



Elementary Facility Plan Citizen Task Force Outcomes from Meeting 7 – October 30, 2024

39 Task Force members in attendance

Planning/Facilitation consultants in attendance: Mark Roffers, Nick Johnson, MDRoffers Consulting

District staff in attendance: Cale Bushman, Interim Superintendent; Diana White, Coordinator of Communications & Marketing; Julie Schell, Director of Elementary Education; Jon Euting, Assistant Superintendent of Academics; Kara Rakowski, 4K Principal and Early Childhood Coordinator; Tabatha Gundrum, Director of Human Services; Ryan Urmanski, Director of Buildings & Grounds .

Presentations: MDRoffers provided additional cost and other information to the Task Force as it considered options. Next, MDRoffers presented four additional detailed elementary facility consolidation options and tools to evaluate them. The four schools for possible closure in these four options were identified as “candidates” or “question marks” for potential closure at the September 25th meeting. The four options discussed at the October 30th meeting are listed in the table on the bottom of this page.

Task Force Review of Options: Following small group discussions, the following summarizes individual member responses as to whether each of the four options presented at the meeting met each of the five option evaluation criteria. The information was delivered through small group reporters.

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (with some Hawthorn Hills students shifting to Franklin)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (with 4K students shifting to Riverview)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	33	16	1	11
	No	0	10	28	23
	Not Sure	6	13	10	5
2. Efficient Building Utilization	Yes	26	14	22	32
	No	3	9	12	0
	Not Sure	10	16	5	7
3. Maintain Educational Opportunities	Yes	17	6	0	30
	No	6	21	27	1
	Not Sure	16	12	12	8
4. Minimize Impact on Students	Yes	16	6	0	22
	No	9	29	37	11
	Not Sure	14	4	2	6
5. Schools Close to Students	Yes	17	26	7	11
	No	16	8	24	23
	Not Sure	6	5	8	5



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The **“Franklin to Hawthorn Hills/Riverview”** option received a majority of “yes” votes against three of the five criteria, but not against the other two criteria. Reasons included likely AGR funding decrease and predicted investment in Hawthorn Hills to accept more students and its access and site challenges.

The **“John Marshall to Hawthorn Hills (with some Hawthorn Hills students shifting to Franklin)”** option received a majority of “yes” votes against two of the five criteria, but not against the other three criteria. Reasons were similar to the “Franklin to Hawthorn Hills/Riverview” option. In addition, several members questioned the wisdom of shifting some Hawthorn Hills’ students to Franklin so John Marshall students could fit in Hawthorn Hills, and of bussing the current concentration of students around John Marshall to a more distant school.

The **“Hawthorn Hills to John Marshall/Franklin/Lincoln (with 4K students shifting to Riverview)”** and **“Lincoln to Grant/Hawthorn Hills”** options received a majority of “yes” votes against only one criterion each. The Lincoln to Grant/Hawthorn Hills option received the largest number of “no” votes. Reasons for opposition focused on disinterest in having a school attendance area cross the Wisconsin River (and associated student, walking/bussing, and middle school impacts) and sentiment that Lincoln and Grant should not be “receiver” schools in any option. Consolidating east side 4K at Riverview got support.

Total Task Force Member Votes Across all Five Criteria	Elementary Facility Consolidation Option			
	John Marshall to Hawthorn Hills (with some Hawthorn Hills students shifting to Franklin)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (with 4K students shifting to Riverview)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
Yes	109	68	30	106
No	34	77	128	58
Not Sure	52	50	37	31

Member Nominations of Other Options: Upon request, Task Force members suggested the following additional options for potential review at its next meeting. Each Task Force member was asked to privately vote whether the option should be explored, with results as follows. MDRoffers suggested that only those options with majority support would be explored, indicated in green in this table.

Task Force Member Suggested Option	“Yes” Votes
A. Close Lincoln, shift students to G.D. Jones, and shift some G.D. Jones students to Rib Mountain (if needed, shift some Rib Mountain students to South Mountain)	31
B. Close four elementary schools: Hewitt-Texas, Hawthorn Hills, Lincoln, and Grant and redefine elementary school attendance areas (also potential for 4K Academy at Lincoln, moving from G.D. Jones)	27
C. Close Hawthorn Hills, shift students to only John Marshall and Franklin (if necessary, shift students from Franklin to Riverview to make room at Franklin for Hawthorn Hills students)	22
D. Close Franklin, Hawthorn Hills, and John Marshall to build a new elementary school at Thom Field to house students from these three schools*	11



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Some members expressed interest in a broader plan of attendance area adjustments. This may include shifting students from schools that would not be closing to other nearby and/or less populated schools, and/or devising attendance areas differently than MDRoffers' neighborhoods suggest.

Individual member written meeting evaluation responses (following meeting):

1. Are there any brand new options or variations to the above options you would like considered?

[The following comments were in addition to votes on additional potential Options A-D.]

- Longfellow to East. Thom Field closed.
- Please provide updated overview grids/dashboards - what would the data look like if we close schools A, B, C... It would be nice to have a "dashboard" for different groupings of consolidation options.
- Thom Field is not central to the 3 schools proposed - the 2 schools on NE side.
- Franklin could be a pre-K school, central location
- Not sure with Jones to Rib due to bridge crossing. Maybe to Stettin?
- Lincoln to Jones and Some Rib Mountain or close Hewitt/Hawthorn/Lincoln/Grant with Lincoln becoming a 4K academy
- Maybe Lincoln or 4K only
- Did they still want Rib Mountain to close?
- 4K at 1 school (open space at other school)
- Generally align with moving West of East 3
- Option to close Grant/Lincoln redefine neighborhoods close to Hawthorn go to John Marshall and Franklin (redefine N57 north and south); apartments w/ local childcare and provide wrap around care
- Looking at neighborhoods that could be moved to make some of the moves more logical
- If areas 19 and 20 and 21 to Rib Mountain - GD can take Lincoln? And close Lincoln? And areas 63, 64, 68 to South Mountain

2. Any other questions or comments?

- What happens if we aren't done evaluating options by December or January?
- This is a very good process.
- If build on Thom Field, is West/East field big enough?
- Thanks. Too bad we can't do it like the state has redistricted.
- How are we addressing overcrowding at John Muir? And Wausau West? East side secondary schools are still underutilized.
- Thank you.
- Can we take another vote on building another school so that we can move forward?
- It would have been interesting to say school A vs school B on dashboards to negate subconscious bias.

Question added to "parking lot" during meeting: What was the old East High School sold for?

Complete Meeting Results: The following is an unedited list of small group written reports/notes.



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Group 1:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (Plus)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes				
	No			4	4
	Not Sure	4	4		
2. Efficient Building Utilization	Yes	4	4	4	4
	No				
	Not Sure				
3. Maintain Educational Opportunities	Yes		1		4
	No		3	4	
	Not Sure	4			
4. Minimize Impact on Students	Yes	2			2
	No	2	4	4	2
	Not Sure				
5. Schools Close to Students	Yes				
	No			2	4
	Not Sure	4	4	2	

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - One way in/out (bussing/drop off)
 - Almost \$4 million to receiver school
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - \$4.6 million to receiver schools
 - Most suitable to more, smaller site areas
 - Bigger impacts on middle/high school
 - Going to Lincoln?
- Lincoln to Grant/Hawthorn Hills
 - \$7 to \$10 million to receiver schools
 - More to just suitable at Grant
 - All middle/high
 - No walking to Grant from Lincoln
 - Bussing to Hawthorn one way
- Franklin to Hawthorn Hills/Riverview
 - \$4.6 million to receiver schools
 - Assuming multi-purpose room added to Hawthorn
 - Longer distance to Riverview, no wrap around care close
 - Bussing down to one way to Hawthorn



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Group 2:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)	Lincoln to Grant/Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	4	4		
	No			4	4
	Not Sure				
2. Efficient Building Utilization	Yes	4	4		2
	No			3	
	Not Sure			1	2
3. Maintain Educational Opportunities	Yes	4			4
	No		2	3	
	Not Sure		2	1	
4. Minimize Impact on Students	Yes	4			
	No		3	3	3
	Not Sure		1	1	1
5. Schools Close to Students	Yes	4	4		
	No			3	3
	Not Sure			1	1

Notes:

- John Marshall to Hawthorn Hills (Plus)
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Bussing would be needed more than before
 - Because moving from "most suitable" to a downgrade
- Lincoln to Grant/Hawthorn Hills
- Franklin to Hawthorn Hills/Riverview
 - Because of neighborhood resources and needs
 - Because need for wrap around care in Franklin neighborhood



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Group 3:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (Plus)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	4	2		1
	No		2	2	
	Not Sure			2	3
2. Efficient Building Utilization	Yes		1		4
	No	1	1	4	
	Not Sure	3	2		
3. Maintain Educational Opportunities	Yes		2		1
	No	4	2	3	
	Not Sure			1	3
4. Minimize Impact on Students	Yes				4
	No		4	4	
	Not Sure	4			
5. Schools Close to Students	Yes				2
	No	4	4	4	2
	Not Sure				

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Expansion problems
 - Gym and cafeteria
 - Losing area with expansion drop off
 - JM is best neighborhood school
 - How much of the area becomes hazardous? Traffic?
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Saves money but is it efficient?
 - Better lines could make this scenario work
 - Small sites/no separate gym/cafeteria
 - Huge impact
 - Crossing river
- Lincoln to Grant/Hawthorn Hills
 - Moving to Grant and Hawthorn is not good
 - No improvement
 - Crossing river
- Franklin to Hawthorn Hills/Riverview
 - AGR funding vs. savings
 - Meets... but... needs
 - Close as the crow flies, but no walk for downtown



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Group 4:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (Plus)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	3			
	No		3	3	3
	Not Sure				
2. Efficient Building Utilization	Yes	3		3	3
	No		3		
	Not Sure				
3. Maintain Educational Opportunities	Yes	3			
	No		3	3	
	Not Sure				3
4. Minimize Impact on Students	Yes				
	No		3	3	
	Not Sure	3			3
5. Schools Close to Students	Yes				
	No	3	3	3	3
	Not Sure				

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Receivership is costly
 - Impact on students is on the high end
 - Takes almost an entire school from P P/U and DO to Busing
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Low cost avoidance for maintenance
 - Crossing river doesn't make sense, met with resistance
 - Shift some Franklin to Riverview, keep all on east side
 - HH is newer building
 - No move to Lincoln
- Lincoln to Grant/Hawthorn Hills
 - Receivership cost
 - Crossing the river
 - Grant should close, Hawthorn - No
- Franklin to Hawthorn Hills/Riverview
 - Cost of Receivership
 - Not sure due to impact of losing AGR
 - Not close to Riverview
 - Close to Hawthorn Hills - impact to transportation, more traffic in and out



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Group 5:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)	Lincoln to Grant/Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	5	5	1	
	No				5
	Not Sure			4	
2. Efficient Building Utilization	Yes	5		3	5
	No				
	Not Sure		5	2	
3. Maintain Educational Opportunities	Yes				5
	No			3	
	Not Sure	5	5	2	
4. Minimize Impact on Students	Yes		5		
	No	5		5	5
	Not Sure				
5. Schools Close to Students	Yes		5		
	No	5		5	5
	Not Sure				

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Multi-purpose room needed
 - A/C is a factor, and space concerns
 - But it's nice to keep kids together from JM to HH
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Not efficient building use
 - Lincoln isn't a good option
- Lincoln to Grant/Hawthorn Hills
- Franklin to Hawthorn Hills/Riverview



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Group 6:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (Plus)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	3	5		2
	No			5	2
	Not Sure	2			1
2. Efficient Building Utilization	Yes	5	5	5	4
	No				
	Not Sure				1
3. Maintain Educational Opportunities	Yes	1	1		2
	No	1	1	3	1
	Not Sure	3	3	2	2
4. Minimize Impact on Students	Yes		1		2
	No	2	3	4	1
	Not Sure	3	1	1	2
5. Schools Close to Students	Yes	4	4	1	4
	No				1
	Not Sure	1	1	4	

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Receiver school cost and bus routes increasing
 - Still under 5 section
 - More to most suitable, but gym/cafeteria issues with expensive addition
 - too much movement with loss of students to DC Everest
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Resale of HH, potential to transition to childcare and wrap around partners
 - Lincoln is not the best option, move N52 to Riverview
 - Downgrading suitability of learning spaces
 - If remove Lincoln, Franklin N55 and north N57
 - Lots of shuffling - more capacity at Franklin
 - Crossing River
- Lincoln to Grant/Hawthorn Hills
 - \$6-\$8 million at receiving schools, Grant close
 - HH cant add cost effectively
 - Grant doesn't make sense
- Franklin to Hawthorn Hills/Riverview
 - \$10 million receiving schools
 - Moderate funding issue



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Group 7:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)	Lincoln to Grant/Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	5			
	No		5	5	5
	Not Sure				
2. Efficient Building Utilization	Yes	5			5
	No		5	5	
	Not Sure				
3. Maintain Educational Opportunities	Yes	4			5
	No	1	5	5	
	Not Sure				
4. Minimize Impact on Students	Yes	5			5
	No		5	5	
	Not Sure				
5. Schools Close to Students	Yes	1	5		
	No	4		5	5
	Not Sure				

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Okay option
 - Cost neutral, save \$4 million, spend \$4 million
 - Better filled classrooms
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - \$4.5 million to shift/save \$1 million
 - Still way under capacity
 - Moving kids to smaller site areas, outdoor spaces, classrooms
 - Middle school impacts
- Lincoln to Grant/Hawthorn Hills
 - \$7 million to move, savings only \$3.1 million
 - Too close to capacity
 - Grant is dated
 - Middle school impacts
- Franklin to Hawthorn Hills/Riverview
 - Overall meh
 - AGR funding, bus routes, not cost neutral (cost \$7 million, save \$3.1 million)
 - Bus routes a negative



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Group 8:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)	Lincoln to Grant/Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	5			5
	No			5	
	Not Sure		5		
2. Efficient Building Utilization	Yes			5	5
	No				
	Not Sure	5	5		
3. Maintain Educational Opportunities	Yes	5			5
	No		5		
	Not Sure			5	
4. Minimize Impact on Students	Yes	5			5
	No		5	5	
	Not Sure				
5. Schools Close to Students	Yes	5	5	5	5
	No				
	Not Sure				

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Multi purpose room is a must; Only 1 road/safety? Ability to expand on land? No separate cafeteria; Kids from JM stay together; High percent under 2 miles, but how many actually walk?
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Lincoln position; 4K all in one location is great; Not utilizing JM, take out Lincoln to keep secondary boundaries; Go from most suitable to less suitable; HH students will not have AGR; Change with secondary boundaries; All students under 2 miles
- Lincoln to Grant/Hawthorn Hills
 - Grant is too much to fix, close Grant, no return on investments; Going to Grant is not suitable; HH needs separate cafeteria; Grant not secure, boundaries, secondary would be impacted; Majority under 2 miles, walking zone
- Franklin to Hawthorn Hills/Riverview
 - Lose AGR
 - HH needs cafeteria but more to most suitable
 - Size amounts of student going together
 - Busy land locked
 - Urban students/refugees
 - More bus routes, longer rides



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Group 9:

Option Evaluation Criterion	Does option meet criterion?	Elementary Facility Consolidation Option			
		John Marshall to Hawthorn Hills (Plus)	Hawthorn Hills to John Marshall/ Franklin/Lincoln (Plus)	Lincoln to Grant/ Hawthorn Hills	Franklin to Hawthorn Hills/Riverview
1. Fiscal Responsibility	Yes	4			3
	No				
	Not Sure		4	4	1
2. Efficient Building Utilization	Yes			2	
	No	2			
	Not Sure	2	4	2	4
3. Maintain Educational Opportunities	Yes		2		4
	No			3	
	Not Sure	4	2	1	
4. Minimize Impact on Students	Yes				4
	No		2	4	
	Not Sure	4	2		
5. Schools Close to Students	Yes	3	3	1	
	No		1	2	
	Not Sure	1		1	4

Notes:

- John Marshall to Hawthorn Hills (Plus)
 - Way below capacity, not enough
 - It's a wash
 - 5 year cycle then its over
 - Marshall families may be able to help w transportation more
- Hawthorn Hills to John Marshall/Franklin/Lincoln (Plus)
 - Deferred maintenance, no AC for Marshall/Franklin
 - Below utilization/capacity, wasn't enough
 - It's a wash, closing AC to move to no AC
 - River crossing big issue
 - Weird pocket heading to Lincoln
- Lincoln to Grant/Hawthorn Hills
 - Receiver costs for Grant
 - Capacity closer, need for gym/cafeteria
 - No AC/multi-purpose room
 - River crossing/affects middle and high
 - Bussing over the river
- Franklin to Hawthorn Hills/Riverview
 - AGR impact; Building capacity still too low; Bus issues