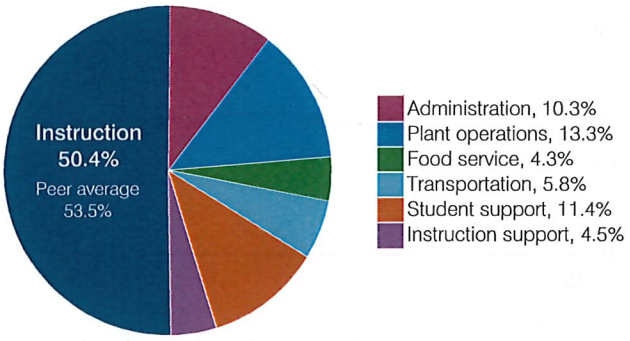
J.O. Combs Unified School District

Pinal County
Efficiency peer groups 3 and T-4, Achievement peer group 2[1]
Legislative district(s): 8 and 16

District size, location: Medium-large, Suburb
Students attending: 4,431
Number of schools: 7

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

Operational area	Measure	District	Peer average	State average
Administration	Cost per pupil	$730	$846	$860
	Students per administrative position	77	69	66
Plant operations	Cost per square foot	$6.41	$6.02	$6.34
	Square footage per student	147	155	156
Food service	Cost per meal	$3.15	$3.20	$3.02
Transportation	Cost per mile	$3.49	$3.72	$4.05
	Cost per rider	$1,023	$1,330	$1,301

Very low | Low | Comparable | High | Very high

Per pupil spending

Spending by area	District 2017	District 2018	Peer average 2018	State average 2018
Instruction	$ 3,355	$ 3,584	$ 4,106	$ 4,480
Administration	749	730	846	860
Plant operations	909	945	963	988
Food service	302	307	325	425
Transportation	419	419	438	388
Student support	798	809	672	693
Instruction support	289	319	336	462
Total operational	6,821	7,113	7,686	8,296
Land and buildings	50	1,409	1,416	827
Equipment	241	567	473	409
Interest	101	125	268	228
Other	185	151	165	169
Total nonoperational	577	2,252	2,322	1,633
Total per pupil spending	$ 7,398	$ 9,365	$10,008	$ 9,929

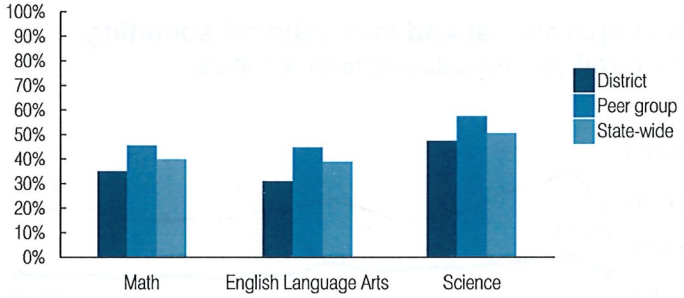
[1] See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

ADE-assigned school letter grades

Grade	Number of schools	Percentage of schools
A	1	14%
B	0	0%
C	5	72%
D	1	14%
F	0	0%

Students who passed State assessments



Student and teacher measures

Measure	District	Peer average	State average
Attendance rate	94%	94%	94%
Graduation rate (2017)	91%	90%	78%
Poverty rate (2017)	10%	12%	19%
Special education population	15%	13%	12%
Students per teacher	20.7	18.5	18.4
Average teacher salary	$41,933	$47,265	$48,951
Amount from Prop 301	$6,914	$6,556	$6,411
Average years of teacher experience	8.5	11.5	11.4
Percentage of teachers in first 3 years	35%	19%	19%

Per pupil revenues

Revenues by source	District 2017	District 2018	Peer average 2018	State average 2018
Federal	$ 778	$ 773	$ 730	$ 1,317
State	4,527	4,811	3,583	4,011
Local	2,135	2,646	5,234	4,592
Total per pupil revenues	$ 7,440	$ 8,230	$ 9,547	$ 9,920
Select revenues from common sources				
Equalization formula funding	$ 5,505	$ 5,652	$ 5,507	$ 5,585
Grants	804	870	864	1,241
Donations and tax credits	118	141	184	90

Select revenues from less common sources			Number of peers receiving
Desegregation	$ 0	$ 0	1 of 15
Small school adjustment	0	0	0 of 15
Federal impact aid	0	0	3 of 15
Voter-approved levy increases	304	576	15 of 15

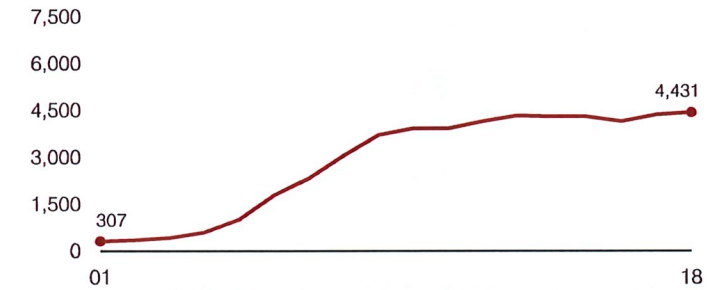
J.O. Combs USD—page 2

Instructional spending percentage

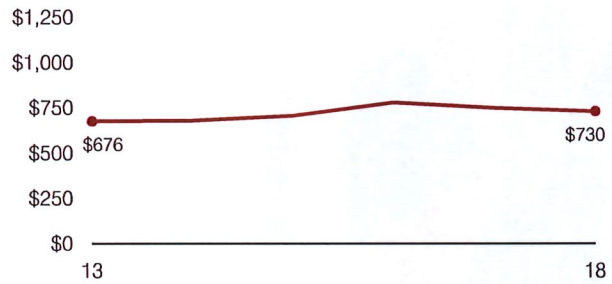
Year:	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Percentage:	50.5	50.4	51.6	52.3	56.2	59.8	59.1	53.1	55.3	50.7	51.2	50.9	53.2	53.3	50.5	50.8	49.2	50.4

TRENDS AND FINANCIAL STRESS ASSESSMENT
Fiscal years as indicated

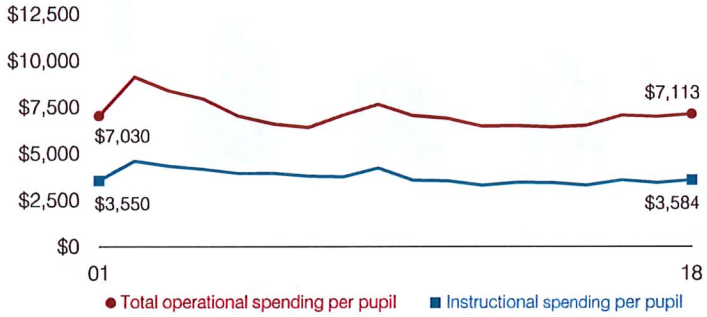
Students attending



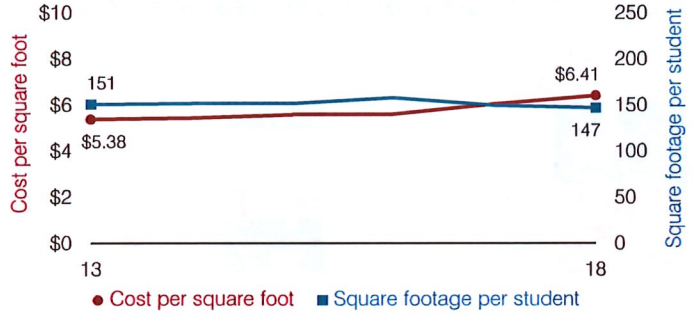
Administrative cost per pupil



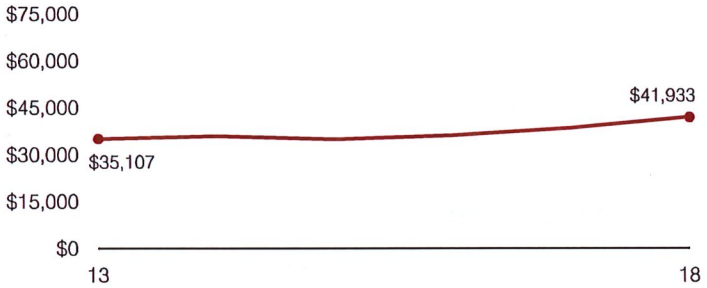
Total operational and instructional spending per pupil (inflation adjusted to 2018 dollars)



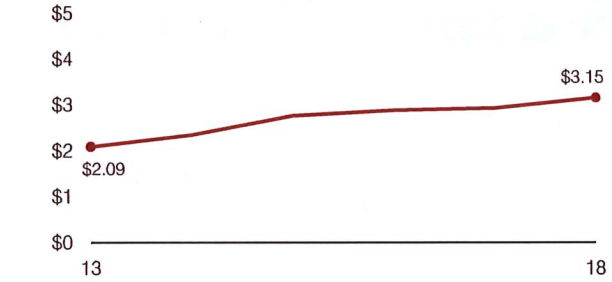
Plant cost per square foot and square footage per student



Average teacher salary



Food service cost per meal



Financial stress assessment

Overall financial stress level: Low

Measure: 2016 through 2018	Assessment
Change in number of district students	Increase
Spending exceeded operating/capital budgets	No overspending
Spending increase election results	Voter-approved
Operating reserve percentage, Trend	5.3%, Decreasing
Years of capital reserve held	More than 3 years
Current financial and internal control status	Compliant

Low	Moderate	High

Transportation costs per mile and per rider