Waco Independent School District Dean Highland Elementary School 2024-2025 Goals/Performance Objectives/Strategies



Mission Statement

Our mission at Dean Highland Elementary is to foster the growth of our students through relevant relationship-centered instruction and collaboration. Our mission is to have students take control of their own destinies so that they can have choices.

Vision

Dean Highland Elementary will promote a safe and relationship-centered learning atmosphere for academic success. Students will be challenged to naturally become intrinsically motivated, self-driven, and socially responsible individuals.

Core Beliefs

Every day is a great day to be a Dean Highland Dragon because WE believe:

Dragons are

Responsible

Adventurous

Genuine

One-of-a-kind

Noble and

Skilled learners

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Goals

Goal 1: Ensure a guaranteed and viable curriculum to increase student achievement for all student populations.

Performance Objective 1: Increase student achievement to 75% growth for all groups in reading and math.

Evaluation Data Sources: iReady, Unit Assessment Data, STAAR Scores.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Partner with Region 12 Education Service Center, TEA-approved VIP source, principal supervisor, and/or other consultants to		Formative	
improve unit lesson planning processes prior to each unit. Strategy's Expected Result/Impact: Teachers deliver aligned, rigorous lessons that meet grade level expectations Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists, Teacher Leaders TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy Funding Sources: Instructional Specialist Salary - Title 1 - \$120,000	Jan	May	May
Strategy 2 Details Strategy 2: Provide differentiated ongoing professional development to improve proficiency using planning protocols and curriculum	Foi	mative Revi Formative	ews
resources.	Jan	May	May

Strategy 3 Details	For	rmative Revi	iews
Strategy 3: Schedule Data-Driven-Instructional Meetings with teachers and teams after Taught Curriculum Assessments to analyze and		Formative	
respond to behavioral and academic problems of practice evidenced by student artifacts. Strategy's Expected Result/Impact: Consistent and routine calendared meetings, effective reteach plans, reduction of office referrals,	Jan	May	May
increased student achievement			
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist, MCLs			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers: Lever 5: Effective Instruction			
- Additional Targeted Support Strategy			
Funding Sources: - Title 1 - \$10,000			
Strategy 4 Details	For	 rmative Revi	iews
Strategy 4: Engage campus and instructional leaders in learning walks to improve collective efficacy and respond to the campus problems of		Formative	
practice.	Jan	May	May
Strategy's Expected Result/Impact: Consistent expectations, calibrated response plans, peer feedback			
Staff Responsible for Monitoring: Principal Supervisor, Principal, Assistant Principal, Instructional Specialists			
ESF Levers:			
Lever 5: Effective Instruction			
Strategy 5 Details	For	rmative Revi	iews
Strategy 5: Routinely collect formative assessment data (student work samples and teacher exemplars) during PLC+ and Weekly Planning		Formative	
Meetings to analyze and respond to student learning.	Jan	May	May
Strategy's Expected Result/Impact: Significant impact on Tier 1 instruction which will result in increased improvement in student performance.		-	
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist, Multi-Classroom Teacher Leaders (MCL).			
Strategy 6 Details	For	rmative Revi	iews
Strategy 6: Develop a process for students to review their own academic and behavioral data to create, review, and revise goals.			
Strategy's Expected Result/Impact: Through data tracking and goal setting, students will become self-aware of areas need to increase their performance.	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists, Multi-Classroom Teacher Leaders (MCL).			
ESF Levers:			
Lever 5: Effective Instruction			

Strategy 7 Details	For	mative Rev	iews
Strategy 7: Ensure 100% of teachers and leaders are in compliance with training and implementation of literacy best practices related to		Formative	
Strategy's Expected Result/Impact: Principals and teachers will increase their knowledge in foundational reading instruction, improve reading/language arts performance by monitoring BOY, MOY, and EOY student achievement data Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction	Jan	May	May
Strategy 8 Details	For	mative Rev	iews
Strategy 8: Provide weekly collaboration time for teachers, staff, and campus leaders to support and respond to academic and behavioral goals.		Formative	1
Strategy's Expected Result/Impact: Consistent and routine meetings, action plans, improved teacher clarity, collective efficacy Staff Responsible for Monitoring: Principals, Assistant Principals, Instructional Specialist, MCL teacher Leaders ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction	Jan	May	May

Performance Objective 2: Meet TEA requirements for schools labeled as Additional Targeted Improvement and/or Comprehensive.

Evaluation Data Sources: A-F Ratings, Federal Accountability Indicators, Targeted Improvement Plans submitted to TEA, Record of School Improvement Grant Activities

Strategy 1 Details	For	rmative Revi	ews
Strategy 1: Implement systems to support the ongoing review of data and accountability planning learned from A-F training provided by		Formative	
district level leadership.	Jan	May	May
Strategy's Expected Result/Impact: Quality targeted improvement plans submitted to TEA, plans implemented with fidelity, documentation in place to support effective schools framework			<u> </u>
Staff Responsible for Monitoring: Principal			
TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning			
Strategy 2 Details	For	rmative Revi	ews
Strategy 2: Conduct training on understanding the TELPAS testing system and develop campus monitoring systems to track student progress.		Formative	
Strategy's Expected Result/Impact: Use of data to develop interventions for applicable students, identify strategies to support successful TELPAS testing in primary grades	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist			
No Progress Accomplished — Continue/Modify X Discontinue	2		

Performance Objective 3: Eliminate performance gaps for all high-focus groups.

Evaluation Data Sources: Reading Benchmark Assessments (BAS), STAAR Interim Data, STAAR Test Scores, Unit Assessment Data, iReady Diagnostic

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Support the implementation of the Reading Recovery program to improve literacy for at-risk first-grade students, using one SIT		Formative	
teacher as a Reading Recovery teacher leader to provide support for intensive reading intervention through Guided Reading Coaching and Support.	Jan	May	May
Strategy's Expected Result/Impact: Increased teacher capacity to support intensive reading instruction for struggling students, increased student achievement			
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist and MCLs			
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction - Additional Targeted Support Strategy			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Continue to refine campus plans to provide a coherent, multi-tiered system of support for academics and behavior, using an		Formative	
instructional approach that develops teacher capacity to address achievement gaps and dis-regulated behaviors. Strategy's Expected Result/Impact: All students in need of behavior support will have an active plan in the district RTI/MTSS System,	Jan	May	May
evidence that includes accurately tiered students with active behavior plans in Branching Minds, up-to-date progress monitoring			
Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor, SEL Specialist			
TEA Priorities: Build a foundation of reading and math			
Strategy 3 Details	For	mative Revi	ews
Strategy 3: Use after-hour tutors to provide small group instruction to close the learning gaps of identified students including student		Formative	
populations such as African-American, English Learners, Hispanic, and At-Risk. Strategy's Expected Result/Impact: Increased student achievement with a focused priority for sub-populations such as African-	Jan	May	May
American, EL, and Hispanic			
Staff Responsible for Monitoring: Director of Interventions/State and Federal Program, Principal, Instructional Specialist			
Funding Sources: - State Compensatory Education - \$23,000, - Title 1 - \$200			

Strategy 4 Details	For	Formative Reviews		
Strategy 4: Continue to evaluate the knowledge and skills of ESL teachers and campus leaders to inform professional development and		Formative	:	
curriculum planning. Strategy's Expected Result/Impact: Develop plans to increase teacher and leader knowledge and skills of effective instructional strategies to support Bilingual/ESL students Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist TEA Priorities:	Jan	May	May	
Build a foundation of reading and math				
Strategy 5 Details	For	rmative Rev	iews	
Strategy 5: Internalize district recommendations and Multi-Tiered Systems of Support guidelines to develop a campus system to review and respond to student progress and accurately place students in Tier II and III interventions using Emergent Tree Resources.	Jan	Formative May	May	
Strategy's Expected Result/Impact: Systematized interventions implemented for small group remediation. Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist,	Jan	Iviay	Iviay	
TEA Priorities: Build a foundation of reading and math - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 6 Details	Foi	rmative Rev	iews	
Strategy 6: Review student needs and learning gaps as identified by benchmarks and district assessments to inform the purchase of aligned		Formative	:	
resources for tutoring and remediation. Strategy's Expected Result/Impact: Tutorial materials and resources that target students' needs Staff Responsible for Monitoring: Principals, Instructional Specialist, Assistant Principal and MCL Team Leaders Funding Sources: - State Compensatory Education - \$3,200, - Title 1 - \$2,000, - State Compensatory Education - \$4,900	Jan	May	May	
Strategy 7 Details	For	rmative Rev	iews	
Strategy 7: Allocate a portion of the budget to support the purchase of supplemental or acceleration materials and resources.		Formative		
Strategy's Expected Result/Impact: Increase STAAR scores to at least 75% approaching the standard in tested subjects Staff Responsible for Monitoring: Principal, Instructional Specialists	Jan	May	May	
	1			

Strategy 8 Details	For	Formative Reviews	
Strategy 8: Provide technology and training to enhance instruction and increase student access to relevant learning experiences.		Formative	
Strategy's Expected Result/Impact: Every student accesses and utilizes technology to redefine learning Staff Responsible for Monitoring: Principals, Instructional Specialist	Jan	May	May
Funding Sources: - State Compensatory Education - \$13,500, - Title 1 - \$6,800			
Strategy 9 Details	For	mative Revi	iews
Strategy 9: Implement a more effective system for tracking. responding, and communicating student data from Renaissance 360, unit		Formative	
assessments, and benchmarks.	Jan	May	May
Strategy's Expected Result/Impact: Clear goals and action steps, data tracked and used to effectively increase student achievement Staff Responsible for Monitoring: Principal, Instructional Specialist			
Funding Sources: - Title 1 - 211.11.6399.00.107.30, - State Compensatory Education - \$3,700			
Strategy 10 Details	For	mative Revi	iews
Strategy 10: Conduct an equity audit to identify systemic academic and behavioral gaps in students' learning experiences to create a		Formative	
responsive action plan.	Jan	May	May
Strategy's Expected Result/Impact: Enhanced efforts to promote equity work in schools and the community Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist			
Strategy 11 Details	For	mative Revi	iews
Strategy 11: Support the implementation of a One-Way Dual Language Program for campus bilingual learners.		Formative	
Strategy's Expected Result/Impact: Bilingual students across all grade-levels will increase student achievement data	Jan	May	May
Staff Responsible for Monitoring: Instructional Leadership Team			
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction - Targeted Support Strategy			
Strategy 12 Details	For	mative Revi	iews
Strategy 12: Utilize and support a campus SIT teacher to provide small group instruction in mathematics and reading to support Tier III		Formative	,
interventions. Strategy's Expected Result/Impact: Increased student performance on state assessments, unit tests, and district benchmarks	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist			

Strategy 13 Details	For	rmative Revi	ews
Strategy 13: Use a student tracking system that includes assessment information, course grades, teacher referrals, and attendance to monitor		Formative	
and respond to individual student progress.	Jan	May	May
Strategy's Expected Result/Impact: Promote and celebrate student progress with staff, students, and families			
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists, Multi-Classroom Leaders			
Strategy 14 Details	For	rmative Revi	ews
Strategy 14: Improve parent communication to better monitor students' progress toward campus and student goals.		Formative	
Strategy's Expected Result/Impact: Increase scores on parental involvement surveys	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists, Multi-Classroom Leaders			
ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture			
No Progress Accomplished — Continue/Modify X Discontinue	•	1	

Performance Objective 4: Increase the number of students achieving "Meets" and "Masters" measure scores to improve the Student Achievement domain.

Evaluation Data Sources: STAAR Data

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Use GT Enrichment teacher in PLCs and professional development meetings to encourage specific and measurable strategies for		Formative		
differentiation in GT clustered classrooms.	Jan	May	May	
Strategy's Expected Result/Impact: Lessons will be aligned to the appropriate rigor levels to ensure instruction is taught at the appropriate level of specificity, student achievement data will increase, student growth in reading and math will increase by at least one year			,	
Staff Responsible for Monitoring: Principal, Instructional Specialists, Advanced Academics Team				
ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Strategy 2 Details	For	Formative Reviews		
Strategy 2: Allocate time within the master schedule to increase time for GT students to work on special projects.		Formative		
Strategy's Expected Result/Impact: Increase of 15% growth in advanced measures on all STAAR tests, increase opportunities for higher level thinking and problem solving	Jan May		May	
Staff Responsible for Monitoring: Principal, Instructional Specialists, Advanced Academic Team				
Strategy 3 Details	For	rmative Revi	iews	
Strategy 3: Provide higher-level thinking activities for identified GT and advanced students by providing differentiated support through a		Formative		
specialized curriculum.	Jan	May	May	
Strategy's Expected Result/Impact: Increase student performance on state assessments, unit tests, and district benchmarks				
Staff Responsible for Monitoring: Principal, Assistant Principals, Advanced Academic Team				
Strategy 4 Details	For	Formative Reviews		
Strategy 4: Track GT student data in all DDI meetings to ensure GT students are continuing to achieve growth, even if they are already		Formative		
meeting or mastering benchmarks.	Jan	May	May	
Strategy's Expected Result/Impact: Increased student achievement				
Staff Responsible for Monitoring: Principal				

Strategy 5 Details	For	rmative Revi	iews
Strategy 5: Use PLC+protocols to improve vertical alignment and horizontal alignment for teacher clarity.		Formative	
Strategy's Expected Result/Impact: Consistent expectations and learning experiences for students across grade levels.	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist, and MCLs			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction			
- Targeted Support Strategy			
No Progress Accomplished Continue/Modify Discon	tinue		

Performance Objective 5: Provide training on guided math and effective literacy small group instruction to ensure teachers are equipped to design and implement differentiated lessons through small group instruction to meet the needs of all learners.

Evaluation Data Sources: Increased student performance on state assessments, unit tests, and Taught Curriculum Assessments.

Performance Objective 1: Increase student attendance to 98% by promoting high expectations, providing student incentives and interventions.

Evaluation Data Sources: Middle of Year and end of year PEIMS reports

Strategy 1 Details	Formative Reviews		
Strategy 1: Recognize when student attendance is at 98% and provide incentives.		Formative	
Strategy's Expected Result/Impact: Increased student attendance	Jan	May	May
Staff Responsible for Monitoring: Principals, Attendance Clerk, Counselor			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Recognize teachers with perfect attendance each 3 weeks.		Formative	
Strategy's Expected Result/Impact: Increase attendance to 97%	Jan	May	May
Staff Responsible for Monitoring: Principals, Assistant Principal, Secretary		, ,	· ·
Strategy 3 Details	Formative Reviews		
Strategy 3: Provide clear expectations for the Parent Community Liaison (PCL) on roles and responsibilities to assist with increasing student		Formative	
attendance.	Jan	May	May
Strategy's Expected Result/Impact: Student attendance will increase and systems will be in place for ongoing communication and response to student attendance			
Staff Responsible for Monitoring: Principal, Assistant Principal			
ESF Levers: Lever 3: Positive School Culture			
Strategy 4 Details	For	mative Revi	ews
Strategy 4: Support identified homeless students and provide counseling services and/or wraparound services to assist with social-emotional		Formative	
and academic success strategies.	Jan	May	May
Strategy's Expected Result/Impact: 10% increase in attendance of homeless students, improved sense of well-being Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor, SEL Specialist			
ESF Levers:			

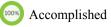
Strategy 5 Details	For	Formative Reviews		
Strategy 5: Evaluate the effectiveness of attendance intervention strategies to include personalized plans for students with excessive absences.		Formative		
Strategy's Expected Result/Impact: Increase student attendance to 97% and have individual plans in place for students with excessive absences	Jan	May	May	
Staff Responsible for Monitoring: Parent Community Liaison, Assistant Principal				
Strategy 6 Details	For	rmative Rev	iews	
Strategy 6: Provide extra duty pay for paraprofessionals and teachers to make phone calls or other supports for students with excessive		Formative		
absences.	Jan	May	May	
Strategy's Expected Result/Impact: Increase attendance rates				
Staff Responsible for Monitoring: Principal, Assistant Principal				
Strategy 7 Details	For	rmative Rev	iews	
Strategy 7: Purchase instructional supplies and/or resources to be used during attendance make-ups.		Formative		
Strategy's Expected Result/Impact: Increased engagement during attendance make-ups.	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principal, and Instructional Specialist				
		May		

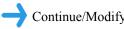
Performance Objective 2: Monitor and evaluate the effectiveness of Tier 1 Level of Supports, such as Emergent Tree, and Character Strong expectations to ensure effective classroom execution.

Evaluation Data Sources: ESF Surveys, lowered student discipline incidents

Strategy 1 Details	Formative Reviews		
Strategy 1: Continue to implement and provide ongoing training on Positive Behavior Interventions and Supports (PBIS) such as Emergent		Formative	
Tree and Character Strong.	Jan	May	May
Strategy's Expected Result/Impact: Decreased number of office referrals, decrease in the number of students assigned ISS/OSS placements, positive change in behavioral tiers, MTSS-B expectations posted in classrooms			
Staff Responsible for Monitoring: Principal, Assistant Principals			
Strategy 2 Details	For	mative Rev	iews
Strategy 2: Deliver character-building lessons across all grade levels.		Formative	
Strategy's Expected Result/Impact: Guidance lessons lead to positive student behaviors and increased sense of student well-being	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals			
TEA Priorities:			
Improve low-performing schools			
- ESF Levers:			
Lever 3: Positive School Culture			
- Targeted Support Strategy - Additional Targeted Support Strategy			
Funding Sources: behavior staff - State Compensatory Education - \$109,484			
Strategy 3 Details	For	mative Rev	iews
Strategy 3: Earn a No Place for Hate designation for the 2024-2025 school year to support the social-emotional learning needs of all students.		Formative	
Strategy's Expected Result/Impact: Build a learning community of inclusivity, respect, and equity	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselor			
Strategy 4 Details	For	mative Revi	iews
Strategy 4: Establish structures that facilitate collaboration amongst internal and external stakeholders.	Formative		
Strategy's Expected Result/Impact: Increase opportunities for family engagement.	Jan	Mav	May
Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor, Teachers, Support Staff, Behavior Specialist	Jun	112113	17143

Strategy 5 Details	Formative Reviews		ews
Strategy 5: Consult with student ambassadors to improve safety and community.		Formative	
Strategy's Expected Result/Impact: Empower students and staff to problem solve and work together, fostering and encouraging	Jan	May	May
positive behaviors Staff Responsible for Monitoring: Principal, Assistant Principals			
No Progress Accomplished Continue/Modify X Discontinu	e		







Performance Objective 3: Provide ongoing bullying and drug awareness prevention guidance lessons including associated supports.

Evaluation Data Sources: Decreased number of bullying incidents, improve student well-being

Strategy 1 Details	Formative Reviews		
Strategy 1: Monitor the expansion of the Character Strong SEL Curriculum.			
Strategy's Expected Result/Impact: Decreased incidents of bullying and other behavioral incidents on campus	Jan May		May
Staff Responsible for Monitoring: Principal, Assistant Principal, SEL Specialist and Counselor			
Strategy 2 Details	Fo	rmative Revi	ews
Strategy 2: Enforce the district policy to address any threats of bullying.		Formative	
Strategy's Expected Result/Impact: District guidelines for investigating bullying complaints will be followed, including parent and student communication, parents and students will feel comfortable reporting any bullying concerns	Jan	May	May
Staff Responsible for Monitoring: Assistant Principals, Teachers			
No Progress Continue/Modify Discontinue	e	1	

Performance Objective 4: Increase student participation in extracurricular committees (i.e., fine arts, UIL teams).

Evaluation Data Sources: End of the year student surveys and teacher logs will show an increase in participation in fine arts, athletic clubs, and UIL teams

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Provide extracurricular opportunities for students.		Formative		
Strategy's Expected Result/Impact: Expand opportunities to include grades second and third.	Jan	Jan May		
Staff Responsible for Monitoring: Principals, Assistant Principal, MCLs and Teachers			,	
ESF Levers: Lever 3: Positive School Culture				
Strategy 2 Details	For	mative Rev	iews	
Strategy 2: Provide guidance lessons.		Formative		
Strategy's Expected Result/Impact: Counselor guidance lessons will promote positive behavior and self-awareness.	Jan May		May	
Staff Responsible for Monitoring: Counselors, SEL Specialist				
Strategy 3 Details	For	mative Revi	iews	
Strategy 3: Expand health programs to students through the Wellness Committee.		Formative		
Strategy's Expected Result/Impact: Improve student wellness behaviors	Jan	May	May	
Staff Responsible for Monitoring: Physical Education Teachers, Nurse		J		
No Progress Accomplished — Continue/Modify X Discontinu	ie	1	1	

Performance Objective 5: Reduce disciplinary alternative education placements (DAEP), in-school-suspensions, and out-of-school suspensions, and citations by 25%.

Evaluation Data Sources: PEIMS data will reflect a decrease in the number of ISS, OSS, and disciplinary alternative education placements (DAEP) from 2023 to 2024 data.

Strategy 1 Details	For	mative Revi	ews
ategy 1: Provide targeted support and coaching for teachers who need additional training for escalated behaviors.		Formative	
Strategy's Expected Result/Impact: A 25% decrease in expulsions, disciplinary alternative education placements (DAEP), out-of-school suspensions, and citations	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals			
ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction - Targeted Support Strategy			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Continue to evaluate the effectiveness of wrap-around services provided to students receiving Tier 2 and Tier 3 behavioral		Formative	
supports.	Jan	May	May
Strategy's Expected Result/Impact: Students receive services to support overall well-being			
Staff Responsible for Monitoring: Assistant Superintendent of Student Services and Support, Principal, Assistant Principal, Counselor, SEL Specialist			
No Progress Accomplished — Continue/Modify X Discontinue	•		

Performance Objective 6: Provide a safe and secure learning environment.

Evaluation Data Sources: Parent Satisfaction Surveys, Student Focus Groups, Behavior Data, Climate Survey Data

Strategy 1 Details	For	Formative Reviews		
gy 1: Utilize the campus safety response team to ensure the well-being of campus faculty, staff, and students.				
Strategy's Expected Result/Impact: Implementation of strategies to maintain a safe and secure campus, including keeping exterior doors and posting "okay" cards to guide lockdowns	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principals, SEL Specialist				
ESF Levers: Lever 3: Positive School Culture				
Strategy 2 Details	For	mative Revi	iews	
Strategy 2: Ensure Standard Response Protocols (SRPs) are visible in every classroom and campus common areas.	Formative			
Strategy's Expected Result/Impact: Safety procedures will be communicated and followed by the campus Staff Responsible for Monitoring: Principal, Assistant Principals	Jan	May	May	
ESF Levers: Lever 3: Positive School Culture				
Strategy 3 Details	For	mative Revi	iews	
Strategy 3: Implement threat assessment team protocols to develop plans for students who may cause risk to campus safety.		Formative		
Strategy's Expected Result/Impact: Improve campus safety	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principals				
ESF Levers: Lever 3: Positive School Culture				

Strategy 4 Details	For	Formative Reviews Formative		
Strategy 4: Provide "Stop the Bleed" training for all staff.				
Strategy's Expected Result/Impact: Improve campus safety Staff Responsible for Monitoring: Principals, Assistant Principals, School Nurse	Jan	Jan May		
ESF Levers: Lever 3: Positive School Culture				
Strategy 5 Details	For	rmative Revi	iews	
Strategy 5: Create a strategic plan to improve campus culture, staff retention, and a sense of belonging and safety.		Formative		
Strategy's Expected Result/Impact: Teacher retention, improved perception data, collaborative culture	Jan	May	May	
Staff Responsible for Monitoring: Principals, Assistant Principals				
No Progress Continue/Modify	Discontinue			

Performance Objective 7: Use Character Strong curriculum for students' Social Emotional Learning (SEL).

Evaluation Data Sources: Improve the perceptions and learning experiences of students at DHES.

Strategy 1 Details	Formative Reviews		
Strategy 1: Provide training and support for teachers as they use Character Strong lessons.	Formative		
Strategy's Expected Result/Impact: Teachers will be able to plan and implement SEL lessons	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselor and SEL Specialist			
Funding Sources: - State Compensatory Education			
No Progress Continue/Modify Discontinue			

Performance Objective 8: Utilize and promote community partnerships with community partners.

Evaluation Data Sources: Student achievement data, culture, and climate survey data. Data from Communities in School.

Goal 3: Recruit, develop, and retain high-quality teachers and staff in order to increase the percentage of teachers with more than 5 years of teaching experience.

Performance Objective 1: The campus will expand the partnership with state and local LEA-approved VIP partners to increase leadership capacity.

Evaluation Data Sources: Student achievement data, student enrollment records

Strategy 1 Details	For	mative Revi	ews
1: Develop leadership capacity of Multi-Classroom Leaders (coaching, co-teaching, modeling, planning, and analyzing data).		Formative	
Strategy's Expected Result/Impact: Retain 90% of staff, 90% favorable responses on district and/or campus climate surveys, 75% of students respond favorably, TCAs & DDI will support a school that's on track to having 30% or higher of its students scoring in the Meets category on state reading and math assessments, 90% of students make at least one years' growth or more from BOY to EOY based on district assessments	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialists			
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Funding Sources: - Title 1 - \$32,000			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Refine hiring and staffing processes to ensure teacher placements in grades without MCL Teams are strategic and based on	Formative		
student needs and teacher strengths. Strategy's Expected Result/Impact: Staff/ teachers will feel more confident in campus roles, teachers will be prepared for their work because of their experience; increase in student achievement	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialists			
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction			
No Progress Accomplished — Continue/Modify X Discontinue	,		

Goal 3: Recruit, develop, and retain high-quality teachers and staff in order to increase the percentage of teachers with more than 5 years of teaching experience.

Performance Objective 2: The campus will improve its processes for recruiting and retaining highly qualified staff.

Evaluation Data Sources: Job Fair Documentation, Recruiting Materials, Teacher Focus Group Data, Survey Data

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Create recruiting materials that highlight the campus mission and vision statements, potential TIA bonuses, and Opportunity		Formative		
Culture stipends. The materials will showcase opportunities for involvement in community outreach programs. Strategy's Expected Result/Impact: Recruit highly qualified teachers who align with the school's mission and vision Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist, Counselors	Jan	May	May	
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools -				
Strategy 2 Details	For	mative Rev	iews	
Strategy 2: Attend job fairs to recruit highly qualified teachers.				
Strategy's Expected Result/Impact: Staffing rosters will be 95% complete by July 1, 2024 Staff Responsible for Monitoring: Principal, Assistant Principal	Jan	May	May	
TEA Priorities: Recruit, support, retain teachers and principals -				
Strategy 3 Details	For	mative Rev	iews	
Strategy 3: Audit, evaluate, and revise new and novice teacher support systems.		Formative		
Strategy's Expected Result/Impact: New teacher will have successful student learning outcomes and return the following school year Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist	Jan	May	May	
No Progress Continue/Modify Discontinue	2	<u> </u>	<u> </u>	

Goal 3: Recruit, develop, and retain high-quality teachers and staff in order to increase the percentage of teachers with more than 5 years of teaching experience.

Performance Objective 3: Increase campus staff retention of experienced teachers.

Evaluation Data Sources: Principal, Assistant Principal and Instructional Specialist

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Leadership team members will attend targeted professional development to increase effective leadership.		Formative		
Strategy's Expected Result/Impact: 5% increase in staff satisfaction on the employee satisfaction survey, 50% or higher increase in the Domain 2 of STAAR.	Jan	May	May	
Staff Responsible for Monitoring: Principals, Leadership Team				
Funding Sources: - Title 1 - 211.23.6411.00.107.30.00 - \$5,000				
Strategy 2 Details	For	rmative Revi	iews	
Strategy 2: Survey staff about professional development needs. Analyze T-TESS and walk-through data for trends to plan professional				
development and meet the needs of teachers.	Jan	May	May	
Strategy's Expected Result/Impact: 5% increase in staff retention, increase passing rate of STAAR scores to at least 75% Staff Responsible for Monitoring: Principals, Instructional Specialist				
Strategy 3 Details	For	rmative Revi	iews	
Strategy 3: Provide staff development on T-TESS appraisal system to clarify rating categories of distinguished, accomplished, proficient,		Formative		
developing, and improvement needed.	Jan	May	May	
Strategy's Expected Result/Impact: 5% increase in staff retention, increase of passing rate of STAAR scores to at least 75% Staff Responsible for Monitoring: Principals, Leadership Team				
No Progress Continue/Modify Discontinue	;			

Goal 4: Build capacity for school leadership.

Performance Objective 1: Develop a strategic coaching plan using the Action Coaching Framework for leaders, teachers, and staff.

Evaluation Data Sources: Coaching Scripts, Calendars, Student Achievement Data

Strategy 1 Details	For	mative Rev	iews			
y 1: Provide differentiated teacher support using the Action Coaching framework, district resources, and job-embedded professional	Formative		Formative			
learning experiences to increase instructional effectiveness.	Jan	May	May			
Strategy's Expected Result/Impact: Feedback culture, 80% proficient instructional planning and lesson delivery (T-TESS Dimensions 1 and 2)						
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist						
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction						
Strategy 2 Details	For	Formative Reviews				
Strategy 2: Implement Schoolmint Grow to monitor and respond to teacher and leader action steps.		Formative				
Strategy's Expected Result/Impact: A culture of growth through continuous feedback will be established, action steps trackers Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists	Jan	May	May			
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction						
Strategy 3 Details	Formative Reviews		iews			
Strategy 3: Develop a well-aligned leadership team with teacher leaders who support effective instructional practices.	Formative					
Strategy's Expected Result/Impact: Common language, calibrated walks, increased attendance, improved perception data Staff Responsible for Monitoring: Instructional Leadership Team	Jan	May	May			

Strategy 4 Details	For	mative Revi	iews
Strategy 4: Develop systems for the campus leadership team to track and respond to campus-level data related to data-driven instruction and		Formative	
action coaching. Strategy's Expected Result/Impact: Increased student achievement and increased observation and feedback resulting in improved Tier I instruction Staff Responsible for Monitoring: Principal Supervisor, Principal	Jan	May	May
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction			
Strategy 5 Details	For	iews	
Strategy 5: Prioritize professional learning opportunities for campus leaders (i.e., conferences, book studies, learning walks).		Formative	
Strategy's Expected Result/Impact: Leaders develop in-depth leadership skills in racial equity, problem-solving, social-emotional learning, and behavior	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist			
Strategy 6 Details	For	mative Revi	iews
Strategy 6: Gather evidence of practice through frequent observation and provide concrete feedback to teachers and teams.		Formative	
Strategy's Expected Result/Impact: Trackers, walk-through, observation data	Jan	May	May
Staff Responsible for Monitoring: Principals, Assistant Principals, Instructional Specialist and MCLs		-	-
No Progress Continue/Modify Discontinue	:	•	

Goal 4: Build capacity for school leadership.

Performance Objective 2: Instructional Specialists and teacher leaders will refine data-driven instructional practices to ensure effective reteach plans across all grade levels.

Evaluation Data Sources: IReady screeners, state assessment data, district common assessment data, effective reteach plans

Strategy 1 Details	For	mative Revi	iews	
Strategy 1: Review disaggregated data to track and monitor the progress of all students prioritizing students with disabilities and English		Formative		
Learners (ELs) among other student groups to provide evidence-based feedback to teachers. Strategy's Expected Result/Impact: 60% of students will sustain or increase their reading and math scores from beginning of year to middle of year on the diagnostic screener (iReady) Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists, Multi-Classroom Leaders TEA Priorities:	Jan	May	May	
Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Establish structures that facilitate consistent collaborative teacher and leader planning and learning.		Formative		
Strategy's Expected Result/Impact: PLC agendas, aligned lessons Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialists, Multi-Classroom Leaders TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers:	Jan	May	May	
Lever 5: Effective Instruction No Progress Accomplished Continue/Modify Discontinue	e			

Goal 4: Build capacity for school leadership.

Performance Objective 3: Create ongoing leadership opportunities for aspiring school leaders.

Evaluation Data Sources: Teacher and leadership clarity

Strategy 1 Details	For	Formative Reviews	
1: Identify and promote campus leaders to engage in the district's Aspiring School Leaders program.		Formative	
Strategy's Expected Result/Impact: Increase the pipeline of prepared MCLs, assistant principals, instructional specialists, principals Staff Responsible for Monitoring: Deputy Superintendent, Executive Director of Professional Development	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Provide teachers and leaders job-embedded opportunities to learn and practice new skills.		Formative	
Strategy's Expected Result/Impact: Improved teacher engagement in decision-making, planning, and problem-solving	Jan	May	May
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction			
No Progress Continue/Modify X Discontinue	÷		

Performance Objective 1: Establish and promote a clear campus instructional framework for planning, effective delivery of instruction, and classroom management.

Evaluation Data Sources: Planning protocols, classroom management plans

Strategy 1 Details	Formative Reviews		
Strategy 1: Protect instructional time for consistent collaborative planning for teachers and teams.			
Strategy's Expected Result/Impact: Agendas, common academic language and expectations	Jan May		May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Conduct BOY, MOY, and EOY equity audits to improve systems, processes, and procedures.			
Strategy's Expected Result/Impact: Equitable student outcomes	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals			<u> </u>
No Progress Continue/Modify Discontinue	e		

Performance Objective 2: Implement data-driven instructional processes into lesson planning cycles so that teachers analyze weekly formative assessment tasks for student mastery and make adjustments to lesson plans each week based on this data.

Performance Objective 3: Improve expectations and efficiency in common areas (arrival, dismissal, cafeteria, hallways, etc) to improve safety.

Evaluation Data Sources: Student and staff safety, decreased number of campus incidents, written safety plans

Strategy 1 Details	For	ews	
Strategy 1: Revise arrival and dismissal procedures to ensure safety of staff and students and improve efficiency.		Formative	
Strategy's Expected Result/Impact: Reduced wait time at arrival and dismissal for the parents	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Teacher Leaders			
No Progress Continue/Modify Discontinue			

Performance Objective 4: Ensure an active Attendance Review Committee (ARC) meets monthly.

Evaluation Data Sources: Plan proactive measures for increasing attendance and identify students that are chronically absent

Strategy 1 Details	For	Formative Reviews		
ategy 1: Develop a plan to identify and monitor students who are chronically absent, identify the root causes of absenteeism and develop		Formative		
an individualized plan for each student with chronic absenteeism.	Jan	May	May	
Strategy's Expected Result/Impact: Decreased number of students who are chronically absent				
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselor, PEIMS Specialist				
Strategy 2 Details	For	mative Rev	iews	
Strategy 2: Ensure the campus implements an attendance campaign including a slogan for 2022-2023.		Formative		
Strategy's Expected Result/Impact: Create proactive measures and incentives for students to come to school	Jan May		May	
Staff Responsible for Monitoring: Principal, Assistant Principals, Counselor, PEIMS Specialist				
Strategy 3 Details	For	rmative Rev	iews	
Strategy 3: Track student attendance data and review data with teachers at monthly meetings.		Formative		
Strategy's Expected Result/Impact: Increased focus on student attendance	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principals, PEIMS Specialist				
No Progress Continue/Modify Discontinue	e	1	1	

Goal 6: Engage family and the community to support student achievement and achieve campus goals.

Performance Objective 1: Increase opportunities for family engagement at the campus level.

Evaluation Data Sources: Sign-In Sheets, Parent Involvement Survey Data

Strategy 1 Details	For	Formative Reviews		
gy 1: Use Title 1 funding to support family engagement activities with a focus on literacy, science, technology, and math projects.		Formative		
Strategy's Expected Result/Impact: Increased family engagement opportunities at the campus level, increased parental involvement counts	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialists.				
Strategy 2 Details	Foi	rmative Rev	iews	
Strategy 2: Coordinate, promote, and connect families with district and campus-wide family engagement activities to cultivate authentic		Formative		
relationships and produce positive academic, social, and emotional results for students.	Jan	May	May	
Strategy's Expected Result/Impact: Increased family engagement with campus and community to improve student outcomes Staff Responsible for Monitoring: Assistant Superintendent of Student Services and Support, Executive Director of Student Support				
Funding Sources: - Title I Parent Involvement				
Strategy 3 Details	For	mative Rev	iews	
: Conduct parent workshops with guest speakers to explore strategies to assist students with mastery of the state curriculum with a		Formative		
priority focus on groups such as ELs, special education, homeless, etc.	Jan	May	May	
Strategy's Expected Result/Impact: Differentiated support for diverse learners Staff Responsible for Monitoring: Assistant Superintendent of Student Services, Principal				
Strategy 4 Details	Formative Reviews			
Strategy 4: Conduct audits on community partnerships to revise and strengthen partnerships to improve student outcomes.				
Strategy's Expected Result/Impact: Strengthened community partnerships	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Parental Involvement Liaison				

Strategy 5 Details	For	Formative Review	
Strategy 5: Assist parents in understanding the state's achievement standards, state and district assessments, annual yearly progress, and		Formative	
effective monitoring of their child's academic achievement.	Jan	May	May
Strategy's Expected Result/Impact: Meeting agendas, increased parental involvement and knowledge of standards Staff Responsible for Monitoring: Principal, Assistant Principal, and Campus Parental Involvement Liaison			
Strategy 6 Details	For	rmative Revi	iews
Strategy 6: Ensure effective communication with parents in the family's native language.	Formative		
Strategy's Expected Result/Impact: Published a monthly newsletter, maintained participation records for parental involvement activities, solicited parent input on creating educational involvement programs	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Parental Involvement Liaison			
No Progress Accomplished — Continue/Modify X Discontinue	ue		

Goal 6: Engage family and the community to support student achievement and achieve campus goals.

Performance Objective 2: Collaborate with parents, community members, staff, students, and business partners to achieve campus goals.

Evaluation Data Sources: Records of Engagement Activities, Community Newsletters, Social Media Engagement, Focus Groups

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Invite parents, community members, business partners, staff, and students to engage with the district by attending and/or		Formative		
participating in strategic planning.	Jan	May	May	
Strategy's Expected Result/Impact: Build relationships and trust with all key stakeholders				
Staff Responsible for Monitoring: Executive Director of Communications				
Strategy 2 Details	For	rmative Rev	iews	
Strategy 2: Communicate the campus's key priorities for 2024-2025 school which includes academic and social-emotional learning traits.		Formative		
Strategy's Expected Result/Impact: Increased knowledge of campus focus areas	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist		3.243		
Strategy 3 Details	For	Formative Reviews		
Strategy 3: Promote monthly newsletters to share campus information with parents and external stakeholders and post the newsletter on the		Formative		
campus website.	Jan	Mav	May	
Strategy's Expected Result/Impact: Increased number of monthly newsletter views				
Staff Responsible for Monitoring: Principal				
Strategy 4 Details	For	rmative Rev	iews	
Strategy 4: Recognize community partners who share and support the campus's values to promote diversity and race equity.		Formative		
Strategy's Expected Result/Impact: Increased number of partners recognized in various formats including board meeting recognition, special ceremonies, and social media posts	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Parental Involvement Liaison				
Strategy 5 Details	For	rmative Rev	iews	
Strategy 5: Establish and solidify roles and responsibilities for the Parent Involvement Committee.	_	Formative		
Strategy's Expected Result/Impact: Parent voice and impact on social-emotional needs.	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Parental Involvement Liaison				



