

Strategic Goal: All St	Results								
Focus	Indicator	Target	2022- 2023	2023- 2024	2024- 2025	2025- 2026	2026- 2027		
Safety and belonging	% of students reporting they feel safe, known, and valued at school on the annual student survey	% is ≥90% each yea	85%	86%	2023	2020	2027		
Attendance	% of students regularly attending school (<2 excused or unexcused absences on average per month)	% is increasing by ≥2% ea	ach year	76% 2021-22 Data	70% 2022-23 Data				
Discipline	% of students receiving out-of-school exclusionary discipline	% is decreasing by ≥0.2% €	each year	4.8% 2021-22 Data	4.7% 2022-23 Data				
Strategic Goal: All St	udents are Engaged Learners				R	esults			
Focus	Indicator	Target	2022- 2023	2023- 2024	2024- 2025	2025- 2026	2026- 2027		
Inclusion of students with IEPs	% inclusion rate for students with Individualized Education Programs (IEPs)	% is increasing by ≥3% ea	50%	52%					
Access to course offerings and programs	% of students reporting having access to diverse course offerings, activities, and athletics	% is ≥90% each year Courses Activities Athletics		88% Combined response	89% Combined response				
Participation in athletics	% middle and high schools students participating in at least one sport identified as experiencing low income	% is increasing by ≥3% ea							
Academic growth and proficiency	% of students making annual growth, meeting grade level standards, and on track for graduation	% is increasing by ≥3% ea	See pages 2-4 for specific indicators, targets, and results by grade level						
English language acquisition	% of multilingual learner students making yearly growth and demonstrating English language proficiency	% is increasing by ≥3% ea	ach year	See page 5 for specific indicators, targets, and results by years in program					
Strategic Goal: All St	udents are Ready for Their Future				R	esults			
Focus	Indicator	Target		2022- 2023	2023- 2024	2024- 2025	2025- 2026	2026- 2027	
Digital citizenship, social,	% of students, families, and staff reporting that students			78%	77%				
life and employment skills	have opportunities to learn the digital citizenship, social, life	% is ≥90% each year	Students Families	88%	76%				
	and employment skills within the KSD Learner Profile	Staff		88%	87%				
Access to dual language	% of students/parents interested in dual language who have access to the program	% is increasing by ≥2% ea	74%	80%					
Completion of dual credit college level courses	% of high school students completing at least one dual credit, college level course by the end of grade 12	% is increasing by ≥3% ea	86% Class of 2023	92% Class of 2024					
Graduation	% of students graduating in four years % of students graduating in five years	% is increasing by ≥1% each year	4-year 5-year	77.8% Class of 2022 83.7% Class of 2022	78.7% Class of 2023				



Elementary: Grade Level Specific Student Growth and Proficiency Targets

Early Literacy Readi			Reading/E	ELA Math				Science					
Grade Level(s)	Focus		Assessment	Indicator		Target	Results	2022- 2023	2023- 2024	2024- 2025	2025- 2026	2026- 2027	
Kindergarten	Early Lit	•	Star Early	% of students progress	ing from		Kindergarten	*56%	49%				
Grade 1	Growth		Literacy/Star	urgent intervention to	nuontion to	% is increasing by	Grade 1	*43%	49%				
Grade 2			Reading	intervention; from intervention to on watch; or from on watch to at/above benchmark by spring		≥3% each year	Grade 2	*19%	50%				
	Reading		Star	% of all students making	ng typical	0/ is increasing by	Grade 3	*54%	51%				
	Growth		Ę	growth by spring		% is increasing by ≥3% each year s	Grade 4	*52%	54%				
						E376 Cach year 3	Grade 5	*50%	51%				
Grade 3	Reading			% of students meeting grade level		% is increasing by	Grade 3	43%	43%				
Grade 4	Grade 4		Assessment (SBA)	state standards	lards ≥3% each year		Grade 4 Grade 5	41%	44%				
Grade 5			<u></u>	0/ of all students making to		a trusical		49%	48%				
	Math S Growth				% of all students making typical growth by spring	% is increasing by	Grade 3 Grade 4	*51% *42%	51% 49%				
	Growth			growth by spring		≥3% each year	Grade 5	*44%	57%				
	Math		SBA	% of students meeting	grade level		Grade 3	44%	46%				
	Proficie	ncy		state standards		% is increasing by	Grade 4	40%	41%				
					≥3% each		Grade 5	35%	36%				
Grade 5 Benchmark	Reading Growth		SBA	% of students progress level 1 to 2 or 2 to 3 fro prior year	_	% is increasing by ≥3% each year	Grade 5	33%	37%				
Year	Math Growth		SBA	% of students are prog from level 1 to 2 or 2 to their prior year	_	% is increasing by ≥3% each year	Grade 5	16%	17%				
	Science Proficien		Washington Comprehensive Assessment of Science (WCAS)	% of students meeting state standards	grade level	% is increasing by ≥3% each year	Grade 5	45%	48%				

^{*}Prior to 2024-25, schools used either DIBELS or Star CBM and MAP or Star assessment. Star Early Literacy and Star are being implemented for grades K - 5 effective 2024-25



Middle School: Grade Level Specific Student Growth and Proficiency Targets

	Reading/I	ELA		Math			Science							
Grade Level(s)	Focus	Assessment	Indicate	or	Target	Results	2022- 2023	2023- 2024	2024- 2025	2025- 2026	2026- 2027			
LCVCI(3)	Reading/ELA	Star	% of all «	students making typical		Grade 6	*57%	49%	2023	2020	2027			
	Growth	Stai		by spring	% is increasing by ≥3% each year	Grade 7	*50%	46%						
	G. G. Well		6.000	o y opinib		Grade 8	*43%	42%						
	Reading/ELA	Smarter	% of stu	dents progressing from		Grade 6	31%	27%						
	Growth	Balanced		o 2 or 2 to 3 from their	% is increasing by ≥3% each year	Grade 7	40%	37%						
		Assessment	prior year	ar	, ,	Grade 8	25%	24%						
		(SBA)												
Grade 6	Reading/ELA Proficiency		% of stu	% of students meeting grade	% is increasing by ≥3% each year	Grade 6	48%	43%						
Grade 7			level state standards	70 is increasing by 2370 each year	Grade 7	49%	51%							
Grade 8						Grade 8	44%	41%						
Grade o	Math Star Growth	Star	% of all students making typical growth by spring	~ ' '	% is increasing by ≥3% each year	Grade 6	*48%	51%						
				70 is increasing by 2370 each year	Grade 7	*50%	46%							
						Grade 8	*45%	47%						
	Math	SBA		dents progressing from	% is increasing by ≥3% each year	Grade 6	28%	24%						
	Growth			o 2 or 2 to 3 from their		Grade 7	28%	19%						
			prior yea			Grade 8	14%	13%						
	Math	SBA		dents meeting grade	% is increasing by ≥3% each year	Grade 6	34%	31%						
	Proficiency		level sta	level state standards		Grade 7	33%	30%						
	20.11	6	0/ 5 1	1		Grade 8	23%	23%						
Grade 8	Math	Course		dents earning high	% is increasing by ≥3% each year	Grade 8	35%	25%						
	Proficiency	Completion for Credit	higher)	llgebra credit (or										
Benchmark	Science	Washington	<u> </u>	dents meeting grade		Grade 8	36%	34%						
Year	Proficiency	Comprehensive		te standards	% is increasing by ≥3% each year	Graue 6	30/6	34/0						
	rojiciency	Assessment of	level sta	te staridards	70 is increasing by 2370 cach year									
		Science (WCAS)												

^{*}Prior to 2024-25, schools used either MAP or Star assessment. Star is being implemented for grades 6 -8 effective 2024-25



High School: Grade Level Specific Student Growth and Proficiency Targets

Reading/ELA Mat		Math	Science	On Track for Graduation: Passing Grades and Credit Acquisition pr		prepo	Dual Credit and preparation for post-secondary			Grad prepard second	post-		
Grade Level(s)	Focus		Assessment	Indicator		Target		Results	2022- 2023	2023- 2024	2024- 2025	2025- 2026	2026- 2027
Grade 9 Grade 10 Grade 11	Graduation: Passing Grades 1 2			% increase of students passing all classes from semester 1 to semester 2 % of students earning six credits in grade 9;		% is increasing by ≥3% each year		Grade 9 -5.17% -2.93 Grade 10 -4.73% -1.18 Grade 11 0.13% -2.73					
Grade 12 Grade 9								0.76% 74%	1.42% 69%				
Grade 10 Grade 11	Graduation: Credit Acqui	=	Credit		credits by the end of grade 10; the end of grade 11	% is increasing by ≥3% each year		Grade 10 Grade 11	67% 65%	70% 65%			
Grade 9	Reading/EL Growth	A	Star	% of all students r	% of all students making typical growth by spring		ing by year	Grade 9 Grade 10	*	*			
Grade 10 Grade 11	Reading/ELA Proficiency	A	Smarter Balanced Assessment (SBA)	standards	standards		ing by year	Grade 10	61%	58%			
	Math Growth		Star		making typical growth by spring	% is increasi ≥3% each	year	Grade 9 Grade 10	*	*			
	Math Proficiency Science		SBA WCAS	standards	ted meeting grade level state	% is increasi ≥3% each	year	Grade 10	28%	24%			
	Proficiency			standards	ted meeting grade level state	% is increasi ≥3% each	0 ,	Grade 11	33%	30%			
Grade 11	Dual Credit preparation post-second	for	Course Credit		npleting at least one dual credit se by the end of grade 11	% is increasi ≥3% each		Grade 11	79% Class of 2023	82% Class of 2024			
Grade 12 Benchmark Year	Graduation preparation post-second work	for	Graduation Requirements		umulating the credits required raduating in four years or five	% is increasi ≥1% each	0 ,	Grade 12	77.8% Class of 2022 – 4yr 83.7% Class of 2022 – 5 yr	78.7% Class of 2023- 4 yr			

^{*}Star is being implemented for grades 9 -10 effective 2024-25. Students enrolled in Honors Algebra and above do not take the Star assessment.



Multilingual Learner (ML) Student Growth and Proficiency Targets

			Results						
Years in Program	Focus	Assessment	Indicator	Target	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026	2026 - 2027
<1	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*66%	62%			
1	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*46%	42%			
2	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*41%	40%			
3	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*40%	36%			
4	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*52%	58%			
5	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*38%	40%			
6	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*18%	17%			
Overall	English Language Acquisition Growth	WIDA	% of ML students making yearly growth	% is increasing by ≥3% each year	*36%	35%			
Overall	English Language Acquisition Proficiency	WIDA	% of ML students reaching proficiency in year 6 or less	% is increasing by ≥3% each year	4%	7%			

^{*}Percentages differ from those previously reported due to a change in state methodology



Strategic Goal: All Famili	Results								
Focus	Indicator	Target	2022-	2023-	2024-	2025-	2026-		
			2023	2024	2025	2026	2027		
Feeling respected and	% of families reporting feeling respected and	% is ≥ 90% each year	87%	88%					
welcomed	welcomed in their children's schools								
Engagement	% of families reporting having opportunities to	% is ≥90% each year	82%	80%					
	engage with schools to help their children succeed								
Family learning and input	% of families reporting having opportunities to	% is ≥90% each year	80%	74%					
	learn about and provide input on district and	70 13 23070 Cacif year							
	school programs								
Strategic Goal: All Staff N	Members are Safe, Respected and Valued Pro	ofessionals			Results				
Focus	Indicator	Target	2022-	2023-	2024-	2025-	2026-		
			2023	2024	2025	2026	2027		
Staff injuries	Number of Labor & Industries (L&I) claims filed	% is ≤3% each year	2.80%	2.13%					
	each year as a % of the total number of employees	76 IS 2576 Editi yedi							
Staff claims	% of "time loss" L&I claims	% is ≤10% each year	4.9%	7.0%					
Staff safety, collaboration, and	% of staff indicating they work in safe and positive	% is ≥90% each year	91%	90%					
value	environments, collaborate with colleagues, and	70 13 23070 Cacii year							
	feel valued.								
Staff retention	% healthy, functional retention rate	% is ≥90% each year	*	*					
Strategic Goal: All Comm	nunity Members are Important Collaborators	3	Results						
Focus	Indicator	Target	2022-	2023-	2024-	2025-	2026-		
			2023	2024	2025	2026	2027		
Volunteerism	Number of community members approved to	Number is increasing by ≥5% over	4,438	9,085					
	volunteer in our schools/district each year	a four-year average		+105%					
Strategic Goal: The Kenn	Results								
Focus	Indicator	Target	2022-	2023-	2024-	2025-	2026-		
			2023	2024	2025	2026	2027		
Financial stability	The unassigned, minimum fund balance as a % of	% is maintained at 3-5% of the total	3.5%	5.0%					
	the total district budget	district budget							

^{*}New data collection and calculation methodology will be implemented effective 2024-25