## Waco Independent School District Parkdale Elementary School

2024-2025 Goals/Performance Objectives/Strategies



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## Goals

Goal 1: Increase student achievement for all student populations.

**Performance Objective 1:** Strengthen Tier 1 instructional support for students in grades 3-5 to increase Meets performance in reading from 19% to 30% and in math 3-5 from 16% to 26 %.

Evaluation Data Sources: STAAR Results, A-F Rating, DDI process in PLC, TCA and DBA, Interim assessments

Strategy 1 Details	Formative Reviews		ews
1: Monitor and provide feedback on lesson planning and classroom instruction by campus leaders to ensure that instruction and	Formative		
assessments are aligned.  Strategy's Expected Result/Impact: Improvement in "Meets" level scores unit assessments, DBA and STAAR  Staff Responsible for Monitoring: Instructional Specialists, Principal, Assistant Principal  Funding Sources: Instructional Aide - State Compensatory Education	Jan	May	May
Strategy 2 Details	Formative Reviews		ews
Strategy 2: Implement PLC+ to provide opportunities for grade level teams to plan effective instruction and analyze data to make	Formative		
instructional adjustments to improve student learning.	Jan	May	May
<b>Strategy's Expected Result/Impact:</b> Allows for backwards design, lesson alignment, PD support for teachers through modeling of lesson execution, and implementation of DDI Process.			
Staff Responsible for Monitoring: Instructional Specialists, MCLs, AP, and Principal			
TEA Priorities:			
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:			
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments			

Strategy 3 Details	For	mative Rev	iews
Strategy 3: Plan and implement Data Driven Instruction (DDI) practices to ensure multi-classroom leaders, instructional specialist and	Formative		
campus administrators are available to assist teachers in using data to make instructional adjustments to increase student mastery of key skills for the grade level.	Jan	May	May
Strategy's Expected Result/Impact: Ensure administrators, instructional specialist, multi-classroom leaders in 1-3 and 3-5, and team leads in grades K-5 are trained in the DDI process, with a focus on backward design with Know and Shows, teacher exemplars, lesson objectives, success criteria, and data meetings to examine student performance on standards and plans for reteaching			
Staff Responsible for Monitoring: Principal, Instructional Specialists, Assistant Principal, Multi-Classroom Leader			
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math			
- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 5: Effective Instruction			
Strategy 4 Details	For	mative Rev	iews
<b>Strategy 4:</b> Implement student data conferences in which students in 3rd-5th grade will have one-on-one data meetings with core teachers	Formative		
following unit and district assessments.  Strategy's Expected Result/Impact: Students will reflect and monitor their own progress and collaborate with the teacher on a plan for improvement	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist			
TEA Priorities: Build a foundation of reading and math - ESF Levers:			
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			
Strategy 5 Details	For	mative Rev	iews
Strategy 5: Use the DDI Process with core teachers within a week following unit and district assessments during PLC to determine reteach.		Formative	
<b>Strategy's Expected Result/Impact:</b> Teachers will identify conceptual and procedural misunderstandings to develop a specific reteach plan, feedback, and coaching support will be provided based on the effectiveness of the data meeting	Jan	May	May
Staff Responsible for Monitoring: Instructional Specialist and Multi-Classroom Leaders			
TEA Priorities: Build a foundation of reading and math			
- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 5: Effective Instruction			

Strategy 6 Details	For	mative Revi	iews
Strategy 6: Continue job-embedded professional learning through action coaching utilizing campus administrators, the instructional specialist	Formative		
and MCLs.  Strategy's Expected Result/Impact: Identify action steps and create PD plans for individual teachers and teams to increase the capacity of staff input  Staff Responsible for Monitoring: MCL's, IS, AP, and Principal	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			
Strategy 7 Details	For	mative Revi	iews
Strategy 7: Provide opportunities for teachers to participate in learning walks to improve a problem of practice.		Formative	
Strategy's Expected Result/Impact: Build collegiality and teacher capacity with a focus on improving and learning best practices Staff Responsible for Monitoring: MCLs, IS, AP, Principal, and teachers	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing, Lever 3: Positive School Culture			
Strategy 8 Details	For	mative Revi	iews
Strategy 8: Conduct ILT instructional and classroom management calibration walks.		Formative	
Strategy's Expected Result/Impact: Implementation of lesson plans, identify patterns and trends, and guide individualized learning plans	Jan	May	May
Staff Responsible for Monitoring: MCL's, IS, Behavior Specialist, AP, and Principal			
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction			

Strategy 9 Details	For	Formative Reviews	
Strategy 9: Provide the Instructional Specialist the opportunity to work with multi-classroom leaders and teachers to identify and support at-	Formative		
risk students in all subject areas, coordinate with the Library Media Specialist in order to integrate technology to support blended learning, and provide instructional support to teachers.	Jan	May	May
<b>Strategy's Expected Result/Impact:</b> At-risk students will show academic progress and utilize technology daily; teachers will receive instructional support			
Staff Responsible for Monitoring: IS, MCLs, Library Media Specialist, AP, Principal			
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers:			
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			
Funding Sources: Salary - Title 1 - \$75,547, Salary - State Compensatory Education - \$75,000			
Strategy 10 Details	For	mative Rev	iews
Strategy 10: Provide summer planning for MCLs and IS to prepare core area teachers prior to the beginning of the school year.		Formative	
Strategy's Expected Result/Impact: Construct MCL and MTRT frameworks with IS and revise lesson plan framework and expectations, outline lesson formative assessments expectations, and exemplar expectations that align to the rigor of the standard	Jan	May	May
Staff Responsible for Monitoring: IS, MCLs, AP, Principal			
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools			
- ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			
Funding Sources: EDR's for teacher - Title 1			
Strategy 11 Details	For	mative Revi	iews
Strategy 11: Provide one planning day for each core area each six weeks period.		Formative	
Strategy's Expected Result/Impact: Teachers will create lesson objectives, formative assessments, and exemplars that align to the rigor of the standard	Jan	May	May
Staff Responsible for Monitoring: IS, MCLs, AP, and Principal			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:		1	1
- ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			

Strategy 12 Details	Formative Reviews		iews				
Strategy 12: Implement literacy plan with district coaching to deepen teacher knowledge about guided reading and instructional reading	Formative		Formative		Format		
resources to improve the percentage of students on grade level in reading.	Jan	May	May				
<b>Strategy's Expected Result/Impact:</b> Implementation of best practices in guided reading small group instruction using Fountas and Pinnell							
Staff Responsible for Monitoring: IS, Reading MCLs, Teachers, District Reading Recovery Lead Teachers							
TEA Priorities:							
Build a foundation of reading and math - ESF Levers:							
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction							
No Progress Accomplished Continue/Modify Discontinue	e						

Goal 1: Increase student achievement for all student populations.

**Performance Objective 2:** Increase academic success of special education students in grades 3-5 who score at the "Meets" level on STAAR from 4% to 15% in math and 4% to 15% in Reading by June 2025.

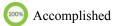
Evaluation Data Sources: District-based assessments, unit assessments, class grades, Renaissance and iReady

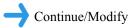
Strategy 1 Details	For	Formative Reviews	
Strategy 1: Increase differentiated instruction based on the conceptual and procedural student misconceptions as evidenced by student work		Formative	
Strategy's Expected Result/Impact: Evidence of differentiation specific to student needs in lesson plan and instructional delivery Staff Responsible for Monitoring: IS, MCLs, SPED team  TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Jan	May	May
Strategy 2 Details	Formative Reviews		ews
Strategy 2: Explore models of co-teach with general ed and SPED teachers/paraprofessionals to determine effective approach of co-teach		Formative	
model.  Strategy's Expected Result/Impact: Routine tailored instructional delivery methods to meet the unique needs of students receiving special education services within the classroom	Jan	May	May
Staff Responsible for Monitoring: IS, SPED teacher, AP, and Principal  TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			

Strategy 3 Details	For	Formative Reviews	
ttegy 3: Provide professional development on best strategies for differentiating instruction for special education students.		Formative	
Strategy's Expected Result/Impact: Increase student performance for students receiving special education services	Jan	May	May
Staff Responsible for Monitoring: SPED Teacher, IS, MCLs			
TEA Priorities:			
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers:			
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			



% No Progress







**Goal 2:** Ensure student growth by providing intervention and enrichment opportunities that engage and inspire all students.

Performance Objective 1: Increase the percentage of students meeting or exceeding expected academic growth in Reading and Math by June 2025.

Evaluation Data Sources: STAAR, DBA Data, Interim Data

Strategy 1 Details	For	mative Revi	iews
Strategy 1: Develop reteach plans with core teachers based on conceptual misunderstandings as evidence by student work samples and	Formative		
monitor progress using formative assessments.  Strategy's Expected Result/Impact: Approximately 80% of students will meet or exceed growth goals, reteach plans Staff Responsible for Monitoring: IS, MCL's, Teachers, AP, and Principal  TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	Jan	May	May
Strategy 2 Details	For	Formative Reviews	
<b>Strategy 2:</b> Monitor ongoing progress of student growth of GT students in the "Meets" and "Masters" categories.		Formative	
Strategy's Expected Result/Impact: Intentional observation and feedback conversations with core teachers and GT enrichment teacher based on enrichment lessons and student progress  Staff Responsible for Monitoring: MCLs, IS, GT teachers, AP, and Principal	Jan	May	May
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			
No Progress Accomplished Continue/Modify X Discontinue	>	,	

Goal 2: Ensure student growth by providing intervention and enrichment opportunities that engage and inspire all students.

**Performance Objective 2:** Increase one year of growth from the beginning of the year to the end of the year in reading and math on i-Ready assessments by May 2025.

Evaluation Data Sources: Student Achievement Data, interim assessments, STAAR results

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Utilize the intervention teachers and paraprofessional to support Tier 2 and Tier 3 students identified as performing below grade	Formative			
level.	Jan	May	May	
<b>Strategy's Expected Result/Impact:</b> Increase expected percentage of students in approaches and growth in math/reading; increase students' Lexile levels as assessed on Star Renaissance Reading in order to increase the number of students performing on grade level				
Staff Responsible for Monitoring: Reading Recovery teacher, SIT teachers, SIT paraprofessional, IS, MCL's				
TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Funding Sources: Salaries for 2 SIT Teachers and 1 SIT Paraprofessional - State Compensatory Education - \$150,148				
Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Utilize iReady Pathways and other technology instructional programs to supplement instruction and support the reinforcement of		Formative		
priority TEKS for Tier 2 and Tier 3 students.	Jan	May	May	
<b>Strategy's Expected Result/Impact:</b> Resources to be utilized in classrooms and tutoring sessions, reading/math intervention small groups, and instructional aide pullouts; overall impact will be improvement of reading/math DBA and STAAR scores				
Staff Responsible for Monitoring: MCL's, IS, RtI coordinator, AP, and Principal				
TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
<b>Funding Sources:</b> EDR's, Instructional materials - Title 1 - \$13,044	1			

Strategy 3 Details	For	rmative Revi	iews
Strategy 3: Provide after school tutorials and Saturday tutorials for targeted students to participate in engaging activities that target high		Formative	
priority standards for student mastery.  Strategy's Expected Result/Impact: Increased student achievement scores in reading and math  Staff Responsible for Monitoring: Core teachers, paraprofessionals, IS, MCL's, PEIMS clerk, AP, and Principal	Jan May		May
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Funding Sources: Instructional materials and EDR's for teachers - Title 1 - \$16,905			
Strategy 4 Details	For	rmative Revi	iews
Strategy 4: Provide evidence-based intervention practices with small group instruction, hands-on opportunities, and technology to increase	Formative		
student performance in Math and Reading.  Strategy's Expected Result/Impact: Development of intervention plans, based on level of expected student growth on STAAR  Staff Responsible for Monitoring: IS, MCL's, AP, and Principal	Jan	May	May
TEA Priorities: Improve low-performing schools Funding Sources: State Compensatory Education - State Compensatory Education			
Strategy 5 Details	Fo	rmative Revi	iews
Strategy 5: Provide ongoing training and implementation of small group instruction by teachers that focuses on increasing reading and math		Formative	
growth for at-risk students by attending professional development.  Strategy's Expected Result/Impact: Increased knowledge and skills resulting in improved reading instruction and achievement scores  Staff Responsible for Monitoring: Core teachers, IS, and AP	Jan	May	May
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Funding Sources: - State Compensatory Education			

Strategy 6 Details	For	rmative Revi	ews
Strategy 6: Ensure 100% of K-3 reading teachers participate in Reading Academy as required by HB3.	Formative		
Strategy's Expected Result/Impact: Increase knowledge and skills of first and second grade teachers in the science of reading Staff Responsible for Monitoring: K-3 Reading teachers, IS, AP	Jan May		May
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 2: Strategic Staffing, Lever 5: Effective Instruction			
Strategy 7 Details	For	rmative Revi	ews
Strategy 7: Analyze Renaissance BOY, MOY, and EOY data to identify students needing interventions and develop plans based on areas of		Formative	
deficiency.  Strategy's Expected Result/Impact: Increased student achievement for students identified in an intervention group Staff Responsible for Monitoring: Instructional specialists, AP, and Principal  TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	Jan	May	May
Strategy 8 Details	For	rmative Revi	ews
Strategy 8: Review, construct, implement, and document the district Student Assistance Team (SAT) and Response to Intervention (RTI)		Formative	
process to allow for at-risk students to receive timely interventions and accelerated instruction.  Strategy's Expected Result/Impact: All tier students will have active RTI plans, progress monitoring, and receive documented services  Staff Responsible for Monitoring: Core teacher, RTI coordinator, RR and SIT teachers/aide, IS, AP, and Principal  TEA Priorities:  Build a foundation of reading and math, Improve low-performing schools  - ESF Levers:  Lever 2: Strategic Staffing, Lever 5: Effective Instruction	Jan	May	May

Strategy 9 Details	For	mative Revi	iews
<b>Strategy 9:</b> Utilize the student assistance team (SAT) to coordinate meetings, construct plans, and progress monitor at-risk students.		Formative	
<b>Strategy's Expected Result/Impact:</b> Tier 2 and Tier 3 will receive targeted instruction that results in students making academic progress	Jan	May	May
Staff Responsible for Monitoring: RTI coordinator, core teachers, SIT teachers/aide, AP, and Principal			
TEA Priorities:			
Build a foundation of reading and math, Improve low-performing schools			
- ESF Levers:			
Lever 5: Effective Instruction			
Strategy 10 Details	For	mative Revi	iews
Strategy 10: Provide field trips for all grade levels to experience grade level standards through relevant and meaningful ways.		Formative	
Strategy's Expected Result/Impact: Give students learning experience based on TEKS outside of the classrooms	Jan	May	May
Staff Responsible for Monitoring: Teachers, grade level leads, campus secretary, AP, and Principal			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:			
Lever 5: Effective Instruction			
Funding Sources: Travel Costs - American Rescue Plan (ARP/ESSER III) - \$10,000			

Goal 3: Create a safe and supportive environment that advances the learning for every student.

**Performance Objective 1:** Implement a behavior intervention program and support systems at Parkdale Elementary to ensure equity and foster student success.

Evaluation Data Sources: ESF Surveys, campus survey, parental involvement and participation rates

Strategy 1 Details	For	Formative Reviews	
Strategy 1: Continue to implement and provide continuous training with a focus on alignment of the MTSS-B Framework from classroom		Formative	
planning documents and classroom management plans to campus-tiered behavior systems.  Strategy's Expected Result/Impact: Decrease referrals, improve classroom management, and positive change in behavior tiers  Staff Responsible for Monitoring: Campus Support Specialist, Counselors, Foundation Team Members, AP  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture  Funding Sources: Salary for campus support paraprofessional - Title 1 - \$32,000, Salary for Campus Support Specialist - State Compensatory Education - \$68,264	Jan	May	May
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Implement Character Strong education and provide rich and meaningful character-building experiences for students.		Formative	
Strategy's Expected Result/Impact: Daily morning meetings with targeted character-building and monthly character education lessons	Jan	May	May
led by the counselors; student demonstrate self-awareness  Staff Responsible for Monitoring: Counselors, core teachers, AP, and Principal  TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture			

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Strategy 6 Details	For	iews	
<b>Strategy 6:</b> Provide training, coaching and technology tools to support teachers and staff in implementing tiered behavioral intervention		Formative	
programs and behavior support plans.  Strategy's Expected Result/Impact: Students in need of behavior supports will have an active plan in Branching Minds with evidence that includes accurately tiered students, active behavior plans, and each student will have up-to-date progress monitoring  Staff Responsible for Monitoring: Teachers, Behavior Specialist, Behavior Team, Counselors, AP, and Principal	Jan	May	May
ESF Levers: Lever 3: Positive School Culture			
Strategy 7 Details	For	mative Revi	iews
Strategy 7: Create a behavior team that will examine Fast Form data to determine classroom behavior trends to increase implementation of		Formative	
proactive behavior mechanisms.  Strategy's Expected Result/Impact: Opportunity to support teachers by providing proactive behavior strategies  Staff Responsible for Monitoring: Foundations Team, Counselors, Campus Support Specialist, AP, and Principal  TEA Priorities:  Recruit, support, retain teachers and principals  - ESF Levers:  Lever 2: Strategic Staffing, Lever 3: Positive School Culture	Jan	May	May
Strategy 8 Details	For	mative Revi	iews
Strategy 8: Continue No Place for Hate to support social emotional learning for all students and maintain distinction.		Formative	
Strategy's Expected Result/Impact: Create a safe social emotional learning environment for all students Staff Responsible for Monitoring: Teachers, Counselors, AP, and Principal	Jan	May	May
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture			

trategy 9: Implement the Emergent Tree Behavior Screener to develop and implement student intervention plans as well as campus tier 1 ans.		Formative	
	_		
<b>Strategy's Expected Result/Impact:</b> Analyze screener data and use specific criteria to identify student who need specialized behavioral support	Jan	May	May
Staff Responsible for Monitoring: Campus Support Specialist, AP, and Principal			
TEA Priorities: Improve low-performing schools - ESF Levers:			
Lever 3: Positive School Culture			

Goal 3: Create a safe and supportive environment that advances the learning for every student.

**Performance Objective 2:** Increase the safety climate survey percentage for students (66% to 76%), teachers (91% to 96%), and parents (75% to 85%) to ensure a safe facility by June 2023.

Evaluation Data Sources: Safe and Civil Schools Climate Survey

Strategy 1 Details	For	mative Rev	iews
<b>Strategy 1:</b> Create a plan to outline the roles and responsibilities of the campus threat assessment team.		Formative	
Strategy's Expected Result/Impact: Ensure threat assessment investigation is conducted to mitigate threats to student safety Staff Responsible for Monitoring: Counselors, Behavior Specialist, AP, and Principal	Jan	May	May
ESF Levers: Lever 3: Positive School Culture			
Strategy 2 Details	For	mative Rev	iews
Strategy 2: Ensure campus Emergency Operations Plan is in compliance with the district and State of Texas legislative requirements.		Formative	
<b>Strategy's Expected Result/Impact:</b> Campus EOP is in compliance with district and state requirements and outlines campus safety measures	Jan	May	May
Staff Responsible for Monitoring: AP and Principal			
ESF Levers: Lever 3: Positive School Culture			
Strategy 3 Details	For	mative Rev	iews
Strategy 3: Collaborate with maintenance department to audit the safety of the building.		Formative	
Strategy's Expected Result/Impact: Assessment and recommendation summary to improve safety Staff Responsible for Monitoring: Custodians, Director of Maintenance, AP, and Principal	Jan	May	May
ESF Levers: Lever 3: Positive School Culture			
No Progress Accomplished — Continue/Modify X Discontinue	e	,	•

Goal 4: Recruit, support and retain highly qualified teachers and staff to increase the percentage of teachers with more than five years of experience.

**Performance Objective 1:** Implement effective practices for recruiting, developing, and retaining highly qualified personnel.

Evaluation Data Sources: Teacher Turnover Data, Number of Teachers recruited, teacher satisfaction survey

Strategy 1 Details	For	Formative Reviews		
<b>Strategy 1:</b> Establish an onsite New Teacher Academy to provide intentional support and learning opportunities based on specific needs,		Formative		
patterns, and trends.	Jan	May	May	
Strategy's Expected Result/Impact: First-year teachers will progress instructionally and return to Parkdale after their first year Staff Responsible for Monitoring: Mentor teachers, IS		J		
TEA Priorities:  Recruit, support, retain teachers and principals - ESF Levers:				
Lever 2: Strategic Staffing				
Strategy 2 Details	For	mative Rev	iews	
Strategy 2: Implement grade level buddy teachers for new teachers to help familiarize them with campus processes and procedures.		Formative		
<b>Strategy's Expected Result/Impact:</b> Build collegiality with new personnel and assist in acclimating first-year teachers to campus processes (August); this will lead to increased retention rate for all new employees and an increase of positive comments on year-end surveys from first-year teachers and teachers new to Parkdale	Jan	May	May	
Staff Responsible for Monitoring: IS, MCL's, AP, and Principal				
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture				
Strategy 3 Details	For	mative Rev	iews	
Strategy 3: Teachers new to the campus will be offered a grade level mentor to provide support throughout the school year on the knowledge	Formative			
of grade-level TEKS and appropriate instructional strategies based on age-appropriate developmental stages.	Jan	May	May	
Strategy's Expected Result/Impact: Teachers will provide instruction to their students based on the appropriate TEKS level Staff Responsible for Monitoring: New Teacher Mentor Coordinator, IS				

Strategy 4 Details	For	rmative Rev	iews
Strategy 4: Increase frequency of observation and feedback cycles for novice staff.		Formative	
<b>Strategy's Expected Result/Impact:</b> New staff will receive clear feedback, job embedded professional development and follow up to improve instructional practices	Jan	May	May
Staff Responsible for Monitoring: IS, MCL's, AP, and Principal			
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing			
Strategy 5 Details	For	rmative Rev	iews
Strategy 5: Continue to implement teacher appreciation activities and events throughout the year. Events will include monthly food trucks,		Formative	
holiday meals, and posting of monthly birthday photos. Teachers will also be recognized during Teacher Appreciation Week.	Jan	May	May
<b>Strategy's Expected Result/Impact:</b> Teachers will become an integral part of the school community and new teacher retention will increase.			
Staff Responsible for Monitoring: Campus Secretary, Counselors, Sunshine Committee, AP, and Principal			
Strategy 6 Details	For	rmative Rev	iews
Strategy 6: Attend local or virtual job fairs to recruit highly qualified teachers.		Formative	
<b>Strategy's Expected Result/Impact:</b> Meet and set up interviews to recruit new highly qualified teachers in an effort to ultimately decrease teacher attrition (February-June)	Jan	May	May
Staff Responsible for Monitoring: IS, OC Team, AP, and Principal			
TEA Priorities:			
Recruit, support, retain teachers and principals - ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing			
Strategy 7 Details	Fo	rmative Rev	iews
Strategy 7: Conduct periodic surveys to gather teacher input on procedures and practices and a final end of year survey of overall satisfaction	Formative		
and suggestions for change.	Jan	May	May
Strategy's Expected Result/Impact: Teachers will have a voice in procedures and practices throughout the campus Staff Responsible for Monitoring: IS, AP, and Principal			
TEA Priorities:			
Recruit, support, retain teachers and principals - ESF Levers:			
ENT ENTERS			

Strategy 8 Details	For	rmative Revi	iews
Strategy 8: Conduct "Stay Interviews" to evaluate overall job performance satisfaction and to solicit feedback.		Formative	
Strategy's Expected Result/Impact: Identify strategies to retain staff and remove barriers Staff Responsible for Monitoring: Counselors, AP, and Principal	Jan	May	May
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing			
Strategy 9 Details	For	mative Rev	iews
Strategy 9: Communicate through a weekly message, including upcoming events, campus and/or district information, inspirational video or		Formative	
research article, faculty meetings, and PLCs.  Strategy's Expected Result/Impact: Teachers will become an integral part of the school community and new teacher retention will increase  Staff Responsible for Monitoring: IS, Counselors, AP, and Principal  ESF Levers:	Jan	May	May
Lever 2: Strategic Staffing  No Progress  Accomplished  Continue/Modify  Discontinue	e		

Goal 4: Recruit, support and retain highly qualified teachers and staff to increase the percentage of teachers with more than five years of experience.

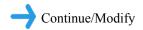
**Performance Objective 2:** Design and implement professional development to support teacher growth and student achievement (CHAMPS/Groundworks, Lesson Plan Training, DDI Training, and Accountability Training).

**Evaluation Data Sources:** Professional Development Plan, PD Google Forms

Strategy 1 Details	For	rmative Revi	ews
Strategy 1: Continue professional development through Action Coaching to increase the effectiveness of observation and feedback.		Formative	
<b>Strategy's Expected Result/Impact:</b> Observation and feedback schedules including coaching to provide instructional support for teachers	Jan	May	May
Staff Responsible for Monitoring: IS, MCL's, MTRT, AP, and Principal			
TEA Priorities:			
Recruit, support, retain teachers and principals - ESF Levers:			
Lever 2: Strategic Staffing			
Strategy 2 Details	For	rmative Revi	ews
Strategy 2: Ensure 100% of K-3 reading teachers and principal complete the Reading Academy or have begun implementation by June of		Formative	
2024 as outlined in HB 3 by the 86th Texas Legislature, 2019.	Jan	May	May
<b>Strategy's Expected Result/Impact:</b> Teachers, IS, and Administrators will have increased knowledge and skills in the science of reading instruction.			
Staff Responsible for Monitoring: AP and Principal			
TEA Priorities:			
Recruit, support, retain teachers and principals			
- ESF Levers:			
Lever 1: Strong School Leadership and Planning			
Strategy 3 Details	For	rmative Revi	ews
Strategy 3: Ensure campus instructional leadership attend Data Driven Instruction (DDI) training to support effective data analysis processes			
on campus.  Strategy's Expected Result/Impact: Support teachers in planning lessons to close student gaps	Jan	May	May
Strategy's Expected Result/Impact: Support teachers in planning lessons to close student gaps  Staff Responsible for Monitoring: Grade level leads, IS, MCL's, MTRT's, AP, and Principal			
Start Responsible for Montoring. Stade level leads, 15, MCL 5, MTRT 5, M, and Timelpar			
ESF Levers:			
Lever 5: Effective Instruction			









Goal 5: Engage, inform, and build trust with students, staff, parents, and community.

**Performance Objective 1:** Implement internal and external communication systems that engage, inform, build trust, and develop partnerships with students, staff, parents, and community that focus on attendance and the importance of graduation.

Evaluation Data Sources: Communication documents, parent engagement data

Strategy 1 Details	For	Formative Reviews		
egy 1: Conduct parent involvement activities throughout the year, including Open House, monthly grade level performances, Title 1		Formative		
Parent Compact Review, Title 1 Parent Involvement Policy/Plan, Meet the Teacher, Six weeks celebrations for Perfect Attendance, A and AB Honor Roll, Math/Reading/Science Nights, and End of Year Celebrations.	Jan	May	May	
Strategy's Expected Result/Impact: Improved collaboration between parents and campus to support student success				
Staff Responsible for Monitoring: Specials Teachers, Classroom Teachers, Events Committee, Counselors, AP, and Principal				
TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 3: Positive School Culture				
<b>Funding Sources:</b> Refreshments and materials - Title I Parent Involvement - \$721				
Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Ensure all communication regarding parent involvement opportunities are in English and Spanish.		Formative		
Strategy's Expected Result/Impact: Diverse representation at school events	Jan	May	May	
Staff Responsible for Monitoring: Campus Secretary, AP, and Principal		•		
TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				

Strategy 3 Details	For	Formative Reviews	
Strategy 3: Ensure that there will be someone to provide Spanish translation at campus activity nights.		Formative	
Strategy's Expected Result/Impact: Increase opportunities and participation for Spanish-speaking families and improve communication between home and school and school and home  Staff Responsible for Monitoring: Bilingual department, Campus Secretary, Campus ESL Teachers, AP, and Principal	Jan	May	May
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture			
Strategy 4 Details	For	mative Revi	iews
Strategy 4: Use district technology resources to communicate with parents through voice, text, and email in English and Spanish.		Formative	
Strategy's Expected Result/Impact: Increase parent awareness of events at Parkdale Elementary  Staff Responsible for Monitoring: AP and Principal	Jan	May	May
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture			
Strategy 5 Details	For	mative Revi	iews
Strategy 5: Use social media platform (Facebook and School website) to keep parents consistently informed by spotlighting learning and		Formative	
campus events.  Strategy's Expected Result/Impact: Frequent communication using a variety of modes, updated digital platforms	Jan	May	May
Staff Responsible for Monitoring: Campus Secretary, Library Media Specialist, IS, AP, and Principal			
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture			

Strategy 6 Details	Formative Reviews		iews
Strategy 6: Continue Parkdale Family Newsletter to communicate with families and community about campus activities, district/campus	Formative		
calendar, social emotional strategies, at home instructional practices, and/or behavior data.	Jan	May	May
Strategy's Expected Result/Impact: Monthly family engagement opportunities			-
Staff Responsible for Monitoring: AP and Principal			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:			
Lever 3: Positive School Culture			
Strategy 7 Details	For	mative Revi	iews
Strategy 7: Provide a minimum of 3 opportunities during the year for campus administration to receive feedback from various stakeholders	Formative		
through surveys, one-on-one discussions and group forums. (staff, students, parents)	Jan	May	May
Strategy's Expected Result/Impact: Increase stakeholder knowledge of campus goals and provide feedback			
Staff Responsible for Monitoring: Campus Secretary, AP, and Principal			
ESF Levers:			
Lever 3: Positive School Culture			
Strategy 8 Details	For	mative Revi	iews
Strategy 8: Purchase and utilize Thursday and Homework folders as a parent resource focusing on academic connection at home.		Formative	
Strategy's Expected Result/Impact: Increased awareness of student academic performance and instructional activities	Jan	May	May
Staff Responsible for Monitoring: Campus Secretary, Core Teachers, IS, AP, and Principal			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:			
Lever 2: Strategic Staffing, Lever 3: Positive School Culture			
Funding Sources: Planners - Title I Parent Involvement - \$500			
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Goal 5: Engage, inform, and build trust with students, staff, parents, and community.

**Performance Objective 2:** Increase overall student attendance from 93.23% to 97% by June 2025.

Evaluation Data Sources: Campus percentage of attendance

Strategy 1 Details	For	mative Revi	ews
<b>Strategy 1:</b> Implement attendance monitoring and intervention strategies to include personalized plans for students with excessive absences.		Formative	
<b>Strategy's Expected Result/Impact:</b> Increase student attendance to 97% and have individual plans in place for students with excessive absences	Jan	May	May
Staff Responsible for Monitoring: Parent Community Liaison, Campus Secretary, PEIMS clerk, IS, AP, and Principal			
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Collaborate with Parent Community Liaison (PCL) on outlining clear expectations for increasing student attendance.		Formative	
Strategy's Expected Result/Impact: Student attendance will increase; systems will be in place for ongoing communication and the response to student attendance Staff Responsible for Monitoring: PEIMS clerk, PLC, Counselor AP, and Principal	Jan	May	May
TEA Priorities: Improve low-performing schools - ESF Levers:			

Strategy 3 Details	For	Formative Reviews		
Strategy 3: Recognize classes with 97% attendance weekly, at the end of each 6 weeks and throughout the school year and individual students		Formative	1	
with perfect attendance through the use of certificates, books, and other instructional rewards to emphasize the importance of staying in school.	Jan	May	May	
Strategy's Expected Result/Impact: Student attendance with improve to 97%				
Staff Responsible for Monitoring: Campus secretary, teachers, PEIMS clerk, AP, and Principal				
TEA Priorities: Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 4 Details	For	Formative Reviews		
Strategy 4: Utilize paraprofessional staff for attendance make-up days.		Formative		
Strategy's Expected Result/Impact: Reduce the amount of students exceeding semester absences and reduce the amount of students with chronic absences	Jan	May	May	
Staff Responsible for Monitoring: PEIMS clerk, Campus Secretary, Counselor, AP, and Principal				
TEA Priorities:				
Improve low-performing schools - ESF Levers:				
Lever 3: Positive School Culture				
Strategy 5 Details	Formative Reviews			
Strategy 5: Create and implement at attendance review committee (ARC) to monitor attendance, and develop intervention plans for students		Formative		
with chronic absences.	Jan	May	May	
Strategy's Expected Result/Impact: Improve student attendance rates and reduce the number of students with chronic absences Staff Responsible for Monitoring: PEIMS clerk, ARC Committee Members, Counselor, AP, and Principal				
TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
1				

Strategy 6 Details	For	Formative Reviews Formative	
Strategy 6: Hold parent meetings to discuss importance of attendance for parents of students at risk of losing credit due to excessive absences.			
Strategy's Expected Result/Impact: Improve student attendance rates and reduce the number of students with chronic absences	Jan	May	May
Staff Responsible for Monitoring: PEIMS clerk, ARC Committee Members, PCL, Counselor, AP, and Principal			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:			
Lever 3: Positive School Culture			
Strategy 7 Details	For	Formative Reviews	
Strategy 7: Fund Project Manager for Communities In Schools To improve student attendance by providing targeted family support and		Formative	tive
ndividualized student mentoring, addressing barriers to attendance and fostering engagement and accountability.	Jan	Mav	May
<b>Strategy's Expected Result/Impact:</b> Identified CIS students will show a 5% increase on assessments and attendance.		,	-
Staff Responsible for Monitoring: Principal and CIS site manager			
ESF Levers:			
Lever 3: Positive School Culture			
Funding Sources: - State Compensatory Education - \$4,750			
No Progress (1008) Accomplished — Continue/Modify X Discontinue	;		

Goal 5: Engage, inform, and build trust with students, staff, parents, and community.

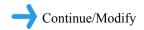
Performance Objective 3: Develop campus graduation campaign that focuses on the importance of completing high school.

**Evaluation Data Sources:** PK-5 graduation years

Strategy 1 Details	Formative Reviews		ews	
Strategy 1: Communicate and celebrate each student's graduation year through the use of hallway banners.	Formative			
Strategy's Expected Result/Impact: Develop common language and excitement about graduation	Jan	May	May	
Staff Responsible for Monitoring: Counselors, AP, and Principal				
TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Promote college awareness through having students and staff wear college shirts and highlight a different college on morning		Formative		
announcements each Thursday.  Strategy's Expected Result/Impact: Students will become aware of colleges available to them	Jan	May	May	
Staff Responsible for Monitoring: Faculty and staff, AP, and Principal				
Stan Responsible for Monitoring. Faculty and Stan, At, and Finicipal				
TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 3 Details	Formative Reviews			
Strategy 3: Provide an opportunity for TMS counselors to come and speak with 5th graders about middle school.				
Strategy's Expected Result/Impact: Exposure and overview of middle school	Jan	May	May	
Staff Responsible for Monitoring: Counselors, AP, and Principal				
TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 3: Positive School Culture				









Goal 6: Develop and implement plans, systems, and processes to improve campus A-F rating to ensure success for all students.

**Performance Objective 1:** Develop campus instructional leaders (principal, assistant principal, instructional specialist, counselors, multi-classroom leaders, master team reach teachers, and grade level lead teachers) with clear roles/responsibilities and provide leadership development to ensure campus leaders are equipped with the necessary tools and training to effectively lead.

Evaluation Data Sources: Increased student achievement on STAAR, domain indicators

Strategy 1: Attend A-F Accountability Training to identify targeted domains and discuss strategies improvement in campus rating.  Strategy's Expected Result/Impact: Improve student achievement in Domain School Progress from a "B" to an "A"		Formative Reviews		
Strategy's Expected Result/Impact: Improve student achievement in Domain School Progress from a "B" to an "A"		Formative		
	Jan	May	May	
Staff Responsible for Monitoring: District Director of Accountability Systems, SIT Teachers, IS, MCLs, MTRT's, AP, and Principal				
TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2 Details	Fo	Formative Review		
Strategy 2: Continue Data Driven Instruction (DDI) for teacher leader, MCL's, MTRT's, IS, AP, and Principal.		Formative		
Strategy's Expected Result/Impact: Assessment calendar, data meetings, reteach plans, feedback, and responsive PD support	Jan	May	May	
Staff Responsible for Monitoring: MCLs, MTRTs, IS, AP, and Principal				
TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning				
Strategy 3 Details	Fo	Formative Reviews		
Strategy 3: Continue Action Coaching to increase the effectiveness of observation and feedback.		Formative		
Strategy's Expected Result/Impact: Observation and feedback schedules and coaching scripts using the See It, Name It, Do It coaching protocol to increase effectiveness of feedback given to teachers resulting in improved Tier 1 instruction	Jan	May	May	
Staff Responsible for Monitoring: MCLs, MTRTs, IS, AP, and Principal				
ESF Levers:				
Lever 5: Effective Instruction				
Funding Sources: Staff Development Supplies - State Compensatory Education				

Strategy 4 Details	Formative Reviews		iews
Strategy 4: Plan and implement professional development based on analysis of walkthroughs and observation teacher data, the needs		Formative	
identified in all classrooms, and lesson planning.  Strategy's Expected Result/Impact: Creation of aligned lesson plans that include effective objectives, aligned formative checks, and reteach plans to support effective Tier 1 instruction  Staff Responsible for Monitoring: MCLs, MTRTs, IS, AP, and Principal	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 5: Effective Instruction			
Strategy 5 Details	For	mative Rev	iews
Strategy 5: The instructional leadership team will meet bi-weekly to discuss campus-wide problems of practice, create response plans,	Formative		
monitor progress, and engage in professional learning.  Strategy's Expected Result/Impact: Communicate goals, growth, needs, and strategies for improvement  Staff Responsible for Monitoring: MCLs, MTRTs, IS, AP, and Principal	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture			
Strategy 6 Details	For	mative Rev	iews
Strategy 6: Partner with district and campus leaders or consultants to engage in leadership professional development, glean information, and		Formative	
make adjustments to the instructional program.  Strategy's Expected Result/Impact: Ensure instructional alignment with district and campus goals, processes/procedures, improved professional practice  Staff Responsible for Monitoring: MCLs, IS, AP, and Principal	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 5: Effective Instruction Funding Sources: Professional Development - Title 1 - \$2,000			
No Progress Accomplished — Continue/Modify X Discontinue	;	l	<u> </u>