# **Proposed Employee Compensation FAQs**

## Why did Horry County Schools request a compensation and classification study?

Horry County Schools requested a compensation and classification study of all District positions to provide the foundation for an appropriate classification and compensation system and pay plan based on current compensation levels for similar public sector employers such as school districts, counties, municipalities, and local market competitors.

Who conducted the compensation and classification study for the District?

Management Advisory Group

## How was the compensation and classification study conducted?

The study methodology included:

- collection of current personnel, human resources, and organizational background information:
- development, distribution, collection and evaluation of Job Analysis Questionnaires©;
- identification and selection of comparable organizations for the market salary survey;
- identification of classification benchmarks;
- an analysis with recommendations concerning the relative ranking of District positions to develop a classification plan that will ensure internal equity; and
- development of compensation plans that will ensure market competitiveness.

### With whom is Horry County Schools compared in the market study?

Greenville County School District Charleston County School District Berkeley County School District Richland County School District Two Dorchester County School District Two Lexington County School District One Aiken County Public Schools Richland County School District One **Beaufort County School District** York County School District Three Georgetown County School District City of Myrtle Beach City of North Myrtle Beach City of Conway **Charleston County** Georgetown County

Horry County
Santee Cooper
O\*NET On-Line (Private Sector Data Source)

## Will all employees receive more money in 2021-22?

All employees will receive a compensation increase either through the impact of the study, the application of the STEP increase, and/or the \$1,000 increase in teacher salaries as mandated by the State.

#### What is a STEP?

Salary schedules are developed by utilizing "bands" that denote minimum, middle, and maximum compensation rates for a particular job classification. A STEP is the incremental increase within the salary schedule. On average, a STEP is a 2% increase.

## Will I retain my current STEP in the study?

Not necessarily. When the new pay plan structures were developed for support, administrative, and managerial positions, the minimum salary for each of these respective groups was benchmarked to the market survey results. After the salary tables were created, an initial calculation was done to identify those employees that were below the minimum of their respective proposed pay grade. A formula was then applied that calculated a target salary for each employee based on the total days of service in his/her proposed job class. Each employee's STEP was appraised based on his/her placement and pay grade from the current salary schedule, and then the employee was placed on the new compensation schedule relative to his/her experience and job classification.

However, due to the fact that South Carolina has a defined minimum salary schedule for teachers, the STEP for teachers will reflect the number of years of service indicated on their certificate.

#### What is a pay grade?

A pay grade is a collection of job classifications with similar levels of complexity, responsibility, and knowledge. The following is an example of pay grade 103:

Support Salary Schedule: Grade 103			
Job Classification	Hourly Minimum 13.25	Hourly Midpoint 17.08	Hourly Maximum 22.47
Bus Driver I			
Clerk II			
Custodian III			
Family School Facilitator II			
Instructional Aide II			
Paraprofessional II			
Secretary I			
Workman			

## Why did it take so long to implement the study?

When the 2020-21 comprehensive budget was reviewed by the Board, there was a great deal of uncertainty regarding State funding with the non-passage of the 2020-21 State budget due to the potential impacts of the COVID-19 pandemic. Due to these factors, the implementation of the study was postponed for 2020-21.

## Will substitutes receive a pay increase?

The comprehensive salary study did not review substitute rates of pay. However, the District has presented a proposal to the Board that will increase the rates of pay for substitutes in 2021-22.

## Which employees will receive the state-mandated \$1,000 increase in pay?

Teachers, speech therapists, occupational/physical therapists, orientation/mobility instructors, audiologists, psychologists, and school nurses.

Can the funds appropriated for the \$1,000 increase be used for other educational purposes or can it only be used for a pay increase?

It is our understanding that the \$1,000 proposed by the legislature can only be used to increase salaries for the employees listed above.

## Does the District plan include a pay raise in addition to what the state mandates?

The District has proposed the complete implementation of the comprehensive employee compensation study. This will be in addition to any state mandates.

#### Will teachers retroactively receive the step that was lost last year?

Teachers will receive credit and retroactive payment for the suspended STEP on June 15, 2021.

Will the \$1,000 state-mandated increase to teachers be paid in one lump sum or will it be spread across multiple paychecks?

The increase will be applied to the new teacher salary schedule. Payment will be reflected in each teacher's bi-monthly paycheck.

#### What is the cutoff for the step increase?

The new teacher salary schedule has 30 STEPS. The new non-instructional salary schedules have 28 STEPS.

#### Has the \$1,000 plus the 2% annual step increase been approved by the board?

No. The Board will vote on the 2021-22 Superintendent's Comprehensive Budget on June 7, 2021.

## If the salary study is approved, will there be a phase-in?

No. If approved, the District will completely implement the comprehensive employee compensation study in 2021-22; as well as, the mandated \$1,000 increase for other designated positions, and any applicable STEP increase.

## If the salary study is approved, when will I be notified?

If approved, Human Resources will send out a salary letter prior to June 30, 2021, indicating your:

- New salary scale grade
- New salary scale step
- New pay rate
- New work calendar