Ector County Independent School District Blackshear Elementary 2024-2025 Campus Improvement Plan



Table of Contents

Comprehensive Needs Assessment	3
Demographics	3
Student Achievement	6
School Culture and Climate	8
Staff Quality, Recruitment, and Retention	11
Curriculum, Instruction, and Assessment	14
Parent and Community Engagement	16
School Context and Organization	17
Technology	18
Priority Problem Statements	19
Comprehensive Needs Assessment Data Documentation	20
Board Goals	21
Board Goal 1: Through foundational excellence, talent development and the learning journey, the percentage of students achieving or exceeding the meets standards on state assessments will increase from 32% to 60% by May 2025 across all tested content areas.	21
Board Goal 2: Through foundational excellence, talent development and the learning journey, the percentage of 3rd grade students reading at or above grade level will increase from 35% to 45% by May 2024.	29
Board Goal 3: Through foundational excellence, talent development and the learning journey, the percentage of high school graduates considered College, Career or Military ready will increase from 56% to 65% by May 2024.	37
Campus Funding Summary	42

Comprehensive Needs Assessment

T		
Demog	ranhice	1
Demog	apmics	,

Demographics Summary

Blackshear is a Kindergarten through 5th grade elementary school located on the Southside of town.

The student demographics are 80% Hispanic, 4% White, 14% African American, and 2% other.

Blackshear's enrollment has increased from 672 in 2022-23 to 708 students this past year.

The special education population has increased from 11.60% students in 2022-23 to 11.68% students in 2023-2024...

The Economically disadvantaged population has increased from 79% in 2022-23 to 89% in 2023-24.

Attendance is at 92.5% for 2023-24, which is an increase of .5 from last year.

Years of Experience by Subject	2019	- 2020	2020 - 2021		2021	- 2022	2022	- 2023	2023	- 2024
	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage
Beginning Teachers	6.6	16.6%	8.9	20.7%	2	5.8%	3	8.4%		
All Core Subjects	5.9	90.1	7.6	86	1.9	94.6	1.9	62.7		
Reading / ELA	3.6	55.2	3.8	43.2	0.9	43	0.9	30.8		
Mathematics	0.8	11.8	1.5	16.5	0.7	34.4	0.6	18.5		
Science	0.9	14.2	1.3	14.1	0.2	10.3	0.2	7.4		
Social Studies	0.6	8.9	1.1	12.2	0.1	6.9	0.2	6.2		
1 - 5 Years Experience	9.2	23.1	10.1	23.5	14.1	41.2	12.1	33.8	11	30.8
All Core Subjects	8.5	92.4	8.5	83.5	12.2	86.6	11.2	92.5	6.8	61.4
Reading / ELA	4.1	45.1	3.8	38	5.5	38.8	4.4	35.9	1.5	13.6
Mathematics	1.9	20.4	2.3	23.1	4	28.4	3.7	30.4	1.4	12.9
Science	1.3	14.6	1.4	13.4	1.7	12.2	1.9	15.6	1.8	15.9
Social Studies	1.1	12.3	0.9	9.1	1	7.1	1.3	10.6	2.1	18.9
6 - 10 Years Experience	5	12.6	6.3	14.7	2	5.8	4.1	11.5	7	19.6
All Core Subjects	4.9	98.4	3.9	62.2	1.9	94	2.8	69.8	3.8	53.6
Reading / ELA	0.4	8.6	1.2	18.5	1.2	62.1	1.4	34.8	1.3	18.8
Mathematics	2.6	52.9	1.5	23.3	0.3	17	1.2	28.4	1	14
Science	1.1	22.8	0.9	14.5	0.1	5.1	0.1	2.7	0.5	6.9
Social Studies	0.7	14.2	0.4	5.9	0.2	9.9	0.2	4	1	14
11 - 20 Years Experience	9.1	22.9	8.5	19.8	9.2	26.9	6.6	18.4	7.6	21.3
All Core Subjects	5.8	63.6	3.9	46.4	5	53.6	4.8	72.1	3.9	51.7
Reading / ELA	3.3	36.2	2	24.1	2.7	29.1	2.9	44.5	1.3	17.3
Mathematics	1	11	0.8	9	1.5	16.1	0.6	8.7	0.8	10.7
Science	0.8	8.9	0.7	7.7	0.4	4.8	0.7	9.9	1	12.9
Social Studies	0.7	7.5	0.5	5.6	0.3	3.6	0.6	9.1	0.8	10.7
Over 20 Years Experience	9.9	24.9	9.2	21.4	6.9	20.2	10	27.9	10.1	28.3
All Core Subjects	6.7	67.9	6.7	73.4	5.7	82.3	7.5	74.6	5.4	53.4
Reading / ELA	2.4	24.3	2.4	26.3	1.9	27.3	2.6	26.2	1	10.1
Mathematics	2.2	21.9	2.3	24.5	2.7	39.4	3.4	33.9	1.7	16.6
Science	1.2	11.6	1.2	13.1	0.8	11.8	0.9	9.2	1.7	16.6
Social Studies	1	10.1	0.9	9.5	0.3	3.7	0.5	5.2	1	10.1
Total Teacher FTEs	39.8	100	43	100	34.2	100	35.8	100	35.7	100

Student Mobility 19-20 20-21 21-22 22-24 23-24

EL Magnet At Blackshear	111	658	16.87%	106	600	17.67%	92	569	16.17%	117	636	18.40%	123	664	18.52%
----------------------------	-----	-----	--------	-----	-----	--------	----	-----	--------	-----	-----	--------	-----	-----	--------

Fall Economic Disadvantage Year Comparison Percentages - Number of Years Displayed: 5 Possible Years

	2018 - 2019			20	2019 - 2020			2020 - 2021			2021 - 2022		
Eco	o Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Percent	Eco Dis Pop	Total Pop	Perce	
(068901127) - EL Magnet At Blackshear	495	683	72.47%	500	714	70.03%	527	670	78.66%	487	602	80.90	

(068901) - Ector County ISD 18,706 33,268 56.23% 18,627 33,822 55.07% 17,639 31,881 55.33% 19,738 31,810 62.0

Demographics Strengths

Blackshear Magnet Elementary has a mobility rate of 18.68% students.

Our K through fifth grade classrooms meet the required student-teacher ratio.

Enrollment has increased by 40 students for the current year.

Our Hispanic students are the highest ethnic group enrolled, which is consistent with the general population in Odessa.

Attendance is at 92.5% for 2023-24, which is an increase of .5 from last year.

Problem Statements Identifying Demographics Needs

Problem Statement 1: The attendance rate is at 92.5%, which is still below the state average. **Root Cause:** Social-emotional factors at school, in the student's home, and in the community contribute to an attendance percentage lower than the state average.

Student Achievement

Student Achievement Summary

MAP GROWTH SUMMARY

GRADE LEVEL	GROWTH: MATH %TILE	ACHIEVEMENT: MATH %TILE	GROWTH: RLA %TILE	ACHIEVEMENT: RLA %TILE
K	60	49	35	17
1	48	49	29	14
2	18	21	46	13
3	41	19	63	9
4	77	45	55	24
5	38	25	26	14

STAAR DATA:

GROWTH IN ALL MEETS AREAS FROM 2023 TO 2024

GROWTH IN 4TH AND 5TH GRADE RLA APPROACHES FROM 2023-2024

GRADE	DID NOT MEETS	APPROACHES	MEETS	MASTERS
3RD RLA	39	61	35	9
3RD MATH	55	45	23	5
4TH RLA	19	81	39	9
4TH MATH	38	63	42	20
5TH RLA	31	69	42	18
5TH MATH	25	75	42	12

Student Achievement Strengths

GROWTH IN ALL MEETS AREAS FROM 2023 TO 2024

Problem Statements Identifying Student Achievement Needs

Problem Statement 1: Lack of quality Tier 1 instruction, internalizing lessons, unpacking of TEKS and lesson planning with RIGOR in Reading and Math resulted in failure to achieve 55% meets/masters level on MAP and/or STAAR assessment. **Root Cause:** Teachers and grade level teams lack sufficient time and in-depth knowledge of the topic and TEK, as well as understanding of students' needs and abilities resulting in ineffective planning of lessons.

School Culture and Climate

School Culture and Climate Summary

Blackshear has an average student number of 708 students, 30 Classroom teachers, 1 Fine Arts teacher, 1 Physical Education teacher, and 1 PE aide, and 2 Special Education aides and a teacher. We have five classrooms per grade level with two being bilingual at every level. We house 2 GT teachers, a counselor, a media specialist and a Dyslexia Interventionist. A certified retired teacher serves our 3rd and 4th graders in reading.

PANORAMA

School Survey for Students:

Rigor Expectations 84%

Connectedness 70%

Engagement 65%

Sense of Belonging 67%

School Climate 62%

School Safety 53%

STAFF CULTURE SURVEY:

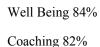
Belonging:95%

Professional Learning 93%

Leadership 93%

School Climate 84%

Blackshear Elementary Generated by Plan4Learning.com



Cultural Awareness 59%

School Culture and Climate Strengths

Blackshear participates in all district parental involvement initiatives such as VIPS, Family Math and Reading Nights. All Title One parental involvement activities are also completed, such as parent engagement/compact meetings, parent surveys and report cards, as well as Meet the Teacher, Open House, Parent Orientation Meeting and Parent Data Conferences by all teachers.

Student engagement, connectedness and sense of belonging range from 67-70%, while safety is 53%. Staff belonging, leadership, climate and well being range from 84%-93%.

Problem Statements Identifying School Culture and Climate Needs

Problem Statement 1: K-5 teachers failed to implement CHAMPS and SEL expectations/lessons with fidelity in every classroom lead to a decline in the Panorama domain of

Connectedness by 4% Root Cause: CHAMPS and SEL consistently when teachers failed to implement behavior:	teams did not meet or plan consistently, nor was coaching and feed systems with fidelity.	lback from MCLs and administration implemented
Blackshear Elementary		Campus #06890112
Blackshear Elementary Generated by Plan4Learning.com	10 of 42	Campus #06890112' September 25, 2024 2:53 PM

Staff Quality, Recruitment, and Retention

Staff Quality, Recruitment, and Retention Summary

ECISD utilizes a variety of recruiting strategies to grow staff; including, alternative certification programs, college fairs, Odessa Pathways and intrastate teacher fairs. Additionally, the district posts available positions on a variety of websites. ECISD undergoes a hiring process which ensures that candidates are credentialed for the positions they are seeking. Professional development provides staff with the tools needed to intervene and enrich the learning of all subgroups. Retention strategies include stipends for special program areas, and stipends for education beyond position requirement. The Opportunity Culture Program is currently implemented at Blackshear, which provides stipends for MCLs to lead grade levels. Finally, the district utilizes TIA and National Board of Certification for staff recognition to promote and ensure retention strategies.

At Blackshear all students will be taught by highly qualified teachers, or an Instructional Facilitator and instructional paraprofessionals. Blackshear has 30 FTE's, an Instructional Facilitator, 2 certified reading tutors during the day, 1 PE Teacher, 1 Music Teacher, a Librarian, a Special Education Teacher and a Dyslexia Teacher.

Staff retention for the last 2 years has been at 80% which is above the district.

Years of Experience by Subject	2019	- 2020	2020	2020 - 2021		2021 - 2022		- 2023	2023	- 2024
	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage
Beginning Teachers	6.6	16.6%	8.9	20.7%	2	5.8%	3	8.4%		
All Core Subjects	5.9	90.1	7.6	86	1.9	94.6	1.9	62.7		
Reading / ELA	3.6	55.2	3.8	43.2	0.9	43	0.9	30.8		
Mathematics	0.8	11.8	1.5	16.5	0.7	34.4	0.6	18.5		
Science	0.9	14.2	1.3	14.1	0.2	10.3	0.2	7.4		
Social Studies	0.6	8.9	1.1	12.2	0.1	6.9	0.2	6.2		
1 - 5 Years Experience	9.2	23.1	10.1	23.5	14.1	41.2	12.1	33.8	11	30.8
All Core Subjects	8.5	92.4	8.5	83.5	12.2	86.6	11.2	92.5	6.8	61.4
Reading / ELA	4.1	45.1	3.8	38	5.5	38.8	4.4	35.9	1.5	13.6
Mathematics	1.9	20.4	2.3	23.1	4	28.4	3.7	30.4	1.4	12.9
Science	1.3	14.6	1.4	13.4	1.7	12.2	1.9	15.6	1.8	15.9
Social Studies	1.1	12.3	0.9	9.1	1	7.1	1.3	10.6	2.1	18.9
6 - 10 Years Experience	5	12.6	6.3	14.7	2	5.8	4.1	11.5	7	19.6
All Core Subjects	4.9	98.4	3.9	62.2	1.9	94	2.8	69.8	3.8	53.6
Reading / ELA	0.4	8.6	1.2	18.5	1.2	62.1	1.4	34.8	1.3	18.8
Mathematics	2.6	52.9	1.5	23.3	0.3	17	1.2	28.4	1	14
Science	1.1	22.8	0.9	14.5	0.1	5.1	0.1	2.7	0.5	6.9
Social Studies	0.7	14.2	0.4	5.9	0.2	9.9	0.2	4	1	14
11 - 20 Years Experience	9.1	22.9	8.5	19.8	9.2	26.9	6.6	18.4	7.6	21.3
All Core Subjects	5.8	63.6	3.9	46.4	5	53.6	4.8	72.1	3.9	51.7
Reading / ELA	3.3	36.2	2	24.1	2.7	29.1	2.9	44.5	1.3	17.3
Mathematics	1	11	0.8	9	1.5	16.1	0.6	8.7	0.8	10.7
Science	0.8	8.9	0.7	7.7	0.4	4.8	0.7	9.9	1	12.9
Social Studies	0.7	7.5	0.5	5.6	0.3	3.6	0.6	9.1	0.8	10.7
Over 20 Years Experience	9.9	24.9	9.2	21.4	6.9	20.2	10	27.9	10.1	28.3
All Core Subjects	6.7	67.9	6.7	73.4	5.7	82.3	7.5	74.6	5.4	53.4
Reading / ELA	2.4	24.3	2.4	26.3	1.9	27.3	2.6	26.2	1	10.1
Mathematics	2.2	21.9	2.3	24.5	2.7	39.4	3.4	33.9	1.7	16.6

Blackshear Elementary Generated by Plan4Learning.com Campus #068901127 September 25, 2024 2:53 PM

7 Science	1.2	11.6	1.2	13.1	0.8	11.8	0.9	9.2	1.7	16.6
B Social Studies	1	10.1	0.9	9.5	0.3	3.7	0.5	5.2	1	10.1
Total Teacher FTEs	39.8	100	43	100	34.2	100	35.8	100	35.7	100
0										

Staff Quality, Recruitment, and Retention Strengths

Blackshear's teacher retention rate is 80%.

Years of Experience by Subject	2019	- 2020	2020 - 2021		2021 - 2022		2022	- 2023	2023	- 2024
	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage	FTE Count	Percentage
Beginning Teachers	6.6	16.6%	8.9	20.7%	2	5.8%	3	8.4%		
All Core Subjects	5.9	90.1	7.6	86	1.9	94.6	1.9	62.7		
Reading / ELA	3.6	55.2	3.8	43.2	0.9	43	0.9	30.8		
Mathematics	0.8	11.8	1.5	16.5	0.7	34.4	0.6	18.5		
Science	0.9	14.2	1.3	14.1	0.2	10.3	0.2	7.4		
Social Studies	0.6	8.9	1.1	12.2	0.1	6.9	0.2	6.2		
1 - 5 Years Experience	9.2	23.1	10.1	23.5	14.1	41.2	12.1	33.8	11	30.8
All Core Subjects	8.5	92.4	8.5	83.5	12.2	86.6	11.2	92.5	6.8	61.4
Reading / ELA	4.1	45.1	3.8	38	5.5	38.8	4.4	35.9	1.5	13.6
Mathematics	1.9	20.4	2.3	23.1	4	28.4	3.7	30.4	1.4	12.9
Science	1.3	14.6	1.4	13.4	1.7	12.2	1.9	15.6	1.8	15.9
Social Studies	1.1	12.3	0.9	9.1	1	7.1	1.3	10.6	2.1	18.9
6 - 10 Years Experience	5	12.6	6.3	14.7	2	5.8	4.1	11.5	7	19.6
All Core Subjects	4.9	98.4	3.9	62.2	1.9	94	2.8	69.8	3.8	53.6
Reading / ELA	0.4	8.6	1.2	18.5	1.2	62.1	1.4	34.8	1.3	18.8
Mathematics	2.6	52.9	1.5	23.3	0.3	17	1.2	28.4	1	14
Science	1.1	22.8	0.9	14.5	0.1	5.1	0.1	2.7	0.5	6.9
Social Studies	0.7	14.2	0.4	5.9	0.2	9.9	0.2	4	1	14
11 - 20 Years Experience	9.1	22.9	8.5	19.8	9.2	26.9	6.6	18.4	7.6	21.3
All Core Subjects	5.8	63.6	3.9	46.4	5	53.6	4.8	72.1	3.9	51.7
Reading / ELA	3.3	36.2	2	24.1	2.7	29.1	2.9	44.5	1.3	17.3
Mathematics	1	11	0.8	9	1.5	16.1	0.6	8.7	0.8	10.7
Science	0.8	8.9	0.7	7.7	0.4	4.8	0.7	9.9	1	12.9
Social Studies	0.7	7.5	0.5	5.6	0.3	3.6	0.6	9.1	0.8	10.7
Over 20 Years Experience	9.9	24.9	9.2	21.4	6.9	20.2	10	27.9	10.1	28.3
All Core Subjects	6.7	67.9	6.7	73.4	5.7	82.3	7.5	74.6	5.4	53.4
Reading / ELA	2.4	24.3	2.4	26.3	1.9	27.3	2.6	26.2	1	10.1
Mathematics	2.2	21.9	2.3	24.5	2.7	39.4	3.4	33.9	1.7	16.6
Science	1.2	11.6	1.2	13.1	0.8	11.8	0.9	9.2	1.7	16.6
Social Studies	1	10.1	0.9	9.5	0.3	3.7	0.5	5.2	1	10.1
Total Teacher FTEs	39.8	100	43	100	34.2	100	35.8	100	35.7	100

Monthly Birthday Lunches, Teacher of the month, jeans passes, positive notes in teacher boxes, recognition of staff members, team building events and other activities to keep morale high on the campus

Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs Problem Statement 1: Quality and consistent professional learning is needed to build PK-2's foundational skills and 3rd-5th grade's skills in providing intensive intervention. Root Cause: Schoolwide intervention time is not in place, and professional and instructional expectations is lacking.

Curriculum, Instruction, and Assessment

Curriculum, Instruction, and Assessment Summary

Research based best practiced curriculum, instruction and assessment are integral components to meeting the educational needs of our student body. Providing an aligned curriculum for all students in all core subject areas is vital and must be reinforced within tutoring, FEV, dyslexia services, balanced literacy, guided math, Istation, Brainchild and reading services to close the achievement gap. Additionally, resource allocations in the form of textbooks, flexible furniture, supplemental materials and classroom technology use contribute to student performance by providing tools to utilize when educating students. Teachers, dyslexia teachers, tutors and special education personnel support the programs and intervention services which allow for the opportunity to close the achievement gap. Naglieri, STAAR, SBAs, DBAs, unit assessments, IStation, IReady and TELPAS assessments allow for early identification of need and potential targets for interventio

MAP GROWTH SUMMARY

GRADE LEVEL	GROWTH: MATH %TILE	ACHIEVEMENT: MATH %TILE	GROWTH: RLA %TILE	ACHIEVEMENT: RLA %TILE
K	60	49	35	17
1	48	49	29	14
2	18	21	46	13
3	41	19	63	9
4	77	45	55	24
5	38	25	26	14

STAAR DATA:

GROWTH IN ALL MEETS AREAS FROM 2023 TO 2024

GROWTH IN 4TH AND 5TH GRADE RLA APPROACHES FROM 2023-2024

GRADE	DID NOT MEETS	APPROACHES	MEETS	MASTERS
3RD RLA	39	61	35	9
3RD MATH	55	45	23	5
4TH RLA	19	81	39	9
4TH MATH	38	63	42	20
5TH RLA	31	69	42	18
5TH MATH	25	75	42	12

Curriculum, Instruction, and Assessment Strengths

District frameworks will be followed with fidelity. We will utilize RELAY strategies such as KNOW SHOWs and the DDI process when planning lessons. All teachers will utilize district planning template. PLCs will occur weekly where MCLs and principals lead instructional planning, data analysis and professional learning. Teaching staff will attend district and campus professional learning.

FEV tutoring is provided for all 3rd-5th graders for math and reading to ensure gaps are closing.

Two certified retired teachesr provides reading intervention 4 times a week for 45 minutes each day for 3rd and 4th graders identified as below grade level readers.

Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

Problem Statement 1: Blackshear's student achievement is not comparable to the state's achievement levels in any subject or grade level. **Root Cause:** There is a lack of consistent implementation of programs, resources, and coaching of teachers at Blackshear.

Parent and Community Engagement

Parent and Community Engagement Summary

Blackshear offers monthly opportunities during the school year for parents and community members to be involved in student's learning. Parent/Community engagement opportunities include Meet the Teacher and Parent Orientation in August, academic nights, awards assemblies every 9 weeks, book fairs, data meetings, and student presentations (career day, All About Me day, projects). Title One Program meetings include Parent Engagement and Compact meetings, where parents are asked for their feedback.

Parent and Community Engagement Strengths

Blackshear Elementary continues to work on closing the performance gaps with increased family and community involvement through Volunteers in Public Schools, retired certified teacher interventionists and committee involvement at the campus level. School staff, parents, families, and surrounding community members will be provided with opportunities to work together to improve family and community involvement and to support academic achievement.

*Continue Meet the Teacher Night, Parent Orientation, Parent meetings for special area activities, Parent Utility training for Title 1 school, Parent Engagement and Compact input, Magnet Contracts, and leadership team will meet and set goals, Continue Blackshear Twitter, Facebook, VIPS Recruiting event, and Book Fairs.

Problem Statements Identifying Parent and Community Engagement Needs

Problem Statement 1: We have high participation in Special Area Events, but have about 20%-30% attending academic parent nights. **Root Cause:** Schedules of working parents and outside demands (sports and fine arts).

School Context and Organization

School Context and Organization Summary

Blackshear will implement a set intervention time for reading and math in all classrooms in K-5. The DDI process will be utilized to analyze Istation, MAP, SCA, and benchmark data, which will drive instructional planning and delivery. PLCs are held weekly by grade level, where teachers plan classroom instruction and delivery, and analyze student data.

The AVID and SEL site teams meet monthly to discuss campus lesson planning, instructional delivery, and needed professional learning to increase student engagement, rigor and achievement. Campus principals monitor lesson plans, conduct walk throughs and provide feedback to ensure student engagement is on track.

The leadership team meets monthly to review academic data, campus programs and initiatives.

There are 2 administrators on campus, 5 MCLs - one per grade level, 30 classroom teachers, an instructional facilitator in kinder, 3 Special Area teachers, 2 GT teachers, 1 Dyslexia teacher, 1 sped teacher, 4 RAs and 1 TR.

School Context and Organization Strengths

The leadership team ensures monitoring of school goals and analyzing data to ensure growth is happening.

PLCs ensure teachers are supported with planning, instructional delivery and analyzing of data.

The AVID and SEL site teams support teachers with AVID strategies, ensuring rigor in lessons, planning of lesson SEL roll out and adhering to scope and sequence.

Problem Statements Identifying School Context and Organization Needs

Problem Statement 1: Consistent AVID and SEL site teams have not been maintained, nor has professional learning been consistent for staff and site teams. **Root Cause:** A consistent and ongoing professional learning calendar for AVID and SEL does not exist.

Technology

Technology Summary

Blackshear is equipped with a promethean board in each classroom.

All students have access to a chromebook or ipad.

All teachers have a laptop.

Students utilize Istation and IReady for Math and reading both in school and have access at home.

Teachers utilize Istation, IReady, Classlinks, Schoology, Eduphoria, and Sirius to target instruction for students.

Blackshear will move into a training year of Blended Learning.

Technology Strengths

ECISD replaces student chrome books and i-pads on a scheduled basis and increases access to new technology programs as they are developed.

ECISD employs instructional technologists to provide training and support for best instructional practices.

The technology specialist provides monthly assistance for teachers on campus.

Problem Statements Identifying Technology Needs

Problem Statement 1: Lack of consistent and ongoing Digital Citizenship training and refreshers for students . **Root Cause:** Accountability is not in place for student Digital Citizen refreshers, or for newly enrolled students.

Priority Problem Statements

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- · Campus goals
- Campus/District improvement plans (current and prior years)
- State and federal planning requirements

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain

Student Data: Assessments

- STAAR current and longitudinal results, including all versions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Local benchmark or common assessments data
- Istation Indicators of Progress (ISIP) reading assessment data for Grades PK-2

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data

Student Data: Behavior and Other Indicators

- Attendance data
- Mobility rate, including longitudinal data
- Discipline records

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Campus leadership data

Parent/Community Data

• Parent surveys and/or other feedback

Board Goals

Board Goal 1: Through foundational excellence, talent development and the learning journey, the percentage of students achieving or exceeding the meets standards on state assessments will increase from 32% to 60% by May 2025 across all tested content areas.

Performance Objective 1: The percentage of students K-5 achieving or exceeding their Math RIT goal will increase from 40% to 50%.

Indicators of Success:

Growth (MAP) - % of student end of year RIT score met or exceeded individual growth projections based upon MAP - 2024 Goal: 58%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%

Evaluation Data Sources: MAP MOY and EOY Monthly Istation Reports IReady Diagnostic Reports SCA

Strategy 1 Details	Reviews							
Strategy 1:	Formative							Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs.	Oct	Jan	Mar	May				
Strategy's Expected Result/Impact: Istation Monthly Reading Growth - Students meeting Istation Goals SCA at meets level MAP growth from BOY to MOY to EOY Staff Responsible for Monitoring: FTEs MCLs Principals								
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools								

Strategy 2 Details		Reviews		
Strategy 2: K-5 classroom teachers will target at risk populations and 4th-5th will utilize FEV tutoring twice a week for 40	Formative		Formative	
minutes each session, Do the Math three times a week for 20-25 minutes per group; IReady for 3rd-5th and Math Academy K-2 for 20 minutes three times a week and adhere to the ECISD MATH Framework.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: MAP Growth BOY to MOY SCA scoring at meets level				
Staff Responsible for Monitoring: FTEs				
MCLS				
Principals				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional				
Materials and Assessments, Lever 5: Effective Instruction				
·			•	•
No Progress Accomplished — Continue/Modify	X Discon	timuo		

Board Goal 1: Through foundational excellence, talent development and the learning journey, the percentage of students achieving or exceeding the meets standards on state assessments will increase from 32% to 60% by May 2025 across all tested content areas.

Performance Objective 2: The percentage of students K-5 achieving or exceeding their Reading RIT goal will increase from 47% to 55 %.

Indicators of Success:

Growth (MAP) - % of student end of year RIT score met or exceeded individual growth projections based upon MAP - 2024 Goal: 58%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%

Evaluation Data Sources: MAP MOY and EOY

Monthly Istation Reports Diagnostic IReady Reports

SCA

	Reviews						
Strategy 1:	Formative						Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs. Strategy's Expected Result/Impact: Rigor in Lessons Growth in Istation Reading Staff Responsible for Monitoring: FTEs MCLs Principals Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,	Oct	Jan	Mar	May			

	Formatica					
Formative			Formative			Summative
Oct	Jan	Mar	May			
	Oct	Oct Jan	Oct Jan Mar			

Board Goal 1: Through foundational excellence, talent development and the learning journey, the percentage of students achieving or exceeding the meets standards on state assessments will increase from 32% to 60% by May 2025 across all tested content areas.

Performance Objective 3: By May of 2025, 42% of students will perform at the Meets level in 3rd-5th Math STAAR.

Indicators of Success:

Growth (STAAR) - % of students who meet or exceed the STAAR progress measure - 2024 Goal: 75%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%, 3rd Grade Composite (reading and math) - % of 3rd grade students achieving the meets or exceeds standard in both reading and math on STAAR - 2024 Goal: 35%

Evaluation Data Sources: MAP MOY and EOY

Monthly Istation Reports

SCA

Benchmarks

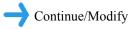
Strategy 1 Details	Reviews			
Strategy 1:	Formative			Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Rigor in lessons Alignment to District Framework				
Staff Responsible for Monitoring: MCLs FTES Admin				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				

Strategy 2 Details	Reviews				
Strategy 2: K-5 classroom teachers will target at risk populations and utilize FEV tutoring twice a week for 40 minutes		Summative			
each session, Do the Math three times a week for 20-25 minutes per group; IReady Math for 60 minutes three times a week and adhere to the ECISD ELAR Framework.	Oct Jan		Mar	May	
Strategy's Expected Result/Impact: Student Progress in Math MAP Goals Met					
Staff Responsible for Monitoring: MCLs FTEs Admin					
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					



% No Progress







Board Goal 1: Through foundational excellence, talent development and the learning journey, the percentage of students achieving or exceeding the meets standards on state assessments will increase from 32% to 60% by May 2025 across all tested content areas.

Performance Objective 4: By May of 2025, 40% of students will perform at the Meets level in 3rd-5th Reading STAAR.

Indicators of Success:

Growth (STAAR) - % of students who meet or exceed the STAAR progress measure - 2024 Goal: 75%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%, 3rd Grade Composite (reading and math) - % of 3rd grade students achieving the meets or exceeds standard in both reading and math on STAAR - 2024 Goal: 35%

Evaluation Data Sources: MAP MOY and EOY

Monthly Istation Reports

SCA

IReady Reports

Benchmarks

Strategy 1 Details	Reviews			
Strategy 1:	Formative			Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs. Strategy's Expected Result/Impact: Understanding of TEKS Rigor in lessons Staff Responsible for Monitoring: MCLs FTEs Admin	Oct	Jan	Mar	May
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				

Mar	Summative May
Mar	May
_	

Performance Objective 1: The percentage of Kindergarten- 2nd grade students reading on grade level will increase from 26% to 36%.

Indicators of Success:

Growth (MAP) - % of student end of year RIT score met or exceeded individual growth projections based upon MAP - 2024 Goal: 58%, Kindergarten Readiness - % of students meeting kindergarten readiness benchmark - 2024 Goal: 65%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%

Evaluation Data Sources: MAP MOY and EOY

Monthly Istation Reports

SCA

Strategy 1 Details	Reviews			
Strategy 1:	Formative Co.			Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Implement DDI process in PLCs with Fidelity Increase Meets level on MAP EOY in K-2 K- % 1st - %				
2nd - % Staff Responsible for Monitoring: K-2 Teachers MCLs Principals				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				

Strategy 2 Details	Reviews			
Strategy 2: K-2 classroom teachers will target at risk populations and utilize small group reading intervention four times a	Formative			Summative
week for 20-25 minutes per group; iReady for 40 minutes three times a week and adhere to the ECISD ELAR Framework.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Student's will be monitored by monthly iReady tests to ensure growth goal is met and MAP assessments monitored BOY to MOY to ensure RIT is met. Staff Responsible for Monitoring: Classroom Teachers K-3MCLs Principals Title I: 2.4, 2.5, 2.6				
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

Performance Objective 2: 70% of K-2 students will show growth on their READING MAP ASSESSMENT.

Indicators of Success:

Growth (MAP) - % of student end of year RIT score met or exceeded individual growth projections based upon MAP - 2024 Goal: 58%, Kindergarten Readiness - % of students meeting kindergarten readiness benchmark - 2024 Goal: 65%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%

Evaluation Data Sources: MAP MOY and EOY

Monthly Istation Reports

SCA

Strategy 1 Details	Reviews						
Strategy 1:	Formative			Formative			Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs.	Oct	Jan	Mar	May			
Strategy's Expected Result/Impact: Implement DDI process in PLCs with Fidelity Increase Meets level on MAP EOY in K-2 K- % 1st - % 2nd - %							
Staff Responsible for Monitoring: K-2 teachers MCLs in K-2 Principals							
Title I: 2.4, 2.5, 2.6 - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction							

Strategy 2 Details	Reviews			
Strategy 2: Teachers will create student data folders to ensure students track MAP Reading growth, monthly iReady			Summative	
Reading progress and ELAR SCAs. Strategy's Expected Result/Impact: Increase Meets level on MAP EOY in K-2 K- % 1st - % 2nd - % Staff Responsible for Monitoring: FTEs MCLs Principals Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	Oct	Jan	Mar	May
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 3: 70% of 3rd grade students will show growth on their READING MAP.

Indicators of Success:

Growth (MAP) - % of student end of year RIT score met or exceeded individual growth projections based upon MAP - 2024 Goal: 58%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%, 3rd Grade Composite (reading and math) - % of 3rd grade students achieving the meets or exceeds standard in both reading and math on STAAR - 2024 Goal: 35%

Evaluation Data Sources: MAP MOY and EOY

Monthly iReady Reports

SCA

Benchmarks

Strategy 1 Details	Reviews			
Strategy 1:		Formative		
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Implement DDI process in PLCs with Fidelity				
Staff Responsible for Monitoring: K-3 teachers				
MCLs in K-3				
Principals				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,				
Lever 5: Effective Instruction				

Strategy 2 Details	Reviews				
trategy 2: K-3 classroom teachers will target at risk populations and utilize FEV tutoring twice a week for 40 minutes		Formative		Summativ	
ach session, reading interventions three times a week for 20-25 minutes per group; iReady for 40 minutes three times a eek and adhere to the ECISD ELAR Framework.	Oct	Jan	Mar	May	
Strategy's Expected Result/Impact: Implement DDI process in PLCs with Fidelity					
Staff Responsible for Monitoring: K-3 teachers					
MCLs in K-3					
Principals					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,					
Lever 5: Effective Instruction					

Performance Objective 4: 35% of 3rd grade students will perform at the MEETS level on their READING STAAR ASSESSMENT.

Indicators of Success:

Growth (STAAR) - % of students who meet or exceed the STAAR progress measure - 2024 Goal: 75%, Academic Gaps - The performance of ECISD student subgroups compared to their peers across the state of Texas (Domain 3) - 2024 Goal: 51%, 3rd Grade Composite (reading and math) - % of 3rd grade students achieving the meets or exceeds standard in both reading and math on STAAR - 2024 Goal: 35%

Evaluation Data Sources: MAP MOY and EOY

Monthly iReady Reports

SCA

Benchmarks

Strategy 1 Details	Reviews						
Strategy 1:	Formative			Formative			Summative
MCLs and leadership will implement the Data-Driven Instructional process, develop TEKS knowledge (Know/Show charts), implement the coaching model of Observation/Feedback, and analyze student work to ensure mastery of learning objectives during PLCs.	Oct	Jan	Mar	May			
Strategy's Expected Result/Impact: Implement DDI process in PLCs with Fidelity Increase Meets level on MAP EOY in K-3							
Staff Responsible for Monitoring: K-3 teachers MCLs in K-3 Principals							
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction							

Strategy 2 Details	Reviews				
Strategy 2: K-3 classroom teachers will target at risk populations and utilize reading interventions four times a week for	Formative			Summative	
20-25 minutes per group; iReady for 40 minutes three times a week and adhere to the ECISD ELAR Framework. Strategy's Expected Result/Impact: Student's will be monitored by monthly iReady tests to ensure growth goal is met and MAP assessments monitored BOY to MOY to ensure RIT is met. Staff Responsible for Monitoring: Classroom Teachers K-3MCLs Principals	Oct	Jan	Mar	May	
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
No Progress Continue/Modify	X Discon	tinue			

Board Goal 3: Through foundational excellence, talent development and the learning journey, the percentage of high school graduates considered College, Career or Military ready will increase from 56% to 65% by May 2024.

Performance Objective 1: 100% of 3rd-5th students will utilize Avid strategies to promote college readiness.

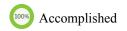
Indicators of Success:

College, Career, and Military Readiness - % of current seniors meeting at least one accountability indicator by the fall of their senior year - 2024 Goal: 27%

Evaluation Data Sources: Site team checks for binders, planners, and note taking in journals.

Strategy 1 Details		Reviews			
Strategy 1: Teachers will ensure each students learn organizational skills through maintaining a binder and planner.		Formative			
Strategy's Expected Result/Impact: organization two way communication	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Teacher AVID Site team					
Title I:					
2.5, 2.6					
- TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning					
Strategy 2 Details		Rev	iews		
Strategy 2: AVID Site Team will share an AVID strategy with teachers every 9 weeks and monitor implementation.		Formative Sur		Summative	
Strategy's Expected Result/Impact: organization	Oct	Jan	Mar	May	
rigor		9411	17141	iviay	
Staff Responsible for Monitoring: AVID site team					
Teachers					
Title I:					
2.6					
- TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 1: Strong School Leadership and Planning					









Board Goal 3: Through foundational excellence, talent development and the learning journey, the percentage of high school graduates considered College, Career or Military ready will increase from 56% to 65% by May 2024.

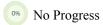
Performance Objective 2: School Connectedness panorama data will increase from 72% to 75%.

Indicators of Success:

School Connectedness - The belief held by students that adults and peers in the school care about their learning as well as about them as individuals - 2024 Goal: 63%

Evaluation Data Sources: Fall and Spring Panorama Data Reports

Strategy 1 Details	Reviews			
Strategy 1: The iLead curriculum will be implemented 1 time a week for 20 minutes to reduce the number of discipline		Formative		Summative
referrals by 10% and build positive relationships among students and teachers. Strategy's Expected Result/Impact: Reduce Discipline Referrals Build Positive relationships Staff Responsible for Monitoring: Teachers Counselor SEL Site Team Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	Oct	Jan	Mar	May
Strategy 2 Details		Rev	iews	
Strategy 2: Character ED lessons will be rolled out to students two times a month 45 minutes each lesson by the counselor.		Formative		Summative
Strategy's Expected Result/Impact: Self regulation Positive Relationships among All Problem Solving Skills Staff Responsible for Monitoring: Teachers Counselor Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	Oct	Jan	Mar	May









Board Goal 3: Through foundational excellence, talent development and the learning journey, the percentage of high school graduates considered College, Career or Military ready will increase from 56% to 65% by May 2024.

Performance Objective 3: Student daily attendance will increase from 92.8% to 93.8%.

High Priority

Indicators of Success:

Attendance - % of student daily attendance - 2024 Goal: 95%, School Connectedness - The belief held by students that adults and peers in the school care about their learning as well as about them as individuals - 2024 Goal: 63%

Evaluation Data Sources: Monthly Attendance Dashboard

Strategy 1 Details Reviews				
Formative			Summative	
Oct	Jan	Mar	May	
	Rev	iews		
	Formative		Summative	
Oct	Jan	Mar	May	
		Formative Oct Jan Rev Formative	Formative Oct Jan Mar Reviews Formative	

Campus Funding Summary

Title One School-wide						
Board Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
3	3	2	Liaisons, supplies and materials to support attendance		\$0.00	
		•		Sub-Total	\$0.00	