

Montgomery County Board of Education

Troy, North Carolina

Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2013

Montgomery County Board of Education
Troy, North Carolina

Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2013

Prepared by
Kathy Johnson
and the
Finance Department


THE GREAT SEAL OF MONTGOMERY COUNTY
1779
NORTH CAROLINA

MONTGOMERY COUNTY BOARD OF EDUCATION
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Introductory Section

Montgomery County Schools

441 Page Street • P.O. Box 427 • Troy, North Carolina 27371-0427

(910) 576-6511 FAX (910) 576-2044

November 15, 2013

Members of the Montgomery County Board of Education and Citizens of Montgomery County, North Carolina:

In compliance with the Public School Laws of North Carolina, the Comprehensive Annual Financial Report of the Montgomery County Board of Education, operating as "Montgomery County Schools", for the fiscal year ended June 30, 2013, is herewith submitted. Responsibility for accuracy, completeness, and clarity of the report rests with the Superintendent and Chief Financial Officer.

This report was prepared by the Finance Department in accordance with the requirements and guidelines promulgated by the Governmental Accounting Standards Board. We believe the data is accurate in all material respects and is presented in a manner designed to reflect fairly the financial position and results of operations of the Board. Disclosures necessary to enable the reader to gain maximum understanding of the Board's financial activity have been included.

This letter of transmittal is designed to complement Management's Discussion and Analysis (MD&A) and should be read in conjunction with it. The MD&A can be found immediately following the report of the independent auditors.

REPORTING ENTITY

The Montgomery County Board of Education (Board) is the level of government having oversight responsibility and control over activities related to public school education in Montgomery County, North Carolina. For the 2012-2013 fiscal year, the school system served approximately 4,100 students from kindergarten through 12th grade in 6 elementary schools, 2 middle schools, 2 high schools and 1 alternative school. The school system provides general, special and vocational education services. The school system receives local, State, and federal government funding and must comply with the legal requirements of each funding source entity. While the Board does receive county funding, the county is not entitled to share in any surplus nor is it required to finance any deficits. The Board, whose members are elected by the citizens of Montgomery County, has the authority to designate management, make binding decisions, and significantly influence operations. However, the Board has no tax levying or borrowing authority and is required to maintain accounting records in a uniform State format. The Board has final approval over the budget and primary accountability for fiscal matters. Accordingly, the Montgomery County Board of Education is not included in any other reporting entity.

ECONOMIC CONDITION AND OUTLOOK

The Montgomery County area continues to experience a period of decline in industry and business during this economic downturn. The community is involved and interested in public schools but local financial support has been reduced significantly in the past four years due to the decline in revenues.

Montgomery County has not experienced economic growth in the past several years and is not anticipating growth in the near future. Montgomery County is moving in the direction of developing economic and community revitalization. The county is also focusing on travel and tourism development. Montgomery County is surrounded by the Uwharrie Mountains, national forest and lakes. These areas are statewide attractions and the county's largest asset. Montgomery County is known as a great place to hunt, fish, hike and bike. Water sports are also a big attraction. Much effort is put forth each year in planning for the Uwharrie Mountain Festival which is held in the fall; many people come for the festival and discover all the natural resources the county has to offer.

The Board of County Commissioners continued to show support for the school system by increasing the local county appropriation by approximately $1,151,000 over the previous year. This increase was used to help offset the loss of approximately $965,000 in Federal funding during the year. Local county appropriations still remain significantly lower than they were 4 years ago. As a result of the decrease in funding, the Board of Education has had to continue to reduce the number of employees in the school system. This decrease in staffing has required internal restructuring within the school system in order to continue providing a high level of service to the students.

Over the past ten years, the Board has experienced a decline in student enrollment of approximately 6.6%. The Board expects student enrollment to level off and remain consistent over the next several years.

Our high schools were built in 1960 and are in need of constant repairs and update in the science and technology areas, but due to the economic condition of the county, funding is not available at this time. Out middle schools were built in 1990 and have recently been reroofed.

MAJOR INITIATIVES

The focus of the school system for the next several years will primarily be in the following areas:

- Promote the ideal of success for all students.
- Promote a child-centered culture of health, rigor, and high expectations.
- Promote the importance of graduation and improve the graduation rate.
- Promote family engagement at all school locations.
- Promote distance learning and college opportunities for students.
- Promote understanding of the demands of the 21st century.
- Promote student engagement and improve student achievement.
- Promote the technology that is available and increase technology and its integration in instruction.
- Promote effectiveness and efficiency of operations to maximize available resources.

The record of accomplishments for the Montgomery County Board of Education continued in fiscal year 2012-2013. Some of these accomplishments include:

- Montgomery Learning Academy (MLA) has been successful in reducing the dropout rate. The alternative school has provided students the opportunity of flexible scheduling for students to graduate who otherwise would have dropped out of school. The dropout rate decreased from 3.25 percent to 3.16 percent, which is well below the state average of 3.6 percent.

- In response to the need for providing a terminal certificate of achievement to handicapped children who would never meet standard graduation requirements, the Board of Education approved an occupational diploma, which clearly delineates skills and credits attained by children with major handicapping conditions. This has helped with their placement in the workplace after graduation.

- In recent years, Montgomery County Schools has demonstrated improvement in performances in the State testing program. At this time, the testing results have not been released from the North Carolina Department of Public Instruction for the 2012-2013 year.

FINANCIAL AND BUDGETARY CONTROLS

The cost of public school education in North Carolina is financed primarily by the State, which establishes minimum programs. Local funds supplement the basic program and are appropriated by the local board of county commissioners. Local boards of education have no tax levying or borrowing authority and are required to maintain accounting records in a uniform State format.

Monthly reports on transactions of State and federal funds and details of disbursements from State funds are submitted to the North Carolina Department of Public Instruction for review. Interim financial reports are presented quarterly to the Board of Education.

Financial activities throughout the year are controlled in accordance with the North Carolina School Budget and Fiscal Control Act, which requires a pre-audit procedure to ensure availability of funds prior to the issuance of purchase orders or payment of claims. Outstanding purchase orders at the end of the fiscal year related to normal operations are cancelled and renewed in the following fiscal year.

Internal accounting controls are given consideration in developing and improving the Board's accounting system. Internal controls are designed to provide reliability of financial records for preparing financial statements and maintaining accountability for assets. The cost of a control should not exceed the benefits derived, therefore, the objective is to provide reasonable, rather than absolute assurance, that the financial statements are free of any material misstatements. We believe that the Board's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

INDEPENDENT AUDIT

Anderson Smith & Wike PLLC, independent certified public accountants, whose opinion is expressed on page one, have audited the financial statements. The Montgomery County Board of Education complies with the requirements of the Single Audit Act for which separate reports are issued.

FINANCIAL REPORTING AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) and the Association of School Business Officials (ASBO) awarded Certificates of Achievement for Excellence in Financial Reporting to the Board for its comprehensive annual financial report for the year ended June 30, 2012. In order to be awarded Certificates of Achievement, the Board published an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA and ASBO to determine its eligibility for another certificate.

Letter of Transmittal *(Continued)*

ACKNOWLEDGEMENTS

The preparation of this report could not have been accomplished without the dedicated efforts of the finance staff and the Board's independent certified public accounting firm of Anderson Smith & Wike PLLC. We wish to express appreciation to all employees who assisted in the timely closing of the Montgomery County Board of Education's fiscal records as well as the preparation of this report.

We would also like to express appreciation to the members of The Board of Education for their support in planning and conducting the financial affairs of the school system in a responsible and professional manner.

Respectfully submitted,



Dr. Dale Ellis
Superintendent



Kathy W. Johnson
Chief Financial Officer


THE GREAT SEAL OF MONTGOMERY COUNTY
1779
NORTH CAROLINA

Montgomery County Board of Education
Troy, North Carolina

July 1, 2012 - June 30, 2013

Board Members

Steven DeBerry, *Chairman*
Tommy Blake, *Vice Chairman*

Shirley Threadgill
Bryan Dozier
Ann Long
Sandra Miller
Jesse Hill

Principal Officers

Dr. Dale Ellis, *Superintendent*
Dr. Sue Hatley, *Assistant Superintendent*
Dr. Kevin Lancaster, *Assistant Superintendent*

MONTGOMERY COUNTY SCHOOLS ADMINISTRATIVE ORGANIZATION CHART — AUGUST 2012

Board of Education
Clerk to the Board of Education - Carol Hardee

Superintendent
Dr. Dale Ellis
Administrative Assistant
Carol Hardee

Director of Communications And Family Engagement
Lindsay Whitley

Family Engagement/Migrant Education Liaison
Cynthia Martinez

Assistant Superintendent of Curriculum and Instruction
Sue Hatley
K-12 Curriculum
Federal Programs
State Grants
Local Instructional Initiatives
Interpreter
Cynthia Martinez
Federal Program Administrative Assistant
Susan Muse

Chief Financial Officer
Kathy Johnson
Assist Finance Officer
Lisa Ritter
Benefits Representative
Pam Cameron
Accounts Payable
Donna Morris
Federal
Lourdes Yarbrough
Medicaid Billing
Mike Slingerland

Principals
Todd Beane
Jack Cagle
Joan Frye
Della Ingram
Donna Kennedy
Beth Lancaster
Donnie Lynthacum
Anne McLean
Vance Thomas
Heather Seawell
*Bruce Williams
*Interim
School Staffs

Assistant Superintendent of Operations
Kevin Lancaster
Personnel & Auxiliary Services
Athletics, Policies, Homebound, Homeless, Safe and Drug Free Schools, Discipline Data, School Crime and Violence Driver's Education Title II/Title IX Student Assignments/Transfers Student Services, Appeals SRO's
Administrative Assistants
Susan Fox
Felicia Ward
Aux Services Admin Assist
Susan Muse

Director of Secondary Education/ CTE Program
Phillip Brown

Director of Elementary Education/ AIG Program
Deidra Steed

Director of Performance & Account-ability
Ben Grindstaff

Director of Curriculum Support Instructional Facilitators Media Elementary Technology Training
Alisha Ellis

Director of Exceptional Children School Psychologists
Barbara Slingerland

Director of Technology
Rodney Neal

Technicians
David Kellis
Matt DeBerry

Instructional Technology Specialist
Wade Auman
School Technology Assistants

Pre-K Programs
Karen Dozier

NC Wise Coordinator
Kristy Buchman

Federal Compliance
Mike Slingerland

Behavior Specialists
Terry Little
Julie Whitman

Director of Maintenance Construction Facilities Maintenance
Bill Mingin
Administrative Assistant
Joyce Watson
Energy Specialist
Nelson Furr

Director of Transportation
John Ward
Transportation Specialist
Robin Haithcock
TIMS Operator
Fannie Cagle

Nurses
Susan Brooks
Teresa Caudill
Brenda DeBerry
Tabatha Gibson
Rebecca Rushing

ILT/National Board Support Coordinator
Deidra Steed

Director of Child Nutrition
Terry Jordan
Administrative Assistant
Andrea Voncannon

Student Assistance
Alicia Beard
Erie Greene
Mike Slingerland

Receptionist
Shirley Harris

Montgomery County Schools

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Montgomery County
Board of Education
North Carolina

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2012

Executive Director/CEO

Association of School Business Officials International

The Certificate of Excellence in Financial Reporting Award
is presented to

Montgomery County Board of Education

For Its Comprehensive Annual Financial Report (CAFR)
For the Fiscal Year Ended June 30, 2012

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards

Ron McCulley, CPPB, RSBO
President

John D. Musso, CAE, RSBA
Executive Director


THE GREAT SEAL OF MONTGOMERY COUNTY
1779
NORTH CAROLINA



Financial Section

INDEPENDENT AUDITORS' REPORT

To the Montgomery County Board of Education
Troy, North Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Montgomery County Board of Education, as of and for the year ended June 30, 2013 and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Montgomery County Board of Education as of June 30, 2013, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General, State Public School, Other Special Revenue and Federal Grants funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis on pages 3 through 9 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Montgomery County Board of Education's basic financial statements. The introductory section, individual nonmajor fund schedule, budgetary schedules, and the statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual nonmajor fund schedule and budgetary schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual nonmajor fund schedule and budgetary schedules are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we express no opinion on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 16, 2013 on our consideration of the Montgomery County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Montgomery County Board of Education's internal control over financial reporting and compliance.

Anderson Smith & Wike PLLC

October 16, 2013
Rockingham, North Carolina
(910) 997-1418

This section of the Montgomery County Board of Education's (the "Board"*)* financial report represents our discussion and analysis of the financial performance of the Board for the year ended June 30, 2013. This information should be read in conjunction with the audited financial statements included in this report.

Financial Highlights

- Average Daily Membership decreased slightly from 4,137 students in the 2011-2012 year to 4,131 students in the 2012-2013 year.

- The Board received several million dollars of American Recovery and Reinvestment Act (ARRA) revenue over the past few years. All ARRA funding except the Race to the Top grant has now expired. Management and the Board of Education are working diligently to maintain a balanced budget and find ways to absorb these lost revenues.

- Financial reporting awards from Association of School Business Officials International and the Government Finance Officers Association were received for the second consecutive year.

Overview of the Financial Statements

The audited financial statements of the Montgomery County Board of Education consist of four components. They are as follows:

- *Independent Auditors' Report*

- *Management's Discussion and Analysis (required supplementary information)*

- *Basic Financial Statements*

- *Supplementary section that presents a nonmajor fund schedule and budgetary schedules for governmental and enterprise funds*

The *Basic Financial Statements* include two types of statements that present different views of the Board's finances. The first is the *Government-wide Statements*. The government-wide statements are presented on the full accrual basis of accounting and include the statement of net position and the statement of activities. The statement of net position includes all of the Board's assets and liabilities. Assets and liabilities are classified in the order of relative liquidity for assets and due date for liabilities. This statement provides a summary of the Board's investment in assets and obligations to creditors. Liquidity and financial flexibility can be evaluated using the information contained in this statement. The statement of activities summarizes the Board's revenues and expenses for the current year. A net (expense) revenue format is used to indicate to what extent each function is self-sufficient.

The second set of statements included in the basic financial statements is the *Fund Financial Statements,* which are presented for the Board's governmental funds and proprietary funds. These statements present the governmental funds on the modified accrual basis of accounting, measuring the near term inflows and outflows of financial resources and what is available at year-end to spend in the next fiscal year. The proprietary funds are presented on the full accrual basis of accounting.

The fund financial statements focus on the Board's most significant funds. Because a different basis of accounting is used in the government-wide statements, reconciliation from the governmental fund financial statements to the government-wide statements is required. The government-wide statements provide information about the Board as an economic unit while the fund financial statements provide information on each of the financial resources of each of the Board's major funds.

Government-wide Statements

The government-wide statements report information about the unit as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the Board's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how it has changed. Net position is the difference between the Board's assets and liabilities. This is one way to measure the unit's financial health or position.

- Over time, increases or decreases in the Board's net position are an indicator of whether its financial position is improving or deteriorating.

- To assess the Board's overall health, you need to consider additional non-financial factors such as changes in the County's property tax base and the condition of its school buildings and other physical assets.

The unit's activities are divided into two categories in the government-wide statements:

- *Governmental activities*: Most of the Board's basic services are included here, such as regular and special education, transportation, and administration. County funding and State and federal aid finance most of these activities.

- *Business-type activities*: The Board charges fees to help it cover the costs of certain services it provides. School food service is included here.

The government-wide statements are shown as Exhibits 1 and 2 of this report.

Fund Financial Statements

The fund financial statements provide more detailed information about the Board's funds, focusing on its most significant or "major" funds - not the unit as a whole. Funds are accounting devices the Board uses to keep track of specific sources of funding and spending on particular programs.

- Some funds are required by State law, such as the State Public School Fund.
- The Board has established other funds to control and manage money for a particular purpose or to show that it is properly using certain revenues, such as in the Federal Grants Fund.

Montgomery County Board of Education has two types of funds:

Governmental funds: Most of the Board's basic services are included in the governmental funds, which generally focus on two things – 1) how cash and other assets that can readily be converted to cash flow in and out, and 2) the balances left at year-end that are available for spending. As a result of this focus, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the coming year to finance the Board's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the bottom of the governmental fund statements, in the form of a reconciliation, explains the relationship (or differences) between the government-wide and the fund financial statements. The Board has several governmental funds: the General Fund, the State Public School Fund, the Individual Schools Fund, the Capital Outlay Fund, the Other Special Revenue Fund and the Federal Grants Fund.

The governmental fund statements are shown as Exhibits 3, 4, 5 and 6 of this report.

Proprietary fund: Services for which the Board charges a fee are generally reported in the proprietary funds. The proprietary fund statements are reported on the same full accrual basis of accounting as the government-wide statements. The Montgomery County Board of Education's only proprietary fund is an enterprise fund, the School Food Service Fund.

The proprietary fund statements are shown as Exhibits 7, 8, and 9 of this report.

Financial Analysis of the Board as a Whole

Net position is an indicator of the fiscal health of the Board. Assets exceeded liabilities by $44.7 million as of June 30, 2013 as compared to $45.3 million as of June 30, 2012, a decrease of $591,000. The largest component of net position is net investment in capital assets of $40.7 million, which comprises 91.0% of the total net position. Following is a summary of the Statement of Net Position at June 30, 2013 and 2012:

Table 1
Condensed Statement of Net Position
As of June 30, 2013 and 2012

	Governmental Acitivities		Business-type Activities		Total Primary Government	
	6/30/13	6/30/12	6/30/13	6/30/12	6/30/13	6/30/12
Current assets	$ 6,212,159	$ 5,270,854	$ 719,084	$ 596,471	$ 6,931,243	$ 5,867,325
Capital assets	40,647,785	41,653,655	252,891	297,023	40,900,676	41,950,678
Total assets	46,859,944	46,924,509	971,975	893,494	47,831,919	47,818,003
Current liabilities	1,302,957	1,063,771	32,745	32,275	1,335,702	1,096,046
Long-term liabilities	1,706,349	1,367,661	42,883	16,363	1,749,232	1,384,024
Total liabilities	3,009,306	2,431,432	75,628	48,638	3,084,934	2,480,070
Net investment in capital assets	40,482,359	41,653,655	252,891	297,023	40,735,250	41,950,678
Restricted net position	1,088,083	1,114,305	-	-	1,088,083	1,114,305
Unrestricted net position	2,280,196	1,725,117	643,456	547,833	2,923,652	2,272,950
Total net assets	$ 43,850,638	$ 44,493,077	$ 896,347	$ 844,856	$ 44,746,985	$ 45,337,933

The net position of the Board's governmental activities decreased $642,000 during the year, from $44.5 million at June 30, 2012 to $43.9 million at June 30, 2013, indicating a decline in the financial condition of the Board. Unrestricted net position increased by $555,000, primarily due to an increase in general County appropriations and related cash balances. Net investment in capital assets decreased $1.2 million due to an excess of depreciation expense over capital additions for the year.

The net position of the Board's business-type activities increased $51,000 from $845,000 at June 30, 2012 to $896,000 at June 30, 2013. This increase of $51,000 is the net profit generated by our school food service operations during the 2013 fiscal year.

The following table shows the revenues and expenses of the Board for the current and prior fiscal years:

Table 2
Condensed Statement of Activities
For the Fiscal Years Ended June 30, 2013 and 2012

	Governmental Activities		Business-type Activities		Total Primary Government	
	6/30/13	6/30/12	6/30/13	6/30/12	6/30/13	6/30/12
Revenues:						
Program revenues:						
Charges for services	$ 1,046,648	$ 1,104,666	$ 603,287	$ 621,453	$ 1,649,935	$ 1,726,119
Operating grants and contributions	27,933,014	28,694,384	2,285,063	2,290,673	30,218,077	30,985,057
Capital grants and contributions	165,428	-	-	-	165,428	-
General revenues:						
County appropriations	5,953,731	4,803,174	-	-	5,953,731	4,803,174
State appropriations	1,855,381	1,374,852	-	-	1,855,381	1,374,852
Other revenues	545,332	278,887	896	10,928	546,228	289,815
Total revenues	37,499,534	36,255,963	2,889,246	2,923,054	40,388,780	39,179,017
Expenses:						
Governmental activities:						
Instructional services	29,375,963	29,389,524	-	-	29,375,963	29,389,524
System-wide support services	7,433,360	6,782,926	-	-	7,433,360	6,782,926
Ancillary services	7,748	-	-	-	7,748	-
Interest on long-term debt	-	-	-	-	-	-
Unallocated depreciation	1,242,733	1,243,575	-	-	1,242,733	1,243,575
Business-type activities:						
School food service	-	-	2,919,924	2,921,171	2,919,924	2,921,171
Total expenses	38,059,804	37,416,025	2,919,924	2,921,171	40,979,728	40,337,196
Excess (deficiency) before transfers	(560,270)	(1,160,062)	(30,678)	1,883	(590,948)	(1,158,179)
Transfers in (out)	(82,169)	(83,365)	82,169	83,365	-	-
Increase (decrease) in net position	(642,439)	(1,243,427)	51,491	85,248	(590,948)	(1,158,179)
Beginning net position	44,493,077	45,736,504	844,856	759,608	45,337,933	46,496,112
Ending net position	$ 43,850,638	$ 44,493,077	$ 896,347	$ 844,856	$ 44,746,985	$ 45,337,933

Total governmental activities generated revenues of $37.5 million while expenses in this category totaled $38.1 million for the year ended June 30, 2013, resulting in the aforementioned decrease in net position of $642,000 (including transfers to business-type activities of $82,000). Comparatively, revenues were $36.3 million, expenses totaled $37.4 million and transfers out were $83,000 for the year ended June 30, 2012, resulting in a decrease in net position of $1.2 million.

In comparing the two years, revenues increased $1.2 million while expenses increased by $644,000. The increase in revenues is primarily attributable to a $1.2 million increase in appropriations from Montgomery County. The increase in expenses is primarily attributable to increases in administrative salaries and transportation costs. A rise in employer retirement contribution and health insurance rates also contributed to the increase in expenses.

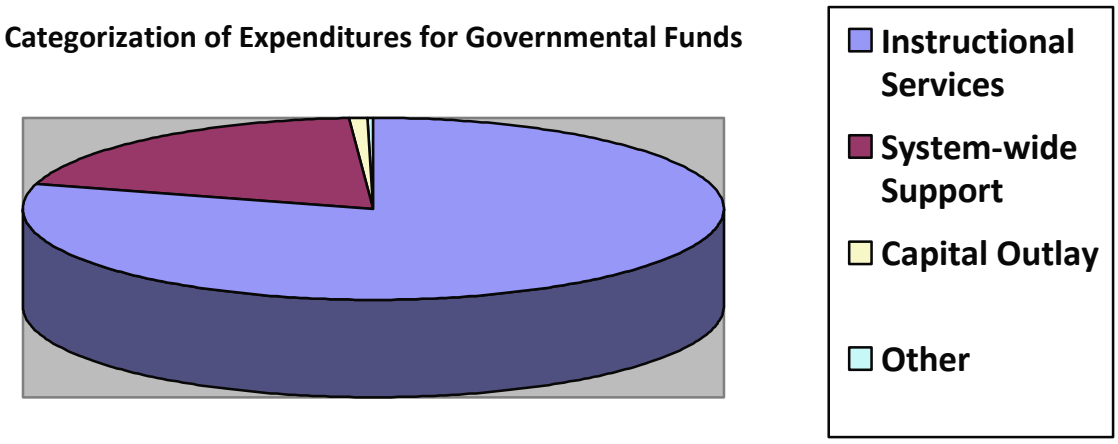
The Board's primary sources of revenues were funding from the State of North Carolina, Montgomery County, and the United States Government, which respectively comprised 68.7%, 15.6% and 8.2% of our total revenues. As would be expected, the major component of our expenditures was instructional services which accounted for 77.2% of our total expenditures during the most recent fiscal year. Of the remaining 22.8% of our total expenditures, 19.5% was attributable to system-wide support services.

Our business-type activities generated revenues of $2.9 million while expenses in this category also totaled $2.9 million for the year ended June 30, 2013. For the year, net position increased by $51,000 (including transfers in of $82,000). Comparatively, revenues and expenses were both $2.9 million for the year ended June 30, 2012, resulting in an increase in net position of $85,000 (including transfers in of $83,000). In comparing the two years, there were no significant changes in revenues or expenditures.

Financial Analysis of the Board's Funds

Governmental Funds: The focus of Montgomery County Board of Education's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Board's financing requirements.

The Board's governmental funds reported a combined fund balance of $5.9 million at June 30, 2013, an increase of $772,000 over the $5.1 million reported at June 30, 2012. The Board's General and Other Special Revenue funds each reported increases in fund balance for the year ended June 30, 2013 of $503,000, $272,000, respectively (including the $72,000 decrease in reserve for inventories in the General Fund). The Capital Outlay and Individual Schools funds each reported slight decreases in fund balance of $2,000 each. Overall, total governmental fund revenues increased by $1.2 million while total expenditures increased by $837,000 over the prior year. As noted previously, the increase in revenues is primarily attributable to a $1.2 million increase in appropriations from Montgomery County and the increase in expenditures is primarily attributable to increases in administrative salaries, transportation costs and a rise in employer health insurance and retirement contribution rates.



Expenditures presented on modified accrual basis of accounting.

Proprietary Fund: The Board's business-type fund, the School Food Service Fund, reported an increase in net position of $51,000 for the fiscal year ended June 30, 2013 compared to an increase of $85,000 for the same 2012 period, a decline of $34,000. Overall, revenues and expenses remained comparable from year to year.

General Fund Budgetary Highlights

The Board made no revisions to the General Fund budget during the year. Revenues from Montgomery County exceeded budget by $940,000 during the year. This was due to the County having to provide an additional appropriation to the Board during the year to meet a State matching requirement for Low Wealth funding. For the year, the General Fund reported an increase in fund balance of $503,000 (net of a decrease in reserve for inventories) compared to a decrease in the prior year of $272,000. The year-over-year improvement of $775,000 is primarily attributable to the additional County funding received.

Capital Assets

Total primary government capital assets were $40.9 million at June 30, 2013 compared to $42.0 million at June 30, 2012, a decline of 2.5%. More detailed information about the Board's capital assets is contained in Note 3.A.4 to the financial statements. The following is a summary of the Board's capital assets, net of depreciation, at June 30, 2013 and 2012:

Table 3
Summary of Capital Assets
As of June 30, 2013 and 2012

	Governmental Acitivities		Business-type Activities		Total Primary Government	
	6/30/13	6/30/12	6/30/13	6/30/12	6/30/13	6/30/12
Land	$ 568,931	$ 568,931	$ -	$ -	$ 568,931	$ 568,931
Buildings and improvements	39,294,978	40,471,312	-	-	39,294,978	40,471,312
Equipment and furniture	349,567	415,966	252,891	297,023	602,458	712,989
Vehicles	434,309	197,446	-	-	434,309	197,446
Total	$ 40,647,785	$ 41,653,655	$ 252,891	$ 297,023	$ 40,900,676	$ 41,950,678

Economic Factors

County funding is a major source of income for the Board; therefore the County's economic outlook directly affects the school district. The following factors have affected the economic outlook of Montgomery County:

- As of June 30, 2013, Montgomery County experienced an unemployment rate of approximately 10.2% as compared to an unemployment rate of approximately 12.5% at June 30, 2012. Montgomery County's unemployment rate is well above the June 30, 2013 State of N.C. and national unemployment rates of 9.3% and 7.8%, respectively.

- Due to limited regional growth, the Board expects enrollment to remain consistent for the next year.

Requests for Information

This report is intended to provide a summary of the financial condition of Montgomery County Board of Education. Questions or requests for additional information should be addressed to:

Kathy Johnson, Chief Financial Officer
Montgomery County Board of Education
Post Office Box 427
Troy, NC 27371-0427

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 1***
STATEMENT OF NET POSITION
June 30, 2013

	Primary Government		
	Governmental Activities	Business-type Activities	Total
Assets			
Cash and cash equivalents	$ 5,725,757	$ 603,366	$ 6,329,123
Due from other governments	203,304	65,753	269,057
Receivables	113,259	91	113,350
Inventories	169,839	49,874	219,713
Capital assets:			
Land	568,931	-	568,931
Other capital assets, net of depreciation	40,078,854	252,891	40,331,745
Total capital assets	40,647,785	252,891	40,900,676
Total assets	46,859,944	971,975	47,831,919
Liabilities			
Accounts payable and accrued expenses	131,719	-	131,719
Accrued salaries and wages payable	213,880	-	213,880
Due to other governments	13,485	-	13,485
Unavailable revenue	-	5,567	5,567
Long-term liabilities:			
Due within one year	943,873	27,178	971,051
Due in more than one year	1,706,349	42,883	1,749,232
Total liabilities	3,009,306	75,628	3,084,934
Net position			
Net investment in capital assets	40,482,359	252,891	40,735,250
Restricted for:			
Stabilization by State statute	113,259	-	113,259
School capital outlay	534,845	-	534,845
Instructional services	67,165	-	67,165
Individual schools activities	372,814	-	372,814
Unrestricted	2,280,196	643,456	2,923,652
Total net position	$ 43,850,638	$ 896,347	$ 44,746,985

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 2***
STATEMENT OF ACTIVITIES
For the Fiscal Year Ended June 30, 2013

Functions/Programs	Expenses	Program Revenues: Charges for Services	Program Revenues: Operating Grants and Contributions	Program Revenues: Capital Grants and Contributions	Net (Expense) Revenue and Changes in Net Position: Primary Government: Governmental Activities	Primary Government: Business-type Activities	Primary Government: Total
Primary government:							
Governmental activities:							
Instructional services:							
Regular instructional	$ 17,479,131	$ -	$ 15,688,263	$ -	$ (1,790,868)	$ -	$ (1,790,868)
Special populations	3,803,480	-	3,819,611	-	16,131	-	16,131
Alternative programs	2,760,341	-	1,994,580	-	(765,761)	-	(765,761)
School leadership	2,173,110	-	1,295,333	-	(877,777)	-	(877,777)
Co-curricular	1,237,955	1,030,069	-	-	(207,886)	-	(207,886)
School-based support	1,921,946	-	1,566,189	-	(355,757)	-	(355,757)
System-wide support services:							
Support and development	133,761	-	100,362	-	(33,399)	-	(33,399)
Special population support and development	169,920	-	125,823	-	(44,097)	-	(44,097)
Alternative programs and services support and development	225,146	-	223,654	-	(1,492)	-	(1,492)
Technology support	615,737	-	124,379	-	(491,358)	-	(491,358)
Operational support	4,695,372	-	2,347,838	165,428	(2,182,106)	-	(2,182,106)
Financial and human resource services	875,411	16,579	226,501	-	(632,331)	-	(632,331)
Accountability	59,240	-	55,699	-	(3,541)	-	(3,541)
System-wide pupil support	115,225	-	-	-	(115,225)	-	(115,225)
Policy, leadership and public relations	543,548	-	307,061	-	(236,487)	-	(236,487)
Ancillary services	7,748	-	2,435	-	(5,313)	-	(5,313)
Payments to other governments	-	-	55,286	-	55,286	-	55,286
Unallocated depreciation expense**	1,242,733	-	-	-	(1,242,733)	-	(1,242,733)
Total governmental activities	38,059,804	1,046,648	27,933,014	165,428	(8,914,714)	-	(8,914,714)
Business-type activities:							
School food service	2,919,924	603,287	2,285,063	-	-	(31,574)	(31,574)
Total primary government	$ 40,979,728	$ 1,649,935	$ 30,218,077	$ 165,428	(8,914,714)	(31,574)	(8,946,288)
		General revenues:					
		Unrestricted county appropriations - operating			5,953,731	-	5,953,731
		Unrestricted State appropriations - operating			1,855,381	-	1,855,381
		Investment earnings, unrestricted			12,052	194	12,246
		Miscellaneous, unrestricted			533,280	702	533,982
		Transfers			(82,169)	82,169	-
		Total general revenues and transfers			8,272,275	83,065	8,355,340
		Change in net position			(642,439)	51,491	(590,948)
		Net position - beginning			44,493,077	844,856	45,337,933
		Net position - ending			$ 43,850,638	$ 896,347	$ 44,746,985

**This amount excludes the depreciation that is included in the direct expenses of the various programs.

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION **Exhibit 3**
BALANCE SHEET
GOVERNMENTAL FUNDS
June 30, 2013

	Major Funds					Non-major Fund	
	General	State Public School	Federal Grants	Other Special Revenue	Capital Outlay	Individual Schools	Total Governmental Funds
Assets							
Cash and cash equivalents	$ 4,141,948	$ 13,485	$ -	$ 662,665	$ 534,845	$ 372,814	$ 5,725,757
Due from other governments	-	183,820	19,484	-	-	-	203,304
Accounts receivable	46,345	-	-	66,914	-	-	113,259
Inventories	169,839	-	-	-	-	-	169,839
Total assets	$ 4,358,132	$ 197,305	$ 19,484	$ 729,579	$ 534,845	$ 372,814	$ 6,212,159
Liabilities and Fund balances							
Liabilities:							
Accounts payable and accrued liabilities	$ 130,729	$ -	$ -	$ 990	$ -	$ -	$ 131,719
Accrued salaries and wages payable	8,365	183,820	19,484	2,211	-	-	213,880
Due to other governments	-	13,485	-	-	-	-	13,485
Total liabilities	139,094	197,305	19,484	3,201	-	-	359,084
Fund balances:							
Nonspendable:							
Inventories	169,839	-	-	-	-	-	169,839
Restricted:							
Stabilization by State statute	46,345	-	-	66,914	-	-	113,259
School capital outlay	-	-	-	-	534,845	-	534,845
Instructional services	-	-	-	67,165	-	-	67,165
Individual schools	-	-	-	-	-	372,814	372,814
Assigned:							
Subsequent year's expenditures	922,013	-	-	-	-	-	922,013
Special revenues	-	-	-	592,299	-	-	592,299
Unassigned	3,080,841	-	-	-	-	-	3,080,841
Total fund balances	4,219,038	-	-	726,378	534,845	372,814	5,853,075
Total liabilities and fund balances	$ 4,358,132	$ 197,305	$ 19,484	$ 729,579	$ 534,845	$ 372,814	

Amounts reported for governmental activities in the statement of net position (Exhibit 1) are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	40,647,785
Some liabilities, including those for compensated absences and installment purchases, are not due and payable in the current period and therefore are not reported in the funds.	(2,650,222)
Net position of governmental activities	$ 43,850,638

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 4***
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
For the Fiscal Year Ended June 30, 2013

	Major Funds					Non-major Fund	
	General	State Public School	Federal Grants	Other Special Revenue	Capital Outlay	Individual Schools	Total Governmental Funds
Revenues:							
State of North Carolina	$ -	$ 25,627,649	$ -	$ -	$ 165,428	$ -	$ 25,793,077
Montgomery County	5,953,731	-	-	-	-	-	5,953,731
U.S. Government	-	-	2,966,035	115,496	-	-	3,081,531
Other	486,221	-	-	1,189,466	21,230	1,030,069	2,726,986
Total revenues	6,439,952	25,627,649	2,966,035	1,304,962	186,658	1,030,069	37,555,325
Expenditures:							
Current:							
Instructional services:							
Regular instructional	1,426,605	15,205,117	518,138	213,449	-	-	17,363,309
Special populations	18,507	2,775,237	984,533	-	-	-	3,778,277
Alternative programs	37,349	1,005,581	1,013,631	685,489	-	-	2,742,050
School leadership	574,810	1,583,900	-	-	-	-	2,158,710
Co-curricular	197,810	-	-	-	-	1,031,942	1,229,752
School-based support	172,845	1,547,159	55,473	133,734	-	-	1,909,211
System-wide support services:							
Support and development	32,513	99,208	1,154	-	-	-	132,875
Special population support and development	-	139,392	29,402	-	-	-	168,794
Alternative programs and services support and development	-	-	223,654	-	-	-	223,654
Technology support	390,009	197,301	24,347	-	-	-	611,657
Operational support	2,282,167	2,262,154	3,515	-	-	-	4,547,836
Financial and human resource services	380,877	360,575	56,884	-	-	-	798,336
Accountability	3,148	55,699	-	-	-	-	58,847
System-wide pupil support	114,461	-	-	-	-	-	114,461
Policy, leadership and public relations	228,206	311,740	-	-	-	-	539,946
Ancillary services	5,313	2,417	18	-	-	-	7,748
Non-programmed charges	-	-	55,286	-	-	-	55,286
Debt service:							
Principal retirement	-	-	-	-	165,428	-	165,428
Capital outlay	-	-	-	-	354,062	-	354,062
Total expenditures	5,864,620	25,545,480	2,966,035	1,032,672	519,490	1,031,942	36,960,239
Revenues over (under) expenditures	575,332	82,169	-	272,290	(332,832)	(1,873)	595,086
Other financing sources (uses):							
Transfers to other funds	-	(82,169)	-	-	-	-	(82,169)
Installment purchase obligations issued	-	-	-	-	330,854	-	330,854
Total other financing sources (uses)	-	(82,169)	-	-	330,854	-	248,685
Net change in fund balance	575,332	-	-	272,290	(1,978)	(1,873)	843,771
Fund balances:							
Beginning of year	3,715,961	-	-	454,088	536,823	374,687	5,081,559
Decrease in reserve for inventories	(72,255)	-	-	-	-	-	(72,255)
End of year	$ 4,219,038	$ -	$ -	$ 726,378	$ 534,845	$ 372,814	$ 5,853,075

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 5***
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
For the Fiscal Year Ended June 30, 2013

Amounts reported for governmental activities in the statement of activities are different because:

Net changes in fund balances - total governmental funds	$ 843,771
Change in fund balance due to change in reserve for inventory	(72,255)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.	(1,005,870)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.	(165,426)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.	
Compensated absences	(242,659)
Total changes in net position of governmental activities	$ (642,439)

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 6***
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
For the Fiscal Year Ended June 30, 2013

	General Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
State of North Carolina	$ -	$ -	$ -	$ -
Montgomery County	5,013,297	5,013,297	5,953,731	940,434
U.S. Government	-	-	-	-
Other	245,000	245,000	486,221	241,221
Total revenues	5,258,297	5,258,297	6,439,952	1,181,655
Expenditures:				
Current:				
Instructional services	4,793,623	4,618,550	2,427,926	2,190,624
System-wide support services	3,752,770	3,927,675	3,431,381	496,294
Ancillary services	5,145	5,313	5,313	-
Non-programmed charges	-	-	-	-
Total expenditures	8,551,538	8,551,538	5,864,620	2,686,918
Revenues over (under) expenditures	(3,293,241)	(3,293,241)	575,332	3,868,573
Other financing uses:				
Transfers to other funds	-	-	-	-
Fund balance appropriated	3,293,241	3,293,241	-	(3,293,241)
Net change in fund balance	$ -	$ -	575,332	$ 575,332
Fund balances:				
Beginning of year			3,715,961	
Decrease in reserve for inventories			(72,255)	
End of year			$ 4,219,038	

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 6 (continued)***
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
For the Fiscal Year Ended June 30, 2013

	State Public School Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
State of North Carolina	$ 26,379,587	$ 26,038,457	$ 25,627,649	$ (410,808)
Montgomery County	-	-	-	-
U.S. Government	-	-	-	-
Other	-	-	-	-
Total revenues	26,379,587	26,038,457	25,627,649	(410,808)
Expenditures:				
Current:				
Instructional services	23,399,106	22,337,625	22,116,994	220,631
System-wide support services	2,895,116	3,613,052	3,426,069	186,983
Ancillary services	-	5,611	2,417	3,194
Non-programmed charges	-	-	-	-
Total expenditures	26,294,222	25,956,288	25,545,480	410,808
Revenues over (under) expenditures	85,365	82,169	82,169	-
Other financing uses:				
Transfers to other funds	(85,365)	(82,169)	(82,169)	-
Fund balance appropriated	-	-	-	-
Net change in fund balance	$ -	$ -	-	$ -
Fund balances:				
Beginning of year			-	
Decrease in reserve for inventories			-	
End of year			$ -	

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 6 (continued)***
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
For the Fiscal Year Ended June 30, 2013

	Federal Grants Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
State of North Carolina	$ -	$ -	$ -	$ -
Montgomery County	-	-	-	-
U.S. Government	4,112,997	4,493,762	2,966,035	(1,527,727)
Other	-	-	-	-
Total revenues	4,112,997	4,493,762	2,966,035	(1,527,727)
Expenditures:				
Current:				
Instructional services	2,589,035	3,550,488	2,571,775	978,713
System-wide support services	432,693	560,020	338,956	221,064
Ancillary services	-	300	18	282
Non-programmed charges	1,091,269	382,954	55,286	327,668
Total expenditures	4,112,997	4,493,762	2,966,035	1,527,727
Revenues over (under) expenditures	-	-	-	-
Other financing uses:				
Transfers to other funds	-	-	-	-
Fund balance appropriated	-	-	-	-
Net change in fund balance	$ -	$ -	-	$ -
Fund balances:				
Beginning of year			-	
Decrease in reserve for inventories			-	
End of year			$ -	

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 6 (continued)***
GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
For the Fiscal Year Ended June 30, 2013

	Other Special Revenue Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenues:				
State of North Carolina	$ -	$ -	$ -	$ -
Montgomery County	-	-	-	-
U.S. Government	85,000	85,000	115,496	30,496
Other	1,121,900	1,121,900	1,189,466	67,566
Total revenues	1,206,900	1,206,900	1,304,962	98,062
Expenditures:				
Current:				
Instructional services	1,206,900	1,206,900	1,032,672	174,228
System-wide support services	-	-	-	-
Ancillary services	-	-	-	-
Non-programmed charges	-	-	-	-
Total expenditures	1,206,900	1,206,900	1,032,672	174,228
Revenues over (under) expenditures	-	-	272,290	272,290
Other financing uses:				
Transfers to other funds	-	-	-	-
Fund balance appropriated	-	-	-	-
Net change in fund balance	$ -	$ -	272,290	$ 272,290
Fund balances:				
Beginning of year			454,088	
Decrease in reserve for inventories			-	
End of year			$ 726,378	

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 7***
STATEMENT OF NET POSITION
PROPRIETARY FUND TYPE
June 30, 2013

	Enterprise Fund Major Fund School Food Service
Assets	
Current assets:	
Cash and cash equivalents	$ 603,366
Due from other governments	65,753
Receivables	91
Inventories	49,874
Total current assets	719,084
Noncurrent assets:	
Capital assets:	
Furniture and office equipment, net	252,891
Total assets	971,975
Liabilities	
Current liabilities:	
Compensated absences	27,178
Unavailable revenue	5,567
Total current liabilities	32,745
Noncurrent liabilities:	
Compensated absences	42,883
Total liabilities	75,628
Net position	
Net investment in capital assets	252,891
Unrestricted	643,456
Total net position	$ 896,347

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 8***
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUND TYPE
For the Fiscal Year Ended June 30, 2013

	Enterprise Fund Major Fund School Food Service
Operating revenues:	
Food sales	$ 603,287
Operating expenses:	
Food cost:	
Purchase of food	1,105,871
Donated commodities	141,056
Salaries and benefits	1,459,415
Indirect costs	200,763
Materials and supplies	117,808
Repairs and maintenance	14,311
Depreciation	50,063
Contracted services	24,830
Other	6,065
Total operating expenses	3,120,182
Operating loss	(2,516,895)
Nonoperating revenues:	
Federal reimbursements	2,132,682
Federal commodities	141,056
State reimbursements	11,325
Indirect costs not paid	200,258
Interest earned	194
Other	702
Total nonoperating revenues	2,486,217
Loss before transfers	(30,678)
Transfers from other funds	82,169
Change in net position	51,491
Net position, beginning of year	844,856
Net position, end of year	$ 896,347

The notes to the basic financial statements are an integral part of this statement.

MONTGOMERY COUNTY BOARD OF EDUCATION ***Exhibit 9***
STATEMENT OF CASH FLOWS
PROPRIETARY FUND TYPE
For the Fiscal Year Ended June 30, 2013

	Enterprise Fund Major Fund School Food Service
Cash flows from operating activities:	
Cash received from customers	$ 603,824
Cash paid for goods and services	(1,266,852)
Cash paid to employees for services	(1,350,534)
Net cash used by operating activities	(2,013,562)
Cash flows from noncapital financing activities:	
Federal and State reimbursements	2,143,694
Other	702
Net cash provided by noncapital financing activities	2,144,396
Cash flows from capital and related financing activities:	
Purchase of capital assets	(5,931)
Cash flows from investing activities:	
Interest earned on investments	194
Net increase in cash and cash equivalents	125,097
Cash and cash equivalents, beginning of year	478,269
Cash and cash equivalents, end of year	$ 603,366
Reconciliation of operating loss to net cash used by operating activities:	
Operating loss	$ (2,516,895)
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation	50,063
Donated commodities	141,056
Salaries paid by special revenue fund	82,169
Indirect costs not paid	200,258
Changes in assets and liabilities:	
Decrease in accounts receivable	212
Decrease in inventories	2,585
Decrease in accounts payable and accrued liabilities	(47)
Increase in unavailable revenue	325
Increase in compensated absences payable	26,712
Total adjustments	503,333
Net cash used by operating activities	$ (2,013,562)

NONCASH OPERATING AND NONCAPITAL FINANCING ACTIVITIES:

The School Food Service Fund received donated commodities with a value of $141,056 during the fiscal year. The receipt of these commodities is reflected as a nonoperating revenue on Exhibit 8. The consumption of these commodities is recorded as an operating expense.

Indirect costs of $200,258 that would be due to the Other Special Revenue Fund were not paid. These unpaid costs are reflected as a nonoperating revenue and an operating expense on Exhibit 8.

The State Public School Fund paid salaries and benefits of $82,169 to administrative personnel of the School Food Service Fund during the fiscal year. The payment is reflected as an operating transfer in and an operating expense on Exhibit 8.

The notes to the basic financial statements are an integral part of this statement.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Montgomery County Board of Education conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The Montgomery County Board of Education (Board) is a Local Education Agency empowered by State law [Chapter 115C of the North Carolina General Statutes] with the responsibility to oversee and control all activities related to public school education in Montgomery County, North Carolina. The Board receives State, local, and federal government funding and must adhere to the legal requirements of each funding entity. The Board has no component units.

B. Basis of Presentation

Government-wide Statements: The statement of net position and the statement of activities display information about the Board. These statements include the financial activities of the overall government. Eliminations have been made to minimize the effect of internal activities upon revenues and expenses. These statements distinguish between the *governmental* and *business-type activities* of the Board. Governmental activities generally are financed through intergovernmental revenues and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Board and for each function of the Board's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Board's funds. Separate statements for each fund category – *governmental and proprietary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or ancillary activities. All expenses are considered to be operating expenses.

The Board reports the following major governmental funds:

General Fund. The General Fund is the general operating fund of the Board. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. This fund is the "Local Current Expense Fund," which is mandated by State law [G.S. 115C-426].

State Public School Fund. The State Public School Fund includes appropriations from the Department of Public Instruction for the current operating expenditures of the public school system.

Federal Grants Fund. The Federal Grants Fund includes appropriations from the U.S. Government for the current operating expenditures of the public school system.

Other Special Revenue Fund. The Other Special Revenue Fund is used to account for revenues from reimbursements, including indirect costs, fees for actual costs, tuition, sales tax refunds, gifts and grants restricted as to use, federal and State grants restricted as to use, federal and State appropriations made directly to local school administrative units, funds received for prekindergarten programs and special programs.

Capital Outlay Fund. The Capital Outlay Fund accounts for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by proprietary funds and trust funds). It is mandated by State law [G.S.115C-426]. Capital projects are funded by Montgomery County appropriations, restricted sales tax moneys, proceeds of county debt issued for public school construction, lottery proceeds as well as certain State assistance.

The Board reports the following nonmajor governmental funds:

Individual Schools Fund. The Individual Schools Fund includes revenues and expenditures of the activity funds of the individual schools. The primary revenue sources include funds held on the behalf of various clubs and organizations, receipts from athletic events, and proceeds from various fund raising activities. The primary expenditures are for athletic teams, club programs, activity buses, and instructional needs.

The Board reports the following major enterprise fund:

School Food Service Fund. The School Food Service Fund is used to account for the food service program within the school system.

C. Measurement Focus and Basis of Accounting

Government-wide and Proprietary Fund Financial Statements. The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Board gives (or receives) value without directly receiving (or giving) equal value in exchange, include grants and donations. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The Board considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. These could include federal, State, and county grants, and some charges for services. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the Board funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there is both restricted and unrestricted net position available to finance the program. It is the Board's policy to first apply cost-reimbursement grant resources to such programs and then general revenues.

D. Budgetary Data

The Board's budgets are adopted as required by the North Carolina General Statutes. Annual budgets are adopted for all funds, except for the individual schools special revenue funds, as required by the North Carolina General Statutes. No budget is required by State law for individual school funds. All appropriations lapse at the fiscal year-end. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the purpose level for all annually budgeted funds. Any revisions that alter the total expenditures of any fund or require a transfer between purpose codes within a fund must be approved by the Board of Education prior to any expenditures being made. During the year, several amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

E. Assets, Liabilities, and Fund Equity

1. Deposits and Investments

All deposits of the Board are made in board-designated official depositories and are secured as required by State law [G.S. 115C-444]. The Board may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Board may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit. The Board also has money credited in its name with the State Treasurer and may issue State warrants against these funds.

State law [G.S. 115C-443] authorizes the Board to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; the North Carolina Capital Management Trust (NCCMT), an SEC-registered (2a-7) money market mutual fund; and the North Carolina State Treasurer's Short Term Investment Fund (STIF). The STIF is managed by the staff of the Department of State Treasurer and operated in accordance with State laws and regulations. It is not registered with the SEC. It consists of an internal portion and an external portion in which the Board participates. Investments are restricted to those enumerated in G.S. 147-69.1.

The Board's investments are reported at fair value as determined by quoted market prices. The NCCMT Cash Portfolio's securities are valued at fair value, which is the NCCMT's share price. The STIF securities are reported at cost and maintain a constant $1 per share value. Under the authority of G.S. 147-69.3, no unrealized gains or losses of the STIF are distributed to external participants of the fund.

2. Cash and Cash Equivalents

The Board pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

3. Inventories

The inventories of the Board are valued at cost and the Board uses the first-in, first-out (FIFO) flow assumption in determining cost. The inventories of the Board's General Fund consist of expendable materials and supplies which are recorded as expenditures when purchased. The General Fund inventories do not reflect current appropriable resources and, thus, an equivalent portion of fund balance is classified as nonspendable. Proprietary Fund inventories consist of food and supplies and are recorded as expenses when consumed.

4. Capital Assets

The Board's capital assets are recorded at original cost. Donated assets are listed at their estimated fair value at the date of donation or forfeiture. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets. Certain items acquired before July 1, 1990 are recorded at an estimated original historical cost. The total of these estimates is not considered large enough that any errors would be material when capital assets are considered as a whole.

For capital assets utilized in governmental activities, it is the policy of the Board to capitalize those assets costing more than $5,000 with an estimated useful life of two or more years, while for capital assets utilized in business-type activities, it is the policy of the Board to capitalize those assets costing more than $500 with an estimated useful life of two or more years. The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend asset lives is not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	Years
Buildings and improvements	20 - 50
Equipment and furniture	3 - 10
Vehicles	6

Depreciation for assets that serve multiple purposes cannot be allocated ratably and is therefore reported as “unallocated depreciation” on the Statement of Activities.

5. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities.

6. Compensated Absences

The Board follows the State’s policy for vacation and sick leave. Employees may accumulate up to thirty (30) days earned vacation leave with such leave being fully vested when earned. For the Board, the current portion of the accumulated vacation pay is not considered to be material. The Board’s liability for accumulated earned vacation and the salary-related payments as of June 30, 2013 is recorded in the government-wide and proprietary fund financial statements on a FIFO basis. An estimate has been made based on prior years’ records of the current portion of compensated absences.

The sick leave policy of the Board provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the Board has no obligation for accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

7. Net Position/Fund Balances

Net Position

Net position in the government-wide and proprietary fund financial statements is classified as net investment in capital assets; restricted; and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments, or imposed by law through State statute.

Fund Balances
In the governmental fund financial statements, fund balance is composed of three classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

Nonspendable fund balance – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

> Inventories - portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

Restricted fund balance – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

> Restricted for Stabilization by State statute - portion of fund balance that is restricted by State Statute [G.S. 115C-425(a)].
>
> Restricted for school capital outlay - portion of fund balance that can only be used for school capital outlay. [G.S. 159-18 through 22]
>
> Restricted for instructional services – grant and other revenues restricted for expenditure for various instructional services, as allowable by the funding source.
>
> Restricted for Individual Schools – revenue sources restricted for expenditures for the various clubs and organizations, athletic events, and various fund raising activities for which they were collected.

Assigned fund balance – portion of fund balance that the Board of Education intends to use for specific purposes.

> Subsequent year's expenditures – portion of fund balance that is appropriated in the next year's budget that is not already classified in restricted. The Board of Education approves the appropriation.
>
> Special revenues – portion of fund balance that represents the residual amount of revenues from certain grants, reimbursements, indirect costs and other financial resources in excess of related expenditures that the Board of Education has assigned to be expended for educational services. This amount can be expended on instructional services, system-wide support services, ancillary services or non-programmed charges.

The Board of Education has a management policy for revenue spending that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy: bond proceeds, federal funds, State funds, local non-board of education funds, board of education funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the Board of Education.

8. Reconciliation of Government-wide and Fund Financial Statements

a. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position

The governmental fund balance sheet includes a reconciliation between *fund balance - total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. The net adjustment of $37,997,563 consists of several elements as follows:

Description	Amount
Capital assets used in governmental activities are not financial resources and are therefore not reported in the funds (total capital assets on government-wide statement in governmental activities column)	$ 71,417,676
Less accumulated depreciation	(30,769,891)
Net capital assets	40,647,785
Liabilities that, because they are not due and payable in the current period, do not require current resources to pay and are therefore not recorded in the fund statements:	
Installment purchases	(165,426)
Compensated absences	(2,484,796)
Total adjustment	$ 37,997,563

b. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balance and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances - total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. There are several elements of that total adjustment of ($1,486,210) as follows:

Description	Amount
Capital outlay expenditures recorded in the fund statements but capitalized as assets in the statement of activities	$ 348,402
Change in fund balance due to change in reserve for inventory	(72,255)
Depreciation expense, the allocation of those assets over their useful lives, that is recorded on the statement of activities but not in the fund statements	(1,354,272)
New debt issued during the year is recorded as a source of funds on the fund statements; it has no effect on the statement of activities – it only affects the government-wide statement of net position	(330,854)
Principal payments on debt owed are recorded as a use of funds on the fund statements but again affect only the statement of net position in the government-wide statements	165,428
Expenses reported in the statement of activities that do not require the use of current resources to pay are not recorded as expenditures in the fund statements:	
Compensated absences are accrued in the government-wide statements but not in the fund statements because they do not use current resources	(242,659)
Total adjustment	$ (1,486,210)

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Excess of Expenditures Over Appropriations

During the fiscal year ended June 30, 2013, the Board reported expenditures within the Capital Outlay Fund that violated State law [G.S. 115C-441] because they exceeded the amount appropriated in the budget ordinance for operating expenditures by $329,854. The violation was attributable to an oversight by management in budgeting for a non-cash transaction for installment purchase proceeds and related expenditures for school buses. The net effect of recording these transactions in the Capital Outlay Fund was $0 since installment purchase proceeds equaled expenditures. Management will monitor budgets monthly and make necessary amendments to avoid expenditures in excess of appropriations.

NOTE 3 - DETAIL NOTES ON ALL FUNDS

A. Assets

1. Deposits

All of the Board's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Board's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Board, these deposits are considered to be held by the agent in the entity's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Board or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Board under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Board has no policy regarding custodial credit risk for deposits.

At June 30, 2013, the Board had deposits with banks and savings and loans with a carrying amount of $3,791,245 and with the State Treasurer of $13,485. The bank balances with the financial institutions and the State Treasurer were $3,955,190 and $95,534, respectively. Of these balances, $887,636 was covered by federal depository insurance and $3,163,088 was covered by collateral held by authorized escrow agents in the name of the State Treasurer.

2. Investments

At June 30 2013, the Board had $2,524,393 invested with the State Treasurer in the Short Term Investment Fund (STIF). The STIF is unrated and had a weighted average maturity of 1.6 years at June 30, 2013. The Board has no policy for managing interest rate risk or credit risk.

3. Accounts Receivable

Receivables at the government-wide level at June 30, 2013 are as follows:

	Due from other governments	Other	Total
Governmental activities:			
General Fund	$ -	$ 46,345	$ 46,345
Other governmental activities	203,304	66,914	270,218
Total governmental activities	$ 203,304	$ 113,259	$ 316,563
Business-type activities:			
School Food Service Fund	$ 65,753	$ 91	$ 65,844

Due from other governments consists of the following:

Governmental activities:		
State Public School Fund	$ 183,820	Operating funds from DPI
Federal Grants Fund	19,484	Federal grant funds
Total	$ 203,304	
Business-type activities:		
School Food Service Fund	$ 65,753	Federal grant funds

4. Capital Assets

Capital asset activity for the year ended June 30, 2013 was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
Governmental activities:				
Capital assets not being depreciated:				
Land	$ 568,931	$ -	$ -	$ 568,931
Capital assets being depreciated:				
Buildings and improvements	65,153,305	-	-	65,153,305
Equipment and furniture	1,055,898	-	-	1,055,898
Vehicles	4,291,140	348,402	-	4,639,542
Total capital assets being depreciated	70,500,343	348,402	-	70,848,745
Less accumulated depreciation for:				
Buildings and improvements	24,681,993	1,176,334	-	25,858,327
Equipment and furniture	639,932	66,399	-	706,331
Vehicles	4,093,694	111,539	-	4,205,233
Total accumulated depreciation	29,415,619	1,354,272	-	30,769,891
Total capital assets being depreciated, net	41,084,724			40,078,854
Governmental activity capital assets, net	$ 41,653,655			$ 40,647,785

	Beginning Balances	Increases	Decreases	Ending Balances
Business-type activities:				
School Food Service Fund:				
Capital assets being depreciated:				
Equipment and furniture	$ 1,330,134	$ 5,931	$ 7,398	$ 1,328,667
Vehicles	23,986	-	-	23,986
Total capital assets being depreciated	1,354,120	5,931	7,398	1,352,653
Less accumulated depreciation for:				
Equipment and furniture	1,033,111	50,063	7,398	1,075,776
Vehicles	23,986	-	-	23,986
Total accumulated depreciation	1,057,097	50,063	7,398	1,099,762
School Food Service capital assets, net	$ 297,023			$ 252,891

Depreciation was charged to governmental functions as follows:

System-wide support services	$ 111,539
Unallocated depreciation	1,242,733
Total	$ 1,354,272

B. Liabilities

1. Pension Plan and Other Postemployment Obligations

a. Teachers' and State Employees' Retirement System

Plan Description. Montgomery County Board of Education contributes to the statewide Teachers' and State Employees' Retirement System (TSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. TSERS provides retirement benefits to plan members and beneficiaries. Article 1 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Teachers' and State Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for TSERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Plan members are required to contribute six percent of their annual covered salary and the Board is required to contribute at an actuarially determined rate. The current rate is 8.33% of annual covered payroll. The contribution requirements of plan members and Montgomery County Board of Education are established and may be amended by the North Carolina General Assembly. The Board's contributions to TSERS for the years ended June 30, 2013, 2012, and 2011 were $1,872,770, $1,697,040, and $1,157,514, respectively, equal to the required contributions for each year.

b. Other Postemployment Benefits

Healthcare Benefits

Plan Description. The postemployment healthcare benefits are provided through a cost-sharing multiple-employer defined benefit plan administered by the Executive Administrator and the Board of Trustees of the Comprehensive Major Medical Plan (the Plan). The Executive Administrator and the Board of Trustees of the Plan establishes premium rates except as may be established by the General Assembly in an appropriation act. The Plan's benefit and contribution provisions are established by Chapter 135-7, Article 1, and Chapter 135, Article 3 of the General Statutes and may be amended only by the North Carolina General Assembly. By General Statute, the Plan accumulates contributions from employers and any earnings on those contributions in the Retiree Health Benefit Fund. These assets shall be used to provide health benefits to retired and disabled employees and their applicable beneficiaries. These contributions are irrevocable. Also by law, these assets are not subject to the claims of creditors of the employers making contributions to the Plan.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the State's Comprehensive Major Medical Plan (also, referred to as the State Health Plan). An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page http://www.ncosc.net/ and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

Funding Policy. The Comprehensive Major Medical Plan is administered by the Executive Administrator and Board of Trustees of the Plan, which establish premium rates except as may be established by the General Assembly in an appropriation act. The healthcare benefits for retired and disabled employees are the same as for active employees, except that the coverage becomes secondary when former employees become eligible for Medicare. For employees first hired on and after October 1, 2006, future coverage as retired employees is subject to the requirement that the future retiree have 20 or more years of retirement service credit in order to receive coverage on a noncontributory basis. Employees first hired on and after October 1, 2006 with 10 but less than 20 years of retirement service credit are eligible

for coverage on a partially contributory basis. For such future retirees, the State will pay 50% of the State Health Plan's total noncontributory premium. For employees hired before October 1, 2006, healthcare benefits are provided to retirees (at no charge to the retirees) who have at least five years of contributing retirement membership prior to disability or retirement. In addition, persons who became surviving spouses of retirees prior to October 1, 1986, receive the same coverage as retirees at the State's expense.

Contributions are determined as a percentage of covered monthly payroll. Annually, the monthly contribution rates to the Plan, which are intended to finance benefits and administrative expenses on a pay-as-you-go basis, are determined by the General Assembly in the Appropriations Bill. For the fiscal years ended June 30, 2013, 2012, and 2011, the School Board paid all annual required contributions to the Plan for postemployment healthcare benefits of $1,191,558, $1,140,484, and $1,150,470, respectively. These contributions represented 5.30%, 5.00%, and 4.90% of covered payroll, respectively.

Long-term Disability Benefits

Plan Description. Short-term and long-term disability benefits are provided through the Disability Income Plan of North Carolina (DIPNC), a cost-sharing, multiple-employer defined benefit plan. The DIPNC is administered by the Board of Trustees of the Teachers' and State Employees' Retirement System. Long-term disability benefits are payable as another postemployment benefit from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The Plan accumulates contributions from employers and any earnings on those contributions in the Disability Income Plan Trust Fund. The plan does not provide for automatic post-retirement benefit increases.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the DIPNC. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page http://www.ncosc.net/ and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

Funding Policy. An employee is eligible to receive long-term disability benefits provided the following requirements are met: (1) the employee has five or more years of contributing membership service in the Teachers' and State Employees' Retirement System of North Carolina, earned within 96 months prior to the end of the short-term disability period or cessation of salary continuation payments, whichever is later; (2) the employee must make application to receive long-term benefits within 180 days after the conclusion of the short-term disability period or after salary continuation payments cease or after monthly payments for Workers' Compensation cease (excluding monthly payments for permanent partial benefits), whichever is later; (3) the employee must be certified by the Medical Board to be mentally or physically disabled for the further performance of his/her usual occupation; (4) the disability must have been continuous, likely to be permanent, and incurred at the time of active employment; (5) the employee must not be eligible to receive an unreduced retirement benefit from the Retirement System; and (6) the employee must terminate employment as a permanent, full-time employee. An employee is eligible to receive an unreduced retirement benefit from the Retirement System after (1) reaching the age of 65 and completing five years of creditable service, or (2) reaching the age of 60 and completing 25 years of creditable service, or (3) completing 30 years of creditable service, at any age.

For members with five or more years of membership service as of July 31, 2007, the monthly long-term disability benefit is equal to 65% of one-twelfth of an employee's annual base rate of compensation last payable to the participant or beneficiary prior to the beginning of the short-term disability period, plus the like percentage of one twelfth of the annual longevity payment to which the participant or beneficiary would be eligible. The monthly benefits are subject to a maximum of $3,900 per month reduced by any primary Social Security disability benefits and by monthly payments for Workers' Compensation to which the participant or beneficiary may be entitled. The monthly benefit shall be further reduced by the amount of any monthly payments from the Department of Veterans Affairs, any other federal agency or any payments made under the provisions of G.S.127A-108, to which the participant or beneficiary may be entitled on account of the same disability. Provided in any event, the benefits payable shall be no less than $10 a month. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS. For members who obtain five years of membership service on or after August 1, 2007, the monthly long-term disability benefit is reduced by the primary Social Security retirement benefit to which the member might be entitled should the member become age 62 during the first 36 months. After 36 months of long-term disability, there will be no further payments from the DIPNC unless the member is approved for and is in receipt of primary Social Security disability benefits. It is payable so long as the member remains disabled and is in receipt of a primary Social Security disability benefit until eligible for an unreduced service retirement benefit. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS.

The Board's contributions are established in the Appropriations Bill by the General Assembly. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The contributions cannot be separated between the amounts that relate to other postemployment benefits and employment benefits for active employees. Those individuals who are receiving extended short-term disability benefit payments cannot be separated from the number of members currently eligible to receive disability benefits as an other postemployment benefit. For the fiscal years ended June 30, 2013, 2012, and 2011, the Board paid all annual required contributions to the DIPNC for disability benefits of $98,922, $118,610, and $122,091, respectively. These contributions represented 0.44%, 0.52%, and 0.52% of covered payroll, respectively.

2. Accounts Payable

Accounts payable as of June 30, 2013 are as follows:

	Vendors	Due to Other Governments	Total
Governmental activities:			
General Fund	$ 130,729	$ -	$ 130,729
Other governmental activities	990	13,485	14,475
Total governmental activities	$ 131,719	$ 13,485	$ 145,204

3. Unavailable Revenues

The balance in unavailable revenues at year-end is composed of the following elements:

Business-type activities:	
Prepayments of meals (School Food Service Fund)	$ 5,567

4. Risk Management

The Board is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Board participates in the North Carolina School Boards Trust (the Trust), a member funded risk management program administered by the North Carolina School Boards Association. Through the Trust, the Board maintains general liability and errors and omissions coverage of $1 million per claim. The Trust has an annual aggregate limit for both general liability and errors and omissions of $3,150,000 each. The Trust is reinsured through commercial companies for losses in excess of $150,000 per claim for errors and omissions and general liability coverage. Statutory workers' compensation coverage is purchased through a private insurer for employees to the extent they are paid from federal and local funds. Workers' compensation coverage is provided by the State of North Carolina through a self-insured fund, to the extent employees are paid from State funds. Business property insurance is purchased through a private insurer. The policy coverage insures the tangible property assets of the Board. Buildings and contents are insured on an agreed value basis. A limit of $5 million per occurrence is provided on flood and earthquake expense and a limit of $1 million per occurrence is provided on business interruption and extra expense. $1 million per occurrence is provided on increased cost of construction.

The Board also participates in the Teachers' and State Employees' Comprehensive Major Medical Plan, a self-funded risk financing pool of the State administered by Blue Cross and Blue Shield of North Carolina. Through the Plan, permanent full-time employees of the Board are eligible to receive health care benefits up to a $5 million lifetime limit. The Board pays the full cost of coverage for employees enrolled in the Comprehensive Major Medical Plan.

In accordance with G.S. 115C-442, the Board's employees who have custody of the Board's monies at any given time are performance bonded through a commercial surety bond. The finance officer is bonded for $50,000. The remaining employees that have access to funds are bonded under a blanket bond for $175,000.

The Board carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage in the prior year, and claims have not exceeded coverage in any of the past three fiscal years.

5. Long-Term Obligations

a. Installment Purchases

The Board is authorized to finance the purchase of school buses under G.S. 115C-528(a). Session law 2003-284, section 7.25 authorized the State Board of Education to allot monies for the payments on financing contracts entered into pursuant to G.S. 115C-528. The State has accepted the bid to purchase Thomas Built Buses through special third party financing arrangements. During the 2012-2013 fiscal year, the Board entered into such a financing contract for the purchase of school buses. The financing contract requires four equal principal-only payments of $82,713 with the first payment due within 10 days of receipt of the buses and the following 3 payments due on the next 3 immediately following November 15th dates.

The future minimum payments of the installment purchases as of June 30, 2013 are as follows:

Year Ending June 30:	Governmental Activities Principal
2014	$ 82,713
2015	82,713
	$ 165,426

b. Long-Term Obligation Activity

The following is a summary of changes in the Board's long-term obligations for the fiscal year ended June 30, 2013:

	July 1, 2012	Increases	Decreases	June 30, 2013	Current Portion
Governmental activities:					
Installment purchases	$ -	$ 330,854	$ 165,428	$ 165,426	$ 82,713
Compensated absences	2,242,137	1,560,570	1,317,911	2,484,796	861,160
Total governmental activities	$ 2,242,137	$ 1,891,424	$ 1,483,339	$ 2,650,222	$ 943,873
Business-type activities:					
Compensated absences	$ 43,349	$ 71,114	$ 44,402	$ 70,061	$ 27,178

Compensated absences related to governmental activities are typically liquidated by the General and other governmental funds.

C. Interfund Balances and Activity

Transfers to/from other Funds

Transfers to/from other funds during the year ended June 30, 2013 consisted of the following:

From the State Public School Fund to the School Food Service Fund for administrative costs	$ 82,169

D. Fund Balance

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation.

Total fund balance - General Fund	$ 4,219,038
Less:	
Inventories	(169,839)
Stabilization by State statute	(46,345)
Appropriated Fund Balance in 2013-2014 budget	(922,013)
Remaining fund balance	$ 3,080,841

NOTE 4 – OTHER SPECIAL REVENUE FUND – OTHER REVENUES

Other revenues for the fiscal year ended June 30, 2013 in the Other Special Revenue Fund consists of the following:

Contracted services	$	703,814
Medicaid reimbursement program		174,418
Other reimbursements		100,002
Indirect costs allocated		55,264
Private grants and programs		100,981
Other		54,987
Total other revenues	$	1,189,466

NOTE 5 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

Federal and State Assisted Programs

The Board has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.

NOTE 6 – CHANGE IN ACCOUNTING PRINCIPLES

The Board implemented Governmental Accounting Standards Board (GASB) Statement 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position,* and Statement 65, *Items Previously reported as Assets and Liabilities*, in the fiscal year ending June 30, 2013. In accordance with GASB Statement 63, the Statement of Net Assets has been replaced with the Statement of Net Position. Items on the Statement of Net Position are now classified into Assets, Liabilities, or Net Position.

MONTGOMERY COUNTY BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND
For the Fiscal Year Ended June 30, 2013

	Final Budget	Actual	Variance Positive (Negative)
Revenues:			
Montgomery County:			
County appropriation	$ 5,013,297	$ 5,877,697	$ 864,400
Timber receipts	-	76,034	76,034
Total Montgomery County	5,013,297	5,953,731	940,434
Other:			
Fines and forfeitures	230,000	184,529	(45,471)
Interest earned on investment	15,000	10,179	(4,821)
Refunds and reimbursements	-	291,513	291,513
Total other	245,000	486,221	241,221
Total revenues	5,258,297	6,439,952	1,181,655
Expenditures:			
Current:			
Instructional services:			
Regular instructional	-	1,426,605	-
Special populations	-	18,507	-
Alternative programs	-	37,349	-
School leadership	-	574,810	-
Co-curricular	-	197,810	-
School-based support	-	172,845	-
Total instructional services	4,618,550	2,427,926	2,190,624
System-wide support services:			
Support and development	-	32,513	-
Technology support	-	390,009	-
Operational support	-	2,282,167	-
Financial and human resource services	-	380,877	-
Accountability	-	3,148	-
System-wide pupil support	-	114,461	-
Policy, leadership and public relations	-	228,206	-
Total system-wide support services	3,927,675	3,431,381	496,294
Ancillary services:			
Nutrition	5,313	5,313	-
Total expenditures	8,551,538	5,864,620	2,686,918
Revenues over (under) expenditures	(3,293,241)	575,332	3,868,573
Fund balance appropriated	3,293,241	-	(3,293,241)
Net change in fund balance	$ -	575,332	$ 575,332
Fund balance:			
Beginning of year		3,715,961	
Decrease in reserve for inventories		(72,255)	
End of year		$ 4,219,038	

MONTGOMERY COUNTY BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
INDIVIDUAL SCHOOLS FUND
For the Fiscal Year Ended June 30, 2013

	Revenues	Expenditures	Net change in fund balance	Fund balances June 30, 2012	Fund balances June 30, 2013
West Montgomery High	$ 271,981	$ 276,776	$ (4,795)	$ 83,570	$ 78,775
East Montgomery High	272,002	257,245	14,757	62,651	77,408
West Middle	107,371	121,968	(14,597)	39,976	25,379
East Middle	92,868	85,669	7,199	36,459	43,658
Candor Elementary	34,970	32,172	2,798	14,810	17,608
Green Ridge Elementary	55,962	53,666	2,296	33,244	35,540
Mt. Gilead Elementary	40,540	46,690	(6,150)	22,240	16,090
Page Street Elementary	53,189	55,762	(2,573)	17,716	15,143
Star-Biscoe Elementary	57,214	60,030	(2,816)	48,116	45,300
Troy Elementary	43,972	41,964	2,008	15,905	17,913
Totals	$ 1,030,069	$ 1,031,942	$ (1,873)	$ 374,687	$ 372,814

MONTGOMERY COUNTY BOARD OF EDUCATION
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
CAPITAL OUTLAY FUND
For the Fiscal Year Ended June 30, 2013

	Final Budget	Actual	Variance Positive (Negative)
Revenues:			
State of North Carolina:			
State appropriations - buses	$ 165,428	$ 165,428	$ -
Other:			
Interest earned on investments	-	1,873	1,873
Miscellaneous	-	19,357	19,357
Total other	-	21,230	21,230
Total revenues	165,428	186,658	21,230
Expenditures:			
Debt service:			
Principal retirement	165,428	165,428	-
Capital outlay:			
Buildings and improvements	5,660	5,660	-
Vehicles	18,548	348,402	(329,854)
Total capital outlay	24,208	354,062	(329,854)
Total expenditures	189,636	519,490	(329,854)
Revenues under expenditures	(24,208)	(332,832)	(308,624)
Other financing sources:			
Installment purchase obligations issued	-	330,854	330,854
Fund balance appropriated	24,208	-	(24,208)
Net change in fund balance	$ -	(1,978)	$ (1,978)
Fund balance:			
Beginning of year		536,823	
End of year		$ 534,845	

MONTGOMERY COUNTY BOARD OF EDUCATION
SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP)
SCHOOL FOOD SERVICE FUND
For the Fiscal Year Ended June 30, 2013

	Final Budget	Actual	Variance Positive (Negative)
Operating revenues - food sales	$ 619,500	$ 603,287	$ (16,213)
Operating expenditures:			
Business support services:			
Purchase of food	-	1,103,286	-
Donated commodities	-	141,056	-
Salaries and benefits	-	1,432,703	-
Indirect costs	-	200,763	-
Materials and supplies	-	117,808	-
Repairs and maintenance	-	14,311	-
Contracted services	-	24,830	-
Other	-	6,065	-
Capital outlay	-	5,931	-
Total operating expenditures	3,282,859	3,046,753	236,106
Operating loss	(2,663,359)	(2,443,466)	219,893
Nonoperating revenues:			
Federal reimbursements and grants	2,181,268	2,132,682	(48,586)
Federal commodities	132,277	141,056	8,779
State reimbursements	11,000	11,325	325
Indirect costs not paid	250,000	200,258	(49,742)
Interest earned	300	194	(106)
Other	4,100	702	(3,398)
Total nonoperating revenues	2,578,945	2,486,217	(92,728)
Excess (deficiency) of revenues over expenditures before other financing sources	(84,414)	42,751	127,165
Other financing sources:			
Transfers from other funds	84,414	82,169	(2,245)
Net change in fund balance	$ -	124,920	$ 124,920
Reconciliation of modified accrual to full accrual basis:			
Reconciling items:			
Depreciation		(50,063)	
Equipment purchases		5,931	
Increase in compensated absences payable		(26,712)	
Decrease in inventories		(2,585)	
Change in net position (full accrual)		$ 51,491	



Statistical Section

STATISTICAL SECTION
(Unaudited)

The Statistical Section of the District's Comprehensive Annual Financial Report (CAFR) presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information say about the District's overall financial outlook.

Sections

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and operations have changed over time.

Revenue Capacity

Since the District's local revenues are primarily provided by Montgomery County, these schedules on the county's revenue sources are relevant to an understanding of Montgomery County's most significant local revenue source, the property tax.

Debt Capacity

Since the District has no tax-levying or debt-issuing authority, the County of Montgomery provides significant funding to the school system. Selected fiscal data from the County of Montgomery has been included to help the reader better understand the school system and its financial operations.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place. County information is included.

Operating Information

These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.


THE GREAT SEAL OF MONTGOMERY COUNTY
1779
NORTH CAROLINA

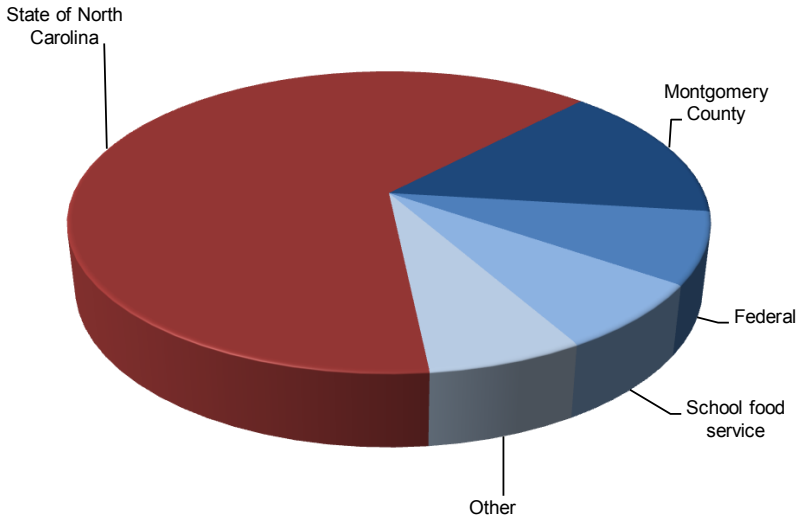
MONTGOMERY COUNTY BOARD OF EDUCATION

Financial Perspective

Governmental and Business-type Activities

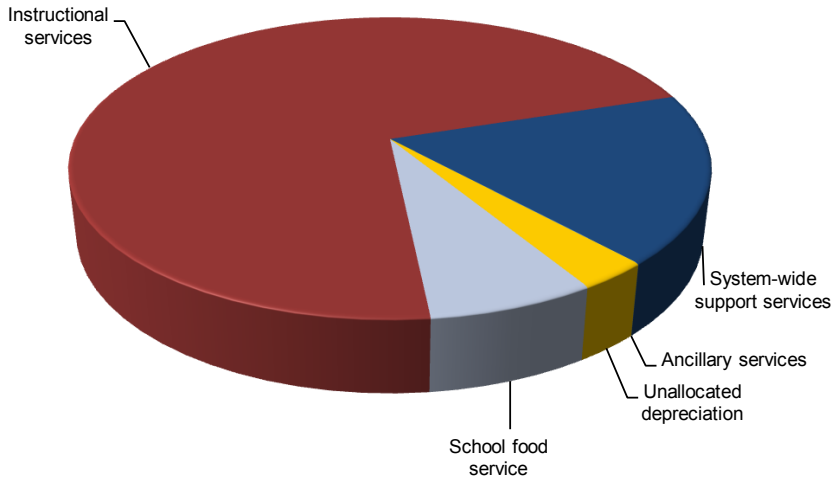
For Year Ended June 30, 2013

Revenue Sources



State of North Carolina	$	25,793,077
Montgomery County		5,953,731
Federal		3,081,531
School food service		2,889,246
Other		2,671,195
Total revenue sources	$	40,388,780

Expenses



Instructional services	$	29,375,963
System-wide support services		7,433,360
Ancillary services		7,748
Unallocated depreciation		1,242,733
School food service		2,919,924
Total expenses	$	40,979,728

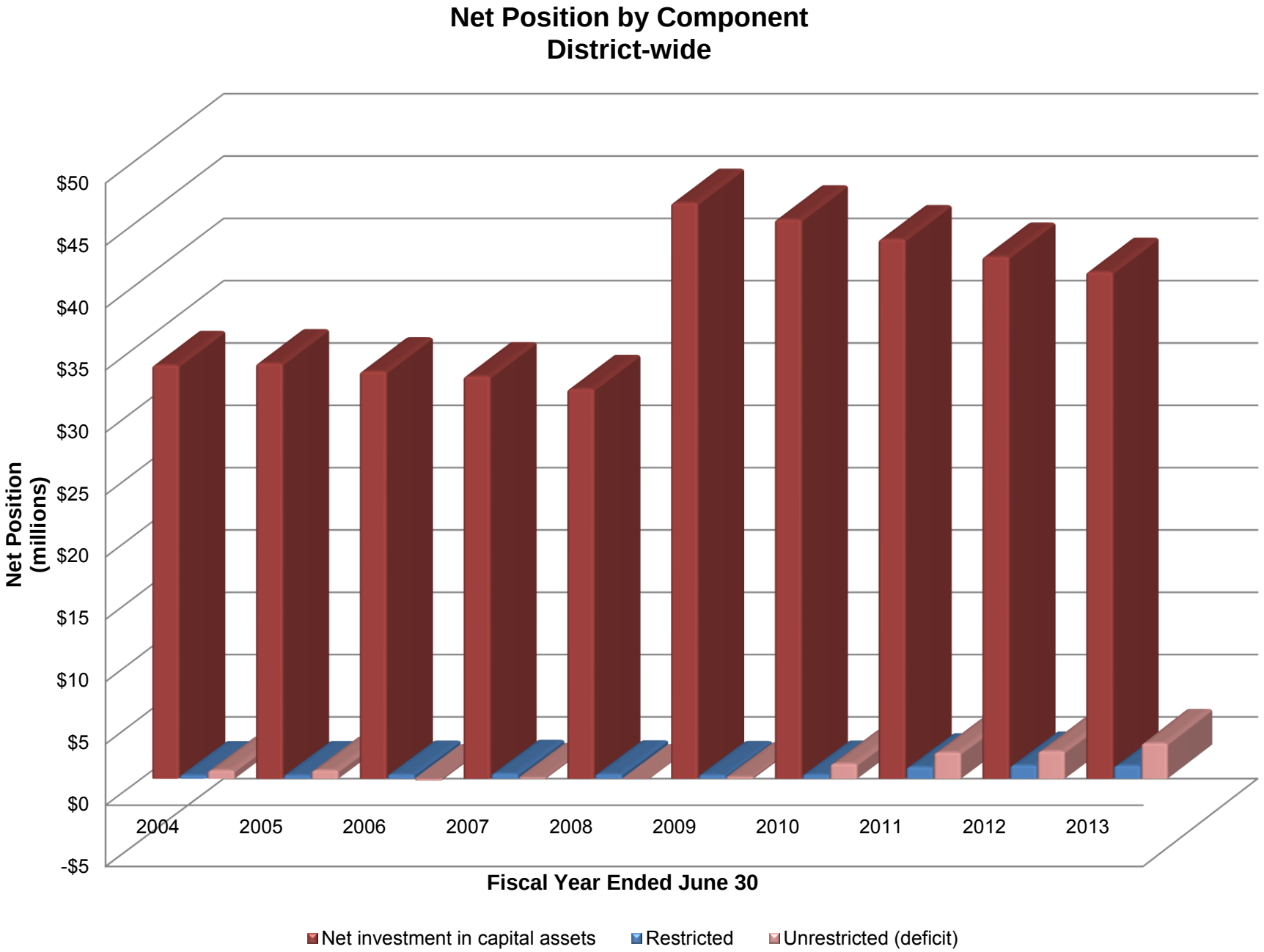
MONTGOMERY COUNTY BOARD OF EDUCATION

Net Position by Component

Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities:										
Net investment in capital assets	$ 32,946,037	$ 33,140,857	$ 32,445,538	$ 32,061,829	$ 31,070,129	$ 45,827,826	$ 44,521,519	$ 42,993,751	$ 41,653,655	$ 40,482,359
Restricted	310,352	317,729	359,366	428,786	385,997	321,480	361,759	978,669	1,114,305	1,088,083
Unrestricted (deficit)	512,699	384,569	(445,860)	(63,506)	(148,413)	92,647	1,032,646	1,764,084	1,725,117	2,280,196
	$ 33,769,088	$ 33,843,155	$ 32,359,044	$ 32,427,109	$ 31,307,713	$ 46,241,953	$ 45,915,924	$ 45,736,504	$ 44,493,077	$ 43,850,638
Business-type activities:										
Invested in capital assets	$ 309,947	$ 257,232	$ 300,034	$ 294,304	$ 270,130	$ 445,417	$ 420,707	$ 357,661	$ 297,023	$ 252,891
Unrestricted	195,551	326,046	214,973	207,537	138,245	109,589	218,370	401,947	547,833	643,456
	$ 505,498	$ 583,278	$ 515,007	$ 501,841	$ 408,375	$ 555,006	$ 639,077	$ 759,608	$ 844,856	$ 896,347
District-wide:										
Net investment in capital assets	$ 33,255,984	$ 33,398,089	$ 32,745,572	$ 32,356,133	$ 31,340,259	$ 46,273,243	$ 44,942,226	$ 43,351,412	$ 41,950,678	$ 40,735,250
Restricted	310,352	317,729	359,366	428,786	385,997	321,480	361,759	978,669	1,114,305	1,088,083
Unrestricted (deficit)	708,250	710,615	(230,887)	144,031	(10,168)	202,236	1,251,016	2,166,031	2,272,950	2,923,652
	$ 34,274,586	$ 34,426,433	$ 32,874,051	$ 32,928,950	$ 31,716,088	$ 46,796,959	$ 46,555,001	$ 46,496,112	$ 45,337,933	$ 44,746,985

Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.


Net Position by Component
District-wide
$50
$45
$40
$35
$30
$25
$20
$15
$10
$5
$0
-$5
Net Position (millions)
2004
2005
2006
2007
2008
2009
2010
2011
2012
2013
Fiscal Year Ended June 30
Net investment in capital assets
Restricted
Unrestricted (deficit)

MONTGOMERY COUNTY BOARD OF EDUCATION
Changes in Net Position
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Expenses										
Governmental activities:										
Instructional services	$ 24,840,040	$ 27,102,805	$ 27,894,301	$ 29,316,425	$ 33,124,979	$ 33,171,623	$ 32,241,425	$ 29,734,216	$ 29,389,524	$ 29,375,963
System-wide support services	7,844,211	8,975,553	9,701,543	11,603,266	7,717,982	7,842,754	7,654,533	6,723,474	6,782,926	7,433,360
Ancillary services	-	-	-	-	1,628	23	69,603	3,626	-	7,748
Payments to other governments	-	74,443	1,203	-	(24,906)	14,353	-	-	-	-
Interest on long-term debt	14,030	9,353	12,363	10,679	7,927	5,525	2,954	1,148	-	-
Unallocated depreciation expense	1,016,364	1,030,795	1,072,760	1,074,827	1,085,362	1,255,578	1,371,938	1,373,631	1,243,575	1,242,733
Total governmental activities expenses	33,714,645	37,192,949	38,682,170	42,005,197	41,912,972	42,289,856	41,340,453	37,836,095	37,416,025	38,059,804
Business-type activities:										
School food service	2,478,722	2,581,823	2,811,431	2,874,941	3,016,575	3,142,514	2,767,689	2,777,750	2,921,171	2,919,924
Total district-wide expenses	$ 36,193,367	$ 39,774,772	$ 41,493,601	$ 44,880,138	$ 44,929,547	$ 45,432,370	$ 44,108,142	$ 40,613,845	$ 40,337,196	$ 40,979,728
Program Revenues										
Governmental activities:										
Charges for services:										
Co-curricular services	$ 911,179	$ 971,290	$ 989,481	$ 1,170,419	$ 1,178,114	$ 891,050	$ 1,057,212	$ 1,049,086	$ 1,089,641	$ 1,030,069
Other	27,295	-	-	-	-	-	-	-	15,025	16,579
Operating grants and contributions	25,118,837	28,201,251	28,325,719	30,539,517	31,076,875	31,544,450	32,160,088	29,433,994	28,694,384	27,933,014
Capital grants and contributions	404,107	953,101	659,676	1,649,549	213,756	16,038,728	194,711	-	-	165,428
Total governmental activities program revenues	26,461,418	30,125,642	29,974,876	33,359,485	32,468,745	48,474,228	33,412,011	30,483,080	29,799,050	29,145,090
Business-type activities:										
Charges for services:										
Student meal services	807,097	858,734	774,780	892,578	874,566	846,616	711,791	640,632	621,453	603,287
Operating grants and contributions	1,687,792	1,764,096	1,816,865	1,856,118	1,951,489	2,040,734	1,952,400	2,175,623	2,290,673	2,285,063
Capital grants and contributions	22,176	21,890	81,161	39,000	-	223,468	42,513	-	-	-
Total business-type activities program revenues	2,517,065	2,644,720	2,672,806	2,787,696	2,826,055	3,110,818	2,706,704	2,816,255	2,912,126	2,888,350
Total district-wide program revenues	$ 28,978,483	$ 32,770,362	$ 32,647,682	$ 36,147,181	$ 35,294,800	$ 51,585,046	$ 36,118,715	$ 33,299,335	$ 32,711,176	$ 32,033,440
Net (Expense) Revenue										
Governmental activities	$ (7,253,227)	$ (7,067,307)	$ (8,707,294)	$ (8,645,712)	$ (9,444,227)	$ 6,184,372	$ (7,928,442)	$ (7,353,015)	$ (7,616,975)	$ (8,914,714)
Business-type activities	38,343	62,897	(138,625)	(87,245)	(190,520)	(31,696)	(60,985)	38,505	(9,045)	(31,574)
Total district-wide net (expense) revenue	$ (7,214,884)	$ (7,004,410)	$ (8,845,919)	$ (8,732,957)	$ (9,634,747)	$ 6,152,676	$ (7,989,427)	$ (7,314,510)	$ (7,626,020)	$ (8,946,288)

MONTGOMERY COUNTY BOARD OF EDUCATION

Changes in Net Position (continued)
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Revenues and Other Changes in Net Position										
Governmental activities:										
Unrestricted county appropriations - operating	$ 4,873,918	$ 5,043,009	$ 5,399,057	$ 5,860,789	$ 6,034,914	$ 6,322,066	$ 5,627,501	$ 5,000,606	$ 4,803,174	$ 5,953,731
Unrestricted county appropriations - capital	562,082	678,280	491,787	1,104,470	478,950	505,417	-	-	-	-
Unrestricted State appropriations - operating	634,502	709,326	946,199	1,222,055	1,284,753	1,298,696	1,301,732	1,462,043	1,374,852	1,855,381
Unrestricted State appropriations - capital	-	-	-	-	-	-	189,352	180,598	-	-
Unrestricted Federal appropriations - capital	144,059	-	-	-	-	-	-	-	-	-
Investment earnings, unrestricted	43,930	45,376	44,941	33,229	31,684	29,437	32,270	26,148	18,683	12,052
Miscellaneous, unrestricted	549,966	720,541	410,483	566,308	590,660	772,071	596,325	585,918	260,204	533,280
Transfers	-	(55,158)	(69,284)	(73,074)	(96,130)	(177,819)	(144,767)	(81,718)	(83,365)	(82,169)
Total governmental activities	6,808,457	7,141,374	7,223,183	8,713,777	8,324,831	8,749,868	7,602,413	7,173,595	6,373,548	8,272,275
Business-type activities:										
Investment earnings, unrestricted	362	536	1,070	1,005	924	508	289	308	318	194
Miscellaneous, unrestricted	-	-	-	-	-	-	-	-	10,610	702
Transfers	-	55,158	69,284	73,074	96,130	177,819	144,767	81,718	83,365	82,169
Total business-type activities	362	55,694	70,354	74,079	97,054	178,327	145,056	82,026	94,293	83,065
Total district-wide	$ 6,808,819	$ 7,197,068	$ 7,293,537	$ 8,787,856	$ 8,421,885	$ 8,928,195	$ 7,747,469	$ 7,255,621	$ 6,467,841	$ 8,355,340
Change in Net Position										
Governmental activities	$ (444,770)	$ 74,067	$ (1,484,111)	$ 68,065	$ (1,119,396)	$ 14,934,240	$ (326,029)	$ (179,420)	$ (1,243,427)	$ (642,439)
Business-type activities	38,705	118,591	(68,271)	(13,166)	(93,466)	146,631	84,071	120,531	85,248	51,491
Total district-wide change in net position	$ (406,065)	$ 192,658	$ (1,552,382)	$ 54,899	$ (1,212,862)	$ 15,080,871	$ (241,958)	$ (58,889)	$ (1,158,179)	$ (590,948)

Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

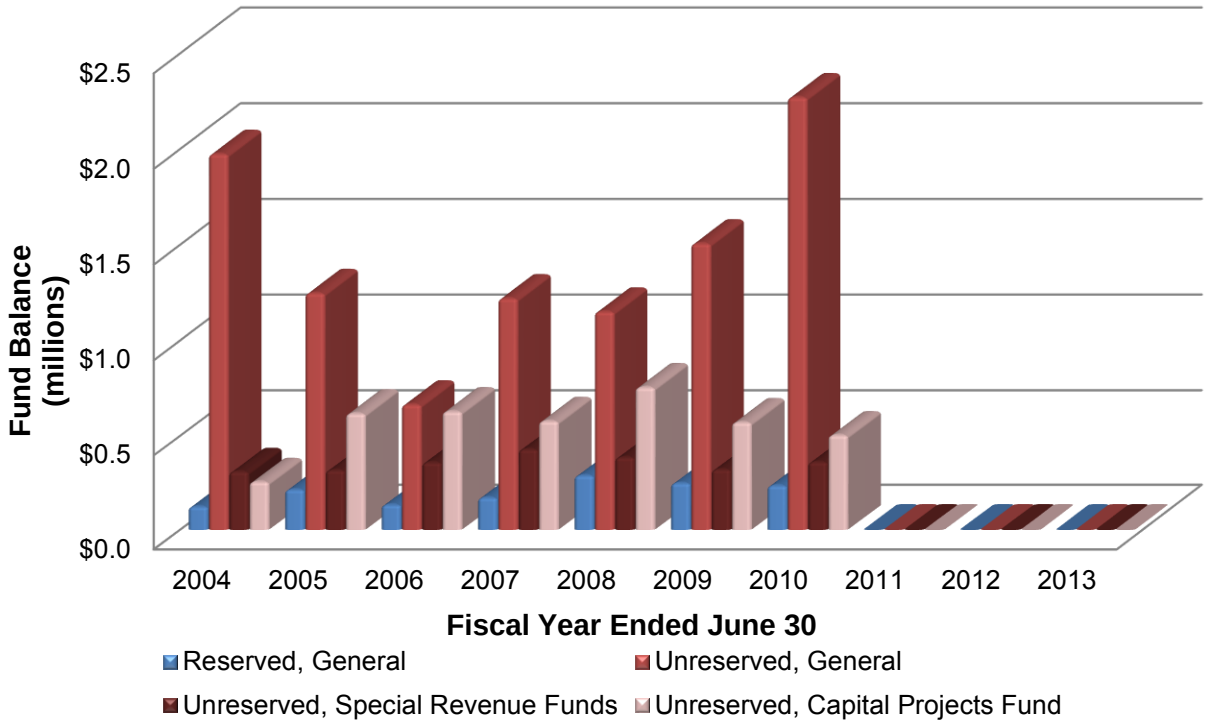
MONTGOMERY COUNTY BOARD OF EDUCATION
Governmental Funds
Fund Balances
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Fund:										
Reserved	$ 124,804	$ 214,932	$ 134,280	$ 172,295	$ 289,953	$ 249,430	$ 236,600	$ -	$ -	$ -
Unreserved	1,975,385	1,248,435	666,208	1,220,809	1,151,679	1,507,673	2,271,411	-	-	-
Nonspendable	-	-	-	-	-	-	-	201,210	242,094	169,839
Restricted	-	-	-	-	-	-	-	71,865	180,626	46,345
Assigned	-	-	-	-	-	-	-	3,714,507	3,293,241	922,013
Unassigned	-	-	-	-	-	-	-	-	-	3,080,841
Total General Fund	$ 2,100,189	$ 1,463,367	$ 800,488	$ 1,393,104	$ 1,441,632	$ 1,757,103	$ 2,508,011	$ 3,987,582	$ 3,715,961	$ 4,219,038
All other governmental funds:										
Reserved	$ 19,389	$ 35,716	$ -	$ 44,543	$ -	$ -	$ -	$ -	$ -	$ -
Unreserved, reported in:		-								
Special Revenue Funds	310,352	317,729	359,366	428,786	385,997	321,480	361,759	-	-	-
Capital Projects Fund	256,771	619,853	630,171	579,762	756,237	573,271	504,665	-	-	-
Restricted	-	-	-	-	-	-	-	906,804	933,679	1,041,738
Assigned, reported in:										
Other Special Revenue Fund	-	-	-	-	-	-	-	-	431,919	592,299
Total all other governmental funds	$ 586,512	$ 973,298	$ 989,537	$ 1,053,091	$ 1,142,234	$ 894,751	$ 866,424	$ 906,804	$ 1,365,598	$ 1,634,037

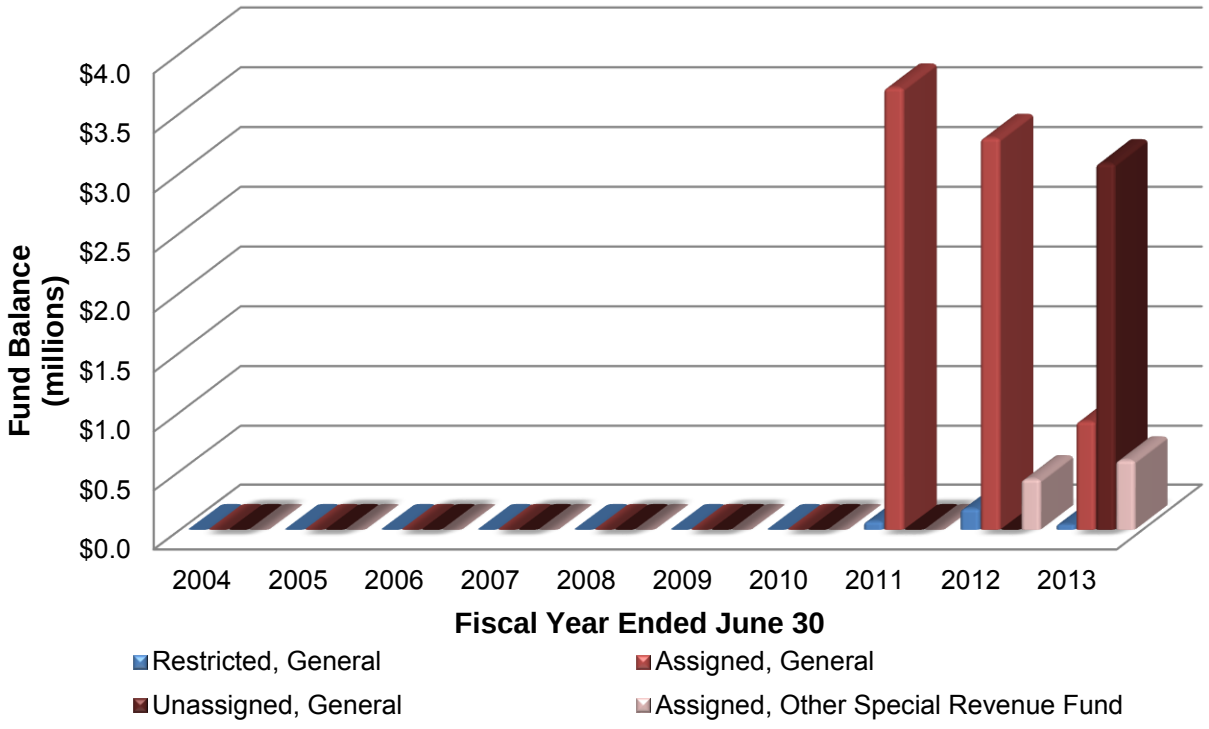
Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: Fund balances for 2010 and before are not comparable to 2011 (and after) fund balances due to the implementation of GASB 54 for the year ended June 30, 2011. The standard replaces the previous reserved and unreserved fund balance categories with the following five fund balance classifications: nonspendable, restricted, committed, assigned, and unassigned fund balance.

Governmental Funds
Fund Balances - Before GASB 54 Implementation



Governmental Funds
Fund Balances - After GASB 54 Implementation



MONTGOMERY COUNTY BOARD OF EDUCATION
Governmental Funds
Changes in Fund Balances
Last Ten Fiscal Years

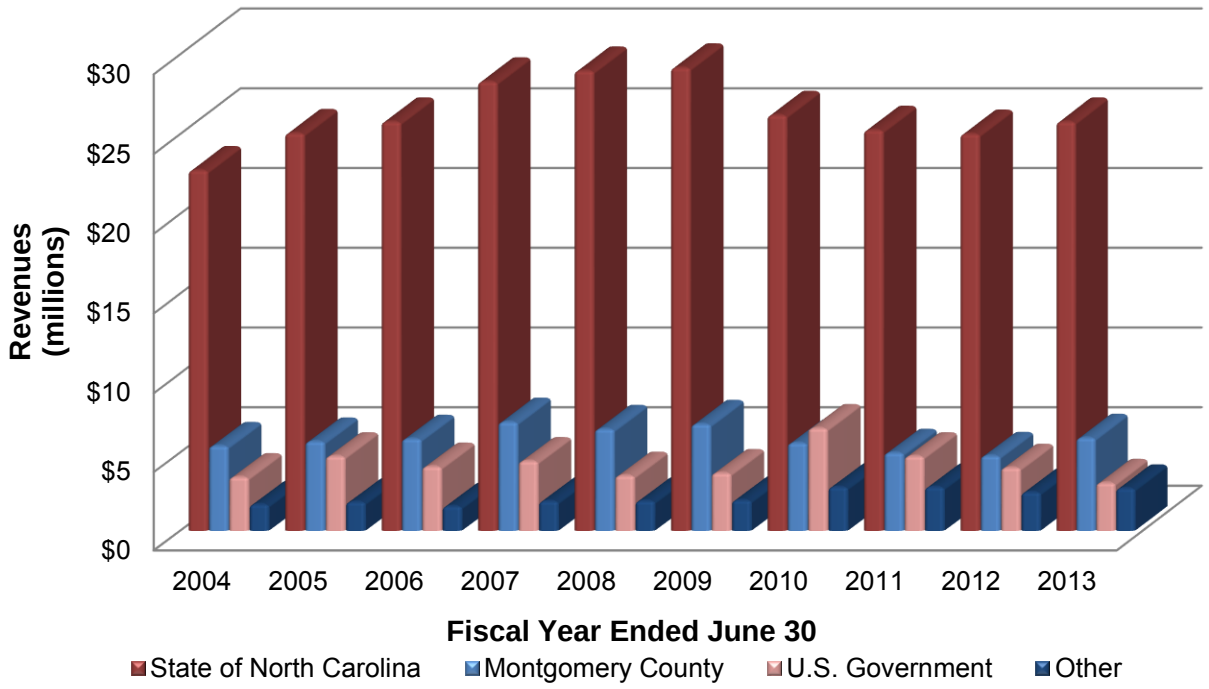
Year Ended June 30	2004	2005	2006	2007	2008
Revenues					
State of North Carolina	$ 22,744,475	$ 25,071,720	$ 25,792,428	$ 28,306,558	$ 28,986,095
Montgomery County	5,436,000	5,721,289	5,890,844	6,965,259	6,513,864
U.S. Government	3,444,588	4,782,317	4,116,875	4,469,050	3,541,046
Other	1,696,731	1,856,463	1,578,681	1,905,228	1,921,427
Total revenues	33,321,794	37,431,789	37,378,828	41,646,095	40,962,432
Expenditures					
Instructional services	24,638,674	27,199,644	27,789,092	29,165,797	32,907,671
System-wide support services	7,182,236	8,663,076	9,154,454	9,670,322	7,277,894
Ancillary services	-	-	-	-	1,628
Non-programmed charges	51,919	134,056	47,688	52,939	47,820
Debt service	194,446	701,468	518,227	295,126	218,732
Capital outlay	883,739	1,870,090	531,844	2,289,023	376,976
Total expenditures	32,951,014	38,568,334	38,041,305	41,473,207	40,830,721
Revenues over (under) expenditures	370,780	(1,136,545)	(662,477)	172,888	131,711
Other financing sources (uses)					
Transfers to other funds	-	(55,158)	(69,284)	(73,074)	(96,130)
Installment purchase obligations	245,257	884,208	122,225	524,094	-
Total other financing sources (uses)	245,257	829,050	52,941	451,020	(96,130)
Net change in fund balances	$ 616,037	$ (307,495)	$ (609,536)	$ 623,908	$ 35,581
Ratio of debt service expenditures to total non-capital expenditures	0.61%	1.95%	1.40%	0.76%	0.54%

Year Ended June 30	2009	2010	2011	2012	2013
Revenues					
State of North Carolina	$ 29,182,163	$ 26,205,691	$ 25,267,759	$ 25,028,311	$ 25,793,077
Montgomery County	6,827,483	5,627,501	5,000,606	4,803,174	5,953,731
U.S. Government	3,708,444	6,566,412	4,780,559	4,046,162	3,081,531
Other	1,966,686	2,809,563	2,809,688	2,475,096	2,726,986
Total revenues	41,684,776	41,209,167	37,858,612	36,352,743	37,555,325
Expenditures					
Instructional services	33,261,224	32,451,417	29,592,973	29,315,871	29,181,309
System-wide support services	7,035,919	7,372,145	6,361,283	6,706,894	7,196,406
Ancillary services	23	69,603	3,626	-	7,748
Non-programmed charges	87,214	244,687	119,471	96,574	55,286
Debt service	196,922	41,812	20,247	-	165,428
Capital outlay	771,461	235,287	157,350	3,750	354,062
Total expenditures	41,352,763	40,414,951	36,254,950	36,123,089	36,960,239
Revenues over (under) expenditures	332,013	794,216	1,603,662	229,654	595,086
Other financing sources (uses)					
Transfers to other funds	(177,819)	(144,767)	(81,718)	(83,365)	(82,169)
Installment purchase obligations	-	-	-	-	330,854
Total other financing sources (uses)	(177,819)	(144,767)	(81,718)	(83,365)	248,685
Net change in fund balances	$ 154,194	$ 649,449	$ 1,521,944	$ 146,289	$ 843,771
Ratio of debt service expenditures to total non-capital expenditures	0.49%	0.10%	0.06%	-	0.45%

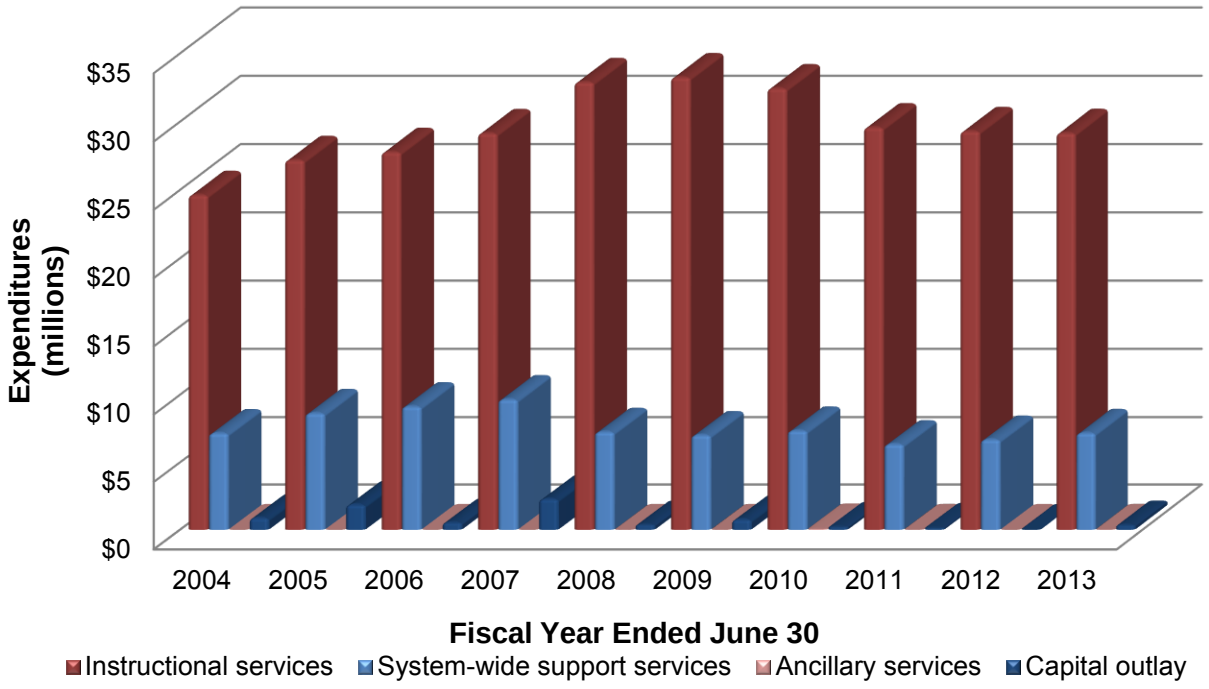
Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: Expenditures for 2007 and before are not comparable to 2008 (and after) expenditures due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

Governmental Funds
Revenues by Source



Governmental Funds
Expenditures by Function



MONTGOMERY COUNTY BOARD OF EDUCATION

Operational Expenditures Per Pupil
Expenditures by Function
Last Ten Fiscal Years

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	2004	2005	2006	2007	2008
Average Daily Membership	4,423	4,459	4,477	4,460	4,426
Instructional	$ 5,571	$ 6,100	$ 6,207	$ 6,539	$ 7,435
System-wide support	1,624	1,943	2,045	2,168	1,644
Ancillary	-	-	-	-	-
Total expenditures per pupil	$ 7,195	$ 8,043	$ 8,252	$ 8,707	$ 9,079

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	2009	2010	2011	2012	2013
Average Daily Membership	4,330	4,221	4,104	4,137	4,131
Instructional	$ 7,682	$ 7,688	$ 7,211	$ 7,086	$ 7,064
System-wide support	1,625	1,747	1,550	1,621	1,742
Ancillary	-	16	1	-	2
Total expenditures per pupil	$ 9,307	$ 9,451	$ 8,762	$ 8,707	$ 8,808

EXPRESSED IN CONSTANT DOLLARS

Year Ended June 30	2004	2005	2006	2007	2008
Instructional	$ 2,937	$ 3,136	$ 3,059	$ 3,138	$ 3,398
System-wide support	856	999	1,008	1,041	751
Ancillary	-	-	-	-	-
Total expenditures per pupil	$ 3,793	$ 4,135	$ 4,067	$ 4,179	$ 4,149

EXPRESSED IN CONSTANT DOLLARS

Year Ended June 30	2009	2010	2011	2012	2013
Instructional	$ 3,562	$ 3,527	$ 3,195	$ 3,088	$ 3,025
System-wide support	753	802	687	706	746
Ancillary	-	7	-	-	1
Total expenditures per pupil	$ 4,315	$ 4,336	$ 3,882	$ 3,794	$ 3,772

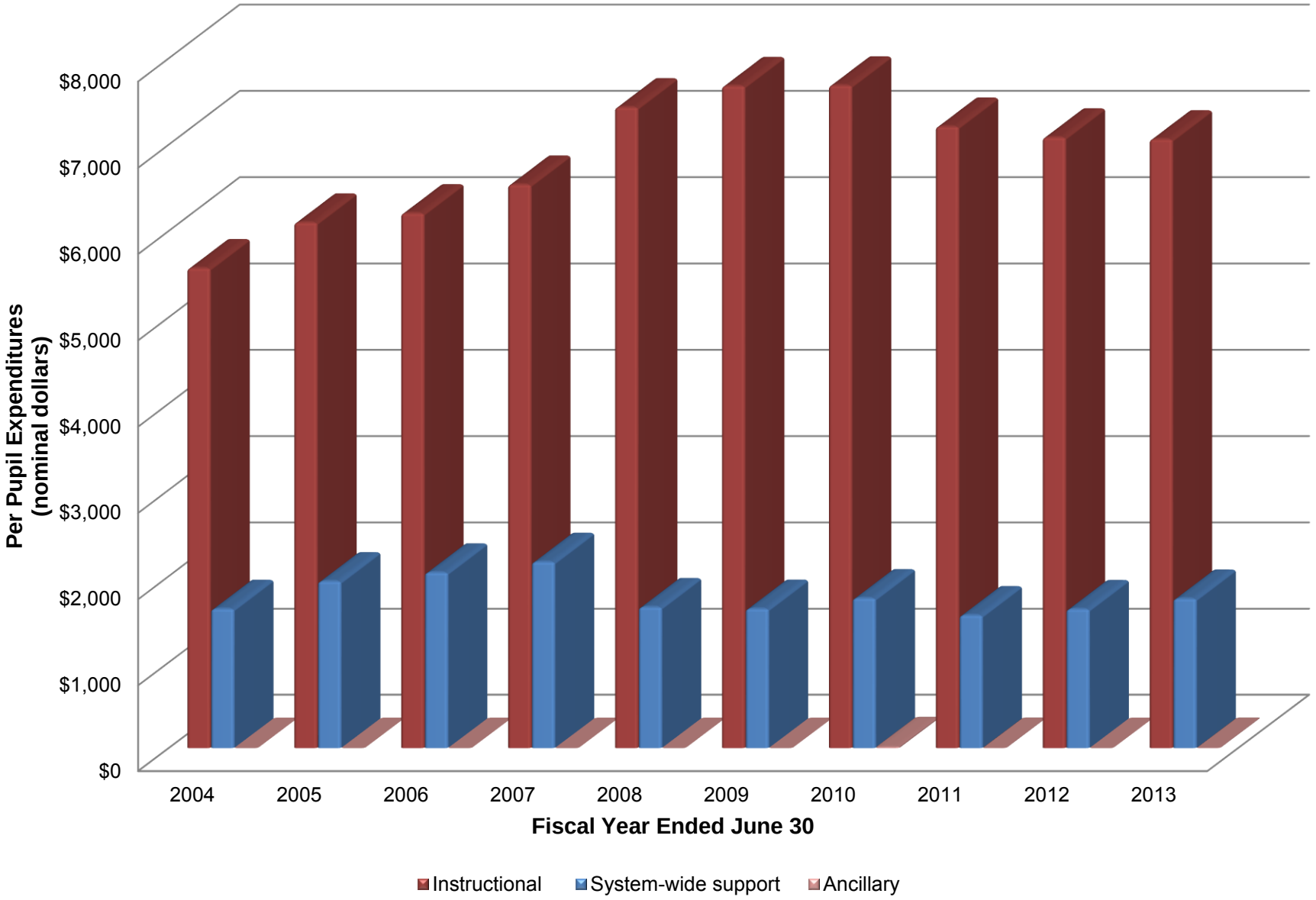
Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: The above operational expenditures per pupil include all governmental funds.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984=100).

Note: Expenditures for 2007 and before are not comparable to 2008 (and after) expenditures due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

Operational Expenditures Per Pupil
Expenditures by Function



MONTGOMERY COUNTY BOARD OF EDUCATION

Proprietary Fund - Food Services Operations
Revenues by Source
Last Ten Fiscal Years

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	2004	2005	2006	2007	2008
Food sales	$ 807,097	$ 858,734	$ 774,780	$ 892,578	$ 874,566
Federal reimbursements	1,393,272	1,510,661	1,570,396	1,612,265	1,616,499
Federal commodities	120,073	109,731	120,815	131,947	136,604
Other	174,809	144,240	126,724	112,911	199,310
Total revenues	$ 2,495,251	$ 2,623,366	$ 2,592,715	$ 2,749,701	$ 2,826,979

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	2009	2010	2011	2012	2013
Food sales	$ 846,616	$ 711,791	$ 640,632	$ 621,453	$ 603,287
Federal reimbursements	1,696,610	1,811,069	1,990,796	2,138,828	2,132,682
Federal commodities	135,743	135,775	175,301	141,435	141,056
Other	208,889	255,760	244,621	251,017	212,479
Total revenues	$ 2,887,858	$ 2,914,395	$ 3,051,350	$ 3,152,733	$ 3,089,504

EXPRESSED IN CONSTANT DOLLARS

Year Ended June 30	2004	2005	2006	2007	2008
Food sales	$ 425,460	$ 441,508	$ 381,853	$ 428,399	$ 399,683
Federal reimbursements	734,461	776,689	773,975	773,818	738,751
Federal commodities	63,296	56,417	59,544	63,329	62,429
Other	92,150	74,159	62,456	54,192	91,086
Total revenues	$ 1,315,367	$ 1,348,773	$ 1,277,828	$ 1,319,738	$ 1,291,949

EXPRESSED IN CONSTANT DOLLARS

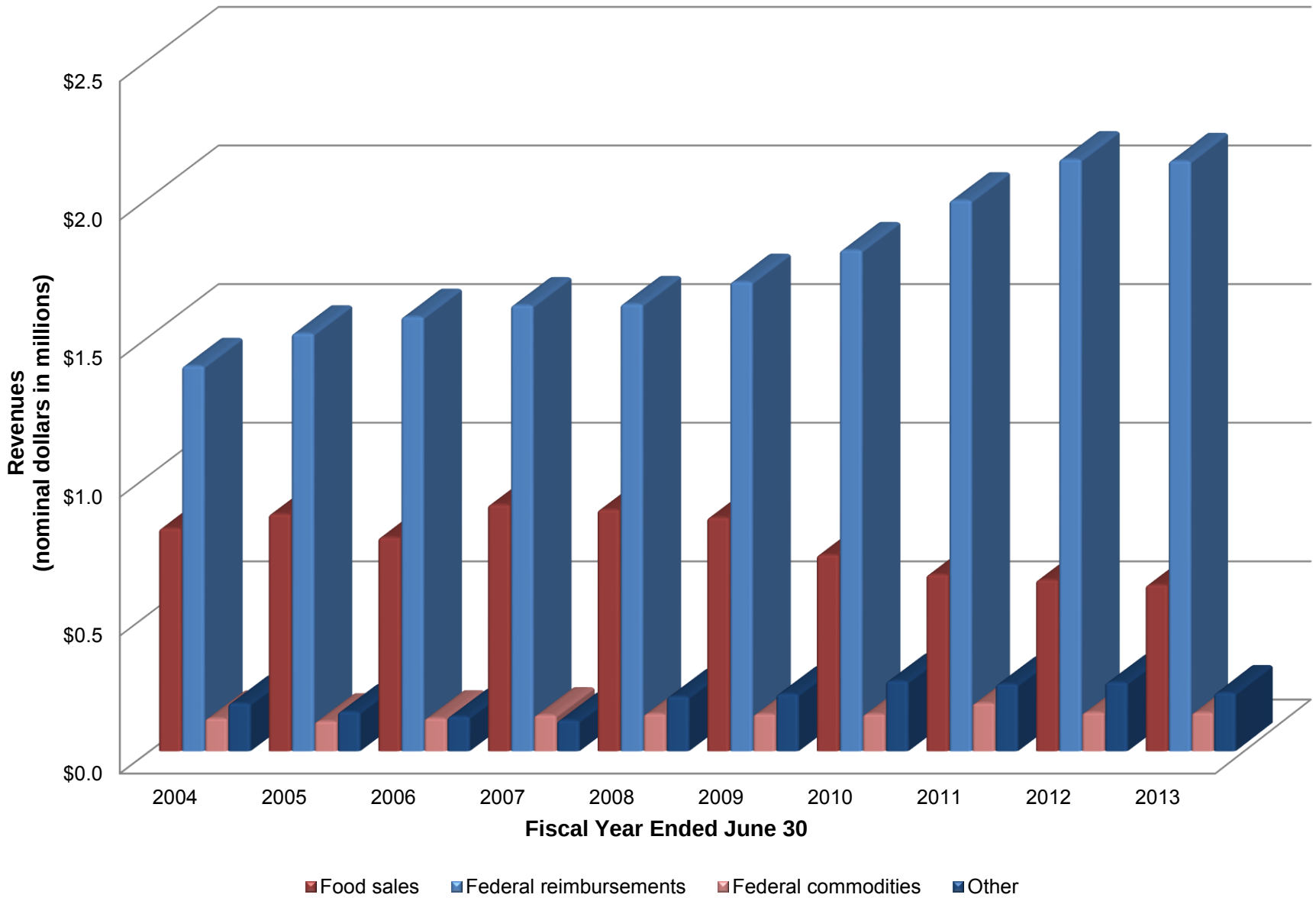
Year Ended June 30	2009	2010	2011	2012	2013
Food sales	$ 392,510	$ 326,562	$ 283,815	$ 270,812	$ 258,363
Federal reimbursements	786,586	830,899	881,968	932,041	913,339
Federal commodities	62,933	62,292	77,662	61,633	60,408
Other	96,846	117,340	108,373	109,386	90,996
Total revenues	$ 1,338,875	$ 1,337,093	$ 1,351,818	$ 1,373,872	$ 1,323,106

Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: Other revenue includes interest earned, State reimbursements, indirect costs not paid, and other revenues.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

Proprietary Fund - Food Service Operations
Revenues by Source



MONTGOMERY COUNTY BOARD OF EDUCATION

Proprietary Fund - Food Services Operations
Expenses by Category
Last Ten Fiscal Years

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	2004	2005	2006	2007	2008
Purchase of food	$ 675,348	$ 754,776	$ 761,912	$ 826,206	$ 910,984
Donated commodities	120,073	109,731	120,815	131,947	136,604
Salaries and benefits	1,380,336	1,379,506	1,564,833	1,575,494	1,601,722
Other	302,965	337,810	363,871	341,294	367,265
Total expenses	$ 2,478,722	$ 2,581,823	$ 2,811,431	$ 2,874,941	$ 3,016,575

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	2009	2010	2011	2012	2013
Purchase of food	$ 890,076	$ 842,075	$ 914,506	$ 1,110,686	$ 1,105,871
Donated commodities	135,743	135,775	175,301	141,435	141,056
Salaries and benefits	1,726,444	1,585,533	1,466,704	1,436,553	1,459,415
Other	390,251	454,221	456,026	462,176	413,840
Total expenses	$ 3,142,514	$ 3,017,604	$ 3,012,537	$ 3,150,850	$ 3,120,182

EXPRESSED IN CONSTANT DOLLARS

Year Ended June 30	2004	2005	2006	2007	2008
Purchase of food	$ 356,008	$ 388,060	$ 375,511	$ 396,543	$ 416,326
Donated commodities	63,296	56,417	59,544	63,329	62,429
Salaries and benefits	727,642	709,258	771,234	756,169	731,998
Other	159,707	173,681	179,335	163,806	167,843
Total expenses	$ 1,306,653	$ 1,327,416	$ 1,385,624	$ 1,379,847	$ 1,378,596

EXPRESSED IN CONSTANT DOLLARS

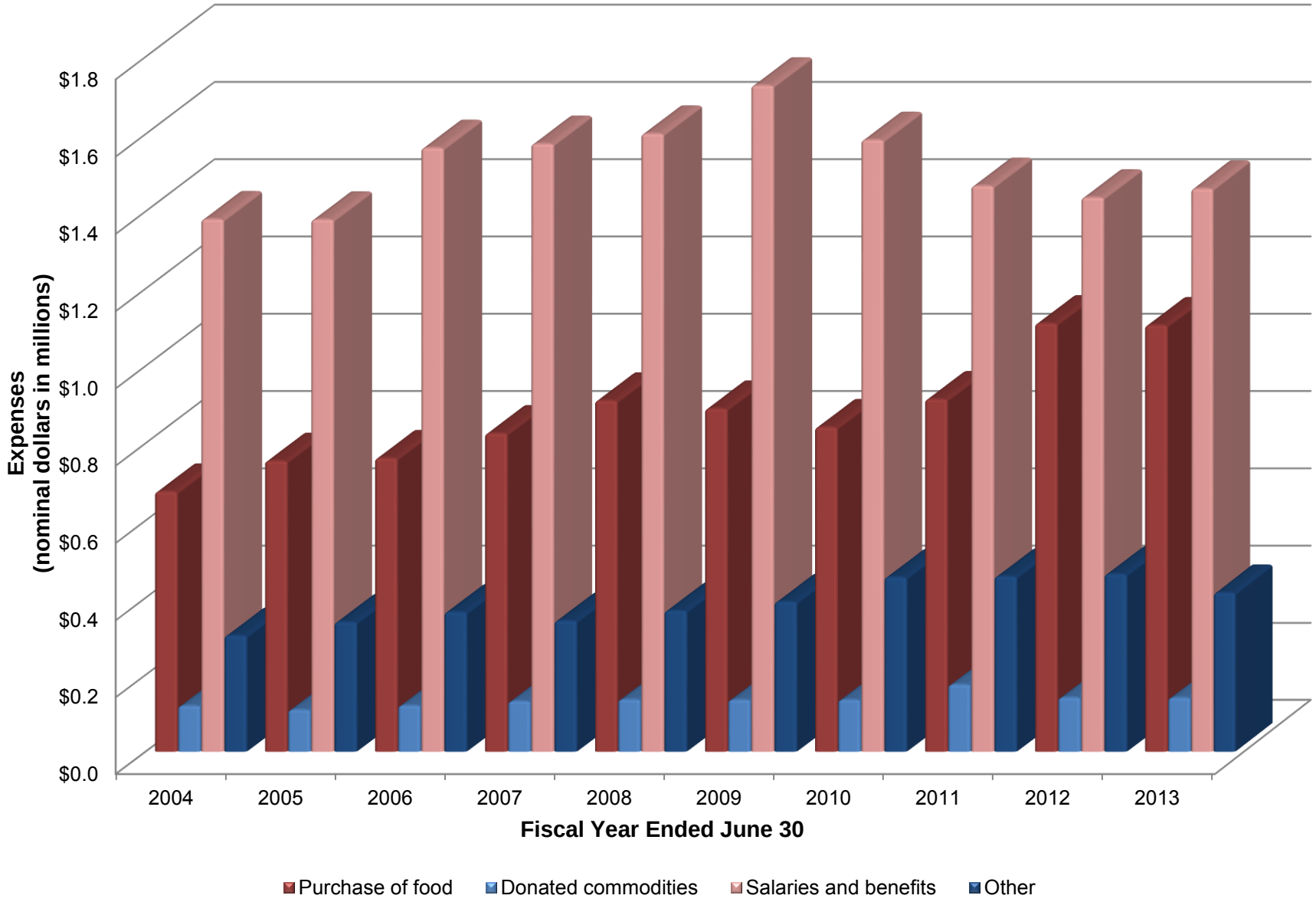
Year Ended June 30	2009	2010	2011	2012	2013
Purchase of food	$ 412,659	$ 386,335	$ 405,147	$ 484,005	$ 473,598
Donated commodities	62,933	62,292	77,662	61,633	60,408
Salaries and benefits	800,417	727,426	649,783	626,009	625,006
Other	180,929	208,392	202,030	201,403	177,230
Total expenses	$ 1,456,938	$ 1,384,445	$ 1,334,622	$ 1,373,050	$ 1,336,242

Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: Other expense includes indirect costs, materials and supplies, repairs and maintenance, depreciation, and other expenses.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

Proprietary Fund - Food Services Operations
Expenses by Category



MONTGOMERY COUNTY BOARD OF EDUCATION
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Year Ended June 30	Installment Purchases	Total Primary Government	Percentage of Personal Income	Per Capita
2013	$ 165,426	$ 165,426	N/A	N/A
2012	-	-	N/A	$ -
2011	-	-	-	-
2010	19,099	19,099	0.003%	1
2009	57,957	57,957	0.008%	2
2008	249,354	249,354	0.034%	9
2007	460,159	460,159	0.064%	17
2006	220,512	220,512	0.031%	8
2005	604,151	604,151	0.087%	22
2004	412,058	412,058	0.062%	15

N/A = Not available

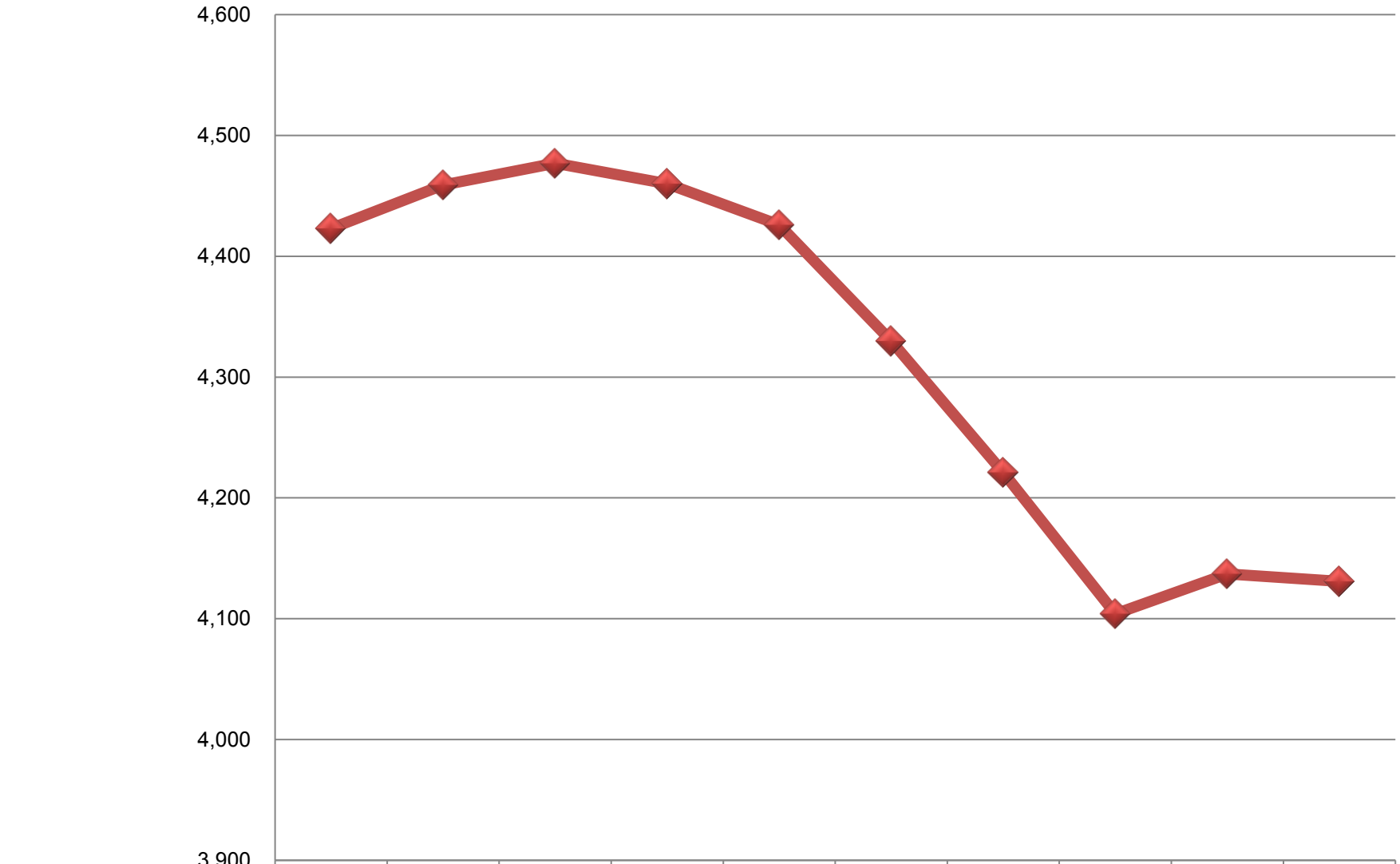
Source: Montgomery County Board of Education, North Carolina, Annual Financial Reports.

Note: Montgomery County School System cannot incur debt without obtaining prior approval from the Board.

Note: This table is a ten year schedule. However, current year county level annual population estimates are not released by the U.S. Census Bureau until the spring of the following year. Therefore, June 30, 2013 population based information will be shown above as "N/A", and the information will be reported for the year ended June 30, 2014, if applicable.

Note: This table is a ten year schedule. However, county level annual income data is not released by the U.S. Bureau of Economic Analysis until the month of April, and is always two years behind. Therefore, June 30, 2012 and June 30, 2013 income based information will be shown above as "N/A", and the June 30, 2012 information will be reported for the year ended June 30, 2014, if applicable.

MONTGOMERY COUNTY BOARD OF EDUCATION
Average Daily Membership
Last Ten Fiscal Years



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Avg Daily Membership	4,423	4,459	4,477	4,460	4,426	4,330	4,221	4,104	4,137	4,131

MONTGOMERY COUNTY BOARD OF EDUCATION
Student Statistics
Last Ten Fiscal Years

Year Ended June 30	Teaching Staff	Students	Teacher/ Pupil Ratio	Student Attendance Percentage[1]	Percentage of Students Receiving Free/Reduced Lunch[2]
2013	287	4,131	1/14	95.18%	74.00%
2012	296	4,137	1/14	95.55%	74.00%
2011	314	4,104	1/13	94.64%	74.00%
2010	320	4,221	1/13	94.93%	73.20%
2009	338	4,330	1/13	94.97%	68.90%
2008	344	4,426	1/13	95.35%	67.50%
2007	344	4,460	1/13	95.00%	65.50%
2006	321	4,477	1/14	95.40%	66.67%
2005	321	4,459	1/14	95.67%	60.60%
2004	327	4,423	1/14	95.61%	61.50%

MONTGOMERY COUNTY BOARD OF EDUCATION
Student Statistics (continued)
Last Ten Fiscal Years

Year Ended June 30	Ethnic Distribution Percentage[3]					Graduates[3]	Percentage of Graduates Continuing Education[3]
	White	Black	Asian	Hispanic	Other		
2013	45%	20%	2%	31%	2%	270	75%
2012	46%	20%	2%	30%	2%	287	70%
2011	46%	22%	2%	29%	1%	245	67%
2010	45%	22%	2%	28%	3%	234	64%
2009	47%	25%	2%	26%	-	254	69%
2008	47%	26%	2%	25%	-	263	78%
2007	47%	26%	3%	24%	-	261	79%
2006	48%	27%	3%	22%	-	246	80%
2005	49%	27%	3%	21%	-	257	76%
2004	50%	28%	3%	19%	-	235	76%

Sources:

(1) NC Department of Public Instruction Average Daily Attendance(ADA):Average Daily Membership(ADM) Ratio Reports

(2) NC Department of Public Instruction Free & Reduced Meals Application Data Reports. Information for 2013 obtained from Montgomery County Board of Education Student Data.

(3) North Carolina Public Schools Statistical Profile (2004-2013 Editions).

MONTGOMERY COUNTY BOARD OF EDUCATION

Full-time Equivalent Governmental Employees by Function/Program

Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Officials, admins, mgrs	12	10	13	8	8	10	9	9	9	9
Principals	9	10	10	10	10	10	10	11	11	11
Asst. Principals, non-teaching	6	6	6	6	6	6	6	5	4	4
Total administrators	27	26	29	24	24	26	25	25	24	24
Elementary teachers	178	179	234	241	241	236	226	220	203	132
Secondary teachers	82	75	87	101	101	102	94	94	93	155
Other teachers	67	67	-	2	2	-	-	-	-	-
Total teachers	327	321	321	344	344	338	320	314	296	287
Guidance	11	11	11	11	11	12	11	11	12	13
Psychological	1	1	1	-	-	-	-	-	1	1
Librarian, audiovisual	9	9	9	9	9	10	10	10	10	10
Consultant, supervisor	-	-	-	10	10	6	7	5	3	4
Other professionals	11	28	29	14	14	14	12	12	14	18
Total professionals	386	396	400	412	412	406	385	377	360	357
Teacher Assistants	131	125	146	148	148	132	111	106	96	92
Technicians	1	1	2	11	11	12	12	13	13	3
Clerical, secretarial	43	43	47	47	47	42	43	44	46	39
Service workers	97	110	101	88	88	91	97	84	77	72
Skilled crafts	-	-	-	20	20	21	16	13	15	16
Total employees	658	675	696	726	726	704	664	637	607	579

Source: North Carolina Public Schools Statistical Profile (2004-2013 Editions)

MONTGOMERY COUNTY BOARD OF EDUCATION
Instructional Personnel
Last Ten Fiscal Years

Year Ended June 30	Teacher Salaries[1]			Bachelors Degree[2]	Masters Degree[2]	Advanced Degree[2]	Doctorate Degree[2]
	Minimum	Maximum	Average				
2013	$ 30,800	$ 74,646	$ 41,083	210	82	2	-
2012	30,430	64,750	41,250	235	91	2	1
2011	30,430	64,750	41,250	226	71	3	-
2010	30,430	64,750	41,250	239	75	4	1
2009	30,430	64,750	41,250	238	70	4	1
2008	29,750	64,160	41,000	239	75	4	1
2007	28,510	61,380	39,470	240	108	6	5
2006	26,260	57,400	36,446	261	93	6	2
2005	25,420	56,280	35,979	246	87	6	2
2004	25,250	55,910	33,935	224	91	6	3

The above tabulation represents total salaries including both state base and the system-wide local supplement, but does not include the following:

(a) Longevity payments, ranging from 1 1/2% to 4 1/2% of the annual salary, made to each teacher for 10 or more years of service.
(b) Payments of varying amounts for performing extra duties.
(c) Bonus payments

Sources:
(1) Montgomery County Board of Education Payroll Data
(2) North Carolina Public Schools Statistical Profile (2004-2012 Editions). Information for 2013 obtained from Montgomery County Board of Education Personnel Data.

Note: Degree information for 2007 and before are not comparable to 2008 (and after) degree information due to a change in the reporting of degrees awarded. Degrees awarded for 2007 and before were reported based on all instructional personnel, while for 2008 and after they are reported based on classroom teachers only.

MONTGOMERY COUNTY BOARD OF EDUCATION

School Building Data

June 30, 2013

Site	Year Built	Capacity	Current Membership	Over/(Under) Capacity	Condition
Candor Elementary	1979	553	326	-41%	Good
Green Ridge Elementary	2008	700	464	-34%	Excellent
Mount Gilead Elementary	1979	476	317	-33%	Good
Page Street Elementary	2002	401	273	-32%	Good
Star Elementary	1983	444	251	-43%	Good
Troy Elementary	1979	419	267	-36%	Good
East Middle	1990	478	544	14%	Good
West Middle	1990	644	512	-20%	Good
Montgomery Learning Academy	1965	100	50	-50%	Fair
East Montgomery High	1960	665	579	-13%	Fair
West Montgomery High	1960	825	548	-34%	Fair

Source: Montgomery County Board of Education N. C. Public Schools Facility Needs Report; 2013

MONTGOMERY COUNTY, NORTH CAROLINA
Demographic Statistics
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008
Population estimate (1)	27,051	27,102	27,262	27,464	27,707
Personal income (2)	$669,900,000	$697,152,000	$704,809,000	$718,262,000	$731,072,000
Per capita income (2)	$24,764	$25,723	$25,853	$26,153	$26,386
Median age (3)	37.06	37.12	37.21	37.38	37.59
School enrollment (4)	4,423	4,459	4,477	4,460	4,426
Unemployment rate (5)	7.4%	7.5%	7.1%	6.1%	8.1%
Year Ended June 30	**2009**	**2010**	**2011**	**2012**	**2013**
Population estimate (1)	27,745	27,798	27,667	27,668	N/A
Personal income (2)	$731,779,000	$756,549,000	$778,693,000	N/A	N/A
Per capita income (2)	$26,375	$27,216	$28,145	N/A	N/A
Median age (3)	37.86	38.01	38.93	39.05	39.16
School enrollment (4)	4,330	4,221	4,104	4,137	4,131
Unemployment rate (5)	13.3%	12.5%	12.6%	12.5%	10.2%

N/A = Not Available

Sources:
(1) Based upon estimates issued by the U.S. Census Bureau as of July 1
(2) Bureau of Economic Analysis
(3) Office of State Budget and Management
(4) North Carolina Department of Public Instruction
(5) North Carolina Employment Security Commission

Note: This table is a ten year schedule. However, current year county level annual population estimates are not released by the U.S. Census Bureau until the spring of the following year. Therefore, June 30, 2013 population based information will be shown above as "N/A", and the information will be reported for the year ended June 30, 2014, if applicable.

Note: This table is a ten year schedule. However, county level annual income data is not released by the U.S. Bureau of Economic Analysis until the month of April, and is always two years behind. Therefore, June 30, 2012 and June 30, 2013 income based information will be shown above as "N/A", and the June 30, 2012 information will be reported for the year ended June 30, 2014, if applicable.

MONTGOMERY COUNTY, NORTH CAROLINA
Principal Employers
For Years Ended June 30, 2013 and 2004

	2013			2004		
Employer	**Employees [1]**	**Rank**	**Percentage of Total County Employment**	**Employees [1]**	**Rank**	**Percentage of Total County Employment**
Montgomery County Schools	620	1	6.07%	610	2	5.28%
Grede	500	2	4.90%	396	4	3.43%
Jordan Lumber & Supply, Inc.	385	3	3.77%	328	7	2.84%
Southern Correctional Center	315	4	3.08%	325	8	2.81%
Realistic Furniture, Inc.	310	5	3.04%	750	1	6.49%
McRae Industries	285	6	2.79%	440	3	3.81%
Capel, Inc.	264	7	2.58%	356	6	3.08%
Montgomery County	225	8	2.20%	-		-
Unilin US MDF	200	9	1.96%	-		-
Wal-Mart	200	10	1.96%	-		-
Candor Hosiery	-		-	380	5	3.29%
Clayson Knitting Co.	-		-	314	9	2.72%
FirstHealth Montgomery Memorial Hospital	-		-	285	10	2.47%
	3,304		32.35%	4,184		36.22%
Total County Employment [2]	10,213			11,554		

Sources:
(1) Montgomery County Chamber of Commerce
(2) North Carolina Employment Security Commission

MONTGOMERY COUNTY, NORTH CAROLINA
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Year Ended June 30	Governmental Activities			Business -Type Activities		Total Primary Government	Percentage of Personal Income	Per Capita
	Capitalized Leases	Installment Purchases	General Obligation Bonds	Installment Purchases	General Obligation Bonds			
2013	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2012	69,462	646,856	22,010,000	5,027,312	5,905,760	33,659,390	N/A	$ 1,217
2011	312,309	824,259	23,110,000	4,793,212	6,014,500	35,054,280	4.50%	1,267
2010	658,904	983,766	24,225,000	4,925,466	6,118,000	36,911,136	4.88%	1,328
2009	780,352	1,135,558	25,338,070	5,068,662	6,262,930	38,585,572	5.27%	1,391
2008	825,136	1,280,008	26,465,220	3,809,898	6,479,280	38,859,542	5.32%	1,403
2007	268,686	1,417,470	17,128,820	69,286	6,746,179	25,630,441	3.57%	933
2006	159,611	1,548,283	2,018,108	102,000	7,008,376	10,836,378	1.54%	397
2005	407,935	1,672,768	2,713,354	-	7,270,146	12,064,203	1.73%	445
2004	522,885	1,791,232	3,432,437	-	7,535,062	13,281,616	1.98%	491

N/A = Not Available

Source: Montgomery County, North Carolina, Annual Financial Reports.

Note: This table is a ten year schedule. However, the annual financial report for the year ended June 30, 2013 could not be obtained from Montgomery County nor their auditors prior to this report being issued. Therefore, there are only nine years of comparative data noted above.

Note: This table is a ten year schedule. However, current year county level annual population estimates are not released by the U.S. Census Bureau until the spring of the following year. Therefore, June 30, 2013 population based information will be shown above as "N/A", and the information will be reported for the year ended June 30, 2014, if applicable.

Note: This table is a ten year schedule. However, county level annual income data is not released by the U.S. Bureau of Economic Analysis until the month of April, and is always two years behind. Therefore, June 30, 2012 and June 30, 2013 income based information will be shown above as "N/A", and the June 30, 2012 information will be reported for the year ended June 30, 2014, if applicable.

MONTGOMERY COUNTY, NORTH CAROLINA
Principal Property Taxpayers
December 31, 2012 and December 31, 2003

		2012			2003		
Taxpayer	**Type of Business**	**Taxable Assessed Value**	**Rank**	**Percentage of Total Taxable Assessed Value**	**Taxable Assessed Value**	**Rank**	**Percentage of Total Taxable Assessed Value**
Alcoa Power Generating Inc.	Manufacturing	$ 92,018,500	1	3.18%	$ -		-
Jordan Lumber & Supply, Inc.	Manufacturing	37,782,034	2	1.31%	29,136,716	3	1.74%
Unilin W.S. MDF	Manufacturing	34,560,191	3	1.19%	-		-
Redus NC Land, LLC	Real Estate Dev.	13,156,700	4	0.45%	-		-
Mountaire Farms, Inc.	Manufacturing	13,142,838	5	0.45%	11,628,304	4	0.70%
Tillery Tradition, Inc	Real Estate Dev.	11,708,770	6	0.40%	10,343,214	7	0.62%
Troy Lumber Co.	Manufacturing	11,679,590	7	0.40%	10,486,519	6	0.63%
Grede II LLC	Manufacturing	11,264,344	8	0.39%	-		-
Suddekor LLC	Manufacturing	9,392,558	9	0.32%	-		-
Old North State Acquisition	Real Estate Dev.	8,428,100	10	0.29%	-		-
Homanit USA, Inc.	Manufacturing	-		-	60,851,782	1	3.64%
Yadkin, Inc.	Manufacturing	-		-	39,628,107	2	2.37%
Lake Badin Associates	Real Estate Dev.	-		-	11,484,039	5	0.69%
Citation Casting, LLC	Manufacturing	-		-	9,325,384	8	0.56%
Uwharrie Point Associates	Real Estate Dev.	-		-	8,324,241	9	0.50%
Renfro FL, Inc.	Manufacturing	-		-	8,023,870	10	0.48%
		$ 243,133,625		8.38%	$ 199,232,176		11.93%
Total Assessed Valuation		$ 2,892,310,766			$ 1,672,807,776		

Source: Montgomery County Tax Administrator

MONTGOMERY COUNTY, NORTH CAROLINA
Property Tax Levies and Current Collections
Last Ten Fiscal Years

EXPRESSED IN NOMINAL DOLLARS

Year Ended June 30	Total Tax Levy	Current Tax Collections	Percent of Levy Collected
2013	$ 16,566,009	$ 15,926,108	96.14%
2012	15,644,079	15,068,885	96.32%
2011	15,568,890	15,024,554	96.50%
2010	14,344,479	13,900,698	96.91%
2009	13,338,194	12,917,249	96.84%
2008	13,029,914	12,575,545	96.51%
2007	12,667,836	12,266,902	96.84%
2006	12,270,030	11,870,344	96.74%
2005	11,970,752	11,588,089	96.80%
2004	10,144,428	9,739,936	96.01%

EXPRESSED IN CONSTANT DOLLARS

Year Ended June 30	Total Tax Levy	Current Tax Collections
2013	$ 7,094,529	$ 6,820,486
2012	6,817,246	6,566,592
2011	6,897,374	6,656,220
2010	6,581,093	6,377,491
2009	6,183,879	5,988,720
2008	5,954,763	5,747,113
2007	6,080,017	5,887,585
2006	6,047,329	5,850,342
2005	6,154,628	5,957,886
2004	5,347,616	5,134,389

N/A = Not Available

Source: Montgomery County Tax Administrator

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984=100).

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