

Phase X 2023-2026

Year One (1) of Three (3) 2023-2024

District Mission Statement	School Mission Statement
The mission of St. Charles Parish Public Schools is to develop empathetic, involved, productive, and responsible citizens by providing every student high-quality educational opportunities that empower each to become enthusiastic life-long learners.	We are committed to ensuring that all students are critical thinkers and life-long learners in order to make a positive impact on society.
District Vision Statement In pursuit of excellence and equity, St. Charles Parish Public Schools provides a high-quality education that prepares students with the knowledge, skills, and values required to become productive global citizens.	School Vision Statement Through unity, respect, integrity and pride in education, Raymond K. Smith Middle School provides a culture of high expectations and continuous learning to advance achievement for all.
District Belief Statements	School Belief Statements
<ul> <li>We believe</li> <li>education is society's first Goal.</li> <li>all students can learn.</li> <li>open and honest communication and collaboration between school, home, and community build trust.</li> <li>it is imperative to educate the whole child academically, socially, and emotionally to be future ready.</li> <li>engaging in challenging and relevant work allows students and staff to meet high expectations and achieve success.</li> <li>embracing diversity fosters a culture of acceptance.</li> <li>in providing inclusive and equitable opportunities for all.</li> <li>excellence is worth the cost.</li> </ul>	<ul> <li>We believe</li> <li>All students learn best when engaged in challenging and meaningful activities driven by data analysis.</li> <li>All students become productive members of society through preparation and accountability.</li> <li>All faculty, staff, and students achieve success in a supportive learning environment that values mutual respect.</li> <li>Open and honest communication among stakeholders is essential for student success.</li> </ul>

#### District Customer Excellence Standards

## You and I...

- We are committed to knowing, fulfilling and sharing the district's Vision daily.
- We are professional at all times, treating all in a respectful and helpful manner.
- We are all vital to the success of the district; therefore, collaboration, communication and ongoing professional development are expected and supported.
- We contribute ideas that improve the service provided to our customers.
- We work together as a team to find positive solutions when service concerns arise.
- We handle all communication (phone calls, emails, visitors, etc.) in a timely, professional and respectful manner. We identify ourselves, provide accurate information and respond to our customers' needs.
- We take pride in our workplace and dress for success according to our job responsibilities.
- We are all responsible for providing a safe environment for all of our customers.
- We are ambassadors for the district as demonstrated in our actions and words at all times.

# St. Charles Parish Public Schools District Goals and Priorities

Goal	Priorities	System-Based Team Facilitators
Goal A – Student Achievement  To prepare students for success in postsecondary education, careers, and life	<ul> <li>Ensuring kindergarten readiness so students enter school ready to learn</li> <li>Ensuring each student learns at high levels</li> <li>Develop strong pathways to college, career, and workforce</li> </ul>	<b>Becky Weber</b> Erin Granier
Goal B – Student Well-Being and Belonging  To support the academic, social, emotional, nutritional, and physical health needs of all students in a welcoming	<ul> <li>Ancillary Services</li> <li>Providing safe and efficient transportation</li> <li>Providing appealing and nutritious meals that foster healthy eating habits in aesthetically pleasing environments</li> </ul>	<b>Karen Boudreaux</b> Jerry Smith Teresa Brown Tamika Green
learning environment that fosters a sense of well-being & belonging	<ul> <li>Student Support</li> <li>Develop SEL competencies within our students</li> <li>Provide support for students through the Comprehensive School Counseling Program</li> <li>Provide students with resources, lessons and partnerships to increase their persistence as they matriculate through post – secondary options</li> </ul>	Kade Rogers
	<ul> <li>Student Services</li> <li>Enhancing children's wellbeing &amp; belonging through comprehensive assessments and appropriate behavioral interventions</li> <li>Implementing programs and services that support children academically, socially, emotionally &amp; physically</li> </ul>	
	<ul> <li>Student Opportunities</li> <li>Identifying and implementing proactive and responsive processes and practices to enhance athletic programs for students and employees</li> </ul>	
Goal C – Diverse, Effective, and Engaged Employees  To employ and develop high quality staff and provide resources to support employee success	<ul> <li>Recruiting and hiring a diverse, qualified, and prepared professional and classified workforce</li> <li>Developing an effective workforce focused on continuous improvement</li> <li>Retaining a diverse, engaged, and effective workforce</li> <li>Increase employee health and wellness</li> </ul>	John Smith Scott Cody Tresa Webre

# St. Charles Parish Public Schools District Goals and Priorities (continued)

Goal D – Resource Allocation  To identify and maintain resources in an equitable manner that support and enhance student success and employee growth	<ul> <li>Finance</li> <li>Maintaining responsible fiscal stewardship at the District and school level</li> <li>Providing competitive employee salaries, consistent with the needs for recruitment and retention, and fiscal prudence</li> <li>Providing a cost-effective employee benefit package</li> <li>Maintaining sufficient fund balance to address financial contingencies and uncertainties</li> <li>Reduce property and workers' compensation insurance costs</li> </ul>	Al Suffrin Ray Gregson Ronald White Stephanie Steib
	<ul> <li>Technology</li> <li>Providing equitable technology resources that enhance student learning and administrative efficiencies</li> <li>Protecting district networks and data</li> <li>Supporting stakeholders with current and future technology endeavors</li> </ul>	
Goal E – Facilities Management  To build and maintain psychologically and	<ul> <li>Facilities</li> <li>Designing and maintaining facilities to support student and employee success</li> <li>Developing and implementing standards and processes for effective and efficient operations</li> </ul>	Art Aucoin Ellis Alexander John Rome
physically safe, clean, and supportive learning environments	Safety     Identifying and implementing proactive and responsive processes and practices to enhance the safety of students and employees	
	<ul> <li>Athletics</li> <li>Identify and implement proactive and responsive processes and practices to enhance the safety of students and employees</li> </ul>	
Goal F – Stakeholder Investment  To promote and develop meaningful engagement between students, families, business community and the school system.	<ul> <li>Increasing and varying communication with stakeholders</li> <li>Increasing educational access and opportunity within the community</li> <li>Enhancing the English Language Learner Program</li> </ul>	Ellis Alexander Angelle Babin David Schexnaydre

Raymond K. Smith Middle School Governance

School Success Team					
Name	Title/Role	Name	Title/Role		
Harold Blood	Principal	Kevin Carrigee	6/7/8 PE Teacher/ Facilities Management Committee Leader		
Ami Houston	Assistant Principal	Letonya Coleman	6/7/8 SpEd Math Teacher/ 7th Grade PLT Leader		
Corey Weeks	Assistant Principal	Jasmine Dorsey	Counselor/ Student Well-Being and Belonging Committee Co-Leader		
Jennifer Green	Teacher Leader, Team Chairperson/ Student Achievement Committee Co-Leader	Trina Douglas	6/7/8 PE Teacher/ Student Well-Being and Belonging Committee Co-Leader		
Kimberly Becnel	Math Interventionist/ Exploratory PLT Leader/ Stakeholder Investment Committee Leader	Julmarria Jackson	6/7/8 Gifted Math/ 8th Grade PLT Leader/ Student Achievement Committee Co-Leader		
Danyelle Bridges	Resource Teacher/ Special Education Chair/ Diverse, Effective, and Engaged Committee Leader	Stacie Hutchens	6th Grade ELA Teacher/ 6th Grade PLT Leader		

Raymond K. Smith Middle School Support Committees					
Goa	Goal A		Goal C	Goal E	Goal F
Student Ac	hievement	Student Well-Being	Diverse, Effective, and	Facilities Management	Stakeholder Investment
(Guiding (	Coalition)	and Belonging	Engaged Employees		
Letonya Coleman	Gabrielle Landry	Shelita Barnes	Melissa Brezinsky	Lenyelle Bridges	Tyler Alario
Tina Danos	Lakia Lorio	Ariel Boudreaux	Danyelle Bridges*	Kevin Carrigee*	Tara Bailey
		Keely Brown	Larry Davis	Mike Conover	Kimberly Becnel*
Anna Desormeaux	Cydney Lymous	Jasmine Dorsey*	Tracey Naquin	Michelle Distefano	Sarah Chatham
Matthew Dietsch	Kristy Mascarella	Trina Douglas*	Lori Nicholas	Regina Gales	Elaine Duckworth
lammifam Cmann*	•	Juvon Gales	Dajaun Pierre	Asia Grimes	Willie Hughes
Jennifer Green*	Mignon Mauduit	Stacey Harding	Courtney Seals	Kristina Harris	Quana Lockett
Stacie Hutchens	Latoya Samuels	Timbrel Lewis	Danielle Stipe	Samantha Labranch	Kaelynn Smith
Julmarria Jackson*	Victoria White	Stephanie Mire	Lacy Trosclair	Neidra Melancon	Maranda Smith
	violona vvinto	Paulette Thomas	Carla Williams	Rickell Preston	Danielle Stipe
Caitlin Kieffer		Tai Williams	Stacy Yarbrough		Lashae Wilson

<sup>\*</sup> Indicates support committee chairperson

## **Goal A: Student Achievement Comprehensive Needs Assessment**

District Priorities	School Strengths	School Challenges			
Goal A: Student Achievement	SPS has increased each year	Promotion rate for black males and students with disabilities			
Support K readiness	More than 50% of students scored at or	Students scoring at or above Mastery on the 2021/22 Math			
Ensuring each student learns at high levels	above Mastery on the 2021/22 ELA LEAP	LEAP			
Develop pathways to college, career, and workforce	•	Chronic absenteeism			
Supporting Data					

#### **School Strengths**

- School Performance Score (SPS) has increased for the past three years from 73 (2019) to 76.8 (2021) to 78.7 (2022)
  - o Progress index, which measures students meeting growth to mastery target, increased from 89.1 (18/19) to 94.9 (20/21) to 100.2 (21/22)
  - o Drop out credit accumulation index increased from 125.2 (20/21) to 144.8 (21/22)
  - o Interests and Opportunities increased from 95.5 (20/21) to 101.7 (21/22)
- 54% of all students in 6th, 7th, and 8th grade scored at Mastery or Above on the 21-22 LEAP 2025 ELA test

#### **School Challenges**

- 34% of black males did not meet the requirements for promotion during the 2022/23 school year
- 60% of students with disabilities did not meet the requirements for promotion during the 2022/23 school year
- 20% of 6th grade students, 29% of 7th grade students, and 29% of 8th grade students scored at or above Mastery on the 2021/22 Math LEAP
- 23.2% of students were chronically absent during the 2021/22 school year; 11% of students did not meet attendance requirements for promotion during the 22/23 school year

#### Additional data for consideration (updated since our summer planning meeting):

- Overall 2% increase in % Mastery and Above (2021-2022 to 2022-2023)
- 6th grade 10% increase in % Mastery and Above (2021-2022 to 2022-2023)
- ELA: 54% at or above Mastery 2021/22; 45% at or above Mastery 2022/23
- Math: 22% at or above Mastery 2021/22; 26% at or above Mastery 2022/23
- Science: 28% at or above Mastery 2021/22; 30% at or above Mastery 2022/23
- Social Studies: 24% at or above Mastery 2021/22; 31% at or above Mastery 2022/23

District Goal		District Objective(s)	
Ensuring each student learns at high levels.			
School Goal		School Objective(s)	
Ensure each student learns at high levels.		<ul> <li>At least 55% of all testers in grades 6-8 will score at or above LEAP 2025.</li> <li>At least 50% of all testers in grades 6-8 will score at or above LEAP 2025.</li> <li>At least 50% of all testers in grades 6-8 will score at or above on LEAP 2025.</li> <li>At least 50% of all testers in grades 6-8 will score at or above Studies on LEAP 2025.</li> <li>At least 75% of black males will meet requirements for promo</li> <li>At least 60% of students with disabilities will meet requirements</li> </ul>	Mastery for Math on Mastery for Science Mastery for Social tion.
Action Steps	Funding Source(s)	a. Timeline for Implementation  b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Position/Role Responsible
Build capacity of staff to implement Professional Learning Communities (PLCs)     a. Meet with ACM at the beginning of the year to receive professional development from SolutionTree to gain an understanding of the PLC process, 4 essential questions, and ensuring high levels of learning for all students and set expectations for collaboration     b. Engage in professional learning regarding PLC best practices     c. Establish and define roles of the guiding coalition and participate in professional learning sessions centered around the 4 PLC embedded questions	Local/District	a. July 2023 - May 2024  b. Agendas (monthly) Sign-in sheets (monthly)	Teachers, Lead teacher, C&I coaches, Administrators
Implement standards-aligned curricula in all content areas     a. Participate in professional learning sessions to support use of Tier 1/high-quality curricula     b. Participate in job-embedded professional learning for content areas	Local/District	a. August 2023 - May 2024  b. PLT Agendas (weekly)   Sign-in sheets (weekly)   Lesson plans (weekly)	Teachers, Lead teacher, C&I coaches, Administrators

c. Collaboratively plan lessons during PLT time			
3. Identify essential learning  a. Participate in unpacking/ internalization of new/existing standards and curricula  b. Participate in identification of essential learning within standards or curricula	Local/District	a. July 2023 - May 2024  b. Agendas (quarterly)    Sign-in sheets (quarterly)    Essential learning documents	Teachers, Lead teacher, C&I coaches, Administrators
Measure essential learning     a. Collaboratively develop common assessments     b. Collaboratively determine success criteria for common assessments     c. Analyze student work to identify student strengths/weaknesses	Local	a. August 2023 - May 2024  b. PLT Agendas (include assessment design as needed) Assessments (as needed) Student work analysis (as needed)	Teachers, Lead -teacher, C&I coaches, Administrators
<ul> <li>5. Respond to evidence of student learning (intervention/acceleration)</li> <li>a. Develop/identify structures and resources, and build capacity to provide interventions to students not mastering essential learning</li> <li>b. Monitor effectiveness of interventions</li> <li>c. Teachers will communicate regularly with resource teacher to provide information about students with disabilities performance on essential standards and intervention/acceleration needs.</li> <li>d. Provide time before the school year begins for interventionists to meet, examine student data and identify specific intervention needs</li> <li>e. Schedule students in math and reading intervention classes based on data at beginning of the school year</li> </ul>	Local	<ul> <li>a. July 2023 - May 2024</li> <li>b. PLT Agendas (include student work analysis as needed) Student work (as needed) Lesson plans</li> </ul>	Teachers, Lead -teacher, C&I coaches, Administrators
Respond to evidence of student learning (extension)     a. Develop/identify structures and resources, and build capacity to provide extensions to students who have mastered essential learning	Local	<ul> <li>a. August 2023 - May 2024</li> <li>b. PLT Agendas (include student work analysis as needed) Student work (as needed) Lesson plans</li> </ul>	Teachers, Lead teacher, C&I coaches, Administrators
7. Build capacity of teachers to implement culturally responsive teaching and learning.  a. Provide quarterly professional development for teachers	Local	a. September 2023, November 2023, February 2024, April 2024 b. Agendas (monthly)	Teachers, Paraeducators, Lead teacher, Counselor,

and paraeducators		Sign-in sheets (monthly)	Administrators
<ul> <li>8. Students receiving special education services will be fully included in all content areas.</li> <li>a. Teachers and paraeducators will participate in collaborative learning sessions to better understand student accommodations at the beginning of school and as needed.</li> <li>b. Special education teachers will meet as a department weekly to track academic and behavioral progress and make plans for students with disabilities, which will be shared with appropriate personnel.</li> </ul>	Local	a. August 2023 - May 2024 b. Agendas Sign-in sheets	Teachers, Paraeducators, Special education department chair, Administrators
<ul> <li>9. Build capacity of interventionists to effectively respond to student needs <ul> <li>a. Provide professional development for math interventionist and math intervention paraeducator on effectively using Zearn (math)</li> <li>b. Provide professional development for literacy interventionist on effectively using iReady (reading)</li> <li>c. Register staff for SolutionTree RTI @ Work Institute in New Orleans (December 2023)</li> <li>d. Collaboratively review student data twice a quarter with RTI committee to measure progress and determine next steps</li> </ul> </li> </ul>	Local	a. July 2023 - May 2024  b. Agendas Sign-in sheets Data review documents	Math interventionist,  Math intervention paraeducator, Literacy interventionist, Lead teacher, Administrators

Goal B: Student Well-being and Belonging Comprehensive Needs Assessment

District Priorities	School Strengths	School Challenges
Goal B: Student Well-being and Belonging  Ancillary Services  (Transportation and Child Nutrition)  Provide safe and efficient transportation  Provide appealing and nutritious meals that foster healthy eating habits in aesthetically pleasing environments  Student Support	<ul> <li>Students feel respected by staff members and that teachers hold high expectations for students</li> <li>Students were provided with weekly SEL lessons through Advisory and monthly SEL lessons done by the counselor in classrooms.</li> <li>Students and parents feel administration is available</li> </ul>	<ul> <li>Students treating adults with respect</li> <li>Overrepresentation of black students in disciplinary referrals; referrals for black males</li> <li>Students receiving multiple referrals</li> <li>Attendance concerns</li> <li>Challenging feelings and emotion regulation</li> </ul>
<ul> <li>Develop SEL competencies within our students</li> <li>Provide support for students through the         Comprehensive School Counseling Program</li> <li>Provide students with resources, lessons and         partnerships to increase their persistence as they         matriculate through post – secondary options</li></ul>	to address concerns  • Amount of available after school activities	
children academically, socially, emotionally & physically  Student Opportunities  Identify and implement proactive and responsive processes and practices to enhance athletic programs for students and employees	Supporting Data	

#### **School Strengths**

- On the 2022 Student Stakeholder Survey, 66% of respondents agreed/strongly agreed with the statement "In my school, staff members respect students and families of all backgrounds."
- On the 2022 Parent Stakeholder Survey, 85% of respondents agreed/strongly agreed with the statement "In my child's school, staff members respect students and families of all backgrounds."
- On the 2022 Student Stakeholder Survey, 69% of students agreed/strongly agreed with the statement "My school administrators are available to address student concerns."
- On the 2022 Parent Stakeholder Survey, 69% of parents agreed/strongly agreed with the statement "My child's school administrators are accessible to address student and parent concerns."
- Students were provided with weekly SEL lessons through Advisory and monthly SEL lessons done by the counselor in classrooms.
- On the 2022 Student Stakeholder Survey, 80% of students agreed/strongly agreed with the statement "In my school, I can participate in afterschool activities, clubs, and/or sports that interest me."

- On the 2022 Student Stakeholder Survey, only 39% of students agreed/strongly agreed with the statement "In my school, students treat adults with respect."
- Our student population is 66% black/African American, but 86% of all referrals written were for black/African American students; 56% (328 of 589) of all referrals written during the 2022/23 school year were for black males.
- 19% of students received 3 or more referrals
- During the 2021/2022 school year, 23.20% of our students were chronically absent (15 or more school days).

Goal B – Student Well-being and Belonging				
District Goal		District Objective(s)		
To support the academic, social, emotional, nutritional and physical health needs of all students in a welcoming learning environment that fosters a sense of well-being and belonging				
School Goal		School Objective(s)		
Develop SEL competencies within our students.		<ul> <li>Decrease the percentage of students who are identified as Social-Emotional Learning from % to % from Fall to Increase the percentage of students who are able to regule % to % from Fall to Spring.</li> <li>[NOTE: Once the Fall Panorama survey is administered to reviewed by the School Success Team and measurable ob</li> </ul>	o Spring. late their emotions from students, the data will be	
Action Steps	Funding Source(s)	a. Timeline for Implementation b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Position/Role Responsible	
School personnel will receive professional development on how to effectively implement Developmental Designs and SEL competencies throughout the school day.	Local	a. August 2023 - May 2024 b. Agendas and Sign-in sheets (quarterly)	Developmental Designs trainer on staff, Counselor, Mental Health Professional, Lead teacher, Administrators	
<ol> <li>Advisory plans will be shared with teachers and will include specific lessons focusing on the SEL competencies.</li> <li>a. Tiger Time teachers will share the purpose and components of advisory (Tiger Time) with students using Developmental Design language.</li> <li>b. Tiger Time teachers will utilize a school-based plan for Tiger Time, which will include all components of the Circle of Power and Respect with a focus on respectful behavior to adults and peers, social and emotional learning (SEL) and social and emotional wellbeing (SEW) competencies.</li> <li>c. Administration, lead teacher, and Developmental Designs trainer on staff will provide support for teachers and paraprofessionals to implement effective Tiger Time</li> </ol>	Local	a. August 2023 - May 2024  b. Tiger Time Lesson Plans (weekly) Tiger Time Observations (weekly)	Developmental Designs trainer on staff, Counselor, Mental Health Professional, Lead teacher, Teachers, Administrators	

lessons.			
School personnel will maintain a safe and supportive	Local	a. August 2023 - May 2024	Counselor, Mental Health
learning environment by strengthening school culture and climate.		b. Agendas and Sign-in sheets (quarterly)	-Professional, Faculty & staff
a. Faculty and staff will participate in professional learning with a focus on utilizing Trust Based Relational      Appropriate (TRBN) approaches assistant and approximately and approximately			
Intervention (TBRI) approaches, social and emotional learning (SEL), social and emotional wellbeing (SEW), and culturally responsive teaching.			

Goal B – Student Well-being and Belonging				
District Goal		District Objective(s)		
To support the academic, social, emotional, nutritional and physic students in a welcoming learning environment that fosters a sensibelonging				
School Goal		School Objective(s)		
Enhance children's wellbeing & belonging through comprehensive assessments and appropriate behavioral interventions		<ul> <li>Reduce the percentage of students receiving 3 or more referr 334) to 10% of total student population.</li> <li>Decrease the percentage of total referrals received by black r to be more in-line with school-wide demographics.</li> </ul>	·	
Action Steps	Funding Source(s)	a. Timeline for Implementation b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Position/Role Responsible	
<ol> <li>School personnel will engage in a variety of activities to address the inequity initiatives and specific needs of black males.</li> <li>a. Faculty and staff will participate in professional learning to build an awareness of equitable practices.</li> <li>b. Black male students will be invited to participate in a 5-week program with the school counselor.</li> </ol>	Local	a. August 2023 - May 2024  b. Agendas and Sign-in sheets (quarterly) Student lists for counselor program	Counselor, Mental —Health Professional, Faculty & staff	
<ol> <li>School personnel will maintain a safe and supportive learning environment.</li> <li>a. Faculty and staff will implement two ongoing positive incentive programs aimed at recognizing student improvement:         <ol> <li>A minimum of two Positive Postcards per teacher will be mailed home each month for students who have shown improvement at school.</li> <li>Grade-level teams will nominate students for recognition for being "On A Roll." Placements will be made based on improvements in academics or behavior.</li> <li>Quarterly, the school counselor and mental health professional will share restorative practices with</li> </ol> </li> </ol>	Local	<ul> <li>a. August 2023 - May 2024</li> <li>b. Agendas and Sign-in sheets (quarterly)     Positive postcard lists (monthly)     On-a-roll celebration nominations/certificates (quarterly)     Support Committee meeting notes (monthly)     TAB data (weekly)</li> </ul>	Counselor, Mental —Health Professional, Faculty & staff	

d	teachers.  Throughout the school year, the school counselor and Mental Health Professional will be available to help conduct restorative circles as needed with teachers and students.  The Student Well-being and Belonging Support Committee will review prior year discipline data for students with 10 or more referrals from the previous year and develop a plan for support.  Grade level PLCs and administration will review discipline data weekly to determine next steps.			
a b	School will participate in ongoing bully prevention.  Bully-free initiative will be discussed during morning announcements and during Tiger Time.	Local	a. August 2023 - May 2024  b. Bully Free Week activities/agenda Support Committee meeting notes (monthly)	Counselor, Mental Health Professional, Faculty & staff

**Comprehensive Needs Assessment** 

**Goal C: Diverse, Effective and Engaged Employees** 

District Priorities	School Strengths	School Challenges
<ul> <li>Goal C: Diverse, Effective and Engaged Employees</li> <li>Recruiting and hiring a diverse, qualified, and prepared professional and classified workforce</li> <li>Developing an effective workforce focused on continuous improvement</li> <li>Retaining a diverse, engaged, and effective workforce</li> <li>Increasing employee wellness</li> </ul>	<ul> <li>Work Life Balance</li> <li>Percentage of certified teachers</li> <li>Teacher retention increased over past three years</li> <li>Managing classroom procedures</li> </ul>	<ul> <li>Trust amongst faculty and staff</li> <li>Lesson pacing</li> <li>Questioning and discussion techniques</li> </ul>

#### **Supporting Data**

#### **School Strengths**

- On the Upbeat survey, 78% (Fall)/86% (Spring) of teachers responded positively to the questions in the "Work/Life Balance" category; 89% (Fall)/85% (Spring) of staff responded positively to the questions in the "Work/Life Balance" category.
- On the Upbeat survey, 75% (Fall)/93% (Spring) of teachers responded positively to the statement "I look forward to teaching every day."
- On the Upbeat survey, 79% (Fall)/83% (Spring) of teachers responded positively to the statement "I am satisfied with being a teacher at this school."
- 86.1% of our teachers are certified, which is higher than the state average of 69%.
- 90% of teachers earned a rating of "Effective: Proficient" (3) or "Highly Effective" (4) on Teacher Component 2c: Managing Classroom Procedures on the Compass evaluation rubric.

- On the Upbeat survey, only 79% (Fall)/59% (Spring) of teachers responded positively to the statement "Teachers at my school trust each other"; only 75% (Fall)/50% Spring of staff responded positively to the statement "Employees in my school trust each other."
- 28% of teachers earned a rating of "Ineffective" (1) or "Effective Emerging" (2) on Teacher Component 3c: Pacing on the Compass evaluation rubric.
- 30% of teachers earned a rating of "Highly Effective" (4) on Teacher Component 3b: Using Questioning/Prompts and Discussion on the Compass evaluation rubric.

Goal C -	Diverse, Effectiv	ve, and Engaged Employees	
District Goal		District Objective(s)	
To employ and develop high quality staff and provide resources to support employee success			
School Goal		School Objective(s)	
Retain a diverse, engaged, and effective workforce		<ul> <li>Increase the percentage of teachers scoring a 4 in component and Discussion Techniques in Instruction on the COMPASS rubinformal observations from 30% to 40%.</li> <li>Increase the percentage of faculty and staff who agree with the employees at my school trust each other" from 59% (teachers)/the Spring Upbeat Survey.</li> </ul>	ric on formal and statement "Teachers/
Action Steps	Funding	a. Timeline for Implementation	Position/Role
	Source(s)	b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible
<ol> <li>School personnel will participate in professional learning in order to improve instructional effectiveness.         <ol> <li>Administrators will present professional development on component 3b: Using Questioning /Prompts and Discussion of the Compass rubric with a focus on "highly effective" strategies for student-led questioning and discussion.</li> <li>During PLTs teachers will engage in ongoing professional learning focusing on student-led questioning and discussion.</li> <li>Administration and lead teacher will conduct quarterly learning walks and provide feedback focused on student-led questioning and discussion.</li> </ol> </li> </ol>	Local	a. August 2023 - May 2024  b. Agendas and sign-in sheets PLT agendas Anecdotal notes from learning walks	Lead teacher, Teachers, Administrators
<ol> <li>School personnel will continue efforts to retain a diverse workforce.</li> <li>a. Continue social media campaigns via Instagram and Twitter to spotlight faculty and staff diversity.</li> <li>b. Provide staff professional development opportunities focused on equity, diversity, and inclusion.</li> <li>c. Implement an employee appreciation/recognition program.</li> </ol>	Local	<ul> <li>a. August 2023 - May 2024</li> <li>b. Social media insight reports (quarterly)     Agendas and sign-in sheets (as needed)     Employee recognition data</li> </ul>	Lead teacher, —Faculty and staff, Administrators

3. School personnel will foster team building in order to build	Local	··· · · · · · · · · · · · · · · · · ·	Developmental Designs trainer on
<ul> <li>professional trust amongst staff.</li> <li>a. Faculty and staff will participate in quarterly team-building activities designed to foster a sense of trust and belonging.</li> <li>b. Faculty and staff will participate in a quarterly "Teacher Tiger Time".</li> </ul>		b. Agendas and sign-in sheets (as needed)  "Teacher Tiger Time" lesson plans	staff, Lead teacher, Faculty and staff, Administrators

# Raymond K. Smith Middle School Comprehensive Needs Assessment Goal E: Facilities Management

District Goals/Priorities	School Strengths	School Challenges
Goal E: Facilities Management Facilities  • Design and maintain facilities to support student and employee success • Develop and implement standards and processes for effective and efficient operations  Safety • Identify and implement proactive and responsive processes and practices to enhance the safety of students and employees  Athletics • Identify and implement proactive and responsive processes and practices to enhance athletic programs for students and employees	<ul> <li>Safe environment for students and staff</li> <li>Variety of opportunities for students to participate in athletics</li> </ul>	<ul> <li>Cleanliness of building</li> <li>Qualified coaching staff availability</li> </ul>
	Supporting Data	

#### **School Strengths**

- On the 2022 Parent Stakeholder Survey, 83% of respondents agreed/strongly agreed with the statement "My child's school provides a safe learning environment."
- In the Fall 2022 Safe Schools Audit interviews, 100% of students who were interviewed indicated that there was nowhere in the school that they felt unsafe.
- During the 2022/2023 school year, 39% of students (130 out of 334) participated in at least one athletic team.
- Athletic opportunities available for students include football, volleyball, basketball (girls/boys), soccer (girls/boys), softball, baseball, track (girls/boys), cheer, and dance.

- On the Upbeat survey, only 71% (Fall)/41% (Spring) of teachers responded positively to the statement "The school building is clean and well-maintained"; only 75% (Fall)/56% Spring of staff responded positively to the statement "The school building is clean and well-maintained."
- In the Fall 2022 Safe Schools Audit and also in the Winter 2021 Safe Schools Audit, "restrooms clean and in good repair" was rated unsatisfactory.
- In the Fall 2022 Safe Schools Audit interviews, 5 out of 11 teachers interviewed responded "no" to the question "In your opinion, is the school a healthy place to work" and noted "could be cleaner", "floors are dirty", and "classrooms are dusty, dirty" in their comments.
- 24% of faculty and staff (14/57) served as coaches.

	ities Management		
District Goal		District Objective(s)	
To build and maintain psychologically and physically safe, clean, learning environments	, and supportive		
School Goal		School Objective(s)	
Identify and implement proactive and responsive processes and practices to enhance the safety of students and employees		<ul> <li>Increase the percentage of students who agree/strongly agree safe at school" from 62% to 85% on the Student Stakeholder Stake</li></ul>	Survey. e statement "The
Action Steps	Funding	a. Timeline for Implementation	Position/Role
7.0	Source(s)	b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible
<ol> <li>Administration and faculty/staff will continue regular safety procedures and checks throughout the school.</li> <li>a. Regularly check doors around the school to ensure they are locked.</li> <li>b. Work to foster a shared responsibility for school safety.</li> <li>c. Continue regular safety drills, identifying areas for improvement after each drill.</li> <li>d. Safe Schools Administrator will work with teachers to ensure that updated communication plans are available for all substitutes in each classroom in the building.</li> <li>e. Ensure adequate adult supervision in all areas during transitions.</li> </ol>	Local	a. August 2023 - May 2024  b. Notes/emails sent to staff re: unlocked doors (as needed) Agendas and sign-in sheets from training (Aug) Safe Schools Team meeting agendas and notes (quarterly) Transition duty schedules	Faculty and staff, Administrators, School resource officer
Improve overall cleanliness of school.     a. Administrators will review job expectations with custodial staff and conduct regular walkthroughs with targeted feedback.	Local	a. August 2023 - May 2024  b. Job descriptions Notes from walk-throughs	Administrators, Custodial staff
School will participate in ongoing vaping prevention.     a. Faculty will participate in professional learning on vaping.     b. Health and physical education teachers will incorporate anti-vaping lessons into health classes.	Local Community Partners	<ul><li>a. August 2023 - May 2024</li><li>b. Agendas and Sign-in sheets (quarterly)</li><li>Red Ribbon Free Week activities/agenda (Oct 23-31)</li></ul>	Counselor, Mental Health Professional, Faculty & staff

c. Drug Free Week (Red Ribbon Week) will include anti-vaping	Support Committee meeting notes (monthly)	
lessons during Tiger Time.		
d. Community stakeholders will present information on vaping to		
students.		

Goal E – Facilities Management					
District Goal		District Objective(s)			
To build and maintain psychologically and physically safe, clean, and supportive learning environments					
School Goal		School Objective(s)			
Identify and implement processes to enhance athletic programs for	or students	<ul> <li>Maintain the percentage of students that participate in athle</li> <li>Increase the percentage of faculty and staff members that athletic opportunity from 24% to 30%.</li> </ul>	•		
Action Steps	Funding	a. Timeline for Implementation	Position/Role		
Action Steps	Source(s)	b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible		
Continue to encourage participation in athletic programs for all students.	Local/District	a. August 2023 - May 2024	Athletic director, Coaches, Faculty &		
<ul> <li>a. Promote tryouts via social media, parent meetings, flyers, etc. Track data on the number of students who tryout.</li> <li>b. Offer clinics prior to dance and cheer tryouts to help develop skills in potential team members.</li> <li>c. Offer sports conditioning clinics for students to help develop athleticism.</li> <li>d. Develop a program to assist students with getting access to a physical.</li> </ul>		b. Flyers, messages, posts, etc. for tryouts Sign-up sheets	staff, Administration		
<ol> <li>Implement a Scholar Athlete program that encourages and recognizes that students are expected to excel at the high levels, both athletically and academically.         <ol> <li>Invite guest speakers to talk to scholar athletes about the importance of academics and behavior as it relates to future athletic opportunities.</li> <li>Coaches will conduct regular grade and behavior check-ins with scholar athletes to monitor progress</li> <li>Provide Scholar Athlete Study Hall after school for students who need additional academic support.</li> <li>Invite RKS athletic program alumni to campus for a dinner with current students to provide encouragement and share success stories.</li> <li>Host an athletic awards banquet where Scholar Athletes are recognized.</li> </ol> </li> </ol>	Local	a. August 2023 - May 2024  b. Guest speaker information from programs Goal setting check-in documents Study hall sign-ups Banquet program & sign in sheets List of award recipients	Athletic director, Coaches, Faculty & staff, Administration		

3. Encourage school-wide involvement in athletics.	Local	a. August 2023 - May 2024	Athletic director, Coaches, Club
<ul> <li>a. Increase staff awareness of opportunities for coaching and offer clinics to help interested staff receive necessary training to serve as effective coaches.</li> </ul>		b. Coaching sign-ups Club sign-ups for volunteering at events	sponsors, Faculty & staff, Administration
<ul> <li>b. Continue to provide opportunities for school clubs to serve at athletic events and share a portion of the proceeds with the clubs that volunteer.</li> </ul>			
c. Encourage interested staff to serve as Scholar Athlete Study Hall volunteers.			

## **Comprehensive Needs Assessment Goal F: Stakeholder Investment**

District Priorities	School Strengths	School Challenges			
<ul> <li>Goal F: Stakeholder Investment</li> <li>Increase and vary communication with stakeholders</li> <li>Increase educational access and opportunity within the community</li> <li>Enhance the English Language Learner (ELL) Program</li> </ul>	<ul> <li>Active PTO</li> <li>Increased Social Media presence</li> <li>Increased community involvement in the school</li> <li>Trust in principal</li> </ul>	<ul> <li>Teacher/parent relationship</li> <li>Communication with ELL population</li> </ul>			
Supporting Data					

#### **School Strengths**

- The RKS Parent-Teacher Organization was reorganized this year and has 87 members.
- RKS currently has 449 followers on Twitter and 551 followers on Instagram.
- A variety of events were held that provided opportunities for stakeholders to be involved in the school, including the Career Fair, Cake Bingo, Open House, Awards Ceremonies, and 8th Grade Night for sports.
- 74% of respondents to the Parent Stakeholder Survey agreed/strongly agreed with the statement "My child's school offers opportunities for families to be involved in the school and my child's learning."
- 88% of respondents to the Parent Stakeholder Survey agreed/strongly agreed with the statement ""I trust my child's principal."

- 71% of respondents to the Parent Stakeholder Survey agreed/strongly agreed with the statement "My child's teachers help me to understand my child's progress."
- 65% of respondents to the Parent Stakeholder Survey agreed/strongly agreed with the statement "Teachers at my school build trusting relationships with parents."
- We do not have anyone who speaks Spanish on staff, which presents a challenge when communicating with some of our ELL stakeholders.

Goal F – Stakeholder Investment				
District Goal		District Objective(s)		
To promote and develop meaningful engagement between students, families, business community and the school system				
School Goal		School Objective(s)		
Increase and vary communication and opportunities for participation with stakeholders		<ul> <li>Increase PTO membership from 87 to 125 members.</li> <li>Increase the percentage of respondents to the Parent Stakeho agreed/strongly agreed with the statement "My child's teachers understand my child's progress" from 71% to 80%.</li> </ul>		
Action Steps	Funding Source(s)	a. Timeline for Implementation b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Position/Role Responsible	
<ol> <li>School personnel will provide opportunities for the community to support education.         <ul> <li>a. School personnel will continue to develop a PTO.</li> <li>b. Business partner representatives will be invited to participate in a variety of school functions throughout the year.</li> <li>c. School will host a variety of events to provide opportunities for stakeholders to be actively involved.</li> </ul> </li> </ol>	Local Bayer Grant	a. August 2023 - May 2024  b. PTO membership list Agendas and sign-in sheets	Stakeholder Investment Support Committee members, Faculty and staff, Administrators	
<ul> <li>2. Increase and vary methods of communication with families.</li> <li>a. Implement a weekly information guide that is available online in English and Spanish and also sent to families.</li> <li>b. Continue to promote school activities and events through social media platforms.</li> <li>c. All content area teachers will send welcome messages through School Status during the first week of school.</li> </ul>	Local	a. August 2023 - May 2024  b. Weekly information guide (weekly)     Social Media insight reports (quarterly)     School Status call logs (Aug)	Stakeholder Investment Support Committee members, Faculty & staff, Administrators	

# Title I Schools Only Schoolwide Assurances

The school assures:						
The plan referenced in the Schoolwide Plan template was developed with the involvement of parents and other community stakeholders.						
☐ The plan was initially developed during a one-year period, unless the LEA, in consultation with the school, determined that less time was needed to develop and implement a Schoolwide plan.						
☐ The plan will remain in effect for the duration of the school's participation in Title I, except that the school will regularly monitor and revise the plan as necessary to ensure that all students are provided opportunities to meet Louisiana's challenging academic standards.						
□ The plan is available to the LEA, parents, and the public, is in an understandable and uniform format and, to the extent practicable, is provided in a language that parents/guardians can understand.						
□ Where appropriate, the plan was developed in coordination with other federal, state, and local services, resources, and programs, and where applicable, consistent with Comprehensive Intervention Required (CIR) or Urgent Intervention Required (UIR) activities.						
Principal Name: Date:						
Principal's Digital Signature:						

## District-Wide, High Quality, Tier I Curriculum

	Pre K	Kindergarten-Grade 2	Grades 3-5	Grades 6-8	High Schools
Literacy ELA	Frog Street	Amplify Core Knowledge Amplify CKLA Skills  Heggerty (supplemental phonemic awareness)	Louisiana ELA Guidebooks 2022	Louisiana ELA Guidebooks	Louisiana ELA Guidebooks
Math	Frog Street	Eureka Math <sup>2</sup>	Eureka Math <sup>2</sup>	Eureka Math <sup>2</sup>	Eureka Math <sup>2</sup>
Science	Frog Street		Great Minds PhD Science®	Louisiana Scope and Sequence	Louisiana Scope and Sequence
Social Studies	Frog Street		Studies Weekly and Louisiana Bayou Bridges	Louisiana Course Frameworks	Louisiana Course Frameworks/Scope and Sequence

## **Daily Instructional Time Allocation**

	Pre K	Kindergarten-Grade 2	Grades 3-5	Grades 6-8	High Schools
Literacy ELA		CKLA Skills- 60 minutes CKLA Knowledge- 60 minutes CKLA Small Group- 30 minutes Heggerty- 15 minutes	Core Instruction- 60 minutes Small Group- 30 minutes	Core Instruction- 60 minutes Small Group- 30 minutes	Intensive English I 90 minutes- (year-long course) English I-IV 90 minutes
Math		Core Instruction- 60 minutes Small group- 15 minutes	Core Instruction- 60 minutes Small Group- 30 minutes	Core Instruction- 60 minutes Small Group- 30 minutes	Intensive Algebra I 90 minutes- (year-long course) 90 minutes
Science			Core Instruction- 45 minutes	Core Instruction- 45 minutes	Core Instruction- 90 minutes
Social Studies			Core Instruction- 45 minutes	Core Instruction- 45 minutes	Core Instruction- 90 minutes

## **Intervention Resources**

	Pre K	Kindergarten-Grade 2	Grades 3-5	Grades 6-8	High Schools
Literacy ELA					
Math					