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#### AMITY REGIONAL SCHOOL DISTRICT NO. 5

Bethany Orange Woodbridge 25 Newton Road, Woodbridge, Connecticut 06525

Dr. Jennifer P. Byars Superintendent of Schools

## AMITY REGIONAL BOARD OF EDUCATION SPECIAL MEETING AGENDA

Monday, October 28, 2024 6:30 pm 25 Newton Road, Woodbridge, CT Lecture Hall

- 1. CALL TO ORDER
- 2. PLEDGE OF ALLEGIANCE
- 3. APPROVAL OF MINUTES page 3
  - Board of Education Regular Meeting October 07, 2024
- 4. STUDENT REPORT
  - a. Monthly Report
- 5. 3 A's (Academics, Arts, Athletics) AND POG (Portrait of the Graduate) FOCUS PRESENTATION
  - a. District-wide Student Presidential Election Mr. Borelli and Ms. Browett
- 6. SUPERINTENDENT'S REPORT
  - a. Superintendent Report page
  - b. October 1 Enrollment Report page
- 7. CHAIRMAN'S REPORT
  - a. Committee Reports
    - 1. Curriculum page
      - a. Presentation of CSDE Approved Amity Educator Supervision and Evaluation Plan – Frank Purcaro
      - b. Discussion and Possible Action on Approval of Amity Educator Supervision and Evaluation Plan
- 8. SCHOOL CLIMATE SURVEY DATA PRESENTATION Peter Downhour, Principals page
- 9. **PUBLIC COMMENT** Public Comment will be limited to those items noticed in this agenda
- 10. ITEMS FOR THE NEXT REGULAR MEETING AGENDA Due to Chairperson by October 31, 2024
- 11. ADJOURNMENT

Jennifer P. Byars, Ed.D. Superintendent of Schools

pc: Town Clerks Bethany, Orange, Woodbridge

Working to "enable every Amity student to become a lifelong learner and a literate, caring, creative and effective world citizen."

**District Mission Statement** 

If you require accommodations to participate because of a disability, please contact the office of the Superintendent of Schools in advance at 203-397-4811.

# AMITY REGIONAL SCHOOL DISTRICT NO. 5 BOARD OF EDUCATION



Bethany Orange Woodbridge

#### **NORMS**

#### **BE RESPECTFUL**

- Model civil discourse and discussion, respecting all viewpoints, welcoming ideas, and disagreeing with courtesy.
- Collaborate as a team.
- Listen actively and refrain from interruptions or side conversations.
- Respect each others' time by brevity of comment.
- Be fully present and mindful of the distractions caused by electronic devices.
- Grow and learn from each other.

#### HONOR THE POSITION

- Work within the Board's statutory and policy duties.
- Prepare for Board & Committee meetings by reading the packet prior to the meeting.
- Treat each student, parent, and stakeholder respectfully and assist them in following the designated chain of command.
- Be reflective, including conducting an annual Board self-evaluation.

#### REPRESENT THE BOARD WITH UNITY AND PRIDE

- Make decisions based on what is best for the collective student body of Amity Regional School District No. 5.
- Respect the professional expertise of the staff.
- Be flexible in response to challenges.
- Collaboratively engage in discussions and actions and once voted on, provide undivided support
  of Board decisions in both public and private.

#### AMITY REGIONAL BOARD OF EDUCATION REGULAR MEETING MINUTES

Monday, October 07, 2024 6:30 pm 25 Newton Road, Woodbridge, CT Lecture Hall

#### **BOARD MEMBERS PRESENT**

Paul Davis, Carla Eichler, Sean Hartshorn, Dr. Karunakaran, Christina Levere-D'Addio, Dana Lombardi, Michael McDonough, Dr. Carol Oladele, Patrick Reed, Donna Schlank and Donna Schuster

#### **BOARD MEMBERS ABSENT**

Cathy Bradley and Andrea Hubbard

#### STUDENT BOARD MEMBERS PRESENT

Janet Fan

#### STAFF MEMBERS PRESENT

Dr. Jennifer Byars, Theresa Lumas, Thomas Brant, Stephen Martoni

#### 1. CALL TO ORDER

Chairperson Davis called the meeting to order at 6:30 p.m.

#### 2. PLEDGE OF ALLEGIANCE

#### 3. APPROVAL OF MINUTES

Board of Education Regular Meeting – September 30, 2024

MOTION by Patrick Reed, SECOND by Dr. Karunakaran to approve September 30, 2024 minutes as submitted.

VOTES IN FAVOR, 8 (Davis, Eichler, Hartshorn, Dr. Karunakaran, Levere-D'Addio, Lombardi, McDonough, Reed)

ABSTAIN, 2 (Dr. Oladele, Schlank)

ABSENT FOR VOTE, 1 (Schuster)

MOTION CARRIES

#### 4. PUBLIC COMMENT

None

#### 5. CORRESPONDENCE

None

#### 6. CHAIRMAN'S REPORT

- a. **Committee Reports** 
  - 1. ACES
  - 2. **CABE**
  - 3. Communications
  - 4. District Health and Safety
  - 5. Diversity, Equity, and Inclusion Executive Committee
  - 6. **District Technology** 
    - a. Monthly Report
  - 7. Facilities
    - a. Monthly Report

#### 8. Finance

- a. Discussion of Monthly Financial Statements
  - i. Special Education Update

Presented by Amity Region 5 Director of Finance Theresa Lumas and Amity Region 5 Director of Pupil Services Thomas Brant.

b. Director of Finance and Administration Approved Transfers Under \$3,000

Presented by Amity Region 5 Director of Finance Theresa Lumas

#### c. Discussion and Possible Action on Budget Transfers over \$3,000

MOTION by Christina Levere-D'Addio, SECOND by Dr. Carol Oladele to approve the following budget transfer to cover the cost of duct cleaning at Amity Middle School Orange.

<b>ACCOUNT</b>			
<b>NUMBER</b>	ACCOUNT NAME	<b>FROM</b>	TO
05-14-2600-5715	Contingency- Facilities	\$9,800	
02-14-2600-5420	Repair & Maintenance		\$9,800

MOTION by Christina Levere-D'Addio, SECOND by Dr. Carol Oladele to approve the following budget transfer for teacher devices.

ACCOUNT			
<b>NUMBER</b>	ACCOUNT NAME	<b>FROM</b>	TO
05-14-2350-5330	Professional Tech Services	\$7,060	
05-15-2350-5695	Tech Supplies -Software	\$9,100	
05-14-2350-5733	Equipment-Replacement-Tech		\$16,160

VOTES IN FAVOR, 11 (UNANIMOUS) MOTION CARRIES

ACCOUNT

- d. Other
- i. Quarterly Report CNR
- ii. Quarterly Report Grants
- iii. Quarterly Report Educational Expenditures

Presented by Amity Region 5 Director of Finance Theresa Lumas

- 9. **Policy** 
  - a. Second Reads
    - i. Policy 3171.1 Non-Lapsing Education Fund
    - ii. Policy 5145.5/4118.112/4218.112 Prohibition of Sex Discrimination/Sex-based Harassment

MOTION by Sean Hartshorn, SECOND by Dr. Karunakaran to approve Policy 3171.1- Non- Lapsing Education Fund and Policy 5145.5/4118.112/4218.112 - Prohibition of Sex Discrimination/Sex-based Harassment.

VOTES IN FAVOR, 11 (UNANIMOUS)

#### 10. **Personnel**

#### a. Personnel Report

Presented by Amity Region 5 Superintendent of Schools Dr. Jennifer Byars

#### 7. EXECUTIVE SESSION – School Security Measures and Procedures

MOTION by Sean Hartshorn, SECOND by Dr. Karunakaran to enter executive session and to invite Superintendent of Schools Dr. Byars, Director of Pupil Services Thomas Brant, and Director of Facilities Stephen Martoni.

VOTES IN FAVOR, 11 (UNANIMOUS) MOTION CARRIES

The Board enters Executive Session at 7:07 p.m. The Board exits Executive Session at 8:12 p.m.

#### 8. NEW BUSINESS & ANNOUNCEMENTS

#### 9. ITEMS FOR THE NEXT REGULAR MEETING AGENDA – Due to Chairperson by October 31, 2024

#### 10. ADJOURNMENT

MOTION by Sean Hartshorn, SECOND by Michael McDonough to adjourn meeting at 8:13 p.m. Meeting adjourned, without objection, at 8:13 p.m. by Chairperson Davis.

Respectfully submitted,

Lisa Zaleski

Lisa Zaleski

**BOE** Recording Secretary

#### AMITY REGIONAL SCHOOL DISTRICT NO. 5

Bethany Orange Woodbridge 25 Newton Road, Woodbridge, Connecticut 06525



Dr. Jennifer P. Byars
Superintendent of Schools

jennifer.byars@amityregion5.org 203.392.2106

#### Superintendent's Report – October 2024

Continuously improve instruction, cultivate creativity, and enhance student engagement and performance.

Enhance the efficient and effective use of resources.

Foster a supportive climate for students and adults.

#### Instruction

**Amity Earns Advance Placement Honor Roll:** Amity Regional High School has been selected by the College Board as an *Advanced Placement Honor Roll School* due to our efforts to increase the number and diversity of students taking AP courses and exams. Here are a few of the data points about last spring's AP test-takers that earned our school this distinction:

- We had 398 students take AP exams last spring, an increase of more than 20 students from the previous three-year average.
- Many students take multiple AP courses, so the total number of AP tests taken is also a consideration. Last spring, Amity's students took a total of 839 AP exams, which is a new school record and an increase of 84 AP exams over the previous three-year average.
- The College Board considers a score of 3 or higher on an AP test to be worthy of college credit. Last year our rate of AP test-takers scoring 3 or higher was 91.5%. This represents an increase of 4.6% from the previous three-year average rate.

**POG Portfolio Preparation Underway:** On October 16, 2024, all Juniors met with their POG Portfolio mentors to learn more about the specific requirements for the POG Portfolios they will develop this year and present in April and how their POG mentors will work to support them through the process. A meeting of the members of the district-wide Portrait of the Graduate (POG) Committee met this month to discuss the plans for the culminating portfolio reflection projects that all 11<sup>th</sup> graders will engage in this spring. The culminating project will take place on April 24<sup>th</sup>, as students will have the opportunity to reflect on their learning journey through the Amity schools while making connections to the characteristics of the POG.

**PSAT Testing Day:** ARHS students took a pause from their regular schedule on October 17, 2024 so that students in grades 9 - 11 could take the PSAT test during school. For our Juniors, this is the PSAT test that will allow them to qualify for National Merit Scholarship Competition recognition. For the students in grades 9 and 10, the PSAT serves two important purposes. From the student perspective, it gives them some valuable exposure to taking an SAT test. And for the school, it gives us valuable performance data about our students so that we can both identify students who may need a little extra support and assess and adjust our instructional practices if we see any areas of concern in the results. While most of the school was testing, our 12<sup>th</sup> graders had the opportunity to spend the day off-campus working on their post-secondary plans.

**End of Quarter 1:** October 29<sup>th</sup> will mark the end of First Quarter. Parent conferences for both middle schools will be held on November 6<sup>th</sup> and November 14<sup>th</sup> from 5:00-7:30 p.m. At ARHS, parent

conferences will be held from 5:00-7:30 p.m. on November 7<sup>th</sup> and November 13th. We look forward seeing our families!

**Learning Walks:** Teams of teachers and administrators are once again collecting observational evidence of the Portrait of the Graduate within classroom instruction. In year three of this work, the focus of evidence collection is targeted to the specific Learning Progressions of the Amity Portrait of the Graduate. The Learning Walk protocol will continue through the year and the data will be analyzed to determine the district's strengths and areas in need of improvement related to the Portrait of a Graduate. This cycle of learning walks will be done in a paperless format on tablet devices.

**AMSO Peer Tutoring:** Peer tutoring is underway at AMSO. Twenty 8<sup>th</sup> graders have been trained and paired with tutees based on student need. In addition to supporting academic skills and growth, the program is another opportunity for students to learn valuable POG skills including communication, empathy and planning.

ATA Work Experiences Community Partner: Students at Amity Transition Academy (ATA) are engaged in various work experiences through the greater New Haven and Fairfield counties. Our employer focus this month is: Woofgang & Co. Team Woofgang & Co is a non-profit organization committed to empowering adults with a wide range of intellectual and developmental disabilities through vocational skill training, life-long learning, and social opportunities. Our team members participate in two unique curriculums that include producing, packaging, marketing, and selling handmade dog treats and pet toys.

**Hispanic Heritage Month:** Middle school students across the district participated in a wide variety of activities to recognize Hispanic Heritage Month. Students explored Hispanic culture through music, dance and food. Live presentations and interactive lessons included cooking, singing and salsa dancing. In addition, students utilized their research skills as they explored the culture of various Hispanic cultures and prepared a presentation all in the target language.

**Professional Learning Day:** A district-wide professional learning day was held on the afternoon of October 17<sup>th</sup>. Teachers had the opportunity to attend a variety of content specific sessions. A sample of the sessions that were offered included: Inquiry-based instructional practices for social studies, NGSS assessments and intervention for science, and vertical curriculum alignment for ELA.

Curriculum Articulation and Committee Meetings: Science and CTE curriculum articulation meetings occurred this month. The agenda topics that were covered included identifying opportunities for targeted professional learning and discussions pertaining to curriculum alignment and pacing. Meetings of the Heath, Safety & Wellness Committee, Curriculum Council, and Technology Committee also occurred this month. Time was spent reviewing goals, objectives and action plans for this school year.

**Curriculum Development:** Social studies teachers in grades 7-12 met this month to collaborate on curriculum development. Throughout the day teachers created units and lesson activities aligned to the recently revised social studies state standards.

#### Resources

**Financial Aid Night:** The ARHS Counseling Department hosted their annual Financial Aid Night for parents of seniors on October 16, 2024. This event provides parents with information about the FAFSA form, college financial aid, and other useful information they need for making sound decisions about paying for a college education.

**District AI Council Professional Learning:** The district-wide A.I. Council, a team made up of library media specialists, the technology coach and the Director of IT, attended two sessions regarding the

integration of Artificial Intelligence into teaching and learning. One session was held at CAPSS and the other at CAS, both dealt with how this emerging technology can be used by both teachers and students to enhance teaching and learning. The sessions also presented potential challenges with this new technology and considerations for schools as it develops.

**Music in Motion 2024:** The Music in Motion performance took place on the evening of October 24, 2024, for the community, followed by another performance for the 8<sup>th</sup> graders from both middle schools on the following Friday morning.

Hall of Honor & Hall of Fame: On October 17, 2024, Amity recognized several distinguished alumni at the 23<sup>rd</sup> Annual Athletic Hall of Fame and 15<sup>th</sup> Annual Academic Honor Hall of Honor Induction Ceremony. The Athletic Hall of Fame inducted 10 new members, all either former Amity scholar-athletes or former coach-teachers at ARHS. The Academic Hall of Honor celebrated four new members. Listening to the presenters talk about everyone's accomplishments was impressive and listening to the honorees talk about how Amity prepared them for success was an inspiriting reminder of how our faculty touch so many lives. This year's inductees are:

- o Athletic Hall of Fame: Robert Coppola Jr., Jason Esposito, Elizabeth "Betsi" Grace, Dina Grindall, Brian Kownacki, Richard McGowan, Michael Moras, Kate Simon, Paul Thees, and Katie Yanagisawa.
- o Academic Hall of Honor: Robert Flaumenhaft, Jason Klein, Erik Stocklin, and Robert Slie.

**Training for Special Education Transition Planning:** Jennifer Zoppi and Jennifer Berkowitz completed "Charting the LifeCourse" training through the CSDE. This training allows our staff to facilitate transition focused planning meetings with families and can be repeated as many times as necessary to ensure successful transition planning.

**UCONN** – **Multiply your Options Field Trip:** On November 15<sup>th</sup> a small group of girls will travel with Mrs. Doheny to UCONN for the Multiply your Options Conference. This trip will expose our students to the many women who have impacted the field of STEM across many different career paths and help our students explore the world beyond Amity!

**Seussical the Musical:** The AMSB fall musical is fast approaching, and tickets are selling fast! The outstanding cast, crew and faculty advisors are proud to present *Seussical Jr.* on November 8, 9, and 10, 2024. Both Friday and Saturday are a 6:30 p.m. curtain and Sunday's matinee is at 2:00 p.m.; doors open about 45 minutes before the show. The show is directed by Andrea Kennedy and is sure to be a hit!

#### Climate

**Link Crew in the News:** One of the hallmarks of 9<sup>th</sup> grade at Amity is Link Crew, our robust and ongoing 9<sup>th</sup> grade orientation and support program. Starting well is one of the keys to success in anything, and Link Crew gives our students that strong start. In fact, our program is so noteworthy that it was featured this month on WTNH's "What's Right with Schools" program. Here is the link to the feature: Link Crew - What's Right With Schools

**Signs of Suicide Assessment:** On October 21<sup>st</sup> (AMSB) and October 28<sup>th</sup> (AMSO), the counseling department held its annual Signs of Suicide presentation and screening assessment. The program addresses this difficult topic in a caring and supportive way and encourages students to seek help if needed. Counselors from each middle school participated in the presentation and staff from both the middle and high schools were available to support students and speak with students individually if needed. This lesson is a wonderful example of how we work as a community to support one another and keep a focus on the practice of self-care and care for others. Our Director of School Counseling, Jill

LaPlante, and Director of Pupil Services, Tom Brant, spearhead this initiative annually. This intervention will be provided to high school students in the upcoming weeks.

**NHS Blood Drive:** The ARHS chapter of the National Honor Society worked with the Red Cross to host the first of Amity's two annual blood drives on October 22, 2024. The Red Cross had set a goal of 30 donations during the drive, and our students, faculty, and staff exceeded that goal with a total of 31 pints of blood successfully donated.

**Ping-Pong Fridays Have Returned!:** Amity's Chinese National Honor Society hosts ping-pong competitions during lunch waves on the second Friday of the month, and our first Ping-Pong Friday was earlier this month. All students are welcome to participate in games during their lunch period – no experience or paddle necessary!

**AMSB Color Run '24:** On October 19, 2024, AMSB held the Annual Color Run. This event is always well run and well attended, and this year was no exception! It was wonderful to see our community come together, share a few laughs, and spend a morning celebrating all that makes AMSB a special place. Thank you to all of the volunteers who made the event possible, including the numerous sponsors, The Amity PTSO, Bethany FD, The Bethany and Connecticut State Police, Harkness Tree Service, and of course our Awesome Amity Students!

**AMSO Halloween Dance:** The AMSO PTSO sponsored a Halloween dance for students on October 18, 2024. Over 180 students came dressed in costumes and enjoyed a fun evening with great music, food and friends. Our thanks go out to the teachers and staff members who volunteered to chaperone the event.

**AMSO No Place for Hate:** The AMSO No Place for Hate (NPFH) committee had its' first meeting this month. The group explored the NPFH Pledge and began to brainstorm activities that encourage tolerance and acceptance that will be delivered to all students.

Athletics Senior Nights: As our fall sports teams approached the end of their regular season schedules, Amity held Senior Night celebrations at home games over the past few weeks. Cross Country started the celebrations on October 7<sup>th</sup>, Field Hockey celebrated their Senior Night on October 9<sup>th</sup>, and Volleyball's Senior Night was October 10<sup>th</sup>. We honored the Boys Soccer seniors on October 15<sup>th</sup>, and both the Girls Soccer and Swimming & Diving Seniors on October 18<sup>th</sup>. We will honor the Cheerleading and Football seniors at their last home game of the season on November 15<sup>th</sup>. Congratulations to all our fall senior athletes, and best of luck with the tournament competitions!

**Pink Out!:** Throughout October, our Student Government has been highlighting its efforts to raise funds and awareness for the Smilow Cancer Center. Fans attending any of our home sports events this month have been encouraged to wear one of our "Pink Out" t-shirts if they have one, or any other pink clothing they have, to show your support for this worthy cause. Faculty and students have been wearing them to school on Fridays as well.

**Unified Sports Off and Running:** Unified Sports at ARHS is off and running with Amity hosting a Unified Sports Tournament on October 16, 2024. Thank you to Ms. Carrafiello and Ms. Tucker for once again coaching our athletes and to our paraprofessionals for supporting student participation after school hours.

### **ENROLLMENT REPORT OCTOBER 1, 2024**

		Ele	menta	ry - BO	W (Pre	e <b>K -</b> 6)			Ami	ity Dis	trict #	5 (7-1	2)		Outsi		V0- <i>A</i>	AG/		Open Choice	Tuition	Exchange or State Placed	
TOWN	Pre-K	K	1	2	3	4	5	6	7	8	9	10	11	12	Placem	ents	Magnet /	Charter	ADM*	by School	by School	Students	Total
Bethany	18	53	56	46	62	57	77	62	63	48	58	47	63	58	Gr 7: Gr. 8: Gr. 9: Gr. 10: Gt. 11: Gr. 12: <b>Total:</b>	0 0 0 0 0 3 3	Gr 7: Gr. 8: Gr. 9: Gr. 10: Gt. 11: Gr. 12: Total:	0 0 1 1 3 2 <b>7</b>	347	9			356
Orange	62	133	159	191	176	173	193	166	186	193	148	167	143	174	Gr 7: Gr. 8: Gr. 9: Gr. 10: Gt. 11: Gr. 12: <b>Total:</b>	0 1 1 0 1 5 <b>8</b>	Gr 7: Gr. 8: Gr. 9: Gr. 10: Gt. 11: Gr. 12: <b>Total:</b>	0 0 8 2 7 7 <b>24</b>	1,043	8			1,051
																	_						
Woodbridge	19	90	130	118	133	123	123	126	136	125	128	130	111	112	Gr 7: Gr. 8: Gr. 9: Gr. 10: Gr. 11: Gr. 12: <b>Total:</b>	1 1 1 1 1 6 11	Gr. 7: Gr. 8: Gr. 9: Gr. 10: Gr. 11: Gr. 12: Total:	0 0 2 3 3 2 <b>10</b>	763	23	7	1	794
Category <b>Totals</b>	99	276	345	355	371	353	393	354	385	366	334	344	317	344		22		41	2153	40	7	1	2201

Bethany Elementary: 431
Orange Elementary: 1253
Woodbridge Elementary: 862
TOTAL 2546

GRAND TOTAL FOR GRADES 7-12:

Subtotal - To be used for A.D.M. calculation for budget process 2153

2138

10/23/2024



# EDUCATOR SUPERVISION AND EVALUATION PLAN

2024-2025

Developed by the 2023-2024 Professional Development and Evaluation Committee

Anastasia Kimball, Co-Chair
Frank Purcaro, Co-Chair
Cheryl Amdur, Paraeducator
Kathy Burke, Principal
Jennifer Byars, Superintendent
Barbara Ceneri, Teacher
Patrick Cumpstone, AEA President

Gerilyn Ferguson, School Counselor Teresa Garrity, Teacher Andre Hauser, Principal Monica Kreuzer, AAG President Jason Tracy, Principal Feng Xia, Teacher



#### INTRODUCTION

During the 2023--2024 school year, the Amity Professional Development and Evaluation Committee (PDEC) collaborated on reviewing, re-conceptualizing, and redefining the Administrator and Educator Supervision and Evaluation Plans as required by the Connecticut Guidelines for Educator and Leader Evaluation and Support 2023 (CT GUIDELINES 2023).

The PDEC, composed of six teachers and six administrators, convened in September of 2023 and met monthly though June of 2024. A consensus protocol was established at the onset, and all committee members agreed on all components of the plan.

The PDEC began the revision process by creating the Amity Educator Evaluation Rubric, comprising eight categories. This rubric was created intentionally using language from the CCT (2017), Danielson Framework for Teaching, The Marshall Teacher Evaluation Rubric, and the Marzano Focused Teacher Evaluation Model. The Amity PDEC brainstormed the qualities of a model Amity educator, completed a crosswalk with all four educator evaluation models, and from that crosswalk, created the Amity Single Point Rubrics. The eight characteristics and 33 competencies of the Amity Single Point Rubrics reflect the consensus of the PDEC.

The revised Educator Supervision and Evaluation Plan is designed to engender meaningful and deep discussions between educators and evaluators regarding educator practice; cultivate reflection that supports student learning and student performance; and cultivate and sustain collegial and collaborative relationships among Amity staff. Both plans are based on the CT GUIDELINES 2023. However, the Amity plans have been designed specifically for Amity educators.

"Educator" is used throughout the document to represent teachers and nontraditional teachers. Educator includes teachers and educator support specialists who provide instruction and support services to students and staff. Educator also broadly applies to administrators except where exceptions are noted.

The PDEC is responsible for providing orientation to and training for all educators and evaluators on the entirety of the evaluation process, including the standards and criteria for success and the differentiated supports and processes.

#### **OVERVIEW**

The Educator Learning and Evaluation Plan aims to foster continuous professional growth, enhance instructional practices, and improve student outcomes by centering on goal setting, collaborative practices, and teacher reflection.

Amity educators will be assigned to one of two cohorts and will be assigned to a primary evaluator holding an 092 or 093 Connecticut Administrative Endorsement.

In Cohort 1 are educators new to the profession in their first four years; or educators new to the Amity Region #5 in their first two years. In Cohort 2 are educators who have achieved tenure in Amity Region #5. Cohort 2 will be further split into two groups: Cohort 2A and Cohort 2B.

Cohort 1 educators will have: two formal observations with pre- and post- conferences followed by written feedback; one mini observation with written feedback (one review of practice with written feedback may be substituted for the mini observation); and two complementary observations with written feedback.

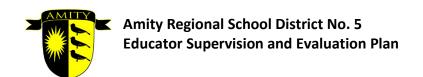
Cohort 2A educators will have one formal observation with a post conference and written feedback.

Cohort 2B educators will have two mini observations with written feedback. (One review of practice with written feedback OR a supplemental observation by a colleague or peer may be substituted for one mini observation.)

All educators will set goals by mid-October using the language of the Rubric Competencies. They must use a minimum of three competencies for goals, one of which must come from the characteristic of Pedagogy. The others can come from any of the other characteristics. While educator goals are limited to at least three competencies, evaluators may refer to the complete Amity Rubric Competencies to provide feedback on observations, reviews of practice, and end-of-year feedback to educators.

Goals can span one to three years, allowing for deep, sustained focus on significant areas of improvement. Educators can also set goals in collaboration with colleagues. This encourages teamwork, shared learning experiences, and collective responsibility for student achievement.

- A goal setting conference must occur each year by mid-October (even if an educator sets a goal that spans multiple years). Goal setting conferences may occur with a group of teachers if they are working collaboratively on a goal.
- A formal mid-year review allows teachers to reflect on their progress, adjust goals if necessary, and seek additional support or resources.
- At the conclusion of the evaluation cycle, teachers will complete a final reflection form



to assess their growth, celebrate successes, and identify areas for future development.

By centering teacher reflection, allowing for long-term and collaborative goal setting, and aligning with the CT GUIDELINES 2023, this evaluation plan supports a holistic approach to teacher development, ultimately leading to better educational outcomes for students.

#### **GOAL SETTING/ MID-YEAR/END-OF-YEAR**

The primary goal of the educator evaluation and support system is to strengthen individual pedagogy and collective practices to increase student learning, growth, and achievement.

An effective educator will demonstrate all the qualities identified in the Amity Regional District Single Point Rubrics.

#### **Goal Setting**

(Completed by October 15)

The goal setting conference must occur each year by mid-October even if an educator sets a goal that spans multiple years. This conference is used to either set a new, mutually agreed upon goal or make agreed upon adjustments to a multi-year goal. This initial conference also provides an opportunity for educators and evaluators to discuss the resources, professional learning, and other supports that might be helpful over the course of the upcoming year. In the process of goal setting, the educator should identify three to six (3-6) rubric competencies aligned to the goal; at least one (1) of which must come from the characteristic of Pedagogy; the selection of the competencies shall also be mutually agreed upon.

The educator and evaluator come to mutual agreement on high leverage professional practice one-, two- or three-year goal(s), <u>multiple sources of evidence</u> (at least two sources), professional learning plan, and appropriate support and goals to drive progress toward goal attainment. Goal setting may allow for differentiated partnerships (perhaps in teams or in collaboration with other educators).

#### **Educator Goal Setting Form**

#### Mid-Year Check-in

Midyear Check-in (Cohort 1 Completed by February 1; Cohort 2 Completed by March 1)

The midyear check-in consists of reciprocal dialogue between the educator and evaluator. The midyear conversation is a crucial progress check-in and includes educator self-reflection on their progress toward their goal(s) so far. The midyear check-in provides an opportunity to discuss evidence, learning, and next steps. It is at this point that revisions to the educator's goal(s) may be considered based on multiple measures of evidence.

Cohort 1	Cohort 2
<ul> <li>Educators new to the profession (first four years)</li> <li>Educators new to the Amity Region #5 (first two years)</li> </ul>	<ul> <li>Educators who have achieved tenure in Amity Region #5</li> </ul>

The evaluator provides specific feedback aligned to the single point rubric related to the educator's goal(s) and completed observations.

#### **Educator Mid-Year Check-In Form**

#### **End-of-Year Reflection Conference**

(Scheduled from May 1 to the day prior to the last five educator work days.)

End-of-year reflection provides an opportunity for the educator and evaluator to engage in reciprocal dialogue, similar to the midyear check-in, to discuss progress toward the educator's goal(s); professional learning as it relates to the educator's professional growth and professional practice; and impact on student learning, growth, and achievement as evidenced by multiple and varied qualitative and quantitative indicators of evidence. A written end-of-year reflection could include the impact of new learning on educator practice and growth; impact on student learning, growth, and achievement; the school community; strengths and concerns with respect to the individualized rubric; and possible next steps/goals for the upcoming year. The reflection form must be completed five (5) days prior to the scheduled conference.

The evaluator provides a concise narrative summarizing areas of growth, next steps for the following year, and a check box indicating successful completion of the annual process.

#### **Educators in TEAM**

Educators currently involved in the TEAM induction process are required to set one professional growth goal each year and are encouraged to align their goal with one of the TEAM modules. Educators may also set collaborative goals if this is mutually agreed to.

#### Calendar

- PDEC will facilitate the Educator Evaluation Plan orientation meeting by September 30.
- Goal conferences must occur by October 15.
- One formal or mini observation completed prior to the mid-year conference.
- Mid-year conferences must occur by February 1 (Cohort 1) or March 1 (Cohort 2).
- Remaining observations completed prior to May 15.
- End-of-year reflection conference may be scheduled from May 1 to the day prior to the last five educator working days. The evaluator's end-of-year summary will be provided within five days of the end-of-year meeting and prior to the educator's last workday.

#### **OBSERVATIONS**

Cohort 1	Cohort 2
<ul><li>Who:</li><li>New to profession (first four years)</li><li>New to Amity Region #5 (first two years)</li></ul>	<ul><li>Who:</li><li>Educators who have achieved tenure in Amity Region #5</li></ul>
<ul> <li>Two (2) formal observations (minimum of 30 minutes in length) with pre- and post- conferences. Written and verbal feedback within five (5) school days.</li> <li>One (1) mini observation (10-20 minutes) with written feedback in five (5) days         <ul> <li>One (1) review of practice with written and verbal feedback may be substituted for the mini observation.</li> </ul> </li> <li>Two (2) complementary observations (10-20 minutes) with written feedback in five (5) days established at the goal setting conference.</li> </ul>	<ul> <li>Cohort 2A – One (1) formal observation (minimum of 30 minutes in length) with post conference. Written and verbal feedback within five (5) school days.</li> <li>Cohort 2B – Two (2) mini observations (10-20 minutes) with written feedback in five (5) days.         <ul> <li>One (1) review of practice with written and verbal feedback OR a supplemental observation by a colleague or peer may be substituted for one (1) mini observation.</li> </ul> </li> </ul>

Cohort 2 is divided into two parts and alternates every other year. Cohort 2A has a formal observation in that academic year. Cohort 2B has two mini observations in that academic year.

For educators assigned to Cohort 1, at least one (1) of the required formal observations must occur prior to mid-year conference.

For educators assigned to Cohort 2B, at least one (1) mini observation completed by the evaluator must occur prior to mid-year conference.

The evaluator will consider 18 competencies of the single point rubric when completing an observation.

#### **Educator Observation Form**

A Review of Practice may be substituted for a mini-observation. The Review of Practice is completed with the educator's evaluator.



**Educator Review of Practice Form** 

#### **SUCCESS CRITERIA**

#### **Success Criteria**

An educator is determined to have successfully completed the learning process by demonstrating reflection on practice and its impact on students.

The educator will demonstrate how they developed new learning throughout the continuous learning process through multiple sources of evidence. The educator will demonstrate how they positively impacted student learning throughout the continuous learning process using evidence. The educator will articulate connections/rationale between the improved learning and their own changes in practice.

#### **Single Point Rubrics**

Single point competency rubrics are not "pass/fail." They should be used to guide the conversation between educator and evaluator and maintain a common, standards-based vision of what effective practice looks like. Rubrics should be used to identify areas of strength as well as help identify growth opportunities and supports that could help support the educator's ongoing growth.

#### **Characteristics of an Amity Educator with Competencies**

#### Possible Sources of Evidence (For both Impact on Practice and Impact on Students)

- Required observational evidence
- Reviews of practice
- Required student learning evidence aligned to the 3-6 competencies selected at the goal setting conference
- Implementation plans/lesson plan(s)
- Educator learning logs/impact on practice reflection
- Educator created learning materials
- Information about schedule, time, educator practice, student participation, resource use, classroom environment, frequency of meetings/communications, etc.
- Educator and/or student self-reflection
- Student learning artifacts
- Mastery-based demonstrations of achievement
- Observational evidence of students' words, actions, interactions (including quotations when appropriate)
- Rubrics, interim or benchmark assessments, other assessments
- Other artifacts/sources

#### **Educator Reflection**



The end of year process requires the educator to reflect on progress toward their growth goal. The educator will reflect on the following questions:

- What impact did your new learning have on your practice/goal(s), and how do you know?
- What impact did your new learning and practice have on your student learning, growth, and or achievement, and how do you know?
- What challenges did you encounter and what are your next steps with your professional learning?

#### **Evaluator Feedback**

The evaluator will consider all competencies in the single point rubric when evaluating educator performance and providing commendations and recommendations. One competency within pedagogy must be included in either the commendations or recommendations. Feedback consisting of multiple and varied quantitative and qualitative indicators of professional growth.

#### Commendations

• The evaluator uses at least three competencies to provide commendations as evidence of strengths. At least one of these commendations should be related to the educator's goal.

#### Recommendations

• The evaluator uses at least three competencies to provide recommendations of next step actions. At least one of these recommendations should be related to the educator's goal.

#### **End of Year Forms**

- Educator End of Year Self-Reflection Form
- Evaluator End of Year Conference Form

#### TIERED SUPPORT/CORRECTIVE SUPPORT

All educators require access to high-quality, targeted professional learning support to improve practice over time. Educators and their evaluators thoughtfully consider and apply three tiers of support, as appropriate, within an evaluation process. All three tiers of support must be implemented prior to the development of a corrective plan for tenured educators.

A pattern of persistent lack of growth and reflection or resistance to growth-oriented feedback should lead to advancing levels of support with a defined process for placing a tenured educator on a Corrective Support Plan with indicators of success for transitioning out of it. Evaluators must utilize and document all three tiers of support prior to the development of a Corrective Support Plan. The Corrective Support Plan shall be developed in consultation with the evaluator, educator, and their exclusive bargaining representative if applicable.

#### Tier 1

All educators have access to opportunities for professional growth in their role in the District. Tier 1 supports are broadly accessible professional learning opportunities for all educators, inclusive of, but not limited to, collegial professional conversations, classroom visits, available district resources (e.g., books, articles, videos etc.), formal professional learning opportunities developed and designed by district PDEC, and other general support for all educators (e.g., instructional coaches, department chairs). These resources should be identified through a goal setting process by mutual agreement.

#### Tier 2

In addition to Tier 1, Tier 2 supports are more intensive in duration, frequency, and focus (e.g., engaging in a professional learning opportunity, observation of specific classroom practices, instructional coaching, a lesson plan review, conferences with the evaluator, among other agreed upon options etc.) that can be either suggested by the educator and/or recommended by an evaluator.

These supports are not part of a formal corrective action plan but are designed to help an educator who is showing an early pattern of concerns. Tier 2 support should be provided after a conversation between the educator and their evaluator and may include a representative from the collective bargaining unit upon request of the educator or administrator. Tier 2 support should be clearly documented in the feedback provided to the educator.

#### Tier 3

In addition to Tier 1 and Tier 2, Tier 3 supports are responsive to unresolved, previously discussed concerns and are developed in collaboration with the educator and may be assigned by the evaluator. Tier 3 supports have clearly articulated areas of focus, duration of time, and criteria for success, and may include a decision to move to a Corrective Support Plan. Tier 3 supports shall be developed in consultation with the evaluator, educator, and their exclusive bargaining representative for certified educators chosen pursuant to C.G.S. §10-153b. The start



date and duration of time an educator is receiving this level of support should be clearly documented.

#### **Corrective Support Plan**

Evaluators must utilize and document all three tiers of support prior to the development of a Corrective Support Plan for a tenured educator. The Corrective Support Plan shall be developed in consultation with the educator and their exclusive bargaining representative for certified educators.

The Corrective Support Plan is separate from the normal educator growth model and must contain:

- Clear objectives specific to the well documented area of concern;
- Specific indicators of successful growth for remediation of the area of concern;
- Resources, support, and interventions to address the area of concern;
- A defined time frame of at least eight weeks for implementing the resources, support, and interventions;
- Supportive actions from the evaluator.

At the conclusion of the Corrective Support Plan period, a number of outcomes are possible as determined in consultation with the evaluator, educator, and bargaining unit representative. These may include:

- If the educator successfully completes the Corrective Support Plan, the educator returns to Tier 1.
- If the educator fails to meet all of the expectations to improve their performance but has demonstrated growth toward the goals, the length of the plan may be extended to allow more time for another period of up to eight weeks.
- If the educator has failed to make progress or is non-compliant with the Corrective Support Plan, further administrative action may be required. This may include a recommendation for disciplinary action up to and including a recommendation for termination of employment. Such recommendation for termination will be made after a second evaluator reviews the data.

#### **Forms**

Support Plan
Support Plan Progress Report

#### **DISPUTE RESOLUTION PROCESS**

A panel composed of the Assistant Superintendent, President of the Amity Education Association (AEA) or designee, and two neutral people shall resolve disputes where the evaluator and educator cannot agree on goals, the evaluation cycle, feedback on observations, reviews of practice, evidence, reflection on practice, reflection on impact to students, or the successful completion of the learning process.

The appeals process shall function in the following manner:

- a. The educator submits a written appeal to the Assistant Superintendent.
- b. The educator selects a member of the bargaining unit who is also a member of the Professional Development and Evaluation Committee to serve as a neutral 3rd party.
- c. The neutral fourth party is an administrator, assigned by the superintendent who is not the educator's evaluator during the evaluation process.
- d. The four-person committee meets to resolve the issue(s); the goal is to come to consensus on a resolution and make a specific recommendation to the educator within 10 working days of the meeting.

Should the established process not result in a resolution (i.e., no consensus on a given issue or educator rejects the recommendation), the Superintendent will make the final decision; the superintendent's decision cannot be appealed.

In a case where the Assistant Superintendent is the evaluator of the educator involved in the dispute, another administrator not involved with the supervision and evaluation process of the educator, will be chosen by the Superintendent to chair the appeals process.

Claims that the district has failed to follow the established procedures of the evaluation and support program shall be subject to the grievance procedures set forth by the current collective bargaining agreement between the local or regional board of education and the relevant bargaining unit.

#### ADMINISTRATOR EVALUATION

Administrators by definition are educators and as such, most components of the Educator Evaluation and Supervision Plan are appropriate for and apply to them. As such, administrator evaluation will include:

- A Goal Setting Conference; goals may be one-, two-, or three-year goals.
- A Mid-Year Conference;
- An End of Year Reflection Conference; and
- Observations, Site Visits, and Reviews of Practice

For the purpose of observation, administrators will be divided into 2 cohorts.

Cohort 1	Cohort 2
<ul> <li>Who:</li> <li>Administrators new to the position (first two years)</li> <li>Administrators new to Amity Region #5 (first two years)</li> </ul>	<ul> <li>Who:         <ul> <li>Administrators who have achieved tenure in Amity Region #5</li> </ul> </li> </ul>
<ul> <li>What:</li> <li>Two (2) formal observations/site visits (minimum of 30 minutes in length) with pre- and post- conferences.</li> <li>Written and verbal feedback within five (5) school days.</li> </ul>	<ul> <li>What:         <ul> <li>Two (2) mini observations/site visits (10-20 minutes) with written feedback in five (5) days.</li> <li>One (1) review of practice with written and verbal feedback OR a supplemental observation by a</li> </ul> </li> </ul>
<ul> <li>One (1) review of practice with written and verbal feedback.</li> </ul>	colleague or peer may be substituted for one (1) mini observation.

Administrators will be evaluated with the Characteristics of an Amity Administrator with Competencies Single Point Rubric. In the process setting mutually agreed upon goal(s) of goal setting, the administrator should identify three to six (3-6) rubric competencies aligned to the goal; at least one (1) of which must come from the characteristic of Instructional Leadership; the selection of the competencies shall also be mutually agreed upon. The evaluator will consider all competencies in the single point rubric when evaluating administrator performance and providing commendations and recommendations. One competency within Instructional Leadership must be included in either the commendations or recommendations.

#### **Administrator Reflection**

The end of year process requires the educator to reflect on progress toward their growth goal. The educator will reflect on the following questions:

 What impact did your new learning have on your practice/goal(s), and how do you know?



# Amity Regional School District No. 5 Educator Supervision and Evaluation Plan

- What impact did your new learning have on your leadership practice, and/or on educator and/or student learning, growth, and/or achievement, and/or on organizational health, and how do you know?
- What challenges did you encounter and what are your next steps with your professional learning?

#### Possible Sources of Evidence for Administrator Reflection

- Information from site visits
- Strategic plans
- Learning walk/instructional rounds
- Self-reflection (e.g., journals, learning logs)
- Leader created professional learning materials
- Operational artifacts (e.g., schedules, procedural revisions)
- Educator learning outcomes
- Policy updates

- Community communications
- Constituent feedback
- Program development and implementation
- Quantitative measure of whole child development (including, but not limited to, academic, social, emotional, and physical development)
- Systems and structures

Characteristics of an Amity Administrator with Competencies
Administrator Goal Setting Form
Administrator Observation-Site Visit-Review of Practice Form
Mid-Year Conference
Administrator End of Year Self-Reflection Form
Administrator End of Year Conference Form

An administrator is determined to have successfully completed the learning process by demonstrating reflection on practice and its impact on students.

Administrators will have access to Tiered Support and the Dispute Resolution Process. The President of the Amity Administrators' Group (AAG) will serve in lieu of the President of the Amity Education Association (AEA) in the Dispute Resolution Process.

#### **DEFINITIONS**

**Characteristics:** The categories within the single point rubric. The Amity Educator Single-Point Rubric contains 8 characteristics: Knowing and Valuing Students, Providing Supportive Learning Environments, Content, Pedagogy, Collaboration, Stewardship, Lifelong Learning, and Reflection.

**Competencies:** The individual descriptions of the skill (or competency) for each characteristic within the single point rubric. The Amity Educator Single-Point Rubric contains 33 competencies.

Complementary Observation: A complementary observation is an observation with a duration of 10-20 minutes followed by written feedback. Complementary observations are completed by another educator who may have specific content knowledge, TEAM mentor training, or other expertise in Amity rubric competencies. The educator assigned to perform a complementary observation will be identified by the administrator at the goal setting conference. Complementary observations must be completed by fully trained observers. All High School Department Chairs and Middle School Content Leaders will be trained and act as complementary observers; other educators may also be trained as complementary observers. Complementary observers may conduct observations and post-conference feedback. A complementary observation will be shared with the educator and the assigned evaluator.

**Formal Observations (min 30 min):** A formal observation is a structured and planned process of watching, assessing, and evaluating an educator's performance in a significant job function. This may include a pre-conference and post-conference (based on cohort as indicated in the table) and results in written feedback within five school days.

**Mini Observation (10-20 min):** An observation with a duration of 10-20 minutes followed by written feedback.

**Review of Practice:** Reviews of practice are non-classroom observations completed by the evaluator and may include, but are not limited to, observation of delivery of professional learning, data team meetings, observations of coaching/mentoring sessions, review of educator work and student work, or review of other artifacts with written feedback within five school days.

**Single-Point Rubric:** A description of a standard of behavior or performance that represents the enduring understanding of professional practice framed only as a single set of desired outcomes rather than laid out across a rating or scale of performance.

**Supplemental Observation:** A collegial opportunity for an observation from another educator specifically related to content, TEAM module, rubric competencies, goals, or any other Tier 1 support area. The purpose of a supplemental evaluation and the peer completing it should be



discussed at the goal setting and/or mid-year conference. Evidence of completion of the supplemental observation should be included in the educator's end of year reflection.



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# EDUCATOR AND ADMINISTRATOR SUPERVISION AND EVALUATION PLAN FORMS AND SINGLE-POINT RUBRICS



#### Characteristics of an Amity Educator with Competencies Single Point Rubric

#### **KNOWING AND VALUING STUDENTS**

- The educator accepts and respects cultural differences and seeks to understand the influence of culture, bias, and inequities on students' success.
- Interactions between educator and students are consistently positive, and the educator establishes a learning environment that is consistently respectful of students' cultural, social and/or developmental differences.
- The educator is an advocate for all students in and beyond the classroom.
- The educator uses students' interests and backgrounds during interactions with students and monitors the sense of community in the classroom.

#### PROVIDING SUPPORTIVE LEARNING ENVIRONMENTS

- The educator creates a learning environment in which students are willing to take risks and respond to questions and challenges; and students feel safe to make, and learn from, mistakes.
- The educator demonstrates a belief in the importance of learning and personal growth that motivates them to succeed and flourish. Confidence, resilience, persistence, and teamwork that support student perseverance are intentionally developed and celebrated.
- The educator provides students with recognition of their current performance and their knowledge gain relative to the learning goal.
- The educator adapts and creates new strategies for unique student needs and situations.

#### CONTENT

- The educator's explanation of content uses content-specific language and vocabulary, and is accurate, academically rigorous, appropriately scaffolded, and relevant to the experiences of students.
- The educator takes initiative to deepen content knowledge and understands the curriculum individually and in collaboration with colleagues.
- The educator knows the subject matter well and has a good grasp of child development and how students learn.

#### PEDAGOGY

- Learning experiences support curiosity, exploration, agency, and encourage higher order thinking.
- Communication about purpose and content is accurate and clear to students; it supports their active engagement in learning experiences.
- The educator employs differentiated strategies, tasks, and questions that cognitively engage students in constructing new and meaningful learning.
- The educator consistently teaches, models, and/or positively reinforces social skills and/or builds students' capacity to self-regulate and take responsibility for their actions.
- Student collaboration is a key component of learning and engagement in the class, instructional groupings are strategically arranged to support learning and engagement, and effective teamwork is explicitly taught and celebrated.
- Open-ended and higher-level questions and genuine discussions allow students to think critically and offer multiple perspectives, challenging them to deepen understanding.



# Amity Regional School District No. 5 Educator Supervision and Evaluation Plan

- Students engage in multiple ways and represent their ideas and responses through multiple means.
- The educator's responsiveness and adjustments lead to deeper understanding for students and/or new learning experiences.
- The educator uses formative and summative assessments to gather evidence of understanding, analyze progress, and provide constructive feedback.
- The educator uses information from student progress and students' experience of learning to guide their next steps for instruction.

#### **COLLABORATION**

- The educator is a positive team player and collaborates with colleagues to improve teaching and learning.
- The educator listens thoughtfully to other viewpoints and responds constructively to suggestions and criticism.

#### **STEWARDSHIP**

- The educator actively works with colleagues, students, and families to develop and sustain a positive school climate that supports student learning.
- The educator takes initiative in contributing to and leading events, programs, or activities that further the culture of learning in the school and brings the values of the school to life through modeling and positive action. The educator makes a substantial contribution to school events, projects, and initiatives.
- The educator contributes ideas, expertise, and time to the overall mission of the school.

#### LIFELONG LEARNING

- The educator engages in relevant professional learning and applies new learning to practice.
- The educator directs his/her own professional inquiry in learning in collaboration with colleagues and demonstrates curiosity and energy for professional conversations and growth focused on developing knowledge, skills, and mindsets.
- The educator regularly seeks out and identifies high quality opportunities to grow and learn, identifying problems of practice or areas of inquiry that inform individual and collaborative learning opportunities.
- The educator invites feedback from colleagues, plays an active role in the analysis of practice, and works collaboratively to understand and act on feedback.

#### **REFLECTION**

- The educator consistently engages in reflective practice based on multiple sources of evidence that results in the exploration of new ideas and approaches focused on supporting students.
- The educator analyzes the impact of his/her own actions and beliefs on student learning, learns about alternative perspectives and approaches, and begins to build new knowledge and skills that enhance learning.
- Based on reflection, the educator considers multiple paths forward; communicates a commitment to the success of students; and plans, practices, and implements improvements.



# Characteristics of an Amity Administrator with Competencies Single Point Rubric

#### **KNOWING AND VALUING STUDENTS**

- The administrator accepts and respects cultural differences and seeks to understand the influence of culture, bias, and inequities on students' success.
- Interactions between administrator and students are consistently positive, and the administrator
  establishes a school environment that is consistently respectful of students' cultural, social and/or
  developmental differences.
- The administrator is an advocate for all students in and beyond the classroom.
- The administrator uses students' interests and backgrounds during interactions with students and monitors the sense of community in the school.

#### PROVIDING SUPPORTIVE LEARNING ENVIRONMENTS

- The administrator creates a school environment in which students are willing to take risks and respond to challenges; and students feel safe to make, and learn from, mistakes.
- The administrator demonstrates a belief in the importance of learning and personal growth that motivates them to succeed and flourish. Confidence, resilience, persistence, and teamwork that support student perseverance are intentionally developed and celebrated.

#### **COLLABORATION**

- The administrator is a positive team player and collaborates with colleagues to improve teaching and learning.
- The administrator listens thoughtfully to other viewpoints and responds constructively to suggestions and criticism.

#### **STEWARDSHIP**

- The administrator actively works with colleagues, students, and families to develop and sustain a positive school climate that supports student learning.
- The administrator takes initiative in contributing to and leading events, programs, or activities that further
  the culture of learning in the school and brings the values of the school to life through modeling and
  positive action. The administrator makes a substantial contribution to school events, projects, and
  initiatives.

#### LIFELONG LEARNING

- The administrator engages in relevant professional learning and applies new learning to practice.
- The administrator directs his/her own professional inquiry in learning in collaboration with colleagues and demonstrates curiosity and energy for professional conversations and growth focused on developing knowledge, skills, and mindsets.
- The administrator regularly seeks out and identifies high quality opportunities to grow and learn, identifying problems of practice or areas of inquiry that inform individual and collaborative learning opportunities.
- The administrator invites feedback from colleagues, plays an active role in the analysis of practice, and works collaboratively to understand and act on feedback.



# Amity Regional School District No. 5 Educator Supervision and Evaluation Plan

#### REFLECTION

- The administrator consistently engages in reflective practice based on multiple sources of evidence that results in the exploration of new ideas and approaches focused on supporting students.
- The administrator analyzes the impact of his/her own actions and beliefs on student learning, learns about alternative perspectives and approaches, and begins to build new knowledge and skills that enhance learning.
- Based on reflection, the administrator considers multiple paths forward; communicates a commitment to the success of students; and plans, practices, and implements improvements.

#### **INSTRUCTIONAL LEADERSHIP**

- The administrator develops, implements and sustains shared vision, mission and goals that articulate high expectations for all students.
- The administrator creates and implements cohesive improvement plans and goals that address student and staff learning needs; the plan aligns district goals, teacher goals, school or district resources, and best practices of instruction and the organization.
- The administrator engages relevant stakeholders to develop, implement and sustain the shared school or district vision, mission and goals, and identifies and addresses barriers to achieving the vision, mission and goals.
- The administrator works with staff to develop a system to implement and/or evaluate curriculum and
  instruction aligned to state and national standards and ensures the application of learning in authentic
  settings.
- The administrator promotes and models evidence-based instructional strategies and practices that address the diverse needs of students.
- The administrator works with staff to implement and evaluate formative and summative assessments that drive instructional decisions.
- The administrator analyzes varied sources of data about current practices and outcomes to guide ongoing decision-making that addresses student and/or adult learning needs and progress toward the school or district vision, mission and goals.
- The administrator develops collaborative processes for staff to analyze student work, monitor student progress, and examine and adjust instruction to meet the diverse needs of students.
- The administrator engages staff in solving schoolwide or districtwide challenges related to student success and achievement.

#### **OPERATIONAL LEADERSHIP**

- The administrator develops and maintains positive and trusting relationships with school and district staff and external resources to recruit and retain highly qualified and diverse staff.
- The administrator provides multiple conditions, including support, time, or resources for professional learning, that lead to improved practice.
- The administrator evaluates staff using sources of evidence such as observation, reviews of practice, collegial dialogue, and student-learning data, which results in improved teaching and learning.
- The administrator regularly provides clear, timely and actionable feedback based on evidence.
- The administrator leads difficult conversations about performance or growth to strengthen teaching and enhance student learning.
- The administrator proactively identifies and addresses issues and concerns that support a positive learning environment.



#### Amity Regional School District No. 5 Educator Supervision and Evaluation Plan

- The administrator implements communication systems that assure the accurate and timely exchange of information.
- The administrator develops, implements, and monitors a transparent, fiscally responsible budget aligned to the school and district improvement plans and district, state and federal regulations.
- The administrator establishes, implements, and monitors expectations for student conduct aligned to the
  policies of the district, and provides appropriate training for staff and students to uphold these
  expectations.

	Educator Go	al Setting Form	
Educator Name:	School Year:		Location:
Completed by Educ		<mark>eflection</mark> l end-of-year reflec	tion from prior school year.
Succinctly capture your self- reflection here; consider using the Sample Questions found within the model to guide your thinking.			
tilliking.			
Goal	l, Rationale, Alignment		earning Plan
	Completed	d by Educator	
Based on your reflection above, what is/are your goal(s)? Include a rationale for the length of your goal (1, 2, 3 year).			
What evidence of educator learning, student learning, growth and achievement will you use to reflect,			

your goal?

For multi-year goal(s),
what might be the
potential focus of years 2
and 3 (to be revisited and
revised annually and as
needed throughout the
learning process)?

monitor and adjust your goal? What is your learning plan to support achieving

In what ways might this goal(s) contribute to the school and/or district's vision, mission, and strategic goals?



Based on your self-reflection, identify 3-6 rubric competencies aligned to the goal; at least one of which must come from the characteristic of Pedagogy.

KN	OWING AND VALUING STUDENTS
	☐The educator accepts and respects cultural differences and seeks to understand the influence of culture, bias, and inequities on students' success.
	□Interactions between educator and students are consistently positive, and the educator establishes a learning environment that is consistently respectful of students' cultural, social and/or developmental differences.
	$\Box$ The educator is an advocate for all students in and beyond the classroom.
	☐ The educator uses students' interests and backgrounds during interactions with students and monitors the sense of community in the classroom.
PRO	OVIDING SUPPORTIVE LEARNING ENVIRONMENTS
	☐ The educator creates a learning environment in which students are willing to take risks and respond to questions and challenges; and students feel safe to make, and learn from, mistakes.
	☐ The educator demonstrates a belief in the importance of learning and personal growth that motivates them to succeed and flourish. Confidence, resilience, persistence, and teamwork that support student perseverance are intentionally developed and celebrated.
	☐The educator provides students with recognition of their current performance and their knowledge gain relative to the learning goal.
	☐The educator adapts and creates new strategies for unique student needs and situations.
CO	NTENT
	<ul> <li>□The educator's explanation of content uses content-specific language and vocabulary, and is accurate, academically rigorous, appropriately scaffolded, and relevant to the experiences of students.</li> <li>□The educator takes initiative to deepen content knowledge and understands the curriculum individually and in collaboration with colleagues.</li> </ul>
	☐ The educator knows the subject matter well and has a good grasp of child development and how students learn.
PEC	DAGOGY (at least one (or three) competency must be marked in pedagogy)
	☐Learning experiences support curiosity, exploration, agency, and encourage higher order thinking.
	□Communication about purpose and content is accurate and clear to students; it supports their active engagement in learning experiences.
	☐The educator employs differentiated strategies, tasks, and questions that cognitively engage students in constructing new and meaningful learning.
	☐The educator consistently teaches, models, and/or positively reinforces social skills and/or builds students' capacity to self-regulate and take responsibility for their actions.
	☐ Student collaboration is a key component of learning and engagement in the class, instructional groupings are strategically arranged to support learning and engagement, and effective teamwork is explicitly taught and celebrated.
	□Open-ended and higher-level questions and genuine discussions allow students to think critically and offer multiple perspectives, challenging them to deepen understanding.
	☐ Students engage in multiple ways and represent their ideas and responses through multiple means.
	☐The educator's responsiveness and adjustments lead to deeper understanding for students and/or new learning experiences.
	☐The educator uses formative and summative assessments to gather evidence of understanding, analyze progress, and provide constructive feedback.



☐The educator uses information from student progress and students' experience of learning to guide their next steps for instruction.
COLLABORATION
☐The educator is a positive team player and collaborates with colleagues to improve teaching and learning. ☐The educator listens thoughtfully to other viewpoints and responds constructively to suggestions and criticism.
STEWARDSHIP
☐The educator actively works with colleagues, students, and families to develop and sustain a positive school climate that supports student learning.
☐ The educator takes initiative in contributing to and leading events, programs, or activities that further the culture of learning in the school and brings the values of the school to life through modeling and positive action. The educator makes a substantial contribution to school events, projects, and initiatives.
☐The educator contributes ideas, expertise, and time to the overall mission of the school.
LIFELONG LEARNING
☐The educator engages in relevant professional learning and applies new learning to practice.
☐The educator directs his/her own professional inquiry in learning in collaboration with colleagues and demonstrates curiosity and energy for professional conversations and growth focused on developing knowledge, skills, and mindsets.
☐ The educator regularly seeks out and identifies high quality opportunities to grow and learn, identifying problems of practice or areas of inquiry that inform individual and collaborative learning opportunities.
☐The educator invites feedback from colleagues, plays an active role in the analysis of practice, and works collaboratively to understand and act on feedback.
REFLECTION

- ☐ The educator consistently engages in reflective practice based on multiple sources of evidence that results in the exploration of new ideas and approaches focused on supporting students.
- ☐ The educator analyzes the impact of his/her own actions and beliefs on student learning, learns about alternative perspectives and approaches, and begins to build new knowledge and skills that enhance learning.
- ☐Based on reflection, the educator considers multiple paths forward; communicates a commitment to the success of students; and plans, practices, and implements improvements.

Goal Setting Conference  Completed by Evaluator (By October 15)					
Evaluator Name: Educator Cohort:					
	□Cohort 1				
	□Cohort 2A				
□Cohort 2B					
Notes:	Supports Required/Suggested:				
	☐ Tier 1				
	☐ Tier 2				
	☐ Tier 3				



### **Self-Reflection Questions**

- Thinking about the success and challenges you may have encountered last year, or at the start of this year, what questions do you have about teaching and learning?
   What new learning might you want to explore to inform your understanding of these questions and professional practice?
- In reviewing the rubric, what areas emerge as opportunities for your professional learning and practice?
- Based on your current students'/adult learners' strengths and needs, what new learning might you explore to address the needs?
- Based on knowledge of your students/adult learners, and/or knowledge of school/program goals, are there any new strategies or methods you'd like to explore and implement this year?
- How do you see yourself contributing to the school or district's mission, vision, and/or Portrait of a Graduate and what strategies can you learn more about to support that focus?
- What are you considering for your learning goal?
- What will it look like when you achieve your goal?

### **Professional Learning and Action Questions**

### *Indicators of Success*

- What guestion will you focus on to address your goals?
- What are the criteria for an accomplished practice?
- How do you plan to collect and analyze evidence to assess progress toward your goals?
- What research/professional readings might you explore to support your professional learning and achieve your goal?
- What specific professional learning might you need to achieve your goal?
- What support might you need from your colleagues, evaluator, others? How frequently?
- How might you apply your learning to practice? How often?

### Determine Evidence

- What evidence might you collect and analyze to understand progress toward your goal? Quantitative or qualitative or both?
- What ways would you like your evaluator to collect data/evidence for feedback?
- From how many different situations should we examine data/evidence?
- What are the advantages and disadvantages of the identified evidence?
- How will the data help us to analyze your practice?
- What is your timeline for collecting this evidence and measuring impact?
- What are the anticipated challenges or obstacles, and how do you plan to address
- How might you communicate/share your professional learning to your colleagues or families?



- What opportunities for professional learning do you believe would be beneficial for your growth as an educator?
- In what ways can we encourage collaboration and communication among colleagues to promote a culture of sharing best practices?

•				
Administrator Goal Setting Form				
<b>Educator Name:</b>	School Year:		Location:	
	Self-Reflect	ion		
Completed by Educator based off goals and end-of-year reflection from prior school year.				
Succinctly capture your				
self- reflection here;				
consider using the Sample				
Questions found within the				
model to guide your				
thinking.				
Goal, Rationale, Alignment and Professional Learning Plan				

Goal, Rationale, Alignment and Professional Learning Plan				
	Completed by Educator			
Based on your reflection				
above, what is/are your				
goal(s)? Include a rationale				
for the length of your goal				
(1, 2, 3 year).				
What evidence of leader				
learning, and/or educator				
learning, and/or student				
growth and achievement,				
and/or organizational				
measures will you use to				
reflect, monitor, and				
adjust your goal? What is				
your learning plan to				
support achieving your				
goal?				
For multi-year goal(s),				
what might be the				
potential focus of years 2				
and 3 (to be revisited and				
revised annually and as				
needed throughout the				
learning process)?				
In what ways might this				
goal(s) contribute to the				
school and/or district's				



vision, mission, and	
strategic goals?	



Based on your self-reflection, identify 3-6 rubric competencies aligned to the goal; at least one of which must come from the characteristic of Instructional Leadership.

KNOWING AND VALUING STUDENTS
☐The administrator accepts and respects cultural differences and seeks to understand the influence of culture, bias, and inequities on students' success.
☐Interactions between administrator and students are consistently positive, and the administrator establishes a school environment that is consistently respectful of students' cultural, social and/or developmental differences.
☐ The administrator is an advocate for all students in and beyond the classroom. ☐ The administrator uses students' interests and backgrounds during interactions with students and monitors the sense of community in the school.
PROVIDING SUPPORTIVE LEARNING ENVIRONMENTS
☐ The administrator creates a school environment in which students are willing to take risks and respond to challenges; and students feel safe to make, and learn from, mistakes. ☐ The administrator demonstrates a belief in the importance of learning and personal growth that motivates them to succeed and flourish. Confidence, resilience, persistence, and teamwork that support student
perseverance are intentionally developed and celebrated.
COLLABORATION
☐The administrator is a positive team player and collaborates with colleagues to improve teaching and
learning.
$\Box$ The administrator listens thoughtfully to other viewpoints and responds constructively to suggestions and criticism.
STEWARDSHIP
$\Box$ The administrator actively works with colleagues, students, and families to develop and sustain a positive school climate that supports student learning.
☐The administrator takes initiative in contributing to and leading events, programs, or activities that further the culture of learning in the school and brings the values of the school to life through modeling and positive action. The administrator makes a substantial contribution to school events, projects, and initiatives.
LIFELONG LEARNING
☐ The administrator engages in relevant professional learning and applies new learning to practice. ☐ The administrator directs his/her own professional inquiry in learning in collaboration with colleagues and demonstrates curiosity and energy for professional conversations and growth focused on developing knowledge, skills, and mindsets.
☐ The administrator regularly seeks out and identifies high quality opportunities to grow and learn, identifying problems of practice or areas of inquiry that inform individual and collaborative learning opportunities. ☐ The administrator invites feedback from colleagues, plays an active role in the analysis of practice, and works collaboratively to understand and act on feedback.



		CT	

KELL	ECTION
!   	☐ The administrator consistently engages in reflective practice based on multiple sources of evidence that results in the exploration of new ideas and approaches focused on supporting students. ☐ The administrator analyzes the impact of his/her own actions and beliefs on student learning, learns about alternative perspectives and approaches, and begins to build new knowledge and skills that enhance
I	earning.  Based on reflection, the administrator considers multiple paths forward; communicates a commitment to the success of students; and plans, practices, and implements improvements.
INST	RUCTIONAL LEADERSHIP
	☐The administrator develops, implements and sustains shared vision, mission and goals that articulate high expectations for all students.
! !	☐The administrator creates and implements cohesive improvement plans and goals that address student and staff learning needs; the plan aligns district goals, teacher goals, school or district resources, and best practices of instruction and the organization.
[ (	☐The administrator engages relevant stakeholders to develop, implement and sustain the shared school or district vision, mission and goals, and identifies and addresses barriers to achieving the vision, mission and goals.
i	☐The administrator works with staff to develop a system to implement and/or evaluate curriculum and nstruction aligned to state and national standards and ensures the application of learning in authentic settings.
1	☐ The administrator promotes and models evidence-based instructional strategies and practices that address the diverse needs of students.
[	☐ The administrator works with staff to implement and evaluate formative and summative assessments that drive instructional decisions.
(	☐The administrator analyzes varied sources of data about current practices and outcomes to guide ongoing decision-making that addresses student and/or adult learning needs and progress toward the school or district vision, mission and goals.
[	☐The administrator develops collaborative processes for staff to analyze student work, monitor student progress, and examine and adjust instruction to meet the diverse needs of students.
[	☐ The administrator engages staff in solving schoolwide or districtwide challenges related to student success and achievement.
OPER	RATIONAL LEADERSHIP
I	☐The administrator develops and maintains positive and trusting relationships with school and district staff and external resources to recruit and retain highly qualified and diverse staff.
I	☐The administrator provides multiple conditions, including support, time, or resources for professional earning, that lead to improved practice.
I	☐The administrator evaluates staff using sources of evidence such as observation, reviews of practice, collegial dialogue, and student-learning data, which results in improved teaching and learning.
	☐The administrator regularly provides clear, timely and actionable feedback based on evidence.
1	☐The administrator leads difficult conversations about performance or growth to strengthen teaching and
I	enhance student learning.  The administrator proactively identifies and addresses issues and concerns that support a positive learning
ĺ	environment.  The administrator implements communication systems that assure the accurate and timely exchange of
[	nformation. $\Box$ The administrator develops, implements, and monitors a transparent, fiscally responsible budget aligned to
t	the school and district improvement plans and district, state and federal regulations.



☐ The administrator establishes, implements, and monitors expectations for student conduct aligned to the policies of the district, and provides appropriate training for staff and students to uphold these expectations.

Administrator Goal Setting Conference				
Completed by Evaluator (By October 15)				
Evaluator Name:	Administrator Cohort:			
	□Cohort 1			
	□Cohort 2			
Notes:	Supports Required/Suggested:			
	☐ Tier 1			
	☐ Tier 2			
	☐ Tier 3			



### **Self-Reflection Questions**

- Thinking about the success and challenges you may have encountered last year, or at the start of this year, what questions do you have about leadership and organizational well-being? What new learning might you want to explore to inform your understanding of these questions and professional leadership practice?
- In reviewing the rubric, what areas emerge as opportunities for your professional learning and practice?
- Based on your current organization's strengths and needs, and/or knowledge of district/school/program goals, what new learning might you explore to address the needs?
- Based on knowledge of your students/adult learners, and/or knowledge of school/program goals, are there any new strategies or methods you'd like to explore and implement this year?
- How do you see yourself contributing to the school or district's mission, vision, and/or Portrait of a Graduate and what strategies can you learn more about to support that focus?
- What are you considering for your learning goal?
- What will it look like when you achieve your goal?

### **Professional Learning and Action Questions**

### **Indicators of Success**

- What question will you focus on to address your goals?
- What are the criteria for an accomplished practice?
- How do you plan to collect and analyze evidence to assess progress toward your goals?
- What research/professional readings might you explore to support your professional learning and achieve your goal?
- What specific professional learning might you need to achieve your goal?
- What support might you need from your colleagues, evaluator, others? How frequently?
- How might you apply your learning to practice? How often?

#### Determine Evidence

- What evidence might you collect and analyze to understand progress toward your goal? Quantitative or qualitative or both?
- What ways would you like your evaluator to collect data/evidence for feedback?
- From how many different situations should we examine data/evidence?
- What are the advantages and disadvantages of the identified evidence?
- How will the data help us to analyze your practice?
- What is your timeline for collecting this evidence and measuring impact?
- What are the anticipated challenges or obstacles, and how do you plan to address them?



- How might you communicate/share your professional learning to your colleagues or families?
- What opportunities for professional learning do you believe would be beneficial for your growth as an educator?
- In what ways can we encourage collaboration and communication among colleagues to promote a culture of sharing best practices?

Mid-Year Check-in: Reflection, Adjustment(s), & Next Steps  Completed by Educator			
Name:	ame: Location:		
What has been your progress to-date on your professional learning and how do you know?	Self-Reflection:		
Links to Evidence:			

### **Mid-Year Conference**

Completed by Evaluator

(Cohort 1 Completed by February 1; Cohort 2 Completed by March 1)

### **Date of Mid-Year Conference:**

**Feedback to Educator** (Feedback regarding progress on professional learning and progress toward goa(s)l. Include change in tiered supports, if recommended.):

The questions below are to guide your reflection. You do not need to answer all the questions.

### **Professional Learning and Action Questions**

Analysis of Evidence

- What do you observe in your evidence?
- What patterns, themes, or outliers do you notice?
- What does the evidence say about how you are doing in relation to your goal and indicators of success?
- Based on the evidence and your practice overall, what are your strengths?
- In what aspect do you want to continue to grow or refine your knowledge, skill, practice?

End-of-Year Reflection & Feedback Process					
Name:		School Year:		Location:	
		Self-Reflecti	_		
What impact did your new learning have on your practice/goal(s), and how do you know?  What impact did your new learning and practice have on your student learning, growth, and or achievement, and how do	Self-I	Completed by Ed	ducator		
you know?  What challenges did you encounter and what are your next steps with your professional learning?  Links to Evidence:					

### **Professional Learning and Action Questions**

Learning Reflection and Next Steps

- What is clear to you now?
- What are you learning?
- What do you understand now that you didn't understand as clearly before?
- How will this learning influence future actions?
- What is a single sentence conclusion that represents your learning?
- Under what circumstance might this conclusion not be true?
- What are ways you continue to refine your practice?
- What more do you want to learn and practice?
- How might you accomplish that? What is your next plan?
- What resources and support do you want or need?
- Once learning has been implemented: What effect did the learning have on practice, students?



### Reflect on the Feedback Process

- In what ways did my engagement with you support your learning?
- What did I do as a learning partner that helped you as a learner and how did it help?

### **Self-Reflection Questions**

- Thinking about the success and challenges you may have encountered this year, what questions do you have about teaching and learning? What new learning might you want to explore to inform your understanding of these questions and professional practice?
- In reviewing the rubric, what areas emerge as opportunities for your professional learning and
- practice?
- Based on your experiences from this past year, are there any new strategies or methods you'd like to explore and implement next year?
- How do you see yourself contributing to the school or district's mission, vision, and/or Portrait of a Graduate and what strategies can you learn more about to support that focus?
- What are you considering for your learning goal next year?
- What would it look like to achieve that goal for next year?

End-of-Year Conference				
Completed by Evaluator prior to the educator's last work day				
Educator Name:		Location:		
Evaluator Name:		School Year:		
	Summary	of Conference		
Development of new learn	ing & impact on practice			
related to goal				
Impact on student learning	, growth, and			
achievement				
		ack & Growth Criteria		
		ed in either the commend	lations or recommendations	
Commendations (3 minimum	•			
At least one related to the				
Recommendations (3 mini	•			
At least one related to the			T	
Successful Completion of t	he Evaluative Cycle	☐ Yes	□ No	
Supports Required/Suggest		If Tier 2 and/or Tier 3, p	lease specify strategies:	
Are tiered supports require	-	•		
tier 1 (included in feedback	k above)?			
☐ Not applicable				
☐ Tier 2				
☐ Tier 3				
<b>Cohort for Next School</b>	☐Cohort 1	☐Cohort 2A	☐Cohort 2	
Year		☐Cohort 2B	(Administrators Only)	
For multi-year goals only:		☐ Educator will continue multi-year goal.		
<ul> <li>What adjustments are needed to the</li> </ul>		☐ Educator will adjust multi-year goal.		
goal(s)?		☐ Educator completed multi-year goal.		
<ul> <li>Why?</li> </ul>		·		
<ul> <li>How might adjustments impact the timing of</li> </ul>		Notes: Click or tap here	to enter text.	
the goal(s)?				
<b>Educator Signature:</b> Click or tap here to enter text.		<b>Date:</b> Click or tap to enter a date.		
<b>Evaluator Signature:</b> Click or tap here to enter text.		Date: Click or tap to	enter a date.	

Administrator End-of-Year Reflection & Feedback Process				
Name:		School Year:	Location:	
Self-Reflection  Completed by Educator				
What impact did your new learning have on your practice/goal(s), and how do you know?	Self-I	Reflection:		
What impact did your new learning have on your leadership practice, and/or on educator and/or student learning, growth, and/or achievement, and/or on organizational health, and how do you know?				
What challenges did you encounter and what are your next steps with your professional learning?				
Links to Evidence:				

### **Professional Learning and Action Questions**

Learning Reflection and Next Steps

- What is clear to you now?
- What are you learning?
- What do you understand now that you didn't understand as clearly before?
- How will this learning influence future actions?
- What is a single sentence conclusion that represents your learning?
- Under what circumstance might this conclusion not be true?
- What are ways you continue to refine your practice?
- What more do you want to learn and practice?
- How might you accomplish that? What is your next plan?



- What resources and support do you want or need?
- Once learning has been implemented: What effect did the learning have on practice, students?

### Reflect on the Feedback Process

- In what ways did my engagement with you support your learning?
- What did I do as a learning partner that helped you as a learner and how did it help?

### **Self-Reflection Questions**

- Thinking about the success and challenges you may have encountered last year, or at the start of this year, what questions do you have about leadership and organizational well-being? What new learning might you want to explore to inform your understanding of these questions and professional leadership practice?
- In reviewing the rubric, what areas emerge as opportunities for your professional learning and practice?
- Based on your current organization's strengths and needs, and/or knowledge of district/school/program goals, what new learning might you explore to address the needs?
- Based on knowledge of your students/adult learners, and/or knowledge of school/program goals, are there any new strategies or methods you'd like to explore and implement this year?
- How do you see yourself contributing to the school or district's mission, vision, and/or Portrait of a Graduate and what strategies can you learn more about to support that focus?
- What are you considering for your learning goal?
- What will it look like when you achieve your goal?

Administrator End-of-Year Conference  Completed by Evaluator prior to the educator's last work day				
Educator Name:		Location:		
Evaluator Name:		School Year:		
	Summary	of Conference		
Development of new learning & imprelated to goal	act on practice			
Impact on educator and/or student I growth, and achievement, and/or or health				
Some competency within instru	ctional leadershi	ack & Growth Criteri p must be included in nendations		
Commendations (3 minimum)  At least one related to the educator's  Recommendations (3 minimum)  At least one related to the educator's				
Successful Completion of the Evaluative Cycle		□ Yes	□ No	
Supports Required/Suggested  Are tiered supports required above and beyond tier 1 (included in feedback above)?		If Tier 2 and/or Tier •	3, please specify strategies:	
Cohort for Next School Year	☐Cohort 1		□Cohort 2	
<ul> <li>For multi-year goals only:</li> <li>What adjustments are needed to the goal(s)?</li> <li>Why?</li> <li>How might adjustments impact the timing of the goal(s)?</li> </ul>		<ul> <li>□ Educator will continue multi-year goal.</li> <li>□ Educator will adjust multi-year goal.</li> <li>□ Educator completed multi-year goal.</li> <li>Notes: Click or tap here to enter text.</li> </ul>		
Educator Signature: Click or tap here	e to enter text.	Date: Click or tap to enter a date.		
Evaluator Signature: Click or tap her	e to enter text.	<b>Date:</b> Click or tap to enter a date.		

Educator Observation Form				
Educator Name:		Observer Name:		
Class Name & Period:		Date of Observation:		
Observation Type: ☐Formal	w/ Pre and Post	☐Formal w/ Post	□Mini	
	Pre-Observation (fo	r Cohort 1 Participants (	Only)	
	Complete	ed by the Educator		
Lesson Plan	*Upload and provide	e hyperlink here, as appr	opriate	
Pre-Conference Notes including the				
identified competency(ies) focus for the				
observation.				
Observation				
Completed by the Evaluator				
Observation Notes:				
Post-Observation Reflection (Cohort 1 and 2A Participants)				
Completed by the Educator				
What does today's evidence tell you?				
Are there patterns, trends, or outliers?				
How will our collaborative reflection help				
you move forward and apply your				
learning in your next steps?				
Post-Observation Conference Feedback				
Completed by the Evaluator with the Observational Competencies				
Conference Feedback:				



EDUCATOR OBSERVATIONAL COMPETENCIES			
Evidence of Strengths		Evidence for Growth	
	KNOWING AND VALUING STUDENTS		
	☐The educator accepts and respects cultural		
	differences and seeks to understand the influence of		
	culture, bias, and inequities on students' success.		
	☐ Interactions between educator and students are		
	consistently positive, and the educator establishes a		
	learning environment that is consistently respectful		
	of students' cultural, social and/or developmental		
	differences.		
	☐The educator is an advocate for all students in and		
	beyond the classroom.		
	$\square$ The educator uses students' interests and		
	backgrounds during interactions with students and		
	monitors the sense of community in the classroom.		
	PROVIDING SUPPORTIVE LEARNING		
	ENVIRONMENTS		
	☐The educator creates a learning environment in		
	which students are willing to take risks and respond		
	to questions and challenges; and students feel safe		
	to make, and learn from, mistakes.		
	$\Box$ The educator demonstrates a belief in the		
	importance of learning and personal growth that		
	motivates them to succeed and flourish.		
	Confidence, resilience, persistence, and teamwork		
	that support student perseverance are intentionally		
	developed and celebrated.		
	☐ The educator provides students with recognition		
	of their current performance and their knowledge		
	gain relative to the learning goal.		
	☐The educator adapts and creates new strategies		
	for unique student needs and situations.		
	CONTENT		



☐The educator's explanation of content uses	
content-specific language and vocabulary, and is	
accurate, academically rigorous, appropriately	
scaffolded, and relevant to the experiences of	
students.	
☐The educator knows the subject matter well and	
has a good grasp of child development and how	
students learn.	
PEDAGOGY	
☐ Learning experiences support curiosity,	
exploration, agency, and encourage higher order	
thinking.	
☐ Communication about purpose and content is	
accurate and clear to students; it supports their	
active engagement in learning experiences.	
☐ The educator employs differentiated strategies,	
tasks, and questions that cognitively engage students	
in constructing new and meaningful learning.	
$\Box$ The educator consistently teaches, models, and/or	
positively reinforces social skills and/or builds	
students' capacity to self-regulate and take	
responsibility for their actions.	
$\square$ Student collaboration is a key component of	
learning and engagement in the class, instructional	
groupings are strategically arranged to support	
learning and engagement, and effective teamwork is	
explicitly taught and celebrated.	
☐ Open-ended and higher-level questions and	
genuine discussions allow students to think critically	
and offer multiple perspectives, challenging them to	
deepen understanding.	
☐ Students engage in multiple ways and represent	
their ideas and responses through multiple means.	



	☐The educator's responsiveness and adjustmen	ts
	lead to deeper understanding for students and/o	or
	new learning experiences.	
	$\Box$ The educator uses formative and summative	
	assessments to gather evidence of understanding	g,
	analyze progress, and provide constructive feed	pack.
	$\Box$ The educator uses information from student	
	progress and students' experience of learning to	
	guide their next steps for instruction.	
	COLLABORATION	
	$\Box$ The educator is a positive team player and	
	collaborates with colleagues to improve teaching	g and
	learning.	
	☐ The educator listens thoughtfully to other	
	viewpoints and responds constructively to	
	suggestions and criticism.	
	REFLECTION	
	☐ Based on reflection, the educator considers	
	multiple paths forward; communicates a	
	commitment to the success of students; and pla	ns,
ı	practices, and implements improvements.	

Educator Review of Practice Form				
Educator Name: Date of Review:				
Pre-Review of Practice				
Сс	ompleted by the Educator as appropriate to t	he review		
*Upload and provide hyperlink(s) here, as appropriate				
Pre-Review of Practice Notes (including				
the identified competency(ies) focus for				
the review of practice).				
	Review of Practice Conference			
	Completed by the Evaluator with the Compe	tencies		
Review of Practice Notes and Feedback:				
	REVIEW OF PRACTICE COMPETENCIES			
Evidence of Strengths		Evidence for Growth		
	KNOWING AND VALUING STUDENTS			
	☐ The educator accepts and respects cultural			
	differences and seeks to understand the influence			
	culture, bias, and inequities on students' success.			
	☐ The educator is an advocate for all students in	and		
	beyond the classroom.  PROVIDING SUPPORTIVE LEARNING ENVIRONM	FAIT		
	☐The educator creates a learning environment i which students are willing to take risks and response.			
	to questions and challenges; and students feel safe			
	to make, and learn from, mistakes.			
	☐ The educator demonstrates a belief in the			
	importance of learning and personal growth that			
	motivates them to succeed and flourish. Confiden			

resilience, persistence, and teamwork that support



student perseverance are intentionally developed	
and celebrated.	
☐The educator adapts and creates new strategies	
for unique student needs and situations.	
 CONTENT	
☐ The educator takes initiative to deepen content	
knowledge and understands the curriculum	
individually and in collaboration with colleagues.	
☐The educator knows the subject matter well and	
has a good grasp of child development and how	
students learn.	
 PEDAGOGY	
☐ Learning experiences support curiosity,	
exploration, agency, and encourage higher order	
thinking.	
☐The educator uses formative and summative	
assessments to gather evidence of understanding,	
analyze progress, and provide constructive feedback.	
☐The educator uses information from student	
progress and students' experience of learning to	
guide their next steps for instruction.	
COLLABORATION	
☐The educator is a positive team player and	
collaborates with colleagues to improve teaching and	
learning.	
☐ The educator listens thoughtfully to other	
viewpoints and responds constructively to	
suggestions and criticism.	
STEWARDSHIP	
$\Box$ The educator actively works with colleagues,	
students, and families to develop and sustain a	
positive school climate that supports student	
learning.	
☐ The educator takes initiative in contributing to and	
leading events programs or activities that further	



the culture of learning in the school and brings the
values of the school to life through modeling and
positive action. The educator makes a substantial
contribution to school events, projects, and
initiatives.
☐The educator contributes ideas, expertise, and
time to the overall mission of the school.
LIFE-LONG LEARNING
☐ The educator engages in relevant professional
learning and applies new learning to practice.
☐The educator directs his/her own professional
inquiry in learning in collaboration with colleagues
and demonstrates curiosity and energy for
professional conversations and growth focused on
developing knowledge, skills, and mindsets.
☐ The educator regularly seeks out and identifies
high quality opportunities to grow and learn,
identifying problems of practice or areas of inquiry
that inform individual and collaborative learning
opportunities.
☐ The educator invites feedback from colleagues,
plays an active role in the analysis of practice, and
works collaboratively to understand and act on
feedback.
REFLECTION
☐ The educator consistently engages in reflective
practice based on multiple sources of evidence that
results in the exploration of new ideas and
approaches focused on supporting students.
☐The educator analyzes the impact of his/her own
actions and beliefs on student learning, learns about
alternative perspectives and approaches, and begins
to build new knowledge and skills that enhance
learning.



☐ Based on reflection, the educator considers
multiple paths forward; communicates a
commitment to the success of students; and plans,
practices, and implements improvements.

Administrator Observation-Site Visit-Review of Practice Form						
Educator Name: Observer Name:						
Class Name & Period:			Date of Observation	n:		
Observation Type:			□Mini	□s	Site Visit	☐Review of Practice
			ator Observation			
	Pre-O	bservation/Site Visit	•	cipants Only	y)	
		Completed	by the Educator			
Lesson Plan	*	Upload and provide	hyperlink here, as a	ppropriate		
Pre-Conference Notes	s including the					
identified competency(ies) focus for the						
observation.						
Observation/Site Visit						
Completed by the Evaluator						
Observation Notes:						
Post-Observation/Site Visit Reflection (Cohort 1 and 2 Participants)						
Completed by the Educator						
What does today's ev	idence tell you?					
Are there patterns, tre	ends, or outliers?					
How will our collaborative reflection help						
you move forward and apply your						
learning in your next s	steps?					
	P	ost-Observation/Site	Visit Conference F	eedback		
Completed by the Evaluator with the Competencies						
Conference Feedback	:					

Administrator Review of Practice				
Pre-Review of Practice				
Completed by the Educator as appropriate to the review				
Evidence	*Upload and provide hyperlink(s) here, as appropriate			
Pre-Review of Practice Notes (including				
the identified competency(ies) focus for				
the review of practice).				
Review of Practice Conference				
Completed by the Evaluator with the Competencies				
Review of Practice Notes and Feedback:				

ADMINISTRATOR COMPETENCIES			
Evidence of Strengths		Evidence for Growth	
	KNOWING AND VALUING STUDENTS		
	☐The administrator accepts and respects cultural		
	differences and seeks to understand the influence of		
	culture, bias, and inequities on students' success.		
	☐ Interactions between administrator and students		
	are consistently positive, and the educator		
establishes a learning environment that is			
	consistently respectful of students' cultural, social		
	and/or developmental differences.		
	$\square$ The administrator is an advocate for all students in		
	and beyond the classroom.		
	☐The administrator uses students' interests and		
	backgrounds during interactions with students and		
	monitors the sense of community in the classroom.		
	PROVIDING SUPPORTIVE LEARNING		
	ENVIRONMENTS		



I	☐ The administrator creates a school environment in	
	which students are willing to take risks and respond	
J	to questions and challenges; and students feel safe	
	to make, and learn from, mistakes.	
	$\Box$ The administrator demonstrates a belief in the	
	importance of learning and personal growth that	
	motivates them to succeed and flourish.	
	Confidence, resilience, persistence, and teamwork	
	that support student perseverance are intentionally	
	developed and celebrated.	
	COLLABORATION	
	$\Box$ The administrator is a positive team player and	
	collaborates with colleagues to improve teaching and	
	learning.	
	☐ The administrator listens thoughtfully to other	
	viewpoints and responds constructively to	
	suggestions and criticism.	
	STEWARDSHIP	
	$\Box$ The administrator actively works with colleagues,	
	students, and families to develop and sustain a	
	positive school climate that supports student	
	learning.	
	☐ The administrator takes initiative in contributing	
	to and leading events, programs, or activities that	
	further the culture of learning in the school and	
	brings the values of the school to life through	
	modeling and positive action. The administrator	
	makes a substantial contribution to school events,	
	projects, and initiatives.	
	LIFELONG LEARNING	
	$\square$ The administrator engages in relevant professional	
	learning and applies new learning to practice.	
	$\Box$ The administrator directs his/her own professional	
	inquiry in learning in collaboration with colleagues	
Į	and demonstrates curiosity and energy for	



professional conversations and growth focused on
developing knowledge, skills, and mindsets.
☐The administrator regularly seeks out and
identifies high quality opportunities to grow and
learn, identifying problems of practice or areas of
inquiry that inform individual and collaborative
learning opportunities.
☐ The administrator invites feedback from
colleagues, plays an active role in the analysis of
practice, and works collaboratively to understand
and act on feedback.
REFLECTION
☐The administrator consistently engages in
reflective practice based on multiple sources of
evidence that results in the exploration of new ideas
and approaches focused on supporting students.
☐ The administrator analyzes the impact of his/her
own actions and beliefs on student learning, learns
about alternative perspectives and approaches, and
begins to build new knowledge and skills that
enhance learning.
☐ Based on reflection, the administrator considers
multiple paths forward; communicates a
commitment to the success of students; and plans,
 practices, and implements improvements.
INSTRUCTIONAL LEADERSHIP
☐The administrator develops, implements and
sustains shared vision, mission and goals that
articulate high expectations for all students.
☐The administrator creates and implements
cohesive improvement plans and goals that address
student and staff learning needs; the plan aligns
district goals, teacher goals, school or district
resources, and best practices of instruction and the
organization.



☐ The administrator engages relevant stakeholders	il.
to develop, implement and sustain the shared school	i
or district vision, mission and goals, and identifies	i
and addresses barriers to achieving the vision,	i
mission and goals.	1
☐ The administrator works with staff to develop a	i
system to implement and/or evaluate curriculum	i
and instruction aligned to state and national	i
standards and ensures the application of learning in	i
authentic settings.	i I
☐ The administrator promotes and models evidence-	ı
based instructional strategies and practices that	ı
address the diverse needs of students.	ı
☐The administrator works with staff to implement	1
and evaluate formative and summative assessments	1
that drive instructional decisions.	ı
☐The administrator analyzes varied sources of data	ı
about current practices and outcomes to guide	i
ongoing decision-making that addresses student	i
and/or adult learning needs and progress toward the	i
school or district vision, mission and goals.	i
☐The administrator develops collaborative	i
processes for staff to analyze student work, monitor	i
student progress, and examine and adjust instruction	i
to meet the diverse needs of students.	i
☐The administrator engages staff in solving	i
schoolwide or districtwide challenges related to	i
student success and achievement.	
OPERATIONAL LEADERSHIP	i
☐ The administrator develops and maintains positive	i
and trusting relationships with school and district	i
staff and external resources to recruit and retain	ı
highly qualified and diverse staff.	i



$\Box$ The administrator provides multiple conditions,	
including support, time, or resources for professional	
learning, that lead to improved practice.	
☐ The administrator evaluates staff using sources of	
evidence such as observation, reviews of practice,	
collegial dialogue, and student-learning data, which	
results in improved teaching and learning.	
☐The administrator regularly provides clear, timely	
and actionable feedback based on evidence.	
☐ The administrator leads difficult conversations	
about performance or growth to strengthen teaching	
and enhance student learning.	
☐ The administrator proactively identifies and	
addresses issues and concerns that support a	
positive learning environment.	
☐ The administrator implements communication	
systems that assure the accurate and timely	
exchange of information.	
☐The administrator develops, implements, and	
monitors a transparent, fiscally responsible budget	
aligned to the school and district improvement plans	
and district, state and federal regulations.	
☐The administrator establishes, implements, and	
monitors expectations for student conduct aligned to	
the policies of the district, and provides appropriate	
training for staff and students to uphold these	
expectations.	

Support Plan  Completed by Evaluator					
Educator:	Date:		Location:		
Evaluator:	·	Timeline:			
Level of Support:	□Tier 2	□Tier 3	☐ Corrective Action		
Area(s) of Need:			•		
Goals/How improvement will be demonstrated in the area(s) of need:					
Evaluator Responsibility (resources, supports, interventions, etc):					
Educator Responsibility:					
Educator Signature:		Date:			
Collective Bargaining Representative Signature:		: Date:			
Evaluator Signature:		Date:			

Support Plan Progress Report					
		Completed I	by Evaluato	r	
Educator:			Review M	eeting #	
Evaluator:			Date of M	leeting:	
Topic Discussed:					
Growth Area(s):					
Area(s) of Need:					
Evaluator Comment:					
Educator Comment:					
Next Steps:					
Educator Signature: Date:					
Collective Bargaining	Representative Signa	ture:	Date:		
Evaluator Signature:			Date:		
,					
Next Step Recommendation  Upon Completion of the Plan, Evaluator will make a next step recommendation					
□Tier 1	□Tier 2	□Tier 3		□Corrective Action	☐Administrative Action



## AMITY REGIONAL SCHOOL DISTRICT

### BETHANY • ORANGE • WOODBRIDGE

25 Newton Road, Woodbridge, Connecticut 06525 (203) 397-4830

### District/Schools Climate Survey Report

Spring 2024 Survey

October 2024

#### Introduction

This summary highlights the key findings of our Spring 2024 climate surveys. We found that the overall results are positive. The district-wide school climate surveys were conducted to evaluate the overall climate and perceptions of students, staff, and parents/families. These nationally vetted surveys aimed to understand the district's climate and that of each school while assessing the effectiveness of fostering a positive and inclusive learning environment. This report presents information and insights gathered from the surveys. The results encompass data from all three schools within the district and include disaggregated data from each building, focusing on how various subgroups and underrepresented groups perceive the school's climate. This marks our third year of administering these surveys, which has provided us with a deeper longitudinal understanding. This survey data will support the buildings in developing school climate improvement plans. While we gain valuable insights about various perceptions of the school community, we understand that these surveys represent a moment in time from last spring and that the perceptions of the respondents may differ based on their understanding of the survey questions.

### Amity's Goal

At Amity, we have set an ambitious goal to achieve a score of 3.00 on a four-point scale in all areas. Survey respondents are provided with a choice for each answer, which represents variations of agreement and disagreement on a scale of 1.00 to 4.00. The national average and norms for the shortened version fall into these areas: 3.49 and above: Above Average, 2.35–3.49: Average, 1.78–2.34: Below Average, and below 1.78: Well Below Average.<sup>1</sup>,<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Center on PBIS. (January 2022). School Climate Survey (SCS) Suite Manual. University of Oregon. www.pbis.org.

<sup>&</sup>lt;sup>2</sup> La Salle, T. P. (May, 2020). How are Schools Using the School Climate Surveys? University of Oregon. www.pbis.org.

The District seeks to meet a benchmark of 3.00 in both individual areas and generally across the board, signifying general agreement. This means we want to ensure that, on average, our performance in different aspects is rated at least as "agree," which corresponds to a score of 3.00 or higher. To make sense of the survey data, we have various methods for analyzing it. After closely examining the information we collected, we decided that a score of 3.00 is our target benchmark. <sup>3</sup>

#### General Findings

The findings from the three surveys conducted across all three buildings show that we have met the 3.00 benchmark overall. In the Parent/Family survey, we achieved our goal of 3.00 in the areas of Teaching and Learning, School Safety, and Institutional Environment. In the Personnel survey, we also met the 3.00 benchmark in several subcategories: Staff Connectedness, Structure for Learning, School Safety, Physical Environment, Peer/Adult Relations, and Parental Involvement. In the Student survey, the areas of Peer Social Support, Character (Civic/Social), and Safety emerged as our strongest subcategories, all scoring above 3.00, with Character (Civic/Social) exceeding 3.50 across all three buildings.

Our analysis has identified two key areas for improvement. The first is related to student recognition. The student climate survey, specifically question 35, which asks if students are frequently recognized for good behavior, and the parent climate survey, question 4, which states, "My student is frequently recognized for good behavior," revealed a low percentage of agreement.

The second area of focus is the students' experiences regarding respect and fairness toward one another from the subcategory of cultural acceptance. This includes factors such as appearance, race, ethnicity, culture, and ability, as well as fostering pride in the school.

In Cultural acceptance across all three buildings, we generally found our averages below the benchmark of 3.00, with specific subgroups reporting even lower scores. Questions addressing fair treatment and respect, regardless of academic ability, race, ethnicity, culture, and appearance, exhibited lower levels of agreement. The subgroups we identified include students with IEP/504 plans, LGBTQ+ students, and students of color, and their scores ranged from 1.63 to 2.83.

## Need for More Information

The development of School Improvement Plans is already underway, and, as in past years, we will seek additional information to get a fuller picture of our schools' climates. We have already begun taking action to gather more information by conducting discussion groups with

<sup>&</sup>lt;sup>3</sup> We use the term "agree" and should note that there are a few questions that are inversely coded because the question is in the negative. Meaning a response of "strongly agree" would not be our goal. For example, consider the question: "I have felt unsafe at school or on my way to or from school."

students, focusing on key areas such as recognizing student achievements, understanding their day-to-day experiences, and building pride in our school. These discussions provide a valuable opportunity for students to share their perspectives and ideas. They also offer clarity when needed about whether more efforts should be directed toward initiatives or if we simply need to socialize our efforts more broadly within the schools and the District.

### Building-Specific Insights

#### Amity Regional High School

For the year 2024 and consistently over the past three years, the High School has demonstrated strengths in several key areas, with most scores remaining above 3.00. Peer Social Support, reflecting students' perceptions of how engaged and supported they feel by their peers, has been a notable strength. Additionally, students have reported positive perceptions of School Safety, indicating they generally feel safe at school. A particularly strong area has been Character (Social/Civic Learning), where students have expressed favorable views regarding both their character and social responsibility within the school community.

Amity High School's 2024-2025 climate improvement strategy centers on the theme "Amity Celebrates All Students' Success," expanding the definition of success to include achievements in co-curricular, extra-curricular, and outside-of-school activities. Based on climate survey data and student feedback, the plan emphasizes real-time recognition of student accomplishments. The school leadership team developed the theme in collaboration with student representatives and gathered schoolwide feedback at the start of the year. Ongoing efforts include student focus groups, faculty evaluations of student feedback, subject-specific recognition opportunities, and reimagining awards ceremonies to reflect this broader approach to success.

### **Amity Middle School Bethany**

Amity Middle School Bethany met the 3.00 benchmark in 17 of the 19 subcategories. Over the past three years, Bethany Middle School consistently demonstrated strengths in several key areas of school climate perceptions, all with scores above 3.00. Peer Social Support reflects students' perceptions of being engaged with and supported by their peers, while Adult Social Support highlights their sense of engagement with and support from adults at the school. Students also rated Order and Discipline positively, noting clear rules and high expectations for behavior. Additionally, there was a strong reporting on School Safety, with students feeling secure in their environment. Finally, Character (Social/Civic Learning) stood out as students recognized their character development.

Bethany Middle School's 2024-2025 improvement strategy, based on climate survey results, focuses on three areas: School Connectedness, Cultural Acceptance, and Physical Environment. To boost School Connectedness, the school will implement attendance rewards, continue the Student of the Month program, and expand extracurricular opportunities with more clubs and intramurals, including a Unified PE class. For Cultural Acceptance, the school

will offer more cultural presentations, celebrate diversity months, and continue de-leveling to promote equality and reduce academic stigma. Additionally, the developmental counseling curriculum will be enhanced to focus on cultural awareness, self-esteem, and respect. The Physical Environment will be enriched with cultural projects and presentations, supported by Jaime Hully Arts funding.

#### Amity Middle School Orange

Amity Middle School Orange reported only three subcategories below the 3.00 mark. For three consecutive years, Orange Middle School consistently demonstrated strengths across multiple areas, all with scores above 3.00. School Safety was a notable area, with students feeling secure in their school environment. Peer Social Support reflected students' perceptions of strong engagement and support from their peers, while Adult Social Support highlighted their positive relationships with adults in the school. Order and Discipline was also rated positively, with students appreciating the presence of clear guidelines and expectations. Finally, Character (Social/Civic Learning) stood out as students recognized growth in their own and their peers' character development.

Orange Middle School's 2024-2025 climate improvement strategy, driven by survey results, focuses on increasing school connectedness, recognizing good behavior, and engaging students in pride for their school. To enhance connectedness, the school will expand access to after-school activities and clubs, along with requesting an additional late bus day. The Peer Tutoring Program will be expanded to foster understanding and empathy among learners, while a Student Welcoming Committee will support newcomers, particularly English Learners. Recognizing good behavior will involve sending honor roll notes home, positive emails from teams, and leveraging the Portrait of a Graduate (POG) to highlight two students monthly. Additionally, period 8 will be dedicated to rewarding personal growth. To instill pride, climate data will be shared with students, and morning announcements will celebrate school successes. This plan aims to create a supportive environment where every student feels valued and connected.

#### Recommendations

Based on the district-wide and building-specific findings, the following recommendations are proposed:

- Continue to actively engage with students and seek feedback from various sources, including surveys, student groups, and building-level forums.
- Consistently engage in the ongoing review and analysis of district and school data, ensuring alignment with the Board's core values and goals, the District Strategic Plan, and the Diversity, Equity, and Inclusion (DEI) Guiding Principles and goals.
- Develop school climate improvement plans from to increase results in school climate.
- Continue to provide professional learning opportunities for staff, focusing on targeted areas to enhance support and contribute to the improvement of student climate. Foster a positive and inclusive environment through our strategic initiatives.

#### Conclusion

The school climate surveys have provided valuable insights into the overall well-being and perceptions of students, personnel, and families across all three buildings. While the results are overall very positive in many areas, there are also opportunities for growth and improvement. This report will serve as a guide for both district-wide and building-specific discussions and actions, ensuring a sustained commitment to fostering a positive, inclusive, and supportive learning environment for everyone. The Amity School District administration and school principals appreciate the school communities' participation in the 2024 School Climate Survey. The continuous improvement of our schools is what motivates us every day, and we look forward to delivering our School Improvement Plans.

### Appendix 1: Methodology

The student survey was offered electronically to all students in the spring of 2024, and 1,450 students across the district responded. For this report, we examined the 36 questions that are part of the Center on Positive Behavioral Interventions and Supports student climate survey. This survey was developed with support from the U.S. Department of Education's Office of Special Education Programs and the Office of Elementary and Secondary Education.

Additionally, we utilized the corresponding personnel survey and the parent-family survey. The parent-family survey was emailed to 2,959 parents and family members, and 662 responses were collected, resulting in a response rate of 22%. The personnel survey was directly emailed to 373 staff members, and 272 responses were collected, resulting in a response rate of 73%. The Qualtrics platform was used to administer, collect, and analyze the data.

The three surveys give us an understanding of the perceptions from three distinct groups.

- The Student survey is based on a comprehensive framework that assesses School Connectedness, Peer Social Support, Adult Social Support, Cultural Acceptance, Character (Social/Civic Learning), Physical Environment, School Safety, and Order and Discipline.
- The Personnel survey is grounded in a comprehensive framework that evaluates Staff Connectedness, Structure for Learning, School Safety, Physical Environment, Peer/Adult Relations, and Parent Involvement.
- The Parent/Family survey is founded on a comprehensive framework that examines Teaching and Learning, School Safety, Interpersonal Relationships, Institutional Environment, and Parent Involvement.

The student survey questions are organized into eight subcategories, which are created by grouping questions. They are School Connectedness, Peer Social Support, Adult Social Support, Cultural Acceptance, Character (Social/Civic Learning), Physical Environment, School Safety, and Order and Discipline dimensions. The questions are attached at the end of this report.

- *School Connectedness*, questions 1-5, is the students' perceptions of the degree to which they feel they fit in and are a part of the school
- *Peer Social Support*, questions 6-8, is the students' perceptions of the degree to which they feel they are engaged with and supported by peers in their school.
- *Adult Social Support*, questions 9-12, is the students' perceptions of the degree to which they feel they are engaged with and supported by adults in their school.
- *Cultural Acceptance*, questions 13-17, is the students' perceptions of the degree to which diverse cultural backgrounds are welcomed and celebrated by peers and adults in their school
- Character [Social/Civic Learning], questions 18-23, is the students' perceptions of their own and their peers' character and character development at school.
- *Physical Environment*, questions 24-27, is the students' perceptions of the maintenance of school grounds and resources.
- School Safety, questions 28-31, is the students' perceptions of their own safety at school

• *Order and Discipline*, questions 32-36, is the students' perceptions of the degree to which they feel their school has high expectations and sets clear rules for behavior.

On all three surveys, respondents were asked how strongly they agreed with statements (questions). They could strongly disagree (1), somewhat disagree (2), somewhat agree (3), strongly agree (4), or skip the question. The responses are weighted, and the results are averaged, giving a number between 1 and 4.

### Appendix 2: Data Tables

AMSB Parent Climate Survey 2024

AMSO Parent Climate Survey 2024

ARHS Parent Climate Survey 2024

AMSB Personnel Climate Survey 2024

AMSO Personnel Climate Survey 2024

ARHS Personnel Climate Survey 2024

AMSB Student Detail Report

AMSO Student Detail Report

ARHS Student Detail Report

AMSB Student Summary Climate Survey 2022 and 2023 and 2024

AMSO Student Summary Climate Survey 2022 and 2023 and 2024

ARHS Student Summary Climate Survey 2022 and 2023 and 2024

# Parent Family Climate Survey 2024 (AMSB)

Survey timeframe: March - April 2024

Survey Instrument: PBIS Center and GA Climate Survey

Platform: Qualtrics Respondents 116

Teaching and Learning	3.29		
	Count	Avg	%Agree
Q1 Teachers at my student's school have high standards for achievement.	115	3.34	88%
Q2 Teachers at my student's school work hard to make sure that students do well.	115	3.39	90%
Q3 Teachers at my student's school promote academic success for all students.	114	3.37	91%
Q4 Teachers at my student's school frequently recognize students for good behavior.	114	3.08	77%
School Safety	3.45		
	Count	Avg	%Agree
Q5 My student's school sets clear rules for behavior.	115	3.37	87%
Q6 My student feels safe at school.	115	3.55	92%
Q7 My student feels safe going to and from school.	115	3.67	97%
Q8 School rules are consistently enforced at my student's school.	112	3.32	85%
Q9 School rules and procedures at my student's school are fair.	112	3.36	83%
Interpersonal Relationships	3.28		
	Count	Avg	%Agree
Q10 My student likes school.	112	3.29	87%
Q11 My student feels successful at school.	113	3.37	88%
Q12 My student is frequently recognized for good behavior.	115	2.90	70%
Q13 I feel comfortable talking to teachers at my student's school.	115	3.49	90%
Q14 Staff at my student's school communicate well with parents.	115	3.15	77%
Q15 I feel welcome at my student's school.	115	3.41	87%
Q16 All students are treated fairly at my student's school.	114	3.25	82%
Q17 Teachers at my student's school treat all students with respect.	113	3.39	88%
Institutional Environment	3.52		
	Count	Avg	%Agree
Q18 My student's school building is well-maintained.	115	3.63	98%
Q19 My student's textbooks are up to date and in good condition.	113	3.27	86%
Q20 Teachers at my student's school keep their classrooms clean and organized.	113	3.65	96%
Parent Involvement	2.73		
	Count	Avg	%Agree
Q21 I am involved in the decision making process at my student's school.	114	2.63	57%
Q22 I attend parent/teacher conferences at my student's school.	113	3.46	89%
Q23 I am actively involved in activities at my student's school.	114	2.67	59%
Q24 I frequently volunteer to help on special projects at my student's school.	112	2.15	33%

# Parent Climate Survey 2024 (AMSO)

Survey timeframe: March - April 2024

Survey Instrument: PBIS Center and GA Climate Survey

Platform: Qualtrics Respondents 140

Teaching and Learning	3.14		ı
	Count	Avg	%Agree
Q1 Teachers at my student's school have high standards for achievement.	138	3.27	86%
Q2 Teachers at my student's school work hard to make sure that students do well.	138	3.21	85%
Q3 Teachers at my student's school promote academic success for all students.	135	3.24	87%
Q4 Teachers at my student's school frequently recognize students for good behavior.	133	2.85	70%
School Safety	3.29		
	Count	Avg	%Agree
Q5 My student's school sets clear rules for behavior.	136	3.26	82%
Q6 My student feels safe at school.	137	3.41	88%
Q7 My student feels safe going to and from school.	137	3.62	93%
Q8 School rules are consistently enforced at my student's school.	134	3.04	79%
Q9 School rules and procedures at my student's school are fair.	134	3.12	82%
Interpersonal Relationships	3.08		
		Avg	%Agree
Q10 My student likes school.	132	3.16	85%
Q11 My student feels successful at school.	133	3.20	82%
Q12 My student is frequently recognized for good behavior.	135	2.71	62%
Q13 I feel comfortable talking to teachers at my student's school.	137	3.31	81%
Q14 Staff at my student's school communicate well with parents.	137	2.73	61%
Q15 I feel welcome at my student's school.	135	3.33	90%
Q16 All students are treated fairly at my student's school.	133	2.98	74%
Q17 Teachers at my student's school treat all students with respect.	133	3.23	83%
Institutional Environment	3.45		
	Count	Avg	%Agree
Q18 My student's school building is well-maintained.	136	3.39	92%
Q19 My student's textbooks are up to date and in good condition.	133	3.32	89%
Q20 Teachers at my student's school keep their classrooms clean and organized.	135	3.64	99%
Parent Involvement	2.81		
	Count	Avg	%Agree
Q21 I am involved in the decision making process at my student's school.	130	2.57	55%
Q22 I attend parent/teacher conferences at my student's school.	135	3.63	93%
Q23 I am actively involved in activities at my student's school.	132	2.65	59%
Q24 I frequently volunteer to help on special projects at my student's school.	132	2.35	45%

# Parent Family Climate Survey 2024 (ARHS)

Survey timeframe: March - April 2024

Survey Instrument: PBIS Center and GA Climate Survey

Platform: Qualtrics Respondents 404

Q1 Teachers at my student's school have high standards for achievement.   397   3.24   87%	Teaching and Learning	3.03		
Q2 Teachers at my student's school work hard to make sure that students do well.       398       3.03       78%         Q3 Teachers at my student's school promote academic success for all students.       394       3.05       76%         Q4 Teachers at my student's school frequently recognize students for good behavior.       391       2.79       65%         School Safety       3.07         Q5 My student's school sets clear rules for behavior.       396       3.03       75%         Q6 My student feels safe at school.       400       3.19       80%         Q7 My student feels safe going to and from school.       399       3.49       92%         Q8 School rules are consistently enforced at my student's school.       390       2.75       62%         Q9 School rules and procedures at my student's school are fair.       Count       Avg       %Agre         Interpersonal Relationships       2.92         Count       Avg       %Agre         Q10 My student likes school.       397       2.93       74%         Q11 My student feels successful at school.       399       3.04       79%         Q12 My student is frequently recognized for good behavior.       394       2.49       51%         Q13 I feel comfortable talking to teachers at my student's school.       397 <td></td> <td>Count</td> <td>Avg</td> <td>%Agree</td>		Count	Avg	%Agree
Q3 Teachers at my student's school promote academic success for all students.         394         3.05         76%           Q4 Teachers at my student's school frequently recognize students for good behavior.         391         2.79         65%           School Safety         3.07           Q5 My student's school sets clear rules for behavior.         396         3.03         75%           Q6 My student feels safe as the shool.         400         3.19         80%           Q7 My student feels safe going to and from school.         399         3.49         92%           Q8 School rules are consistently enforced at my student's school.         390         2.75         62%           Q9 School rules and procedures at my student's school are fair.         394         2.89         71%           Interpersonal Relationships         2.92           Count Avg %Agree           Q10 My student likes school.         397         2.93         74%           Q11 My student is frequently recognized for good behavior.         394         2.49         51%           Q12 My student is frequently recognized for good behavior.         394         2.49         51%           Q13 I feel welcome at my student's school.         391         3.20         80%           Q15 I feel welcome at my student's sch	Q1 Teachers at my student's school have high standards for achievement.	397	3.24	87%
School Safety   3.07	Q2 Teachers at my student's school work hard to make sure that students do well.	398	3.03	78%
School Safety   3.07	Q3 Teachers at my student's school promote academic success for all students.	394	3.05	76%
Count   Avg   %Agre   396   3.03   75%   396   3.03   75%   396   3.03   75%   396   3.03   75%   396   3.03   75%   396   3.03   75%   396   3.03   75%   396   3.03   75%   397   3.49   80%   399   3.49   92%   399   3.49   92%   390   2.75   62%   390   2.75   62%   390   2.75   62%   390   2.75   62%   390   2.89   71%   100   10	Q4 Teachers at my student's school frequently recognize students for good behavior.	391	2.79	65%
Q5 My student's school sets clear rules for behavior.       396       3.03       75%         Q6 My student feels safe at school.       400       3.19       80%         Q7 My student feels safe going to and from school.       399       3.49       92%         Q8 School rules are consistently enforced at my student's school.       390       2.75       62%         Q9 School rules and procedures at my student's school are fair.       394       2.89       71%         Interpersonal Relationships       2.92         University of the school rules and procedures at my student's school are fair.       Count       Avg       %Agree         Q10 My student likes school.       397       2.93       74%         Q11 My student feels successful at school.       399       3.04       79%         Q13 I feel comfortable talking to teachers at my student's school.       400       3.18       81%         Q14 Staff at my student's school communicate well with parents.       397       2.78       65%         Q15 I feel welcome at my student's school.       391       3.20       80%         Q16 All students are treated fairly at my student's school.       387       2.70       62%         Q17 Teachers at my student's school treat all students with respect.       386       3.03 <t< td=""><td>School Safety</td><td>3.07</td><td></td><td></td></t<>	School Safety	3.07		
Q6 My student feels safe at school.       400       3.19       80%         Q7 My student feels safe going to and from school.       399       3.49       92%         Q8 School rules are consistently enforced at my student's school.       390       2.75       62%         Q9 School rules and procedures at my student's school are fair.       394       2.89       71%         Interpersonal Relationships       2.92         Count Avg %Agre         Q10 My student likes school.       397       2.93       74%         Q11 My student likes school.       399       3.04       79%         Q12 My student is frequently recognized for good behavior.       394       2.49       51%         Q13 I feel comfortable talking to teachers at my student's school.       400       3.18       81%         Q14 Staff at my student's school communicate well with parents.       397       2.78       65%         Q15 I feel welcome at my student's school.       391       3.20       80%         Q15 I feel welcome at my student's school treat all students with respect.       386       3.03       75%         Q17 Teachers at my student's school treat all students with respect.       386       3.03       75%         Q18 My student's textbooks are up to date and in good condition.       385       3.23		Count	Avg	%Agree
Q7 My student feels safe going to and from school.         399         3.49         92%           Q8 School rules are consistently enforced at my student's school.         390         2.75         62%           Q9 School rules and procedures at my student's school are fair.         394         2.89         71%           Interpersonal Relationships         2.92           Count Avg %Agre           Q10 My student likes school.         397         2.93         74%           Q11 My student feels successful at school.         399         3.04         79%           Q11 My student feels successful at school.         399         3.04         79%           Q12 My student is frequently recognized for good behavior.         394         2.49         51%           Q13 I feel comfortable talking to teachers at my student's school.         400         3.18         81%           Q15 I feel welcome at my student's school communicate well with parents.         397         2.78         65%           Q15 I feel welcome at my student's school treat all students with respect.         386         3.03         75%           Q17 Teachers at my student's school treat all students with respect.         386         3.03         75%           Q18 My student's textbooks are up to date and in good condition.         385         3.23         <	Q5 My student's school sets clear rules for behavior.	396	3.03	75%
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Interpersonal Relationships   2.92     Count   Avg   %Agree   Q10 My student likes school.   397   2.93   74%   (Q11 My student likes school.   397   2.93   74%   79%   (Q12 My student is frequently recognized for good behavior.   394   2.49   51%   (Q13 I feel comfortable talking to teachers at my student's school.   400   3.18   81%   (Q14 Staff at my student's school communicate well with parents.   397   2.78   65%   (Q15 I feel welcome at my student's school.   391   3.20   80%   (Q16 All students are treated fairly at my student's school.   387   2.70   62%   (Q17 Teachers at my student's school treat all students with respect.   386   3.03   75%   (Q20 Teachers at my student's school keep their classrooms clean and organized.   381   3.52   98%   (Q21 I am involved in the decision making process at my student's school.   389   2.50   55%   (Q22 I attend parent/teacher conferences at my student's school.   392   3.16   79%   (Q23 I am actively involved in activities at my student's school.   390   2.61   58%	Q7 My student feels safe going to and from school.	399	3.49	92%
Interpersonal Relationships   2.92	Q8 School rules are consistently enforced at my student's school.	390	2.75	62%
Count   Avg   %Agre   Q10 My student likes school.   397   2.93   74%   Q11 My student feels successful at school.   399   3.04   79%   Q12 My student is frequently recognized for good behavior.   394   2.49   51%   Q13 I feel comfortable talking to teachers at my student's school.   400   3.18   81%   Q14 Staff at my student's school communicate well with parents.   397   2.78   65%   Q15 I feel welcome at my student's school.   391   3.20   80%   Q16 All students are treated fairly at my student's school.   387   2.70   62%   Q17 Teachers at my student's school treat all students with respect.   386   3.03   75%   Q19 My student's school building is well-maintained.   394   3.50   93%   Q20 Teachers at my student's school keep their classrooms clean and organized.   381   3.52   98%   Q21 I am involved in the decision making process at my student's school.   389   2.50   55%   Q22 I attend parent/teacher conferences at my student's school.   390   2.61   58%   2.50   55%   3.50	Q9 School rules and procedures at my student's school are fair.	394	2.89	71%
Q10 My student likes school.   397   2.93   74%   Q11 My student feels successful at school.   399   3.04   79%   Q12 My student is frequently recognized for good behavior.   394   2.49   51%   Q13 I feel comfortable talking to teachers at my student's school.   400   3.18   81%   Q14 Staff at my student's school communicate well with parents.   397   2.78   65%   Q15 I feel welcome at my student's school.   391   3.20   80%   Q16 All students are treated fairly at my student's school.   387   2.70   62%   Q17 Teachers at my student's school treat all students with respect.   386   3.03   75%   Q18 My student's school building is well-maintained.   Q19 My student's textbooks are up to date and in good condition.   385   3.23   87%   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q18 My student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school.   Q20 Teachers at my student's school.   Q21 I am involved in the decision making process at my student's school.   Q22 I attend parent/teacher conferences at my student's school.   Q23 I am actively involved in activities at my student's school.   Q26 Teachers at my student's school.   Q27 Teachers at my student's school.   Q28 Teachers at my student's school.   Q29 Teachers at my student's	Interpersonal Relationships	2.92		
Q10 My student likes school.   397   2.93   74%   Q11 My student feels successful at school.   399   3.04   79%   Q12 My student is frequently recognized for good behavior.   394   2.49   51%   Q13 I feel comfortable talking to teachers at my student's school.   400   3.18   81%   Q14 Staff at my student's school communicate well with parents.   397   2.78   65%   Q15 I feel welcome at my student's school.   391   3.20   80%   Q16 All students are treated fairly at my student's school.   387   2.70   62%   Q17 Teachers at my student's school treat all students with respect.   386   3.03   75%   Q18 My student's school building is well-maintained.   Q19 My student's textbooks are up to date and in good condition.   385   3.23   87%   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q18 My student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school keep their classrooms clean and organized.   Q20 Teachers at my student's school.   Q20 Teachers at my student's school.   Q21 I am involved in the decision making process at my student's school.   Q22 I attend parent/teacher conferences at my student's school.   Q23 I am actively involved in activities at my student's school.   Q26 Teachers at my student's school.   Q27 Teachers at my student's school.   Q28 Teachers at my student's school.   Q29 Teachers at my student's		Count	Avg	%Agree
Q12 My student is frequently recognized for good behavior. Q13 I feel comfortable talking to teachers at my student's school. Q14 Staff at my student's school communicate well with parents. Q15 I feel welcome at my student's school. Q16 All students are treated fairly at my student's school. Q17 Teachers at my student's school treat all students with respect.    Solution	Q10 My student likes school.	397	_	_
Q13 I feel comfortable talking to teachers at my student's school.   400   3.18   81%   Q14 Staff at my student's school communicate well with parents.   397   2.78   65%   Q15 I feel welcome at my student's school.   391   3.20   80%   Q16 All students are treated fairly at my student's school.   387   2.70   62%   Q17 Teachers at my student's school treat all students with respect.   386   3.03   75%      Institutional Environment   3.42     Count   Avg   %Agree   Avg   A	Q11 My student feels successful at school.			79%
Q13 I feel comfortable talking to teachers at my student's school.   400   3.18   81%   Q14 Staff at my student's school communicate well with parents.   397   2.78   65%   Q15 I feel welcome at my student's school.   391   3.20   80%   Q16 All students are treated fairly at my student's school.   387   2.70   62%   Q17 Teachers at my student's school treat all students with respect.   386   3.03   75%      Institutional Environment   3.42     Count   Avg   %Agree   Avg   A	Q12 My student is frequently recognized for good behavior.	394	2.49	51%
Q15 I feel welcome at my student's school. Q16 All students are treated fairly at my student's school. Q17 Teachers at my student's school treat all students with respect.    Second	Q13 I feel comfortable talking to teachers at my student's school.	400	3.18	81%
Q16 All students are treated fairly at my student's school. Q17 Teachers at my student's school treat all students with respect.    Second	Q14 Staff at my student's school communicate well with parents.	397	2.78	65%
Institutional Environment 3.42  Count Avg %Agre Q18 My student's school building is well-maintained. Q20 Teachers at my student's school keep their classrooms clean and organized. Saturation of the decision making process at my student's school. Q21 I am involved in the decision making process at my student's school. Q23 I am actively involved in activities at my student's school. 380 3.03 75%  Institutional Environment 3.42  Count Avg %Agre 3.50 93%  Parent Involvement 2.60  Count Avg %Agre 3.50 55%  Avg 4.50 55%  389 2.50 55%  390 3.16 79%  390 2.61 58%	Q15 I feel welcome at my student's school.	391	3.20	80%
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Q18 My student's school building is well-maintained. Q19 My student's textbooks are up to date and in good condition. Q20 Teachers at my student's school keep their classrooms clean and organized.  Q21 I am involved in the decision making process at my student's school. Q22 I attend parent/teacher conferences at my student's school. Q23 I am actively involved in activities at my student's school. Q394 Q350 Q394 Q350 Q385 Q323 Q387 Q386 Q387 Q387 Q388 Q389 Q389 Q389 Q389 Q389 Q389 Q389		386		75%
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Q20 Teachers at my student's school keep their classrooms clean and organized.  Parent Involvement 2.60  Count Avg %Agreed Ward of the decision making process at my student's school.  Q21 I am involved in the decision making process at my student's school.  Q22 I attend parent/teacher conferences at my student's school.  Q23 I am actively involved in activities at my student's school.  Q380				
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Q23 I am actively involved in activities at my student's school. 390 2.61 58%				
027 I inequality volunteer to help on special projects at my student 8 school. 1 363 / 13 34%	Q24 I frequently volunteer to help on special projects at my student's school.	383	2.13	34%

# Personnel Climate Survey 2024 (AMSB)

Survey timeframe: March - April 2024

Survey Instrument: PBIS Center and GA Climate Survey

Platform: Qualtrics

Respondents 51 in 2024 (21 in 2023) (46 in 2022)

	2022	2023	2024						
Overall	3.44	3.45	3.39	-1.74%	-1.45%				
		AVG		CNG		CNG		% Agree	Count
	2022	2023	2024	YtoY	3yr	2024	2024		
Staff Connections	3.63	3.58	3.54	-1.12%	-2.48%				
1 I feel supported by other teachers at my school.	3.66	3.63	3.53	-2.75%	-3.55%	96%	49		
2 I get along well with other staff members at my school.	3.87	3.79	3.71	-2.11%	-4.13%	96%	49		
3 I feel like I am an important part of my school.	3.59	3.32	3.43	3.31%	-4.46%	88%	49		
4 I enjoy working in teams (e.g. grade level, content) at my school.	3.73	3.74	3.63	-2.94%	-2.68%	96%	46		
5 I feel like I fit in among other staff members at my school.	3.52	3.53	3.58	1.42%	1.70%	96%	48		
6 I feel connected to the teachers at my school.	3.39	3.47	3.38	-2.59%	-0.29%	94%	48		
Structure for Learning	3.54	3.56	3.41	-4.21%	-3.67%				
7 Teachers at my school frequently recognize students for good behavior.	3.20	3.41	3.28	-3.81%	2.50%	94%	47		
8 Teachers at my school have high standards for achievement.	3.72	3.65	3.58	-1.92%	-3.76%	98%	48		
9 My school promotes academic success for all students.	3.54	3.41	3.42	0.29%	-3.39%	92%	48		
10 All students are treated fairly by the adults at my school.	3.47	3.47	3.17	-8.65%	-8.65%	81%	48		
11 Teachers at my school treat students fairly regardless of race, ethnicity, or culture	3.59	3.76	3.58	-4.79%	-0.28%	96%	48		
12 Teachers at my school work hard to make sure that students do well.	3.72	3.71	3.44	-7.28%	-7.53%	92%	48		
School Safety	3.57	3.45	3.53	2.32%	-1.12%				
13 I feel safe at my school.	3.67	3.50	3.65	4.29%	-0.54%	96%	48		
14 I have been concerned about my physical safety at school.*	3.35	3.01	3.38	12.29%	0.90%	81%	48		
15 If I report unsafe or dangerous behaviors, I can be sure the problem will be taken care of.	3.42	3.38	3.30	-2.37%	-3.51%	83%	47		
16 I feel safe when entering and leaving my school building.	3.87	3.87	3.81	-1.55%	-1.55%	98%	48		
				10070	-10-27-2				
Physical Environment	3.71	3.65	3.61	-1.10%	-2.70%				
17 My school building is well-maintained.	3.89	3.75	3.75	0.00%	-3.60%	98%	48		
18 Instructional materials are up to date and in good condition.	3.61	3.63	3.57	-1.65%	-1.11%	98%	47		
19 Teachers at my school keep their classrooms clean and organized.	3.69	3.56	3.48	-2.25%	-5.69%	98%	48		
20 Teachers make an effort to keep the school building and facilities clean.	3.67	3.69	3.65	-1.08%	-0.54%	100%	48		
Danier J. A. Jark D. Jarkana	2 00	2.01	2.07	1.220/	2 120/				
Peer and Adult Relations	2.88	3.01	2.97	-1.33%	3.13%	010/			
21 Students at my school would help another student who was being bullied.	2.96	3.00	2.94	-2.00%	-0.68%	81%	48		
22 Students at my school get along well with one another.	3.02	3.13	3.15	0.64%	4.30%	92%	48		
23 Students at my school treat each other with respect.	2.80	3.13	2.92	-6.71%	4.29%	79%	48		
24 Students at my school treat other students fairly regardless of race, ethnicity, or culture.	2.91	3.19	2.90	-9.09%	-0.34%	73%	48		
25 Students at my school show respect to other students regardless of their academic ability.	2.80	2.88	2.79	-3.13%	-0.36%	67%	48		
26 Students at my school demonstrate behaviors that allow teachers to teach, and students to learn	2.74	2.75	3.10	12.73%	13.14%	85%	48		
Parent Involvement	3.29	3.52	3.45	-1.99%	4.86%				
27 Parents at my school attend PTA meetings or parent/teacher conferences.	3.42	3.38	3.40	0.59%	-0.58%	94%	48		
28 At this school, parents frequently volunteer to help on special projects.	3.32	3.50	3.40	-2.86%	2.41%	89%	45		
29 Parents at this school frequently attend school activities.	3.61	3.69	3.57	-3.25%	-1.11%	96%	46		
		07	,	130,0	/	1			

<sup>\*</sup> question has been reverse coded (%Agree is actually %Disagree)

## Personnel Climate Survey 2024 (AMSO)

Survey timeframe: March - April 2024

Survey Instrument: PBIS Center and GA Climate Survey

Platform: Qualtrics

Respondents 48in 2024 (37 in 2022) (41 in 2023)

	2022	2023	2024				
Overall	3.22	3.19	3.28	2.82%	1.86%		
		AVG		C	HG	% Agree	Count
	2022	2023	2024	YtoY	3yr	2024	2024
Staff Connections	3.45	3.40	3.34	-1.76%	-3.19%		
1 I feel supported by other teachers at my school.	3.30	3.33	3.32	-0.30%	0.61%	91%	47
2 I get along well with other staff members at my school.	3.75	3.78	3.57	-5.56%	-4.80%	94%	47
3 I feel like I am an important part of my school.	3.22	3.32	3.17	-4.52%	-1.55%	83%	47
4 I enjoy working in teams (e.g. grade level, content) at my school.	3.61	3.42	3.47	1.46%	-3.88%	89%	45
5 I feel like I fit in among other staff members at my school.	3.54	3.44	3.33	-3.20%	-5.93%	87%	45
6 I feel connected to the teachers at my school.	3.14	3.19	3.16	-0.94%	0.64%	82%	45
				•			
Structure for Learning	3.42	3.28	3.34	1.83%	-2.34%		
7 Teachers at my school frequently recognize students for good behavior.	3.09	2.91	3.02	3.78%	-2.27%	82%	45
8 Teachers at my school have high standards for achievement.	3.75	3.49	3.53	1.15%	-5.87%	93%	45
9 My school promotes academic success for all students.	3.22	3.29	3.36	2.13%	4.35%	89%	45
10 All students are treated fairly by the adults at my school.	3.61	2.91	3.18	9.28%	-11.91%	91%	44
11 Teachers at my school treat students fairly regardless of race, ethnicity, or culture	3.54	3.49	3.50	0.29%	-1.13%	93%	44
12 Teachers at my school work hard to make sure that students do well.	3.14	3.60	3.45	-4.17%	9.87%	95%	44
School Safety	3.24	3.34	3.47	3.89%	7.10%		
13 I feel safe at my school.	3.53	3.49	3.11	-10.89%	-11.90%	82%	44
14 I have been concerned about my physical safety at school.*	3.26	3.31	3.28	-0.91%	0.61%	91%	43
15 If I report unsafe or dangerous behaviors, I can be sure the problem will be taken care of.	2.54	2.97	3.51	18.18%	38.19%	98%	43
16 I feel safe when entering and leaving my school building.	3.58	3.60	3.53	-1.94%	-1.40%	98%	43
Physical Environment		3.39	3.36	-0.88%	-8.20%		
17 My school building is well-maintained.	3.54	3.03	3.11	2.64%	-12.15%	82%	44
18 Instructional materials are up to date and in good condition.	3.55	3.44	3.28	-4.65%	-7.61%	91%	43
19 Teachers at my school keep their classrooms clean and organized.	3.78	3.56	3.51	-1.40%	-7.14%	98%	43
20 Teachers make an effort to keep the school building and facilities clean.	3.71	3.53	3.53	0.00%	-4.85%	98%	43
	2.50	0.71	• • •	L 40 220/	1.5.000/		
Peer and Adult Relations	2.58	2.71	2.99	10.33%	15.89%		
21 Students at my school would help another student who was being bullied.	2.66	2.75	2.93	6.55%	10.15%	84%	43
22 Students at my school get along well with one another.	2.69	2.87	3.00	4.53%	11.52%	91%	43
23 Students at my school treat each other with respect.	2.43	2.66	2.91	9.40%	19.75%	84%	43
24 Students at my school treat other students fairly regardless of race, ethnicity, or culture.	2.56	2.66	3.00	12.78%	17.19%	83%	42
25 Students at my school show respect to other students regardless of their academic ability.	2.73	2.69	2.93	8.92%	7.33%	76%	42
26 Students at my school demonstrate behaviors that allow teachers to teach, and students to learn	2.49	2.66	3.17	19.17%	27.31%	93%	42
	2.16	2.04	2.24	L 6 5001	0.530/		
Parent Involvement	3.16	3.04	3.24	6.58%	2.53%	0.70	46
27 Parents at my school attend PTA meetings or parent/teacher conferences.	3.35	3.13	3.23	3.19%	-3.58%	95%	40
28 At this school, parents frequently volunteer to help on special projects.	2.75	2.81	3.13	11.39%	13.82%	79%	39
29 Parents at this school frequently attend school activities.	3.37	3.19	3.36	5.33%	-0.30%	90%	39

<sup>\*</sup> question has been reverse coded (%Agree is actually %Disagree)

## Personnel Climate Survey 2024 (ARHS)

Survey timeframe: March - April 2024

Survey Instrument: PBIS Center and GA Climate Survey

Platform: Qualtrics

Respondents 153 in 2024 ( 169 in 2023)(153 in 2022)

	2022	2023	2024				
Overall	3.29	3.12	3.12	0.00%	-5.17%		
		AVG		C	NG	% Agree	Count
	2022	2023	2024	YtoY	3yr	2024	2024
Staff Connections	3.31	3.27	3.29	0.61%	-0.60%		
1 I feel supported by other teachers at my school.	3.11	3.30	3.34	1.21%	7.40%	93%	143
2 I get along well with other staff members at my school.	3.55	3.64	3.56	-2.20%	0.28%	96%	144
3 I feel like I am an important part of my school.	3.30	3.03	3.14	3.63%	-4.85%	83%	146
4 I enjoy working in teams (e.g. grade level, content) at my school.	2.80	3.34	3.38	1.20%	20.71%	92%	138
5 I feel like I fit in among other staff members at my school.	3.52	3.26	3.26	0.00%	-7.39%	88%	144
6 I feel connected to the teachers at my school.	3.60	3.05	3.08	0.98%	-14.44%	82%	142
Structure for Learning	3.34	3.17	3.12	-1.58%	-6.59%		
7 Teachers at my school frequently recognize students for good behavior.	3.43	3.08	2.91	-5.52%	-15.16%	80%	137
8 Teachers at my school have high standards for achievement.	3.66	3.40	3.31	-2.65%	-9.56%	93%	138
9 My school promotes academic success for all students.	3.15	3.02	2.92	-3.31%	-7.30%	75%	139
10 All students are treated fairly by the adults at my school.	3.46	2.65	2.84	7.17%	-17.92%	71%	138
11 Teachers at my school treat students fairly regardless of race, ethnicity, or culture	3.20	3.36	3.34	-0.60%	4.38%	86%	138
12 Teachers at my school work hard to make sure that students do well.	3.16	3.48	3.37	-3.16%	6.65%	93%	139
School Safety	3.47	3.16	3.24	2.53%	-6.63%		
13 I feel safe at my school.	3.64	3.29	3.44	4.56%	-5.49%	91%	137
14 I have been concerned about my physical safety at school.*	3.36	3.09	3.32	7.44%	-1.19%	77%	139
15 If I report unsafe or dangerous behaviors, I can be sure the problem will be taken care of.	3.12	2.79	2.72	-2.51%	-12.82%	64%	138
16 I feel safe when entering and leaving my school building.	3.76	3.46	3.50	1.16%	-6.91%	94%	139
Physical Environment	3.57	3.35	3.34	-0.30%	-6.44%		
17 My school building is well-maintained.	3.63	3.45	3.40	-1.45%	-6.34%	91%	138
18 Instructional materials are up to date and in good condition.	3.42	3.19	3.16	-0.94%	-7.60%	84%	135
19 Teachers at my school keep their classrooms clean and organized.	3.58	3.36	3.37	0.30%	-5.87%	97%	135
20 Teachers make an effort to keep the school building and facilities clean.	3.67	3.40	3.41	0.29%	-7.08%	96%	135
Peer and Adult Relations	2.95	2.79	2.76	-1.08%	-6.44%		
21 Students at my school would help another student who was being bullied.	2.90	2.74	2.76	0.73%	-4.83%	68%	136
22 Students at my school get along well with one another.	3.07	2.93	2.93	0.00%	-4.56%	86%	137
23 Students at my school treat each other with respect.	2.87	2.81	2.77	-1.42%	-3.48%	74%	137
24 Students at my school treat other students fairly regardless of race, ethnicity, or culture.	2.92	2.78	2.79	0.36%	-4.45%	74%	137
25 Students at my school show respect to other students regardless of their academic ability.	2.84	2.71	2.73	0.74%	-3.87%	67%	137
26 Students at my school demonstrate behaviors that allow teachers to teach, and students to learn	3.09	2.76	2.60	-5.80%	-15.86%	61%	137
Parent Involvement	3.19	3.07	3.07	0.00%	-3.76%		
27 Parents at my school attend PTA meetings or parent/teacher conferences.	3.18	3.09	3.06	-0.97%	-3.77%	86%	126
28 At this school, parents frequently volunteer to help on special projects.	2.94	2.87	2.92	1.74%	-0.68%	83%	126
29 Parents at this school frequently attend school activities.	3.44	3.27	3.24	-0.92%	-5.81%	94%	125
27 1 arents at this sensor requently attend sensor activities.	J. <del>++</del>	5.41	J.4 <del>1</del>	-0.94/0	-5.01/0	J+/0	123

<sup>\*</sup> question has been reverse coded (%Agree is actually %Disagree)

Student Climate

Apr 3, 2024 5:45 PM



#### School Connectedness

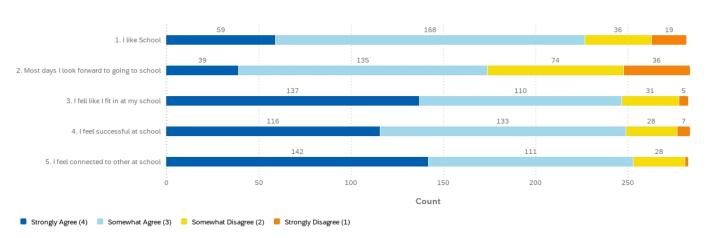
284



School Connectedness 284

School Connectedness ↑	СТ	AVG	% Agree
1. I like School	282	2.95	80%
2. Most days I look forward to going to school	284	2.62	61%
3. I fell like I fit in at my school	283	3.34	87%
4. I feel successful at school	284	3.26	88%
5. I feel connected to other at school	283	3.39	89%

#### School Connectedness



# Peer Social Support

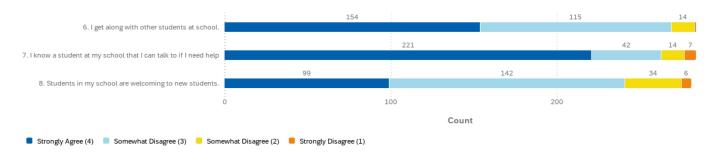
284



Peer Social Support 284

Peer Social Support ↑	СТ	AVG	% Agree
6. I get along with other students at school.	284	3.49	95%
7. I know a student at my school that I can talk to if I need help	284	3.68	93%
8. Students in my school are welcoming to new students.	281	3.19	86%

#### Peer Social Support



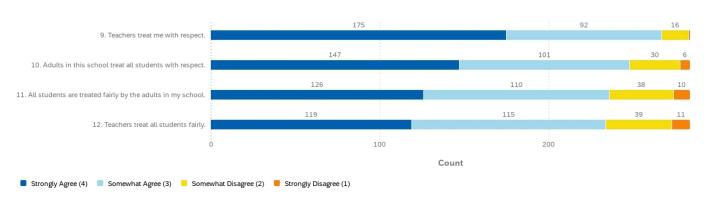
### Adult Social Support 284



#### Adult Social Support 284

Adult Social Support	ст	AVG	% Agree
9. Teachers treat me with respect.	284	3.55	94%
10. Adults in this school treat all students with respect.	284	3.37	87%
11. All students are treated fairly by the adults in my school.	284	3.24	83%
12. Teachers treat all students fairly.	284	3.20	82%

#### Adult Social Support



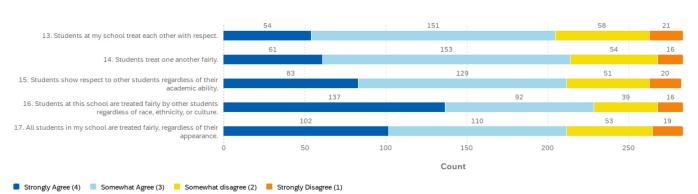
# Cultural Acceptance 284



#### Cultural Acceptance 284

Cultural Acceptance ↑	СТ	AVG	% Agree
13. Students at my school treat each other with respect.	284	2.84	72%
14. Students treat one another fairly.	284	2.91	75%
15. Students show respect to other students regardless of their academic ability.	283	2.97	75%
16. Students at this school are treated fairly by other students regardless of race, ethnicity, or culture.	284	3.23	81%
17. All students in my school are treated fairly, regardless of their appearance.	284	3.04	75%

#### Cultural Acceptance



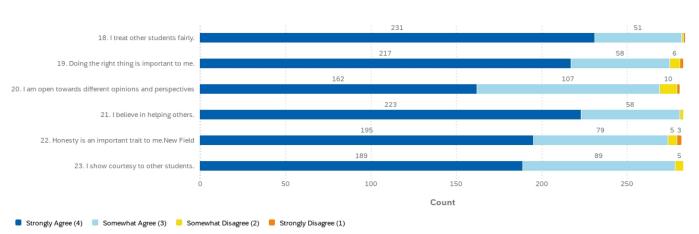
# Character (Social-Civic Learning) 284



#### Character (Social-Civic Learning) 284

Character (SOcial-Civic Learning) ↑	СТ	AVG	% Agree
18. I treat other students fairly.	284	3.80	99%
19. Doing the right thing is important to me.	283	3.73	97%
20. I am open towards different opinions and perspectives	281	3.53	96%
21. I believe in helping others.	283	3.78	99%
22. Honesty is an important trait to me.New Field	282	3.65	97%
23. I show courtesy to other students.	283	3.65	98%

#### Character (Social-Civic Learning)



## Physical Environment

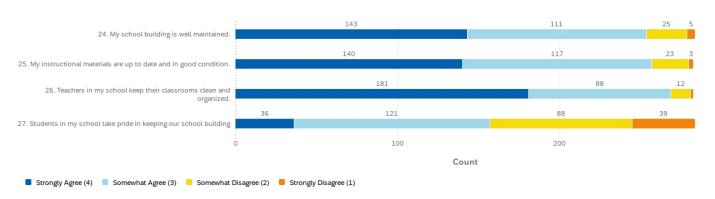
284



#### Physical Environment 284

Physical Enviroment ↑	СТ	AVG	% Agree
24. My school building is well maintained.	284	3.38	89%
25. My instructional materials are up to date and in good condition.	283	3.39	91%
26. Teachers in my school keep their classrooms clean and organized.	283	3.58	95%
27. Students in my school take pride in keeping our school building	284	2.54	55%

#### Physical Environment



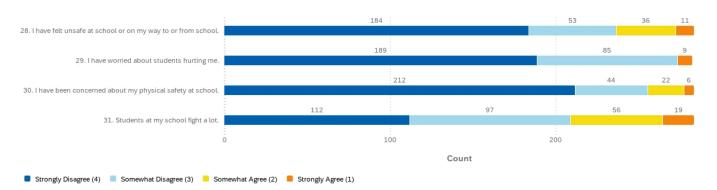
# School Safety 284



#### School Safety 284

School Safety	СТ	AVG	% Disagree
28. I have felt unsafe at school or on my way to or from school.	284	3.44	83%
29. I have worried about students hurting me.	283	3.60	97%
30. I have been concerned about my physical safety at school.	284	3.63	90%
31. Students at my school fight a lot.	284	3.06	74%

#### School Safety



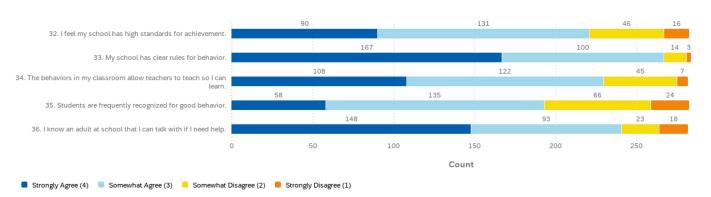
### Order and Discipline 284



#### Order and Discipline 284

Order and Discipline ↑	ст	AVG	% Agree
32. I feel my school has high standards for achievement.	283	3.04	78%
33. My school has clear rules for behavior.	284	3.52	94%
34. The behaviors in my classroom allow teachers to teach so I can learn.	282	3.17	82%
35. Students are frequently recognized for good behavior.	283	2.80	68%
36. I know an adult at school that I can talk with if I need help.	282	3.32	85%

#### Order and Discipline



# AMSO Summary Page

Student Climate

Apr 3, 2024 5:44 PM

Overall 300



School Connectedness

300

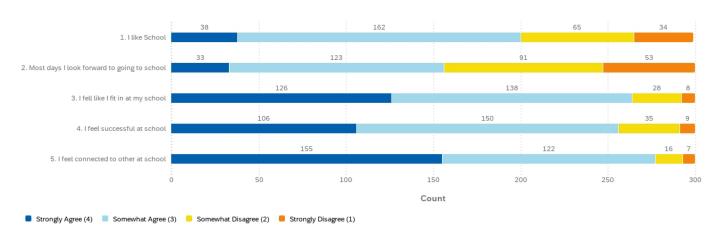


301

School Connectedness 300

School Connectedness ↑	ст	AVG	% Agree
1. I like School	299	2.68	67%
2. Most days I look forward to going to school	300	2.45	52%
3. I fell like I fit in at my school	300	3.27	88%
4. I feel successful at school	300	3.18	85%
5. I feel connected to other at school	300	3.42	92%

#### School Connectedness



# Peer Social Support

300

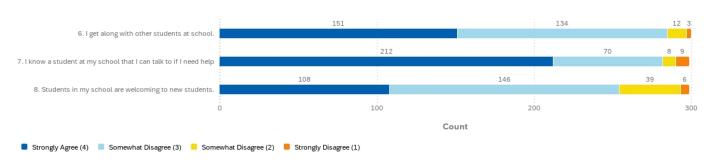


#### Peer Social Support 300

300

Peer Social Support ↑	СТ	AVG	% Agree
6. I get along with other students at school.	300	3.44	95%
7. I know a student at my school that I can talk to if I need help	299	3.62	94%
8. Students in my school are welcoming to new students.	299	3.19	85%

#### Peer Social Support



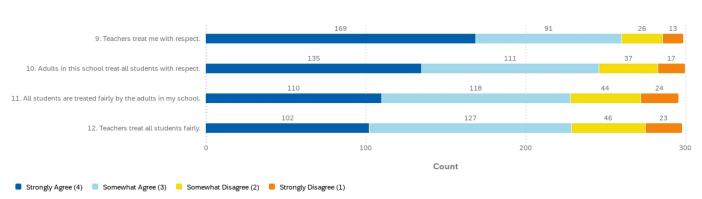
## Adult Social Support 300



#### Adult Social Support 300

Adult Social Support	СТ	AVG	% Agree
9. Teachers treat me with respect.	299	3.39	87%
10. Adults in this school treat all students with respect.	300	3.21	82%
11. All students are treated fairly by the adults in my school.	296	3.06	77%
12. Teachers treat all students fairly.	298	3.03	77%

#### Adult Social Support



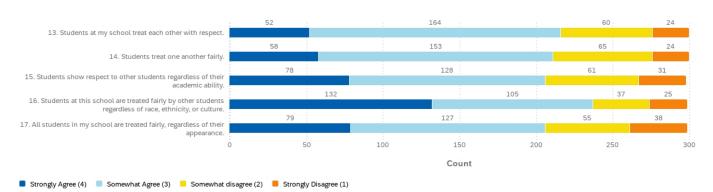
## Cultural Acceptance 300



#### Cultural Acceptance 300

Cultural Acceptance ↑	СТ	AVG	% Agree
13. Students at my school treat each other with respect.	300	2.81	72%
14. Students treat one another fairly.	300	2.82	70%
15. Students show respect to other students regardless of their academic ability.	298	2.85	69%
16. Students at this school are treated fairly by other students regardless of race, ethnicity, or culture.	299	3.15	79%
17. All students in my school are treated fairly, regardless of their appearance.	299	2.83	69%

#### Cultural Acceptance



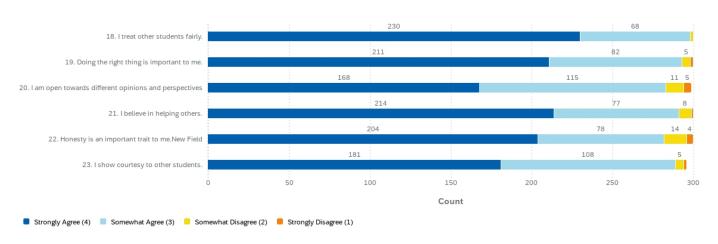
# Character (Social-Civic Learning) 300



#### Character (Social-Civic Learning) 300

Character (SOcial-Civic Learning) ↑	СТ	AVG	% Agree
18. I treat other students fairly.	300	3.76	99%
19. Doing the right thing is important to me.	300	3.67	98%
20. I am open towards different opinions and perspectives	299	3.49	95%
21. I believe in helping others.	300	3.68	97%
22. Honesty is an important trait to me.New Field	300	3.61	94%
23. I show courtesy to other students.	296	3.58	98%

#### Character (Social-Civic Learning)



# Physical Environment

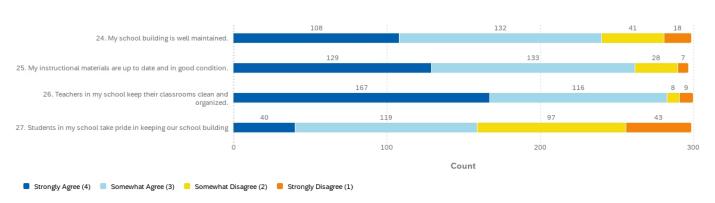
300



#### Physical Environment 300

Physical Enviroment ↑	ст	AVG	% Agree
24. My school building is well maintained.	299	3.10	80%
25. My instructional materials are up to date and in good condition.	297	3.29	88%
26. Teachers in my school keep their classrooms clean and organized.	300	3.47	94%
27. Students in my school take pride in keeping our school building	299	2.52	53%

#### Physical Environment



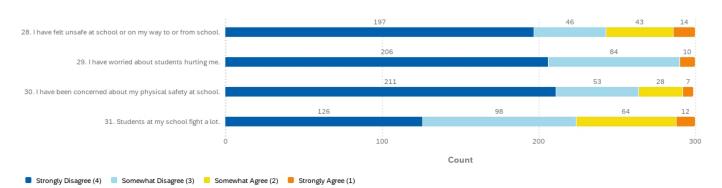
## School Safety 300



#### School Safety 300

School Safety	СТ	AVG	% Disagree
28. I have felt unsafe at school or on my way to or from school.	300	3.42	81%
29. I have worried about students hurting me.	300	3.62	97%
30. I have been concerned about my physical safety at school.	299	3.57	88%
31. Students at my school fight a lot.	300	3.13	75%

#### School Safety



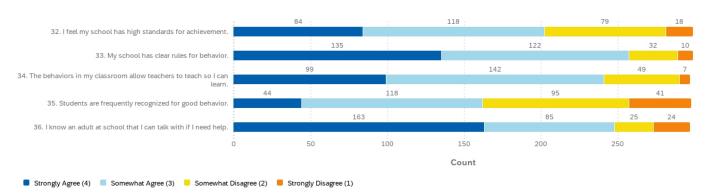
### Order and Discipline 299



#### Order and Discipline 299

Order and Discipline ↑	СТ	AVG	% Agree
32. I feel my school has high standards for achievement.	299	2.90	68%
33. My school has clear rules for behavior.	299	3.28	86%
34. The behaviors in my classroom allow teachers to teach so I can learn.	297	3.12	81%
35. Students are frequently recognized for good behavior.	298	2.55	54%
36. I know an adult at school that I can talk with if I need help.	297	3.30	84%

#### Order and Discipline



# **ARHS Summary Page**

Overall 859

Student Climate
Apr 3, 2024 5:45 PM

3.04 Average (Overall)

860

#### School Connectedness

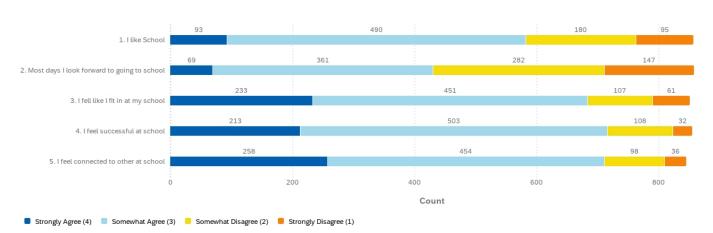
859



School Connectedness 859

School Connectedness ↑	СТ	AVG	% Agree
1. I like School	858	2.68	68%
2. Most days I look forward to going to school	859	2.41	50%
3. I fell like I fit in at my school	852	3.00	80%
4. I feel successful at school	856	3.05	84%
5. I feel connected to other at school	846	3.10	84%

#### School Connectedness



# Peer Social Support

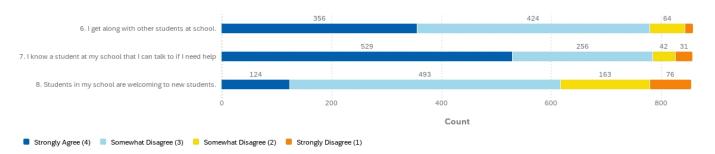
859



Peer Social Support 859

Peer Social Support ↑	СТ	AVG	% Agree
6. I get along with other students at school.	859	3.31	91%
7. I know a student at my school that I can talk to if I need help	858	3.50	91%
8. Students in my school are welcoming to new students.	856	2.78	72%

#### Peer Social Support



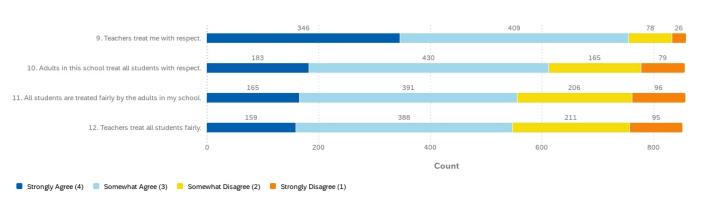
## Adult Social Support 859



#### Adult Social Support 859

Adult Social Support	СТ	AVG	% Agree
9. Teachers treat me with respect.	859	3.25	88%
10. Adults in this school treat all students with respect.	857	2.84	72%
11. All students are treated fairly by the adults in my school.	858	2.73	65%
12. Teachers treat all students fairly.	853	2.72	64%

#### Adult Social Support



### Cultural Acceptance 859

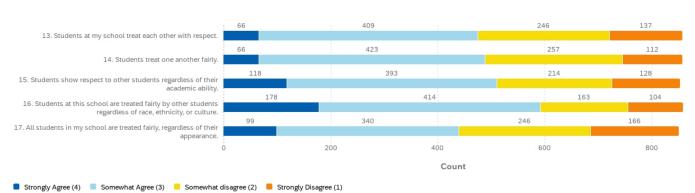


#### Cultural Acceptance

_	859
_	000

Cultural Acceptance ↑	СТ	AVG	% Agree
13. Students at my school treat each other with respect.	858	2.47	55%
14. Students treat one another fairly.	858	2.52	57%
15. Students show respect to other students regardless of their academic ability.	853	2.59	60%
16. Students at this school are treated fairly by other students regardless of race, ethnicity, or culture.	859	2.78	69%
17. All students in my school are treated fairly, regardless of their appearance.	851	2.44	52%

#### Cultural Acceptance



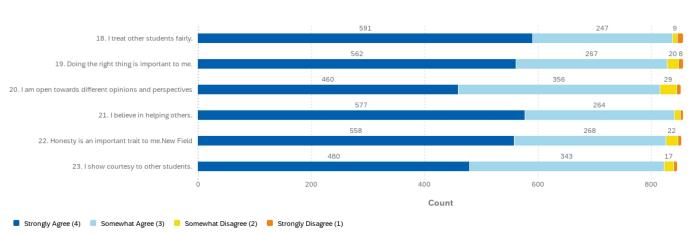
# Character (Social-Civic Learning) 859



#### Character (Social-Civic Learning) 859

Character (SOcial-Civic Learning) ↑	СТ	AVG	% Agree
18. I treat other students fairly.	857	3.66	98%
19. Doing the right thing is important to me.	857	3.61	97%
20. I am open towards different opinions and perspectives	853	3.49	96%
21. I believe in helping others.	857	3.65	98%
22. Honesty is an important trait to me.New Field	854	3.61	97%
23. I show courtesy to other students.	847	3.53	97%

#### Character (Social-Civic Learning)



# Physical Environment

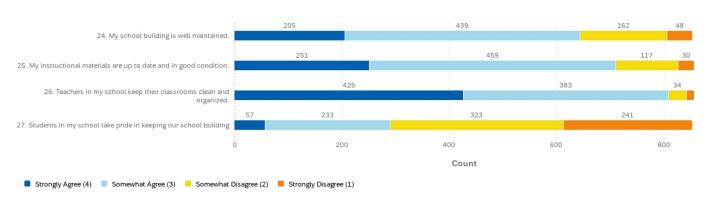
859



#### Physical Environment 859

Physical Enviroment ↑	СТ	AVG	% Agree
24. My school building is well maintained.	854	2.94	75%
25. My instructional materials are up to date and in good condition.	857	3.09	83%
26. Teachers in my school keep their classrooms clean and organized.	857	3.42	94%
27. Students in my school take pride in keeping our school building	854	2.12	34%

#### Physical Environment



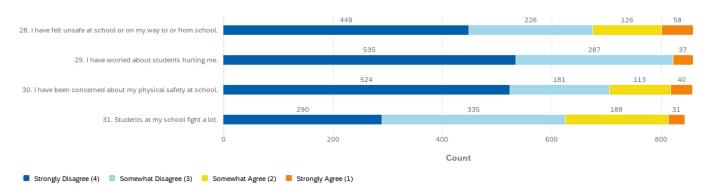
### School Safety 859



#### School Safety 859

School Safety	СТ	AVG	% Disagree
28. I have felt unsafe at school or on my way to or from school.	859	3.24	79%
29. I have worried about students hurting me.	859	3.54	96%
30. I have been concerned about my physical safety at school.	858	3.39	82%
31. Students at my school fight a lot.	844	3.05	74%

#### School Safety



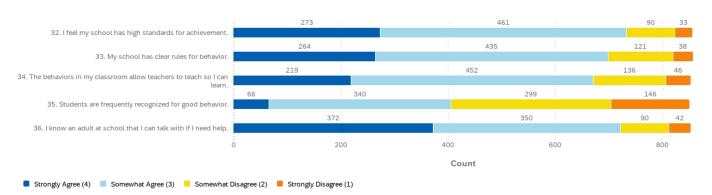
### Order and Discipline 859



#### Order and Discipline 859

Order and Discipline ↑	СТ	AVG	% Agree
32. I feel my school has high standards for achievement.	857	3.14	86%
33. My school has clear rules for behavior.	858	3.08	81%
34. The behaviors in my classroom allow teachers to teach so I can learn.	853	2.99	79%
35. Students are frequently recognized for good behavior.	851	2.38	48%
36. I know an adult at school that I can talk with if I need help.	854	3.23	85%

#### Order and Discipline



# School Climate and Sub-scale Ratings 2022, 2023, 2024 - Amity Middle School Bethany (3.0)

		Overall		YtoY	3yr	Cor	School nectedr	ness	YtoY	3yr	Peer S	Social S	upport	YtoY	3yr	Adult	Social S	upport	YtoY	3yr	Cultur	al Acce	otance	YtoY	3yr
	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg
All Students (283)	3.02	3.19	3.30	3.4%	9.3%	2.95	3.00	3.11	3.7%	5.4%	3.34	3.27	3.45	5.5%	3.3%	3.19	3.23	3.34	3.4%	4.7%	2.84	2.88	3.00	4.2%	5.6%
By Grade:																									
7th (153)	3.04	3.27	3.34	2.1%	9.9%	2.99	3.08	3.15	2.3%	5.4%	3.40	3.46	3.46	0.0%	1.8%	3.17	3.33	3.41	2.4%	7.6%	2.95	3.04	3.01	-1.0%	2.0%
8th (123)	2.97	3.13	3.27	4.5%	10.1%	2.88	2.94	3.07	4.4%	6.6%	3.22	3.30	3.45	4.5%	7.1%	3.31	3.17	3.27	3.2%	-1.2%	2.55	2.75	3.00	9.1%	17.6%
By Gender:																									
Male (132)	3.01	3.21	3.33	3.7%	10.6%	2.93	2.97	3.14	5.7%	7.2%	3.33	3.38	3.47	2.7%	4.2%	3.20	3.24	3.35	3.4%	4.7%	3.00	3.02	3.08	2.0%	2.7%
Female (143)	3.07	3.26	3.30	1.2%	7.5%	3.07	3.11	3.11	0.0%	1.3%	3.45	3.44	3.47	0.9%	0.6%	3.24	3.32	3.34	0.6%	3.1%	2.80	2.88	2.96	2.8%	5.7%
Nonbinary (1-4)	*	2.86	*	-%	-%	*	2.70	*	-%	-%	*	3.13	*	-%	-%	*	3.05	*	-%	-%	*	2.08	*	-%	-%
Not Listed (5)	-	2.91	2.88	-1.0%	-%	-	2.69	2.80	4.1%	-%	-	3.08	3.00	-2.6%	-%	-	2.94	2.70	-8.2%	-%	-	2.48	2.44	-1.6%	-%
Transgender (1-4)	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%
By Sexual Orientation:																									
Heterosexual (231)	3.08	3.26	3.33	2.1%	8.1%	3.08	3.06	3.15	2.9%	2.3%	3.47	3.43	3.49	1.7%	0.6%	3.27	3.29	3.33	1.2%	1.8%	3.02	3.00	3.06	2.0%	1.3%
LGBQ+ (25)	2.79	3.17	3.04	-4.1%	9.0%	2.48	2.75	2.82	2.5%	13.7%	3.02	3.34	3.03	-9.3%	0.3%	2.86	3.26	3.34	2.5%	16.8%	2.30	2.77	2.47	-10.8%	7.4%
By Race/Ethnicity:																									
Asian or Pacific Islander (27)	3.02	3.26	3.23	-0.9%	7.0%	3.12	3.21	3.13	-2.5%	0.3%	3.41	3.41	3.33	-2.3%	-2.3%	3.15	3.27	3.31	1.2%	5.1%	2.83	2.93	2.83	-3.4%	0.0%
Black or African American (8)	*	3.27	3.26	-0.3%	-%	*	2.97	3.20	7.7%		*	3.42	3.42	0.0%		*	3.38	3.00	-11.2%		*	2.92	2.70	-7.5%	
Hispanic or Latine (29)	3.19	2.85	3.27	14.7%	2.5%	3.03	2.65	3.12	17.7%	3.0%	3.24	3.12	3.43	9.9%	5.9%	3.43	2.72	3.38	24.3%	-1.5%	3.00	2.65	2.94	10.9%	-2.0%
White or Caucasian (176)	3.06	3.25	3.31	1.8%	8.2%	2.97	3.06	3.08	0.7%	3.7%	3.44	3.42	3.47	1.5%	0.9%	3.24	3.27	3.34	2.1%	3.1%	2.86	2.91	3.04	4.5%	6.3%
Two or More Races (48)	2.97	3.13	3.25	3.8%	9.4%	2.91	2.91	3.14	7.9%	7.9%	3.28	3.31	3.38	2.1%	3.0%	3.20	3.23	3.27	1.2%	2.2%	2.71	2.89	2.83	-2.1%	4.4%
By Educational Service:																									
IEP/504 (53)	3.00	2.99	3.32	11.0%	10.7%	2.82	2.76	3.04	10.1%	7.8%	3.39	3.09	3.43	11.0%	1.2%	3.11	2.98	3.45	15.8%	10.9%	2.80	2.56	3.08	20.3%	10.0%
Adv Placement Honors (89)	3.01	3.29	3.27	-0.6%	8.6%	3.07	3.15	3.14	-0.3%	2.3%	3.40	3.51	3.46	-1.4%	1.8%	3.23	3.34	3.21	-3.9%	-0.6%	2.84	2.98	2.88	-3.4%	1.4%
Both IEP and Advanced (10)	-	-	3.23	-%	-%	-	-	3.12	-%	-%	-	-	3.47	-%	-%	-	-	3.15	-%	-%	-	-	2.86	-%	-%

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	C	Characte	er	YtoY	3yr	Physic	al Enviro	onment	YtoY	3yr		Safety		YtoY	3yr	Order	and Dis	cipline	YtoY	3yr
	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg
All Students (283)	3.58	3.55	3.69	3.9%	3.1%	3.20	3.10	3.22	3.9%	0.6%	3.27	3.27	3.43	4.9%	4.9%	3.13	3.13	3.17	1.3%	1.3%
By Grade:																				
7th (153)	3.60	3.61	3.73	3.3%	3.6%	2.23	3.17	3.28	3.5%	47.1%	3.37	3.33	3.43	3.0%	1.8%	3.13	3.18	3.24	1.9%	3.5%
8th (123)	3.50	3.51	3.65	4.0%	4.3%	3.18	3.04	3.18	4.6%	0.0%	3.03	3.22	3.43	6.5%	13.2%	3.07	3.12	3.09	-1.0%	0.7%
By Gender:																				
Male (132)	3.47	3.53	3.66	3.7%	5.5%	2.27	3.06	3.24	5.9%	42.7%	3.31	3.30	3.49	5.8%	5.4%	3.07	3.14	3.21	2.2%	4.6%
Female (143)	3.72	3.64	3.73	2.5%	0.3%	3.21	3.18	3.21	0.9%	0.0%	3.35	3.34	3.42	2.4%	2.1%	3.19	3.19	3.15	-1.3%	-1.3%
Nonbinary (1-4)	*	3.30	*	-%	-%	*	3.00	*	-%	-%	*	2.80	*	-%	-%	*	2.88	*	-%	-%
Not Listed (5)	-	3.31	3.33	0.6%	-%	-	3.05	3.05	0.0%	-%	-	2.73	3.25	19.0%	-%	-	2.97	2.52	-15.2%	-%
Transgender (1-4)	*	*	*	-%	-%	*	*	*	-%	-%-	*	*	*	-%	-%	*	*	*	-%	-%
By Sexual Orientation:																				
Heterosexual (231)	3.63	3.59	3.70	3.1%	1.9%	2.28	3.14	3.24	3.2%	42.1%	3.45	3.36	3.49	3.9%	1.2%	3.17	3.16	3.19	0.9%	0.6%
LGBQ+ (25)	3.50	3.56	3.60	1.1%	2.9%	2.76	3.01	3.08	2.3%	11.6%	2.62	3.22	2.97	-7.8%	13.4%	2.93	3.18	2.92	-8.2%	-0.3%
By Race/Ethnicity:																				
Asian or Pacific Islander (27)	3.60	3.59	3.63	1.1%	0.8%	3.27	3.16	3.09	-2.2%	-5.5%	3.32	3.38	3.47	2.7%	4.5%	2.94	3.12	3.02	-3.2%	2.7%
Black or African American (8)	*	3.69	3.77	2.2%		*	3.25	3.28	0.9%		*	3.25	3.44	5.8%		*	3.32	3.25	-2.1%	
Hispanic or Latine (29)	3.64	3.25	3.67	12.9%	0.8%	3.39	2.81	3.09	10.0%	-8.8%	2.64	2.72	3.42	25.7%	29.5%	3.26	2.87	3.11	8.4%	-4.6%
White or Caucasian (176)	3.65	3.61	3.70	2.5%	1.4%	3.26	3.17	3.25	2.5%	-0.3%	3.34	3.32	3.41	2.7%	2.1%	3.21	3.22	3.18	-1.2%	-0.9%
Two or More Races (48)	3.47	3.47	3.66	5.5%	5.5%	3.10	2.99	3.11	4.0%	0.3%	3.10	3.19	3.45	8.2%	11.3%	3.08	3.05	3.11	2.0%	1.0%
By Educational Service:																				
IEP/504 (53)	3.55	3.38	3.74	10.7%	5.4%	3.11	2.95	3.26	10.5%	4.8%	3.16	3.18	3.24	1.9%	2.5%	3.17	2.99	3.24	8.4%	2.2%
Adv Placement Honors (89)	3.62	3.66	3.71	1.4%	2.5%	3.23	3.16	3.23	2.2%	0.0%	3.42	3.32	3.46	4.2%	1.2%	3.01	3.21	3.07	-4.4%	2.0%
Both IEP and Advanced (10)	-	-	3.75	-%	-%	-	-	3.48	-%	-%	-	-	3.18	-%	-%	-	-	2.88	-%	-%

>3.00 Agree <3.0 Disagree <2.5 Red

# School Climate and Sub-scale Ratings 2022, 2023, 2024 - Amity Middle School Orange (3.0)

	Overall YtoY 3yr			School r Connectedness YtoY 3yr					Peer S	Social Si	upport		0	Adult 9	Social S	upport		0	Cultur	al Acce	otance		0		
	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	YtoY chg	3yr chg	2022	2023	2024	YtoY chg	3yr chg	2022	2023	2024	YtoY chg	3yr chg
All Students (n= the 2024 yr) (301)	2.94	3.21	3.21		9.2%	2.95	2.98	3.00	0.7%	1.7%	3.32	3.39	3.42	0.9%	3.0%	3.19	3.22	3.18	-1.2%	-0.3%	2.83	2.87	2.89	0.7%	2.1%
By Grade:																									
7th (161)	3.09	3.34	3.27	-2.1%	5.8%	2.99	3.13	3.09	-1.3%	3.3%	3.40	3.49	3.44	-1.4%	1.2%	3.17	3.49	3.29	-5.7%	3.8%	3.12	2.99	3.00	0.3%	-3.8%
8th (130)	2.88	3.18	3.14	-1.3%	9.0%	2.88	2.94	2.92	-0.7%	1.4%	3.31	3.41	3.41	0.0%	3.0%	3.31	3.14	3.04	-3.2%	-8.2%	2.72	2.86	2.79	-2.4%	2.6%
By Gender:																									
Male (148)	2.96	3.26	3.24	-0.6%	9.5%	2.93	3.02	3.01	-0.3%	2.7%	3.26	3.43	3.46	0.9%	6.1%	3.20	3.31	3.23	-2.4%	0.9%	2.95	3.04	3.05	0.3%	3.4%
Female (141)	3.02	3.24	3.17	-2.2%	5.0%	3.07	2.99	2.99	0.0%	-2.6%	3.50	3.49	3.36	-3.7%	-4.0%	3.24	3.21	3.11	-3.1%	-4.0%	2.83	2.85	2.73	-4.2%	-3.5%
Nonbinary (1-4)	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%
Not Listed (1-4)	*	2.90	*	-%	-%	*	2.75	*	-%	-%	*	2.92	*	-%	-%	*	2.73	*	-%	-%	*	3.11	*	-%	-%
Transgender (9)	*	*	2.81	-%	-%	*	*	2.78	-%	-%	*	*	3.30	-%	-%	*	*	2.58	-%	-%	*	*	2.27	-%	-%
By Sexual Orientation:																									
Heterosexual (244)	3.00	3.29	3.23	-1.8%	7 7%	3.08	3.05	3.03	-0.7%	-1.6%	3.43	3.50	3.45	-1.4%	0.6%	3.16	3.32	3.18	-4.2%	0.6%	2.95	2.98	2.94	-1.3%	-0.3%
LGBQ+ (23)		3.05	2.86	-6.2%		2.48	2.90		-13.8%		2.97	3.44		-12.8%		2.78	3.02	2.85	-5.6%	2.5%	2.16	2.68	2.46	-8.2%	13.9%
By Race/Ethnicity:	2.12	3.03	2.00	-0.2 /0	5.170	2.40	2.90	2.50	-13.676	0.676	2.31	5.44	3.00	-12.070	1.0 /0	2.70	3.02	2.00	-3.0 /0	2.570	2.10	2.00	2.40	-0.270	13.970
American Indian or Alaskan Native (1-4)	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%
Asian or Pacific Islander (51)	2.91	3.35	3.19	-4.8%	9.6%	3.12	3.12	3.04	-2.6%	-2.6%	3.24	3.54	3.33	-5.9%	2.8%	3.15	3.49	3.26	-6.6%	3.5%	2.63	3.04	2.72	-10.5%	, ,
Black or African American (10)	*	3.43		-12.2%		*	3.13	2.90	-7.3%	-%	*	3.72	3.43	-7.8%	-%	*	3.37	2.69	-20.2%	-%	*	3.30	2.48	-24.8%	-%
Hispanic or Latine (27)	*	3.09	3.06	-1.0%	-%	*	2.82	2.93	3.9%	-%	*	3.52	3.25	-7.7%	-%	*	3.14	2.94	-6.4%	-%	*	2.36	2.52	6.8%	-%
White or Caucasian (169)	3.02	3.20	3.25	1.6%	7.6%	3.34	2.96	3.02	2.0%	-9.6%	3.02	3.42	3.47	1.5%	14.9%	3.25	3.16	3.16	0.0%	-2.8%	2.92	2.93	3.02	3.1%	3.4%
Two or More Races (36)	2.87	3.19	3.11	-2.5%	8.4%	3.10	2.96	2.99	1.0%	-3.5%	2.87	3.29	3.33	1.2%	16.0%	3.20	3.32	3.03	-8.7%	-5.3%	2.82	2.78	2.69	-3.2%	-4.6%
By Educational Service:																									
IEP/504 (43)	2.72	2.99	3.03	1.3%	11.4%	2.82	2.76	2.76	0.0%	-2.1%	2.85	3.09	3.32	7.4%	16.5%	3.11	2.98	2.95	-1.0%	-5.1%	2.59	2.56	2.6	1.6%	0.4%
Adv Placement/Honors (96)	2.94	3.29	3.23	-1.8%	9.9%	3.07	3.15	3.05	-3.2%	-0.7%	3.36	3.51	3.42	-2.6%	1.8%	3.23	3.34	3.24	-3.0%	0.3%	2.76	2.98	2.84	-4.7%	2.9%
Both IEP and Advanced (9)	-	-	3.17	-%	-%	-	-	2.93	-%	-%	-	-	3.30	-%	-%	-	-	3.17	-%	-%	-	-	2.8	-%	-%

	Character					I					I					I				
		Characte	er	YtoY	3yr	Physic	al Enviro	onment	YtoY	3yr		Safety		YtoY	3yr	Order	and Dis	cipline	YtoY	3yr
	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg
All Students (n= the 2024 yr) (301)	3.58	3.62	3.63	0.3%	1.4%	3.20	3.05	3.10	1.6%	-3.1%	3.27	3.36	3.43	2.1%	4.9%	2.95	3.16	3.03	-4.1%	2.7%
By Grade:																				
7th (161)	3.60	3.67	3.64	-0.8%	1.1%	2.23	3.20	3.19	-0.3%	43.0%	3.37	3.59	3.47	-3.3%	3.0%	3.11	3.23	3.07	-5.0%	-1.3%
8th (130)	3.50	3.62	3.64	0.6%	4.0%	3.18	3.01	2.99	-0.7%	-6.0%	3.03	3.32	3.43	3.3%	13.2%	2.84	3.14	2.96	-5.7%	4.2%
By Gender:																				
Male (148)	3.47	3.53	3.6	2.0%	3.7%	2.27	3.08	3.12	1.3%	37.4%	3.31	3.48	3.45	-0.9%	4.2%	2.95	3.20	3.06	-4.4%	3.7%
Female (141)	3.72	3.76	3.67	-2.4%	-1.3%	3.21	3.07	3.09	0.7%	-3.7%	3.35	3.35	3.42	2.1%	2.1%	2.99	3.16	3.01	-4.7%	0.7%
Nonbinary (1-4)	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%
Not Listed (1-4)	*	3.39	*	-%	-%	*	3.39	*	-%	-%	*	2.93	*	-%	-%	*	2.25	*	-%	-%
Transgender (9)	*	*	3.38	-%	-%	*	*	2.72	-%	-%	*	*	3.08	-%	-%	*	*	2.49	-%	-%
By Sexual Orientation:																				
Heterosexual (244)	3.64	3.67	3.64	-0.8%	0.0%	2.28	3.11	3.12	0.3%	36.8%	3.45	3.47	3.48	0.3%	0.9%	2.99	3.22	3.03	-5.9%	1.3%
LGBQ+ (23)	3.46	3.44	3.47	0.9%	0.3%	2.76	2.83	2.84	0.4%	2.9%	2.62	3.12	2.89	-7.4%	10.3%	2.85	3.00	2.81	-6.3%	-1.4%
by Race/Ethnicity:																				
American Indian or Alaskan Native (1-4)	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%	*	*	*	-%	-%
Asian or Pacific Islander (51)	3.60	3.67	3.59	-2.2%	-0.3%	3.27	3.25	3.18	-2.2%	-2.8%	3.32	3.56	3.45	-3.1%	3.9%	2.85	3.22	2.99	-7.1%	4.9%
Black or African American (10)	*	3.64	3.42	-6.0%	-%	*	3.37	3.10	-8.0%	-%	*	3.67	3.30	-10.1%	-%	*	3.30	2.88	-12.7%	-%
Hispanic or Latine (27)	*	3.67	3.56	-3.0%	-%	*	2.89	3.06	5.9%	-%	*	3.33	3.21	-3.6%	-%	*	3.09	2.96	-4.2%	-%
White or Caucasian (169)	3.65	3.62	3.68	1.7%	0.8%	3.16	3.01	3.08	2.3%	-2.5%	3.34	3.34	3.49	4.5%	4.5%	3.04	3.16	3.06	-3.2%	0.7%
Two or More Races (36)	3.47	3.58	3.53	-1.4%	1.7%	3.10	3.03	2.97	-2.0%	-4.2%	3.10	3.43	3.41	-0.6%	10.0%	2.88	3.15	2.93	-7.0%	1.7%
By Educational Service:																				
IEP/504 (43)	3.55	3.38	3.55	5.0%	0.0%	3.18	2.95	2.99	1.4%	-6.0%	3.16	3.18	3.16	-0.6%	0.0%	2.61	2.99	2.94	-1.7%	12.6%
Adv Placement/Honors (96)	3.62	3.66	3.72	1.6%	2.8%	3.17	3.16	3.07	-2.8%	-3.2%	3.42	3.32	3.48	4.8%	1.8%	2.88	3.21	2.99	-6.9%	3.8%
Both IEP and Advanced (9)			2.80	-%	-%			3.67	-%	-%			3.08	-%	-%		- '	3.04	-%	-%

>3.00 Agree <3.0 Disagree <2.5 **Red** 

# School Climate and Sub-scale Ratings 2022, 2023, and 2024 - Amity High School (3.0)

	Í			3yr	´					Peer S	Social Su	upport	YtoY	3yr	Adult	Social S	upport	YtoY	3yr	Cultur	al Accep	otance	YtoY	3yr	
	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg
All Students (n= the 2024 yr) (859)	2.89	3.01	3.04	1.0%	5.2%	2.82	2.81	2.85	1.4%	1.1%	3.30	3.25	3.19	-1.8%	-3.3%	2.90	2.84	2.89	1.8%	-0.3%	2.61	2.65	2.56	-3.4%	-1.9%
By Grade:																									
9th (292)	2.94	3.04	3.13	3.0%	6.5%	2.91	2.85	2.95	3.5%	1.4%	3.33	3.28	3.29	0.3%	-1.2%	3.04	2.89	3.02	4.5%	-0.7%	2.74	2.68	2.67	-0.4%	-2.6%
10th (229)	2.88	3.00	2.99	-0.3%	3.8%	2.76	2.84	2.76	-2.8%	0.0%	3.32	3.31	3.15	-4.8%	-5.1%	2.94	2.82	2.83	0.4%	-3.7%	2.57	2.62	2.50	-4.6%	-2.7%
11th (178)	2.87	3.00	2.96	-1.3%	3.1%	2.77	2.77	2.78	0.4%	0.4%	3.31	3.23	3.17	-1.9%	-4.2%	2.87	2.99	2.77	-7.4%	-3.5%	2.56	2.67	2.46	-7.9%	-3.9%
12th (150)	2.85	3.00	3.03	1.0%	6.3%	2.68	2.81	2.86	1.8%	6.7%	3.26	3.21	3.11	-3.1%	-4.6%	2.74	2.80	2.83	1.1%	3.3%	2.56	2.58	2.52	-2.3%	-1.6%
By Gender:																									
Male (394)	2.91	3.04	3.05	0.3%	4.8%	2.88	2.89	2.87	-0.7%	-0.3%	3.30	3.25	3.20	-1.5%	-3.0%	3.02	2.98	2.96	-0.7%	-2.0%	2.79	2.75	2.67	-2.9%	-4.3%
Female (407)	2.90	3.02	3.05	1.0%	5.2%	2.76	2.80	2.87	2.5%	4.0%	3.34	3.32	3.22	-3.0%	-3.6%	2.84	2.79	2.82	1.1%	-0.7%	2.50	2.61	2.50	-4.2%	0.0%
Nonbinary (7)	2.60	2.66	2.63	-1.1%	1.2%	2.23	2.29	2.26	-1.3%	1.3%	2.94	2.76	2.67	-3.3%	-9.2%	2.46	2.46	2.36	-4.1%	-4.1%	1.88	1.87	1.63	-12.8%	-13.3%
Not Listed (6)	-	2.66	2.85	7.1%	-%	-	2.43	2.33	-4.1%	-%		2.82	2.94	4.3%		-	2.43	3.00	23.5%	-%	-	2.23	2.17	-2.7%	-%
Transgender (32)	2.69	*	2.56	-%	-4.8%	2.32	*	2.32	-%	0.0%	2.92	*	2.68		-8.2%	2.66	*	2.35	-%	-11.7%	2.32	*	1.69	-%	-27.2%
By Sexual Orientation:																									
Heterosexual (690)	2.93	3.07	3.09	0.7%	5.5%	2.88	2.89	2.91	0.7%	1.0%	3.36	3.33	3.26	-2.1%	-3.0%	2.95	2.90	2.96	2.1%	0.3%	2.70	2.73	2.68	-1.8%	-0.7%
LGBQ+ (84)	2.72	2.77	2.73	-1.4%	0.4%	2.36	2.51	2.49	-0.8%	5.5%	3.01	2.94	2.84	-3.4%	-5.6%	2.70	2.45	2.54	3.7%	-5.9%	2.14	2.27	1.91	-15.9%	-10.7%
By Race/Ethnicity:																									
American Indian or Alaskan Native (5)	-	-	2.50	-%	-%	-	-	2.74	-%	-%	-	-	2.60	-%	-%	-	-	2.35	-%	-%	-	-	2.00	-%	-%
Asian or Pacific Islander (134)	2.90	3.07	3.06	-0.3%	5.5%	2.81	2.93	2.90	-1.0%	3.2%	3.35	3.33	3.20	-3.9%	-4.5%	3.12	2.96	2.98	0.7%	-4.5%	2.58	2.64	2.54	-3.8%	-1.6%
Black or African American (43)	2.67	3.09	2.92	-5.5%	9.4%	2.45	2.77	2.70	-2.5%	10.2%	3.23	3.28	3.11	-5.2%	-3.7%	2.62	3.10	2.67	-13.9%	1.9%	2.26	2.67	2.35	-12.0%	4.0%
Hispanic or Latine (95)	2.87	2.89	2.97	2.8%	3.5%	2.80	2.54	2.77	9.1%	-1.1%	3.21	3.06	3.15	2.9%	-1.9%	2.77	2.73	2.73	0.0%	-1.4%	2.53	2.64	2.46	-6.8%	-2.8%
White or Caucasian (530)	2.91	3.04	3.07	1.0%	5.5%	2.82	2.83	2.88	1.8%	2.1%	3.32	3.30	3.24	-1.8%	-2.4%	2.90	2.87	2.91	1.4%	0.3%	2.67	2.70	2.64	-2.2%	-1.1%
Two or More Races (70)	2.82	2.93	2.99	2.0%	6.0%	2.70	2.75	2.76	0.4%	2.2%	3.23	3.15	3.09	-1.9%	-4.3%	2.74	2.78	2.81	1.1%	2.6%	2.49	2.44	2.37	-2.9%	-4.8%
By Educational Service:																									
IEP/504 (196)	2.86	2.95	2.88	-2.4%	0.7%	2.67	2.69	2.62	-2.6%	-1.9%	3.22	3.17	2.96	-6.6%	-8.1%	2.83	2.77	2.70	-2.5%	-4.6%	2.60	2.55	2.32	-9.0%	-10.8%
Adv Placement/Honors/ECE (425)	2.91	3.06	3.07	0.3%	5.5%	2.81	2.92	2.95	1.0%	5.0%	3.36	3.35	3.23	-3.6%	-3.9%	2.90	3.35	2.95	-11.9%	1.7%	2.57	2.62	2.54	-3.1%	-1.2%
Both IEP and Advanced (58)	-	-	2.89	-%	-%	-	-	2.76	-%	-%	-	-	2.90			-	-	2.79	-%	-%	-	-	2.21	-%	-%

	Character			YtoY	3yr	Physical Environment			YtoY	3yr	Safety			YtoY	3yr	Order and Discipli		cipline	YtoY	3yr
	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg	2022	2023	2024	chg	chg
All Students (n= the 2024 yr) (859)	3.57	3.54	3.59	1.4%	0.6%	2.93	2.83	2.89	2.1%	-1.4%	3.19	3.09	3.30	6.8%	3.4%	3.03	3.03	2.97	-2.0%	-2.0%
By Grade:																				
9th (292)	3.56	3.55	3.63	2.3%	2.0%	2.96	2.86	3.02	5.6%	2.0%	3.27	3.16	3.43	8.5%	4.9%	3.08	3.02	3.01	-0.3%	-2.3%
10th (229)	3.58	3.55	3.55	0.0%	-0.8%	2.82	2.78	2.83	1.8%	0.4%	3.13	3.06	3.28	7.2%	4.8%	3.01	2.99	2.95	-1.3%	-2.0%
11th (178)	3.59	3.54	3.59	1.4%	0.0%	2.87	2.82	2.79	-1.1%	-2.8%	3.15	3.04	3.16	3.9%	0.3%	3.01	3.04	2.89	-4.9%	-4.0%
12th (150)	3.50	3.55	3.61	1.7%	3.1%	2.83	2.82	2.88	2.1%	1.8%	3.09	3.12	3.26	4.5%	5.5%	3.06	3.07	3.02	-1.6%	-1.3%
By Gender:																				
Male (394)	3.51	3.45	3.48	0.9%	-0.9%	2.89	2.87	2.88	0.3%	-0.3%	3.37	3.16	3.38	7.0%	0.3%	3.03	2.99	2.92	-2.3%	-3.6%
Female (407)	3.67	3.65	3.70	1.4%	0.8%	2.87	2.81	2.91	3.6%	1.4%	3.03	3.07	3.27	6.5%	7.9%	3.07	3.09	3.02	-2.3%	-1.6%
Nonbinary (7)	3.48	3.74	3.76	0.5%	8.0%	2.62	2.71	2.48	-8.5%	-5.3%	2.68	2.63	2.63	0.0%	-1.9%	2.72	2.80	3.03	8.2%	11.4%
Not Listed (6)	-	3.18	3.72	17.0%	-%	-	2.54	2.83	11.4%	-%	-	2.90	2.71	-6.6%	-%	-	2.72	2.97	9.2%	-%
Transgender (32)	3.40	*	3.42	-%	0.6%	2.87	*	2.67	-%	-7.0%	3.00	*	2.48	-%	-17.3%	2.85	*	2.74	-%	-3.9%
By Sexual Orientation:																				
Heterosexual (690)	3.61	3.55	3.60	1.4%	-0.3%	2.92	2.85	2.92	2.5%	0.0%	3.26	3.17	3.37	6.3%	3.4%	3.07	3.05	2.99	-2.0%	-2.6%
LGBQ+ (84)	3.48	3.49	3.56	2.0%	2.3%	2.68	2.63	2.76	4.9%	3.0%	2.68	2.87	2.80	-2.4%	4.5%	2.94	2.82	2.83	0.4%	-3.7%
By Race/Ethnicity:																				
American Indian or Alaskan Native (5)	-	-	2.93	-%	-%	-	-	2.11	-%	-%	-	-	2.84	-%	-%	-	-	2.40	-%	-%
Asian or Pacific Islander (134)	3.53	3.56	3.51	-1.4%	-0.6%	2.91	2.91	2.94	1.0%	1.0%	3.26	3.20	3.33	4.1%	2.1%	3.06	3.04	3.02	-0.7%	-1.3%
Black or African American (43)	3.38	3.68	3.51	-4.6%	3.8%	2.59	2.98	2.69	-9.7%	3.9%	3.04	3.17	3.35	5.7%	10.2%	2.79	3.06	2.90	-5.2%	3.9%
Hispanic or Latine (95)	3.66	3.38	3.53	4.4%	-3.6%	2.81	2.79	2.81	0.7%	0.0%	3.18	2.96	3.28	10.8%	3.1%	3.08	2.97	2.94	-1.0%	-4.5%
White or Caucasian (530)	3.61	3.55	3.62	2.0%	0.3%	2.89	2.83	2.91	2.8%	0.7%	3.16	3.09	3.30	6.8%	4.4%	3.05	3.05	2.97	-2.6%	-2.6%
Two or More Races (70)	3.55	3.46	3.60	4.0%	1.4%	2.84	2.71	2.92	7.7%	2.8%	3.13	3.09	3.31	7.1%	5.8%	2.98	2.99	2.96	-1.0%	-0.7%
By Educational Service:																				
IEP/504 (196)	3.56	3.51	3.55	1.1%	-0.3%	2.86	2.81	2.80	-0.4%	-2.1%	3.04	2.94	3.10	5.4%	2.0%	3.00	3.04	2.89	-4.9%	-3.7%
Adv Placement/Honors/ECE (425)	3.61	3.60	3.63	0.8%	0.6%	2.90	2.85	2.88	1.1%	-0.7%	3.16	3.16	3.33	5.4%	5.4%	3.08	3.06	3.01	-1.6%	-2.3%
Both IEP and Advanced (58)	-	-	3.58	-%	-%	-	-	2.72	-%	-%	-	-	3.17	-%	-%	-	-	2.87	-%	-%

>3.00 Agree
<3.0 Disagree
<2.5 Red