

**COLORADO SCHOOL DISTRICT 27J
GOVERNING POLICY OF THE BOARD OF EDUCATION**

Policy 3.D – FINANCIAL CONDITION & ACTIVITIES

Date Adopted/Last Revised: January 27, 2009



Period Monitored: July 1, 2023 – June 30, 2024

With respect to financial condition and activities, the Superintendent will not cause or allow the development of fiscal jeopardy, or a material deviation of actual expenditures from the Board's Goals priorities.

I interpret will not cause nor allow the development of to mean: shall not bring about or permit the occurrence of.

I interpret the condition of fiscal jeopardy to mean: entering an agreement to pay expenses when the source of income to pay for those expenses has not been determined or not having cash available to pay expenses when they are due.

I interpret a material deviation of actual expenditures from the Board's Goals priorities to mean: that when reviewing the actual expenditures of the district, an informed person would not question whether District Goals priorities are being addressed.

Data Reported:

This Expectations of the Board report pertains to fiscal year (FY) 2024. The fiscal year FY 2024 budget was amended in January 2024 due to changes in student count and other School Finance Act Formula factor changes.

The budget ensured adequate funds were available for the TABOR Reserve as required under the provisions of section 20 (5) article X of the state constitution as well as a Board Contingency Reserve.

The District's total funded pupil count was 22,344 as compared to October 1, 2022 (prior year) funded pupil count, an increase of 452 full time pupils. District managed schools increased by 356 students and charter schools increased 167 full time pupils.

Although the FY 2024 financial audit has not yet been completed, the estimated General Fund ending fund balance is \$80.5 million. The amount includes ending fund balances in the Capital Reserve Fund, the Risk Management Insurance Fund, and the Colorado Preschool Program Fund. This balance includes \$12.4 million in required Board and TABOR reserves and Assigned reserve of \$150 thousand for Career and Technical Education reserve.

Conclusion: I report compliance.

The Superintendent will not:

1. Expend more funds than have been received in the fiscal quarter to date unless the liquidity and long-term reserve requirements below are met.

- a. The Superintendent will not borrow from reserves (defined as accumulated excess revenues) in an amount greater than can be replenished by certain, otherwise unencumbered revenues within 90 days.

I interpret this to mean:

The District must maintain the 3% TABOR Reserve and the 3% Board Reserve. These funds can be used for temporary cash flow purposes as long as they are replenished within a 90-day period.

Data Reported:

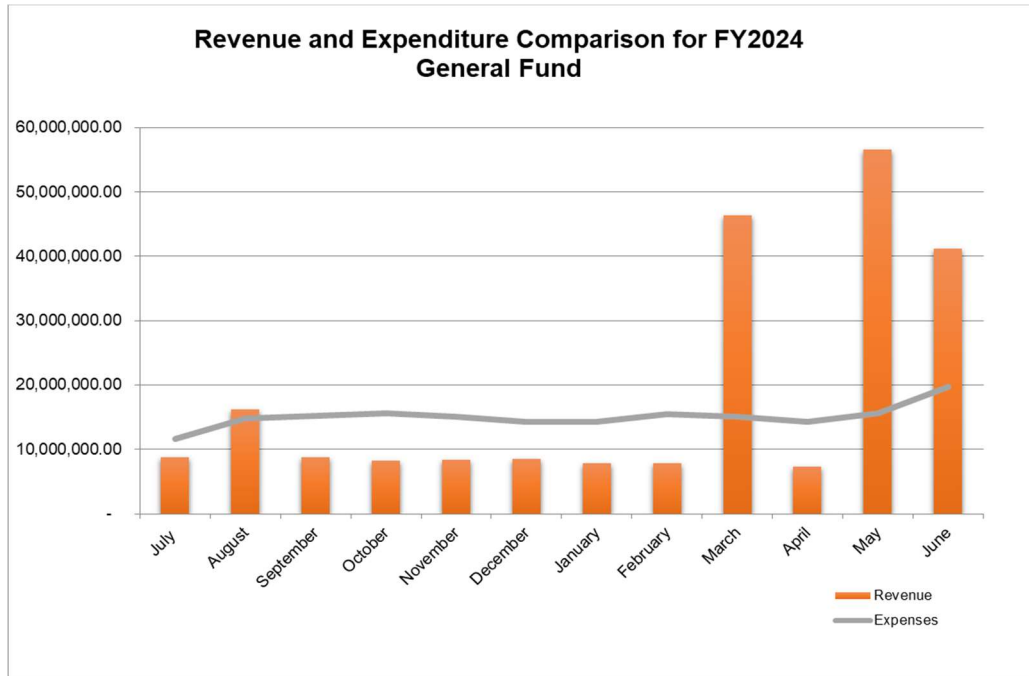
The FY 2024 Adopted Budget was approved with the expectation that the TABOR reserve as required under the provisions of section 20 (5) article X of the state constitution and the Board Contingency Reserve be maintained in the General Fund. Both reserves are fully funded each at the required 3%.

The below schedule of beginning fund balance, revenue received, and expenditures net of transfers paid during FY 2024 provides information to support the above interpretation. The General Fund includes inter-fund transfers as well as the allocations of per pupil revenue to district approved charter schools.

Note: These are pre-audited ending fund balances

Fund Balances					
Fund	Beginning Fund Balance	Revenues	Transfers	Expenditures	6/30/24 Ending Fund Balance
General	\$ 50,348,202	\$ 225,855,632	\$ (14,518,633)	\$ 181,170,680	80,514,521
Capital Reserve	3,444,714	1,302,947	1,755,078	1,243,802	5,258,937
Risk Mgmt Insurance	1,619,636	250,562	2,820,094	3,283,954	1,406,338
Preschool	827,453	4,100,267	1,615,303	5,365,179	1,177,844
Nutrition Services	5,097,610	10,511,679	-	9,462,290	6,146,999
Gov't Designated Grants	649,697	15,358,999	21,067	15,173,577	856,186
Pupil Activity	3,479,961	3,822,078	822,456	4,132,696	3,991,800
Transportation	-	2,763,137	7,128,745	9,891,882	-
Child Care	958,952	1,568,834	-	1,795,039	732,747
Special Programs	4,431,282	2,429,834	271,466	1,482,044	5,650,538
Bond Redemption	74,287,490	68,313,991	-	50,703,023	91,898,458
Building	179,433,267	(2,234,644)	-	55,864,040	121,334,583
Print Shop	-	46,885	84,424	131,309	-
Dental	729,528	1,017,090	-	1,045,684	700,934
Trust	28,529	2,523	-	-	31,052
Total	\$ 325,336,321	\$ 335,109,815	\$ -	\$ 340,745,198	\$ 319,700,937

The following chart compares revenues vs. expenditures over the course of the fiscal year for the General Fund only. As is illustrated below, the District’s revenue for the General Fund varies according to the cycle of the receipt of property taxes, majority between March and May of each year, and receipt of the annual State Categorical funding.



Conclusion: I report compliance.

- b. The Superintendent will not borrow funds (with the exception of credit cards used for normal business purposes that are paid in full each month)

I interpret this to mean:

The District will not borrow funds through a bond issue, Certificates of Participation (COPs) or capital lease without express approval by the Board of Education. Inter-fund borrowing can take place for cash flow purposes as long as the funds are replenished not later than three months after the beginning of the following budget year.

Data Reported:

The District’s total outstanding debt at June 30, 2024 is \$845.8 million.

Type of Borrowing	FY 2023/2024 Debt Payment (P+I)	Outstanding Balance (P+I)	Year Debt Retires
2019 COPs	392,714	3,534,429	2033
2012A Refunding Bonds	3,297,375	6,344,750	2025
2014 GO and Refunding Bonds	5,425,000	32,018,750	2027
2015 Refunding Bonds	7,275,700	231,336,150	2041
2016A Refunding Bonds	4,486,675	12,410,013	2028
2016B Refunding Bonds	139,373	2,934,391	2028
2017 GO and Refunding Bonds	4,400,000	151,679,000	2043
2021 GO Bond	25,672,400	405,603,050	2047
	\$51,089,237	\$845,860,533	

CRS 22-44-113 does allow internal borrowing from all funds except the bond redemption fund as long as the funds are repaid not later than three months after the beginning of the following budget year. The District combines cash from eight funds in a ColoTrust account to maximize investments. Cash from Pupil Activity, Bond Redemption, Building and Trust funds are excluded due to the restricted use of each fund. During the first eight months of the fiscal year when property tax collections are minimal, the cash from other funds in the ColoTrust account is available to supplement General Fund obligations if needed. Moneys are repaid in March of the same fiscal year when larger property tax collections are received from the counties of Adams, Weld and Broomfield. Because of the shift of state and local revenue the District participated in the State Interest Free Loan Program in fiscal years 2020, 2021, and 2022 to allow cash flow needs in the months of December to March for operational expenditures. We currently have a resolution to allow for that participation in future fiscal years, should the District require it.

Conclusion: I report compliance.

- c. The Superintendent will not allow cash to fall below a safety reserve of 6% of the General Fund.

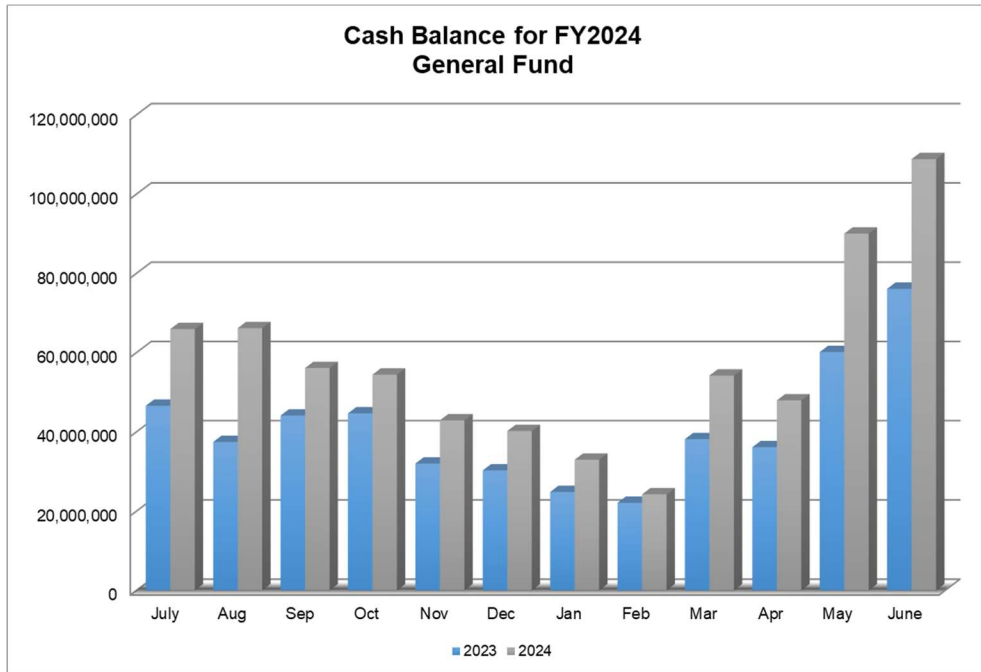
I interpret this to mean:

The General Fund reserves will not be less than 6% of General Fund expenditures for the previous twelve months.

Data Reported:

In FY 2024 the total unaudited expenditures in the General Fund, not including transfers, which are presented in the schedule on page 2 were \$181.1 million with 6% equating to \$10.8 million. The total assigned reserves planned in the General Fund in the FY 2024 Amended Budget are \$12.5 million.

The following chart tracks the cash balance over the course of the fiscal year for the General Fund only. As is illustrated below, the District’s cash balance never falls below the combined assigned reserve balance of \$12.5 million.



Conclusion: I report compliance.

2. Use Board-designated long-term reserves/endowment funds.

I interpret this to mean:

The District expends designated funds for allowed purposes only throughout the identified monitoring period.

Data Reported:

The District has spent all funds to date consistent with the FY 2024 Amended Budget.

Conclusion: I report compliance.

3. Conduct inter-fund shifting.

I interpret this to mean:

The District shall not comingle funds that, by strict statutory law, are prohibited from being moved.

Data Reported:

CRS 22-44-112 - Transfer of moneys states that “a Board of Education shall not transfer moneys from one fund to another, except as authorized.” In FY 2024 the District transferred \$14.5 million in transfers from the General Fund to: the Capital Reserve Fund, the Risk Management Fund, Preschool, Transportation Fund, Print Shop, Detention Center and Pupil Activity Fund.

Conclusion: I report compliance.

- 4. Fail to settle payroll obligations and payables in a timely manner.

I interpret this to mean:

Payroll obligations are all compensation, both salary and benefits, paid to District employees through the District's payroll system. Payables are all District bills that are not employee compensation which are processed through the District's check request process or purchasing card. Ninety-five percent of payables should be paid within 90 days.

Data Reported:

Payroll: Human Resources and the Finance Department work together to pay employees on a monthly basis on the last working day of each month. The pay period ends the 12th of each month for payment at the end of that month and internal controls are very strict with segregation of duties between the two departments.

Payroll Year	Average Number of Employees Paid per Month	Gross Payroll Amount	Employee Paid Deductions	Employer Paid Deductions
FY 2024	2,465	\$135,646,451	\$37,789,879	\$46,113,760
Types of Employee Paid Deductions			Types of Employer Paid Deductions	
Taxes			Taxes	
Medical			Medical, Dental, Vision	
PERA			PERA	
Garnishments			Life Insurance	
Voluntary (Life, 401K, 403b, Dues and HSA)			Health Savings Account	
Credit Union				
125 Dependent Care/Health Care				

Accounts Payable: Checks are issued each Thursday afternoon. Below is a summary of checks issued for FY 2024. The chart lists the total number of checks issued and shows the length of time from the date of the invoice to the date of the check being issued. Within 90 days of invoice date, 98% of all payables were paid.

Number of Checks Issued	Paid within 30 days or less of Invoice Date	Paid within 31 – 60 days of Invoice Date	Paid within 61 – 90 days of Invoice Date	Paid in excess of 90 days of Invoice Date
6,920	6,141	407	175	197
Percentage of checks issued	89%	6%	3%	2%

Conclusion: I report compliance

- 5. Allow tax payments or other government ordered payments or filings to be overdue or inaccurately filed.

Data Reported:

Each time payroll is processed mandatory deductions are made along with the accompanying checks or wire transfers to the appropriate vendors. All deductions have been paid in a timely manner.

Mandatory Deduction	How Paid
Federal/Medicare Taxes-IRS	Wire transfer and taxes called in and completion of Form 941 quarterly
Public Employees Retirement Association	Wire transfer of both employees and District contribution
State Taxes	Wire transfer and taxes called in for contribution
Garnishments	Mailed to the appropriate authority after deducted from payroll
If Full-Time Employee Deductions made for Health, Dental, Vision, Life Insurances	Check/Wire issued to appropriate vendor
OMNI (403b), HSA and 401K	Wire transferred and report sent via secured web link

Conclusion: I report compliance.

- 6. Execute a check or purchase commitment of greater than \$25,000 unless such purchase was explicitly itemized in budget monitoring data previously disclosed to the Board or subsequently disclosed at the next regular meeting of the Board. Splitting orders to avoid this limit is not acceptable.

I interpret this to mean:

The causation of a fiscal encumbrance which has not been disclosed to, or previously approved by the Board of Education either through an appropriations resolution, supplemental budget, or budgeted for this purpose in the annually approved budget.

Data Reported:

There were 30 wires, 31 purchasing card transactions, and 340 checks for \$25,000 or greater in FY 2024 totaling over \$43.5 million. All transactions listed were within the District's FY 2024 Board approved appropriations. A summary of transactions \$25,000 or greater is below.

Type	Count	Total Paid	Vendor	Description
Wire	12	11,214,021.93	KAISER PERMANENTE	Health Care Premiums
Wire	3	3,161,504.00	ROCKY MOUNTAIN RISK INSURANCE GROUP	Workers Compensation, Combined GLEO& AL & Property
Wire	13	769,588.75	SHERGROUP USA LLC	Armed Security Guards
Wire	2	392,714.36	UMB BANK NA TRUST FEES DEPT	Certificates of Participation Principal & Interest
Wire	30	15,537,829.04		

Type	Count	Total Paid	Vendor	Description
Card	1	140,400.12	AUTOMOX	Computer, Hardware, Software and Peripherals
Card	1	27,610.53	B & H PHOTO	Multimedia lights & Supplies Prairie View
Card	1	27,331.20	BSN SPORTS	District Athletic Supplies
Card	1	30,672.55	CAPLAN AND EARNEST LLC	Legal Services
Card	1	27,689.04	CANON DIRECT	Multimedia Cameras Brighton High
Card	5	170,842.44	CENTURYLINK LUMEN	District Internet & Phone Bills
Card	1	52,920.00	EGYNTE INC	Annual Renewal Subscription Service
Card	1	57,387.03	FRESHWORKS INC	Freshservice Tool Annual Renewal
Card	12	1,481,674.87	GOVCONNECTION	Computer, Hardware, Software and Peripherals
Card	1	43,333.00	EMERGENETICS INTER	Emergenetics Yearly Fee
Card	1	49,500.00	SPECIALNEEDSWARE	Social & Emotional Learning License
Card	1	32,879.29	MCCANDLESS TRUCK CENTER	Service & Repair Engine, Seat Repair Supplies
Card	1	35,880.00	POLCO/NRC	Community Engagement Software
Card	2	89,415.44	SOUTH ADAMS COUNTY WATER	Utilities Water
Card	1	31,808.81	WASTE CONNECTIONS	Waste Collection
Card	1	25,434.00	ZOOM	Zoom Annual Renewal
Card	31	2,184,378.20		

Type	Count	Total Paid	Vendor	Description
Check	1	51,089.06	ACE HARDWARE MILE HIGH	Various Tools
Check	1	130,375.00	ACTIVE INTERNET TECHNOLOGIES	Website Hosting/Content, Mobile App, Mass Notification
Check	4	222,546.00	ADAMS 12 FIVE STAR SCHOOLS	ODP Tuition
Check	1	47,166.60	ADAMS CO CLERK AND RECORDER	2023 Election
Check	1	27,332.50	ADAMS COUNTY EDUCATION CONSORTIUM	2023-2024 Membership Dues
Check	1	38,461.51	AMPLIFIED IT, LLC	Google Voice Monthly Fees for Nov., March & April
Check	1	46,680.00	ANNUNCIATION HEIGHTS	Outdoor Education Nov 1-3 & Nov 8-10
Check	2	280,800.24	AUTOMOX INC	Complete Platform Sub. 6.09.23-6.09.24
Check	2	62,645.00	AVID CENTER	AVID Contracts and Memberships
Check	7	234,555.00	AYA HEALTHCARE INC	Speech & Language Pathology Services
Check	1	129,646.63	BEARCOM	Raidos, Repeaters and Programming
Check	5	287,125.40	BELLE CREEK CHARTER SCHOOL	Special Ed Count, Read Act, ELPA, Esser II and IDEA B
Check	12	767,093.11	BRIGHTON EDUCATION ASSOCIATION	Monthly Union Fees
Check	20	1,014,239.23	BROMLEY EAST CHARTER SCHOOL	Special Ed Count, Capital Construction, IDEA B & Salaries
Check	3	333,312.25	CDW GOVERNMENT INC	Google Workspace
Check	2	152,065.60	CENGAGE LEARNING	Student Book Sets
Check	12	718,512.69	CHILDREN'S HOSPITAL	District Nurses Services
Check	1	113,729.00	CIGNITION, INC	Tutoring Sessions for Middle Schools
Check	7	375,886.81	CITY OF BRIGHTON	Utilities Water/Sewer - School Resource Officers Extra Duty
Check	2	563,267.60	CITY OF BRIGHTON POLICE DEPARTMENT	School Resource Officers
Check	1	76,651.04	CITY OF COMMERCE CITY	School Resource Officers
Check	4	177,614.46	CITY OF THORNTON	Utilities Water/Sewer - School Resource Officers
Check	1	25,500.00	CLASS TECHNOLOGIES INC	Class K12 Software Licensing Multi Yr
Check	1	103,120.00	COLLEGE BOARD AP EXAMS	AP Test Fees for BHS, PVHS & RRHS
Check	4	659,213.53	COLORADO CONNECTIONS ACADEMY	Title IV & II, ECEA Funds and IDEA Funds
Check	1	270,273.15	COLORADO DEPT OF EARLY CHILDHOOD	Overpayment for Universal Pre-K Hours
Check	1	94,123.97	COLORADO PUBLIC EMPLOYEES' RETIREMENT	Unpaid Contributions Agreements
Check	1	26,743.68	COLORADO TRANSPORTATION INDUSTRIES, LLC	Service for Out of District Students
Check	1	331,642.00	COLORADO WEST EQUIPMENT INC	2 Full size Busses w/wheelchair lifts
Check	16	683,270.59	COMMUNITY REACH CENTER	Contract Services and Out of District Excess Costs
Check	12	332,437.32	COMMUNITY REACH CTR FOUNDATION ATTN BLLR	BLARC Rental Fees
Check	2	135,738.39	COMPLETE BUSINESS SYSTEMS OF COLORADO	Copy Contract
Check	1	296,447.00	COMPUTER INFORMATION CONCEPTS INC.	Infinite Campus Base Application
Check	1	33,995.00	CONVERGINT TECHNOLOGIES LLC	Fire Systems Annual Test & Inspections
Check	1	287,147.83	DELLnFINANCIAL SERVICES LLC	Annual Renewal of VMWare Software
Check	1	25,118.00	DENVER FIRE ALARM SYSTEMS, INC.	West Ridge Projector Project
Check	1	26,520.17	DFA DAIRY BRANDS CORPORATE, LLC	Milk Supplies
Check	1	54,583.03	DIRSEC LLC	Central Intercept X
Check	1	248,668.50	DISCOVERY EDUCATION INC.	Middle School Science Techbook
Check	1	28,814.54	EAGLE RIDGE ACADEMY	ECEA FY 23-24 Allocation, Special Ed Students
Check	1	39,172.50	EDMENTUM	Credit Recovery Licenses FY24
Check	1	42,231.00	EDPUZZLE, INC.	Pro District
Check	1	55,606.13	EMS LINQ INC	LINQ ERP
Check	1	45,165.00	EVERDRIVEN TECHNOLOGIES, LLC	Contracted Service for Out of District Students
Check	1	31,500.00	EVOKE BEHAVIORAL HEALTH LLC	ODP Tuition
Check	1	40,590.00	EXPRESS MULCHING AND SOIL	IPEMA Certified Playground Mulch
Check	2	33,142.73	FOLLETT CORPORATION DBA FOLLETT EDUCATIO	Destiny District Member License Renewal
Check	12	716,553.07	FOUNDATIONS ACADEMY	Capital Construction, ELPA, Reading, ECEA, Esser, IDEA B
Check	2	110,075.00	FRONT RANGE COMMUNITY COLLEGE	District 27J - Concurrent Enrl. Spring 24 & Fall 23
Check	1	159,073.20	H & A SECURITY SOLUTIONS	SCO Workstation and Server Security Solutions
Check	3	106,738.74	HOPSKIPDRIVE, INC	Contracted Services for Out of District Students
Check	1	33,750.00	IMPERO SOLUTIONS INC	Annual Software License
Check	1	36,586.00	KNOX COMPANY	AODocs Product Services

Check	1	52,500.00	LACKEY, JUSTIN AND TRACY	Settlement Payment SPED
Check	16	750,134.46	LANDMARK ACADEMY AT REUNION	ELPA, ECEA, Capital Const, ESSERIII, IDEA B
Check	1	28,902.46	LEVEL DATA, INC.	Active Directory Staff Sync 7/1/23 - 6/30/24
Check	1	36,150.00	LIGHTSPEED TECHNOLOGIES INC	Audio System for Renuion Elementary
Check	1	26,400.00	LIVE BIG COMMUNITY	Training Days and License
Check	1	36,504.00	LRP PUBLICATIONS, INC	3 yr SPED Publication & Reference
Check	1	26,452.50	MARTIN / MARTIN	Monitoring Services for Pool Building
Check	2	69,642.50	MOUNT ST VINCENT HOME	OOD Excess Costs, ODP Tuition
Check	1	36,099.00	MTC EQUIPMENT	Meyer 8ft Snow Plow w/45 deg angle ends
Check	1	68,088.16	N2Y LLC	Unique Learning Systems Subscription
Check	1	46,000.00	NEW TEACHER CENTER	Consultation/Support and Forum
Check	1	40,067.24	ONE IDENTITY LLC	Onelogin unlimited
Check	1	37,356.60	POWERSCHOOL GROUP LLC	Naviance Software for Schools
Check	2	72,854.25	PROJECT LEAD THE WAY INC	Pre K - 5 Construction/Robot Kit
Check	1	36,439.75	REALITYWORKS.COM	Animal Models for AG Department
Check	1	300,370.32	RENAISSANCE LEARNING INC	eduCLIMBER, Fastbridge & DNA Software
Check	1	25,482.08	RIDDELL ALL AMERICAN	Football Helmets and Gear
Check	1	46,436.60	RIVERSIDE INSIGHTS	Cognitive Abilities Tests
Check	1	25,500.00	RUBINBROWN	FY 23 Audit Work
Check	1	188,202.00	RUSH TRUCK CENTER OF COLORADO	3 New Trucks 1 for Facilities and 2 for Grounds
Check	1	593,246.46	SANITY SOLUTIONS, INC	IntellFlash
Check	5	1,166,744.84	SAVVAS LEARNING COMPANY LLC	ReadyGen 5 year License
Check	2	51,852.00	SECURLY, INC.	Epass Renewal
Check	6	707,785.35	SHERGROUP USA LLC	Armed Security Guards
Check	1	96,893.80	SOF-TECH MAINTENANCE COMPANY	Annual Maintenance 2023/2024
Check	1	26,546.47	SOUTHEAST ELEMENTARY PTO	Transferring PTO Funds
Check	2	53,941.20	SPECTRA CENTERS, INC.	Out of District Tuition
Check	1	72,514.28	TEACHER CREATED MATERIALS	Grades K-5 Summer Reading Packs
Check	1	45,205.07	TEAMLINX, LLLP ACCOUNTS RECEIVABLE	Intusion upgrade PVHS SS'23
Check	12	458,673.08	TENNYSON CENTER FOR CHILDREN AT COLORADO	Out of District Tuition
Check	4	121,600.00	TEST DOUBLE, INC	Consulting Services Clever Integrations
Check	1	37,290.00	THE COLORADO ASSOC. OF SCHOOL EXECUTIVES	2023-24 CASE Affiliate Memberships
Check	12	677,513.99	THE JOSHUA SCHOOL	Out of District Tuition
Check	4	350,384.75	THE STEAD SCHOOL	CCSP Grant Reimbursement, ECEA FY 22-23 Allocation, IDEA
Check	1	58,061.00	TNTP, INC	Innovations & Options Diagnostic
Check	1	38,438.00	TOTAL FIRE PROTECTION	Annual Fire Inspections District Wide
Check	1	30,510.00	TRANE COMPANY A DIV OF AMERICAN STANDARD	RRHS-HVAC cooling
Check	1	26,019.10	TYLER TECHNOLOGIES, INC	Traversa Saas Agreement 7.1.23-6.30.24
Check	2	468,195.52	U.S. BANK EQUIPMENT FINANCE	Copier Leases
Check	13	2,646,771.34	UNITED POWER INC	Electricity - Multiple Locations
Check	37	3,501,334.83	US FOODS, INC	Food and Non-Food Supplies for Schools
Check	3	266,640.00	VISIONARY EDUCATIONAL CONSULTING, LLC	Support, Planning, Implementation
Check	1	30,362.73	WELLPOWER	OOD Excess Costs
Check	7	274,808.32	WESTERN PAPER DISTRIBUTORS INC	Janitorial Supplies
Check	2	143,013.00	WESTMINSTER PUBLIC SCHOOLS	Adams County LCO MOU Payment
Check	13	916,882.81	XCEL	Utilities - Natural Gas
Check	1	26,179.90	YMCA OF THE ROCKIES	Outdoor Education Prairie View Middle School
Check	2	156,299.15	ZANER BLOSER	Superkids Reading Program
Checks	340	25,776,159.65		

Conclusion: I report compliance.

7. Acquire, encumber, lease or dispose of real property.

I interpret “acquire” to mean: gain possession or control of; to get or obtain

I interpret “encumber” to mean: a claim or liability that is attached to property or some other right and that may lessen its value, such as a lien; any property right that is not an ownership interest

I interpret “lease” to mean: a contract by which a rightful possessor of real property conveys the right to use and occupy the property in exchange for consideration, usually rent

I interpret “dispose” to mean: to transfer control to another; to place, distribute, or arrange, especially in an orderly way; to get rid of

I interpret “real property” to mean: land, including land improvements, structures and appurtenances thereto, excluding movable machinery and equipment

Data Reported:

At the end of FY 2024, we reported an unaudited \$36.7 million of Construction in Progress (CIP). The CIP balance is a result of bond projects that were in progress in FY 2024. As of June 30, 2024, the District has added \$122.4 million of CIP for bond projects. Of the total \$462.6 million of CIP, \$410.4 million has been completed and capitalized. This is primarily due to the completion of almost all scheduled bond projects for the 2015, 2017, and 2022 issuances.

Below is a list of real property transactions the District entered into during July 2023 through June 2024:

Board Meeting Date			
August 23, 2023	Sale of Land	City of Brighton	In their project to widen Bridge Street adjacent to the ESC, it acquired 9,307 square feet of unimproved land for \$39,462
December 13, 2023	Acceptance of Land	Commerce City	District staff negotiated and acquired the dedication of a 10.03 acre site in the Second Creek Farm subdivision in Commerce City.
January 24, 2024	Sale of Land	Charter Development Company, LLC (NHA)	NHA, in conjunction with Capstone Academy Charter School requested the purchase of 10.03 acres of land in the Second Creek subdivision for the construction of their school. The sale price was \$102,580

Conclusion: I report compliance.

8. Accept revenues from sources not, in fact and appearance, consistent with the mission and values of the organization.

I interpret "revenues" to mean: fiscal and non-fiscal donated economic resources

I interpret "mission and values of the organization" to mean: the organizational Ends that have been identified by the Board of Education

Data Reported:

The following donations were received in FY 2024. All cash and non-cash donations support the organizational goals.

Name of Donator	School / Program	Item or Amount	Purpose	Month
State of Colorado	District Wide	\$ 153,669.96	School Programming/Support	Jul-23
Kaiser Permanente	District Wide	\$ 97,233.00	Resources	Jul-23
Kaiser Permanente	Nutr/Transp	\$ 15,000.00	General Supplies/ Furniture	Jul-23
AHW Construction	RRHS	\$ 1,864.00	General Supplies	Aug-23
PDC Energy	RRHS	\$ 3,000.00	General Supplies	Aug-23
Kendra Crawford	PVHS	\$ 1,000.00	General Supplies	Aug-23
Intermountain Health	Student Inter	\$ 14,000.00	General Supplies	Aug-23
Tim Jones	RRHS	\$ 5,200.00	General Supplies	Aug-23
Erika Armistead	RRHS	\$ 770.66	Travel	Sep-23
United Power	BHS	\$ 1,000.00	General Supplies	Sep-23
Mountain States Toyota	PVHS	\$ 1,500.00	General Supplies	Sep-23
United Power	PVHS	\$ 1,000.00	General Supplies	Sep-23
Brighton Legacy Foun	27J OLA	\$ 750.00	General Supplies	Sep-23
DKB Trucking, LLC	BHS	\$ 1,000.00	General Supplies	Sep-23
Inglenook Senior Ventures L.P.	BHS	\$ 600.00	General Supplies	Sep-23
United Power	BHS	\$ 1,000.00	General Supplies	Sep-23
Southeast PTO	Southeast ES	\$ 2,400.00	General Supplies	Oct-23
Michael & Carie Fay	RRHS	\$ 2,500.00	General Supplies	Nov-23
City of Commerce City	PVHS	\$ 17,000.00	General Supplies	Nov-23
City of Commerce City	Stuart MS	\$ 16,650.00	General Supplies	Nov-23
City of Commerce City	Stuart MS	\$ 10,000.00	General Supplies	Nov-23
City of Commerce City	Stuart MS	\$ 2,720.00	General Supplies	Nov-23
City of Commerce City	PVHS	\$ 16,824.00	Equipment	Nov-23
CO Parks & Wildlife	Pennock ES	\$ 5,000.00	General Supplies	Nov-23
Brighton Boosters	BHS	\$ 3,410.66	Ice maker install	Jan-24
Rocky Mnt Operators	Northeast ES	\$ 2,000.00	One class at a Time Supplies	Jan-24
Zion Lutheran School	Southeast ES	\$ 610.10	General Supplies	Jan-24
King Sooper Rewards	District Wide	\$ 4,120.99	General Supplies	Feb-24
Project Lead The Way	District Wide (HS)	\$ 30,000.00	Technology	Feb-24
Les Schwab Tire Centers	BHS	\$ 900.00	Girls Basketball	Feb-24
Rocky Mnt Pawn	BHS	\$ 2,000.00	DECA	Mar-24
Sports Charities Inc.	BHS	\$ 1,000.00	General Supplies	Mar-24
27J Educ Foundation	PVMS	\$ 750.00	Supplies	Mar-24
Ridge Wrestling Club	RRHS	\$ 4,000.00	General Supplies	Apr-24
Brighton Legacy Foun	BHS	\$ 750.00	Travel for Deca Nationals	Apr-24
Amwest Control	BHS	\$ 550.00	Trap Shoot	May-24
Cholas Insurance	BHS	\$ 1,500.00	Trap Shoot	May-24
Farmers Reservoir	BHS	\$ 3,000.00	General Supplies	May-24
DKB Trucking	BHS	\$ 1,000.00	Trap Shoot	May-24
Colorado Fire Protect	BHS	\$ 750.00	Trap Shoot	May-24
Iron Woman Support Services	PRHS	\$ 2,517.00	Track and Field Activity	May-24
Jim Cade Memorial Welding	BHS	\$ 3,050.00	Welding supplies	May-24
Second Creek Elementary PTO	Second Creek ES	\$ 22,972.70	Field Trips and White boards	May-24
Sonic Automotive	PVHS	\$ 1,500.00	Cheerleading	May-24
Armistead LLC/Jason & Erika	RRHS	\$ 1,300.99	DECA Program	May-24
Brighton Optimist Club	RRHS	\$ 1,000.00	Supplies, Travel - Unified Club	Jun-24
Charities Aid Found	PRHS	\$ 1,000.00	Dance-General Supplies	Jun-24
CO Office Of State Controller	BHS	\$ 11,933.28	Transportation	Jun-24
Martin Marietta	BHS	\$ 1,000.00	Trapshoot	Jun-24
Total Donations		\$ 474,297.34		

Conclusion: I report compliance.

9. Fail to aggressively pursue material receivables after a reasonable grace period.

I interpret this to mean:

A timely attempt is made to collect monies owed to the District (including charter schools) that are older than thirty days, or other period of time deemed reasonable within the normal course of business as follows: Major categories of Receivables:

- *Amounts Due from Other Governments – 30 to 90 days following submission of reports or other required information.*
- *Accrued Investment Earnings – 30 to 180 days as defined by Investment Agreement.*

Data Reported:

The following is a chart that shows the type of revenue, the number of invoices issued if applicable, and the percentage of invoices that were collected within 30 days, 31-60 days, 61-90 days, and over 90 days for FY 2024.

Receivables	Invoices Issued	Amount	Collected				
			0-30 Days	31-60 Days	61-90 Days	90+ Days	O/S
			%	%	%	%	%
Property Taxes	n/a		monthly				
State Equalization	n/a		monthly				
Charter Administration Fees	n/a		monthly				
Reimbursements from Granting Agencies	n/a		funding based on grantees requirements				
Athletic Fees	7,114	\$ 862,875	83.6%	4.2%	2.0%	3.0%	7.1%
Course Fees	50,854	\$ 1,034,746	34.4%	8.6%	6.8%	21.1%	29.1%
Tech / Other Fees	46,211	\$ 1,094,303	37.0%	15.7%	8.1%	16.5%	22.7%
Lost / Equipment Fees	16,021	\$ 870,857	44.3%	6.2%	4.2%	9.1%	36.1%
Facility Rental	N/A	\$ 33,595	100.0%	0.0%	0.0%	0.0%	0.0%
Print Shop	19	\$ 6,543	100.0%	0.0%	0.0%	0.0%	0.0%
Transportation	13,019	\$ 525,200	44.8%	11.1%	6.8%	14.6%	22.6%
Child Care	5,434	\$ 1,516,816	100.0%	0.0%	0.0%	0.0%	0.0%
Detention Center	23	\$ 396,733	100.0%	0.0%	0.0%	0.0%	0.0%

Nutrition Services

With the charging policy that the District has in place, no meals are written off.

Meals	# of Meals	Free	Reduced	Paid
Breakfast	581,746	188,921	22,916	369,909
Lunch	1,727,379	782,848	109,113	835,418
Total	2,309,125	971,769	132,029	1,205,327
%		42.08%	5.72%	52.20%

Conclusion: I report compliance.

10. Operate without adequate internal controls over receipts and disbursements to avoid unauthorized payments or material dissipation of assets.

I interpret “without adequate internal controls” to mean: not having policies and procedures that are designed to prevent and detect fraud. Inadequate controls may give cause to an external auditor finding that an entity has a “material weakness” which is commonly described as more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected.

I interpret “material dissipation of assets” to mean: non-compliance with Colorado Revised Statute which requires an entity to properly account for the assets and liabilities as ensured through the annual independent audit.

Data Reported:

The Local Government Audit Law (C.R.S 29-1-601 et seq) requires the District to have an annual audit of their financial statements. The law states that the audit must be performed by an independent Certified Public Accountant (CPA) and be in accordance with generally accepted auditing standards. The Annual Comprehensive Financial Report (ACFR) is published to fulfill that requirement, and according to Section 29-1-606, C.R.S., financial statements must be approved, published, and submitted to the state auditor within six months of the close of each fiscal year. The District management assumes full responsibility for the completeness and reliability of the information contained in the ACFR, based upon a comprehensive framework of internal control that it has established for this purpose. The independent CPA publishes a management letter providing information on internal control and providing suggestions for improvement.

Conclusion:

As of this report, the FY 2024 Audit has **not** been completed. Staff from the independent CPA firm will present the ACFR to the Board at the December 11, 2024 Board Meeting for approval and internal control data will be reported in the January 3.D Expectations of the Board report. For information on compliance for FY 2024, please see the August Expectations of the Board report 3.0 on Global Executive Constraint.