-level concerns based on a variety of data sources. They		Formative		
will then collaborate to determine a rigorous plan of action to address the concerns (Instructional Action Plans). The plan will then be implemented to gather data regarding the effectiveness of the plan. Changes will be made as necessary to increase skill mastery.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Improvement in academic achievement and processes that impact academic achievement.				
Staff Responsible for Monitoring: Principal, Assistant Principal, Teachers				
Strategy 5 Details		Rev	riews	
Strategy 5: Follow the observation/feedback calendar and protocol ensuring teachers are getting immediate focused		Formative		Summative
feedback and support.  Strategy's Expected Result/Impact: Improve instructional practices and engagement strategies.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal Assistant Principal				
TEA Priorities: Build a foundation of reading and math				
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

**Performance Objective 5:** By June, 2025, Lamar will increase ADA by at least 1.7% attaining an attendance rating of 95% or higher.

**High Priority** 

Evaluation Data Sources: ADA report

Strategy 1 Details		Reviews		
Strategy 1: Provide individual student, family and collective classroom incentives for daily attendance.	Formative			Summative
Strategy's Expected Result/Impact: Increased student attendance	Nov	Jan	Mar	June
<b>Staff Responsible for Monitoring:</b> Principal, Asst. Principals, CIS Social Worker, Counselor, SRO, and Student Engagement Officer				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Strategy 2 Details		Rev	riews	
Strategy 2: Inform parents of importance of attendance and legal requirements through weekly newsletters, social media,				Summative
call alerts, letters and personal meetings for those not meeting the 90% rule.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student attendance.	- 1, 0			0 0000
<b>Staff Responsible for Monitoring:</b> Principal, Secretary, Asst. Principals, Counselor, Social Worker, and Student Engagement Officer				
TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Level 1. Strong Sensor Leadership and Flamming, Level 3. Fostave Sensor Culture				

Strategy 3 Details		Reviews		
Strategy 3: Utilize Student Engagement Officer and Social Worker to make calls, do home visits, and help parents with		Formative		Summative
resources to be able to get to school.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student attendance				
<b>Staff Responsible for Monitoring:</b> Principal, assistant principal, student engagement officer, social worker, secretary				
No Progress Accomplished — Continue/Modify	X Discon	ntinue		

Goal 2: Lamar Elementary will maintain a safe and disciplined environment conducive to student learning and employee effectiveness.

Performance Objective 1: Lamar Elementary will seek to reduce discipline referrals of all student groups by 10% from 2023-2024.

**High Priority** 

**Evaluation Data Sources:** Discipline Referrals

Climate and Culture Survey

Strategy 1 Details		Reviews		
Strategy 1: Increase teacher/parent contact to address behavior concerns.		Formative		
Strategy's Expected Result/Impact: Fewer discipline referrals.  Staff Responsible for Monitoring: Principal, Asst. principal	Nov	Jan	Mar	June
Title I: 2.5 - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Strategy 2 Details	Reviews			
Strategy 2: Update and review our Lamar Playbook outlining specific procedures that all teachers and students follow with	th Formative			Summative
staff and students at the beginning of the year. Additionally, the Playbook will be reviewed through the year.  Strategy's Expected Result/Impact: A true understanding of routine/uniformed procedures decreases discipline issues.  Staff Responsible for Monitoring: All	Nov	Jan	Mar	June
Strategy 3 Details		Rev	iews	•
Strategy 3: Continue utilization of Character Strong's daily social emotional learning lessons with support from counselor		Formative		Summative
and social worker. Ensure bullying is addressed through guidance lessons. Continue to focus on conflict resolution, positive peer interactions, self regulation, and well being.  Strategy's Expected Result/Impact: Stronger relationships for students with adults.  Staff Responsible for Monitoring: Principal, Asst. Principal, counselor, social worker, teachers.	Nov	Jan	Mar	June

Strategy 4 Details		Reviews			
Strategy 4: Provide students multiple anti-bullying lessons through out the year to reduce to number of bullying incidents		Formative			
and their effects.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Reduced bullying Staff Responsible for Monitoring: Principal, Assistant Principal	N/A				
Strategy 5 Details		Rev	views		
Strategy 5: Implementation of Cool Down areas in classrooms.		Formative			
Strategy's Expected Result/Impact: Fewer discipline referrals	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, Asst. Principal, Counselor					
Title I:					
2.5					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture					
Strategy 6 Details		Rev	views		
Strategy 6: Continue to implement MANDT relational strategies in all classrooms.		Formative		Summative	
Strategy's Expected Result/Impact: Stronger teacher/student relationships with fewer referrals	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, assistant principal, student engagement officer, teachers					
No Progress Continue/Modify	X Discor	tinue	1		

Goal 2: Lamar Elementary will maintain a safe and disciplined environment conducive to student learning and employee effectiveness.

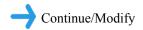
**Performance Objective 2:** Provide a safe and secure learning environment for all by utilizing our SEOs and SROs effectively.

**Evaluation Data Sources:** All district personnel will be trained in the Standard Response Protocol and implement appropriate response procedures. Greenville ISD will partner will local and state law enforcement agencies to train district personnel in school safety.

Strategy 1 Details	Reviews			
Strategy 1: Improve emergency procedures through routine practice while utilizing the Centegix system.	Formative			Summative
Strategy's Expected Result/Impact: Safe environment for all.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Asst. Principal, Student Engagement Officer, GISD PD				
Strategy 2 Details		Re	views	
Strategy 2: Utilize Student Engagement Officer to mentor challenging students.		Formative		
Strategy's Expected Result/Impact: Fewer student referrals.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Asst. Principal, Student Engagement Officer.				
Strategy 3 Details		Rev	views	
Strategy 3: Utilize school nurse, counselor, and social worker to meet all needs of students including health, social		Formative		Summative
emotional, and struggles due to poverty.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased attendance.				
Increased student participation in class/achievement. Increased parent participation.				
Staff Responsible for Monitoring: Principal				
Nurse				
Counselor				
Social Worker				
Strategy 4 Details		Rev	views	
Strategy 4: Social Emotional Learning (SEL) will be provided every day in every classroom through Character Strong and		Formative		Summative
include anti-bullying lessons. In addition each day will start with the character strong trait and each day will end with a send off on the announcements.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased compliance Increased desired character traits				
Staff Responsible for Monitoring: Principal, Assistant Principal, Teachers and Counselor				









Goal 3: Lamar Elementary School will actively recruit, support, develop, and retain highly qualified employees for all areas of the organization.

Performance Objective 1: 100% of Lamar Elementary teachers will meet the Texas certification requirements by end of year.

**High Priority** 

**Evaluation Data Sources:** Certifications

Strategy 1 Details	Reviews			
Strategy 1: Provide professional development/test preparation strategies for teachers needing to pass certification exams.	Formative			Summative
Strategy's Expected Result/Impact: Teachers passing state certification exams.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, HR				
TEA Priorities:				
Recruit, support, retain teachers and principals				
-				
Strategy 2 Details		Rev	iews	
Strategy 2: Provide extra support for teachers in an alternative certification program.		Formative		Summative
Strategy's Expected Result/Impact: Teachers passing state certification exams.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal and HR				
TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 2: Strategic Staffing				
Strategy 3 Details		Rev	views	
<b>Strategy 3:</b> Provide teachers with consistent routines and procedures through implementation of the campus playbook.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Clearly defined expectations. Teachers will feel supported and in turn complete certification.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Assistant Principal				
No Progress Continue/Modify	X Discor	tinue		•

Goal 3: Lamar Elementary School will actively recruit, support, develop, and retain highly qualified employees for all areas of the organization.

**Performance Objective 2:** 95% of Lamar teachers will rate proficient or higher on their TTESS summative evaluations.

**High Priority** 

**Evaluation Data Sources:** TTESS walk-through, observation and final summative.

Strategy 1 Details		Rev	views	
Strategy 1: PLC time, Wednesday PD sessions, Data Digs/Data Meetings, and Coaching Sessions will be used to provide		Formative		
teachers with strategies to improve student learning.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Improved student achievement and higher TTESS ratings.				
Staff Responsible for Monitoring: Principal, Asst. Principals, Team Leads, Teachers				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Strategy 2 Details		Rev	views	
Strategy 2: Mentor program for new teachers.		Formative		Summative
Strategy's Expected Result/Impact: Increase knowledge and skills of first year teachers and retain those teachers.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Asst. Principal, mentors				
Strategy 3 Details		Rev	views	
Strategy 3: Provide coaching to teachers following walkthroughs utilizing the ESF framework.		Formative		Summative
Strategy's Expected Result/Impact: Increased teacher effectiveness	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Assistant Principal				
No Progress Continue/Modify	X Discon	ntinue	1	

Goal 3: Lamar Elementary School will actively recruit, support, develop, and retain highly qualified employees for all areas of the organization.

Performance Objective 3: The number of teachers who have their ESL certification will increase by 25%.

**Evaluation Data Sources: SBEC Certification-ESL** 

Strategy 1 Details		Reviews			
Strategy 1: Provide training for teachers seeking ESL certification/endorsement to increase success rate.		Formative		Summative	
Strategy's Expected Result/Impact: ESL Certification increase	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal, HR, and Director of Bilingual Programs					
Strategy 2 Details					
Strategy 2: Encourage teachers to attend ESL certification trainings especially in pockets where needed.		Formative		Summative	
Strategy's Expected Result/Impact: Increased ESL certification	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principal					
No Progress Accomplished Continue/Modify	X Discor	itinue		•	

Goal 4: Lamar Elementary will support GISD's long-range financial plan that results in the most effective mix of educational and financial resources available while attaining the long-range goals and objectives of the district. (Resulting in improved Student Achievement)

**Performance Objective 1:** Continue to ensure that the tax dollars invested into Greenville ISD are managed effectively and efficiently while abiding with all applicable standards, laws and regulations.

#### **High Priority**

**Evaluation Data Sources:** Campus Budget reports

Campus funds requests showing alignment of resources with Campus Improvement Priorities.

Strategy 1 Details	Reviews			
Strategy 1: Complete a monthly variance report to determine the percentage of money utilized from each budget code.		Formative		Summative
Strategy's Expected Result/Impact: Budget alignment with CIP, money spent timely and appropriately	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal				
Strategy 2 Details		Rev	views	
Strategy 2: Utilize a system that provides Campus Improvement Priorities alignment with purchase requests.		Formative		Summative
Strategy's Expected Result/Impact: Improved student achievement from proper resource allocation.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Asst. Principal				
ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
		l		
No Progress Continue/Modify	X Discor	ntinue		

Goal 4: Lamar Elementary will support GISD's long-range financial plan that results in the most effective mix of educational and financial resources available while attaining the long-range goals and objectives of the district. (Resulting in improved Student Achievement)

**Performance Objective 2:** Lamar Elementary will achieve a year end attendance rate of 94% or better.

Evaluation Data Sources: Attendance data

Goal 5: Communication among the campus employees, students, parents and the community at-large will be accurate, consistent, timely, effective and interactive. The campus will provide for family and community involvement that results in positive partnership. Partnership means a willingness to do, to give, to work with the campus and share responsibility at various levels of involvement accepting responsibility for the education of students.

**Performance Objective 1:** Lamar Elementary will increase parent participation with school events through effective communication.

**High Priority** 

**Evaluation Data Sources:** PTA Membership

Raptor Logs Sign in Sheets

Strategy 1 Details		Reviews		
Strategy 1: The campus will utilize the call-out system, in addition to Peach Jar, for big events and for any last minute	Formative			Summative
changes.  Strategy's Expected Result/Impact: Increased parent participation  Staff Responsible for Monitoring: Principal, Asst. principal, Counselor	Nov	Jan	Mar	June
Title I: 4.1, 4.2				
Strategy 2 Details		Rev	views	•
Strategy 2: Lamar will use a digital format for the weekly campus newsletter.	Formative			Summative
Strategy's Expected Result/Impact: Increased parental awareness.  Staff Responsible for Monitoring: Principal Counselor	Nov	Jan	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Lamar Elementary will post all events on the campus shared calendar, Facebook and Instagram.		Formative		Summative
Strategy's Expected Result/Impact: Increased knowledge of events Staff Responsible for Monitoring: Principal, AP and Counselor	Nov	Jan	Mar	June
No Progress Continue/Modify	X Discor	ntinue	•	

Goal 5: Communication among the campus employees, students, parents and the community at-large will be accurate, consistent, timely, effective and interactive. The campus will provide for family and community involvement that results in positive partnership. Partnership means a willingness to do, to give, to work with the campus and share responsibility at various levels of involvement accepting responsibility for the education of students.

Performance Objective 2: We will engage parents and staff as partners in the academic and social-emotional development of students.

**High Priority** 

Evaluation Data Sources: Parent involvement activities. Staff development activities.

Strategy 1 Details		Reviews		
Strategy 1: Provide parent nights such as Goals Night, STAAR information for parents, etc. at least once a quarter.		Formative		
<b>Strategy's Expected Result/Impact:</b> Increased parent participation with the campus to improve student achievement and social emotional well being.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal, Asst. Principal, Counselor, Teachers, and Social Worker				
Title I: 4.1, 4.2 - ESF Levers: Lever 3: Positive School Culture				
Strategy 2 Details		Reviews		
Strategy 2: Host All Pro Dad meetings monthly to increase father figures on the campus while empowering them with skills		Formative		
and knowledge to be more involved.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Increased parent participation with the campus to improve student achievement and social emotional well being.				
Staff Responsible for Monitoring: Principal and Counselor				
Title I: 4.2 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				

Strategy 3 Details	Reviews			
Strategy 3: Provide professional development for staff that includes mental health, trauma informed care, bullying		Formative		
prevention, sexual abuse, and other maltreatment of children.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase awareness of how mental health and traumatic events affect student success.  Staff Responsible for Monitoring: Principal, Assistant Principals, Counselors				
No Progress Continue/Modify	X Discor	ntinue		