

# MICIP Portfolio Report

## Southfield Public School District

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### Goals Included

#### Active

- Increase Student SEL and Academic Performance
- 

### Buildings Included

#### Open-Active

- Adlai Stevenson Elementary School
  - Alice M. Birney K-8 School
  - Glenn W. Levey Middle School
  - Kennedy Learning Center
  - MacArthur K-8 University Academy
  - McIntyre Elementary School
  - Morris Adler Elementary School
  - Southfield High School for the Arts and Technology
  - Thompson K-8 International Academy
  - University High School Academy
  - University Middle School Academy
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### Plan Components Included

Goal Summary

Strategy

Summary

Implementation Plan

Buildings

Funding

Communication

Activities

Activity Text

Activity Buildings

# MICIP Portfolio Report

## Southfield Public School District

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### Increase Student SEL and Academic Performance

*Status:* ACTIVE

*Statement:* To bolster district-wide systems of support with the goal of improving student achievement by 10% by June 30, 2026, while simultaneously cultivating the capacity of social-emotional learning for all stakeholders.

*Created Date:* 06/17/2021

*Target Completion Date:* 06/30/2026

**Strategies:**

(1/5): MTSS Framework (General)

Owner: Sommer Caldwell-Carruthers

Start Date: 06/24/2021

Due Date: 06/30/2025

**Summary:** "A Multi-Tiered System of Supports (MTSS) is a comprehensive framework comprised of a collection of research-based strategies designed to meet the individual needs and assets of the whole child at all achievement levels. MTSS intentionally interconnects the education, health, and human service systems in support of learners, schools, centers, and community outcomes. The five essential components of MTSS are inter-related and complementary. Implementation of the essential components as intended provides educational settings with a framework to organize the strategies and processes needed to support successful learner outcomes. The five essential components include the following: Team-Based Leadership; Tiered Delivery System; Selection and Implementation of Instruction, Interventions and Supports; Comprehensive Screening & Assessment System; Continuous Data-Based Decision Making."

**Buildings:** All Active Buildings

**Total Budget:** \$1,000,000.00

- CTE Perkins (Federal Funds)
- Head Start (Federal Funds)
- Other Federal Funds (Federal Funds)
- Title I Part A (Federal Funds)
- Title II Part A (Federal Funds)
- Title III Part A, English Learners (Federal Funds)
- Title III Part A, Immigrant Students (Federal Funds)
- Title IV Part A, Student Support & Academic Enrichment (Federal Funds)
- General Fund (Other)
- Other Local Funds (Other)
- At Risk (31-A) (State Funds)
- Great Start Readiness Program (State Funds)
- Other State Funds (State Funds)

**Communication:**

Method	Audience
• School Board Meeting	• Community-at-Large
• Email Campaign	• Educators
• Presentations	• Staff
• District Website Update	• School Board
• Brochure	• Parents
• Parent Newsletter	
• Social Media	

**Strategy Implementation Plan Activities**

Activity	Owner	Start Date	Due Date	Status
Develop and purchase MTSS Materials	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<p><i>Activity Buildings:</i></p> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Kennedy Learning Center</li> <li>• MacArthur K-8 University Academy</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Thompson K-8 International Academy</li> <li>• University High School Academy</li> <li>• University Middle School Academy</li> <li>• Vandenberg Elementary School</li> </ul>				
MTSS documents for K-12 Tracking	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<p><i>Activity Buildings:</i> All Buildings in Implementation Plan</p>				
Curriculum Materials	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<p><i>Activity Buildings:</i></p> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Kennedy Learning Center</li> <li>• MacArthur K-8 University Academy</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Thompson K-8 International Academy</li> <li>• University High School Academy</li> <li>• University Middle School Academy</li> <li>• Vandenberg Elementary School</li> </ul>				
Academic and Non Academic Professional Development	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET

Activity	Owner	Start Date	Due Date	Status
<p><i>Activity Buildings:</i></p> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Kennedy Learning Center</li> <li>• MacArthur K-8 University Academy</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Thompson K-8 International Academy</li> <li>• University High School Academy</li> <li>• University Middle School Academy</li> <li>• Vandenberg Elementary School</li> </ul>				
Assessment Systems K-8	Sommer Caldwell- Carruthers	06/24/2021	06/30/2025	ONTARGET
<p><i>Activity Buildings:</i></p> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Kennedy Learning Center</li> <li>• MacArthur K-8 University Academy</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Thompson K-8 International Academy</li> <li>• University High School Academy</li> <li>• University Middle School Academy</li> <li>• Vandenberg Elementary School</li> </ul>				
Title 1 teachers	Sommer Caldwell- Carruthers	06/24/2021	06/30/2025	ONTARGET
<p><i>Activity Buildings:</i></p> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• MacArthur K-8 University Academy</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Thompson K-8 International Academy</li> </ul>				

Activity	Owner	Start Date	Due Date	Status
<ul style="list-style-type: none"> <li>Vandenberg Elementary School</li> </ul>				
MTSS Professional Development	Sommer Caldwell-Carruthers	09/06/2022	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Professional Development for CSI and TSI Schools	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>Alice M. Birney K-8 School</li> <li>Glenn W. Levey Middle School</li> <li>Southfield High School for the Arts and Technology</li> <li>Southfield Regional Academic Campus</li> </ul>				
After School Academic Programs	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Academic and Non Academic Professional Development for CSI and TSI Schools	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>Alice M. Birney K-8 School</li> <li>Glenn W. Levey Middle School</li> <li>Southfield High School for the Arts and Technology</li> <li>Southfield Regional Academic Campus</li> </ul>				
Assessment Systems for CSI & TSI Highschool (NWEA)	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>Southfield High School for the Arts and Technology</li> <li>Southfield Regional Academic Campus</li> </ul>				
MTSS Resources for CSI and TSI High School	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET

Activity	Owner	Start Date	Due Date	Status
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>• Southfield High School for the Arts and Technology</li> <li>• Southfield Regional Academic Campus</li> </ul>				
Credit Recovery After School, Summer School, and Saturday School Program for CSI and TSI High Schools	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>• Southfield High School for the Arts and Technology</li> <li>• Southfield Regional Academic Campus</li> </ul>				
Develop a MTSS Handbook	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				

**(2/5): Mindfulness Based Social and Emotional Learning, MBSEL**

**Owner:** Sommer Caldwell-Carruthers

**Start Date:** 06/24/2021

**Due Date:** 06/30/2025

**Summary:** Mindfulness Based Social and Emotional Learning, MBSEL, is the missing piece in education. It ensures that we educate the whole child. MBSEL is as important as any other subject taught in school, in fact it is foundational and will help children to be successful students. It teaches skills to improve stress management, emotional regulation, improve attention, focus and concentration, as well as foster emotional well-being and a more positive outlook. Preliminary research indicates that cultivating these inner skills can improve interpersonal relationships, develop empathy, increase awareness of assumptions and biases, and help to nurture global stewardship. The intended purpose of providing mindfulness education in schools is to enhance inner resilience, self-awareness and self-regulation in students and staff, while creating safer, kinder, healthier, more supportive and productive schools and communities. MBSEL helps children to become critical thinkers and helps them to reach their full potential.

**Buildings:** All Active Buildings

**Total Budget:** \$1,000,000.00

- Other Federal Funds (Federal Funds)
- Title I Part A (Federal Funds)
- Title II Part A (Federal Funds)
- Title III Part A, English Learners (Federal Funds)
- Title III Part A, Immigrant Students (Federal Funds)
- Title IV Part A, Student Support & Academic Enrichment (Federal Funds)
- General Fund (Other)
- Other Local Funds (Other)
- At Risk (31-A) (State Funds)
- Other State Funds (State Funds)

**Communication:**

- |  |  |
|--|--|
| <p><b>Method</b></p> <ul style="list-style-type: none"> <li>• School Board Meeting</li> <li>• Email Campaign</li> <li>• Presentations</li> <li>• District Website Update</li> <li>• Brochure</li> <li>• Parent Newsletter</li> <li>• Social Media</li> </ul> | <p><b>Audience</b></p> <ul style="list-style-type: none"> <li>• Community-at-Large</li> <li>• Educators</li> <li>• Staff</li> <li>• School Board</li> <li>• Parents</li> </ul> |
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**Strategy Implementation Plan Activities**

Activity	Owner	Start Date	Due Date	Status
Mindfulness Materials & Resources	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET



Activity	Owner	Start Date	Due Date	Status
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Perception Surveys (Staff, Student, and Parents)	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Mindfulness Professional Development	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Mindfulness Tools	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Calming Rooms for all Schools	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Southfield Regional Academic Campus</li> </ul>				
Academic Engagement Social Emotional Officers for Elementary Schools	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Thompson K-8 International Academy</li> </ul>				
Millennium Forum Groups	Sommer Caldwell-Carruthers	06/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				

**(3/5): Restorative Practice/Restorative Justice**

**Owner:** Sommer Caldwell-Carruthers

**Start Date:** 08/24/2021

**Due Date:** 06/30/2025

**Summary:** "Restorative Practices is a framework that centers around positive relationships for community building and restoring relationships when harm has occurred.

Restorative Practices are processes that proactively build healthy relationships and a sense of community to prevent and address conflict and wrongdoing.

Restorative practice is a whole school teaching and learning approach that encourages behavior that is supportive and respectful. It puts the onus on individuals to be truly accountable for their behavior and to repair any harm caused to others as a result of their actions. A restorative approach focuses on building, maintaining and restoring positive relationships, particularly when incidents that involve interpersonal conflict or wrongdoing occur. "

**Buildings:** All Active Buildings

**Total Budget:** \$1,000,000.00

- CTE Perkins (Federal Funds)
- Head Start (Federal Funds)
- Other Federal Funds (Federal Funds)
- Title I Part A (Federal Funds)
- Title II Part A (Federal Funds)
- Title III Part A, English Learners (Federal Funds)
- Title III Part A, Immigrant Students (Federal Funds)
- Title IV Part A, Student Support & Academic Enrichment (Federal Funds)
- General Fund (Other)
- Other Local Funds (Other)
- At Risk (31-A) (State Funds)
- Great Start Readiness Program (State Funds)
- Other State Funds (State Funds)

**Communication:**

- | Method                 | Audience             |
|------------------------|----------------------|
| • School Board Meeting | • Community-at-Large |
| • Email Campaign       | • Educators          |
| • Presentations        | • Staff              |
| • Brochure             | • School Board       |
| • Parent Newsletter    | • Parents            |
| • Social Media         |                      |

**Strategy Implementation Plan Activities**

Activity	Owner	Start Date	Due Date	Status
Restorative Practice Professional Development	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Restorative Circle groups	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Restorative Practice Materials	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Specialized Restorative Practice Professional Development for CSI and TSI Schools	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i>				
<ul style="list-style-type: none"> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Southfield Regional Academic Campus</li> </ul>				
Challenge Day for CSI and TSI HighSchools	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i>				
<ul style="list-style-type: none"> <li>• Southfield High School for the Arts and Technology</li> <li>• Southfield Regional Academic Campus</li> </ul>				
Active Restorative Practice Logs	Sommer Caldwell-Carruthers	08/24/2021	06/30/2025	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				

**(4/5): 23g Expanded Learning Time**

**Owner:** Sommer Caldwell-Carruthers

**Start Date:** 10/24/2023

**Due Date:** 06/30/2026

**Summary:** EdTrust defines expanded learning time (ELT) as programs or strategies implemented to increase the amount of instruction and learning students experience. ELT strategies include afterschool, summer, and in-school programs. The evidence suggests that extended learning time programs, including extended school day (ESD), extended school year (ESY), and expanded learning opportunities (ELO) programs that provide academic services during out-of-school time hours, can be effective in improving a range of educational outcomes for students. Findings also suggest that extended learning time programs may be more advantageous for low-income, low-performing, ethnic minority or otherwise disadvantaged students.

**Buildings:** All Active Buildings

**Total Budget:** \$1,000,000.00

- Other Federal Funds (Federal Funds)
- Other Local Funds (Other)
- At Risk (31-A) (State Funds)
- Other State Funds (State Funds)

**Communication:**

- |   |   |
|---|---|
| <p>Method</p> <ul style="list-style-type: none"> <li>• School Board Meeting</li> <li>• Email Campaign</li> <li>• Presentations</li> <li>• District Website Update</li> <li>• Parent Newsletter</li> <li>• Social Media</li> </ul> | <p>Audience</p> <ul style="list-style-type: none"> <li>• Educators</li> <li>• Staff</li> <li>• School Board</li> <li>• Parents</li> </ul> |
|---|---|

**Strategy Implementation Plan Activities**

Activity	Owner	Start Date	Due Date	Status
Contracted STEM/STEAM and/or Mentorship Programs for Tier 2/3	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<b>Activity Buildings:</b> All Buildings in Implementation Plan				
supplies for students for both program years to include intervention kits, supplemental reading materials, books, folders, binders, markers, pencils, pens, flashcards, math manipulatives,	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET

Activity	Owner	Start Date	Due Date	Status
educational games, graphing calculators, paper and like materials for 500 students at approx \$175/student				
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
Credit Recovery Program	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>• Southfield High School for the Arts and Technology</li> <li>• Southfield Regional Academic Campus</li> <li>• University High School Academy</li> </ul>				
In-person and/or Virtual Saturday, After school and summer school Program	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
online resources and platforms for students to include assessments, educational videos, interactive quizzes, educational tutorials and educational games for interactive learning engagement for tier2/3. 500 students at approx \$87/student	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
district teachers to provide after-school in person for 500 students. 27 teachers at \$33/hour, 2 hours/day, 3 days/week for 32 weeks, for both program years	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET

Activity	Owner	Start Date	Due Date	Status
<i>Activity Buildings: All Buildings in Implementation Plan</i>				
contracted virtual tutoring platform to provide access to students who need additional instructional support, but may not be able to attend after school or Saturday school programs. Approx cost of \$100,000 for both years for up to 500 students for any time access.	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings: All Buildings in Implementation Plan</i>				
comprehensive reading, math, and other academic tutoring contracted services	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings: All Buildings in Implementation Plan</i>				
2 program managers to oversee entire program and to provide data collection and reporting for 2023-24 and 2024-25. Hourly rate of \$64.86, 2 hours/day, 3 days/week for 46 weeks for \$35,803 salary, \$18,617 fringes.	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings: All Buildings in Implementation Plan</i>				

**(5/5): 23g Tutoring**

**Owner:** Sommer Caldwell-Carruthers

**Start Date:** 10/24/2023

**Due Date:** 06/30/2026

**Summary:** Tutoring, defined as supplemental one-on-one or small group instruction, can be a powerful tool for accelerated learning. Tutoring is an effective intervention because tutoring:

- customizes learning to target a student’s immediate learning needs.
- provides additional instructional time by aligning the tutoring activities to current classroom activities.
- offers more engagement, rapid feedback, and less distractions in one-on-one and small group environments.
- creates meaningful mentor relationships.

**Buildings:** All Active Buildings

**Total Budget:** \$1,000,000.00

- Other Federal Funds (Federal Funds)
- At Risk (31-A) (State Funds)
- Other State Funds (State Funds)

**Communication:**

Method

- Other
- School Board Meeting
- Email Campaign
- Presentations
- District Website Update
- Parent Newsletter
- Social Media

Audience

- Community-at-Large
- Educators
- Staff
- School Board
- Parents

**Strategy Implementation Plan Activities**

Activity	Owner	Start Date	Due Date	Status
Virtual and/or In Person Homework Help Program	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<b>Activity Buildings:</b> All Buildings in Implementation Plan				
Before School, Summer School, Saturday School and/or Afterschool In-Person Tutoring Program	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<b>Activity Buildings:</b> All Buildings in Implementation Plan				
contracted virtual tutoring platform to provide access to students who	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET

Activity	Owner	Start Date	Due Date	Status
need Tier 2/3 Approx cost of \$100,000 for both years for up to 500 students for any time access.				
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
supplies for students for both program years to include intervention kits, supplemental reading materials, books, folders, binders, markers, pencils, pens, flashcards, math manipulatives, educational games, graphing calculators, paper and like materials for 500 students at approx \$175/student	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
comprehensive reading and math tutoring contracted services to provide in person instruction by qualified staff to help bridge learning gaps for students. These services will be provided to make up for the shortage of available district staff.	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
2 program managers to oversee entire program and to provide data collection and reporting for 2023-24 and 2024-25. Hourly rate of \$64.86, 2 hours/day, 3 days/week	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET



Activity	Owner	Start Date	Due Date	Status
for 46 weeks for \$35,803 salary, \$18,617 fringes.				
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
district staff to provide after-school, before school, saturday school, summer school Tutoring and/or	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> All Buildings in Implementation Plan				
online resources for students to include assessments, educational videos, interactive quizzes, educational tutorials and educational games for interactive learning engagement to support tier 2/3 students. 500 students at approx \$87/student	Sommer Caldwell-Carruthers	10/24/2023	06/30/2026	ONTARGET
<i>Activity Buildings:</i> <ul style="list-style-type: none"> <li>• Adlai Stevenson Elementary School</li> <li>• Alice M. Birney K-8 School</li> <li>• Glenn W. Levey Middle School</li> <li>• Kennedy Learning Center</li> <li>• MacArthur K-8 University Academy</li> <li>• McIntyre Elementary School</li> <li>• Morris Adler Elementary School</li> <li>• Southfield High School for the Arts and Technology</li> <li>• Thompson K-8 International Academy</li> <li>• University High School Academy</li> <li>• University Middle School Academy</li> </ul>				