THE BOARD OF PUBLIC EDUCATION OF THE SCHOOL DISTRICT OF PITTSBURGH ALLEGHENY COUNTY PITTSBURGH, PENNSYLVANIA

www.pps.k12.pa.us



2017 FINAL BUDGET January 1, 2017 – December 31, 2017





The Pathway to the Promise.™









#We Are PPS
DECEMBER, 2016

TABLE OF CONTENTS

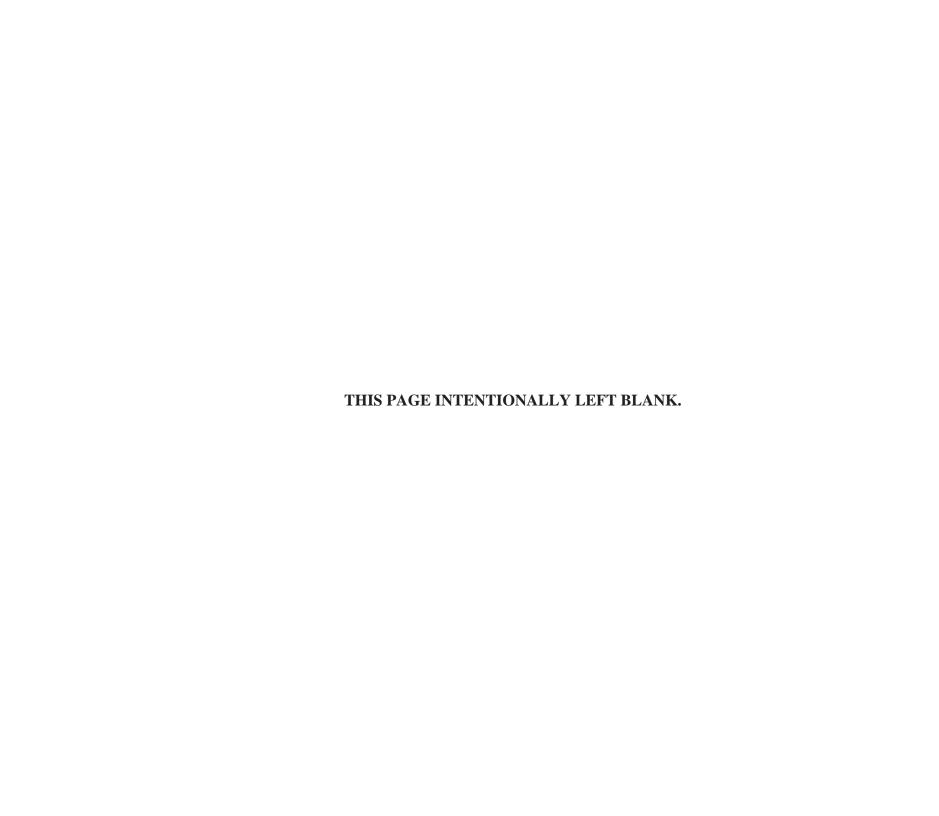
| EXECUTIVE SUMMARY | I-XLIII |
|--|---------|
| I. INTRODUCTORY SECTION | |
| Board Members and Central Staff Administrators | 1 |
| Organizational Chart | 2 |
| II. ORGANIZATIONAL SECTION | |
| About the District & Demographics | 5 |
| School Calendar | 6 |
| III. FINANCIAL SECTION | |
| General Fund | |
| Assessed and Estimated Actual Value of | |
| Taxable Property | 9 |
| Property Tax Levies & Collections | 10 |
| Impact of Budget on Taxpayers | 11 |
| The General Fund | |
| Financial Structure | 15 |
| Budget Organization | 15 |
| Using the Budget | 17-18 |
| Summary Section – Appropriations & Revenues | |
| 2017 Budget Appropriations by Department | 21-23 |
| 2017 Budget Appropriations by Object | 25-28 |
| 2017 Budget Appropriations by Function | 29-31 |
| 2017 Budget Appropriations by Major Object | |
| Revenues for 2017 General Fund Budget | 41-50 |
| Budget Detail | |
| General Administration | |
| Office of Board of Directors | 53-54 |
| Office of Solicitor | 55-59 |
| Office of School Controller | 61-62 |
| Office of School Treasurer | 63-64 |
| Office of the Superintendent of Schools | |
| Central – School Communications | 69 |

| Office of Chief Operations Officer 82-84 Budget Development, Management & Operations 82-84 Finance 85-86 Accounting & Accounts Payable 87-88 Payroll 89-90 Purchasing 92-94 Office of Deputy Superintendent 98-100 Office of Chief of School Performance 103-104 Conciliation Agreement/Equity 105 Elementary Schools 107-109 Special Education Instructional Support 110 English as a Second Language 111 Homebound – Elementary 112 Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 | Office of Chief of Human Resources | 73-78 |
|--|--|-------------|
| Budget Development, Management & Operations \$2-84 | Office of Chief Operations Officer | |
| Finance 85-86 Accounting & Accounts Payable 87-88 Payroll 89-90 Purchasing 92-94 Office of Deputy Superintendent 98-100 Office of Chief of School Performance 103-104 Conciliation Agreement/Equity 105 Elementary Schools 107-109 Special Education Instructional Support 110 English as a Second Language 111 Homebound – Elementary 112 Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career | | 82-84 |
| Accounting & Accounts Payable 87-88 Payroll 89-90 Purchasing 92-94 | | |
| Payroll 89-90 Purchasing 92-94 Office of Deputy Superintendent 98-100 Office of Chief of School Performance 103-104 Conciliation Agreement/Equity 105 Elementary Schools 107-109 Special Education Instructional Support 110 English as a Second Language 111 Homebound – Elementary 112 Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 140-144 Library Services 146-148 | | |
| Purchasing. 92-94 Office of Deputy Superintendent 98-100 Office of Chief of School Performance. 103-104 Conciliation Agreement/Equity 105 Elementary Schools. 107-109 Special Education Instructional Support. 110 English as a Second Language 111 Homebound – Elementary 112 Middle Schools. 113-114 IB – Middle Years Programme 115 Homebound – Middle. 116 Secondary Schools. 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career 120 Development. 121-123 Homebound – Secondary 124 Office of Chief Academic Officer. 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 140-144 Library Services 152-158 Support Service | | |
| Office of Chief of School Performance 103-104 Conciliation Agreement/Equity 105 Elementary Schools 107-109 Special Education Instructional Support 110 English as a Second Language 111 Homebound – Elementary 112 Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career 120 Development 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services | | |
| Conciliation Agreement/Equity | Office of Deputy Superintendent | 98-100 |
| Elementary Schools | Office of Chief of School Performance | 103-104 |
| Special Education Instructional Support 110 English as a Second Language 111 Homebound – Elementary 112 Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | | |
| English as a Second Language 111 Homebound – Elementary 112 Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | | |
| Homebound - Elementary | Special Education Instructional Support | 110 |
| Middle Schools 113-114 IB – Middle Years Programme 115 Homebound – Middle 116 Secondary Schools 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career 120 Development 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | | |
| IB - Middle Years Programme | Homebound – Elementary | 112 |
| Homebound - Middle. | | |
| Secondary Schools. 117-118 IB – Diploma Programme 119 Credit Recovery – Secondary/Period 10. 120 Curriculum, Instruction & Assessment – Career & Technical Education/Career 121-123 Development. 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | IB – Middle Years Programme | 115 |
| IB - Diploma Programme | Homebound – Middle | 116 |
| Credit Recovery – Secondary/Period 10 | Secondary Schools | 117-118 |
| Curriculum, Instruction & Assessment – Career & Technical Education/Career Development | IB – Diploma Programme | 119 |
| Development. 121-123 Homebound – Secondary 124 Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | Credit Recovery – Secondary/Period 10 | 120 |
| Homebound - Secondary | Curriculum, Instruction & Assessment - Career & Technical Educat | tion/Career |
| Office of Chief Academic Officer 128-132 Pittsburgh Online Academy 133-134 Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | Development | 121-123 |
| Pittsburgh Online Academy | Homebound – Secondary | 124 |
| Pittsburgh Online Academy | Office of Chief Academic Officer | 128-132 |
| Professional Development/CIA 137-138 Curriculum, Instruction & Assessment – Career & Technical Education/Career Development 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | Pittsburgh Online Academy | 133-134 |
| Curriculum, Instruction & Assessment – Career & Technical Education/Career Development | | |
| Development 140-144 Library Services 146-148 Office of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | | |
| Library Services 146-148 Dffice of Student Support Services 152-158 Support Services – Elementary, Middle, Secondary Schools 160-166 Health Services 167-168 Interscholastic Athletics 169-170 Student Achievement Center 172-175 | | |
| Support Services – Elementary, Middle, Secondary Schools160-166Health Services167-168Interscholastic Athletics169-170Student Achievement Center172-175 | * | |
| Support Services – Elementary, Middle, Secondary Schools160-166Health Services167-168Interscholastic Athletics169-170Student Achievement Center172-175 | Office of Student Support Services | 152-158 |
| Health Services167-168Interscholastic Athletics169-170Student Achievement Center172-175 | | |
| Interscholastic Athletics169-170Student Achievement Center172-175 | 11 | |
| Student Achievement Center | | |
| | | |
| | | |

TABLE OF CONTENTS

General Administration cont'd Office of Chief Operations Officer continued: Operations 196-198 Pupil Transportation 211-213 Plant Operations 215-224 School Safety 226-228 IV. STUDENTS/PARENTS/GENERAL INFORMATION SECTION Building Capacities 313-315

Performance Measures/Parent Survey 321-378





EXECUTIVE SUMMARY

School District of Pittsburgh 2017 Final General Fund Budget



Superintendent & District Information

The District is organized and maintains its existence under and by virtue of the Act of March 10, 1949, P.L. 30, known as the Public School Code of 1949, as amended (the "School Code"). The District, the second largest school system in the Commonwealth of Pennsylvania, is an independent governmental unit with its own taxing powers and operations, providing a full range of educational services to students in grades pre-kindergarten ("Pre-K") through 12 who reside in the City of Pittsburgh or Borough of Mt. Oliver. The 2010 census population of the two municipalities served totaled 309,359 covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November 1911, as a result of an educational reform movement that combined the former ward schools into one system with standardized educational and business policies. Initially, the District was governed by an appointed School Board (the "Board") of 15 members, but since 1976 has been governed by a 9 member Board elected by the District, each of which are of substantially equal populations. Board members are elected to 4 year terms. Five Board members elected in 2013 have terms of office expiring in December 2017. The remaining four Board members elected in 2015 have terms of office expiring in December 2019. Board members serve without pay.

As the policy-making body for the District, the Board is charged with providing the best educational programs the community can support in accordance with the School Code. Board adopted policies governing financial operations include accident and illness prevention program (risk management), and debt, fund balance and investments (cash management). The Superintendent of Schools is primarily responsible for implementing Board policy and generally overseeing all District employees.

The District's official 2016-17 membership included 24,652 students (Pre-K to 12) with 23,286 (K-12) attending 55 schools. The average age of the district's buildings is 75 years. The District offers programs for general education, special education, vocational education and early childhood education. Cost per pupil based on the 2014/2015 Annual Financial Report (AFR) Expenditure per ADM filed with the Pennsylvania Department of Education is \$23,065.49.

In addition, as of January 2017, 4,109 students attend 36 charter schools, including 10 approved by the District, 16 approved by other districts or the State, and 10 cyber schools approved by the State. In Pennsylvania, charter schools are funded by payments from the school district of residence.

The total number of positions have fluctuated over the years increasing & decreasing based on the work being done in the District. Annual 2012 figures show a slight increase of 69 employees to the 2017 figures. Information and graphs regarding this position information is in the appendix of this document

Dr. Anthony Hamlet, New Superintendent, Pittsburgh Public Schools

As the new school year began, the School District of Pittsburgh welcomed new Superintendent, Dr. Anthony Hamlet. Dr. Hamlet comes from Palm Beach, Florida and this is his 1st experience in an Urban School District and he is very excited and looking forward to the challenge.

The District went through the process of involving the community in the selection by holding 7 community meetings beginning in January to get community input and feedback. The following meetings was held on January 7 at Pittsburgh: Obama, Oliver Citywide Academy (January 13), Brashear (January 19), Carrick (January 21), the Administration Building in Oakland (January 25), Langley K-8 (January 26) and U-Prep (January 28).

Dr. Hamlet worked with the School Board and Dr. Lane before her departure to learn all of the programs that the District is currently initiating and is bringing a few ideas of his own to the fold.

In August 2016, Dr. Hamlet introduced his own plan to revitalize the District, the 90 Day Transition Plan....



Superintendent Anthony Hamlet presented his *90-Day Transition Plan* to the Pittsburgh Public Schools Board of Directors in August 2016. The plan designed to swiftly and thoroughly inform the Superintendent of challenges and opportunities within the District,

The plan has a "Look, Listen and Learn" component and the formation of a Transition Team made up of national education subject matter experts in defined areas. From understanding how the District could further support past grants and investments to analyzing academic curriculum and college and career readiness, the plan ensures a smooth transition of leadership and lays the groundwork for development of the District's 5-Year Strategic Plan.



The 3 main components are:

The plan has three main components:

- 1. "Look, Listen and Learn";
- 2. Transition Team; and
- 3. Review and Assessment.
- 1) "Look, Listen and Learn" includes individual and group meetings with stakeholders, administrators, staff and community members
- 2) *Transition Team* this team is provided by the Council of Great City Schools who will be tasked with providing an independent analysis of the District. They'll focus on five areas:
 - Organizational Structure and Staffing
 - Instructional Programming and Alignment (including the Program for Students with Exceptionalities and the English Language Learners Program)
 - Budget and Business Service
 - Data, Research, Evaluation and Assessment
 - Disciplinary Procedures and Protocols
- 3) *Review and Assessment* Organized by four categories that align with the Board's goals for the District, this analysis will evaluate student achievement, supports and engagement, Central Office efficiency and alignment, business operations and finance, and Board, PPS families and community engagement.

The Superintendent also wants to build upon the successes of recent grants that support the District's plan to develop a "STEAM" K-12 pathway; the *Summer Dreamers Academy, The Pittsburgh Promise scholarship program*; and efforts to ready students for college or careers. He also stressed the *Whole Child, Whole Community Plan* will help to form the creation of the 5-Year Strategic Plan.

The 90-Day Plan is a critical first step toward developing a 5-Year Strategic Plan with transparency, two-way communication, defined strategic initiatives, and a clear vision to make this District one of the best in the nation," said Dr. Hamlet. "As a former teacher, principal and district central office administrator, I understand that to transform schools, the central office must be one of support to ensure that teachers and principals have the resources needed in order to create a student-centered culture built on collaboration, trust, equity and inclusion. Through restorative practices, the development of our community schools model, and increasing academic opportunities for students at all ends of the spectrum, we will work together to shape schools to provide all students the opportunity to succeed".



"Every child matters, no matter if he or she is in the low, middle or high end of the achievement scale," said Dr. Hamlet. "Further it is incumbent upon us to ensure that appropriate academic programming is in place to support students' academic growth throughout the various achievement levels."

"We must increase our focus on students and teachers, and that can only happen if we are constantly communicating," Dr. Hamlet said. "Since the assistant superintendents understand the unique challenges at each of their schools, we'll be able to listen to the 'voice' of every school at our cabinet meetings." Other key components of the 90-Day Plan include the development of an employee recognition program and a look at efforts to engage students. "When young people see that their opinions and needs matter, they take ownership in their own learning," said Dr. Hamlet. "If we ensure that we make student-centered decisions, there's no doubt that together we will transform Pittsburgh Public Schools."

The read more about the 90 Day Transition plan, please visit: http://www.pps.k12.pa.us/Page/4667



Component 1 of the 90 Day Transition plan includes the Look, Listen and Learn" tours which includes individual and group meetings with stakeholders, administrators, staff and community members. Dr. Hamlet's plan is to tour all 54 District schools. Meetings were held at 9 District-wide Community Input Forums held between August and September 2016. Results and findings from the Tour will be presented at several community feedback sessions were held between November 9th through the 18th.

In October, as part of the Look, Listen and Learn Tour, the Superintendent met with 100 students from Grades 6-12 and High Schools where students voiced their concerns, challenges, classroom and school experiences. On November 2nd, the Superintendent presented the results of the community meetings to Board members.

LOOK, LISTEN andLEARN

Starting in December 2016, meetings for input for a new Pre-K Literacy Curriculum were held on the below listed dates. Results of those meetings will be available at a later date. For more information, please access http://www.ppsstrategicplan.org/

| Region | School Site | Date | Times |
|---------------|--------------------------------|----------------------|------------------|
| North | Pittsburgh Allegheny K-5, 810 | Manday Daggara | 8:00 - 10:00 AM |
| | Arch Street, 15212 | Monday, December 5 | 3:00 - 7:30 PM |
| East | Pittsburgh Sunnyside PreK-8 | Tuesday, December 6 | 8:00 - 10:00 AM |
| | 4801 Stanton Ave, 15201 | | 3:00 - 7:30 PM |
| South | Pittsburgh Brookline PreK-8 | Wednesday, December | 7:30 - 9:30 AM |
| | 500 Woodbourne Ave., 15226 | 7 | 3:00 - 7:30 PM |
| West | Pittsburgh Langley K-8 | Thursday, December 8 | 7:30 - 9:30 AM |
| | 2940 Sheraden Blvd., 15204 | | 3:00 - 7:30 PM |
| East Liberty | Carnegie Library | Monday, December 12 | 4:00 - 7:00 PM |
| | 130 S. Whitfield Street, 15206 | | 4.00 - 7.00 FW |
| Hill District | Carnegie Library | Tuesday, December 13 | 4:00 - 7:00 PM |
| | 2177 Centre Ave., 15219 | ruesuay, December 15 | 4.00 - 7.00 PIVI |

Component 2 of the 90 Day Transition plan is the "Transition Team" which includes the appointment of a Transition Team. The Council of Great City School provided the transition team who will be tasked with providing an independent analysis of the District. They'll focus on five areas:

- Organizational Structure and Staffing
- Instructional Programming and Alignment
 - o including the Program for Students with Exceptionalities and the English Language Learners Program
- Budget and Business Service
- Data, Research, Evaluation and Assessment
- Disciplinary Procedures and Protocols

The <u>Council of the Great City Schools</u> will help to identify Transition Team members, who the District anticipates naming before the start of the school year. Additionally, Dr. Hamlet will invite regional stakeholders to take part in innovative program teams that will help guide the development of the 5-Year Plan.



Last, but not least, Component 3 of the 90-Day Transition Plan is Review and Assessment. Organized by four categories that align with the Board's goals for the District, this analysis will evaluate:

- student achievement, supports and engagement,
- Central Office efficiency and alignment,
- business operations and finance, and
- Board, PPS families and community engagement.

The Pittsburgh Public School's (PPS) Strategic Plan Community Survey

The PPS Strategic Planning survey is one additional way for the District to prioritize the feedback from our stakeholders and identify the top priority areas for improving student achievement within the District. *Each comment received during the listening sessions was read and categorized*, and those categories were combined into larger themes, which are presented in this survey.

Once the top themes are identified, teams will receive each individual comment to review in more depth. In addition, the specific comments will be shared with the respective District staff to improve the District's day-to-day work. District Leaders will use this information and information collected during the "Look, Listen, and Learn" Tours to create a 5 year Strategic Plan.

This information will support the Superintendent in identifying the key areas and themes that need to be included in the future strategic plan for the school district. Survey was opened to the public until October 21, 2016.

Pittsburgh Public Schools Comprehensive Plan

The District's Comprehensive Plan was approved at the November 25, 2014 Legislative meeting and submitted to the Pennsylvania Department of Education on November 30, 2014. The plan, which runs from July 2015 through June 2018, can be found at www.pps.k12.pa.us. A new plan will need to be submitted after June 2018.

2016-2017 Appointed Board Members and Current Board Members

Listed below are the number of Districts, the School Directors and the School assignments. Dr. Regina Holley was re-elected President in the December Legislative special election board minutes.

| <u>District 1</u> S. Wilson | Pittsburgh Crescent Early Childhood Center, Pittsburgh Faison K-5, Pittsburgh Liberty K-5, Pittsburgh Lincoln PreK-5, Pittsburgh Montessori PreK-8, Pittsburgh Sterrett 6-8, Pittsburgh Obama 6-12, Pittsburgh Westinghouse Academy 6-12, Pittsburgh Student Achievement Center. |
|------------------------------|--|
| <u>District 2</u> R. Holley | Pittsburgh Spring Garden Early Childhood Center, Pittsburgh Arsenal PreK-5, Pittsburgh Dilworth PreK-5, Pittsburgh Fulton PreK-5, Pittsburgh Spring Hill K-5, Pittsburgh Sunnyside PreK-8, Pittsburgh Wooslair K-5, Pittsburgh Arsenal 6-8, Pittsburgh Schiller 6-8. |
| <u>District 3</u> T. Sumpter | Pittsburgh Miller PreK-5, Pittsburgh Weil PreK-5, Pittsburgh Milliones 6-12, Pittsburgh Science & Technology 6-12. |
| <u>District 4</u> L. Wrenn | Pittsburgh Colfax K-8, Pittsburgh Linden K-5, Pittsburgh Allderdice High School. |
| <u>District 5</u> T. Kennedy | Pittsburgh Greenfield PreK-8, Pittsburgh Mifflin PreK-8, Pittsburgh Minadeo PreK-5. |
| <u>District 6</u> M. Kaleida | Pittsburgh Banksville K-5, Pittsburgh Beechwood PreK-5, Pittsburgh Brookline PreK-8, Pittsburgh Carmalt PreK-8, Pittsburgh West Liberty K-5, Pittsburgh Whittier K-5, Pittsburgh South Brook 6-8, Pittsburgh South Hills 6-8, Pittsburgh Brashear High School, Pittsburgh Pioneer. |
| <u>District 7</u> C. Falls | Pittsburgh Arlington PreK-8, Pittsburgh Concord PreK-5, Pittsburgh Phillips K-5, Pittsburgh Roosevelt PreK-5, Pittsburgh Carrick High School, Pittsburgh South Annex, Pittsburgh Online Academy. |
| <u>District 8</u> K. Carter | Children's Museum Early Childhood Classrooms, Pittsburgh Allegheny K-5, Pittsburgh Grandview K-5, Pittsburgh King PreK-8, Pittsburgh Manchester PreK-8, Pittsburgh Allegheny 6-8, Pittsburgh CAPA 6-12, Pittsburgh Conroy, Pittsburgh Oliver Citywide Academy, Pittsburgh Clayton Academy. |
| <u>District 9</u> C. Klug | Pittsburgh Chartiers Early Childhood Center, Pittsburgh Langley K-8, Pittsburgh Morrow PreK-8, Pittsburgh Westwood K-5, Pittsburgh Classical 6-8, Pittsburgh Perry High School, Pittsburgh Gifted Center. |

District Mission Statement

The mission of Pittsburgh Public Schools is to improve social and academic achievement to the Commonwealth of Pennsylvania's State Goal Standards for all students, one (1) child at a time, by providing outstanding staff, curriculum and instructional practices, and a wide range of productive opportunities for parental and community involvement which enable all students to be successful school and community citizens who grow into contributing adults.

District Purpose

The purpose of the Pittsburgh Public Schools is to prepare each student for adult life by attending to his/her intellectual and developmental needs by challenging him/her to continuously achieve at his/her highest possible level.

Shared Goals

The Board has adopted the following Shared Goals as a part of its commitment to provide the best education possible for every student by providing outstanding teachers, programs and services which enable all students to achieve their maximum potential as they become adults.

- 1. Maximum academic achievement of all students.
- 2. Safe and orderly environment for all students and employees.
- 3. Efficient and effective support operations for all students, families, teachers and administrators.
- 4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible.
- 5. Improved public confidence and strong parent/community engagement.

Core Beliefs and Commitments

As a part of its commitment to continuously improve its governance, the Board has adopted its own set of Core Beliefs and Commitments

Core Beliefs

- 1. We want maximum academic achievement of all students.
- 2. We want a safe and orderly environment for all students and employees.
- 3. We want efficient and effective support operations for all students, families, teachers and administrators.
- 4. We want efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible.
- 5. We want public confidence and strong parent/community engagement.

Commitments

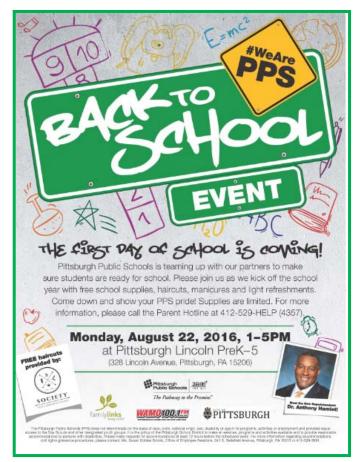
- 1. We will educate all children to their highest level of academic achievement.
- 2. We will provide a safe and orderly environment for all students and employees.
- 3. We will provide efficient and effective support for all students, families, teachers and administrators.
- 4. We will distribute resources in an efficient and equitable manner to address the needs of all students, to the maximum extent feasible.
- 5. We will improve public confidence and encourage strong parent/community engagement in the District.

#WeArePPS /BACK TO SCHOOL EVENT

The latest episode of #WeArePPS is available on the District's website at http://video.discoverpps.org/?q=node/359 and PCTV.

Pittsburgh Public Schools teamed up with WAMO 100, City of Pittsburgh, Family Links and Mt. Ararat Baptist Church and hosted its Annual Back to School Event, #WeArePPS. Donations for school supplies were collected for this event. This event is designed to equip under-served students with the resources necessary to achieve a healthy start to the 2016-2017 school year and to get parents excited about school involvement. The #WeArePPS event took place at the Pittsburgh Lincoln (328 Lincoln Avenue, Pittsburgh, PA 15206) on August 22, 2016.

In addition, We Promise, My Brother's Keeper, BMe Community and The Mentoring Partnership joined in welcoming back students at Pittsburgh Westinghouse, Pittsburgh University Preparatory School at Margaret Milliones (Uprep) and Pittsburgh Brashear on the first day of school, August 29, 2016. The students were met with cheers, clapping and hopes for a successful school year.





Making Attendance a Priority – Be There!

"Be There" means to be at school. Showing up for school has a huge impact on your child's academic success starting in kindergarten and continuing through high school. It's also a key part of earning the Pittsburgh Promise® – students must attend 90% of school days from 9-12 grades in order to receive the scholarship. Even as your children grow older and more independent, you play a key role in making sure they get to school safely every day and understand why attendance is so important for success in school and on the job.

During the 2016/2017 school year, students are encouraged to "Be There", an initiative program of the United Way of Allegheny County, Ready Freddy and Pittsburgh Public Schools.

What you can do as a parent/guardian:

- Make school attendance a priority
- Help your teen stay engaged
- Communicate with the school.



As part of the District's efforts to promote student leadership and to talk about the great work that Pittsburgh Public Schools are doing, students have partnered with WAMO 100 to create Project Positive. Each month the station will feature a student(s) who is doing something positive in their school or community. If you are aware of a student who would make a good feature for Project Positive please email the student's name, contact information and what they are doing positive to Ebony Pugh at epughboe.net or Mercedes Howze at mhowzel@pghboe.net. Any student that cannot be featured on WAMO 100 can be featured through social media or online.

British Broadcasting Company (BBC) Newsround Feature Pittsburgh Public Students

The BBC planned to visit 2 of Pittsburgh Public Schools during October to get students opinions to the upcoming Presidential election and the potential of the first female President and to speak with some of the English Language Learners. Time permitting they will visit a high school and attend a football game at Cupples Stadium.

Parental Access through App/HAC

eSchoolPlus

The District is using eSchoolPlus for the Student Information System. eSchoolPLUS Family App Provides Quick Access to Student Information from their mobile devices using this link: http://www.pps.k12.pa.us/cms/lib07/PA01000449/Centricity/Domain/51/eSP_FamilyApp_UserGuide.pdf

Home Access Center (HAC)

The Pittsburgh Public Schools welcomed Home Access Center (HAC) in October, 2015. HAC is a browser-based student information system that allows parents/guardians and secondary students the ability to view student information. Access will be for assignments, grades, scheduling and communication. Parents/guardians can also access various information including test scores, attendance, & discipline records. Parent will also be able to communicate with the school and teachers via an e-mail link. HAC can be accessed at this link: http://www.pps.k12.pa.us/cms/lib07/PA01000449/Centricity/Domain/51/HomeAccessCentereSchoolPLUSSunGardK12.pdf. In addition, parents are now able to access all of their back to school forms online. Parents can access: http://www.registration.discoverpps.org

Pittsburgh Online Academy (POA) Information

The Pittsburgh Online Academy is in its 5th school year and currently serving students grades 4-12. As of October 2016, the enrollment for POA is 150 students. Students enrolled in the program qualify for college scholarship funds from the Pittsburgh Promise.

Each student has to complete a Student Orientation which includes receiving permission to work from home with their school issued laptop, complete an online orientation model and complete the first module in each of their assigned courses. Student and parent orientations will be scheduled in September and October. Each student receives Cyber School in a BoxTM which includes a laptop computer, printer/scanner, additional hardware, software, live teacher support and technical support.

It will have the same graduation requirements and will mirror the scope and sequence of the curriculum of all other Pittsburgh Public Schools students. The School has a physical location on days when students need to meet.

For more information about the school please visit www.pps.k12.pa.us/onlineacademy. Review some of the FAQ's for answers and for additional questions, feel free to contact the School Administrator, Dr. Shemeca Crenshaw at (412) 529-3510 or screnshaw1@pghboe.net.

Magnet Programs - 2017/2018

Registration for Magnet applications opened September 24, 2016. The Magnet Fair was held on September 24th at Pittsburgh Sci-Tech. General Magnet Registration closed December 9, 2016. General Magnet Result letters will be mailed in January 2017. CAPA's deadline was October 21, 2016 and CAPA preparation workshop auditions were held from October 1, 8, and 15 at Pittsburgh CAPA. Actual auditions were held November 5 & 19. If you have additional questions, please contact the Magnet office at (412) 529-3991 or by e-mail at magnetoffice@pghboe.net. In addition, a Family and Staff Survey was launched in December for family, community and staff input on program offerings. The link to the survey is at http://www.pps.k12.pa.us/magnet



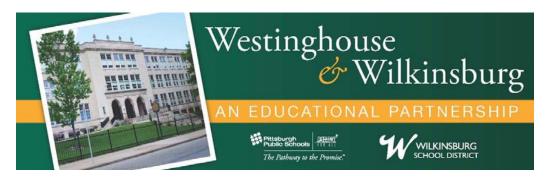
Wilkinsburg Students – Finding Learning Fun in a Safe Environment

Starting with the 2016/2017 school year, Pittsburgh Public Schools welcomed Wilkinsburg students grades 7th through 12th to attend Pittsburgh Westinghouse Academy 6-12 based on an agreement with the Wilkinsburg School District and the Pittsburgh Public Schools to provide education as a world class School District. Events were held to welcome the students and welcome notes were provided to each student from a PPS staff members initiated by the District's Human Resources department.

In order to keep the education process running smoothly, Pittsburgh Public Schools and Wilkinsburg are holding monthly, bi-weekly and weekly meeting with an emphasis on different key areas of instruction and communication including but not limited to meeting with teachers, student and parent engagement to keep them informed on important matters with their students.

A Safety Audit were held at Westinghouse to ensure the students safety with a similar audit planned for Wilkinsburg. 4 Teachers for the Wilkinsburg School District were hired as PPS teachers during the 2015/2016 school year and 1 during the 2016/2017 school year.

For more information about this partnership, please contact the District's newsroom at www.pps.k12.pa.us/newsroom.



Career & Technical Education (CTE) Programs Updates

The start-up of 2 New Programs in CTE, the Emergency Response Technology Program (ERT) and the Entertainment Technology Program. Please visit the website http://www.pps.k12.pa.us/Domain/144 and take a Virtual tour http://www.pps.k12.pa.us/Page/4660 for more information.

Emergency Response Technology (ERT) Program

Located at Pittsburgh Westinghouse, this new program is being taught by a former Firefighter, who has also had occupations as an emergency medical technician and security guard. As previously reported, the City of Pittsburgh donated a "retired" fire truck to support the program. The students will learn entry level duties in fire-fighting, emergency medical services and law enforcement and will earn a certificate at the end of the program. The Certificates offered are: Pennsylvania Emergency Medical Technician, First Responder, and Occupational Safety and Health Administration (OSHA).

Career & Technical Education (CTE) Programs Updates cont'd.

Entertainment Technology Program

Located at Pittsburgh Milliones (Uprep), this program of study prepares students to provide services in a variety of areas including video, audio, and television production; animation, and photography. Students who are successful in the Entertainment Technology program have the opportunity to earn FREE college credits, as part of this program of study. The Certificates offered are: Adobe Certified Associate (ACA), Final Cut Pro, OSHA, and CPR/AED/First-Aid.

Comprehensive K-12 STEAM Model - 2016-2017 – Please contact your schools to see if they are participating in the STEAM program.

The STEAM program has introduced a new feature, Edutopia. Edutopia, is a trusted platform for reaching educational influencers. The go-to online source for educational innovation. Creating outdoor makerspaces (organic outdoor space aligned with learning goals) during the summer months, Pittsburgh Public Schools students can use digital or low-tech materials and tools where they can tinker, hack and create their own space.

In October, students from various schools visited the Pittsburgh Public School STEAM Showcase. STEAM classroom engaged students in demonstrating how they would improve their neighborhood's sustainability through green practices. The project was on display downtown until October 8, 2016

Value-Added Measure (VAM) - Updates

In May 2016, approximately 575 teachers received access to their final 2014/2015 Value-added measures (VAM) reports. Principals received access to final 2014/2015 teacher VAM reports in June 2016. Beginning with the 2017-2018 school year, the School District of Pittsburgh will move from using PPS VAM to the States' PVAAS results.

Pennsylvania Value-Added Assessment System (PVAAS)

In October 2016, Pennsylvania teachers in State-tested grades and content areas received a teacher-level PVAAS report directly from the state. The state-issued teacher-level PVAAS report will not be used as part of teacher evaluation. To learn more visit https://pvaas.sas.com. Schools across the State will begin using PVAAS for a portion of this school year. PVAAS has a growth measure for grades 4 and 5 using PSSA tests.

Scholastic Math Inventory (SMI)

The Scholastic Math Inventory (SMI) is a computer-adaptive assessment that provides a direct measure of students' readiness for math instruction on the Quantile Framework for Mathematics. The assessment helps teachers determine the cognitive strengths and weakness of their students and eventually personalize instruction for those students. This universal screener and formative assessment shifts the paradigm from pinpointing what students do not know to defining what students know and can do. This is an assessment to determine a student's readiness to learn a particular topic and also serves the function of universal screening, initial placement and progress monitoring of students.

GRADE Assessments

GRADE assessment (Group Reading Assessment and Diagnostic Evaluation) is one of the requirements of the Keystone to Opportunity (KtO) grant. GRADE assessment is aligned to the Common Core State Standards. This assessment provides:

- Access to immediate, detail diagnostic reports;
- Understanding the strengths and needs of each students and provide parents with information for support at home
- Tools needed to group students for different mini-lessons throughout the school year depending on their needs and goals set for learning.
- Insight into the student's strength and needs during the school year as well as focus on the teaching for classes and grade levels.

State Proficiency Scores

Official State proficiency scores became available in October 2015. Preliminary State proficiency scores were reported as having dropped statewide. More rigorous standards and a limited transition timelines to the Common Core resulted in fewer students scoring advanced or proficient, particularly in Mathematics. Based on the preliminary data, the School District is aligned with the State results and are showing lower PSSA results at the District and school levels. It is important to remember that Pennsylvania's students are being held to a higher standard. As students adjust to this shift, expected scores will improve and student will have the necessary skills to be successful after graduation.

Designing for Equity by Thinking in and about Mathematics (DEbT-M & Scholastic Math Inventory (SMI)

DEbT-M is an effort by the Pittsburgh Public Schools (PPS) to develop positive student-teacher relationships to help every student learn math. The goal is to reduce the gap in student achievement, sometimes called the racial achievement gap or the opportunity gap.

DEbT-M Leadership Team consists of members from PPS, Carnegie Mellon University (CMU), University of Pittsburgh, Duquesne University and

the Education Development Center (EDC). The goal of this project is to make mathematics more accessible, interesting and relevant to students.

The teachers participate in professional development for 2 summers, during the following school years, a series of seminars, study groups and workshops help teachers to reflect on how to improve outcomes for all students.

2016 District-Level PSSA/PASA Results

The District released the 2016 District and School Performance results in October after a revision required by the State in regards to the School Performance Profile (SPP) colors. The results are in an appendix at the end of this book. For more information, you can visit the State's website at http://www.education.pa.gov/Pages/PSSA-Information.aspx#.VgrQwvlViko.

- 2016 was the second year that the PSSA was aligned to PA Core
- The new PSSA tests standards that require deeper knowledge, stronger problem solving and critical thinking skills.
- The new PSSA includes more rigorous definitions of Advanced, Proficient, Basic and Below Basic performance levels.
- Students take exams in English Language Arts instead of separate reading and writing exams.
- 2014-15 PSSA is the benchmark to measure student academic achievement. We now have 2 years of data on the new PSSA.

PA Common Core/Keystone Exams

Some items related to the Keystone Exams are:

- Keystone Exams are given in Algebra 1, Literature and Biology.
- The exams are mainly for high school students, although students who take algebra in lower grades also take the test.
- Keystone exams are end of course exams in key content areas and are generally taken in the Spring.
- Students can re-take the exams multiple times, or demonstrate content proficiency in other ways.
- For performance accountability purposes, scores are reported for students <u>as of Grade 11</u>. Students who pass an exam in an earlier grade have their scores banked until they are in Grade 11.

School Performance Profile (SPP) Indicators

- The SPP relies primarily on PSSA/PASA and Keystone exam for measures of performance, progress and growth around 90%.
- In 2015, only schools with Grade 11 Keystone results received an SPP score, because of the change to the PA Core PSSA.
- In 2016, all schools received an SPP score, but PSSA performance will be based on a more rigorous exam.
- In 2016, schools with Keystone exams will have a higher bar to meet in order to demonstrate closing the achievement gap. The state is currently revising the SPP model. It will have less emphasis on PSSA/PASA and Keystone exams and more emphasis on other indicators of effective schools.

SPP combines a variety of measures including PVAAS, absolute test scores, attendance and other factors. It also included proficiency levels. The state profile score only uses state tests and does not calculate a standard error for its academics score.

The SPP is a state measurement system that grades every public, charter and cyber charter school and career and technology center on a 100-point scale.

SPP scores go beyond results seen on the Pennsylvania System of School Assessment (PSSA) and Keystone exam to include 20 other weighted criteria, such as closing achievement gaps, attendance, graduation and promotion rates, Advanced Placement and PSAT participation.

Each school receives a score based on multiple measures categorized into five areas: Academic Achievement (40%), Academic Growth (40%), Closing the Achievement Gap for All Students (5%), Closing the Achievement Gap for Historically Underperforming Students (5%) and Other Measures (10%). These scores will be used for annual school end-of-year ratings.

Class 2017 which are current 12th graders must pass the Algebra, Biology and Literature Keystone exams. Students will have multiple opportunities to take the Keystone Exams. Students have taken the Keystone Exams rather than the Pennsylvania System of School Assessment (PSSA) Exams. Keystone exams are standardized tests that measure how much students know in specific content areas.

School Performance Profile (SPP) Indicators cont'd.

Demonstrating proficiency on Keystone exams is now a District graduation requirement. The School District uses various levels of looking at student achievement:

- VAM Value-added Measures (District's own for schools and individual teachers.)
- PVAAS Pennsylvania Value Added Assessment System (State)
- SPP School Performance Profiles (State) State recalculation in October
- Scholastic Math Inventory (SMI)
- GRADE Assessments
- State Proficiency Scores
- Designing for Equity by Thinking in and about Mathematics (DEbT-M)

For more information regarding the PA Common Core Standards, please access these resources at http://www.pps.k12.pa.us/Domain/34.

2016 Advanced Placement (AP) Exams

Advanced Placements (AP) exams is a nationally recognized set of rigorous classes, where students study advance materials, more in-depth and at an accelerated pace. The classes are designed for students who want to experience college-level materials and have a head start in college. For more information on AP testing, please contact the District at http://www.pps.k12.pa.us//AdvancedPlacement or call (412) 529-3082.

Week day sessions were held from 4 p.m. to 6 p.m. and Saturdays 9 a.m. -12 p.m. from April through May giving students the option to attend as few or as many sessions as they wanted as long as they did not schedule more than 1 session during the same time period.

Advanced Placement (AP) Summer Academy – held in July 201 for all students planning on taking AP courses in the Fall.

<u>International Baccalaureate Diploma Programme (IBDP)</u> – held 2 weeks in the summer is open to all rising juniors and seniors at Pittsburgh Obama 6-12.

Pittsburgh Public Schools Commencements Locations

All 2016/2017 high school commencement ceremonies in Pittsburgh Public Schools will be held at the Petersen Events Center on the University of Pittsburgh campus in Oakland. Listed below are scheduled dates and times for rehearsals and commencements.

2016-2017 HIGH SCHOOL REHEARSAL AND COMMENCEMENT DATES

| PETERSEN EVENTS CENTER | | | |
|------------------------|--------|------------|------------------------|
| SCHOOL | Rehear | rsal Dates | Rehearsals – 1.5 Hours |
| Sci-Tech | Friday | June 9 | 7:00 AM-8:30 AM |
| CAPA | Friday | June 9 | 8:30 AM-10:00 AM |
| UPrep | Friday | June 9 | 10:00 AM-11:30 AM |
| Obama | Friday | June 9 | 11:30 AM-1:00 PM |
| Allderdice | Friday | June 9 | 1:00 PM-2:30 PM |
| Westinghouse | Friday | June 9 | 2:30 PM-4:00 PM |
| Carrick | Friday | June 9 | 4:00 PM-5:30 PM |
| Perry | Friday | June 9 | 5:30 PM-7:00 PM |
| Brashear | Friday | June 9 | 7:00 PM-8:30 PM |

| PETERSEN EVENTS CENTER – Commencements – 1 hour | | | |
|---|----------|---------|-------------------|
| Westinghouse | Saturday | June 10 | 9:30 AM-10:30 AM |
| Perry | Saturday | June 10 | 12:00 PM-1:00 PM |
| UPrep | Saturday | June 10 | 2:30 PM-3:30 PM |
| Carrick | Saturday | June 10 | 5:00 PM-6:00 PM |
| Brashear | Saturday | June 10 | 7:30 PM-8:30 PM |
| | | | |
| Sci-Tech | Sunday | June 11 | 1:00 PM – 2:00 PM |
| Obama | Sunday | June 11 | 3:00 PM-4:00 PM |
| CAPA | Sunday | June 11 | 5:00 PM-6:00 PM |
| Allderdice | Sunday | June 11 | 7:00 PM-8:00 PM |



The Pittsburgh Promise® - Updates

The Pittsburgh Promise® is a community commitment to help students and families of the Pittsburgh Public Schools plan, prepare and pay for education beyond high school. The Promise serves to inspire and motivate Pittsburgh Public Schools students to "Dream Big" and "Work Hard" by providing scholarships to more than 100 qualifying colleges and trade/technical schools in Pennsylvania.

Effective with the class of 2017, officials at the Pittsburgh Promise® returned to the original structure of paying for only tuition and fees, not room and board. The amount has been changed to \$30,000 which amount of \$7,500 per year. In addition, the program eliminated the minimum scholarships that have been awarded to students who are otherwise receiving ample scholarship support and fund post-secondary education for only 4 years. In addition, scholarships must be used within 4 years immediately after graduation from high school.

For more information about the promise, please visit the website at www.pittsburghpromise.org.



Day of Giving

The Pittsburgh Promise® held an annual "Day of Giving" on September 21, 2016 in which funds are matched from the Adams Foundation and Kent & Martha McElhattan up to \$20,000 and UPMC matched funding on that day also.

Promise Voices

Promise Voices features Promise students telling their own stories and sharing their own voice about their Promise experience. Please go to this website to hear some of the outstanding stories: http://pittsburghpromise.org/voices/

Promise-Readiness Corps (PRC) Cohorts & Career Ladders Teams

The Promise-Ready Corps (PRC) focus is on ensuring each 9th and 10th grade students begins the 11th grade on track to graduate and Promise-Ready.

Each student needs to master academic content, explore dreams and ambitions, and develop behaviors and habits that prepare them for postsecondary success. PRC is currently at Pittsburgh Allderdice, Brashear, Carrick, Milliones 6-12, Perry, and Westinghouse 6-12.

An award was created called "Promise-Readiness Corps Cohort Award" to recognize the impact the team of teachers, counselors, and social workers. The winners of the PRC awards for 2013-15 are Allderdice -Teams 1,2, &3, Brashear -Teams 1 & 3, and Carrick -Teams 1 & 2.

The award uses value-added measures to determine a team's contribution to student progress over a two-year looping cycle and is available to teams delivering better than expected results in student academic achievement, attendance and course credits earned.



The "We Promise" summits continue to encourage and inspire in-school mentorship for African-American men. It started for juniors and seniors and has expanded to include freshmen and sophomores. There has also been discussions about starting a "Promise of Sisterhood" to provide mentorship for African-American women.

The first Summit for the 2016/2017 school year was held on November 17th at Pittsburgh Greenway with the theme "When They Go Low, We Go High". The next Summit tentative date will be December 20th.

Other Tips for New Promise Students

- Tour the campus and get to know where things are before the first day of classes.
- Sit in the front of classrooms to help focus your listening skills.
- Take care of your mind and body with adequate sleep and healthy, regular meals.
- Get involved. Join student organizations, attend lectures and volunteer.
- Get to know your instructors. Introduce yourself individually after class.
- Keep a planner and to-do list. Record all deadlines and plan ahead.
- Get excited about something. Find a passion. Go for it!
- Choose your friends carefully good students hang out with good students and they form study groups.
- Start every day by telling yourself, "I can do this." Repeat this statement often throughout the day. Don't let anyone tell you that you can't.



Middle School Mentor Program

The "Be a Middle School Mentor" program gives all Middle School students a chance to experience this program. At Pittsburgh Public Schools helping PPS kids get to the Pittsburgh Promise and beyond is an effort that requires all us of to help. Parents, grandparents, family members, teachers, community members- we all have a role to play in helping our students achieve their dreams.

Be a mentor at the school for an hour a week will not only help a child gain critical real-world experience, you'll see the joy that comes with making a difference. Kids with mentors:

- Get better grades
- Are less likely to get involved with drugs
- Are 86% more likely to go to college

To learn more about becoming a Middle School mentor, you can go to the District's website and hear a child's point of view at: http://www.beamiddleschoolmentor.org.

Volunteers in Pittsburgh Public Schools

Volunteers for the Pittsburgh Public School are an important part of a student's education. It projects the applicant cares about the education of the students, wants to help in any way they can with that education, and gives the volunteer a sense of pride knowing they have assisted the student along their path to being a contributing part of society. If you are interested in feeling this sense of accomplishment, please access this e-mail at http://www.pps.k12.pa.us/Page/3958 or call (412) 529-3894 for more information.

Student Free Breakfast and Lunch Program continuing for the 2016/2017 School Year

The Community Eligibility Provision (CEP) will continue to provide an alternative approach for offering free meals to school districts that meet the requirements instead of collecting individual applications for free and reduced price meals. Requirements being at least 40% of the School District population qualifies for free lunch through the federal government which is allowing Districts to forego taking applications from individual students for assistance.

The CEP allows school districts to offer free, nutritious school meals to all students through the National School Lunch and School Breakfast Programs.

- All students receive a Free breakfast and lunch
- Increases breakfast and lunch participation
- Improves nutrition to all students for academic growth
- Simplifies meal counting and claiming reducing long serving lines
- Eliminates student debt from reduced and paid meals.

Pittsburgh Public Schools breakfast consist of a whole grain bread option, milk, and fruit with the students being required to take a least half a cup.

Student Free Breakfast and Lunch Program continuing for the 2016/2017 School Year cont'd.

The lunch consists of a serving of protein, fruits and vegetables and milk. There are special meal items for students with allergies and various needs. You can also check out their new blog for more information at https://pittsburghpublicschoollunch.wordpress.com. The site also contains an order form for families to purchase healthy treats for their children's classroom celebrations. National School Lunch Week was October 10th through the 14th.

District Food Truck

Pittsburgh Public Schools Department of Food Service in collaboration with the Department of Parks & Recreation's Citiparks Summer Meal Program provided cold free lunches at various sites throughout the city Tuesdays through Friday from June through August.

Safe Drinking Water

In September, the District proactively ensured high-quality drinking water was available at all schools. The Facilities team installed 3 to 6 new bilevel filtered, high efficiency coolers and bottle water filling stations and tested the drinking water at all district schools.

Live Well Allegheny School District

The *Live Well* Pittsburgh Public Schools launch happened in March 2015 identifying 12 schools that were meeting the *Live Well Allegheny* criteria. These schools include: Pittsburgh: Sterrett 6-8, Arsenal PreK-5, Arsenal 6-8, Brashear, Dilworth PreK-5, Faison K-5, Langley K-8, Minadeo PreK-5, Montessori PreK-5, Morrow PreK-9, Sci-Tech Academy and Woolslair PreK-5. These schools have committed to improving health education, to include nutrition and physical activity as part of their plans.

Code of Student Conduct Updates

The Code of Student Conduct booklet was updated and sent out to parents as part of new information for the 2016/2017 school year. An Annual Code of Student Conduct Review was reviewed and changes made based on the findings provided from the Education Law Center and Great Public Schools.

To read more about the updates, please access:

 $\frac{http://www.pps.k12.pa.us/site/handlers/filedownload.ashx?moduleinstanceid=1326\&dataid=11902\&FileName=2016-2017\%20Code\%200f\%20Student\%20Conduct.pdf$

Transgender Policy

The School District of Pittsburgh also addressed the need for a Transgender Policy and has implemented the District's "Transgender and Gender Expansive Student Nondiscrimination Policy Handbook". Training and resources were provided to schools with the training co-facilitated by the Transgender Health Resource Initiative for Vital Empowerment (THRIVE) of Southwest PA. The District will continue to work with THRIVE and has also created a webinar for staff for learning and clarification.

Student Safety

Pittsburgh Public Schools is one of just a few districts in the region with a dedicated school police force. Officers patrol campuses regularly and at some sites are stationed there to assist School Security Officers. In addition, each of the campuses has a school safety plan covering everything from severe weather to school intruders.

The District continues to review all of the safety procedures to ensure that the District is doing everything that can be done to enhance safety in the Pittsburgh Public Schools including contacting the following security agencies for assistance and recommendations on school safety enhancing processes:

- Homeland Security
- Allegheny Emergency Management Team
- Pittsburgh City Police
- Pittsburgh Emergency Management Team
- State Police Risk and Vulnerability Team

A grant, Restorative Practices, totaling \$3 million over 3 years came through the National Institute of Justice's Comprehensive School Safety Initiative during 2014. The grant application carried the title: Pursuing Equitable Restorative Communities to measure the impact of restorative practices on school safety and climate.

Restorative Practices/ Pursuing Equitable Restorative Communities (PERC)

The district partnered with the RAND Corporation to assess "restorative practices" aimed at improving the "safety climate" in the district's schools. Improved student attendance will be among the key measurable outcomes of the program according to RAND.

Restorative Practices has a number of positive attributes:

- Develops and maintains strong relationships
- Builds a healthy community in which every individual is a valued members
- Strengthens relationships
- Misbehavior is seen as an offense against people and relationships
- Give voice to the person harmed
- Collaborates to solve problems
- Enhances responsibility

A training was held in August 2016 for community partners, central office staff and staff new to PERC schools for the 2016/2017 school year. In Year 2 of implementation, targeted staff within PERC schools participated in training focused on facilitating restorative conferencing. Year 1 had 22 schools participating. Meeting and consulting visits were held in September. "Introduction to Restorative Practices" professional development was held in October and November professional developments centers around "Family Engagement and Empowerment" to be held for targeted staff at PERC Schools. In keeping with the PERC timeline, by June 2017, PPS staff should be set to serve as licensed trainers of the International Institute for Restorative Practices (IIRP) professional development.

School Buses

In August 2016, Superintendent Dr. Anthony Hamlet attended a meeting for bus drivers at the beginning of the school year as part of the "Look, Listen and Learn' component of the 90 Day Transition Plan. A survey was also sent out to all bus drivers in order to receive feedback. October is National School Bus Safety month. Buses are equipped with video and audio recording. Monitors ride on a small number of buses.

Early Childhood Afterschool Programs

The Early Childhood Education Department operates an after school program at Colfax K-8 (Squirrel Hill) serving students enrolled through the 5th Grade.

Recognizing the unique needs of working families, the after school program offers a safe, fun and educational environment to students until 6:00 p.m., five days a week. Children take part in enrichment activities with community partners, such as Gateway to the Arts, the Carnegie Science Center, and the Carnegie Library, plus more! **Transportation will not be provided**.

Applications for 2016-17 school year are no longer being accepted. However, names will be taken for the waitlist and will contact families as space becomes available. For program fees, to apply for the program or more information, please visit: earlychildhood@pghboe.net or call (412) 529-4297.





Summer Dreamers Academy – 2016

The Summer Dreamers Academy (SDA) is a free, premier camp launched by the Pittsburgh Public Schools to engage students in learning and fun during the summer months for grade levels K-7 students. Students spend approximately 5 weeks in a learning fun environment.

District experts plan a 27-day curriculum in reading and math, designed to help students keep their skills sharp over the summer, but everyone involved in the Summer Dreamers Academy is clear that it needs to feel different from school. Kids play games to learn new math concepts and use theater to hone their reading skills. Even in the afternoon, literacy education continues.

The 2016 program was supported by various grants, the District's Title I & a few other funds, all of which was greatly appreciated. The Academy served approximately 2,200 students this summer. The 3 regional sites for the 2016 SDA was Pittsburgh: Carmalt, King, Milliones (Uprep) serving children who have completed K-7th grades. The Camp was in operation from 8:30 am – 4:00 pm, June 27th through August 3th.

In September 2016, based on a study by the Research and Development Corporation (RAND) found that students experienced benefits in math and reading. The study was conducted to identify the effectiveness of voluntary, summer learning program held by urban districts and offered to large numbers of low-income students. This was based on the study of the summer programs for years 2013 & 2014. They will continue to track student outcomes through the Spring of 2017. In addition, in October 2016, the District received notification that the Wallace fund will provide some funding for next year's Summer Dreamers Academy.

For more information about the Summer Dreamers program please contact us at www.pps.k12.pa.us/summerdreamers or contact the Parent Hotline at (412) 529-7920.

Summer Envoy Project – Milliones/UPrep - Updates

A component of The Efficacy Institute – The Envoy Project and Efficacy focused on interacting with students directly by engaging them as active, essential partners in improving their academic performance and school and classroom culture.

Information gained at the camp is shared with the students' peers and they continue to meet with teachers throughout the year to support their growth and maximum their impact within the larger student body. The students have created a newsletter entitled "Envoy Project Student Envoy Newsletter" to provide updates about projects, interactions with Teacher Envoys and to hear directly from Students Envoys about their learning experiences in the project. Work with Student Envoy Project with teaching the Efficacy principles school wide will continue.

For more information about the Summer Envoy Project and the summer camp, please access http://www.efficacy.org/Services/TheEnvoyProject/tabid/510/Default.aspx.

http://www.pps.k12.pa.us/cms/lib07/PA01000449/Centricity/Domain/4/Board%20Meeting%203%208.pdf

Pittsburgh Public Schools Final Year as kick-off for the 2016 WPXI Holiday Parade

This is the third and final year, Pittsburgh Public Schools will be doing the kick off for the WPXI Holiday Parade. The parade was held on November 26, 2016.





2016 Parent Survey

For the tenth year in a row, the parent survey, now coordinated by the Office of Community, Youth & Parent Engagements, mailed a survey to the parents or guardians of all Pittsburgh Public Schools (PPS) students to determine awareness and opinions of the District's efforts to achieve *Excellence for All*.

The 2016 parent survey was opened March 21th through June 17th, 2016. The English as a Second Language (ESL) department translated the survey into different languages. The survey included families with children attending the Gifted Center a special survey code to provide feedback.

The complete Parent Survey results are available as an appendix in this document. Additional information can be obtained at www.PPSParentsurvey.com.

More Information:

The School District of Pittsburgh has a vast array of information and a large number of opportunities for Pittsburgh Public Students. Although this section provided you with a review of many of the opportunities, it did not touch the surface of what's available. For more information on any of the programs listed above or what the School District of Pittsburgh has in store for our students, please feel free to contact the Parent Hotline at (412) 529-7920.

Ways to stay involved and informed with the Pittsburgh Public Schools and areas you, as a parent may be interested in:

Listed below are a few ways you can become involved with the District's students and schools:

- Visit the Pittsburgh Public Schools website at www.pps.k12.pa.us.
- Follow Pittsburgh Public School on Facebook, Twitter, Instagram, YouTube and/or Pinterest
- Get involved with a Parent School Community Council (PSCC).
- Become a Middle School Mentor at www.beamiddleschoolmentor.org.
- BMe Community.
- Read to a class of students.
- Volunteer in a school. http://www.pps.k12.pa.us/Page/3958
- Speak to students about school, homework, their interests, ambitions and dreams and encourage students to attend school.
- Donate to the Pittsburgh Promise® Scholarship Program at www.pittsburghpromise.org.
- Early Childhood

Ways to stay involved and informed with the Pittsburgh Public Schools and areas you, as a parent may be interested in:

- Magnet Programs
- Student Internet Safety
- Athletics
- 2016/2017 After-School Partners. Current partners can be found at http://www.pps.k12.pa.us/Page/1326
- Parent & Community Engagement/Family & Community Engagement (FACE) Coordinators
- Student Voice
- Equity Plan
- Excellence for All Parent Steering Committee
- Take A Father to School Day
- Live Well Allegheny School District

Social networks connected to PPS:

- Facebook
- Twitter
- Instagram
- YouTube
- #DiscoverPPS
- #WeArePPS
- Pinterest

Teachers/Staff Information

Teachers Appreciation/Teachers Matter Weeks

Teacher Appreciation Week was May 2-6, 2016. Schools were encouraged to celebrate individually, but the District provided materials with some specific opportunities for students, parents and community members to express their appreciations for teachers. Some included:

- Give a teacher a handwritten note expressing your gratitude
- Go to www.tinyurl.com/PPSTeachersMatter to write a note and District staff will deliver for you.
- Share your appreciation on Instagram, Facebook, and Twitter with #TeachersMatter #WeArePPS.

The District celebrated Teachers Matter Week from November 9 through November 13th with a communitywide celebration of teachers and teaching. The purpose of these activities is to celebrate the valuable contributions PPS teachers make to student success, to engage the community in a new way around supporting teachers and quality teaching and to create additional peer-to-peer learning and professional development opportunities.



Empowering Effective Teachers Plan – Updates

The Empowering Effective Teachers Plan has been in effect since 2009 and has created numerous tools for teachers to use to become highly effective, increase exposure of high-need students to highly effective teachers and to ensure all teachers work in learning environments that support their ability to be highly effective. The plan also called for the development of a Promise-Readiness Corps (PRC) which currently is preparing students to be Promise-Ready. Please refer to the section on the pittsburgh promise located in this document for more information on the PRC.

For more information on Empowering Effective Teachers, please access this website at: http://www.pps.k12.pa.us/Domain/1196

Language Essentials for Teachers of Reading and Spelling (LETRS)

Pittsburgh Public Schools asked teachers to participate in a literacy program called Language Essentials for Teachers of Reading and Spelling or (LETRS). LETRS is a training manual to accompany individual module training and for professional development services for teachers. The training is presented in a series of 6 modules and takes approximately 2 years to complete. A professional development session was held in September 2016 for various staff.

PPS Teacher Growth and Evaluation System

Using the Bloomboard software system, this is the third year teachers have received ratings based 50% on observation and 50% on student outcomes, and the second year non-teaching professionals have received ratings based 80% on observation and 20% on student outcomes.

In June 2016, over 1700 Pittsburgh Public School teachers and over 350 non-teaching professionals received their end of the year ratings based on a comprehensive view of their performance through Annual Rating Forms and Educator Effectiveness Reports. The results from the 2015/2016 school year show a growth increase of 11% percentage points in teacher performance from 2014/2015. More teachers performed at the highest level, while a percentage of teachers performing at the lowest levels remained stable. The positive shift in performance is a result of a combination of four factors:

| Performance Levels | Preliminary 2015-16 Results |
|--------------------|--------------------------------|
| Distinguished | 60% |
| Proficient | 38% |
| Needs Improvement | 1% |
| Failing | <1% |

PPS Teacher Growth and Evaluation System cont'd.

For the 2015/2016 school year, there are no major changes planned with the exception of some small improvements to fine-tune and streamline the system. A group met for 2 days to identify opportunities to streamline RISE and to further strengthen the use of the Tripod student survey information in teacher evaluation and refine the assessment used to measure student learning and growth in teacher and school-level value-added measures. The Tripod Student survey helps staff to better understand how students engage with their teachers and classrooms by asking students for their feedback on specific aspects of their classroom experience. From early December 2015 to mid-January 2016, the District launched the first of two administrations for the 2015/2016 school year. The second administration was between early March 2016 and early April 2016. The evaluation system was approved for 3 years through the 2019/20120 school year. To learn more, watch the video the group prepared at http://video.discoverpps.org/?q=node/276. To watch a video regarding Tripod's results go to http://video.discoverpps.org/?q=node/63.

Teacher Access Center (TAC) – Training Module Overview

Another item aimed at becoming better teachers is the Teacher Access Center (TAC). This training module is designed to provide teachers with the necessary skills to take attendance, create, and grade assignments at the beginning of the school year. This module also covers how to share these assignments with parents/guardians through the Home Access Center (HAC). Student computers have been modified to allow teachers to log on to TAC in computer labs.

Evaluations for Nonteaching Professionals

These positions include school-based roles such as nurses, counselors, social workers, and librarians as well as central office staff. The non-teaching professional growth and evaluation system provides these employees with the opportunity to receive regular feedback based on a role-specific rubric developed by the Pennsylvania Department of Education. Between 2014/2015 and 2015/2016, there was a moderate shift in overall results such that more non-teaching professionals performed at the *Distinguished* level this year as compared to last year. The preliminary results for non-teaching professionals across the District in the 2015/2016 school year are as follows:

| Performance Levels | Preliminary 2015-16 Results |
|--------------------|--------------------------------|
| Distinguished | 45% |
| Proficient | 54% |
| Needs Improvement | 1% |
| Failing | 0% |

Evaluations for School Leaders

This is the second year that school leaders have been evaluated based on a system that looks at performance through multiple lenses in alignment with Act 82 of 2012. School leader evaluation is based on 50% observation of professional practice, 20% on school leader Student Learning Objectives, 15% on teacher correlation rates and 15% on building level results. Between 2014/2015 and 2015/2016, there was a moderate shift in overall results such that more school leaders are performing at the *Distinguished* level this year as compared to last year. The preliminary results for non-teaching professionals across the District in the 2015/2016 school year are as follows:

| Performance Levels | Preliminary 2015-16 Results |
|--------------------|-----------------------------|
| Distinguished | 54% |
| Proficient | 46% |
| Needs Improvement | 0% |
| Failing | 0% |

NOTE: Performance levels and corresponding point ranges for each are listed in this table, along with preliminary District-level results showing the share of school leaders performing at each level for the 2015-16 school year. There is not a predetermined number of school leaders in each performance level.

Principals

Principals receive Pay for Performance Statements which outline their performance increment. The performance increment is based on preponderance of observation evidence according to a pre-set Performance Increment table. This increment rolls into the Principal's salary and is allocated based on their performance on the PULSE observation rubric.

Central Office Growth & Evaluation

In July 2016, all Central Office Staff not represented by a collective bargaining agreement were evaluated using a process whereby their evaluation consists of an observation of their professional practice and progress toward performance priorities for the year. Preliminary results for the 2015/2016 school year are as follows:

| Performance Levels | Preliminary 2015-16 Results |
|--------------------|-----------------------------|
| Distinguished | 26% |
| Proficient | 71% |
| Needs Improvement | 3% |
| Failing | 0% |

Students/Teachers Information

Students and Teachers Achieving Results (STAR) - Updates

STAR Schools

In February 2016 the District recognized the 2016 STAR (Students and Teachers Achieving Results) schools with a weeklong celebration. Seven schools were identified and commended for extraordinary academic growth for and meeting STAR student outcome criteria based on each school's population. These STAR Schools include:

- Pittsburgh Lincoln PreK-5
- Pittsburgh Arsenal 6-8
- Pittsburgh Woolslair PreK-5
- Pittsburgh Faison K-5
- Pittsburgh Conroy
- Pittsburgh Student Achievement Center
- Pittsburgh Pioneer

Congratulations to all of the District's STAR Schools.

Partially funded by the Teacher Incentive Fund for the remaining of 2016, expected to be fully funded by General Fund during 2017. The 2014/2015 STAR schools is scheduled to be announced in February 2016 with celebrations being held at each school.

STAR is based on student growth or absolute achievement. This allows the District to take into account where students are coming from, including their prior levels of achievement. STAR provides recognition where previously, those schools may have felt they missed the mark. STAR is accessible for all PPS schools.

For more information on the STAR program and the District's other Rewards & Recognition opportunities or the STAR Program please contact the Parent Hotline at parenthotline@pghboe.net.

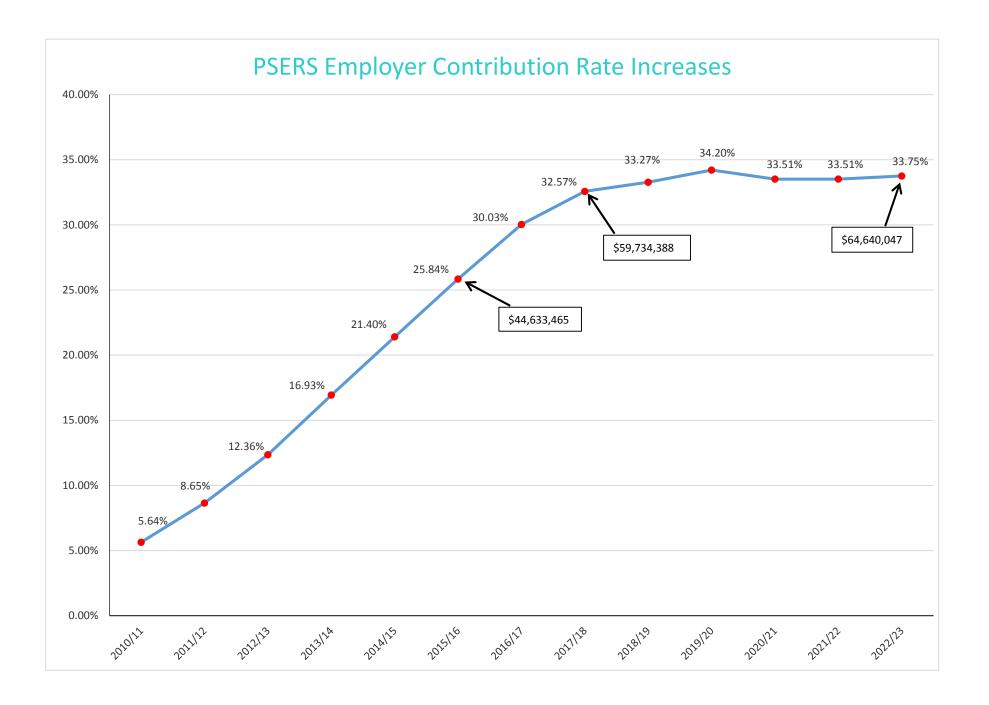
Budget/Financial Information

Adoption of Annual Budget

The 2016 projections show a slight positive closing, which will allow the District to remain in compliance with the fund balance policy through the remainder of 2020. For 2017 the District is projected to be in compliance with the fund balance policy. While this forecast is somewhat optimistic, it is not without some concerns. It didn't take into effect the addition of 3 charter schools (approved by the State or other Districts) that were not slated to open or were already opened and enrolled PPS students. In addition, as in the past, the District does not know the extent of the possible reduction in Real Estate revenue due to pending appeals.

Superintendent Anthony Hamlet released the District's Preliminary 2017 budget to the Board and public on November 9, 2016. The Board of School Directors for Pittsburgh adopted the Preliminary 2017 Budget as a Final on December 21, 2016. The budget of \$594.7 million represents an increase of \$24.3 million or 4.2% increase from the 2016 adopted budget of \$570.4 million. The budget includes an operating deficit of \$15.9 million. The District will need to make up for the projected budget deficit of \$15.9 million by tapping its Fund Balance.

| | 2015 | 2016 est. | 2017 est. | 2018 est. | 2019 est. | 2020 est. |
|---|----------|--------------|--------------|--------------|--------------|--------------|
| Revenue (Millions) | \$548.80 | \$567.49 | \$578.87 | \$587.77 | \$599.27 | \$610.13 |
| Operating Expenditures | \$544.78 | \$566.65 | \$594.77 | \$605.26 | \$616.37 | \$625.86 |
| Operating Deficit | \$4.02 | \$0.84 | (\$15.90) | (\$17.49) | (\$17.10) | (\$15.73) |
| Beginning Fund Balance | \$126.34 | \$130.36 | \$131.20 | \$115.30 | \$97.81 | \$80.70 |
| Budgeted Year-end Fund Balance | \$130.36 | \$131.20 | \$115.30 | \$97.81 | \$80.70 | \$64.98 |
| Fund Balance Less Projected Reservations | \$126.96 | \$96.70 | \$79.21 | \$62.10 | \$46.38 | \$24.99 |
| Fund Balance Compliance | Yes | Yes | Yes | Yes | Yes | No |
| Minimum Fund Balance per Board Policy #721 | \$27.24 | \$28.33 | \$29.74 | \$30.26 | \$30.82 | \$31.29 |
| Funds required to comply with Fund Balance Policy | | | | \$0.00 | \$0.00 | \$0.00 |



The School Code requires the Board to adopt an annual General Fund budget. A preliminary budget is proposed by the Superintendent which makes projections of the next year's revenues and determines expenditure limits. After the budget is prepared, it must be available for public inspection. The Board is required by law to adopt the budget before the beginning of each fiscal year, January 1, and levy the taxes necessary to provide the revenues budgeted. The Board adopts the budget after careful deliberation of its contents and after it considers public input. The General Fund budget is controlled by major objects, with transfers of funds between major objects requiring legislative approval of the Board by a two-thirds majority. In addition to the General Fund and the Capital Projects Budget at \$33.2 million, the School District operates a Food Service Budget totaling \$16,818,011.

Pursuant to the School Code, the elected Controller of the City of Pittsburgh serves as the School Controller, providing internal auditing services, while the appointed Treasurer of the City of Pittsburgh serves as the School Treasurer, providing tax collection services.

The District's budget, governance, management, and taxing authority are independent of the City of Pittsburgh and Borough of Mt. Oliver.

The Board voted to approve a millage rate of 9.84 mills for 2016. The millage rate for 2017 will remain at 9.84 mills, no change.

BUDGET OVERVIEW 2017 General Fund Budget Expenditures and Revenues

| 2017 Expenditures | \$594.7 million |
|------------------------|-----------------|
| 2017 Revenues | \$578.8 million |
| 2017 Operating Deficit | \$-15.9 million |

2017 Budget compared with 2016 Budget

| 2017 Budget | \$594.7 million |
|-------------|-----------------|
| 2016 Budget | \$570.4 million |
| Increase | \$ 24.3 million |

Percentage increase in Budget 4.2%

2017 General Fund Budget – Revenues

| Local Sources | \$313.1 million |
|-----------------------------------|-----------------|
| State Sources | 260.2 million |
| Other Sources | 5.6 million |
| Sub-total Revenues | 578.9 million |
| From Fund Balance to Fund Deficit | 15.8 million |
| | |

Total Revenues \$594.7 million

2017 General Fund Budget – Appropriations by Function

| Instruction | \$355.2 million |
|-----------------------|-----------------|
| Instructional Support | 25.5 million |
| Support Services | 152.0 million |
| Debt Service | 46.2 million |
| Other Uses | 9.6 million |
| Non-instructional | 4.9 million |
| Facilities | 1.3 million |

Total Appropriations \$594.7 million

2017 General Fund Budget – Appropriations by Object

| Salaries & Benefits | \$297.5 million |
|---|-----------------|
| Special Education | 80.3 million |
| Debt Service | 46.2 million |
| Charter Schools | 67.9 million |
| Transportation | 33.9 million |
| Other Purchased Services | 14.4 million |
| Purchased Professional and Technical Services | 8.3 million |
| Utilities | 9.2 million |
| Supplies | 18.6 million |
| Other Objects | 8.3 million |
| Property | 6.2 million |
| Purchased Property Services | 3.3 million |
| Other Financing Uses | 0.6 million |
| | |

\$594.7 million

Total Appropriations

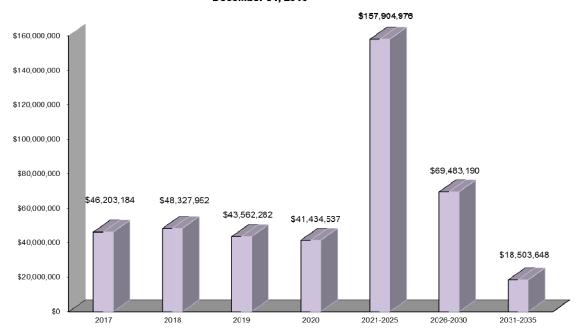
| BASELINE PROJECTION | | | | | |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| | Projected | Projected | Projected | Projected | Projected |
| | Year Ended 2016 | Year Ended 2017 | Year Ended 2018 | Year Ended 2019 | Year Ended 2020 |
| Total Revenues | \$567,486,556 | \$578,869,548 | \$587,770,310 | \$599,268,223 | \$610,130,220 |
| Total Expenditures | \$566,645,642 | \$594,771,017 | \$605,263,800 | \$616,369,275 | \$625,859,382 |
| Beginning Balance | \$130,359,459 | \$131,200,373 | \$115,298,904 | \$97,805,415 | \$80,704,362 |
| Operating Surplus/(Deficit) | \$840,914 | (\$15,901,469) | (\$17,493,489) | (\$17,101,052) | (\$15,729,162) |
| Ending Fund Balance | \$131,200,373 | \$115,298,904 | \$97,805,415 | \$80,704,362 | \$64,975,200 |
| Less Projected Reservations | (\$2,500,000) | (\$2,500,000) | (\$2,500,000) | (\$2,500,000) | (\$2,500,000) |
| Less Committed Fund Balance | (\$16,100,000) | (\$16,100,000) | (\$16,100,000) | (\$16,100,000) | (\$16,100,000) |
| Less Assigned Fund Balance | (\$15,901,469) | (\$17,493,489) | (\$17,101,052) | (\$15,729,162) | (21,389,559.25) |
| Unassigned Fund Balance | \$96,698,904 | \$79,205,415 | \$62,104,362 | \$46,375,200 | \$24,985,641 |
| % Budgeted Expenditures | 17.07% | 13.32% | 10.26% | 7.52% | 3.99% |
| Minimum Fund Balance per Board Policy #721 | \$28,332,282 | \$29,738,551 | \$30,263,190 | \$30,818,464 | \$31,292,969 |
| Compliance with Fund Balance Policy | Yes | Yes | Yes | Yes | No |
| Funds needed to comply with Fund Balance Polic | sy | | | | |

Debt Service

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The Board of School Directors reviews a 7 year Capital Plan approving funding for the upcoming year. The Capital Program needs to be maintained in order for the District to have a strong financial base. In 2017 Debt Service for the School District is \$46.2 million, 7.77% of the budget. Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program.

| | Outstanding Principa | I and Interest | |
|-----------|----------------------|----------------|---------------|
| | December 31 | , 2016 | |
| | Principal | Interest | Totals |
| | | | |
| 2017 | \$31,049,348 | \$15,153,836 | \$46,203,184 |
| 2018 | \$34,244,343 | \$14,083,609 | \$48,327,952 |
| 2019 | \$30,884,408 | \$12,677,874 | \$43,562,282 |
| 2020 | \$29,934,542 | \$11,499,995 | \$41,434,537 |
| 2021-2025 | \$117,256,830 | \$40,648,146 | \$157,904,976 |
| 2026-2030 | \$51,427,059 | \$18,056,131 | \$69,483,190 |
| 2031-2035 | \$16,410,000 | \$2,093,648 | \$18,503,648 |
| Total | \$311,206,530 | \$114,213,239 | \$425,419,769 |
| | | | |

School District of Pittsburgh Outstanding Principal & Interest December 31, 2016



School District Borrowing Powers

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is 225% of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors.

State Enforcement of Debt Service Payments

Section 633 of the Pennsylvania Public School Code of 1949, as amended by Act 145 of 1998 (the "Public School Code"), presently provides that in all cases where the Board of School Directors of any school district fails to pay or to provide for the payment of any indebtedness at date of maturity or date of mandatory redemption, or any interest due on such indebtedness on any interest payment date, in accordance with the schedule under which the bonds were issued, the Secretary of Education shall notify such Board of School Directors of its obligation and shall withhold out of any State appropriations due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank of other person acting as sinking fund Depository of such bond issue.

Debt Load vs. Debt Limit

The debt load is the percent of debt to total income. It is the dollar figure that represents your total financial institution when referring to income. This amount is looked at when applying for a loan whereas the debt limit is the maximum borrowing power of a governmental entity as set by the state constitution of legislative authority

District's Outlook as of December 2016:

Moody's Underlying rating Aa3 S & P Underlying rating A+

Local Tax Rates

Real Estate Tax

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2017 is 9.84 mills.

Real Estate Tax 9.84 Mills \$179,691,097 \$18,261,290 per mill

Implementing the Act 1 Homestead and Farmstead Exemption

Property Tax Reduction under Act 1 – Gaming \$15,579,476

Revenues proceeds distribution by State

Net Real Estate Tax \$164,111,621

Earned income Tax

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2) (Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%)to the city, in 2008 two-tenths of one per centum (0.20%)to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

| Earned Income Tax- Current | 2.00% Levy | \$130,882,387 |
|----------------------------|----------------|---------------|
| Percentage Levied required | | |
| to be shared with the City | 0.25% | \$16,360,298 |
| | | |
| | 1.75% Net Levy | \$114,522,089 |
| | | |

Realty Transfer Tax

This levy is enacted pursuant to Act 182 of 1982. The levy for 2017 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

2017 Capital Projects

| CATEGORY | TOTAL FUNDS | LONG TERM | SHORT TERM |
|---|--------------|--------------|--------------|
| Educational Improvements | \$1,590,000 | \$1,590,000 | \$0 |
| Grounds Improvements | 718,000 | - | 718,000 |
| Mechanical Systems | 6,316,600 | 5,516,600 | 800,000 |
| Electrical Systems | 3,431,100 | 1,325,000 | 2,106,100 |
| Building Interior | 9,381,500 | 4,028,000 | 5,353,500 |
| Building Exterior | 8,632,000 | 2,835,500 | 5,796,500 |
| Planning / Design / Construction Management | 3,226,000 | - | 3,226,000 |
| TOTAL | \$33,295,200 | \$15,295,100 | \$18,000,100 |

City of Pittsburgh Outlook Summary

Pittsburgh's economic growth in 2016 will follow a pattern familiar to the region—that is, a steady pace of new job creation, moderate income gains, and stable housing markets. The market area's unemployment rate may find some resistance against further topline improvement, given a turnaround after two years' worth of labor market weakness in terms of labor force participation. But an unimpressive performance on this front will be more a statistical quirk than a lack of economic progress. Job creation will continue, the question will be only whether employers can entice workers back into its ranks through a long-awaited spark in wage growth.

Pittsburgh's manufacturing and transportation industries will require an acceleration of business expansion at the national level if they are to rejoin the market area's economic progress. The local manufacturing base is concentrated in the production of primary metals, computer components, and machinery, all of which would do well if businesses put profits to use toward building new facilities and expanding operations. Capacity utilization for the U.S. economy is nearing 80%, which is where that metric has plateaued during each of the past two economic expansions. The result of reaching that level again may be that businesses are forced to expand to keep up with even moderate demand growth. Pittsburgh should grow more strongly if that benchmark does trigger broad business expansion over the coming year.

Pittsburgh's highly regarded universities and hospitals support stable income and employment trends. Over the longer term, Marcellus Shale natural gas drilling operations and ongoing expansion of high-tech employers such as Westinghouse provide the basis for a significantly faster growth pace than that seen over the past few decades. Already, demographic trends appear to be reversing from steady net out-migration. Highly affordable living costs add further support for the idea that Pittsburgh may be just at the start of a stronger economic future. Pittsburgh's economic growth in 2015 will follow a pattern familiar to the region—that is, a steady pace of new job creation, moderate income gains, and stable housing markets. The market area's unemployment rate may find some resistance against further topline improvement, given the potential return of two years' worth of labor market weakness in terms of labor force participation. But an unimpressive performance on this front will be more a statistical quirk than a lack of economic progress. Job creation will continue, the question will be only whether employers can entice workers back into its ranks through a long-awaited spark in wage growth.

Short & Long-Term Financial Planning

- The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at its regularly-scheduled legislative meeting.
- The District faces a projected structural deficit for 2016 and 2017, with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:
- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs.
- Pending property assessment appeals on real estate tax revenue.
- Key cost drivers include student enrollment decline, Charter School enrollment, rising costs of Salaries, Retirement, and Healthcare, Special Education increases in cost and student population and transportation.

In closing, the District will work towards its goals of obtaining a Building a Sustainable District by working on the following five principles:

- Preserve core programs and reform agenda
- Accelerate academic achievement
- Build community and family support for work
- Build human capital and leadership
- Attain fiscal health and sustainability.

BUDGET DEVELOPMENT PROCESS/TIMELINE

In Pittsburgh, the fiscal year runs from January 1 through December 31.

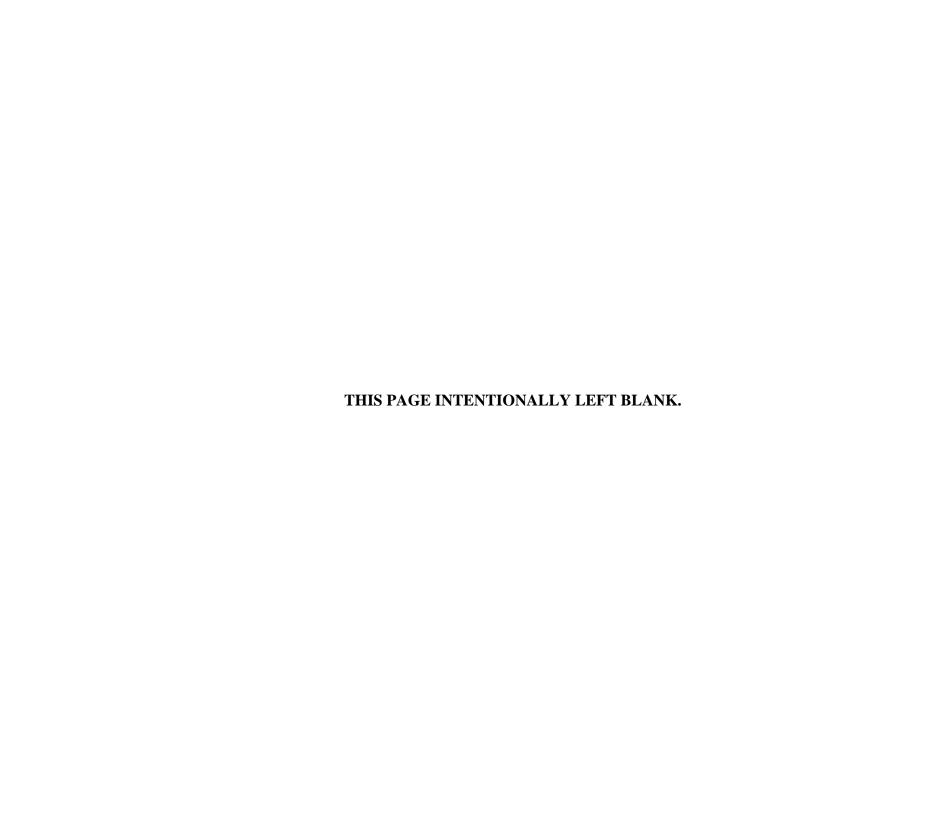
2017 Budget Adoption Time-line as required by Act 1 of 2006 - TAXPAYER RELIEF ACT

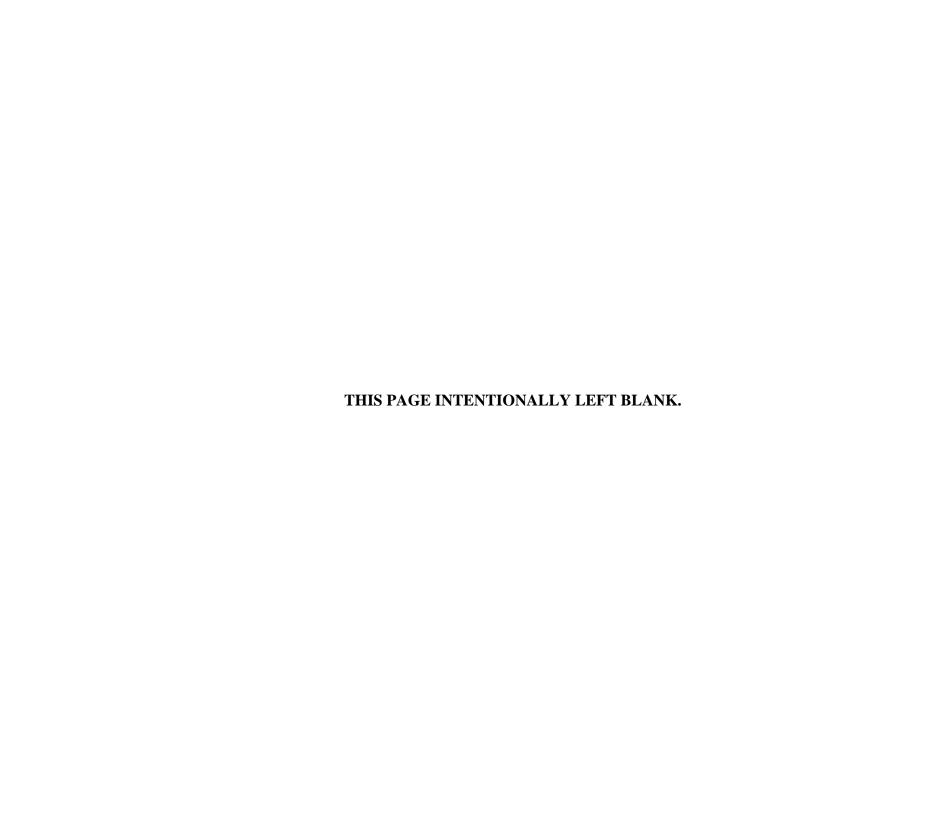
In December, the School Board adopts the General Fund Budget, approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

| January 27, 2016 | Principals receive Site-Based Staff Allocations. |
|---|---|
| February 2, 2016 - February 20, 2016 | Budget Development and Human Resources facilitate differentiated Budget Workshops for Principals. |
| February 23, 2016 | Final Site-Based Budgets due to Budget Development. |
| March 6, 2016 | Assistant Superintendents Approval Final Site-Based Budgets. |
| March 13, 2016 | Approved Site-Based Budgets provided to Human Resources for 2016/2017 Staffing Actions. |

BUDGET DEVELOPMENT PROCESS/TIMELINE cont'd.

| May 27, 2016 | Legislative approval of 2016/17 Special Education Budget. Legislative approval by Board to certify not to increase taxes beyond index for 2017. |
|-------------------|---|
| October 24, 2016 | Regular Public Hearing. |
| November 2, 2016 | Board Committee Meeting |
| November 9, 2016 | Press Release of Preliminary 2017 Budget. |
| November 22, 2016 | Deadline to make 2017 proposed final budget available for public inspection no less than (20 days prior to adoption). Release can be earlier. |
| December 6, 2016 | Legal Ad to meet deadline for public notice of intent to adopt (10 days prior to Adoption). |
| December 14, 2016 | Agenda Review. |
| December 19, 2016 | Regular Public Hearing/Special Budget Hearing. |
| December 21, 2016 | Regular Legislative Meeting – 2017 Budget Adoption & Vote to Levy Taxes. |





I. INTRODUCTORY SECTION

- a) Board Members & Central Staff Administrators
- b) Organizational Chart

School District of Pittsburgh List of Elected and Appointed Officials December 2016

Board of Directors Elected Officials

Regina B. Holley President

Sylvia Wilson First Vice President
Moira B. Kaleida Second Vice President

Kevin CarterMemberCynthia FallsMemberTerry KennedyMemberCarolyn KlugMemberThomas SumpterMemberLynda WrennMember

School Controller's Office

Michael E. Lamb School Controller

Michael Senko Deputy School Controller

School Treasurer's Office

Margaret L. Lanier School Treasurer

Superintendent's Office Appointed Officials

Anthony Hamlet Superintendent and Secretary

Deputy Superintendent

Anthony Anderson Deputy Superintendent

Law Office

Ira Weiss Solicitor and Assistant Secretary

Chief Academic Office

Seema Ramji Chief Academic Office

Chief of School Performance

David May-Stein Chief of School Performance

Chief Operations Officer

Ronald J. Joseph Chief Operations Officer and Assistant Secretary

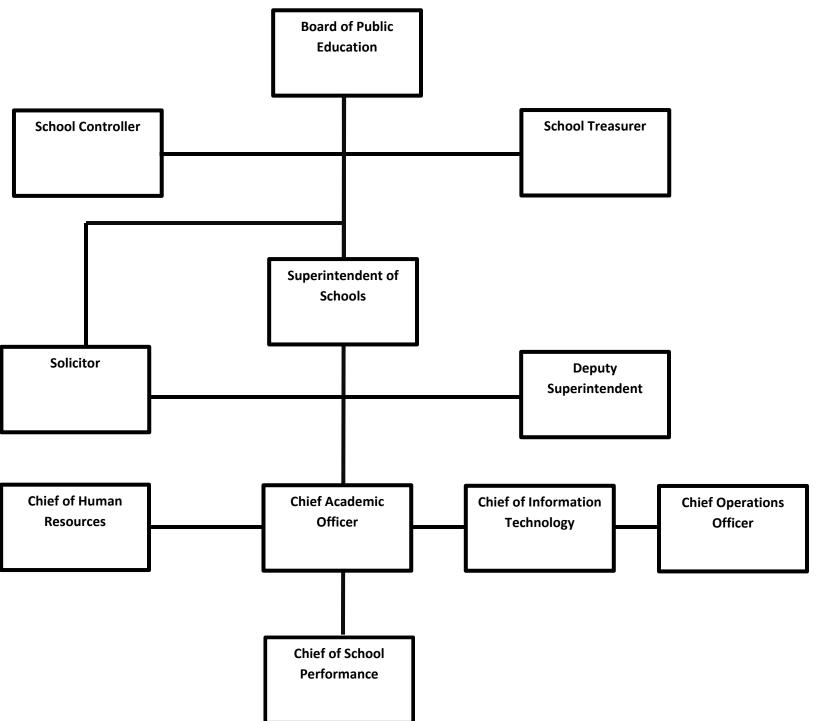
Chief Human Resources Office

Milton Walters Chief Human Resources Office

Chief of Information & Technology

Scott Gutowski Chief of Information & Technology

School District of Pittsburgh Organizational Chart – December 2016



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II. ORGANIZATIONAL SECTION

- a) About the District & Demographics
- b) School Calendar

ABOUT THE DISTRICT

The School District of Pittsburgh operates the public school system for the City of Pittsburgh and the Borough of Mt. Oliver, located in Southwestern Pennsylvania. The combined population of the two municipalities served is 309,359 covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November of 1911, as a result of an educational reform movement that combined the former "ward" schools into one system with standardized educational and business policies. Initially the district was governed by an appointed Board of 15 members, but since 1976 has been governed by a nine-member Board elected by districts of relatively equal populations.

Some Quick Facts...

| The S | Schools: | The Stud | lents: |
|-------|---------------------|----------|--------------------------|
| 10 | High Schools | 11,243 | Elementary Students |
| 7 | Middle Schools | 4,944 | Middle Students |
| 34 | Elementary Schools | 6,538 | Secondary Students |
| _ 5 | Special Use Schools | 462 | Special School Students |
| 56 | Operating Schools | 23,187 | K-12 Building Membership |
| | | 99 | Alternative School |
| | | 23,286 | Total K-12 Membership |
| | | 1,366 | PPS Early Childhood |
| | | 24,652 | Official Membership |

Racial Balance:

Based on PPS K-12 Building Enrollment:

52.9% African American 47.1% White/Other

The Area:

| | <u>2010</u> | <u>1990</u> |
|--------------|-------------|-------------|
| Population | 309,359 | 374,039 |
| Square Miles | 55.3 | |

The Finances:

Tax Structures

Real Estate – The levied/billable millage for 2017 is 9.84 mills. Earned Income -2% Deed Transfer Tax -1% transfer price

Bond Ratings

| Moody's | Aa3 (Underlying) |
|---------|------------------|
| S & P | A+ (Underlying) |

Pittsburgh | Likelient | Public Schools | Figure 111 | The Pathway to the Promise. Pittsburgh Public Schools District Calendar School Year 2016 - 2017

Commencing August 29, 2016 and **Concluding** June 12, 2017 *

2016

2017

REVISED 7/27/2016

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- Half School Day (10/13/16 and 4/7/17)

- RED non-shaded/RED & GRAY SHADED dates School ONLY Vacation Days and weekends
 - GREEN/GRAY SHADED dates All PPS Employee Vacation Days 22
- ORANGE SHADED asterisk date 1/2 day for 9th grade students and 1/2 PD day for 9th grade teachers only **8/26/16** *9th
 - 1st Day
- YELLOW "REG 1st" SHADED date 1st day of school for most students: **8/29/16** (Early Childhood, grades 1-8,10-12/first full day for 9th graders)

 YELLOW / PURPLE "K-1st Day" SHADED date 1st day of school for ALL kindergarteners to report to school: **9/1/16** (date is subject to change)
 - "Last Day" SHADED date Last day of school for all students: 6/12/17 (date is subject to change) Kindergarten Assessment Dates (First 3 days of school August 29, 30 and 31, 2016)

- Report Periods/IPR Close:

1st: 8/29/16 to 11/3/16 (9/30/16) 2nd: 11/4/16 to 1/20/17 (12/9/16) Pay Schedule Pay Date

3rd: 1/25/17 to 3/29/17 (2/24/17) 4th: 3/30/17 to 6/12/17 (5/5/17) Biweekly

- High School Commencements

- Pupil Only Vacation Days (School-based staff still report — dates are subject to change) 8/23/16 - Clerical PD; 8/24/16 - District PD; 8/25/16 - Clerical PD; 8/26/16 - School PD - Elementary and Middle only (K-5/K-8/6-8): 10/10/16

- Secondary only (6-12/9-12/Special): 10/14/16 - Report Card Dates (11/18/16; 2/3/17; 4/18/17; 6/19/17) - Interim Report (IPR) Distribution Dates (10/13/16; 12/16/16; 3/3/17; 5/12/17)

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- BLUE date - Monthly Membership Date/End of School month (occurs every 20 school days)

CALENDAR KEY

- *BLUE date - Official Membership Month/20th school day (9/26/16)

27 26* T

Snow Make-up Days (if necessary) on June 13, 14, 15, 16, 2017. If the allotted 2 snow days are used, the school/work year will be extended based on the number of additional snow days taken, as make-up days.

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|-----------|----------|----------------------------|
| JULY 2017 | ш | 7 114 21 28 |
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The Pittsburgh Public Schools (PPS) does not discriminate on the basis of race, color, national origin, sex, disability or age in its programs, activities or employment and provides equal access to the Boy Scouts and other designated youth groups. Inquiries may be directed to the Title IX Coordinator or the Section 504/ADA Title II Coordinator at 341 S. Bellefield Ave, Pittsburgh, PA 15213 or 412.529.HELP (4357).

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III. FINANCIAL SECTION

- a) Assessed & Estimated Actual Value of Taxable Property
- b) Property Tax Levies & Collections
- c) Impact of Budget on Taxpayers
- d) The General Fund
- e) Financial Structure
- f) Budget Organization
- g) Using the Budget
- h) Summary of Appropriations & Revenues
- i) Budget Detail
- j) Fixed Charges/Other Fund Transfers
- k) Debt Service and Other Budget Items
- 1) Food Service Budget
- m) 2017 Capital Projects & Major Maintenance
- n) 2017 Tax Resolutions

SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Assessed Value and Estimated Actual Value of Taxable Property Fiscal Years 2011 - 2017

(Amount in Thousands)

| | | City of Pittsburg | n and Mt. Oliver Bo | rough | | | | Ratio of total ² Assessed value |
|-----------------------|---|--|------------------------------------|---|-------------------------------------|------------------------------------|---|--|
| Fiscal <u>Year</u> | Assessed ¹ Value - Residential | Assessed ¹ Value - Commercial | Assessed ¹ <u>Value</u> | Less: Tax Exempt <u>Real Property</u> | Total Taxable Assessed <u>Value</u> | Total Direct <u>Tax Rate</u> | Estimated Actual Taxable <u>Value</u> | To total Estimated <u>Actual value</u> |
| 2011 | 7,394,894 | 14,657,384 | 22,052,278 | 8,519,620 | 13,532,658 | 1.00 | 15,790,733 | 0.857 |
| 2012 | 7,399,526 | 15,054,546 | 22,454,072 | 8,742,620 | 13,711,452 | 1.00 | 13,711,452 | 1.000 |
| 2013 | 10,408,915 | 22,610,396 | 33,019,311 | 12,714,617 | 20,304,694 | 1.00 | 22,361,998 | 0.908 |
| 2014 | 10,235,792 | 20,960,047 | 31,195,839 | 12,438,842 | 18,756,997 | 1.00 | 20,388,040 | 0.920 |
| 2015 | 10,309,439 | 21,110,855 | 31,420,294 | 12,793,838 | 18,626,455 | 1.00 | 21,385,138 | 0.871 |
| 2016 | 10,455,133 | 20,594,164 | 31,646,363 | 12,239,928 | 19,406,435 | 1.00 | 19,406,435 | 1.000 |
| 2017 | 10,612,242 | 20,983,142 | 31,595,384 | 12,259,698 | 19,335,686 | 1.00 | 19,335,686 | 1.000 |

¹City of Pittsburgh, Department of Finance, Division of Real Estate Property

Note: Allegheny County's predetermined ratio of assessed to market value changed from 1:4 to 1:1 starting with tax year 2001.

The Total Direct Tax Rate is always 1.0 because each classification of Assessed Property is taxed at the same rate.

Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1,000 of assessed value.

²Pennsylvania State Tax Equalization Board. 2016 and 2017 Ratios not yet released

SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Property Tax Levies and Collections

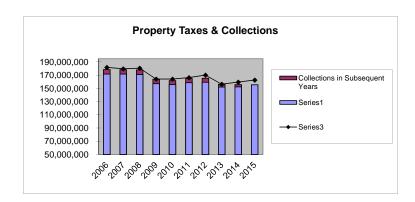
Fiscal Years 2006-2015

| Fiscal Year Ended | School District of Pittsburgh | Adjusted | | d within the r of the Levy | Collections in | Total Collections to Date | | |
|----------------------|-------------------------------|-------------------|-------------|-------------------------------|------------------|---------------------------|---------------------------------|--|
| December 31 | Millage | Levy ¹ | Amount | Percentage of Levy | Subsequent Years | Amount | Percentage of Levy ² | |
| 2006 | 13.920 | 181,746,627 | 171,703,252 | 94.47% | 6,736,010 | 178,439,262 | 98.18% | |
| 2007 | 13.920 | 179,605,293 | 171,657,699 | 95.57% | 6,594,137 | 178,251,836 | 99.25% | |
| 2008 | 13.920 | 180,648,220 | 171,075,386 | 94.70% | 6,963,335 | 178,038,721 | 98.56% | |
| 2009 | 13.920 | 164,044,094 | 157,206,287 | 95.83% | 6,786,827 | 163,993,114 | 99.97% | |
| 2010 | 13.920 | 164,088,430 | 155,802,011 | 94.95% | 6,099,658 | 161,901,669 | 98.67% | |
| 2011 | 13.920 | 166,407,623 | 158,769,241 | 95.41% | 6,217,115 | 164,986,356 | 99.15% | |
| 2012 | 13.920 | 170,069,937 | 159,318,698 | 93.68% | 6,001,304 | 165,320,002 | 97.21% | |
| 2013 | 9.650 | 156,398,875 | 152,027,206 | 97.20% | 4,158,203 | 156,185,409 | 99.86% | |
| 2014 | 9.840 | 159,522,560 | 152,331,919 | 95.49% | 3,430,345 | 155,762,264 | 97.64% | |
| 2015 | 9.840 | 162,592,276 | 155,539,550 | 95.66% | - | 155,539,550 | 95.66% | |

¹ Original levy plus/less adjustments and exonerations.

Figures for 2000–2009 were calculated on a collection basis, whereas, the figures used in the District's financial statements are calculated on a modified accrual basis.

Source: School District of Pittsburgh Real Estate Tax Collection Records



² Prior year published numbers have been changed to comply with GASB Codification Section 2300, Statistical Section.

School Distrist of Pittsburgh Impact of Budget on Taxpayers

| | | Earned Inc | ome Tax | | Real Estate Tax | | | |
|-------------|-----------------------|------------|----------|-------------|-----------------|-----------|--|--|
| | | Incon | ne | | Market | Value | | |
| Fiscal Year | Net Levy ¹ | \$43,000 | \$30,000 | $Millage^2$ | \$87,600 | \$124,100 | | |
| 2012 | 1.75% | 753 | 525 | 13.92 | 1219 | 1,727 | | |
| 2013 | 1.75% | 753 | 525 | 9.65 | 845 | 1,198 | | |
| 2014 | 1.75% | 753 | 525 | 9.84 | 862 | 1,221 | | |
| 2015 | 1.75% | 753 | 525 | 9.84 | 862 | 1,221 | | |
| 2016 | 1.75% | 753 | 525 | 9.84 | 862 | 1,221 | | |
| 2017 | 1.75% | 753 | 525 | 9.84 | 862 | 1,221 | | |

⁽¹⁾ Section 652.1 (a) (2) of the Public School Code states that "A school district of first class A located in whole or in part within the city of second class shall share earned income tax under this section with such city of second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one percentum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one percentum (0.25^%) to the city."

⁽²⁾ Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1000 of assessed value.

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THE GENERAL FUND

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of the following major offices: Deputy Superintendent, Chief Academic Officer, Chief of Human Resources, Chief Operations Officer, Chief of Information and Technology, & Chief of School Performance. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller and School Treasurer report directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment. The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

Post-Employment Benefits

The District's annual Other Post-Employment Benefits (OPEB) cost (expense) is calculated based on the Annual Required Contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of The Governmental Accounting Standards Board GASB Codification Section P50 Post Employment Benefits Other Than Pensions Benefits – Employers Reporting.

The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities over a period of 30 years.

The following table presents the District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year.

| Fiscal Year <u>Ended</u> | Annual OPEB Cost | Percentage of Annual OPEB Cost Contributed | Net OPEB <u>Obligation</u> |
|--------------------------------|---------------------|--|----------------------------------|
| 12/31/2015 | \$17,352,104 | 91.5% | \$32.054,700 |
| 12/31/2014 | 18,044,826 | 60.8 | 30,589.361 |
| 12/31/2013 | 18,100,936 | 71.2 | 23,514.269 |

Accounting and Auditing Policies

The books of the District are maintained following accounting policies that conform to generally accepted accounting principles as applicable to governmental units.

An independently elected School Controller is required by law to determine that all expenditures have necessary budget appropriations and Board approvals. Each year, an independent accounting firm conducts the Single Audit which includes a compliance review of state and federal grant requirements along with production of the Annual Financial Report. In addition, the state Auditor General audits the District's operations.

State Enforcement of Debt Service Payments

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

FINANCIAL STRUCTURE

The School District has organized its finances around a group of funds, including: the General Fund - the major account for School District operations; Special Education - to pay for services for special needs children; Food Service - to operate the kitchen and deliver food to the schools every day; Supplemental Funds - our accounts for receiving grants from public and private sources and for paying expenses of special programs; and the Capital Funds - into which the District deposits the proceeds of borrowings in order to pay for capital improvement and major maintenance projects.

BUDGET ORGANIZATION

The budget is comprised of two volumes.

General Fund Budget includes:

Introduction Summary material, charts and policy statements.

General Fund The basic operating budget for the mandated school program.

Food Service Summary of the school breakfast and lunch program.

Capital Program A detail of various short- and long-term capital projects to be undertaken by the District.

Special Revenue Funds includes:

Special Education Outline of the revenue and costs associated with providing educational services for special populations, including learning and

physically challenged children and gifted children.

Supplemental Programs A listing of the programs operated by the District as a result of various public and private grants.

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

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USING THE BUDGET

Finding and using the information in the budget is easy. A section of the Office of Board of Directors' budget has been reproduced below to serve as a guide to understanding the format.

| | | | | | 3 | 4 | 5 | | | |
|-----------|-----------|------------|------|--------------------------|------|-------|--------------|---------|---------|------------|
| | | | | | | | | | | |
| | | | | | ORG | TOTAL | | | | INCREASE |
| DEPT | FUND | FUNC | OBJ | DESCRIPTION | NO. | NO. | 2015 | 2016 | 2017 | DECREASE |
| OFFICE OF | F BOARD O | F DIRECTOR | RS | 2 | EMP | ЕМР | EXPENDITURES | BUDGET | BUDGET | 17 OVER 16 |
| 0100 | 010 | 2310 | 151 | SECRETARIES | 1.00 | 1.00 | 67,281.58 | 67,281 | 69,144 | 1,863 |
| 0100 | 010 | 2310 | 157 | COMP-ADDITIONAL WORK | | | 6,445.90 | 2,000 | 3,500 | 1,500 |
| 0100 | 010 | 2310 | 200 | EMPLOYEE BENEFITS | | | 41,014.22 | 36,164 | 39,570 | 3,406 |
| 0100 | 010 | 2310 | 330 | OTHER PROFESSIONAL SERV | | | 34,900.00 | 15,000 | 20,000 | 5,000 |
| 0100 | 010 | 2310 | 530 | COMMUNICATIONS | | | 224.07 | 2,000 | 500 | -1,500 |
| 0100 | 010 | 2310 | 538 | TELECOMMUNICATIONS | | | 3,360.00 | 5,540 | ***** | -5,540 |
| 0100 | 010 | 2310 | 550 | PRINTING & BINDING | | | 271.17 | 500 | 500 | **** |
| 0100 | 010 | 2310 | 581 | MILEAGE | | | 2,262.90 | 2,300 | 2,300 | **** |
| 0100 | 010 | 2310 | 582 | TRAVEL | | | 26,192.38 | 19,700 | 19,700 | **** |
| 0100 | 010 | 2310 | 599 | OTHER PURCHASED SERVICES | | | 354.13 | 100 | 100 | **** |
| 0100 | 010 | 2310 | 610 | GENERAL SUPPLIES | | | 2,922.07 | 2,000 | 2,000 | **** |
| 0100 | 010 | 2310 | 635 | MEALS & REFRESHMENTS | | | 8,473.21 | 8,000 | 8,000 | **** |
| 0100 | 010 | 2310 | 635 | BOOKS & PERIODICALS | | | **** | ***** | 1,000 | 1,000 |
| 0100 | 010 | 2310 | 810 | DUES & FEES | | | 25,535.00 | 28,000 | 28,000 | **** |
| | | | | FUNCTION TOTAL | | | | | | |
| | | | 2310 | BOARD SERVICES | 1.00 | 1.00 | 219,236.63 | 188,585 | 194,314 | 5,729 |
| | | | | DEPARTMENT TOTAL | 1.00 | 1.00 | 219,236.63 | 188,585 | 194,314 | 5,729 |
| | | | | | | | | | | |

Each office must have a narrative outlining its responsibilities. The narrative appears opposite the first page of the office detail budget. Please see the next page for an explanation of the information contained in the detail budget, by column

USING THE BUDGET

The detail information consists of the following:

- Accounting codes established in accordance with state requirements.
- Title of office/unit and category of expenditure.
- "Original" number of employees the number of employees funded in the current year's budget. Fractions in these columns mean that jobs are either funded part-time or are funded only partially from this particular account.
- Total number of employees being requested in each category for the coming year.
- Columns represent the total actual expenditures for the previous year, the amount budgeted, the amount being requested for the coming year, and the increase or decrease by category.

There are subtotals for each "Function" account code within a unit or office budget, as well as a total for the "Department" account code assigned to that budget.

Summaries of revenues and appropriations by "Department" and "Function" account codes appear in the introductory section of this document.

Services are provided to schools through each of the major offices.

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SUMMARY SECTION APPROPRIATIONS AND REVENUES

2017 BUDGET APPROPRIATIONS BY DEPARTMENT

| <u>DEPT</u> | DESCRIPTION | ORG NO. EMP | INCR. DECR. EMP | TOTAL NO. EMP | 2017 BUDGET |
|-------------|---|-------------------|-----------------------|---------------------|----------------|
| | General Administration | | | | |
| 0100 | Office of Board of Directors | 1.00 | | 1.00 | \$ 194,314 |
| 0200 | Office of Solicitor | 3.50 | | 3.50 | 2,301,452 |
| 0300 | Office of School Controller | 8.00 | | 8.00 | 709,477 |
| 0400 | Office of School Treasurer | | | | 2,695,362 |
| | TOTALS | 12.50 | | 12.50 | \$ 5,900,605 |
| | Office of the Superintendent of Schools | | | | |
| 1000 | Office Superintendent Schools | 14.00 | 3.00 | 17.00 | \$ 2,710,312 |
| 1700 | Central-School Communications | 1.00 | | 1.00 | 390,117 |
| | TOTALS | 15.00 | 3.00 | 18.00 | \$ 3,100,429 |
| | Office of Chief of Human Resources | | | | |
| 2800 | Office of Human Resources | 20.40 | 4.40 | 24.80 | \$ 15,354,814 |
| | TOTALS | 20.40 | 4.40 | 24.80 | \$ 15,354,814 |
| | Office of Chief Operations Officer | | | | |
| 3000 | Budget Dev., Mgmt & Oper | 7.00 | | 7.00 | \$ 1,035,858 |
| 3300 | Finance | 2.00 | | 2.00 | 966,094 |
| 3301 | Acctng & Accts Payable | 8.00 | 1.00 | 9.00 | 779,503 |
| 3303 | Payroll | 4.00 | | 4.00 | 454,282 |
| 3306 | Purchasing | 3.00 | | 3.00 | 340,585 |
| | TOTALS | 24.00 | 1.00 | 25.00 | \$ 3,576,322 |
| | Office of Deputy Superintendent | | | | |
| 4000 | Deputy Superintendent | 2.00 | | 2.00 | \$ 343,214 |
| | TOTALS | 2.00 | | 2.00 | \$ 343,214 |
| | Office of Chief of School Performance | | | | |
| 4017 | School Performance | 9.00 | 2.00 | 11.00 | \$ 1,828,052 |
| 4020 | Conciliation Agreement/Equity | 2.00 | 3.00 | 5.00 | 773,542 |
| 4100 | Elementary Schools | 888.70 | 3.00 | 891.70 | 107,557,990 |
| 4200 | Middle Schools | 147.30 | | 147.30 | 17,986,199 |
| 4300 | Secondary Schools | 489.65 | | 489.65 | 60,768,603 |

2017 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

| DEPT | DESCRIPTION | ORG NO. EMP | INCR. DECR. EMP | TOTAL NO. EMP | 2017 BUDGET |
|-------------|---|-------------------|-----------------------|---------------------|----------------|
| <u>DEFI</u> | DESCRIPTION | EMP | EMP | EMP | BUDGET |
| | TOTALS | 1,536.65 | 8.00 | 1,544.65 | \$188,914,386 |
| | Office of Chief Academic Officer | | | | |
| 4600 | Curric.Instr. & Assessment | 12.25 | 2.20 | 14.45 | \$ 13,180,482 |
| 4605 | Pittsburgh Online Academy | 3.00 | -1.00 | 2.00 | 1,356,916 |
| 4606 | Professional Development/CIA | | | | 514,784 |
| 4800 | Career & Tech Ed/Career Dev | 5.00 | | 5.00 | 947,592 |
| 4803 | Library Services | | | | 198,622 |
| | TOTALS | 20.25 | 1.20 | 21.45 | \$ 16,198,396 |
| | Student Support Services | | | | |
| 4810 | Support Services | 78.43 | -1.00 | 77.43 | \$ 9,312,342 |
| 4814 | Health Services | 47.00 | | 47.00 | 6,264,015 |
| 4815 | Interscholastic Athletics | 3.00 | | 3.00 | 3,515,121 |
| 4821 | Student Achievement Center | 36.50 | | 36.50 | 4,167,883 |
| 4823 | Clayton Academy | 27.00 | 1.50 | 28.50 | 3,093,462 |
| | TOTALS | 191.93 | 0.50 | 192.43 | \$ 26,352,823 |
| | Office of Chief of Information & Technology | | | | |
| 5400 | Chief-Information & Technology | 47.00 | 3.00 | 50.00 | \$ 13,632,838 |
| | TOTALS | 47.00 | 3.00 | 50.00 | \$ 13,632,838 |

2017 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

| DEPT | <u>DESCRIPTION</u> | ORG NO. EMP | INCR. DECR. EMP | TOTAL NO. EMP | 2017 BUDGET |
|------|------------------------------------|-------------------|-----------------------|---------------------|----------------|
| | Office of Chief Operations Officer | | | | |
| 6000 | Chief Operations Officer | 4.00 | | 4.00 | \$ 2,404,849 |
| 6300 | Facilities | 80.00 | | 80.00 | 12,453,114 |
| 6500 | Transportation | 8.50 | | 8.50 | 34,066,349 |
| 6600 | Plant Operations | 311.00 | | 311.00 | 40,003,884 |
| 6700 | School Safety | 92.00 | | 92.00 | 6,791,874 |
| | TOTALS | 495.50 | | 495.50 | \$ 95,720,070 |
| | Fixed Charges | | | | |
| 6900 | Fixed Costs | | | | \$ 224,015 |
| 6901 | Benefits | | | | 5,016,083 |
| | TOTALS | | | | \$ 5,240,098 |
| | Other Fund Transfers | | | | |
| 6902 | Other Fund Transfers | | | | \$ 615,004 |
| | TOTALS | | | | \$ 615,004 |
| | Debt Services | | | | |
| 6904 | Debt Service - Principal | | | | \$ 31,049,348 |
| 6905 | Debt Service - Interest | | | | 15,153,836 |
| 6906 | Tax Refunds | | | | 4,032,368 |
| | TOTALS | | | | \$ 50,235,552 |
| | Other Budget Items | | | | |
| 6907 | Intersystem Payments | | | | \$ 90,159,557 |
| 6908 | Contingencies | | | | 11,440,741 |
| 6909 | Charter School Payments | | | | 67,986,168 |
| | TOTALS | | | | \$169,586,466 |
| | TOTAL ALL DEPARTMENTS | 2,365.23 | 21.10 | 2,386.33 | \$594,771,017 |
| | PRIOR YEAR ENCUMBRANCES | | | | 2,500,000 |
| | GRAND TOTAL | 2,365.23 | 21.10 | 2,386.33 | \$597,271,017 |

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2017 APPROPRIATIONS BY OBJECT

| OBJECT | DESCRIPTION | 2015 <u>ACTUAL</u> | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------|---|----------------------------|---------------------|----------------------|------------------------------------|
| | 100 SALARIES | | | | |
| 111 | SUPERINTENDENTS | \$ 411,387.27 | \$ 403,400 | \$ 368,400 | \$ -35,000 |
| 112 | SCHOOL CONTROLLER | 22,188.02 | 22,188 | 22,813 | 625 |
| 113 | DIRECTORS | 4,135,584.09 | 4,531,274 | 4,807,391 | 276,117 |
| 114 | PRINCIPALS | 8,594,647.93 | 8,615,450 | 8,820,226 | 204,776 |
| 116 | CENTRL SUPPORT ADMIN | 2,308,073.58 | 2,596,026 | 3,340,279 | 744,253 |
| 118 | SUPERINTENDENT ELECT | 1,793.80 | **** | **** | **** |
| 119 | OTHER PERSONNEL COSTS | 244,576.60 | 625,291 | 799,997 | 174,706 |
| 121 | CLASSROOM TEACHERS | 100,553,246.00 | 103,106,280 | 102,568,988 | -537,292 |
| 122 123 | TEACHER-SPEC ASSGNMTSUBSTITUTE TEACHERS | 87,826.16 | 90,140 4,560,000 | 349,615 | 259,475 |
| 124 | COMP-ADDITIONAL WORK | 3,411,138.85 736,344.17 | 533,754 | 4,579,000 537,461 | 19,000 3,707 |
| 125 | WKSP-COM WK-CUR-INSV | 74,486.43 | 197,637 | 166,137 | -31,500 |
| 126 | COUNSELORS | 3,010,758.61 | 1,931,889 | 3,171,638 | 1,239,749 |
| 127 | LIBRARIANS | 1,609,198.77 | 1,502,607 | 1,616,925 | 114,318 |
| 129 | OTHER PERSONNEL COSTS | 491,673.34 | 755,000 | 755,000 | **** |
| 132 | SOCIAL WORKERS | 2,102,504.63 | 3,485,879 | 2,408,377 | -1,077,502 |
| 133 | SCHOOL NURSES | 2,777,587.30 | 3,017,110 | 3,248,348 | 231,238 |
| 135 | OTHER CENT SUPP STAFF | 530,879.93 | 545,145 | 559,459 | 14,314 |
| 136 | OTHER PROF EDUC STAFF | 492,687.73 | 540,180 | 513,026 | -27,154 |
| 137 | ATHLETIC COACHES | 1,210,380.88 | 1,350,000 | 1,350,000 | **** |
| 138 | EXTRA CURR ACTIV PAY | 402,950.30 | 415,197 | 347,987 | -67,210 |
| 139 | OTHER PERSONNEL COSTS | 116,863.03 | 12,969 | 51,848 | 38,879 |
| 141 | ACCOUNTANTS-AUDITORS | 627,326.71 | 721,442 | 746,024 | 24,582 |
| 142 | OTHER ACCOUNTING PERS | 396,900.86 | 402,114 | 416,490 | 14,376 |
| 143 | PURCHASING PERSONNEL | 185,227.92 | 187,378 | 193,618 | 6,240 |
| 144 | COMPUTER SERVICE PERS | 1,431,217.68 | 1,313,687 | 1,368,373 | 54,686 |
| 145 | FACIL-PLANT OPR PERS | 788,513.56 | 829,552 | 836,873 | 7,321 |
| 146 | OTHER TECHNICAL PERS | 2,465,092.96 | 2,627,913 | 3,366,389 | 738,476 |
| 147 | TRANSPORTATION PERS | 290,100.91 | 283,593 | 294,940 | 11,347 |
| 148 | COMP-ADDITIONAL WORK | 220,692.99 | 100,988 | 102,788 | 1,800 |
| 149 | OTHER PERSONNEL COSTS | 71,113.78 | 24,500 | 24,500 | *** |
| 151 | SECRETARIES | 654,306.77 | 667 , 365 | 694,220 | 26,855 |
| 152 | TYPIST-STENOGRAPHERS | 213,240.60 | 230,902 | 238,331 | 7,429 |
| 153 | SCH SECRETARY-CLERKS | 2,066,245.36 | 2,142,945 | 2,083,540 | -59,405 |
| 154 | CLERKS | 308,441.36 | 386,471 | 393,143 | 6,672 |
| 155 | OTHER OFFICE PERS | 1,492,388.33 | 1,540,800 | 1,528,392 | -12,408 |
| 157 | COMP-ADDITIONAL WORK | 83,208.65 | 93,347 | 43,270 | -50,077 **** |
| 159 | OTHER PERSONNEL COSTS | 50,922.70 | 46,500 | 46,500 | |
| 161 | TRADESMEN | 3,196,452.92 | 3,810,040 | 3,877,796 | 67,756 |
| 163 | REPAIRMEN | 530,808.56 | 556,104 | 525,046 | -31,058 |
| 168 | COMP-ADDITIONAL WORKOTHER PERSONNEL COSTS | 1,540,745.67 | 804,678 **** | 781,142 **** | -23,536 **** |
| 169 172 | | 24,089.41 | | 1,049,492 | |
| | AUTOMOTIVE EQUIP OPR | 861,757.77 | 1,023,134 | • • | 26,358 |
| 173 178 | TRANSPORTATION HELPCOMP-ADDITIONAL WORK | 43,506.66 151,587.42 | 43,381 219,525 | 44,587 219,525 | 1,206 **** |
| 179 | OTHER PERSONNEL COSTS | 9,710.84 | 219,323 | Z19,3Z3 **** | **** |
| 181 | CUSTODIAL - LABORER | 10,186,054.64 | 11,598,508 | 11,896,959 | 298,451 |
| 182 | FOOD SERVICE STAFF | 39,660.62 | 27,340 | 93,094 | 65,754 |
| 183 | SECURITY PERSONNEL | 2,914,961.83 | 3,541,733 | 3,633,308 | 91,575 |
| 184 | STORES HANDLING STAFF | 48,890.55 | 49,877 | 51,626 | 1,749 |
| 185 | SUBSTITUTES | **** | 200 | **** | -200 |
| 186 | GROUNDSKEEPER | 426,740.62 | 447,426 | 460,030 | 12,604 |
| | | , | 22.,220 | =00,000 | , |

2017 APPROPRIATIONS BY OBJECT (CONT'D)

| OBJECT | DESCRIPTION | 2015 <u>ACTUAL</u> | 2016 BUDGET | 2017 BUDGET | <u>:</u> | INCREASE DECREASE 17 OVER 16 |
|------------|--|--------------------------|-----------------|----------------|----------|------------------------------------|
| 187 | STUD WRKRS/TUTORS/INTERNS | 256,697.80 | 271,242 | 272,770 | | 1,528 |
| 188 | COMP-ADDITIONAL WORK | 3,773,164.43 | 4,406,240 | 4,402,740 | | -3,500 |
| 189 | OTHER PERSONNEL COSTS | 71,200.35 | 21,500 | 21,500 | | *** |
| 191 | INSTR PARAPROFESSIONAL | 1,213,241.49 | 1,117,796 | 1,310,902 | | 193,106 |
| 197 | COMP-ADDITIONAL WORK | 5,040.57 | 17,416 | 18,882 | | 1,466 |
| 198 | SUBSTITUTE PARAPROF | 30,484.00 | 500 | 500 | | *** |
| 199 | OTHER PERSONNEL COSTS | 9,913.00 | 13,000 | 2,000 | | -11,000 |
| | TOTAL SALARIES | <u>\$ 170,006,427.71</u> | \$178,406,553 | \$181,422,205 | \$ | 3,015,652 |
| | 200 EMPLOYEE BENEFITS | | | | | |
| 200 | EMPLOYEE BENEFITS | \$ 697.92 | \$ **** | \$ **** | \$ | *** |
| 212 | DENTAL INSURANCE | 1,577,500.66 | 1,880,350 | 1,730,647 | | -149,703 |
| 213 | LIFE INSURANCE | 207,116.80 | 238,138 | 226,831 | | -11,307 |
| 214 | INCOME PROTECT INSURANCE | 9,185.88 | **** | **** | | *** |
| 220 | SOCIAL SECURITY CONT | 12,921,908.07 | 13,516,139 | 13,802,990 | | 286,851 |
| 230 | RETIREMENT CONTRIBUTION | 44,226,196.38 | 52,819,082 | 60,856,088 | | 8,037,006 |
| 250 | UNEMPLOYMENT COMP | 932,178.76 | 709,914 | 362,490 | | -347,424 |
| 260 | WORKERS' COMP | 1,757,288.50 | 1,863,523 | 1,540,583 | | -322,940 |
| 271 | SELF INSURANCE- MEDICAL HEALTH | 27,238,657.49 | 39,104,381 | 37,519,565 | | -1,584,816 |
| 281 | OPEB - RETIREE'S HEALTH BEN | 7,606,678.88 | **** | **** | | **** *** |
| 282 | OPEB-OHTR THAN HEALTH BEN | 101.69 | | | | |
| 290 299 | OTHER EMPLOYEE BENEFITSALL OTHER EMPLOYEE BENEFITS | 71,804.00 35,545.00 | 591,612 **** | 77,393 **** | | -514,219 **** |
| | TOTAL EMPLOYEE BENEFITS | \$ 96,584,860.03 | \$110,723,139 | \$116,116,587 | \$ | 5,393,448 |
| | 300 PURCHASED PROFESSIONAL & TECH | | | | | |
| 310 | PURCH OF/ADMIN SERVC | \$ 2,523,411.71 | \$ 2,564,661 | \$ 2,678,472 | Ś | 113,811 |
| 322 | PROF. EDUC. SERVICES-IUS | 70,565,738.09 | 76,348,093 | 79,963,522 | т | 3,615,429 |
| 323 | PROF-EDUCATIONAL SERV | 2,124,655.93 | 295,720 | 290,770 | | -4,950 |
| 324 | PROF-EDUC SERV - PROF DEV | 41,627.97 | 61,390 | 31,790 | | -29,600 |
| 329 | PROF-EDUC SRVC - OTHER | 94,914.00 | 60,316 | 51,107 | | -9,209 |
| 330 | OTHER PROFESSIONAL SERV | 3,342,219.95 | 3,965,856 | 3,795,533 | | -170,323 |
| 340 | TECHNICAL SERVICES | 425,017.95 | 267,338 | 419,188 | | 151,850 |
| 348 | TECHNOLOGY SERVICES | 211,403.92 | 945,616 | 960,616 | | 15,000 |
| 350 | SECURITY / SAFETY SERVICES | 25,488.00 | 27,867 | 29,867 | | 2,000 |
| | TOTAL PURCHASED PROFESSIONAL & TECH | \$ 79,354,477.52 | \$ 84,536,857 | \$ 88,220,865 | \$ | 3,684,008 |
| | 400 PURCHASED PROPERTY SERVICES | | | | | |
| 411 | DISPOSAL SERVICES | \$ 315,264.81 | \$ 402,472 | \$ 401,972 | \$ | -500 |
| 413 | CUSTODIAL SERVICES | 44,510.00 | | | | **** |
| 415 | LAUNDRY-LINEN SERVICE | 1,387.59 | 3,760 | 3,760 | | **** |
| 422 | ELECTRICITY | 3,927,229.14 | 4,406,209 | **** | | -4,406,209 |
| 424 | WATER/SEWAGE | 1,151,577.99 | 1,491,500 | 1,691,275 | | 199,775 |
| 431 | RPR & MAINT - BLDGS | 1,587,632.14 | 1,520,063 | 1,447,036 | | -73,027 |
| 432 | RPR & MAINT - EQUIP | 1,077,847.86 | 1,026,938 | 632,335 | | -394,603 |
| 433 | RPR & MAINT - VEHICLES | 2,125.00 | 5,000 | 10,000 | | 5,000 |
| 438 | RPR & MAINT - TECH | 376,975.57 | 402,100 | 405,100 | | 3,000 |
| 441 | RENTAL - LAND & BLDGS | 225,795.63 | 312,793 | 313,293 | | 500 |

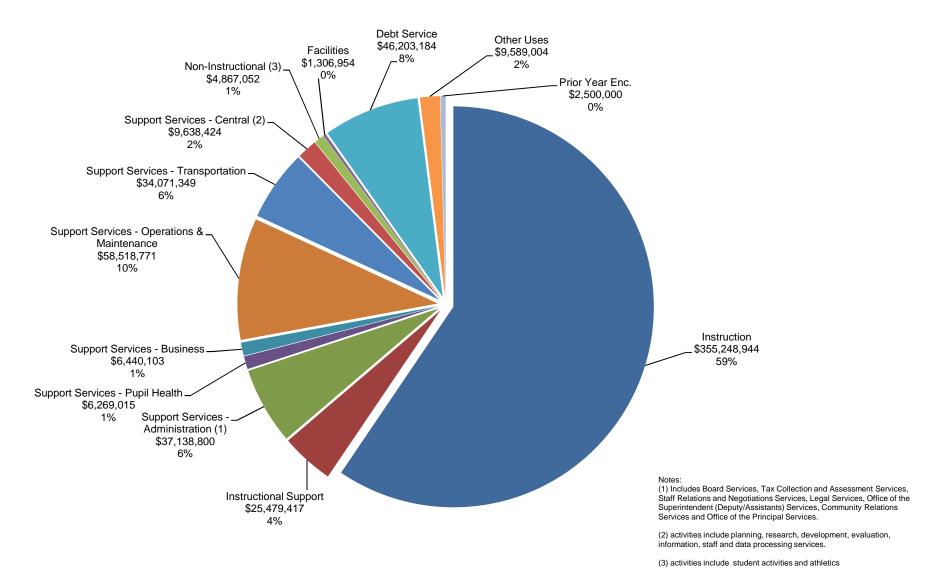
2017 APPROPRIATIONS BY OBJECT (CONT'D)

| OBJECT | DESCRIPTION | 2015 ACTUAL | 2016 BUDGET | 2017 BUDGET | | INCREASE DECREASE 17 OVER 16 |
|------------|-------------------------------------|--------------------------|--------------------|--------------------|----|------------------------------------|
| OBUECI | DESCRIPTION | ACTUAL | PODGET | BUDGET | | 17 OVER 16 |
| 442 | RENTAL - EQUIPMENT | 48,229.21 | 42,576 | 47,576 | | 5,000 |
| 444 | RENTAL OF VEHICLES | 273.74 | **** | **** | | *** |
| 449 | OTHER RENTALS | **** | 300 | 300 | | **** |
| 460 | EXTERMINATION SERVICES | 9,803.45 | 10,000 | 10,000 | | **** |
| 490 | OTHER PROPERTY SERVICES | 100.00 | 25,500 | 25,100 | _ | -400 |
| | TOTAL PURCHASED PROPERTY SERVICES | \$ 8,768,752.13 | \$ 9,693,721 | \$ 5,032,257 | \$ | -4,661,464 |
| | 500 OTHER PURCHASED SERVICES | | | | | |
| 513 | CONTRACTED CARRIERS | \$ 22,677,461.33 | \$ 27,429,933 | \$ 24,520,995 | \$ | -2,908,938 |
| 515 | PUBLIC CARRIERS | 2,376,555.00 | 3,144,259 | 2,869,739 | | -274,520 |
| 516 | STUDENT TRANSPORTATION - I.U | 5,517,448.36 | 6,520,000 | 5,965,948 | | -554,052 |
| 519 | OTHER STUDENT TRANSP | 192,728.14 | 458,016 | 516,091 | | 58,075 |
| 522 | AUTO LIABILITY INSURANCE | 110,854.67 | 100,436 | 100,436 | | *** |
| 523 | GENERAL PROPERTY - LIAB INS | 235,319.01 | 231,774 | 231,774 | | **** |
| 525 | BONDING INSURANCE | -5,857.50 | **** | **** | | **** **** |
| 529 | OTHER INSURANCE | 97,578.25 | 146,790 | 146,790 | | |
| 530 538 | COMMUNICATIONS | 319,646.25 415,269.62 | 567,373 529,206 | 502,531 524,555 | | -64,842 -4,651 |
| 540 | ADVERTISING | 70,554.93 | 101,830 | 91,180 | | -10,650 |
| 550 | PRINTING & BINDING | 125,382.44 | 146,001 | 147,079 | | 1,078 |
| 561 | TUITION - OTHER PA LEA | 3,045,104.56 | 3,820,000 | 3,825,000 | | 5,000 |
| 562 | TUITION - CHARTER SCHOOLS | 57,031,902.39 | 59,967,541 | 67,986,168 | | 8,018,627 |
| 566 | TUITION - COMM COLLEGE TECH | 2,000.00 | **** | **** | | **** |
| 567 | TUITION TO APPROVED PRIVATE | 4,093,094.03 | 5,500,000 | 5,500,000 | | **** |
| 568 | TUITION - PRRI | 276,190.54 | 500,000 | 500,000 | | **** |
| 569 | TUITION - OTHER | 753,498.82 | 871,035 | 971,035 | | 100,000 |
| 581 | MILEAGE | 94,346.17 | 146,079 | 141,312 | | -4,767 |
| 582 | TRAVEL | 119,194.84 | 162,258 | 236,922 | | 74,664 |
| 594 | SVC-IU SPECIAL CLASSES | 197,984.84 | 260,000 | 300,000 | | 40,000 |
| 599 | OTHER PURCHASED SERVICES | 1,154,422.54 | 1,513,018 | 1,436,705 | _ | -76,313 |
| | TOTAL OTHER PURCHASED SERVICES | \$ 98,900,679.23 | \$112,115,549 | \$116,514,260 | \$ | 4,398,711 |
| | 600 SUPPLIES | | | | | |
| 610 | GENERAL SUPPLIES | \$ 4,856,475.11 | \$ 5,247,968 | \$ 5,221,532 | \$ | -26,436 |
| 618 | ADM OP SYS TECH | 1,791,321.59 | 2,106,362 | **** | | -2,106,362 |
| 621 | NATURAL GAS - HTG & AC | 1,926,295.98 | 2,692,250 | 2,560,298 | | -131,952 |
| 622 | ELECTRICITY - HTG & AC | **** | *** | 4,523,134 | | 4,523,134 |
| 624 | OIL - HTG & AC | 545.40 | 5,000 | 5,000 | | **** |
| 626 | GASOLINE | 83,442.77 | 102,600 | 102,600 | | **** |
| 627 | DIESEL FUEL | 59,235.98 | 82,400 | 82,400 | | **** |
| 628 634 | STEAM - HTG & AC | 194,078.03 | 335,953 | 290,639 | | -45,314 |
| 634 635 | STUDENT SNACKS MEALS & REFRESHMENTS | 28,347.43 93,850.05 | 49,314 81,115 | 41,006 86,030 | | -8,308 4 915 |
| 640 | BOOKS & PERIODICALS | 559,072.78 | 3,645,708 | 10,943,563 | | 4,915 7,297,855 |
| 650 | SUPPLIES & FEES - TECHNOLOGY | 85,731.55 | 187,220 | 2,384,839 | | 2,197,619 |
| 330 | COLLETED & LEED - IECUMODOGI | 03,731.33 | 107,220 | | _ | 2,131,019 |
| | TOTAL SUPPLIES | \$ 9,678,396.67 | \$ 14,535,890 | \$ 26,241,041 | \$ | 11,705,151 |

2017 APPROPRIATIONS BY OBJECT (CONT'D)

| OBJECT | DESCRIPTION | 2015 <u>ACTUAL</u> | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|--|--|--|--|
| | 700 PROPERTY | | | | |
| 750 751 752 756 757 758 760 761 762 768 | EQUIP-ORIGINAL & ADD NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAP TECH HARDWARE/EQUIP-ORIG NONCAP TECH EQUIP - ORIG CAPITAL TECH SOFTWARE - ORIG EQUIPMENT-REPLACEMENT NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT CAPITAL TECH SOFTWARE REPLACE | \$ 6,936.08 125,167.00 53,576.87 **** 1,319,301.91 14,804.36 48,649.60 1,303,840.76 1,619,409.10 | 185,688 77,300 **** 1,400 875,402 **** 111,366 1,252,110 1,743,394 | **** 627,046 41,742 *** 1,413,644 **** 1,737,224 2,223,605 | -185,688 549,746 41,742 -1,400 538,242 **** -111,366 485,114 480,211 |
| 788 | TECH INFRASTRUCTURE | 652,246.81 | 687,276 | 200,000 | <u>-487,276</u> |
| | TOTAL PROPERTY | \$ 5,143,932.49 | \$ 4,933,936 | \$ 6,243,261 | \$ 1,309,325 |
| | 800 OTHER OBJECTS | | | | |
| 810 831 832 840 880 | DUES & FEES INT-LOAN-LEASE PURCH INT-SERIAL BONDS BUDGETARY RESERVE. REFUNDS OF PRIOR YEAR RECEIPTS MISC EXPENDITURES. | \$ 117,449.05 1,529,572.50 15,035,288.95 **** 2,870,929.22 30,100.00 | \$ 137,325 1,529,573 14,346,447 1,150,159 4,800,000 32,368 | 1,529,573 13,624,263 4,000,000 4,000,000 | \$ -7,340 **** -722,184 2,849,841 -800,000 **** |
| | TOTAL OTHER OBJECTS | \$ 19,583,339.72 | \$ 21,995,872 | \$ 23,316,189 | <u>\$ 1,320,317</u> |
| | 900 OTHER FINANCING USES | | | | |
| 911 912 939 | LOAN-LEASE PURCH-PRINCIPALSERIAL BONDS-PRINCIPALOTHER FUND TRANSFERS | \$ 1,352,352.94 34,941,596.48 20,465,716.66 | \$ 1,352,353 31,362,067 793,160 | 29,696,995 | -1,665,072 |
| | TOTAL OTHER FINANCING USES | \$ 56,759,666.08 | \$ 33,507,580 | \$ 31,664,352 | \$ -1,843,228 |
| | TOTAL ALL OBJECTS | \$ 544,780,531.58 | \$570,449,097 | \$594,771,017 | \$ 24,321,920 |
| | PRIOR YEAR ENCUMBRANCES | \$ 3,401,934.87 | \$ 2,500,000 | \$ 2,500,000 | \$ **** |
| | GRAND TOTAL | \$ 548,182,466.45 | \$572,949,097 | \$597,271,017 | \$ 24,321,920 |

School District of Pittsburgh 2017 Appropriations by Function



Total Appropriations \$594,771,017 Prior Encumbrances \$ 2,500,000

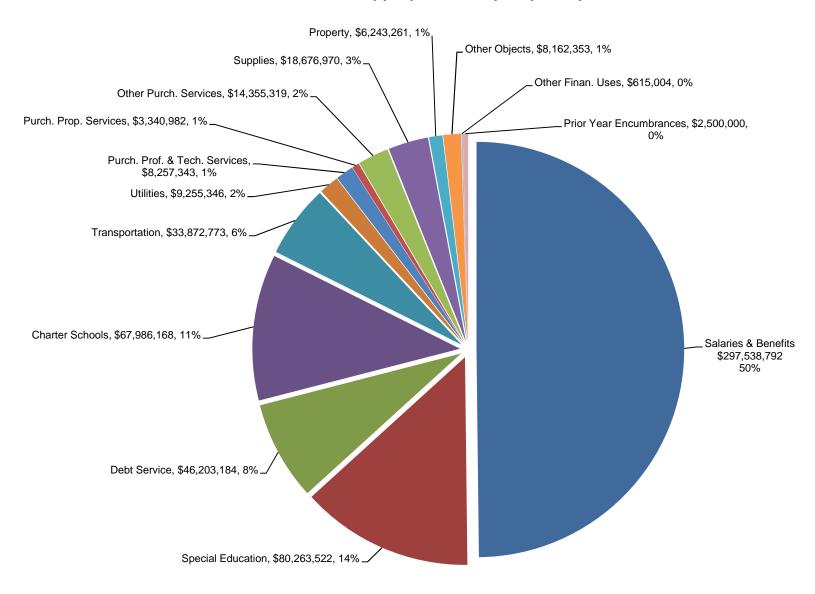
2017 APPROPRIATIONS BY FUNCTION

| SALARY PI AND FRINGE OTHER O | | | | | | | |
|---------------------------------|-----------------------------------|------------------|----------------|----------------|--------------------|--|--|
| FUNCTION | <u>DESCRIPTION</u> | BENEFITS | APPROPRIATIONS | APPROPRIATIONS | OF TOTAL BUDGET | | |
| 1100 | REGULAR PRGS - ELEM/SEC | \$172,842,830 | \$ 86,936,700 | \$259,779,530 | 43.49 | | |
| 1200 | SPECIAL PROGRAMS ELEM/SEC | 800,000 | 85,763,522 | 86,563,522 | 14.49 | | |
| 1300 | VOCATIONAL EDUCATION PROGRAMS | 6,003,217 | 380,848 | 6,384,065 | 1.07 | | |
| 1400 | OTHER INSTR PROGRAMS - ELE/SEC | 1,133,861 | 37,966 | 1,171,827 | 0.20 | | |
| 1800 | INSTR PROG. PRE-K STUDENTS | 1,350,000 | *** | 1,350,000 | 0.23 | | |
| 100 | 00 INSTRUCTION | \$182,129,908 | \$173,119,036 | \$355,248,944 | 59.48 | | |
| 2100 | SUPPORT SVCS-PUPIL PERSONNEL | 10,656,220 | 202,147 | 10,858,367 | 1.82 | | |
| 2200 | SUPPORT SERVICES-INSTRUCTIONAL | 7,741,853 | 6,879,197 | 14,621,050 | 2.45 | | |
| 2300 | SUPPORT SERVICE ADMINISTRATION | 31,516,707 | 5,622,093 | 37,138,800 | 6.22 | | |
| 2400 | SUPPORT SVCS-PUPIL HEALTH | 5,634,951 | 634,064 | 6,269,015 | 1.05 | | |
| 2500 | SUPPORT SERVICES-BUSINESS | 3,623,530 | 2,816,573 | 6,440,103 | 1.08 | | |
| 2600 | OPERATION & MAINT OF PLANT SER | 44,206,124 | 14,312,647 | 58,518,771 | 9.80 | | |
| 2700 | STUDENT TRANSPORTATION SVCS | 773 , 167 | 33,298,182 | 34,071,349 | 5.70 | | |
| 2800 | SUPPORT SERVICES-CENTRAL | 8,138,750 | 1,499,674 | 9,638,424 | 1.61 | | |
| 200 | 00 SUPPORT SERVICES | \$112,291,302 | \$ 65,264,577 | \$177,555,879 | 29.73 | | |
| 3200 | STUDENT ACTIVITIES | 3,087,499 | 1,749,470 | 4,836,969 | 0.81 | | |
| 3300 | COMMUNITY SERVICES | 30,083 | *** | 30,083 | 0.01 | | |
| 300 | 00 OPERATION OF NONINSTRU SERVICE | \$ 3,117,582 | \$ 1,749,470 | \$ 4,867,052 | 0.81 | | |
| 4400 | ARCH, ENG & EDUC SPEC-REPLACE | *** | 17,300 | 17,300 | 0.00 | | |
| 4600 | BUILDING IMPROVE SERV-REPLACEM | **** | 1,289,654 | 1,289,654 | 0.22 | | |
| 400 | 00 FACILITIES ACQ. CON. & IMPROVE | \$ **** | \$ 1,306,954 | \$ 1,306,954 | 0.22 | | |
| 5100 | DEBT SERVICE | **** | 46,203,184 | 46,203,184 | 7.74 | | |
| 5130 | REFUND OF PRIOR YR REVENUES | *** | 4,000,000 | 4,000,000 | 0.67 | | |
| 5200 | FUND TRANSFERS | *** | 615,004 | 615,004 | 0.10 | | |
| 5900 | BUDGETARY RESERVE | *** | 4,974,000 | 4,974,000 | 0.83 | | |
| 500 | 00 OTHER FINANCING USES | \$ **** | \$ 55,792,188 | \$ 55,792,188 | 9.34 | | |
| | PRIOR YEAR ENCUMBRANCES | *** | 2,500,000 | 2,500,000 | 0.42 | | |
| | TOTAL | \$297,538,792 | \$299,732,225 | \$597,271,017 | 100.00 | | |
| | | | | | | | |

| FUNCTION | I DESCRIPTION | 2013 EXPENDITURES | 2014 EXPENDITURES | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET |
|----------|--------------------------------|----------------------|----------------------|----------------------|----------------|----------------|
| 1100 | REGULAR PRGS - ELEM/SEC | 208,656,265.12 | 221,758,247.94 | 225,275,294.40 | 240,012,818 | 259,779,530 |
| 1200 | SPECIAL PROGRAMS ELEM/SEC | 60,203,132.34 | 69,058,331.63 | 75,700,463.28 | 82,883,093 | 86,563,522 |
| 1300 | VOCATIONAL EDUCATION PROGRAMS | 4,044,835.03 | 4,519,683.43 | 5,165,499.28 | 6,324,133 | 6,384,065 |
| 1400 | OTHER INSTR PROGRAMS - ELE/SEC | 1,044,959.70 | 953,754.68 | 1,021,572.64 | 1,133,164 | 1,171,827 |
| 1800 | INSTR PROG. PRE-K STUDENTS | <u>890,617.36</u> | 1,122,230.42 | 1,429,347.85 | 1,300,000 | 1,350,000 |
| 1000 | INSTRUCTION | 274,839,809.55 | 297,412,248.10 | 308,592,177.45 | 331,653,208 | 355,248,944 |
| 2100 | SUPPORT SVCS-PUPIL PERSONNEL | 9,217,364.79 | 9,532,291.66 | 10,023,393.10 | 10,428,411 | 10,858,367 |
| 2200 | SUPPORT SERVICES-INSTRUCTIONAL | 12,944,321.77 | 12,886,247.90 | 12,608,055.43 | 13,949,838 | 14,621,050 |
| 2300 | SUPPORT SERVICE ADMINISTRATION | 28,308,420.02 | 29,975,386.82 | 30,914,901.42 | 35,409,631 | 37,138,800 |
| 2400 | SUPPORT SVCS-PUPIL HEALTH | 5,896,491.57 | 5,885,608.66 | 5,972,252.14 | 5,874,137 | 6,269,015 |
| 2500 | SUPPORT SERVICES-BUSINESS | 5,934,386.89 | 5,821,118.55 | 5,942,021.57 | 6,314,443 | 6,440,103 |
| 2600 | OPERATION & MAINT OF PLANT SER | 47,502,312.51 | 49,734,881.71 | 50,614,453.85 | 56,802,413 | 58,518,771 |
| 2700 | STUDENT TRANSPORTATION SVCS | 32,499,845.67 | 33,049,540.62 | 31,429,462.42 | 37,775,183 | 34,071,349 |
| 2800 | SUPPORT SERVICES-CENTRAL | 6,481,638.67 | 7,072,188.55 | 7,115,971.87 | 8,428,873 | 9,638,424 |
| 2000 | SUPPORT SERVICES | 148,784,781.89 | 153,957,264.47 | 154,620,511.80 | 174,982,929 | 177,555,879 |
| 3200 | STUDENT ACTIVITIES | 3,667,911.97 | 3,899,396.66 | 3,886,936.48 | 4,828,167 | 4,836,969 |
| 3300 | COMMUNITY SERVICES | 16,526.39 | 21,072.04 | 25,306.43 | 40,000 | 30,083 |
| 3000 | OPERATION OF NONINSTRU SERVICE | 3,684,438.36 | 3,920,468.70 | 3,912,242.91 | 4,868,167 | 4,867,052 |
| 4400 | ARCH, ENG & EDUC SPEC-REPLACE | 372,440.93 | 3,414.94 | 8,612.69 | 31,500 | 17,300 |
| 4600 | BUILDING IMPROVE SERV-REPLACEM | 1,975,319.84 | 1,305,747.68 | 1,451,529.98 | 1,305,534 | 1,289,654 |
| 4000 | FACILITIES ACQ. CON. & IMPROVE | 2,347,760.77 | 1,309,162.62 | 1,460,142.67 | 1,337,034 | 1,306,954 |
| 5100 | DEBT SERVICE | 56,361,946.59 | 52,039,228.46 | 52,858,810.87 | 53,390,440 | 50,203,184 |
| 5130 | REFUND OF PRIOR YR REVENUES | 3,291,694.08 | 3,747,115.94 | 2,870,929.22 | *** | *** |
| 5200 | FUND TRANSFERS | 6,082,862.00 | 10,924,583.74 | 20,465,716.66 | 793,160 | 615,004 |
| 5900 | BUDGETARY RESERVE | **** | **** | **** | 3,424,159 | 4,974,000 |
| 5000 | OTHER FINANCING USES | 65,736,502.67 | 66,710,928.14 | 76,195,456.75 | 57,607,759 | 55,792,188 |
| | SUB-TOTAL | 495,393,293.24 | 523,310,072.03 | 544,780,531.58 | 570,449,097 | 594,771,017 |
| | PRIOR YEAR ENCUMBRANCES | 3,281,501.64 | 4,086,111.41 | 3,401,934.87 | 2,500,000 | 2,500,000 |
| | TOTAL | 498,674,794.88 | 527,396,183.44 | 548,182,466.45 | 572,949,097 | 597,271,017 |

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School District of Pittsburgh 2017 Appropriations by Major Object



Total Appropriations \$594,771,017 Prior Encumbrances \$ 2,500,000

2017 APPROPRIATIONS BY MAJOR OBJECT

| MAJOR OBJECT | DESCRIPTION | 2015 <u>ACTUAL</u> | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-----------------|-------------------------------|-----------------------|------------------------|----------------|------------------------------------|
| 100 | SALARIES | \$ 170,006,427.71 | \$178,406,553 | \$181,422,205 | \$ 3,015,652 |
| 200 | EMPLOYEE BENEFITS | 96,584,860.03 | 110,723,139 | 116,116,587 | 5,393,448 |
| 300 | PURCHASED PROFESSIONAL & TECH | 79,354,477.52 | 84,536,857 | 88,220,865 | 3,684,008 |
| 400 | PURCHASED PROPERTY SERVICES | 8,768,752.13 | 9,693,721 | 5,032,257 | -4,661,464 |
| 500 | OTHER PURCHASED SERVICES | 98,900,679.23 | 112,115,549 | 116,514,260 | 4,398,711 |
| 600 | SUPPLIES | 9,678,396.67 | 14,535,890 | 26,241,041 | 11,705,151 |
| 700 | PROPERTY | 5,143,932.49 | 4,933,936 | 6,243,261 | 1,309,325 |
| 800 | OTHER OBJECTS | 19,583,339.72 | 21,995,872 | 23,316,189 | 1,320,317 |
| 900 | OTHER FINANCING USES | 56,759,666.08 | 33,507,580 | 31,664,352 | -1,843,228 |
| | TOTAL APPROPRIATIONS | \$ 544,780,531.58 | \$570,449,097 | \$594,771,017 | \$ 24,321,920 |
| | PRIOR YEAR ENCUMBRANCES | \$ 3,401,934.87 | \$ 2,500,000 | \$ 2,500,000 | **** |
| | GRAND TOTAL | \$ 548,182,466.45 | \$572 , 949,097 | \$597,271,017 | \$ 24,321,920 |

2017 APPROPRIATIONS BY MAJOR OBJECT

| <u>OBJECT</u> | DESCRIPTION | 2017 BUDGET | TOTAL | PERCENT OF TOTAL |
|--|---|--|-------------|---------------------|
| 110 120 130 140 150 160 170 180 | OFFICIAL/ADMINISTRATION PROFESSIONAL - EDUCATION PROFESSIONAL - OTHER TECHNICAL OFFICE/CLERICAL CRAFT AND TRADES OPERATIVE SERVICE WORKER AND LABORER INSTRUCTIONAL ASSISTANT | \$ 18,159,106 113,744,764 8,479,045 7,349,995 5,027,396 5,183,984 1,313,604 20,832,027 1,332,284 | | |
| 100 | SALARIES | | 181,422,205 | 30.38 |
| 210 220 230 250 260 270 290 | GROUP INSURANCE SOCIAL SECURITY CONT RETIREMENT CONTRIBUTION UNEMPLOYMENT COMP WORKERS' COMP GROUP INSURANCE-SELF-INSURANCE OTHER EMPLOYEE BENEFITS | 1,957,478 13,802,990 60,856,088 362,490 1,540,583 37,519,565 77,393 | | |
| 200 | EMPLOYEE BENEFITS | | 116,116,587 | 19.44 |
| 310 320 330 340 350 | PURCH OF/ADMIN SERVC PROFESSIONAL-EDUCATIONAL SVCS OTHER PROFESSIONAL SERV TECHNICAL SERVICES SECURITY / SAFETY SERVICES | 2,678,472 80,337,189 3,795,533 1,379,804 29,867 | | |
| 300 | PURCHASED PROFESSIONAL & TECH | | 88,220,865 | 14.77 |
| 410 420 430 440 460 490 | CLEANING SERVICES UTILITY SERVICES REPAIRS & MAINTENANCE SERVICE RENTALS EXTERMINATION SERVICES OTHER PROPERTY SERVICES | 450,242 1,691,275 2,494,471 361,169 10,000 25,100 | | |
| 400 | PURCHASED PROPERTY SERVICES | | 5,032,257 | 0.84 |
| 510 520 530 540 550 560 580 590 | TRANSPORTATION INSURANCE - GENERAL COMMUNICATIONS ADVERTISING PRINTING & BINDING OTHER-TUITION TRAVEL MISC PURCHASED SERVICES | 33,872,773 479,000 1,027,086 91,180 147,079 78,782,203 378,234 1,736,705 | | |
| 500 | OTHER PURCHASED SERVICES | | 116,514,260 | 19.51 |
| 610 620 630 640 | GENERAL SUPPLIES ENERGY FOOD PRODUCTS BOOKS & PERIODICALS | 5,221,532 7,564,071 127,036 10,943,563 | | |

2017 APPROPRIATIONS BY MAJOR OBJECT (CONT'D)

| OBJECT | DESCRIPTION | 2017 BUDGET | TOTAL | PERCENT OF TOTAL |
|---------------------------------|---|---|---------------|---------------------|
| 650 | SUPPLIES & FEES - TECHNOLOGY | 2,384,839 | | |
| 600 | SUPPLIES | | 26,241,041 | 4.39 |
| 750 760 780 | EQUIP-ORIGINAL & ADD EQUIPMENT-REPLACEMENT INFRASTRUCTURE ASSETS | 2,082,432 3,960,829 200,000 | | |
| 700 | PROPERTY | | 6,243,261 | 1.05 |
| 810 830 840 880 890 | DUES & FEES INTEREST BUDGETARY RESERVE REFUNDS OF PRIOR YEAR RECEIPTS MISC EXPENDITURES | 129,985 15,153,836 4,000,000 4,000,000 32,368 | | |
| 800 | OTHER OBJECTS | | 23,316,189 | 3.90 |
| 910 930 | REDEMPTION OF PRINCIPAL FUND TRANSFERS | 31,049,348 615,004 | | |
| 900 | OTHER FINANCING USES | | 31,664,352 | 5.30 |
| | PRIOR YEAR ENCUMBRANCES | | \$ 2,500,000 | 0.42 |
| | TOTAL | | \$597,271,017 | 100.00 |

| OBJ | DESCRIPTION | 2013 EXPENDITURES | 2014 EXPENDITURES | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET |
|------------|--|----------------------------|----------------------------|----------------------------|----------------------|----------------------|
| 111 | SUPERINTENDENTS | \$ 295,325.74 | \$ - | \$ 411,387.27 | \$ 403,400 | \$ • |
| 112 | SCHOOL CONTROLLER | 21,537.12 | 21,806.52 | 22,188.02 | 22,188 | 22,813 |
| 113 | DIRECTORS | 3,435,495.91 | 3,740,086.62 | 4,135,584.09 | 4,531,274 | 4,807,391 |
| 114 | PRINCIPALS | 8,137,747.86 | 8,414,327.48 | 8,594,647.93 | 8,615,450 | 8,820,226 |
| 116 | CENTRL SUPPORT ADMIN | 2,440,841.20 | 2,229,424.29 | 2,308,073.58 | 2,596,026 | 3,340,279 |
| 118 | SUPERINTENDENT ELECT | **** | **** | 1,793.80 | **** | **** |
| 119 | OTHER PERSONNEL COSTS | 836,364.91 | 1,001,281.19 | 244,576.60 | 625,291 | 799,997 |
| 121 | CLASSROOM TEACHERS | 99,242,740.92 | 99,142,562.50 | 100,553,246.00 | 103,106,280 | 102,568,988 |
| 122 123 | TEACHER-SPEC ASSGNMT | 96,928.98 | 104,347.66 | 87,826.16 | 90,140 | 349,615 |
| 123 | SUBSTITUTE TEACHERS | 4,939,789.68 | 4,230,703.84 | 3,411,138.85 | 4,560,000 | 4,579,000 |
| 124 | COMP-ADDITIONAL WORK WKSP-COM WK-CUR-INSV | 682,256.62 | 690,500.00 | 736,344.17 | 533,754 | 537,461 |
| 125 | COUNSELORS | 35,952.06 2,800,219.77 | -27,017.17 2,937,751.85 | 74,486.43 3,010,758.61 | 197,637 1,931,889 | 166,137 3,171,638 |
| 127 | LIBRARIANS | 1,749,882.67 | 1,602,929.14 | 1,609,198.77 | 1,502,607 | 1,616,925 |
| 129 | OTHER PERSONNEL COSTS | 23,290.52 | 496,069.86 | 491,673.34 | 755,000 | 755,000 |
| 132 | SOCIAL WORKERS | 2,028,783.03 | 2,099,992.28 | 2,102,504.63 | 3,485,879 | 2,408,377 |
| 133 | SCHOOL NURSES | 2,901,246.04 | 2,876,157.06 | 2,777,587.30 | 3,017,110 | 3,248,348 |
| 134 | COORDINATORS | 9,503.00 | **** | **** | **** | **** |
| 135 | OTHER CENT SUPP STAFF | 503,585.10 | 543,909.12 | 530,879.93 | 545,145 | 559,459 |
| 136 | OTHER PROF EDUC STAFF | 439,599.70 | 446,436.65 | 492,687.73 | 540,180 | 513,026 |
| 137 | ATHLETIC COACHES | 1,167,218.28 | 1,198,437.39 | 1,210,380.88 | 1,350,000 | 1,350,000 |
| 138 | EXTRA CURR ACTIV PAY | 488,361.99 | 537,989.19 | 402,950.30 | 415,197 | 347,987 |
| 139 | OTHER PERSONNEL COSTS | 7,109.25 | 26,714.74 | 116,863.03 | 12,969 | 51,848 |
| 141 | ACCOUNTANTS-AUDITORS | 873,509.57 | 734,394.22 | 627,326.71 | 721,442 | 746,024 |
| 142 | OTHER ACCOUNTING PERS | 526,731.10 | 468,068.61 | 396,900.86 | 402,114 | 416,490 |
| 143 | PURCHASING PERSONNEL | 178,145.28 | 183,629.40 | 185,227.92 | 187,378 | 193,618 |
| 144 | COMPUTER SERVICE PERS | 1,440,395.29 | 1,416,695.95 | 1,431,217.68 | 1,313,687 | 1,368,373 |
| 145 | FACIL-PLANT OPR PERS | 871,385.33 | 857,975.12 | 788,513.56 | 829,552 | 836 , 873 |
| 146 | OTHER TECHNICAL PERS | 2,086,512.59 | 2,355,117.17 | 2,465,092.96 | 2,627,913 | 3,366,389 |
| 147 | TRANSPORTATION PERS | 289,877.45 | 287,218.10 | 290,100.91 | 283,593 | 294,940 |
| 148 | COMP-ADDITIONAL WORK | 341,480.73 | 251,744.46 | 220,692.99 | 100,988 | 102,788 |
| 149 | OTHER PERSONNEL COSTS | 48,977.31 | 11,808.40 | 71,113.78 | 24,500 | 24,500 |
| 151 | SECRETARIES | 703,668.99 | 655,716.08 | 654,306.77 | 667,365 | 694,220 |
| 152 153 | TYPIST-STENOGRAPHERS SCH SECRETARY-CLERKS | 190,664.84 | 217,286.46 | 213,240.60 | 230,902 | 238,331 |
| 154 | CLERKS | 2,075,497.48 294,341.83 | 2,042,433.02 281,209.86 | 2,066,245.36 308,441.36 | 2,142,945 386,471 | 2,083,540 393,143 |
| 155 | OTHER OFFICE PERS | 1,491,158.24 | 1,534,301.62 | 1,492,388.33 | 1,540,800 | 1,528,392 |
| 157 | COMP-ADDITIONAL WORK | 70,429.74 | 82,815.97 | 83,208.65 | 93,347 | 43,270 |
| 159 | OTHER PERSONNEL COSTS | 87,899.26 | 25,337.78 | 50,922.70 | 46,500 | 46,500 |
| 161 | TRADESMEN | 3,326,876.95 | 3,201,464.29 | 3,196,452.92 | 3,810,040 | 3,877,796 |
| 163 | REPAIRMEN | 515,201.91 | 478,664.50 | 530,808.56 | 556,104 | 525,046 |
| 168 | COMP-ADDITIONAL WORK | 1,478,641.34 | 1,559,411.93 | 1,540,745.67 | 804,678 | 781,142 |
| 169 | OTHER PERSONNEL COSTS | 9,057.21 | 16,099.52 | 24,089.41 | **** | **** |
| 172 | AUTOMOTIVE EQUIP OPR | 878,444.93 | 853,501.08 | 861,757.77 | 1,023,134 | 1,049,492 |
| 173 | TRANSPORTATION HELP | 41,850.52 | 42,662.61 | 43,506.66 | 43,381 | 44,587 |
| 178 | COMP-ADDITIONAL WORK | 130,875.17 | 130,812.15 | 151,587.42 | 219,525 | 219,525 |
| 179 | OTHER PERSONNEL COSTS | 12,558.12 | 500.00 | 9,710.84 | **** | *** |
| 181 | CUSTODIAL - LABORER | 10,099,278.12 | 9,852,673.99 | 10,186,054.64 | 11,598,508 | 11,896,959 |
| 182 | FOOD SERVICE STAFF | 38,604.44 | 46,912.92 | 39,660.62 | 27,340 | 93,094 |
| 183 | SECURITY PERSONNEL | 2,848,348.04 | 2,916,784.08 | 2,914,961.83 | 3,541,733 | 3,633,308 |
| 184 | STORES HANDLING STAFF | 49,984.54 | 83,164.00 | 48,890.55 | 49,877 | 51,626 |

| OBJ | J DESCRIPTION | | 2013 EXPENDITURES | | 2014 EXPENDITURES | | 2015 EXPENDITURES | | 2016 BUDGET | | 2017 BUDGET |
|------------|---|----|-------------------------|----|-------------------------|----|------------------------|----|-----------------|----|----------------|
| 185 | SUBSTITUTES | | *** | | 3,240.32 | | *** | | 200 | | *** |
| 186 | GROUNDSKEEPER | | 414,394.99 | | 426,262.22 | | 426,740.62 | | 447,426 | | 460,030 |
| 187 | STUD WRKRS/TUTORS/INTERNS | | 261,761.68 | | 285,859.01 | | 256,697.80 | | 271,242 | | 272,770 |
| 188 | COMP-ADDITIONAL WORK | | 3,687,668.90 | | 4,091,294.27 | | 3,773,164.43 | | 4,406,240 | | 4,402,740 |
| 189 | OTHER PERSONNEL COSTS | | 37,085.25 | | 118,253.66 | | 71,200.35 | | 21,500 | | 21,500 |
| 191 | INSTR PARAPROFESSIONAL | | 1,237,028.73 | | 1,262,841.97 | | 1,213,241.49 | | 1,117,796 | | 1,310,902 |
| 197 | COMP-ADDITIONAL WORK | | 8,907.81 | | 8,527.36 | | 5,040.57 | | 17,416 | | 18,882 |
| 198 | SUBSTITUTE PARAPROF | | 27,326.05 | | 32,697.98 | | 30,484.00 | | 500 | | 500 |
| 199 | OTHER PERSONNEL COSTS | | 12,864.11 | | 11,621.00 | | 9,913.00 | | 13,000 | | 2,000 |
| 100 | SALARIES | \$ | 168,971,214.19 | \$ | 169,475,298.95 | \$ | 170,006,427.71 | \$ | 178,406,553 | \$ | 181,422,205 |
| | | | | | | | | | | | |
| 200 | EMPLOYEE BENEFITS | \$ | 10,548.99 | \$ | 1,321.79 | Ş | 697.92 | Ş | **** | \$ | **** |
| 212 | DENTAL INSURANCE | | 1,474,812.81 | | 1,550,391.08 | | 1,577,500.66 | | 1,880,350 | | 1,730,647 |
| 213 | LIFE INSURANCE | | 84,261.04 | | 372,799.27 | | 207,116.80 | | 238,138 | | 226,831 |
| 214 | INCOME PROTECT INSURANCE | | 7,737.49 | | 6,634.28 | | 9,185.88 | | **** | | **** |
| 220 | SOCIAL SECURITY CONT | | 12,873,433.24 | | 12,906,649.00 | | 12,921,908.07 | | 13,516,139 | | 13,802,990 |
| 230 | RETIREMENT CONTRIBUTION | | 27,103,844.01 | | 35,619,077.84 | | 44,226,196.38 | | 52,819,082 | | 60,856,088 |
| 250 | UNEMPLOYMENT COMP | | 1,018,839.26 | | 1,230,815.25 | | 932,178.76 | | 709,914 | | 362,490 |
| 260 | WORKERS' COMP | | 1,529,162.02 | | 1,644,559.74 | | 1,757,288.50 | | 1,863,523 | | 1,540,583 |
| 271 | SELF INSURANCE- MEDICAL HEALTH | | 25,921,583.97 | | 25,871,258.89 | | 27,238,657.49 | | 39,104,381 | | 37,519,565 |
| 281 | OPEB - RETIREE'S HEALTH BEN | | 8,990,777.40 | | 8,381,253.31 | | 7,606,678.88 | | **** | | **** **** |
| 282 | OPEB-OHTR THAN HEALTH BEN | | 271.80 | | 194.75 | | 101.69 | | | | |
| 290 299 | OTHER EMPLOYEE BENEFITS ALL OTHER EMPLOYEE BENEFITS | | 551,478.85 66,105.00 | | 550,478.85 35,765.00 | | 71,804.00 35,545.00 | | 591,612 **** | | 77,393 *** |
| | | | | | | | | | 110 702 120 | | 116 116 505 |
| 200 | EMPLOYEE BENEFITS | \$ | 79,632,855.88 | Ş | 88,171,199.05 | Ş | 96,584,860.03 | Ş | 110,723,139 | Ş | 116,116,587 |
| 310 | PURCH OF/ADMIN SERVC | \$ | 2,364,225.12 | \$ | 2,438,629.40 | \$ | 2,523,411.71 | \$ | 2,564,661 | \$ | 2,678,472 |
| 322 | PROF. EDUC. SERVICES-IUS | | 54,351,863.58 | | 63,764,845.07 | | 70,565,738.09 | | 76,348,093 | | 79,963,522 |
| 323 | PROF-EDUCATIONAL SERV | | 3,142,632.36 | | 4,785,945.26 | | 2,124,655.93 | | 295,720 | | 290,770 |
| 324 | PROF-EDUC SERV - PROF DEV | | 44,050.00 | | 2,400.00 | | 41,627.97 | | 61,390 | | 31,790 |
| 329 | PROF-EDUC SRVC - OTHER | | 30,190.00 | | 107,202.00 | | 94,914.00 | | 60,316 | | 51,107 |
| 330 | OTHER PROFESSIONAL SERV | | 3,928,482.44 | | 3,416,403.50 | | 3,342,219.95 | | 3,965,856 | | 3,795,533 |
| 340 | TECHNICAL SERVICES | | 475,712.68 | | 399,494.74 | | 425,017.95 | | 267,338 | | 419,188 |
| 348 | TECHNOLOGY SERVICES | | 280,005.53 | | 226,071.83 | | 211,403.92 | | 945,616 | | 960,616 |
| 350 | SECURITY / SAFETY SERVICES | | 30,833.28 | | 26,791.04 | | 25,488.00 | | 27,867 | | 29,867 |
| 300 | PURCHASED PROFESSIONAL & TECH | \$ | 64,647,994.99 | \$ | 75,167,782.84 | \$ | 79,354,477.52 | \$ | 84,536,857 | \$ | 88,220,865 |
| 411 | DISPOSAL SERVICES | \$ | 321,652.25 | ė | 281,185.14 | ė | 315,264.81 | ė | 402,472 | ė | 401,972 |
| 411 | CUSTODIAL SERVICES | P | 321,652.25 | Ą | 40,965.00 | Ą | 44,510.00 | P | 402,472 | P | 401,972 |
| 415 | LAUNDRY-LINEN SERVICE | | 1,830.60 | | 2,254.00 | | 1,387.59 | | 3,760 | | 3,760 |
| 413 | THOUDAI-TIMEN SERVICE | | 1,030.00 | | 2,254.00 | | 1,307.39 | | 3,700 | | 3,700 |

| ### 442 REMERISCHING ### 511.18.04 ### 512.18.04 ### 512.18.04 ### 512.18.04 ### 513.1 | OBJ | DESCRIPTION | | 2013 EXPENDITURES | | 2014 EXPENDITURES | | 2015 EXPENDITURES | | 2016 BUDGET | | 2017 BUDGET |
|--|-----|-------------------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------|----|----------------|
| 424 WATER/SEMAGE 431 RPR & MAINT - BLDGS 1,479,615.04 1,647,893.1 1,587,632.14 1,520,063 1,447,036 432 RPR & MAINT - EQUIP 876,707.69 871,811.98 1,077,847.86 1,026,938 632,335 433 RPR & MAINT - TECH 364,432.34 194,208.43 376,975.57 402,100 405,100 411 RENTAL - LANG & BLDGS 233,752.30 238,952.14 428,787.69 441 RENTAL - CAUPERIT 30,349.71 24,787.69 48,229.21 42,576 47,576 48,622,13 57,603,03 57,603, | 422 | ELECTRICITY | | 4,403,118.04 | | 3,908,222.78 | | 3,927,229.14 | | 4,406,209 | | *** |
| 431 RPR & MAINT - BLDGS | 424 | WATER/SEWAGE | | • | | • • | | | | | | 1,691,275 |
| 432 RPR & MAINT - EQUIP 876,707.69 871,811.98 1,077,847.86 1,026,938 632,335 433 RPR & MAINT - TECH 364,432.34 194,208.43 376,975.57 402,100 405,100 411 RENTAL - LAND & ELDGS 233,752.30 238,952.14 2,575.95.63 312,793 313,293 442 RENTAL - EQUIPMENT 30,349.71 24,787.69 48,229.21 42,576 47,576 47,576 47,576 444 RENTAL OF VEHICLES **** 4735.00 470 FURTHER RENTALS 489 OTHER RENTALS 9,281.65 9,981.35 9,803.45 10,000 100.00 490 FURCHASED PROPERTY SERVICES 100.00 100.00 100.00 100.00 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,7693,721 \$5,000 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,768,752.13 8,7693,721 \$5,000 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,7693,721 \$5,000 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,7693,721 \$5,000 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,766,752.13 8,7693,721 \$5,000 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,7693,721 \$5,000 100.00 100.00 100.00 100.00 100.00 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,7693,721 \$5,000 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,768,752.13 8,7693,721 \$5,000 25,500 25,100 100.00 100.00 100.00 100.00 100.00 100.00 25,500 25,100 400 FURCHASED PROPERTY SERVICES 8,755,208.15 8,766,752.13 8,768,752.13 8,768,752.13 8,768,752.13 8,7693,721 \$5,000 25,500 25,100 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 25,500 25,100 100.00 25,500 27,429,933 \$24,4520,995 28,77461,33 \$27,429,933 \$24,4520,995 28,7746,7461,33 \$27,742,933,742 \$27,442,933 \$24,4520,995 28,7746,7461,33 \$27,742,943,742 \$28,768,755,700 \$28,77461,714 \$28,7746,744 \$28,7746,744 \$28, | | | | - | | • • | | | | | | |
| 433 PRF & MAINT - VEHICLES | 432 | | | | | | | | | | | |
| 438 RFR & MAINT - TECH 364,432.34 194,208.43 376,975.57 402,100 405,100 411 RRNTAL - LAND & BLDGS 233,752.30 238,952.41 225,795.63 312,793 313,293 442 RENTAL - EQUIPMENT 30,349.71 24,787.69 48,229.21 42,576 47,576 47,576 444 RENTAL OF VEHICLES **** 273.74 **** **** 449 OTHER RENTALS & **** 1,735.00 **** 300 300 300 460 EXTERNINATION SERVICES 9,281.65 9,941.35 9,803.45 10,000 10,000 490 OTHER RENTALS **** 100.00 100.00 100.00 25,500 25,100 100.00 PURCHASED PROPERTY SERVICES 100.00 100.00 25,500 25,100 100.00 FURCHASED PROPERTY SERVICES \$ 8,755,208.15 \$ 8,361,204.92 \$ 8,768,752.13 \$ 9,693,721 \$ 5,032,257 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 100.00 FURCHASED PROPERTY SERVICES \$ 2,383,329.10 \$ 23,257,00 FURCHASED PROPERTY SERVICES \$ 2,383,329.10 FURCHASED SERVICES \$ 2,484,00 FURCHASED SERVICES \$ 2,484,00 FURCHASED SERVICES \$ 2,444,00 FURCHASED SERVICES \$ 2,444,00 FURCHASED SERVICES \$ 2, | 433 | RPR & MAINT - VEHICLES | | - | | | | | | | | |
| 441 RENTAL - LAND & BLDGS | 438 | | | | | | | | | | | |
| 444 RRNTAL OF UPHICLES | 441 | RENTAL - LAND & BLDGS | | - | | | | | | | | • |
| ### 449 OFHER ENTAL OF VEHICLES | 442 | | | | | - | | | | | | - |
| A49 OTHER RENTALS | | - | | | | | | | | | | |
| 400 EXTERNINATION SERVICES 9,281.65 9,941.35 9,803.45 10,000 10,000 400 OTHER PROPERTY SERVICES 100.00 100.00 100.00 25,500 25,100 25,100 400 PURCHASED PROPERTY SERVICES \$ 8,755,208.15 \$ 8,361,204.92 \$ 8,768,752.13 \$ 9,693,721 \$ 5,032,257 513 CONTRACTED CARRIERS \$ 23,383,329.19 \$ 23,254,829.38 \$ 22,677,461.33 \$ 27,429,933 \$ 24,520,995 515 PUBLIC CARRIERS 2,057,306.09 2,507,382.68 2,376,555.00 3,144,229 2,869,739 516 STUDENT TRANSPORTATION - I.U. 6,276,693.11 6,493,599.78 5,517,448.36 6,520,000 5,965,948 519 OTHER STUDENT TRANSP 248,424.22 15,385.83 192,728.14 458,016 516,091 522 AUTO LIABILITY INSURANCE 128,784.33 346,947.82 110,854.67 100,436 100,436 523 GENERAL PROPERTY - LIAB INS. 289,553.09 66,150.53 23,519.01 231,774 231,774 525 BONDING INSURANCE 72,198.53 445,250.58 97,578.25 146,790 146,790 530 COMMUNICATIONS 286,387.22 298,991.49 319,646.25 567,373 502,531 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING BINDING 35,855.42 38,545.83 70,554.93 101,830 91,180 550 PRINTING & BINDING 132,289.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - CHARTER FA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 566 TUITION - PARI PRIVATE 5,041,200.18 4,355,864.81 4,093,094.03 5,500,000 569 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 500 TUITION - PARI 40,9338.88 644,715.28 276,190.54 500,000 | | | | *** | | 1.735.00 | | | | 300 | | 300 |
| 490 OTHER PROPERTY SERVICES | _ | | | 9.281.65 | | | | 9.803.45 | | | | |
| ### PURCHASED PROPERTY SERVICES \$ 8,755,208.15 \$ 8,361,204.92 \$ 8,768,752.13 \$ 9,693,721 \$ 5,032,257 \$ ### Stock of the control of the cont | | | | - | | • | | - | | | | |
| Side | 150 | OHIDI IROIDIII DURVICUD | | | | | | | | | | |
| Sile DUBLIC CARRIERS 2,057,306.09 2,507,382.68 2,376,555.00 3,144,259 2,869,739 | 400 | PURCHASED PROPERTY SERVICES | \$ | 8,755,208.15 | \$ | 8,361,204.92 | \$ | 8,768,752.13 | \$ | 9,693,721 | \$ | 5,032,257 |
| STIDENT TRANSPORTATION - I.U. | 513 | CONTRACTED CARRIERS | \$ | 23,383,329.19 | \$ | 23,254,829.38 | \$ | 22,677,461.33 | \$ | 27,429,933 | \$ | 24,520,995 |
| STIDENT TRANSPORTATION - I.U. | 515 | PUBLIC CARRIERS | • | 2,057,306.09 | • | 2,507,382.68 | | 2,376,555.00 | • | 3,144,259 | • | 2,869,739 |
| STUDENT TRANSP 248,424.32 155,385.83 192,728.14 458,016 516,091 522 AUTO LIABILITY INSURANCE 128,784.33 346,947.82 110,854.67 100,436 100,436 523 GENERAL PROPERTY - LIAB INS. 289,523.09 66,150.53 235,319.01 231,774 231,774 231,774 525 BONDING INSURANCE **** 238.00 -5,857.50 **** ** | 516 | STUDENT TRANSPORTATION - I.U. | | 6,276,693.11 | | | | | | 6,520,000 | | |
| 523 GENERAL PROPERTY - LIAB INS. 289,523.09 66,150.53 235,319.01 231,774 231,774 525 BONDING INSURANCE ***** 238.00 -5,857.50 ***** ***** 529 OTHER INSURANCE 72,198.53 45,250.58 97,578.25 146,790 146,790 530 COMMUNICATIONS 286,387.22 298,991.49 319,646.25 567,373 502,531 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING 58,185.42 58,545.83 70,554.93 101,830 91,180 551 PRINTING & BINDING 132,829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - OTHER PA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 564 TUITION - COMM COLLEGE TECH ***** 2,400.00 2,000.00< | 519 | OTHER STUDENT TRANSP | | | | 155,385.83 | | 192,728.14 | | | | |
| 523 GENERAL PROPERTY - LIAB INS. 289,523.09 66,150.53 235,319.01 231,774 231,774 525 BONDING INSURANCE ***** 238.00 -5,857.50 ***** ***** 529 OTHER INSURANCE 72,198.53 45,250.58 97,578.25 146,790 146,790 530 COMMUNICATIONS 286,387.22 298,991.49 319,646.25 567,373 502,531 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING 58,185.42 58,545.83 70,554.93 101,830 91,180 551 PRINTING & BINDING 132,829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - OTHER PA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,992.39 59,967,541 67,986,168 564 TUITION - COMM COLLEGE TECH ***** 2,400.00 2,000.00< | 522 | AUTO LIABILITY INSURANCE | | 128,784.33 | | 346,947.82 | | 110,854.67 | | 100,436 | | 100,436 |
| 525 BONDING INSURANCE ***** 238.00 -5,857.50 ***** ***** 529 OTHER INSURANCE 72,198.53 45,250.58 97,578.25 146,790 146,790 530 COMMUNICATIONS 286,387.22 298,991.49 319,646.25 567,373 502,531 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING 58,185.42 58,545.83 70,554.93 101,830 91,180 550 PRINTING & BINDING 132,829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - OTHER PA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 564 TUITION - AVTS 24,589.45 2,444.00 ***** ***** 566 TUITION - COMM COLLEGE TECH ***** ***** ***** 567 < | 523 | | | | | | | | | | | |
| 529 OTHER INSURANCE 72,198.53 45,250.58 97,578.25 146,790 146,790 530 COMMUNICATIONS 286,387.22 298,991.49 319,646.25 567,373 502,531 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING 58,185.42 58,545.83 70,554.93 101,830 91,180 550 PRINTING & BINDING 132,2829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - OTHER PA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 564 TUITION - COMM COLLEGE TECH ***** ***** 2,444.00 ***** ***** 566 TUITION - COMM COLLEGE TECH ***** 2,400.00 2,000.00 ***** ***** 567 TUITION - OTHER 4,093,398.88 644,715.28 276,190.54 | | | | | | | | | | | | |
| 530 COMMUNICATIONS 286,387.22 298,991.49 319,646.25 567,373 502,531 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING 58,185.42 58,545.83 70,554.93 101,830 91,180 550 PRINTING & BINDING 132,829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,675,541 67,986,168 564 TUITION - AVIS 24,589.45 2,444.00 ***** ***** ***** 566 TUITION - COMM COLLEGE TECH **** 2,400.00 2,000.00 ***** ***** 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 | 529 | OTHER INSURANCE | | 72,198.53 | | 45,250.58 | | - | | 146,790 | | 146,790 |
| 538 TELECOMMUNICATIONS 664,019.22 215,347.33 415,269.62 529,206 524,555 540 ADVERTISING 58,185.42 58,545.83 70,554.93 101,830 91,180 550 PRINTING & BINDING 132,829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - OTHER PA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 564 TUITION - AVTS 24,589.45 2,444.00 ***** ***** ***** 566 TUITION - COMM COLLEGE TECH **** 2,400.00 2,000.00 ***** ***** 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - OTHER 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753 | 530 | | | 286,387.22 | | 298,991.49 | | 319,646.25 | | 567,373 | | 502,531 |
| 540 ADVERTISING 550 PRINTING & BINDING 132,829.27 147,252.73 125,382.44 146,001 147,079 561 TUITION - OTHER PA LEA 4,150,632.87 4,027,015.26 3,045,104.56 3,820,000 3,825,000 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 564 TUITION - AVTS 24,589.45 2,444.00 **** **** 566 TUITION - COMM COLLEGE TECH **** 2,400.00 2,000.00 **** **** 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 705,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 | 538 | TELECOMMUNICATIONS | | 664,019.22 | | | | 415,269.62 | | | | |
| 561 TUITION - OTHER PA LEA 4,150,632.87 | 540 | ADVERTISING | | 58,185.42 | | 58,545.83 | | 70,554.93 | | 101,830 | | 91,180 |
| 561 TUITION - OTHER PA LEA 4,150,632.87 | 550 | PRINTING & BINDING | | 132,829.27 | | 147,252.73 | | 125,382.44 | | 146,001 | | 147,079 |
| 562 TUITION - CHARTER SCHOOLS 46,305,840.45 54,243,617.50 57,031,902.39 59,967,541 67,986,168 564 TUITION - AVTS 24,589.45 2,444.00 ***** ***** ***** 566 TUITION - COMM COLLEGE TECH ***** 2,400.00 2,000.00 ***** ***** 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,67 | 561 | TUITION - OTHER PA LEA | | 4,150,632.87 | | 4,027,015.26 | | 3,045,104.56 | | | | 3,825,000 |
| 564 TUITION - AVTS 24,589.45 2,444.00 **** **** **** **** 566 TUITION - COMM COLLEGE TECH **** 2,400.00 2,000.00 **** **** **** 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 | 562 | TUITION - CHARTER SCHOOLS | | 46,305,840.45 | | 54,243,617.50 | | 57,031,902.39 | | | | 67,986,168 |
| 566 TUITION - COMM COLLEGE TECH ***** 2,400.00 2,000.00 ***** ***** 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 | 564 | TUITION - AVTS | | | | • • | | | | | | |
| 567 TUITION TO APPROVED PRIVATE 5,041,120.18 4,365,964.81 4,093,094.03 5,500,000 5,500,000 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 **** | 566 | TUITION - COMM COLLEGE TECH | | | | • | | 2,000.00 | | **** | | **** |
| 568 TUITION - PRRI 409,378.88 644,715.28 276,190.54 500,000 500,000 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 500 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 **** | 567 | TUITION TO APPROVED PRIVATE | | 5,041,120.18 | | - | | 4,093,094.03 | | 5,500,000 | | 5,500,000 |
| 569 TUITION - OTHER 753,005.00 212,657.90 753,498.82 871,035 971,035 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 ***** | 568 | TUITION - PRRI | | | | • • | | | | | | |
| 581 MILEAGE 104,011.18 98,627.67 94,346.17 146,079 141,312 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 ***** | 569 | TUITION - OTHER | | 753,005.00 | | | | | | | | 971,035 |
| 582 TRAVEL 105,674.66 110,542.35 119,194.84 162,258 236,922 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 ***** | 581 | MILEAGE | | | | - | | | | - | | |
| 594 SVC-IU SPECIAL CLASSES 190,818.40 166,550.05 197,984.84 260,000 300,000 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 ***** | 582 | TRAVEL | | - | | • | | - | | | | • |
| 599 OTHER PURCHASED SERVICES 993,938.58 1,118,631.35 1,154,422.54 1,513,018 1,436,705 500 OTHER PURCHASED SERVICES \$ 91,676,689.44 \$ 98,583,088.15 \$ 98,900,679.23 \$ 112,115,549 \$ 116,514,260 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH \$ 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 **** | | SVC-IU SPECIAL CLASSES | | <u>-</u> | | <u>-</u> | | - | | - | | • |
| 610 GENERAL SUPPLIES \$ 4,696,900.40 \$ 4,772,553.73 \$ 4,856,475.11 \$ 5,247,968 \$ 5,221,532 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 **** | | | | = | | - | | | | | | - |
| 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 **** | 500 | OTHER PURCHASED SERVICES | \$ | 91,676,689.44 | \$ | 98,583,088.15 | \$ | 98,900,679.23 | \$ | 112,115,549 | \$ | 116,514,260 |
| 618 ADM OP SYS TECH 1,349,361.02 1,500,987.46 1,792,467.59 2,106,362 **** | 610 | GENERAL SUPPLIES | Ś | 4,696,900,40 | \$ | 4,772,553,73 | Ś | 4,856,475,11 | \$ | 5,247,968 | Ś | 5,221,532 |
| | | | 7 | | 7 | | - | | 4 | | 4 | |
| | | | | • | | • • | | | | | | 2,560,298 |

| OBJ | DESCRIPTION | | 2013 EXPENDITURES | | 2014 EXPENDITURES | | 2015 EXPENDITURES | | 2016 BUDGET | | 2017 BUDGET |
|------|--------------------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------|----|----------------|
| 622 | ELECTRICITY - HTG & AC | | *** | | *** | | *** | | *** | | 4,523,134 |
| 624 | OIL - HTG & AC | | 4,818.93 | | 1,815.09 | | 545.40 | | 5,000 | | 5,000 |
| 626 | GASOLINE | | 137,828.71 | | 110,119.12 | | 83,442.77 | | 102,600 | | 102,600 |
| 627 | DIESEL FUEL | | 118,538.85 | | 91,384.15 | | 59,235.98 | | 82,400 | | 82,400 |
| 628 | STEAM - HTG & AC | | 276,151.73 | | 284,696.37 | | 194,078.03 | | 335,953 | | 290,639 |
| 634 | STUDENT SNACKS | | 30,491.87 | | 34,735.19 | | 28,347.43 | | 49,314 | | 41,006 |
| 635 | MEALS & REFRESHMENTS | | 65,792.65 | | 87,174.74 | | 93,850.05 | | 81,115 | | 86,030 |
| 640 | BOOKS & PERIODICALS | | 1,259,907.36 | | 1,339,282.37 | | 559,072.78 | | 3,645,708 | | 10,943,563 |
| 650 | SUPPLIES & FEES - TECHNOLOGY | | 88,295.83 | | 525,255.05 | | 84,585.55 | | 187,220 | | 2,384,839 |
| 600 | SUPPLIES | \$ | 10,718,526.49 | \$ | 11,597,002.97 | \$ | 9,678,396.67 | \$ | 14,535,890 | \$ | 26,241,041 |
| 750 | EQUIP-ORIGINAL & ADD | \$ | 11,836.75 | Ś | 108,533.13 | \$ | 8,863.04 | Ś | *** | Ś | *** |
| 751 | NONCAPITAL EQUIP - ORIG & ADDL | 7 | 44,881.21 | ~ | 12,644.08 | ~ | 126,669.39 | ~ | 185,688 | ~ | **** |
| 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | 59,667.22 | | 2,703.00 | | 50,147.52 | | 77,300 | | 627,046 |
| 756 | CAP TECH HARDWARE/EQUIP-ORIG | | **** | | **** | | **** | | **** | | 41,742 |
| 757 | NONCAP TECH EQUIP - ORIG | | **** | | *** | | *** | | 1,400 | | **** |
| 758 | CAPITAL TECH SOFTWARE - ORIG | | 1,901,866.17 | | 1,855,720.38 | | 1,319,301.91 | | 875,402 | | 1,413,644 |
| 760 | EOUIPMENT-REPLACEMENT | | 24,976.79 | | 925,998.13 | | 14,804.36 | | **** | | **** |
| 761 | NON-CAP EQUIP REPLACEMENT | | 50,015.12 | | 17,719.25 | | 48,649.60 | | 111,366 | | **** |
| 762 | CAPITAL EQUIPMENT REPLACEMENT | | 1,138,772.01 | | 8,734.39 | | 1,303,840.76 | | 1,252,110 | | 1,737,224 |
| 768 | CAPITAL TECH SOFTWARE REPLACE | | 1,029,989.76 | | 1,204,491.84 | | 1,619,409.10 | | 1,743,394 | | 2,223,605 |
| 788 | TECH INFRASTRUCTURE | | 848,189.78 | | 960,574.50 | | 652,246.81 | | 687,276 | | 200,000 |
| , 00 | | | 010/103170 | | | | | | | | |
| 700 | PROPERTY | \$ | 5,110,194.81 | \$ | 5,097,118.70 | \$ | 5,143,932.49 | \$ | 4,933,936 | \$ | 6,243,261 |
| | | | | | | | | | | | |
| 810 | DUES & FEES | \$ | 116,585.37 | \$ | 118,196.06 | \$ | 117,449.05 | \$ | 137,325 | \$ | 129,985 |
| 831 | INT-LOAN-LEASE PURCH | | 1,529,572.50 | | 1,529,572.50 | | 1,529,572.50 | | 1,529,573 | | 1,529,573 |
| 832 | INT-SERIAL BONDS | | 18,415,052.68 | | 15,967,605.52 | | 15,035,288.95 | | 14,346,447 | | 13,624,263 |
| 840 | BUDGETARY RESERVE | | **** | | **** | | **** | | 1,150,159 | | 4,000,000 |
| 880 | REFUNDS OF PRIOR YEAR RECEIPTS | | 3,291,694.08 | | 3,747,115.94 | | 2,870,929.22 | | 4,800,000 | | 4,000,000 |
| 890 | MISC EXPENDITURES | | 27,521.25 | | 28,252.25 | | 30,100.00 | | 32,368 | | <u>32,368</u> |
| 800 | OTHER OBJECTS | \$ | 23,380,425.88 | \$ | 21,390,742.27 | \$ | 19,583,339.72 | \$ | 21,995,872 | \$ | 23,316,189 |
| 911 | LOAN-LEASE PURCH-PRINCIPAL | Ś | 1,352,352.94 | ė | 1,352,352.94 | ė | 1,352,352.94 | ė | 1,352,353 | \$ | 1,352,353 |
| 912 | SERIAL BONDS-PRINCIPAL | ų | 35,064,968.47 | Ą | 33,189,697.50 | 4 | 34,941,596.48 | ų | 31,362,067 | ų | 29,696,995 |
| 939 | OTHER FUND TRANSFERS | | 6,082,862.00 | | 10,924,583.74 | | 20,465,716.66 | | 793,160 | | 615,004 |
| 333 | OTHER FUND TRANSFERS | | 0,082,882.00 | | 10,924,363.74 | | 20,403,710.00 | | 793,100 | | 015,004 |
| 900 | OTHER FINANCING USES | \$ | 42,500,183.41 | \$ | 45,466,634.18 | \$ | 56,759,666.08 | \$ | 33,507,580 | \$ | 31,664,352 |
| | SUB-TOTAL | \$ | 495,393,293.24 | \$ | 523,310,072.03 | \$ | 544,780,531.58 | \$ | 570,449,097 | \$ | 594,771,017 |
| | PRIOR YEAR ENCUMBRANCES | | 3,281,501.64 | | 4,086,111.41 | | 3,401,934.87 | | 2,500,000 | | 2,500,000 |
| | TOTAL | \$ | 498,674,794.88 | \$ | 527,396,183.44 | \$ | 548,182,466.45 | \$ | 572,949,097 | \$ | 597,271,017 |

2017 LOCAL REVENUES

REAL ESTATE TAX

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2017 is 9.84 mills.

Real Estate Tax 9.84 mills \$179,691,097 \$18,261,290 per mill

Implementing the Act 1 Homestead and Farmstead Exemption

Property Tax Reduction under Act 1 – Slot \$15,579,476

Machine proceeds distribution by State

Net Real Estate Tax \$164,111,621

EARNED INCOME TAX

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2)(Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%)to the city, in 2008 two-tenths of one per centum (0.20%)to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

| Earned Income Tax-Current | 2.00% Levy | \$130,882,387 |
|----------------------------------|----------------|---------------|
| Percentage Levied required | | |
| to be shared with the City | 0.25% | \$16,360,298 |
| | | |
| | 1.75% Net Levy | \$114,522,089 |

REALTY TRANSFER TAX

This levy is enacted pursuant to Act 182 of 1982. The levy for 2017 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

| | | | | | | INCREASE |
|-------|--------|--|--------------------|----------------------|----------------|--------------------------------|
| | | | 2015 | 2016 | 2017 | (DECREASE) |
| CO | DE | DESCRIPTION | ACTUAL | BUDGET | BUDGET | 17 OVER 16 |
| | 000 | | 0455 255 24 | 44.40.040.204 | ha.c.a.a.a.coa | ** ** ** ** ** ** ** ** |
| 6111 | 000 | REAL ESTATE TAX - CURRENT | \$155,375,346 | \$149,948,304 | \$164,111,621 | \$14,163,317 |
| 6113 | 000 | PUBLIC UTILITY REALTY TAX | 329,609 | 342,229 | 324,186 | -\$18,043 |
| 6114 | 000 | IN LIEU OF TAXES | 192,874 | 197,504 | 498,923 | \$301,419 |
| 6161 | 000 | EARNED INCOME TAX - CURRENT | 109,800,041 | 115,040,000 | 114,522,089 | -\$517,911 |
| 6168 | 000 | REALTY TRANSFER TAX | 11,191,957 | 8,000,000 | 14,097,251 | \$6,097,251 |
| 6169 | 000 | MERCANTILE TAX | 30 | 0 | 0 | \$0 |
| 6411 | 000 | REAL ESTATE TAX - DELINQUENT | 7,584,673 | 8,200,000 | 8,200,000 | \$0 |
| 6461 | 000 | EARNED INCOME TAX - PRIOR YEARS | 9,656,040 | 7,000,000 | 7,000,000 | \$0 |
| 6510 | 000 | EARNINGS ON INVESTMENTS | 998,642 | 600,000 | 1,500,000 | \$900,000 |
| 6910 | 000 | RENTAL OF SCHOOL PROPERTY | 188,049 | 290,000 | 200,176 | -\$89,824 |
| 6920 | 000 | CONTRIBUTIONS & DONATIONS - PRIVATE | 0 | 105,187 | 70,765 | -\$34,422 |
| 6940 | 000 | TUITION FROM PATRONS | 150 | 109,120 | 6,307 | -\$102,813 |
| 6960 | 000 | SERVICES PROVIDED OTHER LOCAL | | | | |
| | | GOVERNMENT UNITS | 0 | 102,205 | 0 | -\$102,205 |
| 6970 | 000 | SERVICES PROVIDED OTHER FUNDS | 1,978,031 | 2,430,764 | 2,045,855 | -\$384,909 |
| 6990 | 000 | MISCELLANEOUS REVENUES | 506,083 | 300,000 | 541,627 | \$241,627 |
| TOTAL | - LOCA | L SOURCES | \$297,801,524 | \$292,665,313 | \$313,118,800 | \$20,453,487 |

2017 STATE REVENUES

INSTRUCTION

The basic instruction subsidy for all 501 school districts in the Commonwealth is based upon Act 31 of 1983, as amended.

The School District also receives funds from the Commonwealth for Section 1305 and 1306 tuition for court placed or institutional children.

VOCATIONAL EDUCATION

The District receives reimbursement for Vocational Education curricula including distributive education, health occupations education, home economics education (gainful), business education, technical education, and trade and industrial education.

TRANSPORTATION

Pittsburgh receives a subsidy on the approved cost of transporting children to and from school. The applicable costs are multiplied by the District's aid ratio to determine the subsidy. This involves reimbursement for children who are living in excess of 1-1/2 miles from school, and approved transportation for hazardous routes and for transportation provided for students attending non-public schools within the district and within 10 miles of the district boundaries.

STATE REVENUE FOR SOCIAL SECURITY AND RETIREMENT PAYMENTS

Federal guidelines required the School District remit directly both the School District's and the State's share of Social Security for all School District employees. The Commonwealth has a similar requirement for contributions to the State Retirement System. To accommodate these requirements, it is necessary for the State to remit to the School District its share of Social Security costs and its share of the contribution to the Pennsylvania School Employees Retirement System.

SINKING FUND PAYMENTS

Reimbursements for debt service costs are based on the interest and principal payments allocated to the approved project costs of individual school construction projects. Approved project costs are the lesser of: (1) approved actual costs as determined by the State Department of Education or (2) the projection of rated pupil capacity as determined by the PDE and maximum per pupil reimbursable amounts as provided by law.

SCHOOL HEALTH SERVICES

The Department of Health pays a subsidy based upon the total pupil membership in schools serviced by the public schools health agency and for all parochial, private, and public schools in the program.

STATE PROPERTY TAX REDUCTION

Act 1 Homestead and Farmstead Exemption provided under the Pennsylvania Tax Relief Act, a law passed by the Pennsylvania General Assembly to reduce property taxes from slot machine proceeds.

| CODE | | DESCRIPTION | 2015 ACTUAL | 2016 BUDGET | 2017 BUDGET | INCREASE (DECREASE) 17 OVER 16 |
|-------------|--------|-----------------------------------|----------------|----------------|----------------|--------------------------------------|
| 7110 | 100 | BASIC INSTRUCTIONAL SUBSIDY | \$157,059,248 | \$153,778,156 | \$160,143,636 | \$6,365,480 |
| 7160 | 000 | TUITION -SECTION 1305 & 1306 | 66,263 | 100,000 | 100,000 | \$0 |
| 7220 | 000 | VOCATIONAL EDUCATION | 174,378 | 200,000 | 200,000 | \$0 |
| 7271 | 000 | SPECIAL EDUCATION OF EXCEPTIONAL | | | | |
| | | PUPILS | 27,739,055 | 27,769,151 | 27,739,055 | -\$30,096 |
| 7310 | 000 | TRANSPORTATION | 13,818,438 | 13,675,554 | 13,955,105 | \$279,551 |
| 7320 | 000 | SINKING FUND PAYMENTS | 348,950 | 2,150,000 | 2,394,554 | \$244,554 |
| 7330 | 100 | MEDICAL, DENTAL, & NURSE SERVICES | 613,180 | 482,531 | 458,405 | -\$24,126 |
| 7340 | 000 | STATE PROPERTY TAX REDUCTION | 15,579,489 | 15,578,337 | 15,579,476 | \$1,139 |
| 7810 | 000 | SOCIAL SECURITY PAYMENTS | 6,665,739 | 6,758,070 | 6,901,495 | \$143,425 |
| 7820 | 000 | RETIREMENT CONTRIBUTION | 24,336,063 | 28,522,285 | 32,693,919 | \$4,171,634 |
| TOTAL | - STAT | TE SOURCES | \$246,400,802 | \$249,014,084 | \$260,165,645 | \$11,151,561 |

2017 OTHER REVENUES

TUITION

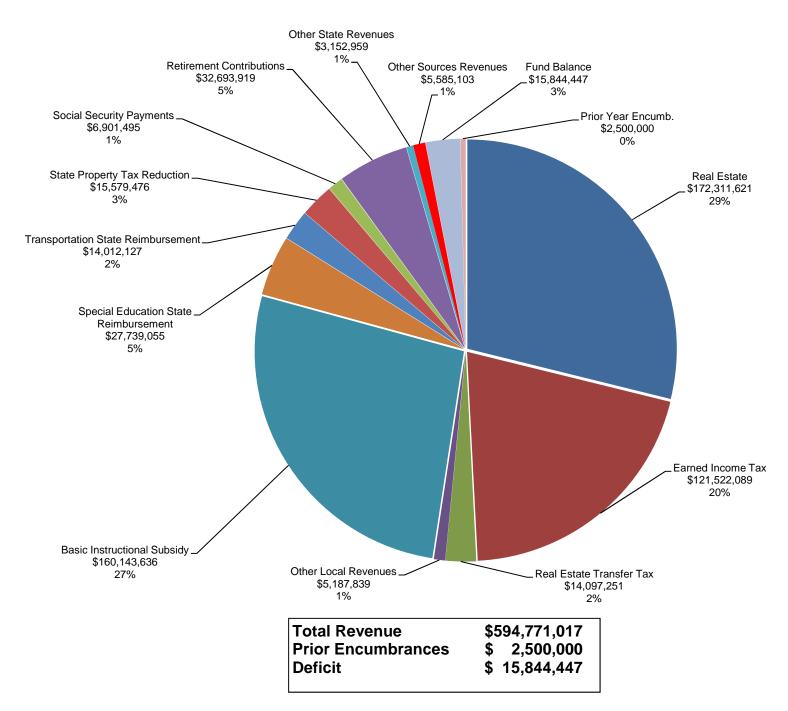
Receipts from other districts for their pupils educated in the Pittsburgh schools are credited to this line. The anticipated revenue reflects payment to the School District by surrounding school districts which have students attending vocational education and special education programs in the Pittsburgh Public Schools.

RESERVE FOR PRIOR YEAR ENCUMBRANCES

A reservation of fund balance is required to offset prior year encumbrances that are not paid. This reservation allows those encumbrances to be moved into the budget and when paid, charged to the current budget. The amount of such encumbrances moving forward is estimated to be \$2.5 million.

| CODE | | DESCRIPTION | 2015 ACTUAL | 2016 BUDGET | 2017 BUDGET | INCREASE (DECREASE) 17 OVER 16 | |
|-------|-------|--|----------------|----------------|----------------|--------------------------------------|--|
| 8820 | 100 | TUITION FROM OTHER DISTRICTS | \$648,457 | \$1,862,001 | \$1,961,341 | \$99,340 | |
| 8708 | 000 | REVENUE FROM FEDERAL ED JOB BILL | 0 | 0 | 0 | \$0 | |
| 8708 | 000 | REVENUE FROM FEDERAL STIMULUS | 0 | 0 | 0 | \$0 | |
| 8731 | 000 | 2009 BABs SUBSIDY | 782,436 | 654,248 | 797,177 | \$142,929 | |
| 8732 | 000 | 2010 QSCB - STATE SUBSIDY | 496,709 | 416,875 | 494,118 | \$77,243 | |
| 8732 | 000 | 2010 QSCB - LARGE LOCAL SUBSIDY | 1,101,902 | 832,904 | 1,130,008 | \$297,104 | |
| 8733 | 000 | 2010 QZAB SUBSIDY | 497,213 | 608,121 | 523,295 | -\$84,826 | |
| 9320 | 000 | INTER-FUND TRANSFERS | 752,536 | 120,033 | 679,164 | \$559,131 | |
| 9330 | 000 | CAPITAL PROJECTS FUND TRANSFER | 69,582 | 0 | 0 | \$0 | |
| 9400 | 000 | SALE OF/ COMP FOR LOSS OF FIXED ASSETS | 248,290 | 710,000 | 0 | -\$710,000 | |
| 9990 | 000 | INSURANCE RECOVERIES | 0 | 0 | 0 | \$0 | |
| TOTAL | - OTH | ER SOURCES | \$4,597,126 | \$5,204,182 | \$5,585,103 | \$380,921 | |

School District of Pittsburgh 2017 Revenue



School District of Pittsburgh 2017 REVENUES

| LOCAL SOURCES | PROJECTED | REVENUES | PERCENT OF TOTA | |
|---------------------------------------|---------------------|---------------|-----------------|---------|
| Real Estate | \$172,311,621 | | 28.84% | |
| Earned Income Tax | \$121,522,089 | | 20.35% | |
| Real Estate Transfer Tax | \$14,097,251 | | 2.36% | |
| Other Local Revenues | \$5,187,839 | | 0.87% | |
| Total - Local Sources | | \$313,118,800 | | 52.42% |
| STATE SOURCES | | | | |
| Basic Instructional Subsidy | \$160,143,636 | | 26.81% | |
| Special Education State Reimbursement | \$27,739,055 | | 4.64% | |
| Transportation State Reimbursement | \$14,012,127 | | 2.35% | |
| State Property Tax Reduction | \$15,579,476 | | 2.61% | |
| Social Security Payments | \$6,901,495 | | 1.16% | |
| Retirement Contributions | \$32,693,919 | | 5.47% | |
| Other State Revenues | \$3,152,959 | | 0.53% | |
| Total - State Sources | | \$260,222,667 | | 43.57% |
| REVENUE FROM OTHER SOURCES | \$5,585,103 | | 0.94% | |
| | | \$5,585,103 | | 0.94% |
| FROM FUND BALANCE | \$15,844,447 | | 2.65% | |
| FROM FUND BALANCE | Ф13,044,44 7 | \$15,844,447 | 2.05 76 | 2.65% |
| RESERVE FOR PRIOR | | | | |
| YEAR ENCUMBRANCES | \$2,500,000 | | 0.42% | |
| | | \$2,500,000 | | 0.42% |
| TOTAL | _ _ | \$597,271,017 | | 100.00% |

REVENUE HISTORY

| | 2013 | 2014 | 2015 | 2016 | 2017 |
|--|---------------|---------------|---------------|---------------|---------------|
| DESCRIPTION | ACTUAL | ACTUAL | ACTUAL | BUDGET | BUDGET |
| LOCAL | | | | | |
| REAL ESTATE TAX - CURRENT | \$148,395,568 | \$152,147,861 | \$155,375,346 | \$149,948,304 | \$164,111,621 |
| PUBLIC UTILITY REALTY TAX | 351,339 | 350,036 | 329,609 | 342,229 | 324,186 |
| IN LIEU OF TAXES | 197,505 | 259,443 | 192,874 | 197,504 | 498,923 |
| EARNED INCOME TAX - CURRENT | 99,979,374 | 104,748,497 | 109,800,041 | 115,040,000 | 114,522,089 |
| REALTY TRANSFER TAX | 10,904,489 | 10,096,291 | 11,191,957 | 8,000,000 | 14,097,251 |
| MERCANTILE TAX | 2,965 | 206 | 30 | 0 | 0 |
| REAL ESTATE TAX - DELINQUENT | 6,404,270 | 6,000,444 | 7,584,673 | 8,200,000 | 8,200,000 |
| EARNED INCOME TAX - PRIOR YEARS | 10,804,161 | 10,275,733 | 9,656,040 | 7,000,000 | 7,000,000 |
| EARNINGS ON INVESTMENTS | 552,149 | 729,178 | 998,642 | 600,000 | 1,500,000 |
| RENTAL OF SCHOOL PROPERTY | 223,901 | 363,896 | 188,049 | 290,000 | 200,176 |
| CONTRIBUTIONS & DONATIONS - PRIVATE | 25 | 0 | 0 | 105,187 | 70,765 |
| TUITION FROM PATRONS | 38,872 | 13,509 | 150 | 109,120 | 6,307 |
| SERVICES PROVIDED OTHER LOCAL | | | | | |
| GOVERNMENT UNITS | 0 | 0 | 0 | 102,205 | 0 |
| SERVICES PROVIDED OTHER FUNDS | 2,562,950 | 2,433,392 | 1,978,031 | 2,430,764 | 2,045,855 |
| MISCELLANEOUS REVENUES | 1,240,255 | 583,715 | 506,083 | 300,000 | 541,627 |
| LOCAL TOTAL | \$281,657,821 | \$288,002,199 | \$297,801,524 | \$292,665,313 | \$313,118,800 |

REVENUE HISTORY

| | 2013 | 2014 | 2015 | 2016 | 2017 |
|--|----------------|----------------|----------------|----------------|---|
| DESCRIPTION | ACTUAL | ACTUAL | ACTUAL | BUDGET | BUDGET |
| STATE | | | | | |
| BASIC INSTRUCTIONAL SUBSIDY | 152,900,029 | \$154,150,782 | \$157,059,248 | \$153,778,156 | \$160,143,636 |
| TUITION-SECTION 1305 & 1306 | 246,048 | 177,440 | 66,263 | 100,000 | 100,000 |
| VOCATIONAL EDUCATION | 401,260 | 231,824 | 174,378 | 200,000 | 200,000 |
| SPECIAL EDUCATION OF EXCEPTIONAL | | | | | |
| PUPILS | 27,494,837 | 27,594,408 | 27,739,055 | 27,769,151 | 27,739,055 |
| TRANSPORTATION | 13,109,061 | 14,287,184 | 13,818,438 | 13,675,554 | 13,955,105 |
| SINKING FUND PAYMENTS | 1,978,528 | 6,222,087 | 348,950 | 2,150,000 | 2,394,554 |
| MEDICAL, DENTAL AND NURSE SERVICES | 588,788 | 609,153 | 613,180 | 482,531 | 458,405 |
| STATE PROPERTY TAX REDUCTION | 15,576,929 | 15,579,449 | 15,579,489 | 15,578,337 | 15,579,476 |
| SOCIAL SECURITY PAYMENTS | 6,243,218 | 6,963,809 | 6,665,739 | 6,758,070 | 6,901,495 |
| RETIREMENT CONTRIBUTION | 14,410,256 | 19,618,033 | 24,336,063 | 28,522,285 | 32,693,919 |
| STATE TOTAL | \$232,948,953 | \$245,434,169 | \$246,400,802 | \$249,014,084 | \$260,165,645 |
| DESCRIPTION | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 BUDGET | 2017 BUDGET |
| OTHER | ACTUAL | ACTUAL | ACTUAL | DODGET | DUDGET |
| TUITION FROM OTHER DISTRICTS | \$1,104,698 | \$1,182,728 | \$648,457 | \$1,862,001 | \$1,961,341 |
| INTER-FUND TRANSFERS | 1,345,083 | 40,847 | 752,536 | 120,033 | 679,164 |
| CAPITAL PROJECTS FUND TRANSFER | 45,322 | 0 | 69,582 | 120,033 | 075,104 |
| INSURANCE RECOVERIES | 32,694 | 0 | 0,302 | 0 | 0 |
| SALE OF/ COMP FOR LOSS OF FIXED ASSETS | 0 | 1,577,107 | 248,290 | 710,000 | 0 |
| REVENUE FROM FEDERAL SOURCES | 3,089,926 | 2,998,703 | 2,878,261 | 2,512,148 | 2,944,598 |
| REVENUE FROM FEDERAL ED JOB BILL | 0 | 0 | 0 | 0 | 0 |
| OTHER TOTAL | \$5,617,722 | \$5,799,385 | \$4,597,126 | \$5,204,182 | \$5,585,103 |
| OTHER TOTAL | Ψυ,011,122 | Ψυ,177,303 | ΨτςΟ//ς140 | Ψυ,204,102 | Ψυ,υυυ,100 |
| TOTAL - CURRENT REVENUES | \$520,224,497 | \$539,235,754 | \$548,799,452 | \$546,883,579 | \$578,869,548 |
| | 1 | | | 1 | , , - , |

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BUDGET DETAIL GENERAL ADMINISTRATION

Organizational Unit: Office of Board of School Directors

Program Administrator: Regina Holley Program Code: 0100-010

STATEMENT OF FUNCTION:

The School District of the City of Pittsburgh has a nine-member elected Board of Education (Board). Board Directors are elected, by district, from nine geographic areas within the City of Pittsburgh. The Board also serves as the Board for the Pittsburgh-Mt. Oliver Intermediate Unit, one of twenty-nine Regional Intermediate Units in Pennsylvania established to provide services, such as Special Education and programs for non-public students. Board members serve four-year terms.

The Board is the policy-making body for the School District. It is charged with educating all students, providing facilities and resources, and planning for the future of the School District in accordance with the Pennsylvania School Code. The Board is committed to educating all children to their highest level of academic achievement in a safe and orderly environment. The Board is committed to distributing resources in an efficient, effective, and equitable manner to support efforts in the Pittsburgh Public Schools (PPS). The Board is also committed to improving family and community engagement in the School District.

Accomplishments during 2016 included the following:

- 1. Hired a new Superintendent and other high level positions to support students.
- 2. Adopted the 2015-16 General Fund Budget in a timely and efficient manner.
- 3. The Board Policy Committee continued the review of all policies. Reviewed sections were presented to the Board and approved. The Board adopted a Non-Discrimination-Transgender Policy, Community Schools Policy, and Naloxone Policy in 2016.
- 4. Began the process for the possible closure of two schools and the relocation of them into one building. Merged Wilkinsburg 7-12 students with Westinghouse Academy.
- 5. Started the implementation of a Public Safety CTE Program at George Westinghouse Academy.
- 6. Maintained Summer Dreamers Academy for out of school learning during the summer months and added new extended learning activities for students.
- 7. Continued use of BoardDocs for paperless agenda review and legislative meetings and greater public engagement.
- 8. Continued Professional Development for all Board Members.

OBJECTIVES:

- 1. Adopt the 2016-17 General Fund Budget in a timely and efficient manner.
- 2. Develop greater accountability of funded activities and support services carried out in the District.
- 3. Remain committed to providing effective teaching and learning throughout the District.
- 4. Improve public confidence in the Pittsburgh Public Schools.

| DEPT OFFIC | | FUNC BOARD | OBJ OF DI | DESCRIPTION RECTORS | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|-----|---------------|--------------|--------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| 0100 | 010 | 2310 | 151 | SECRETARIES | 1.00 | 1.00 | 67,281.58 | 67,281 | 69,144 | 1,863 |
| 0100 | 010 | 2310 | 157 | COMP-ADDITIONAL WORK | | | 6,445.90 | 2,000 | 3,500 | 1,500 |
| 0100 | 010 | 2310 | 200 | EMPLOYEE BENEFITS | | | 41,014.22 | 36,164 | 39,570 | 3,406 |
| 0100 | 010 | 2310 | 330 | OTHER PROFESSIONAL SERV | | | 34,900.00 | 15,000 | 20,000 | 5,000 |
| 0100 | 010 | 2310 | 530 | COMMUNICATIONS | | | 224.07 | 2,000 | 500 | -1,500 |
| 0100 | 010 | 2310 | 538 | TELECOMMUNICATIONS | | | 3,360.00 | 5,540 | *** | -5 , 540 |
| 0100 | 010 | 2310 | 550 | PRINTING & BINDING | | | 271.17 | 500 | 500 | **** |
| 0100 | 010 | 2310 | 581 | MILEAGE | | | 2,262.90 | 2,300 | 2,300 | **** |
| 0100 | 010 | 2310 | 582 | TRAVEL | | | 26,192.38 | 19,700 | 19,700 | **** |
| 0100 | 010 | 2310 | 599 | OTHER PURCHASED SERVICES | | | 354.13 | 100 | 100 | **** |
| 0100 | 010 | 2310 | 610 | GENERAL SUPPLIES | | | 2,922.07 | 2,000 | 2,000 | **** |
| 0100 | 010 | 2310 | 635 | MEALS & REFRESHMENTS | | | 8,473.21 | 8,000 | 8,000 | **** |
| 0100 | 010 | 2310 | 640 | BOOKS & PERIODICALS | | | *** | *** | 1,000 | 1,000 |
| 0100 | 010 | 2310 | 810 | DUES & FEES | | | 25,535.00 | 28,000 | 28,000 | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2310 | | D SERVICES | 1.00 | 1.00 | 219,236.63 | 188,585 | 194,314 | 5,729 |
| | | | | DEPARTMENT TOTAL | 1.00 | 1.00 | 219,236.63 | 188,585 | 194,314 | 5,729 |

Organizational Unit: Office of Solicitor

Program Administrator: Weiss Burkardt Kramer, LLC

Program Code: 0200-0201-010

STATEMENT OF FUNCTION:

The Office of the Solicitor serves as General Counsel for the District through a contract for services with Weiss Burkardt Kramer, LLC. The Office renders advice to the Board of Public Education and Administration on all legal matters and oversees the specified legal services provided by other firms and attorneys under contract with the District. All services are performed by attorneys and law firms under contract with the District and the assistance of two (2) support staff persons who are District employees. The scope of representation and services includes:

- 1. Attending School Board meetings in the dual capacity of Solicitor and Assistant Secretary with administrative responsibilities at all Board / Committee / Superintendent's Cabinet meetings;
- 2. Obtaining proposals, coordinating and administering the acquisition of insurance coverage, including but not limited to high-value property and casualty insurance, boiler and machinery insurance. Also, underground storage tanks indemnification fund, fleet and garage keepers liability coverage, Junior Reserve Officer Training Corps (JROTC) bond, travel/accident insurance for school employees, public officials bond, nurse practitioner's insurance, physical therapist's insurance, School Board Leader's Errors and Omissions (E&O) insurance, all sports insurance and specialty insurance (i.e. Terrorism) coverage;
- 3. Monitoring the acquisition and sale of real and personal property and equipment;
- 4. Advising the Chief Operating Officer (COO), his Designees and Tax Collector for the District and Treasurer for the City of Pittsburgh on current tax related issues and legislation;
- 5. Representing the District on all real estate tax assessment matters;
- 6. Serving as the District's designated Open Records Officer (ORO) under Pennsylvania's Right to Know (RTK) Law. Receives all requests for public records and maintains logs of all RTK activity. Insures that all deadlines detailed in the RTL Law are met. Coordinates the record production with staff. Reviews all requested materials to determine whether they qualify as public records under the Law. Processes all responses either granting or denying access. Defends all appeals taken to the Office of Open Records (OOR) and monitors the new opinions released daily by the OOR;
- 7. Assisting the District in all aspects of the District's relationships with charter schools; this includes reviewing charter schools applications, participating as an advisor to the District's Review Team for charter schools applications and renewals. Defending Board decisions before the Charter School Appeal Board, conducting revocation proceedings, advising the District on its responsibilities for oversight under the Charter School Law and representing the District in all charter related litigation;
- 8. Advising the Executive Director and Program Officers of the Program for Students with Exceptionalities on all aspects of special education compliance and individual student complaints; advises and represents the District at all special education due process hearings and in appeals to state and federal courts;
- 9. Advising the Office of Human Resources on personnel matters, investigates personnel issues, assists in certification issues and work with special labor council on all employee discipline and labor relations matters;

Organizational Unit: Office of Solicitor

Program Administrator: Weiss Burkardt Kramer, LLC

Program Code: 0200-0201-010

STATEMENT OF FUNCTION cont'd:

- 10. Coordinating employee dismissal/demotion hearings with Board members, outside counsel, court reporters and impartial parties;
- 11. Advising the Office of Teacher Effectiveness (OTE) on matters relating to performance and evaluation of professional employees;
- 12. Advising the Office of Student Support Services on all matters involving student support services, including but not limited to Section 504. Social worker and counselor services, health services, student discipline, athletics, Title IX and anti-discrimination/harassment. Represents the District at student discipline hearings when the student is represented by counsel and in any student discipline appeal to court. Investigates allegations of harassment, bullying or discrimination;
- 13. Responding to parent, student and employee complaints, including but not limited to claims for reimbursement for loss of property or injuries within the limitations set forth by the Political Subdivision tort Claims Act;
- 14. Responding and replies to subpoenas to attend, testify and production of records;
- 15. Serving on Board Policy Committee and is responsible for making all proposed revisions to the Board's Policy Manual, presents proposed revisions to Board and finalizes and ensures updates that are approved by the Board are made, posted online and distributed to the administration;
- 16. Collecting and retaining all ethics statement filed by employees, Board Members and former employees as required by the PA Ethics Act;
- 17. Advertising legal notices for all public meetings, budget notices school closings, charter school public hearings and real estate sales;
- 18. Transmitting workers' compensation cases to outside counsel for representation, monitor and report findings;
- 19. Processing and transmitting payment to outside counsel for services rendered;
- 20. Preparing yearly tax resolutions;
- 21. Providing professional development regarding student services, special education, professional responsibility and other legal topics;
- 22. Reviewing Board Minutes to clarify content and accuracy for contracts, information, programs and policies;
- 23. Initiating collection letters to employees and members of the general who owe the District and prepares civil complaints filed with magistrates;
- 24. Maintaining a tracking system on: Drivers list and validation of licenses, Excess property insurances, Equal Employment Opportunity Commission (EEOC), Pennsylvania Human Relations Commission (PHRC), Civil, Federal, RTK representative law firms, facilities, food services program, funding, hospital affiliation agreements, grants, leases until time of distribution;
- 25. Drafting, processing and tracking all District contracts in accordance with procedures established by the Law Department;
- 26. Representing the District in litigation and coordinating the defense of cases handled by outside counsel, including personal injury, workers compensation, construction litigation and contract claims as well as matters arising under the Federal Civil Rights Law;
- 27. Providing analysis and opinions on legislation, court decisions and regulatory matters impacting the District;

Organizational Unit: Office of Solicitor

Program Administrator: Weiss Burkardt Kramer, LLC

Program Code: 0200-0201-010

STATEMENT OF FUNCTION cont'd:

- 28. Serving as the primary contact in the District in the capacity of a legislative consultant; monitors legislative issues; provides documentation on District positions and legislative matters;
- 29. Responding to daily requests for assistance and legal advice relating to the rights and obligation of the District from Board members, central office administrators and all school based and program administrators;
- 30. Criminal History Reviews for District's volunteers, contractors and candidates for employment; and
- 31. Coordinating the contracts of Labor Counsel and the process of negotiation of legal issues relating to labor relations.

Accomplishments during 2016 included the following:

- 1. Instated preventative legal practices, greater oversights of contracting and personnel practices, and close monitoring of litigation issues;
- 2. Trained District's employees on "Child Abuse Recognition and Reporting;"
- 3. Retrieved overpayment from former employee without legal cost to the District;
- 4. Overran the review process and legal issues arising out of the selection of the new Superintendent;
- 5. Assisted in interviews and the selection of a new Executive Director of PSE;
- 6. Completed a review of all employee clearances and coordinated resulting discipline; and
- 7. Assisted in revisions to the employee dismissal process based on new case law.

OBJECTIVES:

- 1. Limit Liability and financial exposure of the District through proactive measures.
- 2. Provide high quality legal services and advice to the District.
- 3. Assist the District in complying with all federal, state and local laws.
- 4. Achieve successful completion of collection bargaining with the Pittsburgh Federation of Teachers and other bargaining groups.
- 5. Respond to parent, student and employee legal complaints and avoid unnecessary litigation and liability.

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---|--|--|--|---|-------------------|---------------------|--|---|---|---|
| OFFIC | E OF | SOLICI | TOR | | | | | | | |
| 0200 | 010 | 2340 | 330 | OTHER PROFESSIONAL SERV | | | *** | *** | 391,017 | 391,017 |
| | | 2340 | | TION TOTAL F RELATIONS & NEGOTIATIONS | | | *** | *** | 391,017 | 391,017 |
| 0200 0200 0200 0200 0200 0200 0200 020 | 010 010 010 010 010 010 010 010 010 010 | 2350 2350 2350 2350 2350 2350 2350 2350 | 151 157 200 330 340 530 540 550 599 610 618 640 | SECRETARIES COMP-ADDITIONAL WORK EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV TECHNICAL SERVICES COMMUNICATIONS ADVERTISING PRINTING & BINDING OTHER PURCHASED SERVICES GENERAL SUPPLIES ADM OP SYS TECH BOOKS & PERIODICALS | 1.50 | 1.50 | 58,569.06 1,115.61 42,132.67 599,825.73 130,000.00 -546.04 2,310.95 **** 581.93 10,782.08 2,214.72 | 58,256 500 30,670 779,500 60,000 1,250 3,500 250 8,500 1,000 8,580 4,000 | 61,909 500 33,995 779,500 60,000 1,250 3,500 **** 5,330 1,000 **** 4,000 | 3,653 **** 3,325 **** **** -250 -3,170 **** -8,580 **** |
| 0200 | 010 | 2350 | | SUPPLIES & FEES - TECHNOLOGY TION TOTAL L & ACCOUNTING SERVICES | 1.50 | 1.50 | **** 846,986.71 | **** 956,006 | 12,000 962,984 | 12,000 6,978 |
| 0200 | 010 | 2360 | 330 | OTHER PROFESSIONAL SERV | | | 72,000.00 | 72,000 | 72,000 | *** |
| | | 2360 | | TION TOTAL CE OF SUPR SERVICES | | | 72,000.00 | 72,000 | 72,000 | *** |
| 0200 0200 0200 0200 0200 0200 0200 020 | 010 010 010 010 010 010 010 010 010 010 | 2390 2390 2390 2390 2390 2390 2390 2390 | 116 141 200 330 438 441 530 550 581 582 599 610 635 640 650 810 | CENTRL SUPPORT ADMIN ACCOUNTANTS-AUDITORS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV RPR & MAINT - TECH RENTAL - LAND & BLDGS COMMUNICATIONS ADVERTISING PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES MEALS & REFRESHMENTS BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY DUES & FEES | 1.00 | 1.00 | 100,227.12 47,566.08 74,405.76 **** 750.00 **** 573.51 **** 169.93 238.68 104.99 **** 3,350.00 | 100,896 48,729 78,104 2,500 500 1,000 100 900 2,500 750 1,500 **** 1,000 1,000 300 **** 2,350 | 104,393 51,235 84,773 2,500 500 1,000 **** 900 **** 750 1,500 250 1,000 1,000 3,000 3,000 2,350 | 3,497 2,506 6,669 **** **** -100 **** -2,500 **** 250 **** **** 3,000 |
| | | 2390 | | R ADMINISTRATION SERVICES | 2.00 | 2.00 | 227,386.07 | 242,129 | 255,451 | 13,322 |
| | | | | DEPARTMENT TOTAL | 3.50 | 3.50 | 1,146,372.78 | 1,270,135 | 1,681,452 | 411,317 |

| DEPT LIABI | | FUNC | OBJ NCE | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|-----|------|------------|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| | | | | | | | | | | |
| 0201 | 010 | 2590 | 330 | OTHER PROFESSIONAL SERV | | | 90,268.00 | 141,000 | 141,000 | **** |
| 0201 | 010 | 2590 | 522 | AUTO LIABILITY INSURANCE | | | 110,854.67 | 100,436 | 100,436 | **** |
| 0201 | 010 | 2590 | 523 | GENERAL PROPERTY - LIAB INS. | | | 235,319.01 | 231,774 | 231,774 | **** |
| 0201 | 010 | 2590 | 525 | BONDING INSURANCE | | | -6,121.50 | **** | **** | **** |
| 0201 | 010 | 2590 | 529 | OTHER INSURANCE | | | 97,578.25 | 146,790 | 146,790 | **** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2590 | | R SUPPORT SVCS-BUSINESS | | | 527,898.43 | 620,000 | 620,000 | *** |
| | | | | DEPARTMENT TOTAL | | | 527,898.43 | 620,000 | 620,000 | **** |

Organizational Unit: Office of School Controller

Program Administrator: Michael A. Senko
Program Code: 0300-010

STATEMENT OF FUNCTION:

The Public School Code stipulates that the elected City Controller is to be appointed School Controller of the School District of Pittsburgh by the Board of School Directors. The Controller's Office functions as the internal auditor for the School District. The School Controller countersigns all contracts after verifying that they are properly encumbered and that accounts charged for the contract's purpose are correct. The office also performs pre-audits of expenditures, reviews journal entries, observes the physical counts of food service inventories, prepares monthly bank and investment account reconciliations, monitors bid openings, and serves as a signatory for the District's checking accounts.

Additional activities include:

- 1. Preparing reports for the Board of monthly expenditures and encumbrance activity.
- 2. Auditing school activity funds of all middle and secondary schools each year. The school activity funds of elementary schools are audited every two years.
- 3. Examining Purchase Cards (P-card) activity at each school at the time the student activity audit is performed and periodically examines the P-card activity of administrative departments.
- 4. Auditing athletic fund activity and approve reimbursements.
- 5. Verifying revenue collected by Allegheny County, the City Treasurer's Office and its outside contractor, Jordan Tax Services, on behalf of the District.
- 6. Review the auction of used equipment sold by the District.
- 7. Reviewing and approving employee terminal severance payment.
- 8. Additional audits are performed at the request of the Board or by the school administration.

Accomplishments during 2016 included the following:

- 1. Completed all responsibilities in a timely and professional manner.
- 2. Transition the responsibility of check production from Technology to the Office of School Controller.

- 1. To perform these activities in an efficient and professional manner.
- 2. Continue to cross-train new and current staff members in the operations of the office.

| DEPT | FUND | | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|------|--------|------|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OFFIC | E OF | SCHOOL | CONT | ROLLER | | | | | | |
| 0300 | 010 | 2516 | 112 | SCHOOL CONTROLLER | 1.00 | 1.00 | 22,188.02 | 22,188 | 22,813 | 625 |
| 0300 | 010 | 2516 | 116 | CENTRL SUPPORT ADMIN | 1.00 | 1.00 | 86,736.00 | 87,169 | 90,470 | 3,301 |
| 0300 | 010 | 2516 | 141 | ACCOUNTANTS-AUDITORS | 5.00 | 5.00 | 234,582.00 | 330,408 | 306,192 | -24,216 |
| 0300 | 010 | 2516 | 154 | CLERKS | 1.00 | 1.00 | 20,808.01 | 34,650 | 36,581 | 1,931 |
| 0300 | 010 | 2516 | 200 | EMPLOYEE BENEFITS | | | 187,593.70 | 247,643 | 248,421 | 778 |
| 0300 | 010 | 2516 | 525 | BONDING INSURANCE | | | 264.00 | *** | *** | **** |
| 0300 | 010 | 2516 | 530 | COMMUNICATIONS | | | 50.00 | **** | 50 | 50 |
| 0300 | 010 | 2516 | 581 | MILEAGE | | | 1,315.02 | 2,200 | 2,150 | -50 |
| 0300 | 010 | 2516 | 610 | GENERAL SUPPLIES | | | 755.25 | 2,800 | 1,800 | -1,000 |
| 0300 | 010 | 2516 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 2,188.35 | *** | 1,000 | 1,000 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2516 | | RNAL AUDITING SERVICES | 8.00 | 8.00 | 556,480.35 | 727,058 | 709,477 | -17,581 |
| | | | | DEPARTMENT TOTAL | 8.00 | 8.00 | 556,480.35 | 727,058 | 709,477 | -17,581 |

Organizational Unit: Office of School Treasurer

Program Administrator: Margaret L. Lanier Program Code: 0400-010

STATEMENT OF FUNCTION:

This office manages the billing, collection and administration of School District Real Estate and Self Assessed, Delinquent Mercantile and Public Utility taxes. This office also represents the Pittsburgh School District at real estate assessment appeal hearings when necessary. This office conducts hearings and represents the Pittsburgh School District at Magistrate Court for Earned Income and other self-assessed taxes. In addition, it facilitates the refund process for all taxes.

Act 32 of 2008 consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. Act 32 permits Allegheny County to establish four distinct taxing districts within the county and requires each tax collection district to comply with all uniform rules. It establishes uniform income tax withholding, remittance and distribution requirements, and establishes a tax collection committee to keep records and oversee the tax office for the tax collection district. Act 32 strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction. Act 32 requires all employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place.

The School District is in the Allegheny Central Tax Collection District with the Borough of Mt. Oliver and the City of Pittsburgh. Delegates from each taxing body serve on the Allegheny County Central Tax Collection Committee (ACCTCC). The ACCTCC serves as a supervisory body that monitors the performance of the appointed Tax Collection Officer.

Accomplishments during 2016 included the following:

1. Administered, enforced and collected the City of Pittsburgh and School District of Pittsburgh School District Real Estate and Self Assessed, Delinquent Mercantile and Public Utility taxes.

OBJECTIVES:

1. To maximize School District Real Estate tax collection.

| DEPT OFFIC | FUND | FUNC | OBJ TREA | DESCRIPTION ASURER | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|------|------|-------------|--|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| | | | | | | | | | | |
| 0400 | 010 | 2330 | 310 | PURCH OF/ADMIN SERVC | | | 2,523,411.71 | 2,564,661 | 2,678,472 | 113,811 |
| 0400 | 010 | 2330 | 432 | RPR & MAINT - EOUIP | | | *** | 1,580 | 1,580 | *** |
| 0400 | 010 | 2330 | 599 | OTHER PURCHASED SERVICES | | | *** | 15,000 | 15,000 | **** |
| 0400 | 010 | 2330 | 610 | GENERAL SUPPLIES | | | *** | 310 | 310 | **** |
| | | 2330 | | TION TOTAL ASSMT & COLLECTION SRVCS | | | 2,523,411.71 | 2,581,551 | 2,695,362 | 113,811 |
| | | | | DEPARTMENT TOTAL | | | 2,523,411.71 | 2,581,551 | 2,695,362 | 113,811 |

OFFICE OF THE SUPERINTENDENT OF SCHOOLS

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------------------|-------------------|----------------------|-------------------|---|-------------------|---------------------|------------------------------------|----------------------------|------------------------------|------------------------------------|
| OFFIC | E SUP | ERINTE | NDENT | SCHOOLS | | | | | | |
| 1000 | 010 | 1100 | 640 | BOOKS & PERIODICALS | | | 1,069.21 | *** | 2,000 | 2,000 |
| | | 1100 | | TION TOTAL | | | 1,069.21 | *** | 2,000 | 2,000 |
| 1000 1000 | 010 010 | 2360 2360 | 111 113 | SUPERINTENDENTS DIRECTORS | 1.00 | 1.00 | 231,000.16 246,778.10 | 245,000 248,366 | 210,000 246,145 | -35,000 -2,221 |
| 1000 1000 1000 | 010 010 010 | 2360 2360 2360 | 116 119 121 | CENTRL SUPPORT ADMIN OTHER PERSONNEL COSTS CLASSROOM TEACHERS | 2.00 5.00 | 3.00 5.00 | 140,092.80 **** 54,822.00 | 172,594 **** 375,640 | 264,346 86,533 348,453 | 91,752 86,533 -27,187 |
| 1000 1000 | 010 010 | 2360 2360 | 132 146 | SOCIAL WORKERS OTHER TECHNICAL PERS | 1.00 | 1.00 | 39,400.00 | 75,128 **** | 92,311 50,695 | 17,183 50,695 |
| 1000 1000 1000 | 010 010 010 | 2360 2360 2360 | 151 157 187 | SECRETARIES COMP-ADDITIONAL WORK STUD WRKRS/TUTORS/INTERNS | 2.00 | 2.00 | 102,254.48 4,614.24 1,650.00 | 109,813 1,000 **** | 115,968 1,000 **** | 6,155 **** **** |
| 1000 1000 | 010 010 | 2360 2360 | 200 323 | EMPLOYEE BENEFITS PROF-EDUCATIONAL SERV | | | 435,885.50 35,990.17 | 640,772 79,000 | 771,017 129,000 | 130,245 50,000 |
| 1000 1000 1000 | 010 010 010 | 2360 2360 2360 | 324 330 340 | PROF-EDUC SERV - PROF DEV OTHER PROFESSIONAL SERV TECHNICAL SERVICES | | | 3,500.00 **** 4,276.35 | **** 4,000 **** | **** 4,000 **** | **** **** |
| 1000 | 010 010 | 2360 2360 | 432 441 | RPR & MAINT - EQUIP RENTAL - LAND & BLDGS | | | **** 300.00 | 4,800 500 | 4,800 500 | **** *** |
| 1000 1000 1000 | 010 010 010 | 2360 2360 2360 | 449 530 550 | OTHER RENTALS COMMUNICATIONS PRINTING & BINDING | | | **** 1,067.25 816.60 | 300 1,900 500 | 300 1,900 500 | **** **** |
| 1000 1000 | 010 010 | 2360 2360 | 581 582 | MILEAGE TRAVEL | | | 751.57 6,774.15 | 2,000 11,308 | 2,000 11,308 | **** *** |
| 1000 1000 1000 | 010 010 010 | 2360 2360 2360 | 599 610 618 | OTHER PURCHASED SERVICES GENERAL SUPPLIES ADM OP SYS TECH | | | -50.00 2,927.94 6,822.11 | 1,000 7,000 6,000 | 1,000 5,000 **** | **** -2,000 -6,000 |
| 1000 1000 | 010 010 | 2360 2360 | 635 640 | MEALS & REFRESHMENTS BOOKS & PERIODICALS | | | 58.50 743.45 | 3,000 2,000 | 3,000 2,000 | **** **** |
| 1000 1000 | 010 010 | 2360 2360 | 650 810 | SUPPLIES & FEES - TECHNOLOGY DUES & FEES | | | **** 37,495.00 | **** 40,000 | 6,000 40,000 | 6,000 **** |
| | | 2360 | | TION TOTAL CE OF SUPR SERVICES | 13.00 | 15.00 | 1,357,970.37 | 2,031,621 | 2,397,776 | 366,155 |
| 1000 | 010 | 2370 | 330 | OTHER PROFESSIONAL SERV | | | 36,000.00 | 41,000 | 36,000 | -5,000 |
| | | 2370 | | TION TOTAL NUNITY RELATIONS SERVICES | | | 36,000.00 | 41,000 | 36,000 | -5,000 |
| 1000 1000 | 010 010 | | 146 | CENTRL SUPPORT ADMIN OTHER TECHNICAL PERS | 1.00 | 1.00 1.00 | 88,843.22 **** | 89,476 **** | 92,670 53,752 | 3,194 53,752 |
| 1000 1000 1000 | 010 010 010 | 2823 2823 2823 | 200 330 441 | EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV RENTAL - LAND & BLDGS | | | 44,805.90 15,967.50 125.00 | 46,706 8,000 **** | 79,758 13,000 **** | 33,052 5,000 **** |
| 1000 1000 | 010 010 | 2823 2823 | 530 540 | COMMUNICATIONS ADVERTISING | | | **** 4,401.33 | 1,000 10,000 | 200 10,000 | -800 **** **** |
| 1000 1000 1000 | 010 010 010 | 2823 2823 2823 | 550 581 582 | PRINTING & BINDING MILEAGE TRAVEL | | | 6,960.44 734.64 **** | 6,146 500 500 | 6,146 1,000 **** | 500 -500 |
| 1000 1000 | 010 010 | 2823 2823 | 610 618 | GENERAL SUPPLIES ADM OP SYS TECH | | | 4,965.31 9,500.00 | 2,500 10,000 | 3,800 **** | 1,300 -10,000 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------------------------|--------------------------|------------------------------|--------------------------|--|-------------------|---------------------|----------------------------------|-------------------------------|--------------------------------|------------------------------------|
| OFF | FICE | SUPERI | NTENI | DENT SCHOOLS | | | | | | |
| 1000 1000 1000 1000 | 010 010 010 010 | 2823 2823 2823 2823 | 635 640 650 810 | MEALS & REFRESHMENTS BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY DUES & FEES | | | 3,550.90 **** **** **** | 2,500 1,500 **** 710 | 3,500 **** 10,000 710 | 1,000 -1,500 10,000 **** |
| 1000 | 010 | 2823 3210 | | TION TOTAL IC INFORMATION SERVICES OTHER STUDENT TRANSP | 1.00 | 2.00 | 179,854.24 244.52 | 179,538 | 274,536 | 94,998 **** |
| | | 3210 | | TION TOTAL OOL SPONSORED STUDENT ACTIV | | | 244.52 | *** | **** | *** |
| | | | | DEPARTMENT TOTAL | 14.00 | 17.00 | 1,575,138.34 | 2,252,159 | 2,710,312 | 458,153 |

| DEPT CENTI | FUND | | OBJ OMMUN | DESCRIPTION ICATIONS | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|--|--|--|-------------------|---------------------|---|--|--|---|
| 1700 1700 1700 1700 | 010 010 010 010 | 2823 2823 2823 2823 | 330 530 540 550 | OTHER PROFESSIONAL SERV COMMUNICATIONS ADVERTISING PRINTING & BINDING | | | 18,315.00 15,575.00 206.45 37,183.27 | 27,500 20,000 **** 38,000 | 27,500 20,000 500 38,000 | **** **** 500 **** |
| | | 2823 | | TION TOTAL IC INFORMATION SERVICES | | | 71,279.72 | 85,500 | 86,000 | 500 |
| 1700 1700 1700 1700 1700 1700 1700 1700 | 010 010 010 010 010 010 010 010 010 | 2829 2829 2829 2829 2829 2829 2829 2829 | 116 187 200 330 530 550 581 610 650 810 | CENTRL SUPPORT ADMIN STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV COMMUNICATIONS PRINTING & BINDING MILEAGE GENERAL SUPPLIES SUPPLIES & FEES - TECHNOLOGY DUES & FEES | 1.00 | 1.00 | 88,843.22 **** 47,089.81 15,685.59 2,017.00 13,588.80 234.60 5,408.63 **** 50.00 | 89,476 25,000 59,756 75,238 8,000 16,147 500 22,500 **** | 92,670 25,000 64,097 75,238 7,500 26,487 500 10,000 2,160 465 | 3,194 **** 4,341 **** -500 10,340 **** -12,500 2,160 **** |
| | | 2829 | | TION TOTAL R INFORMATION SERVICES DEPARTMENT TOTAL | 1.00 | 1.00 | 172,917.65 244,197.37 | 297,082 382,582 | 304,117 390,117 | 7,035 7,535 |

OFFICE OF CHIEF OF HUMAN RESOURCES

Organizational Unit: Chief of Human Resources

Program Administrator: Milton Walters

Program Code: 2800-010

STATEMENT OF FUNCTION:

The Office of Human Resources plays a strategic role in the District's human capital transformation while also fulfilling the core responsibilities necessary to effectively manage the District workforce. The department has three primary units which function as teams: Talent Management, Performance Management, and Workforce Management. Additionally, the Office is responsible for leading contract negotiations with the District's six employee bargaining units as well as overseeing the Meet and Discuss process with administrators.

Talent Management functions includes recruiting, selecting, assigning, supporting and maintaining a high-performing workforce that will be able to achieve the District's mission. Fair and equitable employment practices must be observed and compliance with state legislation, federal legislation, negotiated labor agreements and all applicable regulations must be assured. A primary task of the Talent Management team is to complete staffing at each school according to its site-based budget, including managing transfers and hiring leading up to a new school year, and then filling vacancies as they occur. The Talent Management team also supports hiring managers within each department of the district's central office, consulting on their organizational structures and facilitating recruitment and selection processes to secure diverse and talented candidates to fill vacant positions. This team also plays an active role in the staffing of summer programs.

Performance Management functions include instituting and managing growth and evaluation processes for all District employees and role groups through a phased-in process, by employee group. Human capital data and systems are managed through daily transactions including recording new hires, transfers, and tracking various position and compensation information. The capability of the District to understand the effectiveness of the workforce and support its growth with data analysis is being advanced by making information accessible and assisting school leaders and others to understand how this information can improve practice and student outcomes.

Workforce Management functions include administering the grievance/arbitration procedure; assisting in the adjudication and processing of complaints; investigating internal claims and external charges and coordinating the issuance of employee discipline District-wide. This team oversees the process for identifying, supporting, and evaluating teachers whose performance is marginal, as well as providing technical support on rating matters. The tenure-earning process is managed, supporting early-career teachers in a differentiated manner.

Organizational Unit: Chief of Human Resources

Program Administrator: Milton Walters

Program Code: 2800-010

STATEMENT OF FUNCTION cont'd:

The Benefits Administration area, within Workforce Management, prepares weekly wire payments for all health plan claims and administrative fees. All health plans, dental plans and vision plan enrollments are maintained in the PeopleSoft and EBenefits systems for electronic transmission of eligibility to the carriers on a weekly basis. Life insurance and Accidental Death & Dismemberment (AD&D) plans as well as voluntary deduction plans (disability insurance and supplemental life insurance plans) are also managed. The provisions of the Affordable Care Act are being implemented as mandated, resulting in significant systems and plan refinements. Consolidated Omnibus Budget Reconciliation Act (COBRA) notifications are submitted electronically to a third party company for processing as well as the monthly or quarterly retiree billing information. Also, this area is responsible for interaction with the Public School Employees' Retirement System (PSERS) which consists of auditing and reporting employee earnings and contributions as well as preparation of monthly/quarterly payments.

Accomplishments during 2016 included the following:

- 1. Started the 2016-17 school year with over 99% of all school-based professional positions staffed.
- 2. Provided differentiated supports to fourteen schools that were designated as "hard-to-staff" based on staffing metrics, learning conditions and student data.
- 3. The District continues to implement growth and evaluation systems for teachers, school leaders, and non-teaching professionals that provide robust feedback through multiple lenses of performance as required under Pennsylvania's Act 82. In June, nearly 1,800 teachers, more than 350 non-teaching professionals, and nearly 100 school leaders received 2015-16 Annual Rating Forms and Educator Effectiveness Reports through this process.
- 4. Since 2013-14, PPS has worked to align evaluation for central office staff to the systems required by Act 82 for other District employees. This system reflects the District's beliefs that an effective central office administration is essential to the success of PPS and that every PPS staff member plays an important role in helping students reach their goals. The process was initially piloted by the Superintendent's Executive Cabinet, assistant superintendents, and central office executive directors. Since the inaugural year of implementation, PPS has continued to increase the number participants. In 2015-16, the process was opened to all of the roughly 150 central office staff members and in July the District delivered ratings based on multiple lenses of performance to this group.
- 5. Aligned with its commitment to recognize and appreciate educators, seven schools were recognized in February 2016 as 2014-15 STAR or STAR Special schools for their extraordinary contributions to student growth. In addition seven of nine eligible Promise Readiness Corps (PRC) teams received a 2013-15 PRC Cohort Award based on achieving better than expected results for 9th and 10th grade students. Finally, nearly 600 notes of recognition and appreciation were written to PPS teachers by parents, students, community members, and colleagues during the 2015-16 Teacher Appreciation Week and over 500 teachers, school leaders, District staff, and community members gathered to celebrate teachers and the teaching profession at the November 2015 Teachers Matter: Pittsburgh Celebrates Teaching event.
- 6. Under the Affordable Care Act, met the deadlines for both distribution of the 1095-C form and IRS reporting file. Also, implemented a new health plan for part-time employees.

Organizational Unit: Chief of Human Resources

Program Administrator: Milton Walters

Program Code: 2800-010

Accomplishments during 2016 cont'd:

7. Achieved extension contract settlements that provided labor relations stability with all bargaining units.

8. Managed clearance mandates to insure a compliant workforce.

Objectives for 2017:

- 1. Support use of educator effectiveness information and associated tools among district leaders, school leaders, and teachers to improve instruction and accelerate student learning.
- 2. Administer and strengthen growth and evaluation systems for all role groups, including individual measures of performance, to provide useful, accurate, and consistent feedback.
- 3. Contribute to a student-focused culture of excellence and shared accountability by recognizing and appreciating effective educators making a positive impact on students.
- 4. Staff schools for the 2017-18 school year, including recruitment and external hiring as required, to fill classrooms with well-qualified, diverse applicants who will advance goals for students.
- 5. Continue to manage clearance mandates to insure a compliant workforce.
- 6. Support the negotiations process with teachers, paraprofessionals and technical-clerical employees represented by the Pittsburgh Federation of Teachers in a manner that advances the goals of the District.
- 7. Support the negotiations process with secretaries, custodians, food service employees and others represented by the American Federation of State, County and Municipal Employees in a manner that advances the goals of the District.
- 8. Continue to manage the requirements and long term financial impact of the Affordable Care Act on the District's finances and employment practices.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. | TOTAL NO. | 2015 | 2016 | 2017 | INCREASE DECREASE |
|--------------|------------|--------------|------------|---|------------|--------------|---------------------|--------------------|-------------------|----------------------|
| OFFIC | E OF | HUMAN | RESOU | RCES | EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 17 OVER 16 |
| | | | | | | | | | | |
| 2800 | 010 | 2340 | 122 | TEACHER-SPEC ASSGNMT | | | -2,314.00 | *** | *** | *** |
| 2800 | 010 | 2340 | 129 | OTHER PERSONNEL COSTS | | | 2,000.00 | 5,000 | 5,000 | *** |
| 2800 | 010 | 2340 | 139 | OTHER PERSONNEL COSTS | | | 500.00 | * * * * * * * * | **** **** | **** **** |
| 2800 2800 | 010 010 | 2340 2340 | 149 159 | OTHER PERSONNEL COSTS | | | 500.00 | | | **** |
| 2800 | 010 | 2340 | 169 | OTHER PERSONNEL COSTS OTHER PERSONNEL COSTS | | | 2,710.42 500.00 | 1,500 *** | 1,500 **** | **** |
| 2800 | 010 | 2340 | 189 | OTHER PERSONNEL COSTS | | | 1,000.00 | 1,500 | 1,500 | *** |
| 2800 | 010 | 2340 | 199 | OTHER PERSONNEL COSTS | | | 500.00 | 2,000 | 2,000 | **** |
| 2800 | 010 | 2340 | 200 | EMPLOYEE BENEFITS | | | 618,074.56 | 51,325 | 5,447 | -45,878 |
| 2800 | 010 | 2340 | 290 | OTHER EMPLOYEE BENEFITS | | | **** | **** | 46,105 | 46,105 |
| 2800 | 010 | 2340 | 330 | OTHER PROFESSIONAL SERV | | | 203,172.51 | 443,363 | 54,963 | -388,400 |
| 2800 | 010 | 2340 | 432 | RPR & MAINT - EQUIP | | | 19.45 | 500 | 500 | **** |
| 2800 | 010 | 2340 | 550 | PRINTING & BINDING | | | *** | 2,000 | 2,000 | **** |
| 2800 | 010 | 2340 | 581 | MILEAGE | | | 75.25 | *** | *** | *** |
| 2800 | 010 | 2340 | 599 | OTHER PURCHASED SERVICES | | | 1,600.00 | 25,000 | 25,000 | **** |
| 2800 | 010 | 2340 | 610 | GENERAL SUPPLIES | | | **** | **** | 470 | 470 |
| 2800 | 010 | 2340 | 640 | BOOKS & PERIODICALS | | | 170.82 **** | 1,000 | 1,200 **** | 200 |
| 2800 2800 | 010 010 | 2340 2340 | 751 752 | NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL | | | **** | 2,820 **** | 2,820 | -2,820 2,820 |
| 2800 | 010 | 2340 | 761 | NON-CAP EQUIP REPLACEMENT | | | 429.85 | 470 | 2,62U **** | -470 |
| 2000 | 010 | 2340 | 701 | NON-CAP EQUIT REPEACEMENT | | | 127.03 | 170 | | -170 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2340 | | F RELATIONS & NEGOTIATIONS | | | 828,938.86 | 536,478 | 148,505 | -387,973 |
| | | | | | | | - | - | - | - |
| 2800 | 010 | 2813 | 330 | OTHER PROFESSIONAL SERV | | | *** | 144,955 | **** | -144,955 |
| | | | | | | | | | | |
| | | | | TION TOTAL | | | | | | |
| | | 2813 | EVAL | JUATION SERVICES | | | *** | 144,955 | **** | -144,955 |
| 2000 | 010 | 2021 | 112 | DIRECTIONS | 1 00 | 1 00 | 144 200 00 | 144 200 | 145 742 | 1 442 |
| 2800 2800 | 010 | 2831 2831 | 113 119 | DIRECTORS OTHER PERSONNEL COSTS | 1.00 | 1.00 | 144,300.00 | 144,300 **** | 145,743 54,000 | 1,443 54,000 |
| 2800 | 010 | 2831 | 200 | EMPLOYEE BENEFITS | | | 75,293.49 | 75,324 | 108,803 | 33,479 |
| 2800 | 010 | 2831 | 324 | PROF-EDUC SERV - PROF DEV | | | 10,500.00 | **** | **** | **** |
| 2800 | 010 | 2831 | 340 | TECHNICAL SERVICES | | | 16,461.00 | 17,188 | 17,188 | *** |
| 2800 | 010 | 2831 | 411 | DISPOSAL SERVICES | | | 721.90 | 1,000 | 1,000 | **** |
| 2800 | 010 | 2831 | 432 | RPR & MAINT - EQUIP | | | -714.60 | 2,245 | 2,245 | *** |
| 2800 | 010 | 2831 | 530 | COMMUNICATIONS | | | 3,028.00 | 5,000 | 5,000 | **** |
| 2800 | 010 | 2831 | 540 | ADVERTISING | | | 27,976.33 | 25,000 | 20,000 | -5,000 |
| 2800 | 010 | 2831 | 550 | PRINTING & BINDING | | | 7,748.44 | 6,750 | 6,750 | *** |
| 2800 | 010 | 2831 | 581 | MILEAGE | | | **** | 1,000 | 1,000 | **** |
| 2800 | 010 | 2831 | 582 | TRAVEL | | | **** | 7,000 | 7,000 | **** |
| 2800 | 010 | 2831 | 599 | OTHER PURCHASED SERVICES | | | 750.00 | 11,420 | 8,420 | -3,000 |
| 2800 2800 | 010 010 | 2831 2831 | 610 618 | GENERAL SUPPLIES ADM OP SYS TECH | | | 4,872.08 | 4,000 | 12,000 **** | 8,000 -78,000 |
| 2800 | 010 | 2831 | 635 | MEALS & REFRESHMENTS | | | 56,051.60 325.00 | 78,000 500 | 2,500 | 2,000 |
| 2800 | 010 | 2831 | 640 | BOOKS & PERIODICALS | | | **** | 300 | 300 | **** |
| 2800 | 010 | 2831 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | *** | **** | 78,000 | 78,000 |
| 2800 | 010 | 2831 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 852.00 | *** | **** | **** |
| | - | - ' | | - · · · | | | · · · | | | |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2831 | SUPE | RVISION OF STAFF SERVICES | 1.00 | 1.00 | 348,165.24 | 379,027 | 469,949 | 90,922 |
| | | | _ | | _ | _ | | | | _ |
| 2800 | | | 113 | DIRECTORS | 2.80 | 2.00 | 160,553.76 | 221,498 | 186,363 | -35,135 |
| 2800 | 010 | | 116 | CENTRL SUPPORT ADMIN | 4.00 | 4.80 | 171,538.06 | 250,537 | 420,194 | 169,657 |
| 2800 | 010 | 2832 | 119 | OTHER PERSONNEL COSTS | | | **** | 6,000 | 6,000 | *** |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|--|---|------------------------------|------------------------------|---|--|--|---|
| OF | FICE | OF HUM | AN RE | SOURCES | | | | | | |
| 2800 2800 2800 2800 2800 | 010 010 010 010 010 | 2832 2832 2832 2832 2832 | 146 148 197 200 581 | OTHER TECHNICAL PERS COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS MILEAGE | 8.60 | 13.00 | 482,635.10 642.60 600.00 425,760.16 1,205.53 | 520,481 1,880 4,500 524,552 4,470 | 724,517 1,880 4,500 731,800 4,470 | 204,036 **** **** 207,248 **** |
| | | 2832 | | TION TOTAL UITMENT & PLACEMENT SRVCS | 15.40 | 19.80 | 1,242,935.21 | 1,533,918 | 2,079,724 | 545,806 |
| 2800 2800 2800 2800 2800 2800 2800 2800 | 010 010 010 010 010 010 010 010 010 010 | 2839 2839 2839 2839 2839 2839 2839 2839 | 113 142 146 155 200 530 550 581 618 640 650 810 | DIRECTORS OTHER ACCOUNTING PERS OTHER TECHNICAL PERS OTHER OFFICE PERS EMPLOYEE BENEFITS COMMUNICATIONS PRINTING & BINDING MILEAGE ADM OP SYS TECH BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY DUES & FEES | 1.00 1.00 1.00 1.00 | 1.00 1.00 1.00 1.00 | 95,912.78 68,319.84 32,945.66 31,167.60 120,608.60 2,725.00 4,795.56 **** 95.00 **** | 96,766 69,124 50,382 40,519 134,044 5,000 6,500 190 200 **** 1,150 | 100,148 71,569 52,585 42,806 145,498 5,000 6,500 190 **** **** 1,350 | 3,382 2,445 2,203 2,287 11,454 **** -200 **** 200 |
| | | 2839 | | TION TOTAL R STAFF SERVICES | 4.00 | 4.00 | 357,700.04 | 403,875 | 425,646 | 21,771 |
| | | | | DEPARTMENT TOTAL | 20.40 | 24.80 | 2,777,739.35 | 2,998,253 | 3,123,824 | 125,571 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|--|-------------------|---------------------|--------------------------|-------------------|---------------------|------------------------------------|
| RET.I | NCENT | IVES/F | POST F | RET.BENEF. | | | | | | |
| 2801 2801 | 010 010 | 1100 1100 | 129 200 | OTHER PERSONNEL COSTS EMPLOYEE BENEFITS | | | 5,635.03 5,836,955.44 | **** 8,429,378 | **** 8,429,378 | * * * * * * * |
| | | 1100 | | CTION TOTAL JLAR PRGS - ELEM/SEC | | | 5,842,590.47 | 8,429,378 | 8,429,378 | *** |
| 2801 2801 | 010 010 | 2340 2340 | 200 290 | EMPLOYEE BENEFITS OTHER EMPLOYEE BENEFITS | | | 1,731,048.23 **** | 4,315,830 **** | 3,770,324 31,288 | -545,506 31,288 |
| | | 2340 | | CTION TOTAL FF RELATIONS & NEGOTIATIONS | | | 1,731,048.23 | 4,315,830 | 3,801,612 | -514,218 |
| | | | | DEPARTMENT TOTAL | | | 7,573,638.70 | 12,745,208 | 12,230,990 | -514,218 |

OFFICE OF CHIEF OPERATIONS OFFICER

Organizational Unit: Office of Budget Development, Management, and Operations

Program Administrator: Ronald Joseph

Program Code: 3000-010

STATEMENT OF FUNCTION:

The Office of Budget Development, Management, and Operations reports to the Chief Operations Officer. This Office is responsible for developing annual budgets, financial reporting for supplemental funds, and paying charter schools.

This Office is responsible for the management of all current budgets, as well as the development of future budgets for the School District of Pittsburgh. These consist primarily of the General Fund Budget, Special Education Budget, Site-Based Budgets, Supplemental Funds Budgets, Capital Projects, and Food Service Budgets. Site-Based budgeting is utilized at every elementary, middle, and secondary school. All supplementally-funded programs are developed under the auspices of this office. These programs include Title I, Head Start, Special Education, Support Services, Curriculum/Instruction, Academic & Career Development, and all other programs funded by foundations.

This Office is also responsible for the preparation and production of the Supplemental Programs budget book which gets published along with the Preliminary General Fund Budget. Each supplemental fund has individual financial reporting requirements that are specified by the granting agencies. Interim and final financial reports are prepared to adhere to the needs of program managers and granting agencies.

In conjunction with the financial reporting process, these funds are continually monitored to maintain a positive cash flow for the Pittsburgh School District, and to guarantee that each program is financially independent. The Single Audit Act requires the District to not only address the financial demands of each fund, but to also examine and combine all funds in compliance with the Act.

Accomplishments during 2016 included the following:

- 1. Prepared for the 2017 budget by meeting independently with each department to account for changes made and anticipated.
- 2. Provided timely and accurate financial projections for the development of the 2016 General Fund Budget.
- 3. Collected money from Cyber Charter Schools via annual school year reconciliations from tuition over paid from School District of Pittsburgh state subsidy.

Organizational Unit: Office of Budget Development, Management, and Operations

Program Administrator: Ronald Joseph Program Code: 3000-010

OBJECTIVES:

1. Provide accurate financial information for the District, focus on improving finances, optimizing facilities, and expanding academic opportunity.

- 2. Contribute to the achievement of the District goals of maximizing academic achievement of all students; provide a safe and orderly environment for all students and employees; present efficient and effective support operations for all students, families, teachers and administrators; provide efficient and equitable distribution of resources that address the needs of all students; and improve public confidence and strong parent/community engagement.
- 3. Continue to meet all financial reporting requirements in a timely fashion.

| DEPT BUDGE | | FUNC | OBJ & OF | DESCRIPTION PER. | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---|---|--|---|--|----------------------|----------------------|--|---|---|---|
| 3000 3000 3000 3000 3000 3000 3000 300 | 010 010 010 010 010 010 010 010 010 | 2512 2512 2512 2512 2512 2512 2512 2512 | 116 141 142 200 530 550 581 582 640 768 810 | CENTRL SUPPORT ADMIN ACCOUNTANTS-AUDITORS OTHER ACCOUNTING PERS EMPLOYEE BENEFITS COMMUNICATIONS PRINTING & BINDING MILEAGE TRAVEL BOOKS & PERIODICALS CAPITAL TECH SOFTWARE REPLACE DUES & FEES | 2.00 1.00 1.00 | 2.00 1.00 1.00 | 195,464.64 80,627.73 78,596.44 168,930.58 1,000.00 1,474.17 147.89 1,010.51 **** 230.00 | 196,955 81,684 79,820 187,114 3,600 6,000 250 1,000 500 1,500 300 | 203,148 84,541 83,036 201,939 3,600 5,750 500 1,250 250 1,500 300 | 6,193 2,857 3,216 14,825 **** -250 250 250 -250 **** |
| 3000 3000 3000 | 010 010 010 | 2512 2515 2515 2515 | | TION TOTAL SETING SERVICES OTHER TECHNICAL PERS EMPLOYEE BENEFITS GENERAL SUPPLIES | 4.00 1.00 | 4.00 1.00 | 527,481.96 70,851.12 38,040.07 2,940.35 | 558,723 71,834 37,497 5,110 | 585,814 75,053 40,883 5,110 | 27,091 3,219 3,386 **** |
| 3000 3000 3000 3000 3000 3000 | 010 010 010 010 010 010 | 2515 2800 2800 2800 2800 2800 2800 | | TION TOTAL NCIAL ACCOUNTING SERVICES CENTRL SUPPORT ADMIN EMPLOYEE BENEFITS MILEAGE MEALS & REFRESHMENTS BOOKS & PERIODICALS DUES & FEES | 1.00 | 1.00 | 111,831.54 201,505.58 91,119.83 **** **** 449.00 **** | 114,441 202,443 105,675 500 200 500 600 | 121,046 211,818 115,380 500 200 500 600 | 6,605 9,375 9,705 **** **** |
| | | 2800 | | TION TOTAL PORT SERVICES-CENTRAL DEPARTMENT TOTAL | 2.00 7.00 | 2.00 7.00 | 293,074.41 932,387.91 | 309,918 983,082 | 328,998 1,035,858 | 19,080 52,776 |

Organizational Unit: Finance

Program Administrator: Pamela Capretta

Program Code: 3300-010

STATEMENT OF FUNCTION:

Finance is responsible for maintaining the financial system for the School District. The functional elements of the Unit include Accounting and Accounts Payable; Budget Development, Management and Operations; Medicaid reimbursement; Payroll; the Workplace Accident and Illness Prevention Program; self-administered and self-insured Workers' Compensation internal service fund; and Purchasing.

Accomplishments during 2016 included the following:

- 1. The District's S&P rating remained at "A" and Moody's placed a Positive Outlook on the District's "Aa3" rating.
- 2. The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2015. The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its CAFR for the fiscal year ended December 31, 2015.
- 3. On September 1, 2016, the District cash defeased the remaining \$1,950,000 of the General Obligation Bonds Series B of 2006. The resulting difference in debt service is a positive savings of \$78,000.
- 4. Successfully negotiated a bond refunding in 2016 which provided cash flow savings of \$XXX,XXX. The net present value of debt service savings for the issue was X.XX%.

- 1. We will continue to monitor the bond market and indentify potential costs savings in current outstanding debt, as well as the best time to borrow new funding if necessary for 2017.
- 2. To regularly monitor the District's financial outlook to take proactive measures to ensure the District's financial sustainability.
- 3. Provide training for financial services which efficiently and effectively support school based operation and school secretaries

| DEPT | | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|---|-------------------|---------------------|------------------------|-------------------|-------------------|------------------------------------|
| FINAN | CE | | | | | | | | | |
| 3300 3300 | 010 010 | 2330 2330 | 330 530 | OTHER PROFESSIONAL SERV COMMUNICATIONS | | | 292,814.75 7,987.38 | 342,000 13,200 | 342,000 13,200 | * * * * * * * |
| | | 2330 | | TION TOTAL ASSMT & COLLECTION SRVCS | | | 300,802.13 | 355,200 | 355,200 | *** |
| 3300 | 010 | 2350 | 330 | OTHER PROFESSIONAL SERV | | | 135,099.50 | 250,000 | 229,015 | -20,985 |
| | | 2350 | | TION TOTAL L & ACCOUNTING SERVICES | | | 135,099.50 | 250,000 | 229,015 | -20,985 |
| 3300 | 010 | 2511 | 113 | DIRECTORS | 1.00 | 1.00 | 121,566.98 | 122,359 | 126,615 | 4,256 |
| 3300 | 010 | 2511 | 119 | OTHER PERSONNEL COSTS | | | 15,705.73 | 15,706 | **** | -15,706 |
| 3300 | 010 | 2511 | 151 | SECRETARIES | 1.00 | 1.00 | 54,698.36 | 46,848 | 48,830 | 1,982 |
| 3300 | 010 | 2511 | 157 | COMP-ADDITIONAL WORK | | | *** | *** | 3,500 | 3,500 |
| 3300 | 010 | 2511 | 159 | OTHER PERSONNEL COSTS | | | 4,386.80 | *** | **** | *** |
| 3300 | 010 | 2511 | 200 | EMPLOYEE BENEFITS | | | 32,046.52 | 96,524 | 97,474 | 950 |
| 3300 | 010 | 2511 | 330 | OTHER PROFESSIONAL SERV | | | 105,285.38 | 98,700 | 68,700 | -30,000 |
| 3300 | 010 | 2511 | 340 | TECHNICAL SERVICES | | | 13,765.50 | 22,000 | 22,000 | *** |
| 3300 | 010 | 2511 | 530 | COMMUNICATIONS | | | 262.02 | **** | **** | **** |
| 3300 | 010 | 2511 | 540 | ADVERTISING | | | 381.75 | 1,000 | 1,000 | **** |
| 3300 | 010 | 2511 | 581 | MILEAGE | | | 364.13 | 400 | 400 | **** |
| 3300 | 010 | 2511 | 582 | TRAVEL | | | -360.07 | 5,000 | 5,000 | **** |
| 3300 | 010 | 2511 | 599 | OTHER PURCHASED SERVICES | | | 2,547.20 | 3,000 | 3,000 | *** |
| 3300 | 010 | 2511 | 610 | GENERAL SUPPLIES | | | 935.21 | 1,000 | 1,000 | **** |
| 3300 | 010 | 2511 | 810 | DUES & FEES | | | 4,207.00 | 4,360 | 4,360 | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2511 | SUPE | RVISION OF FISCAL SERVICES | 2.00 | 2.00 | 355,792.51 | 416,897 | 381,879 | -35,018 |
| | | | | DEPARTMENT TOTAL | 2.00 | 2.00 | 791,694.14 | 1,022,097 | 966,094 | -56,003 |

Organizational Unit: Accounting and Accounts Payable

Program Administrator: Pamela Capretta

Program Code: 3301-010

STATEMENT OF FUNCTION:

Accounting and Accounts Payable staff performs Accounting, Accounts Payable, Investment, and Treasury functions. Accounting and Accounts Payable are the centralized accounting, financial record keeping and disbursing, collecting, and financial reporting center of the District. Accounts Payable is responsible for the payment of all obligations of the District in a timely fashion and the retention of all documentation related to those payments. This unit also maintains subsidiary records of petty cash accounts, trips taken at the expense of the Board and reimbursement requests. Accounts Payable staff track professional leave days in accordance with Board policy. Accounts Payable creates and adjusts contract encumbrances following legislative approval of the Board of Directors, maintaining records related to all Business, Education, and Facilities contracts. Accounting is responsible for the monthly and annual financial reports of the District, including the audited Comprehensive Annual Financial Report (CAFR) on a December 31st calendar year and the annual financial report to the State (PDE-2057) on a June 30th fiscal year. This unit is also responsible for the investment function of the District. This unit reviews, bills and collects payments for the rental of school facilities. This unit is also responsible for the fixed asset accounting function of the District. A physical inventory of capital equipment and works of art in each District building is conducted every two years on a rotating basis. Accounting also works closely with Facilities to submit PlanCon (Planning and Construction) reports for reimbursement by the Commonwealth. General Accounting administers the District's procurement card program and related audits of transactions.

Accomplishments during 2016 included the following:

- 1. The Accounts Payable Department generates money for the District by participating in programs that generate rebates such as PNC-P-card & PNC-Active Pay, American Express Rebates, and Disbursement Review Audits. For 2016 this revenue was \$135,361.
- 2. Issued an RFP for master payroll depository account and negotiated a new contract with PNC Bank for these services.

- 1. Strive to provide user friendly services in support operations for all students, parents, teachers and administrators.
- 2. To support principals and school staff in their efforts to maintain efficient and effective financial records and internal controls. Support will include online training and support for the student activity fund accounting software, and group presentations.

| DEPT ACCTN | | FUNC CCTS P | OBJ AYABI | DESCRIPTION .E | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------------|-----|-----------------------------------|--------------|---------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| 3301 | 010 | 2513 | 141 | ACCOUNTANTS-AUDITORS | 1.00 | 1.00 | 48,116.16 | 48,116 | 49,438 | 1,322 |
| 3301 | 010 | 2513 | 142 | OTHER ACCOUNTING PERS | 1.00 | 1.00 | 63,829.20 | 64,977 | 67,924 | 2,947 |
| 3301 | 010 | 2513 | 148 | COMP-ADDITIONAL WORK | | | *** | 200 | **** | -200 |
| 3301 | 010 | 2513 | 154 | CLERKS | 2.00 | 2.00 | 78,730.14 | 80,538 | 82,807 | 2,269 |
| 3301 | 010 | 2513 | 157 | COMP-ADDITIONAL WORK | | | 473.31 | 500 | 1,500 | 1,000 |
| 3301 | 010 | 2513 | 159 | OTHER PERSONNEL COSTS | | | 6,978.38 | **** | **** | **** |
| 3301 | 010 | 2513 | 200 | EMPLOYEE BENEFITS | | | 110,155.57 | 101,440 | 109,852 | 8,412 |
| 3301 | 010 | 2513 | 530 | COMMUNICATIONS | | | *** | 840 | 840 | **** |
| 3301 | 010 | 2513 | 540 | ADVERTISING | | | *** | 300 | 300 | **** |
| 3301 | 010 | 2513 | 550 | PRINTING & BINDING | | | 2,648.50 | 4,000 | 4,000 | *** |
| 3301 | 010 | 2513 | 610 | GENERAL SUPPLIES | | | 3,300.52 | 5,000 | 5,000 | *** |
| 3301 | 010 | 2513 | 640 | BOOKS & PERIODICALS | | | 119.50 | 300 | 300 | *** |
| FUNCTION TOTAL | | | | | | | | | | |
| | | | | IVING & DISBURSING FUNDS | 4.00 | 4.00 | 314,351.28 | 306,211 | 321,961 | 15,750 |
| | | | | 271110 & 212201121110 101122 | 1.00 | 1.00 | 311,331.10 | 300,222 | 321,301 | 25,750 |
| 3301 | 010 | 2515 | 141 | ACCOUNTANTS-AUDITORS | 2.00 | 3.00 | 132,454.66 | 129,072 | 169,097 | 40,025 |
| 3301 | 010 | 2515 | 200 | EMPLOYEE BENEFITS | | | 126,209.64 | 67,375 | 92,110 | 24,735 |
| 3301 | 010 | 2515 | 330 | OTHER PROFESSIONAL SERV | | | *** | 500 | 500 | **** |
| 3301 | 010 | 2515 | 581 | MILEAGE | | | 82.92 | 500 | 500 | **** |
| 3301 | 010 | 2515 | 618 | ADM OP SYS TECH | | | 15,873.00 | 10,000 | *** | -10,000 |
| 3301 | 010 | 2515 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | *** | **** | 14,000 | 14,000 |
| 3301 | 010 | 2515 | 768 | CAPITAL TECH SOFTWARE REPLACE | | | 1,120.00 | *** | *** | **** |
| | | | | | | | | | | |
| | | 2515 | | TION TOTAL INCIAL ACCOUNTING SERVICES | 2.00 | 3.00 | 275,740.22 | 207,447 | 276,207 | 68,760 |
| | | 2313 | LINE | MCIAL ACCOUNTING SERVICES | 2.00 | 3.00 | 2/3,/40.22 | 207,447 | 270,207 | 00,700 |
| 3301 | 010 | 2517 | 141 | ACCOUNTANTS-AUDITORS | 1.00 | 1.00 | 42,280.80 | 42,281 | 43,209 | 928 |
| 3301 | 010 | 2517 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 69,903.12 | 70,851 | 73,858 | 3,007 |
| 3301 | 010 | 2517 | 148 | COMP-ADDITIONAL WORK | | _,,, | 65.04 | **** | **** | **** |
| 3301 | 010 | 2517 | 200 | EMPLOYEE BENEFITS | | | 74,444.29 | 59,055 | 63,768 | 4,713 |
| 3301 | 010 | 2517 | 581 | MILEAGE | | | 131.91 | 500 | 500 | *** |
| | | | | | | | | | | |
| | | FUNCTION TOTAL | | | | | | | | |
| | | 2517 PROPERTY ACCOUNTING SERVICES | | 2.00 | 2.00 | 186,825.16 | 172,687 | 181,335 | 8,648 | |
| | | | | DEPARTMENT TOTAL | 8.00 | 9.00 | 776,916.66 | 686,345 | 779,503 | 93,158 |

Organizational Unit: Payroll

Program Administrator: Lynne M. Casselberry Program Code: 3303-010

STATEMENT OF FUNCTION:

The primary function of the Payroll Department is to provide the accurate and timely payment of salaries, wages and supplemental payments to all Pittsburgh Public School (PPS) employees. In addition, the Payroll Department is responsible for the timely deduction and payment of employee paid and employer paid taxes to the Federal Government, Commonwealth of Pennsylvania and all local municipalities in the Commonwealth of Pennsylvania. The Payroll Department is also responsible for the update, timely deduction and payment of general deductions from employees' paychecks. These general deductions include 403(b) annuities, union dues, political action contributions, The United Way contributions, garnishments and parking fees. Severance payments are also calculated and paid by the payroll office. District timekeepers receive one on one payroll training from a representative in the payroll Office on Time and Labor rules and other state and federal guidelines.

Accomplishments during 2016 included the following:

- 1. Collaborated with the Office of Human Resources on the set up for reporting employees under the Affordable Care Act.
- 2. Timely payment of retro payments for all contract extensions.
- 3. Worked with the Office of Technology to semi automate the severance process.
- 4. Collaborated with the Office of Human Resources to review payments authorized in Board Minutes before meetings to audit amounts and payment structure.

- 1. Provide accurate and timely payments to School District of Pittsburgh employees and provide training to new administrators and timekeepers to increase efficiency.
- 2. Continued compliance with Federal/State/Local regulatory agencies.
- 3. Explore opportunities to create efficiencies in the Finance Department such as including mileage reimbursement on pay checks.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------|------------------|------|----------------|--------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PAYROLL | | | | | | | | | | |
| 3303 | 010 | 2514 | 113 | DIRECTORS | 1.00 | 1.00 | 98,416.81 | 99,490 | 102,930 | 3,440 |
| 3303 | 010 | 2514 | 141 | ACCOUNTANTS-AUDITORS | 1.00 | 1.00 | 41,699.28 | 41,152 | 42,312 | 1,160 |
| 3303 | 010 | 2514 | 142 | OTHER ACCOUNTING PERS | 1.00 | 1.00 | 65,767.92 | 66,542 | 67,786 | 1,244 |
| 3303 | 010 | 2514 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 46,916.16 | 46,916 | 48,238 | 1,322 |
| 3303 | 010 | 2514 | 149 | OTHER PERSONNEL COSTS | | | 11,684.68 | **** | **** | **** |
| 3303 | 010 | 2514 | 200 | EMPLOYEE BENEFITS | | | 140,460.42 | 132,639 | 142,316 | 9,677 |
| 3303 | 010 | 2514 | 530 | COMMUNICATIONS | | | *** | 5,000 | 5,000 | *** |
| 3303 | 010 | 2514 | 550 | PRINTING & BINDING | | | *** | 2,000 | 2,000 | *** |
| 3303 | 010 | 2514 | 599 | OTHER PURCHASED SERVICES | | | 30,953.79 | 40,000 | 40,000 | *** |
| 3303 | 010 | 2514 | 610 | GENERAL SUPPLIES | | | 310.00 | 1,000 | 1,000 | *** |
| 3303 | 010 | 2514 | 640 | BOOKS & PERIODICALS | | | 2,695.00 | 2,000 | 2,000 | *** |
| 3303 | 010 | 2514 | 810 | DUES & FEES | | | *** | 700 | 700 | *** |
| | | | FUNCTION TOTAL | | | | | | | |
| | | 2514 | PAYR | COLL SERVICES | 4.00 | 4.00 | 438,904.06 | 437,439 | 454,282 | 16,843 |
| | DEPARTMENT TOTAL | | | DEPARTMENT TOTAL | 4.00 | 4.00 | 438,904.06 | 437,439 | 454,282 | 16,843 |

Organizational Unit: Purchasing

Program Administrator: Ronald Joseph Program Code: 3306-010

STATEMENT OF FUNCTION:

Purchasing's mission is to continually identify and incorporate innovative procurement practices that will provide quality and timely services to the School District and its vendors, while adhering to and enforcing all applicable laws, regulations and policies. Purchasing shall procure supplies and equipment that meet the required specifications with attention to quality, pricing and delivery. This involves a balance between efficient and timely service to our schools while providing an environment of good sound business controls to protect the assets of the School District of Pittsburgh.

The District supports electronic commerce through PeopleSoft's e-Procurement module providing a total of 17 direct connections with contract vendors. Common items are placed on preprinted lists and assigned reference numbers to facilitate efficient entry of requisitions. Small dollar purchases are also enabled through our procurement card program.

Accomplishments during 2016 included the following:

- 1. In conjunction with Plant Operations developed furniture requirements for new furniture for Pittsburgh Arlington.
- 2. In conjunction with Plant Operations orchestrated deliveries of furniture to furniture dealer warehouses (no storage fees) and final deliveries to Pittsburgh Arlington. (There was minimal interference with resident custodial staff).
- 3. Met with owner of prime furniture company and convinced him to increase installation labor force in order to meet school opening schedule at no additional cost to the District.
- 4. Executed bid with different refuse waste hauler generating a \$124,000.00 savings over the 2 year contract period.
- 5. Executed paper contract with new supplier generating a \$12,000.00 annual savings.
- 6. Trained District Personnel in PeopleSoft and Purchasing Procedures through a close alignment with the National Institute of Government Purchasing (NIGP) criteria for outstanding Agency Accreditation. (Ongoing)
- 7. Continue to advise District Personnel on when a board tab is necessary for entering into Boarddocs. (Ongoing)
- 8. Continue to educate District Personnel on the approval cycle of requisitions in the PeopleSoft System. (Ongoing)

Organizational Unit: Purchasing

Program Administrator: Ronald Joseph Program Code: 3306-010

OBJECTIVES:

1. Ensure that the procedures followed and employed by the Purchasing Department continue to coincide with State Regulations as well as the criteria established by the National Institute of Government Purchasing. (Ongoing)

- 2. Continue to look for ways and means to shorten the time cycle from the creation of a requisition to the dispatching of a purchase order. (Ongoing)
- 3. Source for suppliers who can provide more competitive pricing and/or cheaper shipping costs.
- 4. Increase the number of local or regional suppliers which will shorten delivery lead times.
- 5. Reduce the vendor base by finding vendors who can handle more comprehensive mix of products we purchase which could lead to fewer requisitions and purchase orders being generated and fewer invoices to process. (Ongoing)
- 6. Continue to improve working relationships in the District and to make Purchasing more visible. (Ongoing)

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|------|------|-----------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PURCH | ASING | | | | | | | | | _, _, _, |
| 3306 | 010 | 1100 | 610 | GENERAL SUPPLIES | | | 95,810.06 | *** | **** | *** |
| | | 1100 | | TION TOTAL LAR PRGS - ELEM/SEC | | | 95,810.06 | *** | *** | *** |
| 3306 | 010 | 2520 | 143 | PURCHASING PERSONNEL | 3.00 | 3.00 | 185,227.92 | 187,378 | 193,618 | 6,240 |
| 3306 | 010 | 2520 | 148 | COMP-ADDITIONAL WORK | | | 2,855.70 | 6,500 | 6,500 | **** |
| 3306 | 010 | 2520 | 200 | EMPLOYEE BENEFITS | | | 98,820.82 | 101,204 | 109,007 | 7,803 |
| 3306 | 010 | 2520 | 530 | COMMUNICATIONS | | | 2,484.00 | 6,000 | 5,460 | -540 |
| 3306 | 010 | 2520 | 540 | ADVERTISING | | | 6,035.79 | 18,560 | 16,910 | -1,650 |
| 3306 | 010 | 2520 | 550 | PRINTING & BINDING | | | 1,571.40 | 2,500 | 2,500 | **** |
| 3306 | 010 | 2520 | 581 | MILEAGE | | | *** | 200 | 200 | **** |
| 3306 | 010 | 2520 | 582 | TRAVEL | | | *** | 1,000 | 2,500 | 1,500 |
| 3306 | 010 | 2520 | 610 | GENERAL SUPPLIES | | | 1,766.42 | 2,000 | 2,000 | **** |
| 3306 | 010 | 2520 | 640 | BOOKS & PERIODICALS | | | *** | 350 | 350 | **** |
| 3306 | 010 | 2520 | 761 | NON-CAP EQUIP REPLACEMENT | | | *** | 500 | *** | -500 |
| 3306 | 010 | 2520 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | *** | **** | 1,040 | 1,040 |
| 3306 | 010 | 2520 | 810 | DUES & FEES | | | 265.00 | 350 | 500 | 150 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2520 | PURC | HASING SERVICES | 3.00 | 3.00 | 299,027.05 | 326,542 | 340,585 | 14,043 |
| | | | | DEPARTMENT TOTAL | 3.00 | 3.00 | 394,837.11 | 326,542 | 340,585 | 14,043 |

OFFICE OF DEPUTY SUPERINTENDENT

Organizational Unit: Office of the Deputy Superintendent

Program Administrator: Anthony Anderson Program Code: 4000-010

STATEMENT OF FUNCTION:

The Office of the Deputy Superintendent reports to the Superintendent and is responsible for leading, supporting, and supervising the work of the Offices of School Performance (OSP), Curriculum, Instruction and Assessment (CIA), Professional Development, Early Childhood and Research, Assessment and Accountability. Additionally, the Office of the Deputy Superintendent provides oversight and support for the Office of School Support Services, the Program for Students with Exceptionalities, and Career and Technical Education. This office also supports the implementation of various District initiatives including, the Whole Child, Whole Community Plan, and the Empowering Effective Teachers Initiative.

Accomplishments during 2016 included the following:

- Commissioned a comprehensive curriculum review that yielded ten recommendations to guide district effort to improve teaching and learning.
- Led the development and implementation of a Professional Learning Plan for District Leaders that included Leading and Learning Institutes, School Support Networks, Cross Network sharing and targeted support for new administrators and assistant principals.
- Developed an Aspiring Leaders Program for district leaders to help strengthen the principal pipeline and to support leadership sustainability.
- Established structures and support to ensure seamless, coherent aligned professional learning for district leaders and staff through the collective efforts of the CIA, OSP and PD departments.
- Increased the number of Early Childhood classrooms/opportunities to provide quality pre-K services to more students.
- Ensured that equity and student voice remain a through line in our professional learning experiences.
- Continue to expand CTE offerings through the addition of a Public Safety CTE program at Westinghouse High School.
- Provided differentiated, targeted central office support through the "project management "model implemented at Westinghouse and Perry.

OBJECTIVES

- 1. Establish a school support system that includes comprehensive, targeted professional development designed to build Assistant Superintendent, principal and teacher practice designed to improve student learning/outcomes.
- 2. Ensure that the Office of School Performance, Curriculum, Instruction and Assessment and Professional Development staff and work together to provide a seamless system of support to schools.

Organizational Unit: Office of the Deputy Superintendent

Program Administrator: Anthony Anderson Program Code: 4000-010

OBJECTIVES cont'd

3. Work with staff to develop work plans to support the achievement of the District's student achievement targets in ELA, Math/Algebra and Science/Biology.

- 4. Develop a multi-year curriculum management plan that addresses the recommendations from the Curriculum Review and guides our District-wide teaching and learning efforts.
- 5. Ensure that schools analyze data and metrics related to the District's goals and track progress towards meeting the goals.
- 6. Provide updated, robust curriculum materials clearly articulated and supported instructional models and a comprehensive assessment system for Grades K-12 as outlined in the curriculum management plan.
- 7. Ensure that our curriculum includes culturally relevant strategies and pedagogy to help address the needs of all students and eliminate racial disparities.
- 8. Identify and expand current STEM related initiatives in the District and develop a comprehensive plan to increase the opportunities and staff to participate in creative, innovative, technology-based programs and initiatives, including partnerships with local and national organizations, neighboring school districts and other relevant initiatives.
- 9. Refine and improve the network model that includes the assignment of department liaisons to work with and through the Assistant Superintendents to provide support to schools.
- 10. Expand efforts and support to English Language Learners.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|--------|-------|--------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| DEPUT | Y SUP | ERINTE | NDENT | • | | | | | | |
| 4000 | 010 | 2360 | 111 | SUPERINTENDENTS | 1.00 | 1.00 | 180,387.11 | 158,400 | 158,400 | *** |
| 4000 | 010 | 2360 | 151 | SECRETARIES | 1.00 | 1.00 | 50,568.24 | 51,523 | 54,108 | 2,585 |
| 4000 | 010 | 2360 | 200 | EMPLOYEE BENEFITS | | | 107,520.79 | 109,579 | 115,756 | 6,177 |
| 4000 | 010 | 2360 | 323 | PROF-EDUCATIONAL SERV | | | *** | **** | 2,500 | 2,500 |
| 4000 | 010 | 2360 | 550 | PRINTING & BINDING | | | *** | 1,000 | 500 | -500 |
| 4000 | 010 | 2360 | 581 | MILEAGE | | | 327.92 | 2,450 | 2,450 | *** |
| 4000 | 010 | 2360 | 582 | TRAVEL | | | 3,019.41 | 2,000 | 3,000 | 1,000 |
| 4000 | 010 | 2360 | 599 | OTHER PURCHASED SERVICES | | | *** | 2,000 | 1,000 | -1,000 |
| 4000 | 010 | 2360 | 610 | GENERAL SUPPLIES | | | 583.58 | 2,000 | 2,000 | *** |
| 4000 | 010 | 2360 | 635 | MEALS & REFRESHMENTS | | | 12.10 | 2,000 | 1,000 | -1,000 |
| 4000 | 010 | 2360 | 640 | BOOKS & PERIODICALS | | | 316.07 | 1,000 | 500 | -500 |
| 4000 | 010 | 2360 | 810 | DUES & FEES | | | 474.10 | 2,500 | 2,000 | -500 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2360 | OFFI | CE OF SUPR SERVICES | 2.00 | 2.00 | 343,209.32 | 334,452 | 343,214 | 8,762 |
| | | | | DEPARTMENT TOTAL | 2.00 | 2.00 | 343,209.32 | 334,452 | 343,214 | 8,762 |

OFFICE OF CHIEF OF SCHOOL PERFORMANCE

Organizational Unit: School Performance

Program Administrator: David May-Stein, Wayne Walters, Kevin Bivins, Melissa Friez & Alison Huguley

Program Code: 4017-010

STATEMENT OF FUNCTION:

The Office of School Performance (OSP) is responsible for supervising the operation of all schools in the District.

This includes the following:

- 1. Monitor each school's implementation of the Excellence for All Reform Agenda through their School Improvement Plans.
- 2. Coordinate and provide professional development activities for school administrators to support their implementation of the School Improvement Plans.
- 3. Coordinate with the Office of Curriculum, Instruction and Assessment to monitor each school's compliance with all the State of Pennsylvania mandates.
- 4. Address the needs of individual schools.
- 5. Evaluate school administrators using the Pittsburgh Urban Leadership System for Excellence (PULSE) II tool developed in collaboration with Principals and Central Office Staff.

Accomplishments during 2016 included the following:

- 1. Continued to implemented and support the OSP Network A-E Model.
- 2. Scheduled and conducted teaching and learning team visits based on school need.
- 3. Evaluated school administrators using the criteria developed through the Pay for Performance Committee.
- 4. Implemented key components of the Empowering Effective Teachers (EET) plan.

OBJECTIVES:

- 1. Support the Excellence for All Reform Agenda through the monitoring of each school's Improvement Plan.
- 2. Provide support for the school administrators as they develop an understanding of PULSE II.
- 3. Coordinate with the Administrators of Curriculum, Instruction, and Professional Development, Support Services, Special Education and Early Childhood in order to provide a seamless PreK 12 education for all stakeholders.
- 4. Support school administrators as they develop and implement the Teaching and Learning Environment Action Plan.
- 5. Support the implementation of the District Equity Plan.
- 6. Support our New Superintendent's goals outlined in his 90-day plan and all new initiatives going forward.

| DEPT SCHOO | | FUNC FORMAN | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------------------------------|---------------------------------|--------------------------------------|---------------------------------|---|-------------------|---------------------|--|--|--|------------------------------------|
| 4017 4017 4017 4017 4017 | 010 010 010 010 010 | 2270 2270 2270 2270 2270 | 324 441 610 635 640 | PROF-EDUC SERV - PROF DEV RENTAL - LAND & BLDGS GENERAL SUPPLIES MEALS & REFRESHMENTS BOOKS & PERIODICALS | | | **** 2,692.50 894.30 11,929.84 *** | 5,000 2,000 3,000 10,000 2,500 | 5,000 2,000 3,000 10,000 2,500 | **** *** *** |
| | | 2270 | | TION TOTAL RUCTIONAL STAFF PROF DEV | | | 15,516.64 | 22,500 | 22,500 | *** |
| 4017 4017 | 010 010 | 2360 2360 | 113 119 | DIRECTORS OTHER PERSONNEL COSTS | 6.00 | 7.00 | 876,005.79 **** | 806,000 3,824 | 913,973 **** | 107,973 -3,824 |
| 4017 | 010 | 2360 | 146 | OTHER TECHNICAL PERS | 1.00 | 2.00 | 47,781.76 | 69,903 | 143,450 | 73,547 |
| 4017 | 010 | 2360 | 151 | SECRETARIES | 1.00 | 1.00 | 37,511.26 | 43,175 | 35,626 | -7,549 |
| 4017 | 010 | 2360 | 154 | CLERKS | | | 52,302.93 | *** | **** | *** |
| 4017 | 010 | 2360 | 200 | EMPLOYEE BENEFITS | | | 456,724.98 | 331,614 | 431,057 | 99,443 |
| 4017 | 010 | 2360 | 340 | TECHNICAL SERVICES | | | 8,518.50 | 500 | 500 | *** |
| 4017 | 010 | 2360 | 530 | COMMUNICATIONS | | | 150.00 | 1,000 | 1,000 | *** |
| 4017 | 010 | 2360 | 550 | PRINTING & BINDING | | | *** | 1,200 | 1,200 | **** |
| 4017 | 010 | 2360 | 581 | MILEAGE | | | 426.46 | 3,500 | 3,500 | **** |
| 4017 | 010 | 2360 | 582 | TRAVEL | | | 3,122.51 | 10,000 | 10,000 | *** |
| 4017 | 010 | 2360 | 599 | OTHER PURCHASED SERVICES | | | 79,075.44 | 81,500 | 81,500 | **** |
| 4017 | 010 | 2360 | 610 | GENERAL SUPPLIES | | | 12,918.65 | 10,500 | 10,500 | *** |
| 4017 | 010 | 2360 | 635 | MEALS & REFRESHMENTS | | | 2,054.65 | 2,300 | 2,300 | *** |
| 4017 | 010 | 2360 | 640 | BOOKS & PERIODICALS | | | *** | 1,200 | 1,200 | *** |
| 4017 | 010 | 2360 | 810 | DUES & FEES | | | *** | 500 | 500 | *** |
| | | 2360 | | TION TOTAL CE OF SUPR SERVICES | 8.00 | 10.00 | 1,576,592.93 | 1,366,716 | 1,636,306 | 269,590 |
| 4017 4017 | 010 010 | 2831 2831 | 113 200 | DIRECTORS EMPLOYEE BENEFITS | 1.00 | 1.00 | 34,957.37 13,322.21 | 128,177 46,056 | 121,379 47,867 | -6,798 1,811 |
| | | 2831 | | TION TOTAL RVISION OF STAFF SERVICES | 1.00 | 1.00 | 48,279.58 | 174,233 | 169,246 | -4,987 |
| | | | | DEPARTMENT TOTAL | 9.00 | 11.00 | 1,640,389.15 | 1,563,449 | 1,828,052 | 264,603 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|--------|-------|---------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CONCI | LIATI | ON AGR | EEMEN | T/EQUITY | | | | | | |
| 4020 | 010 | 2270 | 324 | PROF-EDUC SERV - PROF DEV | | | 2,000.00 | 4,000 | *** | -4,000 |
| | | | | TION TOTAL | | | | | | |
| | | 2270 | INST | RUCTIONAL STAFF PROF DEV | | | 2,000.00 | 4,000 | **** | -4,000 |
| 4020 | 010 | 2370 | 114 | PRINCIPALS | | 1.00 | *** | *** | 117,500 | 117,500 |
| 4020 | 010 | 2370 | 122 | TEACHER-SPEC ASSGNMT | | 1.00 | *** | **** | 94,433 | 94,433 |
| 4020 | 010 | 2370 | 125 | WKSP-COM WK-CUR-INSV | | | *** | 5,000 | 5,000 | **** |
| 4020 | 010 | 2370 | 146 | OTHER TECHNICAL PERS | 2.00 | 3.00 | *** | 59,042 | 218,567 | 159,525 |
| 4020 | 010 | 2370 | 200 | EMPLOYEE BENEFITS | | | *** | 33,430 | 236,500 | 203,070 |
| 4020 | 010 | 2370 | 329 | PROF-EDUC SRVC - OTHER | | | 3,500.00 | 10,000 | 13,250 | 3,250 |
| 4020 | 010 | 2370 | 330 | OTHER PROFESSIONAL SERV | | | 23,450.00 | 3,000 | **** | -3,000 |
| 4020 | 010 | 2370 | 441 | RENTAL - LAND & BLDGS | | | *** | 1,650 | 1,650 | **** |
| 4020 | 010 | 2370 | 519 | OTHER STUDENT TRANSP | | | *** | **** | 1,000 | 1,000 |
| 4020 | 010 | 2370 | 530 | COMMUNICATIONS | | | *** | 9,353 | 1,000 | -8,353 |
| 4020 | 010 | 2370 | 540 | ADVERTISING | | | *** | 500 | **** | -500 |
| 4020 | 010 | 2370 | 550 | PRINTING & BINDING | | | *** | 2,902 | 4,101 | 1,199 |
| 4020 | 010 | 2370 | 581 | MILEAGE | | | *** | 3,000 | 3,000 | **** |
| 4020 | 010 | 2370 | 582 | TRAVEL | | | 3,298.61 | 12,000 | 20,853 | 8,853 |
| 4020 | 010 | 2370 | 599 | OTHER PURCHASED SERVICES | | | 13,842.60 | 18,100 | 32,085 | 13,985 |
| 4020 | 010 | 2370 | 610 | GENERAL SUPPLIES | | | 3,239.66 | 5,300 | 4,000 | -1,300 |
| 4020 | 010 | 2370 | 635 | MEALS & REFRESHMENTS | | | 9,635.40 | 24,130 | 19,130 | -5,000 |
| 4020 | 010 | 2370 | 640 | BOOKS & PERIODICALS | | | *** | 750 | 750 | **** |
| 4020 | 010 | 2370 | 758 | CAPITAL TECH EQUIP - ORIG | | | 879.00 | *** | *** | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2370 | | UNITY RELATIONS SERVICES | 2.00 | 5.00 | 57,845.27 | 188,157 | 772,819 | 584,662 |
| | | | | DEPARTMENT TOTAL | 2.00 | 5.00 | 59,845.27 | 192,157 | 772,819 | 580,662 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|---|-------------------|---------------------|------------------------|--------------------|--------------------------|------------------------------------|
| ELEME | NTARY | SCHOO | LS | | BH | EFIF | EAT ENDITORED | DODGEI | DODGEI | I7 OVER 10 |
| 4100 | 010 | 1100 | 121 | CLASSROOM TEACHERS | 728.60 | 728.60 | 55,656,393.71 | | 53,780,937 | 965,107 |
| 4100 | 010 | 1100 | 122 | TEACHER-SPEC ASSGNMT | 1.00 | 1.00 | *** | *** | 73,282 | 73,282 |
| 4100 | 010 | 1100 | 123 | SUBSTITUTE TEACHERS | | | 1,825,029.16 | 2,450,000 | 2,450,000 | **** |
| 4100 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK | | | 150,283.16 | 24,754 | 47,016 *** | 22,262 |
| 4100 4100 | 010 010 | 1100 1100 | 125 129 | WKSP-COM WK-CUR-INSV OTHER PERSONNEL COSTS | | | 6,178.75 251,553.00 | 1,000 500,000 | 500,000 | -1,000 *** |
| 4100 | 010 | 1100 | 187 | STUD WRKRS/TUTORS/INTERNS | | | 201,954.98 | **** | 150,361 | 150,361 |
| 4100 | 010 | 1100 | 191 | | 14.50 | 14.50 | | 561,895 | 439,354 | -122,541 |
| 4100 | 010 | 1100 | 197 | COMP-ADDITIONAL WORK | | | 3,450.20 | 6,916 | 14,382 | 7,466 |
| 4100 | 010 | 1100 | 198 | SUBSTITUTE PARAPROF | | | 24,544.00 | 500 | 500 | *** |
| 4100 | 010 | 1100 | 199 | OTHER PERSONNEL COSTS | | | 625.00 | 6,000 | **** | -6,000 |
| 4100 | 010 | 1100 | 200 | EMPLOYEE BENEFITS | | | 27,835,232.25 | | 31,479,654 | 1,885,345 |
| 4100 | 010 | 1100 | 329 | PROF-EDUC SRVC - OTHER | | | 58,142.00 | 50,316 | 37,857 | -12,459 |
| 4100 | 010 | 1100 | 432 | RPR & MAINT - EQUIP | | | 3,446.92 **** | 4,450 | 6,950 | 2,500 |
| 4100 4100 | 010 010 | 1100 1100 | 438 441 | RPR & MAINT - TECH RENTAL - LAND & BLDGS | | | 170.00 | 3,000 *** | 6,000 *** | 3,000 *** |
| 4100 | 010 | 1100 | 442 | RENTAL - EQUIPMENT | | | 2,462.00 | **** | **** | **** |
| 4100 | 010 | 1100 | 519 | OTHER STUDENT TRANSP | | | 31,306.07 | 32,888 | 50,196 | 17,308 |
| 4100 | 010 | 1100 | 530 | COMMUNICATIONS | | | 14,170.44 | 34,797 | 32,114 | -2,683 |
| 4100 | 010 | 1100 | 550 | PRINTING & BINDING | | | 3,811.71 | 2,000 | 6,639 | 4,639 |
| 4100 | 010 | 1100 | 582 | TRAVEL | | | *** | **** | 21,561 | 21,561 |
| 4100 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES | | | 35,311.96 | 67 , 872 | 50,636 | -17,236 |
| 4100 | 010 | 1100 | 610 | GENERAL SUPPLIES | | | 792,860.10 | 618,706 | 644,421 | 25,715 |
| 4100 | 010 | 1100 | 634 | STUDENT SNACKS | | | 10,377.77 | 15,114 | 17,506 | 2,392 |
| 4100 4100 | 010 010 | 1100 1100 | 635 640 | MEALS & REFRESHMENTS | | | 9,207.67 | **** E61 960 | **** 601 762 | **** |
| 4100 | 010 | 1100 | 650 | BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY | | | 212,387.55 2,610.95 | 561,869 12,000 | 601,762 31,011 | 39,893 19,011 |
| 4100 | 010 | 1100 | 750 | EQUIP-ORIGINAL & ADD | | | 3,636.08 | **** | **** | **** |
| 4100 | 010 | 1100 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | 10,593.60 | 4,500 | *** | -4,500 |
| 4100 | 010 | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | 1,380.95 | 3,000 | 2,000 | -1,000 |
| 4100 | 010 | 1100 | 756 | CAP TECH HARDWARE/EQUIP-ORIG | | | **** | **** | **** | **** |
| 4100 | 010 | 1100 | 757 | NONCAP TECH EQUIP - ORIG | | | *** | 1,400 | *** | -1,400 |
| 4100 | 010 | 1100 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 41,852.00 | 19,518 | 22,328 | 2,810 |
| 4100 | 010 | 1100 | 761 | NON-CAP EQUIP REPLACEMENT | | | **** **** | 1,000 *** | **** | -1,000 |
| 4100 4100 | 010 010 | 1100 1100 | 762 768 | CAPITAL EQUIPMENT REPLACEMENT CAPITAL TECH SOFTWARE REPLACE | | | **** | 1,000 | 2,450 3,754 | 2,450 2,754 |
| 4100 | 010 | 1100 | 810 | DUES & FEES | | | 55.00 | **** | 3,/3 1 *** | 2,73 1 **** |
| 1100 | 010 | 1100 | | INSTR PARAPROFESSIONAL COMP-ADDITIONAL WORK SUBSTITUTE PARAPROF OTHER PERSONNEL COSTS EMPLOYEE BENEFITS PROF-EDUC SRVC - OTHER RPR & MAINT - EQUIP RPR & MAINT - TECH RENTAL - LAND & BLDGS RENTAL - EQUIPMENT OTHER STUDENT TRANSP COMMUNICATIONS PRINTING & BINDING TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY EQUIP-ORIGINAL & ADD NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG NON-CAP EQUIP REPLACEMENT CAPITAL TECH SOFTWARE REPLACE DUES & FEES TION TOTAL | | | 33.00 | | | |
| | | 1100 | | LAR PRGS - ELEM/SEC | 744.10 | 744.10 | 87,879,223.97 | 87,394,634 | 90,472,671 | 3,078,037 |
| 4100 | 010 | 2250 | 127 | LIBRARIANS | 9.10 | 9.10 | 791,037.75 | 683,665 | 666,866 | -16,799 |
| 4100 | | 2250 | 129 | OTHER PERSONNEL COSTS | | | 3,373.78 | 15,000 | 15,000 | **** |
| 4100 | 010 | 2250 | 200 | EMPLOYEE BENEFITS | | | 386,386.67 | 364,701 | 371,423 | 6,722 |
| 4100 | 010 | 2250 | 438 | RPR & MAINT - TECH | | | *** | **** | 1,000 | 1,000 |
| 4100 | | 2250 | 610 | GENERAL SUPPLIES | | | **** | 2,000 | 2,300 | 300 |
| 4100 | 010 | 2250 | 640 | BOOKS & PERIODICALS | | | **** | 28,250 | 15,000 | -13,250 |
| 4100 | 010 | 2250 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | **** | * * * * * * * * | 1,000 | 1,000 |
| 4100 | 010 | 2250 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | *** | **** | 2,965 | 2,965 |
| | | 2250 | | TION TOTAL OL LIBRARY SERVICES | 9.10 | 9.10 | 1,180,798.20 | 1,093,616 | 1,075,554 | -18,062 |
| 4100 | 010 | 2271 | 124 | COMP-ADDITIONAL WORK | | | *** | 9,000 | 3,000 | -6,000 |
| 4100 | | | | WKSP-COM WK-CUR-INSV | | | *** | 13,500 | **** | -13,500 |
| | | | | | | | | -, | | -, |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------------------------|--------------------------|------------------------------|--------------------------|---|-------------------|---------------------|--------------------------------------|------------------------------------|----------------------------------|--------------------------------------|
| EL | EMENT. | ARY SC | HOOLS | | | | | | | |
| 4100 4100 4100 4100 | 010 010 010 010 | 2271 2271 2271 2271 | 200 324 582 599 | EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV TRAVEL OTHER PURCHASED SERVICES | | | **** **** 5,332.90 1,000.00 | 11,745 47,000 10,000 **** | 1,634 16,900 7,000 **** | -10,111 -30,100 -3,000 **** |
| | | 2271 | | TION TOTAL R STAFF DEVEL - CERTIFIED | | | 6,332.90 | 91,245 | 28,534 | -62,711 |
| 4100 | 010 | 2272 | 324 | PROF-EDUC SERV - PROF DEV | | | 500.00 | 1,500 | *** | -1,500 |
| | | 2272 | | TION TOTAL R STAFF DEVEL - NON-CERT | | | 500.00 | 1,500 | *** | -1,500 |
| 4100 | 010 | 2380 | 114 | PRINCIPALS | 48.00 | 48.00 | 5,162,322.06 | 5,100,712 | 5,251,794 | 151,082 |
| 4100 4100 | 010 010 | 2380 2380 | 119 153 | OTHER PERSONNEL COSTS SCH SECRETARY-CLERKS | 35.50 | 35.50 | 4,887.58 1,237,602.27 | 240,000 1,278,668 | 240,000 1,253,008 | **** -25,660 |
| 4100 | 010 | 2380 | 155 | OTHER OFFICE PERS | 21.00 | 21.00 | 671,397.67 | 738,568 | 714,945 | -23,623 |
| 4100 | 010 | 2380 | 157 | COMP-ADDITIONAL WORK | | | 22,681.32 | 1,650 | 10,350 | 8,700 **** |
| 4100 4100 | 010 010 | 2380 2380 | 159 200 | OTHER PERSONNEL COSTS EMPLOYEE BENEFITS | | | 6,855.00 3,781,074.40 | 10,000 3,846,904 | 10,000 4,074,522 | 227,618 |
| 4100 | 010 | 2380 | 324 | PROF-EDUC SERV - PROF DEV | | | 7,550.00 | **** | **** | **** |
| 4100 | 010 | 2380 | 340 | TECHNICAL SERVICES | | | 41,074.75 | **** | *** | **** |
| 4100 | 010 | 2380 | 432 | RPR & MAINT - EQUIP | | | 440.00 | 500 | 3,000 | 2,500 |
| 4100 | 010 | 2380 | 438 | RPR & MAINT - TECH | | | *** | 2,500 | 4,000 | 1,500 |
| 4100 | 010 | 2380 | 441 | RENTAL - LAND & BLDGS | | | 150.00 | **** | **** | **** **** |
| 4100 4100 | 010 010 | 2380 2380 | 442 519 | RENTAL - EQUIPMENT | | | 772.07 | **** *** | **** **** | **** |
| 4100 | 010 | 2380 | 530 | OTHER STUDENT TRANSP COMMUNICATIONS | | | 1,546.25 5,946.64 | 17,480 | 21,750 | 4,270 |
| 4100 | 010 | 2380 | 550 | PRINTING & BINDING | | | 442.28 | 500 | 1,500 | 1,000 |
| 4100 | 010 | 2380 | 581 | MILEAGE | | | 607.97 | 250 | 250 | *** |
| 4100 | 010 | 2380 | 582 | TRAVEL | | | 1,233.02 | **** | 2,000 | 2,000 |
| 4100 | 010 | 2380 | 599 | OTHER PURCHASED SERVICES | | | 1,008.45 | 3,500 | 3,500 | **** |
| 4100 | 010 | 2380 | 610 | GENERAL SUPPLIES | | | 95,345.14 | 70,134 | 89,648 | 19,514 |
| 4100 4100 | 010 010 | 2380 2380 | 635 640 | MEALS & REFRESHMENTS BOOKS & PERIODICALS | | | 9,139.18 1,075.79 | 1,100 11,275 | 5,800 13,430 | 4,700 2,155 |
| 4100 | 010 | 2380 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | **** | 4,040 | 6,281 | 2,241 |
| 4100 | 010 | 2380 | 750 | EQUIP-ORIGINAL & ADD | | | 3,300.00 | **** | **** | **** |
| 4100 | 010 | 2380 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | 716.96 | 2,000 | *** | -2,000 |
| 4100 | 010 | 2380 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | *** | 3,000 | 10,500 | 7,500 |
| 4100 | 010 | 2380 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 13,511.00 | 4,000 | 1,734 **** | -2,266 |
| 4100 4100 | 010 010 | 2380 2380 | 761 762 | NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT | | | **** 1,785.25 | 1,000 **** | 1,000 | -1,000 1,000 |
| 4100 | 010 | 2380 | 768 | CAPITAL TECH SOFTWARE REPLACE | | | **** | **** | 1,181 | 1,181 |
| | | | | DUES & FEES | | | 25.00 | 2,300 | 195 | -2,105 |
| | | 2380 | | TION TOTAL CE OF PRINCIPAL SERVICES | 104.50 | 104.50 | 11,072,490.05 | 11,340,081 | 11,720,388 | 380,307 |
| 4100 | 010 | 2620 | 530 | COMMUNICATIONS | | | 1,686.97 | 15,700 | 19,768 | 4,068 |
| 4100 | 010 | 2620 | 538 | TELECOMMUNICATIONS | | | *** | 4,150 | 1,600 | -2,550 |
| | | 2620 | | TION TOTAL ATION OF BUILDINGS SVCS | | | 1,686.97 | 19,850 | 21,368 | 1,518 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|---|-------------------|---------------------|--|--|---|--|
| EL | EMENT | ARY SC | HOOLS | | | | | | | |
| 4100 4100 4100 4100 | 010 010 010 010 | 2834 2834 2834 2834 | 157 188 200 324 | COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV | | | **** **** 3,500.00 | 2,500 1,000 1,827 **** | 3,541 | 4,000 -1,000 1,714 *** |
| | | 2834 | | TION TOTAL F DEVEL SRVCS-CERTIFIED | | | 3,500.00 | 5,327 | 10,041 | 4,714 |
| 4100 4100 | 010 010 | 3200 3200 | 182 200 | FOOD SERVICE STAFF EMPLOYEE BENEFITS | | | 39,660.62 9,637.21 | 27,340 14,271 | • | 63,886 35,421 |
| | | 3200 | | TION TOTAL ENT ACTIVITIES | | | 49,297.83 | 41,611 | 140,918 | 99,307 |
| 4100 4100 4100 4100 4100 4100 4100 4100 | 010 010 010 010 010 010 010 010 010 010 | 3210 3210 3210 3210 3210 3210 3210 3210 | 138 185 187 188 200 441 519 530 582 599 610 634 635 | EXTRA CURR ACTIV PAY SUBSTITUTES STUD WRKRS/TUTORS/INTERNS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS RENTAL - LAND & BLDGS OTHER STUDENT TRANSP COMMUNICATIONS TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS | | | 28,439.15 **** 12,882.50 1,197.43 9,355.56 200.00 14,908.39 960.55 7,774.96 4,509.01 6,316.50 3,239.18 | 17,300 200 206,347 4,500 119,196 **** 31,257 **** 8,500 4,571 **** | **** 10,000 2,000 15,524 *** 53,363 **** 25,543 | -800 -200 -196,347 -2,500 -103,672 **** 22,106 **** 17,043 134,882 *** |
| 4100 | 010 | 3210 | | MEALS & REFRESHMENTS TION TOTAL | | | 6,739.21 | | | |
| | | 3210 | SCHO | OL SPONSORED STUDENT ACTIV DEPARTMENT TOTAL | 857.70 | 857.70 | 96,522.44 100,290,352.36 | 391,871 100,379,735 | • | -129,488 3,352,122 |

| | DBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------------|--|-------------------|---------------------|--------------------------|--------------------|--------------------|------------------------------------|
| SPE ED INSTRUCTION | AL SUPPORT | | | | | | |
| | 21 CLASSROOM TEACHERS 000 EMPLOYEE BENEFITS | 6.00 | 6.00 | 215,560.00 110,490.40 | 489,600 255,569 | 555,660 302,676 | 66,060 47,107 |
| - | UNCTION TOTAL EGULAR PRGS - ELEM/SEC | 6.00 | 6.00 | 326,050.40 | 745,169 | 858,336 | 113,167 |
| | DEPARTMENT TOTAL | 6.00 | 6.00 | 326,050.40 | 745,169 | 858,336 | 113,167 |

| DEPT ENGLI | FUND | | OBJ | DESCRIPTION ANGUAGE | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|------|------|------|------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| | | | | | | | | | | |
| 4124 | 010 | 1100 | 121 | CLASSROOM TEACHERS | 16.00 | 18.00 | 1,212,282.48 | 1,176,600 | 1,414,550 | 237,950 |
| 4124 | 010 | 1100 | 123 | SUBSTITUTE TEACHERS | | | 131.00 | **** | **** | **** |
| 4124 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK | | | 472.23 | **** | **** | **** |
| 4124 | 010 | 1100 | 129 | OTHER PERSONNEL COSTS | | | 9,202.84 | **** | **** | **** |
| 4124 | 010 | 1100 | 191 | INSTR PARAPROFESSIONAL | 8.00 | 9.00 | 326,449.83 | 292,560 | 323,177 | 30,617 |
| 4124 | 010 | 1100 | 197 | COMP-ADDITIONAL WORK | | | 174.37 | **** | **** | **** |
| 4124 | 010 | 1100 | 200 | EMPLOYEE BENEFITS | | | 815,842.74 | 766,896 | 946,566 | 179,670 |
| 4124 | 010 | 1100 | 340 | TECHNICAL SERVICES | | | 39,575.00 | 30,000 | 120,000 | 90,000 |
| 4124 | 010 | 1100 | 581 | MILEAGE | | | 1,654.03 | 1,906 | 1,906 | **** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 1100 | | LAR PRGS - ELEM/SEC | 24.00 | 27.00 | 2,405,784.52 | 2,267,962 | 2,806,199 | 538,237 |
| | | | | DEPARTMENT TOTAL | 24.00 | 27.00 | 2,405,784.52 | 2,267,962 | 2,806,199 | 538,237 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---------------------------------|--------------------------------------|--|---|-------------------|---------------------|--|---|---|------------------------------------|
| HOMEB | BOUND | - ELEM | IENTAR | RY . | | | | | | |
| 4125 4125 4125 4125 4125 4125 | 010 010 010 010 010 | 1430 1430 1430 1430 1430 | 121 124 200 530 581 610 | CLASSROOM TEACHERS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS COMMUNICATIONS MILEAGE GENERAL SUPPLIES | 1.00 | 1.00 | 121,855.00 38,839.46 61,463.63 499.80 3,479.37 2,417.33 | 90,600 10,000 52,513 700 3,500 2,000 | 90,600 10,000 54,798 700 3,500 2,000 | **** 2,285 *** *** |
| | | 1430 | FUNC | TION TOTAL BOUND INSTRUCTION DEPARTMENT TOTAL | 1.00 | 1.00 | 228,554.59 | 159,313 159,313 | 161,598 161,598 | 2,285 2,285 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------------------|-------------------|----------------------|-------------------|---|----------------------|----------------------|------------------------------------|------------------------------|------------------------------|------------------------------------|
| MIDDL | E SCH | OOLS | | | 232 | 2111 | IMI IMPITORID | DODGET | 202021 | 17 00110 10 |
| 4200 4200 | 010 010 | 1100 1100 | 121 123 | CLASSROOM TEACHERS SUBSTITUTE TEACHERS | 119.60 | 119.60 | 9,089,898.88 291,766.25 | 8,776,045 575,000 | 8,700,177 575,000 | -75,868 **** |
| 4200 4200 4200 | 010 010 010 | 1100 1100 1100 | 124 129 187 | COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS STUD WRKRS/TUTORS/INTERNS | | | 30,556.08 25,515.51 8,895.00 | 23,587 15,000 **** | 4,336 15,000 **** | -19,251 **** **** |
| 4200 4200 4200 | 010 010 010 | 1100 1100 1100 | 191 197 200 | INSTR PARAPROFESSIONAL COMP-ADDITIONAL WORK EMPLOYEE BENEFITS | 3.00 | 3.00 | 28,889.07 **** 4,578,375.46 | 94,925 6,000 4,954,036 | 122,468 **** 5,168,936 | 27,543 -6,000 214,900 |
| 4200 4200 | 010 010 | 1100 1100 | 329 432 | PROF-EDUC SRVC - OTHER RPR & MAINT - EQUIP | | | 17,522.00 1,166.50 | **** | **** | **** **** |
| 4200 4200 4200 | 010 010 010 | 1100 1100 1100 | 438 519 530 | RPR & MAINT - TECH OTHER STUDENT TRANSP COMMUNICATIONS | | | **** 14,070.79 653.45 | 2,500 10,500 16,719 | **** 22,000 7,000 | -2,500 11,500 -9,719 |
| 4200 4200 | 010 | 1100 1100 1100 | 581 599 | MILEAGE OTHER PURCHASED SERVICES | | | 31.63 22,486.25 | 300 52,479 | 800 15,881 | 500 -36,598 |
| 4200 4200 4200 | 010 010 010 | 1100 1100 | 610 634 635 | GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS | | | 160,708.24 3,289.50 1,229.87 | 152,925 8,500 **** | 96,652 5,500 **** | -56,273 -3,000 **** |
| 4200 4200 4200 | 010 010 010 | 1100 1100 1100 | 640 650 751 | BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY NONCAPITAL EQUIP - ORIG & ADDL | | | 11,592.04 707.86 **** | 17,500 1,000 2,500 | 42,700 **** **** | 25,200 -1,000 -2,500 |
| 4200 4200 4200 | 010 010 010 | 1100 1100 1100 | 752 758 762 | CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG | | | **** 34,032.57 *** | **** 20,652 *** | **** 24,542 | **** 3,890 |
| 4200 | 010 | 1100 | 810 | CAPITAL EQUIPMENT REPLACEMENT DUES & FEES | | | 1,755.00 | 500 | 3,000 **** | 3,000 -500 |
| | | 1100 | | TION TOTAL LAR PRGS - ELEM/SEC | 122.60 | 122.60 | 14,323,141.95 | 14,730,668 | 14,803,992 | 73,324 |
| 4200 4200 | 010 010 | 2250 2250 | 127 200 | LIBRARIANS EMPLOYEE BENEFITS | 1.70 | 1.70 | 97,420.50 39,614.18 | 90,154 47,060 | 124,579 67,860 | 34,425 20,800 |
| 4200 4200 4200 | 010 010 010 | 2250 2250 2250 | 610 640 752 | GENERAL SUPPLIES BOOKS & PERIODICALS CAPITAL EQUIPMENT-ORIG & ADDL | | | **** *** *** | 3,000 4,000 **** | 5,500 3,000 2,875 | 2,500 -1,000 2,875 |
| | | 2250 | | TION TOTAL | 1 70 | 1 70 | 127 024 60 | 144 214 | 202 814 | F0 600 |
| 4200 | 010 | 2250 | | OL LIBRARY SERVICES PROF-EDUC SERV - PROF DEV | 1.70 | 1.70 | 137,034.68 230.00 | 144,214 | 203,814 5,000 | 59,600 5,000 |
| 4200 | 010 | 2271 | 582 | TRAVEL | | | *** | *** | 1,000 | 1,000 |
| | | 2271 | | TION TOTAL TR STAFF DEVEL - CERTIFIED | | | 230.00 | **** | 6,000 | 6,000 |
| 4200 4200 4200 | 010 010 010 | 2380 2380 2380 | 114 119 146 | PRINCIPALS OTHER PERSONNEL COSTS OTHER TECHNICAL PERS | 9.00 | | 1,073,447.21 1,830.70 **** | 1,000,836 150,000 **** | 1,009,075 150,000 | 8,239 **** |
| 4200 4200 4200 | 010 010 010 | 2380 2380 2380 | 153 155 | SCH SECRETARY-CLERKS OTHER OFFICE PERS | 1.00 7.00 4.00 | 1.00 7.00 4.00 | 205,725.28 134,569.50 | 245,224 137,408 | 72,268 247,072 136,180 | 72,268 1,848 -1,228 |
| 4200 4200 4200 | 010 010 010 | 2380 2380 2380 | 157 159 200 | COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS EMPLOYEE BENEFITS | | | 6,619.10 1,440.00 755,274.73 | 5,758 15,000 811,300 | **** 15,000 848,299 | -5,758 **** 36,999 |
| 4200 4200 4200 | 010 010 010 | 2380 2380 2380 | 340 432 | TECHNICAL SERVICES RPR & MAINT - EQUIP | | | 20,007.00 | **** 500 | **** **** | **** -500 |
| 4200 | 010 | 2380 | 530 | COMMUNICATIONS | | | 2,133.34 | 3,500 | 3,500 | *** |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|--|--|-------------------|---------------------|--|---|---|---|
| MI | DDLE | SCHOOL | ıS | | | | | | | |
| 4200 4200 4200 4200 4200 4200 4200 4200 | 010 010 010 010 010 010 010 010 010 010 | 2380 2380 2380 2380 2380 2380 2380 2380 | 550 581 582 599 610 635 640 650 752 758 768 810 | PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES MEALS & REFRESHMENTS BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG CAPITAL TECH SOFTWARE REPLACE DUES & FEES | | | 466.10 626.79 2,869.24 954.00 20,195.06 2,692.89 1,150.94 300.00 210.00 3,620.45 999.00 79.00 | **** *** 42,100 *** 2,000 300 *** *** 400 | **** 2,212 5,000 **** 8,377 **** 1,500 1,000 **** 13,000 **** | **** 2,212 5,000 **** -33,723 *** -500 700 **** 13,000 **** -400 |
| | | 2380 | | TION TOTAL CE OF PRINCIPAL SERVICES | 21.00 | 21.00 | 2,235,527.33 | 2,414,326 | 2,512,483 | 98,157 |
| 4200 4200 | 010 010 | 2620 2620 | 530 538 | COMMUNICATIONS TELECOMMUNICATIONS | | | *** *** | 3,100 1,461 | 1,300 **** | -1,800 -1,461 |
| | | 2620 | | TION TOTAL ATION OF BUILDINGS SVCS | | | *** | 4,561 | 1,300 | -3,261 |
| 4200 4200 4200 | 010 010 010 | 2834 2834 2834 | 124 157 200 | COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS | | | *** *** *** | **** 1,000 522 | 3,000 **** 1,634 | 3,000 -1,000 1,112 |
| | | 2834 | | TION TOTAL F DEVEL SRVCS-CERTIFIED | | | *** | 1,522 | 4,634 | 3,112 |
| 4200 4200 | 010 010 | 3200 3200 | 182 200 | FOOD SERVICE STAFF EMPLOYEE BENEFITS | | | *** *** | **** *** | 1,868 1,018 | 1,868 1,018 |
| | | 3200 | | TION TOTAL DENT ACTIVITIES | | | *** | *** | 2,886 | 2,886 |
| 4200 4200 4200 4200 4200 4200 4200 4200 | 010 010 010 010 010 010 010 | 3210 3210 3210 3210 3210 3210 3210 3210 | 138 187 200 519 599 610 634 635 | EXTRA CURR ACTIV PAY STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS OTHER STUDENT TRANSP OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS | | | 10,866.03 **** 3,467.43 5,116.74 11,009.94 3,229.71 799.82 71.80 | 15,500 **** 8,091 10,934 44,739 12,042 **** | 10,000 33,114 23,485 5,000 30,000 22,207 **** | -5,500 33,114 15,394 -5,934 -14,739 10,165 **** |
| | | 3210 | | TION TOTAL OL SPONSORED STUDENT ACTIV | | | 34,561.47 | 91,306 | 123,806 | 32,500 |
| 4200 4200 | 010 010 | 3300 3300 | 610 635 | GENERAL SUPPLIES MEALS & REFRESHMENTS | | | 28.21 153.74 | **** *** | *** *** | * * * * * * * |
| | | 3300 | | TION TOTAL UNITY SERVICES | | | 181.95 | *** | *** | *** |
| | | | | DEPARTMENT TOTAL | 145.30 | 145.30 | 16,730,677.38 | 17,386,597 | 17,658,915 | 272,318 |

| DEPT | FUND | | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|-------|--------|-------|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| IB - | мтррг | E YEAR | S PRC | GRAMME | | | | | | |
| 4214 | 010 | 1100 | 122 | TEACHER-SPEC ASSGNMT | 1.00 | 1.00 | 90,140.16 | 90,140 | 90,140 | *** |
| 4214 | 010 | 1100 | 200 | EMPLOYEE BENEFITS | | | 47,436.34 | 47,053 | 49,101 | 2,048 |
| 4214 | 010 | 1100 | 432 | RPR & MAINT - EQUIP | | | 3,000.00 | **** | **** | **** |
| 4214 | 010 | 1100 | 519 | OTHER STUDENT TRANSP | | | 5,187.88 | 5,000 | 5,000 | **** |
| 4214 | 010 | 1100 | 530 | COMMUNICATIONS | | | 3,500.00 | 3,500 | 3,500 | **** |
| 4214 | 010 | 1100 | 582 | TRAVEL | | | 3,400.18 | 20,000 | 20,000 | **** |
| 4214 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES | | | 1,690.00 | 2,000 | 2,000 | **** |
| 4214 | 010 | 1100 | 610 | GENERAL SUPPLIES | | | 22,019.14 | 12,600 | 12,600 | **** |
| 4214 | 010 | 1100 | 640 | BOOKS & PERIODICALS | | | 2,618.50 | 1,000 | 1,000 | **** |
| 4214 | 010 | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | 5,010.00 | 3,000 | 3,000 | **** |
| 4214 | 010 | 1100 | 810 | DUES & FEES | | | 8,816.00 | *** | **** | **** |
| | | | FIINC | TION TOTAL | | | | | | |
| | | 1100 | | LAR PRGS - ELEM/SEC | 1.00 | 1.00 | 192,818.20 | 184,293 | 186,341 | 2,048 |
| | | | | DEPARTMENT TOTAL | 1.00 | 1.00 | 192,818.20 | 184,293 | 186,341 | 2,048 |

| DEPT I | | FUNC | OBJ DLE | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------|------------|--------------|------------|---|-------------------|---------------------|------------------------|----------------|----------------|------------------------------------|
| | 010 010 | 1430 1430 | 121 129 | CLASSROOM TEACHERS OTHER PERSONNEL COSTS | 1.00 | 1.00 | 59,545.00 | 91,800 **** | 89,300 **** | -2,500 **** |
| | 010 | 1430 | 200 | EMPLOYEE BENEFITS | | | 22,884.42 24,375.93 | 47,919 | 48,643 | 724 |
| | 010 | 1430 | 581 | MILEAGE | | | 539.36 *** | 2,000 | 2,000 | **** **** |
| | 010 010 | 1430 1430 | 610 640 | GENERAL SUPPLIES BOOKS & PERIODICALS | | | *** | 500 500 | 500 500 | *** |
| | | | PINC | TION TOTAL | | | | | | |
| | | 1430 | | BOUND INSTRUCTION | 1.00 | 1.00 | 107,344.71 | 142,719 | 140,943 | -1,776 |
| | | | | DEPARTMENT TOTAL | 1.00 | 1.00 | 107,344.71 | 142,719 | 140,943 | -1,776 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|---|-------------------|---------------------|-------------------------------|-------------------------|-------------------------|------------------------------------|
| SECON | DARY : | SCHOOL | s | | ISITE | BMF | ENFERDITORES | DODGEI | DODGEI | I OVER IO |
| 4300 4300 | 010 010 | 1100 1100 | 121 123 | CLASSROOM TEACHERS SUBSTITUTE TEACHERS | 357.65 | 357.65 | 28,867,293.18 1,235,932.44 | 26,661,245 1,500,000 | 26,575,412 1,500,000 | -85,833 **** |
| 4300 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK | | | 89,570.58 | 33,000 | 37,372 | 4,372 |
| 4300 | 010 | 1100 | 129 | OTHER PERSONNEL COSTS | | | 148,880.13 | 200,000 | 200,000 | **** |
| 4300 | 010 | | 138 | EXTRA CURR ACTIV PAY | 4.00 | 4.00 | 264,016.09 | 338,076 | 256,487 | -81,589 |
| 4300 | 010 | 1100 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 61,982.67 | 62,144 | 82,144 | 20,000 |
| 4300 | 010 | 1100 | 191 | INSTR PARAPROFESSIONAL | 7.50 | 7.50 | 167,705.60 | 168,416 | 425,903 | 257,487 |
| 4300 | 010 | 1100 | 197 | COMP-ADDITIONAL WORK | | | 156.00 | **** | *** | **** |
| 4300 | 010 | 1100 | 198 | SUBSTITUTE PARAPROF | | | 5,940.00 | **** | **** | **** |
| 4300 | 010 | 1100 | 199 | OTHER PERSONNEL COSTS | | | 8,788.00 | 5,000 | **** | -5,000 |
| 4300 | 010 | 1100 | 200 | EMPLOYEE BENEFITS | | | 14,568,685.42 | | 16,191,574 | 764,796 |
| 4300 | 010 | 1100 | 329 | PROF-EDUC SRVC - OTHER | | | 1,500.00 | *** | *** | *** |
| 4300 | 010 | 1100 | 330 | OTHER PROFESSIONAL SERV | | | 7,320.00 | *** | *** | *** |
| 4300 | 010 | 1100 | 432 | RPR & MAINT - EQUIP | | | 4,447.80 | *** | *** | *** |
| 4300 | 010 | | 442 | RENTAL - EQUIPMENT | | | 333.00 | **** | **** | **** |
| 4300 | 010 | 1100 | 519 | OTHER STUDENT TRANSP | | | 23,589.83 | 38,000 | 48,000 | 10,000 |
| 4300 | 010 | 1100 | 530 | COMMUNICATIONS | | | 11,933.78 | 51,500 | 35,000 | -16,500 |
| 4300 | 010 | 1100 | 550 | PRINTING & BINDING | | | 12,063.67 | 1,000 | **** | -1,000 |
| 4300 | 010 | 1100 | 581 | MILEAGE | | | 1,423.86 | 200 | **** **** | -200 *** |
| 4300 | 010 | 1100 | 582 | TRAVEL | | | 52.94 | **** | | |
| 4300 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES | | | 29,506.10 | 16,000 | 53,593 | 37,593 |
| 4300 | 010 | 1100 | 610 | GENERAL SUPPLIES | | | 511,483.66 | 780,385 | 686,048 | -94,337 |
| 4300 4300 | 010 | 1100 | 634 | STUDENT SNACKS | | | 9,385.10 | 20,000 **** | 11,000 *** | -9,000 **** |
| 4300 | 010 010 | 1100 1100 | 635 640 | MEALS & REFRESHMENTS BOOKS & PERIODICALS | | | 486.66 30,990.78 | 81,000 | 141,884 | 60,884 |
| 4300 | 010 | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | 9,127.60 | **** | **** | **** |
| 4300 | 010 | 1100 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | 77,180.95 | 10,000 | **** | -10,000 |
| 4300 | 010 | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | //,IOU.95 | **** | **** | -10,000 **** |
| 4300 | 010 | 1100 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 87,333.70 | 95,000 | 52,000 | -43,000 |
| 4300 | 010 | 1100 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 2,334.00 | **** | **** | - 1 3,000 |
| 4300 | 010 | 1100 | 788 | TECH INFRASTRUCTURE | | | **** | 10,000 | **** | -10,000 |
| 4300 | 010 | 1100 | 810 | DUES & FEES | | | 1,685.00 | 2,400 | 3,000 | 600 |
| 1500 | 010 | 1100 | | | | | 1,003.00 | 2,100 | 3,000 | 000 |
| | | 1100 | | TION TOTAL LAR PRGS - ELEM/SEC | 270 15 | 370.15 | 46,241,128.54 | 45 500 144 | 16 200 117 | 799,273 |
| | | 1100 | REGU | HAR FRGS - ELEM/SEC | 370.13 | 370.13 | 40,241,120.54 | 45,500,144 | 40,233,41/ | 199,213 |
| 4300 | 010 | 2240 | 144 | COMPUTER SERVICE PERS | | | 196,251.00 | 96,648 | **** | -96,648 |
| 4300 | 010 | 2240 | 148 | COMP-ADDITIONAL WORK | | | 6,444.26 | **** | *** | **** |
| 4300 | 010 | 2240 | 200 | EMPLOYEE BENEFITS | | | 97,173.82 | 50,450 | **** | -50,450 |
| 4300 | 010 | 2210 | | | | | 57,175.02 | 30,430 | | -30,430 |
| | | 2240 | | TION TOTAL UTER-ASSISTED INSTRUCTION | | | 299,869.08 | 147,098 | **** | -147,098 |
| | | 2210 | COLIL | OTER RESIDED INSTRUCTION | | | 233,003.00 | 117,000 | | 117,030 |
| 4300 | 010 | 2250 | 127 | LIBRARIANS | 8.50 | 8.50 | 684,660.52 | 638,588 | 659,538 | 20,950 |
| | | | | OTHER PERSONNEL COSTS | 2.20 | 2.23 | 2,179.47 | | 5,000 | **** |
| 4300 | | 2250 | 200 | EMPLOYEE BENEFITS | | | 321,716.65 | 335,951 | 361,984 | 26,033 |
| | 010 | | | GENERAL SUPPLIES | | | **** | 2,000 | 9,636 | 7,636 |
| 4300 | 010 | 2250 | | BOOKS & PERIODICALS | | | *** | 9,000 | 8,500 | -500 |
| | | | | | | | | | | |
| | | | | TION TOTAL | | | | | | |
| | | 2250 | SCHO | OOL LIBRARY SERVICES | 8.50 | 8.50 | 1,008,556.64 | 990,539 | 1,044,658 | 54,119 |
| 4000 | 010 | 00=- | 464 | gove | | | ato ato ato | 40.00- | | |
| | 010 | | | COMP-ADDITIONAL WORK | | | **** | 10,000 | **** | -10,000 |
| 4300 | 010 | 2271 | 200 | EMPLOYEE BENEFITS | | | *** | 5,220 | *** | -5,220 |

| DEPT | | FUNC RY SCH | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|--|--|--|--|---|---|
| 52 | COMPI | KI DCII | 0025 | | | | | | |
| | | 2271 | FUNCTION TOTAL INSTR STAFF DEVEL - CERTIFIED | | | *** | 15,220 | *** | -15,220 |
| 4300 4300 4300 4300 4300 4300 4300 4300 | 010 010 010 010 010 010 010 010 010 010 | 2380 2380 2380 2380 2380 2380 2380 2380 | 113 DIRECTORS 114 PRINCIPALS 119 OTHER PERSONNEL COSTS 146 OTHER TECHNICAL PERS 153 SCH SECRETARY-CLERKS 155 OTHER OFFICE PERS 157 COMP-ADDITIONAL WORK 159 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 340 TECHNICAL SERVICES 432 RPR & MAINT - EQUIP 442 RENTAL - EQUIPMENT 444 RENTAL OF VEHICLES 530 COMMUNICATIONS 538 TELECOMMUNICATIONS 550 PRINTING & BINDING 581 MILEAGE | 7.00 21.00 2.00 14.00 9.00 | 7.00 21.00 2.00 14.00 9.00 | 550,631.22 2,118,506.35 122,931.83 8,856.39 574,329.36 359,177.66 7,602.04 25,722.10 1,907,119.09 25,149.75 3,539.43 301.25 273.74 19,036.44 228.00 11,733.42 831.12 | 733,495 2,274,762 200,000 **** 525,480 309,168 60,000 15,000 2,149,532 **** 2,000 **** 17,495 **** 2,000 3,000 | 853,568 2,196,677 200,000 144,000 494,144 306,405 **** 15,000 2,293,138 **** 5,000 **** 14,000 **** 2,000 | 120,073 -78,085 **** 144,000 -31,336 -2,763 -60,000 **** 143,606 **** 5,000 -2,000 **** -3,495 **** -2,000 -1,000 |
| 4300 4300 4300 4300 4300 4300 4300 4300 | 010 010 010 010 010 010 010 010 | 2380 2380 2380 2380 2380 2380 2380 2380 | 582 TRAVEL 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 635 MEALS & REFRESHMENTS 640 BOOKS & PERIODICALS 752 CAPITAL EQUIPMENT-ORIG & ADDL 758 CAPITAL TECH SOFTWARE - ORIG 810 DUES & FEES | | | 5,818.38 7,485.77 72,365.07 11,575.63 141.29 2,655.96 20,451.32 2,185.00 | **** 13,000 32,057 5,000 1,500 **** 6,500 2,000 | 5,000 1,500 56,396 4,000 6,500 8,378 3,500 2,500 | 5,000 -11,500 24,339 -1,000 5,000 8,378 -3,000 500 |
| | | 2380 | FUNCTION TOTAL OFFICE OF PRINCIPAL SERVICES | 53.00 | 53.00 | 5,858,647.61 | 6,351,989 | 6,611,706 | 259,717 |
| 4300 4300 | 010 010 | 2620 2620 | 530 COMMUNICATIONS 538 TELECOMMUNICATIONS | | | 4,469.00 **** | 6,800 700 | 8,200 360 | 1,400 -340 |
| | | 2620 | FUNCTION TOTAL OPERATION OF BUILDINGS SVCS | | | 4,469.00 | 7,500 | 8,560 | 1,060 |
| 4300 4300 4300 4300 4300 4300 4300 | | 3210 3210 | 125 WKSP-COM WK-CUR-INSV 138 EXTRA CURR ACTIV PAY 188 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 519 OTHER STUDENT TRANSP 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 635 MEALS & REFRESHMENTS | | | **** 99,629.03 3,615.10 29,046.83 37,975.40 12,607.49 4,169.43 2,638.40 | 20,000 44,321 **** 33,575 24,500 10,000 30,169 **** | **** 65,000 **** 35,406 18,000 10,000 12,500 **** | -20,000 20,679 **** 1,831 -6,500 **** -17,669 |
| | | 3210 | FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV | | | 189,681.68 | 162,565 | 140,906 | -21,659 |
| | | | DEPARTMENT TOTAL | 431.65 | 431.65 | 53,602,352.55 | 53,175,055 | 54,105,247 | 930,192 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|--|-------------------|---------------------|--|---|---|------------------------------------|
| IB - | DIPLO | MA PRO | GRAMM | Œ | | | | | | |
| 4306 4306 4306 4306 4306 4306 4306 | 010 010 010 010 010 010 | 1100 1100 1100 1100 1100 1100 | 530 582 599 610 640 650 810 | COMMUNICATIONS TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY DUES & FEES | | | 3,521.02 6,059.97 5,586.00 4,923.05 4,711.00 **** | 3,400 14,000 5,000 5,000 5,000 2,600 15,400 | 3,400 14,000 5,000 5,000 5,000 2,600 15,400 | **** *** *** *** *** |
| | FUNCTION TOTAL 1100 REGULAR PRGS - ELEM/SEC DEPARTMENT TOTAL | | | | | | 35,654.04 35,654.04 | 50,400 50,400 | 50,400 50,400 | **** |

| DEPT FUND | | OBJ DESCRIPTION EC./PERIOD 10 | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|---|-------------------|---------------------|---|--|---|---|
| 4311 010 4311 010 4311 010 4311 010 4311 010 4311 010 | 1100 2 1100 5 1100 5 1100 5 1100 5 | 124 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 519 OTHER STUDENT TRANSP 530 COMMUNICATIONS 540 ADVERTISING 550 PRINTING & BINDING 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES | | | 29,729.60 10,318.67 6,108.84 1,985.00 750.00 63.00 **** | 75,000 26,949 28,000 2,000 **** 2,500 29,709 20,000 | 75,000 29,577 **** **** **** **** | **** 2,628 -28,000 -2,000 **** -2,500 -29,709 -20,000 |
| | | FUNCTION TOTAL REGULAR PRGS - ELEM/SEC | | | 48,955.11 | 184,158 | 104,577 | -79,581 |
| 4311 010 4311 010 4311 010 4311 010 | 1420 1 1420 1 1420 2 1420 5 | 124 COMP-ADDITIONAL WORK 157 COMP-ADDITIONAL WORK 188 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS 550 PRINTING & BINDING 610 GENERAL SUPPLIES | | | 89,456.64 3,218.45 **** 32,380.73 **** | 92,186 3,689 3,681 35,772 206 2,060 | 109,070 1,670 3,681 45,123 206 2,060 | 16,884 -2,019 **** 9,351 **** |
| | | FUNCTION TOTAL SUMMER SCHOOL | | | 125,055.82 | 137,594 | 161,810 | 24,216 |
| 4311 010 4311 010 | | 126 COUNSELORS 200 EMPLOYEE BENEFITS | | | *** *** | **** *** | 9,380 3,699 | 9,380 3,699 |
| | | FUNCTION TOTAL COUNSELING SERVICES | | | *** | *** | 13,079 | 13,079 |
| 4311 010 4311 010 | | 132 SOCIAL WORKERS 200 EMPLOYEE BENEFITS | | | *** *** | 9,924 3,566 | **** *** | -9,924 -3,566 |
| | | FUNCTION TOTAL SOCIAL WORK SERVICES | | | *** | 13,490 | *** | -13,490 |
| 4311 010 4311 010 | | 125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS | | | *** *** | 38,592 13,867 | 38,592 15,219 | **** 1,352 |
| | | FUNCTION TOTAL INSTR STAFF DEVEL - CERTIFIED | | | *** | 52,459 | 53,811 | 1,352 |
| | | DEPARTMENT TOTAL | | | 174,010.93 | 387,701 | 333,277 | -54,424 |

Organizational Unit: Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development

(1300 - Vocational Education), (1330 – Health Occupations),

(1341 – Consumer and Homemaking Education), (1342 – Occupational Home Economics Education),

(1350 – Technology), (1360 – Business Education), (1370 – Technical), (1380 – Trade/Industry),

(1390 – Other Vocational Education)

Program Administrator: Angela Mike Program Code: 4312-010

STATEMENT OF FUNCTION:

Career and Technical Education (CTE) provides students with career awareness, career exploration and career preparation/planning to assist with the transition to post-secondary schooling and/or career readiness. Coursework is correlated to academic and industry standards. Students are given options for access to new and existing CTE electives and CTE programs aligned to economic demands in existing programmatic CTE spaces in the District. Students will be provided activities to ensure that they are prepared to meet the needs of the 21st century workforce.

Accomplishments during 2016 included the following:

- 1. Integration of PA core standard curricula through CTE programs that encourage students to acquire high level academic and technical skills.
- 2. Purchased equipment and software/hardware programs to meet the technological demands of business and industry standards.
- 3. Developed industry partners to enhance extended classroom opportunities for CTE students.
- 4. Provided professional development to enhance teachers' technical skills.
- 5. Provided preventative maintenance to lab equipment.

OBJECTIVES:

- 1. Purchase/update equipment and software/hardware programs to meet the current technological demands of business and industry standards.
- 2. Develop industry partners to enhance extended classroom experiences for CTE students.
- 3. Support teacher participation in professional development to remain current in their field of expertise.
- 4. Provide supplies and materials to support the curricula.
- 5. Maintain equipment to ensure safe environment for students.

| DEPT FUND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|-------------------|---------------------|--|---|---|---|
| 4312 010 1330 4312 010 1330 4312 010 1330 | 121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES | 3.00 | 3.00 | 246,994.57 121,127.93 3,842.18 | 262,948 137,258 5,650 | 256,487 139,712 **** | -6,461 2,454 -5,650 |
| 1330 | FUNCTION TOTAL HEALTH OCCUPATIONS EDUCATION | 3.00 | 3.00 | 371,964.68 | 405,856 | 396,199 | -9,657 |
| 4312 010 1341 4312 010 1341 4312 010 1341 | 121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES | 6.00 | 6.00 | **** **** 12,296.32 | **** **** | 293,128 159,671 **** | 293,128 159,671 **** |
| 1341 | FUNCTION TOTAL CONSUMER & HOMEMAKING EDUC | 6.00 | 6.00 | 12,296.32 | *** | 452,799 | 452,799 |
| 4312 010 1342 4312 010 1342 | 121 CLASSROOM TEACHERS 123 SUBSTITUTE TEACHERS | 1.00 | 1.00 | 468,225.26 1,258.50 | 676,152 **** | 146,564 **** | -529,588 **** |
| 4312 010 1342 4312 010 1342 4312 010 1342 | 129 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES | | | 340.00 240,917.29 18,887.60 | **** 352,949 27,745 | **** 79,836 **** | **** -273,113 -27,745 |
| 1342 | FUNCTION TOTAL OCCUPATIONAL HOME ECONOM | 1.00 | 1.00 | 729,628.65 | 1,056,846 | 226,400 | -830,446 |
| 4312 010 1350 4312 010 1350 4312 010 1350 4312 010 1350 4312 010 1350 | 121 CLASSROOM TEACHERS 125 WKSP-COM WK-CUR-INSV 129 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 519 OTHER STUDENT TRANSP | 6.00 | 6.00 | 498,080.01 279.84 2,377.86 263,864.77 974.78 | 713,716 **** 10,000 377,777 **** | 439,692 **** 10,000 244,954 **** | -274,024 *** *** -132,823 *** |
| 4312 010 1350 4312 010 1350 4312 010 1350 4312 010 1350 | 610 GENERAL SUPPLIES 640 BOOKS & PERIODICALS 650 SUPPLIES & FEES - TECHNOLOGY 810 DUES & FEES | | | 7,229.01 16.05 173.37 **** | 7,635 **** **** 1,000 | **** **** *** | -7,635 **** **** -1,000 |
| 1350 | FUNCTION TOTAL INDUSTRIAL ARTS EDUCATION | 6.00 | 6.00 | 772,995.69 | 1,110,128 | 694,646 | -415,482 |
| 4312 010 1360 4312 010 1360 4312 010 1360 4312 010 1360 4312 010 1360 | 121 CLASSROOM TEACHERS 123 SUBSTITUTE TEACHERS 125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES | 17.50 | 17.50 | 911,392.37 4,923.00 991.10 456,784.48 2,765.53 | 863,972 **** **** 450,990 8,055 | 1,062,589 **** **** 578,808 123,100 | 198,617 **** **** 127,818 115,045 |
| 1360 | FUNCTION TOTAL BUSINESS EDUCATION | 17.50 | 17.50 | 1,376,856.48 | 1,323,017 | 1,764,497 | 441,480 |
| 4312 010 1370 4312 010 1370 | 121 CLASSROOM TEACHERS 125 WKSP-COM WK-CUR-INSV 129 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 519 OTHER STUDENT TRANSP 566 TUITION - COMM COLLEGE TECH 610 GENERAL SUPPLIES 640 BOOKS & PERIODICALS 810 DUES & FEES | 9.00 | 9.00 | 449,957.70 256.52 11,767.16 241,684.13 150.63 2,000.00 17,959.30 211.53 **** | 563,460 **** 294,124 **** 16,750 **** 2,500 | 732,820 **** **** 399,178 10,000 **** **** **** | 169,360 **** 105,054 10,000 **** -16,750 **** -2,500 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|------|--------|------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CA | REER | & TECH | ED/C | AREER DEV. | | | | | | |
| | | | | | | | | | | |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 1370 | TECH | NICAL EDUCATION | 9.00 | 9.00 | 723,986.97 | 876,834 | 1,141,998 | 265,164 |
| 4312 | 010 | 1380 | 121 | CLASSROOM TEACHERS | 10.50 | 10.50 | 340,357.13 | 525,896 | 622,897 | 97,001 |
| 4312 | 010 | 1380 | 123 | SUBSTITUTE TEACHERS | | | 6,385.00 | **** | **** | **** |
| 4312 | 010 | 1380 | 125 | WKSP-COM WK-CUR-INSV | | | 93.28 | **** | **** | **** |
| 4312 | 010 | 1380 | 129 | OTHER PERSONNEL COSTS | | | 130.00 | **** | **** | *** |
| 4312 | 010 | 1380 | 163 | REPAIRMEN | 1.00 | 1.00 | 120,387.61 | 58,822 | 61,672 | 2,850 |
| 4312 | 010 | 1380 | 168 | COMP-ADDITIONAL WORK | | | 5,488.02 | **** | **** | *** |
| 4312 | 010 | 1380 | 200 | EMPLOYEE BENEFITS | | | 266,551.30 | 305,221 | 372,895 | 67,674 |
| 4312 | 010 | 1380 | 432 | RPR & MAINT - EQUIP | | | 707.00 | **** | **** | **** |
| 4312 | 010 | 1380 | 610 | GENERAL SUPPLIES | | | 38,029.24 | 38,400 | **** | -38,400 |
| 4312 | 010 | 1380 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | 3,345.48 | *** | *** | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 1380 | TRAD | E & INDUSTRIAL EDUCATION | 11.50 | 11.50 | 781,474.06 | 928,339 | 1,057,464 | 129,125 |
| 4312 | 010 | 1390 | 121 | CLASSROOM TEACHERS | 1.00 | 1.00 | **** | 75,128 | 73,282 | -1,846 |
| 4312 | 010 | 1390 | 200 | EMPLOYEE BENEFITS | | | *** | 39,217 | 39,918 | 701 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 1390 | | R VOCATIONAL EDUCATION PRO | 1.00 | 1.00 | *** | 114,345 | 113,200 | -1,145 |
| | | | | DEPARTMENT TOTAL | 55.00 | 55.00 | 4,769,202.85 | 5,815,365 | 5,847,203 | 31,838 |

| DEPT | | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|------|--------|-------|----------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| HOMEB | UUND | - SECC | MUARI | • | | | | | | |
| 4325 | 010 | 1430 | 121 | CLASSROOM TEACHERS | 3.00 | 3.00 | 190,430.00 | 256,828 | 269,000 | 12,172 |
| 4325 | 010 | 1430 | 124 | COMP-ADDITIONAL WORK | | | 22,457.16 | 10,000 | 10,000 | **** |
| 4325 | 010 | 1430 | 200 | EMPLOYEE BENEFITS | | | 104,777.80 | 139,283 | 151,976 | 12,693 |
| 4325 | 010 | 1430 | 581 | MILEAGE | | | *** | 500 | 500 | *** |
| 4325 | 010 | 1430 | 610 | GENERAL SUPPLIES | | | *** | 500 | 500 | *** |
| 4325 | 010 | 1430 | 640 | BOOKS & PERIODICALS | | | *** | 500 | 500 | **** |
| | | | FIINC | TION TOTAL | | | | | | |
| | | 1430 | | BOUND INSTRUCTION | 3.00 | 3.00 | 317,664.96 | 407,611 | 432,476 | 24,865 |
| | | | | DEPARTMENT TOTAL | 3.00 | 3.00 | 317,664.96 | 407,611 | 432,476 | 24,865 |

OFFICE OF CHIEF ACADEMIC OFFICER

Organizational Unit: Office of Curriculum, Instruction and Assessment

Program Administrator: Seema Ramji Program Code: 4600, 4602-010

STATEMENT OF FUNCTION:

The Office of Curriculum, Instruction, Assessment supports the Excellence for All strategy and the District's four goals by providing a rigorous curriculum aligned to state standards and the Common Core State Standards (CCSS) national standards, assessments and best practice for instruction. The Office also supports the Empowering Effective Teachers (EET) plan; specifically, our professional growth systems of teacher evaluation. This Office provides ongoing leadership in identifying, developing, and implementing research-based instructional strategies across all content areas which enables schools to attain the District's mission. Services provided to schools include support for Professional Learning Communities, lesson planning, understanding standards, modeling and co-teaching lessons, developing, administering and analyzing student assessments, supporting interventions, and providing technical assistance for support of the District's Strategic Plan. The Office is also responsible for promoting best practices and instructional materials which help to facilitate increased student achievement. The Office continues to support Arts Education programming in the District, as well as school marching bands. Each year the Arts department showcases student work in all mediums through the All-City Arts program.

Accomplishments during 2016 included the following:

- 1. Completed a comprehensive curriculum and organizational review resulting in 10 recommendations to improve teaching and learning.
- 2. Implemented pilot programs in Elementary Math (My Math Program: Pittsburgh Greenfield, Pittsburg Concord, Pittsburgh Faison, Pittsburgh Carmalt; Continuation of EM4: Pittsburgh Beechwood, Pittsburgh Dilworth, Pittsburgh Colfax); Middle School Science (Pittsburgh Sunnyside, Pittsburgh Arsenal Middle, Pittsburgh Carmalt, Pittsburgh U Prep, Pittsburgh Sci-Tech); and ESL (Pittsburgh Banksville, Pittsburgh Beechwood, Pittsburgh Concord, Pittsburgh Arsenal Elementary).
- 3. Implemented initiatives to support the goal of third grade reading through the Early Literacy and LETRS program.
- 4. Engaged with partners in the Equity office to create professional learning experiences that support culturally relevant instruction.
- 5. Created a Science 9 course to ensure Biology readiness.
- 6. Ensured ESL program compliance by having critical district materials and communications translated into native languages as well as ensuring students have proper instruction in the various schools they attend.
- 7. Created and executed content-specific Learning and Growth guides for all teachers based in each content area's instructional focus.
- 8. Collaborated with Assistant Superintendents to create and execute 6 Leading and Learning Institutes for Principals
- 9. All curricula have been revised based on state and CCSS standards, assessments and District initiatives.
- 10. Another successful Pittsburgh Public Schools All City Arts Showcase in which students from visual arts, music, world languages, ESL and Literacy showcased their talents by performing dances, concerts, readings and having their art displayed in different venues throughout the city.

Organizational Unit: Office of Curriculum, Instruction and Assessment

Program Administrator: Seema Ramji Program Code: 4600, 4602-010

Accomplishments during 2016 cont'd:

11. Provided support for the delivery of Beyond Diversity Training to principals and teachers

OBJECTIVES:

- 1. To support effective teaching so that all students have a rigorous, engaging and culturally relevant classroom experiences.
- 2. Improve the cultural relevance of the curriculum and support teachers in culturally relevant teaching strategies.
- 3. Implement recommendations of the curriculum and organizational review, namely the development of a curriculum management plan, with the support of the Teaching and Learning Advisory Committee.
- 4. Continue work to meet our third grade reading goal through the Early Literacy program which includes direct student intervention as well as coaching for teachers in grades K-3 through Early Literacy Specialists and the LETRS program for all K-5 teachers.
- 5. Improve the alignment of Algebra and pre-Algebra courses and instruction to ensure that students are proficient in Algebra by 9th grade.
- 6. To support K-8 science teachers and programming also to implement Science 9, a course designed to ensure readiness for Biology.
- 7. To ensure that all interventions are implemented with fidelity and that students are meeting benchmarking goals.
- 8. Partner with Special Education to ensure that curriculum materials support students with disabilities.
- 9. Adopt Instructional Materials for Elementary Math, Literacy, Middle School Science and the ESL program.
- 10. Implement STEAM programming at three schools: Pittsburgh Lincoln, Pittsburgh Woolslair and Pittsburgh Schiller.
- 11. To provide on-going support to teachers through a comprehensive professional development plan that supports rigorous and relevant instruction to ensure students meet the expectations of grade level standards.
- 12. Continue to provide opportunities for participation in instructional/material adoptions aligned to CCSS, for teachers and parents in grade Pre-K through 12.
- 13. Utilize Instructional Teacher Leader 2 (ITL2s) and KtO specialists at the elementary, middle and secondary levels to instruct, model and coach instructional strategies showcasing instructional best practice.
- 14. Implement and support the enactment of curriculum and other academic initiatives supporting rigorous tiered instruction and alignment to standards.
- 15. Continue to provide ongoing support to ensure ESL compliance.
- 16. Provide ongoing support for RISE, new teachers and for teachers receiving intensive support.
- 17. Support for Health and Physical Education (HPE), Library and World Language Specialists to support content area needs.
- 18. Continue the Summer Instrumental Music Program for beginning brass, woodwind, string and percussion lessons to students in grades 5-8 who wish to play an instrument for the following school year.

| DEPT | | FUNC | | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|-----|-------|------|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| | | | | | | | | | | |
| 4600 | 010 | 1100 | 519 | OTHER STUDENT TRANSP | | | 406.36 | **** | 25,000 | 25,000 |
| 4600 | 010 | 1100 | 610 | GENERAL SUPPLIES | | | 83,315.98 | **** | **** | *** |
| 4600 | 010 | 1100 | 640 | BOOKS & PERIODICALS | | | 195,072.43 | 1,023,277 | 10,000,000 | 8,976,723 |
| 4600 | 010 | 1100 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | 1,999.95 | **** | **** | **** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 1100 | REGU | LAR PRGS - ELEM/SEC | | | 280,794.72 | 1,023,277 | 10,025,000 | 9,001,723 |
| 4600 | 010 | 2170 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 92,465.12 | 82,411 | 84,708 | 2,297 |
| 4600 | 010 | 2170 | 200 | EMPLOYEE BENEFITS | 1.00 | 1.00 | 37,237.53 | 43,018 | 46,142 | 3,124 |
| | | | | | | | • | - | - | • |
| | | 01.00 | | TION TOTAL | 1 00 | 1 00 | 100 500 65 | 105 400 | 120 050 | F 401 |
| | | 2170 | STUD | ENT ACCOUNTING SERVICES | 1.00 | 1.00 | 129,702.65 | 125,429 | 130,850 | 5,421 |
| 4600 | 010 | 2260 | 113 | DIRECTORS | 3.20 | 2.70 | 177,370.11 | 275,184 | 315,632 | 40,448 |
| 4600 | 010 | 2260 | 116 | CENTRL SUPPORT ADMIN | 5.60 | 7.30 | 593,517.59 | 559,660 | 731,686 | 172,026 |
| 4600 | 010 | 2260 | 119 | OTHER PERSONNEL COSTS | | | 88,301.97 | 9,761 | 20,134 | 10,373 |
| 4600 | 010 | 2260 | 122 | TEACHER-SPEC ASSGNMT | | 1.00 | *** | **** | 91,760 | 91,760 |
| 4600 | 010 | 2260 | 124 | COMP-ADDITIONAL WORK | | | 75,325.24 | 70,000 | 70,000 | **** |
| 4600 | 010 | 2260 | 142 | OTHER ACCOUNTING PERS | 1.00 | 1.00 | 65,253.36 | 65,382 | 67,198 | 1,816 |
| 4600 | 010 | 2260 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 59,337.12 | 60,036 | 63,083 | 3,047 |
| 4600 | 010 | 2260 | 200 | EMPLOYEE BENEFITS | | | 487,705.27 | 542,888 | 740,536 | 197,648 |
| 4600 | 010 | 2260 | 519 | OTHER STUDENT TRANSP | | | 8,197.49 | 12,825 | 12,825 | **** |
| 4600 | 010 | 2260 | 530 | COMMUNICATIONS | | | 1,000.00 | 5,000 | 2,500 | -2,500 |
| 4600 | 010 | 2260 | 550 | PRINTING & BINDING | | | 193.50 | 5,000 | 2,500 | -2,500 |
| 4600 | 010 | 2260 | | MILEAGE | | | 2,155.10 | 2,000 | 2,000 | *** |
| 4600 | 010 | 2260 | 582 | TRAVEL | | | 14,126.77 | 10,000 | 15,000 | 5,000 |
| 4600 | 010 | 2260 | 599 | OTHER PURCHASED SERVICES | | | 415.50 | 1,500 | 1,500 | *** |
| 4600 | 010 | 2260 | 610 | GENERAL SUPPLIES | | | 1,377.26 | 1,500 | 1,500 | *** |
| 4600 | 010 | 2260 | 635 | MEALS & REFRESHMENTS | | | 341.43 | **** | **** | **** **** |
| 4600 | 010 | 2260 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | 189.95 | *** | *** | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2260 | INST | RUCTION & CURRICULUM DEV | 10.80 | 13.00 | 1,574,807.66 | 1,620,736 | 2,137,854 | 517,118 |
| 4600 | 010 | 2360 | 519 | OTHER STUDENT TRANSP | | | *** | 6,107 | 6,107 | *** |
| 4000 | 010 | 2300 | 319 | OTHER STUDENT TRANSF | | | | 0,107 | 0,107 | |
| | | | | TION TOTAL | | | | | | |
| | | 2360 | OFFI | CE OF SUPR SERVICES | | | *** | 6,107 | 6,107 | **** |
| 4600 | 010 | 2813 | 113 | DIRECTORS | 0.45 | 0.45 | 41,554.83 | 41,814 | 44,484 | 2,670 |
| 4600 | 010 | 2813 | 146 | OTHER TECHNICAL PERS | | *** | **** | **** | **** | **** |
| 4600 | 010 | 2813 | 200 | EMPLOYEE BENEFITS | | | 21,726.92 | 21,827 | 24,231 | 2,404 |
| 4600 | 010 | 2813 | 340 | TECHNICAL SERVICES | | | 8,192.00 | 67,000 | 47,000 | -20,000 |
| 4600 | 010 | 2813 | 530 | COMMUNICATIONS | | | 780.00 | 1,000 | 1,000 | **** |
| 4600 | 010 | 2813 | 550 | PRINTING & BINDING | | | *** | 3,000 | 3,000 | *** |
| 4600 | 010 | 2813 | 581 | MILEAGE | | | 178.97 | 1,000 | 1,000 | **** |
| 4600 | 010 | 2813 | 582 | TRAVEL | | | 2,995.29 | 2,500 | 2,500 | *** |
| 4600 | 010 | 2813 | 599 | OTHER PURCHASED SERVICES | | | **** | 49,000 | 49,000 | *** |
| 4600 | 010 | 2813 | 610 | GENERAL SUPPLIES | | | 11,768.24 | 35,000 | 35,000 | **** |
| 4600 | 010 | 2813 | 618 | ADM OP SYS TECH | | | **** | 1,000 | **** | -1,000 |
| 4600 | 010 | 2813 | 635 | MEALS & REFRESHMENTS | | | **** | 1,000 | 1,000 | *** |
| 4600 | 010 | 2813 | 640 | BOOKS & PERIODICALS | | | **** | 2,000 | 2,000 | *** |
| 4600 | 010 | 2813 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | *** | **** | 21,000 | 21,000 |
| 4600 | 010 | 2813 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | *** | 2,000 | 2,000 | *** |

| DEPT | FUND | FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|-------|--------|---------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CU | RRIC. | INSTR. | & ASSESSMENT | | | | | | |
| 4600 | 010 | 2813 | 762 CAPITAL EQUIPMENT REPLACEMENT | T | | *** | 5,900 | 5,900 | *** |
| | | 2813 | FUNCTION TOTAL EVALUATION SERVICES | 0.45 | 0.45 | 87,196.25 | 234,041 | 239,115 | 5,074 |
| | | | DEPARTMENT TOTAL | 12.25 | 14.45 | 2,072,501.28 | 3,009,590 | 12,538,926 | 9,529,336 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------------------------|--------------------------|------------------------------|--------------------------|---|-------------------|---------------------|------------------------------|---------------------------|-------------------------|------------------------------------|
| MUSIC | !/ART | | | | | | | | 202022 | |
| 4602 4602 4602 4602 | 010 010 010 010 | 1100 1100 1100 1100 | 123 124 197 200 | SUBSTITUTE TEACHERS COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK | | | **** 32,159.95 660.00 | **** 42,500 **** | 4,000 37,500 **** | 4,000 -5,000 **** 421 |
| 4602 4602 4602 | 010 010 010 | 1100 1100 1100 | 432 519 | EMPLOYEE BENEFITS RPR & MAINT - EQUIP OTHER STUDENT TRANSP | | | 9,944.72 1,043.45 **** | 22,185 15,000 1,205 | 22,606 10,000 | -5,000 795 |
| 4602 | 010 | 1100 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | 563.39 | 25,000 | 2,000 395,000 | 370,000 |
| | | 1100 | | TION TOTAL LLAR PRGS - ELEM/SEC | | | 44,371.51 | 105,890 | 471,106 | 365,216 |
| 4602 | 010 | 2260 | 582 | TRAVEL | | | *** | *** | 17,500 | 17,500 |
| | | 2260 | | TION TOTAL PRUCTION & CURRICULUM DEV | | | *** | *** | 17,500 | 17,500 |
| 4602 | 010 | 2271 | 324 | PROF-EDUC SERV - PROF DEV | | | *** | *** | 1,000 | 1,000 |
| 4602 | 010 | 2271 | 441 | RENTAL - LAND & BLDGS | | | **** | **** | 2,000 | 2,000 |
| 4602 | 010 | 2271 | 610 | GENERAL SUPPLIES | | | **** | **** | 1,000 | 1,000 |
| 4602 4602 | 010 010 | 2271 2271 | 635 640 | MEALS & REFRESHMENTS | | | **** | * * * * * * * * | 1,000 | 1,000 |
| 4602 | 010 | 22/1 | | BOOKS & PERIODICALS | | | **** | | 3,000 | 3,000 |
| | | 2271 | | TION TOTAL TR STAFF DEVEL - CERTIFIED | | | *** | *** | 8,000 | 8,000 |
| 4602 | 010 | 3200 | 610 | GENERAL SUPPLIES | | | 1,814.00 | 20,000 | 20,000 | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 3200 | STUD | ENT ACTIVITIES | | | 1,814.00 | 20,000 | 20,000 | *** |
| 4602 4602 | 010 010 | 3210 3210 | 124 148 | COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK | | | 16,592.18 **** | 32,560 808 | 30,000 808 | -2,560 **** |
| 4602 | 010 | 3210 | 200 | EMPLOYEE BENEFITS | | | 5,377.88 | 17,418 | 16,782 | -636 |
| 4602 | 010 | 3210 | 330 | OTHER PROFESSIONAL SERV | | | *** | 2,000 | 3,000 | 1,000 |
| 4602 | 010 | 3210 | 415 | LAUNDRY-LINEN SERVICE | | | 1,387.59 | 3,760 | 3,760 | **** |
| 4602 | 010 | 3210 | 441 | RENTAL - LAND & BLDGS | | | *** | **** | 3,000 | 3,000 |
| 4602 | 010 | 3210 | 519 | OTHER STUDENT TRANSP | | | 30,642.51 | 47,300 | 42,100 | -5,200 |
| 4602 | 010 | 3210 | 530 | COMMUNICATIONS | | | 1,982.85 | 5,140 | 2,000 | -3,140 |
| 4602 | 010 | 3210 | 550 | PRINTING & BINDING | | | 2,310.00 | 5,000 | 2,000 | -3,000 |
| 4602 | 010 | 3210 | 599 | OTHER PURCHASED SERVICES | | | **** | **** | 1,000 | 1,000 |
| 4602 | 010 | 3210 | 610 | GENERAL SUPPLIES | | | 7,972.27 **** | 14,819 | 15,000 *** | 181 |
| 4602 4602 | 010 010 | 3210 3210 | 634 635 | STUDENT SNACKS MEALS & REFRESHMENTS | | | 825.49 | 200 1 870 | | -200 3 630 |
| 4002 | 010 | 3410 | | | | | 023.49 | 1,870 | 5,500 | 3,630 |
| | | 3210 | | TION TOTAL OL SPONSORED STUDENT ACTIV | | | 67,090.77 | 130,875 | 124,950 | -5,925 |
| | | | | DEPARTMENT TOTAL | | | 113,276.28 | 256,765 | 641,556 | 384,791 |

Organizational Unit: Pittsburgh Online Academy

Program Administrator: Shemeca Crenshaw Program Code: 4605-010

STATEMENT OF FUNCTION:

Pittsburgh Online Academy opened its virtual doors on August 30, 2012. The online academy is committed to making students Promise-Ready. It will have the same graduation requirements as the District's brick and mortar schools. The scope and Brandywine Virtual Academy through the Chester County Intermediate Unit located in Downingtown Pennsylvania, a trusted educational provider with a decade of virtual learning experience. BVA is a turnkey solution which will provide the resources necessary for the 2016-2017 school year, such as content, instruction, operation support and hardware. Through the online school, students will benefit from face-to-face interactions when appropriate.

Accomplishments during 2016 included the following:

- 1. Provided students greater accessibility to their education through providing them with laptops.
- 2. Extended eligibility for the Pittsburgh Promise to students of Pittsburgh Online Academy.
- 3. Provided internet reimbursement to 100% of the POA families.
- 4. Provided face to face drop in center support at 93 South 10th Street Monday Friday from 8:00 am 3:00 pm.
- 5. Provided face to face meeting with 100% of students and families in the 2015-2016 school year.
- 6. Reduced non PPS online school enrollment by 42% consistently.
- 7. Provided monthly student enrichment activities for POA students.

OBJECTIVES:

- 1. To be the premier choice for online education in the City of Pittsburgh.
- 2. Attract students currently living in the City of Pittsburgh attending private, parochial, cyber, or charter schools.
- 3. Infuse Pittsburgh teachers into Online Academy.
- 4. Open an additional drop in center for the 2017-2018 school year.

| DEPT PITTS | | FUNC ONLIN | OBJ E ACA | DESCRIPTION DEMY | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|-----|---------------|--------------|------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| 4605 | 010 | 1100 | 123 | SUBSTITUTE TEACHERS | | | 20,147.00 | 5,000 | 20,000 | 15,000 |
| 4605 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK | | | 67,819.99 | 60,000 | 60,000 | ±5,000 **** |
| 4605 | 010 | 1100 | 200 | EMPLOYEE BENEFITS | | | 28,056.55 | 23,356 | 31,549 | 8,193 |
| 4605 | 010 | 1100 | 530 | COMMUNICATIONS | | | 2,010.02 | 23,356 | 2,100 | 0,193 **** |
| 4605 | 010 | 1100 | 569 | TUITION - OTHER | | | 753,498.82 | 800,000 | 900,000 | 100,000 |
| 4605 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES | | | 48,038.59 | 80,066 | 65,066 | -15,000 |
| 4605 | 010 | 1100 | 610 | GENERAL SUPPLIES | | | 166.18 | 5,000 | 5,000 | -15,000 |
| 4605 | 010 | 1100 | 634 | STUDENT SNACKS | | | 1,019.45 | 2,000 | 2,000 | **** |
| 4605 | 010 | 1100 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 7,160.00 | **** | **** | **** |
| 1003 | 010 | 1100 | , 50 | CAFITAL TECH BOFTMAKE - OKIG | | | 7,100.00 | | | |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 1100 | | LAR PRGS - ELEM/SEC | | | 927,916.60 | 977,522 | 1,085,715 | 108,193 |
| 4605 | 010 | 2380 | 114 | PRINCIPALS | 1.00 | 1.00 | 122,164.43 | 121,307 | 124,847 | 3,540 |
| 4605 | 010 | 2380 | 124 | COMP-ADDITIONAL WORK | _,,, | | 1,035.00 | **** | **** | **** |
| 4605 | 010 | 2380 | 146 | OTHER TECHNICAL PERS | 2.00 | 1.00 | 77,655.79 | 85,256 | 45,541 | -39,715 |
| 4605 | 010 | 2380 | 148 | COMP-ADDITIONAL WORK | | | 305.28 | *** | **** | **** |
| 4605 | 010 | 2380 | 200 | EMPLOYEE BENEFITS | | | 93,435.13 | 107,825 | 92,813 | -15,012 |
| 4605 | 010 | 2380 | 581 | MILEAGE | | | 3,529.75 | 5,000 | 5,000 | **** |
| 4605 | 010 | 2380 | 582 | TRAVEL | | | 2,579.67 | *** | **** | **** |
| 4605 | 010 | 2380 | 610 | GENERAL SUPPLIES | | | 15,303.25 | 3,000 | 3,000 | **** |
| | | | | | | | | | | |
| | | | | TION TOTAL | | | | | | |
| | | 2380 | OFFI | CE OF PRINCIPAL SERVICES | 3.00 | 2.00 | 316,008.30 | 322,388 | 271,201 | -51,187 |
| | | | | DEPARTMENT TOTAL | 3.00 | 2.00 | 1,243,924.90 | 1,299,910 | 1,356,916 | 57,006 |

OFFICE OF PROFESSIONAL DEVELOPMENT

Organizational Unit: CIA - Office of Professional Development

Program Administrator: Seema Ramji Program Code: 4606-010

STATEMENT OF FUNCTION:

The Office of Professional Development is responsible for the design, development, and implementation of a comprehensive professional growth system for District leaders and teachers.

Accomplishments during 2016 included the following:

- 1. Teacher evaluation data was used to identify highly effective teachers who shared their practice to support the professional growth of their colleagues.
- 2. Teacher leaders have started to take more ownership of professional learning and have been leveraged to reform the professional learning system.
- 3. The ITL2 program continues to be highly successful in providing support to teachers through observing and conferring, coplanning, and modeling effective instructional practices.
- 4. The development and implementation of the Professional Development Plan for District Leaders, which includes Leading and Learning Institutes, School Support Networks led by the Assistant Superintendents, Cross-Network Sharing and Problem Solving Sessions, and targeted support for New Administrators and Assistant Principals.

OBJECTIVES:

- 1. Continue to provide curriculum, instruction, and assessment training in content areas based on student and teacher data, Common Core State Standard shifts, and content-specific best practices.
- 2. Leverage formal and informal teacher leaders to lead professional learning for their colleagues and foster a culture of teacher celebration and empowerment.
- 3. Provide targeted support to new teachers through formal induction sessions, one-to-one coaching, school-based professional learning communities, and peer-to-peer learning opportunities.
- 4. Work collaboratively with the Office of School Performance to continue to provide differentiated and meaningful support to school leaders through the school leader professional development system.

| DEPT PROFE | | FUNC AL DEV | OBJ ELOPM | DESCRIPTION ENT/CIA | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|------------|----------------|--------------|---|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| 4606 4606 | 010 010 | 2270 2270 | 125 200 | WKSP-COM WK-CUR-INSV EMPLOYEE BENEFITS | | | 1,620.74 561.65 | **** | 5,000 2,724 | 5,000 2,724 |
| 4606 | 010 | 2270 | 323 | PROF-EDUCATIONAL SERV | | | 46,325.76 | 150,480 | 119,030 | -31,450 |
| 4606 | 010 | 2270 | 324 | PROF-EDUC SERV - PROF DEV | | | 13,800.00 | 800 | 800 | -31,430 |
| 4606 | 010 | 2270 | 330 | OTHER PROFESSIONAL SERV | | | 200.00 | 315,000 | 315,000 | *** |
| 4606 | 010 | 2270 | 348 | TECHNOLOGY SERVICES | | | 15,000.00 | **** | 15,000 | 15,000 |
| 4606 | 010 | 2270 | 530 | COMMUNICATIONS | | | **** | 1,500 | 1,500 | **** |
| 4606 | 010 | 2270 | 582 | TRAVEL | | | 3,330.90 | **** | 5,000 | 5,000 |
| 4606 | 010 | 2270 | 599 | OTHER PURCHASED SERVICES | | | 919.92 | 1,500 | 1,500 | *** |
| 4606 | 010 | 2270 | 610 | GENERAL SUPPLIES | | | 7,226.46 | 25,000 | 25,470 | 470 |
| 4606 | 010 | 2270 | 635 | MEALS & REFRESHMENTS | | | 7,417.06 | 6,000 | 10,000 | 4,000 |
| 4606 | 010 | 2270 | 640 | BOOKS & PERIODICALS | | | 19,322.36 | 2,500 | 2,500 | **** |
| 4606 | 010 | 2270 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | *** | 5,000 | 5,000 | **** |
| 4606 | 010 | 2270 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | *** | 470 | **** | -470 |
| 4606 | 010 | 2270 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 579.00 | **** | *** | **** |
| 4606 | 010 | 2270 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | *** | 3,760 | 3,760 | **** |
| 4606 | 010 | 2270 | 768 | CAPITAL TECH SOFTWARE REPLACE | | | *** | 2,500 | 2,500 | *** |
| | | | FINC | TION TOTAL | | | | | | |
| | | 2270 | | RUCTIONAL STAFF PROF DEV | | | 116,303.85 | 514,510 | 514,784 | 274 |
| | | | | DEPARTMENT TOTAL | | | 116,303.85 | 514,510 | 514,784 | 274 |

Organizational Unit: Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development

(1300 – Vocational Education), (1330) – Health Occupations), (1341 – Consumer and Homemaking Education)

(1342 – Occupational Home Economics Education),

(1350 – Technology), (1360 – Business Education), (1370 – Technical), (1380 – Trade/Industry)

(2260 – Instruction & Curriculum)

Program Administrator: Angela Mike

Program Code: 4800-010

STATEMENT OF FUNCTION:

The goal of the Career and Technical Education (CTE) Division is to provide students with career planning and preparation to enable our graduates to be post secondary and career ready upon completion of the program. The following are inclusive to this goal of having students ready to meet the needs of the workforce: career awareness, career counseling, career planning, and rigorous curricula. To strengthen our course offerings, we have implemented a Regional Cluster model that provides access to high quality CTE for all students. We provide technical support and assistance to all schools which house CTE programs or electives.

Accomplishments during 2016 included the following:

- 1. Implemented appropriate policies and procedures in accordance with state and federal guidelines.
- 2. Ensured approved program compliance with vocational education requirements as defined in Chapter 339 of the Pennsylvania School Code.
- 3. Provided appropriate resources to meet the needs of all students enrolled in approved CTE programs.
- 4. Supported an exploratory career education program.
- 5. Supported a systemic process to allow the integration of Pennsylvania Department of Education's Academic Standards for Career Education and Work across grades 3—12 (purchase of Career Choices workbooks for 9th graders, district wide).
- 6. Supported administrative directives.
- 7. Implemented a plan for career guidance services that includes CTE career counselors and school guidance counselors.
- 8. Provided professional development based on assessment of staff needs.
- 9. Implemented Regional Clusters for CTE programming.
- 10. Supplemented the instructional needs of schools which house CTE programs or electives.
- 11. Increased industry certifications.
- 12. Developed tool kits to support student achievement on National Occupational Competency Testing Institute (NOCTI) scores.
- 13. Expanded CTE electives and programs (including startups for two new programs).
- 14. Supported the integration of advanced technology in CTE electives and programs.
- 15. Developed career pathways that involves dual enrollment opportunities.
- 16. Expanded awareness of CTE through a variety of marketing initiatives, including the set-up of the CTE Virtual Tour.

Organizational Unit: Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development

(1300 – Vocational Education), (1330) – Health Occupations), (1341 – Consumer and Homemaking Education),

(1342 – Occupational Home Economics Education),

(1350 – Technology), (1360 – Business Education), (1370 – Technical), (1380 – Trade/Industry)

(2260 – Instruction & Curriculum)

Program Administrator: Angela Mike

Program Code: 4800-010

OBJECTIVES:

- 1. Implement appropriate policies and procedures in accordance with state and federal guidelines.
- 2. Ensure approved program compliance with vocational education requirements as defined in Chapter 339 of the Pennsylvania School Code.
- 3. Provide appropriate resources and instructional needs to meet the needs of all students enrolled in approved CTE programs.
- 4. Support administrative directives.
- 5. Enhance recruitment and retention efforts for CTE students.
- 6. Develop industry partners to enhance OAC membership plus job shadowing, internships, field trips and other opportunities for CTE students.
- 7. Determine skill attainment data and monitor results of NOCTI testing, which is mandatory for senior-year students who are CTE program concentrators; Analyze statistical data to help CTE teachers instruct students in their areas of deficiencies in technical skills
- 8. Assist with the development of NOCTI toolkit, lesson plans, and resources.
- 9. Provide data on student placement and conduct follow-up surveys.
- 10. Hold Local Advisory Committee meetings and provide advice to Board of Education regarding committee recommendations.
- 11. Hold Occupational Advisory Committee meetings twice yearly for each program.
- 12. Provide professional development based on assessment of staff needs. Design technical skills professional development that address identified training needs.
- 13. Support regional delivery model for CTE programming (which now includes the addition of University-Prep to the East Region).
- 14. Continue to provide funding for office personnel and contracted individuals who work in the CTE Program.
- 15. Supplement the instructional needs of schools which house CTE programs or electives (NOTE: CTE Electives are expanding in schools).
- 16. Provide support for documentation requirements for Programs of Study/Students Occupationally and Academically Ready (SOAR).
- 17. Continue to expand CTE electives and programs.
- 18. Provide professional development to support technology integration to enhance student learning (moving toward paperless processes and paperless storage).
- 19. Continue to build career pathways with dual enrollment opportunities.
- 20. Provide additional resources to support NOCTI tool kit implementation.
- 141²¹. Continue to build the CTE Virtual Tour (addition of tour stops for our 2 new programs and addition of video content).

| DEPT | FUND E | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|---|-------------------|---------------------|--|--|---|--|
| CAREER | & TEC | CH ED | /CARE | ER DEV | | | | 202022 | 202022 | |
| 4800 4800 4800 4800 4800 4800 4800 4800 | 010 1 010 1 010 1 010 1 010 1 010 1 010 1 010 1 | 1300 1300 1300 1300 1300 1300 1300 1300 | 330 519 582 599 610 640 650 751 752 756 758 | OTHER PROFESSIONAL SERV OTHER STUDENT TRANSP TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAP TECH HARDWARE/EQUIP-ORIG CAPITAL TECH SOFTWARE - ORIG | | | 15,000.00 5,212.42 **** 6,111.00 20,887.13 **** **** **** | **** 6,000 **** 940 4,290 19,148 29,000 725 **** 2,157 | 10,000 10,000 2,500 940 4,290 19,148 21,000 **** 41,742 **** | 10,000 4,000 2,500 **** **** -8,000 -725 **** 41,742 -2,157 |
| | 1 | 1300 | | TION TOTAL TIONAL EDUCATION PROGRAMS | | | 47,210.55 | 62,260 | 109,620 | 47,360 |
| 4800 4800 4800 | 010 1 010 1 010 1 | 1330 1330 1330 1330 1330 | 610 640 650 758 768 | GENERAL SUPPLIES BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY CAPITAL TECH SOFTWARE - ORIG CAPITAL TECH SOFTWARE REPLACE | | | 5,601.64 354.86 74.00 15,539.95 | 3,250 **** **** 19,500 1,010 | 6,950 **** 100 **** 1,010 | 3,700 **** 100 -19,500 **** |
| | 1 | 1330 | | TION TOTAL TH OCCUPATIONS EDUCATION | | | 21,570.45 | 23,760 | 8,060 | -15,700 |
| 4800 4800 4800 4800 4800 | 010 1 010 1 010 1 010 1 | 1341 1341 1341 1341 1341 1341 | 610 751 752 758 761 762 768 | GENERAL SUPPLIES NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT CAPITAL TECH SOFTWARE REPLACE | | | 20,323.89 5,972.85 **** 18,216.95 678.95 **** | 4,000 **** 900 1,660 **** | 4,000 **** 900 **** 1,313 | **** *** *** -1,660 *** |
| | 1 | 1341 | | TION TOTAL UMER & HOMEMAKING EDUC | | | 45,192.64 | 7,873 | 6,213 | -1,660 |
| 4800 4800 4800 4800 | 010 1 010 1 010 1 010 1 | 1342 1342 1342 1342 1342 1342 | 610 751 752 758 761 762 | GENERAL SUPPLIES NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT | | | 7,585.34 4,817.04 **** **** 11,799.92 | 5,000 1,000 **** 1,000 5,500 **** | 5,000 **** 1,000 1,000 **** 5,500 | **** -1,000 1,000 **** -5,500 5,500 |
| | 1 | 1342 | | TION TOTAL PATIONAL HOME ECONOM | | | 24,202.30 | 12,500 | 12,500 | *** |
| 4800 4800 4800 4800 | 010 1 010 1 010 1 010 1 | 1350 1350 1350 1350 1350 1350 | 610 752 758 761 762 768 | GENERAL SUPPLIES CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT CAPITAL TECH SOFTWARE REPLACE | | | 5,218.57 **** **** **** **** | 14,672 2,000 3,000 3,000 **** 5,350 | 4,672 2,000 4,000 **** 3,000 4,350 | -10,000 **** 1,000 -3,000 3,000 -1,000 |
| | 1 | 1350 | | TION TOTAL STRIAL ARTS EDUCATION | | | 5,218.57 | 28,022 | 18,022 | -10,000 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|---|------------------------------|------------------------------|--|--|---|---|
| CA | REER | & TECH | ED/C | AREER DEV | | | | | | |
| 4800 4800 4800 4800 4800 | 010 010 010 010 010 | 1360 1360 1360 1360 1360 | 610 640 650 758 768 | GENERAL SUPPLIES BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY CAPITAL TECH SOFTWARE - ORIG CAPITAL TECH SOFTWARE REPLACE | | | 22,243.03 10,924.38 **** 1,336.00 **** | 6,353 8,753 2,000 **** 5,000 | 6,353 8,753 2,000 **** 5,000 | *** *** *** *** |
| | | 1360 | | TION TOTAL NESS EDUCATION | | | 34,503.41 | 22,106 | 22,106 | *** |
| 4800 4800 4800 4800 4800 4800 4800 | 010 010 010 010 010 010 010 | 1370 1370 1370 1370 1370 1370 1370 | 610 650 751 752 758 762 768 | GENERAL SUPPLIES SUPPLIES & FEES - TECHNOLOGY NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG CAPITAL EQUIPMENT REPLACEMENT CAPITAL TECH SOFTWARE REPLACE | | | 7,412.96 1,274.00 **** **** 4,886.00 7,050.00 **** | 6,505 **** 3,000 **** **** 8,343 | 16,505 **** **** 3,000 **** **** 8,343 | 10,000 **** -3,000 3,000 **** **** |
| | | 1370 | | TION TOTAL NICAL EDUCATION | | | 20,622.96 | 17,848 | 27,848 | 10,000 |
| 4800 4800 4800 4800 4800 4800 4800 | 010 010 010 010 010 010 010 | 1380 1380 1380 1380 1380 1380 1380 1380 | 411 610 640 650 751 752 761 | DISPOSAL SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT | | | 2,139.00 25,297.69 6,077.50 8,676.26 **** **** | 3,618 14,762 4,700 1,500 7,800 **** 9,399 **** | 3,618 19,462 **** 8,700 **** 7,800 **** 2,199 | **** 4,700 -4,700 7,200 -7,800 7,800 -9,399 2,199 |
| | | 1380 | | TION TOTAL DE & INDUSTRIAL EDUCATION | | | 42,190.45 | 41,779 | 41,779 | *** |
| 4800 4800 4800 4800 4800 4800 4800 4800 | 010 010 010 010 010 010 010 010 010 010 | 2260 2260 2260 2260 2260 2260 2260 2260 | 113 116 146 152 200 340 432 530 540 550 581 582 610 634 635 | DIRECTORS CENTRL SUPPORT ADMIN OTHER TECHNICAL PERS TYPIST-STENOGRAPHERS EMPLOYEE BENEFITS TECHNICAL SERVICES RPR & MAINT - EQUIP COMMUNICATIONS ADVERTISING PRINTING & BINDING MILEAGE TRAVEL GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS | 1.00 2.00 1.00 1.00 | 1.00 2.00 1.00 1.00 | 121,977.12 197,258.30 51,081.36 16,734.36 173,199.93 14,310.00 **** 1,101.18 610.00 4,373.10 2,636.25 578.57 3,239.11 13.96 842.79 | 121,977 197,385 55,197 33,469 212,989 **** 1,000 1,653 4,070 2,940 3,200 **** 39,758 200 1,600 | 127,915 206,963 57,855 35,366 233,192 **** 1,000 1,653 4,070 2,940 3,200 **** 9,758 200 1,600 | 5,938 9,578 2,658 1,897 20,203 **** **** **** -30,000 **** |
| 4800 4800 4800 4800 4800 4800 4800 | 010 010 010 010 010 010 010 | 2260 2260 2260 2260 2260 2260 2260 | 640 650 751 752 758 761 762 | BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG | | | 470.68 124.17 450.44 2,916.36 **** **** | 3,000 1,408 **** 1,175 2,799 **** | 3,000 **** 1,408 1,175 **** 2,799 | **** -1,408 1,408 **** -2,799 2,799 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|------|--------|------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CA | REER | & TECH | ED/C | CAREER DEV | | | | | | |
| 4800 | 010 | 2260 | 768 | CAPITAL TECH SOFTWARE REPLACE | | | *** | 3,330 | 5,084 | 1,754 |
| 4800 | 010 | 2260 | 788 | TECH INFRASTRUCTURE | | | *** | 1,754 | *** | -1,754 |
| 4800 | 010 | 2260 | 810 | DUES & FEES | | | 1,028.00 | 2,201 | 2,266 | 65 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2260 | INST | RUCTION & CURRICULUM DEV | 5.00 | 5.00 | 592,945.68 | 691,105 | 701,444 | 10,339 |
| | | | | DEPARTMENT TOTAL | 5.00 | 5.00 | 833,657.01 | 907,253 | 947,592 | 40,339 |

Organizational Unit: Library Services

Program Administrator: Seema Ramji Program Code: 4803-010

STATEMENT OF FUNCTION:

Library Services is a function within the District's Department of Curriculum, Instruction and Professional Development. This functional organization is responsible for developing and maintaining the operations of libraries and digital reference resources throughout the District. Library Services promotes information literacy and information fluency along with a love of reading to all students at all District schools. To that end, Library Services actively works with the District's teacher-librarians to implement curricular units that teach and promote the concepts and skills that are requisite for the lifelong information literacy of our students. Library Services secures, reviews, catalogs, and maintains files on both print and non-print materials which support the District's curricula. Library Services ensures that schools' collections continue to be maintained and enhanced. Library Services helps maintain the permanent collections in each of the schools, both through the purchase of materials (reference and otherwise) and the organization of the reviews of books for individual libraries to purchase with their buildings' library funds. All work is done with regards to the District's standards – with the use of current technologies.

Accomplishments during 2016 included the following:

- 1. Increased the number of current reference sources in various media available to our students, and instructed students in their proper use.
- 2. Provided World Book Online for all schools K-12.
- 3. Provided specific reading recommendations to meet the needs of the students and faculties of all curricula.
- 4. Secondary librarians supported the Graduation Project which is a requirement for juniors/seniors.
- 5. Purchased specific reading recommendations to meet the needs of the students and faculties of all curricula.

OBJECTIVES:

Library Services' objectives and accomplishments are aligned with student needs and accomplishments. Library Services staff provide instruction, guidance and materials to students in all grades and content areas which helps them become Promise Ready. They also support and provide materials to District staff in all grades and content curricula. A small stipend is provided to support a librarian to serve as a librarian specialist to support district Professional Development (PD), collection updates, etc. Library Services is a part of every student's success. As such, Library Services and its teacher-librarians will continue to:

- 1. Update and expand the number of current reference sources in various media available to our students, and instruct students in their proper use.
- 2. Renew World Book Online for all schools K-12.

Organizational Unit: Library Services

Program Administrator: Seema Ramji Program Code: 4803-010

OBJECTIVES cont'd:

3. Order specific reading recommendations to meet the needs of the students and faculties of all curricula

- 4. Implementation of Destiny Library Manger Software this software is designed to provide book inventory as well as an on-line inventory of the collection.
- 5. Promote age-appropriate information literacy for our students.
- 6. Promote the safe use of the Internet both at school and at home by our students.
- 7. Ensure that students District-wide have equal access to school libraries, along with equal access to the valuable resources provided by those libraries, including: well-trained and certified teacher-librarians; useful and inviting collections of current print materials, as well as access to the tools and the guidance needed to learn to do the research required by lifelong learners in the 21st century.
- 8. Continue to support the graduation project completion.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|--------|------|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| LIBRA | RY SE | RVICES | | | | | | 202021 | 202021 | 1, 0,11, 10 |
| 4803 | 010 | 2250 | 124 | COMP-ADDITIONAL WORK | | | 3,299.76 | 5,000 | 5,000 | *** |
| 4803 | 010 | 2250 | 200 | EMPLOYEE BENEFITS | | | 1,097.14 | 2,610 | 2,724 | 114 |
| 4803 | 010 | 2250 | 610 | GENERAL SUPPLIES | | | 13,118.29 | 16,250 | 28,750 | 12,500 |
| 4803 | 010 | 2250 | 618 | ADM OP SYS TECH | | | *** | 10,000 | *** | -10,000 |
| 4803 | 010 | 2250 | 640 | BOOKS & PERIODICALS | | | 25,281.80 | 30,498 | 30,498 | *** |
| 4803 | 010 | 2250 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | 53,718.44 | 121,650 | 131,650 | 10,000 |
| 4803 | 010 | 2250 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | *** | 12,500 | *** | -12,500 |
| 4803 | 010 | 2250 | 758 | CAPITAL TECH SOFTWARE - ORIG | | | 28,886.00 | *** | *** | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2250 | SCHO | OOL LIBRARY SERVICES | | | 125,401.43 | 198,508 | 198,622 | 114 |
| | | | | DEPARTMENT TOTAL | | | 125,401.43 | 198,508 | 198,622 | 114 |

OFFICE OF STUDENT SUPPORT SERVICES

Organizational Unit: Support Services – Student Services

Program Administrator: Dara Ware Allen Program Code: 4810-010

STATEMENT OF FUNCTION:

The Office of Student Support Services is the hub that connects schools, students, families, and community with the necessary resources and support to assure the academic, social, behavioral and emotional well-being and success of all students.

Our goal is to align and streamline services, build systems and structures to support our departmental mission and District goals. The overarching Pathways to the Promise work is housed in this office. In order to collaborate to develop optimal teaching and learning environments and grow a Promise Readiness Culture in all schools, we must provide prevention and early intervention mechanisms that support students and families.

The Office of Student Support Services includes the following areas:

- District-wide supervision and technical assistance in the areas of Student Discipline and Alternative Education
- Technical assistance and oversight of Restorative Practices implementation through the "Pursuing Equitable Restorative Communities" effort funded by the U.S. Department of Justice
- Attendance Awareness, Monitoring, and Tracking efforts
- Magnet enrollment, Student transfers, and Open enrollment/Assignments including the Magnet Office
- Work permits
- Health Services including oversight of school Nurses
- Interscholastic athletics
- Student Assistance Program (SAP)
- Bullying and sexual harassment prevention/intervention
- Title IX compliance
- Crisis intervention and enrollment and servicing of homeless youth
- Coordination for a variety of mental, behavioral and physical health partnerships
- Oversight of Counselors and Social Workers
- Professional development for Administrators, Counselors, Social Workers, Nurses, Dental Hygienists, Student Services Assistants and other staff in all Student Support Service related areas.
- Oversight of the acquisition and disbursement of supplemental funds to support the 'Be a Middle School Mentor' Initiative, Out-of-School Time Activities/Initiatives (i.e. After-School Programs, Summer Dreamers Academy, and Credit Recovery), and Education Leading to Employment and Career Training (ELECT) Teen Parenting Program, and College Ready Indicator System (CRIS)).

Organizational Unit: Support Services – Student Services

Program Administrator: Dara Ware Allen Program Code: 4810-010

Accomplishments during 2016 included the following:

1. Provided leadership, coaching, support, and oversight to Counselors and Social Workers to assure consistency of practice and equity of service for PPS students. The following is a summary of recent efforts:

- 2. Early in my tenure, I completed a **modest restructuring**, which included refocusing of a position, Student Assistance Program (SAP) Coordinator to Director of Student Support, to assure greater oversight of and support to Counselors and Social Workers.
- 3. Through the leadership of team member John O'Connell, Director of Student Support, we developed a "New Counselor/Social Worker Orientation" and induction program. This orientation and induction program formalized the training and support for new Counselors and Social Workers. It provides a basis for their positions, and a guide to accessing ongoing support.
- 4. Through John O'Connell as the lead central office staff member for deploying counseling crisis support, we have increased the efficiency of student support to schools when tragedies occur in the communities and schools.
- 5. Also through John O'Connell and a small planning team of Counselors and Social Workers, we developed a **Counselor/Social Workers Handbook** (August 2015) to assure Standard Operating Procedures for key aspects of a Counselor and Social Worker's practice. The last handbook, developed in approximately 2002, was a blueprint for our efforts but hadn't been updated or provided to new Counselors and Social Workers as they joined PPS. The lack of a handbook created inconsistencies in service delivery. The Handbook is available online. John O'Connell is currently working with Information Technology staff to make the online handbook more user friendly.
- 6. We also have been partners with Human Resources (HR) and the Office of Teaching and Learning Environments to layer on additional supports to Counselors and Social Workers through the development of a Counselor and Social Worker Learning Environment Specialist, the first PPS Career Ladder role for a Counselor/Social Worker, which provides job-embedded coaching.
- 7. Developed a Comprehensive Guidance Plan, which is scheduled for an approval vote by the Board in July 2016. The guidance plan includes K-12 career lessons and is geared to **assure that every student graduates college and career ready** with an individualized success plan and set of exposure experiences, equipped to compete in an increasingly global world. Guidance Counselors and Social Workers play a lead role in implementing the plan. A hard copy of the plan is in the Board Office and an electronic copy will be included in BoardDocs.
- 8. Enhanced Code of Student Conduct with changes that reinforce progressive discipline as well as initiated the launch of restorative practices in 22 of our schools:

Organizational Unit: Support Services – Student Services

Program Administrator: Dara Ware Allen Program Code: 4810-010

Accomplishments cont'd:

- 9. Helped assure a smooth year 1 **implementation of restorative practices (defined as Pursuing Equitable Restorative Communities (PERC)** within PPS) through the leadership of Yasmeen Davis, Project Manager of PERC; Christine Cray, Director of Student Services Reforms; district and school leaders; school staff; and other stakeholders. This implementation was made possible at 22 PPS schools through support from the Department of Justice via a Comprehensive School Safety Initiative grant, in coordination with the International Institute of Restorative Practices (IIRP) and in partnership with evaluators at RAND. PERC is a strategy that is purposely geared to reduce racial disproportionality in school discipline and offers a proactive strategy for building student to teacher/staff relationships. Over 1,000 school staff were trained (86% of staff at 22 schools; the benchmark was 80%).
- 10. Instituted a periodic review of disciplinary data explicitly looking for any trends that show disproportionality by race (i.e. use of clemency, long-term suspensions by type of violation per school and by demographics (i.e. race and gender)).
- 11. Through the leadership of team members Christine Cray, Director of Student Services Reforms, and James Doyle, Coordinator of Out-of-School Time, we created the Out-of-School Time (OST) office by merging resources and working to coordinate responsibilities across after-school and summer programming in an effort to serve schools, students, and families in a more coherent way, and to better interact with partners.
- 12. The Summer Dreamers Academy (SDA), our District-run summer learning camp serving PPS students who have completed Kindergarten through 7th grade, was **awarded an Excellence in Summer Learning award by the National Summer Learning Association**, has shown promising outcomes for students through an evaluation by RAND, and has received positive feedback from parents, community partners, staff members and campers. Please note that significant financial supporters of SDA include the Wallace Foundation, the Grable Foundation, and the Heinz Endowments in addition to increasing contributions from PPS.
- 13. Through the leadership of Rae-Ann Green, Director of Health Services, we reduced an outside provider contract to increase allocation of nurses, which resulted in 5 additional nurses being hired to increase support to schools. This additional allocation marks a significant investment as the state allocation of Nurses had not changed in nearly 10 years.
- 14. Through the leadership of Mike Gavlik, Director of Interscholastic Athletics, implemented a scholar athlete program, whereby outstanding student athletes are recognized for their academic and athletic achievements by the Interscholastic Athletics Department, Athletic Advisory Council and PIAA District 8 Committee.
- 15. Developed an athletic manual to provide the student athletes and their parents/ guardians a comprehensive overview of Interscholastic Athletics and expectations.

Organizational Unit: Support Services – Student Services

Program Administrator: Dara Ware Allen Program Code: 4810-010

Accomplishments cont'd:

- 16. Implemented an NCAA compliance program with the help of an outside vendor, ETHIC Training, to further assist student athletes as they pursue post- secondary education and athletics. This program was developed to address an issue with graduating athletes falling short of scholarship opportunities. It included technical assistance and training of Counselors and Social Workers on NCAA guidelines to position them as a resource to student athletes regarding advising and scheduling.
- 17. Worked with UPMC athletic trainers in educating student athletes and parents on concussion awareness and the utilization of the ImPact test.
- 18. Revitalized the Greenway baseball field in collaboration with our Facilities Department to include a backstop, dugouts and fencing as phase 1 of the project.
- 19. Expanded the profile of PPS and its students by successfully securing the Petersen Events Center on the campus of the University of Pittsburgh for the boys and girls high school basketball championships (was previously held at one of our schools).
- 20. Maintained, enhanced, and developed partnerships (universities, non-profits, Department of Human Services, etc.) that inform practice and extend resources.
- 21. Helped launch a new Magnet enrollment system, SRC, to minimize redundancies in the Magnet enrollment process such as entering applications as well as a user-friendly, streamlined process for applying for Magnet programs.
- 22. Developed Standard Operating Procedures for providing customer service (i.e. answering the phone, greeting guests, work permits, etc.)
- 23. Finalized Frequently Asked Questions (FAQ's) for major Student Services work streams to help assure high quality service for families and schools.

Organizational Unit: Support Services – Student Services

Program Administrator: Dara Ware Allen Program Code: 4810-010

OBJECTIVES:

1. Maintain an alignment and focus of all projects with the goals of the Superintendent and District's Strategic Plan, which will be finalized during the year.

- 2. Manage the budget and apply resources strategically.
- 3. Ensure enhanced customer service to schools and families across all Student Support Services work streams that promotes a student-focused culture (Example of indicators: Customer Service Frequently Asked Questions across work streams published on our webpage).
- 4. Continue to document and institutionalize work and decision trees within Student Services through the establishment of Standard Operating Procedures (SOP's).
 - Enhance standardization of forms within Health Services so all communications to families are consistent.
- 5. Lead and oversee reforms to the Magnet enrollment process; Initial recommendations will be presented to the Board in January 2017 with final recommendations to be presented in June 2017 for promotion in the 17-18 magnet recruitment materials and lottery run; Full implementation to occur during the 18-19 school year.
 - We will engage a taskforce to look at our current and historical magnet data, existing policies and procedures, and present offerings and pathways to accurately characterize the current state of magnet programming, leading to conversations to inform changes that will increase alignment and equity within magnet programs, policies, and procedures.
- 6. Continue implementation and sustainability of PERC and explicit emphasis on proactive relationship building, elevating student voice, and progressive and restorative discipline.
 - We will broaden and deepen the implementation of restorative practices at our 22 PERC schools and within central office departments, e.g. Program for Students with Exceptionalities (PSE) and Curriculum, Instruction & Assessment (CIA) to increase awareness of and proficiency with a restorative approach to discipline for students.
- 7. Serve as a resource to schools regarding implementation of the 16-17 revisions of the Code of Student Conduct; also serve as resource in regards to Code of Conduct violations, interventions and supports; serve as a resource to PERC schools regarding restorative practices as an essential alternative to suspensions.
- 8. Provide leadership and support to Counselors and Social Workers regarding College and Career Readiness activities and systems of support including implementation of the Comprehensive Guidance Plan.
- 9. Continue implementation of job-embedded coaching through the Learning Environment Specialist role as an important lever for enhancing the teaching and learning environments of our schools.
- 10. Implement a new sports offering, co-ed flag football in middle school, for launch during the fall of 2016.
- 11. Partner with the Pittsburgh Steelers and USA Football to implement the Heads Up Program this fall of 2016 for all PPS high school football coaches.
- 12. Continue involvement on the District's leadership and cross-functional crisis team.

Organizational Unit: Support Services – Student Services

Program Administrator: Dara Ware Allen Program Code: 4810-010

OBJECTIVES cont'd:

13. Implement a newly proposed policy regarding the dissemination of Narcan (naloxone) within our high schools and Epi-Pens in all of our schools to be used in cases of emergencies.

- 14. Develop sustainability plans for key areas of work that are currently funded via supplemental sources, including the Summer Dreamers Academy, Afterschool Academies, and PERC.
- 15. Partner with a program evaluation expert through grant funding from the Wallace Foundation to launch a cross-functional program evaluation working group, to begin to build internal capacity for intentional and coherent program evaluation practices within PPS, using summer learning as a pilot topic.
- 16. Expand the role of Student Support Services in the screening and hiring of new Counselors and Social Workers.
- 17. The Counselor/Social Worker Handbook described above under 'accomplishments' is available online. John O'Connell, our Director of Student Support, is currently working with Information Technology staff to make the online handbook more user friendly.
- 18. Update District Wellness Policy considering promising practices learned through successful health and wellness efforts at our schools as well as through implementation of the Healthy Schools Program with support from Children's Hospital of Pittsburgh and the Alliance for a Healthier Generation. The Live Well Allegheny initiative of the Allegheny Health Department is also a major partner of our efforts.
- 19. Continue to enhance data sharing partnership with the Allegheny County Department of Human Services (DHS), which includes a focus on strategies that improve attendance and minimize mobility of students.
- 20. Continue to partner deeply with the Allegheny Department of Human Services to assure timely coordination of appropriate services for students in a non-duplicative way.
- 21. The District's After-school/OST organizations will continue to participate in trainings in order to be able to better support their students, families and their partner schools. Trainings will include, but are not limited to how to use student data and support students with homework.
- 22. Continue to provide comprehensive support services to all PPS students who are pregnant and/or parenting in the areas of case management and family support services.
- 23. Establish regular meetings with the Assistant Superintendents overseeing elementary, middle grade, and secondary schools for the purposes of strengthening communication, coordinating and differentiating supports to schools, and monitoring our progress.
- 24. Continue to implement and develop consistent standards for ensuring enhanced customer service across all Student Support Services work streams.
- 25. Implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices, differentiated school support and accountability that promotes Promise Readiness.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|--|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SUPPO | RT SE | RVICES | 3 | | | | | 202021 | 202021 | 1, 0,11, 10 |
| 4810 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES | | | *** | 8,900 | *** | -8,900 |
| 4810 4810 | 010 010 | 1100 1100 | 635 810 | MEALS & REFRESHMENTS DUES & FEES | | | **** | 8,415 | **** | -8,415 |
| 4810 | 010 | 1100 | 810 | DUES & FEES | | | 8,995.00 | 12,000 | 10,000 | -2,000 |
| | | | | CTION TOTAL | | | | | | |
| | | 1100 | REGU | JLAR PRGS - ELEM/SEC | | | 8,995.00 | 29,315 | 10,000 | -19,315 |
| 4810 | 010 | 2110 | 330 | OTHER PROFESSIONAL SERV | | | 23,275.00 | 28,445 | 35,445 | 7,000 |
| 4810 | 010 | 2110 | 340 | TECHNICAL SERVICES | | | 288.00 **** | 8,150 | 5,000 **** | -3,150 |
| 4810 | 010 | 2110 | 432 | RPR & MAINT - EQUIP | | | **** | 515 | | -515 |
| 4810 4810 | 010 010 | 2110 2110 | 441 519 | RENTAL - LAND & BLDGS OTHER STUDENT TRANSP | | | 145.23 | 5,000 *** | 1,000 **** | -4,000 **** |
| 4810 | 010 | 2110 | 530 | COMMUNICATIONS | | | 1,834.75 | 11,006 | 11,006 | **** |
| 4810 | 010 | 2110 | 538 | TELECOMMUNICATIONS | | | 67.77 | 300 | **** | -300 |
| 4810 | 010 | 2110 | 550 | PRINTING & BINDING | | | 1,356.80 | 2,120 | 2,120 | **** |
| 4810 | 010 | 2110 | 581 | MILEAGE | | | 1,645.78 | 2,178 | 2,178 | **** |
| 4810 | 010 | 2110 | 582 | TRAVEL | | | 913.70 | 2,000 | 2,000 | **** |
| 4810 | 010 | 2110 | 599 | OTHER PURCHASED SERVICES | | | *** | 500 | 500 | **** |
| 4810 | 010 | 2110 | 610 | GENERAL SUPPLIES | | | 2,629.33 | 10,000 | 7,000 | -3,000 |
| 4810 | 010 | 2110 | 635 | MEALS & REFRESHMENTS | | | 1,341.87 | 2,500 | 2,500 | **** |
| 4810 | 010 | 2110 | 640 | BOOKS & PERIODICALS | | | 79.10 | 500 | 500 | **** |
| 4810 | 010 | 2110 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | *** | *** | 20,000 | 20,000 |
| | | | FUNC | CTION TOTAL | | | | | | |
| | | 2110 | GUII | DANCE SERVICES | | | 33,577.33 | 73,214 | 89,249 | 16,035 |
| 4810 | 010 | 2111 | 113 | DIRECTORS | 3.00 | 3.00 | 291,711.93 | 305,821 | 312,666 | 6,845 |
| 4810 | 010 | 2111 | 119 | OTHER PERSONNEL COSTS | | | 10,918.79 | *** | *** | **** |
| 4810 | 010 | 2111 | 200 | EMPLOYEE BENEFITS | | | 151,344.38 | 159,637 | 170,314 | 10,677 |
| | | | FUNC | CTION TOTAL | | | | | | |
| | | 2111 | SUPE | ERVISION OF STUDENT SERVICE | 3.00 | 3.00 | 453,975.10 | 465,458 | 482,980 | 17,522 |
| 4810 | 010 | 2119 | 116 | CENTRL SUPPORT ADMIN | 1.00 | 1.00 | *** | 21,182 | 87,733 | 66,551 |
| 4810 | 010 | 2119 | 124 | COMP-ADDITIONAL WORK | | | 4,583.31 | 9,167 | 9,167 | **** |
| 4810 | 010 | 2119 | 142 | OTHER ACCOUNTING PERS | 1.00 | 1.00 | 55,134.10 | 56,269 | 58,977 | 2,708 |
| 4810 | 010 | 2119 | 146 | OTHER TECHNICAL PERS | 2.00 | 1.00 | 98,561.45 | 141,702 | 73,858 | -67,844 |
| 4810 | 010 | 2119 | 151 | SECRETARIES | 3.00 | 3.00 | 128,246.64 | 129,410 | 133,885 | 4,475 |
| 4810 | 010 | 2119 | 200 | EMPLOYEE BENEFITS | | | 143,290.23 | 186,734 | 198,069 | 11,335 |
| | | | | CTION TOTAL | | | | | | |
| | | 2119 | STUI | DENT SERVICES ALL OTHER SUP | 7.00 | 6.00 | 429,815.73 | 544,464 | 561,689 | 17,225 |
| 4810 | 010 | 2270 | 330 | OTHER PROFESSIONAL SERV | | | *** | *** | 6,000 | 6,000 |
| | | | FUNC | CTION TOTAL | | | | | | |
| | | 2270 | | TRUCTIONAL STAFF PROF DEV | | | *** | *** | 6,000 | 6,000 |
| | | | | DEPARTMENT TOTAL | 10.00 | 9.00 | 926,363.16 | 1,112,451 | 1,149,918 | 37,467 |

Organizational Unit: Support Services – Elementary, Middle, Secondary

Program Administrator: Dara Ware Allen Program Code: 4811-4813-010

STATEMENT OF FUNCTION:

The Office of Student Support Services supervises certified Pittsburgh Public Schools (PPS) counselors and social workers in the provision of child-centered programs and services aimed at accelerating academic performance, eliminating all forms of disproportionality and preparing youth for life after high school graduation. This work must be viewed through an 'integrated lens' combining with the work of school performance/academics. School counselors and school social workers coordinate, implement and provide a variety of programs and services that are linked with district-wide efforts to fully empower youth for wellness, resiliency and success. Using age-appropriate strategies, this work seeks to ensure that during each school year, with our guidance and support, students grow and strengthen themselves to be on the 'Pathway to the Promise.'

PPS school counselors and school social workers support/impact student success and learning using the District-approved K-12 comprehensive guidance plan. Launched in August 2016, the plan is aligned with the American School Counseling Association (ASCA) standards as well as the state's Academic Standards for Career Education and Work (CEW) standards, which incorporates all of the key functions of a counselor's and social worker's role. They strategically assist and empower all students to learn and apply academic, personal, social, behavioral and career competencies needed for living, life-long learning, working and personal success. A broad array of proactive developmental, preventative activities and responsive services for every student at every grade level will be implemented. Relationships are built to ensure that youth are on the 'Pathway to the Promise'. For youth who may face challenges, thoughtful and careful screening will occur for risk factors associated with school failure, chronic absenteeism or other barriers to success. Efforts will be undertaken to increase protective factors, minimize risk factors, and impart effective solutions to challenges.

Student Services staff coordinates and/or participate on school teams such as the Student Assistance Program (SAP), Pursuing Equitable Restorative Communities (PERC) Restorative Leadership and/or Professional Learning Group, Discipline Committee, Parent School Community Council (PSCC), and other school-based initiatives. Evidence-based practices and curricula are used to ensure that students have the knowledge, skills and ability to maintain self-control, problem-solve and interact in a safe, healthy and productive manner with their peers and adults. Various data sources are used to identify, analyze and prioritize risk for all students.

Parent and family involvement will be supported by establishing and sustaining relationships with families and other caretakers. Student Services staff initiate partnerships with the Allegheny County Department of Human Services (DHS) along with other youth and family servicing agencies/organizations. Student Services Staff along with school administration and central office oversight, are responsible for promoting, coordinating, monitoring and evaluating partnerships. Counseling and social work services are to be delivered by coordinating effort among other support structures within the school setting. A variety of supports may be offered utilizing internal or external assistance.

Organizational Unit: Support Services – Elementary, Middle, Secondary

Program Administrator: Dara Ware Allen Program Code: 4811-4813-010

Accomplishments during 2016 included the following:

- 1. Developed a Comprehensive Guidance Plan, which was approved by the Board in August 2016. The guidance plan includes K-12 career lessons and is geared to assure that every student graduates college and career ready with an individualized success plan and set of exposure experiences, equipped to compete in an increasingly global world. Guidance Counselors and Social Workers play a lead role in implementing the plan.
- 2. Continued to implement a "New Counselor/Social Worker Orientation" and induction program. This orientation and induction program formalized the training and support for new Counselors and Social Workers. It provides a basis for their positions, and a guide to accessing ongoing support.
- 3. Convened a Counselor/Social Worker Handbook committee, which culminated in the completion of a comprehensive handbook to assure equity of service to students across schools. A comprehensive handbook of this type had not been updated since the early 2000's. A binder/book will be provided to every school and the handbook is made accessible online on the student services webpage within the staff My PPS portal.
- 4. Convened professional development for all counselors and social workers with direct input from our school-based staff.
- 5. Assured Student Assistance Program (SAP) training for new counseling and social worker staff as well as teachers and administrators amidst loss of funding from PDE to provide the training. A partnership with WPIC made this possible.
- 6. In collaboration with Office for Teaching and Learning Environments, the PFT, and Human Resources, launched and implemented the first career-ladder role, Learning and Environment Specialist, to provide job-embedded coaching for Counselors and Social Workers.
- 7. Increased the efficiency of student support to schools when tragedies occur in the communities and schools by deploying counseling crisis support.
- 8. Through the department's Director of Student Support and a small planning team of Counselors and Social Workers, we developed a Counselor/Social Workers Handbook (August 2015) to assure Standard Operating Procedures for key aspects of a Counselor and Social Worker's practice. The last handbook, developed in approximately 2002, was a blueprint for our efforts but hadn't been updated or provided to new Counselors and Social Workers as they joined PPS. The lack of a handbook created inconsistencies in service delivery. The Handbook is available online and was implemented during the 15-16 school year.
- 9. Regular and timely email blasts were continued to keep student services staff abreast of important updates, events and deadlines.

OBJECTIVES:

1. Provide support and technical assistance to counselors and social workers in implementing the K-12 lessons highlighted within the District-approved K-12 comprehensive guidance plan. Through this plan, Student Support Services will:

Organizational Unit: Support Services – Elementary, Middle, Secondary

Program Administrator: Dara Ware Allen Program Code: 4811-4813-010

OBJECTIVES cont'd:

- Implement a repertoire of expectations and accountability measures for all PPS school counselors and school social workers to play a lead role in monitoring students' "Pathway to the Promise" status, including an on-going assessment of their credit, attendance, and overall Promise-Readiness standing. As a part of this process, convey the importance of academic tenacity, academic preparedness, and college knowledge in developing college/postsecondary educational readiness.
- Connect staff with robust career education resources for providing timely and appropriate career guidance to students.
- Expose students to robust career education experiences in cultivating their aspirations, building their non-cognitive competencies, and increasing the relevance of their academic performance as a launching pad for post-secondary success including attainment of the Pittsburgh Promise.
- Enable all of our students to benefit from comprehensive guidance curriculum and services, among which exposure to Career & Technical Education (CTE) pathways is highlighted and incorporated.
- Increase the likelihood of attaining our District goal for all students to graduate high school- college and career ready, equipped to attain a postsecondary degree or workforce certification.
- 2. Continue to provide training and technical assistance to counselors and social workers regarding use of the Counselor/Social Worker Student Services Handbook. Work with Information Technology staff to make the online handbook more user friendly.
- 3. Provide technical assistance to counselors and social workers through the Central Office Learning Environment Specialist (LES), a career ladder role to provide job-embedded coaching to counselors and social workers. This support is in place for new counselors and social workers as well as tenured staff who can benefit from targeted support.
- 4. Continue to refine the roles of school counselors and social workers as necessary to ensure that their work is strategically connected to our Superintendent's goals for PPS, as well as with other District-wide school improvement efforts.
- 5. Provide PPS social workers and counselors with differentiated supports to ensure that they are addressing the academic, personal, social, and career needs of students as outlined in the ASCA and National Association of School Social Workers (NASW).
- 6. Continue to assure professional development and technical assistance in relation to the implementation of the Act 82 Rubric for counselor and social worker growth and evaluation.
- 7. Provide professional development that empowers social workers and counselors with education about 'trauma-informed care,' along with other timely topics, resources for, during, and after school as well as strategies that impact their daily work in supporting students.

Organizational Unit: Support Services – Elementary, Middle, Secondary

Program Administrator: Dara Ware Allen Program Code: 4811-4813-010

OBJECTIVES cont'd:

8. Seek and apply the timely input of social workers and counselors to address their professional needs and in addressing the needs of students.

- 9. Empower and provide technical assistance to social workers and counselors in utilizing eSchool Plus, Ed Insight, PPS Insight and other data tools to assist with making data-informed decisions and services for students and their families to aid in their educational success.
- 10. Continue to partner deeply with Allegheny County Department of Human Services (DHS), SAP service providers, OST providers, and other relevant partners to utilize data sharing in a way that enhances decision making and services for our most vulnerable students.
- 11. The Office of Student Support Services will work with principals to cultivate, articulate and understand the Counselor/Social Worker role, work expectations, data sources to measure progress/analyses for impact and success, and timelines for work evaluation. Student Services will also help empower school counselors and social workers to do the same.

| DEPT SUPPO | | FUNC RVICES | OBJ | DESCRIPTION EMENTARY | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|---|---|---|------------------------|------------------------|--|--|---|---|
| 4811 4811 4811 4811 4811 4811 | 010 010 010 010 010 010 010 | 2122 2122 2122 2122 2122 2122 2122 212 | 126 129 200 581 582 610 640 | COUNSELORS OTHER PERSONNEL COSTS EMPLOYEE BENEFITS MILEAGE TRAVEL GENERAL SUPPLIES BOOKS & PERIODICALS | 17.06 | 17.06 | 989,641.68 2,934.89 474,040.42 **** 89.03 284.50 **** | 72,018 **** 37,593 515 **** 3,212 1,515 | 1,128,400 **** 614,656 515 **** 3,212 1,515 | 1,056,382 **** 577,063 **** **** *** |
| 4811 4811 4811 4811 4811 | 010 010 010 010 010 | 2122 2160 2160 2160 2160 2160 | 132 139 146 200 329 | TION TOTAL ISELING SERVICES SOCIAL WORKERS OTHER PERSONNEL COSTS OTHER TECHNICAL PERS EMPLOYEE BENEFITS PROF-EDUC SRVC - OTHER | 17.06 13.61 0.50 | 17.06 13.61 0.50 | 1,466,990.52 1,325,482.63 604.73 10,447.03 549,143.82 14,250.00 | 114,853 2,282,892 **** **** 1,191,662 **** | 1,748,298 1,292,086 **** 24,475 717,151 **** | 1,633,445 -990,806 *** 24,475 -474,511 *** |
| 4811 | 010 | 2160 | | OTHER PROFESSIONAL SERV TION TOTAL TAL WORK SERVICES DEPARTMENT TOTAL | 14.11 31.17 | 14.11 31.17 | 318,199.00 2,218,127.21 3,685,117.73 | **** 3,474,554 3,589,407 | **** 2,033,712 3,782,010 | **** -1,440,842 192,603 |

| DEPT | | FUNC RVICES | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|----------------|------------|-------------------------------------|-------------------|---------------------|------------------------|----------------|-----------------|------------------------------------|
| DOLLO | KI DE | KVICED | MI | | | | | | | |
| 4812 4812 | 010 010 | 2122 2122 | 126 129 | COUNSELORS OTHER PERSONNEL COSTS | 3.62 | 3.62 | 279,692.95 2,630.00 | **** **** | 215,875 **** | 215,875 **** |
| 4812 | 010 | 2122 | 200 | EMPLOYEE BENEFITS | | | 145,493.37 | *** | 117,590 | 117,590 |
| 4812 | 010 | 2122 | 581 | MILEAGE | | | 105.85 | *** | 515 | 515 |
| 4812 | 010 | 2122 | 582 | TRAVEL | | | 844.40 | **** | *** | **** |
| 4812 | 010 | 2122 | 610 | GENERAL SUPPLIES | | | *** | **** | 635 | 635 |
| 4812 | 010 | 2122 | 640 | BOOKS & PERIODICALS | | | *** | **** | 2,000 | 2,000 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2122 | | SELING SERVICES | 3.62 | 3.62 | 428,766.57 | *** | 336,615 | 336,615 |
| 4812 | 010 | 2160 | 132 | SOCIAL WORKERS | 2.47 | 2.47 | 228,545.52 | 476,362 | 265,692 | -210,670 |
| 4812 | 010 | 2160 | 146 | OTHER TECHNICAL PERS | 0.90 | 0.90 | 54,296.46 | 31,850 | 44,055 | 12,205 |
| 4812 | 010 | 2160 | 148 | COMP-ADDITIONAL WORK | | | 667.36 | **** | **** | **** |
| 4812 | 010 | 2160 | 200 | EMPLOYEE BENEFITS | | | 153,352.14 | 265,285 | 168,724 | -96,561 |
| | | | FIINC | TION TOTAL | | | | | | |
| | | 2160 | | AL WORK SERVICES | 3.37 | 3.37 | 436,861.48 | 773,497 | 478,471 | -295,026 |
| | | | | DEPARTMENT TOTAL | 6.99 | 6.99 | 865,628.05 | 773,497 | 815,086 | 41,589 |

| DEPT FUND | | OBJ DESCRIPTION - SECONDARY | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|--|-----------------------|-----------------------|---|---|--|--|
| 4813 010 4813 010 4813 010 4813 010 4813 010 4813 010 | 2122 2122 2122 2122 2122 2122 2122 212 | 126 COUNSELORS 129 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS 324 PROF-EDUC SERV - PROF DEV 550 PRINTING & BINDING 581 MILEAGE 610 GENERAL SUPPLIES 640 BOOKS & PERIODICALS | 21.00 | 21.00 | 1,671,980.88 269.25 794,074.22 47.97 **** 362.94 **** | 1,691,996 **** 883,216 3,090 3,090 515 1,981 1,030 | 1,621,038 *** 883,004 3,090 3,090 515 1,981 1,030 | -70,958 *** -212 *** *** *** *** |
| 4813 010 4813 010 | 2122 2160 2160 2160 | FUNCTION TOTAL COUNSELING SERVICES 132 SOCIAL WORKERS 146 OTHER TECHNICAL PERS 200 EMPLOYEE BENEFITS | 21.00 8.06 1.21 | 21.00 8.06 1.21 | 2,466,735.26 428,898.49 232,191.32 351,400.88 | 2,584,918 505,863 98,000 315,214 | 2,513,748 621,530 59,230 370,820 | -71,170 115,667 -38,770 55,606 |
| | 2160 | FUNCTION TOTAL SOCIAL WORK SERVICES DEPARTMENT TOTAL | 9.27 30.27 | 9.27 30.27 | 1,012,490.69 3,479,225.95 | 919,077 3,503,995 | 1,051,580 3,565,328 | 132,503 61,333 |

Organizational Unit: Health Services

Program Administrator: Rae-Ann Green Program Code: 4814-010

STATEMENT OF FUNCTION:

Health Services strives to provide quality professional care that promotes, maintains, and protects student, employee and community health. In a comprehensive and individualized manner, our efforts focus on improving health, preventing disease and injury, and providing services equitably. Our collaboration with various public health partners brings forth innovative, timely and broadened health services that provide prevention education and early intervention.

Accomplishments during 2016 included the following:

- 1. School Nurses efficiently traveled between schools administering daily student medications as well as successfully completing school health mandated services.
- 2. School Nurses continue to go the extra mile to ensure that students who failed the vision screening examination and met the criteria for free eye care could receive services through Mission Vision. As a result of their efforts many students who are in need of glasses are able to receive a free pair.
- 3. School Dental Hygienists continue to efficiently delivered quality services to students in grades K/1 or entering, 3, 7 and special education in the school district and non-public schools within the city of Pittsburgh that request their services.

OBJECTIVES:

- 1. To continue to deliver quality services to all students and staff using a team approach that adheres to all federal, state and local regulations while remaining aware of emerging requirements.
- 2. To continue to provide care for sick or injured students and staff, complete mandated physicals and screenings [physical, mental and behavioral health] for students, make timely referrals to appropriate medical professionals and follow up to ensure that problems are proactively addressed.
- 3. To continue to promote, protect and improve the health and safety of all students through policies and best practices that safeguard our students, staff and community.
- 4. To maintain, strengthen and develop partnerships that improve health, wellness and academic success.
- 5. To increase communication and clarify more unified direction of medical care for all students between families, healthcare providers and Pittsburgh Public Schools staff leading toward providing services equitably.

| DEPT FUND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---|---|-------------------|---------------------|--|--|---|---------------------------------------|
| 4814 010 2410 4814 010 2410 4814 010 2410 4814 010 2410 4814 010 2410 4814 010 2410 4814 010 2410 | 432 RPR & MAINT - EQUIP 438 RPR & MAINT - TECH 530 COMMUNICATIONS 581 MILEAGE 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES 810 DUES & FEES | | | 610.00 9,045.00 500.00 2,766.63 1,049.31 631.43 482.95 | 848 9,100 1,500 2,555 1,155 2,506 **** | 848 19,100 1,500 3,061 1,155 2,000 **** | **** 10,000 **** 506 **** -506 **** |
| 2410 | FUNCTION TOTAL SUPERVISION OF HEALTH SERVICES | | | 15,085.32 | 17,664 | 27,664 | 10,000 |
| 4814 010 2411 4814 010 2411 4814 010 2411 | 113 DIRECTORS 146 OTHER TECHNICAL PERS 200 EMPLOYEE BENEFITS | 1.00 1.00 | 1.00 1.00 | 98,235.38 60,959.76 76,775.18 | 98,890 61,380 83,660 | 102,330 63,207 90,170 | 3,440 1,827 6,510 |
| 2411 | FUNCTION TOTAL SUPERVISION OF HEALTH SERVICES | 2.00 | 2.00 | 235,970.32 | 243,930 | 255,707 | 11,777 |
| 4814 010 2420 4814 010 2420 4814 010 2420 4814 010 2420 4814 010 2420 4814 010 2420 | 330 OTHER PROFESSIONAL SERV 610 GENERAL SUPPLIES 634 STUDENT SNACKS 640 BOOKS & PERIODICALS 761 NON-CAP EQUIP REPLACEMENT 762 CAPITAL EQUIPMENT REPLACEMENT | | | 1,125,083.78 11,098.94 **** 1,960.00 **** | 577,000 18,400 1,000 **** 2,500 **** | 577,000 18,400 1,000 **** **** 1,500 | **** *** *** -2,500 1,500 |
| 2420 | FUNCTION TOTAL MEDICAL SERVICES | | | 1,138,142.72 | 598,900 | 597,900 | -1,000 |
| 4814 010 2430 4814 010 2430 4814 010 2430 4814 010 2430 | 136 OTHER PROF EDUC STAFF 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV 610 GENERAL SUPPLIES | 3.00 | 3.00 | 273,880.00 119,427.92 4,070.00 2,146.80 | 268,800 140,313 4,500 3,000 | 230,769 125,703 4,500 4,000 | -38,031 -14,610 **** 1,000 |
| 2430 | FUNCTION TOTAL DENTAL SERVICES | 3.00 | 3.00 | 399,524.72 | 416,613 | 364,972 | -51,641 |
| 4814 010 2440 4814 010 2440 4814 010 2440 | 133 SCHOOL NURSES 139 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS | 37.20 | 37.20 | 2,235,121.40 31,247.57 1,082,241.39 | 2,666,806 **** 1,392,063 | 2,888,426 **** 1,573,369 | 221,620 **** 181,306 |
| 2440 | FUNCTION TOTAL NURSING SERVICES | 37.20 | 37.20 | 3,348,610.36 | 4,058,869 | 4,461,795 | 402,926 |
| 4814 010 2450 4814 010 2450 4814 010 2450 | 133 SCHOOL NURSES 139 OTHER PERSONNEL COSTS 200 EMPLOYEE BENEFITS | 4.80 | 4.80 | 542,465.90 21,242.69 271,210.11 | 350,304 **** 182,857 | 359,922 **** 196,055 | 9,618 **** 13,198 |
| 2450 | FUNCTION TOTAL NONPUBLIC HEALTH SERVICES | 4.80 | 4.80 | 834,918.70 | 533,161 | 555,977 | 22,816 |
| | DEPARTMENT TOTAL | 47.00 | 47.00 | 5,972,252.14 | 5,869,137 | 6,264,015 | 394,878 |

Organizational Unit: Interscholastic Athletics

Program Administrator: Michael A. Gavlik

Program Code: 4815-010

STATEMENT OF FUNCTION:

Interscholastic Athletics directs two co-curricular programs: intramurals and interscholastic athletics. This office ensures opportunities for all students to participate in individual, dual and team sports and community recreation activities.

Accomplishments during 2016 included the following:

- 1. Improved the total program of athletics via workshops and clinics for Faculty Managers of interscholastic sports.
- 2. Continued contracted athletic training services including the ImPact test for concussions from the Sports Medicine Institute at the University of Pittsburgh.
- 3. Increased opportunities for female and male athletic teams through enhanced scheduling and collaboration with Western Pennsylvania Interscholastic Athletic League (WPIAL) membership.
- 4. Compliance and completion of the Equity in Sports Act for all high school and middle grade schools offering interscholastic athletic programs.
- 5. Compliance and completion of the concussion management program and sudden cardiac arrest program for all coaches at the high school and middle grade programs.
- 6. Continued the scholar athlete program in collaboration with the PIAA District 8 committee.
- 7. Improved the Langley Athletic field and Upgraded the track at Oliver Field,
- 8. Implemented an NCAA compliance program for student athletes.

OBJECTIVES:

- 1. Improve the total program of athletics via workshops and clinics for coaches of interscholastic sports.
- 2. Contract athletic training services from the Sports Medicine Institute of the University of Pittsburgh.
- 3. Oversee the Pennsylvania Interscholastic Athletic Association (PIAA) District 8 Committee and the Athletic Advisory Council (AAC).
- 4. Coordinate the participation of Pittsburgh Public School students in district, inter-district and state competitions.
- 5. Continue to utilize professional or collegiate athletic facilities to host playoffs and championship contests.
- 6. Coordinate the elementary swimming and track championships.
- 7. Continue the Sportsmanship program through workshops for all schools involved in Interscholastic Athletics.
- 8. Increase involvement by our faculty managers in the Pennsylvania State Athletic Directors Association. (PSADA)
- 9. Establish a coaching education program for coaches to complete which will comply with PIAA new regulations.
- 10. Continue the implementation of the NCAA compliance program for high school student athletes.
- 11. Implement the Middle Grade Flag Football League.

| DEPT INTER | | FUNC ASTIC | | DESCRIPTION TICS | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|------------|---------------|------------|--|-------------------|---------------------|----------------------|------------------|-----------------|------------------------------------|
| 4815 4815 | 010 010 | 3210 3210 | 187 200 | STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS | | | 8,475.32 122.88 | 10,000 5,220 | 10,000 5,447 | **** 227 |
| 4815 | 010 | 3210 | 330 | OTHER PROFESSIONAL SERV | | | 7,000.00 | 7,000 | 7,000 | *** |
| | | | | | | | | | | |
| | | 3210 | | TION TOTAL OL SPONSORED STUDENT ACTIV | | | 15,598.20 | 22,220 | 22,447 | 227 |
| | | | | | | | • | • | • | |
| 4815 | 010 | 3250 | 113 | DIRECTORS | 1.00 | 1.00 | 98,235.38 | 98,890 | 102,330 | 3,440 |
| 4815 | 010 | 3250 | 137 | ATHLETIC COACHES | | | 1,210,380.88 | 1,350,000 | 1,350,000 | *** |
| 4815 | 010 | 3250 | 151 | SECRETARIES | 1.00 | 1.00 | 27,233.39 | 32,184 | 42,312 | 10,128 |
| 4815 | 010 | 3250 | 163 | REPAIRMEN | 1.00 | 1.00 | 60,570.35 | 59 , 675 | 61,360 | 1,685 |
| 4815 | 010 | 3250 | 168 | COMP-ADDITIONAL WORK | | | 1,377.12 | *** | *** | *** |
| 4815 | 010 | 3250 | 200 | EMPLOYEE BENEFITS | | | 435,936.21 | 553 , 617 | 613,628 | 60,011 |
| 4815 | 010 | 3250 | 330 | OTHER PROFESSIONAL SERV | | | 89,089.64 | 159,000 | 159,000 | **** |
| 4815 | 010 | 3250 | 340 | TECHNICAL SERVICES | | | 405.00 | *** | *** | **** |
| 4815 | 010 | 3250 | 432 | RPR & MAINT - EQUIP | | | 9,291.22 | 10,000 | 10,000 | **** |
| 4815 | 010 | 3250 | 441 | RENTAL - LAND & BLDGS | | | *** | 1,500 | 1,000 | -500 |
| 4815 | 010 | 3250 | 519 | OTHER STUDENT TRANSP | | | 6,223.81 | 25,000 | 25,000 | *** |
| 4815 | 010 | 3250 | 530 | COMMUNICATIONS | | | 196.00 | 940 | 940 | *** |
| 4815 | 010 | 3250 | 550 | PRINTING & BINDING | | | 875.85 | 3,000 | 2,000 | -1,000 |
| 4815 | 010 | 3250 | 581 | MILEAGE | | | 143.75 | 500 | 500 | *** |
| 4815 | 010 | 3250 | 582 | TRAVEL | | | 1,659.63 | 5,000 | 5,000 | *** |
| 4815 | 010 | 3250 | 599 | OTHER PURCHASED SERVICES | | | 784,817.39 | 845,000 | 845,000 | *** |
| 4815 | 010 | 3250 | 610 | GENERAL SUPPLIES | | | 112,911.97 | 153,490 | 153,490 | **** |
| 4815 | 010 | 3250 | 640 | BOOKS & PERIODICALS | | | 2,275.50 | 1,569 | 2,569 | 1,000 |
| 4815 | 010 | 3250 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | 1,745.00 | 2,130 | 2,630 | 500 |
| 4815 | 010 | 3250 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | 14,333.00 | 64,465 | **** | -64,465 |
| 4815 | 010 | 3250 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | **** | 5,000 | 69,465 | 64,465 |
| 4815 | 010 | 3250 | 760 | EQUIPMENT-REPLACEMENT | | | 14,804.36 | *** | **** | *** |
| 4815 | 010 | 3250 | 761 | NON-CAP EQUIP REPLACEMENT | | | *** | 6,200 | **** | -6,200 |
| 4815 | 010 | 3250 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 64,545.45 | 35,250 | 41,450 | 6,200 |
| 4815 | 010 | 3250 | 810 | DUES & FEES | | | 4,450.00 | 5,000 | 5,000 | *** |
| | | | | | | | | | | |
| | | 2050 | | TION TOTAL | 2.00 | 2 00 | 0 041 500 00 | 2 418 412 | 2 400 654 | BE 064 |
| | | 3250 | SCHO | OL SPONSORED ATHLETICS | 3.00 | 3.00 | 2,941,500.90 | 3,417,410 | 3,492,674 | 75,264 |
| | | | | DEPARTMENT TOTAL | 3.00 | 3.00 | 2,957,099.10 | 3,439,630 | 3,515,121 | 75,491 |

Organizational Unit: Student Achievement Center

Program Administrator: David May-Stein Program Code: 4821-010

STATEMENT OF FUNCTION:

The Student Achievement Center is the alternative education site for the District, serving students from grades 6-12 in a school based setting, homebound education services, and home schooling administration for the District. Alternative education programs are designed with the understanding that students have many needs that are not always met in a comprehensive school setting. Our programs are designed to meet not only the academic needs of our students, but their social and emotional growth and well-being. Our instruction adheres to the Pittsburgh Public School's (PPS) adopted curriculum, reflecting the District's priorities and the *Excellence for All* reform goals, and assisting the other schools in producing Promise Ready graduates.

<u>Panel Students</u>: This program serves students who are placed at the Student Achievement Center for violating the District's Code of Student Conduct. Grades 6-12

<u>Credit Recovery Program</u>: This voluntary program is designed to meet the academic, social, and emotional needs of students who are at least one year behind their peers academically. Grades 10 - 12

12th Grade Special Program: This voluntary program allows students who should have graduated the previous year the opportunity to complete their high school graduation requirements and receive their diplomas. Grade 12

<u>Packet/Chronic Disruptive Behavior Program</u>: This program serves students who have been identified by their home school as being chronically disruptive and having a well documented pattern of behaviors that have not been modified by repeated interventions. Grades 6 - 12

<u>Academic Achievement Classroom Program (AAC)</u>: This voluntary program is for students who have failed 8th grade and desire to make up 8th grade at an accelerated pace and being promoted to 9th grade mid-year. Grade 8

Organizational Unit: Student Achievement Center

Program Administrator: David May-Stein Program Code: 4821-010

STATEMENT OF FUNCTION cont'd:

<u>Homebound Education Program</u>: This program is for students who for various reasons (i.e. medical fragility, safety, complications of pregnancy) are unable to attend school and must be educated in their home environment, hospital, or rehabilitation institute.

Grades K - 12

<u>Homeschool/Hometutoring Program</u>: This program is for students who are educated at home by their parents in compliance with Pennsylvania's Home Education Law. Grades K-12

Accomplishments during 2016 included the following:

1. Provided a continuum of service for our students at-risk in support of Promise-Readiness.

OBJECTIVES:

The Student Achievement Center's objective is to provide education programs and service to students in an alternative setting with the goal of returning students to a traditional education setting when the student's academic, emotional, behavioral, and/or physical health characteristics have improved to a point where they are able to be successful in a traditional school.

| DEPT FU | ND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--------------------------------------|--|------------------------------|------------------------------|---|--|--|---|
| STUDENT A | ACHIEVEM | MENT CENTER | 1111 | 2011 | DAT DATE ON DE | 202021 | 202021 | 17 00110 10 |
| 4821 010 4821 010 4821 010 4821 010 | 0 1100 0 1100 | 121 CLASSROOM TEACHERS 123 SUBSTITUTE TEACHERS 124 COMP-ADDITIONAL WORK 129 OTHER PERSONNEL COSTS | 21.50 | 21.50 | 1,708,335.46 25,566.50 63,508.14 **** | 1,633,150 30,000 17,000 5,000 | 1,752,122 30,000 17,000 5,000 | 118,972 **** **** |
| 4821 010 4821 010 4821 010 4821 010 | 0 1100 0 1100 0 1100 0 1100 | 146 OTHER TECHNICAL PERS 200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV 432 RPR & MAINT - EQUIP | 1.00 | 1.00 | 58,971.36 912,934.15 1,960,000.00 **** | 59,665 910,787 **** 600 | 61,776 1,016,383 **** 600 | 2,111 105,596 **** **** |
| 4821 010 4821 010 4821 010 | 0 1100 0 1100 0 1100 | 519 OTHER STUDENT TRANSP 550 PRINTING & BINDING 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES | | | 75.00 180.00 **** 31,724.26 | 3,500 **** 5,000 18,000 | 3,500 **** 5,000 18,000 | *** *** *** *** |
| 4821 010 4821 010 | | 634 STUDENT SNACKS 640 BOOKS & PERIODICALS | | | 222.65 1,644.51 | 2,300 3,500 | 2,300 3,500 | *** |
| | 1100 | FUNCTION TOTAL REGULAR PRGS - ELEM/SEC | 22.50 | 22.50 | 4,763,162.03 | 2,688,502 | 2,915,181 | 226,679 |
| 4821 010 4821 010 4821 010 | 0 1341 | 121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES | 1.00 | 1.00 | **** *** 793.14 | 75,128 39,217 1,600 | 73,282 39,918 1,600 | -1,846 701 **** |
| | 1341 | FUNCTION TOTAL CONSUMER & HOMEMAKING EDUC | 1.00 | 1.00 | 793.14 | 115,945 | 114,800 | -1,145 |
| 4821 010 4821 010 | | 121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS | 1.00 | 1.00 | 89,800.00 47,301.77 | 89,800 46,875 | 94,460 51,454 | 4,660 4,579 |
| | 1360 | FUNCTION TOTAL BUSINESS EDUCATION | 1.00 | 1.00 | 137,101.77 | 136,675 | 145,914 | 9,239 |
| 4821 010 4821 010 4821 010 | 0 2160 | 132 SOCIAL WORKERS 200 EMPLOYEE BENEFITS 330 OTHER PROFESSIONAL SERV | 1.00 | 1.00 | 43,046.41 14,034.63 **** | 43,910 22,921 300 | 45,147 24,592 300 | 1,237 1,671 **** |
| | 2160 | FUNCTION TOTAL SOCIAL WORK SERVICES | 1.00 | 1.00 | 57,081.04 | 67,131 | 70,039 | 2,908 |
| 4821 010 4821 010 4821 010 | 0 2250 | 127 LIBRARIANS 200 EMPLOYEE BENEFITS 640 BOOKS & PERIODICALS | 1.00 | 1.00 | 36,080.00 16,246.87 214.11 | 90,200 47,084 338 | 92,660 50,473 338 | 2,460 3,389 **** |
| | 2250 | FUNCTION TOTAL SCHOOL LIBRARY SERVICES | 1.00 | 1.00 | 52,540.98 | 137,622 | 143,471 | 5,849 |
| 4821 01 | 0 2270 | 582 TRAVEL | | | 200.00 | **** | **** | **** |
| | 2270 | FUNCTION TOTAL INSTRUCTIONAL STAFF PROF DEV | | | 200.00 | *** | **** | *** |
| 4821 010 4821 010 4821 010 4821 010 | 0 2380 0 2380 0 2380 | 114 PRINCIPALS 146 OTHER TECHNICAL PERS 152 TYPIST-STENOGRAPHERS | 1.00 5.00 1.00 2.00 | 1.00 5.00 1.00 2.00 | 11,344.47 118,207.88 195,026.22 39,825.60 34,872.92 | **** 117,833 254,615 39,825 57,995 | **** 120,333 240,432 40,948 51,779 | **** 2,500 -14,183 1,123 -6,216 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|---|-------------------|---------------------|---|----------------|--|--|
| ST | UDENT | ACHIE | VEMEN | T CENTER | | | | | | |
| 4821 4821 4821 4821 4821 4821 4821 4821 | 010 010 010 010 010 010 010 010 010 010 | 2380 2380 2380 2380 2380 2380 2380 2380 | 155 200 340 432 530 550 582 599 610 640 751 752 758 | OTHER OFFICE PERS EMPLOYEE BENEFITS TECHNICAL SERVICES RPR & MAINT - EQUIP COMMUNICATIONS PRINTING & BINDING TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL TECH SOFTWARE - ORIG | 1.00 | 1.00 | 40,208.18 264,210.28 2,925.00 300.00 171.91 **** 159.00 **** 5,416.83 322.89 **** 5,235.00 | 33,185 262,801 | 34,092 265,594 **** 1,000 5,000 300 **** 2,500 14,000 **** 2,500 **** | 907 2,793 **** *** *** *** *** -2,500 2,500 **** |
| | 010 | 2380 | OFFI | TION TOTAL CE OF PRINCIPAL SERVICES | 10.00 | 10.00 | 718,226.18 | 791,554 | 778,478 | -13,076 **** |
| 4821 | 010 | 3210 | | OTHER PURCHASED SERVICES TION TOTAL OL SPONSORED STUDENT ACTIV | | | 970.00 970.00 | *** | *** | *** |
| | | | | DEPARTMENT TOTAL | 36.50 | 36.50 | 5,730,075.14 | 3,937,429 | 4,167,883 | 230,454 |

Organizational Unit: Clayton Academy

Program Administrator: Rhonda Brown Program Code: 4823-010

STATEMENT OF FUNCTION:

Clayton Academy is an alternative education site for the District, serving regular education students from grades 6-12 in a school based center setting. Alternative education programs are designed with the understanding that students have many needs that are not always met in a comprehensive school setting. Clayton's vision is to foster a safe, positive, and valuable learning environment through building strong, consistent relationships with ALL student's, families, and communities while cultivating character and leadership qualities necessary for success beyond Clayton Academy. Our mission is to work collaboratively with staff, students, families and communities to provide supports and interventions that promote positive attitudes and behaviors necessary for academic and social success beyond Clayton Academy. Our programs are designed to meet not only the academic needs of our students, but their social and emotional growth and well-being. A school wide positive behavior model is utilized and practiced by all staff and students to promote positive behavior skills and strategies. Our differentiated instruction techniques adheres to the Pittsburgh Public School's (PPS) adopted curriculum, reflecting the District's priorities and goals, and assisting the comprehensive schools in producing Promise Ready graduates.

The following two categories of students receive academic and support services at Clayton Academy.

<u>Panel Students</u>: This program serves regular education students who are placed at Clayton Academy for violating the District's Code of Student Conduct in Grades 6-12

<u>Packet/Chronic Disruptive Behavior Program</u>: This program serves regular education students who have been identified by their home school as being chronically disruptive and having a well-documented pattern of behaviors that have not been modified by repeated interventions in Grades 6-12

Accomplishments during 2016 included:

- 1. Success with transitioning students back to their sending schools upon completion of their time at Pittsburgh Clayton. Middle school was 47% and High School was 43%.
- 2. Success with students reaching our Phoenix/Executive status; the highest level of the Behavior Model.
 - MS Phoenix 3 and Pledge 5.
 - HS Phoenix 18 and Pledge 37.
- 3. Success with four (4) students graduating upon completion of the 2015/2016 school year.
- 4. Two (2) students will graduate after their completion @ Student Achievement Center SP-12 program for 5th year seniors. All students graduate from their sending school.
- 5. Successful positive, cooperative relationship working with Victories Company with our Behavior Model.

Organizational Unit: Clayton Academy

Program Administrator: Rhonda Brown Program Code: 4823-010

OBJECTIVE:

To provide quality education programs and support services to students in an alternative setting with the goal of transitioning students back to their home school setting. Transitioning occurs when the student shows evidence of academic achievement, positive adjustment emotionally and behaviorally, and evidence of 90% daily attendance. Two Transition counselors will assist with the communication to the home schools and will monitor the student's progress upon return.

| DEPT FUND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---|---|------------------------------|------------------------------|---|---|--|---|
| CLAYTON ACADEMY | | | | | | | |
| 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 4823 010 1100 | 121 CLASSROOM TEACHERS 124 COMP-ADDITIONAL WORK 146 OTHER TECHNICAL PERS 153 SCH SECRETARY-CLERKS 155 OTHER OFFICE PERS 200 EMPLOYEE BENEFITS 323 PROF-EDUCATIONAL SERV 581 MILEAGE 610 GENERAL SUPPLIES 752 CAPITAL EQUIPMENT-ORIG & ADDL | 16.00 | 16.00 | 372,023.25 1,035.00 38,163.75 13,715.53 12,313.99 230,952.99 82,340.00 **** 25,248.24 **** | 949,405 **** **** **** 588,547 66,240 8,000 35,000 **** | 1,011,211 **** **** 550,822 40,240 **** 55,000 8,000 | 61,806 **** **** **** -37,725 -26,000 -8,000 20,000 8,000 |
| 1100 | FUNCTION TOTAL REGULAR PRGS - ELEM/SEC | 16.00 | 16.00 | 775,792.75 | 1,647,192 | 1,665,273 | 18,081 |
| 4823 010 2122 4823 010 2122 4823 010 2122 4823 010 2122 | 126 COUNSELORS 136 OTHER PROF EDUC STAFF 200 EMPLOYEE BENEFITS 581 MILEAGE | 3.00 1.00 | 3.00 1.00 | 69,443.10 35,927.49 52,397.07 **** | 167,875 88,500 133,827 2,000 | 196,945 94,311 158,652 2,000 | 29,070 5,811 24,825 **** |
| 2122 | FUNCTION TOTAL COUNSELING SERVICES | 4.00 | 4.00 | 157,767.66 | 392,202 | 451,908 | 59,706 |
| 4823 010 2160 4823 010 2160 4823 010 2160 | 132 SOCIAL WORKERS 200 EMPLOYEE BENEFITS 581 MILEAGE | 1.00 | 1.00 | 37,131.58 13,237.52 **** | 91,800 47,919 500 | 91,611 49,902 500 | -189 1,983 **** |
| 2160 | FUNCTION TOTAL SOCIAL WORK SERVICES | 1.00 | 1.00 | 50,369.10 | 140,219 | 142,013 | 1,794 |
| 4823 010 2250 4823 010 2250 | 127 LIBRARIANS 200 EMPLOYEE BENEFITS | | 0.50 | *** *** | **** *** | 73,282 39,918 | 73,282 39,918 |
| 2250 | FUNCTION TOTAL SCHOOL LIBRARY SERVICES | | 0.50 | *** | *** | 113,200 | 113,200 |
| 4823 010 2271 4823 010 2271 4823 010 2271 | 125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS 635 MEALS & REFRESHMENTS | | | 6,646.20 **** 160.68 | 50,000 17,966 *** | 48,000 18,929 2,000 | -2,000 963 2,000 |
| 2271 | FUNCTION TOTAL INSTR STAFF DEVEL - CERTIFIED | | | 6,806.88 | 67,966 | 68,929 | 963 |
| 4823 010 2380 4823 010 2380 | 113 DIRECTORS 116 CENTRL SUPPORT ADMIN 146 OTHER TECHNICAL PERS 153 SCH SECRETARY-CLERKS 154 CLERKS 200 EMPLOYEE BENEFITS 530 COMMUNICATIONS 581 MILEAGE 582 TRAVEL 610 GENERAL SUPPLIES 751 NONCAPITAL EQUIP - ORIG & ADDL 752 CAPITAL EQUIPMENT-ORIG & ADDL | 1.00 1.00 2.00 1.00 | 1.00 1.00 3.00 1.00 | 84,314.75 **** **** 42,142.97 1,033.99 **** 1,031.52 392.11 462.00 **** | 104,108 87,991 115,320 35,578 27,189 100,275 **** 1,000 **** 2,000 **** | 105,430 89,625 155,256 37,537 27,205 226,086 **** 1,000 2,000 2,000 **** | 1,322 1,634 39,936 1,959 16 125,811 **** 2,000 **** |

| DEPT FUN | D FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------|---------|--------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CLAYTO | N ACADE | MY | | | | | | |
| | | | | | | | | |
| | | FUNCTION TOTAL | | | | | | |
| | 2380 | OFFICE OF PRINCIPAL SERVICES | 6.00 | 7.00 | 129,377.34 | 473,461 | 646,139 | 172,678 |
| 4823 010 | 3210 | 519 OTHER STUDENT TRANSP | | | 645.20 | *** | 2,000 | 2,000 |
| 4823 010 | 3210 | 610 GENERAL SUPPLIES | | | 234.00 | **** | 2,000 | 2,000 |
| 4823 010 | 3210 | 634 STUDENT SNACKS | | | **** | *** | 1,500 | 1,500 |
| 4823 010 | 3210 | 635 MEALS & REFRESHMENTS | | | 862.50 | *** | 500 | 500 |
| | | FUNCTION TOTAL | | | | | | |
| | 3210 | SCHOOL SPONSORED STUDENT ACTIV | | | 1,741.70 | *** | 6,000 | 6,000 |
| | | DEPARTMENT TOTAL | 27.00 | 28.50 | 1,121,855.43 | 2,721,040 | 3,093,462 | 372,422 |

| OFFICE OF | CHIEF OF | INFORMA | FION & TEO | CHNOLOGY |
|-----------|----------|---------|------------|----------|
| | | | | |

Organizational Unit: Office of Chief of Information and Technology

Program Administrator: Scott E. Gutowski Program Code: 5400-010

STATEMENT OF FUNCTION:

The Department of Information and Instructional Technology – more commonly referred to as the Office of Information Technology (OIT) is aimed at supporting 4 primary goals for our entire district:

- 1. Improving Internal Operations: The core competency of any modern Information Technology department to grow and strengthen the capabilities, efficiency and supports available to all aspects of our institution.
- 2. Advancing Our Teaching and Learning Classrooms and Culture: Ensuring that all schools and learners not only have access to modern technologies, collaboration capabilities and high quality learning environments, but also aiming to elevate the understanding of what works and what does not work with wise technical investment planning.
- 3. Opening and Activating Data: Growing the full district capacity to understand, utilize and grow our reporting and analytics capabilities. This means not only using available data but also simplifying the access to that data and improving the quality of it by making sure schools, departments and all users understand their roles and responsibilities when it comes to either contributing to district data or using district data wisely and safely.
- **4.** Empowering Student, Family and Community Engagement: Accessing student learning tools and resources is not just a school or teacher responsibility. Growing utilization with online resources, learning management systems and differentiation learning technologies and resources must be a goal that the district aims to continuously grow.

The Technology's team objective is to provide these capabilities with strict adherence to service levels, quality of service and training support, as well as aiming to simplify our application portfolio and matching our system capabilities to each specific school, learning and business need. Responsibilities of the Office include developing and maintaining the standards of the District's full suite of technologies including all core applications, the local and wide-area network that services those applications, the district's full telecommunication infrastructure, office production software, e-mail system and hardware / software operating system platforms, all technical support teams including remote and field support, including the Parent Hotline. The department also provides all State required student, teacher and program reporting and responds to all internal and external requests for data under the Pennsylvania Information Management System (PIMS) or the state's Right to Know request process that services public transparency.

Accomplishments during 2016 included the following:

- 1. Completed year 1 adoption of eSchoolPlus as our primary student information system with no missed deadlines for reporting, interim or state accountability reporting.
- 2. Grew the adoption of the parent and student Home Access Center (HAC) to the entire district with over ½ of our high schools using it at over a 50% capacity for their parents.

Organizational Unit: Office of Chief of Information and Technology

Program Administrator: Scott E. Gutowski Program Code: 5400-010

Accomplishments cont'd:

- 3. Continued to collaborate with finance department to deliver pay-advice and W-2s electronically.
- 4. Expanded the level of reporting made available to Board Members on BoardDoc items that is aimed at providing a real-time reporting structure for current and past Board items
- 5. Met all District, Local, State and Federal employee and tax reporting requirements.
- 6. Met all Federal E-rate requirements and application deadlines.
- 7. Ran the full magnet lottery placement logic and data management within SRC Registration Gateway for the full magnet lottery load replacing the previous district built system with 100% completion success.
- 8. Migrated all enrollment applications magnet, CAPA, early childhood and general enrollment to the SRC Registration Gateway to launch throughout the 2016-2017 school year.
- 9. Completed all back-to-school data processing to be a completely online experience for schools increasing the accuracy and data availability for schools and parents.
- 10. Collaborated and renovated Pittsburgh Murray with the district's Facilities Department to provide amplified sound in all classrooms, building-wide wireless, smart panel displays in all classrooms and cloud-based virtual desktops for all student computers.
- 11. Implemented a standard data-request process for all internal and external data requests.
- 12. Launched a public data site for data requests, research requests and the management of the IRB process.
- 13. Completed the migration of all Gates Foundation resources in the Data and Reporting team so that they are all now either transitioned off of active jobs or part of the district's general fund.
- 14. Completed the transition of 3 different employee groups into an updated job description that is collectively bargained through the PFT. The district now manages 13 Field Technology Support Specialists working under 1 contemporary job description.
- 15. Completed the migration of our primary ticketing system for staff and parents for all support requests.
- 16. Implemented a fully centralized security recording architecture for all security cameras to be archived centrally for review and recovery of at least 2 weeks of active video footage for all cameras.
- 17. Completed the implementation of a district cloud-based virtual desktop solution for 2000 concurrent desktop users throughout the district environment for consistent user access in and out of school. This will ultimately grow to expand for all desktop computing capabilities to scale for a Bring Your Own Technology (BYOT) use environment.
- 18. Maintained all district finance, payroll and human resource systems with 99.9% system availability and maintenance of services.
- 19. Adopted and embedded Gates Foundation funded software licenses, critical to district operations in teacher evaluation with the district's IT general fund software funding line.
- 20. Continued the digitization of historic district records for closed and historic records for active schools.

Organizational Unit: Office of Chief of Information and Technology

Program Administrator: Scott E. Gutowski Program Code: 5400-010

Objectives:

- 1. Increase utilization of existing technologies into all administrative and curricular areas in order to support a rigorous and continually improving learning environment for our schools.
- 2. Increase the level of analytic strategy supported and expanded upon by our Data and Reporting team.
- 3. Promote more self-service Business Intelligence capabilities through the use of more available data sets for internal users.
- 4. Identify and establish a stipend role in each school to serve as a site-base Tech Admin who can lead the prioritization of tech support for that school and increase the long-term planning process for each school.
- 5. Establish a Technical Planning Committee inclusive of staff, students and community members to help refine district IT priorities.
- 6. Publish a strategic plan to the public web the outlines software, hardware and learning environment goals for the entire district.
- 7. Publish a public data portal including school and district performance, inclusive funding and expenditure data summaries.
- 8. Promote and expand the utilization of Office 365 collaboration to include the applications and cloud storage capabilities for all users and district departments.
- 9. Begin the migration plan to a common domain name for all users and district resources pghschool.org for all services.
- 10. Continue to improve the district project management and resource allocation process.
- 11. Continue to research and adopt where there are shared service opportunities with the district, city, county, other districts and state/federal resources to lower IT operational costs and increase the district's capabilities.
- 12. Replace and adopt a fully refreshed management print services platform so that all district devices are on the same co-terminus lease and support plan.
- 13. Increase the documentation for business process ownership and training support needs/responsibilities for all core district systems.
- 14. Fully complete the online enrollment an application process for all magnet, early childhood and general enrollments, as well as all of the back to school form and medical records processing.
- 15. Expand on the capabilities of ID carded services within the region for our students libraries, transportation, service access, etc.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------------------------|--------------------------|------------------------------|--------------------------|---|-------------------|---------------------|---|---------------------------------------|---------------------------------------|------------------------------------|
| CHIEF | -INFO | RMATIO | N & I | ECHNOLOGY | | | | | | |
| 5400 5400 5400 5400 | 010 010 010 010 | 2170 2170 2170 2170 | 146 154 157 200 | OTHER TECHNICAL PERS CLERKS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS | 2.00 3.00 | 2.00 3.00 | 141,702.24 56,302.32 5,521.53 132,649.39 | 143,668 117,768 **** 136,469 | 150,106 116,698 **** 145,332 | 6,438 -1,070 **** 8,863 |
| 5400 5400 | 010 010 | 2170 2170 | 340 348 | TECHNICAL SERVICES TECHNOLOGY SERVICES | | | 27,605.00 **** | **** 50,000 | **** 50,000 | **** *** |
| 5400 5400 | 010 010 | 2170 2170 | 530 550 | COMMUNICATIONS | | | 23,949.04 | 37,000 | 37,000 | **** *** |
| 5400 | 010 | 2170 | 599 | PRINTING & BINDING OTHER PURCHASED SERVICES | | | 3,426.33 8,915.00 | 5,000 **** | 5,000 **** | *** |
| | | | | TION TOTAL | | | | | | |
| | | 2170 | STUD | DENT ACCOUNTING SERVICES | 5.00 | 5.00 | 400,070.85 | 489,905 | 504,136 | 14,231 |
| 5400 | 010 | 2220 | 113 | DIRECTORS | 2.00 | 2.00 | 196,069.20 | 196,709 | 191,296 | -5,413 |
| 5400 5400 | 010 010 | 2220 2220 | 116 118 | CENTRL SUPPORT ADMIN SUPERINTENDENT ELECT | 1.00 | 1.00 | 87,266.16 1,793.80 | 87,920 **** | 91,086 **** | 3,166 **** |
| 5400 | 010 | 2220 | 119 | OTHER PERSONNEL COSTS | | | *** | **** | 43,330 | 43,330 |
| 5400 5400 | 010 010 | 2220 2220 | 124 136 | COMP-ADDITIONAL WORK OTHER PROF EDUC STAFF | 2.00 | 2.00 | **** 182,880.24 | 10,000 182,880 | 10,000 187,946 | **** 5,066 |
| 5400 | 010 | 2220 | 144 | COMPUTER SERVICE PERS | 3.00 | 3.00 | 179,879.59 | 189,140 | 195,295 | 6,155 |
| 5400 | 010 | 2220 | 146 | OTHER TECHNICAL PERS | 2.00 | 2.00 | 141,429.84 | 142,245 | 148,080 | 5,835 |
| 5400 | 010 | 2220 | 148 | COMP-ADDITIONAL WORK | 1 00 | 1 00 | 47,319.58 | 7,500 | 7,500 | **** |
| 5400 5400 | 010 010 | 2220 2220 | 152 163 | TYPIST-STENOGRAPHERS REPAIRMEN | 1.00 1.00 | 1.00 1.00 | 39,825.60 **** | 39,825 40,356 | 40,948 **** | 1,123 -40,356 |
| 5400 | 010 | 2220 | 168 | COMP-ADDITIONAL WORK | 2.00 | 2.00 | *** | 23,536 | **** | -23,536 |
| 5400 | 010 | 2220 | 200 | EMPLOYEE BENEFITS | | | 449,657.63 | 480,295 | 498,676 | 18,381 |
| 5400 | 010 | 2220 | 530 | COMMUNICATIONS | | | **** | 100 | 100 | * * * * * * * * |
| 5400 5400 | 010 010 | 2220 2220 | 550 581 | PRINTING & BINDING MILEAGE | | | 1,356.06 | 500 500 | 500 *** | -500 |
| 5400 | 010 | 2220 | 610 | GENERAL SUPPLIES | | | 367.77 | 500 | **** | -500 |
| 5400 | 010 | 2220 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 7,384.00 | 15,000 | **** | -15,000 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2220 | TECH | NOLOGY SUPPORT SERVICES | 12.00 | 12.00 | 1,335,229.47 | 1,417,006 | 1,414,757 | -2,249 |
| 5400 5400 | 010 010 | 2240 2240 | 168 200 | COMP-ADDITIONAL WORK EMPLOYEE BENEFITS | | | 91,028.50 | * * * * * * * * | **** **** | **** *** |
| 5400 | 010 | 2240 | 348 | TECHNOLOGY SERVICES | | | 29,593.30 196,403.92 | 895,616 | 895,616 | **** |
| 5400 | 010 | 2240 | 530 | COMMUNICATIONS | | | 381.54 | *** | *** | **** |
| 5400 | 010 | 2240 | 618 | ADM OP SYS TECH | | | 1,644,898.45 | 1,873,961 | **** | -1,873,961 |
| 5400 5400 | 010 010 | 2240 2240 | 650 758 | SUPPLIES & FEES - TECHNOLOGY CAPITAL TECH SOFTWARE - ORIG | | | **** 1,032,742.62 | **** 700,000 | 1,893,961 783,500 | 1,893,961 83,500 |
| 5400 | 010 | 2240 | 768 | CAPITAL TECH SOFTWARE - ORIG | | | 1,617,290.10 | 1,714,048 | 2,189,570 | 475,522 |
| 5400 | 010 | 2240 | 788 | TECH INFRASTRUCTURE | | | 652,246.81 | 675,522 | 200,000 | -475,522 |
| | | 2240 | | TION TOTAL UTER-ASSISTED INSTRUCTION | | | 5,264,585.24 | 5,859,147 | 5,962,647 | 103,500 |
| 5400 | 010 | 2271 | 125 | WKSP-COM WK-CUR-INSV | | | 58,420.00 | 69,545 | 69,545 | *** |
| 5400 | 010 | 2271 | 200 | EMPLOYEE BENEFITS | | | 19,347.25 | 36,302 | 27,426 | -8,876 |
| | | 2271 | | TION TOTAL TR STAFF DEVEL - CERTIFIED | | | 77,767.25 | 105,847 | 96,971 | -8,876 |
| 5400 | 010 | 2620 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 74,112.96 | 75,266 | 78,535 | 3,269 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|---|--|----------------------|----------------------|---|--|--|---|
| СН | IEF-IN | NFORMA | TION | & TECHNOLOGY | | | | | | |
| 5400 5400 5400 5400 5400 | 010 010 010 010 010 | 2620 2620 2620 2620 2620 | 148 200 432 530 538 | COMP-ADDITIONAL WORK EMPLOYEE BENEFITS RPR & MAINT - EQUIP COMMUNICATIONS TELECOMMUNICATIONS | | | 7,857.87 46,452.35 3,098.00 158,218.38 370,036.55 | **** 39,289 8,200 210,500 337,055 | **** 42,779 8,200 190,500 422,595 | **** 3,490 **** -20,000 85,540 |
| | | 2620 | | TION TOTAL ATION OF BUILDINGS SVCS | 1.00 | 1.00 | 659,776.11 | 670,310 | 742,609 | 72,299 |
| 5400 | 010 | 2810 | 330 | OTHER PROFESSIONAL SERV | | | *** | 270,755 | 270,755 | *** |
| | | 2810 | | TION TOTAL NING, RESEARCH, DEVELOP & | | | *** | 270,755 | 270,755 | *** |
| 5400 5400 5400 5400 5400 5400 5400 5400 | 010 010 010 010 010 010 010 010 | 2818 2818 2818 2818 2818 2818 2818 2818 | 113 187 200 581 582 610 635 640 810 | DIRECTORS STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS MILEAGE TRAVEL GENERAL SUPPLIES MEALS & REFRESHMENTS BOOKS & PERIODICALS DUES & FEES | 1.00 | 1.00 | 144,300.00 22,840.00 66,079.01 901.41 10,915.89 204,314.83 407.40 **** 265.00 | 144,300 29,895 90,929 10,300 23,000 258,000 **** 1,000 2,100 | 148,366 29,895 97,101 10,800 23,000 200,000 **** 1,000 2,100 | 4,066 **** 6,172 500 **** -58,000 **** *** |
| | | 2818 | | TION TOTAL WIDE TECHNOLOGY SERVICES | 1.00 | 1.00 | 450,023.54 | 559,524 | 512,262 | -47,262 |
| 5400 5400 | 010 010 | 2831 2831 | 116 200 | CENTRL SUPPORT ADMIN EMPLOYEE BENEFITS | 2.00 | 2.00 | **** *** | 84,279 43,993 | 178,203 97,070 | 93,924 53,077 |
| | | 2831 | | TION TOTAL RVISION OF STAFF SERVICES | 2.00 | 2.00 | *** | 128,272 | 275,273 | 147,001 |
| 5400 5400 5400 5400 | 010 010 010 010 | 2840 2840 2840 2840 | 113 116 124 144 | DIRECTORS CENTRL SUPPORT ADMIN COMP-ADDITIONAL WORK COMPUTER SERVICE PERS | 1.00 2.00 3.00 | 1.00 3.00 3.00 | 90,767.51 177,346.75 19,620.69 224,776.08 | 91,199 175,180 **** 232,973 | 94,381 273,144 **** 236,177 | 3,182 97,964 **** 3,204 |
| 5400 5400 | 010 010 | 2840 2840 | 146 148 | OTHER TECHNICAL PERS COMP-ADDITIONAL WORK | 1.00 | 1.00 | 70,246.32 4,840.97 | 71,221 | 71,221 | **** |
| 5400 5400 5400 5400 5400 | 010 010 010 010 010 | 2840 2840 2840 2840 2840 | 152 155 157 159 200 | TYPIST-STENOGRAPHERS OTHER OFFICE PERS COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS EMPLOYEE BENEFITS | 1.00 4.00 | 1.00 4.00 | 37,070.40 203,728.13 12,662.80 2,830.00 447,845.74 | 37,999 209,589 **** **** 427,077 | 39,070 219,562 **** **** 508,521 | 1,071 9,973 **** **** 81,444 |
| | | 2840 | | TION TOTAL PROCESSING | 12.00 | 13.00 | 1,291,735.39 | 1,245,238 | 1,442,076 | 196,838 |
| 5400 5400 5400 5400 5400 5400 | 010 010 010 010 010 | 2842 2842 2842 2842 2842 2842 | 116 144 146 149 200 581 | CENTRL SUPPORT ADMIN COMPUTER SERVICE PERS OTHER TECHNICAL PERS OTHER PERSONNEL COSTS EMPLOYEE BENEFITS MILEAGE | 1.00 2.00 1.00 | 1.00 1.00 1.00 | 105,404.66 130,773.13 81,487.44 2,494.45 145,796.08 420.33 | 106,073 149,383 81,487 **** 175,883 **** | 109,608 71,873 83,784 **** 144,494 **** | 3,535 -77,510 2,297 **** -31,389 **** |

| DEPT | FUND | FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|-------|--------|---|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CH | IEF-I | NFORMA | TION & TECHNOLOGY | | | | | | |
| | | | | | | | | | |
| | | 2842 | FUNCTION TOTAL SYSTEMS ANALYSIS SERVICES | 4.00 | 3.00 | 466,376.09 | 512,826 | 409,759 | -103,067 |
| 5400 | 010 | 2843 | 113 DIRECTORS | 1.00 | 1.00 | 93,052.32 | 93,735 | 97,064 | 3,329 |
| 5400 | 010 | 2843 | 144 COMPUTER SERVICE PERS | 2.00 | 2.00 | 160,179.12 | 161,307 | 166,820 | 5,513 |
| 5400 | 010 | 2843 | 148 COMP-ADDITIONAL WORK | | | *** | 1,500 | 1,500 | **** |
| 5400 | 010 | 2843 | 200 EMPLOYEE BENEFITS | | | 115,522.75 | 133,914 | 144,559 | 10,645 |
| | | | FIRMS TON TOTAL | | | | | | |
| | | 2843 | FUNCTION TOTAL PROGRAMMING SERVICES | 3.00 | 3.00 | 368,754.19 | 390,456 | 409,943 | 19,487 |
| 5400 | 010 | 2844 | 144 COMPUTER SERVICE PERS | | | 56,708.76 | **** | **** | *** |
| 5400 | 010 | 2844 | 149 OTHER PERSONNEL COSTS | | | 30,345.25 | **** | *** | **** |
| 5400 | 010 | 2844 | 200 EMPLOYEE BENEFITS | | | 27,143.65 | **** | *** | **** |
| 5400 | 010 | 2844 | 438 RPR & MAINT - TECH | | | 367,930.57 | 384,500 | 374,500 | -10,000 |
| 5400 | 010 | 2844 | 538 TELECOMMUNICATIONS | | | 31,977.30 | **** | **** | **** |
| | | | | | | | | | |
| | | 2844 | FUNCTION TOTAL OPERATIONS SERVICES | | | 514,105.53 | 384,500 | 374,500 | -10,000 |
| | | 2011 | OF ENGLISHED SHAVECED | | | 311,103.33 | 301,300 | 371,300 | 10,000 |
| 5400 | 010 | 2849 | 144 COMPUTER SERVICE PERS | 7.00 | 10.00 | 482,650.00 | 484,236 | 698,208 | 213,972 |
| 5400 | 010 | 2849 | 148 COMP-ADDITIONAL WORK | | | 80,236.46 | 25,000 | 25,000 | *** |
| 5400 | 010 | 2849 | 200 EMPLOYEE BENEFITS | | | 262,958.91 | 265,819 | 393,942 | 128,123 |
| | | | | | | | | | |
| | | 2849 | FUNCTION TOTAL OTHER DATA PROCESSING SERVICES | 7.00 | 10.00 | 825,845.37 | 775,055 | 1,117,150 | 342,095 |
| | | | DEPARTMENT TOTAL | 47.00 | 50.00 | 11,654,269.03 | 12,808,841 | 13,532,838 | 723,997 |

| DEPT | | FUNC EIMBUR | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|----------------|-------|---------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| СБППО | HAK K | EIMBUK | SEMEN | 15 | | | | | | |
| 5401 | 010 | 2620 | 538 | TELECOMMUNICATIONS | | | 9,600.00 | 180,000 | 100,000 | -80,000 |
| | | 2620 | | TION TOTAL ATION OF BUILDINGS SVCS | | | 9,600.00 | 180,000 | 100,000 | -80,000 |
| | | | | DEPARTMENT TOTAL | | | 9,600.00 | 180,000 | 100,000 | -80,000 |

OFFICE OF CHIEF OPERATIONS OFFICER

Organizational Unit: Office of Chief Operations Officer

Program Administrator: Ronald Joseph Program Code: 6000-010

STATEMENT OF FUNCTION:

The Office of the Chief Operations Officer is one of the major offices reporting to the Superintendent of Schools. The office encompasses the functional units of the Office of Budget Development and Management, Finance, Facilities, Plant Operations, Food Service, Pupil Transportation, Grants (Public/Private Funding) and School Safety, as well as the District's Copy Center. This office is also responsible for preparing and creating the monthly materials for staff and the Board of Director's for the Agenda Review, Legislative meetings, Superintendent's Agenda Review as well as preparing the official proceedings of the minutes of the Legislative meetings and uploading to the District's Website for Staff, Parents and Community access. Along with overseeing the above departments and duties described the Operations Office is responsible for the District's Copy Center and mailroom. The Copy Center provides duplicating services and testing materials to staff and students of the District creating more than 31 million copies each year.

Accomplishments during 2016 were as follows:

- 1. The Finance Department successfully negotiated a bond refunding in 2015 which provided cash flow savings of \$848,225. The net present value of debt services savings for the issue was 3.19%. On September 1, 2016, the District cash defeased the remaining \$1,950,000 of the General Obligation Bond Series B of 2006. The resulting difference in debt services is a positive savings of \$78,000.
- 2. The Facilities Department implemented the 2016 Major Maintenance Program (part of the Capital Improvement Program) which included projects such as ADA elevator, ADA restrooms, science lab renovations, paving, mechanical systems upgrades, cycle painting, new flooring, masonry restoration, roof replacements, fire alarm and PA systems, including the renovation of the former Philip Murray facility to open as Pittsburgh Arlington for the start of the 2016/17 school year. The District proactively assessed the water quality in all of our schools and facilities across the District by testing all sinks and water fountains at 70 facilities. In addition to testing the water quality in each location, all schools had three (3) to six (6) new Elkay bi-level filtered, high efficiency coolers and bottle water filling stations installed.
- 3. The Plant Operations Division once again proved successful in cleaning and preparing all District buildings for the start of the 2016/17 School year. Plant Operations continues to move forward with additional initiatives for the use of "Going Green" certified green products by Plan Operations staff.
- 4. Operations Office and the Law Office working with Fourth River Development sold the former Homewood School, Stevens School and Fairywood vacant lot as well as vacant lots on Bennett, Grace and Kincaid Streets.
- 5. The Operations Office has been providing paperless agenda's to staff and Board Members since 2014 for the monthly Board meetings utilizing the Boarddocs Pro system. Training on the Boarddocs system is offered on a monthly basis to new employees and staff members needing a refresher course. The implementation of Boarddocs Pro, paperless agenda has streamlined the monthly Legislative Process saving the District on the cost of paper and staff overtime.

Organizational Unit: Office of Chief Operations Officer

Program Administrator: Ronald Joseph Program Code: 6000-010

Accomplishments cont'd:

- 6. The Pupil Transportation Department successfully negotiated and executed a new five year Service Agreement with contracted school bus carriers.
- 7. The Food Service Department implemented the Community Eligibility Provision (CEP) which increased both breakfast and lunch meal participation CEP also eliminated the significant debt that has been created by student's delinquent bill payments for meals at the end of each school year. These two factors helped the department to maintain fiscal sustainability.

OBJECTIVES

- 1. The Finance Department will continue to monitor the bond market and identify potential costs savings with current outstanding debt as well as the best time to borrow new funding if necessary for 2017.
- 2. The Facilities Department design section will manage the professional work by architects/engineers/construction consultants for the annual Capital and Major Maintenance Program and perform building needs assessments for future maintenance and capital projects.
- 3. The Plant Operations Department will continue to evaluate and explore all labor and money saving methods and equipment, with continuing evaluation of staffing levels at all locations to meet the needs of each facility.
- 4. The Operations Office and Law Office will continue to work with Fourth River Development to market the District's closed and unused facilities
- 5. The Operations Department with the assistance of the Technology Department is researching the benefits of implementing the Boarddocs Plus version just released from Emerald Data Solutions. Upgrading to this newest version of Boarddocs will allow individual departments/users the security and convenience of planning and creating paperless agendas for their District meetings.
- 6. The Transportation Department will continue to collaborate with the Port Authority to expand use of Connect Cards to all PPS schools by the end of the 2016/17 school year.
- 7. The Food Service Department will pursue the possibility of helping schools to create "Back Pack" programs for their schools so that children do not go hungry during weekends or holidays.

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|---------------|---|-----------|-------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CHIEF | EF OPERATIONS | | 3 OFFICER | | | | | | | |
| 6000 | 010 | 2500 | 113 | DIRECTORS | 1.00 | 1.00 | 144,300.00 | 144,300 | 148,366 | 4,066 |
| 6000 | 010 | 2500 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 74,112.96 | 75,266 | 78,535 | 3,269 |
| 6000 | 010 | 2500 | 200 | EMPLOYEE BENEFITS | | | 83,537.34 | 114,613 | 123,596 | 8,983 |
| 6000 | 010 | 2500 | 330 | OTHER PROFESSIONAL SERV | | | 29,585.57 | 54,000 | 54,000 | **** |
| 6000 | 010 | 2500 | 550 | PRINTING & BINDING | | | 244.50 | 500 | 500 | **** |
| 6000 | 010 | 2500 | 581 | MILEAGE | | | 75.00 | 250 | 250 | **** |
| 6000 | 010 | 2500 | 582 | TRAVEL | | | *** | 1,000 | 1,000 | **** |
| 6000 | 010 | 2500 | 610 | GENERAL SUPPLIES | | | 5,437.73 | 1,000 | 1,000 | **** |
| 6000 | 010 | 2500 | 810 | DUES & FEES | | | 230.00 | 1,175 | 1,175 | **** |
| | | FUNCTION TOTAL 2500 SUPPORT SERVICES-BUSINESS | | | | | | | | |
| | | | | | 2.00 | 2.00 | 337,523.10 | 392,104 | 408,422 | 16,318 |
| | | 2500 | 5011 | OKI BEKVICES BOSINESS | 2.00 | 2.00 | 337,323.10 | 332,101 | 100,122 | 10,510 |
| 6000 | 010 | 2839 | 330 | OTHER PROFESSIONAL SERV | | | **** | **** | 9,700 | 9,700 |
| | | | FIINC | TION TOTAL | | | | | | |
| | | 2839 | | ER STAFF SERVICES | | | *** | *** | 9,700 | 9,700 |
| | | | | DEPARTMENT TOTAL | 2.00 | 2.00 | 337,523.10 | 392,104 | 418,122 | 26,018 |

Organizational Unit: Operations/Mail and Copy Center

Program Administrator: Ronald Joseph Program Code: 6001-010

STATEMENT OF FUNCTION:

The Mail and Copy Center under the direction of the Operations Department provides a central reproduction facility located in the Administration Building which supports the majority of the duplicating requirements and testing materials to administrative offices and school staff. A web-based digital printing tool offers seamless submission of jobs from any location in the District. The Copy Center also offers services including standard printing capabilities, color printing, spiral binding and saddle stitch books as well as a state of the art Pitney Bowes mailing machine that provides the current postage rate and electronic signatures for all return receipt mailings.

Accomplishments during 2016 are as follows:

- 1. The Copy Center met the needs of the District's staff and students by providing timely duplication of meeting, instructional, and testing materials to all parts of the system Provided low cost color printing, trimming and binding as an option to external sources;
- 2. Continued to provide support to schools, parents, staff and students since the installation of the multifunction Xerox machines. The Copy Center currently runs a total of 4 printers, 3 black & white printers, which print up to 120 pages per minute and 1 color printer that can print 71 pages per minute;
- 3. The centralized Pitney Bowes mail machine located in the Copy Center and for use from all administrative offices and schools provides convenient up to the minute postage, bulk mailing and electronic signatures for return receipt requests.
- 4. The number of copies produced from the Copy Center during the 2016 school year continues to exceed the 31,000,000 mark.
- 5. The Operations office continues the partnership between the Copy Center and Community Based Vocational Education Program (CBVE) bringing students into the mailroom several days per week to sort and deliver mail as a learning tool for them and a service to us.

OBJECTIVES:

- 1. Provide timely and accurate duplication of materials from the Copy Center; as well as make sure that each day's mail is delivered to staff's mail slots;
- 2. Provide cost-effective color printing and binding;
- 3. Continue to increase the output of materials to our schools and staff offering savings in time and service.
- 4. Continue to utilize the Pitney Bowes mail machine to save time and money for all District offices and schools.

| DEPT FUN | D FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------------|----------------|------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| MAIL & COPY CENTER | | | | | | | | | |
| 6001 010 | 2540 | 155 | OTHER OFFICE PERS | 2.00 | 2.00 | 39,825.60 | 72,363 | 74,402 | 2,039 |
| 6001 010 | 2540 | 157 | COMP-ADDITIONAL WORK | | | 2,780.15 | 4,750 | 4,750 | **** |
| 6001 010 | 2540 | 200 | EMPLOYEE BENEFITS | | | 34,500.82 | 40,253 | 43,115 | 2,862 |
| 6001 010 | 2540 | 432 | RPR & MAINT - EQUIP | | | 922,860.23 | 832,634 | 431,046 | -401,588 |
| 6001 010 | 2540 | 442 | RENTAL - EQUIPMENT | | | 7,236.00 | 12,576 | 12,576 | *** |
| 6001 010 | 2540 | 610 | GENERAL SUPPLIES | | | 123,243.27 | 184,850 | 184,850 | *** |
| 6001 010 | 2540 | 760 | EQUIPMENT-REPLACEMENT | | | *** | **** | **** | **** |
| 6001 010 | 2540 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 824,532.80 | 834,400 | 1,235,988 | 401,588 |
| | FUNCTION TOTAL | | | | | | | | |
| | 2540 | PRIN | TING, PUBLISHING & DUPL | 2.00 | 2.00 | 1,954,978.87 | 1,981,826 | 1,986,727 | 4,901 |
| | | | DEPARTMENT TOTAL | 2.00 | 2.00 | 1,954,978.87 | 1,981,826 | 1,986,727 | 4,901 |

Organizational Unit: Operations-Facilities, Project Management & Construction & Design

Program Administrator: Vidya Patil Program Code: 6300-6302-010

STATEMENT OF FUNCTION:

The Facilities Division consists of five (5) areas: Facilities, Project Management/Construction, Design, Building Maintenance, and Equipment Maintenance/Repair. A breakdown of the first three areas is listed below. The other two, Building Maintenance (Dept. 6303) and Equipment Maintenance/Repair (Dept. 6304) are listed in their respective departments.

The Facilities Office oversees and implements the District's Capital Improvement and Major Maintenance Program which consists of the design and project/construction management of new school buildings, additions, interior renovations, environmental hazards abatement, and site improvements. This office also manages the maintenance and repair of the District's physical plant and building systems (architectural, electrical, mechanical and environmental). In addition, project planning and technical support services are provided to the Central Administration and the District's schools. It also advises and oversees the Plant Operations Section in providing the safe operation of the District's physical plant.

The Project Management/Construction area is responsible for the construction management and administration of all capital projects including major maintenance projects. This section oversees the bidding process, interacts with the Minority/Women Business Department, the Business and Law Offices, originates and manages all construction contracts, monitors construction work, changes in work, and prepares progress reports. This section also reviews and processes contractor requisitions and assesses the quality and the timely completion of work. Staff coordinates all construction (including environmental remediation) with Maintenance, Plant Operations, Food Services and the administrators of various District facilities. Projects that seek State reimbursement require working with the PA State Department of Education to satisfy the State's requirements.

The Design Section is responsible for the planning, oversight of preliminary design, management of the preparation of plans and specifications, and the administration of bidding contracts for the Capital Improvement and Major Maintenance Program. Additionally, this section provides guidance and direction to professional design consultants and technical support to Maintenance and Plant Operations. This section is directly involved in all facets of the design projects that are part of the Capital Improvement and the Major Maintenance Program.

In addition to the above activities, this section coordinates the District's energy efficiency program, environmental assessment, assists in the review of facilities conditions, developing the annual Capital Improvement Program, performs ongoing evaluation of the physical plant of the District, and assesses current and future budget needs.

Organizational Unit: Operations-Facilities, Project Management & Construction & Design

Program Administrator: Vidya Patil Program Code: 6300-6302-010

Accomplishments during 2016 included the following:

- 1. Implemented the 2016 Major Maintenance Program (part of the Capital Improvement Program) which included projects such as ADA restrooms, science lab renovations, paving, mechanical systems upgrades, cycle painting, masonry restoration, roof replacements, PA and electrical distribution systems.
- 2. Managed professional architectural and engineering services, cost estimating, and construction support services for planned projects (to include the renovation to Philip Murray and the Westinghouse ERT lab), lead in water testing and the installation of filtered water coolers at all schools.
- 3. Administered construction for all projects in the approved Capital Plan.
- 4. Provided Facilities-related professional assistance to the Office of Operations, Law Office, Central Administration, Early Childhood and Schools.

- 1. The Facilities Office will implement the 2017 Capital Improvement Program. This office will also evaluate interior and exterior safety issues, ADA compliance, science labs, cycle painting, restrooms, building masonry, sidewalks and play fields.
- 2. The Project Management and Construction Section will administer all construction projects.
- 3. The Design Section will manage the professional work by architects/engineers/construction consultants for the annual Capital and Major Maintenance Program and perform building needs assessments for future maintenance and capital projects. Administration of design of the Major Maintenance Program projects and environmental monitoring activities will continue. The Design Section will oversee ongoing cyclical review of building conditions and needs.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|------|------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| FACIL | ITIES | | | | | | | | 202022 | _, _, _, |
| 6300 | 010 | 2610 | 340 | TECHNICAL SERVICES | | | 875.00 | 1,000 | 91,000 | 90,000 |
| 6300 | 010 | 2610 | 350 | SECURITY / SAFETY SERVICES | | | 25,488.00 | 27,867 | 27,867 | *** |
| 6300 | 010 | 2610 | 432 | RPR & MAINT - EQUIP | | | 744.80 | 3,066 | 2,066 | -1,000 |
| 6300 | 010 | 2610 | 490 | OTHER PROPERTY SERVICES | | | *** | 25,000 | 25,000 | *** |
| 6300 | 010 | 2610 | 530 | COMMUNICATIONS | | | 546.77 | 1,800 | 1,800 | *** |
| 6300 | 010 | 2610 | 540 | ADVERTISING | | | 27,042.33 | 28,000 | 28,000 | *** |
| 6300 | 010 | 2610 | 550 | PRINTING & BINDING | | | 559.20 | 1,500 | 1,000 | -500 |
| 6300 | 010 | 2610 | 581 | MILEAGE | | | 451.00 | 1,100 | 1,100 | *** |
| 6300 | 010 | 2610 | 582 | TRAVEL | | | 1,482.70 | 3,000 | 3,000 | *** |
| 6300 | 010 | 2610 | 610 | GENERAL SUPPLIES | | | 2,747.87 | 3,500 | 3,500 | *** |
| 6300 | 010 | 2610 | 618 | ADM OP SYS TECH | | | 36,694.35 | 23,421 | **** | -23,421 |
| 6300 | 010 | 2610 | 640 | BOOKS & PERIODICALS | | | 610.50 | 2,000 | 3,000 | 1,000 |
| 6300 | 010 | 2610 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | *** | **** | 20,051 | 20,051 |
| 6300 | 010 | 2610 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | *** | 1,500 | 1,000 | -500 |
| 6300 | 010 | 2610 | 810 | DUES & FEES | | | 2,304.00 | 2,704 | 2,854 | 150 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2610 | SUP | OF OPER & MAINT PLANT SVCS | | | 99,546.52 | 125,458 | 211,238 | 85,780 |
| 6300 | 010 | 2611 | 113 | DIRECTORS | 1.00 | 1.00 | 109,321.22 | 109,320 | 112,214 | 2,894 |
| 6300 | 010 | 2611 | 151 | SECRETARIES | 1.00 | 1.00 | 44,324.16 | 44,324 | 45,539 | 1,215 |
| 6300 | 010 | 2611 | 200 | EMPLOYEE BENEFITS | | | 85,922.01 | 80,202 | 85,930 | 5,728 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2611 | | CTOR OF FAC & MAINTENACE | 2.00 | 2.00 | 239,567.39 | 233,846 | 243,683 | 9,837 |
| | | | | DEPARTMENT TOTAL | 2.00 | 2.00 | 339,113.91 | 359,304 | 454,921 | 95,617 |

| DEPT PROJE | EPT FUND FUNC OBJ DESCRIPTION ROJECT MANAGEMENT & CONSTRUCT | | | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|--|--|----------------------|----------------------|---|---|---|---|
| 6301 6301 6301 6301 6301 6301 | 010 010 010 010 010 010 010 | 2619 2619 2619 2619 2619 2619 | 135 OTHER CENT SUPP STAFF 139 OTHER PERSONNEL COSTS 145 FACIL-PLANT OPR PERS 146 OTHER TECHNICAL PERS 148 COMP-ADDITIONAL WORK 187 STUD WRKRS/TUTORS/INTERNS 200 EMPLOYEE BENEFITS | 3.00 2.00 1.00 | 3.00 2.00 1.00 | 242,903.85 63,268.04 87,908.19 30,972.48 2,225.50 **** 215,372.97 | 256,346 12,969 108,267 41,775 **** 218,903 | 264,106 12,969 111,317 43,525 2,000 9,600 241,590 | 7,760 **** 3,050 1,750 2,000 9,600 22,687 |
| 6301 | 010 | 2619 4600 4600 | FUNCTION TOTAL SUPERVISIOS OF FACILITIS& MAIN 581 MILEAGE FUNCTION TOTAL BUILDING IMPROVE SERV-REPLACEM | 6.00 | 6.00 | 642,651.03 3,172.84 3,172.84 | 638,260 3,600 3,600 | 685,107 3,600 3,600 | 46,847 **** **** |
| | | | DEPARTMENT TOTAL | 6.00 | 6.00 | 645,823.87 | 641,860 | 688,707 | 46,847 |

| DEPT DESIG | | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------------------------------|---------------------------------|--------------------------------------|---------------------------------|--|-------------------|---------------------|--|---|--|---|
| 6302 6302 6302 6302 6302 | 010 010 010 010 010 | 2619 2619 2619 2619 2619 | 135 145 149 187 200 | OTHER CENT SUPP STAFF FACIL-PLANT OPR PERS OTHER PERSONNEL COSTS STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS | 2.00 2.00 | 2.00 2.00 | 196,630.64 127,590.03 4,505.84 **** 165,968.91 | 196,770 137,992 **** **** 174,745 | 204,060 139,635 **** 4,800 189,830 | 7,290 1,643 **** 4,800 15,085 |
| 6302 6302 6302 | 010 010 010 | 2619 4400 4400 4400 | | TION TOTAL RVISIOS OF FACILITIS& MAIN OTHER PROFESSIONAL SERV MILEAGE GENERAL SUPPLIES | 4.00 | 4.00 | 494,695.42 6,000.00 2,612.69 **** | 509,507 25,000 5,000 1,500 | 538,325 12,300 5,000 **** | 28,818 -12,700 **** -1,500 |
| | | 4400 | | TION TOTAL I, ENG & EDUC SPEC-REPLACE DEPARTMENT TOTAL | 4.00 | 4.00 | 8,612.69 503,308.11 | 31,500 541,007 | 17,300 555,625 | -14,200 14,618 |

Organizational Unit: Operations Office - Maintenance

Program Administrator: Vidya Patil Program Code: 6303-010

STATEMENT OF FUNCTION:

The Maintenance area is responsible for routine and emergency work orders, as well as the ongoing preventive maintenance to building systems of the School District's facilities.

The Maintenance Section administers small and maintenance contracts to augment the trades on a routine and as-needed basis and for work of a specialized nature including: heating systems piping, variable speed drives, direct digital control for building automation, service and repair of building automation systems, gas and oil burner repairs, fencing repairs, building temperature control systems, major plumbing support, concrete repairs, fire extinguishers, hoses, hood suppression systems, roofing repairs / replacement, elevator chair lifts, passenger and freight elevator service and inspection, masonry restoration, building PA / fire alarm / security systems programming and repairs, building fire pump stations testing and repair, major pump and motor repairs, emergency power plants and switching devices, stage and stadium lighting repair and maintenance.

Accomplishments for 2016 included the following:

1. Responded to District work requests and implemented safety practices and use of safety equipment.

- 1. Continue to respond to the District's work order requests to provide and maintain a safe and comfortable environment that will support and enhance the learning environment of the District.
- 2. Continue to implement safe working practices in all work undertaken.

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------------------|-------------------|----------------------|-------------------|---|-------------------|---------------------|------------------------------------|---------------------------|---------------------------|------------------------------------|
| MAINT | ENANC: | E | | | | | | | | |
| 6303 6303 6303 | 010 010 010 | 2619 2619 2619 | 145 148 149 | FACIL-PLANT OPR PERS COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS | 3.00 | 3.00 | 175,063.55 7,764.25 6,785.31 | 181,422 10,000 **** | 177,388 10,000 **** | -4,034 **** **** |
| 6303 | 010 | 2619 | 152 | TYPIST-STENOGRAPHERS | 1.00 | 1.00 | 39,825.60 | 39,825 | 40,948 | 1,123 |
| 6303 | 010 | 2619 | 154 | CLERKS | 1.00 | 1.00 | 37,144.63 | 43,199 | 44,382 | 1,183 |
| 6303 | 010 | 2619 | 157 | COMP-ADDITIONAL WORK | | | 9,474.20 | 10,000 | 10,000 | **** |
| 6303 | 010 | 2619 | 161 | TRADESMEN | 58.00 | 58.00 | 3,196,452.92 | 3,810,040 | 3,877,796 | 67 , 756 |
| 6303 | 010 | 2619 | 163 | REPAIRMEN | 2.00 | 2.00 | 69,204.42 | 108,597 | 108,597 | *** |
| 6303 | 010 | 2619 | 168 | COMP-ADDITIONAL WORK | | | 1,323,617.20 | 617,642 | 617,642 | *** |
| 6303 | 010 | 2619 | 169 | OTHER PERSONNEL COSTS | | | 23,589.41 | *** | *** | *** |
| 6303 | 010 | 2619 | 184 | STORES HANDLING STAFF | 1.00 | 1.00 | 48,890.55 | 49,877 | 51,626 | 1,749 |
| 6303 | 010 | 2619 | 188 | COMP-ADDITIONAL WORK | | | 664.66 | **** | *** | **** |
| 6303 | 010 | 2619 | 200 | EMPLOYEE BENEFITS | | | 2,490,153.10 | 2,542,437 | 2,690,009 | 147,572 |
| | | | FINC | TION TOTAL | | | | | | |
| | | 2619 | | RVISIOS OF FACILITIS& MAIN | 66.00 | 66.00 | 7,428,629.80 | 7,413,039 | 7,628,388 | 215,349 |
| 6303 | 010 | 2620 | 340 | TECHNICAL SERVICES | | | *** | 500 | 500 | **** |
| 6303 | 010 | 2620 | 431 | RPR & MAINT - BLDGS | | | **** | 74,120 | **** | -74,120 |
| 6303 | 010 | 2620 | 432 | RPR & MAINT - EQUIP | | | 55,959.87 | 60,000 | 60,000 | **** |
| 6303 | 010 | 2620 | 441 | RENTAL - LAND & BLDGS | | | 68,400.00 | 77,128 | 77,128 | **** |
| 6303 | 010 | 2620 | 442 | RENTAL - EQUIPMENT | | | 10,917.68 | 3,000 | 10,000 | 7,000 |
| 6303 | 010 | 2620 | 530 | COMMUNICATIONS | | | 490.00 | 2,000 | 1,000 | -1,000 |
| 6303 | 010 | 2620 | 550 | PRINTING & BINDING | | | 20.00 | **** | 100 | 100 |
| 6303 | 010 | 2620 | 581 | MILEAGE | | | 40,477.03 | 43,000 | 43,000 | *** |
| 6303 | 010 | 2620 | 599 | OTHER PURCHASED SERVICES | | | 2,911.00 | 11,688 | 3,606 | -8,082 |
| 6303 | 010 | 2620 | 610 | GENERAL SUPPLIES | | | 1,288,401.51 | 1,390,606 | 1,390,606 | *** |
| 6303 | 010 | 2620 | 618 | ADM OP SYS TECH | | | 10,700.00 | 11,200 | **** | -11,200 |
| 6303 | 010 | 2620 | 650 | SUPPLIES & FEES - TECHNOLOGY | | | **** | *** | 12,695 | 12,695 |
| 6303 | 010 | 2620 | 761 | NON-CAP EQUIP REPLACEMENT | | | **** | 7,300 | **** | -7,300 |
| 6303 | 010 | 2620 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | *** | *** | 6,300 | 6,300 |
| | | | TRITATO | TION TOTAL | | | | | | |
| | | 2620 | | ATION OF BUILDINGS SVCS | | | 1,478,277.09 | 1,680,542 | 1,604,935 | -75,607 |
| | | 2020 | OPER | ATION OF BUILDINGS SVCS | | | 1,470,277.09 | 1,000,542 | 1,004,933 | -73,007 |
| 6303 | 010 | 4600 | 431 | RPR & MAINT - BLDGS | | | 1,448,357.14 | 1,301,934 | 1,286,054 | -15,880 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 4600 | | DING IMPROVE SERV-REPLACEM | | | 1,448,357.14 | 1,301,934 | 1,286,054 | -15,880 |
| | | | | DEPARTMENT TOTAL | 66.00 | 66.00 | 10,355,264.03 | 10,395,515 | 10,519,377 | 123,862 |

Organizational Unit: Operations Office – Equipment Maintenance and Repair

Program Administrator: Vidya Patil Program Code: 6304-010

STATEMENT OF FUNCTION:

The Equipment Maintenance and Repair Section of Facilities is a unit composed of repair shops and staff which oversee the repair of all musical instruments used by the School District.

The musical repairmen are responsible for the repair and reconditioning of all non-electronic musical instruments used in the School District. The piano technician on this staff provides regular tunings and repairs or rebuilds pianos (owned by the School District) that may have been damaged.

Accomplishments during 2016 included the following:

1. Provided on-site support and training in the use and care of musical equipment.

OBJECTIVES:

1. Staff will continue to provide on-site support and training in the use and preventive maintenance of various musical equipment.

| DEPT FUND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---|--|-------------------|---------------------|-------------------------------------|-----------------------------|-----------------------------|------------------------------------|
| EQUIPMENT MAINTE | NANCE & REPAIR | | | | 202022 | 202022 | |
| 6304 010 1100 | 610 GENERAL SUPPLIES | | | 10,669.60 | 20,000 | 20,000 | **** |
| 1100 | FUNCTION TOTAL REGULAR PRGS - ELEM/SEC | | | 10,669.60 | 20,000 | 20,000 | *** |
| 6304 010 2619 6304 010 2619 6304 010 2619 | 163 REPAIRMEN 168 COMP-ADDITIONAL WORK 200 EMPLOYEE BENEFITS | 2.00 | 2.00 | 111,479.56 7,319.14 61,485.05 | 119,350 19,500 72,479 | 119,350 19,500 75,634 | **** **** 3,155 |
| 2619 | FUNCTION TOTAL SUPERVISIOS OF FACILITIS& MAIN DEPARTMENT TOTAL | 2.00 | 2.00 | 180,283.75 190,953.35 | 211,329 | 214,484 | 3,155 3,155 |

Organizational Unit: Pupil Transportation

Program Administrator: Theodore R. Vasser, III

Program Code: 6500-010

STATEMENT OF FUNCTION:

Pupil Transportation is responsible for arranging transportation for students who attend schools within the School District of Pittsburgh. Students who are School District of Pittsburgh residents attending nonpublic and charter schools located outside the city within a ten-mile radius of the city lines are also transported. Pupil Transportation's primary goal is to provide safe, timely and efficient service at a minimal cost.

Transportation services are provided by means of contracts with private carriers and by Port Authority. The following criteria are the avenues by which children receive transportation:

- 1. Students receive transportation to and from school for attendance at elementary schools if they live 1.5 miles from school.
- 2. Secondary students receive transportation if they live 2 or more miles from the school.
- 3. Other reasons for transportation are medical transportation and hazardous walking routes.
- 4. Shuttle services are used for transporting students back and forth to different classes at different building locations.

Accomplishments during 2016 included the following:

- 1. Negotiated and executed a new five year Service Agreement with contracted school bus carriers
- 2. Worked with an independent installer to place GPS devices on school bus vehicles.
- 3. Created a link on the PPS web page to recruit potential school bus drivers.
- 4. Set up new standards for the transportation of pre-school children.

- 1. Continue collaboration with Port Authority to expand use of Connect Cards to all PPS schools by end of 2016/17 school year.
- 2. Complete installation of VEO software and train staff in its use.
- 3. Utilize VEO software and GPS systems to better monitor daily activities
- 4. Adapt to ever worsening driver shortage by reviewing feeder patterns and program

| DEPT TRANS | | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|--|---|---|-------------------|---------------------|---|--|--|---|
| 6500 6500 6500 6500 6500 6500 6500 6500 | 010 010 010 010 010 010 010 010 010 | 2710 2710 2710 2710 2710 2710 2710 2710 | 330 340 432 530 550 581 582 599 610 640 762 | OTHER PROFESSIONAL SERV TECHNICAL SERVICES RPR & MAINT - EQUIP COMMUNICATIONS PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS CAPITAL EQUIPMENT REPLACEMENT | | | 20,013.00 47,735.50 1,110.02 18,879.71 4,692.01 713.69 308.68 **** 2,898.99 **** | 20,000 11,000 500 21,100 5,250 1,500 750 250 3,500 100 1,300 | 20,000 11,000 500 21,100 5,250 1,500 750 2,500 3,500 100 300 | *** *** *** *** *** 2,250 *** -1,000 |
| 0300 | 010 | 2710 | FUNC | CTION TOTAL STUDENT TRANSPORTATION SVC | | | 96,351.60 | 65,250 | 66,500 | 1,250 |
| 6500 6500 6500 | 010 010 010 | 2711 2711 2711 | 113 151 200 | DIRECTORS SECRETARIES EMPLOYEE BENEFITS | 1.00 | 1.00 1.00 | 103,907.06 43,199.04 84,017.81 | 104,576 43,199 77,138 | 108,053 44,382 83,034 | 3,477 1,183 5,896 |
| | | 2711 | | TION TOTAL ERVISION OF TRANSPORTATION | 2.00 | 2.00 | 231,123.91 | 224,913 | 235,469 | 10,556 |
| 6500 6500 6500 | 010 010 010 010 | 2719 2719 2719 2719 | 147 148 149 154 | TRANSPORTATION PERS COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS CLERKS | 4.50 1.00 | 4.50 1.00 | 238,211.71 12,367.20 14,798.25 21,178.29 | 231,704 7,600 **** 41,152 | 241,589 7,600 **** 42,312 | 9,885 **** **** 1,160 |
| 6500 | 010 | 2719 | | EMPLOYEE BENEFITS TION TOTAL | 5 5 0 | 5 50 | 163,662.55 | 146,397 | 158,785 | 12,388 |
| 6500 6500 | 010 010 | 2719 2720 2720 | 516 519 | ERVISION - TRANSPORTATION STUDENT TRANSPORTATION - I.U. OTHER STUDENT TRANSP | 5.50 | 5.50 | 450,218.00 5,517,448.36 **** | 426,853 6,520,000 175,000 | 450,286 5,965,948 175,000 | 23,433 -554,052 **** |
| | | 2720 | | TION TOTAL CLE OPERATION SERVICES | | | 5,517,448.36 | 6,695,000 | 6,140,948 | -554,052 |
| 6500 6500 6500 | 010 010 010 | 2750 2750 2750 | 147 148 200 | TRANSPORTATION PERS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS | 1.00 | 1.00 | 51,889.20 3,342.84 25,072.18 | 51,889 **** 27,086 | 53,351 **** 29,061 | 1,462 **** 1,975 |
| | | 2750 | | TION TOTAL PUBLIC TRANSPORTATION | 1.00 | 1.00 | 80,304.22 | 78,975 | 82,412 | 3,437 |
| | | | | DEPARTMENT TOTAL | 8.50 | 8.50 | 6,375,446.09 | 7,490,991 | 6,975,615 | -515,376 |

| DEPT FUN | ND FUNC | OBJ PUBL | DESCRIPTION JC | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------------------|----------|-------------|--|-------------------|---------------------|-------------------------------|-------------------------|-------------------------|------------------------------------|
| 6501 010 6501 010 | | 513 515 | CONTRACTED CARRIERS PUBLIC CARRIERS | | | 15,843,452.96 1,949,902.50 | 18,507,356 2,418,720 | 18,692,173 2,217,277 | 184,817 -201,443 |
| | 2720 | | TION TOTAL CLE OPERATION SERVICES | | | 17,793,355.46 | 20,926,076 | 20,909,450 | -16,626 |
| | | | DEPARTMENT TOTAL | | | 17,793,355.46 | 20,926,076 | 20,909,450 | -16,626 |
| TRANSPORT | TATION - | NON | PUBLIC | | | | | | |
| 6502 010 6502 010 | | 513 515 | CONTRACTED CARRIERS PUBLIC CARRIERS | | | 6,834,008.37 426,652.50 | 8,922,577 425,539 | 5,828,822 352,462 | -3,093,755 -73,077 |
| | 2750 | | TION TOTAL UBLIC TRANSPORTATION | | | 7,260,660.87 | 9,348,116 | 6,181,284 | -3,166,832 |
| | | | DEPARTMENT TOTAL | | | 7,260,660.87 | 9,348,116 | 6,181,284 | -3,166,832 |

Organizational Unit: Plant Operations – Truck/Transportation - Warehouse

Program Administrator: Thomas Meeder Program Code: 6600-6603-010

STATEMENT OF FUNCTION:

The Plant Operations Division consists of five (5) areas.

- 1. Custodial: Plant Operations has several major areas that fall under the Custodial Division. The District owns or leases approximately eighty buildings. Safe and efficient operation of heating, cooling and swimming pool components, pest management, daily building operations and personnel management are all functions of Plant Operations. The responsibility to maintain clean, safe and healthy facilities is performed through Plant Operations.
- 2. Utilities: The utility budget is the single most important item monitored/maintained by Plant Operations. Through the Energy Management Coordinator, all utility purchases, usages and payments are made in Plant Operations.
- 3. Grounds: The Grounds staff maintains the exterior of District properties (both occupied and unoccupied) and assists in the moving of furniture and materials when called upon. In addition to District owned properties, they maintain District owned Athletic Fields and work with the Athletic Department to maintain non-District owned Athletic Fields. Most of the non-District locations the Grounds Division maintains are owned by the City of Pittsburgh. The District also acquired many tax delinquent properties that this division maintains. In using District owned vehicles and equipment, they maintain all areas previously listed for all seasons of the year.
- 4. Truck/Transportation: The responsibilities for Truck/Transportation include the following: delivery of interoffice mail, supplies and various equipment, as well as pick-up and removal of furniture and goods essential to the daily operation and maintenance needs of the District.

Truck/Transportation drivers also work with the Food Service Division delivering lunches and food items for the District's students on a daily basis.

Mechanics/Repairmen work in the garage repairing the District's one hundred and five vehicles, including maintenance vehicles, school safety vehicles, as well as large trucks and refrigerated Food Service trucks. In addition, tractors, mowers and grounds keeping equipment are serviced and repaired as needed.

Mechanics also make service calls daily for breakdowns, accidents, towing and other related issues.

Organizational Unit: Plant Operations – Truck/Transportation - Warehouse

Program Administrator: Thomas Meeder Program Code: 6600-6603-010

STATEMENT OF FUNCTION cont'd:

During the winter season, Truck/Transportation drivers and mechanics are pressed into service during inclement weather to plow snow, apply road salt and clear access to our schools.

5. Warehouse: Warehouse operations are included in the Truck/Transportation responsibilities. No employees are regularly assigned to the warehouse. However, when large orders or peak demands present themselves, employees from Truck/Transportation are assigned to warehouse work.

Accomplishments during 2016 included the following:

- 1. "Team Cleaning" concept and intense supervision once again proved successful in the project cleaning of all District buildings. Supervisor input proved effective. The use of automated equipment provided significant assistance.
- 2. Standardization of cleaning products in all District locations is now the norm. This includes 3M Twist-n-Fill Green Seal Certified cleaning products, urethane based floor finishes which extend floor stripping cycles, Volatile Organic Compounds (VOC) compliant wood floor finishes, green colored anti-microbial wet mops for use in rest room areas, color coded cleaning rags, alcohol free hand sanitizer, Green Seal Certified Hand Wash, Green Seal Certified paper products and vacuum cleaners with disposable liners. Plant Operations also expanded the use of floor finish applicators (34 locations) which not only reduce application time but also the amount of product used.
- 3. "Going Green" continues to move forward within this Department: Currently in use by Plant Operations employees are 3M Twistn-Fill Green Seal Certified cleaning products, urethane based floor finishes which extend floor stripping cycles, VOC compliant
 wood floor finishes, alcohol free hand sanitizer, Green Seal Certified paper products, vacuum cleaners with disposable liners, and
 floor finish applicators which not only reduce application time but also the amount of product used by Plant Operations employees.
 "Green' initiatives are on-going:
 - Through a contract with City Lighting, fluorescent lights are being recycled.
 - Surface Prep floor scrubbing pads are being used to clean classrooms at 18 locations this summer. Surface Prep pads deep clean floors using water only, eliminating the use of harsh cleaning products.
 - Green Seal Certified foaming hand wash is now being used at thirty one locations. Plant Operations is planning on expanding this product into additional District buildings in the coming school year.

Organizational Unit: Plant Operations – Truck/Transportation - Warehouse

Program Administrator: Thomas Meeder Program Code: 6600-6603-010

Accomplishments cont'd:

4. With the expansion of summer programs and numerous construction projects during the summer of 2016, Plant Operations custodians, with the guidance of their supervisors, successfully opened all District locations on schedule.

- 5. Successfully organized the closing of two school buildings Arlington Elementary and Arlington Annex with packing and distribution to its new location.
- 6. Successfully reopening of Pittsburgh Murray seeing through the remodeling phase beginning in Jan. 2016 and having the building ready for the first day of school.
- 7. Plant Operations organized and handle the distribution of furniture for all PPS.
- 8. The Plant Operations Custodial Division continues to clean three City Connection houses on a quarterly basis.
- 9. Plant Operations Gymnasium Floor Team, established in the spring of 2013, surface screened and applied VOC compliant polyurethane finish to the wood gymnasium floors at 37 locations. This finish has proved to be more durable than water base finishes. Also maintains its gloss throughout the school year.
- 10. With the threat of viruses and pests, such as bedbugs, Plant Operations remains on the forefront of maintaining our schools in a healthy and sanitary environment for students and staff. With an arsenal of two Electro-Static Disinfection Sprayers, 3 back pack sprayers and cutting edge disinfectant Plant Operations custodians have the capability to disperse germ killing disinfectant in microscopic particles supplying complete coverage of an infected area in a fraction of the time of manual application
- 11. Utility costs are projecting a significant savings to the District again in 2016 as a result of market timing and competitive bidding, organized by the Plant Operation Energy Manager. Moving forward Natural Gas and Electricity supply contracts for 2017 and 18' were bid this past spring to take advantage of a down turn in the utility supply market coming off a mild last half of the winter and again should prove instrumental in saving dollars in the Districts Utility Budget in the near future. Also an extension clause in the Utility Auditing contract was taken advantage of and Plant Operations was able to negotiate the same rate of the original agreement for another 18 months. Working in conjunction with the Energy Manager the Utility Auditing Company (Eric Ryan Corporation ERC) have more than saved the yearly cost of the contract due to detailed billing analysis which has caught many billing errors such as incorrect rate charges, higher than normal usage mistakes and other over charge.
- 12. Through the competitive bidding process, Plant Operations secured a three year contract for the purchase of gasoline and diesel fuel saving the District over 90,000 dollars annually over the life of the contract. We are currently in the second year of this contract.
- 13. Plant Operations Students Employees Community Teamed for Energy Management (SECTEM) program. Plant Operations was able to enlist three new schools. This program teaches staff and students "hands on" energy saving measures while providing an overall energy savings for the District.
- 14. The Knoxville Building is designated as a warehouse for all unused District items. All unused District furniture is now located and distributed through Knoxville. Additionally, Plant Operations now assists the Purchasing Division on the purchase of new furniture.
- 15. Many of the automated machinery noted above was purchased through the Cooperative Sourcing to Achieve Reductions in Spending (COSTARS) program.

Organizational Unit: Plant Operations – Truck/Transportation - Warehouse

Program Administrator: Thomas Meeder Program Code: 6600-6603-010

Accomplishments cont'd:

- 16. District Operations Supervisors increased their visibility with second shift workers through "night riding". Two evenings a month supervisors work the second shift and visit their building during off hours.
- Workshop training continued during the 2016 year. Several PeopleSoft payroll training sessions were held for all Plant Operations employees. Workshops were taught on topics ranging from hard floor care, carpet care, equipment operation and maintenance, restroom care and disinfection, Right to Know and boiler room awareness training. In addition, update trainings were held for licensed swimming pool operators and steam boiler fireman.
- 18. Plant Operations continues to offer Saturday in-service classes to all interested custodial employees. These classes include Housekeeping, Custodial Management, Firemanship, Heating, Ventilation and Air Conditioning (HVAC) and Swimming Pool Certifications (Allegheny County and State of PA). Classes begin in October and conclude in late January.
- 19. The successful implementation of chemical free Aqueous Ozone dispensing system which we added Chartiers ECC along with Brashear ECC.

- 1. To stay on course in re-energizing the expansion of the Districts recycling program.
- 2. To continue to implement additional Chemical free Aqueous Ozone dispensing systems.
- 3. The Plant Operations Division will continue to evaluate and explore all labor and money saving methods and equipment and replace obsolete or worn out equipment, with continued evaluation of staffing levels at all locations to meet the needs of each facility.
- 4. Continue to study and explore additional environmentally preferred cleaning products and techniques.
- 5. Expand the Gym Floor Team also to maintain all school auditorium stages and to add additional locations during the summer of 2017.
- 6. Continue to purchase safe and environmentally friendly cleaning products and equipment. Priorities are established based on which custodial cleaning products are best suited for the District.
- 7. Continue and explore new topics for custodial and administrative training offered to Plant Operations employees including the implementation of a mechanical equipment workshop for all employees.
- 8. Continued supervisor inspections at all District locations accomplished using the Plant Operation's Building Visitation form and subsequent follow up inspections.
- 9. Continue supervisor visibility accomplished through night time and Saturday visitations.

Organizational Unit: Plant Operations – Truck/Transportation - Warehouse

Program Administrator: Thomas Meeder Program Code: 6600-6603-010

OBJECTIVES:

1. To stay on course in re-energizing the expansion of the Districts recycling program.

- 2. To continue to implement additional Chemical free Aqueous Ozone dispensing systems.
- 3. The Plant Operations Division will continue to evaluate and explore all labor and money saving methods and equipment and replace obsolete or worn out equipment, with continued evaluation of staffing levels at all locations to meet the needs of each facility.
- 4. Continue to study and explore additional environmentally preferred cleaning products and techniques.
- 5. Expand the Gym Floor Team also to maintain all school auditorium stages and to add additional locations during the summer of 2017.
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- 7. Continue and explore new topics for custodial and administrative training offered to Plant Operations employees including the implementation of a mechanical equipment workshop for all employees.
- 8. Continued supervisor inspections at all District locations accomplished using the Plant Operation's Building Visitation form and subsequent follow up inspections.
- 9. Continue supervisor visibility accomplished through night time and Saturday visitations.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|--|-------------------|---------------------|---------------------------|---------------------|---------------------|------------------------------------|
| PLANT | OPER | ATIONS | | | EMP | EMP | EAPENDITURES | PODGET | BODGET | I/ OVER 10 |
| 6600 6600 | 010 010 | 2620 2620 | 135 139 | OTHER CENT SUPP STAFF OTHER PERSONNEL COSTS | 1.00 | 1.00 | 91,345.44 **** | 92,029 **** | 91,293 38,879 | -736 38,879 |
| 6600 | 010 | 2620 | 145 | FACIL-PLANT OPR PERS | 4.00 | 4.00 | 284,430.00 | 287,778 | 291,279 | 3,501 |
| 6600 | 010 | 2620 | 148 | COMP-ADDITIONAL WORK | | | 10,398.62 | 10,000 | 10,000 | **** |
| 6600 | 010 | 2620 | 149 | OTHER PERSONNEL COSTS | | | *** | 24,500 | 24,500 | **** |
| 6600 | 010 | 2620 | 152 | TYPIST-STENOGRAPHERS | 1.00 | 1.00 | 39,959.04 | 39,959 | 41,051 | 1,092 |
| 6600 | 010 | 2620 | 154 | CLERKS | 1.00 | 1.00 | 41,975.04 | 41,975 | 43,158 | 1,183 |
| 6600 | 010 | 2620 | 159 | OTHER PERSONNEL COSTS | | | **** | 5,000 | 5,000 | **** |
| 6600 | 010 | 2620 | 181 | CUSTODIAL - LABORER | 266.00 | 266.00 | 10,122,630.32 | | 11,852,988 | 297,245 **** |
| 6600 | 010 | 2620 | 188 | COMP-ADDITIONAL WORK | | | 2,720,018.12 | 3,424,059 | 3,424,059 | **** |
| 6600 | 010 | 2620 2620 | 189 | OTHER PERSONNEL COSTS | | | 69,558.85 | 20,000 | 20,000 | 538,000 |
| 6600 6600 | 010 010 | 2620 | 200 340 | EMPLOYEE BENEFITS TECHNICAL SERVICES | | | 7,326,251.00 21,056.00 | 8,091,489 40,000 | 8,629,489 40,000 | **** |
| 6600 | 010 | 2620 | 411 | DISPOSAL SERVICES | | | 312,403.91 | 397,354 | 397,354 | *** |
| 6600 | 010 | 2620 | 413 | CUSTODIAL SERVICES | | | 44,510.00 | 44,510 | 44,510 | **** |
| 6600 | 010 | 2620 | 431 | RPR & MAINT - BLDGS | | | 139,275.00 | 144,009 | 160,982 | 16,973 |
| 6600 | 010 | 2620 | 432 | RPR & MAINT - EQUIP | | | 55,427.37 | 50,000 | 55,000 | 5,000 |
| 6600 | 010 | 2620 | 442 | RENTAL - EQUIPMENT | | | 26,207.21 | 25,000 | 25,000 | **** |
| 6600 | 010 | 2620 | 460 | EXTERMINATION SERVICES | | | 9,803.45 | 10,000 | 10,000 | **** |
| 6600 | 010 | 2620 | 550 | PRINTING & BINDING | | | 648.02 | 1,000 | 1,000 | **** |
| 6600 | 010 | 2620 | 581 | MILEAGE | | | 12,812.72 | 15,000 | 15,000 | **** |
| 6600 | 010 | 2620 | 599 | OTHER PURCHASED SERVICES | | | 13,500.00 | 14,350 | 14,350 | **** |
| 6600 | 010 | 2620 | 610 | GENERAL SUPPLIES | | | 478,529.57 | 600,000 | 600,000 | **** |
| 6600 | 010 | 2620 | 626 | GASOLINE | | | *** | 100 | 100 | **** |
| 6600 | 010 | 2620 | 640 | BOOKS & PERIODICALS | | | *** | 386 | 386 | **** |
| 6600 | 010 | 2620 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | 8,485.16 | 15,000 | **** | -15,000 |
| 6600 | 010 | 2620 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | 40,278.73 | 30,000 | 45,000 | 15,000 |
| 6600 | 010 | 2620 | 761 | NON-CAP EQUIP REPLACEMENT | | | 23,563.14 | 30,000 | **** | -30,000 |
| 6600 6600 | 010 010 | 2620 2620 | 762 810 | CAPITAL EQUIPMENT REPLACEMENT DUES & FEES | | | 69,062.76 545.00 | 65,000 500 | 95,000 500 | 30,000 **** |
| | | | | TION TOTAL | | | | | | |
| | | 2620 | OPER | ATION OF BUILDINGS SVCS | 273.00 | 273.00 | 21,962,674.47 | 25,074,741 | 25,975,878 | 901,137 |
| 6600 | 010 | 2630 | 145 | FACIL-PLANT OPR PERS | 2.00 | 2.00 | 113,521.79 | 114,093 | 117,254 | 3,161 |
| 6600 | 010 | 2630 | 148 | COMP-ADDITIONAL WORK | | | 33,359.46 | 30,000 | 30,000 | **** |
| 6600 | 010 | 2630 | 172 | AUTOMOTIVE EQUIP OPR | 6.00 | 6.00 | 291,895.35 | 294,912 | 303,170 | 8,258 |
| 6600 | 010 | | 178 | COMP-ADDITIONAL WORK | | | 59,577.15 | 69,525 | 69,525 | *** |
| 6600 | 010 | 2630 | 181 | CUSTODIAL - LABORER | 1.00 | 1.00 | 63,424.32 | 42,765 | 43,971 | 1,206 |
| 6600 | 010 | 2630 | 186 | GROUNDSKEEPER | 10.00 | 10.00 | 426,740.62 | 447,426 | 460,030 | 12,604 |
| 6600 | 010 | 2630 | 188 | COMP-ADDITIONAL WORK | | | 64,737.17 | 68,000 | 68,000 | **** |
| 6600 6600 | 010 | 2630 2630 | 200 | EMPLOYEE BENEFITS | | | 612,438.13 | 556,825 | 594,802 | 37 , 977 **** |
| 6600 | 010 010 | 2630 | 432 610 | RPR & MAINT - EQUIP GENERAL SUPPLIES | | | 7,945.61 142,539.79 | 20,000 100,000 | 20,000 100,000 | **** |
| | | | | NONCAPITAL EQUIP - ORIG & ADDL | | | **** | 3,000 | **** | -3,000 |
| 6600 | | 2630 | | CAPITAL EQUIPMENT-ORIG & ADDL | | | 590.00 | 5,000 | 8,000 | 3,000 |
| 6600 | 010 | 2630 | | NON-CAP EQUIP REPLACEMENT | | | 2,775.93 | 5,000 | **** | -5,000 |
| 6600 | 010 | 2630 | | CAPITAL EQUIPMENT REPLACEMENT | | | 33,128.60 | 35,000 | 40,000 | 5,000 |
| | | 2626 | | TION TOTAL | 10.00 | 10.00 | 1 050 683 00 | 1 501 546 | 1 054 550 | 63.006 |
| | | 2630 | CARE | & UPKEEP OF GROUNDS SRVCS | 19.00 | 19.00 | 1,852,673.92 | 1,791,546 | 1,854,752 | 63,206 |
| 6600 | 010 | 3210 | 188 | COMP-ADDITIONAL WORK | | | 366,159.47 | 355,000 | 355,000 | **** |
| 6600 | | 3210 | 200 | EMPLOYEE BENEFITS | | | 119,932.62 | 185,309 | 139,999 | -45,310 |

| DEPT FUND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|----------------|--|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| PLANT OPERATI | CONS | | | | | | |
| 3210 | FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV | | | 486,092.09 | 540,309 | 494,999 | -45,310 |
| | DEPARTMENT TOTAL | 292.00 | 292.00 | 24,301,440.48 | 27,406,596 | 28,325,629 | 919,033 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|------|------|------|--------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| UTILI | TIES | | | | | | | | | |
| 6601 | 010 | 2620 | 330 | OTHER PROFESSIONAL SERV | | | 54,600.00 | 54,600 | 54,600 | **** |
| 6601 | 010 | 2620 | 422 | ELECTRICITY | | | 3,927,229.14 | 4,406,209 | **** | -4,406,209 |
| 6601 | 010 | 2620 | 424 | WATER/SEWAGE | | | 1,151,577.99 | 1,491,500 | 1,691,275 | 199,775 |
| 6601 | 010 | 2620 | 550 | PRINTING & BINDING | | | 616.00 | *** | *** | **** |
| 6601 | 010 | 2620 | 599 | OTHER PURCHASED SERVICES | | | 29,140.22 | 27,000 | 20,500 | -6,500 |
| 6601 | 010 | 2620 | 610 | GENERAL SUPPLIES | | | 3,106.35 | *** | 5,000 | 5,000 |
| 6601 | 010 | 2620 | 621 | NATURAL GAS - HTG & AC | | | 1,926,295.98 | 2,692,250 | 2,560,298 | -131,952 |
| 6601 | 010 | 2620 | 622 | ELECTRICITY - HTG & AC | | | *** | **** | 4,523,134 | 4,523,134 |
| 6601 | 010 | 2620 | 624 | OIL - HTG & AC | | | 545.40 | 5,000 | 5,000 | **** |
| 6601 | 010 | 2620 | 628 | STEAM - HTG & AC | | | 194,078.03 | 335,953 | 290,639 | -45,314 |
| 6601 | 010 | 2620 | 635 | MEALS & REFRESHMENTS | | | 1,437.50 | *** | 1,500 | 1,500 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2620 | OPER | ATION OF BUILDINGS SVCS | | | 7,288,626.61 | 9,012,512 | 9,151,946 | 139,434 |
| | | | | DEPARTMENT TOTAL | | | 7,288,626.61 | 9,012,512 | 9,151,946 | 139,434 |

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. | TOTAL NO. | 2015 | 2016 | 2017 | INCREASE DECREASE |
|-------|------|------|------|--------------------------------|------------|--------------|--------------|-----------|-----------|----------------------|
| | | | | | EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 17 OVER 16 |
| TRUCK | TRAN | SP | | | | | | | | |
| 6602 | 010 | 2650 | 163 | REPAIRMEN | 3.00 | 3.00 | 169,166.62 | 169,304 | 174,067 | 4,763 |
| 6602 | 010 | 2650 | 168 | COMP-ADDITIONAL WORK | 3.00 | 3.00 | 111,915.69 | 144,000 | 144,000 | **** |
| 6602 | 010 | 2650 | 172 | AUTOMOTIVE EQUIP OPR | 15.00 | 15.00 | 569,862.42 | 728,222 | 746,322 | 18,100 |
| 6602 | 010 | 2650 | 173 | TRANSPORTATION HELP | 1.00 | 1.00 | 43,506.66 | 43,381 | 44,587 | 1,206 |
| 6602 | 010 | 2650 | 178 | COMP-ADDITIONAL WORK | | | 92,010.27 | 150,000 | 150,000 | **** |
| 6602 | 010 | 2650 | 179 | OTHER PERSONNEL COSTS | | | 9,710.84 | **** | **** | **** |
| 6602 | 010 | 2650 | 200 | EMPLOYEE BENEFITS | | | 571,797.87 | 644,617 | 685,783 | 41,166 |
| 6602 | 010 | 2650 | 433 | RPR & MAINT - VEHICLES | | | 2,125.00 | 5,000 | 10,000 | 5,000 |
| 6602 | 010 | 2650 | 490 | OTHER PROPERTY SERVICES | | | 100.00 | 500 | 100 | -400 |
| 6602 | 010 | 2650 | 540 | ADVERTISING | | | 840.00 | 10,000 | 6,000 | -4,000 |
| 6602 | 010 | 2650 | 599 | OTHER PURCHASED SERVICES | | | *** | 250 | 4,250 | 4,000 |
| 6602 | 010 | 2650 | 610 | GENERAL SUPPLIES | | | 121,062.27 | 105,000 | 105,000 | **** |
| 6602 | 010 | 2650 | 626 | GASOLINE | | | 83,442.77 | 102,500 | 102,500 | **** |
| 6602 | 010 | 2650 | 627 | DIESEL FUEL | | | 59,235.98 | 82,400 | 82,400 | **** |
| 6602 | 010 | 2650 | 751 | NONCAPITAL EQUIP - ORIG & ADDL | | | 2,155.00 | 2,000 | **** | -2,000 |
| 6602 | 010 | 2650 | 752 | CAPITAL EQUIPMENT-ORIG & ADDL | | | 1,636.00 | 4,300 | 6,300 | 2,000 |
| 6602 | 010 | 2650 | 761 | NON-CAP EQUIP REPLACEMENT | | | 8,839.83 | 10,000 | **** | -10,000 |
| 6602 | 010 | 2650 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 273,268.00 | 255,000 | 260,000 | 5,000 |
| | | | | | | | | | | |
| | | 0656 | | TION TOTAL | 10.00 | 10.00 | 0 100 (85 00 | 0 456 451 | 0 501 300 | 64 00- |
| | | 2650 | VEHI | CLE OPERATION & MAINT SERV | 19.00 | 19.00 | 2,120,675.22 | 2,456,474 | 2,521,309 | 64,835 |
| | | | | DEPARTMENT TOTAL | 19.00 | 19.00 | 2,120,675.22 | 2,456,474 | 2,521,309 | 64,835 |

| DEPT WAREH | | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------------------------|---------------------------------|--------------------------------------|---------------------------------|---|-------------------|---------------------|---|--------------------------------------|--------------------------------|---|
| 6603 6603 6603 6603 | 010 010 010 010 010 | 2530 2530 2530 2530 2530 | 411 550 610 761 762 | DISPOSAL SERVICES PRINTING & BINDING GENERAL SUPPLIES NON-CAP EQUIP REPLACEMENT CAPITAL EQUIPMENT REPLACEMENT | | | **** **** 11,127.06 827.90 **** | 500 200 3,500 1,500 **** | **** 3,500 **** 1,500 | -500 -200 **** -1,500 1,500 |
| | | 2530 | | TION TOTAL CHOUSING & DISTRIBUTING SVC DEPARTMENT TOTAL | | | 11,954.96 11,954.96 | 5,700 5,700 | 5,000 5,000 | -700 -700 |

Organizational Unit: School Safety

Program Administrator: George Brown Jr.

Program Code: 6700-010

STATEMENT OF FUNCTION:

The School Safety Office works in cooperation with students, principals, teachers, school staff, parents, community leaders, city police and other governmental agencies to make certain that schools are safe, secure and welcoming for students and staff. In pursuit of safe schools, the School Safety Office investigates, apprehends and pursues the criminal prosecution of offenders both through the court system and through School District Administration action.

The School Safety Office serves as a liaison and contact point for Federal, State, County and Local Law Enforcement and Criminal and Civil Courts. The School Safety Office also takes part in many city-wide committees, including the District's Advisory Council, the community projects and community activities. This office provide police and security services for schools during after-hours activities, proms, dances, band events, graduations, Board meetings, open house, athletic events such as football at George Cupples Stadium and Heinz Field, baseball, basketball, soccer, cross-country, volleyball, wrestling, softball and swimming.

The School Safety Office, through its police and security functions, is actively involved at any time of the day or night, 7 days a week, when the safety and security of students or staff is an issue.

Accomplishments during 2016 included the following:

- 1. School Police Officers received training in, Tactical Defensive-Perceptual Driving, Crisis intervention, Active shooter, Disruptive student management, FEMA, ICS-100 incident command system certification, Laptop computer camera, Report writing, Updates.
- 2. Security guards received training in active shooter training, disruptive school management, camera training.
- 3. Updated NASRO memberships for all School Police, including Chief, Assistant Chief.
- 4. Updated Bullet Proof vests for Police and Security.
- 5. Updated radio communication by putting the dispatch antenna on the roof of the Administration Building
- 6. Conducted Trans-Gender training for School Police and Security
- 7. Attended and certified in Bomb Trainings

- 1. Continue ongoing training to implement Safe School Strategies to manage disruptive students, reduce crime and create an environment that aids in promoting our District's goal of Excellence for All.
- 2. Present & assist all Principals to assess safety needs for their schools.
- 3. Conduct training for School Security staff for student emotional support.

Organizational Unit: School Safety

Program Administrator: George Brown Jr. Program Code: 6700-010

OBJECTIVES Cont'd:

4. Continue in trainings in Bicycle Trainings.

- 5. Will present ALICE training classes for Principals.
- 6. Continue to update, and keep current, Police equipment, bullet proof vest, bicycle, bicycle uniforms, radio equipment.
- 7. Update current Child line reporting requirements and definition.
- 8. Increase School Police, Security, and Supervisor staff.
- 9. Continue in certification in bomb trainings.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|------|------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| schoo | L SAF | ETY | | | | 2111 | EMI EMPITORES | 202021 | 202021 | 17 07111 10 |
| 6700 | 010 | 2270 | 350 | SECURITY / SAFETY SERVICES | | | *** | *** | 2,000 | 2,000 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2270 | INST | RUCTIONAL STAFF PROF DEV | | | *** | *** | 2,000 | 2,000 |
| 6700 | 010 | 2660 | 116 | CENTRL SUPPORT ADMIN | 1.00 | 1.00 | 74,029.48 | 86,810 | 92,522 | 5,712 |
| 6700 | 010 | 2660 | 151 | SECRETARIES | 1.00 | 1.00 | 40,420.56 | 41,352 | 42,517 | 1,165 |
| 6700 | 010 | 2660 | 183 | SECURITY PERSONNEL | 90.00 | 90.00 | 2,914,961.83 | 3,541,733 | 3,633,308 | 91,575 |
| 6700 | 010 | 2660 | 188 | COMP-ADDITIONAL WORK | | | 616,772.48 | 550,000 | 550,000 | **** |
| 6700 | 010 | 2660 | 189 | OTHER PERSONNEL COSTS | | | 641.50 | **** | **** | **** |
| 6700 | 010 | 2660 | 200 | EMPLOYEE BENEFITS | | | 2,283,118.87 | 2,202,770 | 2,352,269 | 149,499 |
| 6700 | 010 | 2660 | 340 | TECHNICAL SERVICES | | | 2,798.60 | 10,000 | 5,000 | -5,000 |
| 6700 | 010 | 2660 | 432 | RPR & MAINT - EQUIP | | | 3,087.79 | 9,000 | 8,000 | -1,000 |
| 6700 | 010 | 2660 | 530 | COMMUNICATIONS | | | 50.00 | 100 | 100 | **** |
| 6700 | 010 | 2660 | 550 | PRINTING & BINDING | | | 248.60 | 500 | 500 | **** |
| 6700 | 010 | 2660 | 582 | TRAVEL | | | 2,380.00 | **** | **** | *** |
| 6700 | 010 | 2660 | 599 | OTHER PURCHASED SERVICES | | | 1,517.48 | 5,000 | 8,000 | 3,000 |
| 6700 | 010 | 2660 | 610 | GENERAL SUPPLIES | | | 81,050.08 | 68,660 | 69,660 | 1,000 |
| 6700 | 010 | 2660 | 640 | BOOKS & PERIODICALS | | | 701.80 | 1,300 | 1,300 | *** |
| 6700 | 010 | 2660 | 761 | NON-CAP EQUIP REPLACEMENT | | | 11,534.00 | 23,538 | **** | -23,538 |
| 6700 | 010 | 2660 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 8,949.98 | **** | 23,538 | 23,538 |
| 6700 | 010 | 2660 | 810 | DUES & FEES | | | 960.00 | 3,160 | 3,160 | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 2660 | SECU | RITY SERVICES | 92.00 | 92.00 | 6,043,223.05 | 6,543,923 | 6,789,874 | 245,951 |
| | | | | DEPARTMENT TOTAL | 92.00 | 92.00 | 6,043,223.05 | 6,543,923 | 6,791,874 | 247,951 |

FIXED CHARGES

FIXED CHARGES

(6900-6901)

The State's share of Social Security and Retirement Contribution for supplementally funded programs operated by the District are not included in individual funds but budgeted as both expenditures and the equal amount as revenue in the General Fund. The appropriation for the payment appears here, the State's share is recorded as revenue. In addition, parking lot contracts for the School District of Pittsburgh excludes USX.

| DEPT | FUND | FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|------|------|--|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| FIXED | COST | 'S | | | | | | 202022 | _, _, _, |
| 6900 | 010 | 2360 | 441 RENTAL - LAND & BLDGS | | | 45,654.88 | **** | **** | **** |
| | | 2360 | FUNCTION TOTAL OFFICE OF SUPR SERVICES | | | 45,654.88 | *** | *** | *** |
| 6900 | 010 | 2610 | 441 RENTAL - LAND & BLDGS | | | 107,353.25 | 224,015 | 224,015 | *** |
| | | 2610 | FUNCTION TOTAL SUP OF OPER & MAINT PLANT SVCS | | | 107,353.25 | 224,015 | 224,015 | *** |
| | | | DEPARTMENT TOTAL | | | 153,008.13 | 224,015 | 224,015 | *** |

| DEPT | FUND | FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---|------|------|--|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| BENEFITS EMP EMP EXPENDITURES BUDGET 17 | | | | | | | | | |
| 6901 | 010 | 1100 | 200 EMPLOYEE BENEFITS | | | 726,458.44 | 650,000 | 750,000 | 100,000 |
| | | 1100 | FUNCTION TOTAL REGULAR PRGS - ELEM/SEC | | | 726,458.44 | 650,000 | 750,000 | 100,000 |
| 6901 | 010 | 1200 | 200 EMPLOYEE BENEFITS | | | 843,646.32 | 775,000 | 800,000 | 25,000 |
| | | 1200 | FUNCTION TOTAL SPECIAL PROGRAMS ELEM/SEC | | | 843,646.32 | 775,000 | 800,000 | 25,000 |
| 6901 | 010 | 1300 | 200 EMPLOYEE BENEFITS | | | 17,690.19 | 40,000 | 30,000 | -10,000 |
| | | 1300 | FUNCTION TOTAL VOCATIONAL EDUCATION PROGRAMS | | | 17,690.19 | 40,000 | 30,000 | -10,000 |
| 6901 | 010 | 1400 | 200 EMPLOYEE BENEFITS | | | 234,662.35 | 265,927 | 250,000 | -15,927 |
| | | 1400 | FUNCTION TOTAL OTHER INSTR PROGRAMS - ELE/SEC | | | 234,662.35 | 265,927 | 250,000 | -15,927 |
| 6901 | 010 | 1800 | 200 EMPLOYEE BENEFITS | | | 1,429,347.85 | 1,300,000 | 1,350,000 | 50,000 |
| | | 1800 | FUNCTION TOTAL INSTR PROG. PRE-K STUDENTS | | | 1,429,347.85 | 1,300,000 | 1,350,000 | 50,000 |
| 6901 | 010 | 2100 | 200 EMPLOYEE BENEFITS | | | 281,061.91 | 250,000 | 250,000 | **** |
| | | 2100 | FUNCTION TOTAL SUPPORT SVCS-PUPIL PERSONNEL | | | 281,061.91 | 250,000 | 250,000 | *** |
| 6901 | 010 | 2200 | 200 EMPLOYEE BENEFITS | | | 810,628.85 | 775,000 | 800,000 | 25,000 |
| | | 2200 | FUNCTION TOTAL SUPPORT SERVICES-INSTRUCTIONAL | | | 810,628.85 | 775,000 | 800,000 | 25,000 |
| 6901 | 010 | 2300 | 200 EMPLOYEE BENEFITS | | | 282,442.00 | 250,000 | 300,000 | 50,000 |
| | | 2300 | FUNCTION TOTAL SUPPORT SERVICE ADMINISTRATION | | | 282,442.00 | 250,000 | 300,000 | 50,000 |
| 6901 | 010 | 2400 | 200 EMPLOYEE BENEFITS | | | *** | 5,000 | 5,000 | *** |
| | | 2400 | FUNCTION TOTAL SUPPORT SVCS-PUPIL HEALTH | | | *** | 5,000 | 5,000 | *** |
| 6901 | 010 | 2500 | 200 EMPLOYEE BENEFITS | | | 13,132.08 | 15,000 | 15,000 | *** |
| | | 2500 | FUNCTION TOTAL SUPPORT SERVICES-BUSINESS | | | 13,132.08 | 15,000 | 15,000 | *** |
| 6901 | 010 | 2600 | 200 EMPLOYEE BENEFITS | | | 44.25 | 5,000 | 1,000 | -4,000 |
| | | 2600 | FUNCTION TOTAL OPERATION & MAINT OF PLANT SER | | | 44.25 | 5,000 | 1,000 | -4,000 |

| DEPT | FUND | FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------|-------|------|---|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| BE | NEFIT | S | | | | | | | |
| 6901 | 010 | 2700 | 200 EMPLOYEE BENEFITS | | | *** | 10,000 | 5,000 | -5,000 |
| | | 2700 | FUNCTION TOTAL STUDENT TRANSPORTATION SVCS | | | *** | 10,000 | 5,000 | -5,000 |
| 6901 | 010 | 2800 | 200 EMPLOYEE BENEFITS | | | 394,229.42 | 413,311 | 425,000 | 11,689 |
| | | 2800 | FUNCTION TOTAL SUPPORT SERVICES-CENTRAL | | | 394,229.42 | 413,311 | 425,000 | 11,689 |
| 6901 | 010 | 3210 | 200 EMPLOYEE BENEFITS | | | 1,820.88 | 10,000 | 5,000 | -5,000 |
| | | 3210 | FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV | | | 1,820.88 | 10,000 | 5,000 | -5,000 |
| 6901 | 010 | 3300 | 200 EMPLOYEE BENEFITS | | | 25,124.48 | 40,000 | 30,083 | -9,917 |
| | | 3300 | FUNCTION TOTAL COMMUNITY SERVICES | | | 25,124.48 | 40,000 | 30,083 | -9,917 |
| | | | DEPARTMENT TOTAL | | | 5,060,289.02 | 4,804,238 | 5,016,083 | 211,845 |

OTHER FUND TRANSFERS

The other fund transfer line item contains the District's contribution to the Education Leading to Employment and Career Training (ELECT) Program in the amount of \$115,004 and monies for future sales of closed buildings.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|------|-------|------|--|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| OTHER | FUND | TRANS | FERS | | | | | | | |
| 6902 | 010 | 5220 | 939 | OTHER FUND TRANSFERS | | | 118,926.66 | 793,160 | 615,004 | -178,156 |
| | | 5220 | | CTION TOTAL CIAL REVENUE FUND TRANSFERS | | | 118,926.66 | 793,160 | 615,004 | -178,156 |
| 6902 | 010 | 5230 | 939 | OTHER FUND TRANSFERS | | | 7,245,790.00 | *** | **** | *** |
| | | | FUNC | CTION TOTAL | | | | | | |
| | | 5230 | CAPI | ITAL PROJECTS FUND TRANSFER | | | 7,245,790.00 | *** | *** | *** |
| 6902 | 010 | 5240 | 939 | OTHER FUND TRANSFERS | | | 5,001,000.00 | *** | **** | *** |
| | | | FUNC | CTION TOTAL | | | | | | |
| | | 5240 | DEBI | SERVICE FUND TRANSFERS | | | 5,001,000.00 | *** | *** | *** |
| 6902 | 010 | 5260 | 939 | OTHER FUND TRANSFERS | | | 8,100,000.00 | *** | **** | *** |
| | | | FUNC | CTION TOTAL | | | | | | |
| | | 5260 | INTE | ERNAL SERVICE FUND TRANSFER | | | 8,100,000.00 | *** | *** | *** |
| | | | | DEPARTMENT TOTAL | | | 20,465,716.66 | 793,160 | 615,004 | -178,156 |

DEBT SERVICE AND OTHER BUDGET ITEMS

DEBT SERVICE AND OTHER BUDGET ITEMS

(6904) (6905) (6906)

DEBT SERVICE

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program costs.

The total Debt Service costs in 2017 will amount to \$46.2 million, which is 7.77% of the total projected budget.

State Enforcement of Debt Service Payments

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

INTERSYSTEM PAYMENTS

Revenues flow from the State to both school districts and intermediate units to partially fund Special Education. The Intersystem payment includes the transfer of this revenue to the Special Education program along with the funding of the program beyond State allocations.

The revenues for Special Education appear in the State Subsidy Revenue Section of the budget book under Other Program Subsidies.

CONTINGENCIES

Appropriations for contingencies amount to \$4.0 million. The appropriation amount represents 0.67% of the budget.

| DEPT FUND FUNC | | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------------------------|------------------------------------|-------------------|---------------------|-------------------------------|----------------|----------------|------------------------------------|
| DEDI BERVICE - | IKINCIPAL | | | | | | |
| 6904 010 5100 6904 010 5100 | | | | 1,352,352.94 34,941,596.48 | | | **** -1,665,072 |
| | FUNCTION TOTAL | | | | | | |
| 5100 | | | | 36,293,949.42 | 32,714,420 | 31,049,348 | -1,665,072 |
| | DEPARTMENT TOTAL | | | 36,293,949.42 | 32,714,420 | 31,049,348 | -1,665,072 |
| | | | | | | | |
| DEBT SERVICE - | INTEREST | | | | | | |
| 6905 010 5100 |) 831 INT-LOAN-LEASE PURCH | | | 1,529,572.50 | 1.529.573 | 1.529.573 | *** |
| 6905 010 5100 | | | | 15,035,288.95 | | | -722,184 |
| | FUNCTION TOTAL | | | | | | |
| 5100 | DEBT SERVICE | | | 16,564,861.45 | 15,876,020 | 15,153,836 | -722,184 |
| | DEPARTMENT TOTAL | | | 16,564,861.45 | 15,876,020 | 15,153,836 | -722,184 |
| | | | | | | | |
| TAX REFUNDS | | | | | | | |
| 6906 010 2519 | 9 890 MISC EXPENDITURES | | | 30,100.00 | 32,368 | 32,368 | **** |
| | FUNCTION TOTAL | | | | | | |
| 2519 | O OTHER FISCAL SERVICES | | | 30,100.00 | 32,368 | 32,368 | **** |
| 6906 010 5130 | 880 REFUNDS OF PRIOR YEAR RECEIPTS | | | 2,870,929.22 | 4,800,000 | 4,000,000 | -800,000 |
| | FUNCTION TOTAL | | | | | | |
| 5130 | REFUND OF PRIOR YR REVENUES | | | 2,870,929.22 | 4,800,000 | 4,000,000 | -800,000 |
| | DEPARTMENT TOTAL | | | 2,901,029.22 | 4,832,368 | 4,032,368 | -800,000 |

| DEPT FUND | | OBJ DESCRIPTION | | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|--|--|--|-------------------|---------------------|---|---|---|---|
| 6907 010 6907 010 6907 010 | 1100 1100 1100 | 561 TUITION - OTHE 568 TUITION - PRRI 569 TUITION - OTHE | | | | 3,036,814.35 276,190.54 **** | 3,800,000 500,000 71,035 | 3,800,000 500,000 71,035 | * * * * * * * * * * * * |
| | 1100 | FUNCTION TOTAL REGULAR PRGS - ELEM | I/SEC | | | 3,313,004.89 | 4,371,035 | 4,371,035 | *** |
| 6907 010 6907 010 6907 010 | 1290 1290 1290 | 322 PROF. EDUC. SE 567 TUITION TO APP 594 SVC-IU SPECIAL | ROVED PRIVATE | | | 70,565,738.09 4,093,094.03 197,984.84 | 76,348,093 5,500,000 260,000 | 79,963,522 5,500,000 300,000 | 3,615,429 **** 40,000 |
| | 1290 | FUNCTION TOTAL OTHER SERVICES | | | | 74,856,816.96 | 82,108,093 | 85,763,522 | 3,655,429 |
| 6907 010 | 1441 | 561 TUITION - OTHE | R PA LEA | | | 8,290.21 | 20,000 | 25,000 | 5,000 |
| | 1441 | FUNCTION TOTAL OTHER INSTRUCTIONAL | PROGRAMS | | | 8,290.21 | 20,000 | 25,000 | 5,000 |
| | | DEPARTME | NT TOTAL | | | 78,178,112.06 | 86,499,128 | 90,159,557 | 3,660,429 |
| CONTINGENC | les: | | | | | | | | |
| 6908 010 6908 010 | 1100 1100 | 121 CLASSROOM TEAC 200 EMPLOYEE BENEF | | | | **** | 5,943,337 3,102,401 | 4,186,365 2,280,376 | -1,756,972 -822,025 |
| | 1100 | FUNCTION TOTAL REGULAR PRGS - ELEM | I/SEC | | | *** | 9,045,738 | 6,466,741 | -2,578,997 |
| 6908 010 6908 010 6908 010 6908 010 6908 010 6908 010 6908 010 6908 010 | 5900 5900 5900 5900 5900 5900 5900 5900 | 752 CAPITAL EQUIPM | ES TH DICALS S - TECHNOLOGY TP - ORIG & ADDL TENT-ORIG & ADDL OFTWARE - ORIG | | | **** *** *** *** *** *** *** | 300,000 50,000 74,000 1,800,000 **** 50,000 **** 1,150,159 | 300,000 50,000 **** 74,000 **** 50,000 500,000 4,000,000 | **** -74,000 -1,800,000 -74,000 -50,000 500,000 2,849,841 |
| | 5900 | FUNCTION TOTAL BUDGETARY RESERVE | | | | *** | 3,424,159 | 4,974,000 | 1,549,841 |
| | | DEPARTME | NT TOTAL | | | *** | 12,469,897 | 11,440,741 | -1,029,156 |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|-------|-------|--------|-------|---------------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| CHART | ER SC | HOOL P | AYMEN | ITS | | | | 202022 | 202021 | _, _, _, _, |
| 6909 | 010 | 1100 | 562 | TUITION - CHARTER SCHOOLS | | | 57,031,902.39 | 59,967,541 | 67,986,168 | 8,018,627 |
| | | 1100 | | TION TOTAL JLAR PRGS - ELEM/SEC | | | 57,031,902.39 | 59,967,541 | 67,986,168 | 8,018,627 |
| | | | | DEPARTMENT TOTAL | | | 57,031,902.39 | 59,967,541 | 67,986,168 | 8,018,627 |
| | | | | FUND TOTAL | 2365.23 | 2386.33 | 544,780,531.58 | 570,449,097 | 594,771,017 | 24,321,920 |
| | | | | PRIOR YEAR ENCUMBRANCES | | | 3,401,934.87 | 2,500,000 | 2,500,000 | |
| | | | | GRAND TOTAL | | | 548,182,466.45 | 572,949,097 | 597,271,017 | 24,321,920 |

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FOOD SERVICE

SCHOOL DISTRICT OF PITTSBURGH 2017 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Food Service

Program Administrator: Curtistine Walker Program Code: 6510-6570-010

STATEMENT OF FUNCTION:

Since the National School Lunch Program (NSLP) was founded in 1946, school nutrition professionals have been providing America's students with healthy, balanced school meals that help them succeed in the classroom and beyond. Pittsburgh Schools Food Service serves healthy, safe, and nutritious meals that provide students with the USDA required meals that support the districts goals of providing maximum achievement for all students.

Food Service derives over 66% of program revenue from Federal and State reimbursement from student meals. Food Service offers a la carte foods, snack options and oversees vending services to ensure compliance with the SMART Snack regulations. Our department has a registered dietician to provide guidance and support for consumption of school meals for students with special dietary needs. The registered dietician and our partnership with the Adagio Health Interns provide support to any Board of Education department or community group regarding nutrition, hunger, and obesity issues.

The department has healthy fundraising plans for school groups and organizations for various school functions. In addition, there is a catering department that provides school staffs and groups to have another option for serving parents, staff and students at events that can be more economical and more convenient than hiring the local caterer.

Accomplishments during 2016-17:

All of the Objectives for School Year 2016-17 were met. They are listed below.

1. Improve Fiscal Sustainability by doing the following:

- Develop a plan for a detailed report of the food, transportation, labor and supervisory staff costs of the school and Citiparks Summer Programs.
- Develop a plan for a detailed report of the food, transportation, labor and supervisory staff costs for the Administration Building, Catering and outside sales.
- Develop a plan for a detailed report of the food, transportation, labor and supervisory staff costs for the Afterschool Snack and Dinner programs.

2. <u>Invest in People Structures and Culture</u>

- Provide training to staff outside of the department whose performance with serving meals effects the department's accountability.
- Ensure that all school food service staff meets the required USDA Professional Development Hours for the 2015-16 school year.
- Ensure that school supervisory staff receives additional training for knowledge expansion of the food service operation for new hire advancement and replacing vacant positions with combined duties rather than just filling a vacancy.

3. Partner with the Community in a New Way

• Pursue the possibility of helping schools to create "Back Pack" programs for their schools so that children do not do hungry during weekends or holidays. Currently there are several community groups working on this. We are in the process of providing resources for these groups.

SCHOOL DISTRICT OF PITTSBURGH 2017 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Food Service

Program Administrator: Curtistine Walker Program Code: 6510-6570-010

4. Additional Objectives:

- Administer the required USDA Civil Rights Training with all school food service staff.
- Administer the required New Safety Inspections and Safety Enforcements in all school cafeterias.
- Administer the required USDA Professional Standards for all school food service staff.
- Train school supervisory staff and implement the new Smarter Lunchrooms Movement.
- Compete in the Pennsylvania State Breakfast Challenge Contest to purchase cafeteria equipment for the winning participating schools.
- Provide the training needed to administer the new Early Childhood Program menus and meal service.

Accomplishments cont'd:

- 1. The Food and Nutrition Division of the Department of Education conducted the Summer Meal program Audit for Pittsburgh Schools Food Services. The audit resulted in the department not receiving any fiscal actions or the need for any corrective action.
- 2. The department experienced another successful school year with the Child and Adult Care Food Program (CACFP) serving snacks and suppers to the various schools community enrichment programs housed in schools throughout the district.
- 3. Although the cost for fresh fruits and vegetables as well as other menu items that might the new guidelines continue to increase, the department was able to continue to control food costs by using purchasing methods that utilized government commodities, a consistent menu cycle and creating recipes that used more economic menu items that allowed for the use of less prepared and more onsite prepared menu items.
- 4. Waste Control was able to be established in the schools and production with the adjustments to meal preparation techniques, improved meal presentation, more accurate production records and improved meal accountability.
- 5. Food Service continued to provide support to the Adagio Health Interns who are responsible for the Power Up program that provide lessons in nutrition and health education through all curriculums/educational departments throughout the district.
- 6. Six Schools; Pittsburgh Beechwood, Dilworth Traditional Academy, Pittsburgh Langley K-8, Pittsburgh Lincoln K-5, West Liberty Elementary, Whittier Elementary and Woolslair Elementary were awarded the Fresh Fruit and Vegetable Program grant which continues to focus change to local and heirloom produce in whole food context with educational materials for classrooms. Grant total = \$129,492.00. In addition, the produce company that is awarded the Fresh Fruit and Vegetable Program will be required to provide weekly educational programming and activities for students. The programming is required to include holiday themes, food service promotions (National School Lunch and Breakfast Week) and weekly instructions for preparation and presentation of produce for Chief Lunch Aides.

SCHOOL DISTRICT OF PITTSBURGH 2017 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Food Service

Program Administrator: Curtistine Walker Program Code: 6510-6570-010

7. Pittsburgh Schools Food Service is represented with the following partnerships/organizations, etc.; School Food Service Association of Pennsylvania, UPMC Healthy Schools, Let's Move Pittsburgh, Three Rivers Table and the SW Pennsylvania Food Security Partnership.

- 8. Food Service Supervisors Angela DeSarro and Deanna Bufalini were selected as School Nutrition Association of Pennsylvania Regional Awardees. As Regional Awardees, Angela and Deanna attended the 2016 Annual Conference in Hershey compliments of School Nutrition Association (SNAPA). The SNAPA Conference provided all of the continuing education credits that management staff need to meet the new USDA Professional Development requirements for the upcoming 2016-17 school year.
- 9. Food Service in partnership with the through the Allegheny County Parks and Recreation Department's Summer Feeding Program and the SW PA Food Security Partnership launched a decorated truck for the 2nd year "Grubb Up" campaign. Meal participation increased for lunch and provided ideas for ways to get the information about the meals service for summer 2017.

OBJECTIVES FOR 2016-17:

1. Improve Fiscal Sustainability by doing the following:

- Implement a new point of sale and inventory system using the Pennsylvania Department of Education approved Primero Edge System.
- Adjust the purchasing practices based on the new procurement rules and regulations and evaluate the relevance of purchasing with a coop group rather than purchasing as a district.
- Investigate ways to adjust school management positions to greatest management of the schools that is the most cost effective in the elementary meal program schools.

2. <u>Invest in People Structures and Culture</u>

- Continue to ensure that all school food service staff meets the required USDA Professional Development Hours for the 2016-17 school year.
- Continue to ensure that school supervisory staff receive additional training for knowledge expansion of the food service operation for new hire advancement and replacing or vacant positions due to the projected number of retirements.
- Encourage more staff to become involved with the School Nutrition Association on a local, state and national level in leadership roles.
- Continue to apply for various grants to improve the face of the cafeterias in all of the schools.

3. Partner with the Community in a New Way

• Continue to helping school community groups with their "Back Pack" programs so that children do not do hungry during weekends or holidays.

SCHOOL DISTRICT OF PITTSBURGH

FOOD SERVICES ESTIMATED REVENUES

| ACCOUNT | DESCRIPTION | 2015 ACTUAL | 2016 PROJECTED | 2016 BUDGET | 2017 BUDGET | INCREASE (DECREASE) 17 OVER 16 |
|-----------|--|----------------|-------------------|----------------|----------------|--------------------------------------|
| 6510 | INTEREST | \$0 | \$1,218 | \$0 | \$1,200 | \$1,200 |
| 6611 | SALES TO STUDENTS | \$0 | \$0 | \$0 | \$0 | \$0 |
| 6620 | ALA CARTE SALES | \$355,294 | 480,000 | 550,000 | 500,000 | (\$50,000) |
| 6630 | INCOME - SPECIAL CONTRACTS | \$648,820 | 765,000 | 725,000 | 700,000 | (\$25,000) |
| 6990 | MISCELLANEOUS | \$29,015 | 40,000 | 40,000 | 40,000 | \$0 |
| 7600 | REIMBURSEMENT - STATE | \$657,562 | 710,000 | 600,000 | 700,000 | \$100,000 |
| 7810 | STATE REVENUE FOR SOCIAL SECURITY PAYMENTS | \$171,819 | 188,992 | 188,992 | 195,582 | \$6,590 |
| 7820 | STATE REVENUE FOR RETIREMENT PAYMENTS | \$507,677 | 741,888 | 741,888 | 767,755 | \$25,867 |
| 8531 | REIMBURSEMENT - FEDERAL | \$13,843,014 | 15,000,000 | 14,200,000 | 15,300,000 | \$1,100,000 |
| 8533 | VALUE OF DONATED COMMODITIES | \$972,000 | 1,000,000 | 850,000 | 1,030,000 | \$180,000 |
| | TOTAL | \$17,185,201 | \$18,927,098 | \$17,895,880 | \$19,234,537 | \$1,338,657 |
| | FOOD SERVICE APPR | OPRIATIONS BY | MAJOR OBJECT | | | |
| 100 | PERSONAL SERVICES - SALARIES | \$4,620,023 | \$4,752,022 | \$4,940,980 | \$5,113,255 | \$172,275 |
| 200 | PERSONAL SERVICES - SALARIES PERSONAL SERVICES - EMPLOYEE BENEFITS | 2,580,250 | 2,876,639 | 2,546,858 | 2,590,111 | \$43,253 |
| 300 | TECHNICAL SERVICES TECHNICAL SERVICES | 2,380,230 | 2,870,039 | 5,000 | 5,000 | \$43,233 |
| 400 | PURCHASED PROPERTY SERVICES | 315,431 | 303,917 | 327,427 | 337,427 | \$10,000 |
| 500 | OTHER PURCHASED SERVICES | 293,954 | 305,042 | 383,786 | 321,786 | (\$62,000) |
| 600 | SUPPLIES | 8,252,327 | 8,617,150 | 8,179,047 | 7,861,047 | (\$318,000) |
| 700 | PROPERTY | 89,339 | 169,728 | 287,360 | 585,360 | \$298,000 |
| 800 | OTHER OBJECTS | 1,972 | 4,092 | 4,025 | 4,025 | \$0 |
| 900 | OTHER FINANCING USES | 0 | 0 | 0 | .,020 | \$0 |
| | TOTAL | \$16,153,297 | \$17,028,589 | \$16,674,483 | \$16,818,011 | \$143,528 |
| TO/(FROM) | FUND BALANCE | \$1,031,903 | \$1,898,510 | \$1,221,397 | \$2,416,526 | \$1,195,129 |

| DEPT | FUND | | OBJ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------------------------------|---------------------------------|--|--|---|-------------------|---------------------|---|---|--|--|
| ADMIN | ISTRA | TION - | CAFE | TERIA | | | | | | |
| 6510 6510 6510 6510 6510 | 500 500 500 500 500 | 3100 3100 3100 3100 3100 3100 | 182 188 200 432 610 631 | FOOD SERVICE STAFF COMP-ADDITIONAL WORK EMPLOYEE BENEFITS RPR & MAINT - EQUIP GENERAL SUPPLIES FOOD | 0.87 | 1.00 | 11,807.96 822.84 12,108.82 1,137.42 4,127.43 17,399.94 | 20,655 **** 9,001 600 2,000 15,000 | 28,938 **** 10,379 600 3,000 20,000 | 8,283 **** 1,378 **** 1,000 5,000 |
| 6510 | 500 | 3100 | 632 | MILK | | | 3,266.88 | 2,000 | 3,000 | 1,000 |
| | | 3100 | | TION TOTAL SERVICES | 0.87 | 1.00 | 50,671.29 | 49,256 | 65,917 | 16,661 |
| | | | | DEPARTMENT TOTAL | 0.87 | 1.00 | 50,671.29 | 49,256 | 65,917 | 16,661 |

| DEPT ADMIN | | FUNC | OBJ ENTRA | DESCRIPTION L OFFICE | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|-----|------|--------------|--------------------------------|-------------------|---------------------|----------------------|-----------------|----------------|------------------------------------|
| 6520 | 500 | 3100 | 113 | DIRECTORS | 1.00 | 1.00 | 91,868.16 | 92,522 | 94,101 | 1,579 |
| 6520 | 500 | 3100 | 141 | ACCOUNTANTS-AUDITORS | | | 32,137.92 | *** | **** | **** |
| 6520 | 500 | 3100 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 19,843.39 | 59 , 157 | 59,942 | 785 |
| 6520 | 500 | 3100 | 152 | TYPIST-STENOGRAPHERS | 1.00 | 1.00 | 38,759.04 | 38 , 759 | 38,759 | **** |
| 6520 | 500 | 3100 | 154 | CLERKS | 3.00 | 3.00 | 128,373.12 | 128,373 | 128,373 | **** |
| 6520 | 500 | 3100 | 200 | EMPLOYEE BENEFITS | | | 155,790.40 | 138,938 | 139,968 | 1,030 |
| 6520 | 500 | 3100 | 330 | OTHER PROFESSIONAL SERV | | | *** | 5,000 | 5,000 | **** |
| 6520 | 500 | 3100 | 411 | DISPOSAL SERVICES | | | 120.00 | **** | **** | **** |
| 6520 | 500 | 3100 | 422 | ELECTRICITY | | | 155,991.00 | 185,000 | 170,000 | -15,000 |
| 6520 | 500 | 3100 | 424 | WATER/SEWAGE | | | 32,743.28 | 20,000 | 35,000 | 15,000 |
| 6520 | 500 | 3100 | 432 | RPR & MAINT - EQUIP | | | 1,586.00 | 2,000 | 2,000 | **** |
| 6520 | 500 | 3100 | 530 | COMMUNICATIONS | | | 3,033.00 | 10,000 | 4,000 | -6,000 |
| 6520 | 500 | 3100 | 550 | PRINTING & BINDING | | | *** | 1,000 | **** | -1,000 |
| 6520 | 500 | 3100 | 581 | MILEAGE | | | 7,897.86 | 10,000 | 10,000 | **** |
| 6520 | 500 | 3100 | 582 | TRAVEL | | | *** | 4,000 | 4,000 | **** |
| 6520 | 500 | 3100 | 610 | GENERAL SUPPLIES | | | 7,173.45 | 10,000 | 10,000 | **** |
| 6520 | 500 | 3100 | 618 | ADM OP SYS TECH | | | 46,022.95 | 50,000 | 50,000 | **** |
| 6520 | 500 | 3100 | 621 | NATURAL GAS - HTG & AC | | | 41,118.20 | 60,000 | 60,000 | **** |
| 6520 | 500 | 3100 | 631 | FOOD | | | **** | **** | 20,000 | 20,000 |
| 6520 | 500 | 3100 | 632 | MILK | | | **** | **** | 20,000 | 20,000 |
| 6520 | 500 | 3100 | 640 | BOOKS & PERIODICALS | | | *** | 1,500 | 1,500 | **** |
| 6520 | 500 | 3100 | 760 | EQUIPMENT-REPLACEMENT | | | 1,402.05 | **** | **** | **** |
| 6520 | 500 | 3100 | 761 | NON-CAP EQUIP REPLACEMENT | | | **** | 3,500 | 3,500 | **** |
| 6520 | 500 | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | *** | 10,000 | 8,000 | -2,000 |
| 6520 | 500 | 3100 | 768 | CAPITAL TECH EQUIP REPLACEMENT | | | *** | 2,455 | 2,455 | **** |
| 6520 | 500 | 3100 | 810 | DUES & FEES | | | 1,972.22 | 4,025 | 4,025 | **** |
| 0020 | 500 | 3200 | 0_0 | 2022 4 1222 | | | 1,5,2122 | 1,025 | 1,025 | |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 3100 | | SERVICES | 6.00 | 6.00 | 765,832.04 | 836,229 | 870,623 | 34,394 |
| | | | | DEPARTMENT TOTAL | 6.00 | 6.00 | 765,832.04 | 836,229 | 870,623 | 34,394 |

| DEPT FOOD | | FUNC CE CEN | OBJ TER | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|-----|----------------|------------|-------------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| 6530 | 500 | 3100 | 161 | TRADESMEN | 1.00 | 1.00 | 54,953.54 | 63,754 | 63,754 | **** |
| 6530 | 500 | 3100 | 163 | REPAIRMEN | 3.00 | 3.00 | 172,298.21 | 171,080 | 171,080 | **** |
| 6530 | 500 | 3100 | 168 | COMP-ADDITIONAL WORK | | | 62,700.88 | 50,000 | 50,000 | **** |
| 6530 | 500 | 3100 | 181 | CUSTODIAL - LABORER | 2.00 | 2.00 | 87,013.32 | 85,322 | 85,322 | **** |
| 6530 | 500 | 3100 | 182 | FOOD SERVICE STAFF | 28.13 | 29.06 | 929,151.18 | 942,928 | 986,544 | 43,616 |
| 6530 | 500 | 3100 | 184 | STORES HANDLING STAFF | 3.00 | 3.00 | 155,878.57 | 153,317 | 153,317 | **** |
| 6530 | 500 | 3100 | 188 | COMP-ADDITIONAL WORK | | | 22,970.39 | 50,000 | 50,000 | **** |
| 6530 | 500 | 3100 | 189 | OTHER PERSONNEL COSTS | | | 5,267.31 | 10,000 | 10,000 | **** |
| 6530 | 500 | 3100 | 200 | EMPLOYEE BENEFITS | | | 992,148.41 | 998,876 | 1,027,418 | 28,542 |
| 6530 | 500 | 3100 | 432 | RPR & MAINT - EQUIP | | | 40,915.42 | 49,400 | 49,400 | **** |
| 6530 | 500 | 3100 | 433 | RPR & MAINT - VEHICLES | | | 48,972.35 | 35,000 | 45,000 | 10,000 |
| 6530 | 500 | 3100 | 599 | OTHER PURCHASED SERVICES | | | 269,043.33 | 325,204 | 275,204 | -50,000 |
| 6530 | 500 | 3100 | 610 | GENERAL SUPPLIES | | | 313,771.57 | 323,066 | 323,066 | **** |
| 6530 | 500 | 3100 | 631 | FOOD | | | 2,511,265.19 | 2,480,000 | 2,500,000 | 20,000 |
| 6530 | 500 | 3100 | 632 | MILK | | | 86,626.07 | 78,000 | 93,000 | 15,000 |
| 6530 | 500 | 3100 | 633 | DONATED COMMODITIES | | | 972,785.78 | 30,000 | 30,000 | **** |
| 6530 | 500 | 3100 | 761 | NON-CAP EQUIP REPLACEMENT | | | *** | **** | 100,000 | 100,000 |
| 6530 | 500 | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 22,868.95 | 53,153 | 253,153 | 200,000 |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 3100 | | SERVICES | 37.13 | 38.06 | 6,748,630.47 | 5,899,100 | 6,266,258 | 367,158 |
| | | | | DEPARTMENT TOTAL | 37.13 | 38.06 | 6,748,630.47 | 5,899,100 | 6,266,258 | 367,158 |

| DEPT SECON | FUND IDARY | | OBJ S - F | DESCRIPTION COOD SRVC | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--|---|--|---|---|-------------------|---------------------|--|--|--|---|
| 6540 6540 6540 6540 6540 6540 6540 6540 | 500 500 500 500 500 500 500 500 500 | 3100 3100 3100 3100 3100 3100 3100 3100 | 182 188 189 200 432 599 610 631 632 633 762 | FOOD SERVICE STAFF COMP-ADDITIONAL WORK OTHER PERSONNEL COSTS EMPLOYEE BENEFITS RPR & MAINT - EQUIP OTHER PURCHASED SERVICES GENERAL SUPPLIES FOOD MILK DONATED COMMODITIES CAPITAL EQUIPMENT REPLACEMENT | 75.00 | 74.07 | 1,373,375.16 109,449.49 29,618.80 779,596.08 20,727.26 9,179.87 251,647.36 2,021,621.13 506,964.54 11,897.57 45,913.05 | 1,431,213 15,000 15,000 761,584 20,938 24,182 432,375 2,307,388 655,000 10,000 116,308 | 1,384,242 51,000 15,000 737,103 20,938 19,182 332,375 2,207,388 555,000 10,000 116,308 | -46,971 36,000 **** -24,481 **** -5,000 -100,000 -100,000 -100,000 **** |
| | | 3100 | | TION TOTAL SERVICES DEPARTMENT TOTAL | 75.00 75.00 | 74.07 74.07 | 5,159,990.31 5,159,990.31 | 5,788,988 5,788,988 | 5,448,536 5,448,536 | -340,452 -340,452 |

| DEPT ELEME | FUND NTARY | FUNC | OBJ | DESCRIPTION FOOD SRVC | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|---------------|---------------|--------------|------------|--|-------------------|---------------------|---------------------------|--------------------|---------------------|------------------------------------|
| 6550 6550 | 500 500 | 3100 3100 | 182 188 | FOOD SERVICE STAFF COMP-ADDITIONAL WORK | 106.00 | 106.00 | 1,217,542.00 73,505.95 | 1,562,191 5,000 | 1,655,174 41,000 | 92,983 36,000 |
| 6550 6550 | 500 500 | 3100 3100 | 189 200 | OTHER PERSONNEL COSTS EMPLOYEE BENEFITS | | | 2,686.00 640,606.39 | **** 619,981 | **** 656,765 | **** 36,784 |
| 6550 | 500 | 3100 | 432 | RPR & MAINT - EQUIP | | | 13,238.43 | 14,489 | 14,489 | *** |
| 6550 | 500 | 3100 | 599 | OTHER PURCHASED SERVICES | | | 4,800.00 | 9,400 | 9,400 | *** |
| 6550 | 500 | 3100 | 610 | GENERAL SUPPLIES | | | 40,509.55 | 50,000 | 50,000 | *** |
| 6550 | 500 | 3100 | 631 | FOOD | | | 702,337.28 | 780,000 | 780,000 | **** |
| 6550 | 500 | 3100 | 632 | MILK | | | 713,792.40 | 892,718 | 792,718 | -100,000 |
| 6550 | 500 | 3100 | 762 | CAPITAL EQUIPMENT REPLACEMENT | | | 19,155.00 | 101,944 | 101,944 | *** |
| | | | FUNC | TION TOTAL | | | | | | |
| | | 3100 | FOOD | SERVICES | 106.00 | 106.00 | 3,428,173.00 | 4,035,723 | 4,101,490 | 65,767 |
| | | | | DEPARTMENT TOTAL | 106.00 | 106.00 | 3,428,173.00 | 4,035,723 | 4,101,490 | 65,767 |

| DEPT FUND FUNC | OBJ DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|------------------|--------------------------|-------------------|---------------------|----------------------|----------------|----------------|------------------------------------|
| SNACK & DINNER I | PROGRAM | | | | | | |
| 6560 500 3100 | 188 COMP-ADDITIONAL WORK | | | *** | 26,714 | 26,714 | *** |
| 6560 500 3100 | 200 EMPLOYEE BENEFITS | | | *** | 10,568 | 10,568 | *** |
| | FUNCTION TOTAL | | | | | | |
| 3100 | FOOD SERVICES | | | *** | 37,282 | 37,282 | **** |
| | DEPARTMENT TOTAL | | | *** | 37,282 | 37,282 | *** |

| DEPT | FUND | FUNC | ОВЈ | DESCRIPTION | ORG NO. EMP | TOTAL NO. EMP | 2015 EXPENDITURES | 2016 BUDGET | 2017 BUDGET | INCREASE DECREASE 17 OVER 16 |
|--------------|------------|--------------|------------|---|-------------------|---------------------|----------------------|-----------------|-----------------|------------------------------------|
| SUMME | R MEA | LS | | | | | | | 202022 | _, _, _, |
| 6570 6570 | 500 500 | 3100 3100 | 188 200 | COMP-ADDITIONAL WORK EMPLOYEE BENEFITS | | | *** *** | 19,995 7,910 | 19,995 7,910 | * * * * * * * * |
| | | 3100 | | TION TOTAL SERVICES | | | *** | 27,905 | 27,905 | *** |
| | | | | DEPARTMENT TOTAL | | | *** | 27,905 | 27,905 | *** |
| | | | | FUND TOTAL | 225.00 | 225.13 | 16,153,297.11 | 16,674,483 | 16,818,011 | 143,528 |
| | | | | PRIOR YEAR ENCUMBRANCES | | | 4,197.48 | **** | **** | |
| | | | | GRAND TOTAL | | | 16,157,494.59 | 16,674,483 | 16,818,011 | 143,528 |

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CAPITAL PROJECTS

PITTSBURGH SCHOOL DISTRICT 2017/2023 CAPITAL PROGRAM

The following is the proposed 2017 / 2023 Capital Program. These projects have been identified as a result of Board Actions, input from Facilities, Maintenance and Plant Operations, recommendations from Administrators, building condition analyses, safety, code and accessibility requirements and operational needs.

Major Maintenance Projects proposed for 2017 include work such as science lab upgrades, electrical distribution system improvements, roof replacements, masonry restoration, concrete / asphalt paving and miscellaneous building or site improvement projects.

The 2017 Program will be comprised of the following:

| Long Term Projects | \$15,295,100 |
|---------------------|--------------|
| Short Term Projects | 18,000,100 |

TOTAL \$33,295,200

PROPOSED FINANCIAL SUMMARY 2017 CAPITAL PROGRAM

| CATEGORY | TOTAL FUNDS | LONG TERM | SHORT TERM |
|---|--------------|--------------|--------------|
| Educational Improvements | 1,590,000 | 1,590,000 | - |
| Grounds Improvements | 718,000 | - | 718,000 |
| Mechanical Systems | 6,316,600 | 5,516,600 | 800,000 |
| Electrical Systems | 3,431,100 | 1,325,000 | 2,106,100 |
| Building Interior | 9,381,500 | 4,028,000 | 5,353,500 |
| Building Exterior | 8,632,000 | 2,835,500 | 5,796,500 |
| Planning / Design / Construction Management | 3,226,000 | - | 3,226,000 |
| | | | |
| TOTAL | \$33,295,200 | \$15,295,100 | \$18,000,100 |

| Facility Name | Project Description | <u>2017 Est</u> | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | 2017/23 Total |
|-------------------------|--|-----------------|-----------|-----------|-----------|-----------|-----------|----------|------------------|
| ADMINISTRATION BUILDING | | | | | | | | | |
| | Electrical distribution / switch gear | 250,000 | 250,000 | | | | | | \$ 500,000 |
| | Floor drains and piping in restrooms | | | 140,000 | | | | | \$ 140,000 |
| | Architectural / Engineering Design and permits | 30,000 | 16,800 | - | - | - | | | \$ 46,800 |
| | Contingency Fund / Change Orders | 15,000 | 15,000 | 8,400 | - | - | | | \$ 38,400 |
| | | 295,000 | 281,800 | 148,400 | - | - | - | - | \$ 725,200 |
| ALLDERDICE | | | | | | | | | |
| ALEBERTIOE | Auditorium and stage sound and lighting | | | | 650,000 | | | | \$ 650.000 |
| | Ceiling / lighting | | | 750,000 | 750,000 | | | | \$ 1,500,000 |
| | Electrical distribution system replacement | 1,000,000 | 1,000,000 | , | , | | | | \$ 2,000,000 |
| | Paving / parking | , , | | 175,000 | | | | | \$ 175,000 |
| | Pool covers | | 125,000 | | | | | | \$ 125,000 |
| | Restroom ADA renovations | | | | 2,100,000 | 2,100,000 | | | \$ 4,200,000 |
| | Stairwell painting and new stair treads | | 250,000 | 250,000 | | | | | \$ 500,000 |
| | Architectural / Engineering Design and permits | 165,000 | 141,000 | 420,000 | 252,000 | - | - | - | \$ 978,000 |
| | Contingency Fund / Change Orders | 60,000 | 82,500 | 70,500 | 210,000 | 126,000 | - | - | \$ 549,000 |
| | | 1,225,000 | 1,598,500 | 1,665,500 | 3,962,000 | 2,226,000 | - | - | \$ 10,677,000 |
| ALLEGHENY | | | | | | | | | |
| | Boiler replacement (2) | | | | | | 1,040,000 | | \$ 1,040,000 |
| | Ceiling fans | 150,000 | | | | | | | \$ 150,000 |
| | Classroom floor replacement | | | | 275,000 | | | | \$ 275,000 |
| | Coal hole repair | | | 500,000 | | | | | \$ 500,000 |
| | Electrical branch circuit panel replacement | | | | | | 350,000 | | \$ 350,000 |
| | Exhaust hoods for food warmers | | | | | | 35,000 | | \$ 35,000 |
| | Lobby, third and fourth floor ceiling and lighting | | | | | | 250,000 | | \$ 250,000 |
| | Masonry restoration | 100,000 | | | | | | | \$ 100,000 |
| | PA system | | | | 300,000 | | | | \$ 300,000 |
| | Architectural / Engineering Design and permits | - | 60,000 | 69,000 | - | 201,000 | - | - | \$ 330,000 |
| | Contingency Fund / Change Orders | 15,000 | - | 30,000 | 34,500 | - | 100,500 | - | \$ 180,000 |
| | | 265,000 | 60,000 | 599,000 | 609,500 | 201,000 | 1,775,500 | - | \$ 3,510,000 |
| | | | | | | | | | |
| ARSENAL | | | | | | | | | |
| ANGLINAL | Auditorium and exterior energy efficient lighting | 185,000 | | | | | | | \$ 185,000 |
| | Corridor ceiling / lighting | | 1,000,000 | | | | | | \$ 1,000,000 |
| | Classroom lighting / ceilings replacement | | 1,000,000 | | | | | | \$ 1,000,000 |
| | Architectural / Engineering Design and permits | 240,000 | - | - | - | - | - | - | \$ 240,000 |
| | Contingency Fund / Change Orders | 11,100 | 120,000 | - | - | - | - | - | \$ 131,100 |
| | | 436,100 | 2,120,000 | - | - | - | - | - | \$ 2,556,100 |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|---------------|--|----------|---------------------|-----------|----------|----------|-----------|-----------|----------|---------------------|
| BANKSVILLE | | | | | | | | | | |
| | Bus turn around | | | | | | | 500,000 | \$ | 500,000 |
| | Cycle painting | | | | 125,000 | | | | \$ | 125,000 |
| | Roof replacement | | | | 400,000 | | | | \$ | 400,000 |
| | Electrical branch circuit panel replacement | | | 200,000 | | | | | \$ | 200,000 |
| | Water cooler replacement | | | 75,000 | | | | | \$ | 75,000 |
| | Architectural / Engineering Design and permits | - | 33,000 | 63,000 | - | - | 60,000 | - | \$ | 156,000 |
| | Contingency Fund / Change Orders | | - | 16,500 | 31,500 | - | - | 30,000 | \$ | 78,000 |
| | | - | 33,000 | 354,500 | 556,500 | - | 60,000 | 530,000 | \$ | 1,534,000 |
| BEECHWOOD | | | | | | | | | | |
| | Cycle painting | | 300,000 | | | | | | \$ | 300,000 |
| | Flooring | | | | 250,000 | | | | \$ | 250,000 |
| | Lighting / ceiling in classrooms and corridors | | | | | 600,000 | | | \$ | 600,000 |
| | Masonry restoration | | 750,000 | | | | | | \$ | 750,000 |
| | Window replacement | | | | | | 950,000 | | \$ | 950,000 |
| | Architectural / Engineering Design and permits | 126,000 | - | 30,000 | 72,000 | 114,000 | - | - | \$ | 342,000 |
| | Contingency Fund / Change Orders | | 63,000 | - | 15,000 | 36,000 | 57,000 | - | \$ | 171,000 |
| | | 126,000 | 1,113,000 | 30,000 | 337,000 | 750,000 | 1,007,000 | - | \$ | 3,363,000 |
| BRASHEAR | | | | | | | | | | |
| | Bridge / driveway repair | | | | | | | 2,000,000 | \$ | 2,000,000 |
| | Chiller replacement | | | | | | | 2,000,000 | \$ | 2,000,000 |
| | Cycle painting | | | 950,000 | | | | | \$ | 950,000 |
| | Dust collector | | | | | | 200,000 | | \$ | 200,000 |
| | Gym / locker area code safety renovations | | | 200,000 | | | | | \$ | 200,000 |
| | Masonry restoration | 150,000 | | | | | | | \$ | 150,000 |
| | Restroom ADA renovations | 650,000 | 1,000,000 | | | | | | \$ | 1,650,000 |
| | Stage upgrades | | | 100,000 | | | | | \$ | 100,000 |
| | Architectural / Engineering Design and permits | 120,000 | 150,000 | | - | 24,000 | 480,000 | | \$ | 774,000 |
| | Contingency Fund / Change Orders | 48,000 | 60,000 | 75,000 | - | - | 12,000 | 240,000 | \$ | 435,000 |
| | | 968,000 | 1,210,000 | 1,325,000 | - | 24,000 | 692,000 | 4,240,000 | \$ | 8,459,000 |
| BROOKLINE | | | | | | | | | | |
| | No work planned | - | - | - | - | - | | | | |
| | | | - | - | | - | | | | |
| | | | | | | | | | | |
| CAPA | Floor replacement in black box theater | 100,000 | | | | | | | \$ | 100,000 |
| | Foundation drainage / waterproofing | 100,000 | 1,000,000 | | | | | | \$ \$ | 1,000,000 |
| | · · · | 120,000 | 1,000,000 | | | | | _ | \$ | 120,000 |
| | Architectural / Engineering Design and permits | 6,000 | 60.000 | - | - | - | - | - | \$ \$ | |
| | Contingency Fund / Change Orders | 226,000 | 60,000 1,060,000 | <u>-</u> | <u>-</u> | - | - | - | Ф | 66,000 1,286,000 |
| | | 220,000 | 1,000,000 | - | - | - | - | - | | 1,200,000 |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | 2017/23 Total |
|----------------------|--|-----------|----------|----------|----------|-----------|----------|-----------|-----------------|
| CARMALT | | | | | | | | | |
| | Chiller replacement | | | | | 1,000,000 | | | \$ 1,000,000 |
| | Flooring | | | | | | 150,000 | | \$ 150,000 |
| | Masonry restoration | | | | | | | 750,000 | \$ 750,000 |
| | Cycle painting | | | | | | | 350,000 | \$ 350,000 |
| | Architectural / Engineering Design and permits | - | - | - | 120,000 | 18,000 | 132,000 | - | \$ 270,000 |
| | Contingency Fund / Change Orders | - | - | - | - | 60,000 | 9,000 | 66,000 | \$ 135,000 |
| | | - | - | - | 120,000 | 1,078,000 | 291,000 | 1,166,000 | \$ 2,655,000 |
| CARRICK | | | | | | | | | |
| | Auditorium air conditioning | | | 300,000 | | | | | \$ 300,000 |
| | Roof replacement | 1,500,000 | | | | | | | \$ 1,500,000 |
| | Architectural / Engineering Design and permits | - | 36,000 | - | - | - | - | - | \$ 36,000 |
| | Contingency Fund / Change Orders | 90,000 | - | 18,000 | - | - | - | | \$ 108,000 |
| | | 1,590,000 | 36,000 | 318,000 | - | - | - | - | \$ 1,944,000 |
| CENTRAL OPERATIONS | | | | | | | | | |
| | No work planned | | | | | | | | |
| | | | | | | | | | |
| | • | - | - | - | - | - | - | - | |
| CENTRAL FOOD KITCHEN | | | | | | | | | |
| | Cycle painting / ceiling repairs | | | | 350,000 | | | | \$ 350,000 |
| | Steam kettles | 450,000 | | | | | | | \$ 450,000 |
| | Architectural / Engineering Design and permits | ·- · | - | 42,000 | <u>-</u> | - | - | - | \$ 42,000 |
| | Contingency Fund / Change Orders | 27,000 | - | - | 21,000 | - | - | - | \$ 48,000 |
| | | 477,000 | - | 42,000 | 371,000 | • | - | - | \$ 890,000 |
| CHARTIERS | | | | | | | | | |
| | Cycle painting | | 150,000 | | | | | | \$ 150,000 |
| | Flooring replacement | | | | | 250,000 | | | \$ 250,000 |
| | Electrical distribution / fire alarm system | | | | | | | 250,000 | \$ 250,000 |
| | Architectural / Engineering Design and permits | 18,000 | | - | 30,000 | - | 30,000 | - | \$ 78,000 |
| | Contingency Fund / Change Orders | - | 9,000 | - | - | 15,000 | - | 15,000 | \$ 39,000 |
| | | 18,000 | 159,000 | - | 30,000 | 265,000 | 30,000 | 265,000 | \$ 767,000 |

| Facility Name | Project Description | <u>2017 Est</u> | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|-----------------|--|-----------------|-------------------|----------|-------------------|-----------|----------|----------|----------|---------------------|
| CLAYTON | | | | | | | | | | |
| | Boiler replacement | | | | | 560,000 | | | \$ | 560,000 |
| | Corridor ceiling / lighting | | | | | | 375,000 | | \$ | 375,000 |
| | Cycle painting | | | 400,000 | | | | | \$ | 400,000 |
| | Restroom ADA renovations at Gym | | 250,000 | | | | | | \$ | 250,000 |
| | Unit ventilator replacement | | | | | 310,000 | | | \$ | 310,000 |
| | Walk in cooler and freezer | | | | | | 95,000 | | \$ | 95,000 |
| | Architectural / Engineering Design and permits | 30,000 | 48,000 | - | 104,400 | 56,400 | - | - | \$ | 238,800 |
| | Contingency Fund / Change Orders | 20,000 | 15,000 | 24,000 | 104 100 | 52,200 | 28,200 | <u> </u> | \$ \$ | 119,400 |
| | | 30,000 | 313,000 | 424,000 | 104,400 | 978,600 | 498,200 | - | Ф | 2,348,200 |
| COLFAX | | | | | | | | | | |
| | Cycle painting (old building) | | 500,000 | | | | | | \$ | 500,000 |
| | Flooring replacement (old building) | | | | | 200,000 | | | \$ | 200,000 |
| | Pool ventilation / ceilings | 350,000 | | | | | | | \$ | 350,000 |
| | Renovation of basement | | 1,500,000 | | | | | | \$ | 1,500,000 |
| | Restroom ADA renovations (old building) | 1,000,000 | | | | | | | \$ | 1,000,000 |
| | Ventilation system replacement (old building) | | | | | | 500,000 | | \$ | 500,000 |
| | Architectural / Engineering Design and permits | 240,000 | - | - | 24,000 | 60,000 | - | - | \$ | 324,000 |
| | Contingency Fund / Change Orders | 81,000 | 120,000 | - | - | 12,000 | 30,000 | - | \$ | 243,000 |
| | | 1,671,000 | 2,120,000 | - | 24,000 | 272,000 | 530,000 | - | \$ | 4,617,000 |
| CONCORD | | | | | | | | | | |
| | No work planned | - | - | - | - | | | | | |
| | | | - | - | - | - | - | - | | |
| | | - | - | | | | | | | |
| CONROY | | | | | | | | | | |
| CONKOT | Flooring replacement / stair treads | | | | | | 750,000 | | \$ | 750,000 |
| | Architectural / Engineering Design and permits | | _ | | _ | 90,000 | - | _ | \$ | 90,000 |
| | Contingency Fund / Change Orders | _ | - | - | - | - | 45,000 | - | \$ | 45,000 |
| | Tanangana, rananga taana | - | - | - | - | 90,000 | 795,000 | - | \$ | 885,000 |
| | | | | | | | | | | |
| CRESCENT ECC | 5 U | | | | | | | | _ | |
| | Boiler replacement (2) | | | | 500,000 | | | | \$ | 500,000 |
| | Cycle painting | 40.000 | 350,000 | | | | | | \$ | 350,000 |
| | Architectural / Engineering Design and permits | 42,000 | - | 60,000 | - | - | - | - | \$ | 102,000 |
| | Contingency Fund / Change Orders | 42,000 | 21,000 371,000 | 60,000 | 30,000 530,000 | <u> </u> | <u> </u> | | \$ \$ | 51,000 1,003,000 |
| | | 42,000 | 37 1,000 | 60,000 | 530,000 | - | - | - | Ф | 1,003,000 |
| CUPPLES STADIUM | | | | | | | | | | |
| | Field turf | | | | | 1,750,000 | | | \$ | 1,750,000 |
| | Concrete repairs | | 600,000 | | | ,, | | | \$ | 600,000 |
| | Restroom ADA renovations | | • | 650,000 | | | | | \$ | 650,000 |
| | Architectural / Engineering Design and permits | 72,000 | 78,000 | - | 210,000 | - | - | - | \$ | 360,000 |
| | Contingency Fund / Change Orders | - | 36,000 | 39,000 | · - | 105,000 | - | - | \$ | 180,000 |
| | · • | 72,000 | 714,000 | 689,000 | 210,000 | 1,855,000 | - | - | \$ | 3,540,000 |
| | | | | | | | | | | |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | <u>2023 Est</u> | | 2017/23 Total |
|---------------|--|-----------|----------|----------|----------|----------|-----------|-----------------|----------|----------------------|
| DILWORTH | | | | | | | | | | |
| | Classroom floors replacement | | | | 250,000 | | | | \$ | 250,000 |
| | Cycle painting | | 450,000 | | | | | | \$ | 450,000 |
| | Boiler replacement | 550,000 | | | | | | | \$ | 550,000 |
| | Ventilation units and lighting in Auditorium/electrical upgrade Window replacement | 450,000 | | | | | | 750,000 | \$ \$ | 450,000 750,000 |
| | Architectural / Engineering Design and permits | 54,000 | _ | 30,000 | _ | _ | 90,000 | 750,000 | \$ \$ | 174,000 |
| | Contingency Fund / Change Orders | 60,000 | 27,000 | - | 15,000 | - | - | 45,000 | \$ | 147,000 |
| | g,g | 1,114,000 | 477,000 | 30,000 | 265,000 | - | 90,000 | 795,000 | \$ | 2,771,000 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| FAISON | No. 1 de la companya | | | | | | | | | |
| | No work planned | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| FULTON | | | | | | | | | | |
| | Flooring replacement | 500.000 | | | | | 250,000 | | \$ | 250,000 |
| | Cycle painting Architectural / Engineering Design and permits | 500,000 | _ | | _ | 30,000 | | _ | \$ \$ | 500,000 30,000 |
| | Contingency Fund / Change Orders | 30,000 | - | - | - | 30,000 | 15,000 | - | э \$ | 45,000 |
| | Contingency Fund / Change Crucis | 530,000 | | - | - | 30,000 | 265,000 | - | \$ | 825,000 |
| | | , | | | | , | | | • | , |
| GRANDVIEW | | | | | | | | | | |
| | Electrical branch circuit panel replacement | | | 250,000 | | | | | \$ | 250,000 |
| | Cycle painting | | | | | | 325,000 | | \$ | 325,000 |
| | Flooring replacement / stair treads | | | 250,000 | | | | | \$ | 250,000 |
| | Window / curtain wall replacement Exit stairs / front entrance ADA ramp & doors /vehicle drop off | | | | 600,000 | 500,000 | | | \$ \$ | 600,000 500,000 |
| | Architectural / Engineering Design and permits | _ | 60,000 | 72,000 | 60,000 | 39,000 | _ | _ | \$ | 231,000 |
| | Contingency Fund / Change Orders | - | - | 30,000 | 36,000 | 30,000 | 19,500 | - | \$ | 115,500 |
| | | - | 60,000 | 602,000 | 696,000 | 569,000 | 344,500 | - | \$ | 2,271,500 |
| | | | | | | | | | | |
| GREENFIELD | | | | | | | | | | |
| | Corridor wells / sucle pointing | | | | | | | 2 500 000 | • | 2 500 000 |
| | Corridor walls / cycle painting Central ventilation system replacement | | | | | | 680,000 | 3,500,000 | \$ \$ | 3,500,000 680,000 |
| | PA and auditorium sound systems / clocks | 250,000 | | | | | 000,000 | | э \$ | 250,000 |
| | Restroom ADA renovations | 200,000 | 500,000 | 500,000 | | | | | \$ | 1,000,000 |
| | Architectural / Engineering Design and permits | 60,000 | 60,000 | - | - | 81,600 | 420,000 | - | \$ | 621,600 |
| | Contingency Fund / Change Orders | 15,000 | 30,000 | 30,000 | - | - | 40,800 | 210,000 | \$ | 325,800 |
| | | 325,000 | 590,000 | 530,000 | - | 81,600 | 1,140,800 | 3,710,000 | \$ | 6,377,400 |
| | | | | | | | | | | |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|---------------------|---|----------|-----------|-----------|-----------|-----------|----------|----------|---------|---------------|
| GREENWAY | | | | | | | | | | |
| | Cycle painting | | 350,000 | 350,000 | | | | | \$ | 700,000 |
| | Fire alarm / elevator modernization / generator | | 1,850,000 | | | | | | \$ | 1,850,000 |
| | Exterior stucco repairs and paint | | | | | 500,000 | | | \$ | 500,000 |
| | Field lighting | | | | | 500,000 | | | \$ | 500,000 |
| | Window replacement | | | | | | 750,000 | | \$ | 750,000 |
| | Architectural / Engineering Design and permits | 264,000 | 42,000 | - | 120,000 | 90,000 | - | - | \$ | 516,000 |
| | Contingency Fund / Change Orders | - | 132,000 | 21,000 | - | 60,000 | 45,000 | - | \$ | 258,000 |
| | | 264,000 | 2,374,000 | 371,000 | 120,000 | 1,150,000 | 795,000 | - | \$ | 5,074,000 |
| KING, MARTIN LUTHER | | | | | | | | | | |
| | Concrete repairs / paving | 50,000 | | | | | | | \$ | 50,000 |
| | Electrical branch circuit panel replacement | , | 400,000 | | | | | | \$ | 400,000 |
| | Flooring replacement | | , | | | | 300,000 | | \$ | 300,000 |
| | Roof replacement | | | | 800,000 | | | | \$ | 800,000 |
| | Walk-in cooler / freezer | 165,000 | | | | | | | \$ | 165,000 |
| | Architectural / Engineering Design and permits | 48,000 | - | 96,000 | - | 36,000 | - | - | \$ | 180,000 |
| | Contingency Fund / Change Orders | 12,900 | 24,000 | - | 48,000 | - | 18,000 | - | \$ | 102,900 |
| | | 275,900 | 424,000 | 96,000 | 848,000 | 36,000 | 318,000 | - | \$ | 1,997,900 |
| LANGLEY | | | | | | | | | | |
| LANGLEY | Building controls pneumatic tubing | | | | 280,000 | | | | \$ | 280,000 |
| | Ceiling / lighting | | | 1,000,000 | 1,000,000 | | | | э \$ | 2,000,000 |
| | Corridor and classroom floors | | | 1,000,000 | 1,000,000 | 600,000 | | | \$ | 600,000 |
| | Cycle painting | | | | | 000,000 | 450,000 | | \$ | 450,000 |
| | Exterior concrete repairs / drainage | 200,000 | | | | | 400,000 | | \$ | 200,000 |
| | Unit ventilator replacement | 275,000 | | | | | | | \$ | 275,000 |
| | Architectural / Engineering Design and permits | - | 120,000 | 153,600 | 72,000 | 54,000 | _ | _ | \$ | 399,600 |
| | Contingency Fund / Change Orders | 28,500 | - | 60,000 | 76,800 | 36,000 | 27,000 | _ | \$ | 228,300 |
| | • , • | 503,500 | 120,000 | 1,213,600 | 1,428,800 | 690,000 | 477,000 | - | \$ | 4,432,900 |
| LIBERTY | | | | | | | | | | |
| | Boiler replacement | | | | | | 210,000 | | \$ | 210,000 |
| | Electrical branch circuit panel replacement | | | | 350,000 | | | | \$ | 350,000 |
| | Cycle painting | | | | | | 100,000 | | \$ | 100,000 |
| | Masonry restoration / foundation waterproofing | | | | 750,000 | | | | \$ | 750,000 |
| | Architectural / Engineering Design and permits | - | - | 132,000 | - | 37,200 | - | - | \$ | 169,200 |
| | Contingency Fund / Change Orders | - | - | 400,000 | 66,000 | | 18,600 | - | \$ | 84,600 |
| | | - | - | 132,000 | 1,166,000 | 37,200 | 328,600 | - | \$ | 1,663,800 |
| LINCOLN | | | | | | | | | | |
| | Cycle painting and exterior fence painting | 500,000 | | | | | | | \$ | 500,000 |
| | Architectural / Engineering Design and permits | - | - | - | - | - | - | - | \$ | - |
| | Contingency Fund / Change Orders | 30,000 | - | - | - | - | - | - | \$ | 30,000 |
| | | 530,000 | - | - | - | - | - | - | \$ | 530,000 |

| Facility Name | Project Description | <u>2017 Est</u> | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | 2017/23 Total |
|------------------|--|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------|
| LINDEN | | | | | | | | | |
| | Cycle painting | | 600,000 | | | | | | \$ 600,000 |
| | Roof replacement | 500,000 | | | | | | | \$ 500,000 |
| | Gym ceiling / lighting / sound system | | | | | | 200,000 | | \$ 200,000 |
| | Window replacement | | | | | | | 700,000 | \$ 700,000 |
| | Restroom ADA renovations | | | | 575,000 | | | | \$ 575,000 |
| | Flooring replacement | | | 400,000 | | | | | \$ 400,000 |
| | Architectural / Engineering Design and permits | 72,000 | 48,000 | 69,000 | <u>.</u> | 24,000 | 84,000 | - - | \$ 297,000 |
| | Contingency Fund / Change Orders | 30,000 | 36,000 | 24,000 | 34,500 | - | 12,000 | 42,000 | \$ 178,500 |
| | | 602,000 | 684,000 | 493,000 | 609,500 | 24,000 | 296,000 | 742,000 | \$ 3,450,500 |
| MANCHESTER | | | | | | | | | |
| | Corridors / classroom ceiling / lighting | | | 1,000,000 | 1,000,000 | | | | \$ 2,000,000 |
| | Boiler replacement (2) | | | 560,000 | | | | | \$ 560,000 |
| | Cycle painting | | | | 325,000 | | | | \$ 325,000 |
| | Fire alarm and PA system replacement | | | | 550,000 | | | | \$ 550,000 |
| | Flooring | | | | | 250,000 | | | \$ 250,000 |
| | Window replacement | | | | | 1,000,000 | | | \$ 1,000,000 |
| | Architectural / Engineering Design and permits | - | 187,200 | 225,000 | 150,000 | - | - | - | \$ 562,200 |
| | Contingency Fund / Change Orders | | - | 93,600 | 112,500 | 75,000 | - | - | \$ 281,100 |
| | | - | 187,200 | 1,878,600 | 2,137,500 | 1,325,000 | - | - | \$ 5,528,300 |
| | | | | | | | | | |
| MIFFLIN | | | | | | | | | |
| | Concrete paving and waterproofing | | | | 250,000 | | | | \$ 250,000 |
| | Cycle painting | | | | 225,000 | | | | \$ 225,000 |
| | Architectural / Engineering Design and permits | - | - | 57,000 | - | - | - | - | \$ 57,000 |
| | Contingency Fund / Change Orders | | - | - | 28,500 | - | - | - | \$ 28,500 |
| | | - | - | 57,000 | 503,500 | - | - | - | \$ 560,500 |
| MILLER @ MCKELVY | | | | | | | | | |
| | Auditorium seats / floor tile replacement | | | | | 200,000 | | | \$ 200,000 |
| | Classroom floor replacement | | | | | 250,000 | | | \$ 250,000 |
| | Ceiling / lighting | | | | | | 1,000,000 | 1,500,000 | \$ 2,500,000 |
| | Plaster walls / cycle painting | | 750,000 | | | | | | \$ 750,000 |
| | Retaining walls and paving | | 500,000 | | | | | | \$ 500,000 |
| | Roof replacement | 500,000 | | | | | | | \$ 500,000 |
| | Architectural / Engineering Design and permits | 150,000 | - | - | 54,000 | 120,000 | 180,000 | - | \$ 504,000 |
| | Contingency Fund / Change Orders | 30,000 | 75,000 | - | - | 27,000 | 60,000 | 90,000 | \$ 282,000 |
| | | 680,000 | 1,325,000 | - | 54,000 | 597,000 | 1,240,000 | 1,590,000 | \$ 5,486,000 |
| MINADEO | | | | | | | | | |
| | Cycle painting | | | 350,000 | | | | | \$ 350,000 |
| | Gym lighting and ceiling | | | -, | | 100,000 | | | \$ 100,000 |
| | Roof replacement | 500,000 | | | | • | | | \$ 500,000 |
| | Window replacement | , | | | | | 500,000 | | \$ 500,000 |
| | Floor drains in restrooms | | | 55,000 | | | | | \$ 55,000 |
| | Unit ventilator replacement | | 550,000 | • | | | | | \$ 550,000 |
| | Walk-in cooler and freezer | | | 125,000 | | | | | \$ 125,000 |
| | Architectural / Engineering Design and permits | 66,000 | 63,600 | - | 12,000 | 60,000 | - | - | \$ 201,600 |
| | Contingency Fund / Change Orders | 30,000 | 33,000 | 31,800 | | 6,000 | 30,000 | | \$ 130,800 |
| | | 596,000 | 646,600 | 561,800 | 12,000 | 166,000 | 530,000 | - | \$ 2,512,400 |
| | | | | | | | | | |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|---------------------|---|-------------------|----------|----------|----------|----------|-------------------|-----------|----------------|--------------------|
| MORROW PRIMARY | | | | | | | | | | |
| | Boiler replacement (2) | | | | | | 780,000 | | \$ | 780,000 |
| | Masonry restoration | 450.000 | 350,000 | | | | | | \$ | 350,000 |
| | Roof replacement Soft surface | 450,000 50,000 | | | | | | | \$ \$ | 450,000 50,000 |
| | Window replacement | 30,000 | | | | | 550,000 | | \$ | 550,000 |
| | Elevator installation | | | 800,000 | | | , | | \$ | 800,000 |
| | Cycle painting | | | | | | 250,000 | | \$ | 250,000 |
| | Architectural / Engineering Design and permits | 42,000 | 96,000 | - | - | 189,600 | - | - | \$ | 327,600 |
| | Contingency Fund / Change Orders | 30,000 | 21,000 | 48,000 | - | - | 94,800 | - | \$ | 193,800 |
| | | 572,000 | 467,000 | 848,000 | - | 189,600 | 1,674,800 | - | \$ | 3,751,400 |
| MORROW INTERMEDIATE | | | | | | | | | | |
| | No work planned | - | - | - | - | - | - | - | | |
| | | | - | - | - | - | - | | | |
| | | - | - | - | - | - | - | - | | |
| MURRAY | | | | | | | | | | |
| | No week planned | | | | | | | | | |
| | No work planned | - | - | - | - | - | - | - | | |
| | | - | - | - | - | - | - | - | | |
| OBAMA | | | | | | | | | | |
| | ADA stage lift | 75,000 | | | | | | | \$ | 75,000 |
| | Flooring replacement | | | 500,000 | 500,000 | | | | \$ | 1,000,000 |
| | Interior water piping replacement Cooling tower replacement | 370,000 | | | | | 350,000 | | \$ \$ | 350,000 370,000 |
| | Chilled water piping replacement | 370,000 | | | | | 450,000 | | э \$ | 450,000 |
| | Masonry restoration | 125,000 | | | | | 100,000 | | \$ | 125,000 |
| | Science labs renovation | 1,500,000 | | | | | | | \$ | 1,500,000 |
| | Architectural / Engineering Design and permits | - | 60,000 | 60,000 | - | 96,000 | - | - | \$ | 216,000 |
| | Contingency Fund / Change Orders | 124,200 | 60,000 | 30,000 | 30,000 | 96,000 | 48,000 848,000 | <u> </u> | \$ \$ | 4,318,200 |
| | | 2,194,200 | 60,000 | 590,000 | 530,000 | 96,000 | 848,000 | - | Þ | 4,318,200 |
| OLIVER | | | | | | | | | | |
| | Replace windows | | | | | | | 2,000,000 | \$ | 2,000,000 |
| | Masonry restoration | 250,000 | | | | | 040.000 | | \$ | 250,000 |
| | Architectural / Engineering Design and permits Contingency Fund / Change Orders | - 15,000 | - | - | - | | 240,000 | 120,000 | \$ \$ | 240,000 135,000 |
| | Contangency i unu / Change Cruers | 265,000 | <u> </u> | <u> </u> | | | 240,000 | 2,120,000 | <u>э</u> \$ | 2,625,000 |
| | | , | | | | | -, | , -, | • | ,, |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|---------------------------------------|--|-----------|--------------|---------------------|----------------------|----------|----------|----------|----------|----------------------|
| PERRY | | | | | | | | | | |
| | Auditorium stage sound and lighting | 600,000 | | | | | | | \$ | 600,000 |
| | Masonry restoration | 250,000 | | | | | | | \$ | 250,000 |
| | Architectural / Engineering Design and permits | | - | - | - | - | - | - | \$ | |
| | Contingency Fund / Change Orders | 51,000 | - | - | - | - | - | - | \$ \$ | 51,000 |
| | | 901,000 | - | - | - | - | - | - | Ф | 901,000 |
| PHILLIPS | | | | | | | | | | |
| | Lobby, kitchen and safety renovations | 500,000 | | | | | | | \$ | 500,000 |
| | Masonry restoration | | | | 150,000 | | | | \$ | 150,000 |
| | Restroom ADA renovations | 650,000 | | | | | | | \$ | 650,000 |
| | Roof replacement | | 350,000 | | | | | | \$ | 350,000 |
| | Architectural / Engineering Design and permits | 42,000 | - | 18,000 | - | - | - | - | \$ | 60,000 |
| | Contingency Fund / Change Orders | 69,000 | 21,000 | - | 9,000 | - | - | - | \$ | 99,000 |
| | | 1,261,000 | 371,000 | 18,000 | 159,000 | - | - | - | \$ | 1,809,000 |
| PIONEER | | | | | | | | | | |
| | Electrical branch circuit panel replacement | | | | 200,000 | | | | \$ | 200,000 |
| | Architectural / Engineering Design and permits | - | - | 24,000 | - | - | - | - | \$ | 24,000 |
| | Contingency Fund / Change Orders | | - | - | 12,000 | - | - | - | \$ | 12,000 |
| | | - | - | 24,000 | 212,000 | - | - | - | \$ | 236,000 |
| PITTSBURGH MONTESSORI @ FRIENDSHIP | | | | | | | | | | |
| | Flooring replacement | | | 300,000 | | | | | \$ | 300,000 |
| | Air handling system upgrade / repair | | | 250,000 | | | | | \$ | 250,000 |
| | Window replacement | | | | 400,000 | | | | \$ | 400,000 |
| | Elevator installation | | | | 1,500,000 | | | | \$ | 1,500,000 |
| | Restroom ADA renovations | | | 600,000 | | | | | \$ | 600,000 |
| | Architectural / Engineering Design and permits | - | 138,000 | 228,000 | - | - | - | - | \$ | 366,000 |
| | Contingency Fund / Change Orders | | 138,000 | 69,000 1,447,000 | 114,000 2,014,000 | - | | | \$ \$ | 183,000 3,599,000 |
| | | | 130,000 | 1,447,000 | 2,014,000 | | | | Ψ | 3,399,000 |
| ROOSEVELT (New) | | | | | | | | | | |
| | No work planned. | - | - | - | - | - | - | - | | |
| | | | - | - | - | - | - | - | | |
| | | - | - | - | - | - | - | - | | |
| ROOSEVELT (Old) | | | | | | | | | | |
| (4.4) | Cycle Painting / plaster repairs | 200,000 | | | | | | | \$ | 200,000 |
| | Roof replacement | ,3 | | 250,000 | | | | | \$ | 250,000 |
| | Walk-in cooler and freezer | | | 80,000 | | | | | \$ | 80,000 |
| | Architectural / Engineering Design and permits | - | 39,600 | · - | - | - | - | - | \$ | 39,600 |
| | Contingency Fund / Change Orders | 12,000 | - | 19,800 | - | | | | \$ | 31,800 |
| | | 212,000 | 39,600 | 349,800 | - | - | - | - | \$ | 601,400 |
| | | | | | | | | | | |

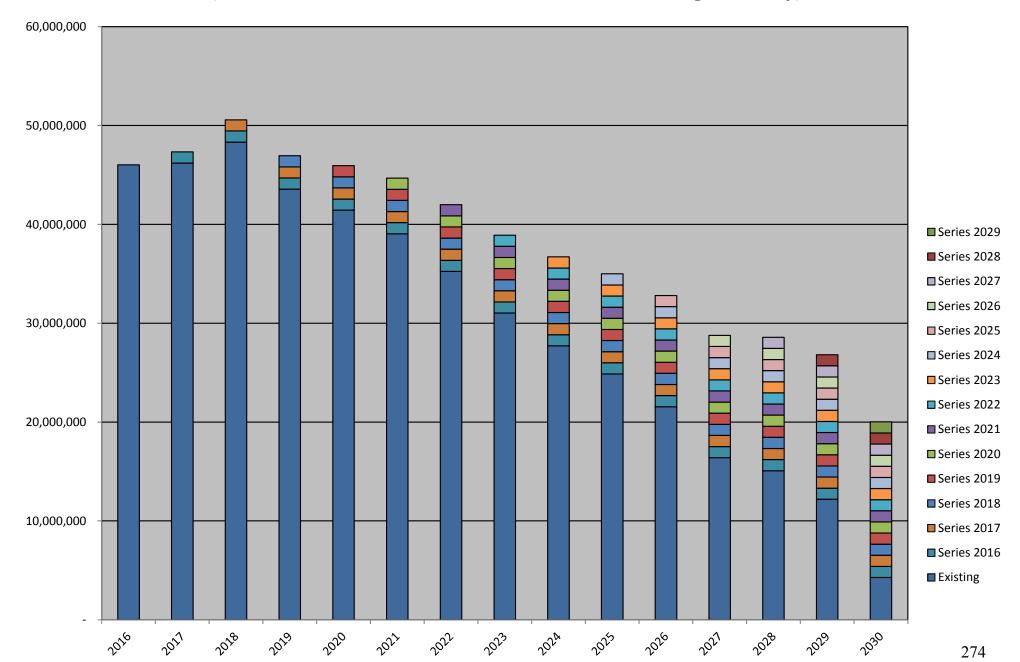
| Facility Name | Project Description | <u>2017 Est</u> | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|-----------------------|--|-----------------|-------------------|----------|-----------|----------------------|-------------------|-------------------|----------|----------------------|
| SCHILLER | | | | | | | | | | |
| | Classroom ceiling / lighting and corridor lighting | | | | | 700,000 | | | \$ | 700,000 |
| | Cycle painting Flooring replacement | | 600,000 | | | | | 375,000 | \$ \$ | 600,000 375,000 |
| | Masonry restoration | | | | | 350,000 | | 373,000 | \$ | 350,000 |
| | Restroom renovations | | | | | 450,000 | 450,000 | | \$ | 900,000 |
| | Walk-in cooler addition for cafeteria | | | | | 450,000 | | | \$ | 450,000 |
| | Architectural / Engineering Design and permits | 72,000 | - | - | 234,000 | 54,000 | 45,000 | - | \$ \$ | 405,000 |
| | Contingency Fund / Change Orders | 72,000 | 36,000 636,000 | - | 234,000 | 117,000 2,121,000 | 27,000 522,000 | 22,500 397,500 | \$ | 202,500 3,982,500 |
| SCIENCE & TECHNOLOGY | | | | | | | | | | |
| ACADEMY @ FRICK | | | | | | | | | | |
| | Masonry restoration | 50,000 | | | | | | | \$ | 50,000 |
| | Architectural / Engineering Design and permits | - | - | - | - | - | - | - | \$ | - |
| | Contingency Fund / Change Orders | 3,000 53,000 | - | | | | | | \$ \$ | 3,000 53,000 |
| | | 33,000 | | | | | | | Ψ | 33,000 |
| SERVICE CENTER | | | | | | | | | | |
| | No work planned | | | | | | | | | |
| | | - | - | - | | | - | | | |
| | | | | | | | | | | |
| SOUTH ANNEX | No work planned | | | | | | | | | |
| | No work planned | | | | | | | | | |
| | | - | - | - | - | - | - | - | | |
| SOUTH BROOK | | | | | | | | | | |
| SOUTH BROOK | Masonry restoration | 100,000 | | | | | | | \$ | 100,000 |
| | Architectural / Engineering Design and permits | - | - | - | - | - | - | - | \$ | - |
| | Contingency Fund / Change Orders | 6,000 | - | - | - | - | - | - | \$ | 6,000 |
| | | 106,000 | - | - | - | - | - | - | \$ | 106,000 |
| SOUTH HILLS MIDDLE | | | | | | | | | | |
| 000111111220 IIIIDD22 | Walk-in cooler / freezer | | 200,000 | | | | | | \$ | 200,000 |
| | Architectural / Engineering Design and permits | 24,000 | | - | - | - | - | - | \$ | 24,000 |
| | Contingency Fund / Change Orders | | 12,000 | - | - | - | - | - | \$ | 12,000 |
| | | 24,000 | 212,000 | - | - | - | - | - | \$ | 236,000 |
| SPRING GARDEN | | | | | | | | | | |
| | Cycle painting | 250,000 | | | | | | | \$ | 250,000 |
| | Elevator installation | | | | 1,200,000 | | 250,000 | | \$ | 1,200,000 |
| | Masonry restoration Restroom renovations | | | 600,000 | | | 250,000 | | \$ \$ | 250,000 600,000 |
| | Architectural / Engineering Design and permits | - | 72,000 | 144,000 | - | 30,000 | - | - | \$ | 246,000 |
| | Contingency Fund / Change Orders | 15,000 | | 36,000 | 72,000 | | 15,000 | | \$ | 138,000 |
| | | 265,000 | 72,000 | 780,000 | 1,272,000 | 30,000 | 265,000 | - | \$ | 2,684,000 |
| | | | | | | | | | | |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|----------------------------|--|-----------|----------|----------|-------------------|----------|----------|----------|----------|-------------------|
| SPRING HILL | | | | | | | | | | |
| | Auditorium and stage ceiling / lighting / sound system | | | | | 150,000 | | | \$ | 150,000 |
| | Cycle painting | 350,000 | | | | | | | \$ | 350,000 |
| | Masonry restoration / foundation waterproofing | 800,000 | | | | | | | \$ | 800,000 |
| | Roof replacement | 350,000 | | | 000 000 | | | | \$ | 350,000 |
| | Restroom ADA renovations Walk-in cooler and freezer | | | | 600,000 95,000 | | | | \$ \$ | 600,000 95,000 |
| | Window replacement | | 600,000 | | 95,000 | | | | э \$ | 600,000 |
| | Architectural / Engineering Design and permits | 72,000 | - | 83,400 | 18,000 | _ | _ | _ | \$ | 173,400 |
| | Contingency Fund / Change Orders | 90,000 | 36,000 | - | 41,700 | 9,000 | - | _ | \$ | 176,700 |
| | | 1,662,000 | 636,000 | 83,400 | 754,700 | 159,000 | - | - | \$ | 3,295,100 |
| | | | | | | | | | | |
| STERRETT | Exit door replacement (old building) | | | | 150,000 | | | | \$ | 150,000 |
| | Flooring replacement (old building) | | | | 100,000 | | 250,000 | | \$ | 250,000 |
| | Masonry restoration | 300,000 | | | | | | | \$ | 300,000 |
| | Window replacement | | | | | | | 700,000 | \$ | 700,000 |
| | Architectural / Engineering Design and permits | - | - | 18,000 | - | 30,000 | 84,000 | - | \$ | 132,000 |
| | Contingency Fund / Change Orders | 18,000 | - | - | 9,000 | - | 15,000 | 42,000 | \$ | 84,000 |
| | | 318,000 | - | 18,000 | 159,000 | 30,000 | 349,000 | 742,000 | \$ | 1,616,000 |
| STUDENT ACHIEVEMENT CENTER | | | | | | | | | | |
| | Elevator installation | | | | 2,200,000 | | | | \$ | 2,200,000 |
| | Masonry restoration | 550,000 | | | | | | | \$ | 550,000 |
| | Cycle paint / plaster repairs | | | | | | | 700,000 | \$ | 700,000 |
| | Roof replacement | 650,000 | | | | | | | \$ | 650,000 |
| | Window replacement | | 900,000 | | | | | | \$ | 900,000 |
| | Architectural / Engineering Design and permits | 108,000 | - | 264,000 | - | - | 84,000 | - | \$ | 456,000 |
| | Contingency Fund / Change Orders | 72,000 | 54,000 | - | 132,000 | - | - 04.000 | 42,000 | \$ | 300,000 |
| | | 1,380,000 | 954,000 | 264,000 | 2,332,000 | - | 84,000 | 742,000 | \$ | 5,756,000 |
| SUNNYSIDE | | | | | | | | | | |
| | Cycle painting | | | | | 325,000 | | | \$ | 325,000 |
| | Unit ventilators and air conditioning | 2,500,000 | | | | | | | \$ | 2,500,000 |
| | Architectural / Engineering Design and permits | · · | - | - | 39,000 | - | - | - | \$ | 39,000 |
| | Contingency Fund / Change Orders | 150,000 | - | - | | 19,500 | - | - | \$ | 169,500 |
| | | 2,650,000 | - | - | 39,000 | 344,500 | - | - | \$ | 3,033,500 |
| UNIVERSITY PREP | | | | | | | | | | |
| | Unit ventilator replacement | | | | 250,000 | | | | \$ | 250,000 |
| | Architectural / Engineering Design and permits | - | - | 30,000 | - | - | - | - | \$ | 30,000 |
| | Contingency Fund / Change Orders | | - | - | 15,000 | - | - | - | \$ | 15,000 |
| | | - | - | 30,000 | 265,000 | - | - | - | \$ | 295,000 |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | | 2017/23 Total |
|--------------------------|--|------------------|-------------------|-------------------|------------------|---------------|---------------|------------|----------|--------------------|
| WEIL | | | | | | | | | | |
| | Asphalt paving / drainage | | | | | 200,000 | | | \$ | 200,000 |
| | Boiler replacement (2) | | | | 620,000 | | | | \$ | 620,000 |
| | Cycle painting | | | 74 400 | 70.000 | 450,000 | | | \$ | 450,000 |
| | Architectural / Engineering Design and permits Contingency Fund / Change Orders | - | - | 74,400 | 78,000 37,200 | 39,000 | - | - | \$ \$ | 152,400 76,200 |
| | Contingency Fund / Change Orders | | | 74,400 | 735,200 | 689,000 | | | <u> </u> | 1,498,600 |
| | | | | 7-1,400 | 700,200 | 000,000 | | | Ψ | 1,400,000 |
| WEST LIBERTY | | | | | | | | | | |
| | Cycle painting / plaster repairs | 500,000 | | | | | | | \$ | 500,000 |
| | Library / art / music / computer lab renovations | | 700,000 | | | | | | \$ | 700,000 |
| | Architectural / Engineering Design and permits | 84,000 | - | - | - | - | - | - | \$ | 84,000 |
| | Contingency Fund / Change Orders | 30,000 | 42,000 | - | - | - | - | - | \$ | 72,000 |
| | | 614,000 | 742,000 | - | - | - | - | - | \$ | 1,356,000 |
| WESTINGHOUSE | | | | | | | | | | |
| | Canopy | 75,000 | | | | | | | \$ | 75,000 |
| | Architectural / Engineering Design and permits | - | - | - | - | - | - | - | \$ | - |
| | Contingency Fund / Change Orders | 4,500 | - | - | - | - | - | - | \$ | 4,500 |
| | | 79,500 | - | - | - | - | - | - | \$ | 79,500 |
| | | | | | | | | | | |
| WESTWOOD | D-il | | | | 222 222 | | | | • | 222.000 |
| | Boiler replacement (2) Ceiling / lighting replacement | | | | 330,000 | | 420,000 | | \$ \$ | 330,000 420,000 |
| | Flooring replacement | | | | | 350,000 | 420,000 | | \$ | 350,000 |
| | Elevator installation | 1,500,000 | | | | 000,000 | | | \$ | 1,500,000 |
| | Architectural / Engineering Design and permits | - | - | 39,600 | 42,000 | 50,400 | - | - | \$ | 132,000 |
| | Contingency Fund / Change Orders | 90,000 | - | - | 19,800 | 21,000 | 25,200 | - | \$ | 156,000 |
| | | 1,590,000 | - | 39,600 | 391,800 | 421,400 | 445,200 | - | \$ | 2,888,000 |
| | | | | | | | | | | |
| WHITTIER | | | | | | | | | _ | |
| | Cycle painting | | | | 350,000 | | | 500,000 | \$ | 350,000 |
| | Concrete and asphalt paving / steps Architectural / Engineering Design and permits | | | 42,000 | _ | _ | 60,000 | 500,000 | \$ \$ | 500,000 102,000 |
| | Contingency Fund / Change Orders | - | - | 42,000 | 21,000 | - | - | 30,000 | \$ | 51,000 |
| | Commigation Fund / Change Crasic | | - | 42,000 | 371,000 | - | 60,000 | 530,000 | \$ | 1,003,000 |
| | | | | | | | | | | |
| WOOLSLAIR | | | | | | | | | | |
| | | | | | | | | | \$ | - |
| | Masonry restoration / foundation waterproofing | | 750,000 | 4.050.005 | 4.050.000 | | | | \$ | 750,000 |
| | Plaster walls / ceiling / lighting / cycle painting | 00.000 | 150 000 | 1,250,000 | 1,250,000 | | | | \$ \$ | 2,500,000 |
| | Architectural / Engineering Design and permits Contingency Fund / Change Orders | 90,000 | 150,000 45,000 | 150,000 75,000 | 75,000 | <u>-</u> | - | - | \$ | 390,000 195,000 |
| | Contangency i una / Change Orders | 90,000 | 945,000 | 1,475,000 | 1,325,000 | <u> </u> | <u> </u> | <u> </u> | \$ | 3,835,000 |
| | | 30,000 | 0-10,000 | 1,470,000 | 1,020,000 | | | | Ψ | 3,000,000 |
| PROJECTS BY SCHOOL - SUB | TOTAL | | | | | | | | | |
| | | \$ 27,170,200 \$ | 23,349,700 \$ | 17,703,600 \$ | 25,488,400 \$ | 16,525,900 \$ | 15,991,600 \$ | 17,569,500 | \$ | 143,798,900 |

| Facility Name | Project Description | 2017 Est | 2018 Est | 2019 Est | 2020 Est | 2021 Est | 2022 Est | 2023 Est | 2017/23 Total |
|------------------------|--|------------------|---------------|------------|------------------|---------------|---------------|------------|-------------------|
| | | | | | | | | | |
| VARIOUS SCHOOLS | AHERA re-inspection | | 200,000 | | | 250,000 | | | \$ 450,000 |
| VARIOUS SCHOOLS | Air conditioning - small systems / refrigeration systems | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$ 700,000 |
| VARIOUS SCHOOLS | Asphalt / Concrete paving | 300,000 | 300,000 | 250,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$ 1,650,000 |
| VARIOUS SCHOOLS | Bleachers / Gym equipment installations | 200,000 | 150,000 | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$ 900,000 |
| VARIOUS SCHOOLS | Boiler replacements | | 300,000 | 300,000 | 300,000 | 100,000 | 100,000 | 100,000 | \$ 1,200,000 |
| VARIOUS SCHOOLS | CO detection upgrades | 550,000 | 550,000 | 550,000 | | | | | \$ 1,650,000 |
| VARIOUS SCHOOLS | Architectural / Engineering / Construction Monitoring | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$ 2,100,000 |
| VARIOUS SCHOOLS | Elevator Design / repairs / modernization | 1,000,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 500,000 | 500,000 | \$ 7,200,000 |
| VARIOUS SCHOOLS | Emergency generator replacement | 250,000 | 250,000 | 250,000 | 250,000 | 100,000 | 100,000 | 100,000 | \$ 1,300,000 |
| VARIOUS SCHOOLS | Environmental remediation for below grade tanks | 100,000 | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$ 450,000 |
| VARIOUS SCHOOLS | Environmental testing, monitoring, repairs and restoration | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | \$ 2,100,000 |
| VARIOUS SCHOOLS | Flooring | 200,000 | 150,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$ 850,000 |
| VARIOUS SCHOOLS | Plumbing replacement projects | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$ 1,050,000 |
| VARIOUS SCHOOLS | RHVAC testing / balancing / commissioning | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$ 1,400,000 |
| VARIOUS SCHOOLS | Security system upgrades | 400,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | \$ 3,400,000 |
| VARIOUS SCHOOLS | Signage | 100,000 | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | \$ 450,000 |
| VARIOUS SCHOOLS | Specialized technical services (concrete, soils, radon) | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | \$ 525,000 |
| VARIOUS SCHOOLS | Water Coolers | 100,000 | 200,000 | 1,500,000 | 1,500,000 | 1,500,000 | | | \$ 4,800,000 |
| VARIOUS SCHOOLS | Extraordinary Maintenance Projects - General (Large) | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$ 4,200,000 |
| VARIOUS SCHOOLS | Extraordinary Maintenance Projects - Electrical | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$ 1,400,000 |
| VARIOUS SCHOOLS | Extraordinary Maintenance Projects - Masonry | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | \$ 4,200,000 |
| VARIOUS SCHOOLS | Extraordinary Maintenance Projects - Roofing | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | \$ 2,800,000 |
| | | | | | | | | | |
| VARIOUS SCHOOLS - SUBT | TOTAL | \$ 6,125,000 \$ | 7,025,000 \$ | 7,925,000 | \$ 7,275,000 \$ | 7,175,000 \$ | 4,625,000 \$ | 4,625,000 | \$ 44,775,000 |
| TOTALS | | | | | | | | | |
| Yearly Program Totals | | \$ 33,295,200 \$ | 30,374,700 \$ | 25,628,600 | \$ 32,763,400 \$ | 23,700,900 \$ | 20,616,600 \$ | 22,194,500 | \$ 188,573,900 |

School District of Pittsburgh 15 Year Debt Service Projection (Assumes a maximum of \$15 million in borrowing annually)



RESOLUTION

REAL PROPERTY TAX LEVIES FOR FISCAL YEAR 2017

WHEREAS, the Board of Public Education of the School District of Pittsburgh is authorized to levy real estate taxes under the following statutory provisions: Act 14, approved March 10, 1949 P.L 30, Act 226, approved November 30, 1955, P.L. 793, Act 386, approved July 12, 1957, P.L. 837, Act 557, approved November 19, 1959, P.L. 1552, Act 321, approved October 21, 1965, P.L. 650, Act 340, approved November 26, 1968, P.L. 1098, Act 143, approved December 15, 1975, P.L. 483 and Section 652.1 of the Public School Code of 1949, as amended (Act 1982-182).

NOW, THEREFORE, be it resolved as follows:

- 1. The School District of Pittsburgh hereby levies and assesses for the fiscal year beginning on the first day of January, 2017 a school tax of 9.84 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this District, being at the rate \$0.984 on each One Hundred Dollars (\$100) of assessed valuation of taxable real property for general public school purposes pursuant to the foregoing statutory provisions including but not limited to Section 652.1 of the Public School Code of 1949, as amended (Act 1982-182).
- 2. All of said tax has been ascertained, determined and fixed in accordance with law and applicable thereto, including but not limited to Special Session Act 1 of 2006, 53 P.S. §6926.101, et seq., as amended.

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RESOLUTION

Earned Income Tax Levies for Fiscal Year 2017

I. Act 508 of 1961, as amended Act 32 of 2008, as amended

RESOLVED, That pursuant to the provisions of Act 508, approved August 24, 1961, P.L. 1135, as amended by Act 293, approved November 30, 1967, P.L. 638 (Senate Bill 1246, Printer's No. 1493 of 1967 General Assembly of Pennsylvania), and Act 32 of 2008, as amended, P.L. 197, approved July 2, 2008, The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2017 a tax of one per centum (1%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh.

RESOLVED, FURTHER, That in accordance with the provisions of Section 4 (f) of said Act, The Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in said Act, to make returns and withhold and pay taxes as required under Section 4 of the said Act for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That under the provisions of Section 6 (a) of said Act, the Treasurer of the School District of Pittsburgh is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under said Act, not paid when due.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest and penalties as provided in Act 32 of 2008 on the amount of said taxes shall be added and collected as authorized by Act 1982-134, Act 32 of 2008 and any amendments thereto or any other applicable law.

RESOLVED, FURTHER, That all of the provisions of said Acts are hereby adopted and by reference made a part of this Resolution.

II. Act 1982-182 Act 32 of 2008

RESOLVED, FURTHER, That pursuant to the provisions of Section 652.1 (a) (2) of the Public School Code of 1949, as amended by Act 1982-182 (hereinafter referred to as Act 182), and Act 32 of 2008, as amended, P.L. 197, approved July 2, 2008, The Board of Public Education of the School District of Pittsburgh does additionally hereby levy and assess, for the fiscal year beginning on the first day of January, 2017, a tax of one per centum (1%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh. This is subject to the provisions of Act 187 of 2004, 24 P.S. §6-652.1 (a)(2)(i) under which the School District must share twenty-five hundredths of one per centum (0.25%) with the City of Pittsburgh.

RESOLVED, FURTHER, That the implementation of the above Earned Income Tax, shall be governed by all of the mandates set forth within Act 508 of 1961, as amended, <u>except</u> the reference made therein to rate of tax, which mandates are incorporated herein by

reference thereto and are made a part hereof, including, by way of illustration, but not by way of limitation: definitions of terms, declaration and payment of tax amounts, collection at source, suit for collection of tax, interest and penalties, etc.

RESOLVED, FURTHER, That the Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in Act 508 of 1961, as amended, to make returns and withhold and pay taxes for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest and penalties shall be added and collected as authorized by Act 1982-134, Act 32 of 2008 and any amendments thereto or any other applicable law.

RESOLVED, FINALLY, That the Allegheny County Central Tax Collection Committee or its authorized agent is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under the aforementioned Acts, not paid when due.

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RESOLUTION

Realty Transfer Tax for Fiscal Year 2017

RESOLVED, That pursuant to the provisions of Section 652.1(a)(4) of the Public School Code of 1949, as amended by Act 1982-182, Article XI-D of the Tax Reform Code of 1971 and the requirements of Act 40 of 2005 Concerning Transfers Which are Taxable, Authorizing the Pennsylvania Department of Revenue to Collect and Enforce the Tax When Necessary, and Authorizing the Treasurer to Share Information with the Department of Revenue, The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2017, a tax of one percent (1%) of the value of each transfer of any interest in real property situated within the School District, upon the terms and conditions, and subject to the exceptions set forth in the remaining portions of this Resolution.

SECTION 1. DEFINITIONS.

As used in this Resolution, certain terms are defined as follows:

- (a) "Association" means a partnership, limited partnership or any other form of unincorporated enterprise owned or conducted by two or more persons.
- (b) "Corporation" means a corporation or joint stock association organized under the laws of the United States, the Commonwealth of Pennsylvania, or any other state, territory or foreign country or dependency, including but not limited to banking institutions.
- (c) "Document" means any deed, instrument or writing whereby any real property interest is transferred.

- (d) "Living trust" means any trust, other than a business trust, intended as a will substitute by the settlor, which becomes effective during the lifetime of the settlor, but from which trust distributions cannot be made to any beneficiaries other than the settlor prior to the death of the settlor.
- (e) "Real property interest" or "interest in real property," refers to any interest in real property, including, but not limited to, lands, tenements and hereditaments; specifically including an interest in an association and shares of stock in a corporation, the major part [i.e., more than fifty percent (50%)] of the assets of which association or corporation is composed of real estate or shares in any cooperative real estate venture.
- (f) "School District" means the School District of Pittsburgh, Pennsylvania.
- (g) "Transfer" both as a noun and verb, refers to bargain, sale, grant, quitclaim and all other modes of conveying real property interests, including the complete or partial liquidation of an association or a corporation, or the sale of any interest or shares therein if any part of the distribution made in such liquidation or if any of the assets which are the subject of such sale of any interest or shares therein, consists of real estate or real property. "Transfer" also includes a lease or rental of real property or real estate pursuant to an agreement which terminates upon the expiration of thirty (30) years or more or which contains an option for an extension for a period of thirty (30) years or more; and ground rents. It is the intention of The Board of Public Education of the School District of Pittsburgh, Pennsylvania that any transfer of a real property interest accomplished through a sale of an interest in an association or shares of stock in a corporation, through a distribution of assets, through a long-term lease, or through ground rents be specifically subject to the tax imposed herein.
- (h) "Value" means, in the case of any document transferring any real property interest, the amount of the actual consideration therefor, including liens or other encumbrances thereon and ground rents, or a commensurate part of liens or other encumbrances thereon and ground rents where such liens or other encumbrances and ground rents also encumber or are charged against any other real property interest. Where the document sets forth no consideration or a nominal consideration, the "value" thereof shall be determined from the price set forth in, or the actual consideration for, the contract of sale, or, in the case of a gift or any other transfer without consideration, from the actual monetary worth of the interest transferred, which in either event shall not be less than the amount of the assessment of such property made by the Allegheny County Board of Property Assessment, Appeals and Review. In the case of a sale of an interest in an association or shares of stock in a corporation involving the transfer of a real property interest, it shall be the burden of the taxpayer to establish any claim that a portion of the consideration for

the transfer is not attributable to real property or shares in any cooperative real estate venture owned by the association or corporation.

SECTION 2. LEVY AND RATE.

- (a) Rate and Time of Payment. A tax in the amount of one percent (1%) of the value is hereby imposed upon each transfer of any interest in real property situated within the School District regardless of where the document is made, executed or delivered, or where the actual settlement on each transfer takes place. The tax shall be payable at the time of delivery of the document.
- (b) <u>Determination of Tax Liability</u>. Every person who accepts delivery of any document, or on whose behalf delivery of any document is accepted, shall be liable for the payment of the tax, except that where any document is delivered to the Commonwealth, a political subdivision or to any authority created by the Commonwealth or a political subdivision, the person by whom the document was made, executed, issued or delivered shall be liable for the payment of the tax. The tax shall be imposed upon each transfer of real property or any interest in real property within the limits of the District, regardless of where the instruments making the transfers are made, executed or delivered or where the actual settlements on the transfers take place, to the same extent that such transactions are subject to the tax imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Act of March 4, 1971 (P.L. 6, No. 2), as amended, known as "The Tax Reform Code of 1971," 72 P.S. Section 8101-C <u>et seq.</u> and Act 40 of 2005.
- (c) <u>Location of Property</u>. Where the real property is situated partly within and partly without the boundaries of the School District, the tax shall be paid on the value of the portion of the real property situated within the School District.

SECTION 3. EXCEPTIONS.

The real property transfer tax shall not be imposed upon the following transfers:

- (a) Wills;
- (b) Leases, provided that such leases are not for a period of thirty (30) years or more and/or do not contain an option for an extension of a period of thirty (30) years or more. This exclusion does not include ground rents.
- (c) Mortgages;
- (d) Conveyances to a trustee under a recorded trust agreement for the express purpose of holding title in trust as security for debt contracted at the time of the conveyance, under which the trustee is not the lender, and requiring the trustee to make reconveyance to the grantor-borrower upon the payment of the debt;
- (e) Transfers involving living trusts, upon presentation of a copy of the living trust instrument to the recorder of deeds, and only to the extent that:
 - (1) The transfer is for no consideration or nominal actual consideration to a trustee of a living trust from the settlor of the living trust; or
 - (2) The transfer is for no consideration or nominal actual consideration from a trustee of a living trust after the death of the settlor of the trust, or from a trustee of a trust created pursuant to the will of a decedent to a beneficiary to whom the property is devised or bequeathed; or
 - (3) The transfer is for no consideration or nominal actual consideration from the trustee of a living trust to the settlor of the living trust, if such property was originally conveyed to the trustee by the settlor.
- (f) Transfers between husband and wife;
- (g) Transfer between persons who were previously husband and wife but who have been divorced, provided the property or interest therein subject to such transfer was acquired by the husband and wife, or husband, or wife prior

- to the granting of the final decree in divorce, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such a transfer;
- (h) Transfers between parent and child, or spouse of such child, or between parent and trustee for the benefit of a child, or the spouse of such child, or between brother or sister, or the spouse of such brother or sister, or between a grandparent and grandchild, or the spouse of such grandchild, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such transfer.
- (i) Correctional deeds without consideration;
- (j) Transfers by and between a principal and straw party for the purpose of placing a mortgage, or ground rent upon the premises;
- (k) Transfers from a purchase money mortgagor to the vendor holding the purchase money mortgage, whether pursuant to a foreclosure or in lieu thereof;
- (l) Transfers from the Commonwealth or political subdivision(s) or from authority(ies) created by the Commonwealth or political subdivision(s) to any of such public bodies;
- (m) Conveyances to political subdivision(s) pursuant to acquisition by the political subdivision(s) of tax delinquent properties at any sheriff's or treasurer's sale;
- (n) Transfers to the United States, the Commonwealth, or to any of their instrumentalities by gift or dedication, or by deed of confirmation in connection with a gift, dedication, condemnation proceedings or in lieu thereof, or reconveyance by a condemning body of the property condemned to the owner of record at the time of condemnation which reconveyance may include property line adjustments, provided such reconveyance is made within one year of the date of condemnation;
- (o) Transfers between religious organizations or other bodies or persons holding title to real estate for a religious organization if such real estate is not being or has not been used by such transferor for commercial purposes;
- (p) Transfer between corporations operating housing projects pursuant to the Housing and Redevelopment Assistance Law and the shareholders thereof;

- (q) Transfers to nonprofit industrial development agencies;
- (r) Transfers between nonprofit industrial development agencies and industrial corporations purchasing from them; and
- (s) Transfers by the owner of previously occupied residential premises within the School District to a builder of new residential premises within the School District when such previously occupied residential premises is taken in trade by such builder as part of the consideration for the purchase of a new, previously unoccupied residential premises.
 - (1) Where there is a transfer of residential property by a licensed real estate broker, which property was transferred to him within the preceding year as part of the consideration for the purchase of other residential property, a credit for the amount of the tax paid at the time of the transfer to him shall be given to him toward the amount of the tax due upon the transfer. If the tax due upon the transfer from the licensed real estate broker is greater than the credit given for the prior transfer, the difference shall be paid and if the credit allowed is greater than the amount of the tax due, no refund shall be allowed.
- (t) Transfers from a political subdivision or public authority created under the laws of the Commonwealth of Pennsylvania, of a multi-purpose stadium to private entities or persons.

SECTION 4. EVIDENCE OF PAYMENT OF TAX.

The tax imposed by this Resolution shall be paid in the office of the Recorder of Deeds for Allegheny County, Pennsylvania, and payment shall be evidenced by affixing documentary stamps

to each document by the person making delivery or presenting or recording the document, who shall write or otherwise place thereon the initials of his name and the date upon which the stamps are affixed so that the stamps may not again be used. The stamps or the receipts shall be affixed in such manner that their removal requires the continued application of steam or water. The Recorder of Deeds may prescribe alternative methods of evidencing the payment of the tax.

SECTION 5. EVIDENCE OF VALUE.

- (a) Affidavit of Value. Where the document does not set forth the true, full and complete value, as in the case of gifts or for any other reason, the value shall be as set forth in the affidavit submitted as to the realty transfer tax payable to the Commonwealth of Pennsylvania, in accordance with the Act of December 27, 1951, P.L. 1742, as amended (72 P.S. §3283 et seq.), and a certified copy of that affidavit shall be filed with the office of the Recorder of Deeds at the time the tax is paid.
- (b) Additional Facts by Affidavit. Whenever the taxability of any transfer of real property or the amount of the tax depends upon the relationship of the parties to the transaction or upon any other facts not recited in the document, the Recorder of Deeds may require that such facts be established by affidavit.

SECTION 6. INTEREST AND PENALTIES.

If for any reason the tax is not paid when due, interest at the rate of six percent (6%) per annum on the amount of such tax and an additional penalty of one-half percent (1/2%) of the amount of the unpaid tax for each month or fraction thereof during which the tax remains unpaid shall be added and collected. Where suit is brought for the recovery of the tax, the person liable shall, in addition, be liable for the cost of collection as well as for the interest and penalties herein imposed.

SECTION 7. ADMINISTRATION, COLLECTION AND ENFORCEMENT.

The tax levied under this Resolution shall be administered, collected and enforced under the Act of December 31, 1965 (P.L. 1257, No. 511), as amended, known as "The Local Tax Enabling Act," provided, however, that if the correct amount of the tax is not paid by the last date prescribed for timely payment, the Pennsylvania Department of Revenue is authorized and directed, on behalf of the District, to determine the tax, interest and penalty as provided for in Section 1109-D of the Tax Reform Code of 1971, 27 P.S. Section 8109-D, and is also authorized and directed to collect and enforce the tax, interest and penalty in the same manner as tax, interest and penalty imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Tax Reform Code of 1971, 72 P.S. Section 8101-C *et seq.* In addition,

if any person fails to pay the tax in the amount and at the time required under this Resolution, the School Treasurer shall file a lien against the property which is the subject of the transfer in the amount of the deficiency.

SECTION 8. VIOLATIONS.

No person shall:

- (a) Make, execute, issue, deliver or accept, or cause to be made, executed, issued, delivered or accepted, any document without the full amount of the tax thereon being duly paid;
- (b) Fraudulently cut, tear or remove from any document any documentary stamp, receipt or other evidence of payment;
- (c) Fraudulently affix to any document upon which a tax is imposed by this Resolution any documentary stamp, receipt or other evidence of payment which has been cut, torn or removed from any other document upon which a tax is imposed by this or any documentary stamp or receipt or any impression of any forged or counterfeited stamp, receipt, die, plate or any other article;
- (d) Willfully remove or alter the cancellation marks of any documentary stamp or receipt, or restore any such documentary stamp or receipt with intent to use or cause the same to be used after it has already been used, or knowingly buy, sell, offer for sale or give away any such altered or restored stamp or receipt to any person for use, or knowingly use the same;
- (e) Knowingly have in his possession an altered or restored documentary stamp or receipt removed from any document upon which a tax is imposed by this Resolution;
- (f) Knowingly or willfully prepare, keep, sell, offer for sale or have in his possession, any forged or counterfeited documentary stamps or receipts; or
- (g) Fail, neglect or refuse to comply with, or violate, the rules and regulations adopted by the School Treasurer under the provisions of this Resolution.

SECTION 9. SHARING INFORMATION.

Pursuant to the requirements of Act 40 of 2005, the Treasurer or the authorized representative of the Treasurer may divulge to the Pennsylvania Department of Revenue any information concerning the administration or collection of the tax imposed under this Resolution. SECTION 10. EFFECTIVE DATE.

This Resolution shall take effect on January 1, 2017 and shall apply to all transfers of real property made on and after that date.

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IV. STUDENT/PARENT/GENERAL INFORMATION SECTION

- a) Enrollment Statistics/Retention Information
- b) Enrollment Projections/History
- c) Charter Schools –Enrollment PPS Students
- d) Building Capacities
- e) Personnel Resources Allocations/Graph
- f) Performance Measures/Parent Survey

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Pittsburgh Public Schools 2016-2017 Organization of Schools

Pittsburgh Public Schools Comparison Of Membership CLOSE OF THE FIRST SCHOOL MONTH

| ELEMENTARY SCHOOLS | | | MEMBERSHIP September 30, 2015 | MEMBERSHIP October 1, 2016 | Increase/ Decrease |
|---------------------------------|----|--------------------|----------------------------------|-------------------------------|-----------------------|
| K-5 | 22 | Elementary Schools | 11,485 | 11,243 | (242) |
| K-8 | 12 | Middle Schools | 5,066 | 4,944 | (122) |
| | 34 | Secondary Schools | 6,575 | 6,538 | (37) |
| | | Special Schools | 430 | 462 | 32 |
| MIDDLE SCHOOLS | | Clayton Academy | 83 | 99 | 16 |
| | | Sub-Total - K-12 | 23,639 | 23,286 | (353) |
| Grades 6-8 | 7 | Pre-K/Headstart | 1,364 | 1,366 | 2 |
| | 7 | System-wide Totals | 25,003 | 24,652 | (351) |
| SECONDARY SCHOOLS | | | ANNUAL CHANGE IN | MEMBERSHIP | |
| Grades 6-12 | 4 | | END OF FIRST SCHO | OOL MONTH | |
| Grades 9-12 | 5 | | | | |
| Student Achievement Center 6-12 | 1 | | K-12 | Annual Cha | ange |
| | 10 | Year | Membership | Number | Percent |
| | | 1996 | 39,955 | 194 | |
| | | 1997 | 40,181 | 226 | 0.57% |
| SPECIAL EDUCATION CENTERS | | 1998 | 39,603 | (578) | -1.44% |
| | | 1999 | 38,846 | (757) | -1.91% |
| Conroy, Oliver, Pioneer | 3 | 2000 | 38,560 | (286) | -0.74% |
| Pittsburgh Gifted Center | 1 | 2001 | 37,612 | (948) | -2.46% |
| | 4 | 2002 | 35,147 | (2,465) | -6.55% |
| | | 2003 | 34,619 | (528) | -1.50% |
| | | 2004 | 32,661 | (1,958) | -5.65% |
| TOTAL ALL SCHOOLS | 55 | 2005 | 31,148 | (1,513) | -4.63% |
| | | 2006 | 29,445 | (1,632) | -5.24% |
| | | 2007 | 28,265 | (1,067) | -3.62% |
| | | 2008 | 26,649 | (1,616) | -5.72% |
| | | 2009 | 26,123 | (526) | -1.97% |
| | | 2010 | 25,326 | (797) | -3.10% |
| | | 2011 | 25,031 | (295) | -1.20% |
| | | 2012 | 24,849 | (182) | -0.73% |
| | | 2013 | 24,525 | (324) | -1.30% |
| | | 2014 | 24,103 | (422) | -1.72% |
| | | 2015 | 23,639 | (464) | -1.93% |
| | | 2016 | 23,286 | (353) | -1.49% |

Pittsburgh Public Schools Membership by School and Grade 2016-2017

| Elementary Schools | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
|---------------------------|-------|-------|-------|-------|-------|-------|-----|-----|-----|---|----|----|----|-------|
| PITTSBURGH ALLEGHENY K-5 | 92 | 108 | 94 | 82 | 82 | 77 | | | | | | | | 535 |
| PITTSBURGH ARLINGTON K-8 | 54 | 46 | 48 | 50 | 44 | 43 | 50 | 44 | 37 | | | | | 416 |
| PITTSBURGH ARSENAL K-5 | 57 | 44 | 58 | 40 | 46 | 42 | | | | | | | | 287 |
| PITTSBURGH BANKSVILLE K-5 | 60 | 51 | 54 | 41 | 51 | 41 | | | | | | | | 298 |
| PITTSBURGH BEECHWOOD K-5 | 54 | 53 | 45 | 61 | 60 | 47 | | | | | | | | 320 |
| PITTSBURGH BROOKLINE K-8 | 68 | 58 | 54 | 60 | 70 | 49 | 59 | 52 | 77 | | | | | 547 |
| PITTSBURGH CARMALT K-8 | 74 | 56 | 60 | 70 | 67 | 58 | 53 | 52 | 45 | | | | | 535 |
| PITTSBURGH COLFAX K-8 | 159 | 127 | 120 | 125 | 112 | 92 | 94 | 75 | 85 | | | | | 989 |
| PITTSBURGH CONCORD K-5 | 76 | 83 | 86 | 67 | 80 | 87 | | | | | | | | 479 |
| PITTSBURGH DILWORTH K-5 | 80 | 72 | 75 | 78 | 73 | 69 | | | | | | | | 447 |
| PITTSBURGH FAISON K-5 | 95 | 87 | 79 | 90 | 80 | 79 | | | | | | | | 510 |
| PITTSBURGH FULTON K-5 | 67 | 69 | 62 | 56 | 64 | 54 | | | | | | | | 372 |
| PITTSBURGH GRANDVIEW K-5 | 58 | 46 | 56 | 58 | 53 | 49 | | | | | | | | 320 |
| PITTSBURGH GREENFIELD K-8 | 41 | 40 | 36 | 45 | 40 | 36 | 32 | 43 | 33 | | | | | 346 |
| PITTSBURGH KING K-8 | 90 | 67 | 67 | 73 | 66 | 43 | 28 | 44 | 33 | | | | | 511 |
| PITTSBURGH LANGLEY K-8 | 68 | 81 | 95 | 99 | 79 | 64 | 66 | 66 | 73 | | | | | 691 |
| PITTSBURGH LIBERTY K-5 | 72 | 80 | 76 | 73 | 74 | 65 | | | | | | | | 440 |
| PITTSBURGH LINCOLN K-5 | 39 | 42 | 33 | 40 | 32 | 41 | | | | | | | | 227 |
| PITTSBURGH LINDEN K-5 | 75 | 64 | 65 | 66 | 59 | 49 | | | | | | | | 378 |
| PITTSBURGH MANCHESTER K-8 | 20 | 18 | 22 | 27 | 26 | 30 | 12 | 23 | 12 | | | | | 190 |
| PITTSBURGH MIFFLIN K-8 | 43 | 35 | 29 | 29 | 50 | 26 | 38 | 29 | 35 | | | | | 314 |
| PITTSBURGH MILLER K-5 | 44 | 45 | 44 | 43 | 38 | 31 | | | | | | | | 245 |
| PITTSBURGH MINADEO K-5 | 54 | 50 | 43 | 47 | 63 | 60 | | | | | | | | 317 |
| | 1.540 | 1.422 | 1.401 | 1.420 | 1.409 | 1.232 | 432 | 428 | 430 | 0 | 0 | 0 | 0 | 9,714 |

Membership by School and Grade 2016-2017

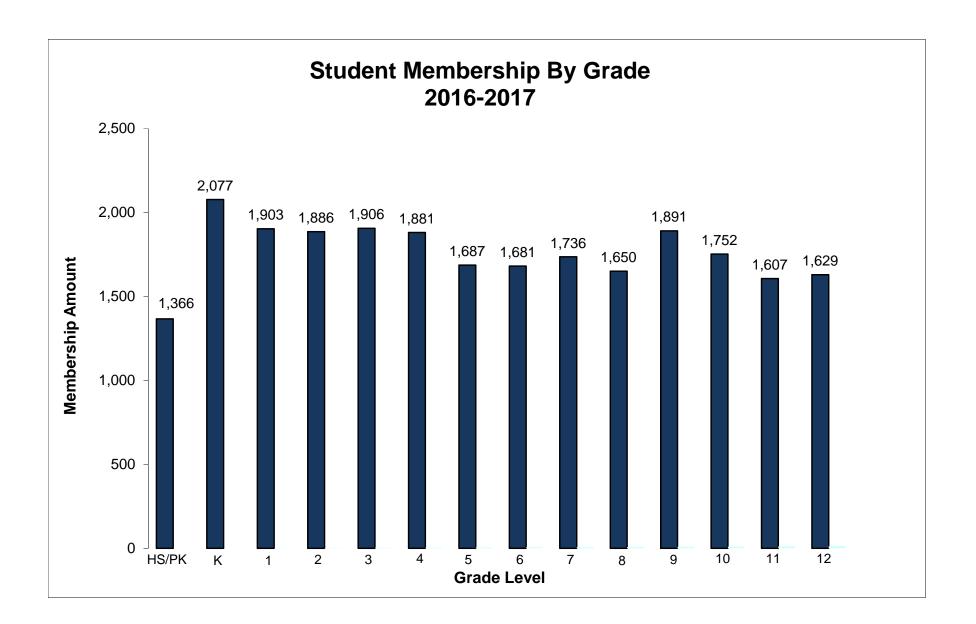
| Elementary Schools | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
|-----------------------------|-------|-------|-------|-------|-------|-------|-----|-----|-----|---|----|----|----|--------|
| PITTSBURGH MONTESSORI K-8 | 50 | 44 | 43 | 41 | 38 | 38 | | | | | | | | 254 |
| PITTSBURGH MORROW K-5 | 91 | 75 | 74 | 65 | 80 | 66 | 74 | 46 | 50 | | | | | 621 |
| PITTSBURGH PHILLIPS K-5 | 60 | 49 | 46 | 43 | 47 | 44 | | | | | | | | 289 |
| PITTSBURGH ROOSEVELT K-5 | 53 | 48 | 39 | 57 | 55 | 56 | | | | | | | | 308 |
| PITTSBURGH SPRING HILL K-5 | 43 | 30 | 42 | 34 | 44 | 29 | | | | | | | | 222 |
| PITTSBURGH SUNNYSIDE K-8 | 29 | 31 | 31 | 34 | 27 | 34 | 26 | 21 | 22 | | | | | 255 |
| PITTSBURGH WEIL K-5 | 33 | 33 | 32 | 28 | 24 | 36 | | | | | | | | 186 |
| PITTSBURGH WEST LIBERTY K-5 | 38 | 33 | 35 | 47 | 62 | 43 | | | | | | | | 258 |
| PITTSBURGH WESTWOOD K-8 | 42 | 47 | 42 | 36 | 31 | 36 | | | | | | | | 234 |
| PITTSBURGH WHITTIER K-5 | 47 | 37 | 46 | 41 | 30 | 23 | | | | | | | | 224 |
| PITTSBURGH WOOLSLAIR K-5 | 41 | 39 | 39 | 44 | 16 | 13 | | | | | | | | 192 |
| ELEMENTARY SCHOOL TOTALS | 2,067 | 1,888 | 1,870 | 1,890 | 1,863 | 1,650 | 532 | 495 | 502 | 0 | 0 | 0 | 0 | 12,757 |

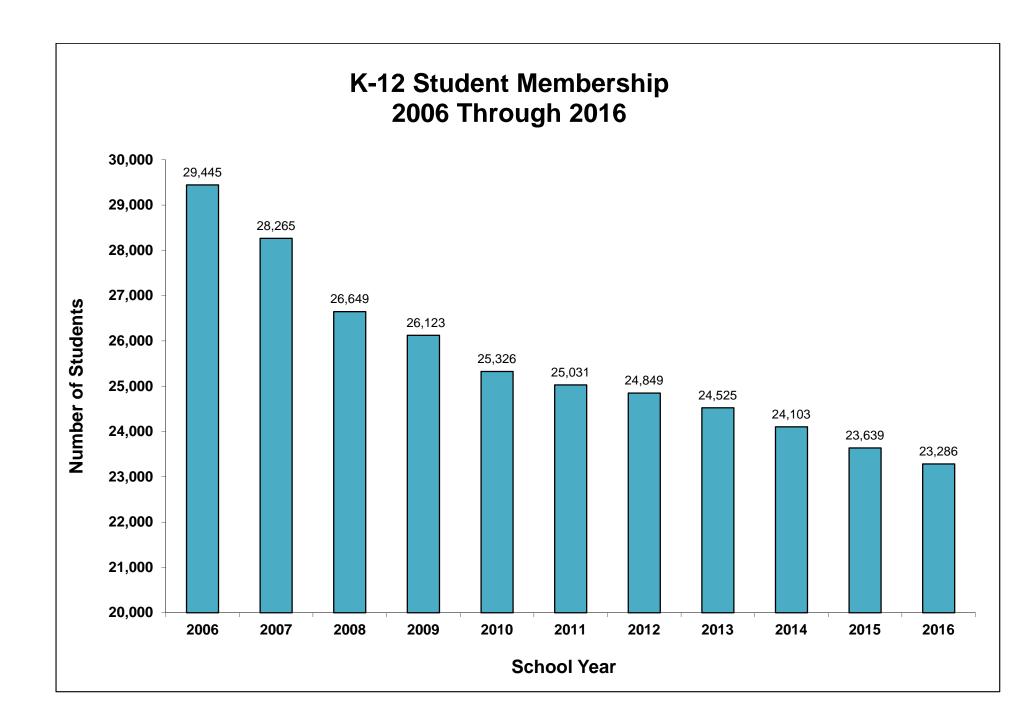
Pittsburgh Public Schools Membership by School and Grade 2016-2017

| Middle Schools | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 TOTAL |
|----------------------------|---|---|---|---|---|---|-----|-----|-----|---|----|----|----------|
| PITTSBURGH ALLEGHENY 6-8 | | | | | | | 80 | 69 | 66 | | | | 215 |
| PITTSBURGH SOUTH HILLS 6-8 | | | | | | 1 | 170 | 162 | 166 | | | | 498 |
| PITTSBURGH CLASSICAL 6-8 | | | | | | | 109 | 102 | 94 | | | | 305 |
| PITTSBURGH SOUTH BROOK 6-8 | | | | | | | 113 | 125 | 120 | | | | 358 |
| PITTSBURGH SCHILLER 6-8 | | | | | | | 65 | 49 | 56 | | | | 170 |
| PITTSBURGH STERRETT 6-8 | | | | | | | 116 | 118 | 95 | | | | 329 |
| PITTSBURGH ARSENAL 6-8 | | | | | | | 51 | 74 | 76 | | | | 201 |
| Middle School Totals | 0 | 0 | 0 | 0 | 0 | 1 | 704 | 699 | 673 | 0 | 0 | 0 | 0 2,077 |

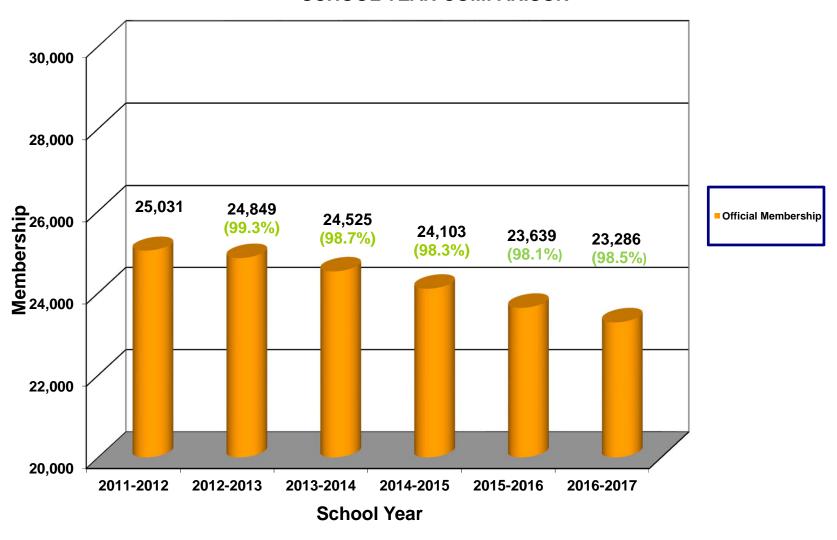
Pittsburgh Public Schools Membership by School and Grade 2016-2017

| Secondary Schools | 0Н | PK | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
|------------------------------------|-------|-----|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| PITTSBURGH ALLDERDICE HIGH SCHOOL | | | | | | | | | | | | 419 | 426 | 344 | 291 | 1,480 |
| PITTSBURGH CAPA HIGH SCHOOL 6-12 | | | | | | | | | 124 | 123 | 119 | 136 | 135 | 143 | 133 | 913 |
| PITTSBURGH CARRICK HIGH SCHOOL | | | | | | | | | | | | 266 | 212 | 176 | 169 | 823 |
| PITTSBURGH SCI TECH ACADEMY | | | | | | | | | 53 | 80 | 54 | 94 | 85 | 72 | 90 | 528 |
| PITTSBURGH UPREP 6-12 AT MILLIONES | | | | | | | | | 22 | 35 | 20 | 78 | 74 | 83 | 80 | 392 |
| PITTSBURGH BARACK OBAMA IB 6-12 | | | | | | | | | 151 | 134 | 120 | 171 | 143 | 129 | 103 | 951 |
| PITTSBURGH ONLINE ACADEMY | | | | | | | 3 | 11 | 10 | 10 | 14 | 17 | 32 | 26 | 26 | 149 |
| PITTSBURGH PERRY HIGH SCHOOL | | | | | | | | | | | | 174 | 109 | 88 | 82 | 453 |
| PITTSBURGH BRASHEAR HIGH SCHOOL | | | | | | | | | | | 1 | 339 | 325 | 323 | 312 | 1,300 |
| PITTSBURGH SAC 6-12 | | | | | | | | | 6 | 15 | 14 | 7 | 19 | 45 | 79 | 185 |
| ACADEMY AT WESTINGHOUSE 6-12 | | | | | | | | | 48 | 99 | 87 | 142 | 130 | 125 | 86 | 717 |
| Secondary School Totals | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 11 | 414 | 496 | 429 | 1,843 | 1,690 | 1,554 | 1,451 | 7,891 |
| Special Education Centers | 0Н | PK | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
| PITTSBURGH CONROY | | | 7 | 11 | 11 | 9 | 5 | 13 | 17 | 13 | 11 | 15 | 15 | 18 | 41 | 186 |
| MERCY BEHAVIORAL HEALTH | | | | | | | | | | | | | | | | 0 |
| PITTSBURGH OLIVER CITYWIDE ACA | | | | | | | 4 | 4 | 6 | 9 | 11 | 15 | 22 | 15 | 13 | 99 |
| PITTSBURGH PIONEER | | | 3 | 4 | 5 | 7 | 6 | 8 | 6 | 5 | 3 | 3 | 4 | 6 | 16 | 76 |
| CITY CONNECTIONS | | | | | | | | | | | | | | | 101 | 101 |
| Special Education Center Totals | | | 10 | 15 | 16 | 16 | 15 | 25 | 29 | 27 | 25 | 33 | 41 | 39 | 171 | 462 |
| Alternative School | | | | | | | | | | | | | | | | |
| Clayton Academy | | | | | | | | | 2 | 19 | 21 | 15 | 21 | 14 | 7 | 99 |
| Alternative School Totals | | | | | | | | | 2 | 19 | 21 | 15 | 21 | 14 | 7 | 99 |
| Headstart/Pre-K Programs | 0Н | PK | | | | | | | | | | | | | | TOTAL |
| PPS Schools | 1,093 | 273 | | | | | | | | | | | | | | 1,366 |
| Headstart/Pre-K Program Totals | | | | | | | | | | | | | | | | 1,366 |
| ALL SCHOOL TOTALS | | | | | | | | | | | | | | | | |
| | 1,093 | 273 | 2,077 | 1,903 | 1,886 ′ | 1,906 1 | 1,881 | 1,687 | 1,681 | 1,736 | 1,650 | 1,891 | 1,752 | 1,607 | 1,629 | 24,652 |

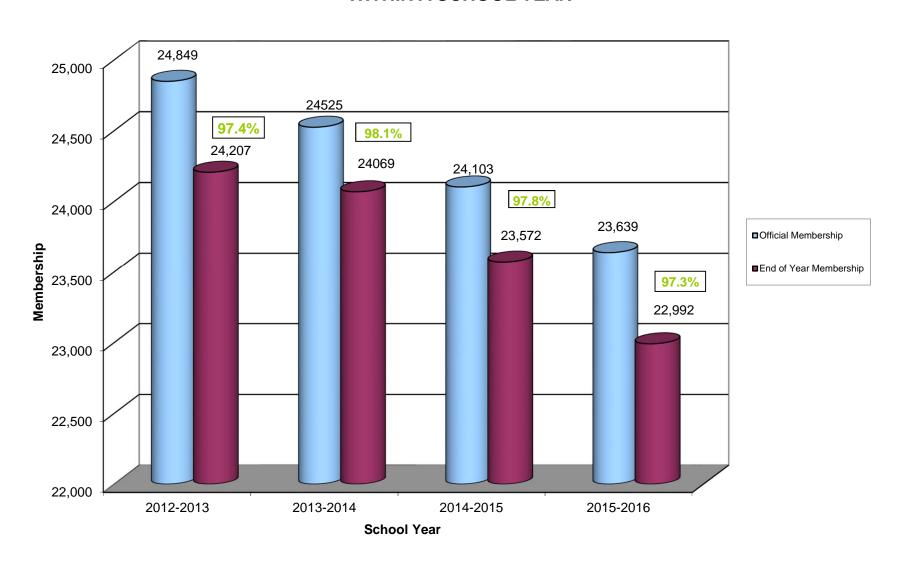




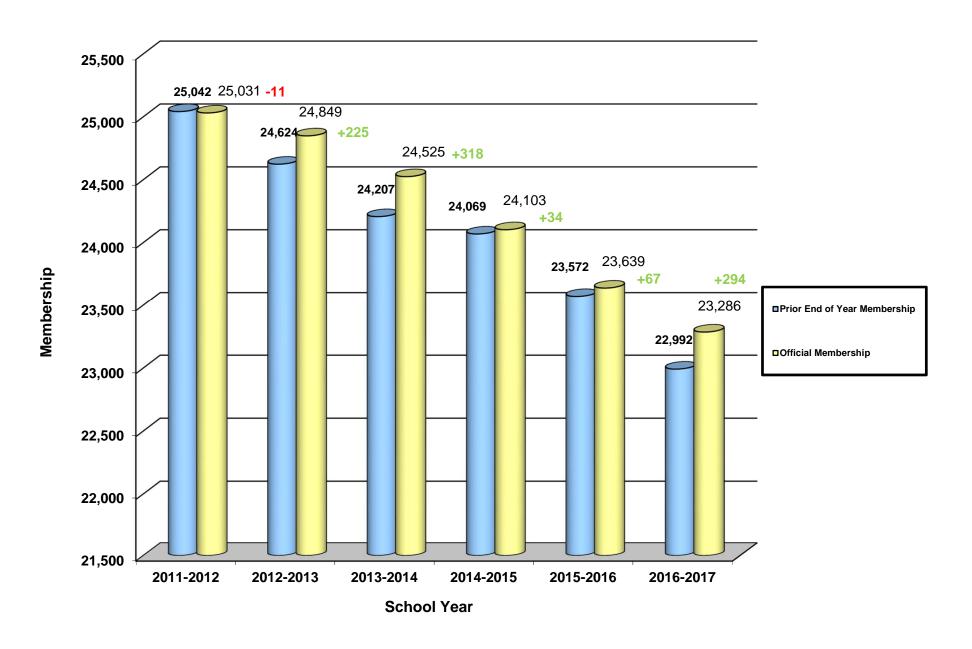
PERCENT STUDENT RETENTION - BEGINNING OF SCHOOL YEAR COMPARISON



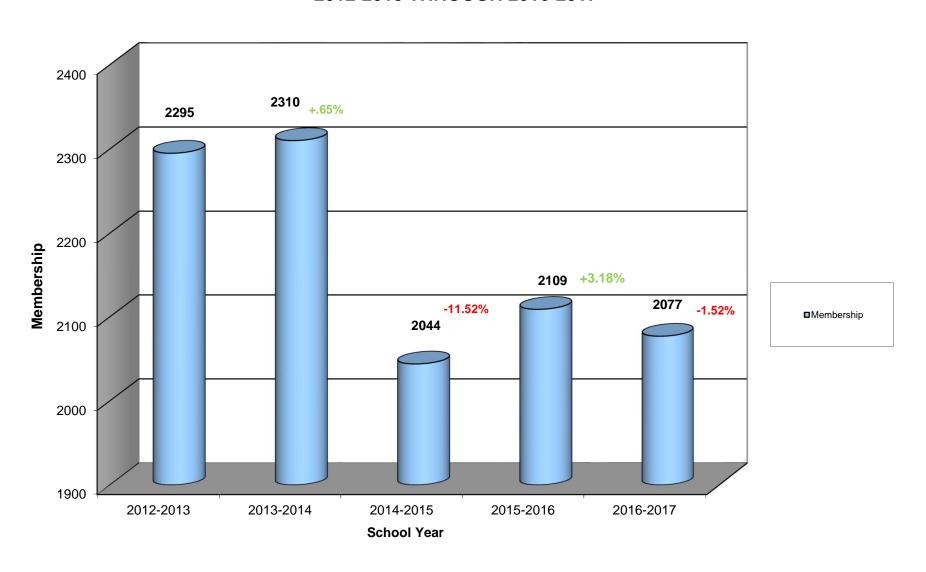
PERCENT STUDENT RETENTION WITHIN A SCHOOL YEAR



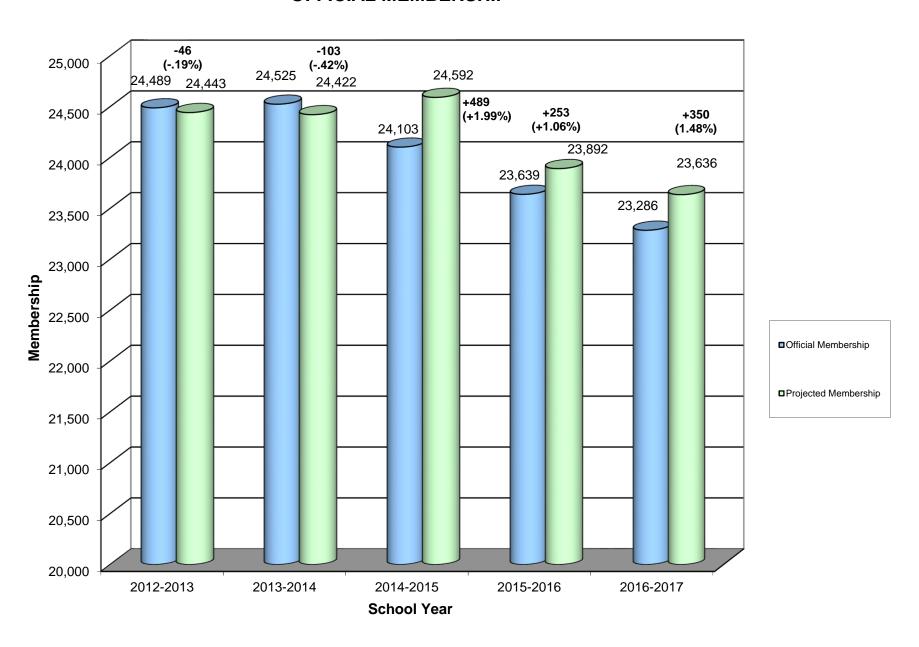
MEMBERSHIP CHANGE FROM END OF PRIOR SCHOOL YEAR TO START OF NEXT SCHOOL YEAR



PPS KINDERGARTEN ENROLLMENT 2012-2013 THROUGH 2016-2017

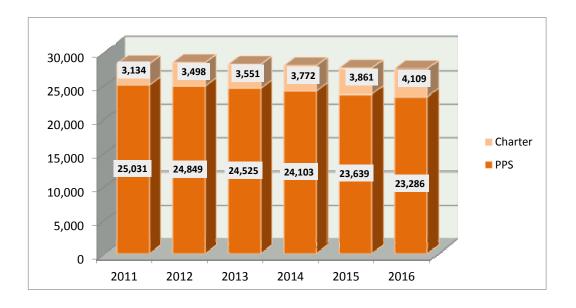


ENROLLMENT PROJECTIONS COMPARED TO OFFICIAL MEMBERSHIP



CHARTER SCHOOLS

Charter Schools are self-managed public schools that are approved by local school districts. Cyber charter schools are approved by the PA Department of Education. Both are created and controlled by parents, teachers, community leaders, and colleges or universities. Charter schools operate free from many educational mandates, except for those concerning nondiscrimination, health and safety and accountability. Increased enrollment in charter schools has resulted in decreased enrollment within the District. As of January 2017 the School District of Pittsburgh currently has 4,109 students who attend 36 charter schools including 10 approved by the District, 16 approved by other districts and 10 cyber schools approved by the State.



Revised: 7/2012 (2011 Enrollments)

Enrollment Projections

Prepared by the Pennsylvania Department of Education

(717) 787-2644

| Pittsburgh SD | | | | | | | | | | 1-02-0 | 2-745-1 | | | |
|---------------|------------|------|------|------|------|------|------|--------|------|--------|---------|------|------|-------|
| YEAR_ | <u>K</u> . | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| 2007-2008 | 2100 | 2084 | 2098 | 1987 | 1976 | 1905 | 2014 | 2004 | 1978 | 2226 | 2184 | 1852 | 1921 | 26329 |
| 2008-2009 | 2081 | 2142 | 2075 | 2100 | 1983 | 1985 | 1889 | 2053 | 2052 | 2210 | 2166 | 2083 | 1768 | 26587 |
| 2009-2010 | 2142 | 2136 | 2046 | 2006 | 2046 | 1937 | 1963 | 1849 | 2004 | 2110 | 2072 | 1849 | 1875 | 26035 |
| 2010-2011 | 2143 | 2169 | 2070 | 2048 | 1964 | 2022 | 1913 | 1973 | 1803 | 2123 | 1972 | 1841 | 1665 | 25706 |
| 2011-2012 | 2064 | 2041 | 1973 | 1900 | 1946 | 1900 | 1959 | - 1831 | 1902 | 1882 | 1764 | 1780 | 1737 | 24679 |
| | | | | | PF | ROJE | СТІ | O N S | | | | | | |
| 2012-2013 | 2228 | 2007 | 1954 | 1917 | 1853 | 1915 | 1841 | 1940 | 1765 | 2020 | 1564 | 1587 | 1646 | 24237 |
| 2013-2014 | 2193 | 2214 | 1922 | 1899 | 1870 | 1824 | 1855 | 1823 | 1870 | 1875 | 1678 | 1407 | 1467 | 23897 |
| 2014-2015 | 2165 | 2180 | 2120 | 1867 | 1852 | 1841 | 1767 | 1837 | 1757 | 1986 | 1558 | 1510 | 1301 | 23741 |
| 2015-2016 | 2106 | 2152 | 2087 | 2060 | 1821 | 1823 | 1784 | 1750 | 1771 | 1866 | 1650 | 1402 | 1396 | 23668 |
| 2016-2017 | 2149 | 2093 | 2060 | 2028 | 2009 | 1792 | 1766 | 1766 | 1687 | 1881 | 1550 | 1484 | 1296 | 23561 |
| 0047 0040 | 0.400 | 0405 | | | | L | | | | | | | | |
| 2017-2018 | 2192 | 2135 | 2004 | 2002 | 1978 | 1977 | 1736 | 1749 | 1702 | 1792 | 1563 | 1394 | 1372 | 23596 |
| 2018-2019 | 2237 | 2178 | 2044 | 1947 | 1953 | 1947 | 1915 | 1719 | 1686 | 1808 | 1489 | 1406 | 1289 | 23618 |
| 2019-2020 | 2282 | 2223 | 2085 | 1986 | 1899 | 1922 | 1886 | 1896 | 1657 | 1791 | 1502 | 1340 | 1300 | 23769 |
| 2020-2021 | 2328 | 2268 | 2128 | 2026 | 1937 | 1869 | 1862 | 1867 | 1828 | 1760 | 1488 | 1351 | 1239 | 23951 |
| 2021-2022 | 2376 | 2313 | 2171 | 2068 | 1976 | 1906 | 1811 | 1844 | 1800 | 1942 | 1462 | 1339 | 1249 | 24257 |

Various Grade Groupings of the Enrollment Projections

| _YEAR_ | <u>K-4</u> | K-5 | K-6 | <u>K-7</u> | K-8 | K-9 | K-12 | _5-8 | 6-8 | 7-8 | 6-9 | 7-9 | 7-12 | 8-12 | 9-12 | 10-12 |
|--------------|------------|-------|-------|------------|-------|-------|-------|------|------|------|------|------|-------|-------|-------|-------|
| 2011-2012 | 9924 | 11824 | 13783 | 15614 | 17516 | 19398 | 24679 | 7592 | 5692 | 3733 | 7574 | 5615 | 10896 | 9065 | 7163 | 5281 |
| 2016-2017 | 10339 | 12131 | 13897 | 15663 | 17350 | 19231 | 23561 | 7011 | 5219 | 3453 | 7100 | 5334 | 9664 | 7898 | 6211 | 4330 |
| 2021-2022 | 10904 | 12810 | 14621 | 16465 | 18265 | 20207 | 24257 | 7361 | 5455 | 3644 | 7397 | 5586 | 9636 | 7792 | 5992 | 4050 |
| 2011-2012 to | 2021-202 | 22 | | | | | | | | | | | | | | |
| Change | 980 | 986 | 838 | 851 | 749 | 809 | -422 | -231 | -237 | -89 | -177 | -29 | -1260 | -1273 | -1171 | -1231 |
| Percent | 9.9 | 8.3 | 6.1 | 5.5 | 4.3 | 4.2 | -1.7 | -3.0 | -4.2 | -2.4 | -2.3 | -0.5 | -11.6 | -14.0 | -16.3 | -23.3 |

Notes:

- 1. Excludes students in full-time out-of-district special education, comprehensive AVTSs, charter schools, state-owned schools, consortium-operated alternative high schools, and juvenile correctional institutions.
- 2. Enrollment projections beyond five years are subject to errors in the lower grades resulting from inconsistencies between actual and projected live births and should be reviewed closely.
- 3. Four year old kindergarten students, if any, added to K enrollments.
- Elementary and secondary ungraded students were distributed among the grades. Therefore, enrollments by grade may differ from those reported by the local education agencies.

Sources:

- 1. Public School Enrollment Report (ESPE) and Pennsylvania Information Management System (PIMS)
- Resident Live Birth file, 2010, supplied by the Division of Health Statistics, PennsylvaniaDepartment of Health. The Department of Health specifically disclaims responsibility for any analyses, interpretations or conclusions.

Pittsburgh SD

| | | | ' | | 1-02-02-1 43-1 | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
| | | | | Rete | ention Rates b | y Grade by Y | /ear | | | | | | |
| | Birth to K | Birth to 1 | 1 to 2 | 2 to 3 | 3 to 4 | 4 to 5 | 5 to 6 | 6 to 7 | 7 to 8 | 8 to 9 | 9 to 10 | 10 to 11 | 11 to 12 |
| 2007-2008 to 2008-2009 2008-2009 to 2009-2010 2009-2010 to 2010-2011 2010-2011 to 2011-2012 | 0.56411 0.57612 0.56114 0.58388 | 0.57411 0.57902 0.58338 0.53443 | 0.99568 0.95518 0.96910 0.90964 | 1.00095 0.96675 1.00098 0.91787 | 0.99799 0.97429 0.97906 0.95020 | 1.00455 0.97680 0.98827 0.96741 | 0.99160 0.98892 0.98761 0.96884 | 1.01936 0.97882 1.00509 0.95714 | 1.02395 0.97613 0.97512 0.96401 | 1.11729 1.02827 1.05938 1.04382 | 0.97305 0.93756 0.93460 0.83090 | 0.95375 0.85365 0.88851 0.90264 | 0.95464 0.90014 0.90049 0.94351 |
| | | | | Rat | tes Used in Pro | ojection Enro | ollments | | | | | | |
| | 0.57131 | 0.56773 | 0.95740 | 0.97163 | 0.97538 | 0.98425 | 0.96884 | 0.99010 | 0.96401 | 1.06219 | 0.83090 | 0.89963 | 0.92469 |
| | 0.57131 | 0.56773 | 0.95740 | Aver | age Retention 0.97538 | Rates for All | Vears 0.98424 | 0.99010 | 0.98480 | 1.06219 | 0.91902 | 0.89963 | 0.92469 |
| | | | | | | | | | | | | | |
| | Year | Births | | Year | Births | | Year | Births | Year | Bir | rths | Year | Births |
| | 2002 | 3731 | | 2003 | 3689 | | 2004 | 3718 | 2005 | 3 | 819 | 2006 | 3535 |
| | 2007 | 3900 | | 2008 | 3839 | | 2009 | 3790 | 2010 | 3 | 686 | 2011 | 3761 |
| | 2012 | 3837 | | 2013 | 3915 | | 2014 | 3994 | 2015 | 4 | 075 | 2016 | 4158 |
| | | | | | | | | | | | | | |

1-02-02-745-1

5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

| <u>school</u> | 2012/13 K - 12 <u>ENROLLMENT</u> | 2013/14 K - 12 <u>ENROLLMENT</u> | 201 <i>4/</i> 15 K - 12 <u>ENROLLMENT</u> | 2015/16 K - 12 ENROLLMENT | 2016/17 K-12 <u>ENROLLMENT</u> |
|-----------------------------|--|--|---|---------------------------------|--------------------------------------|
| Allegheny Elementary | 467 | 500 | 549 | 545 | 535 |
| Arlington ALA K-8 | 553 | 572 | 524 | 445 | 416 |
| Arsenal Elementary | 271 | 287 | 297 | 255 | 287 |
| Banksville | 285 | 267 | 251 | 267 | 298 |
| Beechwood | 366 | 387 | 342 | 326 | 320 |
| Bon Air | 300 | 307 | 342 | 520 - | 320 |
| Brookline K-8 | 554 | 600 | 558 | 562 | 547 |
| | 334 | 600 | 336 | 302 | 347 |
| Burgwin Carmalt K-8 | - 597 | - | - | - | - |
| | 597 | 560 | 552 | 545 | 535 |
| Chatham | - | - | - | - | - |
| Clayton | - | - | - | - 074 | - |
| Colfax ALA K-8 | 707 | 781 | 826 | 871 | 989 |
| Concord | 452 | 451 | 492 | 498 | 479 |
| Crescent | - | - | - | - | - |
| Dilworth | 445 | 454 | 451 | 462 | 447 |
| East Hills | - | - | = | - | - |
| Faison Intermediate 5-8 | - | - | - | - | - |
| Faison Primary K-5 | 534 | 518 | 526 | 512 | 510 |
| Fort Pitt ALA | - | = | - | = | - |
| Friendship | - | = | - | = | - |
| Fulton | 399 | 424 | 410 | 408 | 372 |
| Grandview | 340 | 308 | 315 | 309 | 320 |
| Greenfield K-8 | 371 | 357 | 362 | 369 | 346 |
| King, Martin Luther ALA K-8 | 579 | 574 | 565 | 560 | 511 |
| Knoxville Elementary | - | - | - | - | - |
| Langley K-8 | 689 | 682 | 737 | 731 | 691 |
| Lemington | - | = | = | - | - |
| Liberty | 399 | 411 | 426 | 431 | 440 |
| Lincoln Primary K-5 | 298 | 266 | 249 | 218 | 227 |
| Linden | 391 | 387 | 400 | 374 | 378 |
| Madison | - | - | - | - | - |
| Manchester K-8 | 251 | 241 | 204 | 198 | 190 |
| Mann | - | - | - | - | - |
| McCleary | - | = | - | = | - |
| Mifflin K-8 | 388 | 365 | 315 | 303 | 314 |
| Miller K-8 | 269 | 283 | 296 | 271 | 245 |
| Minadeo | 486 | 501 | 388 | 369 | 317 |
| Morningside | | - | - | - | _ |
| Morrow | 596 | 628 | 647 | 608 | 621 |
| Murray ALA K-8 | - | - | | - | <u>-</u> |
| Northview Heights ALA | - | _ | - | - | _ |
| Phillips | 295 | 303 | 298 | 291 | 289 |
| Pittsburgh Montessori K-8 | 301 | 312 | 259 | 259 | 254 |
| Prospect Elementary | 301 | 312 | 200 | 209 | 234 |
| Roosevelt | 385 | 340 | 329 | 322 | 308 |
| Schaeffer K-8 | 303 | 340 | 323 | 322 | 300 |
| JUNACHEI IV-0 | - | - | - | - | - |

5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

| <u>school</u> | 2012/13 K - 12 ENROLLMENT | 2013/14 K - 12 ENROLLMENT | 2014/15 K - 12 ENROLLMENT | 2015/16 K - 12 ENROLLMENT | 2016/17 K-12 <u>ENROLLMENT</u> |
|------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|--------------------------------------|
| Sheraden | - | - | - | - | - |
| Spring Hill | 297 | 297 | 274 | 249 | 222 |
| Stevens K-8 | = | - | - | = | = |
| Sunnyside K-8 | 369 | 343 | 332 | 303 | 255 |
| Vann K-8 | - | - | - | - | = |
| Weil ALA K-8 | 221 | 204 | 182 | 194 | 186 |
| West Liberty | 305 | 292 | 266 | 254 | 258 |
| Westwood K-8 | 235 | 255 | 237 | 231 | 234 |
| Whittier | 241 | 268 | 266 | 270 | 224 |
| Woolslair | 175 | 110 | 106 | 159 | 192 |
| Elementary Total | 13,511 | 13,528 | 13,231 | 12,969 | 12,757 |

5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

| <u>SCHOOL</u> | 2012/13 K - 12 <u>ENROLLMENT</u> | 2013/14 K - 12 <u>ENROLLMENT</u> | 2014/15 K - 12 <u>ENROLLMENT</u> | 2015/16 K - 12 <u>ENROLLMENT</u> | 2016/17 K-12 <u>ENROLLMENT</u> |
|------------------------------|--|--|--|--|--------------------------------------|
| Allegheny Middle | 317 | 253 | 203 | 212 | 215 |
| Arsenal | 182 | 181 | 194 | 210 | 201 |
| Columbus | - | - | - | - | - |
| Frick | - | - | - | - | - |
| Greenway | - | - | - | - | - |
| Knoxville Middle | - | - | - | - | - |
| Milliones | - | = | = | - | = |
| Student Achievement Center | 22 | - | - | - | - |
| Pittsburgh Classical | 325 | 322 | 314 | 301 | 305 |
| Prospect Middle | - | - | - | - | - |
| Reizenstein | - | - | - | - | - |
| Rogers CAPA | - | - | - | - | - |
| Rooney ALA | - | - | - | - | - |
| Schiller | 221 | 186 | 167 | 151 | 170 |
| South Brook | 462 | 471 | 453 | 412 | 358 |
| South Hills Middle | 589 | 580 | 516 | 497 | 499 |
| Sterrett | 393 | 360 | 337 | 364 | 329 |
| Washington | - | | | | |
| Middle Total | 2,511 | 2,353 | 2,184 | 2,147 | 2,077 |
| Allderdice | 1,351 | 1,327 | 1,380 | 1,438 | 1,480 |
| Brashear | 1,461 | 1,416 | 1,383 | 1,309 | 1,300 |
| Carrick | 830 | 838 | 873 | 847 | 823 |
| Obama | 876 | 899 | 931 | 951 | 951 |
| Langley | - | - | - | - | |
| Oliver | - | - | - | - | |
| Peabody | - | - | - | - | |
| Perry | 951 | 789 | 627 | 487 | 453 |
| Pittsburgh H. S. Capa | 890 | 923 | 959 | 953 | 913 |
| Pittsburgh Online Academy | 66 | 98 | 162 | 167 | 149 |
| Science & Technology Academy | 521 | 548 | 540 | 547 | 528 |
| Schenley | = | - | = | = | |
| University Prep | 584 | 519 | 564 | 553 | 392 |
| Westinghouse | 570 | 499 | 467 | 498 | 717 |
| Secondary Total | 8,100 | 7,856 | 7,886 | 7,750 | 7,706 |
| Conroy | 147 | 163 | 164 | 174 | 186 |
| City Connections | 80 | 77 | 81 | 67 | 101 |
| Mercy Behavioral Health | 6 | 11 | 6 | 5 | - |
| Oliver Citywide Academy | 118 | 133 | 122 | 112 | 99 |
| Pioneer Center | 73 | 70 | 70 | 72 | 76 |
| Special Total | 424 | 454 | 443 | 430 | 462 |

5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

| <u>SCHOOL</u> | 2012/13 K - 12 <u>ENROLLMENT</u> | 2013/14 K - 12 <u>ENROLLMENT</u> | 2014/15 K - 12 <u>ENROLLMENT</u> | 2015/16 K - 12 <u>ENROLLMENT</u> | 2016/17 K-12 <u>ENROLLMENT</u> |
|------------------------------|--|--|--|--|--------------------------------------|
| Clayton | 147 | 165 | 138 | 83 | 99 |
| Student Achievement Center | 156 | 169 | 221 | 158 | 185 |
| Bridges to Success @ Clayton | <u> </u> | <u> </u> | <u> </u> | | |
| Other Total | 303 | 334 | 359 | 241 | 284 |
| Special and Other Total | 727 | 788 | 802 | 671 | 746 |
| Grand Total | 24,849 | 24,525 | 24,103 | 23,537 | 23,286 |

SCHOOL DISTRICT OF PITTSBURGH 2016/17 BUILDING CAPACITIES AND ENROLLMENT

| | | | FUNCTIONAL | 2016/17 K - 12 | PRE K & HEADSTART | TOTAL | EXCESS FUNCTIONAL |
|---|------------|--|------------|-------------------|-------------------|-------------------|----------------------|
| <u>SCHOOL</u> | YEAR BUILT | DATE OF LAST RENOVATION | CAPACITY* | <u>ENROLLMENT</u> | <u>ENROLLMENT</u> | <u>ENROLLMENT</u> | CAPACITY |
| Allegheny Elementary | 1904 | Established 1999 | 586 | 535 | 34 | 569 | 17 |
| Arlington K-8 (@ Murray Building) | 1956 | Renovation 2016 | 516 | 416 | 14 | 430 | 86 |
| Arsenal Elementary | 1930 | Addition 1939/Renovation 1971 | 675 | 287 | 63 | 350 | 325 |
| Banksville | 1936 | Addition 1960 | 361 | 298 | - | 298 | 63 |
| Beechwood | 1908 | Addition 1924/Demountable 1966 | 604 | 320 | 47 | 367 | 237 |
| Brookline K-8 | 1907 | Addition 1929/Demountables/Renovation 2006 | 710 | 547 | 17 | 564 | 146 |
| Carmalt K-8 | 1935 | Addition 1974/2008 | 948 | 535 | 34 | 569 | 379 |
| Colfax ALA K-8 | 1911 | Addition 2007 | 1,038 | 989 | - | 989 | 49 |
| Concord | 1938 | Addition 2011 | 665 | 479 | 40 | 519 | 146 |
| Dilworth | 1914 | Addition 1927 | 532 | 447 | 37 | 484 | 48 |
| Faison Primary K-5 | 2004 | | 618 | 510 | - | 510 | 108 |
| Fulton | 1893 | Addition 1900/Renovation 1929 | 458 | 372 | 19 | 391 | 67 |
| Grandview | 1961 | Addition 1993 | 399 | 320 | 29 | 349 | 50 |
| Greenfield K-8 | 1921 | Renovation 2001 | 570 | 346 | 20 | 366 | 204 |
| King, Martin Luther ALA K-8 | 1973 | | 1,274 | 511 | 40 | 551 | 723 |
| Langley | 1923 | Addition 1977 | 1,064 | 691 | - | 691 | 373 |
| Liberty | 1911 | Renovation 1928/Addition 1936 | 474 | 440 | - | 440 | 34 |
| Lincoln Primary K-5 | 1930 | Addition 2002 | 452 | 227 | 26 | 253 | 199 |
| Linden | 1903 | Additions 1925/1960 | 499 | 378 | - | 378 | 121 |
| Manchester K-8 | 1964 | | 606 | 190 | 20 | 210 | 396 |
| Mifflin K-8 | 1932 | Additions 1956/2004 | 562 | 314 | 17 | 331 | 231 |
| Miller K-5 | 1906 | Additions 1938 | 540 | 245 | 44 | 289 | 251 |
| Minadeo | 1957 | Addition 1993 | 800 | 317 | 51 | 368 | 432 |
| Morrow (Pre K / K-4) | 1895 | Addition 1957 | 622 | 385 | 76 | 461 | 161 |
| Morrow @ Rooney Building (5-8) | 1921 | | 528 | 236 | - | 236 | 292 |
| Phillips | 1958 | | 325 | 289 | - | 289 | 36 |
| Pittsburgh Montessori K-8 | 1900 | Addition 1961/Demountable 1967 | 460 | 254 | 104 | 358 | 102 |
| Roosevelt (Main) | 1960 | Renovation 2002 | 368 | 207 | 20 | 227 | 141 |
| Roosevelt (Pre K / K-1) | 1959 | Addition 1978 | 170 | 101 | 19 | 120 | 50 |
| Spring Hill | 1896 | Renovations 1992/2001 | 300 | 222 | - | 222 | 78 |
| Sunnyside K-8 | 1954 | Addition 2006 | 516 | 255 | 20 | 275 | 241 |
| Weil ALA K-8 | 1942 | Renovation 2001 | 620 | 186 | 51 | 237 | 383 |
| West Liberty | 1938 | Renovation 1995 | 324 | 258 | 15 | 273 | 51 |
| Westwood K-8 | 1956 | Addition 1970 | 494 | 234 | 39 | 273 | 221 |
| Whittier | 1938 | | 333 | 224 | - | 224 | 109 |
| Woolslair | 1897 | Renovation 1997 | 343 | 192 | 15 | 207 | 136 |
| Elementary Total | | ELEMENTARY TOTAL | | 12,757 | 911 | 13,668 | 6,686 |
| • | | | | | | | |

SCHOOL DISTRICT OF PITTSBURGH 2016/17 BUILDING CAPACITIES AND ENROLLMENT

| <u>school</u> | YEAR BUILT | DATE OF LAST RENOVATION | FUNCTIONAL CAPACITY* | 2016/17 K - 12 <u>ENROLLMENT</u> | PRE K & HEADSTART ENROLLMENT | TOTAL ENROLLMENT | EXCESS FUNCTIONAL CAPACITY |
|------------------------------|------------|--|-------------------------|--|------------------------------|---------------------|----------------------------------|
| Allegheny Middle | 1904 | Annex renovation 1974/Renovation 1983 | 692 | 215 | - | 215 | 477 |
| Arsenal | 1930 | Addition 1939/Renovation 1971 | 578 | 201 | - | 201 | 377 |
| Pittsburgh Classical | 1974 | Established 2001 | 640 | 305 | 26 | 331 | 309 |
| Schiller | 1938 | | 400 | 170 | - | 170 | 230 |
| South Brook | 2001 | Opened 2001 | 422 | 358 | - | 358 | 64 |
| South Hills Middle | 1976 | Renovation 1996 | 784 | 499 | - | 499 | 285 |
| Sterrett | 1899 | Addition 2008 | 476 | 329 | | 329 | 147 |
| Middle Total | | MIDDLE TOTAL | 3,992 | 2,077 | 26 | 2,103 | 1,889 |
| Allderdice | 1927 | Addition/renovation 1987 | 1,236 | 1,480 | 6 | 1,486 | (250) |
| Brashear | 1976 | | 2,210 | 1,300 | 11 | 1,311 | 899 |
| Carrick | 1924 | Additions 1966/1974/2002 | 1,254 | 823 | - | 823 | 431 |
| Obama I.B. @ Peabody | 1903 | Addition 1978 | 1,547 | 951 | 86 | 1,037 | 510 |
| Perry | 1901 | Addition/Renovation 1992 | 1,062 | 453 | - | 453 | 609 |
| Pittsburgh H. S. Capa | 2003 | Renovation 7th & 8th floor 2005/B-2 and 9th 2009 | 1,196 | 913 | - | 913 | 283 |
| Pittsburgh Online Academy | | | N/A | 149 | - | 149 | N/A |
| Science & Technology Academy | 1927 | Addition/Renovation 1992/2010 | 660 | 528 | 19 | 547 | 113 |
| University Prep | 1928 | Renovation 2008/2010 | 1,110 | 392 | 5 | 397 | 713 |
| Westinghouse | 1922 | Addition 1933/OVT 1966/Addition Renovation 2002 | 1,261 | 717 | 8 | 725 | 536 |
| Secondary Total | | SECONDARY TOTAL | 11,536 | 7,706 | 135 | 7,841 | 3,844 |
| City Connections | | | N/A | 101 | - | 101 | N/A |
| Conroy | 1895 | Renovated 1975-1977 / 2006 | 348 | 186 | 55 | 241 | 107 |
| Mercy Behavioral Health | | | N/A | - | - | - | N/A |
| Oliver Citywide Academy | 1924 | Addition/Renovation 1987 | 1,170 | 99 | - | 99 | 1,071 |
| Pioneer Center | 1960 | _ | 104 | 76 | | 76 | 28 |
| Special Total | | SPECIAL TOTAL | 1,622 | 462 | 55 | 517 | 1,206 |
| Clayton | 1956 | Renovation 2006 | 432 | 99 | - | 99 | 333 |
| Student Achievement Center | 1908 | Renovation 2004 | 691 | 185 | - | 185 | 506 |
| Other Total | | OTHER TOTAL | 1,123 | 284 | | 284 | 839 |
| SPECIAL AND OTHER TOTAL | | SPECIAL AND OTHER TOTAL | 2,745 | 746 | 55 | 801 | 2,045 |

SCHOOL DISTRICT OF PITTSBURGH 2016/17 BUILDING CAPACITIES AND ENROLLMENT

| <u>SCHOOL</u> | YEAR BUILT | DATE OF LAST RENOVATION | FUNCTIONAL CAPACITY* | 2016/17 K - 12 <u>ENROLLMENT</u> | PRE K & HEADSTART ENROLLMENT | TOTAL ENROLLMENT | EXCESS FUNCTIONAL CAPACITY |
|---|--------------|-----------------------------------|-------------------------|--|------------------------------|---------------------|----------------------------------|
| Chartiers (Pre K) | 1959 | Addition 1963 | 196 | - | 120 | 120 | 76 |
| Crescent (Pre K) | 1939 | | 418 | - | 200 | 200 | 218 |
| Peabody (Pre K) | 1903 | | 120 | - | - | - | 120 |
| Spring Garden (Pre K) | 1938 | Demountables 1967 | 180 | - | 85 | 85 | 95 |
| PreK Centers Total | | PREK CENTERS TOTAL | 1,038 | | 405 | 405 | 633 |
| *Grand Total | | GRAND TOTAL | 39,665 | 23,286 | 1,532 | 24,818 | 15,097 |
| Head Start and Pre K students in offsit | te buildings | | | | | 154 | |
| | | DISTRICT TOTAL INCLUDING OFFSITES | | | | 24,972 | |

^{*}Science Rooms/Labs and Demountables are included in all capacity calculations. Schools have demountable buildings (12 locations, 36 classrooms, 807 capacity) and are not included in capacity calculations. The following standard classroom sizes were used to determine functional capacity:
25= K-5 and K-8; 28= 6-8 and 6-12; 30= 9-12

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SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Total Number of Employees 2012 through 2017

Source Report: 12/20/2016

As the District has been addressing its declining enrollment, the total number of positions in the

District has increased from 3,770 in 2012 to 3,839 in 2017, a increase of 69 positions.

| _ | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|-------------------------------------|-------|-------|-------|-------|-------|-------|
| Administration Officials Admin Mars | 100 | 105 | 102 | 113 | 111 | 119 |
| Officials, Admin, Mgrs | 100 | 105 | 102 | 113 | 111 | 119 |
| Legal Services | 2 | 1 | 1 | 1 | 1 | 1 |
| Clerical, Other Non-Professional | 562 | 555 | 510 | 516 | 528 | 534 |
| Total Administration | 664 | 661 | 613 | 630 | 640 | 654 |
| Instruction | | | | | | |
| Principals/Directors | 62 | 61 | 62 | 62 | 64 | 63 |
| Supervisors/Asst. P. | 21 | 20 | 30 | 29 | 27 | 29 |
| Teachers | 1,901 | 1,930 | 1,930 | 1,929 | 1,996 | 1,992 |
| Librarians | 24 | 21 | 22 | 23 | 24 | 20 |
| Professionals/Support Staff | 421 | 408 | 395 | 385 | 385 | 392 |
| Total Instruction | 2,428 | 2,440 | 2,439 | 2,428 | 2,496 | 2,496 |
| Support Services | | | | | | |
| Attendance Personnel | 38 | 40 | 40 | 40 | 37 | 39 |
| Guidance, Psychological Personnel | 121 | 121 | 112 | 113 | 135 | 132 |
| Total - Support Services | 159 | 161 | 152 | 153 | 172 | 171 |

SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

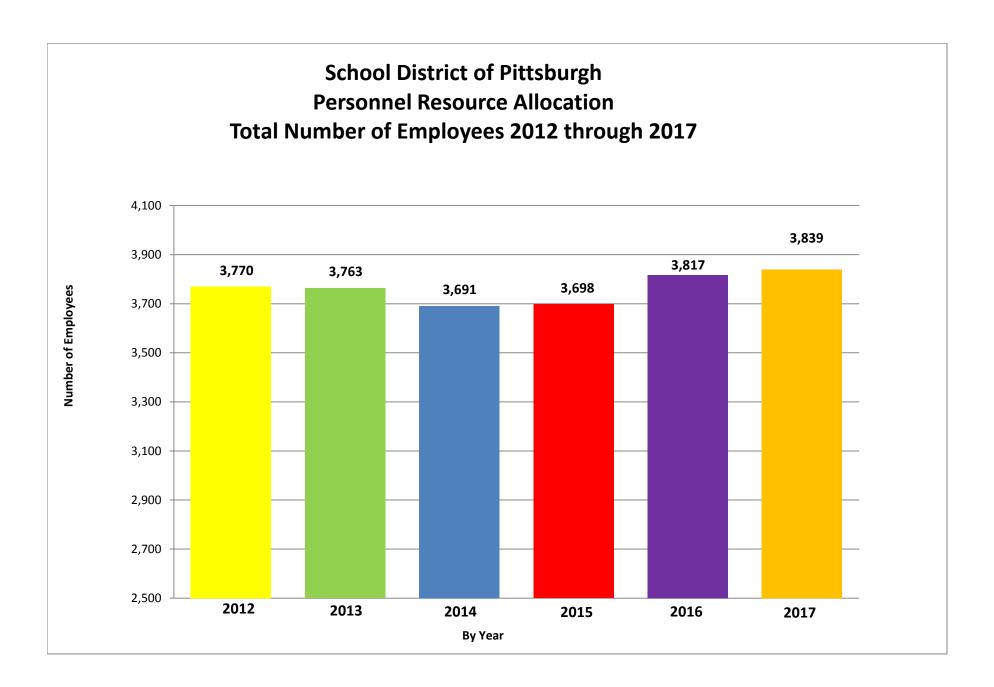
Total Number of Employees 2012 through 2017

Source Report: 12/20/2016

As the District has been addressing its declining enrollment, the total number of positions in the

District has increased from 3,770 in 2012 to 3,839 in 2017, a increase of 69 positions.

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|--|-------|-------|-------|-------|-------|-------|
| Health Services | | | | | | |
| Nurses/Health Worker | 39 | 42 | 39 | 41 | 42 | 42 |
| Dentist & Hygienists | 3 | 3 | 3 | 3 | 3 | 3 |
| Total - Health Services | 42 | 45 | 42 | 44 | 45 | 45 |
| Operation & Maintenance | | | | | | |
| Supervisors | 11 | 11 | 11 | 11 | 10 | 11 |
| Operation & Maintenance | 338 | 331 | 333 | 330 | 339 | 347 |
| Total - Operation & Maintenance | 349 | 342 | 344 | 341 | 349 | 358 |
| E. J.C. | | | | | | |
| Food Service Director | 1 | 1 | 0 | 1 | 1 | 1 |
| Director | 1 | 1 | V | 1 | 1 | 1 |
| Other Food Service Personnel | 127 | 113 | 101 | 101 | 114 | 114 |
| Total - Food Service | 128 | 114 | 101 | 102 | 115 | 115 |
| | | | | | | |
| Total - General Budget | 3,770 | 3,763 | 3,691 | 3,698 | 3,817 | 3,839 |



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2016 District and School Performance Results

October 5, 2016 Education Committee Meeting

Revised October 13, 2016 to reflect PDE changes in School SPP colors (last page)



2015-16 Accountability Data

PSSA/PASA

Keystone Exams

School Performance Profiles



2015-16 PSSA and PASA Results



Public school students in Pennsylvania take annual assessments in English Language Arts, Mathematics, and Science.

| Grades 3-8: PSSA/PASA | | | | | | | |
|-----------------------------|--|--|--|--|--|--|--|
| Mathematics | | | | | | | |
| English Language Arts | | | | | | | |
| Science (Gr. 4 and 8 only) | | | | | | | |
| High School: Keystone Exams | | | | | | | |
| Algebra 1 | | | | | | | |
| Literature | | | | | | | |
| Biology | | | | | | | |

PSSA: Pennsylvania System of School Assessment; most students take these exams

PASA: Pennsylvania Alternate System of Assessment; these are for students with severe cognitive disabilities



PSSA Reminders

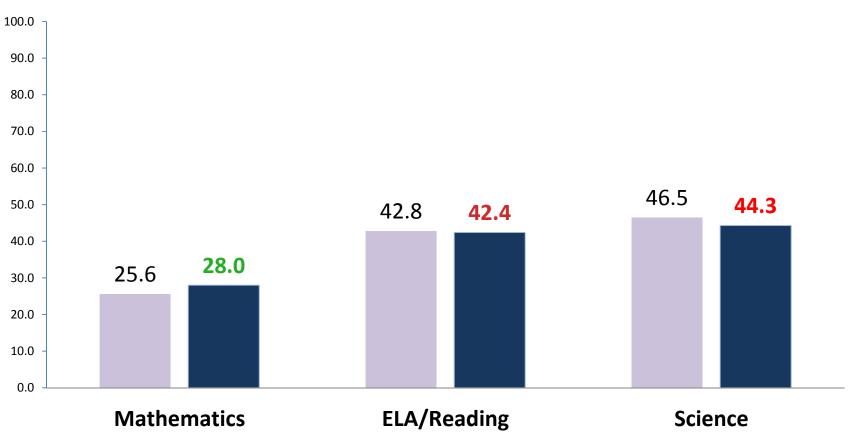
- 2016 was the second year that the PSSA was aligned to PA Core
- The new PSSA tests standards that require deeper knowledge, stronger problem solving and critical thinking skills.
- The new PSSA includes more rigorous definitions of Advanced,
 Proficient, Basic and Below Basic performance levels.
- Students take exams in English Language Arts instead of separate reading and writing exams.
- 2014-15 PSSA is the benchmark to measure student academic achievement. We now have 2 years of data on the new PSSA.



Pittsburgh Public Schools Combined results for 2016 show similar performance from last year in all three tested areas, with small increases in math.

District Accountability - Percent of Proficient and Advanced Students PSSA/PASA: Grades 3 to 8 Combined



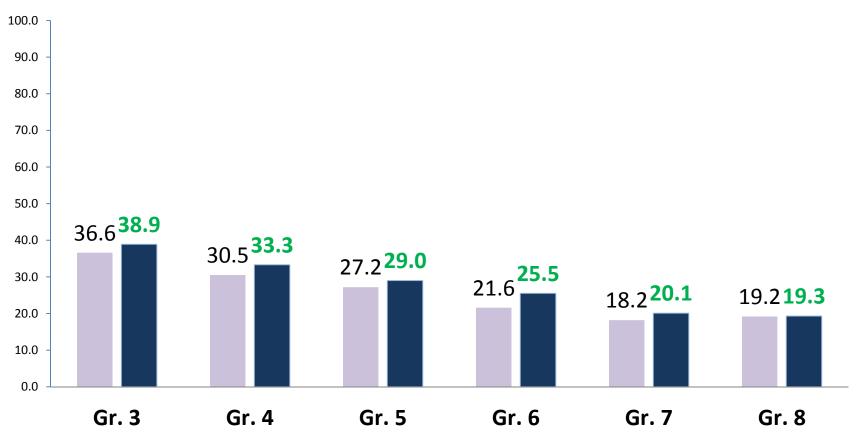




Pittsburgh Public Schools In Mathematics, there were small increases at each grade level.

District Accountability - Percent of Proficient and Advanced Students PSSA/PASA: Grades 3 to 8 Mathematics



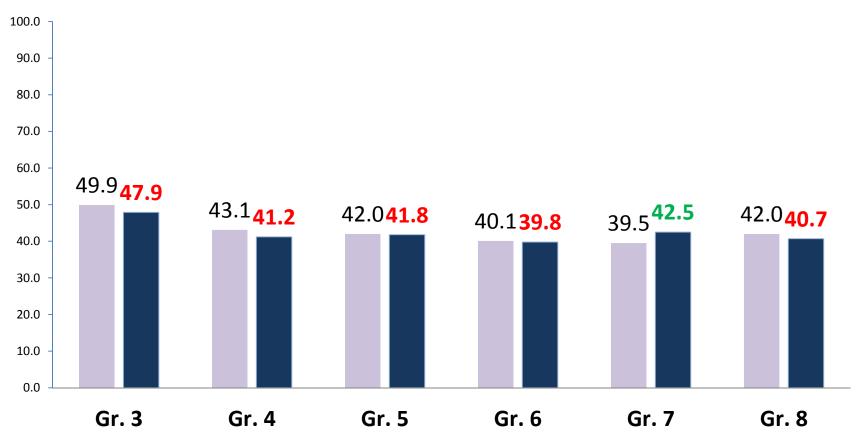




Pittsburgh Public Schools In English Language Arts, most grades showed very small decreases.

District Accountability - Percent of Proficient and Advanced Students PSSA/PASA: Grades 3 to 8 ELA/Reading

■ 2015 ■ 2016



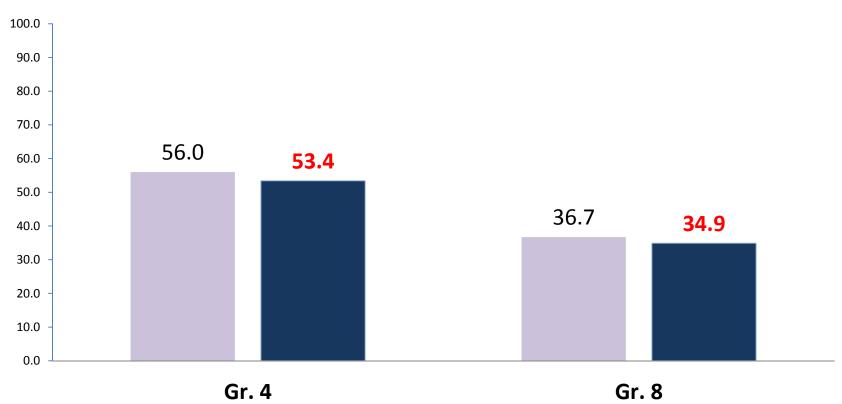


In Science, there were small decreases in student performance at both tested grades.

District Accountability - Percent of Proficient and Advanced Students

PSSA/PASA: Grades 4 and 8 Science

■ 2015 ■ 2016





Mathematics Results

All African-American White Students with an IEP Students with English as a Second Language

Datasource: DRC Accountability Datafiles, August 2015 and 2016



In both the District and the state, all grade levels increased in Mathematics, with the largest increase in Grade 6. In Grades 4, 5, and 6 our increases were higher than state level increases.

PSSA and PASA Results Mathematics: All Students

Pittsburgh Public

Pennsylvania

| | 2014-15 %P+A | 2015-16 %P+A | Change | 2014-15 %P+A | 2015-16 %P+A | Change |
|---------|-----------------|-----------------|------------|-----------------|-----------------|--------|
| Gr. 3 | 36.6 | 38.9 | 2.3 | 48.4 | 54.4 | 6.0 |
| Gr. 4 | 30.5 | 33.3 | 2.8 | 44.6 | 46.6 | 2.0 |
| Gr. 5 | 27.2 | 29.0 | <u>1.8</u> | 43.0 | 44.4 | 1.4 |
| Gr. 6 | 21.6 | 25.5 | <u>3.9</u> | 40.0 | 41.1 | 1.1 |
| Gr. 7 | 18.2 | 20.1 | 1.9 | 33.1 | 37.0 | 3.9 |
| Gr. 8 | 19.2 | 19.3 | 0.1 | 29.9 | 31.2 | 1.3 |
| Overall | 25.6 | 28.0 | 2.4 | 39.8 | 42.5 | 2.7 |



Pittsburgh African-American student performance increased in 5 of 6 grades for both the District and the state. In some grades, our students are outperforming state results.

Pennsylvania

PSSA and PASA Results

Mathematics: African-American Students

| | 2014-15 %P+A | 2015-16 %P+A | Change | 2014-15 %P+A | 2015-16 %P+A | Change |
|---------|-----------------|-----------------|------------|-----------------|-----------------|--------|
| Gr. 3 | 22.0 | <u>25.3</u> | 3.3 | 19.6 | 23.1 | 3.5 |
| Gr. 4 | <u>16.9</u> | <u>17.9</u> | <u>1.0</u> | 16.5 | 17.1 | .6 |
| Gr. 5 | <u>15.7</u> | 15.2 | 5 | 14.8 | 15.5 | .7 |
| Gr. 6 | 12.0 | 14.3 | 2.3 | 13.6 | 14.3 | .7 |
| Gr. 7 | 8.7 | 9.7 | <u>1.0</u> | 10.9 | 11.7 | .8 |
| Gr. 8 | 8.7 | 8.9 | .2 | 10.0 | 9.8 | 2 |
| Overall | 14.1 | 15.5 | 1.4 | 14.2 | 15.3 | 1.1 |

Pittsburgh Public



Pittsburgh Public Schools White student performance increased in 5 of 6 grades for the District and all grades for the state. The largest District increases were in grades 4 and 6.

Pennsylvania

PSSA and **PASA** Results in

Mathematics: White Students

2014-15 2015-16 2014-15 2015-16 %P+A %P+A Change %P+A %P+A Change Gr. 3 58.8 60.0 1.2 57.6 64.2 6.6 51.2 Gr. 4 55.9 <u>4.7</u> 53.0 55.6 2.6 45.7 50.9 Gr. 5 3.7 49.4 53.1 2.2 Gr. 6 37.0 4.8 41.8 47.4 49.0 1.6 Gr. 7 36.5 3.1 39.0 43.7 33.4 4.7 Gr. 8 34.7 33.9 34.9 36.8 -.8 1.9 3.3 **Overall** 43.3 46.9 50.2 46.2 2.9

Pittsburgh Public



For students with IEPs, the overall increase was the same as the state. District performance increased in 3 grade levels, the same as the state.

Pennsylvania

PSSA and PASA Results

Mathematics: Students with IEPs

Pittsburgh Public

| | 2014-15 %P+A | 2015-16 %P+A | Change | | 2014-15 %P+A | 2015-16 %P+A | Change |
|---------|-----------------|-----------------|--------|--|-----------------|-----------------|--------|
| Gr. 3 | 19.1 | 25.5 | 6.4 | | 25.4 | 28.4 | 3 |
| Gr. 4 | 19.9 | 17.5 | -2.4 | | 21.6 | 22.0 | 0.4 |
| Gr. 5 | 16.1 | 12.7 | -3.4 | | 18.0 | 17.9 | -0.1 |
| Gr. 6 | 15.0 | <u>16.2</u> | 1.2 | | 15.4 | 14.2 | -1.2 |
| Gr. 7 | <u>10.4</u> | 9.1 | -1.3 | | 9.8 | 9.9 | 0.1 |
| Gr. 8 | 7.9 | 9.9 | 2.0 | | 8.6 | 8.1 | -0.5 |
| Overall | 14.9 | 15.2 | .3 | | 16.5 | 16.8 | .3 |



Pittsburgh Public Schools In Mathematics, District students with English as a Second Language showed improvement at most grade levels, while the state had more decreases.

PSSA and PASA Results

Mathematics: ESL Students Pittsburgh Public Pennsylvania

| | 2014-15 %P+A | 2015-16 %P+A | Change | 2014-15 %P+A | 2015-16 %P+A | Change |
|---------|-----------------|-----------------|-------------|-----------------|-----------------|--------|
| Gr. 3 | 15.8 | 16.7 | 0.9 | 16.7 | 20.5 | 3.8 |
| Gr. 4 | <u>17.1</u> | 3.4 | -13.7 | 10.9 | 9.7 | -1.2 |
| Gr. 5 | 5.3 | <u>9.1</u> | 3.8 | 7.0 | 7.6 | 0.6 |
| Gr. 6 | 0 | <u>8.1</u> | <u>8.1</u> | 6.5 | 5.8 | -0.7 |
| Gr. 7 | 0 | 2.6 | <u>2.6</u> | 4.4 | 3.9 | -0.5 |
| Gr. 8 | 0 | <u>12.5</u> | <u>12.5</u> | 4.1 | 4.0 | -0.1 |
| Overall | 6.4 | 9.3 | <u>2.9</u> | 9.1 | 9.6 | .5 |



English Language Arts Results

All African-American White Students with an IEP Students with English as a Second Language

Datasource: DRC Accountability Datafiles, August 2015 and 2016



Pittsburgh Public Schools In English Language Arts, grade 7 showed an increase, while there were small decreases in other District grades. **PSSA and PASA Results in**

English Language Arts: All Students

Pittsburgh Public Pennsylvania 2015-16 2014-15 2014-15 2015-16 %P+A %P+A Change %P+A %P+A Change Gr. 3 49.9 61.9 47.9 -2.0 60.9 -1.0 Gr. 4 43.1 -1.9 58.6 58.7 41.2 0.1 Gr. 5 61.7 -0.2 42.0 41.8 61.5 -0.2 Gr. 6 40.1 39.8 -0.3 60.6 61.7 1.1 Gr. 7 39.5 42.5 **3.0** 58.6 61.5 2.9 Gr. 8 57.9 42.0 40.7 -1.3 58.4 0.5 Overall 42.8 42.4 -0.4 59.9 60.5 0.6

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



For African-American students in the District, there were decreases in grades 3 through 5 and increases in grades 6 through 8.

Pennsylvania

PSSA and PASA Results in English Language Arts: African-American Students

2014-15 2015-16 2014-15 2015-16 %P+A %P+A %P+A Change %P+A Change Gr. 3 34.3 37.0 37.5 33.6 -3.9 <u>-2.7</u> -2.1 Gr. 4 30.1 28.0 32.0 31.4 -0.6 Gr. 5 31.3 28.2 -3.1 34.3 32.5 -1.8 Gr. 6 27.8 28.6 32.5 34.5 .8 Gr. 7 28.9 30.7 1.8 32.7 33.4 0.7 Gr. 8 29.9 30.1 33.3 <u>.2</u> 33.0 -0.3 Overall 30.9 30.0 33.7 33.1 -.9 -.6

Pittsburgh Public

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



For White students, there were increases in 2 grades and decreases in 4 grades.

PSSA and PASA Results in English Language Arts: White Students

Pittsburgh Public Pennsylvania 2015-16 2014-15 2015-16 2014-15 %P+A %P+A %P+A %P+A Change Change Gr. 3 70.0 68.1 69.1 -1.0 70.2 -0.2 Gr. 4 64.2 60.4 -3.8 67.1 67.3 0.2 Gr. 5 58.0 62.6 **4.6** 70.0 70.4 0.4 58.2 -1.6 Gr. 6 56.6 68.8 69.4 0.6 Gr. 7 56.0 60.2 **4.2** 66.1 69.4 3.3 Gr. 8 59.4 57.4 -2.0 65.1 65.5 0.4 **Overall** 60.9 68.7 60.8 67.8



Students with IEPS showed increases in 3 of the 6 grade levels, with decreases in the others.

PSSA and PASA Results in English Language Arts: Students with IEPs Pittsburgh Public Pennsylvania

| | 2014-15 %P+A | 2015-16 %P+A | Change | 2014-15 %P+A | 2015-16 %P+A | Change |
|---------|-----------------|-----------------|------------|-----------------|-----------------|--------|
| Gr. 3 | 26.9 | 27.7 | .8 | 30.5 | 29.0 | -1.5 |
| Gr. 4 | 23.8 | 18.1 | -5.7 | 26.3 | 26.0 | -0.3 |
| Gr. 5 | 18.2 | 18.9 | <u>.7</u> | 25.4 | 24.8 | -0.6 |
| Gr. 6 | 18.9 | 17.0 | -1.9 | 23.6 | 23.2 | -0.4 |
| Gr. 7 | 16.4 | 18.0 | <u>1.6</u> | 20.9 | 22.4 | 1.5 |
| Gr. 8 | 16.4 | 15.2 | -1.2 | 20.1 | 19.9 | -0.2 |
| Overall | 20.1 | 19.1 | -1.0 | 24.5 | 24.2 | -0.3 |



In English Language Arts, District students with English as a Second Language showed improvements in 4 grade levels.

Dennsylvania

PSSA and PASA Results

English Language Arts: ESL Students

| | PIL | isburgh Pt | IDIIC | Pennsylvania | | | | |
|---------|-----------------|-----------------|-------------|--------------|-----------------|-----------------|--------|--|
| | 2014-15 %P+A | 2015-16 %P+A | Change | | 2014-15 %P+A | 2015-16 %P+A | Change | |
| Gr. 3 | 10.5 | 12.5 | <u>2</u> | | 21.4 | 20.7 | -0.7 | |
| Gr. 4 | 8.6 | 3.6 | -5 | | 11.1 | 11.5 | 0.4 | |
| Gr. 5 | 7.7 | <u>12.5</u> | 4.8 | | 10.3 | 8.8 | -1.5 | |
| Gr. 6 | 0 | <u>11.4</u> | <u>11.4</u> | | 7.8 | 9.2 | 1.4 | |
| Gr. 7 | 5.1 | 2.6 | -2.5 | | 8.4 | 7.7 | -0.7 | |
| Gr. 8 | <u>7.4</u> | <u>7.7</u> | 0.3 | | 2.7 | 5.1 | 2.4 | |
| Overall | 6.7 | 8.6 | 1.9 | | 11.3 | 11.3 | 0 | |

Dittshurgh Public

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



Science Results

All African-American White Students with an IEP Students with English as a Second Language

Datasource: DRC Accountability Datafiles, August 2015 and 2016



In Science, there were small decreases at both the District and state level.

PSSA and PASA Results in Science: All Students

| | Pittsburgh Public | | | | | | Pennsy | lvania | |
|-------|-------------------|-----------------|-----------------|--------|--|-----------------|-----------------|-----------------|--------|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change |
| Gr. 4 | 55.8 | 56.0 | 53.4 | -2.6 | | 78.8 | 77.1 | 76.2 | 9 |
| Gr. 8 | 35.1 | 36.7 | 34.9 | -1.8 | | 60.5 | 58.8 | 57.7 | -1.1 |
| 4 & 8 | 45.4 | 46.5 | 44.3 | -2.2 | | 69.5 | 67.8 | 67.0 | 8 |

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



African-American students showed decreases in Science at both the District and state level.

PSSA and PASA Results in Science: African-American Students

| | Pittsburgh Public | | | | | | Pennsy | /Ivania | |
|-------|-------------------|-----------------|-----------------|----------|--|-----------------|-----------------|-----------------|--------|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change |
| Gr. 4 | 45.1 | 43.0 | 38.7 | -4.3 | | 51.0 | 50.1 | 47.5 | -2.6 |
| Gr. 8 | 20.6 | 21.8 | 20.9 | <u>9</u> | | 28.7 | 27.8 | 26.4 | -1.4 |
| 4 & 8 | 32.7 | 32.7 | 30.0 | -2.7 | | 39.6 | 38.9 | 37.0 | -1.9 |

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



Pittsburgh Public Schools White students showed decreases in Science at both the District and state level.

PSSA and **PASA** Results in **Science: White Students**

| | Pittsburgh Public | | | | | | Pennsy | /Ivania | |
|-------|-------------------|-----------------|-----------------|--------|--|-----------------|-----------------|-----------------|--------|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change |
| Gr. 4 | 73.7 | 77.1 | 76.2 | 9 | | 87.4 | 85.8 | 85.1 | 7 |
| Gr. 8 | 56.3 | 59.9 | 56.8 | -3.1 | | 69.7 | 68.1 | 66.9 | -1.2 |
| 4 & 8 | 64.9 | 68.4 | 66.3 | -2.1 | | 78.3 | 76.6 | 75.8 | 8 |

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



Students with IEPs showed decreases in Science at both the District and state level.

PSSA and PASA Results in Science: Students with IEPs

| | | Pittsbur | gh Public | | Pennsylvania | | | | |
|-------|-----------------|-----------------|-----------------|--------|--------------|-----------------|-----------------|-----------------|--------|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change |
| Gr. 4 | 30.0 | 35.5 | 26.3 | -9.3 | | 54.3 | 52.4 | 51.0 | -1.4 |
| Gr. 8 | 13.0 | 18.8 | 17.9 | 9 | | 25.8 | 24.7 | 24.1 | 6 |
| 4 & 8 | 22.0 | 27.6 | 22.3 | -5.3 | | 40.2 | 38.7 | 38.1 | 6 |

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



In Science, at both the District and State level, there were increases in Grade 4 and decreases in Grade 8 for students with English as a Second Language.

PSSA and PASA Results in Science: ESL Students

(English as a Second Language)

Pittsburgh Public Pennsylvania

| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change |
|-------|-----------------|-----------------|-----------------|--------|-----------------|-----------------|-----------------|--------|
| Gr. 4 | 19.2 | 21.3 | 27.6 | 6.3 | 30.2 | 30.5 | 31.1 | .6 |
| Gr. 8 | 13.5 | 6.3 | 2.5 | -3.8 | 8.0 | 7.5 | 7.3 | 2 |
| 4 & 8 | 16.3 | 13.7 | 13.0 | 7 | 19.9 | 20.1 | 20.7 | .6 |

In general, at each grade level there are fewer than 50 ESL students in the District who take these exams.

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



Keystone Results

All African-American White Students with an IEP Students with English as a Second Language

Datasource: DRC Accountability Datafiles, August 2015 and 2016



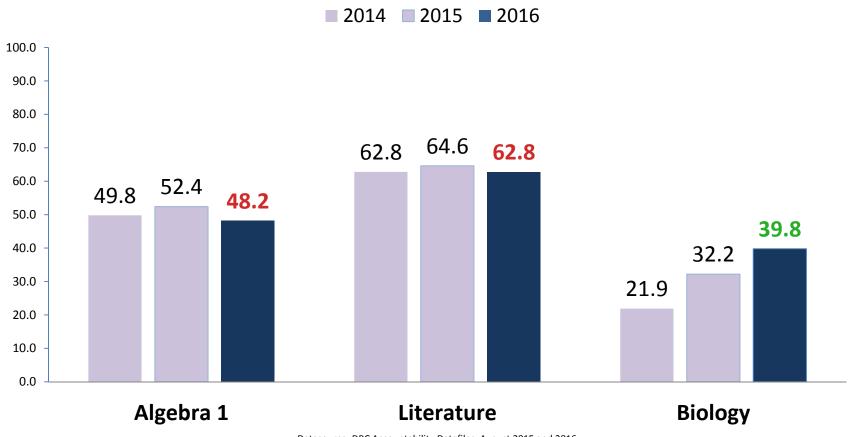
Keystone Reminders

- Keystone Exams are given in Algebra 1, Literature and Biology.
- The exams are mainly for high school students, although students who take algebra in lower grades also take the test.
- Keystone exams are end of course exams in key content areas and are generally taken in the Spring.
- Students can re-take the exams multiple times, or demonstrate content proficiency in other ways.
- For performance accountability purposes, scores are reported for students as of Grade 11. Students who pass an exam in an earlier grade have their scores banked until they are in Grade 11.



Pittsburgh Public Schools After 2 years of improvement, Algebra 1 and Literature showed decreases in proficiency this year, while Biology continued to show increases.

District Accountability - Percent of Proficient and Advanced Students Keystone Exams, as of Grade 11



Datasource: DRC Accountability Datafiles, August 2015 and 2016 Office of Research, Assessment and Accountability



The District showed increases only in Biology, while at the state level there were increases for all 3 Keystone exams.

Keystone Exams: All Students

| | | Pittsbur | gh Public | | Pennsylvania | | | | |
|------------|-----------------|-----------------|-----------------|--------|-----------------|-----------------|-----------------|--------|--|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | |
| Algebra 1 | 51.2 | 52.4 | 48.2 | -4.2 | 2014 not | 64.5 | 68.2 | 3.7 | |
| Literature | 63.8 | 64.6 | 62.8 | -1.8 | available | 72.8 | 76.8 | 4.0 | |
| Biology | 23.4 | 32.2 | 39.8 | 7.6 | | 59.0 | 65.7 | 6.7 | |

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



Both African-American and White students showed decreases in Algebra 1 and Literature, and increases in Biology. The decreases were higher for African-American students.

Keystone Exams:
PPS African-American and White Students

| | | | gh Public udents | | Pittsburgh Public W Students | | | | |
|------------|-----------------|-----------------|---------------------|--------|---------------------------------|-----------------|-----------------|-----------------|--------|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change |
| Algebra 1 | 34.9 | 40.6 | 32.1 | -8.5 | | 71.1 | 72.9 | 68.3 | -4.6 |
| Literature | 49.7 | 56.5 | 49.2 | -7.3 | | 81.9 | 82.1 | 81.0 | -1.1 |
| Biology | 7.7 | 18.0 | 22.7 | 4.7 | | 41.1 | 53.8 | 60.4 | 6.6 |

The state does not provide state-level Keystone accountability results by ethnicity.

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



Pittsburgh Public Schools On Keystone Exams, there were decreases in Algebra 1 and increases in Literature and Biology for both District students who have an IEP and those who are ESL.

Keystone Exams: PPS IEP and ESL Students

| | Pittsburgh Public Students with an IEP | | | | | Pittsburgh Public ESL Students | | | | |
|------------|---|-----------------|-----------------|--------|--|-----------------------------------|-----------------|-----------------|--------|--|
| | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | | 2013-14 %P+A | 2014-15 %P+A | 2015-16 %P+A | Change | |
| Algebra 1 | 10.3 | 14.2 | 11.6 | -2.6 | | 10.5 | 16.7 | 0 | -16.7 | |
| Literature | 16.5 | 19.4 | 22.1 | 2.7 | | 7.9 | 3.8 | 3.8 | 0 | |
| Biology | 5.1 | 6.0 | 10.2 | 4.2 | | 0 | 0 | 0 | 0 | |

- The number of Gr. 11 ESL students is small during these three testing years, the count ranged from 37 to 54 students.
- The state does not provide state-level Keystone accountability results specifically for students with an IEP or students who are ESL.

^{*}Full Academic Year students, Includes PSSA and PASA Data source: 2015/16 PDE Accountability File and PDE emails



2016 School Performance Profiles



School Performance Profiles (SPP): Each year, schools across the state receive a SPP score that is based on multiple research-based indicators of effective schools.

| 90-100 |
|----------|
| 80-89 |
| 70-79 |
| 60-69 |
| below 60 |

The overall SPP score, as well as scores for each indicator, can be found on the state website at <u>paschoolperformance.org</u>.



Pittsburgh Public Schools School Performance Profile scores are based on key indicators of effective schools; the specific indicators depend on the grade levels offered in the building.

| 1. Academic Achievement | 40% | PSSA/PASA exams, Keystone Exams, Grade 3 ELA results, Industry Competency Exams (e.g., NOCTI), SAT/ACT College Readiness |
|--|----------|---|
| 2. Closing the Achievement Gap All Students Historically-Underperforming Students (ED, ELL, and IEP) | 5% 5% | Progress towards 100% proficiency based on PSSA/PASA and Keystone exams |
| 3. Academic Growth (PVAAS) | 40% | Student growth on PSSA/PASA and Keystones |
| 4. Other Academic Indicators | 10% | Cohort Graduation Rate, Promotion (from one grade to the next), Student Attendance, AP/IB course offerings, PSAT/Plan participation |
| 5. Extra Credit | | Advanced performance on PSSA/PASA, Keystones, Industry Competency Exams, or AP/IB exams |



The 2016 SPP indicators are more rigorous this year, resulting in lower scores in many schools.

- The SPP relies primarily on PSSA/PASA and Keystone exam for measures of performance, progress and growth – around 90%.
- In 2015, only schools with Grade 11 Keystone results received an SPP score, because of the change to the PA Core PSSA.
- In 2016, all schools received an SPP score, but PSSA performance will be based on a more rigorous exam.
- In 2016, schools with Keystone exams will have a higher bar to meet in order to demonstrate closing the achievement gap.
- The state is currently revising the SPP model. It will have less emphasis on PSSA/PASA and Keystone exams and more emphasis on other indicators of effective schools.

Datasource: DRC Accountability Datafiles, August 2015 and 2016



2016 School Performance Profile Scores

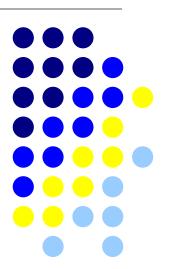
| Score Range | # | Schools |
|-------------|----|--|
| 90 to 100 | 0 | |
| 80 to 89 | 2 | CAPA 6-12, Science and Technology Academy 6-12 |
| 70 to 79 | 5 | Allderdice 9-12, Beechwood K-5, Brookline K-8, Carrick 9-12, Concord K-5 |
| 60 to 69 | 11 | Arsenal 6-8, Banksville K-5, Carmalt K-8, Colfax K-8, Dilworth K-5, Fulton K-5, Greenfield K-8, Montessori K-8, Obama 6-12, Sunnyside K-8, Whittier K-5 |
| Below 60 | 33 | Allegheny K-5, Allegheny 6-8, Arsenal K-5, Arlington K-8, Brashear 9-12, Classical 6-8, Faison K-5, Grandview K-5, King K-8, Langley K-8, Liberty K-5, Lincoln K-5, Linden K-5, Manchester K-8, Mifflin K-8, Miller K-5, Milliones 6-12, Minadeo K-5, Morrow K-8, Online Academy, Perry 9-12, Phillips K-5, Roosevelt K-5, Schiller 6-8, South Brook 6-8, South Hills 6-8, Spring Hill K-5, Sterrett 6-8, Weil K-5, West Liberty K-5, Westwood K-5, Woolslair K-5, Westinghouse 6-12 |

Datasource: paschoolperformance.org; updated on 10/13/16 to reflect changes from previously released state reports

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Pittsburgh Public Schools 2016 Parent Survey Highlights

Prepared by: Jean-Anne Matter, Ph.D. January, 2017

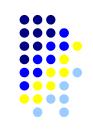


Background & Method



- Survey conducted annually from 2007. New questionnaire implemented 2012. Minor revisions in 2016.
- Survey mailed to student's home address, 2007 to 2016.
- Starting in 2013:
 - Parents sent survey ID number to use on website.
 Parents with lost ID provide their zip code.
 - Paper surveys available through schools if original lost. Also distributed at events.

Participation in the Survey



- 2016 response rate rose to 16.7%, up from 14.8% last year. Second highest response rate achieved.
 - Similar to past years, 22% of surveys were completed online and 32% were distributed through schools. 46% were received and returned through the mail.
 - African American response rose to 34.2% of surveys from 31.7% last year.

Response Rates by Neighborhood



 Most neighborhoods increased, especially Northside and Homewood/Brushton/Point Breeze (green arrows).

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | | 2 | 016 | |
|---|-------|-------|-------|--------|--------|-------|--------|-----------------|-------|------------------|
| | Rate* | Rate* | Rate* | Rate* | Rate* | Rate* | Mailed | Res- ponses* | Rate* | Change from 2015 |
| Squirrel Hill/Greenfield/Regent Sq/Shadyside (net) | 21.7% | 20.6% | 36.2% | 39.8% | 25.1% | 30.1% | 1860 | 484 | 26.0% | -4.1% |
| Brookline/Overbrook (net) | 14.2% | 12.0% | 17.8% | 20.8% | 21.8% | 21.1% | 1864 | 432 | 23.2% | 2.1% |
| East Liberty/Morningside/East End (net) | 8.6% | 9.4% | 15.7% | 20.9% | 20.0% | 18.2% | 2565 | 439 | 17.1% | -1.1% |
| Homewood/Brushton/Point Breeze (net) | 7.5% | 7.9% | 12.4% | 20.1% | 19.4% | 12.0% | 2417 | 390 | 16.1% | 4.1% |
| Sheraden/Crafton Heights/West End/Banksville (net) | 9.3% | 8.7% | 12.9% | 15.1% | 11.4% | 13.9% | 2492 | 401 | 16.1% | 2.2% |
| Mt Washington/Beechview (net) | 11.2% | 10.5% | 13.3% | 17.4% | 13.4% | 13.0% | 1605 | 250 | 15.6% | 2.6% |
| Lawrenceville/Bloomfield/Oakland/Uptown/Downtown (net) | 6.7% | 6.8% | 11.4% | 18.6% | 15.6% | 14.3% | 3181 | 490 | 15.4% | 1.1% |
| Northside (net) | 8.1% | 7.2% | 11.6% | 17.3% | 12.9% | 10.0% | 4286 | 610 | 14.2% | 4.2% |
| Hazelwood/Greenfield/Glenwood/W. Homestead (net) | 11.7% | 11.1% | 14.0% | 15.8% | 11.4% | 11.4% | 1363 | 185 | 13.6% | 2.2% |
| Southside/Knoxville/Beltzhoover/Carrick/Arlington (net) | 9.4% | 9.7% | 12.9% | 14.9% | 12.1% | 10.9% | 4122 | 485 | 11.8% | 0.9% |
| All Other (Mostly not city zip codes) | 0.0% | 0.0% | 55.7% | 107.2% | 115.3% | 40.8% | 108 | 76 | 70.4% | 29.6% |
| Grand Total | 9.9% | 9.6% | 14.7% | 19.0% | 15.9% | 14.5% | | 4242 | 16.4% | |
| No Zip Code Provided** | 2.3% | 2.1% | 0.2% | 1.2% | 0.2% | 0.3% | | 82 | 0.30% | |
| Grand Total | 12.2% | 11.7% | 14.9% | 20.2% | 16.1% | 14.8% | 25863 | 4324 | 16.7% | 1.9% |

^{*}Responses through any method. Neighborhood based on self-reported zip code where available.

^{**}Percent of total surveys mailed. Beginning in 2012, zips were listed in a checklist instead of asking respondents to write them in. In some 363 years, the respondents who select the box for "not in the city" exceed the number of surveys actually mailed to non-Pittsburgh zip codes.





 Similar to previous years. Slightly more African Americans than 2015.

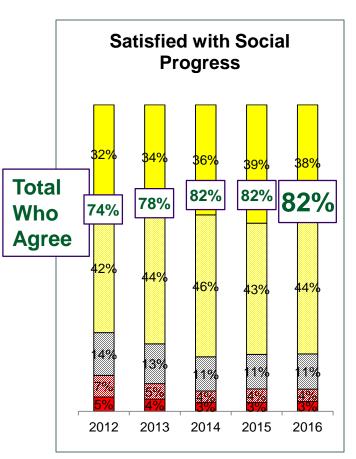
| Respondent | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2016 Re | snonse M | ethod |
|--------------------------|-------|------|------|------|------|------|------|------|----------------------|----------|-------|
| Characteristics | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2013 | 2010 | 2016 Response Method | | |
| | | | | | | | | | Paper | Paper | |
| | | | | | | | | | (Mail) | (School) | Web |
| Total Respondents | 1738 | 2140 | 1995 | 4010 | 5321 | 4188 | 3788 | 4325 | | | |
| | % | % | % | % | % | % | % | % | | | |
| Male | 31.1* | 20.5 | 21.5 | 14.3 | 25.1 | 26.8 | 27.4 | 25.7 | 27.3 | 52.3 | 20.4 |
| Female | 68.9 | 79.5 | 78.5 | 85.6 | 74.9 | 73.2 | 72.6 | 74.3 | 54.4 | 24.8 | 20.8 |
| | | | | | | | | | | | |
| Age under 30 | 14.1 | 11.0 | 11.1 | 6.9 | 10.8 | 11.3 | 9.9 | 9.5 | 27.0 | 59.6 | 13.4 |
| 30-39 | 27.7 | 28.3 | 30.3 | 32.8 | 35.4 | 34.7 | 35.3 | 35.8 | 45.9 | 34.0 | 20.1 |
| 40-49 | 37.4 | 37.1 | 36.9 | 41.4 | 36.1 | 35.4 | 37.1 | 35.6 | 51.3 | 23.7 | 25.0 |
| 50+ | 20.7 | 23.6 | 21.7 | 18.9 | 17.8 | 18.6 | 17.7 | 19.0 | 53.2 | 28.6 | 18.2 |
| | | | | | | | | | | | |
| Full Time Employed | 54.7 | 53.4 | 54.8 | 52.8 | 56.5 | 57.0 | 59.4 | 60.5 | 44.1 | 32.9 | 23.0 |
| Part Time Employed | 18.4 | 18.2 | 18.4 | 19.9 | 18.2 | 17.6 | 17.5 | 17.2 | 54.4 | 25.4 | 20.3 |
| Not Employed | 26.8 | 28.4 | 26.8 | 27.3 | 25.4 | 25.4 | 23.1 | 22.3 | 51.5 | 32.5 | 15.9 |
| | | | | | | | | | | | |
| White | 65.4 | 64.1 | 62.0 | 56.7 | 51.6 | 48.7 | 56.7 | 53.9 | 50.3 | 25.6 | 24.1 |
| African Amercian | 29.5 | 27.9 | 28.9 | 31.3 | 36.6 | 41.2 | 31.7 | 34.2 | 38.7 | 46.0 | 15.3 |
| Other | 5.1 | 8.1 | 9.1 | 12.0 | 11.7 | 10.1 | 11.6 | 11.8 | 58.2 | 24.8 | 17.0 |
| | | | | | | | | | | | |
| High School or Less | 22.8 | 22.5 | 21.2 | 21.4 | 24.8 | 27.3 | 23.2 | 23.9 | 39.9 | 46.4 | 13.8 |
| Tech School/Some College | 37.3 | 35.1 | 34.0 | 33.0 | 32.0 | 31.3 | 29.0 | 31.2 | 45.4 | 37.3 | 17.3 |
| College Grad | 39.8 | 42.4 | 44.8 | 45.6 | 43.2 | 41.4 | 47.8 | 44.9 | 52.5 | 20.2 | 27.3 |

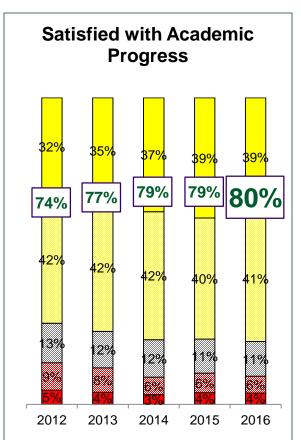
Yellow indicates at least 40% of surveys collected through the school.

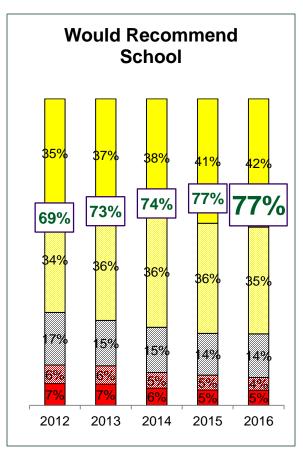
^{*}High incidence of "male" responses in 2009 may have been due to the placement of the gender question on the survey form, which may have led some respondents to indicate the gender of their child.

Results: Overall Satisfaction Items

- Stable versus 2015.
- More than three quarters agreed they were satisfied.



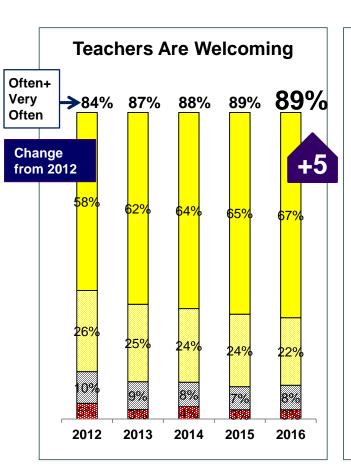


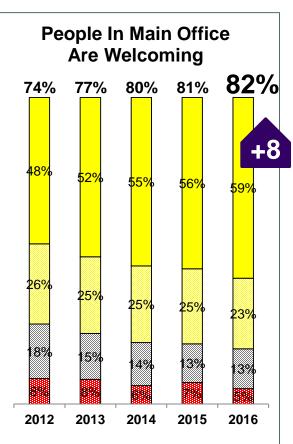


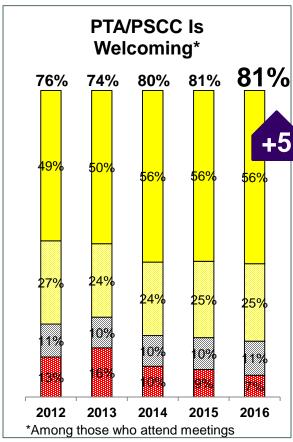
Results: Feeling Welcomed



Most felt welcomed. The number is slowly increasing.

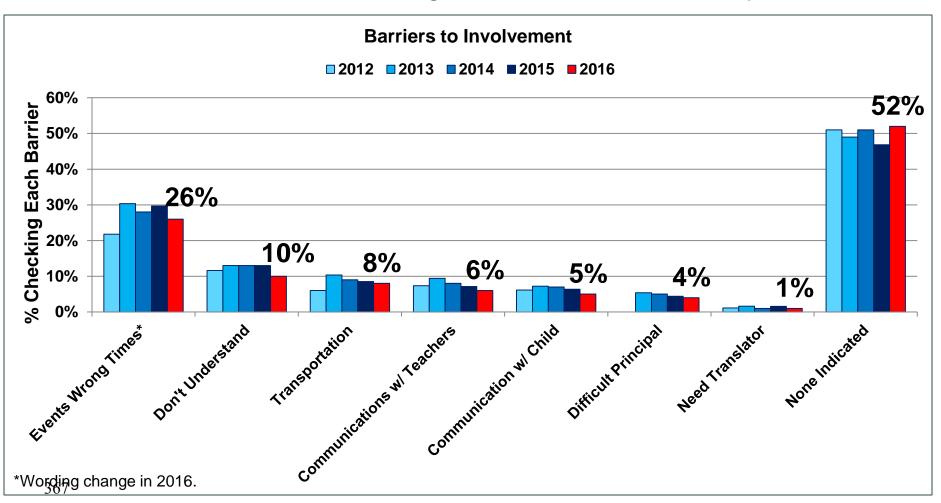






Results: Barriers to Parental Involvement

- About half checked a barrier to involvement.
 - Inconvenient scheduling of events indicated by 26%.

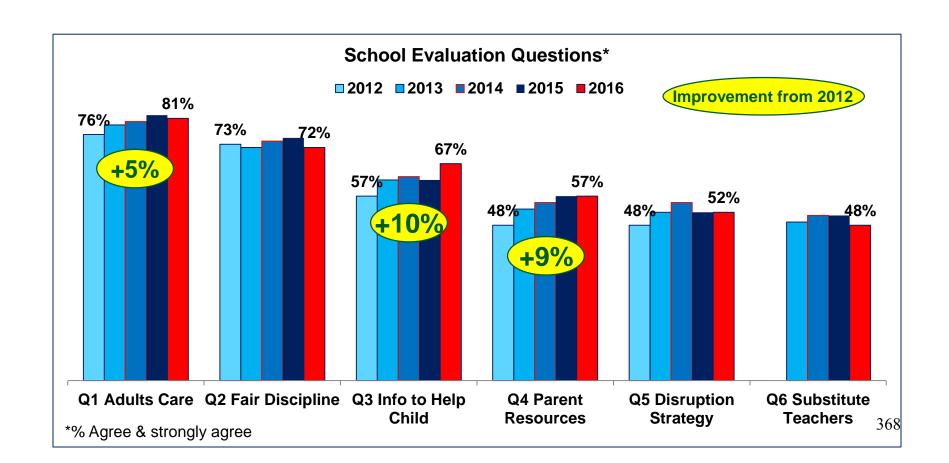






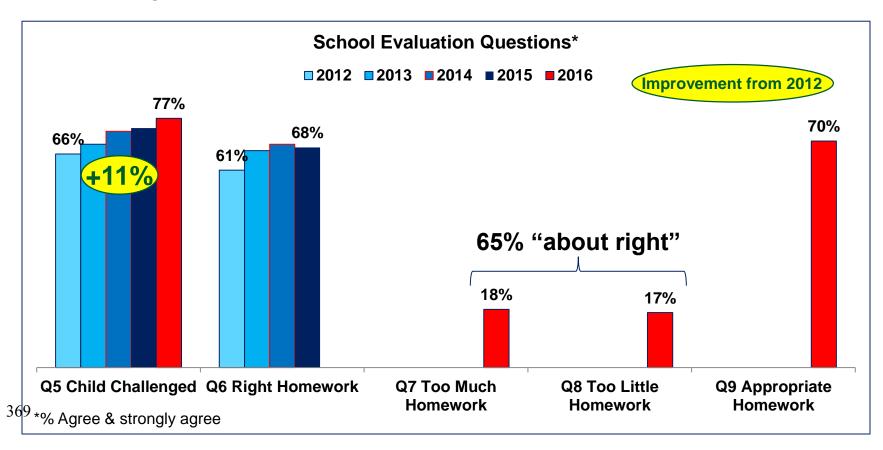


 Marked increase in agreement that parents receive useful information on how to improve their child's progress and can find resources through their school.



Results: School Evaluation Questions

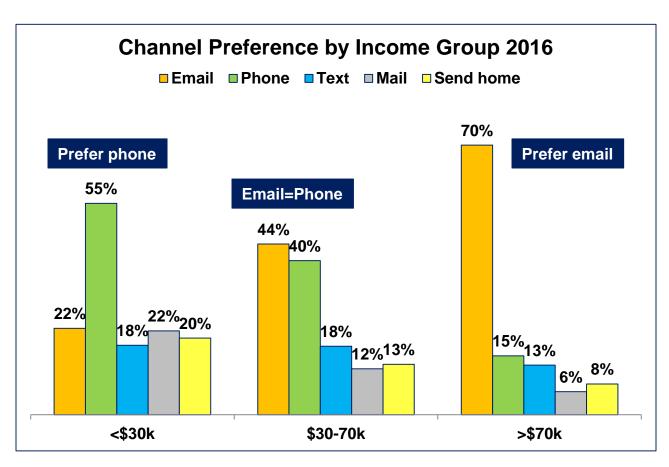
- Marked increase in agreement that students are challenged to do their best.
- New homework questions show most feel homework is about right.







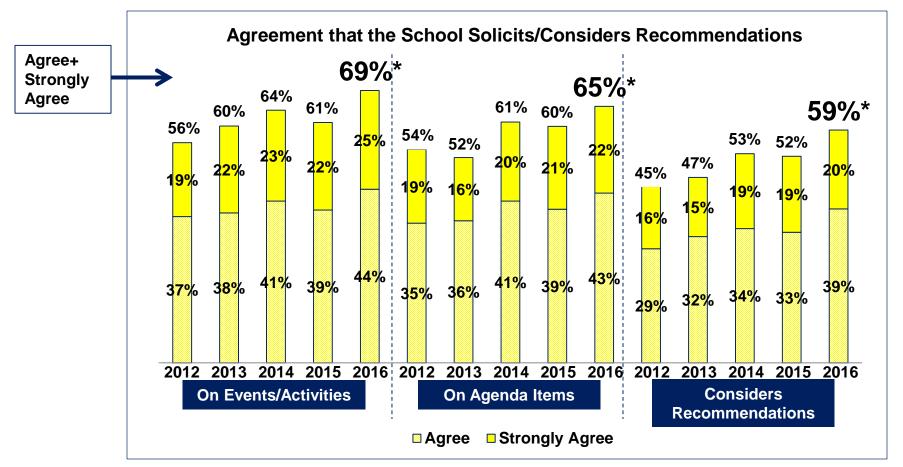
 Affluent parents prefer email; less affluent prefer telephone.



^{*}Sum > 100%. Some parents chose more than one.

Results: Parent Recommendations

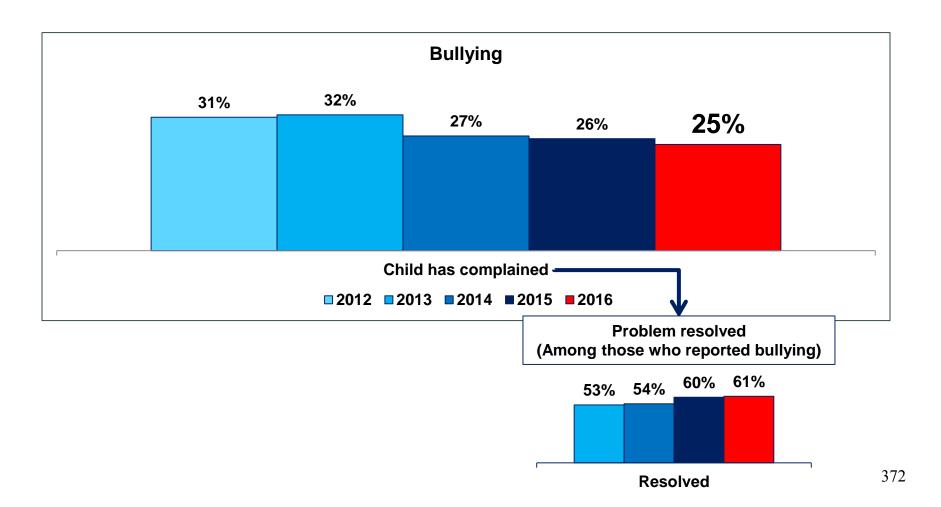
About two thirds agreed that schools solicit their input.
 Fewer agreed that recommendations are considered.



*Due to a change in the agreement scale used for these questions, the levels of agreement from 2016 cannot reliably be compared to previous years.

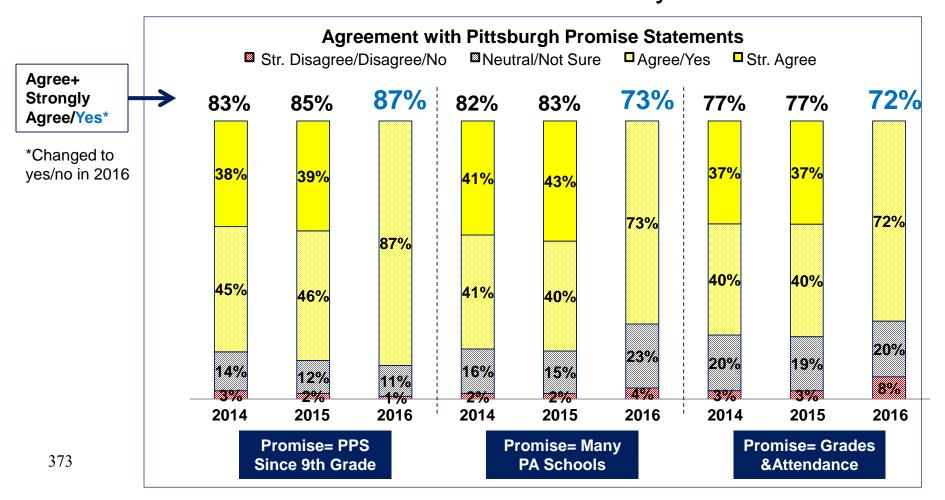
Results: Bullying

 Continued decreases in reported bullying, plus slightly more say the problem has been resolved.



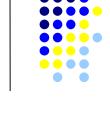
Results: Pittsburgh Promise Criteria

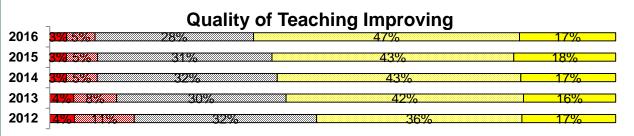
Most knew that residency from 9th grade is required.
 Some were incorrect or "not sure" about grades,
 attendance and where Promise funds may be used.

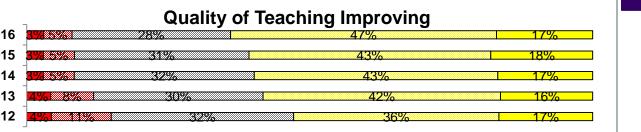


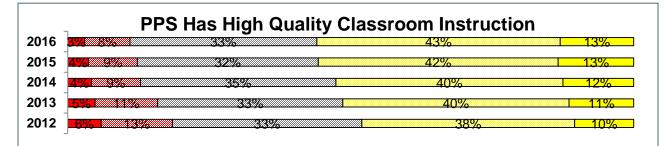
Results: Quality of Teaching Improving

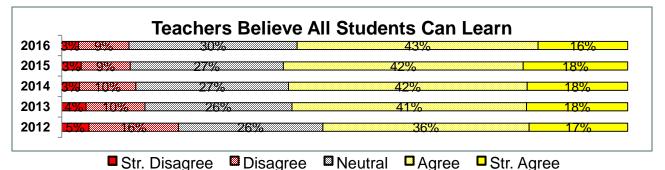
 Continuing slight increases in perceptions of teaching quality.





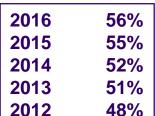


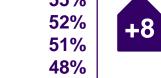




Agree or **Strongly Agree**

| 2016 | 64% |
|------|------------|
| 2015 | 61% |
| 2014 | 60% |
| 2013 | 58% |
| 2012 | 53% |





| 2016 | 59% |
|------|-----|
| 2015 | 60% |
| 2014 | 60% |
| 2013 | 59% |
| 2012 | 53% |

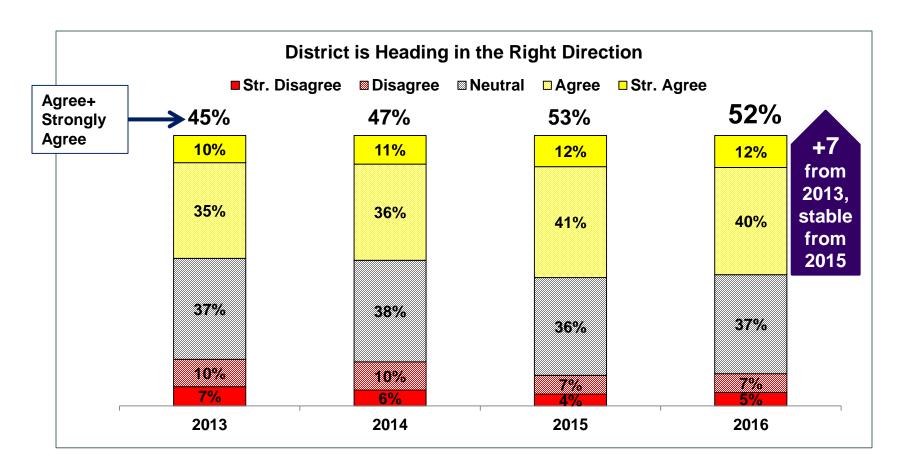


374

Results: District Heading in Right Direction

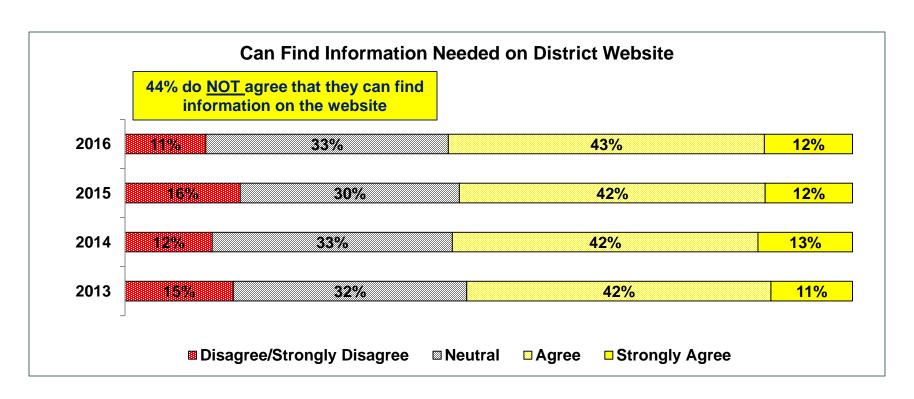


About the same as in 2015.



Results: District Website

 About half agree that they can find the information they need when they visit the District's website.



Special Analysis 2016: Dissatisfied Parents



- About 14% of parents surveyed in 2016 were very dissatisfied with their child's school. Why?
 - Unresolved bullying.
 - Academic or disciplinary issues.
 - Difficulties communicating with the principal, with their child's teachers and with their child.
 - Some feel their child is not being challenged, that the quality of teaching and of classroom control is lacking, and that their child's IEP or GIEP is not being followed.

Conclusions



- Across the district, more parents have positive attitudes toward their school and the district.
 - Increases are small, but positive.
 - Emphasis still needed on programs that help ensure good outcomes for all PPS students.
- Some parents are still unclear on the Pittsburgh Promise criteria, not surprising as new parents enter PPS every year. Continuing communication important.
- Many still cannot find information on the website.
 - Improvements planned for 2017-18.

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