



# 2021-2022 Budget Projection

**April 13, 2021**  
**Finance Committee Meeting**



## 2020-21 Budget Variances

|                                                |              |
|------------------------------------------------|--------------|
| Legally required payments – Budget Reserve     | -\$242,000   |
| Charter School projected – Budget Reserve      | -\$2,400,000 |
| Estimated Payroll Savings                      | \$2,350,000  |
| Estimated Department Savings                   | \$2,800,000  |
| Estimated Local Revenue Variance               | \$1,550,000  |
| Estimated Total Net Impact to the fund balance | \$4,058,000  |



## 2020-21 Non-Budgeted Summary

|                                              |              |
|----------------------------------------------|--------------|
| Net Impact to Fund Balance (carried forward) | \$4,058,000  |
| FY20-21 Original Forecast Deficit            | -\$1,571,314 |
| Assigned Fund Balance at 6/30/20             | \$17,599,910 |
| Projected Assigned Fund Balance at 6/30/21   | \$20,086,596 |
| Capital Reserve Balance at 6/30/20           | \$955,461    |
| Projected Capital Reserve Balance at 6/30/21 | \$2,455,461  |



## Assumptions 2021-22 Expenditures

- 1) Based on contractual increases and salary advancements
- 2) Health Care at 6.9%
- 3) PSERS at 34.94%
- 4) \$527,096 Level Funding of Debt – Transfer to Capital Reserve
- 5) 0% Increase to 300-800 Objects (excluding contractual increases)
- 6) \$2,400,000 Charter Schools – 500 Objects
- 7) 3 FTE – CASHS Teachers (\$300,000)
- 8) 2 FTE – CAVE Teachers (\$200,000)
- 9) 1 FTE – Speech Language Pathologist (\$100,000)



## Assumptions 2021-22 Expenditures

- 10) 1 FTE – Elementary Counselor (\$100,000)
- 11) 1 FTE – Autistic Support Teacher (\$100,000)
- 12) 3 Part-Time LPNs to Full-Time LPNs (\$76,000)
- 13) CASE/CABS Support position to Teacher position (\$29,000)
- 14) Inventory Control Support Hours Increase (\$5,500)
- 15) CARES Act Funds Year 1 (All) (\$829,784)
- 16) ESSER II Funds Operating Deficit (\$3,498,663)
- 17) ESSER II Funds (\$2,901,337)



## Assumptions 2021-22 Revenue

- 1) 0% and 3.9% Adjusted Index - Tax Increase
- 2) 96.0% Collection Rate
- 3) Transportation Subsidy **Decrease \$250,000**
- 4) Interest income **Decrease \$49,000**
- 5) EIT restored 50% of Decrease \$1,792,200
- 6) Rental of Facilities **Decrease \$48,700**
- 7) Special Education Exception – DO NOT QUALIFY
- 8) Level State Funding
- 9) CARES Act Funds Year 1 (All) \$829,784
- 10) ESSER II Funding \$6,400,000



## 2020-2021 Projection & 2021-2022 Proposed Budget

### General Fund | Historical Summary

#### Proposed Final Budget

|                                               | BUDGET<br>2021       | Projection<br>2021   | PROJECTION<br>2022   |
|-----------------------------------------------|----------------------|----------------------|----------------------|
| <b>REVENUE</b>                                |                      |                      |                      |
| Local                                         | \$93,292,091         | \$94,842,091         | \$96,241,716         |
| State                                         | \$47,199,709         | \$47,199,709         | \$46,822,133         |
| Federal                                       | \$3,578,144          | \$3,578,144          | \$4,846,120          |
| Other Financing Sources                       | \$5,000,000          | \$5,000,000          | \$5,000,000          |
| CARES Federal Sources                         | \$0                  | \$0                  | \$829,784            |
| ESSER II Federal Sources                      | \$0                  | \$0                  | \$6,400,000          |
| <b>TOTAL REVENUE</b>                          | <b>\$149,069,944</b> | <b>\$150,619,944</b> | <b>\$160,139,753</b> |
| <b>EXPENDITURES</b>                           |                      |                      |                      |
| Salary and Benefit Costs                      | \$100,747,294        | \$98,397,294         | \$103,538,324        |
| Other                                         | \$49,893,964         | \$49,735,964         | \$52,870,308         |
| CARES Federal Costs                           | \$0                  | \$0                  | \$829,784            |
| ESSER II Federal Cost                         | \$0                  | \$0                  | \$2,901,337          |
| <b>TOTAL EXPENDITURES</b>                     | <b>\$150,641,258</b> | <b>\$148,133,258</b> | <b>\$160,139,753</b> |
| <b>SURPLUS / DEFICIT</b>                      | <b>(\$1,571,314)</b> | <b>\$2,486,686</b>   | <b>(\$0)</b>         |
| <b>BEGINNING FUND BALANCE</b>                 | <b>\$17,599,910</b>  | <b>\$17,599,910</b>  | <b>\$20,086,596</b>  |
| <b>YEAR END BALANCE*</b>                      | <b>\$16,028,596</b>  | <b>\$20,086,596</b>  | <b>\$20,086,596</b>  |
| <b>FUND BALANCE AS % OF EXPENDITURES</b>      | <b>10.64%</b>        | <b>13.56%</b>        | <b>12.54%</b>        |
| <b>FUND BALANCE AS # OF MONTHS OF EXPEND.</b> | <b>1.28</b>          | <b>1.63</b>          | <b>1.51</b>          |

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### Assumptions (0% Tax, 3% Salary)

#### Real Estate

|                               |               |
|-------------------------------|---------------|
| Assessed Value Est @ 04/13/21 | \$739,000,000 |
| Increase to mill rate         | 0%            |
| Mill Rate                     | 118.9296      |
| Collection rate               | 96%           |

#### Salary/Benefits

|                                                                                                                   |        |
|-------------------------------------------------------------------------------------------------------------------|--------|
| Health insurance increase                                                                                         | 6.90%  |
| PSERS Rate                                                                                                        | 34.94% |
| Salary increase for contractual obligations,<br>3% increase for all other work groups,<br>and salary advancements |        |

#### Charter Schools

|                    |             |
|--------------------|-------------|
| Increase budget to | \$6,000,000 |
|--------------------|-------------|

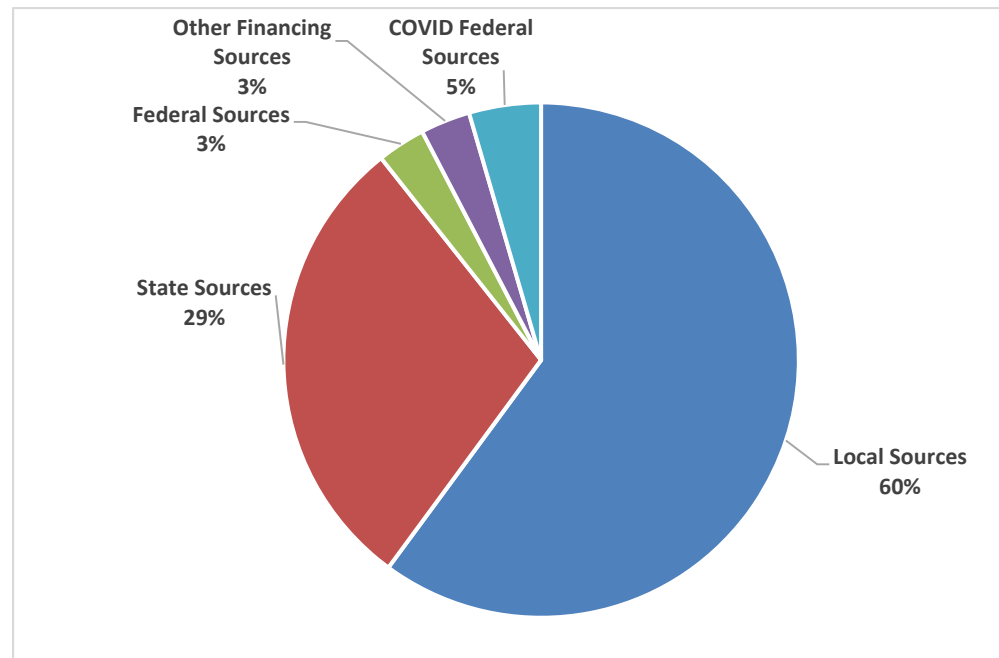
#### Operating Deficit

\$3,498,663

# Composition of Funding: 2021-2022 Budget

## Revenues by Source

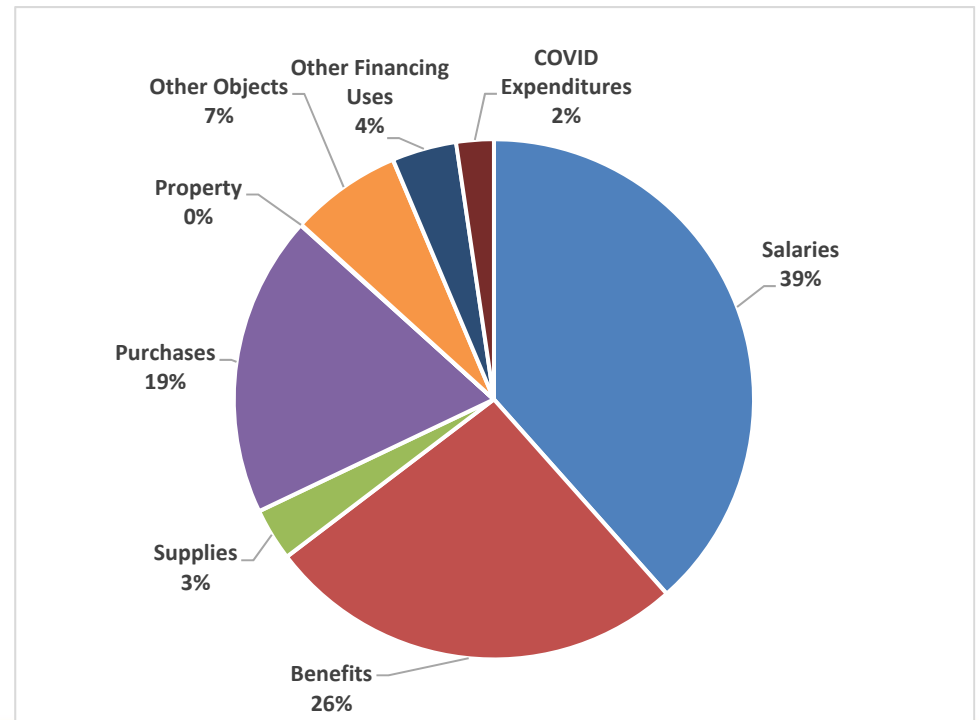
|                         |                      |
|-------------------------|----------------------|
| Local Sources           | \$96,241,716         |
| State Sources           | \$46,822,133         |
| Federal Sources         | \$4,846,120          |
| Other Financing Sources | \$5,000,000          |
| COVID Federal Sources   | \$7,229,784          |
| <b>Total Revenue</b>    | <b>\$160,139,753</b> |



# Composition of Expenditures: 2021-2022 Budget

## Expenditures by Major Object

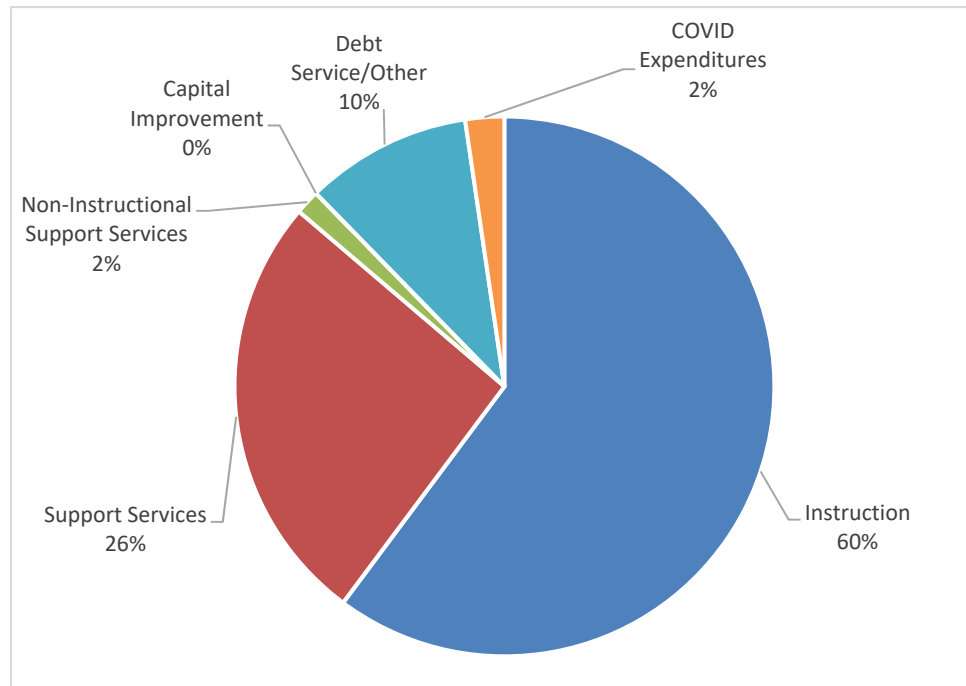
|                           |                      |
|---------------------------|----------------------|
| Salaries                  | \$61,552,566         |
| Benefits                  | \$41,985,758         |
| Supplies                  | \$5,238,640          |
| Purchases                 | \$30,017,193         |
| Property                  | \$110,872            |
| Other Objects             | \$11,071,507         |
| Other Financing Uses      | \$6,432,096          |
| COVID Expenditures        | \$3,731,121          |
| <b>Total Expenditures</b> | <b>\$160,139,753</b> |



# Composition of Expenditures: 2021-2022 Budget

## Expenditures by Major Function

|                                    |                      |
|------------------------------------|----------------------|
| Instruction                        | \$96,398,041         |
| Support Services                   | \$41,683,287         |
| Non-Instructional Support Services | \$2,351,578          |
| Capital Improvement                | \$0                  |
| Debt Service/Other                 | \$15,975,726         |
| COVID Expenditures                 | \$3,731,121          |
| <b>Total Expenditures</b>          | <b>\$160,139,753</b> |



## CARES Funding Year 1 (All)

|                |           |
|----------------|-----------|
| • COE          | \$150,000 |
| • ATSI         | \$150,000 |
| • PCCD Round 2 | \$100,000 |
| • SECIM        | \$79,784  |
| • ESSER I      | \$350,000 |
| • Total        | \$829,784 |

# ESSERS II

|                  |                |
|------------------|----------------|
| Total Allocation | \$11.4 million |
|------------------|----------------|

Year 1 (2021-22)

Potential expenditures

|                                                 |                      |
|-------------------------------------------------|----------------------|
| Offset operating deficit                        | \$3.50 million       |
| COVID related (CI&T)                            | \$1.145 million      |
| COVID related (Air quality improvements)        | \$1.00 million       |
| COVID related (Additional staffing/Remediation) | \$585k               |
| COVID related (Antigen testing)                 | \$20k                |
| Curriculum Writing (IU & Teachers)              | \$150k               |
| <b>Total</b>                                    | <b>\$6.4 million</b> |

# ESSERS II

## Year 1 Detailed Expenditures

### Air Quality / C&I&T

- HVAC Upgrades
- KAIIVAC Machines
- Air Purifiers- Classrooms
- Smartboards - district wide
- Chromebook Lease payment
- GoGuardian Payment
- Mobile Mind PD
- Work Process Software
- Docking Stations Elementary labs
- OW and Edge
- KAMI extension K-12
- Career Cruising K-12

# ESSERS II

Year 2 (2022-23) Remaining Funds \$5.0 million

Potential Expenditures

COVID(CI&T) \$1,017,802

Air Quality Improvements \$3,322,198

COVID Staff for Remediation/Summer \$500,000

Antigen Testing \$10,000

Curriculum Writing \$150,000

Year 2 (2022-23)

ESSER III

TBD

# ESSERS II

## ESSER II Year 2 Detail

- Stevens - Boiler/Gas
- Falling Spring - Chiller Replacement
- Grandview - Roof
- Stevens - Windows
- Lurgan - Boilers/Propane
- Guilford Hills - Control Upgrade
- Buchanan - Chiller Replacement
- Buchanan - Window Replacements
- Lurgan / Falling Spring - Control Upgrades
- Guilford Hills - Chiller Replacement
- Stevens - Roof Restoration
- Lurgan - Chiller Replacement
- Scotland - Partial Roof Restoration
- Chromebook Lease payment
- GoGuardian Payment
- Mobile Mind PD
- Work Process Software
- Docking Stations
- OW and Edge
- KAMI extension K-12
- Career Cruising K-12

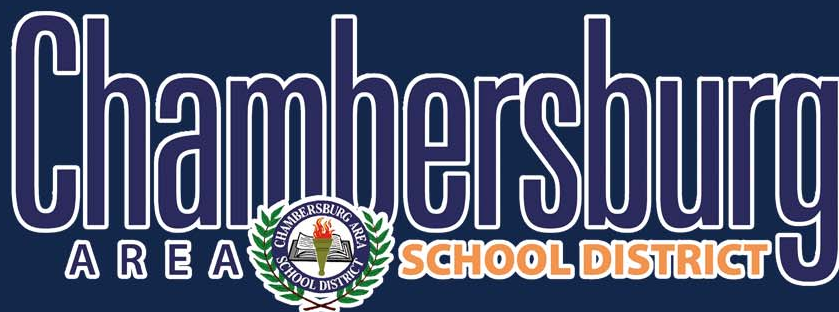
# Detailed Budget Reports (Attached)

1. Budget Detail Revenue
2. Budget Detail Expense Function
3. Budget Detail Expense Sub Object
4. Budget Summary Report



# Next Steps

- Finalize 21-22 millage rate 4/13/2021
- PDE certified property tax relief 5/1/2021
- County notifies of Home-/Farmstead 5/1/2021
- Proposed final budget – board meeting 5/4/2021
- Advertise/Public inspection – proposed final 5/5/2021
- Proposed finance committee meeting 6/1/2021
- Final budget – board meeting 6/8/2021



Tammy Stouffer  
Chief Financial & Operations Officer / Board Secretary  
Phone: 717-709-4027

# 2020-2021 Budget & 2021-2022 Proposed Budget

## General Fund | Revenue Detail

### Proposed Final Budget

|                                                  | BUDGET<br>2021       | PROJECTION<br>2022   |
|--------------------------------------------------|----------------------|----------------------|
| <b>REVENUE FROM LOCAL SOURCES</b>                |                      |                      |
| Taxes Levied                                     | \$89,526,770         | \$92,368,464         |
| Delinquency on Taxes Levied                      | \$1,382,470          | \$1,500,000          |
| Earnings on Investments                          | \$130,000            | \$81,101             |
| Food Service                                     | \$0                  | \$0                  |
| District Activities                              | \$95,000             | \$95,000             |
| Intermediary Sources                             | \$1,630,000          | \$1,700,000          |
| Other Revenue                                    | \$527,851            | \$497,151            |
| <b>TOTAL LOCAL REVENUE</b>                       | <b>\$93,292,091</b>  | <b>\$96,241,716</b>  |
| <b>REVENUE FROM STATE SOURCES</b>                |                      |                      |
| Basic Aid                                        | \$23,008,631         | \$22,140,551         |
| Specific Education Programs                      | \$5,670,284          | \$5,670,284          |
| Non-Education Programs                           | \$5,817,536          | \$5,401,244          |
| Vocational Training                              | \$0                  | \$0                  |
| Milk Lunch and Breakfast Programs                | \$0                  | \$0                  |
| Nonpublic Program Subsidy                        | \$0                  | \$0                  |
| Commonwealth of PA                               | \$12,703,258         | \$12,481,975         |
| Technology                                       | \$0                  | \$0                  |
| Other Revenue                                    | \$0                  | \$1,128,079          |
| <b>TOTAL STATE REVENUE</b>                       | <b>\$47,199,709</b>  | <b>\$46,822,133</b>  |
| <b>REVENUE FROM FEDERAL SOURCES</b>              |                      |                      |
| Unrestricted Grants-in-Aid - Federal Government  | \$430,000            | \$430,000            |
| Unrestricted Grants-in-Aid - Commonwealth of PA  | \$0                  | \$0                  |
| Restricted Grants-in-Aid - Federal Government    | \$0                  | \$0                  |
| Restricted Grants-in-Aid - IDEA                  | \$2,708,144          | \$3,976,120          |
| Restricted Grants-in-Aid - Other                 | \$0                  | \$0                  |
| ARRA Grants                                      | \$0                  | \$0                  |
| Medical Assistance Reimbursements                | \$440,000            | \$440,000            |
| Other Federal Sources                            | \$0                  | \$0                  |
| <b>TOTAL FEDERAL REVENUE</b>                     | <b>\$3,578,144</b>   | <b>\$4,846,120</b>   |
| <b>OTHER FINANCING SOURCES</b>                   |                      |                      |
| Sale of Bonds                                    | \$0                  | \$0                  |
| Proceeds from Extended Term Financing            | \$0                  | \$0                  |
| Interfund Transfers                              | \$0                  | \$0                  |
| Sale of or Compensation for Loss of Fixed Assets | \$0                  | \$0                  |
| Capital Contributions                            | \$0                  | \$0                  |
| Other Financing Sources                          | \$5,000,000          | \$5,000,000          |
| CARES Federal Sources                            |                      | \$829,784            |
| ESSER II Federal Sources                         |                      | \$6,400,000          |
| <b>TOTAL OTHER FINANCING SOURCES</b>             | <b>\$5,000,000</b>   | <b>\$12,229,784</b>  |
| <b>TOTAL REVENUE FROM ALL SOURCES</b>            | <b>\$149,069,944</b> | <b>\$160,139,753</b> |

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# 2020-2021 Budget & 2021-2022 Proposed Budget

## General Fund | Expenditures by Sub-Function

### Proposed Final Budget

|                                                          | BUDGET<br>2021       | PROJECTION<br>2022   |
|----------------------------------------------------------|----------------------|----------------------|
| <b>INSTRUCTION</b>                                       |                      |                      |
| Regular Programs                                         | \$64,926,933         | \$67,748,092         |
| Special Programs                                         | \$20,735,975         | \$22,198,569         |
| Vocational Education                                     | \$2,462,516          | \$2,462,516          |
| Non-Instructional Programs                               | \$2,490,518          | \$2,530,292          |
| Nonpublic School Programs - IU                           | \$39,072             | \$39,072             |
| Adult Education Programs                                 | \$0                  | \$0                  |
| Higher Education Programs                                | \$0                  | \$0                  |
| Pre-Kindergarten                                         | \$1,419,500          | \$1,419,500          |
| <b>TOTAL INSTRUCTION</b>                                 | <b>\$92,074,514</b>  | <b>\$96,398,041</b>  |
| <b>SUPPORT SERVICES</b>                                  |                      |                      |
| Support Services - Students                              | \$4,632,040          | \$4,761,638          |
| Support Services - Instructional Staff                   | \$3,708,842          | \$3,787,802          |
| Support Services - Administration                        | \$8,660,790          | \$8,813,596          |
| Support Services - Pupil Health                          | \$2,197,085          | \$2,303,066          |
| Support Services - Business                              | \$974,912            | \$994,193            |
| Operation and Maintenance of Plant Services              | \$10,699,873         | \$10,877,073         |
| Student Transportation Services                          | \$7,076,117          | \$7,327,065          |
| Support Services - Central                               | \$2,747,195          | \$2,803,253          |
| Other Support Services                                   | \$43,300             | \$15,600             |
| <b>TOTAL SUPPORT SERVICES</b>                            | <b>\$40,740,154</b>  | <b>\$41,683,287</b>  |
| <b>NON-INSTRUCTIONAL SERVICES</b>                        |                      |                      |
| Food Services                                            | \$0                  | \$0                  |
| Student Activities                                       | \$1,960,727          | \$2,068,209          |
| Community Services                                       | \$263,658            | \$283,369            |
| Scholarship and Awards                                   | \$0                  | \$0                  |
| <b>TOTAL NON-INSTRUCTIONAL SUPPORT SERVICES</b>          | <b>\$2,224,385</b>   | <b>\$2,351,578</b>   |
| <b>FACILITIES ACQUISITION, CONSTRUCTION, IMPROVEMENT</b> | <b>\$0</b>           | <b>\$0</b>           |
| <b>DEBT SERVICES / OTHER</b>                             |                      |                      |
| Debt Service / Other Expenditures and financing Uses     | \$10,602,205         | \$10,448,630         |
| Interfund Transfers-Out                                  | \$0                  | \$527,096            |
| CARES Federal Costs                                      |                      | \$829,784            |
| ESSER II Federal Costs                                   |                      | \$2,901,337          |
| Budgetary Reserve                                        | \$5,000,000          | \$5,000,000          |
| <b>TOTAL DEBT SERVICES / OTHER</b>                       | <b>\$15,602,205</b>  | <b>\$19,706,847</b>  |
| <b>TOTAL EXPENDITURES</b>                                | <b>\$150,641,258</b> | <b>\$160,139,753</b> |

# 2020-2021 Projection & 2021-2022 Proposed Budget

## General Fund | Expenditures by Sub-Object

### Proposed Final Budget

|                                               | BUDGET<br>2021       | PROJECTION<br>2022   |
|-----------------------------------------------|----------------------|----------------------|
| <b>SALARIES</b>                               |                      |                      |
| Personnel Services - Salaries                 | \$0                  | \$0                  |
| Official / Administrative                     | \$6,183,387          | \$6,204,421          |
| Professional - Educational                    | \$42,338,496         | \$43,499,599         |
| Professional - Other                          | \$2,001,888          | \$2,206,486          |
| Technical                                     | \$333,941            | \$338,000            |
| Office / Clerical                             | \$2,288,018          | \$2,401,862          |
| Crafts and Trades                             | \$476,295            | \$513,783            |
| Operative and Laborer                         | \$295,650            | \$342,072            |
| Service Work                                  | \$3,165,575          | \$3,169,442          |
| Instructional Assistant                       | \$2,904,332          | \$2,876,901          |
| <b>TOTAL SALARIES</b>                         | <b>\$59,987,582</b>  | <b>\$61,552,566</b>  |
| <b>BENEFITS</b>                               |                      |                      |
| Personnel Services - Employee Benefits        | \$0                  | \$0                  |
| Group Insurance - Contracted Provider         | \$13,984,674         | \$14,748,018         |
| Social Security Contributions                 | \$4,522,712          | \$4,523,603          |
| Retirement Contributions                      | \$20,076,998         | \$20,440,348         |
| Tuition Reimbursement                         | \$745,000            | \$745,000            |
| Unemployment Compensation                     | \$0                  | \$40,000             |
| Workers' Compensation                         | \$354,733            | \$413,194            |
| Group Insurance - Self Insurance              | \$0                  | \$0                  |
| Other Post Employment Benefits                | \$0                  | \$0                  |
| Other Current Employee Benefits               | \$1,075,595          | \$1,075,595          |
| <b>TOTAL BENEFITS</b>                         | <b>\$40,759,712</b>  | <b>\$41,985,758</b>  |
| <b>OTHER EXPENDITURES</b>                     |                      |                      |
| Purchased Professional and Technical Services | \$10,132,004         | \$10,050,252         |
| Purchased Property Services                   | \$3,000,072          | \$3,031,256          |
| Other Purchased Services                      | \$14,200,462         | \$16,935,685         |
| Supplies                                      | \$5,378,373          | \$5,238,640          |
| Property                                      | \$35,872             | \$110,872            |
| Other Objects                                 | \$10,982,181         | \$11,071,507         |
| Other Financing Uses                          | \$6,165,000          | \$6,432,096          |
| ESSER II Federal Costs                        |                      | \$829,784            |
| ESSER II Federal Costs                        |                      | \$2,901,337          |
| <b>TOTAL OTHER EXPENDITURES</b>               | <b>\$49,893,964</b>  | <b>\$56,601,429</b>  |
| <b>TOTAL EXPENDITURES</b>                     | <b>\$150,641,258</b> | <b>\$160,139,753</b> |

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# 2020-2021 Projection & 2021-2022 Proposed Budget

## Budget Summary Report

### 1000 INSTRUCTION

#### 1100 Regular Programs - Elem/Sec

|                                     | BUDGET<br>2021 | BUDGET<br>2022 |
|-------------------------------------|----------------|----------------|
| Salaries                            | \$34,106,866   | \$35,001,475   |
| Employee Benefits                   | \$23,827,071   | \$24,412,567   |
| Professional and Technical Services | \$1,400,503    | \$1,302,916    |
| Property Services                   | \$989,761      | \$1,018,170    |
| Other Purchased Services            | \$2,651,389    | \$4,129,016    |
| Supplies                            | \$1,915,614    | \$1,790,168    |
| Property                            | \$5,872        | \$80,872       |
| Other Objects                       | \$29,857       | \$12,908       |
| Other Uses of Funds                 | \$0            | \$0            |

#### Total 1100 Regular Programs - Elem/Sec

**\$64,926,933**      **\$67,748,092**

#### 1200 Special Programs - Elem/Sec

|                                     |             |             |
|-------------------------------------|-------------|-------------|
| Salaries                            | \$7,944,289 | \$8,141,164 |
| Employee Benefits                   | \$5,331,826 | \$5,521,514 |
| Professional and Technical Services | \$5,455,876 | \$5,463,436 |
| Property Services                   | \$22,757    | \$23,757    |
| Other Purchased Services            | \$1,925,536 | \$2,985,982 |
| Supplies                            | \$51,899    | \$58,924    |
| Property                            | \$0         | \$0         |
| Other Objects                       | \$3,792     | \$3,792     |
| Other Uses of Funds                 | \$0         | \$0         |

#### Total 1200 Special Programs - Elem/Sec

**\$20,735,975**      **\$22,198,569**

#### 1300 Vocational Education

|                                     |             |             |
|-------------------------------------|-------------|-------------|
| Salaries                            | \$0         | \$0         |
| Employee Benefits                   | \$0         | \$0         |
| Professional and Technical Services | \$58,631    | \$58,631    |
| Property Services                   | \$0         | \$0         |
| Other Purchased Services            | \$2,403,885 | \$2,403,885 |
| Supplies                            | \$0         | \$0         |
| Property                            | \$0         | \$0         |
| Other Objects                       | \$0         | \$0         |
| Other Uses of Funds                 | \$0         | \$0         |

#### Total 1300 Vocational Education

**\$2,462,516**      **\$2,462,516**

|                                                           | BUDGET<br>2021     | BUDGET<br>2022     |
|-----------------------------------------------------------|--------------------|--------------------|
| <b>1400 Other Instructional Programs - Elem/Sec</b>       |                    |                    |
| Salaries                                                  | \$1,133,897        | \$1,162,489        |
| Employee Benefits                                         | \$302,213          | \$313,395          |
| Professional and Technical Services                       | \$753,908          | \$753,908          |
| Property Services                                         | \$0                | \$0                |
| Other Purchased Services                                  | \$297,500          | \$297,500          |
| Supplies                                                  | \$3,000            | \$3,000            |
| Property                                                  | \$0                | \$0                |
| Other Objects                                             | \$0                | \$0                |
| Other Uses of Funds                                       | \$0                | \$0                |
| <b>Total 1400 Other Instructional Programs - Elem/Sec</b> | <b>\$2,490,518</b> | <b>\$2,530,292</b> |
| <b>1500 Nonpublic School Programs</b>                     |                    |                    |
| Salaries                                                  | \$0                | \$0                |
| Employee Benefits                                         | \$0                | \$0                |
| Professional and Technical Services                       | \$39,072           | \$39,072           |
| Property Services                                         | \$0                | \$0                |
| Other Purchased Services                                  | \$0                | \$0                |
| Supplies                                                  | \$0                | \$0                |
| Property                                                  | \$0                | \$0                |
| Other Objects                                             | \$0                | \$0                |
| Other Uses of Funds                                       | \$0                | \$0                |
| <b>Total 1500 Nonpublic School Programs</b>               | <b>\$39,072</b>    | <b>\$39,072</b>    |
| <b>1600 Adult Education Programs</b>                      |                    |                    |
| Salaries                                                  | \$0                | \$0                |
| Employee Benefits                                         | \$0                | \$0                |
| Professional and Technical Services                       | \$0                | \$0                |
| Property Services                                         | \$0                | \$0                |
| Other Purchased Services                                  | \$0                | \$0                |
| Supplies                                                  | \$0                | \$0                |
| Property                                                  | \$0                | \$0                |
| Other Objects                                             | \$0                | \$0                |
| Other Uses of Funds                                       | \$0                | \$0                |
| <b>Total 1600 Adult Education Programs</b>                | <b>\$0</b>         | <b>\$0</b>         |

|                                             | BUDGET<br>2021      | BUDGET<br>2022      |
|---------------------------------------------|---------------------|---------------------|
| <b>1700 Higher Education Programs</b>       |                     |                     |
| Salaries                                    | \$0                 | \$0                 |
| Employee Benefits                           | \$0                 | \$0                 |
| Professional and Technical Services         | \$0                 | \$0                 |
| Property Services                           | \$0                 | \$0                 |
| Other Purchased Services                    | \$0                 | \$0                 |
| Supplies                                    | \$0                 | \$0                 |
| Property                                    | \$0                 | \$0                 |
| Other Objects                               | \$0                 | \$0                 |
| Other Uses of Funds                         | \$0                 | \$0                 |
| <b>Total 1700 Higher Education Programs</b> | <b>\$0</b>          | <b>\$0</b>          |
| <b>1800 Pre-Kindergarten</b>                |                     |                     |
| Salaries                                    | \$0                 | \$0                 |
| Employee Benefits                           | \$0                 | \$0                 |
| Professional and Technical Services         | \$0                 | \$0                 |
| Property Services                           | \$0                 | \$0                 |
| Other Purchased Services                    | \$0                 | \$0                 |
| Supplies                                    | \$2,000             | \$2,000             |
| Property                                    | \$0                 | \$0                 |
| Other Objects                               | \$1,417,500         | \$1,417,500         |
| Other Uses of Funds                         | \$0                 | \$0                 |
| <b>Total 1800 Pre-Kindergarten</b>          | <b>\$1,419,500</b>  | <b>\$1,419,500</b>  |
| <b>TOTAL 1000 INSTRUCTION</b>               |                     |                     |
| <b>Salaries</b>                             | <b>\$43,185,052</b> | <b>\$44,305,128</b> |
| <b>Employee Benefits</b>                    | <b>\$29,461,110</b> | <b>\$30,247,476</b> |
| <b>Professional and Technical Services</b>  | <b>\$7,707,990</b>  | <b>\$7,617,963</b>  |
| <b>Property Services</b>                    | <b>\$1,012,518</b>  | <b>\$1,041,927</b>  |
| <b>Other Purchased Services</b>             | <b>\$7,278,310</b>  | <b>\$9,816,383</b>  |
| <b>Supplies</b>                             | <b>\$1,972,513</b>  | <b>\$1,854,092</b>  |
| <b>Property</b>                             | <b>\$5,872</b>      | <b>\$80,872</b>     |
| <b>Other Objects</b>                        | <b>\$1,451,149</b>  | <b>\$1,434,200</b>  |
| <b>Other Uses of Funds</b>                  | <b>\$0</b>          | <b>\$0</b>          |
| <b>TOTAL 1000 INSTRUCTION</b>               | <b>\$92,074,514</b> | <b>\$96,398,041</b> |

## **2000 SUPPORT SERVICES**

### **2100 Support Services - Students**

|                                               | BUDGET<br>2021     | BUDGET<br>2022     |
|-----------------------------------------------|--------------------|--------------------|
| Salaries                                      | \$2,692,244        | \$2,751,433        |
| Employee Benefits                             | \$1,600,462        | \$1,670,871        |
| Professional and Technical Services           | \$254,678          | \$254,678          |
| Property Services                             | \$4,072            | \$4,072            |
| Other Purchased Services                      | \$19,209           | \$19,209           |
| Supplies                                      | \$53,250           | \$53,250           |
| Property                                      | \$0                | \$0                |
| Other Objects                                 | \$8,125            | \$8,125            |
| Other Uses of Funds                           | \$0                | \$0                |
| <b>Total 2100 Support Services - Students</b> | <b>\$4,632,040</b> | <b>\$4,761,638</b> |

### **2200 Support Services - Instructional**

|                                                    |                    |                    |
|----------------------------------------------------|--------------------|--------------------|
| Salaries                                           | \$1,762,963        | \$1,797,511        |
| Employee Benefits                                  | \$1,720,400        | \$1,764,812        |
| Professional and Technical Services                | \$45,221           | \$45,221           |
| Property Services                                  | \$5,917            | \$5,917            |
| Other Purchased Services                           | \$23,753           | \$23,753           |
| Supplies                                           | \$144,070          | \$144,070          |
| Property                                           | \$0                | \$0                |
| Other Objects                                      | \$6,518            | \$6,518            |
| Other Uses of Funds                                | \$0                | \$0                |
| <b>Total 2200 Support Services - Instructional</b> | <b>\$3,708,842</b> | <b>\$3,787,802</b> |

### **2300 Support Services - Administration**

|                                                     |                    |                    |
|-----------------------------------------------------|--------------------|--------------------|
| Salaries                                            | \$4,022,804        | \$4,085,237        |
| Employee Benefits                                   | \$2,734,114        | \$2,844,987        |
| Professional and Technical Services                 | \$1,067,280        | \$1,067,130        |
| Property Services                                   | \$442,192          | \$442,192          |
| Other Purchased Services                            | \$217,207          | \$196,707          |
| Supplies                                            | \$136,729          | \$136,729          |
| Property                                            | \$0                | \$0                |
| Other Objects                                       | \$40,464           | \$40,614           |
| Other Uses of Funds                                 | \$0                | \$0                |
| <b>Total 2300 Support Services - Administration</b> | <b>\$8,660,790</b> | <b>\$8,813,596</b> |

### **2400 Support Services - Pupil Health**

|                                                   |                    |                    |
|---------------------------------------------------|--------------------|--------------------|
| Salaries                                          | \$1,028,435        | \$1,109,074        |
| Employee Benefits                                 | \$570,100          | \$594,742          |
| Professional and Technical Services               | \$559,000          | \$559,700          |
| Property Services                                 | \$5,000            | \$5,000            |
| Other Purchased Services                          | \$7,300            | \$7,300            |
| Supplies                                          | \$27,250           | \$27,250           |
| Property                                          | \$0                | \$0                |
| Other Objects                                     | \$0                | \$0                |
| Other Uses of Funds                               | \$0                | \$0                |
| <b>Total 2400 Support Services - Pupil Health</b> | <b>\$2,197,085</b> | <b>\$2,303,066</b> |

|                                                    | BUDGET<br>2021      | BUDGET<br>2022      |
|----------------------------------------------------|---------------------|---------------------|
| <b>2500 Support Servcies - Business</b>            |                     |                     |
| Salaries                                           | \$516,447           | \$523,378           |
| Employee Benefits                                  | \$321,638           | \$333,488           |
| Professional and Technical Services                | \$56,985            | \$56,985            |
| Property Services                                  | \$11,546            | \$12,046            |
| Other Purchased Services                           | \$22,474            | \$22,474            |
| Supplies                                           | \$40,077            | \$40,077            |
| Property                                           | \$0                 | \$0                 |
| Other Objects                                      | \$5,745             | \$5,745             |
| Other Uses of Funds                                | \$0                 | \$0                 |
| <b>Total 2500 Support Servcies - Business</b>      | <b>\$974,912</b>    | <b>\$994,193</b>    |
| <b>2600 Operations and Maintenance Plant</b>       |                     |                     |
| Salaries                                           | \$3,958,694         | \$4,002,085         |
| Employee Benefits                                  | \$2,590,678         | \$2,693,250         |
| Professional and Technical Services                | \$136,275           | \$144,000           |
| Property Services                                  | \$1,212,678         | \$1,214,453         |
| Other Purchased Services                           | \$275,400           | \$318,750           |
| Supplies                                           | \$2,475,738         | \$2,454,426         |
| Property                                           | \$30,000            | \$30,000            |
| Other Objects                                      | \$20,410            | \$20,110            |
| <b>Other Uses of Funds</b>                         | <b>\$0</b>          | <b>\$0</b>          |
| <b>Total 2600 Operations and Maintenance Plant</b> | <b>\$10,699,873</b> | <b>\$10,877,073</b> |
| <b>2700 Student Transportation Services</b>        |                     |                     |
| Salaries                                           | \$475,453           | \$514,509           |
| Employee Benefits                                  | \$376,272           | \$388,164           |
| Professional and Technical Services                | \$14,000            | \$14,000            |
| Property Services                                  | \$103,477           | \$103,477           |
| Other Purchased Services                           | \$5,851,078         | \$6,051,078         |
| Supplies                                           | \$253,837           | \$253,837           |
| Property                                           | \$0                 | \$0                 |
| Other Objects                                      | \$2,000             | \$2,000             |
| Other Uses of Funds                                | \$0                 | \$0                 |
| <b>Total 2700 Student Transportation Services</b>  | <b>\$7,076,117</b>  | <b>\$7,327,065</b>  |
| <b>2800 Support Services - Central</b>             |                     |                     |
| Salaries                                           | \$1,258,231         | \$1,275,780         |
| Employee Benefits                                  | \$907,756           | \$942,765           |
| Professional and Technical Services                | \$58,746            | \$58,746            |
| Property Services                                  | \$111,672           | \$111,172           |
| Other Purchased Services                           | \$268,431           | \$272,431           |
| Supplies                                           | \$137,659           | \$137,659           |
| Property                                           | \$0                 | \$0                 |
| Other Objects                                      | \$4,700             | \$4,700             |
| Other Uses of Funds                                | \$0                 | \$0                 |
| <b>Total 2800 Support Services - Central</b>       | <b>\$2,747,195</b>  | <b>\$2,803,253</b>  |

|                                                        | BUDGET<br>2021      | BUDGET<br>2022      |
|--------------------------------------------------------|---------------------|---------------------|
| <b>2900 Other Support Services</b>                     |                     |                     |
| Salaries                                               | \$0                 | \$0                 |
| Employee Benefits                                      | \$0                 | \$0                 |
| Professional and Technical Services                    | \$0                 | \$0                 |
| Property Services                                      | \$0                 | \$0                 |
| Other Purchased Services                               | \$43,300            | \$15,600            |
| Supplies                                               | \$0                 | \$0                 |
| Property                                               | \$0                 | \$0                 |
| Other Objects                                          | \$0                 | \$0                 |
| Other Uses of Funds                                    | \$0                 | \$0                 |
| <b>Total 2900 Other Support Services</b>               | <b>\$43,300</b>     | <b>\$15,600</b>     |
| <b>TOTAL 2000 SUPPORT SERVICES</b>                     |                     |                     |
| Salaries                                               | \$15,715,271        | \$16,059,006        |
| Employee Benefits                                      | \$10,821,420        | \$11,233,080        |
| Professional and Technical Services                    | \$2,192,185         | \$2,200,460         |
| Property Services                                      | \$1,896,554         | \$1,898,329         |
| Other Purchased Services                               | \$6,728,152         | \$6,927,302         |
| Supplies                                               | \$3,268,610         | \$3,247,298         |
| Property                                               | \$30,000            | \$30,000            |
| Other Objects                                          | \$87,962            | \$87,812            |
| Other Uses of Funds                                    | \$0                 | \$0                 |
| <b>TOTAL 2000 SUPPORT SERVICES</b>                     | <b>\$40,740,154</b> | <b>\$41,683,287</b> |
| <b><u>3000 Operation of Non-Instructional Svcs</u></b> |                     |                     |
| <b>3100 Food Services</b>                              |                     |                     |
| Salaries                                               | \$0                 | \$0                 |
| Employee Benefits                                      | \$0                 | \$0                 |
| Professional and Technical Services                    | \$0                 | \$0                 |
| Property Services                                      | \$0                 | \$0                 |
| Other Purchased Services                               | \$0                 | \$0                 |
| Supplies                                               | \$0                 | \$0                 |
| Property                                               | \$0                 | \$0                 |
| Other Objects                                          | \$0                 | \$0                 |
| Other Uses of Funds                                    | \$0                 | \$0                 |
| <b>Total 3100 Food Services</b>                        | <b>\$0</b>          | <b>\$0</b>          |

|                                                       | BUDGET<br>2021     | BUDGET<br>2022     |
|-------------------------------------------------------|--------------------|--------------------|
| <b>3200 Student Activities</b>                        |                    |                    |
| Salaries                                              | \$932,744          | \$1,017,980        |
| Employee Benefits                                     | \$402,314          | \$426,560          |
| Professional and Technical Services                   | \$228,054          | \$228,054          |
| Property Services                                     | \$91,000           | \$91,000           |
| Other Purchased Services                              | \$194,000          | \$192,000          |
| Supplies                                              | \$106,750          | \$106,750          |
| Property                                              | \$0                | \$0                |
| Other Objects                                         | \$5,865            | \$5,865            |
| Other Uses of Funds                                   | \$0                | \$0                |
| <b>Total 3200 Student Activities</b>                  | <b>\$1,960,727</b> | <b>\$2,068,209</b> |
| <b>3300 Community Services</b>                        |                    |                    |
| Salaries                                              | \$154,515          | \$170,452          |
| Employee Benefits                                     | \$74,868           | \$78,642           |
| Professional and Technical Services                   | \$3,775            | \$3,775            |
| Property Services                                     | \$0                | \$0                |
| Other Purchased Services                              | \$0                | \$0                |
| Supplies                                              | \$30,500           | \$30,500           |
| Property                                              | \$0                | \$0                |
| Other Objects                                         | \$0                | \$0                |
| Other Uses of Funds                                   | \$0                | \$0                |
| <b>Total 3300 Community Services</b>                  | <b>\$263,658</b>   | <b>\$283,369</b>   |
| <b>3400 Scholarships and Awards</b>                   |                    |                    |
| Salaries                                              | \$0                | \$0                |
| Employee Benefits                                     | \$0                | \$0                |
| Professional and Technical Services                   | \$0                | \$0                |
| Property Services                                     | \$0                | \$0                |
| Other Purchased Services                              | \$0                | \$0                |
| Supplies                                              | \$0                | \$0                |
| Property                                              | \$0                | \$0                |
| Other Objects                                         | \$0                | \$0                |
| Other Uses of Funds                                   | \$0                | \$0                |
| <b>Total 3400 Scholarships and Awards</b>             | <b>\$0</b>         | <b>\$0</b>         |
| <b>TOTAL 3000 Operation of Non-Instructional Svcs</b> |                    |                    |
| Salaries                                              | \$1,087,259        | \$1,188,432        |
| Employee Benefits                                     | \$477,182          | \$505,202          |
| Professional and Technical Services                   | \$231,829          | \$231,829          |
| Property Services                                     | \$91,000           | \$91,000           |
| Other Purchased Services                              | \$194,000          | \$192,000          |
| Supplies                                              | \$137,250          | \$137,250          |
| Property                                              | \$0                | \$0                |
| Other Objects                                         | \$5,865            | \$5,865            |
| Other Uses of Funds                                   | \$0                | \$0                |
| <b>TOTAL 3000 Operation of Non-Instructional Svcs</b> | <b>\$2,224,385</b> | <b>\$2,351,578</b> |

## **4000 Facilities Acquisition**

### **4100 Site Acquisition Services**

|                                       | BUDGET<br>2021 | BUDGET<br>2022 |
|---------------------------------------|----------------|----------------|
| Salaries                              | \$0            | \$0            |
| Employee Benefits                     | \$0            | \$0            |
| Professional and Technical Services   | \$0            | \$0            |
| Property Services                     | \$0            | \$0            |
| Other Purchased Services              | \$0            | \$0            |
| Supplies                              | \$0            | \$0            |
| Property                              | \$0            | \$0            |
| Other Objects                         | \$0            | \$0            |
| Other Uses of Funds                   | \$0            | \$0            |
| <b>4100 Site Acquisition Services</b> | <b>\$0</b>     | <b>\$0</b>     |

### **4200 Existing Site Improvement Services**

|                                                |            |            |
|------------------------------------------------|------------|------------|
| Salaries                                       | \$0        | \$0        |
| Employee Benefits                              | \$0        | \$0        |
| Professional and Technical Services            | \$0        | \$0        |
| Property Services                              | \$0        | \$0        |
| Other Purchased Services                       | \$0        | \$0        |
| Supplies                                       | \$0        | \$0        |
| Property                                       | \$0        | \$0        |
| Other Objects                                  | \$0        | \$0        |
| Other Uses of Funds                            | \$0        | \$0        |
| <b>4200 Existing Site Improvement Services</b> | <b>\$0</b> | <b>\$0</b> |

### **4300 Architecture And Engineering Services**

|                                                   |            |            |
|---------------------------------------------------|------------|------------|
| Salaries                                          | \$0        | \$0        |
| Employee Benefits                                 | \$0        | \$0        |
| Professional and Technical Services               | \$0        | \$0        |
| Property Services                                 | \$0        | \$0        |
| Other Purchased Services                          | \$0        | \$0        |
| Supplies                                          | \$0        | \$0        |
| Property                                          | \$0        | \$0        |
| Other Objects                                     | \$0        | \$0        |
| Other Uses of Funds                               | \$0        | \$0        |
| <b>4300 Architecture And Engineering Services</b> | <b>\$0</b> | <b>\$0</b> |

|                                                        | BUDGET<br>2021 | BUDGET<br>2022 |
|--------------------------------------------------------|----------------|----------------|
| <b>4400 Architecture And Engineering Services</b>      |                |                |
| Salaries                                               | \$0            | \$0            |
| Employee Benefits                                      | \$0            | \$0            |
| Professional and Technical Services                    | \$0            | \$0            |
| Property Services                                      | \$0            | \$0            |
| Other Purchased Services                               | \$0            | \$0            |
| Supplies                                               | \$0            | \$0            |
| Property                                               | \$0            | \$0            |
| Other Objects                                          | \$0            | \$0            |
| Other Uses of Funds                                    | \$0            | \$0            |
| <b>4400 Architecture And Engineering Services</b>      | <b>\$0</b>     | <b>\$0</b>     |
| <b>4500 Capital Improvement</b>                        |                |                |
| Salaries                                               | \$0            | \$0            |
| Employee Benefits                                      | \$0            | \$0            |
| Professional and Technical Services                    | \$0            | \$0            |
| Property Services                                      | \$0            | \$0            |
| Other Purchased Services                               | \$0            | \$0            |
| Supplies                                               | \$0            | \$0            |
| Property                                               | \$0            | \$0            |
| Other Objects                                          | \$0            | \$0            |
| Other Uses of Funds                                    | \$0            | \$0            |
| <b>4500 Capital Improvement</b>                        | <b>\$0</b>     | <b>\$0</b>     |
| <b>4500 Building Acquisition And Construction Svcs</b> |                |                |
| Salaries                                               | \$0            | \$0            |
| Employee Benefits                                      | \$0            | \$0            |
| Professional and Technical Services                    | \$0            | \$0            |
| Property Services                                      | \$0            | \$0            |
| Other Purchased Services                               | \$0            | \$0            |
| Supplies                                               | \$0            | \$0            |
| Property                                               | \$0            | \$0            |
| Other Objects                                          | \$0            | \$0            |
| Other Uses of Funds                                    | \$0            | \$0            |
| <b>4500 Building Acquisition And Construction Svcs</b> | <b>\$0</b>     | <b>\$0</b>     |

|                                                      | BUDGET<br>2021      | BUDGET<br>2022      |
|------------------------------------------------------|---------------------|---------------------|
| <b><u>Total 4000 Facilities Acquisition</u></b>      |                     |                     |
| Salaries                                             | \$0                 | \$0                 |
| Employee Benefits                                    | \$0                 | \$0                 |
| Professional and Technical Services                  | \$0                 | \$0                 |
| Property Services                                    | \$0                 | \$0                 |
| Other Purchased Services                             | \$0                 | \$0                 |
| Supplies                                             | \$0                 | \$0                 |
| Property                                             | \$0                 | \$0                 |
| Other Objects                                        | \$0                 | \$0                 |
| Other Uses of Funds                                  | \$0                 | \$0                 |
| <b>Total 4000 Facilities Acquisition</b>             | <b>\$0</b>          | <b>\$0</b>          |
| <b><u>5000 Other Expenses and Financing Uses</u></b> |                     |                     |
| <b>5100 Debt Service</b>                             |                     |                     |
| Salaries                                             | \$0                 | \$0                 |
| Employee Benefits                                    | \$0                 | \$0                 |
| Professional and Technical Services                  | \$0                 | \$0                 |
| Property Services                                    | \$0                 | \$0                 |
| Other Purchased Services                             | \$0                 | \$0                 |
| Supplies                                             | \$0                 | \$0                 |
| Property                                             | \$0                 | \$0                 |
| Other Objects                                        | \$4,437,205         | \$4,543,630         |
| Other Uses of Funds                                  | \$6,165,000         | \$5,905,000         |
| <b>Total 5100 Debt Service</b>                       | <b>\$10,602,205</b> | <b>\$10,448,630</b> |
| <b>5200 Interfund Transfers Out</b>                  |                     |                     |
| Salaries                                             | \$0                 | \$0                 |
| Employee Benefits                                    | \$0                 | \$0                 |
| Professional and Technical Services                  | \$0                 | \$0                 |
| Property Services                                    | \$0                 | \$0                 |
| Other Purchased Services                             | \$0                 | \$0                 |
| Supplies                                             | \$0                 | \$0                 |
| Property                                             | \$0                 | \$0                 |
| Other Objects                                        | \$0                 | \$0                 |
| Other Uses of Funds                                  | \$0                 | \$527,096           |
| <b>Total 5200 Interfund Transfers Out</b>            | <b>\$0</b>          | <b>\$527,096</b>    |

|                                                   | BUDGET<br>2021 | BUDGET<br>2022 |
|---------------------------------------------------|----------------|----------------|
| <b>5300 Transfers out to Component Uses</b>       |                |                |
| Salaries                                          | \$0            | \$0            |
| Employee Benefits                                 | \$0            | \$0            |
| Professional and Technical Services               | \$0            | \$0            |
| Property Services                                 | \$0            | \$0            |
| Other Purchased Services                          | \$0            | \$0            |
| Supplies                                          | \$0            | \$0            |
| Property                                          | \$0            | \$0            |
| Other Objects                                     | \$0            | \$0            |
| Other Uses of Funds                               | \$0            | \$0            |
| <b>Total 5300 Transfers out to Component Uses</b> | <b>\$0</b>     | <b>\$0</b>     |
| <b>5400 Intrafund Transfers Out</b>               |                |                |
| Salaries                                          | \$0            | \$0            |
| Employee Benefits                                 | \$0            | \$0            |
| Professional and Technical Services               | \$0            | \$0            |
| Property Services                                 | \$0            | \$0            |
| Other Purchased Services                          | \$0            | \$0            |
| Supplies                                          | \$0            | \$0            |
| Property                                          | \$0            | \$0            |
| Other Objects                                     | \$0            | \$0            |
| Other Uses of Funds                               | \$0            | \$0            |
| <b>Total 5400 Intrafund Transfers Out</b>         | <b>\$0</b>     | <b>\$0</b>     |
| <b>5500 Special and Extraordinary Items</b>       |                |                |
| Salaries                                          | \$0            | \$0            |
| Employee Benefits                                 | \$0            | \$0            |
| Professional and Technical Services               | \$0            | \$0            |
| Property Services                                 | \$0            | \$0            |
| Other Purchased Services                          | \$0            | \$0            |
| Supplies                                          | \$0            | \$0            |
| Property                                          | \$0            | \$0            |
| Other Objects                                     | \$0            | \$0            |
| Other Uses of Funds                               | \$0            | \$0            |
| <b>Total 5500 Special and Extraordinary Items</b> | <b>\$0</b>     | <b>\$0</b>     |
| <b>5800 SUSPENSE ACCOUNT</b>                      |                |                |
| Salaries                                          | \$0            | \$0            |
| Employee Benefits                                 | \$0            | \$0            |
| Professional and Technical Services               | \$0            | \$0            |
| Property Services                                 | \$0            | \$0            |
| Other Purchased Services                          | \$0            | \$0            |
| Supplies                                          | \$0            | \$0            |
| Property                                          | \$0            | \$0            |
| Other Objects                                     | \$0            | \$0            |
| Other Uses of Funds                               | \$0            | \$0            |
| <b>Total 5800 SUSPENSE ACCOUNT</b>                | <b>\$0</b>     | <b>\$0</b>     |

|                                                     | BUDGET<br>2021       | BUDGET<br>2022       |
|-----------------------------------------------------|----------------------|----------------------|
| <b>5900 Budgetary Reserve</b>                       |                      |                      |
| Salaries                                            | \$0                  | \$0                  |
| Employee Benefits                                   | \$0                  | \$0                  |
| Professional and Technical Services                 | \$0                  | \$0                  |
| Property Services                                   | \$0                  | \$0                  |
| Other Purchased Services                            | \$0                  | \$0                  |
| Supplies                                            | \$0                  | \$0                  |
| Property                                            | \$0                  | \$0                  |
| Other Objects                                       | \$5,000,000          | \$5,000,000          |
| Other Uses of Funds                                 | \$0                  | \$0                  |
| <b>Total 5900 Budgetary Reserve</b>                 | <b>\$5,000,000</b>   | <b>\$5,000,000</b>   |
| <b>TOTAL 5000 Other Expenses and Financing Uses</b> |                      |                      |
| Salaries                                            | \$0                  | \$0                  |
| Employee Benefits                                   | \$0                  | \$0                  |
| Professional and Technical Services                 | \$0                  | \$0                  |
| Property Services                                   | \$0                  | \$0                  |
| Other Purchased Services                            | \$0                  | \$0                  |
| Supplies                                            | \$0                  | \$0                  |
| Property                                            | \$0                  | \$0                  |
| Other Objects                                       | \$9,437,205          | \$9,543,630          |
| Other Uses of Funds                                 | \$6,165,000          | \$6,432,096          |
| <b>TOTAL 5000 Other Expenses and Financing Uses</b> | <b>\$15,602,205</b>  | <b>\$15,975,726</b>  |
| <b>FEDERAL COSTS</b>                                |                      |                      |
| CARES Federal Costs                                 |                      | \$829,784            |
| ESSER Federal Costs                                 |                      | \$2,901,337          |
| <b>TOTAL Federal Costs</b>                          | <b>\$0</b>           | <b>\$3,731,121</b>   |
| <b><u>TOTAL</u></b>                                 |                      |                      |
| Salaries                                            | \$59,987,582         | \$61,552,566         |
| Employee Benefits                                   | \$40,759,712         | \$41,985,758         |
| Professional and Technical Services                 | \$10,132,004         | \$10,050,252         |
| Property Services                                   | \$3,000,072          | \$3,031,256          |
| Other Purchased Services                            | \$14,200,462         | \$16,935,685         |
| Supplies                                            | \$5,378,373          | \$5,238,640          |
| Property                                            | \$35,872             | \$110,872            |
| Other Objects                                       | \$10,982,181         | \$11,071,507         |
| Other Uses of Funds                                 | \$6,165,000          | \$6,432,096          |
| CARES Federal Costs                                 | \$0                  | \$829,784            |
| ESSER Federal Costs                                 | \$0                  | \$2,901,337          |
| <b>TOTAL</b>                                        | <b>\$150,641,258</b> | <b>\$160,139,753</b> |

*Generated by Forecast 5*