# THE BOARD OF PUBLIC EDUCATION OF THE SCHOOL DISTRICT OF PITTSBURGH ALLEGHENY COUNTY PITTSBURGH, PENNSYLVANIA

www.pps.k12.pa.us

2010 FINAL BUDGET January 1, 2010 – December 31, 2010

DECEMBER, 2009

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# I. INTRODUCTORY SECTION

- a) Superintendent's Message
- b) Executive Summary
- c) Board Members & Central Staff Administrators
- d) Meritorious Budget Award



## SCHOOL DISTRICT OF PITTSBURGH 2010 FINAL GENERAL FUND BUDGET

## **December 15, 2009**

The following is a summary of highlights of the facts and figures contained in the School District of Pittsburgh's 2010 Final General Fund Budget. The preliminary budget was presented to the members of the Board of Education and the Pittsburgh community on November 24, 2009 and then adopted by the Board of Directors on December 15, 2009.

No tax increase is proposed in the Pittsburgh Public Schools 2010 General Fund Budget. This is the ninth consecutive year the District has proposed a budget that does not increase taxes for City residents. The 2010 budget of \$525.4 million represents merely a \$0.8 million increase over the 2009 budget. Most importantly the 2010 Budget continues the District's progress in reducing its deficit from \$72 million in 2005 to the anticipated \$7.6 million for 2010.

The Pennsylvania School Employees Retirement System (PSERS) Board voted to accelerate the increase in the contribution rate by nearly 75%. The current employer contribution rate is 4.78%. The rate is to go to 8.4% effective July 1, 2010. The increase requires the District's appropriations to increase by \$3,303,642 in 2010. The District will receive a reimbursement from the State of \$1,651,821. Therefore, the net cost to the District for 2010 is \$1.6 million, increasing the originally proposed budget of \$523.8 million to the adopted \$525.4 million.

1. Three years after launching *Excellence for All*, the District's plan for increasing student achievement, the District has made Adequate Yearly Progress (AYP) for the first time in its history. Achieving AYP means that the District has met all of its targets on each of three standards - high school graduation, test participation and academic performance. To meet the targets for the third component of AYP - academic performance - a district must have at least 63% of its students score proficient or advanced in Reading (compared with 54% in 2007) and at least 56% score proficient or advanced in Mathematics (compared with 45% in 2007) on PSSA exams. Additionally, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11. Pittsburgh Public Schools is the largest school district in the State to have ever achieved AYP. Visit <a href="https://www.pps.k12.pa.us/studentachievement">www.pps.k12.pa.us/studentachievement</a> for more information about AYP and 2009 student achievement results.

## SCHOOL DISTRICT OF PITTSBURGH 2010 FINAL GENERAL FUND BUDGET December 15, 2009

- 2. Building on last year's substantial gains, District students continued to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams. District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighth-grade year 45.2% of District students are advanced in Reading, a remarkable 105.5% increase over the last four years. Visit <a href="www.pps.k12.pa.us/studentachievement">www.pps.k12.pa.us/studentachievement</a> for more information about AYP and 2009 student achievement results.
- 3. The Pittsburgh Promise® met its year-one funding goal of \$15 million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to \$40,000 (\$10,000 per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships. Visit <a href="www.pittsburghpromise.org">www.pittsburghpromise.org</a> for more information about The Pittsburgh Promise.
- 4. To ensure that the needs of every student are being met in every classroom, every day, the District has launched *Pathways to the Promise*<sup>TM</sup> to be sure that the hard work of creating a brighter future for all students begins early, remains constant and engages everyone involved in each student's life. *Pathways to the Promise* is the District's commitment to build a culture of high expectations, promote aspirations for higher education, and ensure that students are on course to be eligible for scholarships from The Pittsburgh Promise®. *Pathways to the Promise* is designed to help students connect hard work with success, develop their interests, and build the skills needed to succeed in school and into the future. It helps students and families to understand what it will take to succeed; monitors progress; and provides the individual support students need if they begin to drift off course. For more information about *Pathways to the Promise*, visit www.pathwaystothepromise.net.

## SCHOOL DISTRICT OF PITTSBURGH 2010 FINAL GENERAL FUND BUDGET December 15, 2009

- 5. Sixth grade is a critical transition as students move from the elementary years to the middle grades, and high school is on the horizon. To ease this transition and ensure that students stay on course to take advantage of Promise scholarships, the District has partnered with the United Way of Allegheny County, Pittsburgh Youth Futures Commission and the Mentoring Partnership of Southwestern Pennsylvania in the **Be a 6<sup>th</sup> Grade Mentor Program**. This is the largest mentoring project ever undertaken in Pittsburgh. Nearly 150 volunteers attended the initial training, and mentoring activities are under way in the District's middle grade schools. The goal is to pair each sixth grade student in the Pittsburgh Public Schools with a supportive, caring adult who will spend 45 minutes each week to reinforce the importance of education, help the student explore career opportunities, talk about goal setting, and offer the support and encouragement that contribute to success in the classroom and in all aspects of life. To learn more about Be a 6<sup>th</sup> Grade Mentor, visit www.bea6thgradementor.org.
- 6. Awareness of The Pittsburgh Promise increased significantly based on responses to the 2009 Parent Survey, rising from 75% to 87% from March 2008 to March 2009. In addition, the survey results show that 78% of parents feel their children's schools do a good job communicating with parents, an increase of 11% from 2007 to 2009; and 87% believe their schools provide a positive and welcoming learning environment. Coupled with the fact that applications for magnet programs are on the increase, and that more families are choosing to remain in the District based on 2009 enrollment numbers, these results point to progress on the Superintendent's 2009 goal of improving public confidence in the Pittsburgh Public Schools. The District also debuted a new cable television production, *Excellence for All TV*. This 30-minute show is designed to share news about school and District-wide events and activities with the Pittsburgh community. Plans also are under way to enhance the District website to improve usability and reinforce the District's brand. These projects support the Superintendent's goal of improving public confidence in the Pittsburgh Public Schools and expanding understanding and awareness of District goals and initiatives. The Parent Survey is included as an appendix to this publication.

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at their regularly scheduled legislative meeting.

The short-term projection is further forecast 10 years out, providing District decision makers and stakeholders the ability to change assumptions quickly on matters such as collective bargaining agreements and capital programming to understand their long-term ramifications.

## SCHOOL DISTRICT OF PITTSBURGH 2010 FINAL GENERAL FUND BUDGET December 15, 2009

The District faces a projected structural deficit of \$9.3 million with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:

- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs
- No real capacity for local revenue enhancement exists
- Key cost drivers include employee benefits and charter school payments
- The impact of the General Assembly's action to eliminate \$20 million of the District's annual revenues
- Underutilized facilities create resource inequities and diseconomies of scale
- Outstanding debt is growing faster than the local tax base
- Staff reductions must keep pace with enrollment decline
- Decisions made now through 2011 are critical to the District's financial stability

In short, our 10-year outlook requires strong stewardship and prioritization of spending demands, including restraint on capital appetites. Our course requires:

• Aligning our site-based school budgets and centralized special education budgets to enrollment shifts.

Sincerely,

Mark Roosevelt Superintendent of Schools

## **EXECUTIVE SUMMARY**

## School District of Pittsburgh 2010 General Fund Budget



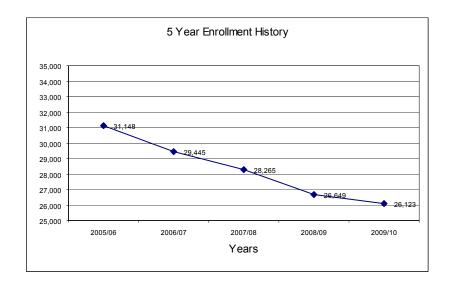
The District is organized and maintains its existence under and by virtue of the Act of March 10, 1949, P.L. 30, known as the Public School Code of 1949, as amended (the "School Code"). The District, the second largest school system in the Commonwealth of Pennsylvania, is an independent governmental unit with its own taxing powers and operations, providing a full range of educational services to students in grades pre-kindergarten ("Pre-K") through 12 who reside in the City of Pittsburgh or Borough of Mt. Oliver. The 2000 census population of the two municipalities served totaled 338,533, covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November 1911, as a result of an educational reform movement that combined the former ward schools into one system with standardized educational and business policies. Initially, the District was governed by an appointed School Board (the "Board") of 15 members, but since 1976 has been governed by a nine-member Board elected by the District, each of which are of substantially equal populations. Board elections are held every two years. Four Board members were elected in 2007 with terms of office expiring in December 2011, while five Board members were elected in 2005 with terms of office expiring in December 2009. Board members serve without pay.

As the policy-making body for the District, the Board is charged with providing the best educational programs the community can support by adopting a balanced budget where revenues and use of fund balance equals expenditures in accordance with the School Code. Board adopted policies governing financial operations include accident and illness prevention program (risk management), and debt, fund balance and investments (cash management). The chief administrative officer of the District is the Superintendent of Schools, who is primarily responsible for implementing Board policy and generally overseeing all District employees.

The District's official 2009-10 membership included 27,922 students (Pre-K to 12) with 26,123 (K-12) attending 66 schools. The average age of the district's buildings is 74 years. The District offers programs for general education, special education, vocational education and early childhood education. Cost per pupil based on the 2007/2008 Annual Financial Report (AFR) Expenditure per ADM filed with the Pennsylvania Department of Education is \$17,845.99.

In addition, as of November 2009, 2,534 pupils attend twenty-four charter schools, including seven approved by the District, eight approved by other districts, and nine cyber schools approved by other districts. In Pennsylvania, charter schools are funded by payments from the school district of residence. As the District has been addressing its declining enrollment the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.



On November 2, 2009, a long-term Facility Study was provided to the District by the DeJong Consulting Firm. According to the DeJong Report, by 2018-19 the District will serve approximately 4,500 less students annually and should reduce its current usage of school facilities by 1.1 million square feet. This decrease of 15.9%, from today's 6.9 million square feet to 5.8 million square feet, is commensurate with the consulting firm's projections of a 15.9 % decline in the District's student population in the next 10 years.

Upon the receipt of the report the Superintendent Mark Roosevelt assured the Board and the public that the comprehensive facilities report is only the first step in a larger process of developing a final recommendation for Board action.

DeJong provided an overview of the planning and evaluation process, and outlined a phased plan for effectively utilizing the District's school buildings over the next 10 years. The report will serve as the basis for the District's 10-year facilities plan, a requirement of the Pennsylvania Department of Education that also advances a key priority in the District's Strategic Plan.

Based on a proven formula that DeJong uses to forecast enrollment, the District's PreK through grade 12 annual population is projected to go from 28,255 in 2008-09 to 23,736 by the 2018-19 school year. These 10-year enrollment projections were adjusted upward by them by 10% at the high school level to account for the expected positive impact of The Pittsburgh Promise® on student enrollment. When analyzing projected student enrollment, DeJong found that too many of the District's current schools would be under-enrolled based upon the optimal size for effectively operating a school.

The DeJong report recommends the eventual closing of 16 school facilities currently in use today in order to meet the targeted square footage reduction of 1.1 million by the 2018-19 school year. The proposed facility reductions would help to lower the District's current excess school capacity from approximately 10,700 empty seats to 7,700 seats over the next 10 years. The recommendations, which could impact 35 of the District's current schools and two early childhood centers, range from discontinuing a school and/or a school building to adjusting feeder pattern boundaries and changing a school's grade configurations.

The long-term facility study included a review of 76 school facilities, including 6 early childhood centers, as well as the following five closed facilities: Connelley, Knoxville, Prospect, Ridge and Schenley. Facility conditions were assessed according to a methodology that resulted in a total score called the Facility Condition Index (FCI). The FCI reflects the approximate cost of renovating a building so it would be comparable to a new building. Some District facilities received FCI scores over 100%, reflecting renovation costs much higher than building new. In general, the lower the FCI score, the better the building.

Improved student achievement is evidence that the District's initiatives are taking hold. Pittsburgh Public Schools made history in becoming the largest District in the State to achieve Adequate Yearly Progress (AYP). By achieving AYP, the District has met state and federal targets set under No Child Left Behind (NCLB). This is the first time the District made AYP in the seven school years since NCLB was signed into law in January 2002. As a result, the District will move into the Making Progress status under NCLB.

District students additionally exceeded (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advance in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advance level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings.

The School Code requires the Board to adopt an annual General Fund budget. A preliminary budget is proposed by the Superintendent which makes projections of the next year's revenues and determines expenditure limits. After the budget is prepared, it must be available for public inspection. The Board is required by law to adopt the budget before the beginning of each fiscal year, January 1, and levy the taxes necessary to provide the revenues budgeted. The Board adopts the budget after careful deliberation of its contents and after it considers public input. The District allocates funds to schools using a site-based budgeting process. These site-based budgets operate on a July 1 to June 30 cost accounting cycle. The General Fund budget is controlled by major objects, with transfers of funds between major objects requiring legislative approval of the Board by a two-thirds majority.

Pursuant to the School Code, the elected Controller of the City of Pittsburgh serves as the School Controller, providing internal auditing services, while the appointed Treasurer of the City of Pittsburgh serves as the School Treasurer, providing tax collection services.

The District's budget, governance, management, and taxing authority are independent of the City of Pittsburgh and Borough of Mt. Oliver.

No tax increase is proposed in the Pittsburgh Public Schools 2010 General Fund Budget. This is the ninth consecutive year the District has proposed a budget that does not increase taxes for City residents. The 2010 budget of \$525.4 million represents merely a \$0.8 million increase over the 2009 budget. Most importantly the 2010 Budget continues the District's progress in reducing its deficit from \$72 million in 2005 to the anticipated \$7.6 million for 2010.

The Pennsylvania School Employees Retirement System (PSERS) Board voted to accelerate the increase in the contribution rate by nearly 75%. The current employer contribution rate is 4.78%. The rate is to go to 8.4% effective July 1, 2010. The increase requires the District's appropriations to increase by \$3,303,642 in 2010. The District will receive a reimbursement from the State of \$1,651,821. Therefore, the net cost to the District for 2010 is \$1.6 million, increasing the originally proposed budget of \$523.8 million to the adopted \$525.4 million.

## BUDGET OVERVIEW 2010 General Fund Budget Expenditures and Revenues

2010 Expenditures	\$525.4million
2010 Revenues	\$517.8 million
2010 Operating Deficit	\$- 7.6 million

## 2010 Budget compared with 2009 Budget

2010 Budget	\$5	25.4 million
2009 Budget	\$5	24.6 million
Increase	\$	0.8 million

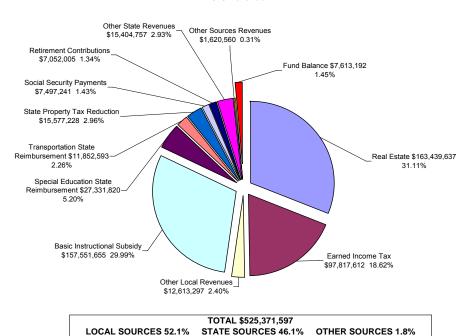
Percentage increase in Budget 0.15%

## **2010 General Fund Budget – Revenues**

Local Sources	\$273.9 million
State Sources	242.3 million
Other Sources	1.6 million
Sub-total Revenues	517.8 million
From Fund Balance to Fund Deficit	7.6 million

Total Revenues \$525.4 million

#### School District of Pittsburgh 2010 Revenue



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## 2010 Revenues – Local

			2008	2009	2010	INCREASE (DECREASE)
CODE		DESCRIPTION	ACTUAL	BUDGET	BUDGET	10 OVER 09
6111	000	REAL ESTATE TAX - CURRENT	\$169,350,700	\$152,961,312	\$155,239,637	\$2,278,325
6113	000	PUBLIC UTILITY REALTY TAX	380,376	373,935	392,333	\$18,398
6114	000	IN LIEU OF TAXES	132,604	,	•	• ,
-			•	78,000	145,533	\$67,533
6161	000	EARNED INCOME TAX - CURRENT	90,249,958	87,859,366	90,617,612	\$2,758,246
6168	000	REALTY TRANSFER TAX	8,548,515	7,819,918	5,490,474	(\$2,329,444)
6169	000	MERCANTILE TAX	12,426	0	0	\$0
6411	000	REAL ESTATE TAX - DELINQUENT	8,200,000	8,200,000	8,200,000	\$0
6461	000	EARNED INCOME TAX - PRIOR YEARS	7,200,000	7,200,000	7,200,000	\$0
6510	000	EARNINGS ON INVESTMENTS	4,860,163	4,877,256	2,668,670	(\$2,208,586)
6910	000	RENTAL OF SCHOOL PROPERTY CONTRIBUTIONS & DONATIONS -	243,147	238,009	184,701	(\$53,308)
6920	000	PRIVATE	1,392,251	50,000	250,000	\$200,000
6940	000	TUITION FROM PATRONS	120,151	116,874	113,519	(\$3,355)
6960	000	SERVICES PROVIDED OTHER LOCAL				\$0
		GOVERNMENT UNITS	110,661	100,000	91,109	(\$8,891)
6970	000	SERVICES PROVIDED OTHER FUNDS	3,283,187	3,250,000	2,527,500	(\$722,500)
6990	000	MISCELLANEOUS REVENUES	1,029,584	900,000	749,458	(\$150,542)
TOTAL - LO	OCAL SOU	RCES	<b>\$295,113,723</b>	\$274,024,670	\$273,870,546	(\$154,124)

## 2010 Revenues – State

						INCREASE
			2008	2009	2010	(DECREASE)
CODE		DESCRIPTION	ACTUAL	BUDGET	BUDGET	10 OVER 09
7110	100	BASIC INSTRUCTIONAL SUBSIDY	\$148,309,637	\$153,238,510	\$157,551,655	\$4,313,145
7142	000	CHARTER SCHOOLS	8,308,538	8,609,582	10,439,952	\$1,830,370
7160	000	TUITION-SECTION 1305 & 1306	1,348,069	1,100,000	1,100,000	\$0
7210	000	HOMEBOUND INSTRUCTION	9,077	8,900	0	(\$8,900)
7220	000	VOCATIONAL EDUCATION	1,499,495	749,747	734,078	(\$15,669)
7270	000	SPECIAL EDUCATION OF EXCEPTIONAL				\$0
		PUPILS	27,137,774	27,436,938	27,331,820	(\$105,118)
7310	000	TRANSPORTATION	11,493,858	13,400,000	11,852,593	(\$1,547,407)
7320	000	SINKING FUND PAYMENTS	2,827,503	2,992,132	2,476,447	(\$515,685)
7330	100	MEDICAL, DENTAL, & NURSE SERVICES	691,632	657,050	654,280	(\$2,770)
7340	000	STATE PROPERTY TAX REDUCTION	0	15,588,532	15,577,228	(\$11,304)
7810	000	SOCIAL SECURITY PAYMENTS	8,509,902	7,665,070	7,497,241	(\$167,829)
7820	000	RETIREMENT CONTRIBUTION	7,648,622	5,522,710	7,052,005	\$1,529,295
TOTAL -	STATE SO	URCES	\$217,784,108	\$236,969,171	\$242,267,299	\$5,298,128

## **2010 Other Revenues**

						INCREASE
			2008	2009	2010	(DECREASE)
CODE		DESCRIPTION	ACTUAL	BUDGET	BUDGET	10 OVER 09
8820	000	TUITION FROM OTHER DISTRICTS	\$347,141	\$487,274	\$254,222	(\$233,052)
9320	000	INTER-FUND TRANSFERS	918,999	0	655,500	\$655,500
9330	000	CAPITAL PROJECTS FUND TRANSFER	0	0		\$0
9610	000	REVENUE FROM FEDERAL SOURCES	0	0	710,838	\$710,838
TOTAL - C	OTHER SOU	JRCES	\$1,266,140	\$487,274	\$1,620,560	\$1,133,286
TOTAL - C	CURRENT R	EVENUES	\$514,163,971	\$511,481,115	\$517,758,405	\$6,277,290
FROM FUI BALANCE			1,737,437	13,076,723	7,613,192	(\$5,463,531)
TOTAL - A	ALL CURRE	NT REVENUES	\$515,901,408	\$524,557,838	\$525,371,597	\$813,759
RESERVE	FOR PRIO	R YEAR ENCUMBRANCES	0	2,500,000	2,500,000	\$0
GRAND TO	OTAL ALL I	REVENUES	\$515,901,408	\$527,057,838	\$527,871,597	\$813,759

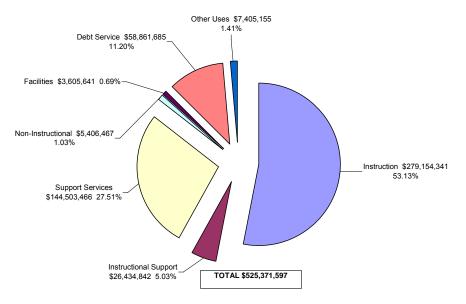
## 2010 General Fund Budget – Appropriations by Function

Instruction	\$279.2 million
Instructional Support	26.4 million
Support Services	144.5 million
Debt Service	58.9 million
Other Uses	7.4 million
Non-instructional	5.4 million
Facilities	3.6 million

## **Total Appropriations**

\$525.4 million

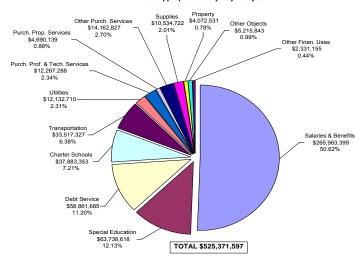
## The School District of Pittsburgh 2010 Appropriations by Function



## 2010 General Fund Budget - Appropriations by Object

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Salaries & Benefits	\$266.0 million
Special Education	63.7 million
Debt Service	58.9 million
Charter Schools	37.9 million
Transportation	33.5 million
Other Purchased Services	14.2 million
Purchased Professional and Technical Services	12.3 million
Utilities	12.1 million
Supplies	10.5 million
Other Objects	5.2 million
Property	4.1 million
Purchased Property Services	4.7 million
Other Financing Uses	2.3 million
Total Appropriations	\$525.4 million

#### School District of Pittsburgh 2010 Appropriations by Major Object



#### **Performance Measures**

Performance is measured by comparing actual results against desired or projected results. Functions and Objects are detailed in the General Fund Budget with specified appropriations. Back up documents such as "Budget Development Forms" or justification sheets identify the desired or projects results of each object which are tied to individual functions based on the projects being completed.

These function and object codes are monitored on a daily basis during the course of operations during the budget year. A Financial Report is detailed and approved in the monthly Board Meetings. Performances can be identified in various areas:

- o Facilities Utilization The District had an Independent Expert to conduct a Facilities Report (Press Release pages 363-364).
- o External Conditions and Outlook District's reaction to recession (pages 30-31).
- o Financial Matters concerning Pittsburgh (pages 31-32).
- O Long-Term Financial Planning Beginning with the 2011 Budget year, the District is taking the Long Term Financial Planning to a new level by have Departments prepare budgets with long-term in mind instead of the one year expectancy. The budgets will be prepared from 2011-2015. For more on the District's Long-Term Financial Planning (pages 32-33).

The District currently uses the BPM and OPM Methods. The Business Performance Management (BPM) method is a series of processes to enable businesses to understand and make efficient use of their various functions such as financial, human and materials resources. The Operations Performance Management (OPM) devises the methodology to enhance overall business efficiency across the entire organization.

Performance Measures are also monitored in billing, inventory, and Information & Technology. Although to be successful, this cannot be achieved by one department, it has to be a collective effort and is seen as an on-going process.

The Statement of Functions and Objectives in each narrative for each Department is a goals-oriented structure geared towards achieving the Excellence for All goals of the District. The performance measures are addressed at the end of the budget year. Upon completion of some goals, Departments identify their accomplishments for the previous years in their narratives. Long-term initiatives will be assessed upon completion.

BASELINE PROJECTION						
	Actual Year Ended 2008	2009 Original BUDGET	Projected Year Ended 2009	Projected Year Ended 2010	Projected Year Ended 2011	Projected Year Ended 2012
Total Revenues	\$514,163,971.37	\$511,481,115.00	\$515,144,485.34	\$517,758,405.28	\$512,8 90,396.53	\$516,0 34,367.99
Total Expenditures	\$515,901,408.28	\$524,557,838.00	\$519,609,638.07	\$525,371,597.00	\$541,942,129.88	\$571,455,343.40
Beginning Balance	\$73,403,945.27	\$71,666,508.36	\$71,666,508.36	\$67,201,355.63	\$59,58 8,163.91	\$30,53 6,430.56
Operating Surplus/(Deficit)	(\$1,737,436.92)	(\$13,076,723.00)	(\$4,465,152.73)	(\$7,613,191.72)	(\$29,051,733.35)	(\$55,420,975.41)
Ending Fund Balance Less Projected Reservations	\$71,666,508.36 (\$4,693,507.01)	\$58,589,785.36 (\$2,500,000.00)		\$59,588,163.91 500,000.00)		
Unreserved Fund Balance	\$66,973,001.35	\$56,089,785.36	\$64,701,355.63	\$57,088,163.91	\$28,036,430.56	(\$27,384,543.85)
% Budgeted Expenditures	12.98%	10.69%	12.45% 10.8	37%	5.17%	-4.79%
Compliance with Fund Balance F	Policy				Yes	No

## **Fund Balance Policy**

Maintaining an operating reserve (or fund balance) by adhering to a fund balance policy is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Maintaining an operating reserve or rainy day fund is the most effective practice an issuer can use to maintain a favorable credit rating. Fund balance reserve policy/working capital reserves is the most frequently implemented, best financial management practice for governmental issuers. Governments should maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing a first defense against deficit spending and helping to maintain liquidity when budgeted draw downs become inevitable. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the district in the inevitable downturn

#### **Fund Balances Changes**

The changes in fund balances can be attributed to Rightsizing in 2006 and the Restructuring of various Departments.

As reported on C-Span on January 11, 2010 at the American Enterprise Institute event in a presentation by June Kornholz, former Education Correspondent of the Wall Street Journal, she stated that the CFO/COO of the School District of Pittsburgh came up with some creative ideas for saving and raising monies for the District. One of these savings stemmed from the mid 90's which allowed the District to continue to receive revenues providing fund balances in various years over 10%. The City, the Water Authority, and the School District of Pittsburgh packaged their outstanding tax liens and sold them to a tax (debt) collection. In 2006, the District brought back the liens for \$2.0 million dollars (pennies on the dollars) and began a aggressive effort to obtain the tax collections. Within 2 years, the District had recouped this \$2.0 million and all additional monies go into the District's bank account and the District put properties back on the tax rolls through Treasury sells. Another money saving idea is the District revamped the Worker's Compensation section by moving the Workers' Compensation section by litigation and investigating claims. The District also moved the Workers' Compensation section from Human Resources to the Finance Department thus taking a more financial view of Workers' Compensation. School Safety was another area revamped. The local Electricians union sponsored a weeklong course on safety particularly Scaffold safety and last but not least in 2004, the District establishment of the Copy Center which allows the majority of the work to be done in-house thus reducing the cost of companies such as Kinkos, which also cut the cost of printing in half and by using lower skill workers instead of higher paid teachers to do the copying jobs. Teachers send the work to the Copy Center and the work is returned by the District's Food Service trucks.

In addition a reduction of \$18,131,183 in the Capital Program from 2009 \$48,157,413 to 2010 \$30,026, 230.

#### **Debt Service**

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The capital budget for one (1) year will also include an additional four-year projection. The Capital Program needs to be maintained in order for the District to have a strong financial base.

In 2010 Debt Service for the School District is \$58.9 million, 11.21% of the budget. The 2009 Debt Service appropriation was \$56.8, 10.82% of the budget.

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program cost.

# Outstanding Principal and Interest December 31, 2009

	Principal	Interest	Total
2010	\$34,364,158	\$24,577,698	\$58,941,856
2011	\$35,935,703	\$20,118,766	\$56,054,469
2012	\$35,520,304	\$18,710,915	\$54,231,219
2013	\$34,389,968	\$17,098,958	\$51,488,926
2014	\$33,524,698	\$15,530,069	\$49,054,767
2015-2019	\$155,327,609	\$55,115,662	\$210,443,271
2020-2024	\$103,017,255	\$24,121,645	\$127,138,900
2025-2029	\$42,675,000	\$5,871,347	\$48,546,347
Total	\$474,754,695	\$181,145,060	\$655,899,755

#### **School District Borrowing Powers**

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is 225% of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors

## **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

The following two tables indicate the School District's borrowing base, net debt calculation and statutory borrowing capacity.

#### School District of Pittsburgh Calculation of Net Debt As of September 1, 2009

Total Indebtedness:

Principal Amount of Bonds Outstanding:

Electoral \$0.00 Non-Electoral and Lease Rental \$572,551,042

Total Indebtedness \$572,551,042

Less:

Current Appropriation of Principal \$0.00 Delinquent Taxes (as of 08/31/08) \$44,723,273

Existing Net Debt <u>\$527,827,769</u>

Allocation of Existing Net Debt:

Electoral \$0.00 Non-Electoral and Lease Rental \$527,827,769

#### Statutory Borrowing Capacity As of September 1, 2009

	Electoral	Nonelectoral and		
	Debt	<u>Lease Rental Debt</u>		
Domessino I imito	I I alimaida d	¢1 122 197 909		
Borrowing Limits	Unlimited	\$1,133,187,808		
Net Outstanding Debt	0	527,827,769		
Remaining Borrowing Capacity	Unlimited	\$605,360,039		

#### **Local Tax Rates**

#### **Real Estate Tax**

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2010 is 13.92 mills. The Real Estate Tax millage rate has not been increased since 2001.

**Real Estate Tax** 13.92 mills \$170,816,865 \$12,271,327 per mill

#### **Implementing the Act 1 Homestead and Farmstead Exemption**

Property Tax Reduction under Act 1 – Slot \$15,577,228 Machine proceeds distribution by State

Net Real Estate Tax \$155,239,637

#### **Earned income Tax**

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2) (Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one per centum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

Earned Income Tax- Current	2.00% Levy	\$103,562,985
Percentage Levied required		
to be shared with the City	0.25%	\$12,945,373
	1.75% Net Levy	\$90,617,612

#### **Realty Transfer Tax**

This levy is enacted pursuant to Act 182 of 1982. The levy for 2010 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

#### 2010 Capital Program

A capital expenditure is incurred when a business spends money either to buy fixed assets to add to the value of an existing fixed asset with a useful like that extends beyond the taxable year.

Debt service provides the payment of principal and interest incurred to finance construction, renovation and the annual Major Maintenance Program or Capital Program. The total Debt Service costs in 2010 will amount to \$58.9 million which is 11.21% of the total projected budget. The Capital Improvement needs of the District are monitored to insure that the Debt Service payment do not go beyond between 12 to 15% of the District's General Fund Budget. There is a reduction of \$18,131,183 in the Capital Program from 2009 \$48,157,413 to 2010 \$30,026, 230.

CATEGORY	TOTAL FUNDS		LONG TERM		SHORT TERM	
Educational Improvements Grounds Improvements Mechanical Systems Electrical Systems Building Interior Building Exterior Planning / Design	\$	2,439,000 3,416,100 3,173,857 3,014,500 6,261,320 2,815,100 3,193,920	\$	2,439,000 795,000 979,440 - - 1,415,100 829,200	\$	2,621,100 2,194,417 3,014,500 6,261,320 1,400,000 2,364,720
MAJOR PROJECTS						
Concord Cupples Stadium Field Turf Sci Tech @ Frick		915,265 2,120,000 2,677,168		915,265 - 2,677,168		2,120,000
TOTAL	\$	30,026,230	\$	10,050,173	\$	19,976,057

## **Food Service**

The Board of School Directors also provides a budget for its Food Service Fund, a proprietary fund. The 2010 budget is \$ 14,980,002.

#### **District Mission**

The Pittsburgh Public Schools will be one of America's premier school districts, student-focused, well-managed, and innovative. We will hold ourselves accountable for preparing all children to achieve academic excellence and strength of character, so they have the opportunity to succeed in all aspects of life.

#### The Pittsburgh Pledge

We know that education is the key to our future.

All of us – students, teachers, administrators, families, community, board members and other civic leaders – will take an active role in helping all students.

#### We pledge to:

- · Have high expectations,
- · Work hard,
- · Achieve academic excellence,
- · Keep our schools safe,
- · Set a positive example,
- · Be respectful and considerate of one another,
- · Listen and be open to new ideas.

Together, we will hold ourselves accountable for achieving "Excellence for All."

#### **Declaration of Beliefs**

- All children can learn at high levels.
- Teachers have a profound impact on student development, and should have ample training, support and resources.
- Education begins with a safe and healthy learning environment.
- Families are an essential part of the educational process. A commitment from the entire community is necessary to build a culture that encourages student achievement.
- Improvement in education is guided by consistent and effective leadership.
- Central office exists to serve students and schools.

#### **The Pittsburgh Promise**

The Pittsburgh Promise®, is a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

According to the dictionary, a promise is something to count on, an indication of future success. The Pittsburgh Promise brings that meaning to life by providing hope, opportunity and incentive for all Pittsburgh Public Schools students.

When the University of Pittsburgh Medical Center presented an extraordinary gift of \$100 million to The Promise in December 2007, nearly 1,000 members of the Class of 2008 became the first to reap the rewards of this community commitment. The grant also challenges others to contribute so that future Promise dollars continue to help make education after high school a reality rather than a dream for our graduates and their families.

The Pittsburgh Promise® met its year-one funding goal of \$15 million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to \$40,000 (\$10,000 per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships.

To make the Promise real for every child, we are creating a way to ensure that students are on the best path for achieving success beyond high school. "Pathways to the Promise" will help to make it easier for students, parents, teachers, counselors and principals to understand how a student is progressing and where additional supports are needed.

Just as regular visits to a health care provider help to maintain a child's physical health, "Pathways to the Promise" will provide regular educational check-ups to make sure students are on track and gaining the knowledge and skills that they must have to be successful in life.

The Pittsburgh Promise serves to inspire all of us in a new way. With the District, schools, teachers, parents and students working together, all Pittsburgh Public Schools students will have the best opportunity to succeed with a Promise for the future. Visit <a href="https://www.pittsburghpromise.org">www.pittsburghpromise.org</a> for more information about The Pittsburgh Promise.

#### **Achievements - Goals and Priorities**

The Superintendent remains committed to the goals set by *Excellence for All*, the District's roadmap for improving student achievement. As an integral part of the *Excellence for All* plan, the District is focused on helping students and families plan, prepare and pay for education beyond high school through *The Pittsburgh Promise*.

- 1. Three years after launching *Excellence for All*, the District's plan for increasing student achievement, the District has made Adequate Yearly Progress (AYP) for the first time in its history. Achieving AYP means that the District has met all of its targets on each of three standards high school graduation, test participation and academic performance. To meet the targets for the third component of AYP academic performance a district must have at least 63% of its students score proficient or advanced in Reading (compared with 54% in 2007) and at least 56% score proficient or advanced in Mathematics (compared with 45% in 2007) on PSSA exams. Additionally, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11. Pittsburgh Public Schools is the largest school district in the State to have ever achieved AYP. Visit <a href="https://www.pps.k12.pa.us/studentachievement">www.pps.k12.pa.us/studentachievement</a> for more information about AYP and 2009 student achievement results.
- 2. Building on last year's substantial gains, District students continued to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams. District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighth-grade year 45.2% of District students are advanced in Reading, a remarkable 105.5% increase over the last four years. Visit <a href="www.pps.k12.pa.us/studentachievement">www.pps.k12.pa.us/studentachievement</a> for more information about AYP and 2009 student achievement results.
- 3. The Pittsburgh Promise® met its year-one funding goal of \$15 million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to \$40,000 (\$10,000 per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships. Visit <a href="https://www.pittsburghpromise.org">www.pittsburghpromise.org</a> for more information about The Pittsburgh Promise.

- 4. To ensure that the needs of every student are being met in every classroom, every day, the District has launched *Pathways to the Promise*<sup>TM</sup> to be sure that the hard work of creating a brighter future for all students begins early, remains constant and engages everyone involved in each student's life. *Pathways to the Promise* is the District's commitment to build a culture of high expectations, promote aspirations for higher education, and ensure that students are on course to be eligible for scholarships from The Pittsburgh Promise®. *Pathways to the Promise* is designed to help students connect hard work with success, develop their interests, and build the skills needed to succeed in school and into the future. It helps students and families to understand what it will take to succeed; monitors progress; and provides the individual support students need if they begin to drift off course. For more information about *Pathways to the Promise*, visit <a href="https://www.pathwaystothepromise.net">www.pathwaystothepromise.net</a>.
- 5. Sixth grade is a critical transition as students move from the elementary years to the middle grades, and high school is on the horizon. To ease this transition and ensure that students stay on course to take advantage of Promise scholarships, the District has partnered with the United Way of Allegheny County, Pittsburgh Youth Futures Commission and the Mentoring Partnership of Southwestern Pennsylvania in the **Be a 6<sup>th</sup> Grade Mentor Program**. This is the largest mentoring project ever undertaken in Pittsburgh. Nearly 150 volunteers attended the initial training, and mentoring activities are under way in the District's middle grade schools. The goal is to pair each sixth grade student in the Pittsburgh Public Schools with a supportive, caring adult who will spend 45 minutes each week to reinforce the importance of education, help the student explore career opportunities, talk about goal setting, and offer the support and encouragement that contribute to success in the classroom and in all aspects of life. To learn more about Be a 6<sup>th</sup> Grade Mentor, visit www.bea6thgradementor.org.
- 6. Awareness of The Pittsburgh Promise increased significantly based on responses to the 2009 Parent Survey, rising from 75% to 87% from March 2008 to March 2009. In addition, the survey results show that 78% of parents feel their children's schools do a good job communicating with parents, an increase of 11% from 2007 to 2009; and 87% believe their schools provide a positive and welcoming learning environment. Coupled with the fact that applications for magnet programs are on the increase, and that more families are choosing to remain in the District based on 2009 enrollment numbers, these results point to progress on the Superintendent's 2009 goal of improving public confidence in the Pittsburgh Public Schools. The District also debuted a new cable television production, *Excellence for All TV*. This 30-minute show is designed to share news about school and District-wide events and activities with the Pittsburgh community. Plans also are under way to enhance the District website to improve usability and reinforce the District's brand. These projects support the Superintendent's goal of improving public confidence in the Pittsburgh Public Schools and expanding understanding and awareness of District goals and initiatives. The Parent Survey is included as an appendix to this publication.

The Board of Directors entered into a new five-year agreement with Superintendent Mark Roosevelt that runs through August 2014. The Board authorized the agreement to provide leadership stability as the staff works to continue the progress being made against the goals of *Excellence for All*. Accomplishments under Mr. Roosevelt's leadership have included growth in student achievement, holding the line on taxes while improving the District's financial situation, and establishment of The Pittsburgh Promise®, a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

While the District has made remarkable progress in improving student achievement, there is more work to do to ensure that all students are Promise-Ready. The Board of Directors approved Year Five Performance Goals for Superintendent Mark Roosevelt. The Superintendent's goals support the District's *Excellence for All* plan and align with the Board's five major goals for the District:

- 1. Maximum academic achievement for all students.
- 2. Safe and orderly environment for all students and employees;
- 3. Efficient and effective support operations for all students, families, teachers and administrators;
- 4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible;
- 5. Improved public confidence and strong parent/community engagement.

Annually the Board of School Directors sets the upcoming years goals for the Superintendent. At the end of each year the goals are evaluated and the evaluation is voted on at a Legislative Meeting by the Board of School Directors.

The Superintendent's Year Five Performance Goals are as follows:

1. **Finalizing Planning and Implementation of Career and Technical Education (CTE) Programming:** Present to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

The District's emphasis on high school excellence has resulted in the introduction of new school models, such as the University Preparatory School, Science and Technology Academy\* and International Baccalaureate\* which serve students in grades 6-12.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundation students will need to pursue continuing education and success in the job market.

\*Official naming of these schools will occur during the 2009-2010 school year.

2. **Expansion of Classroom Technology:** Explore the use of technology to better complement and expand course offerings.

The ability to use computers and other technical equipment is a critical skill that students must acquire to be successful in higher education as well as the job market. Staff will develop and implement plans to ensure that instructional courses make the best use of technology to provide the highest quality instruction. Courses will be reviewed and necessary enhancements made to ensure that students are being properly prepared to face future technological challenges and demands.

3. **Continue Pittsburgh Public Schools progress on PSSA Exams:** Show continued progress on the Pennsylvania System of School Assessment (PSSA) exams compared to prior years by evidencing progress on a majority of the 42 testing points, meaning movement from below basic to basic, basic to proficient, and proficient to advanced.

For the 2008-2009 school year, Pittsburgh Public Schools students continued to make substantial progress in student achievement at almost all grade levels. For example, 45 percent of 8th graders scored *advanced* in reading, and ahead of grade level. This is convincing evidence that District initiatives are beginning to take hold. The District will continue to provide students with the strong foundation they need to excel both in the classroom and in the future with a rigorous PreK-12 curriculum focused on developing student thinking and efforts-based learning. The District also will use funds received from the American Recovery and Reinvestment Act (ARRA) to mount a focused and intense effort on increasing the literacy skills of its middle grades students. A new summer camp will launch in 2010 exclusively for middle grades students. The camp is part of the District-wide effort to prepare students for the rigors of high school and beyond. In addition, the District hopes to use stimulus dollars to build the capacity of teachers and school staff to provide interventions for struggling readers.

4. **Teacher Effectiveness:** Develop timetables and implementation plans for The Plan to Empower Effective Teachers.

Research shows that of the school-based factors, the quality of teaching has the most significant impact on student growth. As the next building block in the District's vision of *Excellence for All*, a plan is being developed to support and empower effective teachers. This planning has been done in collaboration with the leadership of the Pittsburgh Federation of Teachers (PFT). The plan focuses on three strategic priorities: increase the number of highly effective teachers; increase the exposure of high-needs students to highly effective teachers; and ensure that all teachers and students work in learning environments that promote college-readiness. The plan builds upon the core elements that the District has already put into place to improve student achievement, including implementation of a rigorous core curriculum; aggressive, comprehensive and ongoing professional development to ensure quality classroom instruction; use of diagnostic assessments to get help quickly to students; and implementation of a nationally-recognized system – Pittsburgh Urban Leadership System of Excellence (PULSE) – to train, support, evaluate and reward principals. For more details about the plan please visit <a href="https://EmpoweringPittsburghTeachers.com">https://EmpoweringPittsburghTeachers.com</a>

#### **Economic Conditions and Outlook**<sup>1</sup>

Pittsburgh Market Outlook Job Situations to date, Pittsburgh appears to be skirting the absolute worst of the recession. Across the nation's economy, the absolute most pain has been seen in all things housing related and auto related. Fortunately for Pittsburgh, it has relatively light exposure to either of these forces. In particular, Pittsburgh never had much of a "housing boom" and as such, the loss of that speculative housing activity has not been missed much locally. You don't miss what you never had! Moreover, Pittsburgh's several educational institutions and large array of healthcare related employers have greatly steadied the local economy through the recession. As a result, Pittsburgh's unemployment rate will remain well below average.

Pittsburgh's population has been declining for decades now. It is not so much a rush for the exits, as a slow drip. The region has long since put behind it the jarring loss of much of its steel industry, and since then, the population attrition has much more to do with an aging population and losses of younger workers as they leave to find jobs in faster growing job markets. All that said, Pittsburgh has just about plugged its slow leak of out-migrants prior to the recession. However, as a result of job losses, it's now likely that fewer international migrants are arriving in Pittsburgh seeking work. But as job growth returns in the second half of next year, there should be an improvement in migration trends.

While Pittsburgh largely skirted the worst of the housing bust, that doesn't mean that is has not seen a drop in its volume of housing transactions. Existing home sales peaked in the region at 31,300 homes in 2004. In comparison, Pittsburgh should see 22,100 existing homes sold his year. The significant triumph for the region, however, is that its homes retained their value throughout this downturn. The FHFA house price index is not projected to see an annual decline in this cycle, which is a great support to household balance sheets in the area. With this in mind though, one should not expect a large acceleration in home prices during the recovery.

The mildness of the downturn in Pittsburgh has meant that there has not been a significant loss of personal income. Certainly residents have suffered disappointing pay raises and bonuses, and the higher unemployment rate means that starting wages are not what they might have been a few years ago. Still, it is not expected that personal incomes will decline outright in Pittsburgh, and median household incomes should begin to appreciate again in the latter half of the year as the layoffs slow further.

It should also be noted that at below \$47,000, household income is on the low side in the region, but housing is particularly affordable in Pittsburgh, such as quality of life measures tend to favor Pittsburgh.

Pittsburgh is in a relatively benign cycle. While the economy has slowed and jobs lost, the pain is significantly less than in other parts of the country. This is a result of a simple fact: Pittsburgh did not share in much of the previous economic expansion, particularly the speculative run-up housing prices, and as a result, did not suffer the sharp downturn as the speculative housing bubble burst. Moreover, the region has a cadre of large, highly regarded universities and hospitals that support both high incomes and steady job counts, and which bring a large population of students into the area. This economic core is a large part of what has made Pittsburgh so stable. Also helping has been several large commercial construction projects, in particular, the construction of Three PNC Plaza, the new sports arena, a new casino, and ongoing development as apart of Westinghouse's expansion in the area.

In the outlook, expect to see further stability. While the local economy will improve, there is not much pent-up demand on the part of businesses and household. For instance, do not expect to see a sharp rise in either hiring or wages. Also, while the housing market will accelerate in 2010, the region is unlikely to see rapid increases in prices. Expect a return to job creation in the second half of 2010, but with slow and steady losses in population persisting, do not expect Pittsburgh to stand-out in the recovery. Slow and steady will continue to describe the region for the foreseeable future.

The impact of these Economic Conditions are constantly reviewed and monitored by the District to assess impact on Earned Income Tax and Real Estate Tax Collections and the potential for Major Taxpayers appealing their assessed values that if successful would translate to Real Estate Tax refunds and reduced future collections.

The four year history of real estate tax collections as a percentage of levy and has been between 93.64% and 94.32%. The 2010 budget anticipate a collection rate of 93.00%.

## **Financial Matters Concerning the City of Pittsburgh**

The City of Pittsburgh is the largest municipality served by the District. In November 2004, the General Assembly of the Commonwealth of Pennsylvania adopted legislation (HB 850 and HB 197) to provide financial assistance to the City of Pittsburgh. This legislation negatively impacts the District's revenues as follows:

• The District, effective fiscal 2005, ceased to receive an annual appropriation of \$4 million from the City of Pittsburgh, which was established by the Regional Asset District (RAD) legislation to compensate the District for the elimination of the Personal Property Tax.

<sup>&</sup>lt;sup>1</sup> Issued by the Economics Division, PNC Financial Services Group, October 2009.

- The District, effective fiscal 2005, had its right to levy Mercantile Tax rescinded. While the legislation referenced the incorrect statutory authority for the District, management believes the legislative intent is very clear and the Board did not pursue levying Mercantile Tax in fiscal 2005 or since. This legislation has had the effect of reducing District revenues by approximately \$4 million annually.
- The District has had a total of 0.25% of its Earned Income Tax authority shifted to the City of Pittsburgh by 2009. This shift is structured such that 0.1% was transferred in 2007, 0.1% in 2008, and 0.05% in 2009. The total impact of 0.25% of the District's Earned Income Tax levy is approximately \$12.7 million annually in 2010 and thereafter.
- By 2010, this legislation will reduce the District's annual revenues by approximately \$20.7 million.

## **Long & Short Term Financial Planning**

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at their regularly scheduled legislative meeting.

The short-term projection is further forecast 10 years out, providing District decision makers and stakeholders the ability to change assumptions quickly on matters such as collective bargaining agreements and capital programming to understand their long-term ramifications.

The District faces a projected structural deficit of \$9.3 million with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:

- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs
- No real capacity for local revenue enhancement exists
- Key cost drivers include employee benefits and charter school payments
- The impact of the General Assembly's action to eliminate \$20 million of the District's annual revenues
- Underutilized facilities create resource inequities and diseconomies of scale
- Outstanding debt is growing faster than the local tax base
- Staff reductions must keep pace with enrollment decline
- Decisions made now through 2011 are critical to the District's financial stability

In short, our 10-year outlook requires strong stewardship and prioritization of spending demands, including restraint on capital appetites. Our course requires:

- Aligning our site-based school budgets and centralized special education budgets to enrollment shifts
- Achieving targeted reductions in central office services by applying the principles of budgeting for outcomes to prioritize the spending of 90% of our current support structure

By imposing greater discipline, the District will spend proportionately more on the things that are critical to moving student achievement, yet still reduce the overall size of our budget and make substantial progress in slowing the growth of our cost per pupil.

#### BUDGET DEVELOPMENT PROCESS/TIMELINE

In Pittsburgh, the fiscal year runs from January 1 through December 31.

2010 Budget Adoption Time-line as required by Act 1 of 2006 - TAXPAYER RELIEF ACT

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

February 9, 2009	Receive certified enrollment projections for the 2009/2010 school year from the Office of Technology.
February 27, 2009	Provide General Fund and Title I Site-Based Budgeting allocations for the 2009/2010 school year to all schools.
March 3, 2009	Budget Development workshops for all school levels (Executive Directors, Funding & Compliance, CTE, HR and Budget & Finance).
March 13, 2009	Due date for the 2009/2010 Site-Based General Fund and Title I budgets.
April 1, - April 3, 2008	Review of proposed Site-Based General Fund and Title I budgets. (Deputy Superintendent, Executive Directors, Funding & Compliance, CTE, HR and Budget & Finance).
April 9, 2009	Provide by School staffing FTE budgets to Human Resources.
May 4, 2009	Board of Directors review of 2009/2010 Special Education Budget.

## BUDGET DEVELOPMENT PROCESS/TIMELINE cont'd.

May 20, 2009	Legislative approval of 2009/2010 Special Education Budget.
June 24, 2009	Board considers resolution certifying Board will not increase taxes beyond index for 2010.
November 25, 2009	Deadline to make 2010 proposed final budget available for public inspection (no less than 20 days prior to adoption). Release can be earlier.
December 1, 2009	Budget Public Hearing.
December 4, 2009	Deadline for public notice of intent to adopt (10 days prior to Adoption).
December 7, 2009	Budget Public Hearing (Part of regular public hearing).
December 15, 2009	Regular legislative meeting adoption of budget.

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#### School District of Pittsburgh List of Elected and Appointed Officials December 2009

**Board of Directors** 

Theresa Colaizzi Thomas Sumpter William Isler

Dara Ware Allen Mark Brentley Jean Fink Sherry Hazuda Floyd McCrea Sharene Shealey

School Controller's Office

Michael E. Lamb Ronald Schmeiser, CPA

Superintendent's Office

Mark Roosevelt

**Deputy Superintendent's Office** 

Linda Lane

Chief of Staff Lisa Fischetti

**Chief Financial Office** 

Christopher M. Berdnik, PRSBA

Peter J. Camarda

Pamela R. Capretta, CPA

Chief Research, Assessment & Accountability Office

Paulette Poncelet

**Executive Director of Strategic Initiatives Office** 

Nancy Kodman

Law Office Ira Weiss

School Treasurer's Office

Margaret L. Lanier

**Elected Officials** 

President

First Vice President Second Vice President

Second Vice Member Member Member Member Member Member

School Controller

Deputy School Controller

**Appointed Officials** 

Superintendent and Secretary

Deputy Superintendent for Instruction, Assessment and Accountability

Chief of Staff and External Affairs

Chief Financial Officer/Chief Operations Officer and Assistant Secretary

Executive Director of Budget Development, Management Services and Operations

and Assistant Secretary

Director of Finance and Assistant Secretary

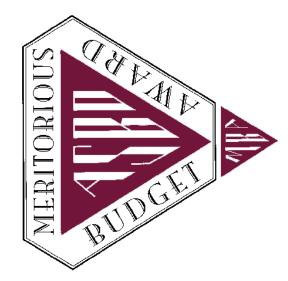
Chief of Research, Assessment & Accountability

**Executive Director of Strategic Initiatives** 

Solicitor and Assistant Secretary

School Treasurer

Association of School Business Officials International  $^{\scriptscriptstyle \oplus}$ 



ASBO International® Meritorious Budget Awards For excellence in the preparation and issuance This Meritorious Budget Award is presented to The budget is judged to conform to the principles and standards of the School District of Pittsburgh for the Fiscal Year 2008-2009 of its school system budget Program.

Ingh Peteman

Executive Director

ohn D. My

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# II. ORGANIZATIONAL SECTION

- a) About the District
- b) School District of Pittsburgh Map
- c) School Calendar
- d) Measurement Focus and Basis of Accounting
- e) Financial Policies
- f) Funds of the District
- g) Revenue Descriptions
- h) District Mission Statement
- i) The Pittsburgh Pledge
- j) Declaration of Beliefs
- k) The Pittsburgh Promise
- 1) Goals & Priorities
- m) Organizational Chart
- n) Budget Administration and Management Process
- o) Budget Development Timeline
- p) Budget Development Process & Procedures

# **ABOUT THE DISTRICT**

The School District of Pittsburgh operates the public school system for the City of Pittsburgh and the Borough of Mt. Oliver, located in Southwestern Pennsylvania.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November of 1911, as a result of an educational reform movement that combined the former "ward" schools into one system with standardized educational and business policies. Initially the district was governed by an appointed Board of 15 members, but since 1976 has been governed by a nine-member Board elected by districts of relatively equal populations.

#### Some Quick Facts...

#### The Schools:

#### The Students:

14	High Schools	14,315	Elementary Students
9	Middle Schools	3,114	Middle Students
39	Elementary Schools	8,130	Secondary Students
4	Special Use Schools	363	Special School Students
66	Operating Schools	25,992	K-12 Building Membership
1	Clayton Academy (CEP)	201	Alternative School
		26,123	Total K-12 Membership
		1,642	Pre K and Headstart
		157	Offsite Pre-K and Headstart
		27,922	Official Membership

#### Racial Balance:

Based on PPS K-12 Building Enrollment:

56.34% African American 43.66% White/Other

#### The Area:

	<u>2008</u>	2000	<u>1990</u>
Population	312,800	342,503	374,039
Square Miles	55.3		

#### The Finances:

#### Tax Structures

#### Real Estate 13.92 mills

Earned Income - 1.75% Net Levy - The District levies a 2% Earned Income Tax. Section 652.1 (a) (2) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one per centum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

#### Deed Transfer Tax -1.00% of transfer price

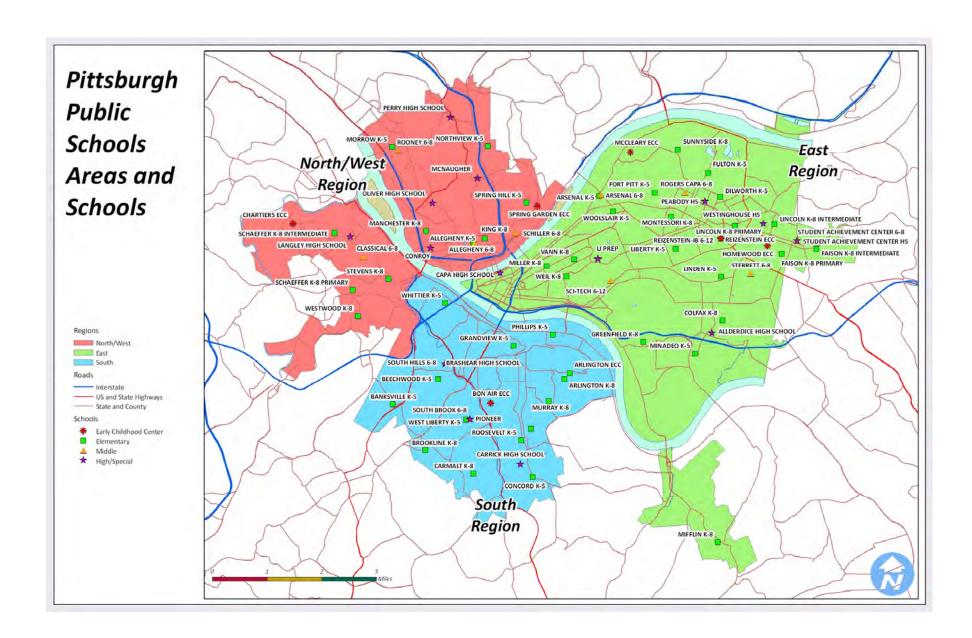
#### Bond Ratings as of October 28, 2008:

	Moody's	Standard & Poors		
Underlying unlimited tax pledge	A2	<b>A</b> -		
Underlying limited tax pledge	A2	A-		
Enhanced	A1	$\mathbf{A}$		
Debt Limits/Ratios				
Nonelectoral I	Debt Limit	\$1,133,187,808		
Net Outstandir	Net Outstanding Debt			
Direct Debt to	Market Value	3.52%		
Direct and Ove	erlapping Debt	11.57%		

to Market Value



The Pathway to the Promise.



### Pittsburgh Public Schools District Calendar

FOR THE SCHOOL YEAR COMMENCING SEPTEMBER 3, 2009

2009

2010

Schedule

Bi-Weekly

Teachers

12-Month

Pay Date

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- School Vacation Days (dates are subject to change)
- Half School Day (dates are subject to change)
- T Pupil Only Vacation Days and school types (dates are subject to change)
  - E Elementary Only M Middle Only
  - S Secondary Only
- + School Month Ends

   Vacation Days for ALL Pittsburgh Public School Employees

  R Report Card Dates
- B School Board Meets (dates are subject to change due to holidays or schedule conflicts)
- Standard Evening School (September 16, 2009 January 25, 2010; February 10, 2010 June 7, 2010)

		,	JUL	1					Αl	JGU:	ST		
s	M	Τ	W	Т	F	S	S	M	Т	W	Т	F	S
INDEPENDENCE	DAY			<b>-</b> 1	2	3	1	2	3	4	5	6	7
4	* 5	6	7	8	9	10	8	9	10	11	<b>1</b> 2	<b>+</b> 13	14
11	12	13	14	<b>▼</b> ■15	16	17	15	16	17	18	19	20	21
18	19	20	в 21	22	23	24	22	23	24	в 25	<b>2</b> 6	27	28
25	26	27	28	■29	<b>*</b> 30	31	29	30	<b>₹</b> 31				

### **Pittsburgh Public Schools Accelerated Learning Academy (ALA) Calendar**

FOR THE SCHOOL YEAR COMMENCING August 24, 2009

2009

2010

AUGUST/SEPTEMBER S M T W T F S 16 17 17 18 19 120 121 22 23 24 25 026 027 28 29 30 131 1 2 3 4 5 6 15 16 17 18 19 20 13 14 15 16 17 18 19 20 13 14 15 16 17 18 19 20 13 14 15 16 17 18 19 20 13 14 22 023 024 25 26 27 28 29 30	S 6 13 20 27
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JANUARY 2010 JUNE	
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- School Vacation Days (dates are subject to change)

- Half School Day (dates are subject to change)

T - Pupil Only Vacation Days and school types (dates are subject to change)

+ - School Month Ends

\* - Vacation days for ALL Pittsburgh Public School Employees

R - Report Card Dates

B - School Board Meets (dates are subject to change due to holidays or schedule conflicts)

Standard Evening School (September 16, 2009 - January 25, 2010; February 10 , 2010 - June 7, 2010)

			JULY	,					Αl	JGU	ST		
s	M	Т	W	Т	F	S	S	M	Т	W	Т	F	s
INDEPENDENT	ar nav			<b>-</b> 1	2	3	1	2	3	4	5	6	7
4	* 5	6	7	8	9	10	8	9	10	11	<b>1</b> 2	<del>•</del> 13	14
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25	26	27	28	<b>2</b> 9	<b>*</b> 30	31	29	30	<b>₹</b> 31				

Pay Date

Teachers

# School District of Pittsburgh 2010 General Fund Budget Measurement Focus and Basis of Accounting

The School District of Pittsburgh utilizes the "current financial resources" measurement focus and the modified accrual basis of accounting for budgeting and the preparation of its audited financial statements. This focuses on the determination of and changes in financial position, and generally only current assets and current liabilities are included on the balance sheet. Revenues are recorded as soon as they are both measurable and available.

- The revenues are recognized when they become measurable and available to finance the District's operations. Property and other taxes are susceptible to accrual and are recognized as current revenue when received during the year and also when received by the District within 60 days after the close of the year.
- Currently levied property and other taxes which are not received by the District within 60 days after the close of the current
  year are susceptible to accrual and are recorded as deferred revenue of the General Fund after giving effect to a reserve for
  uncollectible taxes.
- State subsidies due to the District as current year entitlements are recognized as revenue in the year that they are due to be received.
- Revenues from federal, state, and other grants designated for payment of specified District expenditures are recognized in the Special Revenue Funds when the related expenditures are incurred.
- Expenditures are generally recorded when a liability is incurred under accrual accounting. Because of their "current financial resources" measurement focus, expenditure recognition for governmental fund types excludes certain liabilities. Such liabilities are not recognized as governmental fund type expenditures or fund liabilities. Exceptions to this rule are 1) principal and interest on general long-term debt, 2) compensated absences, which are recorded only when payment is due, and 3) judgments and claims.

### • 701. Fiscal Objectives

The Board recognizes its responsibility to district taxpayers to ensure that public monies expended by the school district are utilized for delivery of the educational program in a manner that mandates full value to the taxpayers, and that adequate procedures and records are established to ensure that end.

### • **702.** Budget Planning

The budget shall be designed to reflect the Board's goals and objectives concerning the education of district students. Therefore, the budget shall be organized and planned to ensure adequate understanding of the financial needs associated with program support and development. The financial requirements of district programs shall be reviewed on a continual basis.

### • 703. Budget Preparation

The Board considers preparation of an annual budget to be one of its most important responsibilities because the budget is the financial reflection of the district's educational plan. The budget shall be designed to support the educational plan in a comprehensive and efficient manner, to maintain district facilities, and to honor district obligations.

### • 704. Budget Adoption

It is the philosophy of the Board that the annual budget represents the position of the Board, and all reasonable means shall be employed to present and explain in the preliminary and final budgets to district residents. Board members and district administrators shall be knowledgeable about, and understand the need for, proposed expenditures.

# • <u>705. Tax Levy</u>

The Board of Public Education shall annually determine and establish local taxes. It shall provide the means to assess and collect such taxes.

### • 706. Tax Certification and Collection

School taxes being levied by the Board of Education shall be certified by the Board to an authority authorized to prepare tax duplicates and by said authority properly certified to the City Treasurer, which school taxes should then be collected as provided by law, at the same time, in the same manner, and with like authority, and subject to the same discounts and penalties as other taxes collected in the municipality.

#### • 707. Tuition Income

When the district received students who are residents of another school district, it shall assess tuition charges in accordance with the School Code. Tuition shall be assessed for those students whose attendance has been approved by the Board, in accordance with policy.

### • 708. Bank Accounts

The Board, by a majority vote of the full Board, shall designate one or more banks or bank and trust companies as depositories for the safeguarding of school funds.

### • 709. Investments of District Funds

It shall be the policy of the Board to optimize its return through investment of cash balances in such a way as to minimize noninvested balances and to maximize return on investments.

The primary objectives of investment activities, in priority order, shall be:

Legality – All investments shall be made in accordance with applicable laws of Pennsylvania.

Safety - Safety of principal shall be of highest priority. Preservation of capital in the portfolio of investments shall be ensured through the mitigation of credit risk and interest rate risk.

Liquidity – Investments shall remain sufficiently liquid to meet all operating requirements that are reasonably anticipated. A fiscal year operations anticipated cash flow shall be developed so that investments can be made as early as possible, with maturities concurrent with anticipated cash demands.

Yield – Investments shall be made with the objective of attaining a market-average rate of return throughout the budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs.

### • 710 Purchases Subject to Bid

It is the policy of the Board to obtain competitive bids for products and services where such bids are required by law or where such bids may be believed to bring about a cost saving to the school district.

## • 710.1 Minority and Women Business Participation

The Board recognizes that minority and women businesses heretofore have not always received a fair share of public contracting, that the current minority and women business certification process has contributed to the exclusion of legitimate minority and women businesses, that excessive time involved in contract awards and payments is a barrier to minority and women business participation, that bid and proposal specifications (general conditions) are outdated and need to follow national standards, that contracts awarded to majority firms with some minority or women employees contributes nothing to minority and women business participation and should not be counted as such, that the school district must do more to build trust among minority and women contracts and submit bids and proposals, that the school district must follow state law about awarding contracts to the lowest responsible bidder and is not allowed to use race or gender to award contracts, and that the school district has no strategic plan for the minority and women business program. The Board desires to increase minority and women business participation in procurement and contracting.

### • 711. Purchases Budgeted

It is the policy of the Board that when funds are available all purchases contemplated within the current budget and not subject to bid shall be made in a manner that ensures the best interest of the school district.

### • 712. Purchases not Budgeted

The laws of the state and the interests of the community require fiscal responsibility by the Board in the operation of the school district. Appropriate fiscal controls shall be adopted to ensure that public funds are not disbursed in amounts in excess of the appropriations provided to the district.

### • 713. Cooperative Purchasing

The Board recognizes the advantages of centralized purchasing. Therefore, the Board encourages the administration to seek the benefits and savings that may accrue through joint agreements with other political subdivisions for the purchase of supplies, equipment or services.

## • 714. Travel and Professional Leave

It is the purpose of this policy to delegate to the Superintendent or designee the responsibility and authority to approve employee travel on district business and attendance at professional development conferences and meetings.

### • 715. Payroll Authorization

Employment of all permanent, temporary and part-time district personnel must be approved by the Board. The Board shall authorize payment of salaries to employees. Actions by the Board to employ staff on a contractual basis may include the name of the individual, position title, salary, period of employment, position classification, method of payment and budget category to which the wages are to be charged. Actions by the Board to employ temporary or part-time personnel may include the name of the individual, position title, rate of pay, position classification, the maximum number of hours or days an employee may work, school or vocation assignment and budget category to which wages are to be charged. The minutes of Board meetings shall record all actions with regard to resignation, retirement, death or discharge of all employees, or nonretention of a temporary professional employee. Each action shall include the name of the employee, date upon which salary or wages will terminate, and position formerly held.

#### • 716. Payroll Deductions

The Board may, at its discretion, act on behalf of individual employees to deduct a certain amount from the employee's paycheck and to remit an equal amount to an agent designated by the employee. It is the intent of this policy to designate those purposes not otherwise mandated by law for which the Board is willing to act on behalf of the employee.

### • 717. Payment of Bills

It is the Board's intent to direct prompt payment of bills but at the same time to ensure that due care has been taken in the review of district bills.

### • 718. Petty Cash

Petty cash funds may be used for designated purposes but shall be subject to adequate controls and safeguards.

### • 719. Student Activity Funds

Student Activity Funds should be administered in accordance with Board policy and specific written procedures developed by the district's appropriate officers.

Non-General Fund Use -

Student Activity Funds should be used to finance a program of activities not part of the regular curriculum. They should not be used to circumvent management or purchasing decisions that were made for the district.

Student Use -

Student Activity Funds should be used for student activity purposes and for those students currently in school, particularly when those students have contributed to the accumulation of the funds.

Shared Decision-Making -

Student Activity Funds should be collected and disbursed under the general direction of the building principal; however, the principal should involve in the decision-making process those student groups and faculty members who are responsible for generating revenue for approved projects.

Sound Business Practice -

Student Activity Funds should be managed in accordance with sound business practices.

### • 720. District Audit

The public has the right under law to inspect and procure copies of the annual, single audit conducted by external auditors and the periodic audits conducted by the Auditor General's office.

### • 721. Fund Balance

Maintaining an operating reserve (or fund balance) by adhering to a fund balance policy is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Maintaining an operating reserve or rainy day fund is the most effective practice an issuer can use to maintain a favorable credit rating. Fund balance reserve policy/working capital reserves is the most frequently implemented, best financial management practice for governmental issuers. Governments should maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing a first defense against deficit spending and helping to maintain liquidity when budgeted drawdowns become inevitable. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the district in the inevitable downturn.

### • <u>722. Debt</u>

Debt may be issued to finance the district's annual capital budget. The adopted capital budget for one (1) year will also include an additional four-year projection.

- 723. Basic Financial Statements and Management Discussion Analysis for State and Local Governments
  The Board recognizes the need to implement the required accounting and financial reporting standards stipulated by the Pennsylvania Department of Education. The primary objectives of implementing the GASB Statement 34 are to assure compliance with state requirements, and properly account for both the financial and economic resources of the district.
- <u>724. Procurement Cards</u>
  The Board of School Directors is responsible for establishment of policies in conformance with state laws.
- <u>725. Federal Fiscal Compliance</u>
  The Board shall review and approve all applications for federal funds submitted by the district.
- <u>725-AR.</u> Federal Fiscal Compliance
  The district shall comply with federal requirements for procuring, using, managing and disposing of goods, materials and equipment purchased with federal grant funds, such as Title I, including the federal Maintenance of Effort Regulation.

### **Funds of the District**

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

- The General Fund is the District's primary operating fund. It accounts for all financial resources of the District except those required to be accounted for in another fund.
- The Food Service Fund accounts for the school breakfast and lunch program.
- The Debt Service Fund accounts for the servicing of the general long-term debt of the District.
- The Capital Projects Fund accounts for the capital assets or construction of major capital projects of the District.
- Supplemental Programs operated by the District as a result of various public and private grants.

### **Local Revenues**

### • 6111 Current Real Estate Taxes

Revenue received from taxes assessed and levied upon real property.

### • 6113 Public Utility Realty Tax

Revenue received under terms of the Public Utility Realty Tax Act (Act 66 of 1970)

Lands and structures owned by public utilities and used in providing their services are subject to state taxation under Act 66 of 1970. The state then collects and distributes a prescribed sub among local taxing authorities, and that payment of state tax shall be in lieu of local taxes upon utility realty.

# • 6114 Payments in Lieu of Current Taxes – State/Local Reimbursement

Revenue received in lieu of taxes for property withdrawn from the tax rolls of the LEA for public housing, forest lands, game lands, water conservation or flood control. (This revenue is classified "From Local Sources" although payments may be received from Public Housing Authorities, the Department of Education, the Department of Environmental Resources, the State Game Commission or the County Commissioners.)

### • 6161 Current Earned Income Taxes

Revenue received from taxes levied upon wages, salaries, commissions, net profits or other compensation of those who earn income within the taxing jurisdiction of the first class school district

### • 6168 Current Real Estate Transfer Taxes

Current revenue received by the first class school district for percentage assessment on the transfer price of real property within the jurisdiction of the LEA.

### • 6169 Current Mercantile Taxes

Current revenue received by the first class school district for percentage assessment of gross receipts on wholesale and retail businesses. The tax is levied on any person engaged in one of the following businesses in a taxing district: wholesale dealers in goods, wares and merchandise, and all persons engaged in conducting restaurants or other places where food, drink or refreshments are sold.

### • 6411 Delinquent Real Estate Taxes

Revenue received from taxes assessed and levied upon real property, which have become delinquent.

### • 6461 Delinquent Earned Income Taxes

Revenue received from taxes levied upon wages, salaries, commissions, net profits or other compensation of those who earn income within the taxing jurisdiction of the first class school district, which have become delinquent.

### • 6510 Interest on Investments and Interest-Bearing Checking Accounts

Interest revenue received on temporary or permanent interest-bearing investments and interest-bearing checking accounts (Investments would include U.S. treasury bills, notes, savings accounts, certificates of deposit, mortgages, or other interest-bearing investments.)

### • 6910 Rentals

Revenues from the rental of school property which is being used for school purposes, and the net earnings from rents and leases of school property that is not being used for school purposes, but is being held for future use or disposal. The credit to this account should include only receipts from flat rate rental charges not identifiable as an offset against expenditures.

## • 6920 Contributions and Donations from Private Sources/Capital Contributions

Contributions and donations from private sources are revenues from a philanthropic foundation, private individuals or private organizations for which no repayment or special services is expected. A capital contribution is a grant or contribution restricted for capital purposes. Capital contributions are reported separately after non-operations revenues and expenses on the Proprietary Fund Statement of Revenue, Expenses and Changes in Fund Net Assets.

#### • **6940** Tuition from Patrons

Revenue received from patrons for education provided by the LEA.

### • 6960 Services Provided other Local Governmental Units/LEAs

Revenues from services provided other local governmental units. These services could include transportation, data processing, purchasing, maintenance, cleaning, cash management, consulting and a variety of other educational related services.

### • 6970 Services Provided Other Funds

Services provided other funds for services such as printing or data processing, etc. This account is used normally only by the Internal Services Fund.

• 6990 Refunds and Other Miscellaneous Revenue

Revenue from local sources not classified elsewhere.

### **State Revenues**

### • 7110 Basic Education

Revenue received from the Commonwealth of PA designated for Basic Education. This revenue is reported on the Pennsylvania Department of Education – Basic Education Report mailed to you in June each year. Funding source – 201.

### • 7142 Nonpublic Transfers

Revenue received by a school district from the Commonwealth of PA for temporary transitional funding due to the budgetary impact relating to students attending charter schools. (NOTE: Transitional funding is NOT available to charter schools established through the conversion of currently operational public schools.)

### • 7160 Tuition for Orphans and Children Placed in Private Homes

Revenue received from the Commonwealth of PA as tuition for children who are orphans and/or children placed in private homes by the court. Payments are made in accordance with Section 1305 and 1306 of the Public School code. Funding source – 206.

#### • 7210 Homebound Instruction

Revenue received from the Commonwealth of PA as payment for expenses incurred for the instruction of homebound pupils. Payments are made in accordance with Section 2510.1 of the Public School Code.

#### • 7220 Vocational Education

Revenue received from the Commonwealth of PA for vocational education expenditures, which are classified as current operating expenditures and also for preliminary expenses in establishing an area vocational education school. Payments are made in accordance with Sections 2504, 2506 and 2507 of the Public School Code. Funding source – 240.

### • 7270 Specialized Education of Exceptional Pupils

Revenue received from the Commonwealth of PA for the cost of instructing exceptional children. Payments should not be recorded here but to one of the following subaccounts.

### • 7310 Transportation (Regular and Additional)

Revenue received from the Commonwealth of PA for pupil transportation expenditures and/or board and lodging in lieu of transportation. Payments for pupil transportation are made in accordance with Section 2541 of the Public School Code. Payments for board and lodging in lieu of transportation are made in accordance with Section 2542 of the Public School Code. This account includes transportation subsidies for nonpublic and charter school students, also. Funding source – 310.

# • 7320 Rental and Sinking Fund Payments/Building Reimbursement Subsidy

Revenue received from the Commonwealth of PA as a full or partial payment for approved lease rentals, sinking fund obligations, or any approved LEA debt obligations for which the Department of Education has assigned a lease number.

### • 7330 Health Services (Medical, Dental, Nurse, Act 25)

Revenue received from the Commonwealth of PA for health service expenditures. Payments are made in accordance with Section 2505.1 of the Public School Code and include revenue for medical, dental, nurse and Act 25 health services. Funding source – 330.

### • 7340 State Property Tax Reduction Allocation

Revenue received from the Commonwealth of PA designated for school district property tax reduction. Payments are made in accordance with section 505 of Special Session Act 1 of 2006. Funding source – 204.

### • 7810 State Share of Social Security and Medicare Taxes

Revenue received from the Commonwealth of PA designated as the Commonwealth's matching share of the employer's contribution of the Social Security and Medicare Taxes for covered employees who are not Federally funded. Funding source – 322.

### • 7820 State Share of Retirement Contributions

Revenue received from the Commonwealth of PA designated as the Commonwealth's matching share of the employer's contribution of Retirement Contributions for active members of the Public School Employees Retirement System. Funding source – 323.

### Other Revenues

• 8820 Medical Assistance Reimbursement for Administrative Claiming (Quarterly) Program

The Administrative Claiming Program reimburses LEAs for the costs associated with administrative Medicaid-related activities. These funds also include the partial reimbursement that schools receive on behalf of the service fees paid to Leader Services for the processing of their SBAP claims. Payments for SBAP Administrative Claiming are received from the Department of Public Welfare. Funding source -892

- 9320 Special Revenue Fund Transfers
  - Fund transfers from Special Revenue Funds.
- 9400 Sale of or Compensation for Loss of Fixed Assets

Monies received from the sale of or compensation for the loss of fixed assets.

• <u>9610 Revenues from Federal Sources – BABS (Build America Bonds Program)</u>
A municipal-bond program that provides a federal subsidy to raise funds by lowering borrowing costs for states and other local governments.

#### **District Mission**

The Pittsburgh Public Schools will be one of America's premier school districts, student-focused, well-managed, and innovative. We will hold ourselves accountable for preparing all children to achieve academic excellence and strength of character, so they have the opportunity to succeed in all aspects of life.

# The Pittsburgh Pledge

We know that education is the key to our future.

All of us – students, teachers, administrators, families, community, board members and other civic leaders – will take an active role in helping all students.

### We pledge to:

- · Have high expectations,
- · Work hard,
- · Achieve academic excellence,
- · Keep our schools safe,
- · Set a positive example,
- · Be respectful and considerate of one another,
- · Listen and be open to new ideas.

Together, we will hold ourselves accountable for achieving "Excellence for All."

### **Declaration of Beliefs**

- All children can learn at high levels.
- Teachers have a profound impact on student development, and should have ample training, support and resources.
- Education begins with a safe and healthy learning environment.
- Families are an essential part of the educational process. A commitment from the entire community is necessary to build a culture that encourages student achievement.
- Improvement in education is guided by consistent and effective leadership.
- Central office exists to serve students and schools.

### The Pittsburgh Promise

The Pittsburgh Promise®, is a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

According to the dictionary, a promise is something to count on, an indication of future success. The Pittsburgh Promise brings that meaning to life by providing hope, opportunity and incentive for all Pittsburgh Public Schools students.

When the University of Pittsburgh Medical Center presented an extraordinary gift of \$100 million to The Promise in December 2007, nearly 1,000 members of the Class of 2008 became the first to reap the rewards of this community commitment. The grant also challenges others to contribute so that future Promise dollars continue to help make education after high school a reality rather than a dream for our graduates and their families.

The Pittsburgh Promise® met its year-one funding goal of \$15 million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to \$40,000 (\$10,000 per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships.

To make the Promise real for every child, we are creating a way to ensure that students are on the best path for achieving success beyond high school. "Pathways to the Promise" will help to make it easier for students, parents, teachers, counselors and principals to understand how a student is progressing and where additional supports are needed.

Just as regular visits to a health care provider help to maintain a child's physical health, "Pathways to the Promise" will provide regular educational check-ups to make sure students are on track and gaining the knowledge and skills that they must have to be successful in life.

The Pittsburgh Promise serves to inspire all of us in a new way. With the District, schools, teachers, parents and students working together, all Pittsburgh Public Schools students will have the best opportunity to succeed with a Promise for the future. Visit www.pittsburghpromise.org for more information about The Pittsburgh Promise.

#### **Goals and Priorities**

The Board of Directors entered into a new five- year agreement with Superintendent Mark Roosevelt that runs through August 2014. The Board authorized the agreement to provide leadership stability as the staff works to continue the progress being made against the goals of *Excellence for All*. Accomplishments under Mr. Roosevelt's leadership have included growth in student achievement, holding the line on taxes while improving the District's financial situation, and establishment of The Pittsburgh Promise®, a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

While the District has made remarkable progress in improving student achievement, there is more work to do to ensure that all students are Promise-Ready. The Board of Directors approved Year Five Performance Goals for Superintendent Mark Roosevelt. The Superintendent's goals support the District's *Excellence for All* plan and align with the Board's five major goals for the District:

- 1. Maximum academic achievement for all students.
- 2. Safe and orderly environment for all students and employees;
- 3. Efficient and effective support operations for all students, families, teachers and administrators;
- 4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible;
- 5. Improved public confidence and strong parent/community engagement.

The Superintendent's Year Five Performance Goals are as follows:

1. **Finalizing Planning and Implementation of Career and Technical Education (CTE) Programming:** Present to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

The District's emphasis on high school excellence has resulted in the introduction of new school models, such as the University Preparatory School, Science and Technology Academy\* and International Baccalaureate\* which serve students in grades 6-12.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundation students will need to pursue continuing education and success in the job market.

\*Official naming of these schools will occur during the 2009-2010 school year.

2. **Expansion of Classroom Technology:** Explore the use of technology to better complement and expand course offerings.

The ability to use computers and other technical equipment is a critical skill that students must acquire to be successful in higher education as well as the job market. Staff will develop and implement plans to ensure that instructional courses make the best use of technology to provide the highest quality instruction. Courses will be reviewed and necessary enhancements made to ensure that students are being properly prepared to face future technological challenges and demands.

3. Continue Pittsburgh Public Schools progress on PSSA Exams: Show continued progress on the Pennsylvania System of School Assessment (PSSA) exams compared to prior years by evidencing progress on a majority of the 42 testing points, meaning movement from below basic to basic, basic to proficient, and proficient to advanced.

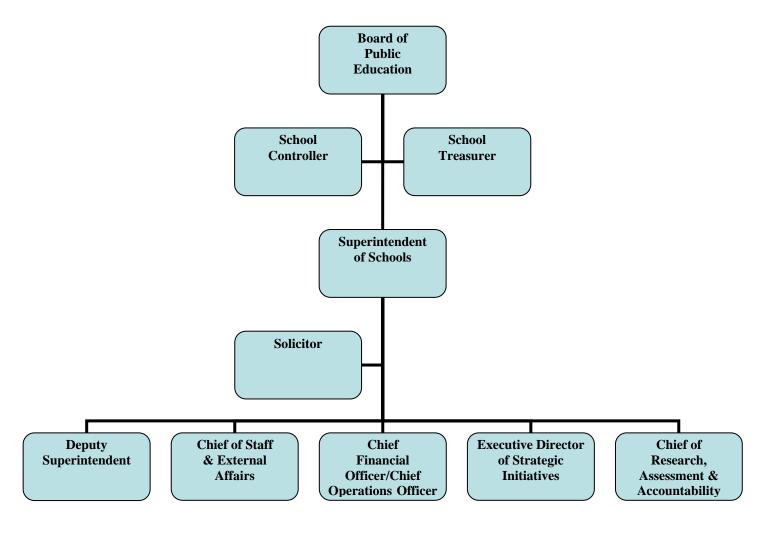
For the 2008-2009 school year, Pittsburgh Public Schools students continued to make substantial progress in student achievement at almost all grade levels. For example, 45 percent of 8th graders scored *advanced* in reading, and ahead of grade level. This is convincing evidence that District initiatives are beginning to take hold. The District will continue to provide students with the strong foundation they need to excel both in the classroom and in the future with a rigorous PreK-12 curriculum focused on developing student thinking and efforts-based learning. The District also will use funds received from the American Recovery and Reinvestment Act (ARRA) to mount a focused and intense effort on increasing the literacy skills of its middle grades students. A new summer camp will launch in 2010 exclusively for middle grades students. The camp is part of the District-wide effort to prepare students for the rigors of high school and beyond. In addition, the District hopes to use stimulus dollars to build the capacity of teachers and school staff to provide interventions for struggling readers.

4. Teacher Effectiveness: Develop timetables and implementation plans for The Plan to Empower Effective Teachers.

Research shows that of the school-based factors, the quality of teaching has the most significant impact on student growth. As the next building block in the District's vision of Excellence for All, a plan is being developed to support and empower effective teachers. This planning has been done in collaboration with the leadership of the Pittsburgh Federation of Teachers (PFT). The plan focuses on three strategic priorities: increase the number of highly effective teachers; increase the exposure of high-needs students to highly effective teachers; and ensure that all teachers and students work in learning environments that promote college-readiness. The plan builds upon the core elements that the District has already put into place to improve student achievement, including implementation of a rigorous core curriculum; aggressive, comprehensive and ongoing professional development to ensure quality classroom instruction; use of diagnostic assessments to get help quickly to students; and implementation of a nationally-recognized system – Pittsburgh Urban Leadership System of Excellence (PULSE) – to train, support, evaluate and reward principals. For more details about the plan visit http://EmpoweringPittsburghTeachers.com.

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# School District of Pittsburgh Organizational Chart December 2009



#### BUDGET ADMINISTRATION AND MANAGEMENT PROCESS

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of five major offices: Deputy Superintendent, Chief of Staff & External Affairs, Chief Financial Officer/Chief Operations Officer, Executive Director of Strategic Initiatives and Chief of Research, Assessment & Accountability. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller, and School Treasurer reports directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment. The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

# School District of Pittsburgh 2009/10 School Year and 2010 General Fund Budget Development Timeline

In Pittsburgh, the fiscal year runs from January 1 through December 31. 2010 Budget Adoption Time-line as required by Act 1 of 2006 – TAXPAYER RELIEF ACT

In December, the School Board adopts the General Fund Budget, approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

February 9, 2009	Receive certified enrollment projections for the 2009/2010 school year from the Office of Technology.
February 27, 2009	Provide General Fund and Title I Site-Based Budgeting allocations for the 2009/2010 school year to all schools.
March 3, 2009	Budget Development workshops for all school levels (Executive Directors, Funding & Compliance, CTE, HR and Budget & Finance).
March 13, 2009	Due date for the 2009/2010 Site-Based General Fund and Title I budgets.
April 1, - April 3, 2008	Review of proposed Site-Based General Fund and Title I budgets. (Deputy Superintendent, Executive Directors, Funding & Compliance, CTE, HR and Budget & Finance).
April 9, 2009	Provide by School staffing FTE budgets to Human Resources.
May 4, 2009	Board of Directors review of 2009/2010 Special Education Budget.

# School District of Pittsburgh 2009/10 School Year and 2010 General Fund Budget Development Timeline

May 20, 2009	Legislative approval of 2009/2010 Special Education Budget.
June 24, 2009	Board considers resolution certifying Board will not increase taxes beyond index for 2010.
November 25, 2009	Deadline to make 2010 proposed final budget available for public inspection (no less than 20 days prior to adoption). Release can be earlier.
December 1, 2009	Budget Public Hearing.
December 4, 2009	Deadline for public notice of intent to adopt (10 days prior to Adoption).
December 7, 2009	Budget Public Hearing (Part of regular public hearing).
December 15, 2009	Regular legislative meeting adoption of budget.

# School District of Pittsburgh 2010 General Fund Budget Budget Development Process & Procedures

### **Budget Development Process**

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation.

A final budget must be prepared and adopted no later than December 31.

The Board of Education is required to approve transfers between objects. Administrative transfers can be made within the same objects.

Budgets for special revenue funds are approved at other times during the year or are adjusted as the funding becomes available.

### **Budget Development Procedures**

**June** - Board considers resolution certifying Board will not increase taxes beyond index for upcoming year.

A resolution is submitted to the Board of Directors for approval before June 30 certifying no increase in taxes beyond index. This information is sent to the PA Department of Education.

**November** – <u>Deadline for upcoming year Proposed/Preliminary Budget</u>

This month is the deadline to submit the District's proposed/preliminary budget for the upcoming year for public inspection. This release has to be no less than 20 days prior to adoption.

**December** – <u>Budget Public Hearing(s)</u>

- Deadline for Public Note of Intent to Adopt

This Public Notice has to be completed 10 days prior to adoption.

- Budget Public Hearing(s)
- Regular Legislative meeting Adoption of Budget

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# III. FINANCIAL SECTION

- a) Economic Conditions and Outlook
- b) Financial Matters Concerning the City of Pittsburgh
- c) Long & Short Term Financial Planning
- d) 3 Yr. Rolling Forecast
- e) Fund Balance, Policy & Changes
- f) General Fund Budget, Capital Program & Food Service Overview
- g) The General Fund
- h) Financial Structure
- i) Budget Organization
- j) Using the Budget
- k) Summary of Appropriations & Revenues
- l) Budget Detail
- m) Fixed Charges/Other Fund Transfers
- n) Debt Service and Other Budget Items
- o) Food Service Budget
- p) 2010 Capital Projects & Major Maintenance

#### **Economic Conditions and Outlook**<sup>1</sup>

Pittsburgh Market Outlook Job Situations to date, Pittsburgh appears to be skirting the absolute worst of the recession. Across the nation's economy, the absolute most pain has been seen in all things housing related and auto related. Fortunately for Pittsburgh, it has relatively light exposure to either of these forces. In particular, Pittsburgh never had much of a "housing boom" and as such, the loss of that speculative housing activity has not been missed much locally. You don't miss what you never had! Moreover, Pittsburgh's several educational institutions and large array of healthcare related employers have greatly steadied the local economy through the recession. As a result, Pittsburgh's unemployment rate will remain well below average.

Pittsburgh's population has been declining for decades now. It is not so much a rush for the exits, as a slow drip. The region has long since put behind it the jarring loss of much of its steel industry, and since then, the population attrition has much more to do with an aging population and losses of younger workers as they leave to find jobs in faster growing job markets. All that said, Pittsburgh has just about plugged its slow leak of out-migrants prior to the recession. However, as a result of job losses, it's now likely that fewer international migrants are arriving in Pittsburgh seeking work. But as job growth returns in the second half of next year, there should be an improvement in migration trends.

While Pittsburgh largely skirted the worst of the housing bust, that doesn't mean that is has not seen a drop in its volume of housing transactions. Existing home sales peaked in the region at 31,300 homes in 2004. In comparison, Pittsburgh should see 22,100 existing homes sold his year. The significant triumph for the region, however, is that its homes retained their value throughout this downturn. The FHFA house price index is not projected to see an annual decline in this cycle, which is a great support to household balance sheets in the area. With this in mind though, one should not expect a large acceleration in home prices during the recovery.

The mildness of the downturn in Pittsburgh has meant that there has not been a significant loss of personal income. Certainly residents have suffered disappointing pay raises and bonuses, and the higher unemployment rate means that starting wages are not what they might have been a few years ago. Still, it is not expected that personal incomes will decline outright in Pittsburgh, and median household incomes should begin to appreciate again in the latter half of the year as the layoffs slow further.

It should also be noted that at below \$47,000, household income is on the low side in the region, but housing is particularly affordable in Pittsburgh, such as quality of life measures tend to favor Pittsburgh.

Pittsburgh is in a relatively benign cycle. While the economy has slowed and jobs lost, the pain is significantly less than in other parts of the country. This is a result of a simple fact: Pittsburgh did not share in much of the previous economic expansion, particularly the speculative run-up housing prices, and as a result, did not suffer the sharp downturn as the speculative housing bubble burst. Moreover, the region has a cadre of large, highly regarded universities and hospitals that support both high incomes and steady job counts, and which bring a large population of students into the area. This economic core is a large part of what has made Pittsburgh so stable. Also helping has been several large commercial construction projects, in particular, the construction of Three PNC Plaza, the new sports arena, a new casino, and ongoing development as apart of Westinghouse's expansion in the area.

In the outlook, expect to see further stability. While the local economy will improve, there is not much pent-up demand on the part of businesses and household. For instance, do not expect to see a sharp rise in either hiring or wages. Also, while the housing market will accelerate in 2010, the region is unlikely to see rapid increases in prices. Expect a return to job creation in the second half of 2010, but with slow and steady losses in population persisting, do not expect Pittsburgh to stand-out in the recovery. Slow and steady will continue to describe the region for the foreseeable future.

The impact of these Economic Conditions are constantly reviewed and monitored by the District to assess impact on Earned Income Tax and Real Estate Tax Collections and the potential for Major Taxpayers appealing their assessed values that if successful would translate to Real Estate Tax refunds and reduced future collections.

The four year history of real estate tax collections as a percentage of levy has been between 93.64% and 94.32%. The 2010 budget anticipate a collection rate of 93.00%.

# **Financial Matters Concerning the City of Pittsburgh**

The City of Pittsburgh is the largest municipality served by the District. In November 2004, the General Assembly of the Commonwealth of Pennsylvania adopted legislation (HB 850 and HB 197) to provide financial assistance to the City of Pittsburgh. This legislation negatively impacts the District's revenues as follows:

• The District, effective fiscal 2005, ceased to receive an annual appropriation of \$4 million from the City of Pittsburgh, which was established by the Regional Asset District (RAD) legislation to compensate the District for the elimination of the Personal Property Tax.

<sup>&</sup>lt;sup>1</sup> Issued by the Economics Division, PNC Financial Services Group, October 2009.

- The District, effective fiscal 2005, had its right to levy Mercantile Tax rescinded. While the legislation referenced the incorrect statutory authority for the District, management believes the legislative intent is very clear and the Board did not pursue levying Mercantile Tax in fiscal 2005 or since. This legislation has had the effect of reducing District revenues by approximately \$4 million annually.
- The District has had a total of 0.25% of its Earned Income Tax authority shifted to the City of Pittsburgh by 2009. This shift is structured such that 0.1% was transferred in 2007, 0.1% in 2008, and 0.05% in 2009. The total impact of 0.25% of the District's Earned Income Tax levy is approximately \$12.7 million annually in 2010 and thereafter.
- By 2010, this legislation will reduce the District's annual revenues by approximately \$20.7 million.

#### **Long & Short Term Financial Planning**

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at their regularly scheduled legislative meeting.

The short-term projection is further forecast 10 years out, providing District decision makers and stakeholders the ability to change assumptions quickly on matters such as collective bargaining agreements and capital programming to understand their long-term ramifications.

The District faces a projected structural deficit of \$9.3 million with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:

- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs
- No real capacity for local revenue enhancement exists
- Key cost drivers include employee benefits and charter school payments
- The impact of the General Assembly's action to eliminate \$20 million of the District's annual revenues
- Underutilized facilities create resource inequities and diseconomies of scale
- Outstanding debt is growing faster than the local tax base
- Staff reductions must keep pace with enrollment decline
- Decisions made now through 2011 are critical to the District's financial stability

In short, our 10-year outlook requires strong stewardship and prioritization of spending demands, including restraint on capital appetites. Our course requires:

- Aligning our site-based school budgets and centralized special education budgets to enrollment shifts
- Achieving targeted reductions in central office services by applying the principles of budgeting for outcomes to prioritize the spending of 90% of our current support structure

By imposing greater discipline, the District will spend proportionately more on the things that are critical to moving student achievement, yet still reduce the overall size of our budget and make substantial progress in slowing the growth of our cost per pupil.

#### SCHOOL DISTRICT OF PITTSBURGH FUND 010 - GENERAL FUND THREE YEAR ROLLING FORECAST

BASELINE PROJECTION	Actual Year Ended 2008	2009 Original BUDGET	Projected Year Ended 2009	Projected Year Ended 2010	Projected Year Ended 2011	Projected Year Ended 2012
Total Revenues	\$514,163,971.37	\$511,481,115.00	\$515,144,485.34	\$517,758,405.28	\$512,8 90,396.53	\$516,0 34,367.99
Total Expenditures	\$515,901,408.28	\$524,557,838.00	\$519,609,638.07	\$525,371,597.00	\$541,942,129.88	\$571,455,343.40
Beginning Balance	\$73,403,945.27	\$71,666,508.36	\$71,666,508.36	\$67,201,355.63	\$59,58 8,163.91	\$30,53 6,430.56
Operating Surplus/(Deficit)	(\$1,737,436.92)	(\$13,076,723.00)	(\$4,465,152.73)	(\$7,613,191.72)	(\$29,051,733.35)	(\$55,420,975.41)
Ending Fund Balance Less Projected Reservations	\$71,666,508.36 (\$4,693,507.01)	\$58,589,785.36 (\$2,500,000.00)	\$67,20 1,355.63 (\$2,500,000.00) (\$2,	\$59,588,163.91 500,000.00)		(\$24,884,544.85) (\$2,499,999.00)
Unreserved Fund Balance	\$66,973,001.35	\$56,089,785.36	\$64,701,355.63	\$57,088,163.91	\$28,036,430.56	(\$27,384,543.85)
% Budgeted Expenditures	12.98%	10.69%	12.45% 10.8	37%	5.17%	-4.79%
Compliance with Fund Balance F	Policy				Yes	No

# **Fund Balance Policy**

Maintaining an operating reserve (or fund balance) by adhering to a fund balance policy is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Maintaining an operating reserve or rainy day fund is the most effective practice an issuer can use to maintain a favorable credit rating. Fund balance reserve policy/working capital reserves is the most frequently implemented, best financial management practice for governmental issuers. Governments should maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing a first defense against deficit spending and helping to maintain liquidity when budgeted draw downs become inevitable. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the district in the inevitable downturn

# **Fund Balances Changes**

The changes in fund balances can be attributed to Rightsizing in 2006 and the Restructuring of various Departments.

As reported on C-Span on January 11, 2010 at the American Enterprise Institute event in a presentation by June Kornholz, former Education Correspondent of the Wall Street Journal, she stated that the CFO/COO of the School District of Pittsburgh came up with some creative ideas for saving and raising monies for the District. One of these savings stemmed from the mid 90's which allowed the District to continue to receive revenues providing fund balances in various years over 10%. The City, the Water Authority, and the School District of Pittsburgh packaged their outstanding tax liens and sold them to a tax (debt) collection. In 2006, the District brought back the liens for \$2.0 million dollars (pennies on the dollars) and began a aggressive effort to obtain the tax collections. Within 2 years, the District had recouped this \$2.0 million and all additional monies go into the District's bank account and the District put properties back on the tax rolls through Treasury sells. Another money saving idea is the District revamped the Worker's Compensation section by moving the Workers' Compensation section by litigation and investigating claims. The District also moved the Workers' Compensation section from Human Resources to the Finance Department thus taking a more financial view of Workers' Compensation. School Safety was another area revamped. The local Electricians union sponsored a weeklong course on safety particularly Scaffold safety and last but not least in 2004, the District establishment of the Copy Center which allows the majority of the work to be done in-house thus reducing the cost of companies such as Kinkos, which also cut the cost of printing in half and by using lower skill workers instead of higher paid teachers to do the copying jobs. Teachers send the work to the Copy Center and the work is returned by the District's Food Service trucks.

In addition a reduction of \$18,131,183 in the Capital Program from 2009 \$48,157,413 to 2010 \$30,026, 230.

# **Debt Service**

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The capital budget for one (1) year will also include an additional four-year projection. The Capital Program needs to be maintained in order for the District to have a strong financial base.

In 2010 Debt Service for the School District is \$58.9 million, 11.21% of the budget. The 2009 Debt Service appropriation was \$56.8, 10.82% of the budget.

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program cost.

# 2010 GENERAL FUND

# **Expenditures and Revenues**

2010 Expenditures	\$525.4million
2010 Revenues	\$517.8 million
2010 Operating Deficit	\$- 7.6 million

# 2010 Budget compared with 2009 Budget

2010 Budget	\$5	25.4	million
2009 Budget	\$5	24.6	million
Increase	\$	0.8	million

Percentage increase in Budget 0.15%

# 2010 General Fund Budget - Revenues

Local Sources	\$273.9 million
State Sources	242.3 million
Other Sources	1.6 million
Sub-total Revenues	517.8 million
From Fund Balance to Fund Deficit	7.6 million

Total Revenues \$525.4 million

# ${\bf 2010~General~Fund~Budget-Appropriations~by~Function}$

Instruction	\$279.2 million
Instructional Support	26.4 million
Support Services	144.5 million
Debt Service	58.9 million
Other Uses	7.4 million
Non-instructional	5.4 million
Facilities	3.6 million

Total Appropriations \$525.4 million

# School District of Pittsburgh 2010 General Fund Budget, Capital Program and Food Service Overview

# 2010 General Fund Budget – Appropriations by Object

Salaries & Benefits	\$266.0 million
Special Education	63.7 million
Debt Service	58.9 million
Charter Schools	37.9 million
Transportation	33.5 million
Other Purchased Services	14.2 million
Purchased Professional and Technical Services	12.3 million
Utilities	12.1 million
Supplies	10.5 million
Other Objects	5.2 million
Property	4.1 million
Purchased Property Services	4.7 million
Other Financing Uses	2.3 million
Total Appropriations	\$525.4 million

# School District of Pittsburgh 2010 General Fund Budget, Capital Program and Food Service Overview

#### 2010 Capital Program

A capital expenditure is incurred when the District spends money either to buy fixed assets to add to the value of an existing fixed asset with a useful like that extends beyond the taxable year.

Debt Service provides the payment of principal and interest incurred to finance construction, renovation and the annual Major Maintenance Program or Capital Program. The total Debt Service costs in 2010 will amount to \$58.9 million, which is 11.21% of the total projected budget. The Capital Improvement needs of the District are monitored to insure that the Debt Service payments do not go beyond between 12 to 15% of the District's General Fund Budget. There is a reduction of \$18,131,183 in the Capital Program from 2009 \$48,157,413 to 2010 \$30,026.230.

CATEGORY	TEGORY TOTAL FUNDS		LONG TERM		SHORT TERM	
Educational Improvements	\$	2,439,000	\$	2,439,000	\$	_
Grounds Improvements	Ψ	3,416,100	Ψ	795,000	Ψ	2,621,100
Mechanical Systems		3,173,857		979,440		2,194,417
Electrical Systems		3,014,500		, <u>-</u>		3,014,500
Building Interior		6,261,320		_		6,261,320
Building Exterior		2,815,100		1,415,100		1,400,000
Planning / Design		3,193,920		829,200		2,364,720
MAJOR PROJECTS						
Concord		915,265		915,265		
Cupples Stadium Field Turf		2,120,000		_		2,120,000
Sci Tech @ Frick		2,677,168		2,677,168		
TOTAL	\$	30,026,230	\$	10,050,173	\$	19,976,057

# 2010 Food Service

# SCHOOL DISTRICT OF PITTSBURGH FOOD SERVICES ESTIMATED REVENUES

ACCOUNT	UNT DESCRIPTION		2009 BUDGET	2010 BUDGET	(DECREASE) 10 OVER 09
6510	INTEREST	\$8,941	\$14,000	\$1,000	(\$13,000)
6611	SALES TO STUDENTS	609,441	850,000	475,000	(375,000)
6620	ALA CARTE SALES	662,047	900,000	625,000	(275,000)
6630	INCOME - SPECIAL CONTRACTS	1,692,656	1,850,000	1,500,000	(350,000)
6990	MISCELLANEOUS	82,351	16,500	25,000	8,500
7600	REIMBURSEMENT - STATE	740,746	750,000	765,000	15,000
7810	STATE REVENUE FOR SOCIAL SECURITY PAYMENTS	173,357	185,000	140,000	(45,000)
7820	STATE REVENUE FOR RETIREMENT PAYMENTS	121,207	135,000	85,000	(50,000)
8531	REIMBURSEMENT - FEDERAL	9,726,016	9,750,000	9,945,000	195,000
8533	VALUE OF DONATED COMMODITIES	876,776	160,000	660,000	500,000
9330	CAPITAL PROJECTS TRANSFERS	0	0	0	0
9400	SALE OF FIXED ASSETS	0	0	0	0
	TOTAL	\$14,693,538	\$14,610,500	\$14,221,000	(\$389,500)
	FOOD SERVICE APPROPRIATE	IONS BY MAJOR	ОВЈЕСТ		
100	PERSONAL SERVICES - SALARIES	\$4,394,850	\$4,623,370	\$4,285,465	(\$337,905)
200	PERSONAL SERVICES - EMPLOYEE BENEFITS	1,380,285	1,575,650	1,455,537	(120,113)
300	TECHNICAL SERVICES	250	10,500	29,000	18,500
400	PURCHASED PROPERTY SERVICES	355,654	394,500	366,500	(28,000)
500	OTHER PURCHASED SERVICES	516,563	543,000	509,500	(33,500)
600	SUPPLIES	7,079,556	6,491,000	6,891,000	400,000
700	PROPERTY	482,312	663,000	663,000	0
800	OTHER OBJECTS	3,354	3,000	4,000	1,000
900	OTHER FINANCING USES	1,000,000	776,000	776,000	0
	TOTAL	\$15,212,824	\$15,080,020	\$14,980,002	(\$100,018)
TO/(FROM)	FUND BALANCE	(\$519,286)	(\$469,520)	(\$759,002)	(\$289,482)
BEGINNING	G UNRESTRICTED FUND BALANCE	\$1,934,620	\$1,415,334	\$945,814	
ENDING UN	NRESTRICTED FUND BALANCE	\$1,415,334	\$945,814	\$186,812	

#### THE GENERAL FUND

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of five major offices: Deputy Superintendent, Chief of Staff & External Affairs, Chief Financial Officer/Chief Operations Officer, Executive Director of Strategic Initiatives and Chief of Research, Assessment & Accountability. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller, and School Treasurer reports directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment.

The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

# **Post-Employment Benefits**

The Governmental Accounting Standards Board (GASB) has issued Statement no. 45, Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions. This statement improves the relevance and usefulness of financial reporting by (a) requiring systematic, accrual-basis measurement and recognition of Other Post-Employment Benefits (OPEB) cost (expense) over a period that approximates employees' years of service, and

(b) providing information about actuarial accrued liabilities associated with OPEB and whether and to what extent progress is being made in funding the plan.

The District implemented GASB 45 for 2007. The District has had an actuarial evaluation done as of November 1, 2007. The unfunded actuarial liability is \$165,046,000. The total annual required contribution is \$15,741,712.

#### **Accounting and Auditing Policies**

The books of the District are maintained following accounting policies that conform to generally accepted accounting principles as applicable to governmental units.

An independently elected School Controller is required by law to determine that all expenditures have necessary budget appropriations and Board approvals. Each year, an independent accounting firm conducts the Single Audit which includes a compliance review of state and federal grant requirements along with production of the Annual Financial Report. In addition, the state Auditor General audits the District's operations.

# **Debt Obligations**

<u>Years</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010-2029	\$474,754,695	\$181,145,060	\$655,899,755

**Borrowing Limits** \$1,133,187,808

# FINANCIAL STRUCTURE

The School District has organized its finances around a group of funds, including: the General Fund - the major account for School District operations; Special Education - to pay for services for special needs children; Food Service - to operate the kitchen and deliver food to the schools every day; Supplemental Funds - our accounts for receiving grants from public and private sources and for paying expenses of special programs; and the Capital Funds - into which the District deposits the proceeds of borrowings in order to pay for capital improvement and major maintenance projects.

# **BUDGET ORGANIZATION**

The budget is comprised of two volumes.

General Fund Budget includes:

Introduction Summary material, charts and policy statements.

General Fund The basic operating budget for the mandated school program.

Food Service Summary of the school breakfast and lunch program.

Capital Program A detail of various short- and long-term capital projects to be undertaken by the District.

Special Revenue Funds includes:

Special Education Outline of the revenue and costs associated with providing educational services for special populations, including learning and

physically challenged children and gifted children.

Supplemental Programs A listing of the programs operated by the District as a result of various public and private grants.

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

# **USING THE BUDGET**

Finding and using the information in the budget is easy. A section of the Office of Chief Operations Officer's budget has been reproduced below to serve as a guide to understanding the format.

					<u></u>		4		5		
							1				
					OI	RG	TOTAL	ı			INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	N	O.	NO.	2008	2009	2010	DECREASE
						MР	EMP	EXPENDITURES	BUDGET	BUDGET	10 OVER 09
CHIEF OPE	RATIONS O	FFICER			2						
6000	010	2500	113	DIRECTORS	1.0	00	0.50	132,359.67	125,000	71,820	-53,180
6000	010	2500	142	OTHER ACCOUNTING PERS	1.0	00	1.00	40,907.26	41,482	42,324	842
6000	010	2500	146	OTHER TECHNICAL PERS	0.0	00	1.00	ale ale ale ale	***	67,853	67,853
6000	010	2500	148	COMP-ADDITIONAL WORK				6,258.60	****	***	****
6000	010	2500	151	SECRETARIES	1.0	00	0.00	54,321.36	55,371	***	-55,371
6000	010	2500	152	TYPIST-STENOGRAPHERS				17,172.14	****	***	****
6000	010	2500	157	COMP-ADDITIONAL WORK				9,506.06	4,500	***	-4,500
6000	010	2500	159	OTHER PERSONNEL COSTS				531.60	****	***	****
6000	010	2500	200	EMPLOYEE BENEFITS				62,248.96	73,319	58,000	-15,319
6000	010	2500	330	OTHER PROFESSIONAL SERV				42,842.40	48,500	64,000	15,500
6000	010	2500	432	RPR & MAINT - EQUIP				1,680.70	3,068	3,500	432
6000	010	2500	530	COMMUNICATIONS				992.40	1,200	1,200	***
6000	010	2500	538	TELECOMMUNICATIONS				94.22	150	***	-150
6000	010	2500	540	ADVERTISING				***	****	10,000	10,000
6000	010	2500	550	PRINTING & BINDING				301.00	250	250	****
6000	010	2500	581	MILEAGE				798.02	500	***	-500
6000	010	2500	610	GENERAL SUPPLIES				2,429.93	1,700	2,000	300
6000	010	2500	635	MEALS & REFRESHMENTS				144.66	300	***	-300
6000	010	2500	760	EQUIPMENT-REPLACEMENT				599.40	1,799	***	-1,799
6000	010	2500	810	DUES & FEES				***	***	100	100
				FUNCTION TOTAL							
			2500	SUPPORT SERVICES-BUSINESS	3.0	00	2.50	373,188.38	357,139	321,047	-36,092
				DEPARTMENT TOTAL	3.0	00	2.50	373,188.38	357,139	321,047	-36,092
				DELIMINATIONE	5.0		2.50	373,100.30	331,137	321,047	30,072

Each office must have a narrative outlining its responsibilities. The narrative appears opposite the first page of the office detail budget. Please see the next page for an explanation of the information contained in the detail budget, by column.

# **USING THE BUDGET**

The detail information consists of the following:

- Accounting codes established in accordance with state requirements.
- Title of office/unit and category of expenditure.
- "Original" number of employees the number of employees funded in the current year's budget. Fractions in these columns mean that jobs are either funded part-time or are funded only partially from this particular account.
- Total number of employees being requested in each category for the coming year.
- Columns represent the total actual expenditures for the previous year, the amount budgeted, the amount being requested for the coming year, and the increase or decrease by category.

There are subtotals for each "Function" account code within a unit or office budget, as well as a total for the "Department" account code assigned to that budget.

Summaries of revenues and appropriations by "Department" and "Function" account codes appear in the introductory section of this document.

Services are provided to schools through each of the major offices.

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# SUMMARY SECTION APPROPRIATIONS AND REVENUES

# 2010 BUDGET APPROPRIATIONS BY DEPARTMENT

<u>DEPT</u>	<u>DESCRIPTION</u>	ORG NO. EMP	INCR. DECR. EMP	TOTAL NO. EMP	2010 BUDGET
	General Administration				
0100	Office of Board of Directors	1.00		1.00	\$ 196,919
0200	Office of Solicitor	1.50		1.50	1,560,111
0300	Office of School Controller	9.00		9.00	756,208
0400	Office of School Treasurer				3,745,132
	TOTALS	11.50		11.50	\$ 6,258,370
	Office of the Superintendent of Schools				
1000	Office Superintendent Schools	4.00		4.00	\$ 693,647
	TOTALS	4.00		4.00	\$ 693,647
	Office of Chief of Research, Assessment & Accountabil.	ity			
1300	Chief of Res. Assess & Acctab	6.00		6.00	\$ 833,223
	TOTALS	6.00		6.00	\$ 833,223
	Office of Chief of Staff & External Affairs				
1500	Chief of Staff & Ext Affairs	15.00	2.00	17.00	\$ 2,567,380
	TOTALS	15.00	2.00	17.00	\$ 2,567,380
	Office of Chief of Talent Management				
2500	Chief of Talent Management	11.00	3.00	14.00	\$ 1,640,565
2600	HR - Benefits Admin & Cust Srv	6.00	-2.00	4.00	863,080
	TOTALS	17.00	1.00	18.00	\$ 2,503,645
	Office of Chief of Performance Management				
2700	Chief - Performance Management	5.00	3.00	8.00	\$ 7,424,340
	TOTALS	5.00	3.00	8.00	\$ 7,424,340
	Office of Chief Financial Officer/Chief Operations Of	<u>Eicer</u>			
3000	CFO/COO Budg Dev.,Mgmt & Oper	10.00	-1.00	9.00	\$ 947,413
3300	CFO - Finance	2.00	-0.50	1.50	761,203
3301	CFO - Acctng & Accts Pay	14.60		14.60	1,050,479
3303	CFO - Payroll	5.40		5.40	441,814
3306	CFO - Purchasing	7.50	-1.00	6.50	559,056
	TOTALS	39.50	-2.50	37.00	\$ 3,759,965

#### 2010 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

DEPT	DESCRIPTION	ORG NO. EMP	INCR. DECR. EMP	TOTAL NO. EMP	2010 BUDGET
	Office of Deputy Superintendent				
4000	Deputy Supt-Inst, Asses, Acct	5.50	1.00	6.50	\$ 3,347,019
4017	School Management	13.00	-1.00	12.00	1,325,089
4020	Conciliation Agreement				7,500
4021	Strategic Initiatives	1.00		1.00	409,576
4100	Elementary Schools	1,035.75	-1.50	1,034.25	98,318,441
4200	Middle Schools	205.60		205.60	20,153,745
4300	Secondary Schools	596.27	-2.00	594.27	61,697,832
4600	Curric., Instr. & Prof. Dev	13.50		13.50	2,889,755
4800	Career & Tech Ed/Career Dev	6.00		6.00	1,204,521
4803	Library Services				280,521
4810	Support Services	111.20	1.40	112.60	10,142,285
4814	Health Services	42.00		42.00	4,285,803
4815	Interscholastic Athletics	2.00		2.00	4,101,794
4821	Student Achievement Center	39.50	-1.50	38.00	6,083,759
	TOTALS	2,071.32	-3.60	2,067.72	\$214,247,640
	Office of Chief of Information & Technology				
5000	Chief Information & Technology	72.50		72.50	\$ 12,375,687
	TOTALS	72.50		72.50	\$ 12,375,687

# 2010 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

<u>DEPT</u>	DESCRIPTION	ORG NO. EMP	INCR. DECR. EMP	TOTAL NO. EMP	2010 BUDGET
	Office of Chief Financial Officer/Chief Operations O	fficer			
6000	Chief Operations Officer	5.00	-0.50	4.50	\$ 1,327,683
6300	Operations Office - Facilities	97.00	-2.00	95.00	12,188,379
6500	Oper. Office - Transportation	8.50		8.50	33,863,348
6600	Oper. Office -Plant Operations	330.50		330.50	41,445,054
6700	Operations-School Safety	92.00		92.00	5,324,216
	TOTALS	533.00	-2.50	530.50	\$ 94,148,680
	Fixed Charges				
6901	Benefits				\$ 2,051,922
	TOTALS				\$ 2,051,922
	Other Fund Transfers				
6902	Other Fund Transfers				\$ 2,331,155
	TOTALS				\$ 2,331,155
	Debt Services				
6904	Debt Service - Principal				\$ 34,364,158
6905	Debt Service - Interest				24,497,527
6906	Tax Refunds				4,033,700
	TOTALS				\$ 62,895,385
	Other Budget Items				
6907	Intersystem Payments				\$ 72,984,445
6908	Contingencies				2,412,760
6909	Charter School Payments				37,883,353
	TOTALS				\$113,280,558
	TOTAL ALL DEPARTMENTS	2,774.82	-2.60	2,772.22	\$525,371,597
	PRIOR YEAR ENCUMBRANCES		· · · · · · · · · · · · · · · · · · ·		2,500,000
	GRAND TOTAL	2,774.82	-2.60	2,772.22	<u>\$527,871,597</u>

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# 2010 APPROPRIATIONS BY OBJECT

<u>OBJECT</u>	DESCRIPTION	2008 <u>ACTUAL</u>	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
	100 SALARIES				
111	SUPERINTENDENTS	\$ 373,000.08	\$ 370,000	•	•
112	SCHOOL CONTROLLER	20,162.83	20,094	20,496	402
113	DIRECTORS	2,427,591.01	2,395,959	2,960,221	564,262
114	PRINCIPALS	12,569,670.75	11,297,436	10,972,068	-325,368
116	CENTRL SUPPORT ADMIN	3,084,571.94	3,209,467	3,622,476	413,009
119	OTHER PERSONNEL COSTS	2,099,378.23	1,624,382	1,601,908	-22,474 1,684,104
121	CLASSROOM TEACHERS	109,281,790.07	103,924,083 289,355	105,608,187 202,444	-86,911
122	TEACHER-SPEC ASSGNMTSUBSTITUTE TEACHERS	239,946.78 3,771,659.02	3,467,800	3,468,800	1,000
123	COMP-ADDITIONAL WORK	1,048,919.38	752,978	976,567	223,589
124 125	WKSP-COM WK-CUR-INSV	53,755.83	189,113	119,608	-69,505
125	COUNSELORS	3,218,636.04	3,106,642	3,042,228	-64,414
127	LIBRARIANS	3,434,904.36	2,941,726	2,710,030	-231,696
129	OTHER PERSONNEL COSTS	1,455,540.12	1,755,000	1,395,000	-360,000
132	SOCIAL WORKERS	2,757,890.45	2,738,891	2,930,350	191,459
133	SCHOOL NURSES	2,642,035.38	2,668,706	2,648,045	-20,661
134	COORDINATORS	33,178.36	25,000	25,000	***
135	OTHER CENT SUPP STAFF	632,987.49	457,725	536,549	78,824
136	OTHER PROF EDUC STAFF	331,648.13	353,546	383,567	30,021
137	ATHLETIC COACHES	1,661,332.55	1,962,277	1,962,277	***
138	EXTRA CURR ACTIV PAY	776,162.99	742,689	817,334	74,645
139	OTHER PERSONNEL COSTS	87,495.02	85,000	85,000	****
141	ACCOUNTANTS-AUDITORS	1,158,505.74	1,240,978	1,438,191	197,213
142	OTHER ACCOUNTING PERS	479,622.00 258,288.23	605,406 262,903	628,295 271,307	22,889 8,404
143	PURCHASING PERSONNEL	2,513,884.82	2,520,551	2,595,527	74,976
144	COMPUTER SERVICE PERSFACIL-PLANT OPR PERS	1,134,679.20	1,374,604	1,342,832	-31,772
145 146	OTHER TECHNICAL PERS	3,378,537.52	3,574,871	3,917,854	342,983
147	TRANSPORTATION PERS	314,914.36	303,374	309,138	5,764
148	COMP-ADDITIONAL WORK	263,440.39	198,770	183,758	-15,012
149	OTHER PERSONNEL COSTS	58,638.84	4,500	4,500	****
151	SECRETARIES	904,177.94	924,287	1,009,742	85,455
152	TYPIST-STENOGRAPHERS	402,167.60	448,215	420,701	-27,514
153	SCH SECRETARY-CLERKS	3,154,624.72	3,247,891	3,142,148	-105,743
154	CLERKS	495,394.84	492,671	460,676	-31,995
155	OTHER OFFICE PERS	2,246,897.46	2,342,975	2,273,732	-69,243
157	COMP-ADDITIONAL WORK	73,029.97	102,252	76,153	-26,099
159	OTHER PERSONNEL COSTS	82,395.12	65,490	61,500	-3,990
161	TRADESMEN	3,485,736.52	3,361,446	3,568,531	207,085
163	REPAIRMEN	745,347.56	745,915	791,976	46,061
167	TEMP CRAFTS & TRADES	64,825.20 1,329,228.93	30,000 537,032	9,000 911,000	-21,000 373,968
168	COMP-ADDITIONAL WORK	38,766.38	337,032	911,000 ****	3/3,300
169	OTHER PERSONNEL COSTSAUTOMOTIVE EQUIP OPR	714,617.78	767,033	967,964	200,931
172 177	SUBSTITUTES	103,054.05	100,000	100,000	****
177 178	COMP-ADDITIONAL WORK	200,571.94	238,500	251,085	12,585
178 179	OTHER PERSONNEL COSTS	11,773.32	****	****	****
181	CUSTODIAL - LABORER	10,407,952.16	11,661,611	11,831,956	170,345
182	FOOD SERVICE STAFF	34,479.97	47,721	47,000	-721
183	SECURITY PERSONNEL	3,107,503.05	3,243,685	3,310,517	66,832
184	STORES HANDLING STAFF	45,151.90	43,200	46,901	3,701
185	SUBSTITUTES	1,348,018.78	1,693,567	1,745,968	52,401

#### 2010 APPROPRIATIONS BY OBJECT (CONT'D)

OBJECT	DESCRIPTION	2008 <u>ACTUAL</u>	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
100	GROUNDSKEEPER	387,911.97	373,872	402,584	28,712
186	STUD WRKRS/TUTORS/INTERNS	35,144.48	30,341	32,500	2,159
187		4,761,484.38	4,132,641	3,996,750	-135,891
188	COMP-ADDITIONAL WORK	307,502.45	1,500	1,500	****
189	OTHER PERSONNEL COSTS	3,365,893.16	2,944,754	2,559,707	-385,047
191	INSTR PARAPROFESSIONAL	28,135.78	33,633	28,185	-5,448
197	COMP-ADDITIONAL WORK	78,672.13	50,506	50,506	-3,440 ****
198	SUBSTITUTE PARAPROF	<u>-</u>	-		****
199	OTHER PERSONNEL COSTS	26,982.00	33,000	33,000	****
	TOTAL SALARIES	\$ 199,550,209.45	\$192,157,564	\$195,280,839	\$ 3,123,275
	200 EMPLOYEE BENEFITS				
200	EMPLOYEE BENEFITS	\$ 27,623.09	\$ ****	\$ ****	\$ ****
211	MEDICAL INSURANCE	373,120.00	****	***	****
212	DENTAL INSURANCE	1,825,955.49	2,079,000	1,786,377	-292,623
212	LIFE INSURANCE	270,045.04	352,822	281,861	-70,961
214	INCOME PROTECT INSURANCE	4,249.26	****	***	****
	SOCIAL SECURITY CONT	15,200,204.97	14,900,054	15,087,189	187,135
220	RETIREMENT CONTRIBUTION	13,110,341.51	10,066,700	14,104,011	4,037,311
230	UNEMPLOYMENT COMP	345,637.55	184,315	189,137	4,822
250	WORKERS' COMP	1,151,117.30	1,729,418	1,751,116	21,698
260 271	SELF INSURANCE- MEDICAL HEALTH	32,476,754.97	40,450,150	37,392,869	-3,057,281
	OPEB - RETIREE'S HEALTH BEN	4,579,807.31	****	****	****
281	OPEB-OHTR THAN HEALTH BEN	88.69	****	***	***
282	OTHER EMPLOYEE BENEFITS	62,641.41	36,500	90,000	53,500
290		40,935.00	****	****	****
299	OTHER EMPLOYEE BENEFITS	40,333.00			
	TOTAL EMPLOYEE BENEFITS	\$ 69,468,521.59	\$ 69,798,959	\$ 70,682,560	<u>\$ 883,601</u>
	300 PURCHASED PROFESSIONAL & TECH				
310	PURCH OF/ADMIN SERVC	\$ 3,731,449.17	\$ 3,713,944	\$ 3,743,242	\$ 29,298
322	PROF. EDUC. SERVICES-IUS	61,225,053.26	64,216,930	63,478,618	-738,312
323	PROF-EDUCATIONAL SERV	4,343,487.51	5,409,865	4,420,423	-989,442
324	PROF-EDUC SERV - PROF DEV	***	****	91,915	91,915
329	PROF-EDUC SRVC - OTHER	275,953.14	191,854	53,750	-138,104
330	OTHER PROFESSIONAL SERV	2,289,080.47	3,187,976	2,945,041	-242,935
340	TECHNICAL SERVICES	463,712.92	397,052	308,917	-88,135
348	TECHNOLOGY SERVICES	302,300.84	175,000	704,000	529,000
350	SECURITY / SAFETY SERVICES	500,000.00	****	***	***
330	TOTAL PURCHASED PROFESSIONAL & TECH	\$ 73,131,037.31	\$ 77,292,621	\$ 75,745,906	\$ -1,546,715
	400 PURCHASED PROPERTY SERVICES				
		A E76 967 00	ė (01 0EC	ė 601 DEC	\$ ****
411	DISPOSAL SERVICES	\$ 576,867.92 70,520.00	\$ 621,256 60,750	\$ 621,256 60,750	****
413	CUSTODIAL SERVICES	· ·	•	-	****
415	LAUNDRY-LINEN SERVICE	1,844.64	3,760	3,760	
422	ELECTRICITY	4,863,730.45	5,073,700	4,976,490	-97,210
424	WATER/SEWAGE	861,878.00	1,187,500	1,146,787	-40,713
431	RPR & MAINT - BLDGS	3,033,530.47	2,754,782	2,193,084	-561,698
432	RPR & MAINT - EQUIP	745,535.06 ****	944,238	969,510	25,272 ****
433	RPR & MAINT - VEHICLES	***	900	900	жжжж

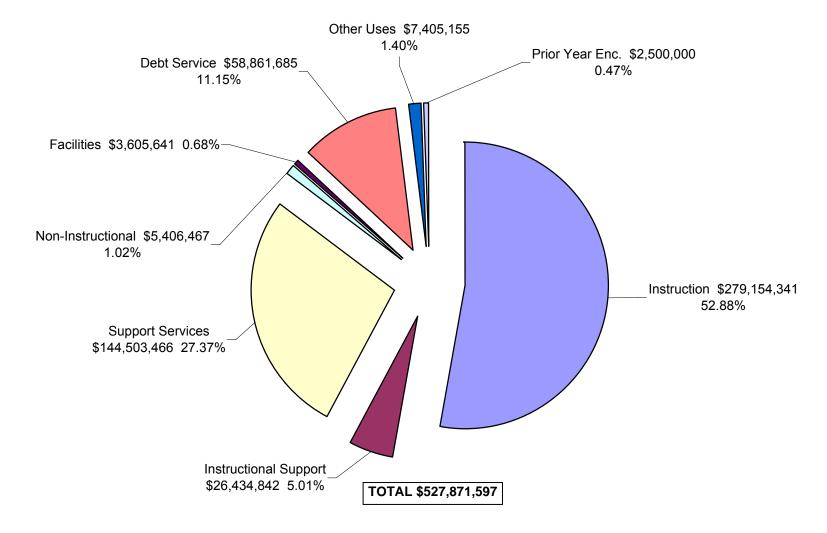
#### 2010 APPROPRIATIONS BY OBJECT (CONT'D)

			0000	2000	0010		INCREASE
OBJECT	DESCRIPTION		2008 ACTUAL	2009 BUDGET	2010 BUDGET		DECREASE 10 OVER 09
ODBECI	200 ONLE 11011						
438	RPR & MAINT - TECH		193,240.45	390,199	340,398		-49,801
441	RENTAL - LAND & BLDGS		220,585.62	197,332	442,278		244,946
442	RENTAL - EQUIPMENT		23,663.11	29,509	32,457		2,948
444	RENTAL OF VEHICLES		1,211.05	100,900	900		-100,000
449	OTHER RENTALS		427.81	1,000	1,000		***
450	CONSTRUCTION SERVICES		***	4,206	4,206		***
460	EXTERMINATION SERVICES		42,850.37	8,100	10,000		1,900
490	OTHER PROPERTY SERVICES		73,891.47	78,640	9,640	_	-69,000
	TOTAL PURCHASED PROPERTY SERVICES	\$	10,709,776.42	\$ 11,456,772	\$ 10,813,416	\$	-643,356
	500 OTHER PURCHASED SERVICES						
513	CONTRACTED CARRIERS	\$	22,401,766.36	\$ 23,938,892	\$ 22,898,507	\$	-1,040,385
515	PUBLIC CARRIERS	•	2,673,152.18	3,221,750	3,650,875	•	429,125
516	STUDENT TRANSPORTATION - I.U		6,374,656.16	6,500,000	6,528,520		28,520
519	OTHER STUDENT TRANSP		339,875.16	434,441	439,425		4,984
522	AUTO LIABILITY INSURANCE		36,477.33	130,000	130,000		***
	GENERAL PROPERTY - LIAB INS		211,215.42	345,000	300,000		-45,000
523			3,798.00	****	****		****
525	BONDING INSURANCE		95,215.39	170,500	190,000		19,500
529	OTHER INSURANCE			•	885,131		-87,234
530	COMMUNICATIONS		595,653.57	972,365			•
538	TELECOMMUNICATIONS		257,327.07	439,751	549,234		109,483
540	ADVERTISING		237,348.93	231,545	280,421		48,876
550	PRINTING & BINDING		436,703.73	458,204	579,914		121,710
561	TUITION - OTHER PA LEA		3,298,197.00	3,025,000	3,125,000		100,000
562	TUITION - CHARTER SCHOOLS		32,823,701.58	35,792,540	37,883,353		2,090,813
567	TUITION TO APPROVED PRIVATE		4,107,880.29	4,500,000	5,000,000		500,000
568	TUITION - PRRI		1,073,183.01	1,100,000	1,100,000		***
569	TUITION - OTHER		60,235.00	125,000	20,827		-104,173
581	MILEAGE		155,225.23	180,302	169,612		-10,690
582	TRAVEL		139,800.29	189,963	216,396		26,433
594	SVC-IU SPECIAL CLASSES		244,804.51	250,000	260,000		10,000
599	OTHER PURCHASED SERVICES		1,243,911.01	1,595,147	1,616,292		21,145
599	OTHER FURCHASED SERVICES	_					
	TOTAL OTHER PURCHASED SERVICES	\$	76,810,127.22	\$ 83,600,400	\$ 85,823,507	\$	2,223,107
	600 SUPPLIES						
			C 1CT TOT TO	A E 510 500	A F 100 040		E00 110
610	GENERAL SUPPLIES	\$	6,167,785.70	\$ 5,718,762		ş	-522,116
618	ADM OP SYS TECH		1,554,114.85	1,512,818	1,571,894		59,076
621	NATURAL GAS - HTG & AC		6,291,936.09	6,507,581	5,599,355		-908,226
624	OIL - HTG & AC		***	7,058	10,078		3,020
626	GASOLINE		218,858.12	225,984	150,281		-75,703
627	DIESEL FUEL		32,125.29	91,749	70,200		-21,549
628	STEAM - HTG & AC		297,396.77	450,000	400,000		-50,000
634	STUDENT SNACKS		25,222.44	114,972	63,716		-51,256
635	MEALS & REFRESHMENTS		41,597.40	64,180	66,018		1,838
640	BOOKS & PERIODICALS		2,453,656.47	5,149,072	3,349,459		-1,799,613
648	EDUCATIONAL SOFTWARE		75,521.96	58,987	66,508		7,521
	TOTAL SUPPLIES	\$	17,158,215.09	\$ 19,901,163	\$ 16,544,155	\$	-3,357,008

# 2010 APPROPRIATIONS BY OBJECT (CONT'D)

OBJECT	DESCRIPTION	2008 <u>ACTUAL</u>	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
	700 PROPERTY				
750 758 760 768 788	EQUIP-ORIGINAL & ADD  TECH EQUIP - NEW  EQUIPMENT-REPLACEMENT  TECH EQUIP - REPLACE  TECH INFRASTRUCTURE	\$ 483,434.67 427,385.34 983,742.56 1,187,265.53 139,699.55	\$ 988,725 286,755 881,459 1,117,874 355,254	\$ 476,757 293,706 1,160,165 1,659,950 481,953	\$ -511,968 6,951 278,706 542,076 126,699
	TOTAL PROPERTY	\$ 3,221,527.65	\$ 3,630,067	\$ 4,072,531	\$ 442,464
	800 OTHER OBJECTS				
810 831 832 840 880 890 892	DUES & FEES INT-LOAN-LEASE PURCH INT-SERIAL BONDS BUDGETARY RESERVE. REFUNDS OF PRIOR YEAR RECEIPTS. MISC EXPENDITURES PA STATE FINES TOTAL OTHER OBJECTS.	\$ 118,740.59 273,853.96 23,347,743.76 **** 3,091,052.70 29,279.50 1,800.00 \$ 26,862,470.51	233,519 23,576,113 2,000,000 4,900,000 39,600 ****	151,012 24,346,515 1,000,000 4,000,000 33,700 ****	-82,507 770,402 -1,000,000 -900,000 -5,900 ****
	900 OTHER FINANCING USES				
911 912 939	LOAN-LEASE PURCH-PRINCIPAL  SERIAL BONDS-PRINCIPAL  OTHER FUND TRANSFERS  TOTAL OTHER FINANCING USES	\$ 2,260,000.00 32,993,505.30 2,964,595.00 \$ 38,218,100.30	32,310,747 2,822,333	\$ 1,650,000 32,714,158 2,331,155 \$ 36,695,313	403,411 -491,178
	TOTAL ALL OBJECTS	\$ 515,129,985.54	<u>\$524,557,838</u>	\$525,371,597	\$ 813,759
	PRIOR YEAR ENCUMBRANCES	\$ 4,690,801.63	\$ 2,500,000	\$ 2,500,000	\$ ****
	GRAND TOTAL	\$ 519,820,787.17	\$527,057,838	\$527,871,597	\$ 813,759

# The School District of Pittsburgh 2010 Appropriations by Function



# 2010 APPROPRIATIONS BY FUNCTION

		SALARY AND FRINGE	OTHER		PERCENT OF TOTAL
FUNCTION	DESCRIPTION	BENEFITS	APPROPRIATIONS	<u>APPROPRIATIONS</u>	BUDGET
1100	REGULAR PRGS - ELEM/SEC	\$150,119,479	\$ 50,375,905	\$200,495,384	37.98
1200	SPECIAL PROGRAMS ELEM/SEC	382,655	69,838,618	70,221,273	13.30
1300	VOCATIONAL EDUCATION PROGRAMS	6,056,169	431,165	6,487,334	1.23
1400	OTHER INSTR PROGRAMS - ELE/SEC	1,369,609	48,350	1,417,959	0.27
1800	INSTR PROG. PRE-K STUDENTS	532,391	***	532,391	0.10
100	0 INSTRUCTION	\$158,460,303	\$120,694,038	\$279,154,341	52.88
2100	SUPPORT SVCS-PUPIL PERSONNEL	11,060,934	374,730	11,435,664	2.17
2200	SUPPORT SERVICES-INSTRUCTIONAL	9,446,429	5,552,749	14,999,178	2.84
2300	SUPPORT SERVICE ADMINISTRATION	28,384,107	7,203,503	35,587,610	6.74
2400	SUPPORT SVCS-PUPIL HEALTH	4,005,567	281,899	4,287,466	0.81
2500	SUPPORT SERVICES-BUSINESS	4,044,442	2,009,000	6,053,442	1.15
2600	OPERATION & MAINT OF PLANT SER	37,221,678	17,977,870	55,199,548	10.46
2700	STUDENT TRANSPORTATION SVCS	596,516	33,266,832	33,863,348	6.42
2800	SUPPORT SERVICES-CENTRAL	7,428,769	2,083,283	9,512,052	1.80
200	0 SUPPORT SERVICES	\$102,188,442	\$ 68,749,866	\$170,938,308	32.38
3100	FOOD SERVICES	65,934	2,000	67,934	0.01
3200	STUDENT ACTIVITIES	3,388,414	1,905,754	5,294,168	1.00
3300	COMMUNITY SERVICES	44,365	***	44,365	0.01
300	0 OPERATION OF NONINSTRU SERVICE	\$ 3,498,713	\$ 1,907,754	\$ 5,406,467	1.02
4400	ARCH, ENG & EDUC SPEC-REPLACE	900,745	29,500	930,245	0.18
4600	BUILDING IMPROVE SERV-REPLACEM	915,196	1,760,200	2,675,396	0.51
400	0 FACILITIES ACQ. CON. & IMPROVE	\$ 1,815,941	\$ 1,789,700	\$ 3,605,641	0.68
5100	DEBT SERVICE	***	58,861,685	58,861,685	11.15
5130	REFUND OF PRIOR YR REVENUES	***	4,000,000	4,000,000	0.76
5200	FUND TRANSFERS	***	2,331,155	2,331,155	0.44
5900	BUDGETARY RESERVE	***	1,074,000	1,074,000	0.20
500	0 OTHER FINANCING USES	\$ ****	\$ 66,266,840	\$ 66,266,840	12.55
	PRIOR YEAR ENCUMBRANCES	***	2,500,000	2,500,000	0.47
	TOTAL	\$265,963,399	\$261,908,198	\$527,871,597	100.00
			2020		

#### School District of Pittsburgh Prior Year Expenditures & Budget by Function

FUNCTIO	N DESCRIPTION	2006 EXPENDITURES	2007 EXPENDITURES	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET
1100	REGULAR PRGS - ELEM/SEC	197,432,563.05	169,505,199.79	197,085,473.09	199,657,108	200,495,384
1200	SPECIAL PROGRAMS ELEM/SEC	50,348,844.77	63,563,704.98	66,988,825.74	70,296,930	70,221,273
1300	VOCATIONAL EDUCATION PROGRAMS	11,304,899.73	10,376,934.68	9,098,153.74	7,573,872	6,487,334
1400	OTHER INSTR PROGRAMS - ELE/SEC	1,414,974.81	1,220,900.45	1,243,422.09	1,393,557 ****	1,417,959 ****
1600	ADULT EDUCATION PROGRAMS	5,206.33		486,711.61	210,000	532,391
1800	INSTR PROG. PRE-K STUDENTS	298,845.93	425,045.96	400,/11.01	210,000	332,391
1000	INSTRUCTION	260,805,334.62	245,091,785.86	274,902,586.27	279,131,467	279,154,341
		10 124 544 60	10,541,975.53	10,803,871.78	11,248,716	11,435,664
2100	SUPPORT SVCS-PUPIL PERSONNEL	10,124,544.69 16,711,946.11	16,310,566.71	13,672,791.49	13,849,408	14,999,178
2200	SUPPORT SERVICES-INSTRUCTIONAL	37,429,363.49	38,356,403.62	37,453,602.41	35,454,874	35,587,610
2300	SUPPORT SERVICE ADMINISTRATION SUPPORT SVCS-PUPIL HEALTH	3,673,338.56	3,896,948.58	4,045,554.42	4,317,954	4,287,466
2400	SUPPORT SVCS-PUPIL HEALTH SUPPORT SERVICES-BUSINESS	5,525,235.07	5,581,009.03	5,640,577.39	6,122,879	6,053,442
2500	OPERATION & MAINT OF PLANT SER	57,408,039.10	53,343,317.90	54,340,818.02	54,327,032	55,199,548
2600 2700	STUDENT TRANSPORTATION SVCS	27,526,956.20	29,709,682.99	32,172,405.25	34,344,772	33,863,348
2800	SUPPORT SERVICES-CENTRAL	7,320,536.26	7,872,918.17	7,679,132.16	8,741,733	9,512,052
2000	SUPPORT SERVICES	165,799,119.68	165,612,822.53	165,808,752.92	168,407,368	170,938,308
3100	FOOD SERVICES	***	***	***	***	67,934
3200	STUDENT ACTIVITIES	4,274,663.24	4,882,671.84	4,723,893.48	5,305,045	5,294,168
3300	COMMUNITY SERVICES	37,974.16	38,614.16	30,642.41	40,000	44,365
3000	OPERATION OF NONINSTRU SERVICE	4,312,637.40	4,921,286.00	4,754,535.89	5,345,045	5,406,467
4400	ARCH, ENG & EDUC SPEC-REPLACE	1,556,336.65	1,510,689.68	1,324,664.49	1,315,544	930,245
4400 4500	BUILD ACO & CONSTRUC SERVICES	****	2,248,502.84	***	****	****
4600	BUILDING IMPROVE SERV-REPLACEM	***	2,659,315.53	3,408,695.25	2,516,784	2,675,396
4000	FACILITIES ACQ. CON. & IMPROVE	1,556,336.65	6,418,508.05	4,733,359.74	3,832,328	3,605,641
				100 00	<i>c</i> 1 <i>c</i> 20 220	
5100	DEBT SERVICE	53,567,730.90	57,306,168.10	58,875,103.02	61,670,379 ****	62,861,685 ****
5130	REFUND OF PRIOR YR REVENUES	7,432,958.12	5,598,164.73	3,091,052.70		
5200 5900	FUND TRANSFERS BUDGETARY RESERVE	672,612.00	27,996,052.46	2,964,595.00	2,822,333 3,348,918	2,331,155 1,074,000
5000	OTHER FINANCING USES	61,673,301.02	90,900,385.29	64,930,750.72	67,841,630	66,266,840
	SUB-TOTAL	494,146,729.37	512,944,787.73	515,129,985.54	524,557,838	525,371,597
	PRIOR YEAR ENCUMBRANCES	3,058,738.40	4,025,109.08	4,690,801.63	2,500,000	2,500,000
	TOTAL	497,205,467.77	516,969,896.81	519,820,787.17	527,057,838	527,871,597

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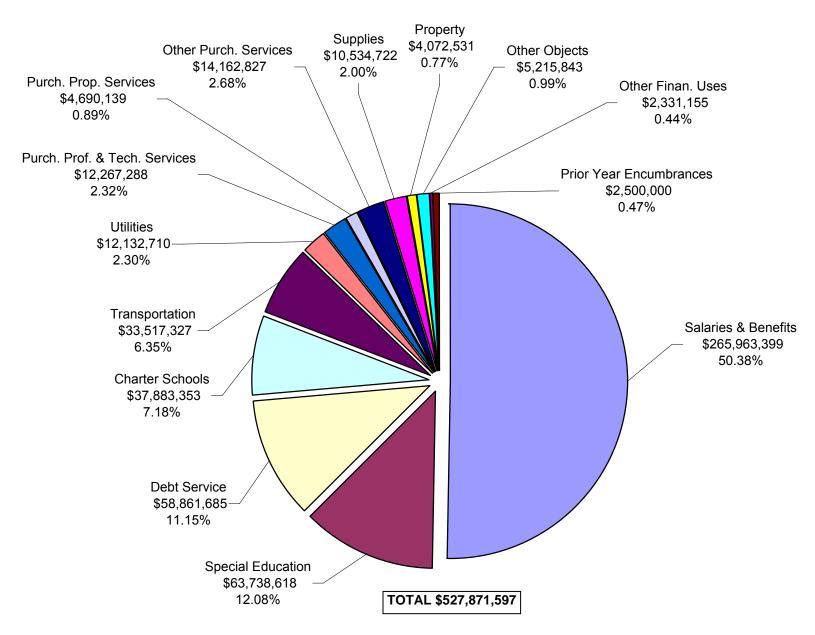
#### 2010 APPROPRIATIONS BY MAJOR OBJECT

		2010		PERCENT
0D TEGE	DEGGETEMION	BUDGET	TOTAL	OF TOTAL
OBJECT	<u>DESCRIPTION</u>	BUDGET	TOTAL	OF TOTAL
		A 10 F49 160	•	
110	OFFICIAL/ADMINISTRATION	\$ 19,547,169		
120	PROFESSIONAL - EDUCATION	117,522,864		
130	PROFESSIONAL - OTHER	9,388,122		
140	TECHNICAL	10,691,402	}	
150	OFFICE/CLERICAL	7,444,652	!	
160	CRAFT AND TRADES	5,280,507	•	
170	OPERATIVE	1,319,049	)	
180	SERVICE WORKER AND LABORER	21,415,676		
190	INSTRUCTIONAL ASSISTANT	2,671,398		
190	INSTRUCTIONAL ASSISTANT	2,071,330	<u>-</u>	
100	CATARTEC		105 200 920	36.99
100	SALARIES		195,280,839	30.33
210	GROUP INSURANCE	2,068,238		
220	SOCIAL SECURITY CONT	15,087,189		
230	RETIREMENT CONTRIBUTION	14,104,011		
250	UNEMPLOYMENT COMP	189,137		
260	WORKERS' COMP	1,751,116	5	
270	GROUP INSURANCE-SELF-INSURANCE	37,392,869	)	
290	OTHER EMPLOYEE BENEFITS	90,000		
250	VIIIII IIII IVIII DILLI-		=	
200	EMPLOYEE BENEFITS		70,682,560	13.39
200	EMPHOTEE DEMERTID		,0,002,500	13.33
210	DIDGE OF ADMIN CERUC	3,743,242	•	
310	PURCH OF/ADMIN SERVC			
320	PROFESSIONAL-EDUCATIONAL SVCS	68,044,706		
330	OTHER PROFESSIONAL SERV	2,945,041		
340	TECHNICAL SERVICES	<u>1,012,917</u>	_	
300	PURCHASED PROFESSIONAL & TECH		75,745,906	14.35
410	CLEANING SERVICES	685,766	i	
420	UTILITY SERVICES	6,123,277	•	
430	REPAIRS & MAINTENANCE SERVICE	3,503,892	1	
440	RENTALS	476,635	i	
450	CONSTRUCTION SERVICES	4,206		
460	EXTERMINATION SERVICES	10,000		
490	OTHER PROPERTY SERVICES	9,640		
430	OTHER PROPERTY SERVICES		-	
400	DIM GUILGED DOODEDEU GEDUI GEG		10,813,416	2.05
400	PURCHASED PROPERTY SERVICES		10,813,410	2.05
=4.0	MD 1 1/4 D 0 D 1/2 M T 0 1/4	22 515 205		
510	TRANSPORTATION	33,517,327		
520	INSURANCE - GENERAL	620,000		
530	COMMUNICATIONS	1,434,365		
540	ADVERTISING	280,421		
550	PRINTING & BINDING	579,914		
560	OTHER-TUITION	47,129,180		
580	TRAVEL	386,008		
590	MISC PURCHASED SERVICES	1,876,292		
			•	
500	OTHER PURCHASED SERVICES		85,823,507	16.26
300	V		,,,	
610	GENERAL SUPPLIES	6,768,540		
		6,229,914		
620	ENERGY			
630	FOOD PRODUCTS	129,734		
640	BOOKS & PERIODICALS	3,415,967	•	
			16 544 455	
600	SUPPLIES		16,544,155	3.13

# 2010 APPROPRIATIONS BY MAJOR OBJECT (CONT'D)

OBJECT	DESCRIPTION	2010 BUDGET	TOTAL	PERCENT OF TOTAL
750 760 780	EQUIP-ORIGINAL & ADD EQUIPMENT-REPLACEMENT INFRASTRUCTURE ASSETS	770,463 2,820,115 481,953		
700	PROPERTY		4,072,531	0.77
810 830 840 880 890	DUES & FEES INTEREST BUDGETARY RESERVE REFUNDS OF PRIOR YEAR RECEIPTS MISC EXPENDITURES	182,143 24,497,527 1,000,000 4,000,000 33,700		
800	OTHER OBJECTS		29,713,370	5.63
910 930	REDEMPTION OF PRINCIPAL FUND TRANSFERS	34,364,158 2,331,155		
900	OTHER FINANCING USES		36,695,313	6.95
	PRIOR YEAR ENCUMBRANCES		\$ 2,500,000	0.47
	TOTAL		\$527,871,597	100.00

# School District of Pittsburgh 2010 Appropriations by Major Object



# 2010 APPROPRIATIONS BY MAJOR OBJECT

MAJOR OBJECT	DESCRIPTION	2008 <u>ACTUAL</u>	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
100 200 300 400 500 600 700 800 900	SALARIES  EMPLOYEE BENEFITS.  PURCHASED PROFESSIONAL & TECH.  PURCHASED PROPERTY SERVICES.  OTHER PURCHASED SERVICES.  SUPPLIES.  PROPERTY.  OTHER OBJECTS.  OTHER FINANCING USES.	\$ 199,550,209.45 69,468,521.59 73,131,037.31 10,709,776.42 76,810,127.22 17,158,215.09 3,221,527.65 26,862,470.51 38,218,100.30	\$192,157,564 69,798,959 77,292,621 11,456,772 83,600,400 19,901,163 3,630,067 30,937,212 35,783,080	75,745,906 10,813,416 85,823,507 16,544,155 4,072,531 29,713,370	\$ 3,123,275 883,601 -1,546,715 -643,356 2,223,107 -3,357,008 442,464 -1,223,842 912,233
	TOTAL APPROPRIATIONS	\$ 515,129,985.54 \$ 4,690,801.63	\$524,557,838 \$ 2,500,000	\$525,371,597 \$ 2,500,000	
	GRAND TOTAL	<u>\$ 519,820,787.17</u>	<u>\$527,057,838</u>	<u>\$527,871,597</u>	\$ 813,759

#### School District of Pittsburgh Prior Year Expenditures & Budgets by Object

ОВЈ	DESCRIPTION	2006 EXPENDITURES	2007 EXPENDITURES	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET
OBU	DESCRIPTION	EXPENDITORED	MILITARID	<u> </u>		
		4 226 155 20	\$ 355,535.73	\$ 373,000.08	\$ 370,000	\$ 370,000
111		\$ 326,155.38				
112	SCHOOL CONTROLLER	18,990.00	19,699.92	20,162.83	20,094	20,496
113	DIRECTORS	1,634,404.71	2,313,237.59	2,427,591.01	2,395,959	2,960,221
114	PRINCIPALS	12,997,500.53	13,101,175.56	12,569,670.75 ****	11,297,436	10,972,068
115	CENTRAL SCHOOL ADMIN	41,676.60	****		****	****
116	CENTRL SUPPORT ADMIN	2,703,707.99	3,039,199.34	3,084,571.94	3,209,467	3,622,476
117	SOLICITOR	88,016.80	***	***	***	***
119	OTHER PERSONNEL COSTS	911,428.75	1,085,837.44	2,099,378.23	1,624,382	1,601,908
121	CLASSROOM TEACHERS	117,796,400.48	113,116,376.61	109,281,790.07	103,924,083	105,608,187
122	TEACHER-SPEC ASSGNMT	298,666.80	283,798.18	239,946.78	289,355	202,444
123	SUBSTITUTE TEACHERS	3,391,707.27	3,623,359.22	3,771,659.02	3,467,800	3,468,800
124	COMP-ADDITIONAL WORK	948,565.71	795,666.46	1,048,919.38	752,978	976,567
125	WKSP-COM WK-CUR-INSV	131,435.35	254,822.95	53,755.83	189,113	119,608
126	COUNSELORS	3,559,861.28	3,312,735.07	3,218,636.04	3,106,642	3,042,228
127	LIBRARIANS	3,599,868.49	3,690,285.94	3,434,904.36	2,941,726	2,710,030
129	OTHER PERSONNEL COSTS	1,063,209.35	925,451.61	1,455,540.12	1,755,000	1,395,000
132	SOCIAL WORKERS	2,415,487.18	2,757,884.12	2,757,890.45	2,738,891	2,930,350
133	SCHOOL NURSES	2,390,692.20	2,492,578.45	2,642,035.38	2,668,706	2,648,045
134	COORDINATORS	106,319.22	102,968.85	33,178.36	25,000	25,000
135	OTHER CENT SUPP STAFF	686,732.47	634,939.48	632,987.49	457,725	536,549
136	OTHER PROF EDUC STAFF	496,702.64	386,693.22	331,648.13	353,546	383,567
137	ATHLETIC COACHES	1,568,753.43	1,679,967.53	1,661,332.55	1,962,277	1,962,277
138	EXTRA CURR ACTIV PAY	1,039,002.24	926,228.80	776,162.99	742,689	817,334
139	OTHER PERSONNEL COSTS	62,679.69	75,433.32	87,495.02	85,000	85,000
141	ACCOUNTANTS-AUDITORS	1,070,773.67	1,053,488.96	1,158,505.74	1,240,978	1,438,191
142	OTHER ACCOUNTING PERS	606,868.29	556,499.30	479,622.00	605,406	628,295
143	PURCHASING PERSONNEL	234,726.00	245,684.94	258,288.23	262,903	271,307
144	COMPUTER SERVICE PERS	2,638,550.62	2,678,834.52	2,513,884.82	2,520,551	2,595,527
145	FACIL-PLANT OPR PERS	1,134,987.19	1,081,871.43	1,134,679.20	1,374,604	1,342,832
146	OTHER TECHNICAL PERS	2,859,697.39	3,321,440.31	3,378,537.52	3,574,871	3,917,854
147	TRANSPORTATION PERS	328,465.61	331,083.71	314,914.36	303,374	309,138
148	COMP-ADDITIONAL WORK	411,451.17	328,862.67	263,440.39	198,770	183,758
149	OTHER PERSONNEL COSTS	82,755.83	12,849.72	58,638.84	4,500	4,500
151	SECRETARIES	983,979.00	961,791.65	904,177.94	924,287	1,009,742
151	TYPIST-STENOGRAPHERS	592,334.88	529,216.09	402,167.60	448,215	420,701
152	SCH SECRETARY-CLERKS	3,493,595.44	3,133,842.45	3,154,624.72	3,247,891	3,142,148
		750,002.94	569,849.26	495,394.84	492,671	460,676
154	CLERKS	2,510,218.71	2,269,187.96	2,246,897.46	2,342,975	2,273,732
155	OTHER OFFICE PERS		96,462.37	73,029.97	102,252	76,153
157	COMP-ADDITIONAL WORK	123,315.36	120,193.75	82,395.12	65,490	61,500
159	OTHER PERSONNEL COSTS	78,378.04		3,485,736.52	3,361,446	-
161	TRADESMEN	3,453,886.45	3,206,332.18			3,568,531
163	REPAIRMEN	773,427.35	731,446.76	745,347.56	745,915	791,976
167	TEMP CRAFTS & TRADES	302,207.88	71,778.78	64,825.20	30,000	9,000
168	COMP-ADDITIONAL WORK	1,527,643.44	1,220,329.95	1,329,228.93	537,032 ****	911,000 ****
169	OTHER PERSONNEL COSTS	36,136.85	32,255.64	38,766.38		
172	AUTOMOTIVE EQUIP OPR	901,027.83	762,018.99	714,617.78 ****	767,033 ****	967,964
173	TRANSPORTATION HELP	36,232.53	9,037.08			****
177	SUBSTITUTES	133,820.10	119,579.77	103,054.05	100,000	100,000
178	COMP-ADDITIONAL WORK	412,085.60	178,512.18	200,571.94	238,500	251,085
179	OTHER PERSONNEL COSTS	20,968.64	5,513.68	11,773.32	****	****
181	CUSTODIAL - LABORER	11,503,157.68	10,824,658.48	10,407,952.16	11,661,611	11,831,956

#### School District of Pittsburgh Prior Year Expenditures & Budgets by Object

OBJ	DESCRIPTION	2006 EXPENDITURES	2007 EXPENDITURES	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET
020					,	
		49 100 04	39,311.34	34,479.97	47,721	47,000
182	FOOD SERVICE STAFF	48,190.94 3,277,468.49	3,191,587.39	3,107,503.05	3,243,685	3,310,517
183	SECURITY PERSONNEL			45,151.90	43,200	46,901
184	STORES HANDLING STAFF	43,302.16	43,315.83			•
185	SUBSTITUTES	1,296,865.95	1,270,195.27	1,348,018.78	1,693,567	1,745,968
186	GROUNDSKEEPER	349,163.60	352,392.91	387,911.97	373,872	402,584
187	STUD WRKRS/TUTORS/INTERNS	14,250.00	55,968.77	35,144.48	30,341	32,500
188	COMP-ADDITIONAL WORK	6,232,072.25	5,151,511.59	4,761,484.38	4,132,641	3,996,750
189	OTHER PERSONNEL COSTS	99,839.12	118,615.18	307,502.45	1,500	1,500
191	INSTR PARAPROFESSIONAL	3,573,580.61	3,680,345.24	3,365,893.16	2,944,754	2,559,707
197	COMP-ADDITIONAL WORK	52,290.57	33,208.93	28,135.78	33,633	28,185
198	SUBSTITUTE PARAPROF	98,763.75	121,794.39	78,672.13	50,506	50,506
199	OTHER PERSONNEL COSTS	9,117.50	3,477.63	26,982.00	33,000	33,000
100	SALARIES	\$ 210,373,563.99	\$ 203,488,222.44	\$ 199,550,209.45	\$ 192,157,564	\$ 195,280,839
200	EMPLOYEE BENEFITS	\$ 192,849.80	\$ 5,333.72	\$ 27,623.09	\$ ***	\$ ***
211	MEDICAL INSURANCE	244,441.08	325,846.29	373,120.00	***	***
212	DENTAL INSURANCE	2,038,937.65	1,919,327.85	1,825,955.49	2,079,000	1,786,377
213	LIFE INSURANCE	265,080.64	108,784.86	270,045.04	352,822	281,861
214	INCOME PROTECT INSURANCE	***	***	4,249.26	***	***
220	SOCIAL SECURITY CONT	16,055,730.10	15,563,407.34	15,200,204.97	14,900,054	15,087,189
230	RETIREMENT CONTRIBUTION	12,289,227.73	14,734,126.27	13,110,341.51	10,066,700	14,104,011
250	UNEMPLOYMENT COMP	210,830.16	252,073.25	345,637.55	184,315	189,137
260	WORKERS' COMP	2,748,794.00	2,152,364.20	1,151,117.30	1,729,418	1,751,116
271	SELF INSURANCE- MEDICAL HEALTH	37,621,532.77	36,895,438.24	32,476,754.97	40,450,150	37,392,869
281	OPEB - RETIREE'S HEALTH BEN	****	****	4,579,807.31	***	****
282	OPEB-OHTR THAN HEALTH BEN	***	***	88.69	***	***
290	OTHER EMPLOYEE BENEFITS	25,345.90	38,611.94	62,641.41	36,500	90,000
299	OTHER EMPLOYEE BENEFITS	30,935.00	41,020.00	40,935.00	****	****
200	EMPLOYEE BENEFITS	\$ 71,723,704.83	\$ 72,036,333.96	\$ 69,468,521.59	\$ 69,798,959	\$ 70,682,560
310	PURCH OF/ADMIN SERVC	\$ 4,458,592.82	\$ 4,440,364.98	\$ 3,731,449.17	\$ 3,713,944	\$ 3,743,242
322	PROF. EDUC. SERVICES-IUS	44,400,385.10	57,375,189.13	61,225,053.26	64,216,930	63,478,618
323	PROF-EDUCATIONAL SERV	1,160,478.95	2,355,625.32	4,343,487.51	5,409,865	4,420,423
324	PROF-EDUC SERV - PROF DEV	***	***	***	****	91,915
329	PROF-EDUC SRVC - OTHER	***	252,706.00	275,953.14	191,854	53,750
330	OTHER PROFESSIONAL SERV	1,975,582.12	2,052,693.77	2,289,080.47	3,187,976	2,945,041
340	TECHNICAL SERVICES	699,569.02	517,051.62	463,712.92	397,052	308,917
348	TECHNOLOGY SERVICES	539,444.97	207,798.83	302,300.84	175,000	704,000
350	SECURITY / SAFETY SERVICES	****	****	500,000.00	***	****
300	PURCHASED PROFESSIONAL & TECH	\$ 53,234,052.98	\$ 67,201,429.65	\$ 73,131,037.31	\$ 77,292,621	\$ 75,745,906

# School District of Pittsburgh Prior Year Expenditures & Budgets by Object

OBJ	DESCRIPTION	2006 EXPENDITURES	2007 EXPENDITURES	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET
411 413 415 422 424 431 432 433 438 441 442	DISPOSAL SERVICES CUSTODIAL SERVICES LAUNDRY-LINEN SERVICE ELECTRICITY WATER/SEWAGE RPR & MAINT - BLDGS RPR & MAINT - EQUIP RPR & MAINT - VEHICLES RPR & MAINT - TECH RENTAL - LAND & BLDGS RENTAL - EQUIPMENT	\$ 538,699.37 44,326.00 3,290.10 4,647,969.02 943,332.07 169,180.39 811,130.89 374.00 113,635.92 177,419.40 27,026.20	\$ 697,837.68 47,137.33 1,740.77 4,911,635.08 974,483.64 2,934,324.81 643,467.21 525.00 333,135.64 218,148.48 21,336.72	\$ 576,867.92 70,520.00 1,844.64 4,863,730.45 861,878.00 3,033,530.47 745,535.06 *** 193,240.45 220,585.62 23,663.11	\$ 621,256 60,750 3,760 5,073,700 1,187,500 2,754,782 944,238 900 390,199 197,332 29,509	\$ 621,256 60,750 3,760 4,976,490 1,146,787 2,193,084 969,510 900 340,398 442,278 32,457
444 449 450 460 490	RENTAL OF VEHICLES OTHER RENTALS CONSTRUCTION SERVICES EXTERMINATION SERVICES OTHER PROPERTY SERVICES	27,839.13 882.78 9,143.69 13,108.91 91,446.00	2,135.38 **** 9,604.52 83,920.00	1,211.05 427.81 **** 42,850.37 73,891.47	100,900 1,000 4,206 8,100 78,640	900 1,000 4,206 10,000 9,640
400	PURCHASED PROPERTY SERVICES	\$ 7,618,803.87	\$ 10,879,432.26	\$ 10,709,776.42	\$ 11,456,772	\$ 10,813,416
513 515 516 519 522 523 525 529 530 538 540 550 561 562	CONTRACTED CARRIERS PUBLIC CARRIERS STUDENT TRANSPORTATION - I.U. OTHER STUDENT TRANSP AUTO LIABILITY INSURANCE GENERAL PROPERTY - LIAB INS. BONDING INSURANCE OTHER INSURANCE COMMUNICATIONS TELECOMMUNICATIONS ADVERTISING PRINTING & BINDING TUITION - OTHER PA LEA TUITION TO APPROVED PRIVATE	\$ 19,916,986.37 1,937,515.30 4,946,550.06 451,779.77 127,664.00 37,862.00  ****  50,133.94 467,286.36 103,250.53 92,329.39 173,704.43 3,534,454.62 28,320,639.25 4,733,857.06	\$ 20,456,815.40 2,588,465.16 5,932,123.98 380,486.33 117,432.00 239,792.30 *** 46,753.94 534,817.45 366,033.79 141,399.01 147,039.56 5,507,490.34 26,866,102.82 4,763,186.74	\$ 22,401,766.36 2,673,152.18 6,374,656.16 339,875.16 36,477.33 211,215.42 3,798.00 95,215.39 595,653.57 257,327.07 237,348.93 436,703.73 3,298,197.00 32,823,701.58 4,107,880.29	\$ 23,938,892 3,221,750 6,500,000 434,441 130,000 345,000 **** 170,500 972,365 439,751 231,545 458,204 3,025,000 35,792,540 4,500,000	\$ 22,898,507 3,650,875 6,528,520 439,425 130,000 300,000 **** 190,000 885,131 549,234 280,421 579,914 3,125,000 37,883,353 5,000,000
567 568 569 581 582 594 599	TUITION - PRRI TUITION - PRRI TUITION - OTHER MILEAGE TRAVEL SVC-IU SPECIAL CLASSES OTHER PURCHASED SERVICES	863,327.04 76,872.86 143,285.95 78,124.28 71,839.01 1,192,396.02	961,814.63 57,026.43 129,980.61 81,972.47 103,869.23 1,322,155.10	1,073,183.01 60,235.00 155,225.23 139,800.29 244,804.51 1,243,911.01	1,100,000 125,000 180,302 189,963 250,000 1,595,147	1,100,000 20,827 169,612 216,396 260,000 1,616,292
500	OTHER PURCHASED SERVICES	\$ 67,319,858.24	\$ 70,744,757.29	\$ 76,810,127.22	\$ 83,600,400	\$ 85,823,507
610	GENERAL SUPPLIES	\$ 6,170,332.73	\$ 6,252,738.99	\$ 6,167,785.70	\$ 5,718,762	\$ 5,196,646

# School District of Pittsburgh Prior Year Expenditures & Budgets by Object

OBJ	DESCRIPTION		2006 EXPENDITURES		2007 EXPENDITURES		2008 EXPENDITURES		2009 BUDGET		2010 BUDGET
			1 000 00F FF		1 700 704 21		1,554,114.85		1,512,818		1,571,894
618	ADM OP SYS TECH		1,908,825.55 6,035,447.15		1,798,784.21 5,344,051.81		6,291,936.09		6,507,581		5,599,355
621	NATURAL GAS - HTG & AC		6,U35,44/.L5 ****		3,344,U31.61 ****		0,231,330.03		7,058		10,078
624	OIL - HTG & AC		111,453.80		158,236.10		218,858.12		225,984		150,281
626 627	GASOLINE DIESEL FUEL		61,899.43		13,368.05		32,125.29		91,749		70,200
627 628	STEAM - HTG & AC		245,763.24		330,444.46		297,396.77		450,000		400,000
628 634	STUDENT SNACKS		44,196.34		33,725.29		25,222.44		114,972		63,716
635	MEALS & REFRESHMENTS		38,687.98		33,545.38		41,597.40		64,180		66,018
640	BOOKS & PERIODICALS		3,045,004.69		3,470,457.72		2,453,656.47		5,149,072		3,349,459
648	EDUCATIONAL SOFTWARE		49,260.61		89,763.65		75,521.96		58,987		66,508
040	EDUCATIONAL BOTTWARE		15/200.02								
600	SUPPLIES	\$	17,710,871.52	\$	17,525,115.66	\$	17,158,215.09	\$	19,901,163	\$	16,544,155
720	BUILDINGS	\$	****	Ş	2,248,502.84	\$	****	Ş	****	Ş	****
750	EQUIP-ORIGINAL & ADD		224,147.58		375,429.81		483,434.67		988,725		476,757
758	TECH EQUIP - NEW		224,851.41		551,290.83		427,385.34		286,755		293,706
760	EQUIPMENT-REPLACEMENT		639,227.09		386,759.74		983,742.56		881,459		1,160,165
768	TECH EQUIP - REPLACE		3,093,933.38		2,616,015.29		1,187,265.53 139,699.55		1,117,874 355,254		1,659,950 481,953
788	TECH INFRASTRUCTURE		<u>161,304.72</u>		386,874.62		139,099.55		333,434		401,953
700	PROPERTY	\$	4,343,464.18	Ś	6,564,873.13	\$	3,221,527.65	\$	3,630,067	\$	4,072,531
,,,	1101 2111 1	7	.,,	•		•		•		•	• • • •
810	DUES & FEES	\$	111,017.64	\$	117,538.33	\$	118,740.59	\$	187,980	\$	182,143
820	INTREF./JUDGMENTS		****		325,000.00		****		****		***
831	INT-LOAN-LEASE PURCH		983,125.80		603,979.04		273,853.96		233,519		151,012
832	INT-SERIAL BONDS		21,146,601.60		22,584,349.22		23,347,743.76		23,576,113		24,346,515
840	BUDGETARY RESERVE						3,091,052.70		2,000,000		1,000,000
880	REFUNDS OF PRIOR YEAR RECEIPTS		7,432,958.12 38,091.10		5,598,164.73 27,802.54		29,279.50		4,900,000 39,600		4,000,000 33,700
890	MISC EXPENDITURES PA STATE FINES		30,031.10		27,002.54		1,800.00		33,000		33,700 ****
892	PA STATE FINES										
800	OTHER OBJECTS	Š	29,711,794.26	Š	29,256,833.86	\$	26,862,470.51	\$	30,937,212	\$	29,713,370
000	Olilli Obolicib	т		4	,,	•	<b>, ,</b>	•	, ,	•	,,,,
911	LOAN-LEASE PURCH-PRINCIPAL	\$	5,060,000.00	\$	5,205,000.00	\$	2,260,000.00	\$	650,000	\$	1,650,000
912	SERIAL BONDS-PRINCIPAL		26,378,003.50		28,912,839.84		32,993,505.30		32,310,747		32,714,158
939	OTHER FUND TRANSFERS		672,612.00		<u>1,129,949.64</u>		2,964,595.00		2,822,333		<u>2,331,155</u>
					25 245 522 42		20 010 100 20	_	25 502 202	_	26 605 212
900	OTHER FINANCING USES	Ş	32,110,615.50	Ş	35,247,789.48	ş	38,218,100.30	Ş	35,783,080	\$	36,695,313
	SUB-TOTAL	ė	494 146 729 37	Ċ	512 944 787 73	Š	515,129,985.54	Ċ	524.557.838	Š	525 371 597
	POD-IOIAU	Ą		4	3,511,,0,.,5	~	,, , , , , , , , , , , , , , , ,	٣	22,337,030	~	020,0,2,007
	PRIOR YEAR ENCUMBRANCES		3,058,738.40		4,025,109.08		4,690,801.63		2,500,000		2,500,000
			• • • • • • • • • • • • • • • • • • • •		• •				• •		- ·
	TOTAL	\$	497,205,467.77	\$	516,969,896.81	\$	519,820,787.17	\$	527,057,838	\$	527,871,597
											Sec

#### 2010 LOCAL REVENUES

#### **REAL ESTATE TAX**

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2010 is 13.92 mills.

Real Estate Tax

13.92 mills

\$170,816,865

\$12,271,327 per mill

# **Implementing the Act 1 Homestead and Farmstead Exemption**

Property Tax Reduction under Act 1 – Slot Machine proceeds distribution by State

\$15,577,228

Net Real Estate Tax

\$155,239,637

#### **EARNED INCOME TAX**

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2)(Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%)to the city, in 2008 two-tenths of one per centum (0.20%)to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

Earned Income Tax-Current	2.00% Levy	\$103,562,985
Percentage Levied required to be shared with the City	0.25%	\$12,945,373
	1.75% Net Levy	\$90,617,612

# **REALTY TRANSFER TAX**

This levy is enacted pursuant to Act 182 of 1982. The levy for 2010 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

#### SUPPLEMENTAL FUNDS

The School District provides administrative supportive services and facilities to all supplemental programs operated by the District. To compensate the District, the programs are charged for these services, where allowable, using as a basis an indirect cost factor.

					0040	INCREASE
			2008	2009	2010	(DECREASE)
CODE	<b>.</b>	DESCRIPTION	ACTUAL	BUDGET	BUDGET	10 OVER 09
6111	000	REAL ESTATE TAX - CURRENT	\$169,350,700	\$152,961,312	\$155,239,637	\$2,278,325
6113	000	PUBLIC UTILITY REALTY TAX	380,376	373,935	392,333	\$18,398
			•	•	•	•
6114	000	IN LIEU OF TAXES	132,604	78,000	145,533	\$67,533
6161	000	EARNED INCOME TAX - CURRENT	90,249,958	87,859,366	90,617,612	\$2,758,246
6168	000	REALTY TRANSFER TAX	8,548,515	7,819,918	5,490,474	(\$2,329,444)
6169	000	MERCANTILE TAX	12,426	0	0	\$0
6411	000	REAL ESTATE TAX - DELINQUENT	8,200,000	8,200,000	8,200,000	\$0
6461	000	EARNED INCOME TAX - PRIOR YEARS	7,200,000	7,200,000	7,200,000	\$0
6510	000	EARNINGS ON INVESTMENTS	4,860,163	4,877,256	2,668,670	(\$2,208,586)
6910	000	RENTAL OF SCHOOL PROPERTY	243,147	238,009	184,701	(\$53,308)
6920	000	CONTRIBUTIONS & DONATIONS - PRIVATE	1,392,251	50,000	250,000	\$200,000
6940	000	TUITION FROM PATRONS	120,151	116,874	113,519	(\$3,355)
6960	000	SERVICES PROVIDED OTHER LOCAL				\$0
		GOVERNMENT UNITS	110,661	100,000	91,109	(\$8,891)
6970	000	SERVICES PROVIDED OTHER FUNDS	3,283,187	3,250,000	2,527,500	(\$722,500)
6990	000	MISCELLANEOUS REVENUES	1,029,584	900,000	749,458	(\$150,542)
TOTAL -	LOCAL	SOURCES	\$295,113,723	\$274,024,670	\$273,870,546	(\$154,124)

#### 2010 STATE REVENUES

#### INSTRUCTION

The basic instruction subsidy for all 501 school districts in the Commonwealth is based upon Act 31 of 1983, as amended.

The School District also receives funds from the Commonwealth for Section 1305 and 1306 tuition for court placed or institutional children.

#### **VOCATIONAL EDUCATION**

The District receives reimbursement for Vocational Education curricula including distributive education, health occupations education, home economics education (gainful), business education, technical education, and trade and industrial education.

#### TRANSPORTATION

Pittsburgh receives a subsidy on the approved cost of transporting children to and from school. The applicable costs are multiplied by the District's aid ratio to determine the subsidy. This involves reimbursement for children who are living in excess of 1-1/2 miles from school, and approved transportation for hazardous routes and for transportation provided for students attending non-public schools within the district and within 10 miles of the district boundaries.

# STATE REVENUE FOR SOCIAL SECURITY AND RETIREMENT PAYMENTS

Federal guidelines required the School District remit directly both the School District's and the State's share of Social Security for all School District employees. The Commonwealth has a similar requirement for contributions to the State Retirement System. To accommodate these requirements, it is necessary for the State to remit to the School District its share of Social Security costs and its share of the contribution to the Pennsylvania School Employees Retirement System.

#### SINKING FUND PAYMENTS

Reimbursements for debt service costs are based on the interest and principal payments allocated to the approved project costs of individual school construction projects. Approved project costs are the lesser of: (1) approved actual costs as determined by the State Department of Education or (2) the projection of rated pupil capacity as determined by the PDE and maximum per pupil reimbursable amounts as provided by law.

#### SCHOOL HEALTH SERVICES

The Department of Health pays a subsidy based upon the total pupil membership in schools serviced by the public schools health agency and for all parochial, private, and public schools in the program.

#### STATE PROPERTY TAX REDUCTION

Act 1 Homestead and Farmstead Exemption provided under the Pennsylvania Tax Relief Act, a law passed by the Pennsylvania General Assembly to reduce property taxes from slot machine proceeds.

			2008	2009	2010	INCREASE (DECREASE)	
CODE	<u> </u>	DESCRIPTION	ACTUAL	BUDGET	BUDGET	10 OVER 09	
7110	100	BASIC INSTRUCTIONAL SUBSIDY	\$148,309,637	\$153,238,510	\$157,551,655	\$4,313,145	
7142	000	CHARTER SCHOOLS	8,308,538	8,609,582	10,439,952	\$1,830,370	
7160	000	TUITION-SECTION 1305 & 1306	1,348,069	1,100,000	1,100,000	\$0	
7210	000	HOMEBOUND INSTRUCTION	9,077	8,900	0	(\$8,900)	
7220	000	VOCATIONAL EDUCATION	1,499,495	749,747	734,078	(\$15,669)	
7270	000	SPECIAL EDUCATION OF EXCEPTIONAL				\$0	
		PUPILS	27,137,774	27,436,938	27,331,820	(\$105,118)	
7310	000	TRANSPORTATION	11,493,858	13,400,000	11,852,593	(\$1,547,407)	
7320	000	SINKING FUND PAYMENTS	2,827,503	2,992,132	2,476,447	(\$515,685)	
7330	100	MEDICAL, DENTAL, & NURSE SERVICES	691,632	657,050	654,280	(\$2,770)	
7340	000	STATE PROPERTY TAX REDUCTION	0	15,588,532	15,577,228	(\$11,304)	
7810	000	SOCIAL SECURITY PAYMENTS	8,509,902	7,665,070	7,497,241	(\$167,829)	
7820	000	RETIREMENT CONTRIBUTION	7,648,622	5,522,710	7,052,005	\$1,529,295	
TOTAL -	- STATI	E SOURCES	\$217,784,108	\$236,969,171	\$242,267,299	\$5,298,128	

# **2010 OTHER REVENUES**

# **TUITION**

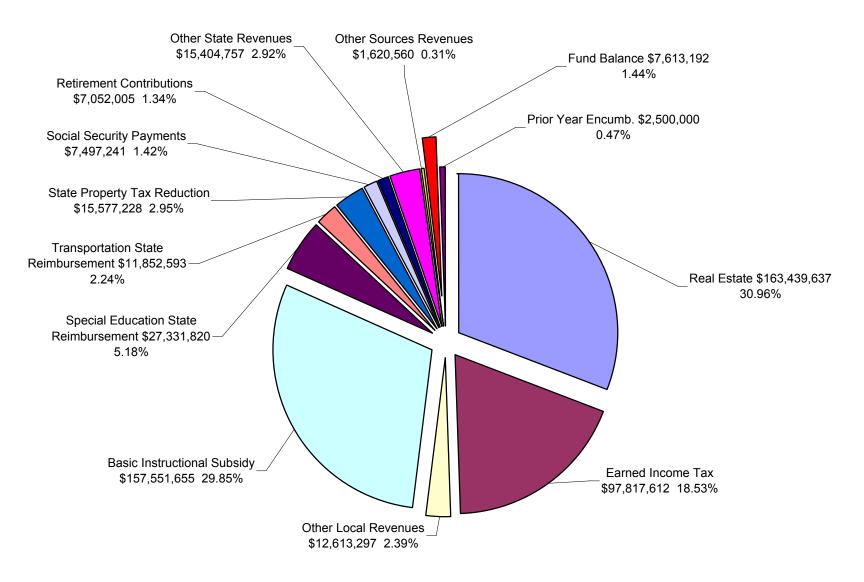
Receipts from other districts for their pupils educated in the Pittsburgh schools are credited to this line. The anticipated revenue reflects payment to the School District by surrounding school districts which have students attending vocational education and special education programs in the Pittsburgh Public Schools.

# RESERVE FOR PRIOR YEAR ENCUMBRANCES

A reservation of fund balance is required to offset prior year encumbrances that are not paid. This reservation allows those encumbrances to be moved into the budget and when paid, charged to the current budget. The amount of such encumbrances moving forward is estimated to be \$2.5 million.

CODE	DESCRIPTION	2008 ACTUAL	2009 BUDGET	2010 BUDGET	INCREASE (DECREASE) 10 OVER 09
8820 000	TUITION FROM OTHER DISTRICTS	\$347,141	\$487,274	\$254,222	(\$233,052)
9320 000	INTER-FUND TRANSFERS	918,999	0	655,500	\$655,500
9330 000	CAPITAL PROJECTS FUND TRANSFER	0	0		\$0
9610 000	REVENUE FROM FEDERAL SOURCES	0	0	710,838	\$710,838
TOTAL - OTHE	R SOURCES	\$1,266,140	\$1,266,140 \$487,274 \$1,620,560		\$1,133,286
TOTAL - CURR	ENT REVENUES	\$514,163,971	\$511,481,115	\$517,758,405	\$6,277,290
FROM FUND B	ALANCE	1,737,437	13,076,723	7,613,192	(\$5,463,531)
TOTAL - ALL C	URRENT REVENUES	\$515,901,408	\$524,557,838	\$525,371,597	\$813,759
RESERVE FOR	PRIOR YEAR ENCUMBRANCES	0	2,500,000	2,500,000	\$0
GRAND TOTAL	ALL REVENUES	\$515,901,408	\$527,057,838	\$527,871,597	\$813,759

# School District of Pittsburgh 2010 Revenue



TOTAL \$527,871,597
LOCAL SOURCES 51.9% STATE SOURCES 45.9% OTHER SOURCES 2.2%

# School District of Pittsburgh 2010 REVENUES

LOCAL SOURCES	PROJECTED F	REVENUES	PERCENT C	F TOTAL
Real Estate	\$163,439,637		30.96%	
Earned Income Tax	\$97,817,612		18.53%	
Other Local Revenues	\$12,613,297		2.39%	
<b>Total - Local Sources</b>		\$273,870,546		51.88%
STATE SOURCES				
Basic Instructional Subsidy	\$157,551,655		29.85%	
Special Education State Reimbursement	\$27,331,820		5.18%	
Transportation State Reimbursement	\$11,852,593		2.24%	
State Property Tax Reduction	\$15,577,228		2.95%	
Social Security Payments	\$7,497,241		1.42%	
Retirement Contributions	\$7,052,005		1.34%	
Other State Revenues	\$15,404,757		2.92%	
Total - State Sources		\$242,267,299		45.90%
REVENUE FROM OTHER SOURCES	\$1,620,560		0.31%	
		\$1,620,560		0.31%
FROM FUND BALANCE	\$7,613,192		1.44%	
		\$7,613,192		1.44%
RESERVE FOR PRIOR				
YEAR ENCUMBRANCES	\$2,500,000		0.47%	
		\$2,500,000		0.47%
TOTAL		\$527,871,597		100.00%

# **REVENUE HISTORY**

	2006	2007	2008	2009	2010
DESCRIPTION	ACTUAL	ACTUAL ACTUAL		BUDGET	BUDGET
LOCAL					
REAL ESTATE TAX - CURRENT	\$172,008,934.59	\$169,753,478.53	\$169,350,699.97	\$152,961,312	\$155,239,637
PUBLIC UTILITY REALTY TAX	459,539.61	426,761.41	380,375.79	373,935	392,333
IN LIEU OF TAXES	339,700.88	198,875.53	132,603.66	78,000	145,533
EARNED INCOME TAX - CURRENT	90,798,235.01	91,438,547.60	90,249,957.87	87,859,366	90,617,612
REALTY TRANSFER TAX	9,048,825.84	8,370,478.33	8,548,514.98	7,819,918	5,490,474
MERCANTILE TAX	66,734.14	22,101.85	12,425.89	0	0
REAL ESTATE TAX - DELINQUENT	9,031,169.00	7,244,201.00	8,200,000.00	8,200,000	8,200,000
EARNED INCOME TAX - PRIOR YEARS	7,315,607.00	8,024,715.00	7,200,000.00	7,200,000	7,200,000
EARNINGS ON INVESTMENTS	8,116,367.78	9,015,532.02	4,860,162.91	4,877,256	2,668,670
RENTAL OF SCHOOL PROPERTY	178,797.39	201,248.78	243,147.19	238,009	184,701
CONTRIBUTIONS & DONATIONS - PRIVATE	72,000.00	56,732.13	1,392,251.00	50,000	250,000
TUITION FROM PATRONS	219,150.11	149,931.43	120,151.27	116,874	113,519
SERVICES PROVIDED OTHER LOCAL					
GOVERNMENT UNITS	62,730.63	101,638.95	110,661.10	100,000	91,109
SERVICES PROVIDED OTHER FUNDS	2,447,926.09	2,282,313.74	3,283,187.08	3,250,000	2,527,500
MISCELLANEOUS REVENUES	995,169.24	810,747.61	1,029,584.45	900,000	749,458
LOCAL TOTAL	\$301,160,887.31	\$298,097,303.91	\$295,113,723.16	\$274,024,670	\$273,870,546

# **REVENUE HISTORY**

DECORIDATION	2006	2007 ACTUAL	2008 ACTUAL	2009	2010
DESCRIPTION STATE	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET
BASIC INSTRUCTIONAL SUBSIDY	\$134,255,491.69	\$142,871,550.92	\$148,309,637.47	\$153,238,510	\$157,551,655
CHARTER SCHOOLS	5,219,136.87	7,287,204.42	8,308,538.15	8,609,582	10,439,952
TUITION-SECTION 1305 & 1306	1,180,958.36	1,133,339.76	1,348,069.31	1,100,000	1,100,000
HOMEBOUND INSTRUCTION	8,680.20	8,917.79	9,076.64	8,900	1,100,000
VOCATIONAL EDUCATION	1,575,130.58	1,280,957.43	1,499,494.79	749,747	734,078
SPECIAL EDUCATION OF EXCEPTIONAL	1,575,156.56	1,200,307.40	1,700,707.10	143,141	754,070
PUPILS	26,218,158.38	26,764,477.91	27,137,774.42	27,436,938	27,331,820
TRANSPORTATION	12,751,956.84	12,731,719.98	11,493,858.16	13,400,000	11,852,593
SINKING FUND PAYMENTS	2,790,271.64	3,040,178.66	2,827,503.46	2,992,132	2,476,447
MEDICAL, DENTAL AND NURSE SERVICES	799,978.24	743,622.52	691,631.82	657,050	654,280
STATE PROPERTY TAX REDUCTION	0.00	0.00	0.00	15,588,532	15,577,228
SOCIAL SECURITY PAYMENTS	7,843,319.39	8,173,354.63	8,509,901.65	7,665,070	7,497,241
RETIREMENT CONTRIBUTION	6,993,012.00	8,262,705.69	7,648,622.50	5,522,710	7,052,005
KETIKEMEN CONTRIBOTION	0,555,012.00	0,202,700.00	7,040,022.00	5,522,710	7,032,003
STATE TOTAL	\$199,636,094.18	\$212,298,029.71	\$217,784,108.37	\$236,969,171	\$242,267,299
	2006	2007	2008	2009	2010
DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET
OTHER					
TUITION FROM OTHER DISTRICTS	\$984.96	\$380,325.98	\$347,140.74	\$487,274	\$254,222
INTER-FUND TRANSFERS	1,646,818.48	621,608.13	918,999.10	0	655,500
CAPITAL PROJECTS FUND TRANSFER	0.00	0.00	0.00	0	
REVENUE FROM FEDERAL SOURCES	0.00	0.00	0.00	0	710,838
OTHER TOTAL	\$1,647,803.44	\$1,001,934.11	\$1,266,139.84	\$487,274	\$1,620,560
TOTAL - CURRENT REVENUES	\$502,444,784.93	\$511,397,267.73	\$514,163,971.37	\$511,481,115	\$517,758,405

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# BUDGET DETAIL GENERAL ADMINISTRATION

Organizational Unit: Office of Board of School Directors

Program Administrator: Theresa Colaizzi

Program Code: 0100-010

# STATEMENT OF FUNCTION:

The School District of Pittsburgh has a nine-member elected Board. Each Director, who serves without pay, represents one of nine geographic areas within the City of Pittsburgh and the borough of Mt. Oliver. The Board also serves as the Board for the Pittsburgh-Mt. Oliver Intermediate Unit, one of twenty-nine Regional Intermediate Units in Pennsylvania established to provide services, such as Special Education and programs for non-public students. Board Members are elected, by District, to serve four-year terms.

As the policy-making body for the School District, the Board is charged with providing the best educational programs for all children in accordance with the Pennsylvania School Code. The Board's commitment is to provide outstanding teachers, programs and services which enable every student to achieve their maximum potential as they become adults.

#### **OBJECTIVES:**

During the 2010 school year, the Board will place major emphasis on:

- 1. Adoption of the 2010 General Fund Budget with careful monitoring to ensure fiscal responsibility.
- 2. Instilling public confidence in the Pittsburgh Public Schools.
- 3. Building accountability for student achievement.
- 4. Remaining committed to Excellence for All.

DEPT	FUND		ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OFFIC	E OF	BOARD	OF DI	RECTORS						
0100	010	2310	151	SECRETARIES	1.00	1.00	61,671.58	61,671	62,442	771
0100	010	2310	157	COMP-ADDITIONAL WORK			5,224.55	1,500	1,500	***
0100	010	2310	200	EMPLOYEE BENEFITS			22,072.31	20,462	20,377	-85
0100	010	2310	330	OTHER PROFESSIONAL SERV			6,265.56	75,321	75,000	-321
0100	010	2310	340	TECHNICAL SERVICES			***	1,000	1,000	***
0100	010	2310	432	RPR & MAINT - EQUIP			2,072.00	2,000	2,000	***
0100	010	2310	442	RENTAL - EQUIPMENT			***	1,000	1,000	***
0100	010	2310	449	OTHER RENTALS			177.81	1,000	1,000	***
0100	010	2310	530	COMMUNICATIONS			1,674.20	2,000	2,000	****
0100	010	2310	538	TELECOMMUNICATIONS			769.12	2,500	2,500	***
0100	010	2310	550	PRINTING & BINDING			1,818.69	1,000	1,000	***
0100	010	2310	581	MILEAGE			1,603.72	1,800	1,800	****
0100	010	2310	582	TRAVEL			14,295.76	12,000	12,000	***
0100	010	2310	599	OTHER PURCHASED SERVICES			102.81	1,500	2,500	1,000
0100	010	2310	610	GENERAL SUPPLIES			3,339.75	4,000	3,000	-1,000
0100	010	2310	635	MEALS & REFRESHMENTS			4,191.24	6,000	5,000	-1,000
0100	010	2310	640	BOOKS & PERIODICALS			307.85	1,200	1,000	-200
0100	010	2310	750	EQUIP-ORIGINAL & ADD			***	1,000	1,000	***
0100	010	2310	810	DUES & FEES			83.52	800	800	***
			FUNC	TION TOTAL						_
		2310	BOAR	D SERVICES	1.00	1.00	125,670.47	197,754	196,919	-835
				DEPARTMENT TOTAL	1.00	1.00	125,670.47	197,754	196,919	-835

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Organizational Unit: Office of Solicitor

Program Administrator: Ira Weiss Program Code: 0200-0201-010

# STATEMENT OF FUNCTION:

The Office of the Solicitor serves as General Counsel for the School District through a contract for services with the Law Offices of Ira Weiss. This Office renders advice to the Board of School Directors and Administration on all legal matters and oversees the delivery of service through other attorneys under contract with the District. All services are performed by attorneys and law firms under contract with the District in conjunction with two (2) support staff persons who are employees for the District. The scope of representation includes:

- 1. Attends all School District meetings in the dual capacity of Solicitor and Assistant Secretary with administrative responsibilities at all Board / Committee / Superintendent's Cabinet meetings.
- Obtains proposals, coordinates, and administers the acquisition of insurance coverage such as: high-value property and casualty insurance, boiler and machinery insurance, fleet and garagekeepers liability coverage, Junior Reserve Officers' Training Corps (JROTC) Bond for Oliver High School, travel/accident insurance for school employees, public officials bond, nurse practitioner's insurance, physical therapy insurance, School Board Leader's / Errors and Omissions (E & O) insurance, all sports insurance and specialty insurance (i.e. Terrorism) coverage.
- 3. Controls the acquisition and sale of real and personal property and equipment.
- 4. Advises the Chief Financial Officer/Chief Operations Officer for the District and Treasurer for the City of Pittsburgh, School District of Pittsburgh Tax Collector on current tax related issues and legislation.
- 5. Represents the District on all real estate tax assessment matters.
- 6. Serves as the District's designated Open Records Officer under Pennsylvania's Right to Know Law (RTK). Receives all requests for public records, maintains logs of all RTK activity, insures that all deadlines detailed in the RTK Law are met, coordinates the record production with staff, reviews all requested materials to determine whether they qualify as public records under the Law, processes all responses either granting or denying access, defends all appeals taken to the Office of Open Records (OOR), and monitors the new opinions released daily by the OOR.
- 7. The Law Department works with the Office of Research, Assessments and Accountability in all aspects of the District's relationships with Charter Schools. This includes reviewing charter school applications, participating as an advisor to the District's Review Team for Charter School applications and renewals, defending Board decisions to the Charter School Appeal Board, conducting revocation proceedings, and advising the District on its responsibilities for oversight under the Charter School Law.

Organizational Unit: Office of Solicitor

Program Administrator: Ira Weiss Program Code: 0200-0201-010

# STATEMENT OF FUNCTION cont'd:

- 8. Special Education responsible for providing counsel to the Program for Students with Exceptionalities regarding the provision of special education, including services to protected handicap students and gifted students. Represents the District in all disputes arising under the Individuals with Disabilities Education Act (IDEA) and Chapter 14 (relating to Special Education), Section 504 and Chapter 15 (relating to protected handicap students), and Chapter 16 (relating to Gifted Education), including, but not limited to, representation at Due Process hearings and subsequent appeals to Federal or State Courts.
- 9. Discrimination responds to and defends non-employment related discrimination complaints filed with the PA Human Relations Commission (PHRC) or Office for Civil Rights (OCR).
- 10. Policy provides legal updates to Board policies, assists in drafting Board Policies and Administrative Regulations

# **ACCOMPLISHMENTS during 2009 included:**

- 1. Instituted preventative legal practices.
- 2. Greater oversights of contracting and personnel practices.
- 3. Close monitoring of litigating issues.

# **OBJECTIVES:**

- 1. Limit liability and financial exposure of the School District and Intermediate Unit (IU) through Best Practices and proactive measures.
- 2. Provide high quality legal services and advice to the District.

DEPT	FUND F	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OFFIC	E OF SO	LICIT	OR							
0200 0200 0200 0200 0200 0200 0200 020	010 2 010 2 010 2 010 2 010 2 010 2 010 2 010 2 010 2 010 2	2350 2350 2350 2350 2350 2350 2350 2350	146 151 159 200 330 432 530 540 550 610 618	OTHER TECHNICAL PERS SECRETARIES OTHER PERSONNEL COSTS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV RPR & MAINT - EQUIP COMMUNICATIONS ADVERTISING PRINTING & BINDING OTHER PURCHASED SERVICES GENERAL SUPPLIES ADM OP SYS TECH	1.00	1.50	55,936.14 42,882.31 6,018.70 40,183.13 429,823.72 630.00 216.00 6,441.60 12.00 3,054.90 459.27 6,476.50 2,326.57	55,923 23,582 **** 25,753 555,798 **** 1,000 7,500 250 5,000 1,000 7,000 7,500	**** 61,509 **** 19,602 829,000 **** 1,000 8,500 250 4,000 1,000 8,580 5,920	-55,923 37,927 **** -6,151 273,202 **** 1,000 **** -1,000 **** 1,580 -1,580
0200 0200			640 810	BOOKS & PERIODICALS DUES & FEES			460.00	450	750	300
	2			TION TOTAL L & ACCOUNTING SERVICES	1.50	1.50	594,920.84	690,756	940,111	249,355
				DEPARTMENT TOTAL	1.50	1.50	594,920.84	690,756	940,111	249,355
LIABI	LITY IN	ISURAN	ICE							
0201 0201 0201 0201	010 2 010 2	2590 2590	522 523 525 529	AUTO LIABILITY INSURANCE GENERAL PROPERTY - LIAB INS. BONDING INSURANCE OTHER INSURANCE			36,477.33 211,215.42 3,798.00 95,215.39	130,000 345,000 **** 170,000	130,000 300,000 **** 190,000	-45,000 +*** 20,000
	2			TION TOTAL R SUPPORT SVCS-BUSINESS			346,706.14	645,000	620,000	-25,000
				DEPARTMENT TOTAL			346,706.14	645,000	620,000	-25,000

Organizational Unit: Office of School Controller

Program Administrator: Ronald C. Schmeiser Program Code: 0300-010

# STATEMENT OF FUNCTION:

The Public School Code stipulates that the elected City Controller is to be appointed School Controller of the School District of Pittsburgh by the Board of School Directors. The Controller's Office functions as the internal auditor for the School District. The School Controller countersigns all contracts and the office performs pre-audits of expenditures, reviews journal entries, observes the physical counts of inventories, prepares monthly bank and investment account reconciliations, monitors bid openings, and serves as a signatory for the District's checking accounts.

# Additional activities include:

1. Preparing reports for the Board of monthly expenditures and encumbrance activity.

2. Auditing school activity funds of all middle and secondary schools each year. The school activity funds of elementary schools are audited every two years.

- 3. Reviewing Purchase Cards (P-card) activity at each school at the time the student activity is performed and examining the P-card activity of administration departments.
- 4. Auditing athletic fund activity.
- 5. Verifying revenue collected by the City Treasurer's Office on behalf of the School District.
- 6. Additional audits are performed at the request of the Board or by the school administration.
- 7. Monitoring the auction of used equipment sold by the school district.

# **OBJECTIVE:**

To perform these activities in an efficient and professional manner.

DEPT	FUND		ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OFFIC	E OF	SCHOOL	CONI	ROLLER						
0300 0300	010 010	2516 2516	112 116	SCHOOL CONTROLLER CENTRL SUPPORT ADMIN	1.00 1.00	1.00 1.00	20,162.83 84,688.80	20,094 85,285	20,496 87,102	402 1,817
0300	010	2516	141	ACCOUNTANTS-AUDITORS	7.00	7.00	427,605.02	441,732	461,157	19,425
0300 0300	010 010	2516 2516	148 154	COMP-ADDITIONAL WORK CLERKS			876.50 35,051.61	***	***	***
0300 0300	010 010	2516 2516	159 200	OTHER PERSONNEL COSTS EMPLOYEE BENEFITS			**** 167,227.96	1,990 177,861	**** 181,254	-1,990 3,393
0300	010 010	2516 2516	330 581	OTHER PROFESSIONAL SERV			2,010.00 1,813.41	**** 2,200	**** 2,200	***
0300	010	2516	610	GENERAL SUPPLIES			2,990.50	3,576	3,000	-576
0300 0300	010 010	2516 2516	618 810	ADM OP SYS TECH DUES & FEES			200.00	***	999 ****	999 ****
		0516		TION TOTAL	0.00	0.00	742 626 63	722 720	756 200	22 470
		2516	INTE	RNAL AUDITING SERVICES	9.00	9.00	742,626.63	732,738	756,208	23,470
				DEPARTMENT TOTAL	9.00	9.00	742,626.63	732,738	756,208	23,470

Organizational Unit: Office of School Treasurer

Program Administrator: Margaret L. Lanier Program Code: 0400-010

#### STATEMENT OF FUNCTION:

This office manages the billing, collection and administration of School District Real Estate and Self Assessed, Earned Income, Delinquent Mercantile, and Public Utility taxes. This office also represents the Pittsburgh School District at real estate assessment appeal hearings, when necessary. This office conducts hearings and represents the Pittsburgh School District at Magistrate Court for Earned Income and other self-assessed taxes. In addition, it facilitates the refund process for all taxes.

# **OBJECTIVES:**

To maximize collection of all School District taxes and continue to improve collections and compliance. To this end, Act 32 of 2008 consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. Act 32 provides for the following:

- 1. Permits Allegheny County to establish four distinct taxing districts within the county and requires each tax collection district to comply with all uniform rules. The School District is in a tax collection district with the Borough of Mt. Oliver and the City of Pittsburgh.
- 2. Establishes uniform income tax withholding, remittance and distribution requirements.
- 3. Establishes a tax collection committee to keep records and oversee the tax office for the tax collection district.
- 4. Strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction.
- 5. Requires all employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place.

The new tax collection system is required to be fully implemented on January 1, 2012.

DEPT FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OFFICE OF	SCHOOL	TREA	ASURER						
0400 010 0400 010 0400 010	2330 2330 2330	310 432 610	PURCH OF/ADMIN SERVC RPR & MAINT - EQUIP GENERAL SUPPLIES			3,731,449.17 818.00 200.00	3,713,944 1,615 275	3,743,242 1,580 310	29,298 -35 35
	2330		CTION TOTAL ASSMT & COLLECTION SRVCS			3,732,467.17	3,715,834	3,745,132	29,298
			DEPARTMENT TOTAL			3,732,467.17	3,715,834	3,745,132	29,298

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# OFFICE OF THE SUPERINTENDENT OF SCHOOLS

Organizational Unit: Office of the Superintendent

Program Administrator: Mark Roosevelt Program Code: 1000-010

# **STATEMENT OF FUNCTION:**

The Superintendent of Schools reports to the Board of Education and is responsible for overseeing the operations of the School District. The Superintendent provides leadership for and monitors the development and implementation of all educational business plans and programs that are designated to facilitate the achievement of the District's goals and policies. His number one priority is to improve student achievement.

# **ACHIEVEMENTS FOR 2009:**

- 1. Three years after launching *Excellence for All*, the District's plan for increasing student achievement, the District has made Adequate Yearly Progress (AYP) for the first time in its history. Achieving AYP means that the District has met all of its targets on each of three standards high school graduation, test participation and academic performance. To meet the targets for the third component of AYP academic performance a district must have at least 63% of its students score proficient or advanced in Reading (compared with 54% in 2007) and at least 56% score proficient or advanced in Mathematics (compared with 45% in 2007) on PSSA exams. Additionally, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11. Pittsburgh Public Schools is the largest school district in the State to have ever achieved AYP. Visit <a href="https://www.pps.k12.pa.us/studentachievement">www.pps.k12.pa.us/studentachievement</a> for more information about AYP and 2009 student achievement results.
- 2. Building on last year's substantial gains, District students continued to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams. District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighth-grade year 45.2% of District students are advanced in Reading, a remarkable 105.5% increase over the last four years. Visit <a href="https://www.pps.k12.pa.us/studentachievement">www.pps.k12.pa.us/studentachievement</a> for more information about AYP and 2009 student achievement results.

Organizational Unit: Office of the Superintendent

Program Administrator: Mark Roosevelt Program Code: 1000-010

# **ACHIEVEMENTS FOR 2009 cont'd:**

- 3. The Pittsburgh Promise® met its year-one funding goal of \$15 million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to \$40,000 (\$10,000 per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships. Visit <a href="www.pittsburghpromise.org">www.pittsburghpromise.org</a> for more information about The Pittsburgh Promise.
- 4. To ensure that the needs of every student are being met in every classroom, every day, the District has launched *Pathways to the Promise*<sup>TM</sup> to be sure that the hard work of creating a brighter future for all students begins early, remains constant and engages everyone involved in each student's life. *Pathways to the Promise* is the District's commitment to build a culture of high expectations, promote aspirations for higher education, and ensure that students are on course to be eligible for scholarships from The Pittsburgh Promise®. *Pathways to the Promise* is designed to help students connect hard work with success, develop their interests, and build the skills needed to succeed in school and into the future. It helps students and families to understand what it will take to succeed; monitors progress; and provides the individual support students need if they begin to drift off course. For more information about *Pathways to the Promise*, visit <a href="www.pathwaystothepromise.net">www.pathwaystothepromise.net</a>.
- 5. Sixth grade is a critical transition as students move from the elementary years to the middle grades, and high school is on the horizon. To ease this transition and ensure that students stay on course to take advantage of Promise scholarships, the District has partnered with the United Way of Allegheny County, Pittsburgh Youth Futures Commission and the Mentoring Partnership of Southwestern Pennsylvania in the **Be a 6<sup>th</sup> Grade Mentor Program**. This is the largest mentoring project ever undertaken in Pittsburgh. Nearly 150 volunteers attended the initial training, and mentoring activities are under way in the District's middle grade schools. The goal is to pair each sixth grade student in the Pittsburgh Public Schools with a supportive, caring adult who will spend 45 minutes each week to reinforce the importance of education, help the student explore career opportunities, talk about goal setting, and offer the support and encouragement that contribute to success in the classroom and in all aspects of life. To learn more about Be a 6<sup>th</sup> Grade Mentor, visit <a href="www.bea6thgradementor.org">www.bea6thgradementor.org</a>.

Organizational Unit: Office of the Superintendent

Program Administrator: Mark Roosevelt Program Code: 1000-010

# **ACHIEVEMENTS FOR 2009 cont'd:**

6. Awareness of The Pittsburgh Promise increased significantly based on responses to the 2009 Parent Survey, rising from 75% to 87% from March 2008 to March 2009. In addition, the survey results show that 78% of parents feel their children's schools do a good job communicating with parents, an increase of 11% from 2007 to 2009; and 87% believe their schools provide a positive and welcoming learning environment. Coupled with the fact that applications for magnet programs are on the increase, and that more families are choosing to remain in the District based on 2009 enrollment numbers, these results point to progress on the Superintendent's 2009 goal of improving public confidence in the Pittsburgh Public Schools. The District also debuted a new cable television production, *Excellence for All TV*. This 30-minute show is designed to share news about school and District-wide events and activities with the Pittsburgh community. Plans also are under way to enhance the District website to improve usability and reinforce the District's brand. These projects support the Superintendent's goal of improving public confidence in the Pittsburgh Public Schools and expanding understanding and awareness of District goals and initiatives. The Parent Survey is included as an appendix to this publication.

# **OBJECTIVES FOR 2010:**

The Board of Directors entered into a new five-year agreement with Superintendent Mark Roosevelt that runs through August 2014. The Board authorized the agreement to provide leadership stability as the staff works to continue the progress being made against the goals of *Excellence for All*. Accomplishments under Mr. Roosevelt's leadership have included growth in student achievement, holding the line on taxes while improving the District's financial situation, and establishment of The Pittsburgh Promise®, a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

While the District has made remarkable progress in improving student achievement, there is more work to do to ensure that all students are Promise-Ready. The Board of Directors approved Year Five Performance Goals for Superintendent Mark Roosevelt. The Superintendent's goals support the District's *Excellence for All* plan and align with the Board's five major goals for the District:

- 1. Maximum academic achievement for all students.
- 2. Safe and orderly environment for all students and employees;
- 3. Efficient and effective support operations for all students, families, teachers and administrators;
- 4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible;
- 5. Improved public confidence and strong parent/community engagement.

Organizational Unit: Office of the Superintendent

Program Administrator: Mark Roosevelt Program Code: 1000-010

#### **OBJECTIVES FOR 2010 cont'd:**

The Superintendent's Year Five Performance Goals are as follows:

1. **Finalizing Planning and Implementation of Career and Technical Education (CTE) Programming:** Present to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

The District's emphasis on high school excellence has resulted in the introduction of new school models, such as the University Preparatory School, Science and Technology Academy\* and International Baccalaureate\* which serve students in grades 6-12.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundation students will need to pursue continuing education and success in the job market.

\*Official naming of these schools will occur during the 2009-2010 school year.

2. **Expansion of Classroom Technology:** Explore the use of technology to better complement and expand course offerings.

The ability to use computers and other technical equipment is a critical skill that students must acquire to be successful in higher education as well as the job market. Staff will develop and implement plans to ensure that instructional courses make the best use of technology to provide the highest quality instruction. Courses will be reviewed and necessary enhancements made to ensure that students are being properly prepared to face future technological challenges and demands.

Organizational Unit: Office of the Superintendent

Program Administrator: Mark Roosevelt Program Code: 1000-010

# **OBJECTIVES FOR 2010 cont'd:**

3. **Continue Pittsburgh Public Schools progress on PSSA Exams:** Show continued progress on the Pennsylvania System of School Assessment (PSSA) exams compared to prior years by evidencing progress on a majority of the 42 testing points, meaning movement from below basic to basic, basic to proficient, and proficient to advanced.

For the 2008-2009 school year, Pittsburgh Public Schools students continued to make substantial progress in student achievement at almost all grade levels. For example, 45 percent of 8th graders scored *advanced* in reading, and ahead of grade level. This is convincing evidence that District initiatives are beginning to take hold. The District will continue to provide students with the strong foundation they need to excel both in the classroom and in the future with a rigorous PreK-12 curriculum focused on developing student thinking and efforts-based learning. The District also will use funds received from the American Recovery and Reinvestment Act (ARRA) to mount a focused and intense effort on increasing the literacy skills of its middle grades students. A new summer camp will launch in 2010 exclusively for middle grades students. The camp is part of the District-wide effort to prepare students for the rigors of high school and beyond. In addition, the District hopes to use stimulus dollars to build the capacity of teachers and school staff to provide interventions for struggling readers.

4. **Teacher Effectiveness:** Develop timetables and implementation plans for The Plan to Empower Effective Teachers.

Research shows that of the school-based factors, the quality of teaching has the most significant impact on student growth. As the next building block in the District's vision of *Excellence for All*, a plan is being developed to support and empower effective teachers. This planning has been done in collaboration with the leadership of the Pittsburgh Federation of Teachers (PFT). The plan focuses on three strategic priorities: increase the number of highly effective teachers; increase the exposure of high-needs students to highly effective teachers; and ensure that all teachers and students work in learning environments that promote college-readiness. The plan builds upon the core elements that the District has already put into place to improve student achievement, including implementation of a rigorous core curriculum; aggressive, comprehensive and ongoing professional development to ensure quality classroom instruction; use of diagnostic assessments to get help quickly to students; and implementation of a nationally-recognized system – Pittsburgh Urban Leadership System of Excellence (PULSE) – to train, support, evaluate and reward principals. For more details about the plan please visit <a href="https://EmpoweringPittsburghTeachers.com">https://EmpoweringPittsburghTeachers.com</a>.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OFFICE SUPERINTENDENT SCHOOLS										
1000	010	2360	111	SUPERINTENDENTS	1.00	1.00	213,000.00	210,000	210,000	****
1000	010	2360	113	DIRECTORS			75,220.73	****	****	****
1000	010	2360	116	CENTRL SUPPORT ADMIN	1.00	1.00	41,464.70	182,416	94,305	-88,111
1000	010	2360	119	OTHER PERSONNEL COSTS			95,000.00	****	***	***
1000	010	2360	151	SECRETARIES	2.00	2.00	100,068.22	102,085	107,003	4,918
1000	010	2360	157	COMP-ADDITIONAL WORK			5,558.07	***	****	***
1000	010	2360	159	OTHER PERSONNEL COSTS			***	2,000	****	-2,000
1000	010	2360	200	EMPLOYEE BENEFITS			164,121.59	160,823	131,078	-29,745
1000	010	2360	323	PROF-EDUCATIONAL SERV			***	36,200	36,200	****
1000	010	2360	330	OTHER PROFESSIONAL SERV			2,250.00	3,053	3,053	****
1000	010	2360	432	RPR & MAINT - EQUIP			1,895.64	7,000	7,000	****
1000	010	2360	441	RENTAL - LAND & BLDGS			***	2,000	2,000	****
1000	010	2360	442	RENTAL - EQUIPMENT			345.60	400	400	***
1000	010	2360	530	COMMUNICATIONS			768.37	5,000	5,000	***
1000	010	2360	538	TELECOMMUNICATIONS			135.22	1,000	1,000	***
1000	010	2360	550	PRINTING & BINDING			2,534.65	1,000	1,000	***
1000	010	2360	581	MILEAGE			255.63	***	***	***
1000	010	2360	582	TRAVEL			783.59	****	***	***
1000	010	2360	599	OTHER PURCHASED SERVICES			230.00	3,000	3,000	***
1000	010	2360	610	GENERAL SUPPLIES			5,832.20	6,000	6,000	***
1000	010	2360	635	MEALS & REFRESHMENTS			778.26	1,000	1,000	***
1000	010	2360	640	BOOKS & PERIODICALS			1,114.94	1,000	1,000	***
1000	010	2360	810	DUES & FEES			70,806.00	84,608	84,608	***
	FUNCT		FUNC	TION TOTAL						
		2360			4.00	4.00	782,163.41	808,585	693,647	-114,938
				DEPARTMENT TOTAL	4.00	4.00	782,163.41	808,585	693,647	-114,938

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# CHIEF OF RESEARCH, ASSESSMENT & ACCOUNTABILITY

Organizational Unit: Office of Chief of Research, Assessment and Accountability

Program Administrator: Paulette Poncelet Program Code: 1300-010

# STATEMENT OF FUNCTION:

The Office of Research, Assessment, and Accountability is responsible for developing recommendations to support the selection, implementation, validation and analysis of appropriate measures for the assessment of student achievement and other outcomes such as attainment, behavior, and school and classroom instructional processes. The Office is responsible for maintaining all student achievement data, including annual and benchmark assessment results. This Office will analyze and provide data to support the design, implementation and reporting on evaluations of educational programs operating in the district, as well as internal accountability measures to be used to assess school performance. The Chief Research, Assessment and Accountability Officer will work collaboratively with Chiefs, Assistant Superintendents, Executive Directors, Curriculum Supervisors, and other administrative staff in developing programs for student achievement. The Office will represent the District with outside agencies, including charter schools, to oversee the process for reviewing charter school applications and renewals, the Pennsylvania Department of Education, and external funders of district initiatives on all matters relating to assessment, research, and accountability.

# **OBJECTIVES:**

- 1. Provide timely accountability reports to the Pennsylvania Department of Education as required under the federal No Child Left Behind (NCLB) Act and produce reports for the public and key external stakeholders regarding academic progress in the district.
- 2. Develop a comprehensive assessment system that includes both formative and summative assessments and data reports that teachers, administrators, students, and parents can use to improve results.
- 3. Promote the use of assessment for learning in the Pittsburgh Public Schools.
- 4. Provide professional learning opportunities for teachers and administrators on the use of assessment for improving results.
- 5. Evaluate effectiveness of programs operating in the district and report results.
- 6. Disseminate current research on K-12 education.
- 7. Provide oversight of the District's Institutional Review Board process for reviewing internal and external research proposals.
- 8. Provide oversight of charter school application, review, and renewal processes.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CHIEF	OF R	ES. AS	SESS	& ACCTAB						
1300 1300 1300 1300 1300	010 010 010 010 010	2170 2170 2170 2170 2170	113 146 151 157 200	DIRECTORS OTHER TECHNICAL PERS SECRETARIES COMP-ADDITIONAL WORK EMPLOYEE BENEFITS	1.00 2.00 1.00	1.00 2.00 1.00	124,681.11 151,410.63 46,132.78 76.65 85,308.78	124,861 143,061 46,782 **** 101,937	127,358 145,925 48,025 **** 102,396	2,497 2,864 1,243 **** 459
		2170	FUNC STUI	TION TOTAL DENT ACCOUNTING SERVICES	4.00	4.00	407,609.95	416,641	423,704	7,063
1300 1300 1300 1300 1300 1300 1300 1300	010 010 010 010 010 010 010 010 010 010	2813 2813 2813 2813 2813 2813 2813 2813	146 200 323 340 348 432 530 5581 582 610 635 6450 758 810	OTHER TECHNICAL PERS EMPLOYEE BENEFITS PROF-EDUCATIONAL SERV TECHNICAL SERVICES TECHNOLOGY SERVICES RPR & MAINT - EQUIP COMMUNICATIONS TELECOMMUNICATIONS PRINTING & BINDING MILEAGE TRAVEL GENERAL SUPPLIES MEALS & REFRESHMENTS BOOKS & PERIODICALS EQUIP-ORIGINAL & ADD TECH EQUIP - NEW DUES & FEES	2.00	2.00	121,898.70 25,044.96 15,000.00 95,105.65 62,533.34 1,545.50 7,192.10 394.15 22,073.50 484.16 1,686.36 83,613.79 1,265.25 819.53 2,122.45 6,032.00 387.00	144,367 46,762 54,282 128,500 ***** 2,000 16,000 500 30,000 3,500 4,000 110,000 2,000 4,000 800 2,000 ****	147,206 46,913 **** 72,000 **** 4,000 8,000 9,000 1,000 4,000 110,000 2,000 4,000 900 ****	2,839 151 -54,282 -56,500 **** 2,000 -8,000 **** -21,000 -2,500 **** *** 100 -2,000 ****
		2813	FUNCTION TOTAL EVALUATION SERVICES		2.00	2.00	447,198.44	548,711	409,519	-139,192
				DEPARTMENT TOTAL	6.00	6.00	854,808.39	965,352	833,223	-132,129

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# **CHIEF OF STAFF & EXTERNAL AFFAIRS**

Organizational Unit: Office of Chief of Staff and External Affairs

Program Administrator: Lisa Fischetti Program Code: 1500-1700-010

#### STATEMENT OF FUNCTION:

The Office of Chief of Staff and External Affairs serves as a key staff advisor to the Superintendent of Schools, facilitates the Superintendent's Cabinet meetings and ensures key initiatives of the Superintendent are implemented. In addition, the Chief of Staff manages the functions of Fundraising and Development, Legislative Affairs, Communications and Marketing and the Minority/Women Business (M/WBE) Department. The Office is responsible for internal and external communications, community relations and activities that build relationships between the School District and its many stakeholders and communities. Additionally, the Office of the Chief of Staff and External Affairs oversees development of the Strategic Plan and supporting plans for the District. The process of monitoring the implementation of the District's Strategic Plan begins with members of the Superintendent's Cabinet.

- 1. Assist the Superintendent in daily operations of the District to ensure that District initiatives are put into practice.
- 2. Monitor the Strategic Plan to ensure that District activities align with goals and strategies within the Plan.
- 3. Continue efforts to establish a culture of excellent customer service through development and implementation of communications strategies to build positive relationships with internal and external stakeholders.
- 4. Create an environment where parents and families feel welcome and know, understand and participate in District-level and school-based initiatives.
- 5. Increase awareness and understanding of the District's *Excellence for All* agenda through the use of print, electronic and broadcast media as well as school-based and District-level community outreach.
- 6. Maintain liaison relationships with community, business, foundation and media leaders as well as labor and governmental agencies to advance District educational initiatives.

DEPT FUND FUNC	OBJ DESCRIPTION  EXT AFFAIRS	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
1500 010 2360 1500 010 2360 1500 010 2360 1500 010 2360 1500 010 2360 1500 010 2360	113 DIRECTORS 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV 581 MILEAGE 610 GENERAL SUPPLIES 810 DUES & FEES	1.00	1.00	132,269.06 46,448.89 72,000.00 102.71 57.29	132,269 42,844 90,000 1,000 **** 750	134,914 42,995 96,000 **** 250	2,645 151 6,000 -1,000 **** -500
2360	FUNCTION TOTAL OFFICE OF SUPR SERVICES	1.00	1.00	250,877.95	266,863	274,159	7,296
1500 010 2370 1500 010 2370	113 DIRECTORS 116 CENTRL SUPPORT ADMIN 152 TYPIST-STENOGRAPHERS 200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV 530 COMMUNICATIONS 550 PRINTING & BINDING 581 MILEAGE 582 TRAVEL 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES	1.00	1.00	56,936.78  ****  32,673.48  33,188.08  6,500.00  4,000.00  2,578.06  ****  100.00  ****  2,738.87	88,438 **** 34,492 39,819 4,500 4,000 2,000 1,000 **** 4,600 2,237	**** 82,067 36,071 37,649 4,500 10,000 4,000 500 **** 2,300 5,000	-88,438 82,067 1,579 -2,170 **** 6,000 2,000 -500 **** -2,300 2,763
1500 010 2370 1500 010 2370	635 MEALS & REFRESHMENTS 640 BOOKS & PERIODICALS  FUNCTION TOTAL COMMUNITY RELATIONS SERVICES	2.00	2.00	1,650.00 **** 140,365.27	4,000 500 185,586	4,000 250 186,337	**** -250 751
1500 010 2390 1500 010 2390	116 CENTRL SUPPORT ADMIN 141 ACCOUNTANTS-AUDITORS 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV 340 TECHNICAL SERVICES 432 RPR & MAINT - EQUIP 438 RPR & MAINT - TECH 530 COMMUNICATIONS 538 TELECOMMUNICATIONS 550 PRINTING & BINDING 551 MILEAGE 582 TRAVEL 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 618 ADM OP SYS TECH 635 MEALS & REFRESHMENTS 640 BOOKS & PERIODICALS 758 TECH EQUIP - NEW 810 DUES & FEES	1.00	1.00	88,634.18 25,976.68 30,156.84 **** 3,353.33 349.00 1,665.00 **** 382.50 1,886.73 990.56 **** 250.00 1,763.72 **** 389.25 60.00 363.00 1,930.00	89,258 41,121 42,232 11,284 6,000 300 1,000 1,000 **** 2,400 1,000 2,439 1,000 2,000 5,000 1,700	91,102 41,910 42,389 7,500 3,000 1,500 1,000 2,500 1,200 3,000 1,000 2,000 **** 1,500 500 2,000	1,844 789 157 -3,784 -3,000 200 500 **** 300 100 200 3,000 -1,000 -439 -1,000 -500 **** -3,000 ****
2390	FUNCTION TOTAL OTHER ADMINISTRATION SERVICES	2.00	2.00	158,150.79	210,234	204,601	-5,633
1500 010 2800 1500 010 2800 1500 010 2800 1500 010 2800 1500 010 2800	113 DIRECTORS 116 CENTRL SUPPORT ADMIN 151 SECRETARIES 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV	2.00 1.00	1.00 2.00 1.00	**** 177,991.68 5,978.64 38,766.55 42,355.00	**** 179,226 32,385 68,544 22,360	101,079 182,905 33,910 101,308 42,360	101,079 3,679 1,525 32,764 20,000

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
СН	IEF O	F STAF	F &	EXT AFFAIRS						
1500	010	2800	432	RPR & MAINT - EQUIP			***	400	400	***
1500	010	2800	530	COMMUNICATIONS			232.47	500	500	****
1500	010	2800	550	PRINTING & BINDING			80.40	500	500	****
1500	010	2800	581	MILEAGE			***	500	500	****
1500	010	2800	582	TRAVEL			873.93	2,000	1,000	-1,000
1500	010	2800	610	GENERAL SUPPLIES			447.69	1,000	1,000	***
1500	010	2800	618	ADM OP SYS TECH			31,955.00	5,140	5,140	***
1500	010	2800	635	MEALS & REFRESHMENTS			***	1,000	200	-800
1500	010	2800	640	BOOKS & PERIODICALS			556.92	1,000	1,000	***
				TION TOTAL				244	454 000	4 64-
		2800	SUPE	PORT SERVICES-CENTRAL	3.00	4.00	299,238.28	314,555	471,802	157,247
1500	010	2823	113	DIRECTORS		1.00	***	****	101,079	101,079
1500	010	2823	146	OTHER TECHNICAL PERS	5.00	5.00	226,210.92	247,516	271,347	23,831
1500	010	2823	149	OTHER PERSONNEL COSTS			2,206.60	****	****	***
1500	010	2823	151	SECRETARIES	1.00	1.00	36,010.47	37,091	38,018	927
1500	010	2823	152	TYPIST-STENOGRAPHERS	1.00	1.00	33,276.27	34,273	35,129	856
1500	010	2823	155	OTHER OFFICE PERS			19,161.72	***	***	***
1500	010	2823	157	COMP-ADDITIONAL WORK			28.70	***	***	***
1500	010	2823	200	EMPLOYEE BENEFITS			95,623.64	103,290	141,998	38,708
1500	010	2823	330	OTHER PROFESSIONAL SERV			189,607.70	261,984	272,500	10,516
1500	010	2823	340	TECHNICAL SERVICES			8,045.63	18,000	18,000	***
1500	010	2823	432	RPR & MAINT - EQUIP			119.55	2,000	2,000	***
1500	010	2823	438	RPR & MAINT - TECH			4,962.00	****	****	***
1500	010	2823	441	RENTAL - LAND & BLDGS			1,000.00	2,000	2,000	****
1500	010	2823	530	COMMUNICATIONS			56,328.31	45,000	60,000	15,000 ****
1500	010	2823	540	ADVERTISING			2,429.60	30,000	30,000	
1500	010	2823	550	PRINTING & BINDING			27,990.98	47,000	87,000	40,000 ****
1500	010	2823	581	MILEAGE			514.46 ****	3,000 5,000	3,000 2,000	-3,000
1500	010	2823	582	TRAVEL			3,332.52	3,000	3,000	-3,000
1500	010	2823	599 610	OTHER PURCHASED SERVICES GENERAL SUPPLIES			31,039.42	11,000	11,000	***
1500 1500	010 010	2823 2823	618	ADM OP SYS TECH			7,482.90	2,200	2,000	-200
	010	2823 2823	635	MEALS & REFRESHMENTS			3,559.79	3,000	3,000	-200 ****
1500	010	2823	640	BOOKS & PERIODICALS			6,751.94	4,000	4,000	***
1500 1500	010	2823	648	EDUCATIONAL SOFTWARE			****	****	20,000	20,000
1500	010	2823	750	EDUCATIONAL SOFTWARE EOUIP-ORIGINAL & ADD			577.00	2,000	2,000	20,000
1500	010	2823	768	TECH EQUIP - REPLACE			6,556.00	****	****	***
1500	010	2823	810	DUES & FEES			515.00	1,310	1,310	***
			FING	CTION TOTAL						
		2823		LIC INFORMATION SERVICES	7.00	8.00	763,331.12	862,664	1,110,381	247,717
				DEPARTMENT TOTAL	15.00	17.00	1,611,963.41	1,839,902	2,247,280	407,378

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CABLE	OPER	ATIONS								
1501	010	2370	330	OTHER PROFESSIONAL SERV			72,499.92	50,000	50,000	***
		2370		TION TOTAL NUNITY RELATIONS SERVICES			72,499.92	50,000	50,000	***
				DEPARTMENT TOTAL			72,499.92	50,000	50,000	***

DEPT CENTF	FUND		OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
1700	010	2823	330	OTHER PROFESSIONAL SERV			23,810.50	30,976	18,976	-12,000
1700	010	2823	340	TECHNICAL SERVICES			11,000.00	****	****	***
1700	010	2823	530	COMMUNICATIONS			18,000.00	71,687	71,687	***
1700	010	2823	550	PRINTING & BINDING			235,123.65	81,422	179,437	98,015
1700	010	2823	599	OTHER PURCHASED SERVICES			***	31,949	****	-31,949
1700	010	2823	610	GENERAL SUPPLIES			****	61,066	***	-61,066
			FIINC	TION TOTAL						
		2823		IC INFORMATION SERVICES			287,934.15	277,100	270,100	-7,000
				DEPARTMENT TOTAL			287,934.15	277,100	270,100	-7,000

# **CHIEF OF TALENT MANAGEMENT**

Organizational Unit: Chief of Talent Management

Program Administrator: Frank Chester Program Code: 2500-010

### STATEMENT OF FUNCTION:

The Chief of Talent Management is responsible for recruiting, selecting, assigning, and maintaining a staff to work professionally in support of accomplishing the District's mission. Recruiting and Staffing provides technical assistance to supervisory and managerial staff, offers employee counseling, observes fair and equitable employment practices, and remains current on issues involving certification and compliance with state legislation, federal legislation, and negotiated labor agreements.

Transfer requests, workforce adjustments, staffing special programs such as summer school, and other workforce human resource requirements are routinely handled. The Chief of Talent Management is responsible for all aspects of recruitment, employment and staffing requirements related to No Child Left Behind (NCLB).

- 1. Recruit, attract and retain Highly Effective Teachers to the District.
- 2. Enlarge the pool of potential candidates, particularly in hard to fill critical need areas.
- 3. Implement a process to make early offers in critical need areas, including a contingency offer process and budgeting authority.
- 4. Develop partnerships to assist in sourcing and hiring Highly Effective Teachers.
- 5. Implement an applicant tracking system and other technological changes to become more efficient and eliminate the reliance on paper-based systems and processes.

DEPT CHIEF		FUNC	OBJ MANAG	DESCRIPTION EMENT	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
2500	010	2832	113	DIRECTORS	2.00	2.00	230,841.41	229,000	233,570	4,570
2500	010	2832	116	CENTRL SUPPORT ADMIN		2.00	***	****	189,660	189,660
2500	010	2832	125	WKSP-COM WK-CUR-INSV			4,200.00	13,000	***	-13,000
2500	010	2832	141	ACCOUNTANTS-AUDITORS		3.00	***	***	163,728	163,728
2500	010	2832	142	OTHER ACCOUNTING PERS	1.00	1.00	5,108.08	60,538	61,957	1,419
2500	010	2832	146	OTHER TECHNICAL PERS	6.00	4.00	335,589.26	320,600	233,917	-86,683
2500	010	2832	148	COMP-ADDITIONAL WORK			1,424.48	1,880	1,880	***
2500	010	2832	149	OTHER PERSONNEL COSTS			1,600.72	****	***	***
2500	010	2832	155	OTHER OFFICE PERS	2.00	2.00	80,577.52	77,580	75,791	-1,789
2500	010	2832	197	COMP-ADDITIONAL WORK			2,100.00	3,100	3,100	***
2500	010	2832	200	EMPLOYEE BENEFITS			208,178.46	228,585	307,087	78,502
2500	010	2832	330	OTHER PROFESSIONAL SERV			140,542.72	220,000	220,000	****
2500	010	2832	340	TECHNICAL SERVICES			3,904.25	10,000	10,000	***
2500	010	2832	432	RPR & MAINT - EQUIP			765.00	4,245	4,245	****
2500	010	2832	438	RPR & MAINT - TECH			8,577.44	20,000	30,000	10,000
2500	010	2832	530	COMMUNICATIONS			9,000.00	9,000	9,000	***
2500	010	2832	538	TELECOMMUNICATIONS			117.78	1,500	1,500	***
2500	010	2832	540	ADVERTISING			28,079.83	30,000	30,000	****
2500	010	2832	550	PRINTING & BINDING			4,155.80	6,250	6,750	500
2500	010	2832	581	MILEAGE			405.83	2,000	2,000	***
2500	010	2832	582	TRAVEL			23,249.84	25,000	25,000	***
2500	010	2832	599	OTHER PURCHASED SERVICES			2,948.45	6,920	17,420	10,500
2500	010	2832	610	GENERAL SUPPLIES			14,282.36	7,957	8,000	43
2500	010	2832	635	MEALS & REFRESHMENTS			1,146.50	4,580	4,580	***
2500	010	2832	640	BOOKS & PERIODICALS			247.94	300	300	***
2500	010	2832	760	EOUIPMENT-REPLACEMENT			495.00	***	***	***
2500	010	2832	810	DUES & FEES			1,082.50	935	1,080	145
2500	010	2032	010	2015 tt 1115			_,,,,_,,		_,	
			FUNC	TION TOTAL						
		2832	RECR	UITMENT & PLACEMENT SRVCS	11.00	14.00	1,108,621.17	1,282,970	1,640,565	357,595
				DEPARTMENT TOTAL	11.00	14.00	1,108,621.17	1,282,970	1,640,565	357,595

Organizational Unit: Human Resources – Benefits Administration & Customer Service

Program Administrator: Nancy Kusko Program Code: 2600-010

### STATEMENT OF FUNCTION:

The Benefits Administration & Customer Service section of Human Resources is responsible for the ongoing maintenance and operation of the Base Benefit information in Peoplesoft. All requests for sabbatical leaves of absences, paid and unpaid leaves of absences and extended sick leave are processed and tracked by this section. On average, 645 requests for employment verification are processed annually by this area of Human Resources.

The Benefits Administration section prepares monthly premium payments and enrollments via the internet for the Preferred Blue Preferred Provider Organization (PPO) plan, Choice Blue PPO plan, Keystone Blue Health Maintenance Organization (HMO) plan, and Standard Blue PPO plan. The traditional dental plan and preferred dental plan, life insurance and Accidental Death and Dismemberment (AD&D) plans are administered by this area. Deductions for the disability insurance plan, automobile insurance plan and savings bonds are maintained and disbursed by this area. Billing statements are produced and payments tracked for employees on a leave, furloughed employees, employees on Workers' Compensation, and retirees who elect to continue various levels of insurance coverage by this section. This office processes death claims for active or retired employees.

Additionally, this section is responsible for assisting in the administration of the Public School Employees' Retirement System (PSERS). Functions associated with this responsibility include research to substantiate service, rate of pay, and total compensation for each application to purchase service. Monthly reports are produced and uploaded via the internet. The uploaded files contain demographic, salary information, service time and purchase of service payment information. Retirement applications, disability applications and refund applications are processed. Individual consultation with employees who are retiring is performed.

## Accomplishments during 2009 included the following:

- 1. Updated all leave of absence forms and information on the School District website to be in compliance with changes in Federal law.
- 2. Implemented an online self-serve benefit enrollment system.

### **OBJECTIVES:**

During 2010, the Benefits Administration & Customer Service section objectives are as follows:

- 1. Implement the online self-serve benefit enrollment system for newly hired employees.
- 2. Conduct dependent audit of the health and dental plan enrollment.
- 3. Dental plan carrier change and new health plan options are being implemented for employees and retirees for 2010.

DEPT HR -		FUNC	OBJ MIN &	DESCRIPTION CUST SRV	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
2600	010	2832	113	DIRECTORS	1.00	1.00	84,810.96	85,421	87,212	1,791
2600	010	2832	142	OTHER ACCOUNTING PERS	1.00	1.00	5,225.60	60,538	61,957	1,419
2600	010	2832	146	OTHER TECHNICAL PERS	1.00	1.00	134,321.23	49,627	50,950	1,323
2600	010	2832	148	COMP-ADDITIONAL WORK	2.00		1,609.02	4,700	4,700	****
2600	010	2832	149	OTHER PERSONNEL COSTS			15,573.75	***	****	****
2600	010	2832	155	OTHER OFFICE PERS	3.00	1.00	110,782.44	121,331	45,951	-75,380
2600	010	2832	200	EMPLOYEE BENEFITS			115,709.90	104,176	79,917	-24,259
2600	010	2832	290	OTHER EMPLOYEE BENEFITS			***	****	18,302	18,302
2600	010	2832	330	OTHER PROFESSIONAL SERV			44,728.55	54,525	***	-54,525
2600	010	2832	340	TECHNICAL SERVICES			106.35	3,525	3,525	***
2600	010	2832	432	RPR & MAINT - EQUIP			660.03	940	940	***
2600	010	2832	438	RPR & MAINT - TECH			310.00	****	***	****
2600	010	2832	530	COMMUNICATIONS			10,683.50	10,582	6,082	-4,500
2600	010	2832	550	PRINTING & BINDING			***	****	4,500	4,500
2600	010	2832	581	MILEAGE			62.12	215	215	****
2600	010	2832	610	GENERAL SUPPLIES			1,700.02	1,298	1,298	****
2600	010	2832	640	BOOKS & PERIODICALS			165.00	188	188	***
2600	010	2832	810	DUES & FEES			435.00	435	435	***
			FINC	TION TOTAL						
		2832		UITMENT & PLACEMENT SRVCS	6.00	4.00	526,883.47	497,501	366,172	-131,329
				DEPARTMENT TOTAL	6.00	4.00	526,883.47	497,501	366,172	-131,329

DEPT FUND FUNC	OBJ DESCRIPTION INCENTIVES	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
2601 010 2380	119 OTHER PERSONNEL COSTS			521,400.00	521,382	496,908	-24,474
2380	FUNCTION TOTAL OFFICE OF PRINCIPAL SERVICES			521,400.00	521,382	496,908	-24,474
	DEPARTMENT TOTAL			521,400.00	521,382	496,908	-24,474

# CHIEF OF PERFORMANCE MANAGEMENT

Organizational Unit: Chief of Performance Management

Program Administrator: Jody Buchheit Spolar Program Code: 2700-010

### STATEMENT OF FUNCTION:

The primary functions of the Chief of Performance Management include administering the grievance/arbitration procedure, internal and external research for contract development, coordinating negotiations, developing and publishing contracts, assisting in the adjudication and processing of complaints, conducting meet-and-discuss sessions related to District objectives, leading marginal employee initiatives, insuring that tenure becomes a significant milestone with rigorous expectations, and coordinating the issuance of employee discipline District-wide. The Chief of Performance Management serves as the liaison between the organizations representing District employees and the administration, facilitating District objectives that require union involvement. District initiatives affecting employees are managed through work-planning and collaborative processes when appropriate. The office functions as the compliance representative to all operating units of the District, managing the intake and investigation of internal claims and external charges. Employee wellness programs and initiatives, required by the District's policy and crucial to health care cost containment, are directed by the Chief of Performance Management.

- 1. To coordinate and effectively manage the negotiations process with all bargaining units for the successor agreements to the ones currently in effect.
- 2. To prepare and publish collective bargaining agreements (contract books) for all negotiated labor agreements.
- 3. To facilitate agreement on the unique employment conditions applicable to staff of new schools and programs.
- 4. To refine and implement employee accountability systems aligned with District goals and strategies, including marginal employee identification, support, and evaluation. Ensure that the tenure process and decision will be elevated to a key teacher career milestone.
- 5. To direct the employee wellness initiative through a collaborative effort with health care providers, consultants, and representatives of all employee groups so that health care costs are positively and directly impacted as a self-insured plan.
- 6. To provide technical assistance and support consistent with the goals and objectives of the Research-based Inclusive System of Evaluation (RISE), the co-constructed teacher evaluation system being piloted in 2009-10 and implemented District-wide in 2010-11.
- 7. To manage grievances, disciplinary matters and internal/external claims and complaints so as to minimize liability and maintain an effective workforce.

DEPT		FUNC	OBJ	DESCRIPTION ANAGEMENT	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CHIEF		KI OKHI	NCB M							
2700	010	2340	113	DIRECTORS	1.00	1.00	121,326.68	117,463	130,400	12,937
2700	010	2340	119	OTHER PERSONNEL COSTS			4,000.00	4,000	6,000	2,000
2700	010	2340	122	TEACHER-SPEC ASSGNMT			-63,913.89	****	****	***
2700	010	2340	129	OTHER PERSONNEL COSTS			14,808.38	5,000	5,000	****
2700	010	2340	139	OTHER PERSONNEL COSTS			500.00	****	***	***
2700	010	2340	146	OTHER TECHNICAL PERS	3.00	3.00	153,349.89	189,879	193,777	3,898
2700	010	2340	149	OTHER PERSONNEL COSTS			10,497.45	***	***	***
2700	010	2340	151	SECRETARIES		1.00	***	***	36,092	36,092
2700	010	2340	155	OTHER OFFICE PERS	1.00		39,125.85	38,727	***	-38,727
2700	010	2340	159	OTHER PERSONNEL COSTS			3,811.26	1,500	1,500	***
2700	010	2340	189	OTHER PERSONNEL COSTS			1,500.00	1,500	1,500	***
2700	010	2340	199	OTHER PERSONNEL COSTS			2,000.00	2,000	2,000	***
2700	010	2340	200	EMPLOYEE BENEFITS			814,666.16	153,131	119,912	-33,219
2700	010	2340	290	OTHER EMPLOYEE BENEFITS			***	****	24,000	24,000
2700	010	2340	330	OTHER PROFESSIONAL SERV			108,790.04	158,018	158,018	***
2700	010	2340	340	TECHNICAL SERVICES			***	1,365	1,365	***
2700	010	2340	432	RPR & MAINT - EQUIP			1,523.00	1,833	1,833	***
2700	010	2340	530	COMMUNICATIONS			932.60	940	940	***
2700	010	2340	550	PRINTING & BINDING			11,112.70	24,252	24,252	***
2700	010	2340	581	MILEAGE			325.11	470	470	***
2700	010	2340	599	OTHER PURCHASED SERVICES			4,252.96	13,000	38,000	25,000
2700	010	2340	610	GENERAL SUPPLIES			7,728.22	5,640	5,640	***
2700	010	2340	640	BOOKS & PERIODICALS			495.95	1,776	1,776	***
2700	010	2340	750	EOUIP-ORIGINAL & ADD			215.00	2,820	2,820	***
2700	010	2340	760	EOUIPMENT-REPLACEMENT			***	470	470	****
2700	010	2340	810	DUES & FEES			500.00	845	845	***
				TION TOTAL						
		2340	STAF	F RELATIONS & NEGOTIATIONS	5.00	5.00	1,237,547.36	724,629	756,610	31,981
2700	010	2831	113	DIRECTORS		1.00	***	***	95,032	95,032
2700	010	2831	146	OTHER TECHNICAL PERS		1.00	***	***	70,854	70,85 <del>4</del>
2700	010	2831	151	SECRETARIES		1.00	***	****	37,142	37,142
2700	010	2831	200	EMPLOYEE BENEFITS			***	***	64,702	64,702
				TION TOTAL						
		2831	SUPE	RVISION OF STAFF SERVICES		3.00	***	****	267,730	267,730
				DEPARTMENT TOTAL	5.00	8.00	1,237,547.36	724,629	1,024,340	299,711

DEPT FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
POST RETIR	EMENT	BENEFITS						
2701 010	1100	200 EMPLOYEE BENEFITS			7,984,286.26	5,568,000	5,568,000	***
	1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			7,984,286.26	5,568,000	5,568,000	***
2701 010	2340	200 EMPLOYEE BENEFITS			1,193,054.26	832,000	832,000	***
	2340	FUNCTION TOTAL STAFF RELATIONS & NEGOTIATIONS			1,193,054.26	832,000	832,000	***
		DEPARTMENT TOTAL			9,177,340.52	6,400,000	6,400,000	***

# CHIEF FINANCIAL OFFICER/ CHIEF OPERATIONS OFFICER

Organizational Unit: CFO/COO - Office of Budget Development, Management, and Operations

Program Administrator: Peter J. Camarda

Program Code: 3000-010

#### STATEMENT OF FUNCTION:

The Office of Budget Development, Management, and Operations reports to the Chief Financial Officer/Chief Operations Officer. This Office is responsible for developing annual Budgets, financial reporting for supplemental funds, and paying Charter Schools.

This Office is responsible for the management of all current budgets, as well as the development of future budgets for the School District of Pittsburgh. These consist primarily of the General Fund Budget, Special Education Budget, Site-Based Budgets, Supplemental Funds Budgets, Capital Projects, and Food Service Budgets. Site-Based budgeting is utilized at every elementary, middle, and secondary school. All supplementally-funded programs are developed under the auspices of this office. These programs include Title I, Head Start, Special Education, Support Services, Curriculum/Instruction, Academic & Career Development, and all other programs funded by foundations.

This Office is also responsible for the preparation and production of the Supplemental Programs budget book which gets published along with the Preliminary General Fund Budget. Each supplemental fund has individual financial reporting requirements that are specified by the granting agencies. Interim and final financial reports are prepared to adhere to the needs of program managers and granting agencies.

In conjunction with the financial reporting process, these funds are continually monitored to maintain a positive cash flow for the Pittsburgh School District, and to guarantee that each program is financially independent. The Single Audit Act requires the District to not only address the financial demands of each fund, but to also examine and combine all funds in compliance with the Act.

# Accomplishments during 2009 included the following:

- 1. The Association of School Business Officials (ASBO) International awarded the Meritorious Budget Award (MBA) to the District. This was the District's first-time entry for the MBA and was quoted by ASBO as the "Best first-time submission reviewed". This awards the District for meeting the highest standards of school budgeting through satisfying specific guidelines for effective budget presentation recognized by school business officials throughout North America.
- 2. Maintained a paperless environment by providing the Budget Preparation Package via email for the General Fund and all Site-Based budgets.
- 3. Provided timely and accurate financial projections for the development of the 2010 General Fund Budget.

Organizational Unit: CFO/COO - Office of Budget Development, Management, and Operations

Program Administrator: Peter J. Camarda

Program Code: 3000-010

### **OBJECTIVES:**

1. Provide accurate financial information for the district, focus on improving finances, optimizing facilities, and expanding academic opportunity.

- 2. Contribute to the achievement of the District goals of maximizing academic achievement of all students; provide a safe and orderly environment for all students and employees; present efficient and effective support operations for all students, families, teachers and administrators; provide efficient and equitable distribution of resources that address the needs of all students; and improve public confidence and strong parent/community engagement.
- 3. Continue to meet all financial reporting requirements in a timely fashion.

DEPT CFO/C		FUNC DG DEV	OBJ	DESCRIPTION IT & OPER.	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
3000 3000 3000 3000 3000 3000	010 010 010 010 010	2511 2511 2511 2511 2511 2511	141 151 200 530 581 810	ACCOUNTANTS-AUDITORS SECRETARIES EMPLOYEE BENEFITS COMMUNICATIONS MILEAGE DUES & FEES	0.50 1.00	0.50	35,696.65 41,089.35 23,201.58 **** 4*** 405.00	36,236 42,297 25,438 200 100 500	42,761 **** 13,627 100 100 500	6,525 -42,297 -11,811 -100 ****
		2511		TION TOTAL RVISION OF FISCAL SERVICES	1.50	0.50	100,392.58	104,771	57,088	-47,683
3000 3000 3000 3000 3000 3000 3000 300	010 010 010 010 010 010 010 010 010 010	2512 2512 2512 2512 2512 2512 2512 2512	113 116 141 142 200 340 432 530 538 550 581 760 810	DIRECTORS CENTRL SUPPORT ADMIN ACCOUNTANTS-AUDITORS OTHER ACCOUNTING PERS EMPLOYEE BENEFITS TECHNICAL SERVICES RPR & MAINT - EQUIP COMMUNICATIONS TELECOMMUNICATIONS PRINTING & BINDING MILEAGE EQUIPMENT-REPLACEMENT DUES & FEES	1.00 1.00 0.50 2.00	1.00 1.00 0.50 2.00	118,966.06 92,809.68 35,696.65 140,741.08 98,993.88 25,211.51 144.85 2,000.00 108.84 3,460.16 98.53 ****	118,966 93,433 36,236 142,941 126,837 200 500 3,000 **** 2,000 300 200 ****	121,780 111,047 42,761 168,824 141,628 500 2,000 100 4,000 200 100 250	2,814 17,614 6,525 25,883 14,791 300 **** -1,000 100 2,000 -100 -100 250
		2512		TION TOTAL ETING SERVICES	4.50	4.50	518,231.24	524,613	593,690	69,077
3000 3000 3000 3000 3000 3000 3000	010 010 010 010 010 010	2515 2515 2515 2515 2515 2515 2515 2515	141 146 200 330 432 610 640	ACCOUNTANTS-AUDITORS OTHER TECHNICAL PERS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV RPR & MAINT - EQUIP GENERAL SUPPLIES BOOKS & PERIODICALS	3.00 1.00	3.00 1.00	101,329.46 67,483.70 52,738.55 2,666.08 **** 7,122.97 223.00	138,399 68,399 66,985 4,023 500 5,500	139,808 80,741 70,286 **** 5,500 300	1,409 12,342 3,301 -4,023 -500 ****
		2515		TION TOTAL ACCOUNTING SERVICES	4.00	4.00	231,563.76	284,306	296,635	12,329
				DEPARTMENT TOTAL	10.00	9.00	850,187.58	913,690	947,413	33,723

Organizational Unit: CFO - Finance

Program Administrator: Christopher Berdnik

Program Code: 3300-010

## STATEMENT OF FUNCTION:

Finance is responsible for maintaining the financial system for the School District. The functional elements of the Unit include accounting and accounts payable, budget development and management, Medicaid reimbursement, payroll, the workplace accident and illness prevention program, self-administered and self-insured Workers' Compensation internal service fund, and purchasing.

The Finance division is a three-time recipient of the Pennsylvania Association of School Business Officials (PASBO) Award of Achievement. The program is designed to identify extraordinary school management practices, proposals and publications which lead to the effective use of valuable educational resources.

# 2008/09 Accomplishments include:

- 1. The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2008. The Certificate of Excellence in Financial Reporting Program was designed by ASBO to enable school business officials to achieve a high standard of financial reporting. The award is the highest recognition for school district financial operations offered by ASBO
- 2. The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2007.
- 3. The GFOA conveyed an Outstanding Achievement Award to the District for its Popular Annual Financial Report (PAFR) for the fiscal year ended December 31, 2007.
- 4. National Institute of Governmental Purchasing (NIGP) awarded the District's Finance/Purchasing Division the Outstanding Agency Accreditation Achievement Award for 2009. The NIGP award "formally recognizes excellence in public procurement by establishing a body of standards that should be in place for a solid purchasing operation". Only 105 of nearly 2,600 governmental agencies have achieved this distinction.
- 5. The Association of School Business Officials International (ASBO) has awarded the Meritorious Budget Award to the District for excellence in the preparation and issuance of the 2009 school system annual budget. The Meritorious Budget Awards Program was designed by ASBO International to enable school business administration to achieve excellence in budget presentation. The program helps school systems build a solid foundation in the skills of developing, analyzing, and presenting a budget. No other organization or award program is specifically designed to enhance school budgeting and honor a school system for a job well done.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CFO -	FINA	NCE								
3300 3300	010 010	2330 2330	330 530	OTHER PROFESSIONAL SERV COMMUNICATIONS			223,063.98 10,575.24	310,000 10,350	295,000 13,200	-15,000 2,850
		2330		TION TOTAL ASSMT & COLLECTION SRVCS			233,639.22	320,350	308,200	-12,150
3300	010	2350	330	OTHER PROFESSIONAL SERV			***	166,600	152,000	-14,600
		2350		TION TOTAL L & ACCOUNTING SERVICES			***	166,600	152,000	-14,600
3300	010	2511	113	DIRECTORS	1.00	0.50	126,881.76	128,340	71,820	-56,520
3300	010	2511	151	SECRETARIES	1.00	1.00	45,506.86	46,133	47,038	905
3300	010	2511	157	COMP-ADDITIONAL WORK			***	3,050	3,050	***
3300	010	2511	200	EMPLOYEE BENEFITS			41,614.06	57,502	38,850	-18,652
3300	010	2511	330	OTHER PROFESSIONAL SERV			284,058.18	147,500	99,000	-48,500
3300	010	2511	432	RPR & MAINT - EQUIP				120 ****	120	***
3300	010	2511	530	COMMUNICATIONS			393.95	***	****	****
3300	010	2511	538	TELECOMMUNICATIONS			108.84 742.29		100	100 700
3300	010	2511	540	ADVERTISING			1,618.61	1,400 2,070	2,100 1,800	-270
3300	010	2511 2511	581 582	MILEAGE TRAVEL			8,740.22	17,825	18,000	-270 175
3300 3300	010 010	2511	58⊿ 599	OTHER PURCHASED SERVICES			4,031.00	5,000	5,000	****
3300	010	2511	610	GENERAL SUPPLIES			608.14	4,990	2,500	-2,490
3300	010	2511	618	ADM OP SYS TECH			6,432.00	7,200	6,800	-400
3300	010	2511	810	DUES & FEES			2,573.00	4,725	4,825	100
			ETIM.	TION TOTAL						
		2511		TION TOTAL RVISION OF FISCAL SERVICES	2.00	1.50	523,308.91	425,855	301,003	-124,852
				DEPARTMENT TOTAL	2.00	1.50	756,948.13	912,805	761,203	-151,602

Organizational Unit: CFO – Accounting and Accounts Payable

Program Administrator: Pamela Capretta

Program Code: 3301-010

### STATEMENT OF FUNCTION:

- 1. Accounting and Accounts Payable staff performs Accounting, Accounts Payable, Investment and Treasury functions. Accounting and Accounts Payable is the centralized accounting, financial record keeping, and disbursing, collecting, and financial reporting center of the District.
- 2. This unit works closely with the School Controller's Office to maintain efficient and effective internal controls, including training and support for decentralized student activity fund accounting.
- 3. Accounts Payable is responsible for the payment of all obligations of the District in a timely fashion and the retention of all documentation related to those payments. Cell phone transactions are tested on a sample basis.
- 4. This unit also maintains subsidiary records of petty cash accounts, trips taken at the expense of the Board, and reimbursement requests. Accounts Payable staff track professional leave days in accordance with Board policy.
- 5. Accounts Payable creates and adjusts contract encumbrances following legislative approval of the Board of Directors, maintaining records related to all Business, Education, and Facilities contracts.
- 6. Accounting is responsible for the monthly and annual financial reports of the District, including the audited Comprehensive Annual Financial Report (CAFR) on a December 31<sup>st</sup> calendar year and the annual financial report to the State (PDE-2057) on a June 30<sup>th</sup> fiscal year.
- 7. This unit is also responsible for the investment function of the District. Cash is pooled and prudently invested in a laddered portfolio with Board-approved depositories to preserve capital, maximize yield, pay obligations when due, and minimize idle cash.
- 8. This unit reviews, bills and collects payments for the rental of school facilities.
- 9. This department reviews purchase order requisitions for site-based budgets, the General Fund, Special Education, Food Service, and Capital Projects. In conjunction with Purchasing and Technology, Accounts Payable provides training for new and existing employees on Peoplesoft Financials.
- 10. This unit is also responsible for the fixed asset accounting function of the District. A physical inventory of capital equipment and works of art in each District building is conducted every two years on a rotating basis.
- 11. Accounting also works closely with Facilities to submit PLANCON reports for reimbursement of capital project expenditures by the Commonwealth.
- 12. General Accounting administers the District's procurement card program and related audits of transactions.

### **OBJECTIVES:**

1. **Efficient and effective support operations for all students, parents, teachers and administrators**—Accounting and Accounts Payable will complete, record, and report financial transactions in a timely and accurate fashion.

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513 3301 010 2513	141 ACCOUNTANTS-AUDITORS 142 OTHER ACCOUNTING PERS 148 COMP-ADDITIONAL WORK 152 TYPIST-STENOGRAPHERS 154 CLERKS 157 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 432 RPR & MAINT - EQUIP 530 COMMUNICATIONS 540 ADVERTISING 550 PRINTING & BINDING 610 GENERAL SUPPLIES 640 BOOKS & PERIODICALS 750 EQUIP-ORIGINAL & ADD	3.00 1.00 3.60	3.00 1.00 3.60	134,696.92 69,347.78 **** 19,551.37 110,796.27 1,858.34 92,608.59 359.10 1,998.44 1,685.61 4,671.12 6,517.85 1,639.98 3,795.00	138,147 70,469 6,426 **** 133,021 3,826 113,982 150 1,300 1,400 4,300 8,517 1,500 ****	138,747 58,184 6,426 **** 139,079 3,826 110,349 300 840 1,400 5,000 7,500 1,700 ****	600 -12,285 **** **** 6,058 **** -3,633 150 -460 **** 700 -1,017 200 ****
2513  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515  3301 010 2515	FUNCTION TOTAL RECEIVING & DISBURSING FUNDS  113 DIRECTORS 116 CENTRL SUPPORT ADMIN 141 ACCOUNTANTS-AUDITORS 148 COMP-ADDITIONAL WORK 149 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 550 PRINTING & BINDING 618 ADM OP SYS TECH 758 TECH EQUIP - NEW	7.60 1.00 4.00	7.60 1.00 4.00	****  84,688.80 218,443.94  ****  1,640.24 98,822.98  ****  1,521.63	483,038  ****  85,285  231,097  2,526  ****  103,299  ****  ****	473,351  89,851  ****  231,484  2,526  ****  103,210  500  18,000  ****	-9,687  89,851 -85,285 387 **** -89 500 18,000 ****
2515 3301 010 2517 3301 010 2517 3301 010 2517 3301 010 2517	FUNCTION TOTAL FINANCIAL ACCOUNTING SERVICES  141 ACCOUNTANTS-AUDITORS 148 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 550 PRINTING & BINDING  FUNCTION TOTAL PROPERTY ACCOUNTING SERVICES  DEPARTMENT TOTAL	5.00 2.00 2.00 14.60	5.00 2.00 2.00 14.60	405,117.59 97,835.17 **** 33,490.42 50.00 131,375.59 986,019.55	422,207 100,157 2,526 33,260 2,500 138,443 1,043,688	445,571 95,342 2,526 31,189 2,500 131,557 1,050,479	23,364 -4,815 **** -2,071 **** -6,886 6,791

Organizational Unit: CFO - Payroll

Program Administrator: Lynne M. Casselberry Program Code: 3303-010

### STATEMENT OF FUNCTION:

The primary function of the Payroll Department is to provide the accurate and timely payment of salaries, wages and supplemental payments to all Pittsburgh Public School employees. In addition, the Payroll Department is responsible for the timely deduction and payment of employee paid and employer paid taxes to the Federal Government, Commonwealth of Pennsylvania and the City of Pittsburgh. The Payroll Department is also responsible for the update, timely deduction and payment of general deductions from employees' paychecks. These general deductions include 403(b) annuities, union dues, political action contributions, The United Way contributions, garnishments and parking fees.

### **2009 ACCOMPLISHMENTS:**

- 1. Continued to partner with Pittsburgh Public Schools (PPS) Start on Success program to mentor a student worker in the Payroll Department.
- 2. Enhanced the ready reference web mechanism for employees detailing Payroll practices and procedures.
- 3. Collaborated with other departments to provide additional training to payroll timekeepers.

- 1. Maximum academic achievement of all students—Work with the Office of Human Resources and Office of Technology to implement job functionality in PeopleSoft for summer program employment and payments.
- 2. Efficient and effective support operations for all students, parents, teachers and administrators—Provide accurate and timely payments to School District of Pittsburgh employees. Provide additional training to new administrators and timekeepers to increase efficiency. Work with the Controllers Office to create a more efficient severance process and payout structure. Add additional information to the ready reference website.
- 3. Improved public confidence and strong parent/community engagement—Continued compliance with Federal/State/Local regulatory agencies.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CFO - PAYROLL										
3303	010	2514	116	CENTRL SUPPORT ADMIN	1.00	1.00	85,288.80	85,885	87,702	1,817
3303	010	2514	141	ACCOUNTANTS-AUDITORS	2.00	2.00	81,225.25	77,853	80,493	2,640
3303	010	2514	142	OTHER ACCOUNTING PERS	1.00	1.00	49,813.42	58,018	59,457	1,439
3303	010	2514	148	COMP-ADDITIONAL WORK			24.24	8,000	8,000	***
3303	010	2514	154	CLERKS	1.40	1.40	70,943.22	52,628	52,648	20
3303	010	2514	157	COMP-ADDITIONAL WORK			***	2,000	2,000	***
3303	010	2514	200	EMPLOYEE BENEFITS			117,203.54	92,116	92,515	399
3303	010	2514	432	RPR & MAINT - EQUIP			295.00	320	320	***
3303	010	2514	530	COMMUNICATIONS			30,988.00	30,988	30,988	***
3303	010	2514	550	PRINTING & BINDING			16,225.93	20,391	20,391	***
3303	010	2514	610	GENERAL SUPPLIES			1,997.06	4,080	4,080	***
3303	010	2514	640	BOOKS & PERIODICALS			1,673.00	2,800	2,800	***
3303	010	2514	810	DUES & FEES			330.00	420	420	***
3303	010	2314	910	DOES & LEES			330.00	120	120	
	FUNCTION TOTAL									
		2514	PAYROLL SERVICES		5.40	5.40	456,007.46	435,499	441,814	6,315
	DEPARTMENT TOTAL			5.40	5.40	456,007.46	435,499	441,814	6,315	

Organizational Unit: CFO - Purchasing

Program Administrator: Christopher Berdnik and Theresa Ciletti Program Code: 3306-010

### STATEMENT OF FUNCTION:

Purchasing's mission is to continually identify and incorporate innovative procurement practices that will provide quality and timely services to the School District and its vendors, while adhering to and enforcing all applicable laws, regulations and policies. Purchasing shall procure goods and services that meet the required specifications, with attention to quality, pricing and delivery paramount. This involves a balance between efficient and timely service to our schools and providing an environment of good sound business controls to protect the assets of the School District of Pittsburgh.

The District supports electronic commerce through PeopleSoft's e-Procurement module, providing a total of 17 direct connections with contract vendors. Common items are placed on preprinted lists and assigned reference numbers to facilitate efficient entry of requisitions. Small dollar purchases are also enabled through our procurement card program.

National Institute of Governmental Purchasing (NIGP) awarded the District's Finance/Purchasing Division the Outstanding Agency Accreditation Achievement Award for 2009. The NIGP award "formally recognizes excellence in public procurement by establishing a body of standards that should be in place for a solid purchasing operation". Only 105 of nearly 2,600 governmental agencies have achieved this distinction.

- 1. Operation of the Purchasing function will be closely aligned with the National Institute of Governmental Purchasing criteria for Outstanding Agency Accreditation. All staff will be offered ongoing training in PeopleSoft and purchasing procedures.
- 2. A robust website will be used to communicate bid opportunities and provide easy access to training materials for employees and vendors.
- 3. Efficient and equitable distribution of resources to address the needs of all students to the maximum extent feasible.
- 4. Expansion of joint purchasing strategies, including implementation of appropriate recommendations from the Commonwealth's Common Cents initiative.

DEPT		FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CFO -	PURC	HASING								
3306	010	1100	432	RPR & MAINT - EQUIP			4,144.80	***	***	***
3306	010	1100	610	GENERAL SUPPLIES			520,092.46	***	***	***
3306	010	1100	750	EQUIP-ORIGINAL & ADD			45,240.87	***	***	***
FUNCTION TOTAL										
	1100		-	LAR PRGS - ELEM/SEC			569,478.13	***	***	***
3306	010	2520	143	PURCHASING PERSONNEL	5.00	5.00	258,288.23	262,903	271,307	8,404
3306	010	2520	148	COMP-ADDITIONAL WORK			***	10,000	10,000	***
3306	010	2520	149	OTHER PERSONNEL COSTS			909.90	***	***	***
3306	010	2520	151	SECRETARIES	2.00	1.00	33,913.31	38,106	43,333	5,227
3306	010	2520	152	TYPIST-STENOGRAPHERS	0.50	0.50	17,458.25	18,016	18,456	440
3306	010	2520	157	COMP-ADDITIONAL WORK			***	5,000	5,000	***
3306	010	2520	200	EMPLOYEE BENEFITS			89,438.94	108,195	110,933	2,738
3306	010	2520	340	TECHNICAL SERVICES			***	3,000	3,000	***
3306	010	2520	432	RPR & MAINT - EQUIP			3,683.76	5,000	5,000	***
3306	010	2520	442	RENTAL - EQUIPMENT			***	540	540	***
3306	010	2520	490	OTHER PROPERTY SERVICES			***	1,000	1,000	***
3306	010	2520	530	COMMUNICATIONS			790.00	8,000	8,000	***
3306	010	2520	540	ADVERTISING			23,192.55	60,000	60,000	***
3306	010	2520	550	PRINTING & BINDING			1,839.80	5,000	5,000	***
3306	010	2520	581	MILEAGE			389.72	1,000	1,000	***
3306	010	2520	582	TRAVEL			2,308.62	2,688	2,700	12
3306	010	2520	599	OTHER PURCHASED SERVICES			***	900	900	***
3306	010	2520	610	GENERAL SUPPLIES			10,394.22	10,000	10,000	***
3306	010	2520	640	BOOKS & PERIODICALS			235.00	500	500	***
3306	010	2520	760	EQUIPMENT-REPLACEMENT			***	1,732	1,732	***
3306	010	2520	810	DUES & FEES			625.00	640	655	15
	FUNCTION TOTAL									
		2520	PURCHASING SERVICES		7.50	6.50	443,467.30	542,220	559,056	16,836
				DEPARTMENT TOTAL	7.50	6.50	1,012,945.43	542,220	559,056	16,836

# OFFICE OF DEPUTY SUPERINTENDENT INSTRUCTION, ASSESSMENT AND ACCOUNTABILITY

Organizational Unit: Office of the Deputy Superintendent for Instruction, Assessment, and Accountability

Program Administrator: Linda Lane Program Code: 4000-010

#### STATEMENT OF FUNCTION:

The Office of the Deputy Superintendent for Instruction, Assessment, and Accountability's responsibilities include the execution and evaluation of the District's Excellence for All reform agenda. The major components include the addressing of racial academic disparity, the development and support for the coaching model, the development and implementation of the core curriculum, the principal evaluation and Pay for Performance plan, professional development for teachers and administrators, the development and support of the Accelerated Learning Academies (ALA), and assessment of student key indicators: formative, interim and summative. In addition to the academic growth of students, we also plan and supervise programs to address their social/emotional development including the Positive Behavioral Intervention Support (PBIS) Program.

In an effort to support our schools and principals, the office addresses the issues which principals bring forward. Informally, principals can contact this office for assistance with issues at any time. Formally, a Principal Advisory for Human Resources and a Principal Roundtable, a randomly selected group of principals who provide feedback to the Deputy, was formed. The Deputy also meets with the Pittsburgh Principals Association (PPA) executive board semi-regularly.

Family contact, though not regular, is serious when it takes place. Issues may involve allegations of misconduct by staff or serious disciplinary issues with students. Others may be parent displeasure with district decisions or programs and require an appropriate response. We also have regular contact with community members, including the Equity Advisory Panel, formed to address the challenges of closing our academic disparities and monitoring district data. Meeting with the Professionalism Educational Partnership (PEP) steering committee, a Pittsburgh Federation of Teachers (PFT) Leadership group, as well as a leadership review meeting with the PFT; this meeting is an opportunity for the PFT to express feedback on school and district leader performance and often requires follow-up. The office also meets with the Advisory Group for the Culturally Responsive Arts Education Program (CRAE), Right to Education Task Force, and a variety of single meetings by request from community groups in Pittsburgh ranging from the Coalition Against Violence to the Coro Leadership Program. The office prepares written responses to community concerns, including letters, and those coming through the Parent Hotline or the Public Hearing process.

The office works with the Board of Directors, including a pre-meeting on the agenda for the Committee on Education meeting, and prepares the presentations for that meeting. The office is responsible for preparing an average of 60 board tabs per month for the legislative meeting. The office also responds to board member questions and concerns both before and during the board meetings.

Organizational Unit: Office of the Deputy Superintendent for Instruction, Assessment, and Accountability

Program Administrator: Linda Lane Program Code: 4000-010

#### STATEMENT OF FUNCTION cont'd:

The office provides supervision for special projects such as the Gifted Pilot and the CRAE project. Most recently, we assumed supervision of Human Resources and initiated a comprehensive plan for teacher evaluation called Reseach-based Inclusive System of Evaluation (RISE). The office also participated in the development project of the proposal to the Bill & Melinda Gates Foundation.

#### **ACCOMPLISHMENTS:**

- 1. The office has a tiered process to provide intervention to students who are not learning to read as expected. This includes diagnostic testing and targeted support based on their needs.
- 2. Beginning in October 2009, 28 schools will pilot the new plan for teacher evaluation (RISE.) School leadership teams completed three days of training and principals completed five days of training to prepare to launch this plan.
- 3. As a District, we made Adequate Yearly Progress (AYP) for the first time.
- 4. The District is a finalist for a deep partnership with The Bill & Melinda Gates Foundation to support the work on teacher effectiveness.

#### **OBJECTIVES:**

- 1. Reconstitution of Human Resources the Department will need to be a strategic partner in meeting the goal of having an effective teacher in every classroom.
- 2. This plan will include adding staff to Human Resources to create a more robust and responsive recruiting and staffing department, and support for the Marginal Teacher Program. Added staff support (phone lines, computers, furniture, physical space, supplies, and clerical assistance) will also have cost implications. There are software upgrades and additions to support the Applicant tracking and Teacher Dashboard (and the attendant training costs.) Budget estimates for the project are drafted in another document.
- 3. The Learning Environment the District will develop a comprehensive plan for student social and emotional growth. The PBIS project, Clayton Academy, and the Alternative Schools will be subsumed under this project.
- 4. Maximize achievement for all students.

DEPT FUND FUNC	OBJ DESCRIPTION , ASSES, ACCT	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100       4000     010     1100	PROF-EDUCATIONAL SERV PROF-EDUC SRVC - OTHER THE OTHER STUDENT TRANSP TRAVEL TR			173,110.00 191,843.20 435.84 1,961.46 5,940.94 68,229.22 1,712.78 1,578,424.11 8,622.30 600.00 ****	**** 113,689 **** 9,400 **** 9,400 3,564,100 **** **** 3,760	****  ****  9,400  ***  9,400  2,214,000  ***  3,760	**** -113,689 **** *** *** *** -1,350,100 **** ****
1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			2,030,879.85	3,700,349	2,236,560	-1,463,789
4000 010 2110 4000 010 2110	324 PROF-EDUC SERV - PROF DEV 330 OTHER PROFESSIONAL SERV			****	**** 400,000	60,661 ****	60,661 -400,000
2110	FUNCTION TOTAL GUIDANCE SERVICES			***	400,000	60,661	-339,339
4000 010 2271 4000 010 2271	125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS			***	71,461 6,139	10,800 3,442	-60,661 -2,697
2271	FUNCTION TOTAL INSTR STAFF DEVEL - CERTIFIED			***	77,600	14,242	-63,358
4000       010       2360         4000       010       2360 <t< td=""><td>111 SUPERINTENDENTS 114 PRINCIPALS 116 CENTRL SUPPORT ADMIN 119 OTHER PERSONNEL COSTS 146 OTHER TECHNICAL PERS 151 SECRETARIES 200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV 329 PROF-EDUC SRVC - OTHER 330 OTHER PROFESSIONAL SERV 432 RPR &amp; MAINT - EQUIP 441 RENTAL - LAND &amp; BLDGS 530 COMMUNICATIONS 538 TELECOMMUNICATIONS 540 ADVERTISING 550 PRINTING &amp; BINDING 551 MILEAGE 582 TRAVEL 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 635 MEALS &amp; REFRESHMENTS 640 BOOKS &amp; PERIODICALS 750 EQUIP-ORIGINAL &amp; ADD 760 EQUIPMENT-REPLACEMENT 810 DUES &amp; FEES</td><td>1.00 0.50 2.00 2.00</td><td>1.00 3.50 2.00</td><td>160,000.08 10,425.80 240,781.76 49,000.00 93,279.86 12,164.15 125,755.90 **** **** 500.00 1,537.24 150.00 3,865.92 25.42 596.21 4,164.05 839.58 4,867.13 99.95 5,979.80 819.00 5,283.20 650.00 **** 9,135.00</td><td>160,000 50,330 183,799 60,000 95,469 **** 178,022 79,900 **** 1,880 **** 1,000 1,880 4,700 21,150 8,777 1,880 4,700 **** 2,820 15,980</td><td>160,000  **** 359,688 60,000 98,241  **** 216,047 80,000 21,150  **** 1,880  **** 1,000 1,000 1,700  **** 6,000 1,880 4,700  **** 2,820 15,980</td><td>**** -50,330 175,889  **** 2,772  **** 38,025  100 21,150  ****  ****  **** -880  **** -21,150 -2,777  ****  ****  ****  ****  ****  ****  ****</td></t<>	111 SUPERINTENDENTS 114 PRINCIPALS 116 CENTRL SUPPORT ADMIN 119 OTHER PERSONNEL COSTS 146 OTHER TECHNICAL PERS 151 SECRETARIES 200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV 329 PROF-EDUC SRVC - OTHER 330 OTHER PROFESSIONAL SERV 432 RPR & MAINT - EQUIP 441 RENTAL - LAND & BLDGS 530 COMMUNICATIONS 538 TELECOMMUNICATIONS 540 ADVERTISING 550 PRINTING & BINDING 551 MILEAGE 582 TRAVEL 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 635 MEALS & REFRESHMENTS 640 BOOKS & PERIODICALS 750 EQUIP-ORIGINAL & ADD 760 EQUIPMENT-REPLACEMENT 810 DUES & FEES	1.00 0.50 2.00 2.00	1.00 3.50 2.00	160,000.08 10,425.80 240,781.76 49,000.00 93,279.86 12,164.15 125,755.90 **** **** 500.00 1,537.24 150.00 3,865.92 25.42 596.21 4,164.05 839.58 4,867.13 99.95 5,979.80 819.00 5,283.20 650.00 **** 9,135.00	160,000 50,330 183,799 60,000 95,469 **** 178,022 79,900 **** 1,880 **** 1,000 1,880 4,700 21,150 8,777 1,880 4,700 **** 2,820 15,980	160,000  **** 359,688 60,000 98,241  **** 216,047 80,000 21,150  **** 1,880  **** 1,000 1,000 1,700  **** 6,000 1,880 4,700  **** 2,820 15,980	**** -50,330 175,889  **** 2,772  **** 38,025  100 21,150  ****  ****  **** -880  **** -21,150 -2,777  ****  ****  ****  ****  ****  ****  ****
2360	FUNCTION TOTAL OFFICE OF SUPR SERVICES	5.50	6.50	729,920.05	872,757	1,035,556	162,799
	DEPARTMENT TOTAL	5.50	6.50	2,760,799.90	5,050,706	3,347,019	-1,703,687

Organizational Unit: School Management

Program Administrator: Jeannine French, Derrick Lopez, Christiana Otuwa, Barbara Rudiak

Program Code: 4017-010

#### STATEMENT OF FUNCTION:

The Office of School Management is responsible for supervising the operation of twenty (20) K-5 schools, twelve (12) K-eight (8) schools, eight (8) Accelerated Learning Academy schools, seven (7) middle schools, four (4) 6-12 schools, nine (9) secondary schools, and one (1) special school in the Pittsburgh Public School District.

## This includes the following:

- 1. Monitor each school's implementation of the Excellence for All Reform Agenda through their School Improvement Plans.
- 2. Coordinate and provide professional development activities for school administrators to support their implementation of the School Improvement Plans.
- 3. Coordinate with the Office of Research, Assessment and Accountability to monitor each school's compliance with the No Child Left Behind (NCLB) legislation.
- 4. Address the needs of individual schools.
- 5. Evaluate school administrators using the principal evaluation tool developed by the Principal Pay for Performance Committee.

### **OBJECTIVES:**

- 1. Support the Excellence for All Reform Agenda through the monitoring of each school's Getting Results Plan;
- 2. Schedule and conduct teaching and learning team visits based on school need;
- 3. Provide support for the school administrators as they develop and understanding of the Pay for Performance criteria;
- 4. Coordinate with the Administrators of Curriculum, Instruction, and Professional Development, Support Services, Special Education and Early Childhood in order to provide a seamless PreK-12 education for all stakeholders;
- 5. Support school administrators as they develop and implement the Positive Behavior Interventions & Supports (PBIS) Plans;
- 6. Evaluate school administrators using the criteria developed through the Pay for Performance Committee.

DEPT	FUND	FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SCHOO	L MAN	AGEMEN	T							
4017	010	2360	113	DIRECTORS	5.00	5.00	577,723.80	569,922	591,958	22,036
4017	010	2360	119	OTHER PERSONNEL COSTS			97,029.98	***	***	****
4017	010	2360	151	SECRETARIES	2.00	1.00	39,315.22	67,376	39,919	-27,457
4017	010	2360	152	TYPIST-STENOGRAPHERS	2.00	2.00	17,664.30	59,763	58,415	-1,348
4017	010	2360	154	CLERKS	4.00	4.00	86,590.62	100,512	105,315	4,803
4017	010	2360	157	COMP-ADDITIONAL WORK			1,429.67	***	***	****
4017	010	2360	159	OTHER PERSONNEL COSTS			6,021.60	***	***	***
4017	010	2360	200	EMPLOYEE BENEFITS			178,930.79	106,922	118,873	11,951
4017	010	2360	340	TECHNICAL SERVICES			***	1,000	1,000	***
4017	010	2360	432	RPR & MAINT - EQUIP			1,778.00	3,300	4,730	1,430
4017	010	2360	441	RENTAL - LAND & BLDGS			104,594.65	75,400	234,000	158,600
4017	010	2360	530	COMMUNICATIONS			480.99	500	500	***
4017	010	2360	538	TELECOMMUNICATIONS			697.36	2,000	750	-1,250
4017	010	2360	540	ADVERTISING			40.00	****	****	***
4017	010	2360	550	PRINTING & BINDING			1,127.47	****	1,000	1,000
4017	010	2360	581	MILEAGE			3,071.70	3,000	3,500	500
4017	010	2360	582	TRAVEL			353.32	****	***	***
4017	010	2360	599	OTHER PURCHASED SERVICES			121,573.38	187,128	148,579	-38,549
4017	010	2360	610	GENERAL SUPPLIES			17,023.42	13,000	13,000	***
4017	010	2360	635	MEALS & REFRESHMENTS			96.00	500	500	****
4017	010	2360	640	BOOKS & PERIODICALS			922.05	500	500	***
4017	010	2360	758	TECH EQUIP - NEW			11,428.25	****	***	***
4017	010	2360	760	EOUIPMENT-REPLACEMENT			980.84	***	****	***
4017	010	2360	810	DUES & FEES			154.00	500	2,550	2,050
				TION TOTAL						
		2360	OFFI	CE OF SUPR SERVICES	13.00	12.00	1,269,027.41	1,191,323	1,325,089	133,766
				DEPARTMENT TOTAL	13.00	12.00	1,269,027.41	1,191,323	1,325,089	133,766

DEPT		FUNC	OBJ EEMEN	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
COMCE		011 11011		-						
4020	010	2370	330	OTHER PROFESSIONAL SERV			2,414.43	2,500	***	-2,500
4020	010	2370	441	RENTAL - LAND & BLDGS			486.75	1,000	1,000	***
4020	010	2370	530	COMMUNICATIONS			59.75	250	250	***
4020	010	2370	538	TELECOMMUNICATIONS			***	250	***	-250
4020	010	2370	550	PRINTING & BINDING			21.80	250	250	****
4020	010	2370	581	MILEAGE			18.75	250	***	-250
4020	010	2370	582	TRAVEL			***	2,850	***	-2,850
4020	010	2370	610	GENERAL SUPPLIES			455.34	1,000	3,500	2,500
4020	010	2370	635	MEALS & REFRESHMENTS			1,443.15	2,000	2,000	***
4020	010	2370	640	BOOKS & PERIODICALS			***	500	500	***
4020	010	2370	648	EDUCATIONAL SOFTWARE			145.90	***	***	***
			FUNC	TION TOTAL						
		2370		UNITY RELATIONS SERVICES			5,045.87	10,850	7,500	-3,350
				DEPARTMENT TOTAL			5,045.87	10,850	7,500	-3,350

# **EXECUTIVE DIRECTOR OF STRATEGIC INITIATIVES**

Organizational Unit: Strategic Initiatives

Program Administrator: Nancy Kodman Program Code: 4021-010

#### STATEMENT OF FUNCTION:

The Office of Strategic Initiatives (OSI) reports to the Superintendent and was designed specifically to accomplish the following two purposes: 1) to further the development of critical District projects during their development phase in order to ensure projects are well articulated and ready for implementation before they are launched in full. 2) to facilitate and support District staff on the initial implementation of the project so that the project roots properly in the culture and operations of the District. The OSI formed in January 2009 with 7 staff members.

Team Vision: To support the Pittsburgh School District's efforts to attract and hold students until they are Promise-Ready. The Office of Strategic Initiatives will manage projects, make recommendations, problem-solve, and work across Departments and improve existing systems to make systems more efficient (and create new systems where gaps currently exist).

#### **OBJECTIVES:**

OSI is responsible for managing a portfolio of key change projects of the District Strategic Plan- *Excellence for All* (EFA). Current EFA implementation work areas on which the project manager team is focusing include the following:

- 1. To open new school models: High School Excellence Pittsburgh Science and Technology Academy 6-12, Pittsburgh Milliones 6-12, University Preparatory, Pittsburgh CAPA 6-12, and \*IB 6-12.
- 2. To support critical academic focus areas.
- 3. To serve as the district liaison with the Pittsburgh Promise organization including the management of the yearly application cycle.
- 4. To make sure that all students are Promise-Ready and on course to graduate and take advantage of a Pittsburgh Promise Scholarship.
- 5. To develop Pathways to the Promise as a program that will be available at all schools to better monitor and communicate student progress at important learning transitions such as grades K, 3, 6, 9 and 12.
- 6. To perform the design and implementation of a new premier summer camp program for 2010 middle grades students focusing on literacy, high school readiness, college readiness, and unique activities to attract and engage students.
- 7. To provide a smooth transition from 8<sup>th</sup> grade to high school with appropriate social, emotional, and academic supports to meet student needs so they achieve academically, earn promotion to 10<sup>th</sup> grade, and graduate from high school with a plan for their future and be eligible for a Pittsburgh Promise scholarship.

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#### **OBJECTIVES** cont'd:

8. To design and implement attract and hold strategies.

- 9. Magnet Schools to simplify the magnet application process, minimize waiting lists and maximize the access to quality magnet programs for current and prospective Pittsburgh Public School (PPS) families while utilizing pre-existing spaces in a logical and equitable way.
- 10. To improve communications surrounding school options in Pittsburgh Public Schools, create data systems to support equal access to their options and to ensure that this information is available not only to families, but to the greater Pittsburgh communities.
- 11. To pilot the implementation of five-day-a-week Gifted and Talented Instruction at the home site for five schools, as well as to create systemic changes that increase the likelihood of identifying gifted and talented students in traditionally underrepresented communities—specifically low income children and children of color.
- 12. To operate and promote a central location for families new to the district to learn about PPS offerings and options and to register for school.
- 13. To create a smooth and easy registration process for new PPS families and promote registration earlier in the year to be more competitive with non-PPS school options, as well as build excitement among new students and families about going to school and thinking about school readiness early.
- 14. To improve the perception of Pittsburgh Public Schools in the realtor community and help realtors understand the PPS value proposition.
- 15. To recommend and support improved processes.
- 16. To improve overall performance and customer services levels within the Human Resources department, to align recruiting and staffing processes to focus on placing a highly effective teacher in all classrooms, to adopt a greater use of technology-enabled processes, and to utilize performance management and to manage outcomes.

DEPT STRAT		FUNC INITIA	OBJ TIVES	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4021	010	1100	441	RENTAL - LAND & BLDGS			***	3,050	3,200	150
4021	010	1100	519	OTHER STUDENT TRANSP			8,524.18	43,300	45,000	1,700
4021	010	1100	530	COMMUNICATIONS			***	***	2,000	2,000
4021	010	1100	550	PRINTING & BINDING			***	***	2,500	2,500
4021	010	1100	599	OTHER PURCHASED SERVICES			***	47,400	20,000	-27,400
4021	010	1100	610	GENERAL SUPPLIES			***	925	20,000	19,075
4021	010	1100	634	STUDENT SNACKS			***	***	5,000	5,000
4021	010	1100	640	BOOKS & PERIODICALS			***	***	1,000	1,000
			PIDIC	MITON MOMA						
		1100		TION TOTAL LAR PRGS - ELEM/SEC			8,524.18	94,675	98,700	4,025
		1100	KEGU	DAR FRES - EDEM/ SEC			0,324.10	34,075	30,700	1,025
4021	010	2360	116	CENTRL SUPPORT ADMIN	1.00	1.00	91,576.08	92,200	94,716	2,516
4021	010	2360	200	EMPLOYEE BENEFITS			****	29,865	30,185	320
4021	010	2360	329	PROF-EDUC SRVC - OTHER			7,500.00	***	***	***
4021	010	2360	330	OTHER PROFESSIONAL SERV			4,774.50	28,000	28,000	***
4021	010	2360	530	COMMUNICATIONS			3,640.77	1,500	1,500	***
4021	010	2360	538	TELECOMMUNICATIONS			476.18	1,500	1,500	***
4021	010	2360	550	PRINTING & BINDING			3,914.01	2,500	2,500	***
4021	010	2360	581	MILEAGE			1,040.09	1,500	3,000	1,500
4021	010	2360	582	TRAVEL			4,652.80	7,500	5,000	-2,500
4021	010	2360	610	GENERAL SUPPLIES			9,670.14	8,000	6,500	-1,500
4021	010	2360	635	MEALS & REFRESHMENTS			1,984.41	2,000	5,000	3,000
4021	010	2360	640	BOOKS & PERIODICALS			2,320.51	2,500	1,000	-1,500
4021	010	2360	810	DUES & FEES			***	***	1,000	1,000
		0260		TION TOTAL	1.00	1.00	131,549.49	177,065	179,901	2,836
		2360	OFFI	CE OF SUPR SERVICES	1.00	1.00	131,349.49	1//,005	1/9,901	2,030
4021	010	2823	330	OTHER PROFESSIONAL SERV			****	50,000	50,000	***
4021	010	2823	519	OTHER STUDENT TRANSP			***	***	3,000	3,000
4021	010	2823	530	COMMUNICATIONS			***	35,000	32,000	-3,000
4021	010	2823	550	PRINTING & BINDING			****	50,000	45,975	-4,025
				CTION TOTAL						
		2823	PUBI	IC INFORMATION SERVICES			***	135,000	130,975	-4,025
				DEPARTMENT TOTAL	1.00	1.00	140,073.67	406,740	409,576	2,836

	DEPT	FUND	FUNC	овј	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
100	ELEME	NTARY	SCHOOL	LS							
100	4100	010	1100			0-					
1100   110   110   124   COMP-ADDITIONAL MODER   192,998.54   45,257   33,348   7,991						779.25	779.25				
100   110   110   125   MKSP-COM WR-CUR-INSV   3,505.19   3,036   23,500   20,464   100   101   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125   101   125											
100										-	
100								601,886.92			
14.997.50   1.00   1.					EXTRA CURR ACTIV PAY	0.50					•
100   010   101	4100	010							-		
100   101   100   197   COMP.ADDITIONAL MORK   11,873.18   633   1,735   1,102     100   101   1010   198   SUESTITUTE PARAPROF   5,508.86   506   506   506     100   101   1010   102   OTHER PERSONNEL COSTS   6,275.00   6,000   6,000     101   1010   102   SUESTITUTE PARAPROF   5,508.86   506   506   506     101   1010   102   SUESTITUTE PARAPROF   5,508.86   506   506   506     101   1010   102   SUESTITUTE PARAPROF   5,508.86   506   506   506     101   1010   102   SUESTITUTE PARAPROF   5,508.86   506   506   506     101   1010   102   SUESTITUTE PARAPROF   5,508.86   506   506   506     101   1010   102   SUESTITUTE PARAPROF   5,508.86   506   506   506     101   1010   1010   323   PROF-EDUCATIONAL SERV   7,7990   69,533     101   1010   1010   323   PROF-EDUCATIONAL SERV   60,108.49   55,733     101   1010   1010   432   RFF & MAINT   EQUIP   53,1124   53,1124   38,179   -64,533     101   1010   1					•	61 05	61 05				
100   010   100   198   SUBSTITUTE PARAPROF   56,508.86   506   506   ***********************************						91.03	61.05				
100										-	
100								6,275.00	6,000	6,000	
14100   010   1100   329   PROF-EDUC SRVC - OTHER   60,109.94   55,773   2,000   -53,773   14100   010   1100   438   RPR & MAINT - EQUIP   1.000   1.000   1.000   438   RPR & MAINT - EQUIP   1.000   1.000   1.000   414   RENTAL - LAND & BLDGS   25,739.25   1.000   1.000   1.000   1.000   414   RENTAL - LAND & BLDGS   25,739.25   1.000   1.000   1.000   1.000   414   RENTAL - EQUIPMENT   344.00   1.00								17,992,893.41			-
1410	4100	010	1100	323							
100									-	•	
100											
100											
100								344.00	****	***	
4100   010   1100   519   OTHER STUDENT TRANSP   99,442.84   97,388   84,803   -12.585   117,295   39,244   -7.911   4100   010   1100   538   TELECOMMUNICATIONS   36,670.21   47,155   39,244   -7.911   4100   010   1100   581   MILEAGE   940.52   5,300   3,000   -2,300   4100   010   1100   581   MILEAGE   940.52   5,300   3,000   -2,300   4100   010   1100   582   TRAVEL   2,416.62   19,000   1,891   -17,109   4100   010   1100   599   OTHER PURCHASED SERVICES   27,951.67   31,500   106,491   74,991   4100   010   1100   634   STUDENT SNACKS   825,513.6   921,738   706,197   -215,541   4100   010   1100   635   MEALS & REPRESHMENTS   13,363   ***   ****											
### 500 2,500 2,000 ### 500 1100 538 TELECOMMUNICATIONS				519	OTHER STUDENT TRANSP						-
# 100 010 1100 550 PRINTING & BINDING											
100   010   1100   551   MILEAGE   940.52   5,300   3,000   -2,300   100   1100   1100   552   TRAVEL   2,416.62   19,000   1,891   -17,109   1400   010   1100   610   GENERAL SUPPLIES   27,951.67   31,500   106,491   74,991   1400   010   1100   610   GENERAL SUPPLIES   825,521.36   921,738   706,197   -215,541   1400   010   1100   634   STUDENT SNACKS   13,149.80   48,450   45,123   -3,327   1400   010   1100   640   BOOKS & PERIODICALS   503,316.54   909,727   493,159   -416,568   1400   010   1100   648   EDUCATIONAL SOFTWARE   17,700.69   5,005   19,308   14,303   1400   010   1100   750   EQUIP-ORIGINAL & ADD   ****   10,313   24,884   14,571   1400   010   1100   750   EQUIP-NEW   75,756.18   69,835   39,832   -30,003   1400   010   1100   750   EQUIP-NEW   75,756.18   69,835   39,832   -30,003   1400   010   1100   750   EQUIP-NEW   75,756.18   69,835   39,832   -30,003   1400   010   1100   750   EQUIP-NEW   75,756.18   69,835   39,832   -30,003   1400   010   1100   750   EQUIP-NERPLACEMENT   23,417.79   24,423   14,494   -9,929   14,000   100   100   750   EQUIP-NERPLACE   1,032.00   5,923   7,491   1,568   100   1100   750   EQUIP-NERPLACE   1,032.00   5,923   7,491   1,568   100   100   100   100   100   758   TECH INFRASTRUCTURE   1,032.00   5,923   7,491   1,568   100											
100   010   1100   552   TRAVEL     2,416.62   19,000   1,891   -17,109   1,000   1,											
100											
4100 010 1100 610 610 GENERAL SUPPLIES 825,521.36 921,738 706,197 -215,541 4100 010 1100 634 STUDENT SNACKS 13,149.80 48,450 45,123 -3,327 4100 010 1100 634 STUDENT SNACKS 13,163.33 **** **** 4100 010 1100 634 BOOKS & PERIODICALS 503,316.54 909,727 493,159 -416,568 4100 010 1100 760 BOOKS & PERIODICALS 503,316.54 909,727 493,159 -416,568 4100 010 1100 750 EQUIP-ORIGINAL & ADD ***** 10,313 24,884 14,571 4100 010 1100 758 TECH EQUIP - NEW 75,756.18 69,835 39,832 -30,003 4100 010 1100 760 EQUIPMENT-REPLACEMENT 23,417.79 24,423 14,494 -9,929 4100 010 1100 768 TECH EQUIP - REPLACE 52,417.79 24,423 14,494 -9,929 4100 010 1100 788 TECH INFRASTRUCTURE 52,417.79 52,423 14,494 -9,929 4100 010 1100 788 TECH INFRASTRUCTURE 52,541 52											
#100 010 1100 635 MEALS & REFRESHMENTS				610							
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### 1,500 3,000 1,500 4100 1100 788 TECH INFRASTRUCTURE											
### The first service pers   1.00   1	4100	010	1100								
FUNCTION TOTAL 1100 REGULAR PRGS - BLEM/SEC 840.80 840.30 82,447,983.11 81,530,424 80,997,314 -533,110  4100 010 1300 121 CLASSROOM TEACHERS 1.00 104,563.29 70,033 **** -70,033 4100 010 1300 123 SUBSTITUTE TEACHERS											
### 1100 REGULAR PRGS - ELEM/SEC	4100	010	1100	810	DUES & FEES			323.00	3,430	3,730	1,700
#### 5,000 **** -5,000 ##################################			1100			840.80	840.30	82,447,983.11	81,530,424	80,997,314	-533,110
### 5,000 ### -5,000 #### 5,000 #### -5,000 #### 2,200 #### -2,200 #### 2,200 #### -2,200 #### 2,200 #### -2,200 #### 2,000 #### -2,200 #### 3,242 ##### 3,242 ##### 3,242 ##### 3,242 ##### 3,242 ##### 3,242 ###################################	4100	0.1.0	1300	121	CLASSROOM TEACHERS	1.00		104,563.29			
4100 010 1300 124 COMP-ADDITIONAL WORK 4100 010 1300 200 EMPLOYEE BENEFITS 40,073.80 25,017 **** -25,017 4100 010 1300 432 RPR & MAINT - EQUIP 4100 010 1300 581 MILEAGE 4100 010 1300 610 GENERAL SUPPLIES 4100 010 1300 640 BOOKS & PERIODICALS 4100 010 1300 810 DUES & FEES  FUNCTION TOTAL 1300 VOCATIONAL EDUCATION PROGRAMS 1.00 1.00 174,467.45 46,706 51,300 4,594											
4100 010 1300 432 RPR & MAINT - EQUIP 4100 010 1300 432 RPR & MAINT - EQUIP 4100 010 1300 581 MILEAGE 4100 010 1300 610 GENERAL SUPPLIES 4100 010 1300 640 BOOKS & PERIODICALS 4100 010 1300 810 DUES & FEES  FUNCTION TOTAL 1300 VOCATIONAL EDUCATION PROGRAMS  4100 010 2240 144 COMPUTER SERVICE PERS  1.00 1.00 1.00 174,467.45 46,706 51,300 4,594	4100	010	1300	124					•		•
#100 010 1300 432 RPR & RAINT EQUIP #100 010 1300 581 MILEAGE 65.88 1,000 **** -1,000 #100 010 1300 610 GENERAL SUPPLIES 355.58 2,040 **** -2,040 #100 010 1300 640 BOOKS & PERIODICALS **** 2,000 **** -2,000 #100 010 1300 810 DUES & FEES **** 10,005 **** -10,005 **** 10,005 **** -10,005 **** 10,005 **** -10,005	4100	010	1300	200	EMPLOYEE BENEFITS						
4100 010 1300 610 GENERAL SUPPLIES 4100 010 1300 610 GENERAL SUPPLIES 4100 010 1300 640 BOOKS & PERIODICALS 4100 010 1300 810 DUES & FEES   FUNCTION TOTAL 1300 VOCATIONAL EDUCATION PROGRAMS  4100 010 2240 144 COMPUTER SERVICE PERS  1.00 1.00 174,467.45 46,706 51,300 4,594											
4100 010 1300 640 BOOKS & PERIODICALS 4100 010 1300 810 DUES & FEES  FUNCTION TOTAL 1300 VOCATIONAL EDUCATION PROGRAMS  4100 010 2240 144 COMPUTER SERVICE PERS  1.00 1.00 174,467.45 46,706 51,300 4,594											
#### 10,005 **** -10,005  FUNCTION TOTAL  1300 VOCATIONAL EDUCATION PROGRAMS 1.00 145,058.55 117,295 3,242 -114,053  4100 010 2240 144 COMPUTER SERVICE PERS 1.00 1.00 174,467.45 46,706 51,300 4,594									•	****	
1300 VOCATIONAL EDUCATION PROGRAMS 1.00 145,058.55 117,295 3,242 -114,053 4100 010 2240 144 COMPUTER SERVICE PERS 1.00 1.00 174,467.45 46,706 51,300 4,594								***		***	
4100 010 2240 141 COM 0111 DAILY DAI			1300			1.00		145,058.55	117,295	3,242	-114,053
						1.00	1.00				

DEPT FUND FUN	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4100 010 224 4100 010 224				8,294.70 78,050.16	4,500 16,586	4,500 17,783	**** 1,197
224	FUNCTION TOTAL COMPUTER-ASSISTED INSTRUCTION	1.00	1.00	261,168.91	67,792	73,583	5,791
4100 010 225 4100 010 225 4100 010 225 4100 010 225	124 COMP-ADDITIONAL WORK 125 WKSP-COM WK-CUR-INSV 127 LIBRARIANS	23.75	23.75	2,310.00 1,483.25 139.92 2,250,680.17	**** **** 1,946,913	**** **** 1,698,952	**** **** -247,961 ****
4100 010 225 4100 010 225 4100 010 225 4100 010 225 4100 010 225	154 CLERKS 200 EMPLOYEE BENEFITS 432 RPR & MAINT - EQUIP 438 RPR & MAINT - TECH	2.00	2.00	17,171.56 48,312.91 651,698.75 ****	15,000 48,261 651,123 **** 1,500	15,000 51,663 562,677 1,000 1,500	3,402 -88,446 1,000 ****
4100 010 225 4100 010 225 4100 010 225 4100 010 225 4100 010 225	0 640 BOOKS & PERIODICALS 0 750 EQUIP-ORIGINAL & ADD 0 758 TECH EQUIP - NEW			**** 490.70 **** ****	13,492 75,371 **** ****	15,920 69,136 2,800 744 2,500	2,428 -6,235 2,800 744 2,500
225	FUNCTION TOTAL  SCHOOL LIBRARY SERVICES	25.75	25.75	2,972,287.26	2,751,660	2,421,892	-329,768
4100 010 227 4100 010 227 4100 010 227 4100 010 227 4100 010 227 4100 010 227 4100 010 227	125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV 581 MILEAGE 582 TRAVEL			**** **** **** 212.35 189.00 8.00	8,105 18,216 8,526 2,443 **** 500	8,200 3,000 3,569 *** 1,000	95 -15,216 -4,957 -2,443 **** 500 ****
227	FUNCTION TOTAL L INSTR STAFF DEVEL - CERTIFIED			409.35	37,790	15,769	-22,021
4100 010 227 4100 010 227				****	6,376 2,065	5,850 1,864	-526 -201
227	FUNCTION TOTAL 2 INSTR STAFF DEVEL - NON-CERT			***	8,441	7,714	-727
4100 010 238 4100 010 238 4100 010 238 4100 010 238	) 119 OTHER PERSONNEL COSTS ) 134 COORDINATORS	59.00	59.00	6,815,989.85 459,496.36 11,299.36 2,202.52	5,863,147 240,000 ****	6,100,693 240,000 ****	237,546 **** ****
4100 010 238 4100 010 238 4100 010 238	0 146 OTHER TECHNICAL PERS 0 148 COMP-ADDITIONAL WORK 0 149 OTHER PERSONNEL COSTS	8.00 43.00	8.00 43.00	285,174.03 101.90 150.00 1,304,937.27	289,975 **** **** 1,328,533	340,868 **** **** 1,319,706	50,893 **** **** -8,827
4100 010 238 4100 010 238	155 OTHER OFFICE PERS 157 COMP-ADDITIONAL WORK 159 OTHER PERSONNEL COSTS 191 INSTR PARAPROFESSIONAL 159 200 EMPLOYEE BENEFITS 150 340 TECHNICAL SERVICES	30.20	30.20	918,917.44 15,908.29 16,482.00 29,275.96 2,949,899.62 28,948.31 33,453.87	931,617 7,894 10,000 **** 2,808,709 16,285 32,568	989,586 1,500 10,000 **** 2,868,927 **** 30,548	57,969 -6,394 **** 60,218 -16,285 -2,020

DEPT	FUND	FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
EL	EMENTA	ARY SCI	HOOLS							
4100 4100	010 010	2380 2380	438 441	RPR & MAINT - TECH RENTAL - LAND & BLDGS			324.22 235.00 ****	1,800	2,000 ****	200 ****
4100 4100	010 010	2380 2380	442 530	RENTAL - EQUIPMENT COMMUNICATIONS			26,934.64	920 36,800	35,825	-920 -975
4100 4100	010 010	2380 2380	550 581	PRINTING & BINDING MILEAGE			3,881.21 3,203.74 205.00	4,684 7,536 13,500	12,850 4,150 7,005	8,166 -3,386 -6,495
4100 4100	010 010	2380 2380	582 599	TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES			3,153.71 133,603.42	1,000 125,125	9,176 82,750	8,176 -42,375
4100 4100 4100	010 010 010	2380 2380 2380	610 635 640	MEALS & REFRESHMENTS BOOKS & PERIODICALS			3,044.52 4,706.45	9,050 16,116	8,838 20,575	-212 4,459
4100 4100 4100	010 010 010	2380 2380	648 750	EDUCATIONAL SOFTWARE EQUIP-ORIGINAL & ADD			**** 5,330.36	200 13,000	1,000 14,985	800 1,985
4100 4100	010 010	2380 2380	758 760	TECH EQUIP - NEW EQUIPMENT-REPLACEMENT			60,922.46 12,990.01	**** 5,957	12,500 1,000	12,500 -4,957
4100 4100	010 010	2380 2380	768 788	TECH EQUIP - REPLACE TECH INFRASTRUCTURE			**** **** 2,757.64	3,000 **** 4 247	1,000 2,000 8,435	-2,000 2,000 4,188
4100	010	2380	810	DUES & FEES			2,757.04	4,247	0,433	4,100
	÷	2380		TION TOTAL CE OF PRINCIPAL SERVICES	140.20	140.20	13,133,529.16	11,771,663	12,125,917	354,254
4100 4100	010 010	2620 2620	168 200	COMP-ADDITIONAL WORK EMPLOYEE BENEFITS			475.08 75.44	****	***	****
4100 4100	010 010	2620 2620	530 538	COMMUNICATIONS TELECOMMUNICATIONS			24,332.84 6,476.92	99,034 11,937	77,415 9,715	-21,619 -2,222
		2620		TION TOTAL ATION OF BUILDINGS SVCS			31,360.28	110,971	87,130	-23,841
4100	010 010	2834 2834	124 132	COMP-ADDITIONAL WORK SOCIAL WORKERS			***	1,012	**** 500	-1,012 500
4100 4100 4100	010 010 010	2834 2834	157 188	COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK			***	7,084 3,036	2,500 ****	-4,584 -3,036
4100 4100	010 010	2834 2834	200 323	EMPLOYEE BENEFITS PROF-EDUCATIONAL SERV			***	3,606 5,000	956 ****	-2,650 -5,000
4100 4100	010 010	2834 2834	324 582	PROF-EDUC SERV - PROF DEV TRAVEL			**** 300.15	**** 2,000	8,000 500	8,000 -1,500
		2834		TION TOTAL F DEVELOPMENT SERVICES			300.15	21,738	12,456	-9,282
4100 4100	010 010	3100 3100	182 200	FOOD SERVICE STAFF EMPLOYEE BENEFITS			****	****	47,000 14,978	47,000 14,978
		3100		TION TOTAL SERVICES			***	***	61,978	61,978
4100	010 010	3200 3200	182 198	FOOD SERVICE STAFF SUBSTITUTE PARAPROF			34,479.97 3,134.02	47,721 ****	****	-47,721 ****
4100 4100	010	3200	200	EMPLOYEE BENEFITS			3,233.31	15,457	***	-15,457
		3200		CTION TOTAL DENT ACTIVITIES			40,847.30	63,178	***	-63,178
4100 4100	010 010	3210 3210	125 138	WKSP-COM WK-CUR-INSV EXTRA CURR ACTIV PAY			**** 46,950.74	5,060 25,151	10,470 31,500	5,410 6,349

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4100 4100 4100 4100	010 010 010 010	3210 3210 3210 3210	187 188 200 323	STUD WRKRS/TUTORS/INTERNS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PROF-EDUCATIONAL SERV			**** 3,033.09 6,934.27 7,200.00	20,240 7,995 18,931 40,182	19,000 8,000 21,980 ****	-1,240 5 3,049 -40,182
4100 4100 4100 4100 4100 4100	010 010 010 010 010	3210 3210 3210 3210 3210 3210	449 519 530 550 599 610	OTHER RENTALS OTHER STUDENT TRANSP COMMUNICATIONS PRINTING & BINDING OTHER PURCHASED SERVICES GENERAL SUPPLIES			210.00 30,547.18 15.00 589.80 58,960.32	27,789 1,500 **** 19,234	**** 38,238 2,500 **** 16,460	10,449 1,000 ****
4100 4100	010 010	3210 3210	634 635 FUNC	STUDENT SNACKS MEALS & REFRESHMENTS TION TOTAL			8,328.08 2,601.95 1,088.47	28,370 **** ****	18,746 **** ****	-9,624 *** ***
		3210	SCHO	OL SPONSORED STUDENT ACTIV  DEPARTMENT TOTAL	1008.75 10	07.25	166,458.90 99,199,402.97	194,452 96,675,404	166,894 95,973,889	-27,558 -701,515

DEPT FUND FUNC OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SPE ED INSTRUCTIONAL SUPPORT			<b>_</b>	202021	Dobesi	IO OVER US
4120 010 2122 126 COUNSELORS 4120 010 2122 200 EMPLOYEE BENEFI	1.00	1.00	24,050.14 8,317.07	75,909 24,588	72,955 23,250	-2,954 -1,338
FUNCTION TOTAL 2122 COUNSELING SERVICES	1.00	1.00	32,367.21	100,497	96,205	-4,292
4120 010 2271 121 CLASSROOM TEACH 4120 010 2271 200 EMPLOYEE BENEFI		5.00	323,661.55 97,315.93	387,349 125,468	301,942 96,225	-85,407 -29,243
FUNCTION TOTAL 2271 INSTR STAFF DEVEL -	CERTIFIED 5.00	5.00	420,977.48	512,817	398,167	-114,650
DEPARTMEN	T TOTAL 6.00	6.00	453,344.69	613,314	494,372	-118,942

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
ENGLISH AS A SE	COND LANGUAGE						
4124 010 1100 4124 010 1100	121 CLASSROOM TEACHERS 129 OTHER PERSONNEL COSTS	14.00	14.00	1,062,778.36 3,197.25	1,034,789	1,111,072	76,283 ***
4124 010 1100 4124 010 1100 4124 010 1100	191 INSTR PARAPROFESSIONAL 200 EMPLOYEE BENEFITS 581 MILEAGE	6.00	6.00	203,360.00 374,040.11 958.20	193,940 398,002 1,850	198,720 417,413 1,850	4,780 19,411 ****
1100	FUNCTION TOTAL REGULAR PRGS - BLEM/SEC	20.00	20.00	1,644,333.92	1,628,581	1,729,055	100,474
	DEPARTMENT TOTAL	20.00	20.00	1,644,333.92	1,628,581	1,729,055	100,474

DEPT	FUND		OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
HOMEB	OUND	- ELEM	ENTAR	ΥY						
4125	010	1430	121	CLASSROOM TEACHERS	1.00	1.00	81,869.17	82,700	84,800	2,100
4125	010	1430	200	EMPLOYEE BENEFITS			25,342.30	26,788	27,025	237
4125	010	1430	581	MILEAGE			2,810.85	4,500	4,500	***
4125	010	1430	610	GENERAL SUPPLIES			3,368.41	2,400	3,400	1,000
4125	010	1430	640	BOOKS & PERIODICALS			980.69	2,400	1,400	-1,000
			FUNC	TION TOTAL						
		1430		BOUND INSTRUCTION	1.00	1.00	114,371.42	118,788	121,125	2,337
				DEPARTMENT TOTAL	1.00	1.00	114,371.42	118,788	121,125	2,337

DEPT	FUND	FUNC	ОВЈ	DESCRIPTION	ORG NO.	TOTAL NO.	2008	2009	2010	INCREASE DECREASE
MIDDL	E SCH	OOLS			EMP	EMP	EXPENDITURES	BUDGET	BUDGET	10 OVER 09
4200	010	1100	121		147.30	147.30	14,744,803.19	15,059,363	10,545,144	-4,514,219
4200	010	1100	123	SUBSTITUTE TEACHERS			385,234.93	575,000	575,000	****
4200	010	1100	124	COMP-ADDITIONAL WORK			36,901.88	24,045	19,500	-4,545
4200 4200	010 010	1100	125	WKSP-COM WK-CUR-INSV			10,104.32	15,000	15,000	****
4200	010	1100 1100	129 138	OTHER PERSONNEL COSTS EXTRA CURR ACTIV PAY	1 55		288,767.79	400,000	40,000	-360,000
4200	010	1100	139	OTHER PERSONNEL COSTS	1.55	1.55	160,531.66	140,066	110,879	-29,187
4200	010	1100	191	INSTR PARAPROFESSIONAL	13.60	13.60	4,467.85	15,000	15,000	****
4200	010	1100	197	COMP-ADDITIONAL WORK	13.60	13.60	418,385.23	380,642	383,854	3,212
4200	010	1100	198	SUBSTITUTE PARAPROF			2,220.76 6,868.00	1,012	1,000	-12
4200	010	1100	199	OTHER PERSONNEL COSTS			****	10,000 10,000	10,000	****
4200	010	1100	200	EMPLOYEE BENEFITS			4,512,699.38	5,555,608	10,000 3,896,412	-1,659,196
4200	010	1100	323	PROF-EDUCATIONAL SERV			****	4,066	3,030,412	-1,659,196
4200	010	1100	432	RPR & MAINT - EQUIP			14,842.09	14,344	11,300	-3,044
4200	010	1100	438	RPR & MAINT - TECH			231.97	****	1,000	1,000
4200	010	1100	442	RENTAL - EQUIPMENT			201.00	***	****	****
4200	010	1100	519	OTHER STUDENT TRANSP			9,884.00	19,600	12,642	-6,958
4200	010	1100	530	COMMUNICATIONS			2,801.50	8,500	6,000	-2,500
4200	010	1100	550	PRINTING & BINDING			1,541.97	500	3,400	2,900
4200 4200	010 010	1100 1100	581 599	MILEAGE			728.20	900	200	-700
4200	010	1100	610	OTHER PURCHASED SERVICES GENERAL SUPPLIES			5,415.28	5,000	3,000	-2,000
4200	010	1100	634	STUDENT SNACKS			214,360.92	225,003	142,526	-82,477
4200	010	1100	635	MEALS & REFRESHMENTS			378.81	8,186	3,700	-4,486
4200	010	1100	640	BOOKS & PERIODICALS			120.63	****	****	****
4200	010	1100	648	EDUCATIONAL SOFTWARE			49,943.90 6,585.29	49,547	53,745	4,198
4200	010	1100	750	EQUIP-ORIGINAL & ADD			27,394.21	2,648 ****	3,000	352
4200	010	1100	758	TECH EQUIP - NEW			28,440.00	****	1,000 3,000	1,000
4200	010	1100	760	EQUIPMENT-REPLACEMENT			4,273.44	2,900	2,000	3,000 -900
4200	010	1100	768	TECH EQUIP - REPLACE			****	****	5,000	5,000
4200	010	1100	788	TECH INFRASTRUCTURE			***	1,000	2,000	1,000
4200	010	1100	810	DUES & FEES			881.00	1,250	700	-550
			FINC	TION TOTAL						
		1100			162.45	162 45	20 020 000 20	00 500 100		
					102.45	102.45	20,939,009.20	22,529,180	15,876,002	-6,653,178
4200	010	1300	121	CLASSROOM TEACHERS	2.00	2.00	443,678.45	210,099	143,070	67 000
4200	010	1300	123	SUBSTITUTE TEACHERS			****	10,000	10,000	-67,029 ****
4200	010	1300	124	COMP-ADDITIONAL WORK			176.93	****	****	****
4200	010	1300	129	OTHER PERSONNEL COSTS			1,039.80	40,000	40,000	****
4200	010	1300	200	EMPLOYEE BENEFITS			134,248.29	84,250	61,529	-22,721
4200 4200	010	1300	581	MILEAGE			****	500	350	-150
4200	010 010	1300 1300	610	GENERAL SUPPLIES			6,153.85	3,611	1,500	-2,111
4200	010	1300	640	BOOKS & PERIODICALS			****	500	****	-500
			FUNC'	TION TOTAL						
		1300		TIONAL EDUCATION PROGRAMS	2.00	2.00	585,297.32	240 060	256 440	
				· <del></del>	2		303/231.32	348,960	256,449	-92,511
4200	010	2240	144	COMPUTER SERVICE PERS	3.00	3.00	126,463.17	140,118	153,900	12 200
4200	010	2240	148	COMP-ADDITIONAL WORK			89.15	****	153,500	13,782 ****
4200	010	2240	200	EMPLOYEE BENEFITS			48,797.90	45,386	49,046	3,660
							,	,	,010	3,000
		2242		FION TOTAL						
		2240	COMPI	TTER-ASSISTED INSTRUCTION	3.00	3.00	175,350.22	185,504	202,946	17,442
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DEPT MT		FUNC SCHOOL	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
				TERRETANG	3.05	3.05	401,296.32	308,145	218,181	-89,964
4200 4200	010 010	2250 2250	127 129	LIBRARIANS OTHER PERSONNEL COSTS	3.05	3.05	55.12	300,143	210,101	-0J,J04 ****
4200	010	2250	200	EMPLOYEE BENEFITS			119,784.72	99,812	69,531	-30,281
4200	010	2250	610	GENERAL SUPPLIES			***	1,803	632	-1,171
4200	010	2250	640	BOOKS & PERIODICALS			***	21,635	16,522	-5,113
4200	010	2250	758	TECH EQUIP - NEW			***	***	3,000	3,000
			FUNC	TION TOTAL						
		2250		OL LIBRARY SERVICES	3.05	3.05	521,136.16	431,395	307,866	-123,529
4200	010	2271	124	COMP-ADDITIONAL WORK			***	4,048	***	-4,048
4200	010	2271	200	EMPLOYEE BENEFITS			***	1,311	***	-1,311
4200	010	2271	324	PROF-EDUC SERV - PROF DEV			***	***	4,000	4,000
			FUNC	TION TOTAL						
		2271	INST	R STAFF DEVEL - CERTIFIED			***	5,359	4,000	-1,359
4200	010	2380	114	PRINCIPALS	14.00	14.00	2,031,058.99	1,898,859	1,445,497	-453,362
4200	010	2380	119	OTHER PERSONNEL COSTS			92,614.01	200,000	200,000	***
4200	010	2380	146	OTHER TECHNICAL PERS	2.00	2.00	71,960.00	72,494	85,217	12,723
4200	010	2380	148	COMP-ADDITIONAL WORK	11 00	11.00	294.20	****	**** 337,599	**** -211,143
4200	010	2380	153 155	SCH SECRETARY-CLERKS OTHER OFFICE PERS	11.00 6.10	6.10	504,919.69 251,726.86	548,742 251,291	199,883	-211,143 -51,408
4200 4200	010 010	2380 2380	157	COMP-ADDITIONAL WORK	0.10	0.10	1,310.37	3,036	6,000	2,964
4200	010	2380	159	OTHER PERSONNEL COSTS			5,697.28	15,000	15,000	***
4200	010	2380	191	INSTR PARAPROFESSIONAL			30,955.41	***	***	***
4200	010	2380	199	OTHER PERSONNEL COSTS			9,594.00	****	****	****
4200	010	2380	200	EMPLOYEE BENEFITS			945,485.44	968,315 ****	729,536 ****	-238,779 ****
4200	010	2380	340	TECHNICAL SERVICES			34,033.14 3,311.77	7,403	6,700	-703
4200 4200	010 010	2380 2380	432 438	RPR & MAINT - EQUIP RPR & MAINT - TECH			3;3±±•//	****	1,000	1,000
4200	010	2380	442	RENTAL - EQUIPMENT			1,122.50	2,000	1,000	-1,000
4200	010	2380	530	COMMUNICATIONS			16,939.79	19,118	21,000	1,882
4200	010	2380	550	PRINTING & BINDING			1,499.37	6,230	1,000	-5,230
4200	010	2380	581	MILEAGE			1,746.90	1,600	1,600	***
4200	010	2380	582	TRAVEL			6,675.28	1,000	1,000	****
4200	010	2380	599	OTHER PURCHASED SERVICES			2,099.63 34,483.75	2,500 42,178	1,500 34,361	-1,000 -7,817
4200 4200	010 010	2380 2380	610 635	GENERAL SUPPLIES MEALS & REFRESHMENTS			871.54	3,000	2,500	-7,817
4200	010	2380	640	BOOKS & PERIODICALS			3,169.63	3,700	1,200	-2,500
4200	010	2380	648	EDUCATIONAL SOFTWARE			639.90	***	200	200
4200	010	2380	750	EQUIP-ORIGINAL & ADD			8,099.29	6,691	500	-6,191
4200	010	2380	758	TECH EQUIP - NEW			***	1,000	***	-1,000
4200	010	2380	760	EQUIPMENT-REPLACEMENT			***	1,000	****	-1,000
4200	010	2380	768	TECH EQUIP - REPLACE			**** 1 002 00	****	2,000	2,000
4200	010	2380	810	DUES & FEES			1,983.99	2,600	1,550	-1,050
		2380		TION TOTAL CE OF PRINCIPAL SERVICES	33.10	33.10	4,062,292.73	4,057,757	3,095,843	-961,914
4200	010	2620	530	COMMUNICATIONS			4,763.02	37,200	28,500	-8,700
4200	010	2620	538	TELECOMMUNICATIONS			2,010.80	2,500	1,700	-800
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DEPT	FUND	FUNC	овј	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
MI	DDLE	SCHOOL	s							
			FUNC	TION TOTAL						
		2620	_	ATION OF BUILDINGS SVCS			6,773.82	39,700	30,200	-9,500
4200	010	3100	138	EXTRA CURR ACTIV PAY			****	***	3,000	3,000
4200	010	3100	200	EMPLOYEE BENEFITS			***	****	956	956
4200	010	3100	519	OTHER STUDENT TRANSP			****	****	2,000	2,000
			RUNC	TION TOTAL						,
		3100		SERVICES			****	****		_
								***	5,956	5,956
4200	010	3210	138	EXTRA CURR ACTIV PAY			48,016.37	50,296	40,500	-9,796
4200	010	3210	188	COMP-ADDITIONAL WORK			***	1,923	500	-1,423
4200	010	3210	200	EMPLOYEE BENEFITS			6,758.98	16,914	13,066	-3,848
4200	010	3210	444	RENTAL OF VEHICLES			106.05	****	***	****
4200	010	3210	519	OTHER STUDENT TRANSP			15,020.50	35,922	7,000	-28,922
4200 4200	010	3210	530	COMMUNICATIONS			2,197.50	3,500	****	-3,500
4200	010 010	3210 3210	599	OTHER PURCHASED SERVICES			4,371.00	7,500	2,200	-5,300
4200	010		610	GENERAL SUPPLIES			9,359.92	3,220	2,437	-783
1200	010	3210	648	EDUCATIONAL SOFTWARE			228.64	****	***	***
			FUNC	TION TOTAL						
		3210	SCHO	OL SPONSORED STUDENT ACTIV			86,058.96	119,275	65,703	-53,572
				DEPARTMENT TOTAL	203.60	203.60	26,375,918.41	27,717,130	19,844,965	-7.872.165

DEPT	FUND	FUNC E YEAR	OBJ S PRO	DESCRIPTION GRAMME	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4214	010	1100	122	TEACHER-SPEC ASSGNMT	1.00	1.00	83,780.08	85,180	85,180	***
4214	010	1100	125	WKSP-COM WK-CUR-INSV			***	2,000	****	-2,000
4214	010	1100	200	EMPLOYEE BENEFITS			16,866.92	28,239	27,146	-1,093
4214	010	1100	432	RPR & MAINT - EQUIP			3,840.03	***	***	***
4214	010	1100	519	OTHER STUDENT TRANSP			3,698.09	7,000	9,550	2,550
4214	010	1100	530	COMMUNICATIONS			3,200.00	3,000	3,000	***
4214	010	1100	550	PRINTING & BINDING			50.07	1,500	1,500	***
4214	010	1100	581	MILEAGE			64.93	3,500	1,500	-2,000
4214	010	1100	582	TRAVEL			16,193.81	15,000	20,000	5,000
4214	010	1100	599	OTHER PURCHASED SERVICES			5,784.00	6,000	6,000	***
4214	010	1100	610	GENERAL SUPPLIES			23,455.21	23,316	23,000	-316
4214	010	1100	640	BOOKS & PERIODICALS			2,315.30	5,000	5,316	316
4214	010	1100	758	TECH EQUIP - NEW			6,045.00	***	***	***
4214	010	1100	810	DUES & FEES			***	15,550	10,000	-5,550
			FUNC	TION TOTAL						
		1100	REGU	LAR PRGS - ELEM/SEC	1.00	1.00	165,293.44	195,285	192,192	-3,093
				DEPARTMENT TOTAL	1.00	1.00	165,293.44	195,285	192,192	-3,093

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
HOMEB	OUND	- MIDD	LE							
4225 4225	010 010	1430 1430	121 124	CLASSROOM TEACHERS COMP-ADDITIONAL WORK	1.00	1.00	82,070.21 14,703.26	82,900 ****	85,000 ****	2,100 ****
4225 4225	010 010	1430 1430	200 581	EMPLOYEE BENEFITS MILEAGE			27,491.59 1,213.84	26,852 1,200 900	27,088 2,000 900	236 800 ****
4225 4225	010 010	1430 1430	610 640	GENERAL SUPPLIES BOOKS & PERIODICALS			***	900	1,600	700
		1430		TION TOTAL BOUND INSTRUCTION	1.00	1.00	125,478.90	112,752	116,588	3,836
				DEPARTMENT TOTAL	1.00	1.00	125,478.90	112,752	116,588	3,836

DEPT			ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SECON	IDARY	SCHOOL	S							
4300 4300	010 010	1100 1100	121 123	CLASSROOM TEACHERS SUBSTITUTE TEACHERS	411.67	411.67	27,382,594.56 1,163,297.15	1,150,000	31,509,885 1,150,000	6,118,410
4300 4300	010 010	1100 1100	124 125 129	COMP-ADDITIONAL WORK WKSP-COM WK-CUR-INSV OTHER PERSONNEL COSTS			110,008.42 15,212.80 390,599.57	3,643 29,000 370,000	3,500 29,000 370,000	-143 **** ****
4300 4300 4300	010 010 010	1100 1100 1100	138 139	EXTRA CURR ACTIV PAY OTHER PERSONNEL COSTS	6.10	6.10	276,163.33 21,553.88	357,168 10,000	436,362 10,000	79,194 ****
4300 4300	010 010	1100 1100	146 149	OTHER TECHNICAL PERS OTHER PERSONNEL COSTS	1.00	1.00	73,158.62 930.00	58,364 **** ****	57,856 **** ****	-508 **** ****
4300 4300 4300	010 010 010	1100 1100 1100	187 191 197	STUD WRKRS/TUTORS/INTERNS INSTR PARAPROFESSIONAL COMP-ADDITIONAL WORK	8.00	8.00	6,190.00 384,876.23 558.85	301,889 500	225,797 500	-76,092 ****
4300 4300	010 010	1100 1100	198 199	SUBSTITUTE PARAPROF OTHER PERSONNEL COSTS			12,161.25 442.00	40,000 5,000	40,000 5,000	****
4300 4300 4300	010 010 010	1100 1100 1100	200 323 329	EMPLOYEE BENEFITS PROF-EDUCATIONAL SERV PROF-EDUC SRVC - OTHER			8,221,797.04 17,500.00 9,000.00	9,374,109 59,471 12,214	11,137,381 **** 600	1,763,272 -59,471 -11,614
4300 4300	010 010 010		432 438	RPR & MAINT - EQUIP RPR & MAINT - TECH			23,645.01 1,333.93	59,470 20,019	54,108 2,000	-5,362 -18,019
4300 4300	010 010	1100 1100	519 530	OTHER STUDENT TRANSP COMMUNICATIONS			29,449.84 8,958.23 5,410.73	14,500 29,500 9,000	22,500 20,964 6,500	8,000 -8,536 -2,500
4300 4300 4300	010 010 010	1100 1100 1100	550 581 582	PRINTING & BINDING MILEAGE TRAVEL			2,085.82 2,081.05	1,300	1,550	250 ****
4300 4300	010 010	1100 1100	599 610	OTHER PURCHASED SERVICES GENERAL SUPPLIES			5,882.80 394,988.26 8,608.02	5,500 504,562 55,536	13,000 524,359 7,293	7,500 19,797 -48,243
4300 4300 4300	010 010 010	1100 1100 1100	634 635 640	STUDENT SNACKS MEALS & REFRESHMENTS BOOKS & PERIODICALS			325.00 70,353.00	170,106	**** 151,245	**** -18,861
4300 4300	010 010	1100 1100	648 750	EDUCATIONAL SOFTWARE EQUIP-ORIGINAL & ADD			17,298.59 14,393.94	20,654 14,000	2,000 4,500 3,000	-18,654 -9,500 -40,756
4300 4300 4300	010 010 010	1100 1100 1100	758 760 810	TECH EQUIP - NEW EQUIPMENT-REPLACEMENT DUES & FEES			17,300.69 4,743.69 1,675.00	43,756 18,445 2,000	7,516 3,000	-10,738 -10,929 1,000
	-			TION TOTAL						
		1100			426.77		38,694,577.30			7,668,235
4300 4300	010 010	2240 2240	144 200	COMPUTER SERVICE PERS EMPLOYEE BENEFITS	0.50	0.50	28,593.00 7,581.41	***	25,650 8,174	25,650 8,174
		2240		CTION TOTAL PUTER-ASSISTED INSTRUCTION	0.50	0.50	36,174.41	***	33,824	33,824
4300 4300		2250 2250	127 129	LIBRARIANS OTHER PERSONNEL COSTS	10.00	10.00	732,638.30 16,438.08	630,296 5,000	715,348 5,000	85,052 ****
4300 4300	010	2250 2250 2250	154 159 200	CLERKS OTHER PERSONNEL COSTS EMPLOYEE BENEFITS	1.00		36,785.32 5,295.00 240,632.92	48,261 5,000 223,033	**** 5,000 231,159	-48,261 **** 8,126
4300 4300 4300	010	2250 2250 2250	432 438	RPR & MAINT - EQUIP RPR & MAINT - TECH			***	2,000 3,500	1,000	-1,000 -3,500
4300 4300 4300	010 010	2250 2250 2250	610 640 750	GENERAL SUPPLIES BOOKS & PERIODICALS EQUIP-ORIGINAL & ADD			**** 1,177.18 ****	9,826 31,346 2,500	9,744 37,415 ****	-82 6,069 -2,500

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SECONDARY SCHOOLS										
		2250		TION TOTAL OL LIBRARY SERVICES	11.00	10.00	1,032,966.80	960,762	1,004,666	43,904
4300	010	2271	124	COMP-ADDITIONAL WORK			***	14,168	2,000	-12,168
4300	010	2271	200	EMPLOYEE BENEFITS			****	4,589	637	-3,952
4300	010	2271	610	GENERAL SUPPLIES			8.97	****	***	***
4300	010	2271	648	EDUCATIONAL SOFTWARE			51.04	***	***	***
		2271		TION TOTAL R STAFF DEVEL - CERTIFIED			60.01	18,757	2,637	-16,120
		22/1	INDI	K DIRTI DEVEL CHATTIED						-
4300	010	2272	197	COMP-ADDITIONAL WORK			***	1,012	***	-1,012
4300	010	2272	200	EMPLOYEE BENEFITS			****	328 ****	****	-328
4300	010	2272	324	PROF-EDUC SERV - PROF DEV			***	***	4,254	4,254
				TION TOTAL			***	1 240	4 054	0 014
		2272	INST	R STAFF DEVEL - NON-CERT			***	1,340	4,254	2,914
4300	010	2380	113	DIRECTORS	2.00	2.00	****	***	197,378	197,378
4300	010	2380	114	PRINCIPALS	31.00	31.00	3,373,369.66	3,134,000	3,196,915	62,915
4300	010	2380	119	OTHER PERSONNEL COSTS			546,232.93	450,000	450,000	***
4300	010	2380	124	COMP-ADDITIONAL WORK			466.40	****	****	***
4300	010	2380	139	OTHER PERSONNEL COSTS	3.00	3.00	**** 45,952.40	5,000 72,494	5,000 127,826	**** 55,332
4300 4300	010 010	2380 2380	146 147	OTHER TECHNICAL PERS TRANSPORTATION PERS	1.00	1.00	34,388.26	28,168	29,528	1,360
4300	010	2380	153	SCH SECRETARY-CLERKS	46.50	46.50	1,286,000.05	1,314,093	1,427,124	113,031
4300	010	2380	155	OTHER OFFICE PERS	12.50	12.50	326,191.72	352,421	409,597	57,176
4300	010	2380	157	COMP-ADDITIONAL WORK			1,784.60	4,000	727	-3,273
4300	010	2380	159	OTHER PERSONNEL COSTS			32,020.37	***	***	***
4300	010	2380	191	INSTR PARAPROFESSIONAL			121,892.20	***	***	***
4300	010	2380	199	OTHER PERSONNEL COSTS			8,671.00	10,000	10,000	****
4300	010	2380	200	EMPLOYEE BENEFITS			1,724,053.33	1,739,473 40,000	1,865,620 ****	126,147
4300	010	2380	323	PROF-EDUCATIONAL SERV			26,671.15	****	***	-40,000 ****
4300 4300	010 010	2380 2380	340 432	TECHNICAL SERVICES  RPR & MAINT - EQUIP			17,850.01	12,200	2,800	-9,400
4300	010	2380	438	RPR & MAINT - TECH			****	6,000	500	-5,500
4300	010	2380	442	RENTAL - EQUIPMENT			****	300	1,500	1,200
4300	010	2380	530	COMMUNICATIONS			84,916.45	58,294	24,000	-34,294
4300	010	2380	538	TELECOMMUNICATIONS			***	1,000	***	-1,000
4300	010	2380	550	PRINTING & BINDING			24,697.95	17,000	6,100	-10,900
4300	010	2380	581	MILEAGE			7,126.66	4,754	5,100	346
4300	010	2380	582	TRAVEL			3,623.04	2,000	3,200 ***	1,200
4300	010	2380	599	OTHER PURCHASED SERVICES			2,779.51 220,517.99	500 235,644	75,457	-500 160 197
4300 4300	010 010	2380 2380	610 635	GENERAL SUPPLIES MEALS & REFRESHMENTS			982.58	2,000	2,150	-160,187 150
4300	010	2380	640	BOOKS & PERIODICALS			13,047.43	11,056	6,650	-4,406
4300	010	2380	648	EDUCATIONAL SOFTWARE			244.24	3,800	***	-3,800
4300	010	2380	750	EQUIP-ORIGINAL & ADD			22,065.46	13,000	4,000	-9,000
4300	010	2380	758	TECH EQUIP - NEW			5,810.03	4,000	2,000	-2,000
4300	010	2380	760	EQUIPMENT-REPLACEMENT			1,741.00	5,000	***	-5,000
4300	010	2380	768	TECH EQUIP - REPLACE			***	2,000	***	-2,000
4300	010	2380	810	DUES & FEES			885.00	2,800	3,000	200

DEPT	FUND	FUNC	овј	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SE	CONDA	RY SCH	OOLS							
		2380		TION TOTAL CE OF PRINCIPAL SERVICES	96.00	96.00	7,933,981.42	7,530,997	7,856,172	325,175
4300 4300	010 010	2620 2620	530 538	COMMUNICATIONS TELECOMMUNICATIONS			19,729.88 848.94	54,000 4,200	33,225 4,045	-20,775 -155
		2620		TION TOTAL ATION OF BUILDINGS SVCS			20,578.82	58,200	37,270	-20,930
4300 4300 4300 4300	010 010 010 010	2834 2834 2834 2834	148 157 188 200	COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS			**** *** ***	1,012 1,012 2,530 1,475	**** ****	-1,012 -1,012 -2,530 -1,475
		2834		TION TOTAL F DEVELOPMENT SERVICES			***	6,029	***	-6,029
4300 4300 4300	010 010 010	3210 3210 3210	138 185 187	EXTRA CURR ACTIV PAY SUBSTITUTES STUD WRKRS/TUTORS/INTERNS			201,050.16 **** ****	127,992 961 101	146,093 250 3,500	18,101 -711 3,399
4300 4300 4300	010 010 010	3210 3210 3210	188 200 329	COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PROF-EDUC SRVC - OTHER			**** 28,234.40 7,500.00	5,060 43,441 10,178	250 47,833 ****	-4,810 4,392 -10,178
4300 4300 4300	010 010 010	3210 3210 3210	442 519 530	RENTAL - EQUIPMENT OTHER STUDENT TRANSP COMMUNICATIONS			517.74 38,359.74 ****	**** 38,500 7,500	**** 39,800 2,696	1,300 -4,804
4300 4300 4300	010 010 010	3210 3210 3210	550 599 610	PRINTING & BINDING OTHER PURCHASED SERVICES GENERAL SUPPLIES			1,106.06 2,817.25 36,548.89	**** **** 17,772	**** 15,000 8,763	**** 15,000 -9,009
4300 4300 4300	010 010 010	3210 3210 3210	634 635 750	STUDENT SNACKS MEALS & REFRESHMENTS EQUIP-ORIGINAL & ADD			467.72 543.31 1,893.84	**** ****	**** ***	****
		3210		TION TOTAL OL SPONSORED STUDENT ACTIV			319,039.11	251,505	264,185	12,680
				DEPARTMENT TOTAL	534.27	533.27	48,037,377.87	46,958,771	55,002,424	8,043,653

DEPT FUND FUNC	OBJ DESCRIPTION GRAMME	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4306 010 1100 4306 010 1100 4306 010 1100 4306 010 1100 4306 010 1100 4306 010 1100	530 COMMUNICATIONS 582 TRAVEL 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 640 BOOKS & PERIODICALS 810 DUES & FEES			4,081.98 5,651.24 9,106.50 948.67 1,799.77 9,150.00	6,000 20,000 10,500 1,000 4,000 9,400	5,000 6,000 22,600 4,000 3,000 9,870	-1,000 -14,000 12,100 3,000 -1,000
1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			30,738.16	50,900	50,470	-430
	DEPARTMENT TOTAL			30,738.16	50,900	50,470	-430

DEPT FUN		OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SUMMER SC	HOOL, S	ECOND	DARY						
4311 010 4311 010 4311 010 4311 010 4311 010 4311 010 4311 010 4311 010	1420 1420 1420 1420 1420 1420 1420 1420	114 121 123 124 153 157 197 200 330	PRINCIPALS CLASSROOM TEACHERS SUBSTITUTE TEACHERS COMP-ADDITIONAL WORK SCH SECRETARY-CLERKS COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV			19,350.80 6,532.81 6,681.00 276,476.00 **** 8,089.69 5,869.00 43,244.68 6,264.00	16,000 7,000 500 220,000 470 6,500 11,000 84,694	19,000 6,500 6,500 269,749 300 6,500 6,000 100,242	3,000 -500 6,000 49,749 -170 **** -5,000 15,548 ***
4311 010	1420	550	PRINTING & BINDING			***	235	200	-35
4311 010	1420	610	GENERAL SUPPLIES			1,899.86	8,350	2,000	-6,350
	1420		TION TOTAL ER SCHOOL			374,407.84	354,749	416,991	62,242
			DEPARTMENT TOTAL			374,407.84	354,749	416,991	62,242

Organizational Unit: Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development

(1320-Marketing & Distributive Education), (1330 – Health Occupations)

(1341 – Consumer and Homemaking Education), (1342 – Occupational Home Economics Education),

1350 - Technology), (1360 - Business Education) (1370 - Technical), (1380 - Trade/Industry)

Program Administrator: Executive Director Program Code: 4312-010

## STATEMENT OF FUNCTION:

The goal of the Division of Career and Technical Education is to provide children with career awareness activities, career exploration activities and career preparation and planning for entry-level employment and/or post-secondary education.

One of Superintendent Roosevelt 2009-2010 goals is to:

Finalize Planning and Implementation of Career and Technical Education (CTE) Programming Presentation to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundations students will need to pursue continuing education and success in the job market.

During the 2009-2010 school year the Division of Career and Technical Education will provide activities to ensure that the students are prepared to meet the needs of the 21<sup>st</sup> Century workforce.

Specifically, the Division of Career and Technical Education will assist schools with appropriate career awareness for their students. The Division will design and implement a plan which will assist students in preparation of a solid plan for their high school experience. Finally, the Career and Technical Education Division will maintain ongoing audits of existing programs on the high school level to identify and infuse current needs of business and industry.

The Office of Instruction, Assessment & Accountability: Career and Technical Education/Career Development has budgetary responsibility for several CTE classes: Marketing & Distributive Education, Health Occupations, Consumer and Homemaking Education, Occupational Home Economics Education, Technology, Business Education, Technical and Trade/Industry.

1. Marketing & Distributive Education/Business Education: Business, Entrepreneurship and Marketing Education support in the principles of business/accounting and the development of software skills for users of information technology. Programs are available in secondary schools and the Student Achievement Center.

Organizational Unit: Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development

(1320-Marketing & Distributive Education), (1330 – Health Occupations)

(1341 - Consumer and Homemaking Education), (1342 - Occupational Home Economics Education),

1350 - Technology), (1360 - Business Education) (1370 - Technical), (1380 - Trade/Industry)

Program Administrator: Executive Director

Program Code: 4312-010

## **STATEMENT OF FUNCTION continued:**

- 2. Health Occupations, Consumer and Homemaking Education, Occupational Home Economics Education: Family and Consumer Sciences provide instructional support, technical assistance and budget monitoring (01-Equipment) across various career and technical education programs including cosmetology, culinary arts, and health careers. Similar support is provided to single period Family and Consumer Sciences programs designed to enhance the quality of students' lives through the exploration of *Pennsylvania Department of Education's Academic Standards for Family and Consumer Sciences*. These Standards define what students should know and be able to do in the following areas: financial and resource management, balancing family, work and community responsibility, food science and nutrition and child development.
- 3. Technology, Technical, and Trade/Industry. Technology, Technical, and Trade/Industry coordinates multiple curricula that are integral parts of Career and Technical Education. These programs integrate practical applications with academic subjects to develop the competencies needed to provide students with the opportunity to achieve the transition from school to career/post secondary education.

- 1. Centralize decision making regarding Career and Technical Education budgets to budgets controlled by Career and Technical Education Executive Director.
- 2. Support the integration of a core academic curriculum through Career and Technical Education programs that encourage students to acquire high level academic and technical skills.
- 3. Create and/or purchase rigorous and relevant standards-based curricula.
- 4. Design and implement an exploratory career education program.
- 5. Provide high quality professional development opportunities for teachers, designed to improve student achievement.
- 6. Provide career awareness activities at appropriate levels.
- 7. Develop a program recruitment infrastructure to increase Career and Technical Education enrollment.
- 8. Purchase/update equipment and software programs to meet the technological demands of business and industry.
- 9. Collaborate with Academic Services to adopt up-to-date textbooks and software.

Organizational Unit: Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development

(1320-Marketing & Distributive Education), (1330 – Health Occupations)

(1341 - Consumer and Homemaking Education), (1342 - Occupational Home Economics Education),

1350 – Technology), (1360 – Business Education) (1370 – Technical), (1380 – Trade/Industry)

Program Administrator: Executive Director

Program Code: 4312-010

### **OBJECTIVES** continued:

10. Implement competency-based programs of study.

- 11. Facilitate student participation in local, state, and national vocational student organizations and competitive activities that develop leadership and interpersonal skills.
- 12. Coordinate, monitor, and develop National Foundation for Teaching Entrepreneurship (NFTE) programs.
- 13. Assist with administering the National Occupational Competency Tests (NOTCI) and other industry certifications tests to students.
- 14. Continue to develop partnerships that enhance student opportunities in the workplace and at the post-secondary level.
- 15. Plan and implement processes to support the Chapter 339 Program Review in the areas of cosmetology, culinary arts and health careers.
- 16. Provide professional development specifically to support Chapter 339 Program Review as well as District Expectations.
- 17. Enhance program completers in the areas of cosmetology, culinary arts and health careers.
- 18. Develop a systemic process to allow the integration of Pennsylvania Department of Education's Academic Standards for Career Education and Work across grades 3-12.
- 19. Develop internship/job shadowing opportunities for culinary arts students.
- 20. Develop plans to support school-wide implementation of Skills USA student clubs.
- 21. Coordinate the Technical and Trade/Industry Advisory Committee meetings.
- 22. Infuse communication, math, science and Career Education and Work standards in the lesson, and establish Academy models where appropriate.

	BJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CAREER & TECH ED/C	AREER DEV.						
4312 010 1320 1	21 CLASSROOM TEACHERS 25 WKSP-COM WK-CUR-INSV 00 EMPLOYEE BENEFITS	1.00		50,319.01 **** 13,848.08	70,033 3,000 23,656	*** **** ***	-70,033 -3,000 -23,656
4312 010 1320 5 4312 010 1320 5	19 OTHER STUDENT TRANSP 82 TRAVEL			6,870.00 3,184.98	***	***	****
<u></u>	10 GENERAL SUPPLIES 40 BOOKS & PERIODICALS			***	300 500	***	-300 -500
	UNCTION TOTAL LARKETING & DISTRIBUTIVE EDUC	1.00		74,222.07	97,489	***	-97,489
4312 010 1330 1	21 CLASSROOM TEACHERS 23 SUBSTITUTE TEACHERS	3.00	3.00	244,955.73 262.00	280,131 2,000 ****	214,604 2,000 ****	-65,527 *** ***
	.24 COMP-ADDITIONAL WORK .29 OTHER PERSONNEL COSTS			507.35 5,567.63	****	****	****
4312 010 1330 2	00 EMPLOYEE BENEFITS 19 OTHER STUDENT TRANSP			56,585.31 ***	91,386 500	69,029 ****	-22,357 -500
	29 OTHER INSURANCE			***	500	***	-500
4312 010 1330 6	510 GENERAL SUPPLIES			1,750.81	3,634	4,500	866
	TUNCTION TOTAL REALTH OCCUPATIONS EDUCATION	3.00	3.00	309,628.83	378,151	290,133	-88,018
	.21 CLASSROOM TEACHERS .23 SUBSTITUTE TEACHERS	7.00	7.00	682,406.83 131.00	525,246 1,500	500,744 1,500	-24,502 ****
	24 COMP-ADDITIONAL WORK			449.13	***	***	***
	29 OTHER PERSONNEL COSTS			1,295.44 196,425.19	5,000 172,240	5,000 161,652	**** -10,588
	200 EMPLOYEE BENEFITS 132 RPR & MAINT - EQUIP			967.68	700	****	-10,388
	510 GENERAL SUPPLIES			21,919.56	13,500	10,900	-2,600
4312 010 1341 6	540 BOOKS & PERIODICALS			***	50	***	-50
	PUNCTION TOTAL CONSUMER & HOMEMAKING EDUC	7.00	7.00	903,594.83	718,236	679,796	-38,440
	21 CLASSROOM TEACHERS	6.00	6.00	589,855.34	560,263	429,209	-131,054 ****
	L23 SUBSTITUTE TEACHERS L24 COMP-ADDITIONAL WORK			131.00 ***	1,900 700	1,900 ****	-700
	L25 WKSP-COM WK-CUR-INSV			559.68	140	140	***
	L29 OTHER PERSONNEL COSTS			12,971.44	****	****	****
	200 EMPLOYEE BENEFITS 132 RPR & MAINT - EQUIP			180,845.27 2,095.10	182,364 2,000	137,433 1,500	-44,931 -500
	599 OTHER PURCHASED SERVICES			499.20	****	****	****
	510 GENERAL SUPPLIES			31,262.86	12,501	29,000	16,499
	FUNCTION TOTAL DECUPATIONAL HOME ECONOM	6.00	6.00	818,219.89	759,868	599,182	-160,686
		E	5.50	992,528.93	630,296	202 441	-236,855
	L21 CLASSROOM TEACHERS L23 SUBSTITUTE TEACHERS	5.50	5.50	992,528.93 624.00	4,000	393,441 4,000	-236,855 ***
	L25 WKSP-COM WK-CUR-INSV			****	300	***	-300
4312 010 1350 1	L29 OTHER PERSONNEL COSTS			28,995.75	20,000	20,000	****
	L63 REPAIRMEN	1.00	1.00	52,334.12	50,313 ***	54,660 ***	4,347 ***
	L68 COMP-ADDITIONAL WORK			286.80 334,846.91	228,330	150,452	-77,878
4312 010 1350 2	AAA PEELOIPE DEMPETID			334,040.31	220,330	130, 232	-11,010

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CA	REER	& TECH	ED/C	AREER DEV.						
4312 4312 4312	010 010 010	1350 1350 1350	442 610 648	RENTAL - EQUIPMENT GENERAL SUPPLIES EDUCATIONAL SOFTWARE			166.10 18,119.80 55.98	**** 10,927 ****	**** 11,100 ****	**** 173 ***
		1350		TION TOTAL STRIAL ARTS EDUCATION	6.50	6.50	1,427,958.39	944,166	633,653	-310,513
4312 4312 4312 4312 4312 4312 4312 4312	010 010 010 010 010 010 010 010 010 010	1360 1360 1360 1360 1360 1360 1360 1360	121 123 124 125 129 200 432 610 640 648 750	CLASSROOM TEACHERS SUBSTITUTE TEACHERS COMP-ADDITIONAL WORK WKSP-COM WK-CUR-INSV OTHER PERSONNEL COSTS EMPLOYEE BENEFITS RPR & MAINT - EQUIP GENERAL SUPPLIES BOOKS & PERIODICALS EDUCATIONAL SOFTWARE EQUIP-ORIGINAL & ADD	22.50	22.50	1,867,032.73 11,632.00 2,365.11 46.64 992.25 502,438.94 **** 8,399.13 5,793.78 **** 9,325.00	1,645,772 20,000 **** 700 45,000 554,369 500 19,229 3,100 2,000 ****	1,609,533 20,000 **** 45,000 533,651 **** 4,400 **** ****	-36,239 **** **** -700 **** -20,718 -500 -14,829 -3,100 -2,000 ****
		1360		TION TOTAL NESS EDUCATION	22.50	22.50	2,408,025.58	2,290,670	2,212,584	-78,086
4312 4312 4312 4312 4312 4312	010 010 010 010 010 010	1370 1370 1370 1370 1370 1370	121 123 125 200 610 640	CLASSROOM TEACHERS SUBSTITUTE TEACHERS WKSP-COM WK-CUR-INSV EMPLOYEE BENEFITS GENERAL SUPPLIES BOOKS & PERIODICALS	8.00	8.00	601,389.06 231.00 **** 166,354.24 11,935.83 ****	490,230 **** 4,000 160,088 15,115 2,000	572,278 **** **** 182,377 12,000 1,000	82,048 **** -4,000 22,289 -3,115 -1,000
		1370		TION TOTAL NICAL EDUCATION	8.00	8.00	779,910.13	671,433	767,655	96,222
4312 4312 4312 4312 4312	010 010 010 010 010	1380 1380 1380 1380 1380	121 123 129 163 168	CLASSROOM TEACHERS SUBSTITUTE TEACHERS OTHER PERSONNEL COSTS REPAIRMEN COMP-ADDITIONAL WORK	1.00	1.00	734,849.07 3,070.50 9,040.51 39,594.98 516.48	420,197 **** 15,000 50,417 ****	286,139 **** 15,000 54,371 ****	-134,058 **** **** 3,954 ****
4312 4312 4312 4312 4312	010 010 010 010	1380 1380 1380 1380	200 424 610 648	EMPLOYEE BENEFITS WATER/SEWAGE GENERAL SUPPLIES EDUCATIONAL SOFTWARE			251,046.10 57.07 44,595.19 369.00	157,297 **** 20,091 ****	113,296 **** 37,530 ****	-44,001 **** 17,439 ****
		1380		TION TOTAL DE & INDUSTRIAL EDUCATION	5.00	5.00	1,083,138.90	663,002	506,336	-156,666
				DEPARTMENT TOTAL	59.00	58.00	7,804,698.62	6,523,015	5,689,339	-833,676

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
STAND	ARD E	EVENING	HIGH	SCHOOL						
4320	010	1490	124	COMP-ADDITIONAL WORK			94,748.86	90,000	111,869	21,869
4320	010	1490	134	COORDINATORS			21,879.00	25,000	25,000	***
4320	010	1490	157	COMP-ADDITIONAL WORK			3,285.34	5,000	5,000	***
4320	010	1490	197	COMP-ADDITIONAL WORK			5,513.99	10,000	10,000	***
4320	010	1490	200	EMPLOYEE BENEFITS			17,077.70	42,109	48,399	6,290
4320	010	1490	610	GENERAL SUPPLIES			569.07	2,350	1,000	-1,350
4320	010	1490	640	BOOKS & PERIODICALS			***	1,410	1,000	-410
			FUNC	TION TOTAL						
		1490	ADD	OTHER INSTRUCTIONAL PROG			143,073.96	175,869	202,268	26,399
				DEPARTMENT TOTAL			143,073.96	175,869	202,268	26,399

DEPT	FUND		OBJ NDARY	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
HOMEB	CUND	- SECO	MDARI							
4325	010	1430 1430	121 124	CLASSROOM TEACHERS COMP-ADDITIONAL WORK	3.00	3.00	258,237.65 30,316.00	242,500	251,000	8,500 ****
4325 4325	010 010	1430	200	EMPLOYEE BENEFITS			78,975.06	78,549	79,990	1,441
4325 4325	010 010	1430 1430	581 610	MILEAGE GENERAL SUPPLIES			2,478.41 ****	1,500 1,500	3,500 1,300	2,000 -200
4325	010	1430	640	BOOKS & PERIODICALS			***	2,350	550	-1,800
		1430		TION TOTAL BOUND INSTRUCTION	3.00	3.00	370,007.12	326,399	336,340	9,941
				DEPARTMENT TOTAL	3.00	3.00	370,007.12	326,399	336,340	9,941

Organizational Unit: Office of Curriculum, Instruction, and Professional Development

Program Administrator: Jerri Lippert Program Code: 4600-4602-010

### STATEMENT OF FUNCTION:

The Office of Curriculum, Instruction, and Professional Development supports the Excellence for All strategy of providing a rigorous curriculum aligned to state standards, assessments, and instruction. This Office provides ongoing leadership in identifying, developing, and implementing research-based instructional strategies across all content areas which enables schools to attain the District's mission. Services provided to schools include developing, administering and analyzing student assessment, and providing technical assistance for support of the District's Strategic Plan. The Office is also responsible for promoting best practices and instructional materials which help to facilitate increased student achievement. The Office continues to support the music and art programs in the district, as well as the school bands. Each year the Office organizes a week long Art/Music Festival showcasing student achievement in the arts.

- 1. Provide opportunities for participation in textbook adoptions for parents of children in grade Pre-K through 12.
- 2. Utilize coaches at the elementary, middle and secondary levels to instruct, model, and coach instructional strategies.
- 3. Provide opportunities for participation in textbook adoptions for teachers in grades Pre-K through 12.
- 4. Provide appropriate instructional materials that will enable teachers to help students achieve high academic standards and meet graduation requirements.
- 5. Design, implement and monitor the development of curriculum in 32 core 6-12 curriculum courses, elementary reading and math curriculum, and other academic initiatives supporting rigorous tiered instruction.
- 6. Provide ongoing support to ensure ESL (English as a Second Language) compliance.
- 7. Provide ongoing support to supervisors, curriculum writers, teachers, and administrators with content-specific consultants.
- 8. Provide ongoing support to the Art and Music programs in the District.

### CURRIC., INSTR. & PROF. DEV.  ### A000 010 2260 115 CENTRL SUPPORT ADMIN 9.30 9.30 7.90,053.21 866,715 882,48.0 15,770 ### 4600 010 2260 113 CENTRL SUPPORT ADMIN 9.30 1.00 76,053.21 866,715 882,48.0 15,770 ### 4600 010 2260 113 CENTRL SUPPORT ADMIN 9.30 1.00 76,053.21 866,715 882,48.0 12,770 ### 4600 010 2260 125 TERRETCOLS WC. CURGURISV 1.00 1.00 76,951.40 12,3500 23,500	DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
100   10   10   10   10   11   14   10   15   10   15   14   10   15   14   10   15   14   10   15   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   14   15   15	CURRI	C., I	NSTR.	& PRO	F. DEV.						
1600   010   2260   122   TRACHER-SPEC ASSGNIT						9.30	9.30				
4600   010   2260   157   SECRETARIES   1.00   1.00   36,443.70   37,411   33,061   1,650	4600	010	2260	122	TEACHER-SPEC ASSGNMT	1.00	1.00	79,996.67	80,000	82,300	
1600   0.10   0.26						1.00	1.00	-			
4600   010   2260   340   TECHNICAL SERVICES   7,325.00   12,000   17,000   5,000	4600	010	2260	159	OTHER PERSONNEL COSTS			***	5,000	5,000	
4600   010   2260   519   OTHER STUDENT TRANSF   4,480.00	4600	010	2260	340	TECHNICAL SERVICES			7,325.00	12,000	17,000	5,000
4600   010   2260   550   PRINTING & BINDING   2,218.68   53.000   55.000   2.000   4600   010   2260   559   MILEAGE   7.030.57   7.000   7.000   ****   4600   010   2260   559   MILEAGE   7.030.57   7.000   7.000   ****   4600   010   2260   618   MILEAGE   8.000   16.580.86   16.000   14.000   1.500   ****   4600   010   2260   618   ADM OP SYS TECH   8.000   1.266   618   ADM OP SYS TECH   8.000   1.266   618   ADM OP SYS TECH   8.000   1.266   694   2.000   2		010	2260	519	OTHER STUDENT TRANSP			4,480.00	12,825	12,825	***
4500   010   2260   599   OTHER PURCHASED SERVICES   ****   1,500   1,500   ****   4600   010   2260   618   ADM OP SYS TECH   ****   1,500   1,500   ****   4600   010   2260   640   BOOKS & PERIODICALS   1,266.94   2,000   2,000   ****   2,000   2,000   ****   4600   010   2260   640   BOOKS & PERIODICALS   11.30   11.30   1,164.896.28   1,478.989   1,504.601   25,612   4600   010   2270   113   DIRECTORS   0.20   0.20   23,813.49   24,950   25,950   1,000   4600   010   2270   113   DIRECTORS   0.20   0.20   23,813.49   24,950   25,950   1,000   4600   010   2270   124   COMP-ADDITIONAL WORK   147,329.69   188,000   188,000   ****   4600   010   2270   124   COMP-ADDITIONAL WORK   147,329.69   188,000   188,000   ****   4600   010   2270   124   COMP-ADDITIONAL WORK   2,075.48   ****   ****   ****   4600   010   2270   124   COMP-ADDITIONAL WORK   2,075.48   ****   ****   ****   4600   010   2270   124   COMP-ADDITIONAL WORK   2,075.48   ****   ****   ****   4600   010   2270   124   COMP-ADDITIONAL WORK   2,075.48   ****   ****   ****   4600   010   2270   126   COMP-ADDITIONAL WORK   2,075.48   ****   ****   ****   4600   010   2270   127   027								2,218.68	53,000	55,000	2,000
4600 010 2260 610 GENERAL SUPPLIES											
### FUNCTION TOTAL   FU	4600	010	2260		· · · · · · · · · · · · · · · · · ·				-	-	
11.30   11.30   11.30   1.164,896.28   1,478,989   1,504,601   25,612								1,266.94	-		***
## 15,000			2260			11.30	11.30	1,164,896.28	1,478,989	1,504,601	25,612
## 4600 010 2270 124 COMP-ADDITIONAL WORK	4600	010	2270	113	DIRECTORS	0.20	0.20			• • • •	
A											
4600 010 2270 148 COMP-ADDITIONAL WORK	4600	010	2270	125	WKSP-COM WK-CUR-INSV	1 00	1 00	2,075.48	***	****	
### 3,000 3,000 ****  ### 3,000 3,000 ****  ### 4600 010 2270 200 EMPLOYEE BENEFITS								58,398.04	51,799	53,191	1,392
4600 010 2270 320 EMPLOYEE BENEFITS 64,347.73 110,538 111,568 1,030 4600 010 2270 320 PROF-EDUCATIONAL SERV 600.00 30,000 30,000 30,000 4*** 4600 010 2270 340 TECHNICAL SERVICES 8,225.00 13,932 13,932 **** 4600 010 2270 341 RENTAL - LAND & BLDGS **** 640 640 **** 4600 010 2270 530 COMMUNICATIONS **** 1,500 1,500 **** 4600 010 2270 538 TELECOMMUNICATIONS 240.67 2,350 2,350 **** 4600 010 2270 550 PRINTING & BINDING 13,766.48 29,500 29,500 **** 4600 010 2270 581 MILEAGE 1,481.65 2,670 2,670 **** 4600 010 2270 599 OTHER PURCHASED SERVICES 57.60 1,500 **** 4600 010 2270 635 MEALS & REFRESHMENTS 52,891.25 55,000 55,000 **** 4600 010 2270 640 BOOKS & PERIODICALS 52,891.25 55,000 55,000 **** 4600 010 2270 750 EQUIP-ORIGINAL & ADD **** 470 470 **** 4600 010 2270 758 TECH EQUIP - NEW 24,339.45 2,500 22,500 20,000 **** 4600 010 2270 768 TECH EQUIP - NEW 24,339.45 2,500 22,500 20,000 **** 4600 010 2270 768 TECH EQUIP - NEW 24,339.45 2,500 22,500 20,000 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 2,500 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 2,500 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 ***** 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 *****											
4600 010 2270 340 TECHNICAL SERVICES 8,225.00 13,932 **** 4600 010 2270 441 RENTAL - LAND & BLDGS ***** 640 640 **** 4600 010 2270 530 COMMUNICATIONS **** 1,500 1,500 **** 4600 010 2270 530 TELECOMMUNICATIONS 240.67 2,350 2,350 **** 4600 010 2270 550 PRINTING & BINDING 13,766.48 29,500 29,500 **** 4600 010 2270 551 MILEAGE 57.60 1,500 1,500 **** 4600 010 2270 599 OTHER PURCHASED SERVICES 57.60 1,500 1,500 **** 4600 010 2270 601 GENERAL SUPPLIES 57.60 1,500 1,500 **** 4600 010 2270 610 GENERAL SUPPLIES 52,891.25 55,000 55,000 **** 4600 010 2270 640 BOOKS & PERIODICALS 7756.04 2,500 2,550 **** 4600 010 2270 750 EQUIP-ORIGINAL & ADD **** 470 470 **** 4600 010 2270 758 TECH EQUIP - NEW 24,339.45 2,500 22,500 20,000 **** 4600 010 2270 768 TECH EQUIP - NEW **** 470 470 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 ****	4600	010	2270	200	EMPLOYEE BENEFITS				110,538	111,568	_,
## ## ## ## ## ### ### ### ### #### ####			2270	340	TECHNICAL SERVICES			8,225.00	13,932	13,932	***
4600 010 2270 538 TELECOMMUNICATIONS 4600 010 2270 550 PRINTING & BINDING 4600 010 2270 550 PRINTING & BINDING 4600 010 2270 581 MILEAGE 4600 010 2270 599 OTHER PURCHASED SERVICES 4600 010 2270 610 GENERAL SUPPLIES 4600 010 2270 635 MEALS & REFRESHMENTS 4600 010 2270 640 BOOKS & PERIODICALS 4600 010 2270 750 EQUIP—ORIGINAL & ADD 4600 010 2270 758 TECH EQUIP - NEW 4600 010 2270 768 EQUIPMENT-REPLACEMENT 4600 010 2270 760 EQUIPMENT-REPLACEMENT 4600 010 2270 760 EQUIPMENT-REPLACEMENT 4600 010 2270 760 BOOKS & FEES 4600 010 2270 760 TECH EQUIP - REPLACE 470											
4600 010 2270 581 MILEAGE 1,481.65 2,670 2,670 **** 4600 010 2270 599 OTHER PURCHASED SERVICES 57.60 1,500 1,500 **** 4600 010 2270 610 GENERAL SUPPLIES 52,891.25 55,000 55,000 **** 4600 010 2270 635 MEALS & REFRESHMENTS 10,336.05 6,000 6,000 **** 4600 010 2270 640 BOOKS & PERIODICALS 756.04 2,500 2,500 **** 4600 010 2270 750 EQUIP-ORIGINAL & ADD **** 470 470 **** 4600 010 2270 758 TECH EQUIP - NEW 24,339.45 2,500 22,500 20,000 4600 010 2270 768 TECH EQUIP - REPLACEMENT **** 3,760 3,760 3,760 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 2,500 **** 4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 2,500 **** 4600 010 2270 781 DUES & FEES 435.94 1,500 1,500 ****  **** 455.94 1,500 1,500 ****  **** 4600 010 2290 323 PROF-EDUCATIONAL SERV 1,700.00 **** ****	4600	010	2270	538	TELECOMMUNICATIONS				-	•	
4600 010 2270 610 GENERAL SUPPLIES 52,891.25 55,000 55,000 ****  4600 010 2270 635 MEALS & REFRESHMENTS 10,336.05 6,000 6,000 ****  4600 010 2270 640 BOOKS & PERIODICALS 756.04 2,500 2,500 ****  4600 010 2270 750 EQUIP—ORIGINAL & ADD **** 470 470 ****  4600 010 2270 758 TECH EQUIP - NEW 24,339.45 2,500 22,500 20,000 4600 010 2270 768 TECH EQUIP - REPLACE **** 3,760 3,760 ****  4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 ****  4600 010 2270 768 TECH EQUIP - REPLACE **** 2,500 2,500 ****  4600 010 2270 810 DUES & FEES 435.94 1,500 1,500 ****  FUNCTION TOTAL 2270 INSTRUCTIONAL STAFF PROF DEV 2.20 2.20 479,626.38 608,119 637,976 29,857		010	2270	581	MILEAGE			1,481.65	2,670	2,670	
4600 010 2270 635 MEALS & REFRESHMENTS 4600 010 2270 640 BOOKS & PERIODICALS 4600 010 2270 750 EQUIP-ORIGINAL & ADD 4600 010 2270 758 TECH EQUIP - NEW 4600 010 2270 760 EQUIPMENT-REPLACEMENT 4600 010 2270 768 TECH EQUIP - REPLACE 4600 010 2270 810 DUES & FEES 435.94 1,500 1,500 ****  FUNCTION TOTAL 2270 INSTRUCTIONAL STAFF PROF DEV 2.20 2.20 479,626.38 608,119 637,976 29,857										-	
## 4600 010 2270 750 EQUIP-ORIGINAL & ADD	4600	010	2270					_	<del>-</del>	-	
4600 010 2270 760 EQUIPMENT-REPLACEMENT 4600 010 2270 768 TECH EQUIP - REPLACE 4600 010 2270 810 DUES & FEES  FUNCTION TOTAL 2270 INSTRUCTIONAL STAFF PROF DEV  2.20 2.20 479,626.38 608,119 637,976 29,857		010	2270	750	EQUIP-ORIGINAL & ADD			****	470	470	***
4600 010 2270 768 TECH EQUIP - REPLACE 4600 010 2270 810 DUES & FEES  FUNCTION TOTAL 2270 INSTRUCTIONAL STAFF PROF DEV  2.20 2.20 479,626.38 608,119 637,976 29,857  4600 010 2290 323 PROF-EDUCATIONAL SERV  1,700.00 **** ****											
FUNCTION TOTAL  2270 INSTRUCTIONAL STAFF PROF DEV  4600 010 2290 323 PROF-EDUCATIONAL SERV  2.20 2.20 479,626.38 608,119 637,976 29,857	4600	010	2270	768	TECH EQUIP - REPLACE				-	-	
2270 INSTRUCTIONAL STAFF PROF DEV 2.20 2.20 479,626.38 608,119 637,976 29,857 4600 010 2290 323 PROF-EDUCATIONAL SERV 1,700.00 **** **** ****	4000	010	<i>44</i> / U					433.94	1,500	1,500	
4600 010 2290 323 PROF-EDUCATIONAL SERV			2270	_		2.20	2.20	479,626.38	608,119	637,976	29,857
								•			

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CU	RRIC.	, INST	R. & PROF. DEV.						
			FUNCTION TOTAL						
		2290	OTHR INSTRUCTIONAL STAFF SRVCS			9,122.57	***	***	***
4600	010	2360	323 PROF-EDUCATIONAL SERV			318,292.36	322,760	297,760	-25,000
4600	010	2360	519 OTHER STUDENT TRANSP			1,698.00	16,107	16,107	***
4600	010	2360	610 GENERAL SUPPLIES			4,630.99	3,420	3,420	***
4600	010	2360	640 BOOKS & PERIODICALS			3,468.43	6,800	6,800	***
			FUNCTION TOTAL						
		2360	OFFICE OF SUPR SERVICES			328,089.78	349,087	324,087	-25,000
			DEPARTMENT TOTAL	13.50	13.50	1,981,735.01	2,436,195	2,466,664	30,469

DEPT FUND FUNC O	BJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
MUSICALLY TALENTED	, SECONDARY						
4601 010 1100 2	24 COMP-ADDITIONAL WORK 00 EMPLOYEE BENEFITS 10 GENERAL SUPPLIES			90,831.40 10,362.25 715.35	89,300 28,925 1,880	89,300 28,459 1,880	**** -466 ***
_	UNCTION TOTAL EGULAR PRGS - ELEM/SEC			101,909.00	120,105	119,639	-466
	DEPARTMENT TOTAL			101,909.00	120,105	119,639	-466

DEPT MUSIC	FUND /ART	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4602 4602 4602 4602 4602 4602 4602	010 010 010 010 010 010	1100 1100 1100 1100 1100 1100	432 519 530 599 610 640 750	RPR & MAINT - EQUIP OTHER STUDENT TRANSP COMMUNICATIONS OTHER PURCHASED SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS EQUIP-ORIGINAL & ADD			2,190.00 **** 4,029.10 83,878.74 **** 3,010.00 ****	9,400 9,000 **** 80,911 2,350 ****	16,400 9,000 **** 80,911 2,350 2,000 30,000	7,000 **** **** **** 2,000 -17,000
4602	010	1100 3200 3200	REGU 610 FUNC	TION TOTAL LAR PRGS - ELEM/SEC  GENERAL SUPPLIES  TION TOTAL ENT ACTIVITIES			93,107.84 546.35 546.35	148,661 23,500 23,500	140,661 20,000 20,000	-8,000 -3,500
4602 4602 4602 4602 4602 4602 4602 4602	010 010 010 010 010 010 010 010 010	3210 3210 3210 3210 3210 3210 3210 3210	124 148 200 415 519 530 550 599 610 634 635	COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS LAUNDRY-LINEN SERVICE OTHER STUDENT TRANSP COMMUNICATIONS PRINTING & BINDING OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS			41,613.14 600.00 5,168.46 1,844.64 58,990.00 **** 750.00 1,631.49 ****	60,000 **** 19,435 3,760 42,300 3,140 **** 2,500 100 370	60,000 ****  19,121 3,760 42,300 5,140 5,000 **** 5,500 100 1,870	**** -314 **** 2,000 5,000 **** 3,000 **** 1,500
		3210		TION TOTAL OL SPONSORED STUDENT ACTIV DEPARTMENT TOTAL			110,597.73 204,251.92	131,605 303,766	142,791 303,452	11,186 -314

Organizational Unit: Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development

Program Administrator: Executive Director Program Code: 4800-010

#### STATEMENT OF FUNCTION:

The major responsibilities include planning, implementation and monitoring of Career and Technical Education and Career Development activities in the school district. We provide technical support and assistance to all schools which house Career and Technical programs or electives. We coordinate work experience activities with the assistance of Career and Technical Education teachers, career counselors, and the administrators who oversee Career and Technical Education. Career counseling activities are developed and coordinated with the assistance of Cooperative Education coordinator, Career and Technical Education teachers and administrative staff of Career and Technical Education.

- 1. Switch from site-based Career and Technical Education budgets to budgets controlled by Career and Technical Education Executive Director.
- 2. Implement appropriate procedures and policies in accordance with state and federal guidelines.
- 3. Develop a process to serve students who pursue Career and Technical Education programs.
- 4. Provide funding for office personnel and contracted individuals who work in the Career and Technical Education program.
- 5. Support Career and Technical Education programs and activities.
- 6. Support the needs of the administrative offices of CTE.
- 7. Supplement the instructional needs of schools which house CTE programs or elective classes.
- 8. Implement capstone placement activities for CTE students.
- 9. Provide evaluation and continuous improvement to better serve CTE students.

DEPT FUND FUNC		ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CAREER & TECH ED,	CAREER DEV						
4800 010 1300	610 GENERAL SUPPLIES			****	3,290	3,290	****
4800 010 1300	750 EQUIP-ORIGINAL & ADD			951.63 2,560.00	10,450 2,432	10,450 2,432	***
4800 010 1300	768 TECH EQUIP - REPLACE			2,560.00	2,432	2,432	****
1300	FUNCTION TOTAL VOCATIONAL EDUCATION PROGRAMS			3,511.63	16,172	16,172	***
4800 010 1330	758 TECH EQUIP - NEW			1,190.63	2,790	2,971	181
4800 010 1330	760 EQUIPMENT-REPLACEMENT			***	2,030	1,849	-181
1330	FUNCTION TOTAL HEALTH OCCUPATIONS EDUCATION			1,190.63	4,820	4,820	***
	TEC TOWN ON TAXABLE A ROD			***	500	***	-500
4800 010 1341 4800 010 1341	750 EQUIP-ORIGINAL & ADD 758 TECH EQUIP - NEW			7,086.00	5,580	5,942	362
4800 010 1341	760 EQUIPMENT-REPLACEMENT			2,074.05	500	660	160
4800 010 1341	768 TECH EQUIP - REPLACE			2,281.26	8,335	8,313	-22
1341	FUNCTION TOTAL CONSUMER & HOMEMAKING EDUC			11,441.31	14,915	14,915	***
4800 010 1342	610 GENERAL SUPPLIES			9,828.96	***	***	***
4800 010 1342	750 EQUIP-ORIGINAL & ADD			3,112.60	1,000	1,000	****
4800 010 1342	758 TECH EQUIP - NEW			3,150.63	5,756	6,160	404
4800 010 1342	760 EQUIPMENT-REPLACEMENT			11,290.84	20,495	20,091	-404
	FUNCTION TOTAL						
1342	OCCUPATIONAL HOME ECONOM			27,383.03	27,251	27,251	***
4800 010 1350	610 GENERAL SUPPLIES			3,630.11	9,670	9,672	2
4800 010 1350	750 EQUIP-ORIGINAL & ADD			11,718.81	12,000	49,000	37,000
4800 010 1350	758 TECH EQUIP - NEW			17,912.50 50,969.09	20,420 46,000	19,749 12,000	-671 -34,000
4800 010 1350 4800 010 1350	760 EQUIPMENT-REPLACEMENT 768 TECH EQUIP - REPLACE			10,249.76	22,080	19,749	-2,331
4000 010 1330	700 Inch ngori narane			<b>,</b>	•		•
1350	FUNCTION TOTAL INDUSTRIAL ARTS EDUCATION			94,480.27	110,170	110,170	***
4800 010 1360	610 GENERAL SUPPLIES			***	***	2,353	2,353
4800 010 1360	768 TECH EQUIP - REPLACE			38,060.03	41,998	39,645	-2,353
1360	FUNCTION TOTAL BUSINESS EDUCATION			38,060.03	41,998	41,998	***
4000 010 1370	C10 COMPAN CURRITEC			1,602.71	1,466	1,505	39
4800 010 1370 4800 010 1370	610 GENERAL SUPPLIES 750 EQUIP-ORIGINAL & ADD			10,234.35	12,000	12,500	500
	768 TECH EQUIP - REPLACE			5,894.89	8,882	8,343	-539
1000 010 1570	,			,	-	•	
1370	FUNCTION TOTAL TECHNICAL EDUCATION			17,731.95	22,348	22,348	***
4800 010 1380	411 DISPOSAL SERVICES			7,247.63	9,118	9,118	***
4800 010 1380				***	940	940	***
4800 010 1380	610 GENERAL SUPPLIES			15,036.73	8,512	8,512	***
4800 010 1380	750 EQUIP-ORIGINAL & ADD			37,737.16	37,800	37,800	***

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CA	REER &	E TECH	ED/C	AREER DEV						
4800	010	1380	760	EQUIPMENT-REPLACEMENT			17,514.13	18,499	18,499	***
		1380		TION TOTAL E & INDUSTRIAL EDUCATION			77,535.65	74,869	74,869	***
4800 4800	010 010	2260 2260	113 116	DIRECTORS CENTRL SUPPORT ADMIN	1.00 3.00	1.00 3.00	106,821.44 217,241.29	114,993 198,473	119,789 304,896	4,796 106,423
4800	010	2260	119	OTHER PERSONNEL COSTS	3.00		52,760.81	40,000	40,000	****
4800	010	2260	122	TEACHER-SPEC ASSGNMT			100,887.41	89,800	***	-89,800
4800	010	2260	123	SUBSTITUTE TEACHERS			****	900 ****	900 ****	***
4800	010	2260	125	WKSP-COM WK-CUR-INSV	1.00	1.00	10,528.98 57,585.82	58,700	60,105	1,405
4800 4800	010 010	2260 2260	142 151	OTHER ACCOUNTING PERS SECRETARIES	1.00	1.00	24,686.32	****	38,858	38,858
4800	010	2260	152	TYPIST-STENOGRAPHERS	1.00	1.00	5,648.56	37,931	****	-37,931
4800	010	2260	200	EMPLOYEE BENEFITS			124,723.07	175,171	179,914	4,743
4800	010	2260	323	PROF-EDUCATIONAL SERV			****	9,400	9,400	****
4800	010	2260	340	TECHNICAL SERVICES			26,470.10	15,055	15,055	****
4800	010	2260	432	RPR & MAINT - EQUIP			2,964.77	6,110	6,110	***
4800	010	2260	438	RPR & MAINT - TECH			577.50	1,410	1,410	***
4800	010	2260	441	RENTAL - LAND & BLDGS			***	470	470	***
4800	010	2260	450	CONSTRUCTION SERVICES			**** 816.47	4,206	4,206	****
4800	010	2260	530	COMMUNICATIONS TELECOMMUNICATIONS			810.4/ ****	2,507 666	2,507 666	***
4800 4800	010 010	2260 2260	538 540	ADVERTISING			***	14,070	14,070	***
4800	010	2260	550	PRINTING & BINDING			5,673.49	7,940	7,940	****
4800	010	2260	581	MILEAGE			2,123.40	4,700	4,700	***
4800	010	2260	582	TRAVEL			****	5,000	5,000	***
4800	010	2260	599	OTHER PURCHASED SERVICES			852.60	1,080	1,080	****
4800	010	2260	610	GENERAL SUPPLIES			23,879.19	25,260	25,260	***
4800	010	2260	618	ADM OP SYS TECH			***	440	440	***
4800	010	2260	634	STUDENT SNACKS			***	200	200	***
4800	010	2260	635	MEALS & REFRESHMENTS			328.73	1,880	1,880	***
4800	010	2260	640	BOOKS & PERIODICALS			12,440.20	12,397	12,397	****
4800	010	2260	648	EDUCATIONAL SOFTWARE			22,667.85	20,000 1,408	20,000 1,408	****
4800	010	2260 2260	750 758	EQUIP-ORIGINAL & ADD TECH EOUIP - NEW			919.50	1,175	1,175	****
4800 4800	010 010	2260	760	EQUIPMENT-REPLACEMENT			383.17	3,799	3,799	****
4800	010	2260	768	TECH EQUIP - REPLACE			2,864.00	3,724	3,724	***
4800	010	2260	788	TECH INFRASTRUCTURE			****	2,754	2,754	****
4800	010	2260	810	DUES & FEES			1,462.00	1,865	1,865	***
			FUNC	TION TOTAL						
		2260		RUCTION & CURRICULUM DEV	6.00	6.00	805,306.67	863,484	891,978	28,494
				DEPARTMENT TOTAL	6.00	6.00	1,076,641.17	1,176,027	1,204,521	28,494

Organizational Unit: Library Services

Program Administrator: Samuel Jackendoff
Program Code: 4803-010

### STATEMENT OF FUNCTION:

Library Services is a function within the District's Department of Curriculum, Instruction and Professional Development. This functional organization is responsible for developing and maintaining the operations of libraries throughout the District. Library Services functions to promote information, literacy, and fluency along with a love of reading to all students at all District schools. To that end, Library Services actively develops curricular units to aid the District's teacher-librarians in teaching and promoting the concepts and skills that are requisite for the lifelong information literacy of our students. Teacher-librarians ensure that the libraries in District schools work to provide the educational web to tie disparate curricula together, and Library Services supports their work. Library Services secures, reviews, catalogs, and maintains files on both print and non-print materials which support the District's curricula. Library Services ensures that schools' collections continue to be enhanced and maintained. Upon request, Library Services coordinates the development of specialized bibliographies and specialized collections. Permanent collections are purchased and temporary loans – from the District's Resource Collection – are sent to schools to supplement local collections on a daily basis. Interlibrary loan enhances this ability through Library Services' membership in the statewide network, ACCESS PENNSYLVANIA. Library Services coordinates the District's membership in PA Power Library, a subscription-based collection of electronic resources, paid for by the Commonwealth. Library Services also works to enhance students' and parents' access to supplementary electronic resources by coordinating and maintaining the *Educational Resources and Links* section of the District's standards – with the use of current technologies.

#### **OBJECTIVES:**

To support the District's content-area curricula, and ultimately boost our students' intellectual growth and information literacy. As such, Library Services and the District's teacher-librarians will:

- 1. Promote the importance of reading by students, faculty, staff and parents;
- 2. Provide specific reading recommendations to meet the needs of the students and faculties of all curricula;
- 3. Promote collection development;
- 4. Increase the number of current reference sources in various media available to our students, and instruct students in their proper use;
- 5. Promote age-appropriate information literacy and fluency for our students;
- 6. Promote cross-curricular collaboration, making each library the center of its school's web of learning.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
LIBRA	RY SE	RVICES								
4803	010	2250	432	RPR & MAINT - EQUIP			***	3,000	4,500	1,500
4803	010	2250	530	COMMUNICATIONS			98.40	300	100	-200
4803	010	2250	581	MILEAGE			450.68	1,000	1,200	200
4803	010	2250	599	OTHER PURCHASED SERVICES			***	500	3,000	2,500
4803	010	2250	610	GENERAL SUPPLIES			13,858.26	75,670	73,670	-2,000
4803	010	2250	640	BOOKS & PERIODICALS			159,836.09	188,228	188,228	***
4803	010	2250	648	EDUCATIONAL SOFTWARE			912.54	4,680	1,000	-3,680
4803	010	2250	750	EOUIP-ORIGINAL & ADD			***	1,500	1,000	-500
4803	010	2250	758	TECH EQUIP - NEW			226.65	2,443	943	-1,500
4803	010	2250	760	EOUIPMENT-REPLACEMENT			***	3,000	6,650	3,650
4803	010	2250	810	DUES & FEES			230.00	200	230	30
			FUNC	TION TOTAL						
		2250	SCHO	OOL LIBRARY SERVICES			175,612.62	280,521	280,521	***
				DEPARTMENT TOTAL			175,612.62	280,521	280,521	***

Organizational Unit: Support Services – Student Services

Program Administrator: Patricia A. Gennari Program Code: 4810-010

### STATEMENT OF FUNCTION:

Support Services is responsible for the provision and delivery of support services to facilitate the continuing intellectual, physical, emotional, academic, career, and social development and general wellness of all students. Support Services provides district-wide supervision and technical assistance in the areas of student discipline, attendance, Welcome Center, transfers, work permits, guidance counseling, social work services, Health Services, Gang-Free Schools, Student Assistance Program, Student Wellness, Alternative Education and crisis intervention. This office also coordinates the monthly Interagency Council meetings and Mental Health Partnerships. In addition, the Office of Student Services provides professional development to Administrators, Counselors, Social Workers, Nurses, Dental Hygienists, Student Services Assistants and other staff in all Student Service related areas. The Office also participates in the acquisition and disbursement of supplemental funds to support the Gang-Free Schools Grant Initiative, 6<sup>th</sup> Grade Mentoring Initiative, and the After-School Programs.

- 1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
- 2. To provide a diversified array of student support services that are developmental appropriate and research based.
- 3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
- 4. To provide effective school-based and community-based services in the areas of Counseling, Case Management, Student Health and Wellness, Student Assistance, Student Attendance, Student Discipline, and Alternative Education.
- 5. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.

DEPT		FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
SUPPO	RT SE	RVICES								
4810	010	2110	113	DIRECTORS	1.00	2.00	103,133.94	113,432	238,588	125,156
4810	010	2110	114	PRINCIPALS	1.00		114,860.43	111,822	****	-111,822
4810	010	2110	116	CENTRL SUPPORT ADMIN	1.00	1.40	114,440.10	85,888	143,906	58,018
4810	010	2110	119	OTHER PERSONNEL COSTS			116,534.66	40,000	40,000	***
4810	010	2110	142	OTHER ACCOUNTING PERS	1.00	1.00	53,485.92	54,210	55,542	1,332
4810	010	2110	151	SECRETARIES	4.00	5.00	144,298.11	148,102	186,159	38,057
4810	010	2110	152	TYPIST-STENOGRAPHERS	1.00	1.00	30,547.23	34,492	36,071	1,579
4810	010	2110	157	COMP-ADDITIONAL WORK			129.32	1,000	1,000	***
4810	010	2110	200	EMPLOYEE BENEFITS			157,838.78	190,768	223,484	32,716
4810	010	2110	329	PROF-EDUC SRVC - OTHER			***	****	30,000	30,000
4810	010	2110	330	OTHER PROFESSIONAL SERV			242,341.82	35,000	30,000	-5,000
4810	010	2110	340	TECHNICAL SERVICES			28,282.10	46,000	5,000	-41,000
4810	010	2110	432	RPR & MAINT - EQUIP			***	500	****	-500
4810	010	2110	530	COMMUNICATIONS			9,843.12	13,894	20,394	6,500
4810	010	2110	538	TELECOMMUNICATIONS			249.21	481	481	***
4810	010	2110	550	PRINTING & BINDING			3,155.15	3,000	4,000	1,000
4810	010	2110	581	MILEAGE			1,631.61	1,924	1,924	***
4810	010	2110	610	GENERAL SUPPLIES			4,905.49	5,759	26,990	21,231
4810	010	2110	640	BOOKS & PERIODICALS			***	481	250	-231
4810	010	2110	760	EOUIPMENT-REPLACEMENT			***	1,000	2,000	1,000
4810	010	2110	810	DUES & FEES			58.00	385	385	***
			THE TOTAL OF	TON TOTAL						
		2110		TION TOTAL  ANCE SERVICES	9.00	10.40	1,125,734.99	888,138	1,046,174	158,036
				DEPARTMENT TOTAL	9.00	10.40	1,125,734.99	888,138	1,046,174	158,036

Organizational Unit: Support Services - Elementary

Program Administrator: Patricia A. Gennari Program Code: 4811-010

#### STATEMENT OF FUNCTION:

The goals of this section are to provide appropriate student support programs and services. Student Services staff will develop and implement an annual case management system and supportive programs that promote healthy academic, psychological, and interpersonal growth in young children. Staff assists families and children in crisis as well.

- 1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
- 2. To provide a diversified array of student support services that are developmentally appropriate and research based.
- 3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
- 4. To provide school-based support to Student Services professionals and staff.
- 5. To organize, implement and lead meaningful and related professional development.
- 6. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.
- 7. To redefine the role and refocus work of counselors on Promise Readiness.
- 8. To provide effective school-based and community-based services in the areas of Pathways to the Promise, 6<sup>th</sup> Grade Mentoring, College Going Cultures, Post Secondary Preparedness, Counseling, Case Management, Student Assistance, Student Attendance, and Student Discipline.

DEPT SUPPOR		FUNC RVICES	OBJ	DESCRIPTION EMENTARY	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4811 4811 4811 4811 4811 4811	010 010 010 010 010 010 010	2122 2122 2122 2122 2122 2122 2122 212	124 125 126 129 200 581 610 640	COMP-ADDITIONAL WORK WKSP-COM WK-CUR-INSV COUNSELORS OTHER PERSONNEL COSTS EMPLOYEE BENEFITS MILEAGE GENERAL SUPPLIES BOOKS & PERIODICALS	10.20	10.20	419.76 **** 768,435.04 23,761.90 216,280.84 416.55 2,073.86 ****	1,500 700 791,878 15,000 262,071 1,500 2,309 2,251	1,500 **** 744,142 15,000 242,406 500 4,560 1,000	**** -700 -47,736 **** -19,665 -1,000 2,251 -1,251
		2122		TION TOTAL SELING SERVICES	10.20	10.20	1,011,387.95	1,077,209	1,009,108	-68,101
4811 4811 4811 4811 4811	010 010 010 010 010 010	2160 2160 2160 2160 2160 2160 2160	124 125 132 139 146 148 200	COMP-ADDITIONAL WORK WKSP-COM WK-CUR-INSV SOCIAL WORKERS OTHER PERSONNEL COSTS OTHER TECHNICAL PERS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS	24.60 9.50	24.60 9.50	664.62 303.16 1,588,907.74 12,059.63 387,487.95 108.00 582,415.74	**** 1,619,751 10,000 471,643 **** 680,670	**** 1,794,696 10,000 404,781 **** 704,130	**** 174,945 *** -66,862 *** 23,460
		2160		TION TOTAL AL WORK SERVICES DEPARTMENT TOTAL	34.10 44.30	34.10 44.30	2,571,946.84 3,583,334.79	2,782,064 3,859,273	2,913,607 3,922,715	131,543 63,442

Organizational Unit: Support Services – Middle Schools

Program Administrator: Patricia A. Gennari Program Code: 4812-010

### STATEMENT OF FUNCTION:

The goals of this section are to provide appropriate Student Support programs and services. Student Services staff will continue to be involved in developing and implementing new program concepts as they pertain to family structure, student growth, academic progress, student attendance, and enhancement of social skills.

- 1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
- 2. To provide a diversified array of student support services that are developmentally appropriate and research based.
- 3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
- 4. To provide school-based support to Student Services professionals and staff.
- 5. To organize, implement and lead meaningful and related professional development.
- 6. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.
- 7. To redefine the role and refocus work of counselors on Promise Readiness.
- 8. To provide effective school-based and community-based services in the areas of Pathways to the Promise, 6<sup>th</sup> Grade Mentoring, College Going Cultures, Post Secondary Preparedness, Counseling, Case Management, Student Assistance, Student Attendance, and Student Discipline.

DEPT FUND FUNC OBJ DESCRIPTION SUPPORT SERVICES - MIDDLE			ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09		
4812 4812 4812 4812 4812 4812	010 010 010 010 010 010	2122 2122 2122 2122 2122 2122 2122	124 126 129 200 581 610 640	COMP-ADDITIONAL WORK COUNSELORS OTHER PERSONNEL COSTS EMPLOYEE BENEFITS MILEAGE GENERAL SUPPLIES BOOKS & PERIODICALS	4.50	4.50	**** 486,230.28 110.25 147,027.37 144.60 1,959.06 ****	1,000 511,121 15,000 170,742 1,000 2,000 2,000	**** 328,298 15,000 109,404 500 3,500 1,000	-1,000 -182,823 **** -61,338 -500 1,500 -1,000
4812 4812 4812	010 010 010 010	2122 2160 2160 2160 2160		TION TOTAL ISELING SERVICES  SOCIAL WORKERS  OTHER PERSONNEL COSTS  OTHER TECHNICAL PERS  EMPLOYEE BENEFITS	4.50 4.00 5.00	4.50 4.00 5.00	635,471.56 436,102.26 **** 211,022.77 196,622.00	702,863 403,138 10,000 235,821 210,207	457,702 291,821 10,000 213,043 164,080	-245,161 -111,317 **** -22,778 -46,127
4812	010	2160	FUNC	EMPLOYEE BENEFITS CTION TOTAL CAL WORK SERVICES DEPARTMENT TOTAL	9.00 13.50	9.00 13.50	843,747.03 1,479,218.59	859,166 1,562,029	678,944 1,136,646	-180,222 -425,383

Organizational Unit: Support Services – Secondary Schools

Program Administrator: Patricia A. Gennari

Program Code: 4813-010

### STATEMENT OF FUNCTION:

The goals of this section are to provide appropriate student support programs and services. Student Services staff develop and implement new program concepts as they pertain to academic and career counseling and social work interventions.

- 1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
- 2. To provide a diversified array of student support services that are developmentally appropriate and research based.
- 3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
- 4. To provide school-based support to Student Services professionals and staff.
- 5. To organize, implement and lead meaningful and related professional development.
- 6. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.
- 7. To redefine the role and refocus work of counselors on Promise Readiness.
- 8. To provide effective school-based and community-based services in the areas of Pathways to the Promise, 6<sup>th</sup> Grade Mentoring, College Going Cultures, Post Secondary Preparedness, Counseling, Case Management, Student Assistance, Student Attendance, and Student Discipline.

DEPT SUPPO		FUNC RVICES	OBJ - SE	DESCRIPTION CONDARY	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4813	010	2122	124	COMP-ADDITIONAL WORK			93.28	***	***	****
4813	010	2122	126	COUNSELORS	26.00	26.00	1,939,920.58	1,727,734	1,896,833	169,099
4813	010	2122	129	OTHER PERSONNEL COSTS			1,360.51	45,000	45,000	***
4813	010	2122	200	EMPLOYEE BENEFITS			518,937.50	574,213	618,836	44,623
4813	010	2122	330	OTHER PROFESSIONAL SERV			***	1,500	1,500	***
4813	010	2122	550	PRINTING & BINDING			2,968.14	3,000	3,000	***
4813	010	2122	581	MILEAGE			331.51	1,000	500	-500
4813	010	2122	610	GENERAL SUPPLIES			2,708.62	3,365	3,865	500
4813	010	2122	635	MEALS & REFRESHMENTS			***	***	1,000	1,000
4813	010	2122	640	BOOKS & PERIODICALS			597.00	4,000	3,000	-1,000
			FUNC	TION TOTAL						
		2122	COUN	SELING SERVICES	26.00	26.00	2,466,917.14	2,359,812	2,573,534	213,722
4813	010	2160	132	SOCIAL WORKERS	10.40	10.40	647,080.55	633,502	758,733	125,231
4813	010	2160	139	OTHER PERSONNEL COSTS			***	10,000	10,000	***
4813	010	2160	146	OTHER TECHNICAL PERS	8.00	8.00	209,132.14	157,214	340,868	183,654
4813	010	2160	200	EMPLOYEE BENEFITS			281,195.94	259,363	353,615	94,252
			FUNC	TION TOTAL						
		2160		AL WORK SERVICES	18.40	18.40	1,137,408.63	1,060,079	1,463,216	403,137
				DEPARTMENT TOTAL	44.40	44.40	3,604,325.77	3,419,891	4,036,750	616,859

Organizational Unit: Health Services

Program Administrator: Janet Yuhasz Program Code: 4814-010

#### STATEMENT OF FUNCTION:

Health Services strives to provide quality services that promote, maintain, protect and improve student, employee and community health. In a comprehensive and individualized manner, our efforts focus on holistically addressing health promotion, disease and injury prevention and equality in accessing the services that are needed. Our collaboration with various public health partners brings forth innovative, timely and broadened health services that provide prevention education and early intervention.

- 1. Using a "team" approach, deliver quality services that adhere to all federal, state and local regulations while remaining aware of emerging needs.
- 2. To provide care for sick or injured students and staff, complete mandated physicals and screenings [physical, mental and behavioral health] for students, and make timely referrals to appropriate medical professionals.
- 3. To promote, protect and improve the health and safety of all students through policies and best practices that safeguard our students, staff and community.
- 4. To maintain, strengthen and develop partnerships that improve health, wellness and academic success.
- 5. To support and join in planning district wide employee wellness initiatives that promote good health and prevention practices.

	FUND		OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4814 4814 4814 4814 4814 4814 4814 4814	010 010 010 010 010 010 010 010	2410 2410 2410 2410 2410 2410 2410 2410	116 CENTRL SUPPORT ADMIN 146 OTHER TECHNICAL PERS 200 EMPLOYEE BENEFITS 432 RPR & MAINT - EQUIP 530 COMMUNICATIONS 581 MILEAGE 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 760 EQUIPMENT-REPLACEMENT	1.00	1.00	87,413.98 51,798.26 29,787.74 119.55 1,344.00 456.05 261.48 2,474.31	88,038 52,902 45,652 848 1,500 1,155 1,155 2,506 962	89,851 54,286 45,935 848 1,500 1,155 1,155 2,506	1,813 1,384 283 **** **** **** **** -962
4814 4814 4814 4814	010 010 010 010	2410 2420 2420 2420 2420	FUNCTION TOTAL SUPERVISION OF HEALTH SERVICES  330 OTHER PROFESSIONAL SERV 442 RENTAL - EQUIPMENT 610 GENERAL SUPPLIES 760 EQUIPMENT-REPLACEMENT	2.00	2.00	173,655.37 156,642.41 **** 18,185.51 12,106.50	194,718 234,927 289 23,529 7,331	197,236 234,927 289 23,529 8,293	2,518 *** *** *** 962
4814 4814 4814 4814	010 010 010 010	2420 2430 2430 2430 2430	FUNCTION TOTAL MEDICAL SERVICES  136 OTHER PROF EDUC STAFF 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV 610 GENERAL SUPPLIES	3.00	3.00	186,934.42 245,704.36 69,338.58 5,335.00 1,111.16	266,076 237,800 77,027 6,500 1,197	267,038 244,100 77,791 6,500 1,197	962 6,300 764 ***
4814 4814 4814	010 010 010	2430 2440 2440 2440	FUNCTION TOTAL DENTAL SERVICES  133 SCHOOL NURSES 139 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS	3.00 32.20	3.00 32.20	321,489.10 2,277,025.25 25,140.01 599,264.81	322,524 2,310,100 **** 748,273	329,588 2,289,945 **** 729,774	7,064 -20,155 **** -18,499
4814 4814	010 010	2440 2450 2450	FUNCTION TOTAL NURSING SERVICES  133 SCHOOL NURSES 200 EMPLOYEE BENEFITS	32.20 4.80	32.20 4.80	2,901,430.07 365,010.13 96,323.49	3,058,373 358,606 116,157	3,019,719 358,100 114,122	-38,654 -506 -2,035
		2450	FUNCTION TOTAL NONPUBLIC HEALTH SERVICES DEPARTMENT TOTAL	4.80 42.00	4.80	461,333.62 4,044,842.58	474,763 4,316,454	472,222 4,285,803	-2,541 -30,651

Organizational Unit: Interscholastic Athletics

Program Administrator: Michael A. Gavlik

Program Code: 4815-010

### STATEMENT OF FUNCTION:

Interscholastic Athletics directs two co-curricular programs of intramurals and interscholastic athletics. This office ensures opportunities for all students to participate in individual, dual and team sports, and community recreation activities.

# **OBJECTIVES:** During 2010, Interscholastic Athletics will:

- 1. Continue to work closely with Facilities in the upgrading of the various athletic facilities in the District.
- 2. Improve the total program of athletics via workshops and clinics for coaches of interscholastic sports.
- 3. Contract athletic training services from the Sports Medicine Institute of the University of Pittsburgh.
- 4. Oversee the Pennsylvania Interscholastic Athletic Association (PIAA) District 8 Committee and the Athletic Advisory Council (AAC).
- 5. Coordinate the participation of Pittsburgh Public School students in district, inter-district and state competitions.
- 6. Continue to utilize professional or collegiate athletic facilities to host playoffs and championship contests.
- 7. Collaborate with the City of Pittsburgh Parks and Recreation Department to increase student participation via clinics offered to Pittsburgh Public School middle grade students.
- 8. Coordinate the elementary swimming and track championships.

DEPT		FUNC ASTIC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4815	010	1100	432	RPR & MAINT - EQUIP			849.70	17,390	17,390	***
		1100		TION TOTAL LLAR PRGS - ELEM/SEC			849.70	17,390	17,390	***
4815	010	3210	138	EXTRA CURR ACTIV PAY			4,225.00	7,000	7,000	***
4815	010	3210	187	STUD WRKRS/TUTORS/INTERNS			13,956.98	10,000	10,000	***
4815	010	3210	200	EMPLOYEE BENEFITS			505.27	5,507	5,418	-89
			THE TOTAL	TION TOTAL						
		3210		OOL SPONSORED STUDENT ACTIV			18,687.25	22,507	22,418	-89
4815	010	3250	113	DIRECTORS	1.00	1.00	86,336.81	87,414	89,246	1,832
4815	010	3250	137	ATHLETIC COACHES			1,661,332.55	1,962,277	1,962,277	***
4815	010	3250	139	OTHER PERSONNEL COSTS			359.55	***	***	***
4815	010	3250	151	SECRETARIES	1.00	1.00	36,010.47	37,091	38,018	927
4815	010	3250	200	EMPLOYEE BENEFITS			256,218.23	279,752	312,201	32,449
4815	010	3250	330	OTHER PROFESSIONAL SERV			89,040.86	125,000	125,000	***
4815	010	3250	340	TECHNICAL SERVICES			***	940	940	***
4815	010	3250	432	RPR & MAINT - EQUIP			16,284.63	15,510	15,510	***
4815	010	3250	441	RENTAL - LAND & BLDGS			9,829.97	7,922	4,500	-3,422
4815	010	3250	519	OTHER STUDENT TRANSP			34,759.57	50,710	75,710	25,000
4815	010	3250	530	COMMUNICATIONS			1,000.00	940	940	***
4815	010	3250	538	TELECOMMUNICATIONS			1,077.77	1,440	1,440	***
4815	010	3250	550	PRINTING & BINDING			1,263.90	4,000	4,000	***
4815	010	3250	581	MILEAGE			2,512.30	3,500	3,500	***
4815	010	3250	582	TRAVEL			1,253.33	5,000	5,000	***
4815	010	3250	599	OTHER PURCHASED SERVICES			845,547.76	1,025,000	1,025,000	***
4815	010	3250	610	GENERAL SUPPLIES			174,420.37	256,490	256,490	***
4815	010	3250	640	BOOKS & PERIODICALS			5,361.25	7,699	7,699	***
4815	010	3250	750	EQUIP-ORIGINAL & ADD			125,959.90	24,340	74,340	50,000
4815	010	3250	760	EQUIPMENT-REPLACEMENT			22,493.49	50,575	50,575	***
4815	010	3250	810	DUES & FEES			4,600.00	7,500	9,600	2,100
			ייודים	TION TOTAL						
		3250		OOL SPONSORED ATHLETICS	2.00	2.00	3,375,662.71	3,953,100	4,061,986	108,886
				DEPARTMENT TOTAL	2.00	2.00	3,395,199.66	3,992,997	4,101,794	108,797

Organizational Unit: Student Achievement Center

Program Administrator: Patricia Gennari Program Code: 4821-010

#### STATEMENT OF FUNCTION:

The Student Achievement Center is a non-traditional learning environment, serving students district-wide in grades 6-12. Alternative Education Programs are designed with the understanding that students have social, emotional as well as academic needs that must be addressed. Instruction adheres to the Board adopted curriculum, reflecting the District priorities and the Pennsylvania State Standards. Authentic learning experiences and District-mandated assessments are incorporated in these programs. All programs seek the active involvement of students and staff both creating and participating in the learning community.

<u>Panel/Board Mandated Program</u>: This program serves students who are placed at the Student Achievement Center for violating the District's Code of Student Conduct.

<u>Credit Recovery Program</u>: This voluntary program is designed to meet the social, emotional and academic needs of student who are approximately one year or more behind their peers academically.

12<sup>th</sup> Grade Special Program: This voluntary program allows the student whose class graduated the previous June the opportunity to complete their high school graduation requirements.

<u>Chronic Disruptive Behaviors Program</u>: This voluntary program provides students with extensive behavioral interventions along with academic support.

Over Age Eighth Grade Program: This program is designed to meet the needs of eighth grade students who are over age in 8<sup>th</sup> grade and have not found success in the comprehensive middle school.

Instructional practices at the Student Achievement Center are standards-based and consistent with the academic rigor of the District's curriculum. A prominent feature of the instructional program is the use of technology to enhance instruction.

## **OBJECTIVE**:

To provide programs at the Student Achievement Center that involve both voluntary and mandatory placements based on student developmental and educational needs.

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
4821 010 1100	121 CLASSROOM TEACHERS 123 SUBSTITUTE TEACHERS 124 COMP-ADDITIONAL WORK	22.50	21.50	1,388,551.33 33,245.50 6,366.36	1,495,525 47,000 ****	1,532,823 47,000 ****	37,298 **** ****
4821 010 1100	129 OTHER PERSONNEL COSTS 138 EXTRA CURR ACTIV PAY		0.50	37,479.97 ****	10,000	10,000 42,000	**** 42,000
4821 010 1100	146 OTHER TECHNICAL PERS 148 COMP-ADDITIONAL WORK 191 INSTR PARAPROFESSIONAL	1.00	1.00	50,673.36 675.65 ****	51,798 **** 25,940	53,191 **** 28,225	1,393 **** 2,285
4821 010 1100 4821 010 1100	200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV	2.00	2.00	483,472.92 3,800,765.15 ****	528,064 2,547,382	545,986 2,623,803	17,922 76,421
4821 010 1100	432 RPR & MAINT - EQUIP 444 RENTAL OF VEHICLES 519 OTHER STUDENT TRANSP			305.00 202.50	600 **** 4,000	600 **** 3,500	**** -500
4821 010 1100 4821 010 1100 4821 010 1100	599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 634 STUDENT SNACKS			**** 25,178.44 ****	5,500 15,681 2,500	5,000 15,000 2,300	-500 -681 -200
4821 010 1100 4821 010 1100	640 BOOKS & PERIODICALS 750 EQUIP-ORIGINAL & ADD 760 EQUIPMENT-REPLACEMENT			1,830.43 **** ****	3,500 3,000 1,500	3,500 3,000 1,000	**** *** -500
•	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC	24.50	24.00	5,828,746.61	4,741,990	4,916,928	174,938
	121 CLASSROOM TEACHERS	1.00	21.00	66,204.63	41,100	***	-41,100
4821 010 1320	200 EMPLOYEE BENEFITS FUNCTION TOTAL			14,669.13	13,313	***	-13,313
	MARKETING & DISTRIBUTIVE EDUC	1.00 1.00	1.00	80,873.76 78,855.10	54,413 79,700	**** 81,800	-54,413 2,100
4821 010 1341	121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES	1.00	1.00	27,444.40 1,753.52	25,816 1,600	26,069 1,600	2,100 253 ****
1341	FUNCTION TOTAL CONSUMER & HOMEMAKING EDUC	1.00	1.00	108,053.02	107,116	109,469	2,353
4821 010 1360 4821 010 1360	121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS	1.00	1.00	77,747.29 24,698.12	78,200 25,330	82,300 26,228	4,100 898
1360	FUNCTION TOTAL BUSINESS EDUCATION	1.00	1.00	102,445.41	103,530	108,528	4,998
4821 010 2160 4821 010 2160 4821 010 2160 4821 010 2160	125 WKSP-COM WK-CUR-INSV 132 SOCIAL WORKERS 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV	1.00	1.00	128.26 85,799.90 21,518.09 ****	**** 82,500 26,723 600	**** 84,600 26,961 300	2,100 238 -300
2160	FUNCTION TOTAL SOCIAL WORK SERVICES	1.00	1.00	107,446.25	109,823	111,861	2,038
4821 010 2250 4821 010 2250 4821 010 2250	127 LIBRARIANS 200 EMPLOYEE BENEFITS 640 BOOKS & PERIODICALS	1.00	1.00	50,289.57 13,774.92 969.86	56,372 18,260 338	77,549 24,714 338	21,177 6,454 ****

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
ST	UDENT	ACHIE	VEMEN	T CENTER						
•			FUNC	TION TOTAL						
		2250		OL LIBRARY SERVICES	1.00	1.00	65,034.35	74,970	102,601	27,631
4821	010	2380	114	PRINCIPALS	2.00	2.00	204,615.22	223,278	209,963	-13,315
4821	010	2380	146	OTHER TECHNICAL PERS	4.00	4.00	189,363.52	201,082	204,612	3,530
4821	010	2380	148	COMP-ADDITIONAL WORK			11,322.36	***	***	***
4821	010	2380	152	TYPIST-STENOGRAPHERS	1.00	1.00	32,673.48	34,492	36,071	1,579
4821	010	2380	153	SCH SECRETARY-CLERKS	2.00	2.00	58,767.71	56,053	<b>57,419</b>	1,366
4821	010	2380	155	OTHER OFFICE PERS	1.00	1.00	29,914.36	28,480	29,191	711
4821	010	2380	159	OTHER PERSONNEL COSTS			49.80	****	***	***
4821	010	2380	200	EMPLOYEE BENEFITS			197,540.17	176,010	171,216	-4,794
4821	010	2380	432	RPR & MAINT - EQUIP			659.00	1,400	1,000	-400
4821	010	2380	530	COMMUNICATIONS			4,517.73	5,000	5,000	***
4821	010	2380	538	TELECOMMUNICATIONS			***	600	***	-600
4821	010	2380	550	PRINTING & BINDING			160.01	900	900	***
4821	010	2380	599	OTHER PURCHASED SERVICES			***	2,500	2,500	***
4821	010	2380	610	GENERAL SUPPLIES			18,402.06	15,007	14,000	-1,007
4821	010	2380	640	BOOKS & PERIODICALS			64.00	500	***	-500
4821	010	2380	750	EQUIP-ORIGINAL & ADD			3,852.63	2,500	2,500	***
4821	010	2380	758	TECH EQUIP - NEW			1,082.85	***	***	***
			ETTNIC.	TION TOTAL						
		2380		CE OF PRINCIPAL SERVICES	10.00	10.00	752,984.90	747,802	734,372	-13,430
4821	010	3210	519	OTHER STUDENT TRANSP			390.00	***	***	***
4821	010	3210	599	OTHER SIGNENT TRANSPORTER OTHER PURCHASED SERVICES			370.00	***	***	****
4821	010	3210	610	GENERAL SUPPLIES			1,351.50	***	***	***
4821	010	3210	634	STUDENT SNACKS			16.14	***	***	***
4821	010	3210	635	MEALS & REFRESHMENTS			1,393.49	***	***	***
<b>48</b> ∠1	010	341U	033	CINAMICANAAN & CHAAM			1,333.43			<del></del>
			FUNC	TION TOTAL						
		3210		OOL SPONSORED STUDENT ACTIV			3,521.13	***	***	***
				DEPARTMENT TOTAL	39.50	38.00	7,049,105.43	5,939,644	6,083,759	144,115

# **OFFICE OF INFORMATION & TECHNOLOGY**

Organizational Unit: Office of Information & Technology

Program Administrator: Lawrence Bergie Program Code: 5000-5300-010

#### STATEMENT OF FUNCTION:

The Office of Information & Technology's charge is to create a user-friendly, agile environment with real time access to data supporting the educational and informational needs of all of the district's stakeholders. The Technology team's objective is to provide a secure and reliable environment for all users with strict adherence to service levels, quality of service, and training support. The Technology group is operating under a new three-year Technology Plan submitted to the state in November 2009, and was created in support of the new 6-year District e-Strategic Plan. Stakeholder input was an integral part of the development of this plan to help set the direction of the District with regards to technology, and to develop a thorough understanding of the user community's needs and expectations as well as their recommendations for future enhancement of technology in the District.

Responsibilities of the office include developing and maintaining the standards for the District's telecommunication infrastructure, office production software, email system, and hardware / software operating system platforms. The Office is also responsible for developing, implementing and maintaining the District's Intranet and Internet environments, student information management environments, business and general administration environments, and instructional environments. The department also provides all state-required student, teacher, and program reporting and responds to all internal and external requests for data. In addition, the Office of Information & Technology is responsible for staff development of technology skills for all school district employees, and assists other departments with the selection and implementation of administrative and instructional software as well as the staffing of the District's Call Center.

- 1. To increase utilization of existing technologies into all administrative and curricular areas in order to support a rigorous and continuously improving learning environment.
- 2. Improve the overall efficiency of technology processes in the district as it relates to system utility, total cost of ownership, return on investment, and energy usage at a minimum.
- 3. Utilize new Distance Learning equipment and technologies for professional development and expanded educational opportunities to increase technology integration into content areas.
- 4. Increase data-driven decision making, interpretation of statistical information, and reporting capabilities with ongoing training of all staff to effectively use Real Time Information (RTI), or other applications to analyze and interpret data for diagnostic and prescriptive purposes.
- 5. To design and install a Disaster Recovery/Business Continuity process in order to ensure access to critical technology during catastrophic situations.

Organizational Unit: Office of Information & Technology

Program Administrator: Lawrence Bergie Program Code: 5000-5300-010

## **OBJECTIVES** cont'd:

6. Provide all state reported data and internal / external requests for data in a timely manner with an emphasis on quality, user-friendliness, and usability.

7. Increase opportunities for employee/user self-service and automation to reduce burdensome paperwork and increase Pittsburgh Public Schools' (PPS) productivity.

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO.	TOTAL NO.	2008	2009	2010	INCREASE DECREASE
CHIEF INFORMATIO	ON & TECHNOLOGY	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	10 OVER 09
5000 010 2200 5000 010 2200 5000 010 2200 5000 010 2200 5000 010 2200 5000 010 2200 5000 010 2200	116 CENTRL SUPPORT ADMIN 122 TEACHER-SPEC ASSGNMT 136 OTHER PROF EDUC STAFF 152 TYPIST-STENOGRAPHERS 200 EMPLOYEE BENEFITS 530 COMMUNICATIONS 550 PRINTING & BINDING	1.00 0.50 2.00 1.00	1.00 0.50 2.00 1.00	91,133.98 39,196.51 85,943.77 34,166.49 67,574.08 84.00 276.00	91,758 34,375 115,746 35,191 89,747 100 500	93,571 34,964 139,467 36,071 96,904 100 500	1,813 589 23,721 880 7,157 ****
5000 010 2200 5000 010 2200 5000 010 2200	581 MILEAGE 610 GENERAL SUPPLIES 635 MEALS & REFRESHMENTS			750.03 638.43 41.46	2,000 1,000 500	1,250 1,000 ****	-750 **** -500
2200	FUNCTION TOTAL SUPPORT SERVICES-INSTRUCTIONAL	4.50	4.50	319,804.75	370,917	403,827	32,910
5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240       5000     010     2240	124 COMP-ADDITIONAL WORK 168 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 348 TECHNOLOGY SERVICES 538 TELECOMMUNICATIONS 582 TRAVEL 618 ADM OP SYS TECH 758 TECH EQUIP - NEW 768 TECH EQUIP - REPLACE 788 TECH INFRASTRUCTURE			123,636.43 16,933.79 239,767.50 131,031.45 **** 1,501,768.45 154,876.63 1,116,244.59 139,699.55	**** 80,000 25,913 175,000 237,723 **** 1,461,418 117,500 1,012,000 350,000	169,701 **** 54,081 555,000 281,453 51,000 1,515,215 165,190 1,554,753 472,199	169,701 -80,000 28,168 380,000 43,730 51,000 53,797 47,690 542,753 122,199
2240	FUNCTION TOTAL COMPUTER-ASSISTED INSTRUCTION			3,423,958.39	3,459,554	4,818,592	1,359,038
5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818           5000         010         2818	113 DIRECTORS 151 SECRETARIES 155 OTHER OFFICE PERS 157 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 340 TECHNICAL SERVICES 582 TRAVEL 610 GENERAL SUPPLIES 640 BOOKS & PERIODICALS 810 DUES & FEES	1.00 1.00 2.00	1.00 1.00 2.00	132,118.60 36,058.47 22,833.94 1,318.69 61,595.77 16,468.99 23,886.23 1,254.16	132,269 37,139 64,794 **** 75,861 10,000 16,000 2,000 100 2,100	134,914 38,066 67,848 **** 76,749 10,000 26,000 2,000 100 2,100	2,645 927 3,054 **** 888 **** 10,000 ****
2818	FUNCTION TOTAL SYS-WIDE TECHNOLOGY SERVICES	4.00	4.00	295,534.85	340,263	357,777	17,514
5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844           5000         010         2844	144 COMPUTER SERVICE PERS 148 COMP-ADDITIONAL WORK 149 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 438 RPR & MAINT - TECH 530 COMMUNICATIONS 538 TELECOMMUNICATIONS 581 MILEAGE 610 GENERAL SUPPLIES 618 ADM OP SYS TECH 640 BOOKS & PERIODICALS 760 EQUIPMENT-REPLACEMENT	5.00	4.00	217,581.54 1,170.50 3,314.17 71,828.03 175,258.39 **** 304.30 837.86 4,955.80 **** **** 23,664.60	226,905 700 **** 73,724 326,420 500 8,000 1,100 25,000 25,000 500 30,000	189,152 700 **** 60,503 296,420 500 1,000 1,100 7,000 **** 500 30,000	-37,753 *** *** -13,221 -30,000 **** -7,000 **** -18,000 -25,000 ****
2844	FUNCTION TOTAL OPERATIONS SERVICES	5.00	4.00	498,915.19	717,849	586,875	-130,974
	DEPARTMENT TOTAL	13.50	12.50	4,538,213.18	4,888,583	6,167,071	1,278,488

	FUNC OB	J DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
12011 2021								
5100 010 2	2842 11	6 CENTRL SUPPORT ADMIN	1.00	1.00	89,868.00	90,492	92,352	1,860
	2842 14		4.00	4.00	297,922.12	299,915	304,632	4,717
	2842 14	6 OTHER TECHNICAL PERS	1.00	1.00	73,847.00	77,058	78,939	1,881
	2842 20				121,034.39	151,418	151,670	252
	2842 58				204.77	200	200	***
	2842 61				104.00	500	500	***
		INCTION TOTAL			500 000 00	C10 F00		
2	2842 SY	STEMS ANALYSIS SERVICES	6.00	6.00	582,980.28	619,583	628,293	8,710
		DED ADEMENT TOTAL	6.00	6.00	582,980.28	619,583	628,293	8,710
		DEPARTMENT TOTAL	0.00	0.00	302,300.20	019,303	040,433	0,710

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
TECH-	STUD	INFORM	ATION	MANAGEM						
5110 5110 5110	010 010 010	2170 2170 2170	116 152 155	CENTRL SUPPORT ADMIN TYPIST-STENOGRAPHERS OTHER OFFICE PERS	1.00 1.00 3.00	1.00 1.00 3.00	99,548.90 34,970.49 147,864.39	100,172 36,055 151,159	102,081 36,935 154,939	1,909 880 3,780
5110 5110 5110 5110	010 010 010 010	2170 2170 2170 2170	157 200 340 348	COMP-ADDITIONAL WORK EMPLOYEE BENEFITS TECHNICAL SERVICES TECHNOLOGY SERVICES			**** 90,437.52 ****	400 93,218 3,000 ****	400 93,807 **** 100,000	**** 589 -3,000 100,000
5110 5110 5110 5110	010 010 010 010	2170 2170 2170 2170	432 530 550	RPR & MAINT - EQUIP COMMUNICATIONS PRINTING & BINDING			**** 38,543.72 5,605.16	500 37,000 5,000	500 37,000 5,000	****
5110 5110 5110	010 010 010	2170 2170 2170	581 582 610	MILEAGE TRAVEL GENERAL SUPPLIES			402.35 2,377.05 2,271.70	200 3,000 18,000	200 3,000 18,000	**** ****
5110 5110 5110 5110	010 010 010 010	2170 2170 2170 2170	635 640 750 758	MEALS & REFRESHMENTS BOOKS & PERIODICALS EQUIP-ORIGINAL & ADD TECH EQUIP - NEW			**** 468.95 2,761.60 ****	100 500 3,000 1,000	100 500 3,000 1,000	****  ****  ****
5110	010	2170	810	DUES & FEES			120.00	120	120	***
		2170	FUNC STUD	TION TOTAL ENT ACCOUNTING SERVICES	5.00	5.00	425,371.83	452,424	556,582	104,158
5110	010	2360	892	PA STATE FINES			1,800.00	****	****	***
		2360		TION TOTAL CE OF SUPR SERVICES			1,800.00	***	***	***
				DEPARTMENT TOTAL	5.00	5.00	427,171.83	452,424	556,582	104,158

DEPT	FUND	FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
TECH-	APPLI	CATION	DEVE	LOPMENT						
5120 5120 5120 5120 5120	010 010 010 010 010	2843 2843 2843 2843 2843	116 144 148 200 610	CENTRL SUPPORT ADMIN COMPUTER SERVICE PERS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS GENERAL SUPPLIES	1.00	1.00 6.00	90,491.52 387,845.65 **** 137,569.87 405.22	91,102 441,775 1,500 173,092 500	92,985 450,234 1,500 173,595 500	1,883 8,459 **** 503 ****
		2843		TION TOTAL FRAMMING SERVICES	7.00	7.00	616,312.26	707,969	718,814	10,845
				DEPARTMENT TOTAL	7.00	7.00	616,312.26	707,969	718,814	10,845

		OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
5200 03 5200 03 5200 03 5200 03 5200 03 5200 03 5200 03 5200 03 5200 03	10 2220 10 2220	116 CENTRL SUPPORT ADMIN 144 COMPUTER SERVICE PERS 146 OTHER TECHNICAL PERS 148 COMP-ADDITIONAL WORK 149 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 340 TECHNICAL SERVICES 581 MILEAGE 610 GENERAL SUPPLIES 760 EQUIPMENT-REPLACEMENT 768 TECH EQUIP - REPLACE 810 DUES & FEES	2.00 8.00 1.00	2.00 8.00 1.00	169,068.24 456,847.56 74,864.62 41,915.04 1,840.20 203,971.96 3,850.00 1,928.93 57,904.71 5,006.75 ****	170,251 481,172 75,968 7,500 **** 238,041 4,000 2,800 32,000 10,000 5,000 ****	173,746 503,335 77,479 7,500 **** 242,858 4,000 2,800 32,000 10,000 5,000 220	3,495 22,163 1,511 **** **** 4,817 **** **** **** 220
	2220	FUNCTION TOTAL TECHNOLOGY SUPPORT SERVICES	11.00	11.00	1,017,198.01	1,026,732	1,058,938	32,206
5200 0: 5200 0: 5200 0: 5200 0: 5200 0: 5200 0: 5200 0:	10 2620 10 2620 10 2620 10 2620 10 2620 10 2620 10 2620 10 2620 10 2620	146 OTHER TECHNICAL PERS 200 EMPLOYEE BENEFITS 432 RPR & MAINT - EQUIP 490 OTHER PROPERTY SERVICES 530 COMMUNICATIONS 538 TELECOMMUNICATIONS 610 GENERAL SUPPLIES 750 EQUIP-ORIGINAL & ADD 760 EQUIPMENT-REPLACEMENT		1.00	**** 14,600.00  ****  113,660.14 57,582.95  ****  4,200.00 39,809.10	**** 28,200 500 210,000 110,000 86,000 20,000 55,000	67,853 21,624 8,200 500 210,000 110,000 6,000 5,000 15,000	67,853 21,624 -20,000 **** **** -80,000 -15,000 -40,000
	2620	FUNCTION TOTAL OPERATION OF BUILDINGS SVCS		1.00	229,852.19	509,700	444,177	-65,523
5200 0: 5200 0:	10 2840 10 2840 10 2840 10 2840	116 CENTRL SUPPORT ADMIN 144 COMPUTER SERVICE PERS 146 OTHER TECHNICAL PERS 148 COMP-ADDITIONAL WORK	2.00 5.00 4.00	2.00 5.00 5.00	170,115.88 345,855.22 227,937.96 5,693.90	171,299 332,308 281,491 1,000	177,512 353,012 355,688 1,000	6,213 20,704 74,197 ****
5200 0: 5200 0: 5200 0: 5200 0: 5200 0: 5200 0: 5200 0:	10 2840 10 2840 10 2840 10 2840 10 2840 10 2840 10 2840 10 2840 10 2840	155 OTHER OFFICE PERS 157 COMP-ADDITIONAL WORK 159 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 581 MILEAGE 610 GENERAL SUPPLIES 750 EQUIP-ORIGINAL & ADD 768 TECH EQUIP - REPLACE 810 DUES & FEES	5.00	5.00	236,254.35 6,966.40 5,846.66 315,204.29 1,893.41 119,685.12 18,233.41 1,523.00	254,352 12,000 **** 340,903 1,700 100,000 16,000 ****	227,964 12,000 **** 359,216 1,700 100,000 16,000 **** 220	-26,388 **** 18,313 **** **** **** 220
	2840	FUNCTION TOTAL DATA PROCESSING	16.00	17.00	1,455,209.60	1,511,053	1,604,312	93,259
5200 0 5200 0	2849 210 2849 210 2849 210 2849	146 OTHER TECHNICAL PERS 148 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS	9.00 1.00	9.00	478,309.11 **** 32,287.58 165,109.12	551,652 69,348 25,000 209,248	564,312 **** 25,000 187,806	12,660 -69,348 **** -21,442
	2849	FUNCTION TOTAL OTHER DATA PROCESSING SERVICES	10.00	9.00	675,705.81	855,248	777,118	-78,130
		DEPARTMENT TOTAL	37.00	38.00	3,377,965.61	3,902,733	3,884,545	-18,188

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
COMMU	NICAT	'IONS/T	ELEPH	IONES						
5300	010	2220	163	REPAIRMEN	4.00	4.00	254,353.48	263,616	267,480	3,864
5300	010	2220	168	COMP-ADDITIONAL WORK			45,738.89	46,000	46,000	****
5300	010	2220	200	EMPLOYEE BENEFITS			98,444.15	100,289	99,902	-387
5300	010	2220	610	GENERAL SUPPLIES			8,756.93	5,000	5,000	***
5300	010	2220	750	EQUIP-ORIGINAL & ADD			***	1,000	1,000	***
5300	010	2220	760	EQUIPMENT-REPLACEMENT			***	1,000	1,000	***
			FUNC	TION TOTAL						
		2220	TECH	INOLOGY SUPPORT SERVICES	4.00	4.00	407,293.45	416,905	420,382	3,477
				DEPARTMENT TOTAL	4.00	4.00	407,293.45	416,905	420,382	3,477

Organizational Unit: Office of Chief Financial Officer & Chief Operations Officer - Operations

Program Administrator: Christopher Berdnik Program Code: 6000-010

## STATEMENT OF FUNCTION:

In January and February 2009, the business, finance and technology functions of the School District were consolidated under a single point of leadership through the Office of the Chief Financial Officer/Chief Operations Officer. The office encompasses the functional units of Budget, Finance, Facilities/Plant Operations, Food Service, Pupil Transportation, School Safety and Technology. The office also is responsible for the Board's building use policy designed to make the District facilities available to community organizations. Approximately 3,000 permits are issued each year for after-school time building use. The Chief Operations Office maintains the official proceedings of the School Board including the preparation of the monthly Education and Business packets for the Superintendent's Agenda Review, Board Agenda Review and Legislative meetings, as well as placing the official minutes on the District web site monthly for public review.

## Accomplishments during 2009 include:

- 1. Managed a complex summer construction schedule including renovations at the CAPA, Frick, Milliones and Reizenstein facilities.
- 2. Utilized the taxable Build America Bonds created through the Stimulus package to finance the District's 2009 capital program at historically low net interest costs.
- 3. Launched the "Building Excellence—Blueprint for the Future" long-term facilities study.
- 4. Combined claiming for the early childhood food service program with the District's school-aged efforts to streamline processes and increase reimbursement.
- 5. Leveraged competitive Stimulus funds to modernize food service equipment.
- 6. Partnered with the Urban Redevelopment Authority of Pittsburgh to support an open and transparent process for the marketing and sale of closed school facilities.
- 7. Negotiated five-year pupil transportation contracts with annual rates of increase between 2.5% and 3%, while simultaneously requiring carriers to retrofit diesel vehicles to reduce pollution exposure.
- 8. Locked in a three-year (beginning January 1, 2011) cost reduction to our current third party, fixed rate electricity generation contract.
- 9. Exercised substantial intergovernmental planning and cooperation in advance and during the G20 summit in Pittsburgh to protect the students, staff and resources of the District.
- 10. Leveraged competitive requests for proposals and an active labor-management health care cost containment committee to deliver competition among health plans for our employees, a 2% rate increase in health care (our fourth consecutive year of increases under 5%) and a 3.28% decrease in dental costs.

DEPT		FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CHIEF	OPERA	ATIONS	OFFI	CER						
6000 6000	010 010	2500 2500	113 142	DIRECTORS OTHER ACCOUNTING PERS	1.00 1.00	0.50 1.00	132,359.67 40,907.26	125,000 41,482	71,820 42,324	-53,180 842
6000	010	2500	146	OTHER TECHNICAL PERS		1.00	***	***	67,853	67,853
6000	010	2500	148	COMP-ADDITIONAL WORK			6,258.60	***	***	***
6000	010	2500	151	SECRETARIES	1.00		54,321.36	55,371	***	-55,371
6000	010	2500	152	TYPIST-STENOGRAPHERS			17,172.14	***	***	***
6000	010	2500	157	COMP-ADDITIONAL WORK			9,506.06	4,500	****	-4,500
6000	010	2500	159	OTHER PERSONNEL COSTS			531.60	***	***	***
6000	010	2500	200	EMPLOYEE BENEFITS			62,248.96	73,319	58,000	-15,319
6000	010	2500	330	OTHER PROFESSIONAL SERV			42,842.40	48,500	64,000	15,500
6000	010	2500	432	RPR & MAINT - EQUIP			1,680.70	3,068	3,500	432
6000	010	2500	530	COMMUNICATIONS			992.40	1,200	1,200	***
6000	010	2500	538	TELECOMMUNICATIONS			94.22	150	***	-150
6000	010	2500	540	ADVERTISING			***	***	10,000	10,000
6000	010	2500	550	PRINTING & BINDING			301.00	250	250	****
6000	010	2500	581	MILEAGE			798.02	500	***	-500
6000	010	2500	610	GENERAL SUPPLIES			2,429.93	1,700	2,000	300
6000	010	2500	635	MEALS & REFRESHMENTS			144.66	300	***	-300
6000	010	2500	760	EQUIPMENT-REPLACEMENT			599.40 ****	1,799 ****	****	-1,799
6000	010	2500	810	DUES & FEES			***	***	100	100
			TOTALO	TION TOTAL						
		2500		ORT SERVICES-BUSINESS	3.00	2.50	373,188.38	357,139	321,047	-36,092
				DEPARTMENT TOTAL	3.00	2.50	373,188.38	357,139	321,047	-36,092

Organizational Unit: COO - Mail and Copy Center

Program Administrator: Christopher Berdnik and Theresa Ciletti Program Code: 6001-010

#### STATEMENT OF FUNCTION:

The Mail and Copy Center section of Operations provides a central reproduction facility located in the Administration Building which supports much of the duplication requirements of staff in various school locations and administrative offices. A web-based digital printing tool offers seamless submission of jobs from any location in the District. Some specialized services, including color printing and various binding finishes are provided.

# Accomplishments during 2009 are as follows:

- 1. Continued to provide timely duplication and instructional materials to all parts of the system while providing security through shredding of confidential data.
- 2. Provided low cost color printing, trimming and binding as an option to external sources.
- 3. Supported school, parent and student copying rigorously through the course of 2009.

#### **OBJECTIVES:**

The central Mail and Copy center will be aligned with the Board's adopted goals and Superintendent's Excellence for All Reform Agenda as follows:

- 1. To provide timely duplication of instructional materials.
- 2. To provide a centralized shredder located at the Service Center that will be used to safeguard confidential personnel data.
- 3. To provide cost-effective color printing and binding.

DEPT OPERA	FUND TIONS		OBJ & COP	DESCRIPTION Y CENTER	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
<b>VI</b>										
6001	010	2540	155	OTHER OFFICE PERS	2.00	2.00	63,546.87	71,223	72,982	1,759
6001	010	2540	157	COMP-ADDITIONAL WORK			1,578.55	4,750	4,750	****
6001	010	2540	200	EMPLOYEE BENEFITS			28,041.74	24,609	24,772	163
6001	010	2540	431	RPR & MAINT - BLDGS			3,009.31	****	***	***
6001	010	2540	432	RPR & MAINT - EQUIP			387,422.89	428,855	471,247	42,392
6001	010	2540	442	RENTAL - EQUIPMENT			***	1,560	1,728	168
6001	010	2540	490	OTHER PROPERTY SERVICES			300.00	****	***	***
6001	010	2540	530	COMMUNICATIONS			1,560.00	1,092	5,000	3,908
6001	010	2540	599	OTHER PURCHASED SERVICES			300.00	1,200	1,200	***
6001	010	2540	610	GENERAL SUPPLIES			62,142.02	65,690	70,000	4,310
6001	010	2540	750	EQUIP-ORIGINAL & ADD			5,781.64	11,094	8,100	-2,994
6001	010	2540	760	EQUIPMENT-REPLACEMENT			329,059.88	361,857	346,857	-15,000
			FUNC	TION TOTAL						
		2540		TING, PUBLISHING & DUPL	2.00	2.00	882,742.90	971,930	1,006,636	34,706
				DEPARTMENT TOTAL	2.00	2.00	882,742.90	971,930	1,006,636	34,706

Organizational Unit: Operations-Facilities, Project Management & Construction & Design

Program Administrator: Vidya Patil Program Code: 6300-6302-010

#### STATEMENT OF FUNCTION:

The Facilities Division has budgetary control of five (5) areas: Facilities, Project Management & Construction, Design, Maintenance, and Equipment Maintenance and Repair. A breakdown of the first 3 areas are listed below:

# Projects administered by the Facilities Office in 2009 included:

- 1. Implemented the 2009 Major Maintenance Program (part of the Capital Improvement Program) which included projects such as replacement of windows, doors, roofs, masonry restoration, and new boilers.
- 2. Administered projects for various Disabled Access Improvements.
- 3. Processed approximately 17,000 work orders in the Maintenance Section.
- 4. Provided architectural and engineering services, cost estimating, and construction management support services for planned projects.
- 5. Administered design and construction for renovations and/or additions to CAPA, Carmalt, Concord, Schenley @ Reizenstein, Science and Technology @ Frick, and University Prep @ Milliones.
  - 1. Facilities: The Facilities Office implements the District's Capital Improvement Program which consists of the design, construction management, and construction inspection of School District buildings, building renovation, and site improvement projects. This Office also undertakes the repair and maintenance of the District's buildings and building systems (architectural, electrical, and mechanical). In addition, design services and technical support are provided to educational planners, school administration, and other central offices.
  - 2. Project Management & Construction: The Project Management and Construction Inspection Section is responsible for the construction management, administration, and inspection of all Capital Projects and Major Maintenance Projects. This Section oversees the bidding process, interacts with the Minority and Women Business Office, originates and manages all construction contracts, monitors and inspects ongoing construction work, changes in work, and prepares progress reports. This Section also reviews and processes contractor requisitions and assesses the quality, safety, and timely completion of work. Staff coordinates all construction (including asbestos abatement) with Maintenance, Plant Operations, Food Services, and the administrators of various District facilities. Projects which seek State reimbursement require working with the State Department of Education to satisfy their requirements.

Organizational Unit: Operations-Facilities, Project Management & Construction, & Design

Program Administrator: Vidya Patil Program Code: 6300-6302-010

## STATEMENT OF FUNCTION continued:

3. Design Section: The Design Section is responsible for preparation of plans and specifications, project estimating, administration of design, and bidding of contracts for the Capital Improvement Program. Additionally, this Section provides guidance and direction to design consultants and technical support to the Maintenance Section as well as the Facilities Coordinators who interface with School Administrators. This Section was directly involved in all facets of the design of all projects that are part of the Capital Improvement Program.

In addition to the above activities, this Section coordinates the District's energy conservation program, assists in developing the annual Capital Improvement Program, performs ongoing inspection and evaluation of the structure and physical plant at all of the District's facilities, and assesses current and future budget needs. This Section also advises and works in conjunction with the Plant Operations Section regarding building operations.

- 1. The Facilities Office will implement the 2010 Capital Improvement Program. Administration of construction for CAPA, Concord, Science and Technology Academy @ Frick, University Prep @ Milliones and Cupples Stadium turf replacement will progress. The Major Maintenance Program will address work such as boiler, roof, and window replacements, fire alarm, security and building system upgrades, Americans with Disabilities (ADA) Act compliant improvements and general renovation projects throughout the District. This Office will also evaluate interior and exterior safety issues such as building masonry, sidewalks, and play fields.
- 2. The Project Management & Construction will administer the construction at CAPA, Science and Technology Academy @ Frick, Concord, and Cupples Stadium will be progressed.
- 3. The Design Section will prepare plans and specifications for the annual Major Maintenance Program and perform building needs assessments for future maintenance and capital projects. Administration of design of the Major Maintenance Program projects and asbestos and mold monitoring activities will continue. The Design Section will continue an ongoing cyclical review of building conditions and needs.

DEPT	FUND	FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OPERA	TIONS	OFFIC	E - F	ACILITIES						
6300 6300 6300	010 010 010	2610 2610 2610	113 151 157	DIRECTORS SECRETARIES COMP-ADDITIONAL WORK	1.00 1.00	1.00 1.00	57,649.21 34,693.68 ****	110,259 36,571 3,500	100,465 38,201 200	-9,794 1,630 -3,300
6300 6300	010 010	2610 2610	159 200	OTHER PERSONNEL COSTS EMPLOYEE BENEFITS			**** 32,664.29	15,000 53,553	15,000 49,035	**** -4,518
6300 6300	010 010	2610 2610	340 432	TECHNICAL SERVICES RPR & MAINT - EQUIP			1,095.00 28,185.03	2,000 28,975	1,000 56,000	-1,000 27,025
6300 6300 6300	010 010 010	2610 2610 2610	441 490 530	RENTAL - LAND & BLDGS OTHER PROPERTY SERVICES COMMUNICATIONS			13,750.00 68,463.00 2,552.00	40,050 69,000 3,500	129,668 **** 3,000	89,618 -69,000 -500
6300 6300	010 010	2610 2610	538 540	TELECOMMUNICATIONS ADVERTISING			4,182.55 174,141.24	1,000 87,175	2,000 93,851	1,000 6,676
6300 6300	010 010	2610 2610	550 581	PRINTING & BINDING MILEAGE			460.70 ****	1,850 200	850 2,000	-1,000 1,800
6300 6300 6300	010 010 010	2610 2610 2610	582 599 610	TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES			5,747.83 **** 2,373.26	1,500 200 7,128	2,500 **** 4,500	1,000 -200 -2,628
6300 6300	010 010	2610 2610	618 640	ADM OP SYS TECH BOOKS & PERIODICALS			**** 628.42	200 700	1,500 5,000	1,300 4,300
6300 6300	010 010	2610 2610	750 758	EQUIP-ORIGINAL & ADD TECH EQUIP - NEW			**** 2,381.26 936.00	1,300 **** 700	**** **** 1,500	-1,300 **** 800
6300 6300	010 010	2610 2610	760 810	EQUIPMENT-REPLACEMENT DUES & FEES			4,206.00	2,400	2,400	***
		2610		TION TOTAL OF OPER & MAINT PLANT SVCS	2.00	2.00	434,109.47	466,761	508,670	41,909
				DEPARTMENT TOTAL	2.00	2.00	434,109.47	466,761	508,670	41,909

DEPT PROJE	FUND		OBJ	DESCRIPTION CONSTRUCT	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
6301	010	4600	135	OTHER CENT SUPP STAFF	3.00	3.00	381,875.60	280,609	262,065	-18,544
6301	010	4600	145	FACIL-PLANT OPR PERS	6.00	6.00	222,634.76	200,287	380,611	180,324
6301	010	4600	146	OTHER TECHNICAL PERS	1.00	1.00	28,286.52	40,579	41,345	766
6301	010	4600	148	COMP-ADDITIONAL WORK			43,342.14	20,000	1,000	-19,000
6301	010	4600	149	OTHER PERSONNEL COSTS			2,840.28	***	***	***
6301	010	4600	167	TEMP CRAFTS & TRADES			14,042.63	30,000	9,000	-21,000
6301	010	4600	168	COMP-ADDITIONAL WORK			506.41	***	***	***
6301	010	4600	200	EMPLOYEE BENEFITS			187,906.99	185,109	221,175	36,066
6301	010	4600	460	EXTERMINATION SERVICES			33,565.00	****	****	****
	010	4600	581	MILEAGE			8,261.12	5,200	5,200	****
6301								***	3,200 ****	****
6301	010	4600	610	GENERAL SUPPLIES			20,729.68			
6301	010	4600	750	EQUIP-ORIGINAL & ADD			25,730.87	***	***	***
				CTION TOTAL	10.00	10.00	0.60 500 00	561 504	222	150 (10
		4600	BUII	DING IMPROVE SERV-REPLACEM	10.00	10.00	969,722.00	761,784	920,396	158,612
				DEPARTMENT TOTAL	10.00	10.00	969,722.00	761,784	920,396	158,612

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OPERA	TIONS	OFFIC	E - D	ESIGN						
6302	010	4400	135	OTHER CENT SUPP STAFF	3.00	3.00	251,111.89	177,116 ****	274,484	97,368 ****
6302	010	4400	139	OTHER PERSONNEL COSTS			21,211.58			
6302	010	4400	145	FACIL-PLANT OPR PERS	6.00	5.00	631,258.80	710,484	335,643	-374,841
6302	010	4400	148	COMP-ADDITIONAL WORK			38,365.63	34,000	34,000	***
6302	010	4400	152	TYPIST-STENOGRAPHERS	1.00	1.00	34,904.50	36,055	36,935	880
6302	010	4400	157	COMP-ADDITIONAL WORK			2,146.02	8,000	2,000	-6,000
6302	010	4400	200	EMPLOYEE BENEFITS			278,297.98	312,789	217,683	-95,106
6302	010	4400	330	OTHER PROFESSIONAL SERV			18,868.00	12,600	5,000	-7,600
6302	010	4400	340	TECHNICAL SERVICES			25,462.50	***	****	***
6302	010	4400	581	MILEAGE			19,305.41	18,000	18,000	***
6302	010	4400	610	GENERAL SUPPLIES			3,732.18	6,500	6,500	***
			FUNC	TION TOTAL						
		4400	ARCH		10.00	9.00	1,324,664.49	1,315,544	930,245	-385,299
				DEPARTMENT TOTAL	10.00	9.00	1,324,664.49	1,315,544	930,245	-385,299

Organizational Unit: Operations Office - Maintenance

Program Administrator: Vidya Patil Program Code: 6303-010

#### STATEMENT OF FUNCTION:

The Maintenance Section is responsible for approximately 17,000 routine and emergency work orders, as well as the ongoing preventative maintenance to buildings and building systems of the School District's facilities.

The Maintenance Section administers small and maintenance contracts to augment the trades on a routine and an as-needed basis and for work of a specialized nature including: air flow testing and balancing, heating systems piping, variable speed drives, direct digital control for building automation, service and repair of building Metasys systems, gas and oil burner repairs, fencing repairs, building temperature control systems, major plumbing support, concrete repairs, fire extinguishers, hoses, hood suppression systems, roofing repairs/replacement, asbestos removal, elevator chair lifts, passenger and freight service and inspection, masonry restoration, building sound systems, fire alarm systems programming and repairs, building security systems programming and repairs, building fire pump stations testing and repair, major pump and motor repairs, emergency power plants and switching devices, stage and stadium lighting repair and maintenance, and Pittsburgh High School for the Creative and Performing Arts (CAPA) Astrovision repairs. In 2009 this Section implemented "School Dude" software program for Maintenance work orders.

This Section also manages the store room attendant and musical and athletic equipment and repair sections.

## **OBJECTIVES:**

For the coming year the Maintenance Section will continue to respond to District work requests and emphasize safety practices and use of safety equipment.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2008	2009	2010	INCREASE DECREASE
		0557	- 363	TAMERALANCE	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	10 OVER 09
OPERA	TIONS	OFFIC	E -MA	INTENANCE						
6303	010	2620	116	CENTRL SUPPORT ADMIN	1.00		90,881.04	91,491	***	-91,491
6303	010	2620	145	FACIL-PLANT OPR PERS	3.00	3.00	47,399.64	49,110	171,474	122,364
6303	010	2620	148	COMP-ADDITIONAL WORK			3,550.58	10,000	10,000	***
6303	010	2620	152	TYPIST-STENOGRAPHERS	1.00	1.00	34,195.45	35,191	36,986	1,795
6303	010	2620	154	CLERKS	1.00	1.00	35,971.67	36,943	37,119	176
6303	010	2620	157	COMP-ADDITIONAL WORK			6,688.79	10,000	10,000	***
6303	010	2620	161	TRADESMEN	63.00	63.00	3,485,736.52	3,361,446	3,568,531	207,085
6303	010	2620	163	REPAIRMEN	2.00	2.00	94,956.75	91,308	99,191	7,883
6303	010	2620	168	COMP-ADDITIONAL WORK			988,831.25	246,032	700,000	453,968
6303	010	2620	169	OTHER PERSONNEL COSTS			37,710.78	***	****	***
6303	010	2620	184	STORES HANDLING STAFF	1.00	1.00	45,151.90	43,200	46,901	3,701
6303	010	2620	188	COMP-ADDITIONAL WORK			12,518.90	15,000	15,000	***
6303	010	2620	200	EMPLOYEE BENEFITS			1,536,843.14	1,292,325	1,543,995	251,670
6303	010	2620	340	TECHNICAL SERVICES			***	3,000	3,000	***
6303	010	2620	431	RPR & MAINT - BLDGS			111,988.91	74,120	74,120	***
6303	010	2620	432	RPR & MAINT - EQUIP			55,390.31	51,000	51,000	***
6303	010	2620	441	RENTAL - LAND & BLDGS			64,800.00	64,800	64,800	***
6303	010	2620	442	RENTAL - EQUIPMENT			1,158.22	1,000	1,000	***
6303	010	2620	530	COMMUNICATIONS			***	2,000	2,000	***
6303	010	2620	538	TELECOMMUNICATIONS			9,265.27	4,000	4,000	****
6303	010	2620	550	PRINTING & BINDING			1,000.00	1,000	1,000	***
6303	010	2620	581	MILEAGE			49,046.27	43,000	43,000	***
6303	010	2620	599	OTHER PURCHASED SERVICES			1,666.00	5,000	5,000	***
6303	010	2620	610	GENERAL SUPPLIES			1,657,399.26	1,290,606	1,290,606	***
6303	010	2620	618	ADM OP SYS TECH			****	***	10,000	10,000
6303	010	2620	750	EQUIP-ORIGINAL & ADD			6,845.00	10,000	10,000	***
6303	010	2620	760	EQUIPMENT-REPLACEMENT			***	5,000	5,000	***
			FINC	TION TOTAL						
		2620		ATION OF BUILDINGS SVCS	72.00	71.00	8,378,995.65	6,836,572	7,803,723	967,151
		2020	Or Hi	CALLON OF BOLLDINGS STOP	,	,_,,	0,000,000	.,,	.,,	,
6303	010	2690	167	TEMP CRAFTS & TRADES			50,782.57	***	***	***
6303	010	2690	168	COMP-ADDITIONAL WORK			17,610.33	***	***	***
6303	010	2690	169	OTHER PERSONNEL COSTS			1,055.60	***	***	***
6303	010	2690	200	EMPLOYEE BENEFITS			36,567.73	***	***	***
			FUNC	TION TOTAL						
		2690	OTHE	R OPERATION & MAINTENANCE			106,016.23	***	***	***
6202	010	4600	421	DDD C WATEM DIDGG			2,438,973.25	1,755,000	1,755,000	***
6303	010	4600	431	RPR & MAINT - BLDGS			4,430,313.43	1,755,000	±,133,000	
			FUNC	TION TOTAL						
		4600	BUII	DING IMPROVE SERV-REPLACEM			2,438,973.25	1,755,000	1,755,000	****
				DEPARTMENT TOTAL	72.00	71.00	10,923,985.13	8,591,572	9,558,723	967,151

Organizational Unit: Operations Office – Equipment Maintenance and Repair

Program Administrator: Vidya Patil Program Code: 6304-010

#### STATEMENT OF FUNCTION:

The Equipment Maintenance and Repair Section of Facilities is a unit composed of repair shops and staff which oversee the repair of all musical instruments and physical education equipment used by the School District.

- 1. The musical repairmen are responsible for the repair and reconditioning of all non-electronic musical instruments used in the School District. The Piano Technician on this staff provides regular tunings on the more than 350 pianos owned by the School District and repairs or rebuilds pianos that may have been damaged.
- 2. The interscholastic athletics repair person is responsible for ensuring the safety of all equipment used in the schools by the interscholastic athletics and physical education programs.

## **OBJECTIVES:**

The various staff will provide on-site support and training in the use and preventive maintenance of various equipment.

DEPT	FUND	FUNC	ОВЈ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
EQUIE	MENT	MAINTE	NANCE	& REPAIR						
6304 6304 6304 6304	010 010 010 010	1100 1100 1100 1100	163 168 200 610	REPAIRMEN COMP-ADDITIONAL WORK EMPLOYEE BENEFITS GENERAL SUPPLIES	2.00	2.00	103,499.22 18,882.52 27,845.80 22,032.43	99,424 20,000 38,683 20,000	108,118 19,500 40,670 20,000	8,694 -500 1,987 ****
		1100		TION TOTAL LAR PRGS - ELEM/SEC	2.00	2.00	172,259.97	178,107	188,288	10,181
6304 6304 6304 6304 6304	010 010 010 010 010	3250 3250 3250 3250 3250 3250	163 168 200 432 610	REPAIRMEN COMP-ADDITIONAL WORK EMPLOYEE BENEFITS RPR & MAINT - EQUIP GENERAL SUPPLIES	1.00	1.00	52,376.52 6,188.11 8,950.86 **** 6,106.36	50,313 1,000 16,621 1,000 7,000	54,660 1,500 17,897 1,000 7,000	4,347 500 1,276 ****
		3250		TION TOTAL OL SPONSORED ATHLETICS DEPARTMENT TOTAL	1.00 3.00	1.00	73,621.85 245,881.82	75,934 254,041	82,057 270,345	6,123 16,304

Organizational Unit: COO – Pupil Transportation

Program Administrator: Theodore R. Vasser

Program Code: 6500-010

#### STATEMENT OF FUNCTION:

Pupil Transportation is responsible for arranging transportation for students who attend schools within the City of Pittsburgh and Mt. Oliver Borough. Students who are city residents attending nonpublic and charter schools located outside the city within a ten-mile radius of the city lines are also transported. Pupil Transportation's primary goal is to provide safe, timely and efficient service at a minimal cost.

Transportation services are provided by means of contracts with private carriers and by Port Authority. The following criteria are the avenues by which children receive transportation:

- 1. Students receive transportation to and from school for attendance at elementary schools if they live 1.5 miles from school.
- 2. Secondary students receive transportation if they live 2 or more miles from the school.
- 3. Other reasons for transportation are medical transportation and hazardous walking routes.
- 4. Shuttle services are used for transporting students back and forth to different classes at different building locations.

- 1. To exceed State requirements for necessary driver backgrounds by mandating that carriers submit Federal Bureau of Investigation (FBI) checks, annual criminal histories, and child abuse updates to this Department for all drivers.
- 2. To work with carriers toward the goal of retrofitting (installing diesel particulate filters and closed crankcase ventilation systems on older buses in their fleets) as many buses as possible to eliminate exhaust particulates that pollute air both inside and outside of vehicles.
- 3. To adjust our 2009/10 transportation routing to better serve students who are affected by the new 6-12 configurations within the District.
- 4. To hold monthly safety meetings with school bus carriers to address ongoing issues about school transportation.

DEPT		FUNC		DESCRIPTION PORTATION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
6500 6500	010 010	2710 2710	113 147	DIRECTORS TRANSPORTATION PERS	1.00 4.50	1.00 4.50	91,912.02 231,525.93	92,962 225,833	96,018 229,032	3,056 3,199
6500 6500	010 010	2710 2710	148 149	COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS			21,975.83 1,049.76	****	****	****
6500	010	2710	151	SECRETARIES	1.00	1.00	36,874.47	37,955	38,882	927
6500	010	2710	154	CLERKS	1.00	1.00	35,891.61	36,942	37,846	904
6500	010	2710	157	COMP-ADDITIONAL WORK			59.66	****	****	****
6500	010	2710	200	EMPLOYEE BENEFITS			143,702.06	127,522	128,041	519 ****
6500	010	2710 2710	330 340	OTHER PROFESSIONAL SERV TECHNICAL SERVICES			24,385.10 18,595.86	26,250 12,000	26,250 22,000	10,000
6500 6500	010 010	2710	432	RPR & MAINT - EQUIP			590.00	1,000	1,000	****
6500	010	2710		COMMUNICATIONS			15,765.92	13,000	17,000	4,000
6500	010	2710	538	TELECOMMUNICATIONS			9,869.32	10,000	85,680	75,680
6500	010	2710	550	PRINTING & BINDING			5,770.15	7,000	7,500	500
6500	010	2710	581	MILEAGE			2,261.00	2,500	2,500	***
6500	010	2710	582	TRAVEL			1,349.15	1,500	2,000	500
6500	010	2710		OTHER PURCHASED SERVICES			40.00	1,000	1,000	***
6500	010	2710		GENERAL SUPPLIES			4,020.98	5,000	5,000	****
6500	010	2710	618	ADM OP SYS TECH			***	100 200	100 200	****
6500	010 010	2710 2710		BOOKS & PERIODICALS EOUIP-ORIGINAL & ADD			***	3,000	3,000	***
6500 6500	010	2710	750 810	DUES & FEES			***	***	250	250
				TION TOTAL	<b>5</b> 50	7 50	C45 C20 02	CO2 7C4	702 200	00 525
		2710	SUP	STUDENT TRANSPORTATION SVC	7.50	7.50	645,638.82	603,764	703,299	99,535
6500	010	2720	516	STUDENT TRANSPORTATION - I.U.			6,374,656.16	6,500,000	6,528,520	28,520
6500	010	2720		OTHER STUDENT TRANSP			6,122.88	15,000	15,450	450
		2720		TION TOTAL CLE OPERATION SERVICES			6,380,779.04	6,515,000	6,543,970	28,970
6506	010	0750	145	MD A WODOD MARTON DEDG	1.00	1.00	49,000.17	49,373	50,578	1,205
6500 6500	010 010	2750 2750		TRANSPORTATION PERS COMP-ADDITIONAL WORK	1.00	1.00	2,193.30	49,3/3 ****	50,578 ****	1,2U5 ****
6500	010	2750		EMPLOYEE BENEFITS			19,852.09	15,993	16,119	126
			131177	TION TOTAL						
		2750		PUBLIC TRANSPORTATION	1.00	1.00	71,045.56	65,366	66,697	1,331
				DEPARTMENT TOTAL	8.50	8.50	7,097,463.42	7,184,130	7,313,966	129,836

DEPT FUND FUNC		ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
6501 010 2720 6501 010 2720				13,973,274.14 2,336,192.18	14,746,000 2,795,000	14,236,718 3,218,625	-509,282 423,625
2720	FUNCTION TOTAL VEHICLE OPERATION SERVICES			16,309,466.32	17,541,000	17,455,343	-85,657
	DEPARTMENT TOTAL			16,309,466.32	17,541,000	17,455,343	-85,657
TRANSPORTATION	- NON PUBLIC						
6502 010 2750 6502 010 2750				8,428,492.22 336,960.00	9,192,892 426,750	8,661,789 432,250	-531,103 5,500
2750	FUNCTION TOTAL NONPUBLIC TRANSPORTATION			8,765,452.22	9,619,642	9,094,039	-525,603
	DEPARTMENT TOTAL			8,765,452.22	9,619,642	9,094,039	-525,603

Organizational Unit: COO – Plant Operations – Truck / Transportation - Warehouse

Program Administrator: Donald Berg Program Code: 6600-6603-010

#### STATEMENT OF FUNCTION:

The Plant Operations Division has budgetary control of five (5) areas.

- 1. Warehouse: Warehouse operations are included in the Truck/Transportation responsibilities. There are no employees that are regularly assigned to the warehouse. However, when large orders or peak demands present themselves, employees from Truck/Transportation are assigned to warehouse work.
- 2. Truck/Transportation: The responsibilities for Truck/Transportation include the following: delivery of interoffice mail, supplies and various equipment, as well as pick-up and removal of furniture and goods essential to the daily operations and maintenance needs of the District.

Truck/Transportation drivers also work with the Food Service Division in order to deliver lunches and food items for the District's students on a daily basis.

Mechanics/Repairmen work in the garage repairing the District's one hundred and six vehicles, including maintenance vehicles, school safety vehicles, as well as large trucks and refrigerated Food Service trucks. In addition, tractors, mowers and grounds keeping equipment are serviced and repaired as needed.

During the winter season, Truck/Transportation drivers and mechanics are pressed into service during inclement weather to plow snow, salt, and clear access to our schools.

Mechanics also make service calls daily for breakdowns, accidents, towing and other related issues.

- 3. Grounds: The Grounds staff maintains the exterior of District properties (both occupied and unoccupied). In addition to District owned properties, they operate the District owned Athletic Fields and work with the Athletic Department to maintain non-district owned Athletic Fields. Most of the non-district locations the Grounds Division maintains are owned by the City of Pittsburgh. The District also acquired many tax delinquent properties that this division maintains. Using District owned vehicles and equipment, they maintain all areas previously listed for all seasons of the year.
- 4. Utilities: Through the Energy Management Coordinator, all utility purchases, usages and payments are made in Plant Operations.

Organizational Unit: COO – Plant Operations – Truck /Transportation - Warehouse

Program Administrator: Donald Berg Program Code: 6600-6603-010

## STATEMENT OF FUNCTION cont'd:

5. Custodial: Plant Operations has several major areas that fall under the Custodial Division. The District owns or leases nearly one hundred buildings. Heating, cooling, swimming pools, pest management and daily operations are all functions of Plant Operations. The responsibility to maintain clean, safe and healthy facilities is performed through Plant Operations.

- 1. With year round programs in most facilities, The Plant Operations Division is continually examining and adjusting staff levels, as well as reevaluating cleaning methods. New labor saving equipment is constantly being tested for maximum time savings.
- 2. Cooperative Sourcing to Achieve Reductions in Spending (COSTARS), a state pricing program, has expanded the opportunity to purchase safe and environmentally friendly cleaning products and equipment. Priorities are established based on what custodial cleaning products are best suited for the District.
- 3. Educational opportunities will continue to be offered to improve safety and performance.
- 4. Preventative maintenance and energy conservation techniques will be relied upon to save our valuable energy dollars. All energy usage will be constantly monitored and shared with the staff and students.

	=	-	0D.7	DEGGETON	ORG NO.	TOTAL	2008	2009	2010	INCREASE DECREASE		
DEPT	F.OND.	FUNC	OBJ	DESCRIPTION	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	10 OVER 09		
OPER. OFFICE -PLANT OPERATIONS												
6600	010	2620	113	DIRECTORS			43,787.48	***	***	***		
6600	010	2620	119	OTHER PERSONNEL COSTS			78,633.15	****	***	***		
6600	010	2620	145	FACIL-PLANT OPR PERS	5.00	5.00	185,451.46	326,874	353,267	26,393		
6600	010	2620	148	COMP-ADDITIONAL WORK	1 50	1 50	17,137.23	35,000	35,000	****		
6600	010	2620	152	TYPIST-STENOGRAPHERS	1.50 1.00	1.50 1.00	57,265.59 35,051.61	52,264	53,561 37,006	1,297 903		
6600	010	2620	154 157	CLERKS COMP-ADDITIONAL WORK	1.00	1.00	33,031.01	36,103 200	200	903 ***		
6600 6600	010 010	2620 2620	157	OTHER PERSONNEL COSTS			620.85	10,000	10,000	****		
6600	010	2620	181	CUSTODIAL - LABORER	283.00	283.00	10,260,338.81	11,484,210	11,754,663	270,453		
6600	010	2620	183	SECURITY PERSONNEL	1.00	1.00	26,706.34	33,862	37,128	3,266		
6600	010	2620	185	SUBSTITUTES	2.00	2.00	1,347,237.98	1,502,606	1,735,718	233,112		
6600	010	2620	188	COMP-ADDITIONAL WORK			3,671,165.95	2,782,097	3,000,000	217,903		
6600	010	2620	189	OTHER PERSONNEL COSTS			285,654.02	***	***	***		
6600	010	2620	200	EMPLOYEE BENEFITS			5,104,394.02	5,267,878	5,422,941	155,063		
6600	010	2620	340	TECHNICAL SERVICES			83,155.00	72,650	90,000	17,350		
6600	010	2620	411	DISPOSAL SERVICES			569,620.29	611,138	611,138	***		
6600	010	2620	413	CUSTODIAL SERVICES			70,520.00	60,750	60,750	***		
6600	010	2620	431	RPR & MAINT - BLDGS			479,559.00	925,662	363,964	-561,698		
6600	010	2620	432	RPR & MAINT - EQUIP			55,815.55	123,600	123,600	***		
6600	010	2620	442	RENTAL - EQUIPMENT			19,807.95	13,500	25,000	11,500		
6600	010	2620	460	EXTERMINATION SERVICES			9,285.37	8,100	10,000	1,900		
6600	010	2620	530	COMMUNICATIONS			450.00	720	720	***		
6600	010	2620	538	TELECOMMUNICATIONS			26,843.21	28,354	28,354	***		
6600	010	2620	550	PRINTING & BINDING			2,574.08	1,500	1,500	***		
6600	010	2620	581	MILEAGE			15,686.15 358.71	15,228 400	15,228 2,900	2,500		
6600	010	2620	582	TRAVEL			2,330.75	1,620	1,620	2,300 ****		
6600	010	2620 2620	599 610	OTHER PURCHASED SERVICES GENERAL SUPPLIES			622,365.08	572,868	672,868	100,000		
6600 6600	010 010	2620	618	ADM OP SYS TECH			****	1,620	1,620	****		
6600	010	2620	626	GASOLINE			***	141	201	60		
6600	010	2620	635	MEALS & REFRESHMENTS			1,978.00	1,620	1,620	****		
6600	010	2620	640	BOOKS & PERIODICALS			924.05	1,000	1,000	***		
6600	010	2620	750	EQUIP-ORIGINAL & ADD			65,304.85	120,000	120,000	****		
6600	010	2620	758	TECH EQUIP - NEW			***	2,000	2,000	***		
6600	010	2620	760	EQUIPMENT-REPLACEMENT			40,441.34	40,500	40,500	***		
6600	010	2620	810	DUES & FEES			150.00	250	690	440		
			FINC	TION TOTAL								
		2620		ATION OF BUILDINGS SVCS	291.50	291.50	23,180,613.87	24,134,315	24,614,757	480,442		
6600	010	2630	145	FACIL-PLANT OPR PERS	2.00	2.00	47,934.54	87,849	101,837	13,988		
6600	010	2630	148	COMP-ADDITIONAL WORK			32,067.96	27,000	27,000	***		
6600	010	2630	149	OTHER PERSONNEL COSTS			7,791.07	***	***	***		
6600	010	2630	172	AUTOMOTIVE EQUIP OPR	3.00	6.00	127,174.52	121,555	262,080	140,525		
6600	010	2630	178	COMP-ADDITIONAL WORK			37,088.16	58,500	71,085	12,585		
6600	010	2630	181	CUSTODIAL - LABORER	5.00	2.00	147,613.35	177,401	77,293	-100,108		
6600	010	2630	185	SUBSTITUTES			780.80	20,000	10,000	-10,000		
6600	010	2630	186	GROUNDSKEEPER	10.00	10.00	387,911.97	373,872	402,584	28,712		
6600	010	2630	188	COMP-ADDITIONAL WORK			98,269.59	100,000	68,000	-32,000		
6600	010	2630	189	OTHER PERSONNEL COSTS			5,116.00	****	***	***		
6600	010	2630	200	EMPLOYEE BENEFITS			316,710.05	312,958	325,022	12,064		
6600	010	2630	610	GENERAL SUPPLIES			97,467.91	130,633	130,633	***		
6600	010	2630	750	EQUIP-ORIGINAL & ADD			6,737.80 ****	9,000	9,000	****		
6600	010	2630	760	EQUIPMENT-REPLACEMENT			****	24,705	50,000	25,295		

DEPT FU	ID FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OPER.	OFFICE	-PLANT OPERATIONS						
	2630	FUNCTION TOTAL CARE & UPKEEP OF GROUNDS SRVCS	20.00	20.00	1,312,663.72	1,443,473	1,534,534	91,061
6600 010 6600 010		188 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS			462,523.91 66,002.61	355,000 114,989	355,000 113,134	**** -1,855
	3210	FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV			528,526.52	469,989	468,134	-1,855
		DEPARTMENT TOTAL	311.50	311.50	25,021,804.11	26,047,777	26,617,425	569,648

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
UTILI	TIES									
6601	010	2620	125	WKSP-COM WK-CUR-INSV			***	***	4,198	4,198
6601	010	2620	324	PROF-EDUC SERV - PROF DEV			***	***	15,000	15,000
6601	010	2620	330	OTHER PROFESSIONAL SERV			51,200.00	55,157	55,157	***
6601	010	2620	340	TECHNICAL SERVICES			1,710.00	2,600	2,600	***
6601	010	2620	422	ELECTRICITY			4,863,730.45	5,073,700	4,976,490	-97,210
6601	010	2620	424	WATER/SEWAGE			861,820.93	1,187,500	1,146,787	-40,713
6601	010	2620	599	OTHER PURCHASED SERVICES			33,198.30	35,000	35,000	***
6601	010	2620	621	NATURAL GAS - HTG & AC			6,291,936.09	6,507,581	5,599,355	-908,226
6601	010	2620	624	OIL - HTG & AC			***	7,058	10,078	3,020
6601	010	2620	628	STEAM - HTG & AC			297,396.77	450,000	400,000	-50,000
FUNCTION TOTAL			TION TOTAL							
		2620	OPER	ATION OF BUILDINGS SVCS			12,400,992.54	13,318,596	12,244,665	-1,073,931
				DEPARTMENT TOTAL			12,400,992.54	13,318,596	12,244,665	-1,073,931

DEPT OPERA		FUNC OFFIC	OBJ E-TRU	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
6602	010	2650	163	REPAIRMEN	3.00	3.00	148,232.49	140,524	153,496	12,972
6602	010	2650	168	COMP-ADDITIONAL WORK			126,556.63	144,000	144,000	***
6602	010	2650	172	AUTOMOTIVE EQUIP OPR	16.00	16.00	587,443.26	645,478	705,884	60,406
6602	010	2650	177	SUBSTITUTES			103,054.05	100,000	100,000	***
6602	010	2650	178	COMP-ADDITIONAL WORK			163,483.78	180,000	180,000	****
6602	010	2650	179	OTHER PERSONNEL COSTS			11,773.32	****	****	****
6602	010	2650	188	COMP-ADDITIONAL WORK			55,846.06	***	****	***
6602	010	2650	200	EMPLOYEE BENEFITS			483,248.10	391,936	408,996	17,060
6602	010	2650	433	RPR & MAINT - VEHICLES			***	900	900	***
6602	010	2650	444	RENTAL OF VEHICLES			800.00	900	900	***
6602	010	2650	490	OTHER PROPERTY SERVICES			5,128.47	7,200	7,200	****
6602	010	2650	540	ADVERTISING			***	****	30,000	30,000
6602	010	2650	599	OTHER PURCHASED SERVICES			***	250	250	***
6602	010	2650	610	GENERAL SUPPLIES			128,839.68	117,000	117,000	***
6602	010	2650	626	GASOLINE			218,858.12	225,843	150,080	-75,763
6602	010	2650	627	DIESEL FUEL			32,125.29	91,749	70,200	-21,549
6602	010	2650	750	EQUIP-ORIGINAL & ADD			900.00	6,300	6,300	***
6602	010	2650	760	EQUIPMENT-REPLACEMENT			377,809.45	100,000	495,000	395,000
		2650		TION TOTAL CLE OPERATION & MAINT SERV	19.00	19.00	2,444,098.70	2,152,080	2,570,206	418,126
				DEPARTMENT TOTAL	19.00	19.00	2,444,098.70	2,152,080	2,570,206	418,126

DEPT	FUND		OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OPERA	TIONS	- WAR	EHOUS	DE.						
6603	010	2530	411	DISPOSAL SERVICES			***	1,000	1,000	***
6603	010	2530	540	ADVERTISING			***	****	500	500
6603	010	2530	550	PRINTING & BINDING			***	200	200	****
6603	010	2530	610	GENERAL SUPPLIES			2,970.00	8,320	8,058	-262
6603	010	2530	760	EQUIPMENT-REPLACEMENT			943.00	3,000	3,000	***
			FUNC	TION TOTAL						
		2530	WARE	HOUSING & DISTRIBUTING SVC			3,913.00	12,520	12,758	238
				DEPARTMENT TOTAL			3,913.00	12,520	12,758	238

### SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: COO - School Safety

Program Administrator: Robert S. Fadzen Jr.

Program Code: 6700-010

#### STATEMENT OF FUNCTION:

The School Safety Office works in cooperation with students, principals, teachers, school staff, parents, community leaders, city police, and other governmental agencies to make certain that schools are safe, secure, and welcoming for students and staff. In pursuit of safe schools, the School Safety Office investigates, apprehends, and pursues the criminal prosecution of offenders both through the court system and through School District Administration action.

The School Safety Office serves as a liaison and contact point for Federal, State, County and Local Law Enforcement and Criminal and Civil Courts. The School Safety Office also takes part in many city-wide committees, including the District's Advisory Council, the community projects and community activities. This office provides police and security services for schools during after-hours activities, proms, dances, band events, graduations, Board meetings, open house, and athletic events such as football at George Cupples Stadium and Heinz Field, baseball, basketball, soccer, cross-country, volleyball, wrestling, softball and swimming.

The School Safety Office, through its police and security functions, is actively involved at any time of the day or night, seven days a week, when the safety and security of students or staff is at issue.

#### **OBJECTIVES:**

Safe School strategies will be implemented to manage disruptive behavior, reduce crime, and create a school environment that aids in promoting our District's goal of Excellence for All which includes students and staff.

DEPT OPERA		FUNC -SCHOO	OBJ L SAF	DESCRIPTION ETY	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
					-					
6700	010	2660	116	CENTRL SUPPORT ADMIN	1.00	1.00	86,390.62	87,001	88,797	1,796
6700	010	2660	151	SECRETARIES	1.00	1.00	36,058.47	37,139	38,066	927
6700	010	2660	183	SECURITY PERSONNEL	90.00	90.00	3,080,796.71	3,209,823	3,273,389	63,566
6700	010	2660	188	COMP-ADDITIONAL WORK			458,126.88	550,000	550,000	***
6700	010	2660	189	OTHER PERSONNEL COSTS			15,232.43	***	***	***
6700	010	2660	200	EMPLOYEE BENEFITS			1,513,377.93	1,258,069	1,258,892	823
6700	010	2660	340	TECHNICAL SERVICES			6,694.05	11,000	11,000	***
6700	010	2660	350	SECURITY / SAFETY SERVICES			500,000.00	****	***	***
6700	010	2660	432	RPR & MAINT - EQUIP			1,211.92	1,000	1,000	****
6700	010	2660	530	COMMUNICATIONS			100.00	100	100	***
6700	010	2660	538	TELECOMMUNICATIONS			4,034.08	5,600	5,600	***
6700	010	2660	550	PRINTING & BINDING			762.92	300	300	***
6700	010	2660	582	TRAVEL			434.79	1,000	1,000	****
6700	010	2660	599	OTHER PURCHASED SERVICES			10.00	50	50	****
6700	010	2660	610	GENERAL SUPPLIES			75,675.03	81,582	81,582	****
6700	010	2660	640	BOOKS & PERIODICALS			1,372.95	1,000	1,000	****
6700	010	2660	750	EQUIP-ORIGINAL & ADD			12,270.00	12,500	12,500	****
6700	010	2660	760	EQUIPMENT-REPLACEMENT			***	500	500	***
6700	010	2660	810	DUES & FEES			***	***	440	440
			FUNC	TION TOTAL						
		2660		RITY SERVICES	92.00	92.00	5,792,548.78	5,256,664	5,324,216	67,552
				DEPARTMENT TOTAL	92.00	92.00	5,792,548.78	5,256,664	5,324,216	67,552

# **FIXED CHARGES**

#### **FIXED CHARGES**

(6901)

The State's share of Social Security and Retirement Contribution for supplementally funded programs operated by the District are not included in individual funds but budgeted as both expenditures and the equal amount as revenue in the General Fund. The appropriation for the payment appears here, the State's share is recorded as revenue.

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
BENEF	ITS			LIVE	BME	HAT HADITORED	Борон	DODGEI	10 OVER 05
6901	010	1100	200 EMPLOYEE BENEFITS			198,130.63	***	221,829	221,829
		1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			198,130.63	***	221,829	221,829
6901	010	1200	200 EMPLOYEE BENEFITS			337,904.67	230,000	382,655	152,655
		1200	FUNCTION TOTAL SPECIAL PROGRAMS ELEM/SEC			337,904.67	230,000	382,655	152,655
6901	010	1300	200 EMPLOYEE BENEFITS			392.56	7,000	7,764	764
		1300	FUNCTION TOTAL VOCATIONAL EDUCATION PROGRAMS			392.56	7,000	7,764	764
6901	010	1400	200 EMPLOYEE BENEFITS			109,315.06	280,000	199,647	-80,353
			FUNCTION TOTAL					-	-
		1400	OTHER INSTR PROGRAMS - ELE/SEC			109,315.06	280,000	199,647	-80,353
6901	010	1800	200 EMPLOYEE BENEFITS			486,711.61	210,000	532,391	322,391
		1800	FUNCTION TOTAL INSTR PROG. PRE-K STUDENTS			486,711.61	210,000	532,391	322,391
6901	010	2100	200 EMPLOYEE BENEFITS	•		38,462.40	40,000	44,366	4,366
		2100	FUNCTION TOTAL SUPPORT SVCS-PUPIL PERSONNEL			38,462.40	40,000	44,366	4,366
6901	010	2200	200 EMPLOYEE BENEFITS			384,407.42	210,000	388,202	178,202
		2200	FUNCTION TOTAL SUPPORT SERVICES-INSTRUCTIONAL			384,407.42	210,000	388,202	178,202
6901	010	2300	200 EMPLOYEE BENEFITS			62,624.94	55,000	66,549	11,549
		2300	FUNCTION TOTAL SUPPORT SERVICE ADMINISTRATION			62,624.94	55,000	66,549	11,549
6901	010	2400	200 EMPLOYEE BENEFITS			711.84	1,500	1,663	163
		2400	FUNCTION TOTAL SUPPORT SVCS-PUPIL HEALTH			711.84	1,500	1,663	163
6901	010	2500	200 EMPLOYEE BENEFITS			3,130.04	3,000	3,328	328
		2500	FUNCTION TOTAL SUPPORT SERVICES-BUSINESS			3,130.04	3,000	3,328	328
6901	010	2620	200 EMPLOYEE BENEFITS			2,213.95	***	****	***
		2620	FUNCTION TOTAL OPERATION OF BUILDINGS SVCS			2,213.95	***	***	***

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
BE	NEFIT	s							
6901	010	2710	200 EMPLOYEE BENEFITS			23.29	***	***	***
		2710	FUNCTION TOTAL SUP STUDENT TRANSPORTATION SVC			23.29	***	***	***
6901	010	2800	200 EMPLOYEE BENEFITS			120,967.39	43,500	159,163	115,663
		2800	FUNCTION TOTAL SUPPORT SERVICES-CENTRAL			120,967.39	43,500	159,163	115,663
6901	010	3210	200 EMPLOYEE BENEFITS			325.67	* * * *	***	***
		3210	FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV			325.67	***	***	***
6901	010	3300	200 EMPLOYEE BENEFITS			30,642.41	40,000	44,365	4,365
		3300	FUNCTION TOTAL COMMUNITY SERVICES			30,642.41	40,000	44,365	4,365
			DEPARTMENT TOTAL			1,775,963.88	1,120,000	2,051,922	931,922

#### OTHER FUND TRANSFERS

The other fund transfer line item contains the District's contribution to the Education Leading to Employment and Career Training (ELECT) Program in the amount of \$76,160, the Superintendent's Discretionary Fund in the amount of \$6,000, Sci-Tech in the amount of \$935,595 and the Pittsburgh Emerging Leaders Academy (PELA) in the amount of \$1,313,400.

DEPT FU	UND FUNC	OBJ D	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
OTHER FU	UND TRANS	FERS							
6902 01	10 5220	939 0	THER FUND TRANSFERS			2,964,595.00	2,822,333	2,331,155	-491,178
	5220		ON TOTAL AL REVENUE FUND TRANSFERS			2,964,595.00	2,822,333	2,331,155	-491,178
			DEPARTMENT TOTAL			2,964,595.00	2,822,333	2,331,155	-491,178

# **DEBT SERVICE AND OTHER BUDGET ITEMS**

#### DEBT SERVICE AND OTHER BUDGET ITEMS

(6904) (6905) (6906)

#### DEBT SERVICE

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program costs.

The total Debt Service costs in 2010 will amount to \$58.9 million, which is 11.21% of the total projected budget.

#### **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

#### INTERSYSTEM PAYMENTS

Revenues flow from the State to both school districts and intermediate units to partially fund Special Education. The Intersystem payment includes the transfer of this revenue to the Special Education program along with the funding of the program beyond State allocations.

The revenues for Special Education appear in the State Subsidy Revenue Section of the budget book under Other Program Subsidies.

#### **CONTINGENCIES**

Appropriations for contingencies amount to \$2.4 million. The appropriation amount represents less than 0.45% of the budget.

DEPT FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
DEBT SERVI	CE - P	RINCIPAL						
6904 010 6904 010	5100 5100	911 LOAN-LEASE PURCH-PRINCIPAL 912 SERIAL BONDS-PRINCIPAL			2,260,000.00 32,993,505.30	650,000 32,310,747	1,650,000 32,714,158	1,000,000 403,411
	5100	FUNCTION TOTAL DEBT SERVICE			35,253,505.30	32,960,747	34,364,158	1,403,411
		DEPARTMENT TOTAL			35,253,505.30	32,960,747	34,364,158	1,403,411
DEBT SERVI	CE - I	NTEREST						
5005 010	E100	831 INT-LOAN-LEASE PURCH			273,853.96	233,519	151,012	-82,507
6905 010 6905 010	5100 5100	832 INT-SERIAL BONDS			23,347,743.76		24,346,515	770,402
	5100	FUNCTION TOTAL DEBT SERVICE			23,621,597.72	23,809,632	24,497,527	687,895
		DEPARTMENT TOTAL			23,621,597.72	23,809,632	24,497,527	687,895
TAX REFUND	s							
6906 010	2519	890 MISC EXPENDITURES			29,279.50	39,600	33,700	-5,900
	2519	FUNCTION TOTAL OTHER FISCAL SERVICES			29,279.50	39,600	33,700	-5,900
					•	-	•	-
6906 010	5130	880 REFUNDS OF PRIOR YEAR RECEIPTS			3,091,052.70	4,880,000	4,000,000	-880,000
	5130	FUNCTION TOTAL REFUND OF PRIOR YR REVENUES			3,091,052.70	4,880,000	4,000,000	-880,000
		DEPARTMENT TOTAL			3,120,332.20	4,919,600	4,033,700	-885,900

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
INTER	SYSTE	M PAYM	ENTS							
6907 6907	010 010	1100 1100	561 569	TUITION - OTHER PA LEA TUITION - OTHER			3,291,429.21 60,235.00	3,000,000 125,000	3,100,000 20,827	100,000 -104,173
		1100		TION TOTAL LAR PRGS - ELEM/SEC			3,351,664.21	3,125,000	3,120,827	-4,173
6907 6907 6907 6907	010 010 010 010	1290 1290 1290 1290	322 567 568 594	PROF. EDUC. SERVICES-IUS TUITION TO APPROVED PRIVATE TUITION - PRRI SVC-IU SPECIAL CLASSES			61,225,053.26 4,107,880.29 1,073,183.01 244,804.51	64,216,930 4,500,000 1,100,000 250,000	63,478,618 5,000,000 1,100,000 260,000	-738,312 500,000 **** 10,000
		1290		TION TOTAL R SERVICES			66,650,921.07	70,066,930	69,838,618	-228,312
6907	010	1441	561	TUITION - OTHER PA LEA			6,767.79	25,000	25,000	***
		1441		TION TOTAL R INSTRUCTIONAL PROGRAMS			6,767.79	25,000	25,000	***
6907	010	5130	880	REFUNDS OF PRIOR YEAR RECEIPTS			***	20,000	***	-20,000
		5130		TION TOTAL IND OF PRIOR YR REVENUES			***	20,000	***	-20,000
				DEPARTMENT TOTAL			70,009,353.07	73,236,930	72,984,445	-252,485
CONTI	NGENC	IES		·						
6908	010	1100	323	PROF-EDUCATIONAL SERV			***	2,104,740	1,338,760	-765,980
		1100		TION TOTAL LAR PRGS - ELEM/SEC			***	2,104,740	1,338,760	-765,980
6908	010	5900	167	TEMP CRAFTS & TRADES			****	***	***	***
6908	010	5900	185	SUBSTITUTES			***	170,000	食食食食	-170,000
6908	010	5900	188	COMP-ADDITIONAL WORK			***	310,000	***	-310,000
6908	010	5900	200	EMPLOYEE BENEFITS			***	155,479	**** 49,000	-155,479 49,000
6908 6908	010 010	5900 5900	348 442	TECHNOLOGY SERVICES RENTAL - EQUIPMENT			***	8,000	***	-8,000
6908	010	5900	444	RENTAL OF VEHICLES			***	100,000	***	-100,000
6908	010	5900	513	CONTRACTED CARRIERS			***	***	***	***
6908	010	5900	610	GENERAL SUPPLIES			***	25,000	25,000	***
6908 6908	010 010	5900 5900	750 760	EQUIP-ORIGINAL & ADD EQUIPMENT-REPLACEMENT			* * * * * * * *	555,439 25,000	***	-555,439 -25,000
6908	010	5900	788	TECH INFRASTRUCTURE			***	****	***	-25,000 ****
6908	010	5900	840	BUDGETARY RESERVE			***	2,000,000	1,000,000	-1,000,000
		5900		TION TOTAL ETARY RESERVE			***	3,348,918	1,074,000	-2,274,918
				DEPARTMENT TOTAL			***	5,453,658	2,412,760	-3,040,898

DEPT FUND F	FUNC OF	BJ DESCRIPTION	NO.	OTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
CHARTER SCHO	OOL PAY	MENTS						
6909 010 1	1100 56	62 TUITION - CHARTER SCHOOLS			32,823,701.58	35,792,540	37,883,353	2,090,813
1		UNCTION TOTAL EGULAR PRGS - ELEM/SEC			32,823,701.58	35,792,540	37,883,353	2,090,813
		DEPARTMENT TOTAL			32,823,701.58	35,792,540	37,883,353	2,090,813
		FUND TOTAL	2774.82 277	2.22	515,129,985.54	524,557,838	525,371,597	813,759
		PRIOR YEAR ENCUMBRANCES		-	4,690,801.63	2,500,000	2,500,000	
		GRAND TOTAL			519,820,787.17	527,057,838	527,871,597	813,759

# **FOOD SERVICE**

### SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Food Service

Program Administrator: Michael R. Peck

Program Code: 6520-6550-010

#### STATEMENT OF FUNCTION:

Food Service provides healthy, safe, and nutritious meals; meals provide no more than 30% of calories from fat, and less than 10% from saturated fat. Regulations also establish a standard for school lunches to provide 1/3 of the Recommended Dietary Allowances (RDA) of protein, Vitamin A, Vitamin C, iron, calcium, and calories. Food Service derives over 66% of program revenue from Federal and State reimbursement from student meals. Food Service provides catering services and support to any Board of Education department, as well as community outreach, regarding related nutrition issues.

During the 2009 year, the Food Service Department accomplished the following:

- 1. Increased breakfast participation by 32.8%, serving 485,808 more breakfasts;
- 2. Increased lunch participation by 7.6%, serving 230,464 more lunches;
- 3. Implemented on-line meal payments at all Middle and High Schools;
- 4. Implemented the Universal Free Breakfast Program at all Schools;
- 5. Implemented/Expanded Provision 2 Free Lunch Schools to include 45 Schools and Early Childhood Centers;
- 6. Maximized District's Title 1 and E-Rate funding through meal application marketing and expansion of Direct Certification;
- 7. Implemented 5 Star Rating Form to quantitatively evaluate cafeterias;
- 8. Implemented select "Best Practices" from the Pennsylvania Department of Education (PDE)'s School Nutrition Standards (previously implemented);
- 9. Re-Organized Central Office;
- 10. Reconfigured Production Line to accommodate a variety of user-friendly containers for pre-plated meals;
- 11. Implemented Cycle Menus to maximize production/procurement efficiencies;
- 12. Improved healthy and nutritious meals by increasing whole grains and fiber, reducing fat, trans-fat, salt and sugar, processed and breaded items, and introducing whole muscle meat, which is meat that is unprocessed and free of additives and fillers;
- 13. Adopted many "HEALTHY" recipes and items throughout all schools as a result of the conclusion of UPMC's HEALTHY study (adaptations noted on menus);
- 14. Implemented PA Peak Harvest of Western Pennsylvania for monthly featured fruit/vegetable (to source more local produce);
- 6. Greening of disposables by reducing and/or eliminating foam products when appropriate and possible by replacing foam with paper and eliminating excessive packaging.

#### **OBJECTIVES:**

- 1. Implement On-Line Free/Reduced Meal Applications (Non-Provision 2 Free Lunch Schools).
- 2. Implement scanning of Free/Reduced Meal Applications (Non-Provision 2 Free Lunch Schools).

### SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Food Service

Program Administrator: Michael R. Peck

Program Code: 6520-6550-010

### **OBJECTIVES** cont'd:

3. Restructure training program of Food Service Managers to include Chief Lunch Aides.

4. Tighten inventory procedures to reduce funds tied up in inventory and over ordering.

5. Consolidate prior department manuals (3) to comprehensive department manual, unifying standards and strengthening team work.

#### SCHOOL DISTRICT OF PITTSBURGH

#### FOOD SERVICES ESTIMATED REVENUES

ACCOUNT	DESCRIPTION	2008 ACTUAL	2009 BUDGET	2010 BUDGET	(DECREASE) 10 OVER 09
6510	INTEREST	\$8,941	\$14,000	¢1 000	(612.000)
6611	SALES TO STUDENTS	609,441	850,000	\$1,000	(\$13,000)
6620	ALA CARTE SALES	662,047	900,000	475,000	(375,000)
6630	INCOME - SPECIAL CONTRACTS	1,692,656	1,850,000	625,000	(275,000)
6990	MISCELLANEOUS	82,351	16,500	1,500,000	(350,000)
7600	REIMBURSEMENT - STATE	740,746	750,000	25,000	8,500
7810	STATE REVENUE FOR SOCIAL SECURITY PAYMENTS	173,357	185,000	765,000	15,000
7820	STATE REVENUE FOR RETIREMENT PAYMENTS	121,207	,	140,000	(45,000)
8531	REIMBURSEMENT - FEDERAL	9,726,016	135,000 9,750,000	85,000	(50,000)
8533	VALUE OF DONATED COMMODITIES	9,720,010 876,776	160,000	9,945,000	195,000
9330	CAPITAL PROJECTS TRANSFERS	0	100,000	660,000	500,000
9400	SALE OF FIXED ASSETS	0	0	0	0
7400	SALE OF FIXED ASSETS		<u>U</u>		0
	TOTAL	\$14,693,538	\$14,610,500	\$14,221,000	(\$389,500)
100	DEDCONAL CEDVICES GALADIDO	0.4.20.4.0.50	0.1.522.220		
100	PERSONAL SERVICES - SALARIES	\$4,394,850	\$4,623,370	\$4,285,465	(\$337,905)
200	PERSONAL SERVICES - EMPLOYEE BENEFITS	1,380,285	1,575,650	1,455,537	(120,113)
300	TECHNICAL SERVICES	250	10,500	29,000	18,500
400	PURCHASED PROPERTY SERVICES	355,654	394,500	366,500	(28,000)
500	OTHER PURCHASED SERVICES	516,563	543,000	509,500	(33,500)
600	SUPPLIES	7,079,556	6,491,000	6,891,000	400,000
700	PROPERTY	482,312	663,000	663,000	0
800	OTHER OBJECTS	3,354	3,000	4,000	1,000
900	OTHER FINANCING USES	1,000,000	776,000	776,000	0
	TOTAL	\$15,212,824	\$15,080,020	\$14,980,002	(\$100,018)
TO/(FROM)	FUND BALANCE	(\$519,286)	(\$469,520)	(\$759,002)	(\$289,482)
BEGINNING	UNRESTRICTED FUND BALANCE	\$1,934,620	\$1,415,334	\$945,814	
ENDING UN	RESTRICTED FUND BALANCE	\$1,415,334	\$945,814	\$186,812	

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
ADMIN	ISTRA:	rion-c	ENTRA:	L OFFICE						
6520	500	3100	113	DIRECTORS	1.00	1.00	92,823.38	93,433	96,235	2,802
6520	500	3100	141	ACCOUNTANTS-AUDITORS	1.00	1.00	46,782.00	47,764	48,900	1,136
6520	500	3100	152	TYPIST-STENOGRAPHERS	1.00	1.00	31,163.12	34,273	35,301	1,028
6520	500	3100	154	CLERKS	3.00	3.00	103,711.69	107,659	111,000	3,341
6520	500	3100	157	COMP-ADDITIONAL WORK			179.00	***	500	500
6520	500	3100	200	EMPLOYEE BENEFITS			77,151.32	82,004	84,553	2,549
6520	500	3100	330	OTHER PROFESSIONAL SERV			***	***	20,000	20,000
6520	500	3100	340	TECHNICAL SERVICES			***	1,500	***	-1,500
6520	500	3100	422	ELECTRICITY			204,803.74	210,000	200,000	-10,000
6520	500	3100	424	WATER/SEWAGE			21,087.26	45,000	18,000	-27,000
6520	500	3100	432	RPR & MAINT - EQUIP			3,600.00	7,500	7,500	***
6520	500	3100	530	COMMUNICATIONS			7,876.41	12,000	22,000	10,000
6520	500	3100	538	TELECOMMUNICATIONS			2,811.80	2,500	4,000	1,500
6520	500	3100	550	PRINTING & BINDING			4,660.10	7,000	7,000	***
6520	500	3100	581	MILEAGE			7,096.30	8,000	8,000	***
6520	500	3100	582	TRAVEL			10,787.70	6,000	6,000	***
6520	500	3100	599	OTHER PURCHASED SERVICES			14,699.40	12,500	12,500	***
6520	500	3100	610	GENERAL SUPPLIES			8,273.86	9,000	16,000	7,000
6520	500	3100	618	ADM OP SYS TECH			88,312.22	110,000	135,000	25,000
6520	500	3100	621	NATURAL GAS - HTG & AC			130,272.85	200,000	160,000	-40,000
6520	500	3100	750	EQUIP-ORIGINAL & ADD			1,468.70	6,000	6,000	***
6520	500	3100	760	EQUIPMENT-REPLACEMENT			6,053.49	7,000	7,000	****
6520	500	3100	810	DUES & FEES			3,354.00	3,000	4,000	1,000
6520	500	3100	934	INDIRECT COST			1,000,000.00	750,000	750,000	***
6520	500	3100	939	OTHER FUND TRANSFERS			***	26,000	26,000	***
			FUNC	TION TOTAL						
		3100	FOOD	SERVICES	6.00	6.00	1,866,968.34	1,788,133	1,785,489	-2,644
				DEPARTMENT TOTAL	6.00	6.00	1,866,968.34	1,788,133	1,785,489	-2,644

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
FOOD	SERVI	CE CEN	TER							
6530	500	3100	152	TYPIST-STENOGRAPHERS	1.00	1.00	30,949.33	32,714	33,695	981
6530	500	3100	157	COMP-ADDITIONAL WORK			39.50	***	****	***
6530	500	3100	161	TRADESMEN	1.00	1.00	59,340.42	55,910	57,587	1,677
6530	500	3100	163	REPAIRMEN	2.00	2.00	76,161.13	100,025	103,025	3,000
6530	500	3100	168	COMP-ADDITIONAL WORK			94,027.80	72,500	100,000	27,500
6530	500	3100	169	OTHER PERSONNEL COSTS			12,970.40	5,000	****	-5,000
6530	500	3100	172	AUTOMOTIVE EQUIP OPR	1.00	1.00	36,629.51	39,957	40,537	580
6530	500	3100	178	COMP-ADDITIONAL WORK			5,333.96	5,500	5,500	***
6530	500	3100	181	CUSTODIAL - LABORER	2.00	2.00	69,051.79	71,094	73,226	2,132
6530	500	3100	182	FOOD SERVICE STAFF	34.00	34.00	939,987.00	1,109,252	1,000,000	-109,252
6530	500	3100	184	STORES HANDLING STAFF	2.00	2.00	86,366.46	81,888	91,325	9,437
6530	500	3100	185	SUBSTITUTES			445.14	500	1,200	700
6530	500	3100	188	COMP-ADDITIONAL WORK			79,430.02	88,000	55,000	-33,000
6530	500	3100	189	OTHER PERSONNEL COSTS			14,024.42	13,500	2,000	-11,500
6530	500	3100	200	EMPLOYEE BENEFITS			618,207.03	717,263	669,005	-48,258
6530	500	3100	432	RPR & MAINT - EQUIP			44,460.91	52,000	40,000	-12,000
6530	500	3100	433	RPR & MAINT - VEHICLES			22,778.72	25,000	25,000	***
6530	500	3100	599	OTHER PURCHASED SERVICES			468,630.70	495,000	450,000	-45,000
6530	500	3100	610	GENERAL SUPPLIES			420,660.18	435,000	400,000	-35,000
6530	500	3100	626	GASOLINE			1,366.14	12,000	***	-12,000
6530	500	3100	631	FOOD			2,805,056.44	2,500,000	3,000,000	500,000
6530	500	3100	632	MILK			97,779.90	140,000	125,000	-15,000
6530	500	3100	633	DONATED COMMODITIES			40,394.96	95,000	30,000	-65,000
6530	500	3100	760	EQUIPMENT-REPLACEMENT			388,099.82	250,000	250,000	***
			FUNC	TION TOTAL						
		3100		SERVICES	43.00	43.00	6,412,191.68	6,397,103	6,552,100	154,997
				DEPARTMENT TOTAL	43.00	43.00	6,412,191.68	6,397,103	6,552,100	154,997

DEPT FUND FUNC OBJ DESCRIPTION SECONDARY SCHOOLS - FOOD SRVC					ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
6540 6540 6540 6540 6540 6540 6540 6540	500 500 500 500 500 500 500 500 500 500	3100 3100 3100 3100 3100 3100 3100 3100	182 188 189 200 330 432 490 610 631 632 633 760	FOOD SERVICE STAFF COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV RPR & MAINT - EQUIP OTHER PROPERTY SERVICES GENERAL SUPPLIES FOOD MILK DONATED COMMODITIES EQUIPMENT-REPLACEMENT	125.00	125.00	1,445,937.14 85,539.13 13,387.47 553,212.28 250.00 18,415.66 25,860.24 137,387.98 1,137,024.70 450,071.47 741,448.74 85,848.66	1,556,422 105,000 25,500 651,677 5,000 18,000 20,000 235,000 1,350,000 425,000 60,000 200,000	1,474,722 25,000 15,000 585,152 5,000 17,500 40,000 180,000 1,350,000 450,000 10,000 200,000	-81,700 -80,000 -10,500 -66,525 **** -500 20,000 -55,000 **** 25,000 -50,000
		3100		TION TOTAL SERVICES DEPARTMENT TOTAL	125.00 125.00	125.00 125.00	4,694,383.47 4,694,383.47	4,651,599 4,651,599	4,352,374 4,352,374	-299,225 -299,225

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2008 EXPENDITURES	2009 BUDGET	2010 BUDGET	INCREASE DECREASE 10 OVER 09
ELEME	NTARY	SCHOO	LS -	FOOD SRVC						
6550 6550 6550 6550 6550 6550 6550 6550	500 500 500 500 500 500 500 500	3100 3100 3100 3100 3100 3100 3100 3100	182 185 188 200 330 432 490 631 632 760	FOOD SERVICE STAFF SUBSTITUTES COMP-ADDITIONAL WORK EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV RPR & MAINT - EQUIP OTHER PROPERTY SERVICES FOOD MILK EOUIPMENT-REPLACEMENT	149.00	149.00	1,060,325.96 6,224.87 4,019.67 131,714.15 **** 13,127.73 1,519.72 60,663.19 960,843.24 841.71	966,979 5,500 5,000 124,706 4,000 15,000 2,000 70,000 850,000 200,000	905,212 5,500 5,000 116,827 4,000 16,500 2,000 85,000 950,000 200,000	-61,767 **** **** -7,879 **** 1,500 **** 15,000 100,000
			TITO TO	THE CALL HOURS I						
		3100		TION TOTAL D SERVICES	149.00	149.00	2,239,280.24	2,243,185	2,290,039	46,854
				DEPARTMENT TOTAL	149.00	149.00	2,239,280.24	2,243,185	2,290,039	46,854
				FUND TOTAL	323.00	323.00	15,212,823.73	15,080,020	14,980,002	-100,018
				PRIOR YEAR ENCUMBRANCES			75,892.59	****	****	
				GRAND TOTAL			15,288,716.32	15,080,020	14,980,002	-100,018

# **CAPITAL PROJECTS**

### PITTSBURGH SCHOOL DISTRICT 2010/2016 CAPITAL PROGRAM

The following is the proposed 2010/2016 Capital Program. This program sets forth Capital Projects to be accomplished over the next seven years. These projects have been identified as a result of Board Actions, input from the Facilities Division, recommendations from the Superintendent and Administrators, building condition analyses, safety and code issues, and accessibility / academic / operational needs.

Major Maintenance Projects proposed for 2010 include work such as replacement of field turf, replacement of interior doors, HVAC upgrades, security systems installation, and various building / site improvement projects.

Design, bid, award, and construction will be progressed for the following major projects or additions:

Concord

Cupples Stadium Field Turf

Sci-Tech @ Frick

### The 2010 Program will be comprised of the following:

Long Term Projects	\$ 10,050,173
<b>Short Term Projects</b>	19,976,057
-	

TOTAL

\$ 30,026,230

## PROPOSED FINANCIAL SUMMARY - 2010 CAPITAL PROGRAM

CATEGORY	TOTA	AL FUNDS	L(	ONG TERM	SHORT TERM		
Educational Improvements Grounds Improvements Mechanical Systems Electrical Systems	\$	2,439,000 3,416,100 3,173,857 3,014,500	\$	2,439,000 795,000 979,440	\$	2,621,100 2,194,417 3,014,500	
Building Interior Building Exterior Planning / Design		6,261,320 2,815,100 3,193,920		1,415,100 829,200		6,261,320 1,400,000 2,364,720	
MAJOR PROJECTS  Concord  Cupples Stadium Field Turf Sci Tech @ Frick		915,265 2,120,000 2,677,168		915,265 - 2,677,168		2,120,000	
TOTAL	\$	30,026,230	\$	10,050,173	\$	19,976,057	

Facility Name  ADMINISTRATION BUILDING	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
ADMINISTRATION BOILDING	Chiller replacement			\$450,000					\$450.000
	Cooling towers	\$150,000		ψ.00,000					\$150,000
	Walk-in cooler/freezer	\$170,000							\$170,000
	Domestic chilled water system.	, ,,,,,				\$210,000			\$210,000
	Lobby safety/ventilation renovations	\$165,000							\$165,000
	Repair wood windows Conference Room A	\$60,000							\$60,000
	Toilet room floor drains.					\$150,000	\$0	\$0	\$150,000
	Architectural / Engineering Design and permits	\$0	\$54,000	\$0	\$43,200	\$0	\$0	\$0	\$97,200
	Contingency Fund / Change Orders	\$32,700	\$0	\$27,000		\$21,600	\$0	\$0	\$81,300
		\$577,700	\$54,000	\$477,000	\$43,200	\$381,600	\$0	\$0	\$1,533,500
ALLDERDICE	Classroom floors					\$500,000			\$500,000
	Cycle painting.	\$400,000							\$400,000
	Exterior identity / event sign	\$30,000							\$30,000
	Foundation drainage					\$300,000			\$300,000
	Interior doors and hardware.				\$400,000				\$400,000
	Robotics lab modernization			\$250,000					\$250,000
	Pool filtration and piping.	\$170,000							\$170,000
	Replace electrical distribution system.			\$1,500,000					\$1,500,000
	Replace lower roofs			\$100,000					\$100,000
	Restroom renovations.				\$2,100,000	\$2,100,000			\$4,200,000
	Renovate science labs.			\$500,000	\$500,000	\$500,000			\$1,500,000
	Architectural / Engineering Design and permits	\$0	\$282,000	\$360,000	\$408,000	\$0	\$0	\$0	\$1,050,000
	Contingency Fund / Change Orders	\$36,000	\$0	\$141,000	\$180,000	\$204,000	\$0	\$0	\$561,000
		\$636,000	\$282,000	\$2,851,000	\$3,588,000	\$3,604,000	\$0	\$0	\$10,961,000
ALLEGHENY									
	Boiler room code modifications		\$200,000						\$200,000
	Replace classroom floors							\$250,000	\$250,000
	Replace electrical distribution system.				\$350,000				\$350,000
	Replace fire alarm system.				\$247,600	****			\$247,600
	Replace interior doors and hardware.			£250.000		\$300,000			\$300,000
	Replace roof		<b>#</b> 005 000	\$350,000					\$350,000
	Security system installation.	\$120,600	\$805,000 \$42,000	\$71,712	\$36,000	\$0	\$30,000	\$0	\$805,000 \$300,312
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$120,600 \$0	\$42,000 \$60,300	\$71,712 \$21,000	\$35,856	\$18,000	\$30,000 \$0	\$15,000	\$300,312 \$150,156
	Contingency Fund / Change Orders	\$120,600	\$1,107,300	\$442,712	\$669,456	\$318,000	\$30,000	\$265,000	\$2,953,068
ARLINGTON ALA									
	Cycle painting / conference room						\$200,000		\$200,000
	Install elevator.					\$1,500,000			\$1,500,000
	Front entrance modifications					\$1,500,000			\$1,500,000
	Renovate unit ventilator controls.				\$52,500				\$52,500
	Replace electrical distribution and sound system.				\$170,000				\$170,000
	Security system installation.				\$505,000				\$505,000
	Windows and doors					\$450,000	\$450,000		\$900,000
	Architectural / Engineering Design and permits	\$0	\$0	\$87,300	\$414,000	\$78,000	\$0	\$0	\$579,300
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$43,650	\$207,000	\$39,000	\$0	\$289,650
		\$0	\$0	\$87,300	\$1,185,150	\$3,735,000	\$689,000	\$0	\$5,696,450

Facility Name	Project Description	<u>2010 Est</u>	<u>2011 Est</u>	<u>2012 Est</u>	<u>2013 Est</u>	2014 Est	<u>2015 Est</u>	2016 Est	2010/16 Total
ARLINGTON ECC									
	Air condition main office				\$80,000				\$80,000
	Install elevator.							\$1,500,000	\$1,500,000
	Windows						\$250,000		\$250,000
	Architectural / Engineering Design and permits	\$0	\$0	\$9,600	\$0	\$30,000	\$180,000	\$0	\$219,600
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$4,800	\$0	\$15,000	\$90,000	\$109,800
		\$0	\$0	\$9,600	\$84,800	\$30,000	\$445,000	\$1,590,000	\$2,159,400
ARSENAL	Cycle paint.	\$500,000	\$500,000						\$1,000,000
	Replace classroom doors/hardware	φ300,000	ψ500,000			\$275,000			\$275,000
	Replace multi-purpose room sound system		\$125,000			Ψ270,000			\$125,000
	Boiler feed unit	\$71,960	ψ123,000						\$71,960
	Condensate transfer unit	\$21,770							\$21,770
	Cooridor lighting/ceilings	<b>42.,</b>			\$225,000				\$225,000
	Classroom lighting/ceilings				\$500,000				\$500,000
	Upgrade/replace sound system			\$125,000	*****				\$125,000
	Renovate elementary rest rooms			*,	\$500,000	\$500,000			\$1,000,000
	Renovation of pool/ pool area	\$600,000			*****	*****			\$600,000
	Repair field irregation system	, ,		\$75,000					\$75,000
	Architectural / Engineering Design and permits	\$75,000	\$24,000	\$147,000	\$93,000	\$0	\$0	\$0	\$339,000
	Contingency Fund / Change Orders	\$71,624	\$37,500	\$12,000	\$73,500	\$46,500	\$0	\$0	\$241,124
		\$1,340,354	\$686,500	\$359,000	\$1,391,500	\$821,500	\$0	\$0	\$4,598,854
BANKSVILLE									
	Bus turn around.						\$500,000		\$500,000
	Replace electrical distribution system.				\$160,000		. ,		\$160,000
	Replace fire alarm and sound system.			\$94,000					\$94,000
	Replace water coolers.	\$30,000							\$30,000
	Architectural / Engineering Design and permits	\$0	\$11,280	\$19,200	\$0	\$60,000	\$0	\$0	\$90,480
	Contingency Fund / Change Orders	\$1,800	\$0	\$5,640	\$9,600	\$0	\$30,000	\$0	\$47,040
		\$31,800	\$11,280	\$118,840	\$169,600	\$60,000	\$530,000	\$0	\$921,520
BAXTER	Art room move			\$25,000					\$25,000
	Air handling unit.				\$190,000				\$190,000
	Elevator					\$1,400,000			\$1,400,000
	Replace windows.				\$750,000				\$750,000
	Restroom renovations.						\$500,000	\$500,000	\$1,000,000
	Architectural / Engineering Design and permits	\$0	\$3,000	\$112,800	\$168,000	\$60,000	\$60,000	\$0	\$403,800
	Contingency Fund / Change Orders	\$0	\$0	\$1,500	\$56,400	\$84,000	\$30,000	\$30,000	\$201,900
		\$0	\$3,000	\$139,300	\$1,164,400	\$1,544,000	\$590,000	\$530,000	\$3,970,700
BEECHWOOD									
	Install elevator.			\$1,000,000					\$1,000,000
	Demountable removal.						\$50,000		\$50,000
	Window replacement.					\$800,000			\$800,000
	Refinish floors					\$50,000			\$50,000
	Renovate office		\$150,000						\$150,000
	Repair/Infill coalhole.		\$200,000						\$200,000
	Signage	\$35,000							\$35,000
	Architectural / Engineering Design and permits	\$42,000	\$120,000	\$0	\$102,000	\$6,000	\$0	\$0	\$270,000
	Contingency Fund / Change Orders	\$2,100	\$21,000	\$60,000	\$0	\$51,000	\$3,000	\$0	\$137,100
		\$79,100	\$491,000	\$1,060,000	\$102,000	\$907,000	\$53,000	\$0	\$2,692,100

Facility Name	Project Description	<u>2010 Est</u>	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
BON AIR									
	No work planned.	\$0	\$0	\$0	\$0	\$0			\$0
		\$0	\$0	\$0	\$0	\$0			\$0
BRASHEAR	Field storage building.					\$250,000			\$250,000
	Fire proofing repairs.	\$100,000							\$100,000
	Replace chillers.					\$800,000			\$800,000
	Shop area ventilation.			\$140,000					\$140,000
	Replacement of pneumatic control piping	\$102,800		****					\$102,800
	Variable Air Volume Box replacement	20	000 000	\$600,000	#400 000				\$600,000
	Architectural / Engineering Design and permits	\$0 \$40.400	\$88,800	\$0	\$126,000	\$0	\$0 \$0	\$0 ©0	\$214,800
	Contingency Fund / Change Orders	\$12,168 \$214,968	\$0 \$88,800	\$44,400 \$784,400	\$0 \$126,000	\$63,000 \$1,113,000	\$0 \$0	\$0 \$0	\$119,568 \$2,327,168
		Ψ211,000	<b>\$55,555</b>	<b>\$101,100</b>	Ψ120,000	ψ1,110,000	Ų,	Ų,	<b>42,021,100</b>
BROOKLINE	Demountable removal.						\$50,000		\$50,000
	Ceiling fans	\$225,000							\$225,000
	Library / modifications					\$2,500,000			\$2,500,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$300,000	\$6,000	\$0	\$0	\$306,000
	Contingency Fund / Change Orders	\$13,500	\$0	\$0	\$0	\$150,000	\$3,000	\$0	\$166,500
		\$238,500	\$0	\$0	\$300,000	\$2,656,000	\$53,000	\$0	\$3,247,500
CAPA									
	Architectural / Engineering Design and permits - Ph 2	\$150,000							\$150,000
	Contingency Fund / Change Orders - Ph 2	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
		\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000
CARMALT									
	Replace chillers			\$550,000					\$550,000
	Replace unit ventilators		\$350,000	, ,					\$350,000
	Cycle painting.				\$175,000				\$175,000
	Cooling tower deduct water meter	\$10,280							\$10,280
	Architectural / Engineering Design and permits	\$42,000	\$66,000	\$21,000	\$0	\$0	\$0	\$0	\$129,000
	Contingency Fund / Change Orders	\$617	\$21,000	\$33,000	\$10,500	\$0	\$0	\$0	\$65,117
		\$52,897	\$437,000	\$604,000	\$185,500	\$0	\$0	\$0	\$1,279,397
CARRICK									
SARRIOR	Relief air/ventilation		\$157,500						\$157,500
	Swimming pool cover	\$36,000	, - ,						\$36,000
	Architectural / Engineering Design and permits	\$18,900	\$0	\$0	\$0	\$0	\$0	\$0	\$18,900
	Contingency Fund / Change Orders	\$2,160	\$9,450	\$0	\$0	\$0	\$0	\$0	\$11,610
	0 ,	\$57,060	\$166,950	\$0	\$0	\$0	\$0	\$0	\$224,010
CENTRAL COMPUTER CENTER									
SERVINAL COMMOTEN SERVER	See Greenway.								
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
CENTRAL FOOD KITCHEN	Replace flooring		\$300,000						\$300,000
	Upgrade boiler plant							\$600,000	\$600,000
	Architectural / Engineering Design and permits	\$36,000	\$0	\$0	\$0	\$0	\$72,000	\$0	\$108,000
	Contingency Fund / Change Orders	\$0	\$18,000	\$0	\$0	\$0	\$0	\$36,000	\$54,000
		\$36,000	\$318,000	\$0	\$0	\$0	\$72,000	\$636,000	\$1,062,000
CHARTIERS									
	Asbestos floor tile							\$350,000	\$350,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$0	\$0	\$42,000		\$42,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$21,000	\$21,000
		\$0	\$0	\$0	\$0	\$0	\$42,000	\$371,000	\$413,000
COLFAX	Replace sound system / security system (old building)				\$200,000				\$200,000
	Cycle painting (Old building)	\$260,000							\$260,000
	Basement classroom renovation.	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
	Restroom renovations (old building)					\$400,000	\$400,000		\$800,000
	Replace exit doors				\$125,000				\$125,000
	Windows (old building)							\$400,000	\$400,000
	Architectural / Engineering Design and permits	\$0	\$0	\$39,000	\$48,000	\$48,000	\$48,000	\$0	\$183,000
	Contingency Fund / Change Orders	\$24,600	\$0	\$0	\$19,500	\$24,000	\$24,000	\$24,000	\$116,100
		\$434,600	\$0	\$39,000	\$392,500	\$472,000	\$472,000	\$424,000	\$2,234,100
CONCORD									
	Gym & Classrooms Addition.	\$523,835							\$523,835
	Construction / Project Manager - Addition.	\$225,000							\$225,000
	Cycle painting (old building).	<b>#</b> 405.000	\$150,000						\$150,000
	Replace fire alarm system (old building).	\$135,000	••	••	••	••	••	••	\$135,000
	Architectural / Engineering Design and permits	\$18,000	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$18,000
	Contingency Fund / Change Orders	\$174,530 \$1,076,365	\$9,000 \$159,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$183,530 \$1,235,365
CONROY									
	Replace fire alarm and sound system.		\$200,000						\$200,000
	Security system installation.				\$600,000				\$600,000
	Architectural / Engineering Design and permits	\$24,000	\$0	\$72,000	\$0	\$0	\$0	\$0	\$96,000
	Contingency Fund / Change Orders	\$0	\$12,000	\$0	\$36,000	\$0	\$0	\$0	\$48,000
		\$24,000	\$212,000	\$72,000	\$636,000	\$0	\$0	\$0	\$944,000
CUPPLES STADIUM	Enclosure for salt storage	\$100,000							\$100,000
	Concession stands / restrooms.		\$950,000						\$950,000
	New field turf and track.	\$2,000,000							\$2,000,000
	Restroom renovations.				\$350,000				\$350,000
	Architectural / Engineering Design and permits	\$114,000	\$0	\$42,000	\$0	\$0	\$0	\$0	\$156,000
	Contingency Fund / Change Orders	\$126,000	\$57,000	\$0	\$21,000	\$0	\$0	\$0	\$204,000
		\$2,340,000	\$1,007,000	\$42,000	\$371,000	\$0	\$0	\$0	\$3,760,000

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
DILWORTH	Replace fire alarm, sound, and security system.				\$350,000				\$350,000
	Classroom doors					\$200,000			\$200,000
	Upgrade parking / paving.							\$250,000	\$250,000
	Cycle painting	¢0	\$42,000	\$350,000 \$42,000	£24.000	<b>6</b> 0	\$30,000	\$0	\$350,000 \$138,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$0 \$0	\$42,000 \$0	\$21,000	\$24,000 \$21,000	\$0 \$12,000	\$30,000 \$0	\$15,000	\$69,000
	Contingency Fund / Change Cracis	\$0	\$42,000	\$413,000	\$395,000	\$212,000	\$30,000	\$265,000	\$1,357,000
FAISON INTERMED. @ CRESCEI	NT Demountable removal.							\$50,000	\$50,000
FAISON INTERMED. @ CRESCEI	Cycle painting.							\$200,000	\$200,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$30,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
		\$0	\$0	\$0	\$0	\$0	\$30,000	\$265,000	\$295,000
FAISON PRIMARY									
	No work planned.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0			\$0
FORT PITT									
	Steam to hot water conversion				\$1,100,000				\$1,100,000
	Add chiller					\$900,000			\$900,000
	Install elevator. Interior doors and hardware.				\$1,000,000	\$300,000			\$1,000,000 \$300,000
	Office renovations.					φ300,000	\$250,000		\$250,000
	Restroom renovations/water coolers.						\$450,000		\$450,000
	Library					\$850,000			\$850,000
	Unit ventilators				\$150,000				\$150,000
	Architectural / Engineering Design and permits	\$0	\$0	\$270,000	\$246,000	\$84,000	\$0	\$0	\$600,000
	Contingency Fund / Change Orders	\$0 \$0	\$0 \$0	\$0 \$270,000	\$135,000 \$2,631,000	\$123,000 \$2,257,000	\$42,000 \$742,000	\$0 \$0	\$300,000 \$5,900,000
		•	•	, ,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
FULTON	O of a state of					0475 000			0475.000
	Cycle painting.  New walk-in cooler/freezer			\$90,000		\$175,000			\$175,000 \$90,000
	Install elevator.			φ90,000	\$1,200,000				\$1,200,000
	Library				\$700,000				\$700,000
	Replace roof			\$300,000					\$300,000
	Replace windows.			\$550,000					\$550,000
	Restroom renovations				\$700,000	\$700,000			\$1,400,000
	Architectural / Engineering Design and permits	\$0 \$0	\$112,800	\$312,000	\$105,000	\$0	\$0 \$0	\$0 \$0	\$529,800
	Contingency Fund / Change Orders	\$0 \$0	\$0 \$112,800	\$56,400 \$1,308,400	\$156,000 \$2,861,000	\$52,500 \$927,500	\$0 \$0	\$0 \$0	\$264,900 \$5,209,700
		\$0	φ112,000	φ1,300, <del>4</del> 00	φ2,001,000	φ921,500	φυ	φυ	φυ,∠υθ,100

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
GRANDVIEW	Demountable removal. Cycle painting. Renovate office				\$150,000		\$250,000	\$50,000	\$50,000 \$150,000 \$250,000
	Replace floor tile		\$150,000	\$150,000	****				\$300,000
	Replace windows Relief air system for basement		\$40,000		\$500,000				\$500,000 \$40,000
	Gym floor		\$200,000						\$200,000
	Exit stairs / front entrance ADA ramp / vehicle drop off.			\$500,000					\$500,000
	Architectural / Engineering Design and permits	\$46,800	\$78,000	\$78,000	\$0	\$30,000	\$6,000	\$0	\$238,800
	Contingency Fund / Change Orders	\$0 \$46,800	\$23,400 \$491,400	\$39,000 \$767,000	\$39,000 \$689,000	\$0 \$30,000	\$15,000 \$271,000	\$3,000 \$53,000	\$119,400 \$2,348,200
GREENFIELD									
	Replace exterior steps	\$450,000	¢70.000						\$450,000
	Replace coils in air handlers. Security system		\$70,000	\$350,000					\$70,000 \$350,000
	Ceiling fans	\$120,000		7,					\$120,000
	Corridor walls.			\$800,000	\$800,000				\$1,600,000
	Cycle painting	<b>#0.400</b>	#400.000	0400.000	\$250,000	40			\$250,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$8,400 \$34,200	\$138,000 \$4,200	\$126,000 \$69,000	\$0 \$63,000	\$0 \$0	\$0 \$0	\$0 \$0	\$272,400 \$170,400
	Containgular, Callange Clause	\$612,600	\$212,200	\$1,345,000	\$1,113,000	\$0	\$0	\$0	\$3,282,800
GREENWAY	Corridor walls					\$1,500,000	\$1,500,000		\$3,000,000
	Exterior stucco repairs and paint Computer Center - disaster recovery	\$1,200,000					\$500,000		\$500,000 \$1,200,000
	Replace fire alarm devices	\$1,200,000				\$500,000			\$500,000
	Replace ceiling / lighting					*****	\$750,000	\$750,000	\$1,500,000
	Sidewalk replacement	\$500,000							\$500,000
	Architectural / Engineering Design and permits	\$0 \$103,000	\$0 \$0	\$0 ©0	\$240,000	\$330,000	\$90,000	\$0 \$45,000	\$660,000
	Contingency Fund / Change Orders	\$102,000 \$1,802,000	\$0 \$0	\$0 \$0	\$0 \$240,000	\$120,000 \$2,450,000	\$165,000 \$3,005,000	\$45,000 \$795,000	\$432,000 \$8,292,000
HOMEWOOD FOR									
HOMEWOOD ECC	Foundation drainage / paving.							\$1,200,000	\$1,200,000
	Masonry restoration.							\$250,000	\$250,000
	Replace windows.							\$450,000	\$450,000
	Architectural / Engineering Design and permits	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$228,000	\$0	\$228,000
	Contingency Fund / Change Orders	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$228,000	\$114,000 \$2,014,000	\$114,000 \$2,242,000
KING, MARTIN LUTHER									
	Repaye parking / site lighting	\$150,000			<b>#450.000</b>				\$150,000
	Replace windows Replace fire alarm system.	\$175,000			\$450,000				\$450,000 \$175,000
	Replace roof	ψ110,000		\$600,000					\$600,000
	Third floor carpet replacement.						\$100,000	\$100,000	\$200,000
	Architectural / Engineering Design and permits	\$0 \$10.500	\$72,000	\$54,000	\$0	\$12,000	\$12,000	\$0	\$150,000
	Contingency Fund / Change Orders	\$19,500 \$344,500	\$0 \$72,000	\$36,000 \$690,000	\$27,000 \$477,000	\$0 \$12,000	\$6,000 \$118,000	\$6,000 \$106,000	\$94,500 \$1,819,500
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Facility Name	Project Description	<u>2010 Est</u>	<u>2011 Est</u>	2012 Est	<u>2013 Est</u>	<u>2014 Est</u>	<u>2015 Est</u>	2016 Est	2010/16 Total
LANGLEY									
	Cycle painting.	\$800,000							\$800,000
	Lighting in dressing room near pool		\$60,000						\$60,000
	Interior renovations	\$700,000	\$700,000	\$600,000 \$500,000					\$2,000,000 \$500,000
	Energy efficiaency improvements Replace ceiling / lighting in corridors		\$250,000	\$250,000					\$500,000
	Replace corridor floors		Ψ230,000	\$400,000					\$400,000
	Renovate science labs			\$400,000					\$400,000
	Replacement of pneumatic control piping	\$103,000							\$103,000
	Domestic water heater / water main at field house	\$90,000							\$90,000
	Replace unit ventilators.	\$411,000	\$400,000						\$811,000
	Roof replacement.	\$1,200,000							\$1,200,000
	Architectural / Engineering Design and permits	\$169,200	\$258,000	\$0	\$0	\$0 ©0	\$0	\$0 #0	\$427,200
	Contingency Fund / Change Orders	\$198,240 \$3,671,440	\$84,600 \$1,752,600	\$129,000 \$2,279,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$411,840 \$7,703,040
		φ5,071,440	φ1,732,000	φ2,219,000	ΨΟ	ΨΟ	ΨΟ	ΨΟ	\$7,703,040
LIBERTY									
	Boiler feed unit		\$75,000						\$75,000
	Boiler replacement.				\$175,000	****			\$175,000
	Foundation / Site improvements / Fence.			\$300,000		\$300,000			\$300,000 \$300,000
	Replace electrical distribution system. Replace gas main	\$98,000		\$300,000					\$98,000
	Repai/Fill Coal Hole	ψ50,000	\$175,000						\$175,000
	Replace fire alarm system.		\$84,000						\$84,000
	Architectural / Engineering Design and permits	\$40,080	\$36,000	\$21,000	\$36,000	\$0	\$0	\$0	\$133,080
	Contingency Fund / Change Orders	\$5,880	\$20,040	\$18,000	\$10,500	\$18,000	\$0	\$0	\$72,420
		\$143,960	\$390,040	\$339,000	\$221,500	\$318,000	\$0	\$0	\$1,412,500
LINCOLN INTERMEDIATE									
@BELMAR	Generator and repairs to custodian office						\$70,000		\$70,000
	Install elevator							\$1,500,000	\$1,500,000
	Masonry restoration.							\$450,000	\$450,000
	Parking lot repairs						\$200,000		\$200,000
	Replace sound system.						\$66,000		\$66,000
	Repairs to coal hole					\$50,000	#000 000		\$50,000
	Repair gym wall						\$200,000	\$350,000	\$200,000 \$350,000
	Restroom renovations in basement. Retaining wall and paving.						\$300,000	\$350,000	\$300,000
	Replace unit ventilators.				\$160,000		φοσο,σσσ		\$160,000
	Architectural / Engineering Design and permits	\$0	\$0	\$19,200	\$6,000	\$100,320	\$276,000	\$0	\$401,520
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$9,600	\$3,000	\$50,160	\$138,000	\$200,760
		\$0	\$0	\$19,200	\$175,600	\$153,320	\$1,162,160	\$2,438,000	\$3,948,280
LINCOLN PRIMARY									
EMOOLIT I NIMARI I	Repave parking lot		\$200,000						\$200,000
	Replace boiler feed unit	\$70,000							\$70,000
	Security system installation.	\$420,000							\$420,000
	Architectural / Engineering Design and permits	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0	\$24,000
	Contingency Fund / Change Orders	\$29,400	\$12,000	\$0	\$0	\$0	\$0	\$0	\$41,400
		\$543,400	\$212,000	\$0	\$0	\$0	\$0	\$0	\$755,400

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
LINDEN									
	Install elevator.	*****		\$1,400,000					\$1,400,000
	Cycle painting.	\$260,000	<b>#</b> 50,000						\$260,000
	Toilet room floor drains Replace floors		\$50,000	\$250,000					\$50,000 \$250,000
	Architectural / Engineering Design and permits	\$6,000	\$198,000	\$250,000	\$0	\$0	\$0	\$0	\$204,000
	Contingency Fund / Change Orders	\$15,600	\$3,000	\$99,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$117,600
	Contingency Fund / Change Cracis	\$281,600	\$251,000	\$1,749,000	\$0	\$0	\$0	\$0	\$2,281,600
MANCHESTER									
	Elevator							\$400,000	\$400,000
	Library							\$800,000	\$800,000
	Remove asbestos - replace ceiling / lighting - classrooms.					\$1,000,000			\$1,000,000
	Remove asbestos - replace ceiling / lighting - corridors.						\$1,000,000		\$1,000,000
	Replace fire alarm, sound, and security system.					\$825,000			\$825,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$219,000	\$120,000	\$144,000	\$0	\$483,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$109,500	\$60,000	\$72,000	\$241,500
		\$0	\$0	\$0	\$219,000	\$2,054,500	\$1,204,000	\$1,272,000	\$4,749,500
MCCLEARY	Remove demountable							\$50,000	\$50,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000
		\$0	\$0	\$0	\$0	\$0	\$0	\$53,000	\$53,000
MCNAUGHER					****				
	Walk in cooler freezer				\$150,000			<b>#050.000</b>	\$150,000
	Asbestos removal and classroom renovations.	<b>#</b> 0	<b>C</b> O	£40,000	<b>CO</b>	<b>C</b> O	£40.000	\$350,000	\$350,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$0 \$0	\$0 \$0	\$18,000 \$0	\$0 \$9,000	\$0 \$0	\$42,000 \$0	\$0 \$21,000	\$60,000 \$30,000
	Contingency Fund / Change Orders	\$0	\$0	\$18,000	\$159,000	\$0 \$0	\$42,000	\$371,000	\$590,000
MIFFLIN									
MIFFEIN	Auditorium seating			\$150,000					\$150,000
	Paint lockers (old section).	\$35,000		ψ150,000					\$35,000
	Architectural / Engineering Design and permits	\$0	\$18,000	\$0	\$0	\$0	\$0	\$0	\$18,000
	Contingency Fund / Change Orders	\$2,100	\$0	\$9,000	\$0	\$0	\$0	\$0	\$11,100
	0 ,	\$37,100	\$18,000	\$159,000	\$0	\$0	\$0	\$0	\$214,100
MILLER @ MCKELVY									
	Classroom floors						\$250,000		\$250,000
	Auditorium seats						\$125,000		\$125,000
	Renovate library			\$500,000					\$500,000
	Architectural / Engineering Design and permits	\$0	\$60,000	\$0	\$0	\$45,000	\$0	\$0	\$105,000
	Contingency Fund / Change Orders	\$0	\$0	\$30,000	\$0	\$0	\$22,500	\$0	\$52,500
		\$0	\$60,000	\$530,000	\$0	\$45,000	\$397,500	\$0	\$1,032,500

Facility Name	Project Description	<u>2010 Est</u>	<u>2011 Est</u>	2012 Est	<u>2013 Est</u>	2014 Est	<u>2015 Est</u>	2016 Est	2010/16 Total
MINADEO									
	Library renovation / computer room. New chalkboards Replace windows Replace boiler feed unit	\$35,000	\$70,000		\$800,000	\$500,000			\$800,000 \$35,000 \$500,000 \$70,000
	Restroom renovations.  Architectural / Engineering Design and permits	\$8,400	\$0	\$96,000	\$60,000	\$36,000	\$300,000 \$36,000	\$300,000 \$0	\$600,000 \$236,400
	Contingency Fund / Change Orders	\$2,100 \$45,500	\$4,200 \$74,200	\$0 \$96,000	\$48,000 \$908,000	\$30,000 \$566,000	\$18,000 \$354,000	\$18,000 \$318,000	\$120,300 \$2,361,700
MORROW									
	Install elevator. Replace fire alarm and sound system. Cycle painting			\$175,000		\$1,500,000		\$500,000	\$1,500,000 \$175,000 \$500,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$0 \$0	\$21,000 \$0	\$0 \$10,500	\$180,000 \$0	\$0 \$90,000	\$60,000 \$0	\$0 \$30,000	\$261,000 \$130,500
MURRAY		\$0	\$21,000	\$185,500	\$180,000	\$1,590,000	\$60,000	\$530,000	\$2,566,500
	Auditorium seats Library renovations Install security system				\$150,000 \$750,000			\$850,000	\$150,000 \$850,000 \$750,000
	Cycle painting.  Restroom renovations (old building)  Architectural / Engineering Design and permits	\$0	\$0	\$108,000	\$36,000	\$300,000 \$57,000	\$175,000 \$300,000 \$102,000	\$0	\$175,000 \$600,000 \$303,000
	Contingency Fund / Change Orders	\$0 \$0	\$0 \$0	\$0 \$108,000	\$54,000 \$990,000	\$18,000 \$375,000	\$28,500 \$605,500	\$51,000 \$901,000	\$151,500 \$2,979,500
NORTHVIEW HEIGHTS ALA									
	Geothermal project / HVAC / New windows Cycle painting Security system installation.		\$5,500,000	\$2,000,000 \$280,000	\$950,000				\$7,500,000 \$280,000 \$950,000
	Walk in cooler freezer Replace floors			\$150,000	\$200,000				\$150,000 \$200,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$660,000 \$0 \$660,000	\$291,600 \$330,000 \$6,121,600	\$138,000 \$145,800 \$2,713,800	\$0 \$69,000 \$1,219,000	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$1,089,600 \$544,800 \$10,714,400
OLIVER									
	Cycle painting. Pool filtration Replace electrical distribution system. Replace interior water piping. Replace sound system.						\$565,000 \$75,000 \$290,000	\$1,080,000 \$290,000 \$260,000	\$565,000 \$75,000 \$1,080,000 \$580,000 \$260,000
	Repair driveway Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0 \$0	\$24,000 \$0 \$24,000	\$200,000 \$111,600 \$12,000 \$323,600	\$195,600 \$55,800 \$1,181,400	\$0 \$97,800 \$1,727,800	\$200,000 \$331,200 \$165,600 \$3,256,800

Facility Name	Project Description	<u>2010 Est</u>	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
OVERBROOK	Sewer mains replacement.							\$175,000	\$175,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$0	\$0	\$21,000	\$0	\$21,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$10,500	\$10,500
		\$0	\$0	\$0	\$0	\$0	\$21,000	\$185,500	\$206,500
PEABODY	Replace auditorium sound system.				\$300,000				\$300,000
	Install ADA ramp / auditorium modifications			\$250,000					\$250,000
	Pool laundry room ventilation and plumbing.	<b>#50.000</b>	\$50,000						\$50,000
	Replace condenser water sump for water tower	\$50,000			£450,000				\$50,000 \$450,000
	Replace chilled water piping. Replacement of chilled water coils	\$74,000			\$450,000				\$74,000
	Replace interior water piping.	\$74,000		\$282,700					\$282,700
	Architectural / Engineering Design and permits	\$6,000	\$63,924	\$90,000	\$0	\$0	\$0	\$0	\$159,924
	Contingency Fund / Change Orders	\$7,440	\$3,000	\$31,962	\$45,000	\$0	\$0	\$0	\$87,402
		\$137,440	\$116,924	\$654,662	\$795,000	\$0	\$0	\$0	\$1,704,026
PERRY	Corridor flooring (Old Building)		\$200,000	\$300,000					\$500,000
	Masonry restoration (Old Building).		\$350,000	φ300,000					\$350,000
	Cycle Painting	\$742,000	ψ550,000						\$742,000
	Retaining Wall	<b>*</b> · · =,•••	\$500,000						\$500,000
	New field house.					\$850,000			\$850,000
	Renovate art, science and room 10.		\$450,000						\$450,000
	Replace lockers.	\$160,000							\$160,000
	Architectural / Engineering Design and permits	\$180,000	\$36,000	\$0	\$102,000	\$0	\$0	\$0	\$318,000
	Contingency Fund / Change Orders	\$54,120	\$90,000	\$18,000	\$0	\$51,000	\$0	\$0	\$213,120
		\$1,136,120	\$1,626,000	\$318,000	\$102,000	\$901,000	\$0	\$0	\$4,083,120
PHILLIPS	Cycle painting.			\$100,000					\$100,000
	Masonry cleaning and pointing			\$150,000					\$150,000
	Replace fire alarm system.		\$100,000	ψ100,000					\$100,000
	Restroom renovations.		,,		\$225,000	\$225,000			\$450,000
	Architectural / Engineering Design and permits	\$12,000	\$30,000	\$27,000	\$27,000	\$0	\$0	\$0	\$96,000
	Contingency Fund / Change Orders	\$0	\$6,000	\$15,000	\$13,500	\$13,500	\$0	\$0	\$48,000
		\$12,000	\$136,000	\$292,000	\$265,500	\$238,500	\$0	\$0	\$944,000
PIONEER	<b>D</b>						****		40-00-
	Bicycle storage area. AC for Ups Room				\$50,000		\$250,000		\$250,000 \$50,000
	Action Ups Room  Architectural / Engineering Design and permits	\$0	\$0	\$6,000	\$50,000 \$0	\$30,000	\$0	\$0	\$50,000 \$36,000
	Contingency Fund / Change Orders	\$0 \$0	\$0 \$0	\$0,000 \$0	\$3,000	\$30,000 \$0	\$15,000	\$0 \$0	\$30,000 \$18,000
	Samugardy Fand / Shanga Gradia	\$0	\$0	\$6,000	\$53,000	\$30,000	\$265,000	\$0	\$354,000

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
PITTSBURGH MONTESSORI									
@Friendship	Cycle painting.	***	\$225,000						\$225,000
	Replace water main / Install backflow preventers. Install elevator.	\$85,000		\$1,500,000					\$85,000 \$1,500,000
	Masonry restoration.		\$550,000	\$1,500,000					\$1,500,000
	New walk-in cooler and freezer		ψοσο,σσο	\$85,000					\$85,000
	Remove demountable			, ,	\$50,000				\$50,000
	Renovate air handling system.			\$170,000					\$170,000
	Replace windows.				\$400,000				\$400,000
	Replace fire alarm system and sound system.		\$232,000						\$232,000
	Roof		****		\$525,000				\$525,000
	Security system installation.	¢156.940	\$300,000	£117.000	¢0	20	0.0	¢0	\$300,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	\$156,840 \$5,100	\$210,600 \$78,420	\$117,000 \$105,300	\$0 \$58,500	\$0 \$0	\$0 \$0	\$0 \$0	\$484,440 \$247,320
	Contingency Fund / Change Orders	\$246,940	\$1,596,020	\$1,977,300	\$1,033,500	\$0 \$0	\$0 \$0	\$0 \$0	\$4,853,760
		Ψ2-10,0-10	ψ1,000,020	ψ1,011,000	ψ1,000,000	Ψ <b>O</b>	ΨΟ	<b>Q</b> O	ψ1,000,100
ROONEY			*=						***
	Exterior painting and caulking Architectural / Engineering Design and permits	\$6,000	\$50,000 \$0	60	¢0	20	\$0	\$0	\$50,000 \$6,000
	Contingency Fund / Change Orders	\$6,000 \$0	\$3,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$3,000
	Contingency Fund / Change Cracio	\$6,000	\$53,000	\$0	\$0	\$0	\$0	\$0	\$59,000
		*****	, ,	•	•		•		, ,
ROOSEVELT									
	No work planned.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0			\$0
ROOSEVELT ECC									
	Replace fire alarm system and sound system.			\$68,000					\$68,000
	Architectural / Engineering Design and permits	\$0	\$8,160	\$0	\$0	\$0	\$0	\$0	\$8,160
	Contingency Fund / Change Orders	\$0	\$0	\$4,080	\$0	\$0	\$0	\$0	\$4,080
		\$0	\$8,160	\$72,080	\$0	\$0	\$0	\$0	\$80,240
SCHAEFFER PRIMARY	Remove demountable							\$50,000	\$50,000
OUTALL LICE MINARY	Cycle Painting							\$100,000	\$100,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$18,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000
	•	\$0	\$0	\$0	\$0	\$0	\$18,000	\$159,000	\$177,000

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
SCHAEFFER INTERMEDIATE	Remove demountable							\$50,000	\$50,000
@ SHERADEN	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000
		\$0	\$0	\$0	\$0	\$0	\$0	\$53,000	\$53,000
SCHENLEY @ REIZENSTEIN									
	Pave drieway and parking lots/drop off/ curb cuts		\$450,000						\$450,000
	Replace boiler feed pumps		\$20,000	****					\$20,000
	Replace roof	050.400	000 000	\$500,000	40		40	40	\$500,000
	Architectural / Engineering Design and permits	\$56,400	\$60,000	\$0	\$0	\$0 ©0	\$0	\$0 \$0	\$116,400
	Contingency Fund / Change Orders	\$0 \$56,400	\$28,200 \$558,200	\$30,000 \$530,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$58,200 \$1,144,600
SCHILLER									
	Cycle painting.					\$280,000			\$280,000
	Canopies						\$100,000		\$100,000
	Masonry restoration.						\$350,000	\$350,000	\$700,000
	Replace electrical panel boards and sound system.					\$190,000			\$190,000
	Replace water coolers.					\$30,000			\$30,000
	Restroom renovations.						\$350,000	\$350,000	\$700,000
	Install paddle fans			£450,000	<b>#00.000</b>		\$120,000	\$120,000	\$240,000
	Walk in cooler/freezer  Architectural / Engineering Design and permits	\$0	\$18,000	\$150,000 \$10,800	\$90,000 \$60,000	\$110,400	\$98,400	\$0	\$240,000 \$297,600
	Contingency Fund / Change Orders	\$0 \$0	\$18,000	\$9,000	\$5,400	\$30,000	\$55,200	\$49,200	\$148,800 \$148,800
	Containgency 1 and 7 Change Gracis	\$0	\$18,000	\$169,800	\$155,400	\$640,400	\$1,073,600	\$869,200	\$2,926,400
Science & Technology									
Academy @ Frick	HS Excellence	\$1,471,857							\$1,471,857
	Construction / Project Manager & Commissioning	\$350,000							\$350,000
	Roof replacement.		\$475,000						\$475,000
	Lighting in classrooms			\$125,000					\$125,000
	Floors				\$250,000				\$250,000
	Architectural / Engineering Design and permits	\$547,000	\$15,000	\$30,000	\$0	\$0	\$0	\$0	\$592,000
	Contingency Fund / Change Orders	\$308,311	\$28,500	\$7,500	\$15,000	\$0	\$0	\$0	\$359,311
SOUTH ANNEX		\$2,677,168	\$518,500	\$162,500	\$265,000	\$0	\$0	\$0	\$3,623,168
	No work planned.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0			\$0
SOUTHBROOK									
SOUTHBROOK	Security system		\$650,000						\$650.000
	Architectural / Engineering Design and permits	\$78,000	\$0	\$0	\$0	\$0	\$0	\$0	\$78,000
	Contingency Fund / Change Orders	\$0	\$39,000	\$0	\$0	\$0	\$0	\$0	\$39,000
		\$78,000	\$689,000	\$0	\$0	\$0	\$0	\$0	\$767,000
SOUTH HILLS MIDDLE									
	Resurface tennis courts	<b>A</b>	402 222	\$250,000	**		**	**	\$250,000
	Architectural / Engineering Design and permits	\$0	\$30,000	\$0	\$0	\$0 ©0	\$0	\$0 \$0	\$30,000
	Contingency Fund / Change Orders	\$0 \$0	\$0	\$15,000	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$15,000
		\$0	\$30,000	\$265,000	\$0	\$0	\$0	φU	\$295,000

Facility Name	Project Description	<u>2010 Est</u>	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
SPRING GARDEN	Remove demountable							\$50,000	\$50,000
	Restroom renovations					\$300,000	\$300,000		\$600,000
	Repairs to coal hole	\$100,000							\$100,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$36,000	\$36,000	\$6,000	\$0	\$78,000
	Contingency Fund / Change Orders	\$6,000 \$106,000	\$0 \$0	\$0 \$0	\$0 \$36,000	\$18,000 \$354,000	\$18,000 \$324,000	\$3,000 \$53,000	\$45,000 \$873,000
		*****	**	**	<b>4</b> -2,555	<b>4</b> -2-1,2-2	*	400,000	40.0,000
SPRING HILL									
	Replace fire alarm system.		\$59,000						\$59,000
	Replace auditorium seating		\$100,000						\$100,000
	Restroom renovations						\$300,000	\$300,000	\$600,000
	Repair/Fill Coal Hole			\$175,000					\$175,000
	Architectural / Engineering Design and permits	\$19,080	\$21,000	\$0	\$0	\$36,000	\$36,000	\$0	\$112,080
	Contingency Fund / Change Orders	\$0	\$9,540	\$10,500	\$0	\$0	\$18,000	\$18,000	\$56,040
		\$19,080	\$189,540	\$185,500	\$0	\$36,000	\$354,000	\$318,000	\$1,102,120
STERRETT	Classroom exit doors (old building)						\$150,000		\$150,000
	Replace floors (old building)						,,	\$250,000	\$250,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$0	\$18,000	\$30,000	\$0	\$48,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$0	\$0	\$9,000	\$15,000	\$24,000
		\$0	\$0	\$0	\$0	\$18,000	\$189,000	\$265,000	\$472,000
STEVENS									
OTEVENO	Install elevator.							\$1,500,000	\$1,500,000
	Repave playground and parking lot				\$100,000			ψ.,σσσ,σσσ	\$100,000
	Replace electrical distribution system.				,,	\$175,000			\$175,000
	Architectural / Engineering Design and permits	\$0	\$0	\$12,000	\$21,000	\$0	\$180,000	\$0	\$213,000
	Contingency Fund / Change Orders	\$0	\$0	\$0	\$6,000	\$10,500	\$0	\$90,000	\$106,500
		\$0	\$0	\$12,000	\$127,000	\$185,500	\$180,000	\$1,590,000	\$2,094,500
SUNNYSIDE	Remove demountable							\$50,000	\$50,000
OUNTOIDE	Restroom renovations			\$300,000				ψ50,000	\$300,000
	Auditorium seating			ψοσο,σσο	\$125,000				\$125,000
	Architectural / Engineering Design and permits	\$0	\$36,000	\$15,000	\$0	\$0	\$6,000	\$0	\$57,000
	Contingency Fund / Change Orders	\$0	\$0	\$18,000	\$7,500	\$0	\$0	\$3,000	\$28,500
	<b></b>	\$0	\$36,000	\$333,000	\$132,500	\$0	\$6,000	\$53,000	\$560,500
LINIVEDCITY PDED	Construct now field house	¢750,000							\$750,000
UNIVERSITY PREP	Construct new field house. Chiller replacement	\$750,000	\$500,000						\$500,000
	Cooling tower deduct water meter	\$10,300	φυυυ,υυυ						\$500,000 \$10,300
	Replace air handlers	\$400,000							\$400,000
	Replace water main	\$175,000							\$175,000
	Architectural / Engineering Design and permits	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
	Contingency Fund / Change Orders	\$80,118	\$30,000	\$0	\$0	\$0 \$0	\$0	\$0	\$110,118
		\$1,475,418	\$530,000	\$0	\$0	\$0	\$0	\$0	\$2,005,418

Facility Name	Project Description	<u>2010 Est</u>	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
VANN									
	Cycle paint							\$350,000	\$350,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$0	\$0	\$42,000	\$0	\$42,000
	Contingency Fund / Change Orders	<u>\$0</u>	\$0	\$0	\$0	\$0	\$0	\$21,000	\$21,000
		\$0	\$0	<b>\$</b> 0	\$0	\$0	\$42,000	\$371,000	\$413,000
WEIL									
	Cycle painting.						\$175,000	\$175,000	\$350,000
	Lift replacement		\$200,000						\$200,000
	Renovate controls for air handling units.	¢07.000	\$25,000	<b>C</b> O	<b>#</b> 0	CO4 000	#04.000	<b>#</b> 0	\$25,000
	Architectural / Engineering Design and permits	\$27,000	\$0 \$13,500	\$0 \$0	\$0 ©0	\$21,000 \$0	\$21,000 \$10,500	\$0 £10.500	\$69,000
	Contingency Fund / Change Orders	\$0 \$27,000	\$13,500	\$0 \$0	\$0 \$0	\$21,000	\$10,500	\$10,500 \$185,500	\$34,500 \$678,500
		, ,,,,,,	,,			, ,,,,,,	,,	,,	, , , , , ,
WEST LIBERTY	Plaster repair.				\$200,000				\$200.000
	Repave playground.			\$75,000	Ψ200,000				\$75,000
	Replace fire alarm system and sound system.		\$97,000	, .,					\$97,000
	Masonry restoration	\$135,000	, , , , , , , , , , , , , , , , , , , ,						\$135,000
	Architectural / Engineering Design and permits	\$11,640	\$9,000	\$24,000	\$0	\$0	\$0	\$0	\$44,640
	Contingency Fund / Change Orders	\$8,100	\$5,820	\$4,500	\$12,000	\$0	\$0	\$0	\$30,420
		\$154,740	\$111,820	\$103,500	\$212,000	\$0	\$0	\$0	\$582,060
WESTINGHOUSE									
	No work planned.								\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WESTWOOD									
	Install elevator.						\$1,100,000		\$1,100,000
	Repair concrete driveway.	\$100,000							\$100,000
	Fire alarm / sound system.		\$200,000						\$200,000
	Architectural / Engineering Design and permits	\$24,000	\$0	\$0	\$0	\$132,000	\$0	\$0	\$156,000
	Contingency Fund / Change Orders	\$6,000	\$12,000	\$0	\$0	\$0	\$66,000	\$0	\$84,000
		\$130,000	\$212,000	<b>\$</b> 0	\$0	\$132,000	\$1,166,000	\$0	\$1,640,000
WHITTIER	0.4				0400 000				0422.222
	Cycle painting			¢200 000	\$100,000				\$100,000
	Bus turn around Office renovations			\$200,000 \$100,000					\$200,000 \$100,000
	Install elevator.		\$1,300,000	\$100,000					\$1,300,000
	Replace electrical distribution system.		\$210,000						\$210,000
	Architectural / Engineering Design and permits	\$181,200	\$36,000	\$12,000	\$0	\$0	\$0	\$0	\$229,200
	Contingency Fund / Change Orders	\$0	\$90,600	\$18,000	\$6,000	\$0	\$0	\$0	\$114,600
	<b>3</b> , <b>3</b>	\$181,200	\$1,636,600	\$330,000	\$106,000	\$0	\$0	\$0	\$2,253,800
WOOLSLAIR	Replace roof					\$250,000			\$250,000
	Architectural / Engineering Design and permits	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000
	Contingency Fund / Change Orders	\$0	\$0	\$0 \$0	\$0	\$15,000	\$0 \$0	\$0	\$15,000
		\$0	\$0	\$0	\$30,000	\$265,000	\$0	\$0	\$295,000

Facility Name	Project Description	2010 Est	2011 Est	2012 Est	2013 Est	2014 Est	2015 Est	2016 Est	2010/16 Total
PROJECTS BY SCHOOL - SUBTOT	AL								
		\$22,317,350	\$23,158,934	\$25,487,394	\$26,224,106	\$29,777,420	\$16,251,660	\$19,027,000	\$162,243,864
VARIOUS SCHOOLS	AHERA asbestos re-inspection.			\$165.000			\$180.000		\$345.000
VARIOUS SCHOOLS	Architectural / Engineering Design (various projects)	\$472,380	\$565,290	\$541,290	\$589,659	\$589,659	\$652,225	\$707,847	\$4,118,350
VARIOUS SCHOOLS	Asbestos inspections, testing and monitoring.	\$150,000	\$165,000	\$165,000	\$181,500	\$181,500	\$199,650	\$219,615	\$1,262,265
VARIOUS SCHOOLS	Asphalt - new and replacement.	\$500,000	\$550.000	\$550.000	\$605.000	\$605.000	\$665.500	\$732.050	\$4,207,550
VARIOUS SCHOOLS	Carpet - new and replacement.	\$100,000	\$110,000	\$110,000	\$121,000	\$121,000	\$133,100	\$146,410	\$841,510
VARIOUS SCHOOLS	Chalkboard - new and replacement.	\$65,000	\$110,000	\$110,000	\$121,000	\$121,000	\$133,100	\$146,410	\$806,510
VARIOUS SCHOOLS	Concrete - new and replacement.	\$500,000	\$550,000	\$550,000	\$605,000	\$605,000	\$665,500	\$732,050	\$4,207,550
VARIOUS SCHOOLS	HVACR replacement projects.	\$0	\$512,000	\$385,000	\$423,500	\$423,500	\$465,850	\$512,435	\$2,722,285
VARIOUS SCHOOLS	LEED Projects	\$250,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,750,000
VARIOUS SCHOOLS	Office moves.	\$500,000	\$550,000	\$550,000	\$605,000	\$605,000	\$665,500	\$732,050	\$4,207,550
VARIOUS SCHOOLS	Outdoor storage sheds for flammable materials.	\$100,000	\$110,000	\$110,000	\$121,000	\$121,000	\$133,100	\$146,410	\$841,510
VARIOUS SCHOOLS	Plumbing replacement projects.	\$69,000	\$220,000	\$345,000	\$181,500	\$181,500	\$199,650	\$219,615	\$1,416,265
VARIOUS SCHOOLS	Power factor correction capacitor repairs.	\$25,000	\$27,500	\$27,500	\$30,250	\$30,250	\$33,275	\$36,603	\$210,378
VARIOUS SCHOOLS	Replace toilet partitions.	\$52,500	\$57,750	\$57,750	\$63,525	\$63,525	\$69,878	\$76,865	\$441,793
VARIOUS SCHOOLS	Replace water, sewer, and gas mains.	\$0	\$513,000	\$385,000	\$423,500	\$423,500	\$465,850	\$512,435	\$2,723,285
VARIOUS SCHOOLS	Risk abatement (safety).	\$35,000	\$38,500	\$38,500	\$42,350	\$42,350	\$46,585	\$51,244	\$294,529
VARIOUS SCHOOLS	School signage (interior and exterior).	\$70,000	\$110,000	\$110,000	\$121,000	\$121,000	\$133,100	\$146,410	\$811,510
VARIOUS SCHOOLS	Security system upgrades (existing).	\$1,000,000	\$500,000	\$500,000	\$700,000	\$700,000	\$800,000	\$800,000	\$5,000,000
VARIOUS SCHOOLS	Security Central Monitoring Capability.	\$500,000						. ,	\$500,000
VARIOUS SCHOOLS	Small A/C systems.	\$0	\$290,000	\$220,000	\$242,000	\$242,000	\$266,200	\$292,820	\$1,553,020
VARIOUS SCHOOLS	Casework projects.	\$200,000	\$220,000	\$220,000	\$242,000	\$242,000	\$266,200	\$292,820	\$1,683,020
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Asbestos	\$300,000	\$330,000	\$330,000	\$363,000	\$363,000	\$399,300	\$439,230	\$2,524,530
VARIOUS SCHOOLS	Specialized technical services (concrete, soils, radon).	\$300,000	\$330,000	\$330,000	\$363,000	\$363,000	\$399,300	\$439,230	\$2,524,530
VARIOUS SCHOOLS	Stage curtain replacements.	\$70,000	\$77,000	\$77,000	\$84,700	\$84,700	\$93,170	\$102,487	\$589,057
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - General (Large).	\$700,000	\$770,000	\$770,000	\$847,000	\$847,000	\$931,700	\$1,024,870	\$5,890,570
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Electrical.	\$200,000	\$220,000	\$220,000	\$242,000	\$242,000	\$266,200	\$292,820	\$1,683,020
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Masonry.	\$1,000,000	\$1,100,000	\$1,100,000	\$800,000	\$800,000	\$850,000	\$900,000	\$6,550,000
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Roofing.	\$400,000	\$440,000	\$440,000	\$484,000	\$484,000	\$532,400	\$585,640	\$3,366,040
VARIOUS SCHOOLS	Upgrade swimming pool / gym lighting.	\$150,000	\$165,000	\$165,000	\$181,500	\$181,500	\$199,650	\$219,615	\$1,262,265
VARIOUS SCHOOLS - SUBTOTAL	_								
		\$7,708,880	\$9,131,040	\$9,572,040	\$9,783,984	\$9,783,984	\$10,845,982	\$11,507,981	\$68,333,891
TOTALS									
Yearly Program Totals for projects		\$30,026,230	\$32,289,974	\$35,059,434	\$36,008,090	\$39,561,404	\$27,097,642	\$30,534,981	\$230,577,755
by school and various schools									
	Escalated Values: 5 % per year		\$33,904,472.70	\$38,653,025.99	\$41,683,865.19	\$48,087,133.82	\$34,584,221.38	\$40,919,794.44	\$267,858,743.22
	5 % per year								

5 % per year (Total Yearly Budget costs adjusted for inflation)

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## IV. INFORMATIONAL SECTION

- a) Assessed & Estimated Actual Value of Taxable Property
- b) Property Tax Levies & Collections
- c) Impact of Budget on Taxpayers
- d) Principal Property Taxpayers
- e) 2010 Tax Levy Resolutions
- f) Budget Forecast
- g) Bond Amortization Schedule
- h) Enrollment Statistics/Retention Information
- i) Enrollment Projections/History
- j) Building Capacities
- k) Facilities Study Report Press Release
- 1) Personnel Resources Allocations
- m) Demographics
- n) Performance Measures/Parent Surveys
- o) School District 2007-08 Report Card
- p) Glossary

#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Assessed Value and Estimated Actual Value of Taxable Property Fiscal Years 2006 - 2010

(Amount in Thousands)

		City of Pittsburg	h and Mt. Oliver Bo	<u>rough</u>				Ratio of total <sup>2</sup> Assessed value
Fiscal <u>Year</u>	Assessed <sup>1</sup> Value - Residential	Assessed <sup>1</sup> Value - Commercial	Assessed <sup>1</sup> <u>Value</u>	Less: Tax Exempt Real Property	Total Taxable Assessed <u>Value</u>	Total Direct <u>Tax Rate</u>	Estimated Actual Taxable <u>Value</u>	To total Estimated Actual value
2006	7,359,655	13,258,151	20,617,806	7,247,496	13,370,310	1.00	15,315,361	0.873
2007	7,365,189	13,809,440	21,174,629	7,696,640	13,477,989	1.00	15,581,490	0.865
2008	7,302,960	13,792,448	21,095,408	7,826,233	13,269,175	1.00	15,164,771	0.875
2009	7,348,093	13,379,739	21,417,562	7,985,191	13,432,371	1.00	15,503,848	0.866
2010	7,332,620	14,335,788	21,668,409	8,256,559	13,411,849	1.00	15,634,010	0.858

<sup>&</sup>lt;sup>1</sup>City of Pittsburgh, Department of Finance, Division of Real Estate Property

<sup>&</sup>lt;sup>2</sup>Pennsylvania State Tax Equalization Board (www.steb.state.pa.us) Common Level Ratio for Allegheny County Update not yet available for 2009

Note: Allegheny County's predetermined ratio of assessed to market value changed from 1:4 to 1:1 starting with tax year 2001.

The Total Direct Tax Rate is always 1.0 because each classification of Assessed Property is taxed at the same rate.

Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1,000 of assessed value.

#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

**Property Tax Levies and Collections** 

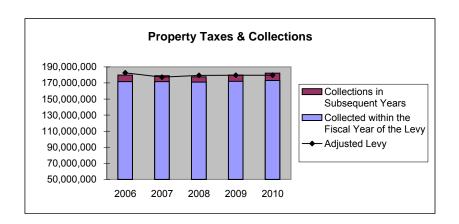
Fiscal Years 2006-2010

Fiscal Year Ended	School Dist of Pittsbu			d within the ar of the Levy	Collections in	Total Colle	ctions to Date
December 31	Millage	Levy 1	Amount	Percentage of Levy	Subsequent Years	Amount	Percentage of Levy
2006	13.920	182,721,826	171,703,252	93.97%	8,161,603	179,864,855	98.44%
2007	13.920	177,206,509	171,657,699	96.87%	7,348,711	179,006,411	101.02%
2008	13.920	179,521,454	171,075,386	95.30%	6,560,875	177,636,261	98.95%
2009	13.920	179,559,741	172,111,827	95.85%	7,701,216	179,813,043	100.14%
2010	13.920	179,598,035	173,154,547	96.41%	9,039,759	182,194,306	101.45%

<sup>&</sup>lt;sup>1</sup> Original levy plus adjustments less exonerations and refunds

Note: Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1,000 of assessed value.

Source: School District of Pittsburgh Real Estate Tax Collection Records



<sup>&</sup>lt;sup>2</sup> Values were projected using the 8 year average percent change (2001-2008)

## School Distrist of Pittsburgh Impact of Budget on Taxpayers

		Earned Inc	ome Tax		Real Esta	te Tax
		Incon	ne		Market \	Value
Fiscal Year	Net Levy <sup>1</sup>	\$43,000	\$30,000	Millage <sup>2</sup>	\$60,000	\$85,000
2006	2.00%	\$860	\$600	13.92	\$835	\$1,183
2007	1.90%	817	570	13.92	835	1,183
2008	1.80%	774	540	13.92	835	1,183
2009	1.75%	753	525	13.92	835	1,183
2010	1.75%	753	525	13.92	835	1,183

<sup>(1)</sup> Section 652.1 (a) (2) of the Public School Code states that "A school district of first class A located in whole or in part within the city of second class shall share earned income tax under this section with such city of second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one percentum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one percentum (0.25^%) to the city."

<sup>(2)</sup> Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1,000 of assessed value.

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Principal Property Taxpayers December 31, 2008

(amount expressed in thousands)

	2008							
	(1)	Pe	rcentage of					
	Taxable	To	tal Taxable					
	Assessed		Assessed					
Taxpayer	Value	Rank	Value					
500 Grant St Associates/Mellon Bank	\$445,192	1	29.43%					
Buncher Company	196,429	2	12.99%					
Market Associates Ltd. Partnership	185,000	3	12.23%					
PNC	167,130	4	11.05%					
600 Grant St Associates LP	160,000	5	10.58%					
Oxford Development	115,000	6	7.60%					
Grant Liberty Development Group	110,000	7	7.27%					
Liberty Avenue Holdings LLC	49,210	8	3.25%					
Hertz Gateway Center LP.	45,700	9	3.02%					
Harrah's Forest City Associates	39,037	10	2.58%					
Total assessed value (in thousands)	\$1,512,698							

Source: City of Pittsburgh, Department of Finance

(1) Allegheny County performed reassessments of all real property, in 2001 and again in 2002.

#### RESOLUTION

## Real Property Tax Levies for Fiscal Year 2010

RESOLVED, That The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year beginning on the first day of January, 2010, a school tax of two (2) mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.20 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, pursuant to the provisions of Act 14, approved March 10, 1949, P.L. 30.

RESOLVED, FURTHER, That in addition to the foregoing levy The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year beginning on the first day of January, 2010, a school tax of .26 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.026 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 226, approved November 30, 1955, P.L. 793.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year beginning on the first day of January, 2010, a school tax of .13 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.013 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 386, approved July 12, 1957, P.L. 837.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of .34 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.034 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 557, approved November 19, 1959, P.L. 1552.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of .17 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.017 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 321, approved October 21, 1965, P.L. 650.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of 1.02 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.102 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 340, approved November 26, 1968, P.L. 1098.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of 1.02 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.102 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 143, approved December 15, 1975, P.L. 483.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of 8.98 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of \$0.898 on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of paragraph (a) (3) of Section 652.1 of the Public School Code of 1949, as amended, (Act 1982-182).

All of said taxes have been ascertained, determined and fixed in accordance with law and applicable thereto, including, but not limited to Special Session Act 1 of 2006, 53 P.S. §6926.101, et seq.

#### RESOLUTION

#### Earned Income Tax Levies for Fiscal Year 2010

#### I. Act 508 of 1961, as amended

RESOLVED, That pursuant to the provisions of Act 508, approved August 24, 1961, P.L. 1135, as amended by Act 293, approved November 30, 1967, P.L. 638 (Senate Bill 1246, Printer's No. 1493 of 1967 General Assembly of Pennsylvania), The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2010, a tax of one per centum (1%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh.

RESOLVED, FURTHER, That in accordance with the provisions of Section 4 (f) of said Act, The Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in said Act, to make returns and withhold and pay taxes as required under Section 4 of the said Act for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That under the provisions of Section 6 (a) of said Act, the Treasurer of the School District of Pittsburgh is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under said Act, not paid when due.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest at the rate of six per centum (6%) per annum on the amount of said taxes shall be added and collected as authorized by Act 1982-134.

RESOLVED, FURTHER, That all of the provisions of said Acts are hereby adopted and by reference made a part of this Resolution.

#### II. Act 1982-182

RESOLVED, FURTHER, That pursuant to the provisions of Section 652.1 (a) (2) of the Public School Code of 1949, as amended by Act 1982-182 (hereinafter referred to as Act 182), The Board of Public Education of the School District of Pittsburgh does additionally hereby levy and assess, for the fiscal year beginning on the first day of January, 2010, a tax of one per centum (1%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh. This is subject to the provisions of Act 187 of 2004, 24 P.S. §6-652.1 (a)(2)(i) under which the School District must share two tenths of one per centum (0.2%) with the City of Pittsburgh.

RESOLVED, FURTHER, That the implementation of the above Earned Income Tax, shall be governed by all of the mandates set forth within Act 508 of 1961, as amended, except the reference made therein to rate of tax, which mandates are incorporated herein by reference thereto and are made a part hereof, including, by way of illustration, but not by way of limitation: definitions of terms, declaration and payment of tax amounts, collection at source, suit for collection of tax, interest and penalties, etc.

RESOLVED, FURTHER, That the Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in Act 508 of 1961, as amended, to make returns and withhold and pay taxes for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest at the rate of six per centum (6%) per annum on the amount of said taxes shall be added and collected as authorized by Act 1982-134.

RESOLVED, FINALLY, That the Treasurer of the School District of Pittsburgh is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under the aforementioned Acts, not paid when due.

#### RESOLUTION

## Realty Transfer Tax for Fiscal Year 2010

RESOLVED, That pursuant to the provisions of Section 652.1(a)(4) of the Public School Code of 1949, as amended by Act 1982-182, Article XI-D of the Tax Reform Code of 1971, and the requirements of Act 40 of 2005 Concerning Transfers Which are Taxable, Authorizing the Pennsylvania Department of Revenue to Collect and Enforce the Tax When Necessary, and Authorizing the Treasurer to Share Information with the Department of Revenue, The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2010, a tax of one percent (1%) of the value of each transfer of any interest in real property situated within the School District, upon the terms and conditions, and subject to the exceptions set forth in the remaining portions of this Resolution.

#### SECTION 1 DEFINITIONS.

As used in this Resolution, certain terms are defined as follows:

- (a) "Association" means a partnership, limited partnership or any other form of unincorporated enterprise owned or conducted by two or more persons.
- (b) "Corporation" means a corporation or joint stock association organized under the laws of the United States, the Commonwealth of Pennsylvania, or any other state, territory or foreign country or dependency, including but not limited to banking institutions.
- (c) "Document" means any deed, instrument or writing whereby any real property interest is transferred.
- (d) "Living trust" means any trust, other than a business trust, intended as a will substitute by the settlor, which becomes effective during the lifetime of the settlor, but from which trust distributions cannot be made to any beneficiaries other than the settlor prior to the death of the settlor.

- (e) "Real property interest" or "interest in real property," refers to any interest in real property, including, but not limited to, lands, tenements and hereditaments; specifically including an interest in an association and shares of stock in a corporation, the major part [i.e., more than fifty percent (50%)] of the assets of which association or corporation is composed of real estate or shares in any cooperative real estate venture.
- (f) "School District" means the School District of Pittsburgh, Pennsylvania.
- "Transfer" both as a noun and verb, refers to bargain, sale, grant, quitclaim and all other modes of conveying real property interests, including the complete or partial liquidation of an association or a corporation, or the sale of any interest or shares therein if any part of the distribution made in such liquidation or if any of the assets which are the subject of such sale of any interest or shares therein, consists of real estate or real property. "Transfer" also includes a lease or rental of real property or real estate pursuant to an agreement which terminates upon the expiration of thirty (30) years or more or which contains an option for an extension for a period of thirty (30) years or more; and ground rents. It is the intention of The Board of Public Education of the School District of Pittsburgh, Pennsylvania that any transfer of a real property interest accomplished through a sale of an interest in an association or shares of stock in a corporation, through a distribution of assets, through a long-term lease, or through ground rents be specifically subject to the tax imposed herein.
- (h) "Value" means, in the case of any document transferring any real property interest, the amount of the actual consideration therefor, including liens or other encumbrances thereon and ground rents, or a commensurate part of liens or other encumbrances thereon and ground rents where such liens or other encumbrances and ground rents also encumber or are charged against any other real property interest. Where the document sets forth no consideration or a nominal consideration, the "value" thereof shall be determined from the price set forth in, or the actual consideration for, the contract of sale, or, in the case of a gift or any other transfer without consideration, from the actual monetary worth of the interest transferred, which in either event shall not be less than the amount of the assessment of such property made by the Allegheny County Board of Property Assessment, Appeals and Review. In the case of a sale of an interest in an association or shares of stock in a corporation involving the transfer of a real property interest, it shall be the burden of the taxpayer to establish any claim that a portion of the

consideration for the transfer is not attributable to real property or shares in any cooperative real estate venture owned by the association or corporation.

#### SECTION 2 LEVY AND RATE.

- (a) Rate and Time of Payment. A tax in the amount of one percent (1%) of the value is hereby imposed upon each transfer of any interest in real property situated within the School District regardless of where the document is made, executed or delivered, or where the actual settlement on each transfer takes place. The tax shall be payable at the time of delivery of the document.
- (b) Determination of Tax Liability. Every person who accepts delivery of any document, or on whose behalf delivery of any document is accepted, shall be liable for the payment of the tax, except that where any document is delivered to the Commonwealth, a political subdivision or to any authority created by the Commonwealth or a political subdivision, the person by whom the document was made, executed, issued or delivered shall be liable for the payment of the tax. The tax shall be imposed upon each transfer of real property or any interest in real property within the limits of the District, regardless of where the instruments making the transfers are made, executed or delivered or where the actual settlements on the transfers take place, to the same extent that such transactions are subject to the tax imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Act of March 4, 1971 (P.L. 6, No. 2), as amended, known as "The Tax Reform Code of 1971," 72 P.S. Section 8101-C et seq. and Act 40 of 2005.
- (c) <u>Location of Property</u>. Where the real property is situated partly within and partly without the boundaries of the School District, the tax shall be paid on the value of the portion of the real property situated within the School District.

#### SECTION 3 EXCEPTIONS.

The real property transfer tax shall not be imposed upon the following transfers:

- (a) Wills;
- (b) Leases, provided that such leases are not for a period of thirty (30) years or more and/or do not contain an option for an extension of a period of thirty (30) years or more. This exclusion does not include ground rents.
- (c) Mortgages;

- (d) Conveyances to a trustee under a recorded trust agreement for the express purpose of holding title in trust as security for debt contracted at the time of the conveyance, under which the trustee is not the lender, and requiring the trustee to make reconveyance to the grantor-borrower upon the payment of the debt;
- (e) Transfers involving living trusts, upon presentation of a copy of the living trust instrument to the recorder of deeds, and only to the extent that:
  - (1) The transfer is for no consideration or nominal actual consideration to a trustee of a living trust from the settlor of the living trust; or
  - The transfer is for no consideration or nominal actual consideration from a trustee of a living trust after the death of the settlor of the trust, or from a trustee of a trust created pursuant to the will of a decedent to a beneficiary to whom the property is devised or bequeathed; or
  - (3) The transfer is for no consideration or nominal actual consideration from the trustee of a living trust to the settlor of the living trust, if such property was originally conveyed to the trustee by the settlor.
- (f) Transfers between husband and wife;
- Transfer between persons who were previously husband and wife but who have been divorced, provided the property or interest therein subject to such transfer was acquired by the husband and wife, or husband, or wife prior to the granting of the final decree in divorce, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such a transfer;
- (h) Transfers between parent and child, or spouse of such child, or between parent and trustee for the benefit of a child, or the spouse of such child, or between brother or sister, or the spouse of such brother or sister, or between a grandparent and grandchild, or the spouse of such grandchild, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such transfer.
- (i) Correctional deeds without consideration;
- (j) Transfers by and between a principal and straw party for the purpose of placing a mortgage, or ground rent upon the premises;

- (k) Transfers from a purchase money mortgagor to the vendor holding the purchase money mortgage, whether pursuant to a foreclosure or in lieu thereof;
- (l) Transfers from the Commonwealth or political subdivision(s) or from authority(ies) created by the Commonwealth or political subdivision(s) to any of such public bodies;
- (m) Conveyances to political subdivision(s) pursuant to acquisition by the political subdivision(s) of tax delinquent properties at any sheriff's or treasurer's sale;
- (n) Transfers to the United States, the Commonwealth, or to any of their instrumentalities by gift or dedication, or by deed of confirmation in connection with a gift, dedication, condemnation proceedings or in lieu thereof, or reconveyance by a condemning body of the property condemned to the owner of record at the time of condemnation which reconveyance may include property line adjustments, provided such reconveyance is made within one year of the date of condemnation;
- (o) Transfers between religious organizations or other bodies or persons holding title to real estate for a religious organization if such real estate is not being or has not been used by such transferor for commercial purposes;
- (p) Transfer between corporations operating housing projects pursuant to the Housing and Redevelopment Assistance Law and the shareholders thereof;
- (q) Transfers to nonprofit industrial development agencies;
- (r) Transfers between nonprofit industrial development agencies and industrial corporations purchasing from them; and
- (s) Transfers by the owner of previously occupied residential premises within the School District to a builder of new residential premises within the School District when such previously occupied residential premises is taken in trade by such builder as part of the consideration for the purchase of a new, previously unoccupied residential premises.
  - Where there is a transfer of residential property by a licensed real estate broker, which property was transferred to him within the preceding year as part of the consideration for the purchase of other residential property, a credit for the amount of the tax paid at the time of the transfer to him shall be given to him toward the amount of the tax due upon the transfer. If the tax due upon the transfer from the licensed real estate broker is greater than the credit given for the prior

transfer, the difference shall be paid and if the credit allowed is greater than the amount of the tax due, no refund shall be allowed.

(t) Transfers from a political subdivision or public authority created under the laws of the Commonwealth of Pennsylvania, of a multi-purpose stadium to private entities or persons.

## SECTION 4 EVIDENCE OF PAYMENT OF TAX.

The tax imposed by this Resolution shall be paid in the office of the Recorder of Deeds for Allegheny County, Pennsylvania, and payment shall be evidenced by affixing documentary stamps to each document by the person making delivery or presenting or recording the document, who shall write or otherwise place thereon the

initials of his name and the date upon which the stamps are affixed so that the stamps may not again be used. The stamps or the receipts shall be affixed in such manner that their removal requires the continued application of steam or water. The Recorder of Deeds may prescribe alternative methods of evidencing the payment of the tax.

## SECTION 5 EVIDENCE OF VALUE.

- (a) Affidavit of Value. Where the document does not set forth the true, full and complete value, as in the case of gifts or for any other reason, the value shall be as set forth in the affidavit submitted as to the realty transfer tax payable to the Commonwealth of Pennsylvania, in accordance with the Act of December 27, 1951, P.L. 1742, as amended (72 P.S. §3283 et seq.), and a certified copy of that affidavit shall be filed with the office of the Recorder of Deeds at the time the tax is paid.
- (b) Additional Facts by Affidavit. Whenever the taxability of any transfer of real property or the amount of the tax depends upon the relationship of the parties to the transaction or upon any other facts not recited in the document, the Recorder of Deeds may require that such facts be established by affidavit.

## SECTION 6 INTEREST AND PENALTIES.

If for any reason the tax is not paid when due, interest at the rate of six percent (6%) per annum on the amount of such tax and an additional penalty of one-half percent (1/2%) of the amount of the unpaid tax for each month or fraction thereof during which the tax remains unpaid shall be added and collected. Where suit is brought for the recovery of the tax, the person liable shall, in addition, be liable for the cost of collection as well as for the interest and penalties herein imposed.

## SECTION 7 ADMINISTRATION, COLLECTION AND ENFORCEMENT.

The tax levied under this Resolution shall be administered, collected and enforced under the Act of December 31, 1965 (P.L. 1257, No. 511), as amended, known as "The Local Tax Enabling Act," provided, however, that if the correct amount of the tax is not paid by the last date prescribed for timely payment, the Pennsylvania Department of Revenue is authorized and directed, on behalf of the District, to determine the tax, interest and penalty as provided for in Section 1109-D of the Tax Reform Code of 1971, 27 P.S. Section 8109-D, and is also authorized and directed to collect and enforce the tax, interest and penalty in the same manner as tax, interest and penalty imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Tax Reform Code of 1971, 72 P.S. Section 8101-C *et seq*. In addition, if any person fails to pay the tax in the amount and at the time required under this Resolution, the School Treasurer shall file a lien against the property which is the subject of the transfer in the amount of the deficiency.

#### SECTION 8 VIOLATIONS.

#### No person shall:

- (a) Make, execute, issue, deliver or accept, or cause to be made, executed, issued, delivered or accepted, any document without the full amount of the tax thereon being duly paid;
- (b) Fraudulently cut, tear or remove from any document any documentary stamp, receipt or other evidence of payment;

- (c) Fraudulently affix to any document upon which a tax is imposed by this Resolution any documentary stamp, receipt or other evidence of payment which has been cut, torn or removed from any other document upon which a tax is imposed by this or any documentary stamp or receipt or any impression of any forged or counterfeited stamp, receipt, die, plate or any other article;
- (d) Willfully remove or alter the cancellation marks of any documentary stamp or receipt, or restore any such documentary stamp or receipt with intent to use or cause the same to be used after it has already been used, or knowingly buy, sell, offer for sale or give away any such altered or restored stamp or receipt to any person for use, or knowingly use the same;
- (e) Knowingly have in his possession an altered or restored documentary stamp or receipt removed from any document upon which a tax is imposed by this Resolution;
- (f) Knowingly or willfully prepare, keep, sell, offer for sale or have in his possession, any forged or counterfeited documentary stamps or receipts; or
- (g) Fail, neglect or refuse to comply with, or violate, the rules and regulations adopted by the School Treasurer under the provisions of this Resolution.

## SECTION 9 SHARING INFORMATION.

Pursuant to the requirements of Act 40 of 2005, the Treasurer or the authorized representative of the Treasurer may divulge to the Pennsylvania Department of Revenue any information concerning the administration or collection of the tax imposed under this Resolution.

## SECTION 10 EFFECTIVE DATE.

This Resolution shall take effect on January 1, 2010 and shall apply to all transfers of real property made on and after that date.

BASELINE PROJECTION						
	Actual Year Ended 2008	2009 Original BUDGET	Projected Year Ended 2009	Projected Year Ended 2010	Projected Year Ended 2011	Projected Year Ended 2012
Total Revenues	\$514,163,971.37	\$511,481,115.00	\$515,144,485.34	\$517,758,405.28	\$512,890,396.53	\$516,034,367.99
Total Expenditures	\$515,901,408.28	\$524,557,838.00	\$519,609,638.07	\$ 525,371,597.00	\$541,942,129.88	\$571,455,343.40
Beginning Balance	\$73,403,945.27	\$71,666,508.36	\$71,666,508.36	\$67,201,355.63	\$59,588,163.91	\$30,536,430.56
Operating Surplus/(Deficit)	(\$1,737,436.92)	(\$13,076,723.00)	(\$4,465,152.73)	(\$7,613,191.72)	(\$29,051,733.35)	(\$55,420,975.41)
Ending Fund Balance	\$71,666,508.36	\$58,589,785.36	\$67,201,355.63	\$59,588,163.91	\$30,536,430.56	(\$24,884,544.85)
Less Projected Reservations	(\$4,693,507.01)	(\$2,500,000.00)	(\$2,500,000.00)	(\$2,500,000.00)	(\$2,500,000.00)	(\$2,499,999.00)
Unreserved Fund Balance	\$66,973,001.35	\$56,089,785.36	\$64,701,355.63	\$57,088,163.91	\$28,036,430.56	(\$27,384,543.85)
% Budgeted Expenditures	12.98%	10.69%	12.45%	10.87%	5.17%	-4.79%
Compliance with Fund Balance Policy	Yes	Yes	Yes	Yes	Yes	No

# Outstanding Principal and Interest December 31, 2009

	Principal	Interest	Total
2010	\$34,364,158	\$24,577,698	\$58,941,856
2011	\$35,935,703	\$20,118,766	\$56,054,469
2012	\$35,520,304	\$18,710,915	\$54,231,219
2013	\$34,389,968	\$17,098,958	\$51,488,926
2014	\$33,524,698	\$15,530,069	\$49,054,767
2015-2019	\$155,327,609	\$55,115,662	\$210,443,271
2020-2024	\$103,017,255	\$24,121,645	\$127,138,900
2025-2029	\$42,675,000	\$5,871,347	\$48,546,347
Total	\$474,754,695	\$181,145,060	\$655,899,755

### **School District Borrowing Powers**

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is 225% of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors

## **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

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## Pittsburgh Public Schools 2009-2010 Organization of Schools

## Pittsburgh Public Schools Comparison Of Membership CLOSE OF THE FIRST SCHOOL MONTH

ELEMENTARY SCHOOLS			MEMBERSHIP September 30, 2008	MEMBERSHIP October 6, 2009	Increase/ Decrease
K-5	20	Elementary Schools	14,667	14,315	-352
K-8	19	Middle Schools	3,658	3,114	-544
	39	Secondary Schools	7,777	8,130	353
		Special Schools	344	363	19
MIDDLE SCHOOLS		Clayton Academy	203	201	-2
		Sub-Total - K-12	26,649	26,123	-526
Grades 6-8	9	Pre-K/Headstart	1,787	1,799	12
	9	System-wide Totals	28,436	27,922	-514
SECONDARY SCHOOLS			ANNUAL CHANGE IN	MEMBERSHIP	
Grades 6-12	3		END OF FIRST SCHO	OOL MONTH	
Grades 9-12	10				
Student Achievement Center 6-12	1		K-12	Increase/	
	14	Year	Membership	Decrease	Percent
	-	1989	39,549	-241	
		1990	39,661	353	0.90%
SPECIAL EDUCATION CENTERS		1991	40,137	476	1.20%
		1992	40,445	308	0.77%
Conroy, McNaugher and Pioneer	3	1993	40,167	-278	-0.69%
Pittsburgh Gifted Center	1	1994	39,728	-439	-1.09%
	4	1995	39,761	33	0.08%
		1996	39,955	194	0.49%
		1997	40,181	226	0.57%
TOTAL ALL SCHOOLS	66	1998	39,603	-578	-1.44%
		1999	38,846	-757	-1.91%
		2000	38,560	-286	-0.74%
		2001	37,612	-948	-2.46%
		2002	35,147	-2,465	-6.55%
		2003	34,619	-528	-1.50%
	•	2004	32,661	-1,958	-5.65%
		2005	31,148	-1,513	-4.63%
		2006	29,445	-1,632	-5.24%
		2007	28,265	-1,067	-3.62%
		2008	26,649	-1,616	-5.72%
		2009	26,123	-526	-1.97%

## Pittsburgh Public Schools Membership by School and Grade 2009-2010

Elementary Schools	K	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
PITTSBURGH ALLEGHENY K-5	76	93	73	74	76	75								467
PITTSBURGH ARLINGTON K-8	71	45	45	50	44	48	44	39	43					429
PITTSBURGH ARSENAL K-5	41	41	41	40	39	34								236
PITTSBURGH BANKSVILLE K-5	47	42	43	32	44	32								240
PITTSBURGH BEECHWOOD K-5	54	70	57	56	70	49								356
PITTSBURGH BROOKLINE K-8	61	75	62	68	65	52	57	52	62					554
PITTSBURGH CARMALT K-8	62	69	59	61	71	65	59	51	56					553
PITTSBURGH COLFAX K-8	75	97	87	79	93	64	73	58	65					691
PITTSBURGH CONCORD K-5	51	62	56	52	58	46								325
PITTSBURGH DILWORTH K-5	76	67	57	74	54	51								379
PITTSBURGH FAISON K-8	103	100	79	84	86	66	61	51	62					692
PITTSBURGH FORT PITT K-5	35	32	44	25	37	48								221
PITTSBURGH FULTON K-5	70	55	55	51	36	53								320
PITTSBURGH GRANDVIEW K-5	43	47	61	57	36	51								295
PITTSBURGH GREENFIELD K-8	39	39	32	45	49	59	39	45	53					400
PITTSBURGH KING K-8	73	59	75	69	60	43	47	51	56					533
PITTSBURGH LIBERTY K-5	77	75	75	53	62	61								403
PITTSBURGH LINCOLN K-8	77	61	62	60	56	47	47	60	49					519
PITTSBURGH LINDEN K-5	78	66	69	74	61	55								403
PITTSBURGH MANCHESTER K-8	19	33	34	36	31	30	23	22	17					245
PITTSBURGH MIFFLIN K-8	52	47	49	53	46	39	33	35	43					397
PITTSBURGH MILLER K-8	29	23	32	27	36	33								180
PITTSBURGH MINADEO K-5	93	98	81	83	81	85								521
PITTSBURGH MONTESSORI K-8	34	41	42	34	36	39	22	17	22					287

# Membership by School and Grade 2008-2009

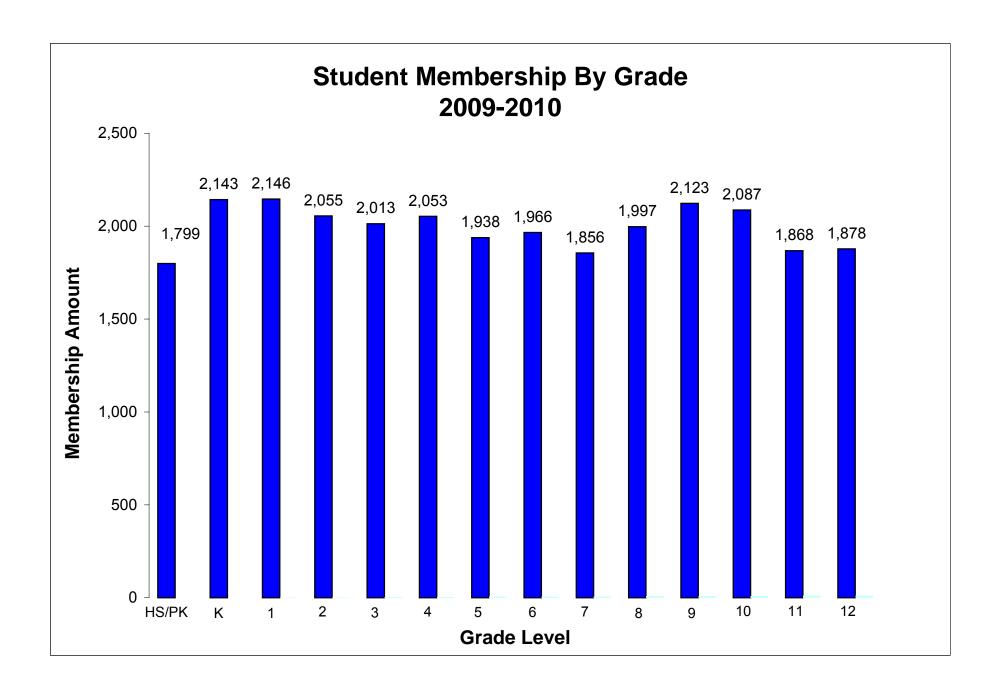
Elementary Schools	K	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
PITTSBURGH MORROW K-5	60	79	60	56	67	68								390
PITTSBURGH MURRAY K-8	43	45	41	43	43	30	32	35	18					330
PITTSBURGH NORTHVIEW K-5	46	49	52	48	45	66								306
PITTSBURGH PHILLIPS K-5	56	52	49	54	42	46								299
PITTSBURGH ROOSEVELT K-5	84	83	85	57	86	91								486
PITTSBURGH SCHAEFFER K-8	45	49	44	50	34	40	42	25	33					362
PITTSBURGH SPRING HILL K-5	50	44	41	42	47	38								262
PITTSBURGH STEVENS K-8	32	51	31	41	44	41	36	32	26					334
PITTSBURGH SUNNYSIDE K-8	39	30	47	40	42	40	47	35	41					361
PITTSBURGH VANN K-8	29	26	23	26	38	32								174
PITTSBURGH WEIL K-8	41	33	28	33	34	24	24	26	14					257
PITTSBURGH WEST LIBERTY K-5	42	36	51	53	55	42								279
PITTSBURGH WESTWOOD K-8	44	42	42	39	53	50	25	25	17					337
PITTSBURGH WHITTIER K-5	49	49	36	43	41	50								268
PITTSBURGH WOOLSLAIR K-5	37	28	40	37	37	45								224
ELEMENTARY SCHOOL TOTALS	2,133	2,133	2,040	1,999	2,035	1,928	711	659	677	0	0	0	0	14,315

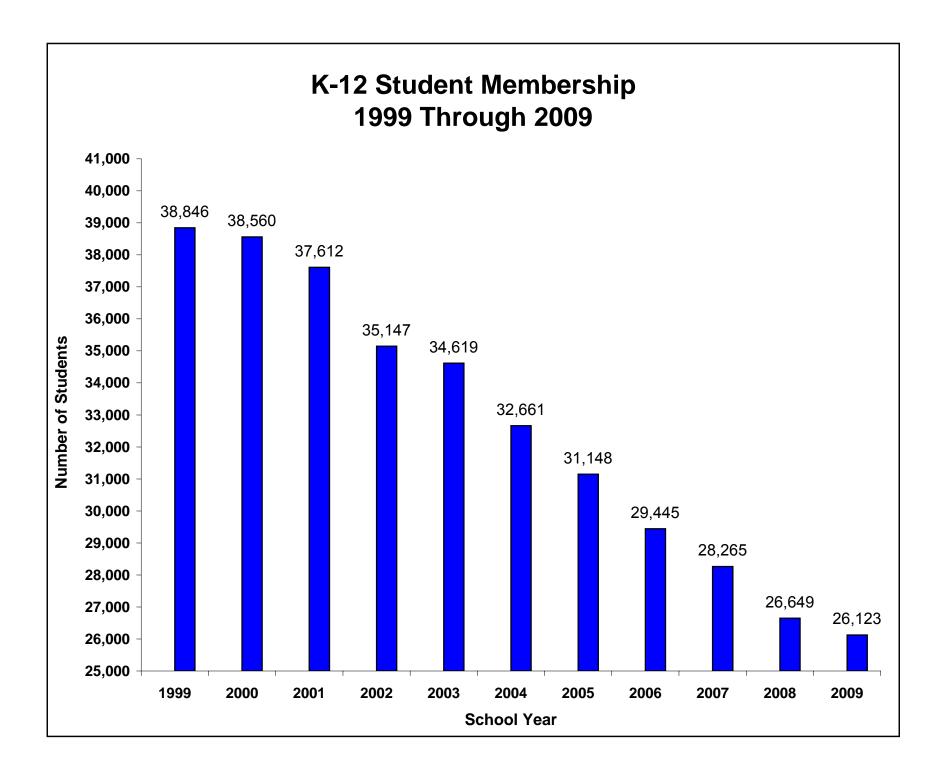
## Pittsburgh Public Schools Membership by School and Grade 2009-2010

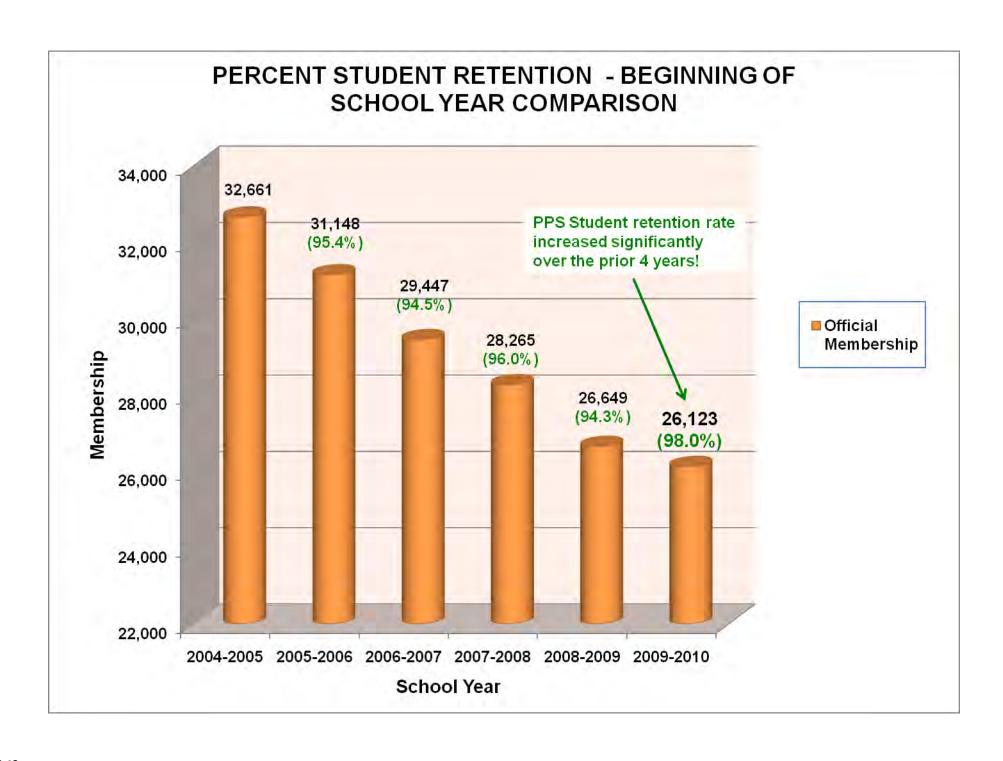
Middle Schools	K	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL	
PITTSBURGH ALLEGHENY 6-8	0	0	0	0	0	0	118	104	89	0	0	0	0	311	
PITTSBURGH ARSENAL 6-8	0	0	0	0	0	0	88	91	126	0	0	0	0	305	
PITTSBURGH CLASSICAL 6-8	0	0	0	0	0	0	109	113	102	0	0	0	0	324	
PITTSBURGH ROONEY 6-8	0	0	0	0	0	0	43	60	62	0	0	0	0	165	
PITTSBURGH SAC 6-8	0	0	0	0	0	0	2	9	29	0	0	0	0	40	
PITTSBURGH SCHILLER 6-8	0	0	0	0	0	0	82	58	78	0	0	0	0	218	
PITTSBURGH SOUTH BROOK 6-8	0	0	0	0	0	0	132	124	151	0	0	0	0	407	
PITTSBURGH SOUTH HILLS 6-8	0	0	0	0	0	0	158	139	152	0	0	0	0	449	
PITTSBURGH STERRETT 6-8	0	0	0	0	0	0	131	124	122	0	0	0	0	377	
Middle School Totals	0	0	0	0	0	0	863	822	911	0	0	0	0	2,596	

#### Pittsburgh Public Schools Membership by School and Grade 2009-2010

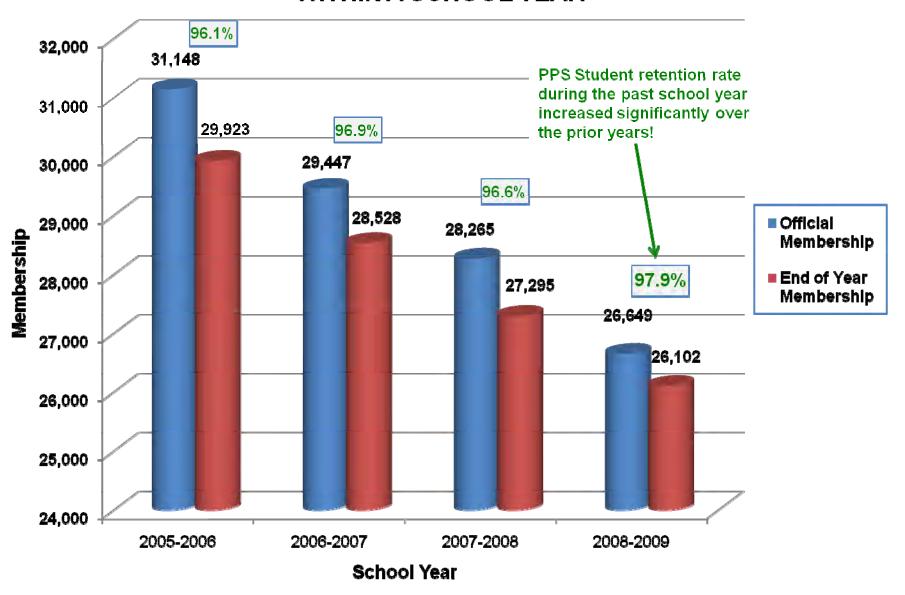
Secondary Schools	ОН	PK	K	1	2	3	4	5	6	7	8	9	10	11		TOTAL
PITTSBURGH ALLDERDICE 9-12	0	0	0	0	0	0	0	0	0	0	0	346	372	316	337	1,371
PITTSBURGH BRASHEAR 9-12	0	0	0	0	0	0	0	0	0	0	0	362	331	248	252	1,193
PITTSBURGH CAPA 6-12	0	0	0	0	0	0	0	0	111	117	114	132	142	140	117	873
PITTSBURGH CARRICK 9-12	0	0	0	0	0	0	0	0	0	0	0	235	244	208	178	865
PITTSBURGH INTL BACCALAUREATE 6-12	0	0	0	0	0	0	0	0	140	103	120	138	120	0	0	621
PITTSBURGH LANGLEY 9-12	0	0	0	0	0	0	0	0	0	0	0	118	120	139	86	463
PITTSBURGH OLIVER 9-12	0	0	0	0	0	0	0	0	0	0	0	89	141	130	100	460
PITTSBURGH PEABODY 9-12	0	0	0	0	0	0	0	0	0	0	0	122	119	123	93	457
PITTSBURG PERRY 9-12	0	0	0	0	0	0	0	0	0	0	0	224	194	158	197	773
PITTSBURGH SAC 9-12	0	0	0	0	0	0	0	0	0	0	0	5	20	65	118	208
PITTSBURGH SCHENLEY 11-12	0	0	0	0	0	0	0	0	0	0	0	2	9	181	215	407
PITTSBURGH SCI-TECH 6-12	0	0	0	0	0	0	0	0	50	50	50	97	0	0	0	247
PITTSBURGH UNIVERSITY PREP	0	0	0	0	0	0	0	0	69	51	56	95	113	0	0	384
PITTSBURGH WESTINGHOUSE 9-12	0	0	0	0	0	0	0	0	0	0	0	76	86	97	67	326
Secondary School Totals	0	0	0	0	0	0	0	0	370	321	340	2,041	2,011	1,805	1,760	8,648
Special Education Centers	ОН	PK	K	1	2	3	4	5	6	7	8	9	10	11		TOTAL
PITTSBURGH CONROY	. 0	0	2	4	4	11	10	7	5	7	7	14	12	14	57	154
	-	-						^	Λ.							4 5
MERCY BEHAVORIAL HEALTH	0	0	2	3	4	1	0	0	0	2	1	0	1	0	1	15
PITTSBURGH MCNAUGHER	0	0	2 0	0	0	0	1	1	4	6	16	19	17	28	24	116
	_	-	2			-							•	_		
PITTSBURGH MCNAUGHER	0	0	2 0	0	0	0	1	1	4	6	16	19	17	28	24	116
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals  Alternative School	0	0	2 0 6	0 6 13	0 7 <b>15</b>	0 2 14	1 7 18	1 2	4 6 <b>15</b>	6 3 18	16 3 <b>27</b>	19 6 <b>39</b>	17 4 34	28 5 47	24 21 <b>103</b>	116 78 363
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals	0	0	2 0 6	0 6	0 7	0 2	1 7	1 2	4 6	6	16 3	19 6	17 4	28 5	24 21	116 78
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals  Alternative School  Clayton Academy (CEP)  Headstart/Pre-K Programs	0 0 0	0 0	2 0 6	0 6 13	0 7 <b>15</b>	0 2 14	1 7 18	1 2	4 6 <b>15</b>	6 3 18	16 3 <b>27</b>	19 6 <b>39</b>	17 4 34	28 5 47	24 21 103	116 78 363 201
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals  Alternative School Clayton Academy (CEP)  Headstart/Pre-K Programs  PPS Schools	0 0 0 0H 1,104	0	2 0 6	0 6 13	0 7 <b>15</b>	0 2 14	1 7 18	1 2	4 6 <b>15</b>	6 3 18	16 3 <b>27</b>	19 6 <b>39</b>	17 4 34	28 5 47	24 21 103	116 78 363 201 TOTAL 1,642
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals  Alternative School  Clayton Academy (CEP)  Headstart/Pre-K Programs	0 0 0	0 0	2 0 6	0 6 13	0 7 <b>15</b>	0 2 14	1 7 18	1 2	4 6 <b>15</b>	6 3 18	16 3 <b>27</b>	19 6 <b>39</b>	17 4 34	28 5 47	24 21 103	116 78 363 201
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals  Alternative School Clayton Academy (CEP)  Headstart/Pre-K Programs  PPS Schools	0 0 0 0H 1,104	0 0	2 0 6	0 6 13	0 7 <b>15</b>	0 2 14	1 7 18	1 2	4 6 <b>15</b>	6 3 18	16 3 <b>27</b>	19 6 <b>39</b>	17 4 34	28 5 47	24 21 103	116 78 363 201 TOTAL 1,642
PITTSBURGH MCNAUGHER PITTSBURGH PIONEER  Special Education Center Totals  Alternative School Clayton Academy (CEP)  Headstart/Pre-K Programs  PPS Schools Offsites	0 0 0 0H 1,104 157	0 0 PK 538	2 0 6	0 6 13	0 7 15	14	18	1 2	4 6 15	6 3 18 36	16 3 27 42	19 6 39 43	17 4 34	28 5 47	24 21 103	116 78 363 201 TOTAL 1,642 157



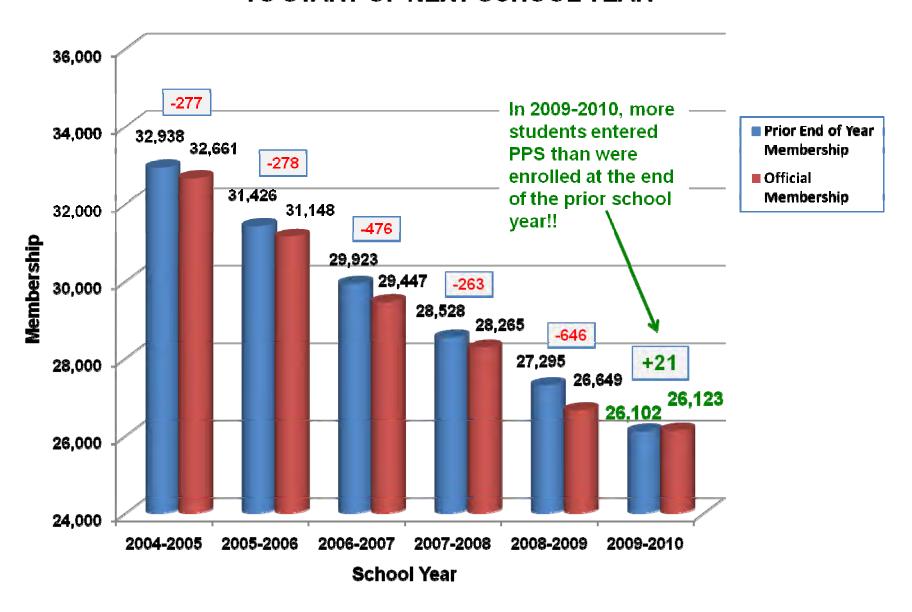


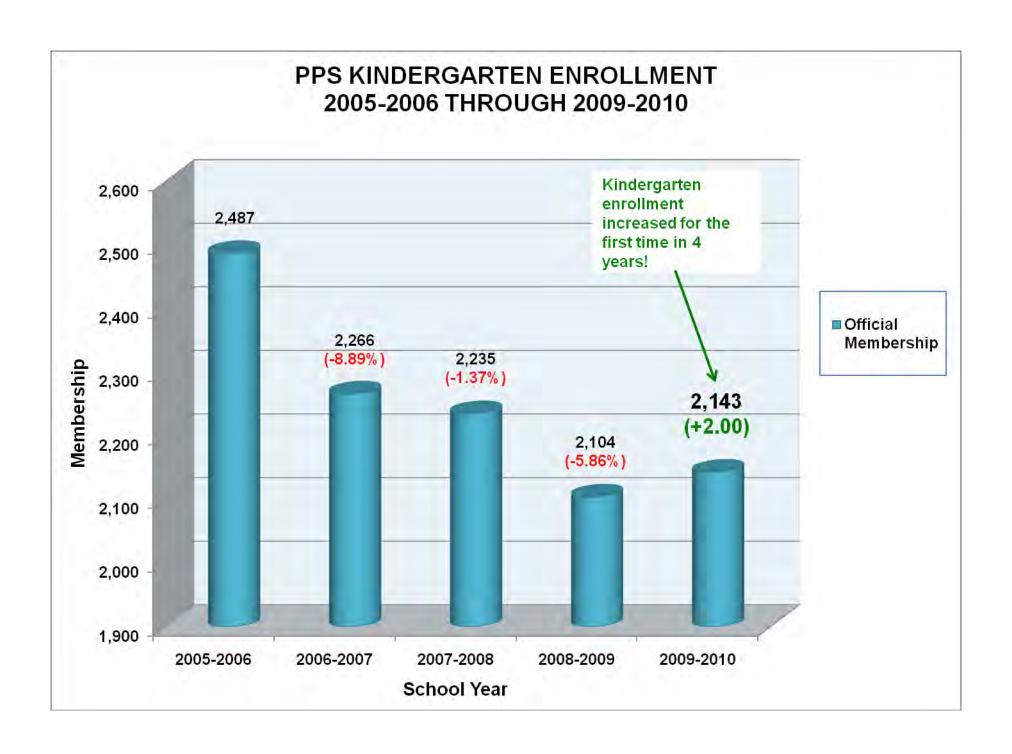


# PERCENT STUDENT RETENTION WITHIN A SCHOOL YEAR



# MEMBERSHIP CHANGE FROM END OF PRIOR SCHOOL YEAR TO START OF NEXT SCHOOL YEAR





### School District of Pittsburgh 2008/2009 High School Graduation Rate

# 2008-2009 High School Graduation Rate

School Name	Number of Graduates	Number of Dropouts	Number in Pool	Graduation Rate
Pittsburgh Allderdice High School	339	8	347	97.69%
Pittsburgh CAPA High School	138	1	139	99.28%
Pittsburgh Carrick High School	161	31	192	83.85%
Pittsburgh Langley High School	103	36	139	74.10%
Pittsburgh Oliver High School	93	32	125	74.40%
Pittsburgh Peabody High School	90	21	111	81.08%
Pittsburgh Perry High School	182	2	184	98.91%
Pittsburgh Schenley High School	217	11	228	95.18%
Pittsburgh Westinghouse High School	73	9	82	89.02%
Pittsburgh Brashear High School	241	31	272	88.60%
District Total	1637	182	1819	89.99%

These numbers will not match PDE due to PIMS

## School District of Pittsburgh 2008/2009 High School Dropout Rate

# 2008-2009 High School Drop Out Rate

School Name	Number of Dropouts	Number in Pool	Dropout Rate
Pittsburgh Allderdice High School	29	1568	1.85%
Pittsburgh CAPA High School	0	566	0.00%
Pittsburgh Carrick High School	82	1147	7.15%
Pittsburgh Langley High School	32	626	5.11%
Pittsburgh Oliver High School	65	777	8.37%
Pittsburgh Peabody High School	14	625	2.24%
Pittsburgh Perry High School	5	786	0.64%
Pittsburgh Schenley High School	14	779	1.80%
Pittsburgh Westinghouse High School	2	436	0.46%
Pittsburgh Brashear High School	15	1295	1.16%
District Total	258	8605	3.00%

These numbers will not match PDE due to PIMS

Revised: 01/2009 (2007 Enrollments)

# Enrollment Projections Prepared by the Pennsylvania Department of Education

(717) 787-2644

					Pittsbu	rgh SD					1-02-02	2-745-1				
YEAR	K	1	2	3	4	5	6		7	8	9	10	11	12	Tota	al_
2003-2004	2451	2562	2520	2586	2594	2607	278	3	2822	2830	3501	2702	2495	2205	5	34658
2004-2005	2326	2507	2286	2348	2441	2416	245	7	2697	2603	3343	2774	2327	2102	2	32627
2005-2006	2490	2334	2312	2177	2304	2320	236	9	2380	2551	2939	2679	2210	2061		31126
2006-2007	2265	2377	2181	2167	2111	2147	223	3	2267	2242	2818	2405	2258	1963	3	29434
2007-2008	2100	2084	2098	1987	1976	1905	201	4	2004	1978	2226	2184	1852	1921	İ	26329
					Р	R O J	E C T	10	N S							
2008-2009	2095	2127	1892	1958	1891	1836	182	:1	1807	1845	1964	1774	1786	1605	5 2	24401
2009-2010	2111	2103	1931	1765	1863	1757	175	5	1634	1664	1832	1565	1451	1548	3 2	22979
2010-2011	2169	2120	1909	1802	1680	1731	167	9	1575	1504	1652	1460	1280	1258	3 2	21819
2011-2012	2008	2178	1925	1781	1715	1561	165	55	1507	1450	1493	1316	1194	1109	9 2	20892
2012-2013	1968	2016	1977	1796	1695	1593	3 149	2	1485	1387	1440	1190	1076	103	5 2	20150
2013-2014	1929	1976	1830	1845	1709	1575	5 152	:3	1339	1367	1377	1147	973	933	3	19523
2014-2015	1891	1937	1794	1708	1756	1588	3 150	)6	1367	1233	1357	1097	938	843	3	19015
2015-2016	1854	1899	1759	1674	1625	163	l 151	8	1352	1259	1224	1081	897	813	3	18586
2016-2017	1817	1861	1724	1641	1593	1510	155	59	1362	1245	1250	975	884	778	8	18199
2017-2018	1782	1825	1690	1609	1562	1480	) 144	13	1399	1254	1236	996	797	760	6	17839
				Vari	ous Grade	Groupings	of the En	rollmen	t Projectio	ns						
_YEAR	<u>K-4</u>	K-5	K-6	K-7	K-8 _	K-9	K-12	5-8	6-8	7-8	6-9	7-9	7-12			10-12
2007-2008	10245	12150	14164	16168	18146	20372	26329	7901 5057	5996		8222 5804	6208 4312	12165 7613	10161 6128	8183 4741	5957 3301

YEAR	K-4	K-5	K-6	K-7	K-8	_K-9	K-12	5-8	6-8	7-8	6-9	<u> 7-9                                    </u>	<u> 7-12</u>	<u>8-12</u>	<u>9-12</u>	10-12
2007-2008	10245	12150	14164	16168	18146	20372	26329	7901	5996	3982	8222	6208	12165	10161	8183	5957
2012-2013	9452	11045	12537	14022	15409	16849	20150	5957	4364	2872	5804	4312	7613	6128	4741	3301
2017-2018	8468	9948	11391	12790	14044	15280	17839	5576	4096	2653	5332	3889	6448	5049	3795	2559
2007-2008 to	2017-2018	3														
Change	-1777	-2202	-2773	-3378	-4102	-5092	-8490	-2325	-1900	-1329	-2890	-2319	-5717	-5112	-4388	-3398
Percent	-17.3	-18.1	-19.6	-20.9	-22.6	-25.0	-32.2	-29.4	-31.7	-33.4	-35.1	-37.4	<del>-4</del> 7.0	-50.3	-53.6	-57.0

Notes:

- Excludes students in full-time out-of-district special education, comprehensive AVTSs, charter schools, state-owned schools, consortium-operated alternative high schools, and juvenile correctional institutions.
- 2. Enrollment projections beyond five years are subject to errors in the lower grades resulting from inconsistencies between actual and projected live births and should be reviewed closely.
- 3. Four year old kindergarten students, if any, added to K enrollments.
- 4. Elementary and secondary ungraded students were distributed among the grades. Therefore, enrollments by grade may differ from those reported by the local education agencies.

Sources:

- 1. Public School Enrollment Report (ESPE) and Pennsylvania Information Management System (PIMS)
- 2. Resident Live Birth file, 2006, supplied by the Division of Health Statistics, PennsylvaniaDepartment of Health. The Department of Health specifically disclaims responsibility for any analyses, interpretations or conclusions.

P	itts	hu	rah	SD
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1-02-02-745-1

Retention Rates by Grade by Year													
	Birth	Birth	1	2	3	4	5	6	7	8	9	10	11
	to	to	to	to	to	to	to	to	to	to	to	to	to
	K	1	2	3	4	5	6	7	8	9	10	11	12
2003-2004 to 2004-2005	0.57136	0.58154	0.89227	0.93175	0.94393	0.93138	0.94246	0.96910	0.92240	1.18127	0.79235	0.86121	0.84248
2004-2005 to 2005-2006	0.63054	0.57332	0.92222	0.95232	0.98126	0.95043	0.98055	0.96866	0.94587	1.12908	0.80138	0.79668	0.88569
2005-2006 to 2006-2007	0.56952	0.60192	0.93445	0.93728	0.96968	0.93186	0.96250	0.95694	0.94202	1.10466	0.81831	0.84285	0.88824
2006-2007 to 2007-2008	0.56285	0.52401	0.88263	0.91105	0.91186	0.90242	0.93805	0.89745	0.87252	0.99286	0.77502	0.77006	0.85075
				Rate	es Used in Pro	ojection Enro	llments						
	0.56791	0.57019	0.90789	0.93310	0.95168	0.92902	0.95589	0.89745	0.92070	0.99286	0.79676	0.81770	0.86679
				Avera	age Retention	Rates for All	Years						
	0.58356	0.57019	0.90789	0.93310	0.95168	0.92902	0.95589	0.94803	0.92070	1.10196	0.79676	0.81770	0.86679
	Year	Births		Year	Births		Year	Births	Year	Bir	ths	Year	Births
	1998	4311		1999	4071		2000	3949	2001	39	977	2002	3731
	2003	3689		2004	3718		2005	3819	2006	35	535	2007	3465
	2008	3397		2009	3330		2010	3264	2011	32	200	2012	3137

#### Pennsylvania Department of Education Enrollment Projections Model

#### **GENERAL**

The enrollment projection model used by the Pennsylvania Department of Education (PDE) is patterned after projection models variously called educational progression or school retention. Projection models of this nature are based on the concept that students progress routinely from one grade to another and that any internal policies and external factors that influenced grade progression in the past will continue to influence the progression of students from grade to grade in the future.

The PDE model uses enrollment data reported annually by all local education agencies to the Division of Data Services on the Public School Enrollment Report (ESPE). Resident live birth data is provided by the Pennsylvania Department of Health. Grade progression is determined by calculating retention rates for grades 2 to 12 using the most recent five years of enrollment data. Retention rates for kindergarten are determined by births five years earlier and for first grade from births six years earlier. These rates are evaluated to determine if a pattern is discernable, or if any retention rates are unusual. If a pattern is found, the pattern is continued in making the projections. Unusual retention rates are discarded and the average of the remaining rates is used in making the projections. Nongraded elementary and secondary students are prorated across grades before retention rates are calculated. Because of that proration, the number of students shown in various grades will differ from the number of students reported. The total number of students may also differ slightly.

#### BASIC LIMITATIONS OF THE MODEL

- 1. Internal policy changes that can affect the accuracy of projections
  - a. policy on how old a child must be before being admitted into kindergarten and first grade
  - b. policy on when and how a student is evaluated for special education services
  - c. policy on how many students the area vocational-technical school is to receive
  - d. policy on who provides full-time special education programs
  - e. policy on scholastic retention and acceleration
- 2. External factors that can affect the accuracy of projections
  - a. the opening or closing of a nonpublic school
  - b. a significant increase or decrease in new home building
  - c. a shift in migration patterns
- 3. Other considerations
  - a. Enrollment projections for school districts with less than 1,000 students tend to be less reliable
  - b. Actual live birth data for the most recent year are added annually. However, enrollment projections beyond five years are subject to errors in the lower grades resulting from inconsistencies between actual and projected live births and should be reviewed closely.

Source: Pennsylvania Department of Education

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# 5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

	2005/06 K - 12	2006/07 K - 12	2007/08 K - 12	2008/09 K - 12	2009/10 K - 12
<u>SCHOOL</u>	ENROLLMENT	ENROLLMENT	ENROLLMENT	ENROLLMENT	ENROLLMENT
Allegheny Elementary	344	409	411	449	467
Arlington ALA K-8	416	472	460	416	429
Arsenal Elementary	_	248	247	252	236
Banksville	231	242	224	205	240
Beechwood	296	319	342	351	356
Bon Air	92	-	-	-	_
Brookline K-8	384	533	597	563	554
Burgwin	259	-	_	-	-
Carmalt K-8	602	583	571	567	553
Chatham	185	-	_	-	-
Clayton	195	-	-	_	_
Colfax ALA K-8	493	611	641	645	691
Concord	298	314	315	321	325
Crescent	219	-	-	_	-
Dilworth	311	359	348	343	379
East Hills	257	-	-	-	-
Faison Intermediate 5-8	-	378	272	263	240
Faison Primary K-4	411	497	502	480	452
Fort Pitt ALA	271	415	385	292	221
Friendship	219		-	-	-
Fulton	225	296	319	295	320
Grandview	258	298	323	327	295
Greenfield K-8	472	503	404	420	400
King, Martin Luther ALA K-8	300	644	624	557	533
Knoxville Elementary	296	_	_	-	-
Lemington	200	_	-	-	-
Liberty	402	387	393	399	403
Lincoln Primary K-8	256	631	607	536	519
Linden	391	398	398	415	403
Madison	145	-	-	_	-
Manchester K-8	272	292	286	265	245
Mann	215	-	-	-	-
McCleary	156	-	•	-	-
Mifflin K-8	322	449	416	363	397
Miller K-8	298	360	341	285	180
Minadeo	424	564	594	557	521
Morningside	203	-	-	-	-
Morrow	305	453	420	383	390
Murray ALA K-8	322	457	420	376	330
Northview Heights ALA	285	422	375	345	306
Phillips	286	283	297	293	299
Pittsburgh Montessori K-8	235	264	289	278	287
Prospect Elementary	253	-	-	-	-
Roosevelt	348	427	430	445	486
Schaeffer K-8	186	456	381	350	362
Sheraden	186	-	-	-	_
Spring Hill	252	248	275	272	262
Stevens K-8	283	379	354	328	334
Sunnyside K-8	312	437	452	388	361
Vann K-8	167	284	266	240	174
Weil ALA K-8	198	354	332	307	257
West Liberty	284	265	279	294	279
Westwood K-8	310	368	315	345	337
Whittier	143	295	249	248	268
Woolslair	302	270	209	209	224
Elementary Total	14,975	15,864	15,363	14,667	14,315

# 5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

	2005/06 K - 12	2006/07 K - 12	2007/08 K - 12	2008/09 K - 12	2009/10 K - 12
SCHOOL	ENROLLMENT	ENROLLMENT	ENROLLMENT	ENROLLMENT	ENROLLMENT
Allegheny Middle	307	315	286	293	311
Arsenal	381	490	472	412	305
Columbus	298	-	-	-	-
Frick	598	537	489	562	_
Greenway	339	-	-	-	-
Knoxville Middle	275	-	-	-	-
Milliones	342	-	-	-	-
Student Achievement Center	24	35	31	49	40
Pittsburgh Classical	326	342	361	312	324
Prospect Middle	245	-	-	-	-
Reizenstein	583	-	-	-	-
Rogers CAPA	304	316	315	316	-
Rooney ALA	268	320	257	222	165
Schiller	313	314	294	238	218
South Brook	428	421	440	422	407
South Hills Middle	456	522	479	455	449
Sterrett	370	389	401	377	377
Washington	231	_			-
Middle Total	6,088	4,001	3,825	3,658	2,596
Allderdice	1,586	1,678	1,541	1,420	1,371
Brashear	1,302	1,217	1,127	1,135	1,193
Carrick	1,191	1,108	1,032	937	865
I.B. @ Reizenstein	-	-	-	-	621
Langley	641	621	550	498	463
Student Achievement Center	206	180	197	214	208
Oliver	806	768	740	603	460
Peabody	642	585	507	497	457
Perry	1,011	942	869	755	773
Pittsburgh H. S. Capa	532	530	559	554	873
Science & Technology Academy	-	-	-	-	247
Schenley	1,240	1,160	1,127	694	407
University Prep	-	-	-	135	384
Westinghouse	562	458	385	335	326
Secondary Total	9,719	9,247	8,634	7,777	8,648
Conroy	171	166	160	168	154
McNaugher	99	84	99	97	116
Mercy Behavioral Health	22	12	21	10	15
Pioneer Center	74	71	71	69	78
Special Total	366	333	351	344	363
CER @ Clauton		-	92	203	201
CEP @ Clayton Other Total		-	92	203	201
Other Total			32	203	201
Special and Other Total	366	333	443	547	564
Grand Total	31,148	29,445	28,265	26,649	26,123

# SCHOOL DISTRICT OF PITTSBURGH 2009/10 BUILDING CAPACITIES AND ENROLLMENT

<u>school</u>	YEAR BUILT	DATE OF LAST RENOVATION	FUNCTIONAL CAPACITY*	2009/10 K - 12 <u>ENROLLMENT</u>	PRE K & HEADSTART ENROLLMENT	TOTAL ENROLLMENT	EXCESS FUNCTIONAL CAPACITY
Allegheny Elementary	1904	Established 1999	519	467	-	467	52
Arlington ALA K-8 (Main)	1961	Addition 1991	502	313	-	313	189
Arlington ALA (Pre K / K-1)	1962		323	116	54	170	153
Arsenal Elementary	1930	Addition 1939/Renovation 1971	354	236	46	282	72
Banksville	1936	Addition 1960	294	240	17	257	37
Beechwood	1908	Addition 1924/Demountable 1966	358	356	56	412	(54)
Brookline K-8	1907	Addition 1929/Demountables/Renovation 2006	543	554	_	554	(11)
Carmalt K-8	1935	Addition 1974	777	553	20	573	204
Colfax ALA K-8	1911	Addition 2007	755	691	-	691	64
Concord	1938	Demountable 2004	288	325	_	325	(37)
Dilworth	1914	Addition 1927	415	379	57	436	(21)
Faison Intermediate 5-8	1939	Demountable 1963	409	240	64	304	105
Faison Primary K-4	2004	Demodritable 1000	581	452	40	492	89
Fort Pitt ALA	1906	Additions 1910/1966	694	221	40	261	433
Fulton	1893	Addition 1900/Renovation 1929	389	320	43	363	26
Grandview	1961	Addition 1993	340	295	-	295	45
Greenfield K-8	1921	Renovation 2001	485	400	_	400	85
King, Martin Luther ALA K-8	1973	Nonovation 2001	1,053	533	71	604	449
Liberty	1911	Renovation 1928/Addition 1936	420	403	- · · · -	403	17
Lincoln Intermediate 5-8	1900	Additions 1905/1958/Renovation 2004	363	203	_	203	160
	1930	Addition 2002	483	316	_	316	167
Lincoln Primary K-4 Linden	1903	Additions 1925/1960	426	403		403	23
Manchester K-8	1964	Additions 1020/1000	549	245	19	264	285
Mifflin K-8	1932	Additions 1956/2004	573	397	22	419	154
Miller K-5	1906	Additions 1938	524	180	52	232	292
Minadeo	1957	Addition 1993	653	521	61	582	71
Morrow	1895	Addition 1957	458	390	20	410	48
Murray ALA K-8	1956	Addition 1991	516	330	10	340	176
Northview Heights ALA	1962	Addition 1966	588	306	33	339	249
Phillips	1958	, identification	271	299	-	299	(28)
Pittsburgh Montessori K-8	1900	Addition 1961/Demountable 1967	374	287	_	287	87
Roosevelt (Main)	1960	Renovation 2002	328	319	_	319	9
Roosevelt (Pre K / K-1)	1959	Addition 1978	158	167	17	184	(26)
Schaeffer Intermediate 4-8	1959	Demountables 1965/1966	271	174	_	174	97
Schaeffer Primary K-3	1960	20mountarios rosa, rosa	196	188	-	188	8
Spring Hill	1896	Renovations 1992/2001	276	262	-	262	14
Stevens K-8	1938		502	334	-	334	168
Sunnyside K-8	1954	Addition 2006	484	361	_	361	123
Vann K-5	1914	, , , , , , , , , , , , , , , , , , , ,	427	174	-	174	253
Weil ALA K-8	1942	Renovation 2001	550	257	57	314	236
West Liberty	1938	Renovation 1995	271	279	_	279	(8)
Westwood K-8	1956	Addition 1970	455	337	-	337	118
Whittier	1938	,	289	268	-	268	21
Woolslair	1897	Renovation 1997	317	224	-	224	93
Elementary Total	1007	ELEMENTARY TOTAL	19,801	14,315	799	15,114	4,687
Liomoneary rotal							
Allegheny Middle	1904	Annex renovation 1974/Renovation 1983	438	311	-	311	127
Arsenal	1930	Addition 1939/Renovation 1971	699	305	-	305	394
Student Achievement Center	1908	Renovation 2004	161	40	-	40	121
Pittsburgh Classical	1974	Established 2001	374	324	43	367	7
Rooney ALA	1921	Opened September 1997/Addition 2002	450	165	-	165	285
Schiller	1938		305	218	-	218	87
South Brook	2001	Opened 2001	323	407	-	407	(84)

# SCHOOL DISTRICT OF PITTSBURGH 2009/10 BUILDING CAPACITIES AND ENROLLMENT

<u>school</u>	YEAR BUILT	DATE OF LAST RENOVATION	FUNCTIONAL CAPACITY*	2009/10 K - 12 <u>ENROLLMENT</u>	PRE K & HEADSTART ENROLLMENT	TOTAL <u>ENROLLMENT</u>	EXCESS FUNCTIONAL <u>Capacity</u>
South Hills Middle	1976	Renovation 1996	665	449	-	449	216
Sterrett	1899	Addition 2008	368	377	-	377	(9)
Middle Total		MIDDLE TOTAL	3,783	2,596	43	2,639	1,144
Allderdice	1927	Addition/renovation 1987	1,902	1,371	-	1,371	531
Brashear	1976		1,518	1,193	-	1,193	325
Carrick	1924	Additions 1966/1974/2002	1,059	865	-	865	194
I.B. @ Reizenstein			947	621	-	621	326
Langley	1923	Addition 1977	880	463	-	463	417
Student Achievement Center	1908	Renovation 2004	311	208	-	208	103
Oliver	1924	Addition/Renovation 1987	1,260	460	-	460	800
Peabody	1903	Addition 1978	1,221	457	-	457	764
Perry	1901	Addition/Renovation 1992	778	773	-	773	5
Pittsburgh H. S. Capa	2003	Renovation 7th & 8th floor 2005	1,014	873	-	873	141
Science & Technology Academy	1927	Addition/Renovation 1992	700	247	-	247	453
Schenley @ Reizenstein	1975	Renovation 2008	450	407	-	407	43
University Prep	1928	Renovation 2008	748	384	15	399	349
Westinghouse	1922	Addition 1933/OVT 1966/Addition Renovation 2002	977	326		326	651
Secondary Total		SECONDARY TOTAL	13,765	8,648	15	8,663	5,102
Conroy	1895	Renovated 1975-1977 / 2006	252	154	78	232	20
McNaugher	1908	Renovation 1961	180	116	-	116	64
Mercy Behavioral Health				15	-	15	(15)
Pioneer Center	1960		144	78		78_	66
Special Total		SPECIAL TOTAL	576	363	78	441	135
CEP @ Clayton	1956	Renovation 2006	432	201	-	201	231
Other Total		OTHER TOTAL	432	201	_	201	231
		SPECIAL AND OTHER TOTAL	1,008	564	78_	642	366
Bon Air (PreK)	1955		124	_	59	59	65
Chartiers (Pre K)	1959	Addition 1963	218	_	121	121	97
Homewood (Pre K)	1901	Portion razed 1905 / Addition 1958	183	_	197	197	(14)
McCleary (Pre K)	1900	Renovation 1992	140	_	101	101	39
Reizenstein (PreK)	1975	Kellovation 1992	112	_	52	52	60
Spring Garden (Pre K)	1938	Demountables 1967	163	_	147	147	16
PreK Centers Total	1930	PREK CENTERS TOTAL	940		677	677	263
Grand Total		GRAND TOTAL	39,297	26,123	1,612	27,735	11,562
Head Start and Pre K students in of	fsite buildings					187	
		DISTRICT TOTAL INCLUDING OFFSITES				27,922	

<sup>\*</sup>Science Rooms/Labs are included in all capacity calculations. Demountable buildings (12 locations, 36 classrooms, 807 capacity) are not included in capacity calculations.



#### Independent Experts Present Facilities Report - Building Excellence: Blueprint for the Future

# Recommendations for Effective Use of Facilities Reduce District's Excess Capacity by 3,000 Seats over 10 Years

PITTSBURGH, November 2, 2009 – After a 6-month planning process involving multiple opportunities for stakeholder engagement, a nationally known, independent consulting firm provided the District a long-term facilities report that envisions a leaner Pittsburgh Public Schools in 10 years. According to experts from the DeJong consulting firm, by 2018-19 the District will serve approximately 4,500 less students annually and should reduce its current usage of school facilities by 1.1 million square feet. This decrease of 15.9%, from today's 6.9 million square feet to 5.8 million square feet, is commensurate with the consulting firm's projections of a 15.9 % decline in the District's student population in the next 10 years.

At the Board's Business and Finance Committee meeting this evening, Superintendent Mark Roosevelt set the stage for the DeJong presentation by assuring the Board and the public that the comprehensive facilities report is only the first step in a larger process of developing a final recommendation for Board action. He noted, "The consultants did what they were supposed to do in terms of looking at the most efficient use of our buildings and considering enrollment projections in their recommendations. The next step is for us to take their facilities perspective and add the District's additional academic and budgetary lenses." He added, "Our goal is to lay out a plan that aligns our spending on buildings with the District's long-term vision for educational excellence."

DeJong provided an overview of the planning and evaluation process, and outlined a phased plan for effectively utilizing the District's school buildings over the next 10 years. The report will serve as the basis for the District's 10-year facilities plan, a requirement of the Pennsylvania Department of Education that also advances a key priority in the District's Strategic Plan.

Based on a proven formula that DeJong uses to forecast enrollment, the District's PreK through grade 12 annual population is projected to go from 28,255 in 2008-09 to 23,736 by the 2018-19 school year. These 10-year enrollment projections have already been adjusted upward by 10% at the high school level to account for the expected positive impact of The Pittsburgh Promise® on student enrollment. When analyzing projected student enrollment, DeJong found that too many of the District's current schools would be under-enrolled based upon the optimal size for effectively operating a school.

The DeJong report recommends the eventual closing of 16 school facilities currently in use today in order to meet the targeted square footage reduction of 1.1 million by the 2018-19 school year. The proposed facility reductions would help to lower the District's current excess school capacity from approximately 10,700 empty seats to 7,700 seats over the next 10 years. The recommendations, which could impact 35 of the District's current schools and two early childhood centers, range from discontinuing a school and/or a school building to adjusting feeder pattern boundaries and changing a school's grade configurations. Attached is a chart that summarizes these facility recommendations.

Superintendent Roosevelt noted that prior reports, such as the state-mandated MGT study done in 2000, also concluded that the District had too many buildings but did not provide a comprehensive assessment of which ones were in the best condition. With the DeJong report, the District now has current data showing the conditions of its facilities overlaid against a sophisticated modeling of expected student enrollment over the next 10 years.

"Excess building capacity is consuming taxpayer dollars that otherwise could be used to improve educational opportunities for students and reduce the District's budget deficit," said Roosevelt. "We will combine this thorough facilities report with our own academic goals and budgetary analysis to come up with a two to three year plan for change."

Roosevelt continued: "Any time you close a school or a facility and ask students and staff to move, it is a challenge. Because of the tremendous progress we have made over the last three years in improving our academic and financial situation, we will make this plan for change carefully, cautiously and with lots of input."

#### More About the DeJong Facility Report

The Board approved hiring DeJong at its January 21, 2009 Legislative Meeting. The Ohio-based firm is nationally recognized and had done similar work in other urban districts including Grand Rapids, Michigan; Long Beach, California; Montgomery, Alabama; and Virginia Beach, Virginia over the past few years. The facility study process began with the formation of a 60-member steering committee comprised of Board members, central office staff, principals, teachers, parents, students, community representatives and a representative from City Planning and the Urban Redevelopment Authority (URA). The process, which has been open and transparent, included one city-wide and three regional community forums, a June 22<sup>nd</sup> Board Workshop that was open to the public, and the opportunity to provide comment at the District's regularly scheduled monthly Public Hearings. Throughout the process, information has been updated and posted to <a href="https://www.pittsburghbuildingexcellence.com">www.pittsburghbuildingexcellence.com</a>.

The long-term facility study included a review of 76 school facilities, including 6 early childhood centers, as well as the following five closed facilities: Connelley, Knoxville, Prospect, Ridge and Schenley. Facility conditions were assessed according to a methodology that resulted in a total score called the Facility Condition Index (FCI). The FCI reflects the approximate cost of renovating a building so it would be comparable to a new building. Some District facilities received FCI scores over 100%, reflecting renovation costs much higher than building new. In general, the lower the FCI score, the better the building.

Please visit the District's website at <a href="www.pps.k12.pa.us">www.pps.k12.pa.us</a> or call the Parent Hotline at 412-622-7920 to obtain a copy of DeJong's November 2, 2009 presentation at the Board's Business and Finance Committee meeting. Also available are the complete DeJong Final Report – *Building Excellence: Blueprint for the Future* – along with supporting appendices and report excerpts, including a Summary of DeJong Facility Recommendations and an alphabetical listing of District buildings reviewed by DeJong with the corresponding Facility Condition Index (FCI).

The Pittsburgh Public School District is an equal opportunity education institution and will not discriminate on the basis of race, color, national origin, gender, sexual orientation, age or disability in its activities, programs or employment practices as required by Title II of ADA, Title VI, Title IX, and Section 504. It is the policy of the Pittsburgh School District to make all programs, services, activities and facilities available and to provide reasonable accommodations to persons with disabilities.

For information regarding accommodations, civil rights or grievance procedures, contact the Office of Employee Relations, Pittsburgh Public Schools, 341 S. Bellefield Avenue, Pittsburgh, PA 15213-3516; Phone (412) 622-3691 (Voice/TTY/TDD); Fax (412) 622-7968.

#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Total Number of Employees 2005 through 2009 as of November 30 2010 as of January 1

As the District has been addressing its declining enrollment, the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.

-	2005	2006	2007	2008	2009	2010
Administration Officials, Admin, Mgrs	78	80	90	92	105	106
Legal Services	4	3	3	2	2	2
Clerical, Other Non-Professional	719	742	787	818	820	827
Total Administration	801	825	880	912	927	935
Instruction Principals/Directors	92	74	75	74	71	73
Supervisors/Asst. P.	58	67	63	51	42	40
Teachers	2,618	2,497	2,343	2,287	2,311	2,315
Librarians	61	54	52	44	44	44
Professionals/Support Staff	737	695	683	656	677	689
Total Instruction	3,566	3,387	3,216	3,112	3,145	3,161

#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Total Number of Employees 2005 through 2009 as of November 30 2010 as of January 1

As the District has been addressing its declining enrollment, the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.

	2005	2006	2007	2008	2009	2010
Support Services						
Directors, Coordinators	1	1	1	1	1	1
Attendance Personnel	66	61	55	52	53	53
Guidance, Psychological Personnel	163	156	152	150	147	147
Total - Support Services	230	218	208	203	201	201
Health Services						
Nurses/Health Worker	40	36	35	36	37	37
Dentist & Hygienists	3	3	3	3	3	3
Total - Health Services	43	39	38	39	40	40
Operation & Maintenance						
Supervisors	14	13	14	14	14	14
Operation & Maintenance	429	407	379	365	374	375
Total - Operation & Maintenance	443	420	393	379	388	389

#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Total Number of Employees 2005 through 2009 as of November 30 2010 as of January 1

As the District has been addressing its declining enrollment, the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.

	2005	2006	2007	2008	2009	2010
Food Service Director	1	1	1	1	1	1
Other Food Service Personnel	206	171	159	144	148	159
<b>Total - Food Service</b>	207	172	160	145	149	160
Total - General Budget	5,290	5,061	4,895	4,790	4,850	4,886

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#### **School District of Pittsburgh**

#### **Demographics and Miscellaneous Statistics**

Southwestern Pennsylvania Location: **Student population:** 12,268 Elementary Students

> Allegheny County 5.674 Middle Students

7,617 Secondary Students

**Date of incorporation:** 363 Special School Students November of 1911

25,922 K-12 Building Membership

Area served: 55.3 Square Miles 201 Alternative School

26,123 Total K-12 Membership 1.642 Pre K and Headstart **Number of schools:** 14 High Schools

9 Middle Schools

157 Offsite Pre-K and Headstart

27,922 Official Membership 39 Elementary Schools 4 Special Use Schools

#### City of Pittsburgh

#### **Demographics and Miscellaneous Statistics**

Location: Located in Southwestern Pennsylvania at the point where the Allegheny and Monongahela Rivers merges to form

the Ohio River

**Population served:** 312,800 (2008 Census)

10 Largest Colleges & University of Pittsburgh (Pittsburgh Campus) Indiana University of Pittsburgh

Universities Community College of Allegheny County Slippery Rock University of Pennsylvania

Carnegie Mellon University (Ranked by Fall 2008 California University of Pennsylvania

Clarion University of Pennsylvania **Undergrad-Full Time Enroll.)** Duquesne University

> The Art Institute of Pittsburgh Westmoreland County Community College

#### **Performance Measures**

Performance is measured by comparing actual results against desired or projected results. Functions and Objects are detailed in the General Fund Budget with specified appropriations. Back up documents such as "Budget Development Forms" or justification sheets identify the desired or projects results of each object which are tied to individual functions based on the projects being completed.

These function and object codes are monitored on a daily basis during the course of operations during the budget year. A Financial Report is detailed and approved in the monthly Board Meetings. Performances can be identified in various areas:

- o Facilities Utilization The District had an Independent Expert to conduct a Facilities Report (Press Release pages 363-364).
- External Conditions and Outlook District's reaction to recession (pages 30-31).
- o Financial Matters concerning Pittsburgh (pages 31-32).
- O Long-Term Financial Planning Beginning with the 2011 Budget year, the District is taking the Long Term Financial Planning to a new level by have Departments prepare budgets with long-term in mind instead of the one year expectancy. The budgets will be prepared from 2011-2015. For more on the District's Long-Term Financial Planning (pages 32-33).

The District currently uses the BPM and OPM Methods. The Business Performance Management (BPM) method is a series of processes to enable businesses to understand and make efficient use of their various functions such as financial, human and materials resources. The Operations Performance Management (OPM) devises the methodology to enhance overall business efficiency across the entire organization.

Performance Measures are also monitored in billing, inventory, and Information & Technology. Although to be successful, this cannot be achieved by one department, it has to be a collective effort and is seen as an on-going process.

The Statement of Functions and Objectives in each narrative for each Department is a goals-oriented structure geared towards achieving the Excellence for All goals of the District. The performance measures are addressed at the end of the budget year. Upon completion of some goals, Departments identify their accomplishments for the previous years in their narratives. Long-term initiatives will be assessed upon completion.



#### Pittsburgh Public Schools Makes History Becoming Largest District in State to Achieve AYP

PITTSBURGH, August 10, 2009 – A group of civic leaders, community partners, school board directors and District staff gathered today at a historic place for a historic moment as Superintendent Mark Roosevelt announced the good news – Pittsburgh Public Schools is the largest school district in the State to have ever achieved Adequate Yearly Progress (AYP).

The announcement by the Superintendent at the Senator John Heinz History Center marked a first for the District and highlights the substantial progress Pittsburgh Public Schools is making. By achieving AYP, the District has met state and federal targets set under No Child Left Behind (NCLB). This is the first time the District has made AYP in the seven school years since NCLB was signed into law in January 2002. As a result, the District will move into the Making Progress status under NCLB.

"Three years after launching *Excellence for All*, our plan for increasing student achievement, the District has made AYP for the first time in its history," said Roosevelt. "I want to applaud the hard work and accomplishments of our teachers, principals and all of our staff at every level. It is an honor to thank you on behalf of all of our students and their families."

Roosevelt made a special point of acknowledging the progress made by the Pittsburgh School Board and said, "I want to thank our school board. Our progress would not be possible without their firm commitment to advancing student achievement and their recognition that we must focus our efforts, attention *and* resources on that objective. You have cast very hard votes and shown great courage. You deserve the community's thanks."

Noting the tremendous support the community has shown for the District's reform initiatives and the many civic leaders and community partners represented at the event, Roosevelt stated, "We have been able to move our reform agenda while still cutting nearly \$50 million from our budget – and thus holding the line on taxes – due to the amazing support of so many of our community partners. We have been able to keep our momentum for children going while still making brutally hard decisions thanks to the community's willingness to give us the benefit of the doubt as we closed schools and opened new programs. All of that is now bearing fruit for our children and will continue to do so for years to come. So thank you all again for your ongoing support of our work and your commitment to making the lives of Pittsburgh's children better. Pittsburgh has what it takes to be great again because we have all come together around a common goal – the needs of our children and the future of our City."

The Superintendent added, "This is what we have done in four years – which would have been great – but thanks to an extraordinary act on the part of the region's largest employer, UPMC, and the additional generosity of many others, this community has done far, far more. You have eliminated money as an obstacle for our children. Think about that and give thanks again to UPMC and all those who are making The Pittsburgh Promise possible."

The dramatic progress of the District was underscored by a statement read by the Superintendent, which he received from Pennsylvania's Secretary of Education Gerald L. Zahorchak:

"Pittsburgh's students and educators have done a remarkable job in recent years reaching new heights in academic achievement. Six years ago, it appeared as though Pittsburgh schools were in an irreversible downward spiral, but they have reversed course in an impressive fashion. This progress is the direct result of a shift towards stronger leadership and teaching practices. As the Commonwealth's Secretary of Education, I am just as proud as any educator or student in the Pittsburgh schools of this tremendous improvement. While challenges remain, I'm confident the students will rise to those challenges and stay on the course to greater gains."

School Board President Theresa Colaizzi surprised the Superintendent with a special award to commemorate the District's first-time achievement of AYP. Said Colaizzi, "On behalf of the School Board, I want to thank you for your courage and leadership in doing what it takes so every child will achieve excellence and graduate with the prospect of a brighter future. You dream big, you work hard, you get results. You envisioned The Pittsburgh Promise and you are ensuring that our students, and all of us, are on the right path to getting there. Our children are better for it and our school district and City are better for it. Thank you for your love of Pittsburgh. Thank you for being you."

#### What It Takes to Achieve Adequate Yearly Progress (AYP)

Achieving AYP for 2008-09 means that the District has met <u>all</u> of its targets on each of three standards—high school graduation, test participation and academic performance. To meet the targets for the third component of AYP—academic performance—a district must have at least 63% of its students score *proficient* or *advanced* in Reading (compared with 54% in 2007) and at least 56% score *proficient* or *advanced* in Mathematics (compared with 45% in 2007) on Pennsylvania System of School Assessment (PSSA) exams. Additionally, in order to meet the performance targets, a district must meet these Reading and Mathematics targets for <u>all</u> students and <u>all</u> student subgroups in <u>at least one grade band</u>. Grade bands consist of grades 3-5, 6-8 and 11.

For 2008-09, the District did meet <u>all</u> targets for the grade span 3-5 for both Reading and Mathematics across <u>all</u> of its eight student subgroups: White, African American, Latino/Hispanic, Asian/Pacific Islander, Multi-Racial/Ethnic, Limited English Proficiency, Economically Disadvantaged and Individual Education Plan (IEP)/Special Education. Since it made AYP for 2009, the District's NCLB status will improve from Corrective Action II to Making Progress. The District must meet federal and state targets for a second consecutive year and achieve AYP in 2010 in order to be considered on track to meet the NCLB goal.

#### District Increases Percentage of Adequate Yearly Progress (AYP) Targets Met

The State standards have been established so that districts and schools will continue to have to meet higher expectations over time in order to meet the federal requirement of 100% proficiency by the 2013-14 school year. Over the past four years, the District has increased the percentage of AYP targets it has met even as the number of targets continues to increase. The number of targets is based on the number of student subgroups. "What's amazing about the District making AYP in 2009 is that we did so as the complexity and difficulty of achieving AYP continues to increase," commented Roosevelt.

In 2005, when the only grades tested in Pennsylvania were 5, 8 and 11, the District met 50 of 70 AYP targets, or 71.4%. The addition of testing in grades 3, 4, 6 and 7 has increased the number of AYP targets the District must meet. The District's targets continue to increase because unlike many rural and suburban districts, urban districts have diverse student populations, resulting in a higher number of student subgroups. A subgroup is identified once there are 40 or more students that meet the definition of a subgroup.

In 2009, the District met 86 of 98 AYP targets, or 87.8%, as compared to 78 of 96 targets, or 81.3% in 2007, the first year that testing occurred across all grades 3-8 and 11.

#### District Students Continue to Show Progress on State Exams

Building on last year's substantial gains, District students continue to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics *proficiency* on 11 of 14 PSSA exams.

District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the *proficient* level, as they showed progress moving to *advanced* in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighthgrade year 45.2% of District students are *advanced* in Reading, a remarkable 105.5% increase over the last four years.

#### District Initiatives Taking Hold

Pittsburgh Public Schools student achievement results provide evidence that the District's systemic initiatives to improve the academic performance are taking hold. Over the past three years, the District has put into place the core elements for improving student achievement, including:

- Implementing a new, rigorous PreK-12 curriculum;
- Launching The Pittsburgh Urban Leadership System of Excellence (PULSE), a comprehensive system to recruit, train, support, evaluate, improve and compensate principals in order to ensure strong school leadership;
- Providing ongoing training for instructional staff so that they continually enhance the engagement of students and teach the curriculum at a high level;
- Using diagnostic assessments to improve student learning;
- Providing instructional coaches in every school to deepen the work;
- Introducing the Positive Behavior Intervention Support program to establish common expectations for good behavior; and,
- Expanding early childhood offerings so a child's school experience gets off to a better start when transitioning to Kindergarten.

Increases in student achievement bode well for ensuring that District students will reap the benefit of The Pittsburgh Promise<sup>TM</sup>, a unique community commitment that eliminates money as a barrier to higher education. "We're committed to improving our children's life prospects," said Roosevelt. "This means students need to dream big, work hard and be Promise-Ready so that the can receive Promise scholarships and pursue education beyond high school"

#### For More Information

To view a video of today's press conference or for a complete listing of district-level PSSA results by grade level please use the link <a href="http://www.pps.k12.pa.us/StudentAchievementResults">http://www.pps.k12.pa.us/StudentAchievementResults</a> or visit the Pittsburgh Public Schools website at <a href="https://www.pps.k12.pa.us">www.pps.k12.pa.us</a>.

You may also call the **Parent Hotline at 412-622-7920** or visit the Division of Communications, Room 204, Pittsburgh Public Schools Administration Building, 341 South Bellefield Avenue, Pittsburgh, PA 15213.

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The Pathway to the Promise."

# District Achieves

For a district to make AYP, all student groups in at least one Reading grade span and at least one Mathematics grade span must make AYP. \* Progress ' Making Progress: in Corrective Action II 2009 AYP Status **Y**early made Adequate

2009 Target	Result
Attendance: 90% attendance rate or	1
improvement from the previous year	•
Graduation: 80% attendance rate or	,
improvement from the previous year	•
Academic Performance Target :	
Reading: 63% At/Above Proficient	>
Mathematics: 56% At/Above Proficient	
	`
l est <i>Participation:</i> 75% participation	^
A	

	Acadelliic r	Academic Pertormance
2009	✓ student group made AYP	grade span made AYP in subject area
	Reading	Mathematics
	<del>*</del>	*
Grades 3-5	9 of 9 student groups made AYP	9 of 9 student groups made AYP
All Students	<b>/</b>	<b>&gt;</b>
White	<b>,</b>	<b>&gt;</b>
African-American	<b>&gt;</b>	`
Latino/Hispanic	<b>&gt;</b>	`
Asian	<b>,</b>	<b>&gt;</b>
Multi-racial	<b>,</b>	<b>&gt;</b>
IEP-Special Education	<b>&gt;</b>	<b>&gt;</b>
English Language Learners	<b>&gt;</b>	`
Economically Disadvantaged	<b>,</b>	<b>&gt;</b>
Grades 6-8	8 of 9 student groups made AYP	8 of 9 student groups made AYP
All Students	>	>
White	<b>&gt;</b>	`
African-American	<b>,</b>	<b>&gt;</b>
Latino/Hispanic	<b>&gt;</b>	<b>&gt;</b>
Asian	<b>&gt;</b>	<b>&gt;</b>
Multi-racial	<b>&gt;</b>	<b>&gt;</b>
IEP-Special Education	×	×
English Language Learners	<b>/</b>	<b>&gt;</b>
Economically Disadvantaged	>	>
Grades 9-12	2 of 6 student groups made AYP	2 of 6 student groups made AYP
All Students	×	×
White	<b>&gt;</b>	<b>&gt;</b>
African-American	×	×
Multi-racial	^	<b>,</b>
IEP-Special Education	×	×
Economically Disadvantaged	×	×

<sup>\*</sup>AYP can be met by meeting the target, multi-year averaging, confidence intervals, safe harbor (reduction by 10% from the previous year of students performing below proficient), or by showing sufficient growth from the previous year. Office of Research, Assessment and Accountability

Student groups must contain 40 or more students.

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#### District Releases Four-Year Excellence for All Progress Update

#### Results Show Progress Toward Milestones for Improving Academic Achievement for All Students

PITTSBURGH, November 24, 2009 – Today Superintendent Mark Roosevelt released an update on the District's *Excellence for All* reform agenda, a four-year roadmap that outlined the priority areas of focus for improving the academic performance of all students in the Pittsburgh Public Schools.

Of the 38 categories<sup>1</sup> outlined in the *Excellence for All* progress update, the District exceeded or met its goal in eight areas, and made progress toward achieving 23 other stated goals. Only seven categories saw no progress or a moderate decline from the 2004-05 school year baseline, indicating areas where the District should continue to focus its effort.

"When we launched this aggressive, highly aspirational agenda for academic excellence, we said we would measure ourselves on the extent to which we made progress toward these strategic goals over four years. Today the data shows that we have made significant strides in our efforts to increase the achievement of our students," said Superintendent Mark Roosevelt.

The *Excellence for All* agenda aims to move all children forward across all levels of achievement. This is a significant step beyond the federal and state No Child Left Behind (NCLB) requirements, which focus primarily on getting students to proficiency by 2014.

Reinforcing the belief that all children can learn at high levels, the Superintendent included measurable objectives not only for moving every student toward proficiency, but also for increasing the number of children at the highest levels of achievement. The plan utilized 2004-05 student achievement data for grades 5, 8 and 11 as the baseline for measuring progress by 2008-09.

As outlined in the *Excellence for All* reform agenda, the District has put into place the core elements for raising student achievement including:

<sup>&</sup>lt;sup>1</sup> For purposes of this update, the goal of having all students, regardless of gender, ethnicity, socio-economic status, or ability level improve their proficiency in reading and math are each considered one specific goal

- Implementing a new, rigorous PreK-12 curriculum;
- Launching The Pittsburgh Urban Leadership System of Excellence (PULSE), a comprehensive system to recruit, train, support, evaluate, improve and compensate principals in order to ensure strong school leadership;
- Providing ongoing training for instructional staff so that they continually enhance the engagement of students and teach the curriculum at a high level;
- Using diagnostic assessments to improve student learning;
- Providing instructional coaches in every school to deepen the work;
- Introducing the Positive Behavior Intervention Support program to establish common expectations for good behavior;
- Expanding early childhood offerings so a child's school experience gets off to a better start when transitioning to Kindergarten.

#### **Areas of Success**

The *Excellence for All* progress update clearly shows that the initiatives to improve academic achievement are taking hold. Specifically, the update shows that the District:

- Increased the percentage of students proficient in Reading by the end of 3<sup>rd</sup> Grade from 49% to 62%;
- Increased 8<sup>th</sup> Grade advanced Reading by 23 percentage points, more than 13 percentage points above the *Excellence for All* goal;
- Exceeded goals for moving 5<sup>th</sup> and 8<sup>th</sup> Grade students toward advanced Math;
- Improved Reading proficiency across all gender, ethnicity, socio-economic status and ability levels;
- Exceeded goal for increasing the number of African American students taking AP courses;
- Increased the graduation rate by 8.3 percentage points based on state reporting requirements.

#### More Work to be Done

Despite the progress made against the goals outlined in the *Excellence for All* plan, the update shows that the high school area continues to be stubbornly resistant:

- The District did not see an increase in the number of IB diplomas and the number of students taking IB exams;
- 11<sup>th</sup> Grade Reading proficiency declined; and 11<sup>th</sup> Grade advanced Math levels declined.

"In reviewing our progress, we are compelled to focus on our high schools—the improvement that we are realizing in the earlier grades has not yet translated to our high schools. That is why in 2007 we launched *Excel. 9-12: The Plan for High School Excellence*," said Superintendent Roosevelt.

*Excel.9-12* provides a five-year roadmap designed to enhance academic programs. This includes the redesign of the District's educational delivery at the secondary level by creating a system of school options that offer high quality and academically rigorous programs and promote high student achievement. The *Excel.9-12* program has led to new school choice options, including the Science and Technology Academy and the International Baccalaureate 6-12, new schools that just were opened this year.

"With our new middle years IB program, we are now seeing significantly increased participation and are optimistic about the 130 tenth graders, who will begin full diploma schedules in the fall of 2010 as 11<sup>th</sup> graders," added Roosevelt.

The next building block in the District's vision of *Excellence for All* is the **Empowering Effective Teachers in the Pittsburgh Public Schools** plan, for which the District recently received a \$40 million grant from the Bill & Melinda Gates Foundation. The plan builds upon the core elements that the District has already put into place to improve student achievement and get students Promise-Ready by ensuring that there is a highly-effective teacher in every classroom, every day.

The District's teacher effectiveness strategy has a strong focus on what must be done differently in high school, both to ensure that the most effective teachers are placed in the highest leverage areas (e.g., 9th and 10th grades) and that the context in which teaching occurs emphasizes strong teacher-student relationships.

"The plan calls for creation of a teacher excellence corps where teachers are responsible for a cohort of students that they will shepherd through high school to improve proficiency rates and reduce dropouts," added Roosevelt.

#### **District Releases Additional Achievement Gains Information**

*Excellence for All* is focused on moving all students forward, and to pushing all kids to improve their level of academic achievement. The District has seen progress made across the board in this effort.

In Reading and Math for grades 3, 5, 8 and 11 both African American and white students have made positive progress in every level. While white students are starting at a higher level, the gains made by African American students have been substantial.

"The rate of progress has been significant for African American students in the last four years. But we know we must do more to advance these students to their highest level of performance possible," added Roosevelt

There are a variety of data points provided. For example, the 2003-04 to 2008-09 comparison chart shows significant strides by African American students in Reading and Math, including:

• In 3<sup>rd</sup> Grade Reading, African American students gained 14.8 points for a 41.1% positive change while white students posted an 8.9 point increase for a 13.1% positive change;

- In 8<sup>th</sup> Grade Reading, African American students gained 18.2 points for a 45.5% change while white students posted an 11.9 point increase for a 16.3% change;
- In 5<sup>th</sup> Grade Math, African American students gained 25.7 points, for a 94.5% positive change while white students posted a 15.5 point increase for a 25% positive change;
- In 8<sup>th</sup> Grade Math, African American students posted a 22.9 point increase for a 101.8% positive change while white students posted a 17.2 point increase for a 29.4% positive change.

To view the progress update on the District's *Excellence for All* goals, visit the District's website at www.pps.k12.pa.us. Or you may obtain a copy of the update by calling the Parent Hotline at 412-622-7920.

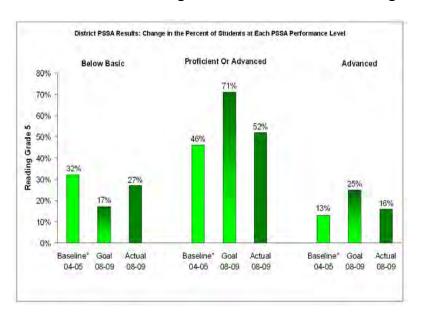
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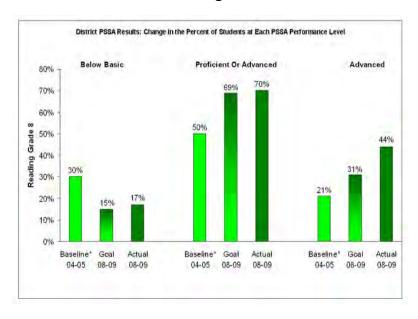
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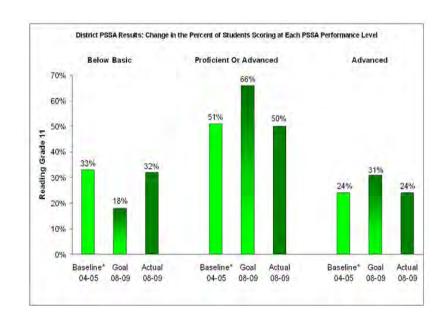
#### Progress on Excellence for All Goals- November 24, 2009



#### District PSSA Results: Change in Percent of Students Scoring at Each PSSA Performance Level in Reading

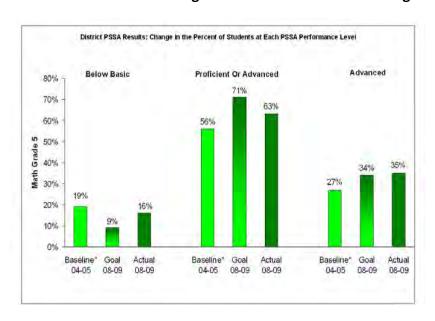


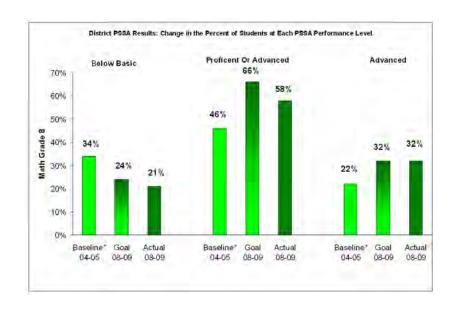


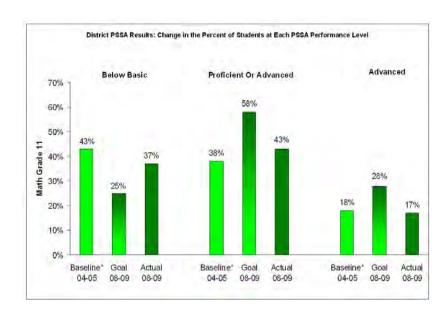




### District PSSA Results: Change in Percent of Students Scoring at Each PSSA Performance Level in Math







### Progress on Excellence for All Goals- November 24, 2009



### SAT, Advanced Placement (AP), International Baccaulereate (IB), Graduation Rate, Attendance Rate and 3r Grade Reading

SAT and AP Exams	2004-05	2008-09	Change
The percent of graduating seniors taking the SAT exam will increase 28 percentage points, from 52% in 2004-2005 to 80% in 2008-2009 <sup>1</sup>	52%	58%	+6 percentage points
The number of students that take AP exams will double, from 318 in 2004-2005 to 636 in 2008-2009 <sup>2</sup>	318	524	+206 students
The number of AP exam scores of 3-5 will increase 50%, from 336 in 2004-2005 to 499 in 2008-2009 <sup>3</sup>	336	397	61 students
The number of African American students that take AP courses will quadruple, from 37 in 2004-2005 to 148 in 2008- 2009 <sup>4</sup>	37	192	+155 students
IB Courses and Diplomas			
The number of IB diplomas will double, from 19 in 2004-2005 to 38 in 2008-2009 5	19	- 11	-8 diplomas
The number of students that take IB diploma exams will double, from 24 in 2004-2005 to 48 in 2008-2009 <sup>6</sup>	24	21	-3 students
The number of African American students that take IB courses will double, from 78 in 2004-2005 to 156 in 2008- 2009 <sup>7</sup>	78	76	-2 students
Graduation Rate		7.7	
The graduation rate will increase 10 percentage points by 2008-2009 <sup>8</sup>	76,8%	85.1%	+ 8.3 percentage points
	(reported	(reported	
	in August,	in August,	
	2005)	2009)	
Attendance Rate			
All schools will maintain a minimum of 95% attendance rate and/or demonstrate marked improvement from the	31,5%	62.5%	+31 percentage points
2004-2005 attendance rate <sup>9</sup>	(23/73)10	(35/56)11	
Reading			
80% of studens will be proficient in Reading on the PSSA by the end of 3rd Grade	49%	62%	+13 percentage points

<sup>2004-05</sup> data indicates the percentage of self-reported graduating seniors who took one or more SAT exams in 2004-2005. 2008-09 data indicates the percentage of graduates who took one or more SAT exams at any time during their enrollment in PPS. Data sources are College Board and RTI.

<sup>&</sup>lt;sup>2</sup> College Board; <sup>3</sup> College Board; <sup>4</sup> RTI, <sup>5</sup> IB Report; <sup>6</sup> IB Report; <sup>7</sup> RTI, <sup>9</sup> PDE; <sup>9</sup> RTI.

Percent (and ratio) of schools with a 95% or better attendance rate; 11 Percent (and ratio) of schools with a 95% or better attendance rate or an improvement from 2004-2005



### **Change in Disparity**

### Comparison of African-American and White Achievement on the PSSA

Percent of students scoring proficient or advanced on the PSSA.

Blue indicates goal met or exceeded; Green indicates progress toward the goal; Purple indicates no progress or a widening in the disparity

		3	3 <sup>rd</sup> Grad	le	5	<sup>th</sup> Grad	le		8 <sup>th</sup> Grade	;		II <sup>th</sup> Grade	е			
			08-09	$\Delta$ AA minus		08-09	Δ <b>AA</b> minus			Δ <b>AA</b> minus			∆ AA minus			
		04-05	<b>(</b> ∆ <b>)</b>	$\Delta$ W	04-05	<b>(</b> △ <b>)</b>	$\Delta$ W	04-05	<b>08-09 (</b> ∆)	$\Delta$ W	04-05	<b>08-09 (</b> ∆ <b>)</b>	$\Delta$ W			
U	African	36.0%	50.9%		35.30%	39.4%		36.10%	59.1%		30.80%	33.9%				
Ž	American		(14.9)	4.0		(4.I)	2.1		(23)	- 8.1	0.1		(3.1)			
READING		67.9%	78.0%	<b>- 4.8</b>	62.20%	69.4%	-3.1	71%	85.9%		71.60%	73.4%	1.3			
	White		(10.1)			(7.2)			(14.9)			(1.8)				
	African	55.7%	60.7%		44.60%	52.9%		32.30%	45.6%		17.40%	26.8%				
王	American		(5)	4.4		(8.3)	(8.3)	(8.3)	(8.3)	2.5		(13.3)	2.2		(9.4)	2.1
MATH	3471.1	83.2%	83.8%	- 4.4	72.30%	78.1%	2.5	66.50%	76.6%	3.2	59.20%	65.5%	3.1			
Σ	White		(0.6)			(5.8)			(10.1)			(6.3)				

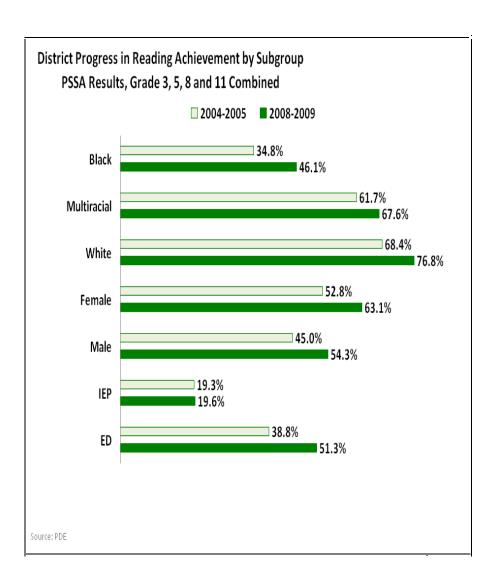
<sup>\*</sup>Source: PDE, does not include PASA results

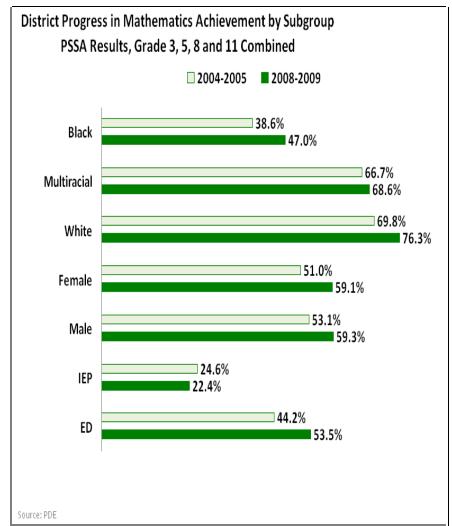
 $<sup>\</sup>Delta$  - percentage points change from 2004-2005 to 2008-2009

### Progress on Excellence for All Goals- November 24, 2009



### All students, regardless of gender, ethnicity, socio-economic status, or ability level will improve their proficiency







### Change in the Percent of African-American and White Students Scoring Proficient or Advanced (P + A) on PSSA Exams 2003-04\* to 2008-2009

Gr 3 Read	ling, % P +	Change in	% P + A	
	Baselin	e to 2009		
_	2004-05	2008-09	#Points	% Change
African-American	36.0	50.8	14.8	41.1%
White	67.9	76.8	8.9	13.1%

Gr 3 Ma	r 3 Math, % P + A Chai			% P + A
	Baseli	ne to 2009		
_	2004-05	2008-09	#Points	% Change
African-American	55.7	60.7	5.0	9.0%
White	83.2	83.8	0.6	0.7%

Gr 5 Read	Change in	% <b>P + A</b>		
			Baselin	e to 2009
_	2003-04	2008-09	#Points	% Change
African-American	31.4	39.3	7.9	25.2%
White	59.6	68.8	9.2	15.4%

Gr 5 Ma	Gr 5 Math, % P + A Cha			
	Baseli	ne to 2009		
_	2003-04	2008-09	#Points	% Change
African-American	27.2	52.9	25.7	94.5%
White	62.I	77.6	15.5	25.0%

Gr 8 Read	Change in	% P + A		
				e to 2009
_	2003-04	2008-09	#Points	% Change
African-American	40.0	58.2	18.2	45.5%
White	73.2	85.I	11.9	16.3%

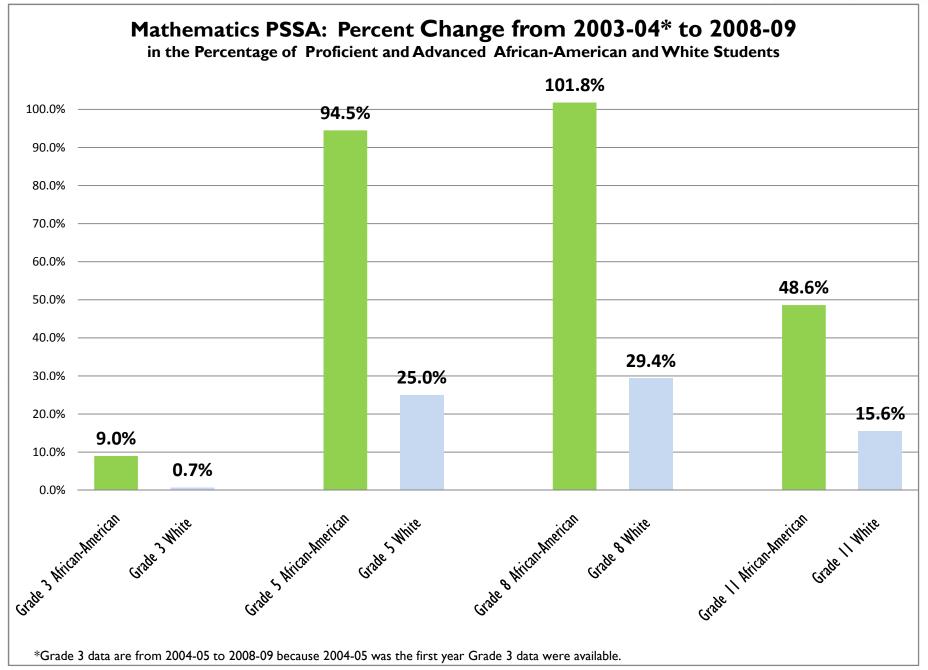
Gr 8 Ma	Gr 8 Math, % P + A Cha			6 P + A
'-	Baseli	ne to 2009		
_	2003-04	2008-09	#Points	% Change
African-American	22.5	45.4	22.9	101.8%
White	58.5	75.7	17.2	29.4%

Gr II Rea	Gr I I Reading, % P + A			1 % P + A	
			Baseline to 2009		
_	2003-04	2008-09	#Points	% Change	
African-American	30.9	34.2	3.3	10.7%	
White	66.8	72.9	6.1	9.1%	

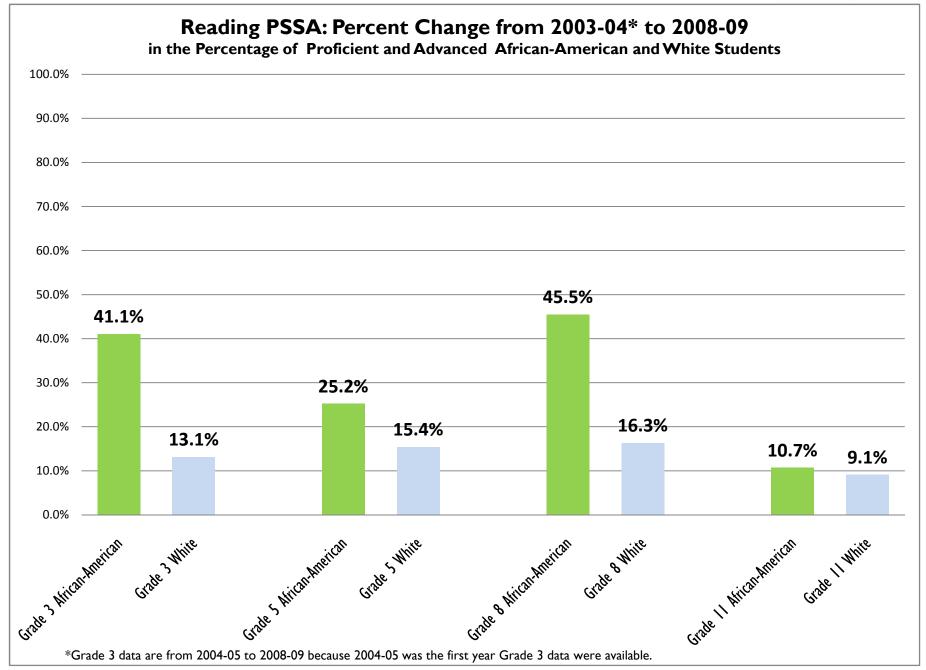
Gr I I Ma	Gr I I Math, % P + A Cha			
	Baseli	ne to 2009		
_	2003-04	2008-09	#Points	% Change
African-American	18.3	27.2	8.9	48.6%
White	56.5	65.3	8.8	15.6%

<sup>\*</sup>Grade 3 data are from 2004-05 to 2008-09 because 2004-05 was the first year Grade 3 data were available.









### Change in the Percent of African-American and White Students Scoring Proficient or Advanced (P + A) on PSSA Exams 2004-05 to to 2008-09

Gr 3 Read	Gr 3 Reading, % P + A C			
			Baselin	e to 2009
_	2004-05	2008-09	#Points	% Change
African-American	36.0	50.9	14.9	41.4%
White	67.9	78.0	10.1	14.9%

Gr 3 Math	Gr 3 Math, % P + A Ch			% P + A
	Baselii	ne to 2009		
_	2004-05	2008-09	#Points	% Change
African-American	55.7	60.7	5.0	9.0%
White	83.2	83.8	0.6	0.7%

Gr 5 Read	Change in	% P + A			
			Baseline to 2009		
_	2004-05	2008-09	#Points	% Change	
African-American	35.3	39.4	4.1	11.6%	
White	62.2	69.4	7.2	11.6%	

Gr 5 Math	hange ir	1 % P + A		
			Baselii	ne to 2009
_	2004-05	2008-09	#Points	% Change
African-American	44.6	52.9	8.3	18.6%
White	72.3	78.I	5.8	8.0%

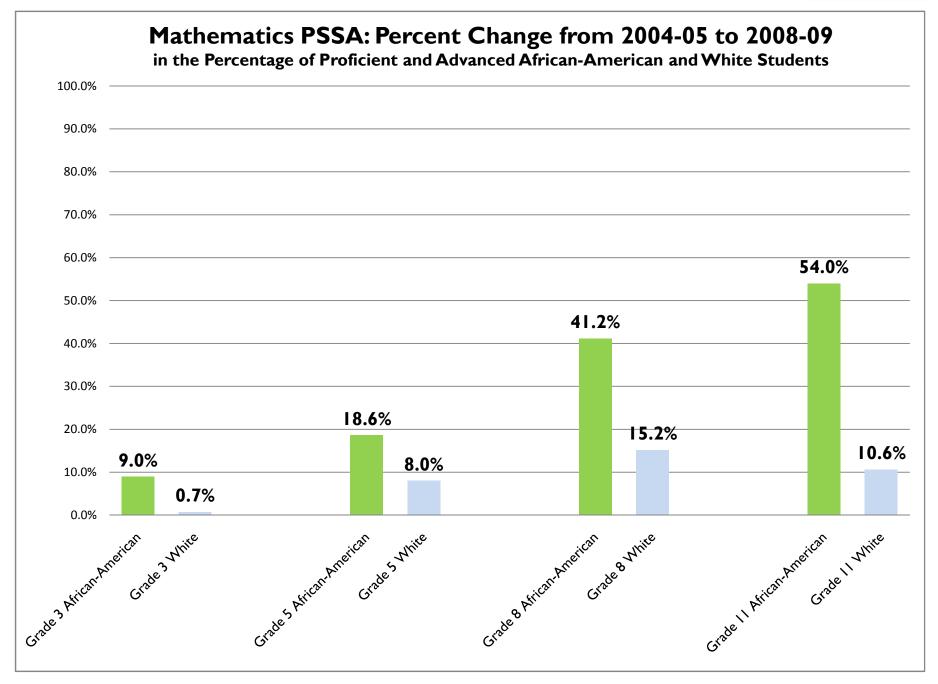
Gr 8 Read	Change in	% P + A			
			Baseline to 2009		
_	2004-05	2008-09	#Points	% Change	
African-American	36. I	59.1	23.0	63.7%	
White	71.0	85.9	14.9	21.0%	

Gr 8 Math	hange ir	1 % P + A		
				ne to 2009
_	2004-05	2008-09	#Points	% Change
African-American	32.3	45.6	13.3	41.2%
White	66.5	76.6	10.1	15.2%

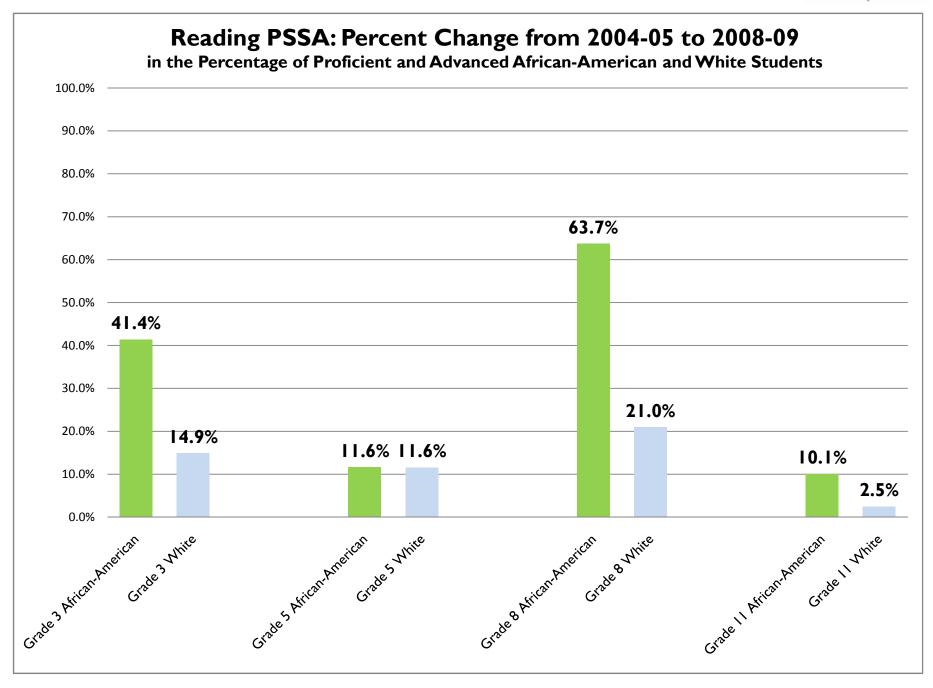
Gr II Rea	ding, % P 🕆	<b>A</b>	Change in % P + A			
			Baseline to 2009			
_	2004-05	2008-09	#Points	% Change		
African-American	30.8	33.9	3.1	10.1%		
White	71.6	73.4	1.8	2.5%		

Gr I I Mat	Change i	n % P + A		
				ne to 2009
	2004-05	2008-09	#Points	% Change
African-American	17.4	26.8	9.4	54.0%
White	59.2	65.5	6.3	10.6%





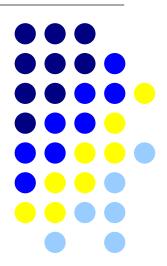




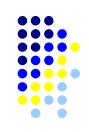
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### Pittsburgh Public Schools 2009 Parent Survey

Prepared by: Jean-Anne Matter, Ph.D. July 2, 2009



### **Highlights**



- Awareness of PPS programs and service offerings is up dramatically:
  - o Claimed awareness of The Pittsburgh Promise is up from 75% to 87%.
  - o Respondents who claim to be familiar with the Promise could correctly answer questions about the program, showing that understanding is growing along with awareness.
  - o Agreement that PPS communicates about post-high school opportunities is up from 43% in 2007 to 63% in 2009.
  - o Awareness of the Parent Hotline is up from 68% in 2007 to 89% in 2009.
  - o Many other measures show positive movement, though these show the largest increases.
  - o Parents of older children show the increases more dramatically than parents of younger children.
- Is the district headed in the right direction? 62% say yes. Agreement is strongest among parents
  of younger children and falls off as the age of the child increases, especially among African
  Americans.
  - o About 75% of parents of pre-K through second grade students, regardless of race, think the district is headed in the right direction. Among parents of African American high school students, agreement falls to 45%. For non-African American parents of high school students, it is about 58%.
- Response rate was down in 2009, from about 14% to about 10%. This may be related to changes in the methodology used to collect the responses.





- In 2007, the Pittsburgh Public Schools (PPS) commissioned a mail survey
  of parents to determine their awareness and opinions relating to some of
  the key initiatives under way to achieve the district's goal of delivering
  "Excellence for All." The survey was repeated in 2008 and again in 2009 to
  measure changes in awareness and opinions.
- Surveys were mailed to parents of all PPS students during February-March of 2007 and March-April of 2008 and 2009. In 2008 and 2009, a reminder post card was also sent to help boost response rates.
- In 2009, surveys were returned via business reply mail to the PPS Division of Communications and Marketing. PPS internal resources then scanned the completed surveys. Reports were prepared by Dr. Jean-Anne Matter, working as a consultant to PPS.





- Response rate declined from 13.9%, to 9.8%.
- Response rates declined at least slightly from all geographic areas.
  - o Reasons for the decline are not clear. The following page examines some possibilities.

	2007		2008		2009					
		Re-			Re-			Re-		Change
	Mailed	turned	Rate*	Mailed	turned	Rate*	Mailed	turned	Rate*	from 2008
Squirrel Hill/Greenfield/Regent Sq/Shadyside (net)	1267	250	19.6%	1249	246	19.7%	1248	210	16.8%	-2.9%
Brookline/Overbrook (net)	1152	147	12.7%	1166	162	14.0%	1166	142	12.2%	-1.8%
Hazelwood/Greenfield/Glenwood/W. Homestead (net)	991	90	9.1%	936	111	11.7%	945	82	8.7%	-3.0%
Sheraden/Crafton Heights/West End/Banksville (net)	1487	128	8.6%	1376	128	9.3%	1461	121	8.3%	-1.0%
Mt Washington/Beechview (net)	1194	103	8.6%	1126	124	11.0%	1104	83	7.5%	-3.5%
Southside/Knoxville/Beltzhoover/Carrick/Arlington (net)	2661	208	7.8%	2541	270	10.6%	2555	178	7.0%	-3.6%
East Liberty/Morningside/East End (net)	2016	147	7.3%	1867	167	9.0%	1933	134	6.9%	-2.0%
Homewood/Brushton/Point Breeze (net)	1656	104	6.3%	1481	124	8.4%	1630	102	6.3%	-2.1%
Lawrenceville/Bloomfield/Oakland/Uptown/Downtown (net)	2929	162	5.5%	2730	224	8.2%	2707	140	5.2%	-3.1%
Northside (net)	3127	188	6.0%	2905	213	7.4%	3000	125	4.2%	-3.2%
All Other (Mostly not city zip codes)	108	4	3.7%	19	0	0.0%	31	3	9.7%	9.7%
Grand Total	18588	1531	8.2%	17396	1769	10.2%	17780	1320	7.4%	-2.7%
No Zip Code Provided		442	2.4%**		654	3.8%**		418	2.4%**	
Grand Total	18588	1973	10.6%	17396	2423	13.9%	17780	1738	9.8%	-4.2%

<sup>\*</sup>Returned with usable zip code

<sup>\*\*</sup>Percent of total surveys mailed

### Possible Reasons for Lower Response Rate



- In 2007 and 2008 surveys were returned to an outside tabulation firm. In 2009 they were mailed back to the District directly. The survey was also redesigned to be scannable and so looked different than in 2007 and 2008. Among other things, it included a bar code used to facilitate the scanning process.
- Survey recipients sometimes believe that bar codes will be used to identify them personally.\*
   Combined with the change in the return address, some respondents may have been concerned that their responses would not be anonymous.
- In addition, the envelope in 2009 was clearly marked as a parent survey in an effort to draw attention and improve response. Possibly this could have backfired. Parents could tell it was not a communication about their child's performance or a message about an important school event or issue.

<sup>\*</sup>In one survey conduct by Dr. Matter, some respondents tore a decorative graphic off the survey before returning it because it resembled a bar code.





- The proportion of respondents identifying themselves as male jumped from about 20% in past years to over 30% in 2009. This may be due to confusion about whether the gender question pertained to the respondent or the respondent's child. The questionnaire redesign placed the gender question following questions about the child's school and grade level. The item was labeled "Your Gender," but respondents may have missed the label.
- Other demographics changed relatively little. There were slightly more respondents under 30 and slightly more unemployed individuals; the latter may reflect the current economic conditions.

Respondent Characteristics	2007	2008	2009
Total Respondents	1973	2423	1738
	%	%	%
Male	17.8	18.9	31.1
Female	82.2	81.1	68.9
Age under 30	10.7	10.5	14.1
30-39	30.3	28.2	27.7
40-49	38.0	37.7	37.4
50+	21.0	23.7	20.7
Full Time Employed	59.9	57.7	54.7
Part Time Employed	18.7	19.5	18.4
Not Employed	21.3	22.8	26.8
White	67.5	64.4	65.4
African Amercian	26.5	29.0	29.5
Other	6.0	6.6	5.1
High School or Less	20.4	22.1	22.8
Tech School/Some College	36.5	39.4	37.3
College Grad	43.0	38.4	39.8





- In the discussion that follows, differences are noted where relevant among different types of parents. If there is no comment about differences as a function of age, gender, or other demographic variables, then no notable differences were evident.
- For the most part the patterns discussed below were similar across demographic categories.
- As in prior years, parents of older children tend to be less positive across a
  wide variety of measures. However, the gap has narrowed considerably as
  parents of older children continue to grow more positive. Parents of younger
  children are more positive also, but the improvement is more evident among
  the older group, which started at a lower level.

### **Results: Agreement Statements**



- In 2009, more parents agreed that their child's school and the school district communicate well.
- Agreement was much stronger that PPS provides information on education opportunities beyond high school.

### **Percent Agreement\***

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	(from '07)
	%	%	%	%
The Pittsburgh Public Schools does a good job in providing students and parents with information about education opportunities beyond high school	43	55	63	+20
My child's school does a good job in communicating with parents	67	73	78	+11
My child's school does a good job of notifying me when my child is having trouble	67	71	76	+9

<sup>\*</sup>Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.





- In 2009, more parents agreed that their child's school knows their child and provides help and resources when needed.
- More agreed that their child's school offers a safe and welcoming learning environment.

**Percent Agreement\*** 

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	(from '07)
	%	%	%	%
My child's school does a good job at providing me with help and resources when my child is having trouble	60	68	69	+9
School counselors and school-based staff know my child's strengths and weaknesses and provide extra help when needed	59	65	67	+8
Teachers in my child's school know my child's strengths and weaknesses and provide extra help when needed	67	72	73	+6
My child's school provides a positive and welcoming learning environment	81	84	87	+6

<sup>\*</sup>Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

### **Results: Agreement Statements**



- In 2009, more parents said they were aware of the Parent Hotline and familiar with the parent/student handbook and the Code of Student Conduct.
- Hotline awareness has grown very strongly.

### **Percent Agreement\***

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	(from '07)
	%	%	%	%
I am aware that I can contact the Parent Hotline to ask	68	78	89	+21
questions or provide feedback. (412-622-7920)	00	10	09	+21
I am familiar with my child's school parent/student	86	93	95	+9
handbook	80		95	+9
I am familiar with the School District's Code of Student	91	94	96	+5
Conduct	91	94	90	+5

<sup>\*</sup>Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

### **Results: Agreement Statements**



 Parents also continued to agree that strengthened discipline is important and that the Code of Conduct can be fairly applied across schools.

### **Percent Agreement\***

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	(from '07)
	%	%	%	%
I believe strengthening discipline is a key step to establishing a positive learning environment for all students	93	94	93	+1
I believe the Code of Student Conduct outlines discipline procedures that can be applied fairly and consistently across all schools	85	87	87	+2

<sup>\*</sup>Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.





• Parents continued to agree with the district's transition to a model of greater school choice. About two thirds agree that the district already provides a wide variety of options (new question in 2009).

### **Percent Agreement\***

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	(from '07)
	%	%	%	%
I am supportive of the District moving from a model where the District assigns students to schools to a model where parents and students have more choices	86	88	91	+5
The district provides a wide variety of school options and programs for your child.	Not asked	Not asked	66	

<sup>\*</sup>Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.





- Most parents continue to agree that, in the past year, they have had a chance to interact with school staff that provided them with a better understanding of how their child is doing in school, and most are satisfied with the way their school involves them (new question in 2009).
- Almost all parents believe they know what their child needs to do to succeed in school (also a new question in 2009).

### **Percent Agreement\***

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	(from '07)
	%	%	%	%
In the past year, I have had an opportunity to interact with school staff that provided me with a better understanding of how my child is doing in school	Not Asked	81	83	+2
I am satisfied with the way my child's school involves me in supporting my child to succeed.	Not Asked	Not Asked	76	
I know what my child needs to do to be successful in school.	Not Asked	Not Asked	97	

<sup>\*</sup>Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.



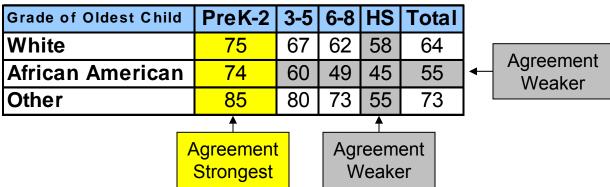


• 62% of parents indicated that they believe the district is heading in the right direction. (New question added in 2009.)

	Strongly		Total	Not	Dis-	Strongly
	Agree	Agree	Agree	Sure	agree	Disagree
	%	%	%	%	%	%
I believe the district is heading in the right direction	16	46	62	13	14	10

 Parents of younger children are most likely to agree that the district is headed in the right direction. Parents of older children, particularly African American parents, are less likely to agree

% Agreeing District Headed in Right Direction







- Most parents continue to agree that they prefer contacting one central place when they have questions and concerns.
- Most parents who had called PPS Central Administration or called their school in 2009 continued to report a helpful and courteous response.
- While the great majority of callers have a good experience, some still do not. Emphasis on courtesy and helpfulness should continue both for Central Administration staff and for staff at the school.

	2007	2008	2009	Change
Base: Total respondents	1973	2423	1738	
Prefer contracting one central place to address questions/ concerns	84	83	80	-4
Called Central Administration	29	28	42	**
Staff was helpful and courteous*	69	73	74	+5
Called school	77	75	81	**
Staff was helpful and courteous*	75	80	82	+7

<sup>\*</sup>Percent of those who called.

<sup>\*\*</sup>Question was asked in a different way that may have increased the number claiming to have had contact..

### **Results: Welcome Back Materials**



- In 2008 parents were asked about the Welcome Back to School binder sent in the Fall of 2007. In 2009, they were asked more broadly about "Back to School materials." Did they find these useful?
- In 2009, about 94% say they received Back-to-School materials vs. 88% who recalled receiving the Welcome Back to School Binder in 2008.
- In both years, about three fourths said the materials were useful.
  - In both years, younger parents, less educated parents, and African Americans were most likely to say the materials were useful.

% Who Felt Materials Were Useful

Respondent		
Characteristics	2008	2009
	<b>%</b> *	<b>%</b> *
All Respondents	74	75
Age under 30	85	83
30-39	76	74
40-49	71	74
50+	71	74
White	70	74
African Amercian	85	81
Other	76	66
High School or Less	81	83
Tech School/Some College	80	79
BA	72	72
MA+	59	63

Shading = More respondents who found the materials useful.

<sup>\*</sup>Percent of those who recalled seeing the materials.





- In 2008 and 2009 parents were asked, "Have you heard about the Pittsburgh Promise program, which will provide scholarship assistance to Pittsburgh Public Schools graduates who go on to college or technical school, starting with 2008 graduates?"
- Awareness increased from 75% to 87%.
  - Younger, non-white, less educated groups showed the greatest increases.

Shading = More respondents who had heard of the Promise.

Respondent			
Characteristics	2008	2009	Change
	%	%	
All Respondents	75	87	12
Age under 30	53	73	20
30-39	69	83	14
40-49	80	93	13
50+	85	93	8
White	82	91	9
African Amercian	66	84	18
Other	51	70	19
High School or Less	68	81	13
Tech School/Some College	70	87	17
BA	85	91	6
MA+	85	92	7
School attended by oldest chi	ld:		
K-5	67	82	15
K-8	68	78	10
Middle	76	94	18
High	85	94	9





- In 2008 and 2009 parents were asked whether they believed that family income and regular school attendance were criteria for receipt of Pittsburgh Promise scholarship funds. Many respondents who said they were not familiar with the Promise answered these questions as well as respondents who said they were familiar with the Promise.
- Slightly less than half (41%) of the respondents who say they have heard about the Promise believe (incorrectly) that income is a criterion. 70% of those who say they are not familiar with Promise guess that income is a criterion. The message that income is not a criterion is being received, but more work needs to be done to correct misperceptions.
- Most respondents who have heard of Promise as well as those who say they have not expect that regular attendance would be a criterion for receipt of Promise funds.

% Who Believe Income, Attendance Are Promise Criteria

	Income	Attendance
	%	%
Familiar with Promise	41	85
Not Familiar	70	84

### **Results: Age of Child**



In 2007 and 2008, it was noted that as children became older, parents became
less positive toward their child's school. The same was true in 2009, but the
gap has narrowed as perceptions among parents of older children improve.

		2007						2008					2009			Change 2007 vs. 2009				09
	Total	K-5	K-8	Middle	High	Total	K-5	K-8	Middle	High	Total	K-5	K-8	Middle	High	Total	K-5	K-8	Middle	High
Base: Total respondents	1973	463	411	257	739	2423	544	395	342	891	1738	449	362	241	629					
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
PPS does good job providing information on education beyond HS	43	51	44	41	41	55	62	56	50	52	62	67	64	56	61	19	16	20	14	20
School does good job providing help/resources when child has trouble	60	73	65	68	48	68	79	69	74	58	69	77	73	69	61	9	4	8	2	13
School does good job communicating with parents	67	79	74	74	54	73	82	76	78	64	78	80	81	77	75	11	1	6	3	21
Counselors/staff know child's strengths/weaknesses, provide help	59	72	60	61	50	65	74	67	71	58	67	75	71	64	60	8	3	10	3	10
Teachers know child's strengths/weaknesses, provide help	67	78	72	66	57	72	82	76	73	63	72	83	76	70	63	6	5	4	4	6
School does a good job notifying me when child has trouble	67	79	70	69	56	71	81	77	77	61	75	82	78	76	69	9	3	8	7	13
School provides a positive, welcoming learning environment	81	92	86	81	71	84	93	87	90	76	86	92	88	87	81	5	0	3	6	11
		,																		
Average Agreement (with these items)	63	75	67	66	54	70	79	72	73	62	73	79	76	71	67	9	4	8	5	13
Percentage Points Lower than K-5			-7	-9	-21			-7	-6	-17			-4	-8	-12					

Narrower average gap between parents of the youngest and the oldest students: was -21, now -12.

More improvement among parents of older children





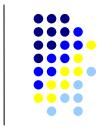
 Both email and the PPS website are important channels of communication for parents. Just over 71% prefer email communication with the schools. About the same number visit the PPS website. However, traditional communications are still important for many respondents without regular Internet access and some who may prefer voice or hardcopy communications.

		Have Regular	Internet Access
	Total	Yes	No
Total	100%	82%	18%
		% of Those with	% of Those with
	% of Total	Access	No Access
Email good way to commmunicate with school	71	81	23
Visit PPS website	72	81	26
Often	23	27	2
Sometimes	49	54	24
Preferred Communication			
Email 27		31	2
Website	4	5	3
Both	44	49	14
Neither	25	15	81





- The Pittsburgh Public School district's efforts to improve personalized education and to communicate effectively with parents continue to pay off. Awareness of the district's programs is up strongly, and attitudes are growing more positive, especially among the parents of high school students.
- Strong support continues for PPS programs such as school choice and the Pittsburgh Promise. Many parents agree that the district is already offering choices.
- The district's vigorous efforts to engage PPS parents and the larger Pittsburgh community in the effort to provide "Excellence for All" have resulted in steadily improving attitudes toward the Pittsburgh Public Schools. The ongoing campaign should help maintain a positive dialog among stakeholders as the district continues to address the challenges presented by the city's economic and demographic trends.



### Appendix: 2008 and 2009 Survey Forms

Please circle a number for each survey question that reflects th	e experie	ncës yau h	ave had wi	th your <b>oldest</b> (	child's achool.	/ JA
<i>₩</i>	Strongly Agree (4)	Agree (3)	Disagree (	Strongly 2) Disagree (1)	Don't Know (9)	Q.
<ol> <li>My child's school provides a positive and welcoming learning environment.</li> </ol>	74.0	V 3	2			Acres 1
<ol><li>My child's school does a good job in communicating with parents.</li></ol>	4	- 3	2	1	9.0	
<ol> <li>My child's school does a good job of notifying me when my child is having trouble.</li> </ol>	Sequen	3	2	190910	9	, office.
<ol> <li>My child's school does a good job at providing me with help and resources when my child is having trouble.</li> </ol>	7.4	31	2		- 10000V	
<ol> <li>I am familiar with the School District's Code of Student Conduct.</li> </ol>	4	3	2	4150	9	
<ol> <li>I am awire that I can contact the Parent Hotine to ask questions or provide feedback. (#12-622-7920)</li> </ol>	18000	3	2	4	9	
<ol> <li>I am familiar with my child's school parent/student handbook.</li> </ol>	4 7	\dag{a}	2	15572 1	9	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
<ol> <li>I am supportive of the District moving from a model where the District assigns students to schools to a model where parents and students have more choices.</li> </ol>	4	3		1	.3	5
<ol> <li>I believe the District should provide services and scholarships to make education after high school more accessible and affordable for all</li> </ol>		Ţ,	77	TH	W	
Pitisburgh Public Schools students.  10. I bollows strengthening discipline is a key step to establishing a positive learning environment for all students.	4	3	2	- 3 19 3	9	
<ol> <li>I prefer contacting one central place to address my questions and concerns or provide feedback.</li> </ol>	4	3	2	1	9	
<ol> <li>I believe the Code of Student Conduct outlines discipline procedures that can be applied fairly and consistently across all achools.</li> </ol>	4	3	2	1	9	
<ol> <li>Behool counsalors and school-based staff know my child's strengths and weeknesses and provide extra help when needed.</li> </ol>	4	3	2	1	9	
<ol> <li>Teachers in my child's school know my child's strengths and weaknesse and provide extra help when needed.</li> </ol>	4	3	2	1	9	
<ol> <li>The Pitisburgh Public Schools does a good job in providing students an parents with information about education opportunities beyond high sch</li> </ol>	d ool. 4	3	2	1	9	
<ol> <li>In the past year, I have had an opportunity to interact with action itself that provided me with a better understanding of how my child is doing in school.</li> </ol>	4	. 3	2	1	9	
<ol> <li>Students and their families would benefit from orientation sessions during critical francison years such as 8th to 9th grade.</li> </ol>	4	3	ž	1	9	
<ol> <li>In the peat year, I have called a staff person at Central Administration to address a problem or concern.</li> </ol>	Yes (1)	No (2)				
<ol><li>If you answered yes, was the staff person height/ and courteous?</li></ol>	1	2				
<ol> <li>In the past year, I have called a staff person at my child's school to address a problem or concern.</li> </ol>	1	2				
21. If you answered yes, was the staff person helpful and courteous?	1	2				
22. Would you consider email a good way to communicate with school staff		2				
23. Can you regularly access the Internet?	1	2				
<ol> <li>If yes, do you visit the Pitisburgh Public Schools website? (www.pps.k12.pa.us)</li> </ol>	Office (1)	Sometime 2	is (2) No	wer (3) 3		
25. Would you like to receive information from your sahool through:	Email (1)	Website (2) 2	Both (3)	Noither (4) 4		
<ol> <li>A Welcome Back to School Binder was provided to perental guardiens of Pritisburghfruitic Schools students at the beginning of the 2007-06 school year. Was this binder.</li> </ol>	Useful (1)	Not Usefull (2) 2	Don't Know (3)	Did not receive binder (4) 4		
7. Have you heard about the Pitisburgh Promise program, which will provide acholamitip assistance to Pitisburgh Public Schools growtheates who go no to college or technical school, starting with 2008 geadwates?	Yes (1)	No (2)	Not Sure (3	0		,

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	n purpose		le a nu	mber to indicate your re-		s Your level of educ	Eu-
Your gender Vale		Your age Under 18	-	Your ethnic or racial origin White/Cescarian 1	Your employment state Work full time	Less than high school	
vaso Ferrale		18-29	- 2	Black/African American 2	Work part time	2 High school graduals	
n noie		20-29	3	Asian 3	Not currently weeking	Technical school	
		40-49	4	Hispanie/Spanish/Latino 4	outside the home	3 some college	3
		90-99	5	Native-American 5		Bachelor's degree	4
Your zlp code		90 or over	6	Vised Haritage 6		Master's degree	5
write-in below)		Prefer roof to answer	7	Other 7		or higher	
Sy and	10000	W/F		V	4 10	Pittsburgi Public Sc	
No. (1907) - 13	Parent/G		lense <sup>d</sup>				
their	child/chil		partici	luiding a survey to deli pation in the survey w	, ,		
				nan one Pittsburgh Pul your experience with y			er to each
We a	ppreciate	your cooperation	n in co	mpleting this survey.			
Olean							
Since	rely,						

Vendor Return Address

2008 Survey (2007 was similar)

### Dear Parent/Guardian,

The Pitisburgh School District is conducting a survey to determine how parents/guardians tast about the schools their child/children attend. Your participation in the survey will help to assess the quality of services your school and the District provide to all students. If you have children attending more than one Pitisburgh Public School, please provide only one answer to each question. This answer should reflect your experience with your oldest child's school. We appreciate your experience with your oldest child's school. We appreciate your experience with your oldest child's school.

	cerely, k Roosevelt, S	Super	intendent of S	chools						Bar	Cod	e )	,	
	sse bubble in	-			od cour old		alid attacks					$\mathcal{V}$		
	K-5 Schools Alighery	(i)	K-6 Schools Brooking	gn scric ④	ALAs Arlington	(A)	Middle Sci Alloghany 6	hoois	0	High School Abderdies	ols (s	Specia Corroy	Schools	
0	Asserted	1	Cornell	0	Coffee	0	Amonal		0	Brachoor	(0)	McNaug	hor	
0	Sankoville	0	Falson	@	Fort PR1	0	Frisk		0	Corrick	0	Ploneer		
0	Beechwood	0	Greenfield	0	King	0	Pgh. Classic	iol	(E)	Langley	0	SA Cost	ar 6-8	
(6)	Concord	0	Lincoln	(8)	blurray	0	Rogers CAR	9.	0	Oliver	0	SA Cont	ar 9-12	
0	Diworth	0	Manchester	0	Northview	0	Schiller		0	Peebody		ProKist	ton	
(6)	Fulton	0	Million	0	Hel	0	South Brook		(3)	Perry	(P)	Bedfort	Норе	
(1)	Grandview	Θ	Viller	(H)	Rossey	(H)	South Hills		Θ	CAPA	0	Bon Airl	500	
0	Liberty	0	Pg/s. Mentassase			0	Storrett.		(1)	Schenley	(F)	Charice	SECC	
0	Linden	0	Schaeller						<b>(3)</b>	Westinghouse	0	Children	's Museum	
0	Minedeo	0	Stevens								0	Convey	90C	
(3)	Morey	(E)	Surryside							6-12 School	ls ③	First Bay	rilet:	
•	Philips	00	Varin						<b>(a)</b>	MiloresjUPn	10) (a)	HillHou	RG .	
(1)	Rossevelt	(8)	Westweet								(9)	Homewo	od ECC	
0	Spring HIII										(0)	Kingsky		
•	W. Liberty										(9)	NoClear	ECC	
(0)	White										0	Greenwa	y BCC	
0	Wodalair										(a)	Rolzonal	ein BCC	
											· ·	Rosedali		
											(e)	Schoole	Heights	
											Œ		antien BCC	
											Ø	Troy Hill		
Whe	t is the grade of	VOUL	oldest child at th	ls schoo	of?						_			
Profit	K.	1	2	3	4	5	6	7		8	9	10	11	12
(4)	(9)	@	(0)	⊗	•	(8)	(H)	0	)	0	⊗	0	@	(9)
Fore	lessification on	y, ples	ise bubble in p	encil a	number to in	dicate	your respon	905		Y	our zip co	de:		
Your	gender: Male (	1)	Female (2)	)										
	0		0											
Your	age: Under 18	(10	18-29 (2) 30	39 (3)	40-49 (4)	50-59	(5) 60 or (	Over (6)	Profit	er not to answ	ver (T)			
	0		(2)	(3)	(1)		(3)	(1)		Œ	)			
Your	ethnic/radal or	ain: 1	Mhitel	Btack/		Hisoa	nic/Latino/	Native	,	Wised			Prefer not	
		Cas	acasian (1) A	l-Am (2	Astan (3)	Sp	anish (4)	Americ	an (5)	Heritage (	(i) Other	r (7) 6	answer	(8)
		0	1	•	0		0		(3)		0	(	7)-	(9)
Your	employment sta	idus: V	Vork full Sime (	() Wo	rk part-time	(2)	Not currently	y working	out	side the home	e (3)			
			0		(2)				(	Ð				
Your	level of educati	on: Le	es than HS (1)	HS gra	duate (2) To	echnik	al schoolis	Eco eme	100 5	S) Bachelor's	a depre-	SD Mark	er's decre	ehicher(5)
- 5-46					-				-9-4	,	_	C-O TAMBLE	o angre	_
			0		(2)		0				0			3

Page		



Please bubble in pencil a number for each question that reflects the experiences you have	Please bubble in pencil a number for each question that reflects the experiences you have had with your oldest child's school.							
	Strongly Agree	Agree	Disagree	Strongly Disagree	Don't Know			
My child's school provides a positive and welcoming learning environment.     My child's school does a good job in communicating with perents.     My child's school does a good job of notifying me when my child is having trouble.     My child's school does a good job at providing me with help and resources when my child is having trouble.	0000	999	0000	0000	0000			
5.1 believe the district is heading in the right direction.  8.1 am satisfied with the way my child's school involves me in supporting my child to succeed.  7.1 am familiar with the School Districts Code of Student Conduct.  8.1 am awars that I can contact the Parent Holline to ask questions or provide feedback (412-622-7930).	0000	0000	0000	0000	0000			
1990).  2. I am familiar with my child's school parent/student handbook.  10. I know what my child needs to do to be successful in school.  11. I am supporties of the District moving from a model where the District assigns students to schools to a model where centrels and students have more otheries.	000	00	000	00	8			
12. I believe strengtrening discipline is a key step to establishing a positive learning environment	•	①	(9)	0	0			
for all students. 13. I prefer contecting one central place to address my quasifons and concerns or provide	•	3	3	0	0			
feedback.  14. I believe the Code of Student Conduct outlines discipline procedures that can be applied finity.	(4)	3	2	0	0			
and consistently across all schools. 15. School courselors and school-based staff know my child's strengths and weaknesses and	(4)	3	(9)	①	0			
provide extra help when neachd.  16. The District provides a wide variety of school options and programs for your child.  17. I believe that family income is one of the criteria for receiving a Promise scholarship.  18. Teachers in my child's school know my child's strengths and weaknesses and provide extra	000	0	90	000	8			
help when needed. 1s. The Piltaburgh Public Schools does a good job in providing students and parents with	•	•	@	0	0			
information about education opportunities beyond high school.  25. I believe that If my child misses too much school helishe would not be eligible for the Pittsburgh.	•	0	3	0	0			
Promise scholarship.  21. In the past year, I have had an apportunity to interact with achool staff that provided me with a better understanding of how my child is doing in school.	4	9	3	0	0			
	У	es		id not call e past yea				
22. In the past year, when I have called a staff person at Contral Administration to address a problem	or 0	>	(3)	(3)				
concern the staff person was helpful and courieous.  23. In the past year, when I have salled a staff person at my child's school to address a problem or co	oncom (	)	Ø	0				
the staff person was helpful and counterous.  24. Would you consider enail a good way to communicate with school staff?  25. Can you segularly access the Internet?	8	}	8					
,	0	fien Sc	xmetimes	Mover				
25. If yes do you visit the Pittsburgh Public Schools website (www.pps.k12.pa.usi)?	0	)	0	0				
	Em	ail We	ibsite	Both N	leither			
27. Would you like to receive information from your school through:	①		0	3	(4)			
	Useful	Not Useful	Don't Know	Did not receive materia				
<ol> <li>29.898-2009 Welcome Back-to-School naterials provided to parents/ guardians at the beginning of the 2008-99 school year were:</li> </ol>	0	3	9	(	9			
	Y	es No	n No	t Sure				
20. Have you heard about the Pitisburgh Promise program which will provide scholarship assistance i Pitisburgh Public Schools graduates who go on to callage or technical achoo?	ta Œ	0 0	Ð	(3)				

Pieces return this survey in the enclosed Postage Paid Envelope by Monday, March 23, 2009 to: Pittsburgh Public Schools – Division of Communications & Marketing – 341 S. Bellefield Ave – 15213. Pittsburgh Public Schools will only accept original surveys. No duplications are permitted.

### 2009 Survey

PPS Return Address

# **District Report Card**

### 2007-08

Commonwealth of Pennsylvania

# This District's Report Card

performance and accountability. They allow districts to compare data in a consistent way and highlight opportunities for improvement. Report cards are an important source of information about

of Education focus on specific groups of students who are currently Pennsylvania school districts and the Pennsylvania Department This report card will show not only the achievement of students making in closing achievement gaps. Report card data help overall, but also the progress that disaggregated groups are not meeting academic standards.

shared source of performance data. This federal initiative is based on the idea that a well-informed public plays an important part The report card is designed to ensure that the public is fully participation and better decision-making by providing a informed about performance, and to promote broader in school improvement.

# Note about using Report Card Data

measured by the strength of this report card. The data on this report card may not match Report cards should be used to share information. Adequate Yearly Progress (AYP) is not AYP data published for this district.

### Inside this report

### Get Attendance and Graduation data

Attendance and graduation rates are displayed for the most recent school year.

# 3 Review the Accountability Report

This section shows the district's performance compared with the goals set by No Child Left Behind. Student results from the Pennsylvania System of School Assessment (PSSA) are listed by disaggregated group and by Performance Level.

## 4 Review the Assessment Report

Here you can compare two years of PSSA and PASA academic performance and participation data for this district. These results are displayed by grade, subject, and disaggregated group.

# 5 View Adequate Yearly Progress Status

Here you can find the total number of schools in the district identified under each AYP status and the name of each school identified.

## For more information:

Pennsylvania Department of Education Bureau of Assessment and Accountability 333 Market Street Harrisburg, PA 17126 Voice (717) 705-2343

Click here for LRE Data http://penndata.hbg.psu.edu/BSEReports/AboutSPP.aspx

## Attendance and Graduation

District PITTSBURGH SD

regular high school diploma in a given year against the total number of dropouts attendance and graduation rates. Attendance rates measure the number of days that a student was both enrolled and present in the school. Research shows performance. Graduation rates measure the number of students receiving a that a strong relationship exists between regular attendance and academic Pennsylvania's accountability system includes school assessment based on over four years.

## Did this district's students meet or exceed the state attendance and graduation targets?

	Atteno	Attendance larget: 90%	%O.6	oradu	Graduation larget: 80%	% 20 20
Student Group¹		District	State		District	State
All Students	>	91%	94%	>	85%	<b>%06</b>
Gender						
Male	7	93%	95%	7	82%	86%
Female	7	93%	95%	7	88%	91%
Ethnicity						
White	7	94%	95%	7	87%	93%
Black	7	93%	93%	7	83%	80%
Latino/Hispanic	7	94%	93%	1	1	73%
Asian	7	<b>%96</b>	%96	7	94%	92%
Native American	7	94%	95%	1	1	83%
Multiracial	1	1	1	I	1	1
Other Groups						
EP .	7	95%	94%	7	85%	83%
English Language Learners	7	<b>%96</b>	94%	1	1	72%
Migrant	ı	I	%56	I	I	74%
Economically Disadvantaged	7	95%	93%	7	95%	82%

### NOTE:

- the privacy of individual students, data are printed only when the total number of students — Indicates fewer than 10 students in a group. To provide meaningful results and to protect in a group is at least 10.
  - There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

of No Child Left Behind. All tables on this report include students who were enrolled in this district for a full The purpose of this section of the report card is to show how students performed compared with the goals academic year. These numbers may not match the results in the Assessment section of the Report Card.

## This District's Overall Results in Mathematics

This data table captures performance and participation results of students overall and by disaggregated group who took the PSSA and PASA in Grades 3-8 and 11.

Student Group ¹	Student	Students Assessed	Percenta Proficien	Percentage of students Proficient and above:	Percentage of	Percentage of students in each Performance Level:	rformance Leve	ت
	#	%		State Target: 56%	Below Basic	Basic	Proficient	Advanced
All Students 2	13,369	%66	61%		21%	18%	30%	31%
Gender								
Male	6,630	%66	61%		22%	17%	30%	31%
Female	6,728	%66	62%		20%	19%	31%	30%
Ethnicity								
White	4,851	%66	78%		11%	11%	30%	48%
Black	7,573	%66	20%		28%	22%	31%	18%
Latino/Hispanic	126	%66	28%		21%	21%	24%	34%
Asian	52	%86	%22		8%	15%	21%	26%
Native American	146	100%	83%		8%	%6	33%	20%
Multiracial	602	%66	71%		14%	15%	31%	39%
Other Groups								
IEP	2,549	%86	79%		25%	18%	17%	10%
English Language Learners	102	100%	31%		48%	21%	22%	10%
Migrant	I	I	I		ı	I	I	I
Economically Disadvantaged	9,292	%66	24%		25%	21%	31%	23%

Percentages may not total 100 due to rounding.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10.

  - the number of proficient and advanced scores based on the PASA will not exceed 1% of all assessed students in each subgroup The performance of students scoring proficient and above includes those who took the alternate assessment (PASA), although 1 There can be overlap among the groups since a student may belong to more than one of these groups.
    2 The partnessing of third partnessing profitions and showing includes the company to all the alternate account. (except for IEP where 1% of total students assessed are used).

## Accountability

District PITTSBURGH SD

of No Child Left Behind. All tables on this report include students who were enrolled in this district for a full The purpose of this section of the report card is to show how students performed compared with the goals academic year. These numbers may not match the results in the Assessment section of the Report Card.

## This District's Overall Results in Reading

This data table captures performance and participation results of students overall and by disaggregated group who took the PSSA and PASA in Grades 3-8 and 11.

Student Group 1	Student	<b>Students Assessed</b>	Percenta Proficien	Percentage of students Proficient and above:	Percentage of	Percentage of students in each Performance Level:	rformance Leve	••
	#	%		State Target: 63%	Below Basic	Basic	Proficient	Advanced
All Students 2	13,347	<b>%66</b>	25%		25%	21%	33%	22%
Gender								
Male	6,614	%66	20%		29%	21%	31%	19%
Female	6,723	%66	29%		20%	20%	36%	24%
Ethnicity								
White	4,848	%66	73%		13%	14%	36%	37%
Black	7,556	%86	42%		33%	25%	31%	11%
Latino/Hispanic	126	%66	%95		25%	20%	25%	30%
Asian	52	%86	%69		19%	12%	38%	31%
Native American	146	100%	75%		15%	10%	38%	36%
Multiracial	602	%66	%19		16%	18%	39%	28%
Other Groups								
IEP	2,542	%86	19%		62%	18%	15%	2%
English Language Learners 3	102	100%	18%		28%	25%	13%	2%
Migrant	I	I	I		I	I	1	I
Economically Disadvantaged	9,274	%66	46%		30%	24%	33%	13%

### NOTE:

Percentages may not total 100 due to rounding.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10.
  - There can be overlap among the groups since a student may belong to more than one of these groups.
- The performance of students scoring proficient and above includes those who took the alternate assessment (PASA), although the number of proficient and advanced scores based on the PASA will not exceed 1% of all assessed students in each subgroup (except for IEP where 1% of total students assessed are used).
- There were 55 student(s) who opted to be excluded for the Reading test because they were English Language Learners in their first year of enrollment in a U.S. school.

District PITTSBURGH SD

the past two years in Reading and Mathematics. There is only one year of Science data since 2007-08 was the The table reflects all students taking the PSSA in Grades 3-8 or 11 who were in this district for any part of the The purpose of this section of the report card is to compare how students have performed on the PSSA over and participation rates by disaggregated group and compares it to this district's results in the previous year. first year that Science was assessed. This data table captures this district's overall performance results academic year.

# This District's PSSA Results in Grade 3 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentag each Perfc	Percentage of students tested who scored in each Performance Level	s tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	%2	20%	41%	32%	73%	<b>80%</b>
	2006-07	100%	10%	23%	43%	23%	<b>1</b> %99	%82
Gender								
Male	2007-08	100%	7%	18%	42%	33%	75%	81%
	2006-07	100%	12%	22%	43%	23%		%62
Female	2007-08	100%	%2	22%	40%	31%	71%	<b>80%</b>
	2006-07	100%	%8	72%	43%	24%	e1% [	
Ethnicity								
White	2007-08	100%	4%	10%	35%	51%	86%	<b>81</b> %
	2006-07	100%	4%	15%	45%	37%	81%	85%
Black	2007-08	100%	70%	21%	45%	19%	<b>63%</b>	29%
	2006-07	100%	15%	30%	42%	13%	25%	55%
Latino/Hispanic	2007-08	100%	13%	22%	30%	35%	<b>65%</b>	61%
	2006-07	100%	%6	%6	43%	39%	83%	29%
Asian	2007-08	100%	%0	12%	35%	53%	88%	<b>%06</b>
	2006-07	100%	%9	11%	31%	51%	83%	%68
Native American	2007-08	100%	%0	17%	40%	43%	83%	<b>49.</b>
	2006-07	I	I	I	I	I	1	I
Multiracial	2007-08	100%	<b>%9</b>	16%	45%	36%	78%	72%
	2006-07	%66	8%	17%	47%	78%	75%	%02
Other Groups								
IEP	2007-08	<b>%66</b>	23%	22%	33%	22%	25%	55%
	2006-07	%66	79%	73%	30%	12%	42%	52%
<b>English Language Learners</b>	2007-08	100%	24%	78%	43%	2%	48%	20%
	2006-07	100%	15%	30%	33%	22%	26%	49%
Migrant	2007-08	I	I	I	I	ı	Ι	I
	2006-07	I	ı	ı	I	ı	I	I
Economically	2007-08	100%	<b>8</b> %	24%	44%	24%	<b>89</b> %	%19
Disadvantaged	2006-07	100%	12%	28%	43%	17%	<b>"</b> %09	64%

### NOTE:

Percentages may not total 100 due to rounding.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10.
  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PSSA Results in Grade 3 Reading

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of studen Proficient and above	Percentage of students tested who scored Proficient and above 2007-08	who scored
			Below Basic	Basic	Proficient	Advanced	This District		State
All Students	2007-08	100%	19%	17%	52%	13%	64%		%22
Gender	70-9007	%00T	%C7	11%	44%	14%	%80		13%
Male	2007-08	%66	23%	18%	48%	11%	<b>~09</b>		74%
	2006-07	100%	78%	18%	41%	13%	53%		%69
Female	2007-08	100%	15%	16%	55%	14%	%69		<b>80%</b>
Ethnicity	70-9007	000T	13%	70%	0,04	10%	02%		0,00
White	2007-08	100%	10%	<b>%6</b>	26%	25%	<b>80%</b>		83%
	2006-07	100%	14%	11%	48%	79%	74%		%62
Black	2007-08	100%	25%	22%	49%	4%	52%		26%
	2006-07	100%	32%	21%	41%	%9	47%		20%
Latino/Hispanic	2007-08	100%	30%	13%	35%	22%	57%		26%
	2006-07	100%	17%	4%	65%	13%	78%		20%
Asian	2007-08	100%	12%	12%	41%	767			85%
	2006-07	100%	17%	14%	43%	76%	<b>869</b>		85%
Native American	2007-08	100%	13%	11%	21%	13%	<b>10%</b>		73%
	2006-07	I	I	I	I	Ι	I		I
Multiracial	2007-08	100%	12%	15%	21%	16%	73%		72%
	2006-07	%66	19%	17%	44%	%02	64%		64%
Other Groups									
IEP	2007-08	<b>%66</b>	43%	16%	34%	42%	41%		45%
	2006-07	%66	54%	16%	25%	2%	29%		40%
English Language Learners	2007-08	100%	38%	48%	14%	%0	14%		39%
	2006-07	100%	52%	15%	76%	%2			35%
Migrant	2007-08	I	I	ı	I	ı	I		I
	2006-07	I	ı	ı	1	1	I		ı
Economically	2007-08	100%	73%	<b>50</b> %	20%	%2	28%		%79
Disadvantaged	2006-07	100%	29%	20%	43%	8%	20%		26%

### NOTE:

Percentages may not total 100 due to rounding.

<sup>—</sup> Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed

only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PSSA Results in Grade 4 Mathematics

Student Group¹	Academic Year	Participation Rate		Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	ted who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	20%	11%	30%	39%	<b>%69</b>	<b>80%</b> □
	2006-07	100%	23%	14%	34%	78%	63%	%8∠ □
Gender								
Male	2007-08	100%	21%	10%	30%	38%	<b></b>	<b>%08</b> □
	2006-07	100%	25%	13%	33%	78%	e2% [	%8∠ □
Female	2007-08	100%	19%	11%	30%	40%		%62 □
	2006-07	100%	25%	15%	34%	73%	93%	%22 <u></u>
Ethnicity								
White	2007-08	100%	10%	<b>%9</b>	76%	28%	84%	<b>%98</b> □
	2006-07	100%	11%	%6	31%	49%	80%	□ 85%
Black	2007-08	100%	27%	14%	33%	25%	28%	□ 57%
	2006-07	100%	32%	17%	36%	15%	51%	□ 54%
Latino/Hispanic	2007-08	100%	10%	%0	48%	43%	<b>%06</b>	□ 62%
	2006-07	100%	33%	%9	22%	39%	61%	21%
Asian	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	14%	3%	73%	54%	83%	%68 □
Native American	2007-08	100%	<b>%6</b>	13%	76%	52%	78%	□ 72%
	2006-07	I	I	I	T	I	I	I
Multiracial	2007-08	%66	13%	10%	27%	20%		□ 73%
	2006-07	%66	13%	16%	31%	39%	71%	%69 □
Other Groups								
IEP	2007-08	100%	20%	15%	22%	14%	36%	□ 52%
	2006-07	%66	20%	12%	23%	15%	38%	20%
<b>English Language Learners</b>	2007-08	100%	38%	70%	38%	14%	25%	%05 □
	2006-07	100%	%29	4%	21%	8%	29%	47%
Migrant	2007-08	I	I	ı	I	I	I	I
	2006-07	I	ı	ı	1	I	I	I
Economically	2007-08	100%	24%	13%	31%	31%	<b>63%</b>	<b>%99</b> □
Disadvantaged	2006-07	100%	27%	17%	36%	21%	26%	03%

### IOTE:

Percentages may not total 100 due to rounding.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
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District PITTSBURGH SD

## This District's PSSA Results in Grade 4 Reading

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who કા	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	23%	23%	32%	23%	25%	%02
	2006-07	%66	76%	22%	35%	18%	52%	%02
Gender								
Male	2007-08	100%	27%	73%	78%	21%	20%	%19
	2006-07	%66	31%	23%	33%	14%	46%	%99
Female	2007-08	100%	18%	22%	35%	25%		73%
	2006-07	%66	25%	21%	36%	22%	28%	74%
Ethnicity								
White	2007-08	100%	12%	16%	32%	40%	72%	77%
	2006-07	%66	15%	14%	39%	32%	72%	77%
Black	2007-08	<b>%66</b>	30%	28%	31%	11%	42%	45%
	2006-07	100%	34%	76%	33%	%2	40%	46%
Latino/Hispanic	2007-08	100%	10%	19%	33%	38%	71%	49%
	2006-07	100%	22%	28%	22%	28%	20%	45%
Asian	2007-08	I	I	ı	I	ı	I	I
	2006-07	100%	11%	14%	76%	49%	74%	%08
Native American	2007-08	100%	17%	13%	30%	39%		<b>62</b> %
	2006-07	I	ı	ı	I	ı	ı	ı
Multiracial	2007-08	%66	15%	16%	42%	27%		64%
	2006-07	%66	25%	22%	30%	25%	25%	%29
Other Groups								
EP	2007-08	100%	21%	24%	13%	<b>%9</b>	19%	36%
	2006-07	%86	%65	18%	16%	%2	23%	35%
English Language Learners	2007-08	<b>62</b> %	<b>40</b> %	30%	30%	%0	30%	28%
	2006-07	%96	%59	17%	17%	%0	17%	78%
Migrant	2007-08	I	I	ı	I	ı	I	I
	2006-07	I	ı	ı	ı	1	1	ı
Economically	2007-08	100%	27%	<b>76</b> %	32%	14%	47%	25%
Disadvantaged	2006-07	%66	30%	25%	34%	11%	45%	52%

### NOTE:

Percentages may not total 100 due to rounding.

<sup>—</sup> Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed

only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PSSA Results in Grade 4 Science

Student Group¹	Academic	Participation	Percentage	Percentage of students tested who scored in	tested who	scored in	Percentage of students tested who scored	d who scored
	בפס	אמופ	69011 76110	ווומווכם דבעם	=		2007-08 2006-07	
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	11%	21%	42%	25%	<b></b>	82%
	2006-07	I	Ι	Ι	Ι	Ι	1	I
Gender								
Male	2007-08	100%	12%	21%	40%	26%		82%
	2006-07	ı	Ι	ı	1	1	I	ı
Female	2007-08	100%	10%	21%	44%	24%		81%
	2006-07	I	Ι	Ι	Ι	Ι	1	I
Ethnicity								
White	2007-08	100%	4%	12%	40%	44%	84%	<b>%68</b>
	2006-07	ı	Ι	I	I	1	I	I
Black	2007-08	100%	17%	78%	43%	12%	25%	<b>26</b> %
	2006-07	I	I	I	ı	1	I	I
Latino/Hispanic	2007-08	100%	10%	2%	20%	35%	85%	29%
	2006-07	ı	ı	ı	1	1	Ι	ı
Asian	2007-08	I	I	ı	ı	ı	ı	I
	2006-07	ı	ı	ı	1	1	Ι	ı
Native American	2007-08	<b>62%</b>	10%	10%	43%	38%	81%	<b>49.</b>
	2006-07	ı	Ι	I	I	1	I	I
Multiracial	2007-08	100%	<b>%9</b>	18%	42%	35%		75%
	2006-07	I	I	I	I	I	1	I
Other Groups								
EP	2007-08	%66	27%	31%	33%	10%	43%	62%
	2006-07	ı	Ι	I	I	1	I	I
<b>English Language Learners</b>	2007-08	%56	<b>76</b> %	32%	42%	%0	42%	43%
	2006-07	I	ı	ı	I	I	1	I
Migrant	2007-08	I	I	ı	I	ı	I	I
	2006-07	I	ı	ı	1	ı	I	I
Economically	2007-08	100%	14%	<b>76</b> %	44%	17%	<b>60%</b>	%19
Disadvantaged	2006-07	I	1	I	I	I	1	I

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  - only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PSSA Results in Grade 5 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	l who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	%66	17%	25%	28%	31%	%69	73%
	2006-07	100%	22%	%02	79%	78%	27%	71%
Gender								
Male	2007-08	<b>%66</b>	18%	25%	28%	30%	57%	73%
	2006-07	100%	23%	18%	79%	73%	28%	71%
Female	2007-08	100%	16%	25%	28%	32%		73%
	2006-07	100%	21%	23%	79%	27%	26%	%02
Ethnicity								
White	2007-08	100%	% <b>8</b>	14%	28%	20%		<b>%08</b>
	2006-07	100%	%8	14%	31%	47%	18%	78%
Black	2007-08	100%	22%	32%	28%	18%	46%	20%
	2006-07	100%	31%	72%	78%	16%	44%	45%
Latino/Hispanic	2007-08	100%	24%	24%	24%	78%	23%	23%
	2006-07	100%	38%	2%	14%	43%	27%	48%
Asian	2007-08	I	I	I	I	ı	I	I
	2006-07	100%	11%	17%	40%	31%	71%	85%
Native American	2007-08	100%	16%	11%	32%	42%	74%	%69
	2006-07	l	I	I	I	I	I	I
Multiracial	2007-08	<b>%66</b>	12%	16%	30%	42%	72%	64%
	2006-07	100%	23%	18%	72%	34%	26%	%79
Other Groups								
IEP	2007-08	<b>%66</b>	46%	78%	17%	<b>8%</b>	25%	39%
	2006-07	%66	21%	20%	15%	8%	24%	37%
English Language Learners	2007-08	100%	<b>63</b> %	<b>19</b> %	19%	%0	19%	<b>36</b> %
	2006-07	100%	%69	%8	15%	8%	23%	35%
Migrant	2007-08	I	I	ı	I	ı	1	I
	2006-07	I	ı	ı	I	1	1	ı
Economically	2007-08	<b>%66</b>	%07	<b>78</b> %	78%	75%	25%	21%
Disadvantaged	2006-07	100%	76%	23%	31%	20%	51%	23%

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  - only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PSSA Results in Grade 5 Reading

Student Group <sup>1</sup>	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	sted who scored
							<b>2007-08</b> 2006-07	
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	<b>%66</b>	31%	<b>56</b> %	31%	12%	43%	% <b>29</b>
	2006-07	%66	35%	23%	30%	11%	41%	%09 □
Gender								
Male	2007-08	%66	36%	25%	79%	10%	39%	<b>29</b> %
	2006-07	%66	38%	24%	28%	10%	38%	□ 57%
Female	2007-08	100%	<b>76</b> %	27%	33%	14%	47%	□ <b>64</b> %
	2006-07	100%	33%	23%	32%	13%	45%	
Ethnicity								
White	2007-08	100%	16%	20%	41%	22%	64%	% <b>69</b> □
	2006-07	100%	18%	20%	40%	21%	61%	% <b>2</b> 9 □
Black	2007-08	<b>%66</b>	40%	30%	25%	4%	30%	37%
	2006-07	%66	46%	79%	23%	4%	28%	33%
Latino/Hispanic	2007-08	100%	24%	79%	35%	12%	47%	37%
	2006-07	95%	45%	15%	15%	25%	40%	34%
Asian	2007-08	I	I	I	I	I	ı	I
	2006-07	100%	37%	14%	79%	20%	49%	72%
Native American	2007-08	100%	21%	11%	37%	32%	<b>98%</b>	□ 62%
	2006-07	I	I	I	T	I	I	I
Multiracial	2007-08	100%	72%	23%	76%	79%	25%	□ 52%
	2006-07	%66	78%	18%	39%	15%	54%	□ 51%
Other Groups								
EP	2007-08	%66	72%	16%	10%	2%	12%	□ 25%
	2006–07	%86	73%	14%	10%	3%	13%	□ 23%
<b>English Language Learners</b>	2007-08	100%	81%	19%	%0	%0		<b>16</b> %
	2006-07	95%	95%	%8	%0	%0		17%
Migrant	2007-08	I	I	I	I	ı		I
	2006–07	I	ı	ı	I	Ι	I	I
Economically	2007-08	%66	37%	78%	78%	<b>%9</b>	35%	42%
Disadvantaged	2006-07	100%	42%	76%	76%	%9	32%	39%

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  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PSSA Results in Grade 6 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above 2007-08 2007-08	l who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	<b>%66</b>	25%	16%	798	32%	28%	72%
	2006-07	%86	24%	70%	78%	79%	26%	%69
Gender								
Male	2007-08	<b>%66</b>	27%	15%	79%	32%	28%	72%
	2006-07	%66	25%	70%	78%	27%	25%	%69
Female	2007-08	<b>%66</b>	24%	17%	27%	32%	29%	72%
	2006-07	%66	23%	%07	31%	76%	26%	%69
Ethnicity								
White	2007-08	<b>%66</b>	12%	11%	27%	20%		%62
	2006-07	100%	12%	14%	33%	41%	74%	%92
Black	2007-08	<b>%66</b>	34%	19%	27%	20%	47%	49%
	2006-07	%66	33%	24%	78%	16%	44%	45%
Latino/Hispanic	2007-08	100%	33%	11%	11%	44%	26%	51%
	2006-07	100%	24%	70%	16%	40%	26%	46%
Asian	2007-08	I	I	I	ı	ı	ı	I
	2006-07	97%	%2	14%	%2	71%		%98
Native American	2007-08	100%	24%	3%	24%	48%	72%	%89
	2006-07	I	I	I	Ι	T	I	ı
Multiracial	2007-08	100%	17%	20%	22%	41%	<b>63%</b>	61%
	2006-07	100%	24%	%97	78%	21%	20%	23%
Other Groups								
IEP	2007-08	<b>%66</b>	<b>%99</b>	14%	11%	<b>%6</b>	20%	34%
	2006-07	%86	62%	24%	%6	%9	15%	31%
<b>English Language Learners</b>	S 2007-08	100%	%19	17%	%0	17%	17%	34%
	2006-07	100%	85%	%8	%0	8%	8% 8	33%
Migrant	2007-08	I	I	I	I	I	1	I
	2006-07	I	I	I	Ι	T	l	ı
Economically	2007-08	<b>%66</b>	30%	<b>19</b> %	<b>76</b> %	72%	51%	25%
Disadvantaged	2006-07	%66	78%	23%	73%	19%	48%	51%

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District PITTSBURGH SD

## This District's PSSA Results in Grade 6 Reading

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	ed who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	<b>%66</b>	31%	23%	29%	17%	46%	<b>%29</b> [
	2006-07	91%	31%	24%	28%	17%	45%	%€9 □
Gender								
Male	2007-08	<b>%66</b>	36%	22%	27%	14%	41%	□ 64%
	2006-07	%66	36%	21%	76%	17%	42%	%65 □
Female	2007-08	<b>%66</b>	25%	25%	32%	19%	51%	%0 <i>L</i>
	2006-07	%66	25%	76%	30%	18%	48%	%89 [
Ethnicity								
White	2007-08	<b>%66</b>	18%	16%	35%	31%	<b></b>	□ 75%
	2006-07	%66	16%	21%	33%	30%	64%	□ 71%
Black	2007-08	<b>%66</b>	39%	28%	25%	<b>8%</b>	33%	<b>41%</b>
	2006-07	%86	41%	79%	25%	8%	33%	37%
Latino/Hispanic	2007-08	100%	44%	17%	11%	28%	39%	<b>41</b> %
	2006-07	%96	78%	25%	21%	25%	46%	37%
Asian	2007-08	I	I	I	ı	ı	I	I
	2006-07	%26	11%	14%	25%	20%	75%	%9 <b>/</b>
Native American	2007-08	100%	78%	10%	45%	17%	<b>62%</b>	<b>89%</b>
	2006-07	I	ı	ı	Ι	Ι	I	I
Multiracial	2007-08	100%	18%	24%	38%	70%	28%	<b>26</b> % □
	2006-07	%66	32%	19%	27%	23%	49%	51%
Other Groups								
IEP	2007-08	<b>%86</b>	71%	16%	<b>%6</b>	4%	13%	□ 27%
	2006-07	%96	73%	16%	8%	3%	11%	□ 23%
<b>English Language Learners</b>	2007-08	100%	75%	17%	<b>8</b> %	%0	8%	17%
	2006-07	95%	95%	%0	8%	%0	8%	18%
Migrant	2007-08	I	I	I	I	I	I	I
	2006-07	I	ı	ı	Ι	Ι	I	I
Economically	2007-08	<b>%66</b>	37%	21%	78%	<b>%6</b>	37%	47%
Disadvantaged	2006-07	%86	37%	27%	76%	10%	36%	1 43%

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  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PSSA Results in Grade 7 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	%86	25%	18%	767	28%	27%	71%
	2006-07	%66	35%	%02	76%	22%	48%	%19
Gender								
Male	2007-08	%86	%97	16%	28%	30%	28%	71%
	2006-07	%86	34%	20%	24%	22%	46%	%99
Female	2007-08	<b>%66</b>	23%	70%	30%	27%	26%	71%
	2006-07	%66	73%	20%	78%	23%	51%	%89
Ethnicity								
White	2007-08	<b>%66</b>	13%	13%	78%	45%	74%	77%
	2006-07	%66	18%	17%	27%	38%	<b>65%</b>	75%
Black	2007-08	<b>%86</b>	33%	21%	78%	17%	45%	46%
	2006-07	%86	40%	22%	76%	12%	38%	39%
Latino/Hispanic	2007-08	100%	14%	45%	%0	41%	41%	48%
	2006-07	100%	38%	25%	%0	38%	38%	44%
Asian	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	17%	10%	23%	20%	73%	85%
Native American	2007-08	100%	%0	2%	25%	%02	65%	%09
	2006-07	I	ı	ı	1	Ι	I	ı
Multiracial	2007-08	95%	24%	16%	40%	20%		28%
	2006-07	%96	21%	25%	72%	31%	26%	25%
Other Groups								
IEP	2007-08	97%	%59	18%	12%	<b>%9</b>	18%	30%
	2006-07	%96	%02	15%	%6	2%	15%	25%
English Language Learners	2007-08	100%	73%	<b>%6</b>	<b>%6</b>	<b>%6</b>	18%	32%
	2006-07	100%	64%	18%	%0	18%	18%	30%
Migrant	2007-08	I	I	ı	I	ı	ı	ı
	2006-07	ı	ı	ı	1	ı	1	ı
Economically	2007-08	<b>%86</b>	<b>50</b> %	21%	78%	21%	20%	23%
Disadvantaged	2006-07	%86	37%	21%	76%	16%	42%	48%

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  - only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PSSA Results in Grade 7 Reading

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scoredin	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	<b>%86</b>	23%	22%	33%	22%	25%	%02
	2006-07	%86	78%	22%	78%	22%	20%	%19
Gender								
Male	2007-08	<b>%86</b>	<b>58</b> %	73%	<b>78</b> %	70%	46%	%59
	2006-07	%86	37%	21%	25%	17%	42%	61%
Female	2007-08	<b>%66</b>	18%	21%	37%	25%	<b>61</b> %	75%
	2006-07	%66	19%	23%	31%	27%	28%	72%
Ethnicity								
White	2007-08	<b>%66</b>	12%	17%	33%	38%	71%	<b>%9</b> 2
	2006-07	%66	16%	17%	30%	37%	<b>67%</b>	74%
Black	2007-08	<b>%86</b>	31%	25%	32%	11%	44%	48%
	2006-07	%66	35%	76%	27%	12%	39%	41%
Latino/Hispanic	2007-08	100%	18%	18%	36%	27%	64%	48%
	2006-07	%88	20%	4%	%2	36%	43%	42%
Asian	2007-08	I	I	I	I	ı	I	ı
	2006-07	%26	14%	17%	31%	38%	<b></b>	%08
Native American	2007-08	100%	2%	10%	20%	%59	82%	29%
	2006-07	I	ı	ı	Ι	Ι	I	ı
Multiracial	2007-08	<b>62%</b>	15%	24%	39%	73%	<b>61</b> %	28%
	2006-07	82%	15%	18%	32%	35%	<b>67%</b>	24%
Other Groups								
IEP	2007-08	%16	<b>64</b> %	75%	10%	3%	14%	72%
	2006-07	%96	%59	21%	%6	2%	14%	23%
<b>English Language Learners</b>	2007-08	100%	25%	36%	<b>%6</b>	%0		22%
	2006-07	I	ı	ı	I	Ι	I	ı
Migrant	2007-08	I	I	I	I	I	I	I
	2006-07	I	ı	ı	Ι	Ι	I	ı
Economically	2007-08	<b>%86</b>	<b>58</b> %	72%	33%	15%	48%	25%
Disadvantaged	2006-07	%86	33%	24%	28%	15%	43%	47%

### NOTE:

Percentages may not total 100 due to rounding.

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  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PSSA Results in Grade 8 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	%86	<b>56</b> %	17%	28%	767	27%	%02
	2006-07	%26	31%	19%	%97	24%	20%	%89
Gender								
Male	2007-08	%86	78%	17%	27%	28%	25%	%02
	2006-07	%26	32%	18%	76%	24%	20%	%29
Female	2007-08	<b>%86</b>	23%	17%	30%	30%		71%
	2006-07	%66	78%	%02	27%	24%	51%	%89
Ethnicity								
White	2007-08	<b>%66</b>	15%	12%	26%	47%	72%	77%
	2006-07	%86	15%	16%	76%	43%	<b></b>	75%
Black	2007-08	97%	33%	70%	30%	18%	48%	46%
	2006-07	%86	40%	21%	27%	12%	38%	40%
Latino/Hispanic	2007-08	92%	72%	17%	33%	25%	28%	20%
	2006-07	100%	10%	25%	20%	45%	65%	46%
Asian	2007-08	%£6	15%	<b>8</b> %	31%	46%		87%
	2006-07	94%	12%	%9	18%	%59	82%	%98
Native American	2007-08	100%	%0	11%	45%	47%	86%	64%
	2006-07	I	I	I	I	1	I	I
Multiracial	2007-08	%26	15%	18%	78%	38%	<b></b>	26%
	2006-07	%26	78%	16%	35%	70%	25%	20%
Other Groups								
EP	2007-08	97%	%59	17%	13%	2%	18%	28%
	2006-07	95%	73%	15%	%8	4%	12%	76%
English Language Learners	2007-08	100%	<b>40</b> %	30%	<b>50</b> %	10%	30%	32%
	2006-07	100%	75%	%8	17%	%0	17%	31%
Migrant	2007-08	I	I	ı	I	ı	I	I
	2006-07	I	ı	ı	1	1	Ι	ı
Economically	2007-08	%16	30%	<b>50</b> %	78%	75%	20%	23%
Disadvantaged	2006-07	%86	37%	21%	27%	16%	42%	49%

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District PITTSBURGH SD

## This District's PSSA Results in Grade 8 Reading

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	ed who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	%16	19%	14%	28%	38%	<u>'</u> %29	
	2006-07	%26	22%	20%	78%	78%	27%	75%
Gender								
Male	2007-08	%26	23%	15%	27%	35%	<b>62%</b>	□ 75%
	2006-07	%26	27%	%02	28%	25%	53%	71%
Female	2007-08	%16	15%	14%	30%	42%	72%	<b>82</b> %
	2006-07	%86	17%	21%	78%	32%	e2%	%62 [
Ethnicity								
White	2007-08	<b>%66</b>	11%	<b>%8</b>	24%	21%	81%	□ 85%
	2006-07	%86	12%	12%	78%	49%	77%	] 82%
Black	2007-08	<b>%96</b>	24%	19%	31%	76%	27%	□ 57%
	2006-07	%26	78%	76%	78%	15%	44%	] 51%
Latino/Hispanic	2007-08	95%	<b>8</b> %	17%	<b>8%</b>	%19	75%	□ 57%
	2006-07	100%	10%	15%	25%	20%	15%	20%
Asian	2007-08	93%	15%	15%	15%	54%	<b></b>	<b>87%</b>
	2006-07	94%	%0	18%	78%	23%	82%	] 82%
Native American	2007-08	100%	2%	<b>%0</b>	76%	%89	92%	□ 74%
	2006-07	l	I	I	T	1	I	I
Multiracial	2007-08	%26	10%	<b>%9</b>	35%	20%	85%	<b>200</b> 200 100 100 100 100 100 100 100 100 100
	2006-07	%26	17%	16%	32%	35%	<b>67%</b>	01%
Other Groups								
IEP	2007-08	<b>%96</b>	21%	17%	18%	<b>8%</b>	79%	37%
	2006-07	94%	64%	19%	12%	2%	17%	33%
<b>English Language Learners</b>	2007-08	100%	20%	%0	20%	30%	20%	<b>29</b> %
	2006-07	100%	95%	%0	%8	%0	8%	] 23%
Migrant	2007-08	I	I	ı	I	I	ı	I
	2006-07	1	ı	ı	1	1	1	1
Economically	2007-08	<b>%96</b>	73%	<b>16</b> %	31%	78%	<b>61</b> %	<b>62</b> %
Disadvantaged	2006-07	%26	27%	24%	73%	19%	48%	26%

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  - only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PSSA Results in Grade 8 Science

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	%16	46%	798	22%	4%	29%	53%
	2006-07	I	I	I	I	I	I	I
Gender								
Male	2007-08	97%	47%	23%	23%	<b>8</b> %	30%	54%
	2006-07	I	I	I	I	I	I	I
Female	2007-08	<b>%86</b>	45%	28%	21%	<b>%9</b>	27%	52%
	2006-07	1	Ι	I	1	I	I	Ι
Ethnicity								
White	2007-08	<b>%86</b>	23%	76%	36%	15%	51%	62%
	2006-07	l	I	I	ı	I	I	I
Black	2007-08	97%	61%	25%	13%	1%	14%	20%
	2006-07	I	I	I	I	I	I	I
Latino/Hispanic	2007-08	95%	33%	25%	33%	<b>8</b> %	42%	24%
	2006-07	I	Ι	I	I	I	I	I
Asian	2007-08	100%	15%	38%	31%	15%	46%	<b>65</b> %
	2006-07	I	ı	ı	I	Ι	I	ı
Native American	2007-08	95%	11%	17%	20%	22%	72%	47%
	2006-07	I	I	I	I	I	I	I
Multiracial	2007-08	97%	24%	31%	32%	13%	46%	36%
	2006-07	I	Ι	Ι	Ι	I	1	Ι
Other Groups								
EP	2007-08	97%	%22	15%	4%	1%	8%	17%
	2006-07	I	I	I	I	I	I	I
English Language Learners	2007-08	100%	20%	<b>50</b> %	%07	70%	30%	<b>%8</b>
	2006-07	I	I	I	I	I	I	I
Migrant	2007-08	I	I	I	I	ı	I	I
	2006-07	I	I	I	I	I	I	I
Economically	2007-08	<b>%96</b>	25%	<b>76</b> %	16%	3%	19%	78%
Disadvantaged	2006-07	Ι	I	I	I	ı	1	Ι

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District PITTSBURGH SD

# This District's PSSA Results in Grade 11 Mathematics

			פמכוו בפונו	פמרוו רפווטווומוורפ בפעפו	_		Proficient and above 2007-08 2006	<b>bove</b> 2006–07	
			Below Basic	Basic	Proficient	Advanced	This District		State
All Students 2007-08	7-08	<b>%86</b>	30%	17%	31%	22%	52%		26%
2006-07	20-9	%26	36%	70%	25%	19%	44%		23%
Gender									
Male 2007-08	7-08	<b>%86</b>	31%	17%	28%	23%	52%		21%
2006-07	20-9	%96	34%	70%	25%	21%	46%		54%
Female 2007-08	7-08	<b>%86</b>	29%	17%	33%	20%	53%		55%
2006-07	20-9	%26	38%	21%	72%	17%	42%		23%
Ethnicity									
White 2007-08	7-08	%66	15%	12%	37%	36%	73%		62%
2006-07	20-9	%86	18%	15%	33%	33%	<b>67%</b>		29%
Black 2007-08	7-08	%26	44%	21%	76%	<b>%6</b>	35%		27%
2006-07	20-9	%96	23%	24%	17%	2%	23%		25%
Latino/Hispanic 2007-08	7-08	100%	33%	78%	22%	17%	39%		30%
2006-07	20-9	94%	35%	78%	78%	%9	35%		27%
Asian 2007–08	7-08	I	ı	ı	I	ı	I		I
2006-07	20-9	%96	13%	13%	13%	63%	75%		%92
Native American 2007-08	7-08	100%	%0	%0	20%	20%	100%		47%
2006-07	20-9	ı	I	I	Ι	T	I		Ι
Multiracial 2007-08	7-08	100%	20%	16%	37%	27%	<b>65</b> %		34%
2006-07	20-9	100%	33%	21%	78%	17%	46%		41%
Other Groups									
IEP 2007-08	7-08	94%	83%	10%	<b>%9</b>	1%	%_		14%
2006-07	20-9	%68	83%	%2	%2	3%	<b>8</b> 6		12%
English Language Learners 2007-08	7-08	100%	20%	78%	%0	22%	22%		23%
2006-07	20-9	100%	81%	13%	%9	%0			76%
Migrant 2007-08	7-08	I	ı	ı	I	ı	I		ı
2006-07	20-9	ı	I	I	I	I	I		I
Economically 2007-08	7-08	97%	41%	21%	76%	12%	38%		35%
Disadvantaged 2006–07	20-9	%96	%09	23%	21%	%9	27%		32%

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District PITTSBURGH SD

## This District's PSSA Results in Grade 11 Reading

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	<b>%86</b>	30%	20%	27%	24%	21%	<b>%9</b>
	2006-07	%16	78%	19%	32%	21%	53%	%59
Gender								
Male	2007-08	97%	32%	20%	76%	22%	48%	61%
	2006-07	%96	32%	18%	31%	20%	20%	61%
Female	2007-08	<b>%86</b>	27%	19%	28%	76%	54%	%69
	2006-07	%26	%97	19%	33%	22%	25%	%02
Ethnicity								
White	2007-08	<b>%66</b>	14%	13%	31%	45%	73%	71%
	2006-07	%86	13%	13%	37%	37%	74%	72%
Black	2007-08	97%	42%	76%	23%	<b>8%</b>	32%	36%
	2006-07	95%	42%	24%	27%	%9	33%	36%
Latino/Hispanic	2007-08	100%	28%	22%	17%	33%	20%	37%
	2006-07	94%	24%	73%	41%	%0	47%	36%
Asian	2007-08	I	I	I	I	I	ı	I
	2006-07	%96	21%	%8	33%	38%	71%	71%
Native American	2007-08	100%	10%	%0	20%	40%		57%
	2006-07	l	I	I	I	I	I	I
Multiracial	2007-08	100%	%07	14%	72%	41%	<b>67%</b>	48%
	2006-07	100%	19%	13%	44%	25%	<b>1</b> %69	54%
Other Groups								
IEP	2007-08	93%	%08	11%	%2	2%		19%
	2006-07	%88	%62	%8	11%	3%	14%	19%
English Language Learners	2007-08	100%	72%	11%	<b>%9</b>	11%	17%	11%
	2006-07	100%	81%	19%	%0	%0		14%
Migrant	2007-08	I	I	I	I	I		I
	2006-07	I	I	I	I	I	I	I
Economically	2007-08	%16	<b>45</b> %	24%	24%	11%	34%	42%
Disadvantaged	2006-07	%56	41%	23%	79%	%2	36%	42%

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District PITTSBURGH SD

## This District's PSSA Results in Grade 11 Science

Student Group¹	Academic	Participation	Percentage	Percentage of students tested who scored in	tested who	scored in	Percentage of students tested who scored	d who scored
	Year	Kate	еасп Репо	eacn Periormance Level	_		Proncient and above 2007-08 ■ 2006-07	
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	93%	37%	44%	13%	42%	19%	36%
	2006-07	1	Ι	Ι	Ι	1	I	Ι
Gender								
Male	2007-08	83%	37%	40%	14%	<b>8</b> %	22%	39%
	2006-07	I	I	I	I	1	I	I
Female	2007-08	%£6	37%	46%	11%	2%	17%	33%
	2006-07	I	Ι	Ι	Ι	Ι		Ι
Ethnicity								
White	2007-08	%16	17%	48%	21%	14%	35%	41%
	2006-07	ı	I	I	Ι	T	I	I
Black	2007-08	<b>%06</b>	54%	40%	2%	1%	2% [	<b>8</b> %
	2006-07	I	Ι	I	I	ı	1	Ι
Latino/Hispanic	2007-08	94%	35%	29%	<b>%9</b>	<b>%0</b>		13%
	2006-07	ı	ı	ı	I	1	I	ı
Asian	2007-08	I	I	ı	I	I	ı	I
	2006-07	I	ı	ı	Ι	Ι	I	ı
Native American	2007-08	100%	20%	30%	70%	30%	20%	27%
	2006-07	ı	I	I	Ι	T	I	I
Multiracial	2007-08	% <b>86</b>	35%	40%	21%	4%	25%	21%
	2006-07	1	I	I	1	ı	1	I
Other Groups								
IEP	2007-08	<b>%68</b>	74%	24%	1%	%0	2%	<b>%8</b>
	2006-07	ı	ı	ı	Ι	Ι	I	ı
English Language Learners	2007-08	94%	%09	33%	%2	%0	7%	<b>4</b> %
	2006-07	I	ı	ı	Ι	I	1	ı
Migrant	2007-08	I	I	ı	I	ı	I	I
	2006-07	I	ı	ı	Ι	I	1	ı
Economically	2007-08	91%	25%	<b>40</b> %	%2	7%	8%	<b>16</b> %
Disadvantaged	2006-07	I	I	I	I	I	I	I

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  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

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District PITTSBURGH SD

knowledge and skills of students with significant cognitive disabilities. As with the Pennsylvania System of School Assessment (PSSA), the purpose of the PASA is to provide information to school districts and other educational service providers that will help them improve instruction for students with the most The Pennsylvania Alternate System of Assessment (PASA) uses performance tasks to measure the severe cognitive disabilities.

# This District's PASA Results in Grade 3 Mathematics

Year   Rate   Below Basic   Proficient   Advanced   1		Academic	Darticination	Percentag	P of student	's tested wh	o scored in	Percentage of students tested who scored	dwhoscored
Selow Basic Basic   Profitient Advanced	Student Group¹	Year	Rate	each Perfc	ormance Lev	/el		Proficient and above	
2007-08				Below Basic	Basic	Proficient	Advanced	This District	State
2006-07 90% 20% 23% 57% 0% 55 2007-08	All Students	2007-08	ı	ı	ı	ı	I	ı	I
2007-08		2006-07	%06	20%	23%	21%	%0	21%	53%
2007-08         — </td <td>Gender</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Gender								
2006-07       90%       15%       27%       58%       0%       58         2007-08       -<	Male	2007-08	I	ı	ı	I	ı	1	ı
2007-08       — </td <td></td> <td>2006-07</td> <td>%06</td> <td>15%</td> <td>27%</td> <td>28%</td> <td>%0</td> <td>28%</td> <td>54%</td>		2006-07	%06	15%	27%	28%	%0	28%	54%
2006-07       — </td <td>Female</td> <td>2007-08</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>1</td> <td>I</td>	Female	2007-08	I	I	I	I	I	1	I
2007-08       — </td <td></td> <td>2006-07</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>Ι</td>		2006-07	I	I	I	I	I	I	Ι
2007-08       — </td <td>Ethnicity</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Ethnicity								
2006-07       89%       12%       29%       59%       0%       55         2006-07       89%       29%       18%       53%       0%       55         spanic       2007-08       —	White	2007-08	I	I	ı	I	I	1	I
2007-08         — </td <td></td> <td>2006-07</td> <td>%68</td> <td>12%</td> <td>78%</td> <td>29%</td> <td>%0</td> <td>26%</td> <td>25%</td>		2006-07	%68	12%	78%	29%	%0	26%	25%
panic 2006–07 89% 29% 18% 53% 0% 55  panic 2007-08 — — — — — — — — — — — — — — — — — — —	Black	2007-08	I	I	ı	I	I	1	I
panic 2007-08 — — — — — — — — — — — — — — — — — — —		2006-07	%68	78%	18%	23%	%0	53%	46%
2006-07       — </td <td>Latino/Hispanic</td> <td>2007-08</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>I</td> <td>1</td> <td>I</td>	Latino/Hispanic	2007-08	I	I	I	I	I	1	I
erican 2007-08 — — — — — — — — — — — — — — — — — — —		2006-07	I	I	I	I	I	I	I
erican 2006-07 — — — — — — — — — — — — — — — — — — —	Asian	2007-08	I	I	I	I	I	1	I
erican 2007-08 — — — — — — — — — — — — — — — — — — —		2006-07	l	I	I	I	I	I	I
2006-07 — — — — — — — — — — — — — — — — — — —	Native American	2007-08	I	I	I	I	I	I	I
2006-07 — — — — — — — — — — — — — — — — — — —		2006-07	I	I	I	I	I	I	Ι
2006-07 — — — — — — — — — — — — — — — — — — —	Multiracial	2007-08	I	I	I	I	I	l	I
2007-08       —       —       —       —       —       —       —       —       —       —       —       —       —       —       —       —       —       —       55         nguage Learners       2007-08       —       <		2006-07	1	Ι	Ι	Ι	I		Ι
2007-08 — — — — — — — — — — — — — — — — — — —	Other Groups								
Language Learners 2006–07 90% 20% 23% 57% 0% 55  Language Learners 2007–08	IEP	2007-08	I	I	ı	I	I	1	I
Language Learners 2007-08		2006-07	%06	70%	23%	21%	%0	57%	23%
2006-07 2007-08		2007-08	I	I	ı	I	I	ı	ı
2007-08		2006-07	I	I	I	I	I	I	I
2006-07	Migrant	2007-08	I	I	ı	I	I	1	I
2007-08		2006-07	I	ı	ı	Ι	Ι	1	ı
7000	Economically	2007-08	I	I	I	I	I	ı	ı
2006-07 93% 15% 26% 59% 0%	Disadvantaged	2006-07	93%	15%	76%	29%	%0	26%	61%

### NOTE:

Percentages may not total 100 due to rounding.

This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported

for Accountability purposes.

 Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10.

There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PASA Results in Grade 3 Reading

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above  2007-08	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	ı	1	ı	ı	ı	ı
	2006-07	95%	19%	39%	39%	3%	42%	46%
Gender								
Male	2007-08	I	I	ı	I	ı	ı	ı
	2006-07	%86	76%	76%	44%	4%	48%	46%
Female	2007-08	I	I	I	ı	ı	I	I
	2006-07	1	Ι	Ι	I	ı	I	Ι
Ethnicity								
White	2007-08	I	ı	I	ı	ı	I	I
	2006-07	95%	17%	20%	33%	%0	33%	47%
Black	2007-08	I	I	I	ı	ı	I	ı
	2006-07	%68	24%	73%	41%	%9	47%	43%
Latino/Hispanic	2007-08	I	I	I	ı	ı	I	ı
	2006-07	I	ı	ı	Ι	1	I	ı
Asian	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	ı	ı	Ι	1	I	ı
Native American	2007-08	I	I	I	I	ı	ı	I
	2006-07	I	I	I	Ι	Ι	I	I
Multiracial	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	Ι	Ι	I	ı	-	Ι
Other Groups								
IEP	2007-08	ı	I	I	ı	I	I	I
	2006-07	95%	19%	39%	39%	3%	42%	46%
<b>English Language Learners</b>	2007-08	I	I	I	I	I	I	I
	2006-07	I	ı	ı	I	1	I	ı
Migrant	2007-08	I	I	I	I	ı	1	I
	2006-07	I	ı	ı	1	1	I	ı
Economically	2007-08	I	I	I	I	ı	ı	I
Disadvantaged	2006-07	%16	11%	46%	39%	4%	43%	53%

### NOTE:

Percentages may not total 100 due to rounding.

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  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PASA Results in Grade 4 Mathematics

Student Group¹	Academic Year	Participation Rate		Percentage of students tested who scored in	tested who	scored in	Percentage of students tested who scored Proficient and above	ted who scored
	5						2007-08 2006-07	
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	I	I	I	I	ı	1	I
	2006-07	100%	15%	27%	48%	%6	28%	21%
Gender								
Male	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	18%	27%	45%	%6	25%	788
Female	2007-08	I	I	I	I	ı	I	I
	2006-07	100%	%6	27%	22%	%6	94%	26%
Ethnicity								
White	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	15%	23%	%29	%0	e5% [	28%
Black	2007-08	I	ı	I	ı	ı	I	I
	2006-07	100%	17%	22%	44%	17%	61%	□ 54%
Latino/Hispanic	2007-08	I	I	ı	ı	ı	I	I
	2006-07	I	I	I	Ι	T	I	I
Asian	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	ı	ı	ı	1	1	ı	ı
Native American	2007-08	I	I	ı	ı	I	ı	I
	2006-07	I	ı	ı	Ι	I	I	ı
Multiracial	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	I	I	I	I	I	ı	I
Other Groups								
IEP	2007-08	I	I	ı	I	ı	ı	I
	2006-07	100%	15%	27%	48%	%6	28%	□ 57%
English Language Learners	2007-08	I	I	ı	ı	I	ı	I
	2006-07	I	ı	ı	I	I	I	I
Migrant	2007-08	I	I	ı	ı	I	ı	I
	2006-07	ı	ı	ı	1	1	ı	ı
Economically	2007-08	I	I	ı	I	I	ı	I
Disadvantaged	2006-07	100%	11%	25%	54%	11%	64%	□ 64%

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  - only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

## This District's PASA Results in Grade 4 Reading

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scoredin	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	I	ı	ı	I	ı	ı	ı
	2006-07	100%	18%	36%	45%	3%	45%	52%
Gender								
Male	2007-08	I	I	I	ı	I	ı	I
	2006-07	100%	18%	36%	45%	%0	45%	52%
Female	2007-08	I	I	I	I	I	ı	ı
	2006-07	100%	18%	36%	36%	%6	45%	25%
Ethnicity								
White	2007-08	I	I	I	ı	I	ı	ı
	2006-07	100%	23%	23%	54%	%0	54%	23%
Black	2007-08	I	I	I	ı	I	ı	I
	2006-07	100%	17%	39%	39%	%9	44%	20%
Latino/Hispanic	2007-08	I	I	I	ı	I	ı	ı
	2006-07	I	I	I	I	I	I	I
Asian	2007-08	I	I	I	ı	I	I	I
	2006-07	l	I	I	T	I	I	I
Native American	2007-08	I	I	I	ı	I	I	I
	2006-07	l	I	I	T	I	I	I
Multiracial	2007-08	I	I	I	ı	I	ı	ı
	2006-07	1	Ι	Ι	1	1		Ι
Other Groups								
IEP	2007-08	I	I	I	ı	I	ı	ı
	2006-07	100%	18%	36%	42%	3%	45%	52%
<b>English Language Learners</b>	2007-08	I	I	I	I	Ī	ı	I
	2006-07	I	I	ı	1	1	I	I
Migrant	2007-08	I	I	I	I	I	I	I
	2006-07	ı	ı	ı	1	1	1	1
Economically	2007-08	I	I	I	ı	I	ı	I
Disadvantaged	2006-07	100%	14%	36%	46%	4%	20%	28%

### NOTE:

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District PITTSBURGH SD

## This District's PASA Results in Grade 4 Science

Student Group¹	Academic Year	Participation Rate		Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	20%	35%	40%	2%	45%	54%
	2006-07	I	I	I	I	I	I	I
Gender								
Male	2007-08	100%	19%	38%	38%	<b>%9</b>	44%	55%
	2006-07	I	I	I	I	I	I	I
Female	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	I	I	I	ı	1	I
Ethnicity								
White	2007-08	100%	21%	42%	37%	<b>%0</b>	37%	26%
	2006-07	I	I	I	T	1	I	I
Black	2007-08	100%	20%	30%	40%	10%	20%	52%
	2006-07	Ι	I	I	I	I	1	I
Latino/Hispanic	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	I	I	I	Ι	1	ı	I
Asian	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	I	ı	I	1	Ι	I	ı
Native American	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	I	ı	ı	1	Ι	1	ı
Multiracial	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	I	I	I	I	I	1	ı
Other Groups								
IEP	2007-08	100%	20%	35%	40%	2%	45%	54%
	2006-07	I	I	I	T	1	I	I
<b>English Language Learners</b>	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	I	ı	ı	1	I	I	ı
Migrant	2007-08	I	I	ı	I	I	I	I
	2006-07	I	I	I	I	I	I	I
Economically	2007-08	100%	11%	44%	41%	4%	44%	29%
Disadvantaged	2006-07	I	I	I	I	I	1	1

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District PITTSBURGH SD

# This District's PASA Results in Grade 5 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scoredin	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	I	ı	ı	I	ı	ı	ı
	2006-07	%96	24%	24%	48%	4%	52%	49%
Gender								
Male	2007-08	I	I	I	ı	I	ı	ı
	2006-07	100%	21%	32%	41%	%0	47%	49%
Female	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	I	Ι	Ι	I	I	I
Ethnicity								
White	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	I	I	ı	Ι	Ι	I	ı
Black	2007-08	I	I	I	ı	ı	I	I
	2006-07	95%	17%	22%	%95	%9	61%	46%
Latino/Hispanic	2007-08	I	I	I	ı	ı	I	I
	2006-07	l	I	I	T	I	I	I
Asian	2007-08	I	I	I	ı	ı	I	I
	2006-07	l	I	I	T	I	I	I
Native American	2007-08	I	I	I	ı	ı	I	I
	2006-07	l	I	I	T	I	I	I
Multiracial	2007-08	I	I	I	ı	I	ı	I
	2006-07	I	I	I	I	ı	1	I
Other Groups								
IEP	2007-08	I	I	I	ı	I	ı	I
	2006-07	%96	24%	24%	48%	4%	25%	49%
<b>English Language Learners</b>	2007-08	I	I	I	I	I	ı	I
	2006-07	I	I	ı	1	1	I	ı
Migrant	2007-08	I	I	I	ı	I	1	I
	2006–07	I	I	ı	1	I	ı	ı
Economically	2007-08	I	I	I	I	I	ı	I
Disadvantaged	2006-07	95%	20%	25%	20%	2%	25%	53%

### NOTE:

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District PITTSBURGH SD

## This District's PASA Results in Grade 5 Reading

Student Group¹	Academic Year	Participation Rate	Percentage each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	ı	ı	ı	I	I	ı
	2006-07	%96	16%	40%	40%	4%	44%	45%
Gender								
Male	2007-08	I	I	ı	ı	ı	I	ı
	2006-07	100%	21%	37%	37%	2%	42%	44%
Female	2007-08	I	I	I	I	I	I	I
	2006-07	I	I	I	I	I	I	I
Ethnicity								
White	2007-08	I	I	ı	ı	I	I	I
	2006-07	I	I	I	I	I	I	I
Black	2007-08	I	I	ı	ı	I	I	I
	2006-07	%56	11%	39%	44%	%9	20%	43%
Latino/Hispanic	2007-08	I	I	ı	ı	ı	I	ı
	2006-07	I	I	I	I	1	I	I
Asian	2007-08	I	I	ı	ı	ı	I	ı
	2006-07	ı	ı	ı	1	Ι	1	ı
Native American	2007-08	I	I	ı	1	ı	I	ı
	2006-07	I	ı	ı	Ι	Ι	ı	ı
Multiracial	2007-08	I	I	I	I	I	I	I
	2006-07	I	I	I	I	I	I	I
Other Groups								
IEP	2007-08	I	I	ı	ı	ı	I	ı
	2006-07	%96	16%	40%	40%	4%	44%	45%
English Language Learners	2007-08	I	I	ı	ı	I	ı	I
	2006-07	I	ı	ı	I	Ι	ı	ı
Migrant	2007-08	I	I	I	I	I	Ι	I
	2006-07	1	ı	ı	1	Ι	I	ı
Economically	2007-08	I	I	ı	ı	I	I	I
Disadvantaged	2006-07	82%	10%	45%	40%	2%	45%	49%

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District PITTSBURGH SD

# This District's PASA Results in Grade 6 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentag each Perfc	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	ed who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	I	ı	I	I	I	ı
	2006-07	%86	28%	48%	25%	%0	25%	54%
Gender								
Male	2007-08	I	I	I	ı	ı	I	1
	2006-07	100%	78%	45%	78%	%0	28%	55%
Female	2007-08	I	I	I	I	ı	ı	ı
	2006-07	95%	27%	25%	18%	%0	18%	23%
Ethnicity								
White	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	38%	38%	25%	%0	75%	54%
Black	2007-08	I	I	ı	ı	ı	I	I
	2006-07	%96	22%	52%	76%	%0	76%	54%
Latino/Hispanic	2007-08	I	I	ı	ı	ı	I	I
	2006-07	I	Ι	I	1	1	I	ı
Asian	2007-08	I	I	I	ı	ı	I	1
	2006-07	I	ı	ı	Ι	Ι	I	ı
Native American	2007-08	I	I	ı	ı	ı	I	I
	2006-07	l	I	I	1	I	I	I
Multiracial	2007-08	I	I	ı	ı	ı	I	I
	2006-07	I	Ι	Ι	Ι	1	I	1
Other Groups								
IEP	2007-08	I	I	I	ı	I	I	I
	2006-07	%86	78%	48%	25%	%0	25%	54%
<b>English Language Learners</b>	2007-08	I	I	I	ı	ı	ı	I
	2006-07	I	ı	ı	I	I	I	I
Migrant	2007-08	I	I	I	I	I	ı	I
	2006-07	ı	ı	ı	1	1	1	1
Economically	2007-08	I	I	I	ı	I	1	I
Disadvantaged	2006–07	%26	17%	27%	27%	%0	27%	%09 I

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District PITTSBURGH SD

## This District's PASA Results in Grade 6 Reading

Student Group¹	Academic Year	Participation Rate		Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	sted who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	ı	ı	I	I	ı	ı
	2006-07	%86	23%	40%	38%	%0	38%	□ 51%
Gender								
Male	2007-08	I	I	I	ı	I	I	I
	2006-07	100%	21%	38%	41%	%0	41%	53%
Female	2007-08	I	I	I	I	ı	I	I
	2006-07	95%	27%	45%	27%	%0	27%	48%
Ethnicity								
White	2007-08	I	I	I	ı	ı	I	I
	2006-07	100%	31%	31%	38%	%0	38%	□ 52%
Black	2007-08	I	I	I	ı	ı	I	I
	2006-07	<b>%96</b>	13%	48%	39%	%0	39%	□ 46%
Latino/Hispanic	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	I	I	Ι	1	I	I
Asian	2007-08	I	I	I	ı	ı	I	I
	2006-07	l	I	I	T	I	I	I
Native American	2007-08	I	I	I	ı	ı	I	I
	2006-07	l	I	I	T	I	I	I
Multiracial	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	Ι	Ι	Ι	1	I	I
Other Groups								
IEP	2007-08	I	I	I	ı	ı	I	I
	2006-07	%86	23%	40%	38%	%0	38%	□ 51%
English Language Learners	2007-08	I	I	I	I	I	ı	I
	2006-07	I	I	ı	1	I	I	I
Migrant	2007-08	I	I	I	ı	I	I	I
	2006-07	I	I	ı	1	I	I	I
Economically	2007-08	I	I	I	I	I	ı	I
Disadvantaged	2006-07	%26	17%	40%	43%	%0	43%	□ 54%

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District PITTSBURGH SD

# This District's PASA Results in Grade 7 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scoredin	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	ı	ı	ı	ı	ı	ı
	2006-07	91%	31%	44%	79%	%0	26%	45%
Gender								
Male	2007-08	I	I	I	I	I	ı	I
	2006-07	%98	20%	52%	28%	%0	28%	46%
Female	2007-08	I	I	I	I	ı	I	I
	2006-07	100%	20%	73%	21%	%0	21%	44%
Ethnicity								
White	2007-08	I	I	ı	I	I	ı	I
	2006-07	94%	31%	44%	25%	%0	75%	46%
Black	2007-08	I	I	ı	I	I	ı	I
	2006-07	95%	30%	43%	76%	%0	76%	40%
Latino/Hispanic	2007-08	I	I	ı	I	I	ı	I
	2006-07	l	I	I	I	I	I	I
Asian	2007-08	I	I	I	I	I	I	I
	2006-07	l	I	I	I	I	I	I
Native American	2007-08	I	I	I	I	I	I	I
	2006-07	l	I	I	I	I	I	I
Multiracial	2007-08	I	I	ı	I	I	ı	I
	2006-07	I	I	I	I	I	1	I
Other Groups								
IEP	2007-08	I	I	ı	I	I	ı	I
	2006-07	91%	31%	44%	76%	%0	76%	45%
English Language Learners	2007-08	I	I	I	I	Ī	ı	I
	2006-07	I	I	ı	l	1	I	ı
Migrant	2007-08	I	I	I	I	I	1	ı
	2006-07	I	I	ı	1	Ι	I	ı
Economically	2007-08	l	I	I	I	I	ı	I
Disadvantaged	2006-07	94%	28%	52%	21%	%0	21%	49%

### NOTE:

Percentages may not total 100 due to rounding.

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District PITTSBURGH SD

## This District's PASA Results in Grade 7 Reading

	Academic Year	Participation Rate		reicemage of students t each Performance Level	Percentage of students tested who scored in each Performance Level	scoreum	Percentage of students tested who scored Proficient and above	אכסופת
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	I	I	I	I	ı	1	ı
	2006-07	91%	18%	46%	31%	3%	33%	41%
Gender								
Male	2007-08	I	I	I	I	I	l	ı
	2006-07	%98	16%	44%	40%	%0	40%	40%
Female	2007-08	I	I	I	I	ı	ı	ı
	2006-07	100%	21%	21%	14%	4%	21%	45%
Ethnicity								
White	2007-08	I	I	ı	ı	ı	ı	ı
	2006-07	94%	25%	44%	25%	%9	31%	41%
Black	2007-08	I	I	I	I	I	l	ı
	2006-07	95%	13%	52%	35%	%0	35%	38%
Latino/Hispanic	2007-08	I	ı	I	ı	ı	1	I
	2006-07	I	I	I	I	I	1	I
Asian	2007-08	I	I	I	I	ı	l	I
	2006-07	l	I	I	I	I	I	I
Native American	2007-08	I	I	I	I	ı	l	I
	2006-07	Ι	I	I	I	I	1	Ι
Multiracial	2007-08	I	I	I	I	ı	l	I
	2006-07	I	Ι	Ι	I	Ι	1	Ι
Other Groups								
IEP	2007-08	I	I	I	I	I	l	ı
	2006-07	91%	18%	49%	31%	3%	33%	41%
<b>English Language Learners</b>	2007-08	I	I	ı	I	ı	ı	ı
	2006-07	I	ı	ı	Ι	Ι	ı	ı
Migrant	2007-08	I	I	I	I	Ī	1	ı
	2006-07	ı	I	I	I	I	ı	I
Economically	2007-08	I	I	ı	ı	ı		ı
Disadvantaged	2006-07	94%	14%	45%	41%	%0	41%	43%

### NOTE:

Percentages may not total 100 due to rounding.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
  - only when the total number of students in a group is at least 10.  ${}^{1} \ \ \,$  There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PASA Results in Grade 8 Mathematics

Student Group¹	Academic Year	Participation Rate	Percentag each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	ı	ı	ı	ı	I	ı
	2006-07	%26	10%	40%	47%	3%	50%	52%
Gender								
Male	2007-08	I	I	I	I	I	I	I
	2006-07	100%	2%	45%	20%	%0	20%	51%
Female	2007-08	I	ı	I	I	ı	I	I
	2006-07	91%	%07	30%	40%	10%	20%	24%
Ethnicity								
White	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	93%	%0	43%	20%	42%	27%	23%
Black	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	100%	19%	38%	44%	%0	44%	20%
Latino/Hispanic	2007-08	I	I	I	I	I	I	I
	2006-07	I	I	I	T	T	ı	I
Asian	2007-08	I	I	I	I	I	I	I
	2006-07	I	ı	ı	1	Ι	I	ı
Native American	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	l	I	I	I	I	I	I
Multiracial	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	I	Ι	Ι	I	1	1	I
Other Groups								
EP	2007-08	I	ı	ı	I	ı	ı	I
	2006-07	%26	10%	40%	47%	3%	20%	52%
<b>English Language Learners</b>	2007-08	I	I	I	I	I	ı	I
	2006-07	I	ı	ı	l	I	ı	I
Migrant	2007-08	I	I	I	I	I	I	I
	2006-07	ı	ı	ı	1	1	1	1
Economically	2007-08	I	I	I	I	I	I	I
Disadvantaged	2006-07	%96	%6	43%	43%	4%	48%	21%

### NOTE:

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District PITTSBURGH SD

## This District's PASA Results in Grade 8 Reading

Student Group¹	Academic	Participation		Percentage of students tested who scored in	tested who	scored in	Percentage of students tested who scored	d who scored
	Year	Rate		each Performance Level	<u> </u>		Proficient and above 2007-08	
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	ı	ı	ı	1	Ī	I	1
	2006-07	100%	10%	28%	32%	%0	32%	47%
Gender								
Male	2007-08	I	I	ı	I	ı	ı	I
	2006-07	100%	10%	%09	30%	%0	30%	47%
Female	2007-08	ı	I	I	ı	ı	ı	I
	2006-07	100%	%6	25%	36%	%0	36%	49%
Ethnicity								
White	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	13%	33%	53%	%0	23%	49%
Black	2007-08	I	I	ı	ı	ı	I	I
	2006-07	100%	%9	81%	13%	%0	13%	43%
Latino/Hispanic	2007-08	I	I	ı	I	ı	ı	I
	2006-07	I	ı	ı	Ι	Ι	I	ı
Asian	2007-08	I	I	ı	I	ı	ı	I
	2006-07	ı	ı	ı	ı	1	I	ı
Native American	2007-08	I	I	I	I	ı	ı	I
	2006-07	I	I	I	Ι	1	I	I
Multiracial	2007-08	I	I	ı	I	ı	ı	ı
	2006-07	I	I	I	I	I	ı	I
Other Groups								
IEP	2007-08	I	I	ı	I	ı	ı	ı
	2006-07	100%	10%	28%	32%	%0	32%	47%
<b>English Language Learners</b>	2007-08	I	I	I	ı	ı	ı	I
	2006-07	1	1	1	1	1	1	1
Migrant	2007-08	I	I	I	I	I	ı	I
	2006-07	I	ı	ı	I	1	I	I
Economically	2007-08	I	I	I	I	ı	ı	I
Disadvantaged	2006-07	100%	13%	63%	25%	%0	25%	49%

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District PITTSBURGH SD

## This District's PASA Results in Grade 8 Science

Student Group¹	Academic Year	Participation Rate	Percentago each Perfo	Percentage of students tested who scored in each Performance Level	tested who	scored in	Percentage of students tested who scored Proficient and above	d who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	18%	39%	42%	%0	42%	20%
	2006-07	1	Ι	I	I	1	1	Ι
Gender								
Male	2007-08	100%	12%	48%	40%	<b>%0</b>	40%	51%
	2006-07	I	ı	ı	1	I	I	ı
Female	2007-08	100%	31%	23%	46%	<b>%0</b>	46%	49%
	2006-07	1	I	I	I	ı	-	I
Ethnicity								
White	2007-08	100%	20%	40%	40%	<b>%0</b>	40%	52%
	2006-07	ı	I	I	T	T	ı	I
Black	2007-08	100%	14%	41%	45%	%0	45%	46%
	2006-07	I	I	I	I	I	I	Ι
Latino/Hispanic	2007-08	ı	I	I	I	ı	I	I
	2006-07	I	ı	ı	1	I	I	ı
Asian	2007-08	I	I	ı	I	ı	ı	I
	2006-07	ı	ı	ı	1	1	ı	ı
Native American	2007-08	I	I	I	I	ı	ı	I
	2006-07	I	I	I	I	I	I	I
Multiracial	2007-08	I	I	ı	I	ı	ı	I
	2006-07	I	I	I	I	I	ı	I
Other Groups								
IEP	2007-08	100%	18%	39%	42%	<b>%0</b>	42%	20%
	2006-07	I	ı	ı	1	I	I	ı
<b>English Language Learners</b>	2007-08	I	I	I	I	I	ı	I
	2006-07	I	ı	ı	l	I	1	ı
Migrant	2007-08	I	I	I	I	I	I	I
	2006-07	I	ı	ı	I	I	I	ı
Economically	2007-08	100%	13%	43%	43%	%0	43%	23%
Disadvantaged	2006-07	I	I	I	I	I	I	I

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  - <sup>1</sup> There can be overlap among the groups since a student may belong to more than one of these groups.

District PITTSBURGH SD

# This District's PASA Results in Grade 11 Mathematics

Student Groun1	Academic	Participation		Percentage of students tested who scored in	tested who	scored in	Percentage of students tested who scored	sted who scored
	Year	Rate		each Performance Level	=		Proficient and above 2007-08 2006-07	
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	I	I	I	ı	1	I	ı
	2006-07	88%	79%	31%	43%	%0	43%	%05 □
Gender								
Male	2007-08	I	I	I	ı	ı	I	I
	2006-07	%88	28%	21%	52%	%0	52%	49%
Female	2007-08	I	I	I	I	ı	I	I
	2006-07	81%	23%	24%	23%	%0	23%	51%
Ethnicity								
White	2007-08	ı	I	I	ı	ı	I	I
	2006-07	94%	%19	%2	27%	%0	27%	□ 54%
Black	2007-08	I	I	I	ı	ı	I	I
	2006-07	84%	4%	46%	20%	%0	20%	39%
Latino/Hispanic	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	I	Ι	I	1	I	I
Asian	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	ı	ı	Ι	Ι	I	I
Native American	2007-08	I	I	I	ı	ı	I	I
	2006-07	l	I	I	I	I	I	I
Multiracial	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	I	I	I	ı	I	I
Other Groups								
IEP	2007-08	I	I	I	ı	ı	I	I
	2006-07	%88	79%	31%	43%	%0	43%	%05 □
English Language Learners	2007-08	I	I	I	1	1	ı	I
	2006-07	I	ı	ı	I	1	I	I
Migrant	2007-08	I	I	I	I	I	I	I
	2006-07	ı	ı	ı	1	1	I	ı
Economically	2007-08	I	I	I	ı	ı	ı	I
Disadvantaged	2006-07	%88	13%	37%	20%	%0	20%	23%

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District PITTSBURGH SD

## This District's PASA Results in Grade 11 Reading

	Year	Participation Rate	Percentage each Perfo	Percentage of students t each Performance Level	Percentage of students tested who scored in each Performance Level	scored in	ge of and	d who scored
			Below Basic	Basic	Proficient	Advanced	<b>2007–08</b> 2006–07 This District	State
All Students	2007-08	ı	ı	١	1	ı	1	ı
	2006-07	83%	10%	43%	45%	3%	48%	46%
Gender								
Male	2007-08	I	I	I	ı	ı	I	I
	2006–07	%88	10%	41%	45%	3%	48%	47%
Female	2007-08	I	I	I	ı	ı	I	ı
	2006-07	73%	%6	45%	45%	%0	45%	45%
Ethnicity								
Ф	2007-08	I	I	I	ı	ı	I	I
	2006-07	81%	23%	31%	46%	%0	46%	20%
Black	2007-08	I	ı	ı	ı	ı	I	I
	2006-07	84%	4%	46%	46%	4%	20%	37%
Latino/Hispanic	2007-08	I	ı	ı	ı	ı	I	I
	2006-07	ı	ı	ı	Ι	Ι	I	ı
Asian	2007-08	ı	ı	I	ı	ı	ı	ı
	2006-07	ı	ı	ı	Ι	Ι	I	ı
Native American 2	2007-08	I	ı	ı	I	ı	I	I
	2006-07	ı	I	I	I	1	I	I
Multiracial	2007-08	ı	ı	I	ı	ı	ı	ı
	2006-07	I	I	I	I	I	1	I
Other Groups								
	2007-08	ı	ı	I	ı	ı	ı	ı
	2006-07	83%	10%	43%	45%	3%	48%	46%
English Language Learners 2	2007-08	ı	I	I	I	ı	ı	I
	2006-07	ı	ı	ı	1	1	1	1
Migrant	2007-08	I	I	ı	I	ı	I	I
	2006-07	I	ı	ı	Ι	1	ı	ı
Economically 2	2007-08	I	I	I	I	ı	I	I
Disadvantaged 2	2006–07	85%	%2	41%	48%	3%	52%	47%

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District PITTSBURGH SD

## This District's PASA Results in Grade 11 Science

Student Group¹	Academic Year	Participation Rate	Percentage each Perfoi	Percentage of students tested who scored in each Performance Level	tested who I	scored in	Percentage of students tested who scored Proficient and above	1 who scored
			Below Basic	Basic	Proficient	Advanced	This District	State
All Students	2007-08	100%	44%	24%	78%	2%	32%	34%
	2006-07	I	I	I	I	I	1	I
Gender								
Male	2007-08	100%	25%	17%	30%	%0	30%	36%
	2006-07	I	ı	ı	Ι	Ι	I	ı
Female	2007-08	100%	33%	33%	28%	<b>%9</b>	33%	31%
	2006-07	I	ı	ı	I	I	I	ı
Ethnicity								
White	2007-08	100%	20%	25%	17%	<b>8</b> %	25%	37%
	2006-07	l	I	I	I	I	I	I
Black	2007-08	100%	41%	24%	34%	%0	34%	23%
	2006-07	Ι	Ι	I	I	I	I	I
Latino/Hispanic	2007-08	I	I	I	ı	ı	I	I
	2006-07	I	ı	ı	Ι	Ι	I	ı
Asian	2007-08	I	ı	ı	ı	ı	ı	I
	2006-07	ı	ı	ı	1	1	I	ı
Native American	2007-08	I	ı	I	I	ı	ı	ı
	2006-07	I	ı	ı	Ι	Ι	I	ı
Multiracial	2007-08	I	I	I	I	ı	I	I
	2006-07	I	ı	ı	I	I	I	ı
Other Groups								
IEP	2007-08	100%	44%	24%	78%	2%	32%	34%
	2006-07	I	ı	ı	Ι	Ι	I	ı
English Language Learners	2007-08	I	ı	I	I	ı	ı	ı
	2006-07	I	ı	ı	1	I	I	ı
Migrant	2007-08	I	ı	I	ı	ı	ı	ı
	2006-07	ı	ı	ı	1	1	I	ı
Economically	2007-08	100%	37%	27%	33%	3%	37%	37%
Disadvantaged	2006-07	I	Ι	I	I	I	I	I

### NOTE:

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# Adequate Yearly Progress Status

District PITTSBURGH SD

S

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## **AYP Results in this District**

The purpose of this section of the report card is to provide additional accountability information. This table lists the total number of schools and districts identified under each AYP Status and the name of each school identified.

AYP Status	Number of Schools Identified	Percentage of Total	School Names
■ Met AYP	24	41%	ALLEGHENY TRAD ELEM ACAD BANKSVILLE ELEM SCHL BEECHWOOD EL SCH BROOKLINE EL SCH DILWORTH TRADITIONAL FRICK INTL STUDIES ACADEMY FULTON ACADEMY OF SCIENCE GREENFIELD EL SCH LIBERTY EL SCH MANCHESTER EL SCH MORTHVIEW EL PHILLIPS EL SCH NORTHVIEW EL PHILLIPS EL SCH SCH SOUTH BROOK MIDDLE SCH SCHSCHS CAPA (CREAT & PERF ARTS) ROGERS CAPA (CREAT & PERF ARTS) ROGSEVELT EL SCH SOUTH BROOK MIDDLE SCH SPRING HILL EL SCH STERRETT CLASSICAL ACADEMY VANN EL SCH WHITTIER EL SCH STERRETT CLASSICAL ACADEMY VANN EL SCH
Making Progress	П	2%	WESTINGHOUSE HS
	ഗ	15%	ARLINGTON EL SCH CARMALT ACADEMY OF SCI & TECH CONCORD EL SCH GRANDVIEW EL SCH MINADEO EL SCH PITTSBURGH CLASSICAL ACAD PITTSBURGH MONTESSORI WEST LIBERTY ELEM SCH
School Improvement I	17	75%	ALLEGHENY TRAD MS ACAD ARSENAL EL SCHOOL ARSENAL MS COLFAX EL SCH FORT PITT EL SCH HELEN S FAISON ARTS ACADEMY KING M L EL SCH LINCOLN EL TECH ACADEMY

## Adequate Yearly Progress

District PITTSBURGH SD

nu	Number of		
Sci AYP Status Ide	Schools Identified	Percentage of Total	School Names
			MILLER AFRICAN-CENTERED ACADEMY MURRAY EL SCH
			ROONEY MIDDLE SCHL
			SCHILLER CLASSICAL A
			SOUTH HILLS MIDDLE SCHL
			STEVENS EL SCH SUNNYSIDE EL SCH
			WEIL TECHNOLOGY INSTITUTE
School Improvement II	м	5%	ALLDERDICE HS BRASHEAR HS LANGLEY HS
Corrective Action I	2	3%	CARRICK HS SCHENLEY HS
Corrective Action II – First Year	2	3%	PEABODY HS PERRY TRADITIONAL ACAD HS
Corrective Action II – Second Year	⊣	2%	OLIVER HS
Corrective Action II – Third Year	0	%0	
Corrective Action II – Fourth Year	0	%0	
Corrective Action II – Fifth Year	0	%0	
Corrective Action II – Sixth Year	0	%0	

Percentages may not total 100 due to rounding.

This Glossary contains definitions of terms used in this guide and such additional terms as deem necessary to common understandings concerning financial accounting procedures for schools. Several terms which are not primarily financial accounting terms have been included because of their significance for school financial accounting. The glossary is arranged alphabetically with appropriate cross-referencing where necessary.

**ACCOUNTING SYSTEM** – The total structure of records and procedures which discover, record, classify, and report information on the financial position and operations of a school district or any of its funds, balanced account groups and organizational components.

**ACCRUAL BASIS** – The basis of accounting under which revenues are recorded when levies are made, and expenditures are recorded as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. See also **ESTIMATED REVENUE** and **EXPENDITURES.** 

**ACCRUE** – To record revenues when earned or when levies are made and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. Sometimes, the term is used in a restricted sense to denote the recording of revenues earned but not yet due, such as accrued interest on investments and the recording of expenditures which result in liabilities that are payable in another accounting period, such as accrued interest on bonds. See also **ACCRUAL BASIS**.

**ACCRUED INTEREST** – Interest accumulated between interest dates but not yet due.

**ACT 1 of 2006** – This is legislation that was passed in 2006 which limits the ability of school districts to levy millage rates beyond inflationary increases. Additionally, this law required all residents to consider a ballot question in the May 15, 2007 Primary Election increasing income based taxes in order to reduce property taxes through a homestead exclusion. If approved in the community, homestead exclusions would exempt from 25-50% of the average assessed value of homestead property in the community from being taxed for school district purposes. This legislation provides a tax shift, not tax reduction. Residents benefitting from this tax shift are low income homeowners and senior citizen homeowners. Residents paying more under this legislation are renters and high income homeowners.

ACT 32 of 2008 – This legislation consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. It also permits Allegheny County to establish four district taxing districts within the county and requires each tax collection district to comply with all uniform rules. The School District is in a tax collection district with the Borough of Mt. Oliver and the City of Pittsburgh, establishes uniform income tax withholdings, remittance and distribution requirements, establishes a tax collection committee to keep records and oversee the tax office for the tax collection district, strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction and requires all employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place. The new tax collection system is required to be fully implemented on January 1, 2012.

**ACT 72** – This is legislation enacted in 2004 that enables school boards to participate in a state-wide program of offsetting real estate taxes for a combination of increased earned income taxes and gambling revenue if and when enough gambling revenue is received by the state. This law would require school districts to comply with front-end referendums to select additional earned income tax or personal income tax increases to further decrease real estate taxes. It also requires back-end referendums for real estate tax millage increases beyond an inflationary index. The school board must choose to opt-in by May 30<sup>th</sup> or forever forego the benefits and disadvantages of this law. Some sentences were inadvertently left out.

**APPROPRIATION** – An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation is usually limited in amount and as to the time when it may be expended.

**APPROPRIATION ACCOUNT** – A budgetary account set up to record specific authorizations to spend. The account is credited with original and any supplemental appropriations and is charged with expenditures and encumbrances.

**ASSESSMENT** – The value placed on a home from which a tax millage rate is applied to determine taxes due to the schools for the fiscal year. This value is set by the Allegheny County Board of Property Assessment, and is intended to be 100% of market value. The County set the 2006 assessments at 100% of 2002 market values intending this to be the base year from which all future assessments are established.

**BALANCE SHEET** – A summarized statement, as of a given date, of the financial position of a local education agency per fund and/or all funds combined showing assets, liabilities, reserves, and fund balance.

**BOARD OF SCHOOL DIRECTORS** – The elected or appointed body which has been created according to state law and vested with responsibilities for educational activities in a given geographical area.

**BOND** – A written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality. See also **SURETY BOND**.

**BONDED DEBT** – The part of the school district debt which is covered by outstanding bonds of the district. Sometimes called "Funded Debt."

**BONDS AUTHORIZED AND ISSUED** – The part of the school district debt which is covered by outstanding bonds of the district. Sometimes called "Funded Debt."

**BONDS AUTHORIZED AND UNISSUED** – Bonds which have been legally authorized but not issued and which can be issued and sold without further authorization.

**BONDS ISSUED** – Bonds sold.

**BONDS PAYABLE** – The face value of bonds issued and unpaid.

**BUDGET** – A plan of financial operation embodying an estimate of proposed expenditures for a given period or purposed means of financing them.

**BUDGETARY CONTROL** – The control or management of the business affairs of the school district in accordance with an approved budget with a responsibility to keep expenditures within the authorized amounts.

**BUDGETARY RESERVE** – By State law, the District is not permitted to overspend its expenditure budget. In order to provide the District some flexibility as new grants are received during the year, in case of emergency repairs, a small amount of money is set aside to transfer to budgetary accounts if these unforeseen contingencies occur.

**BUILDINGS** – A fixed asset account which reflects the acquisition value of permanent structures used to house persons and property owned by the local education agency. If buildings are purchased or constructed, this amount includes the purchase or contract price of all permanent buildings and fixtures attached to and forming a permanent part of such buildings. If buildings are acquired by gift, the account reflects their appraised value at time of acquisition.

**CAPITAL BUDGET** – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

**CAPITAL EXPENDITURES** – Expenditures that create future benefits. A capital expenditure is incurred when the District spends money either to buy fixed assets or to add to the value of an existing fixed asset with a useful life that extends beyond the taxable year.

**CAPITAL OUTLAYS** – Expenditures which result in the acquisition of or addition to fixed assets.

**FUNCTION** – As applied to expenditures, this term has reference to an activity or serviced aimed at accomplishing a certain purpose or end; for example. Regular instruction, special education, vocational education, or operation and maintenance of plant.

**OBJECT** – As applied to expenditures, this term has reference to an article or service received; for example, salaries, employee benefits or supplies.

**CODING** – A system of numbering, or otherwise designating, accounts, entries, invoices, vouchers, etc. in such a manner that the symbol used reveals quickly certain required information.

**CONSUMABLE** – The budget expenditures can be categorized in many ways to facilitate presentation

**CONTRACTED SERVICES** – Labor, material and other costs for services rendered by personnel who are not on the payroll of the local education agency.

**CURRENT EXPENDITURES PER PUPIL** – Current expenditures for a given period of time divided by a pupil unit of measure.

**DEBT** – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants and notes, etc.

**DEBT LIMIT** – The maximum amount of gross or net debt which is legally permitted.

**DEBT SERVICE** – The district issues bonds for its major capital repair and improvement needs on all facilities and grounds. The annual payment for principle and interest on those bond issues is called Debt Service.

**ENCUMBRANCE ACCOUNTING** – A system or procedure which involves giving recognition in the accounting budgetary expenditure control records for the issuance of purchase orders, statements, or other commitments chargeable to an appropriation in advance of any liability or payment.

**ENCUMBRANCES** – Purchase orders, contracts, and/or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid, as in accounts payable, or when actual liability is established or when cancelled.

**EQUIPMENT** – Those moveable items used for school operation that are of a non-expendable and mechanical nature, i.e. perform an operation.

**ESTIMATED REVENUE** – When the accounts are kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period.

**EXPENDITURES** – This includes total charges incurred, whether paid or unpaid, for current costs, capital outlay, and debt service. (Transfers between funds, encumbrances, exchanges of cash for other current assets such as the purchase investments in U.S. bonds and payments of cash in settlement of liabilities already accounted as expenditures.)

**FISCAL PERIOD** – Any period at the end of which a local education agency determines its financial position and the results of its operations. The period may be a month, a quarter, or a year, depending upon the scope of operation a requirement for managerial control and reporting. The fiscal year of the School District of Pittsburgh begins January 1 – December 31.

**FRINGE BENEFITS** – This category of spending includes the district's contribution to employee medical insurance, social security, retirement, workers' compensation, life insurance, tuition reimbursements and unemployment compensation. Employee contributions to these benefits are not included in this category.

**FUND** – A sum of money or other resources set aside for specific activities of a school district. The fund accounts constitute a complete entity and all of the financial transactions for the particular fund are recorded in them.

**FUND BALANCE** – By accounting regulations, the term Fund Balance includes the Unreserved Fund Balance and all other financial commitments for which funds have been designated. This would include our textbook inventory for which money has been spent and purchase orders outstanding at year end for which legal commitments exist to pay the bills. It also includes any funds the Board designates to balance the budget. The total of these amounts equal the Fund Balance.

**FUND BALANCE; UNDESIGNATED** – That portion of the excess funds which has no legal commitments or formal designations by the Board of School Directors for future funding needs.

**FUND, GENERAL** – The fund used to finance the ordinary operations of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

**INSTRUCTION** – The activities dealing directly with the teaching of students or improving the quality of teaching.

**LEVY** – (Verb) To impose taxes or special assessments. (Noun) The total of taxes or special assessments imposed by a governmental unit.

MILL – One one thousandth of a percent. Used to calculate a tax levied on real estate. (One mill = .001%).

MILLAGE RATE – The rate or percentage applied to the property assessed value to determine the taxes owed during the year. One mill is one thousandth of a percent. The calculation is .001 multiplied by the assessed value of the home. One mill will cost a homeowner of a \$100,000 home \$100 per year in tax.

MOODY'S INVESTOR SERVICE – This is a company whose purpose is to evaluate companies and assess their credit-worthiness to pay for the debts they incur. As our district borrows money through the issuance of bonds for our major capital projects, we are required to have those bonds rated by a company such as Moody's in order to sell the bonds in the open markets. A high rating gives investors confidence that the school will not default on the bond payments. A low rating makes investor nervous and will require the enticement of larger interest rates to make them marketable. If bond ratings are not conducive to the sale of the bonds, insurance may be purchased to lower the interest rates paid to sell the bonds. The higher Moody's bond rating, the lower the cost of insurance on the bonds. The School District of Pittsburgh earned a A2 bond rating.

**OBJECT** – As applied to expenditures, this term has reference to an article or service received; for example, salaries, employee benefits or supplies.

**SCHOOL** – A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings. More than one school may be housed in one school plant, as is the case when the elementary and secondary programs are housed in the same school plant.

STANDARD & POOR'S SERVICE – This is a company whose purpose is to evaluate companies and assess their credit-worthiness to pay for the debts they incur. As our district borrows money through the issuance of bonds for our major capital projects, we are required to have those bonds rated by a company such as Standard & Poor's in order to sell the bonds in the open markets. A high rating gives investors confidence that the school will not default on the bond payments. A low rating makes investor nervous and will require the enticement of larger interest rates to make them marketable. If bond ratings are not conducive to the sale of the bonds, insurance may be purchased to lower the interest rates paid to sell the bonds. The higher Standard & Poor's bond rating, the lower the cost of insurance on the bonds. The School District of Pittsburgh earned a A- bond rating.

**TAXES** – Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

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