2019 FINAL GENERAL FUND BUDGET/CAPITAL PROJECTS BUDGET THE BOARD OF PUBLIC EDUCATION OF THE SCHOOL DISTRICT OF PITTSBURGH ALLEGHENY COUNTY PITTSBURGH, PENNSYLVANIA

www.pps.k12.pa.us



January 1, 2019 – December 31, 2019





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# **EXECUTIVE SUMMARY**



# EXECUTIVE SUMMARY School District of Pittsburgh 2019 Final General Fund Budget <u>@pghschools.org</u>

# Expect great things.

# Superintendent & District Information

The District is organized and maintains its existence under and by virtue of the Act of March 10, 1949, P.L. 30, known as the Public School Code of 1949, as amended (the "School Code"). The District, the second largest school system in the Commonwealth of Pennsylvania, is an independent governmental unit with its own taxing powers and operations, providing a full range of educational services to students in grades pre-kindergarten ("Pre-K") through 12 who reside in the City of Pittsburgh or Borough of Mt. Oliver. The 2010 census population of the two municipalities served totaled 309,359 covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November 1911, as a result of an educational reform movement that combined the former ward schools into one system with standardized educational and business policies. Initially, the District was governed by an appointed School Board (the "Board") of 15 members, but since 1976 has been governed by a 9 member Board elected by the District, each of which are of substantially equal populations. Board members are elected to 4 year terms. Four Board members elected in 2015 have terms of office expiring in December 2019. The remaining five Board members elected in 2017 have terms of office expiring in December 2021. Board members serve without pay. As the policy-making body for the District, the Board is charged with providing the best educational programs the community can support in accordance with the School Code. Board adopted policies governing financial operations include accident and illness prevention program (risk management), and debt, fund balance and investments (cash management). The Superintendent of Schools is primarily responsible for implementing Board policy and generally overseeing all District employees.

The District has 57 schools. The average age of the district's buildings is 75 years. The District offers programs for general education, special education, vocational education and early childhood education. Cost per pupil based on the 2016/2017 Annual Financial Report (AFR) Expenditure per ADM filed with the Pennsylvania Department of Education is \$22,282.08.

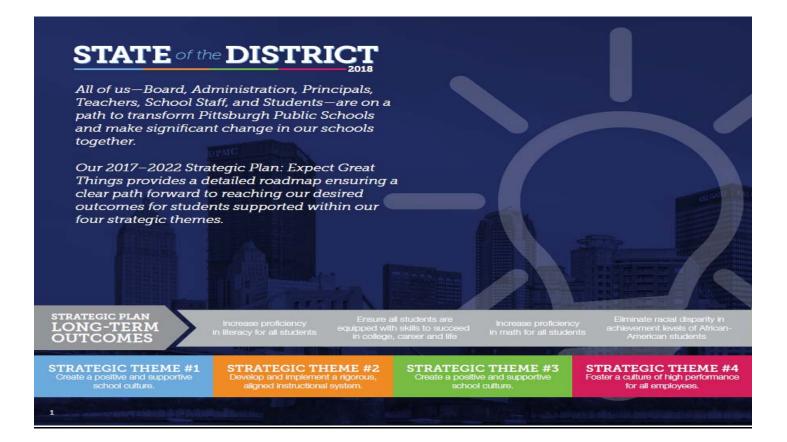
In addition, as of February 2019, 4,382 students attend 38 charter schools, including 10 approved by the District, 17 approved by other districts or the State, and 11 cyber schools approved by the State. In Pennsylvania, charter schools are funded by payments from the school district of residence.

The total number of positions have fluctuated over the years increasing & decreasing based on the work being done in the District. Annual 2014 figures show an increase of 292 employees to the 2019 figures. Information and graphs regarding this position information is in the appendix of this document.



### Dr. Hamlet - District's - 2017-2022 Strategic Plan: Expect Great Things – Release of the State of the District

In the Superintendent's second school year, he launched the District's 2017-2022 Strategic Plan: Expect Great Things, accessible at <u>http://www.ppsstrategicplan.org/</u>. The goal of the plan is to graduate student who are in *college, career and life-ready*. In September 2018, the Superintendent released the 2018 State of the District report. The Superintendent continues to seek the communities input, ideas, challenges, and what is expected from the District for the future. A copy of the full report is in the appendix of this book.





## Dr. Hamlet - District's - 2017-2022 Strategic Plan: Expect Great Things – Release of the State of the District

#### **Community Engagements**

In keeping with the on-going efforts of the Strategic Plan, the District held "State of the District on the Road" events to continue its outreach to the community. Community Sessions were held October 10<sup>th</sup>, 11<sup>th</sup>, 12<sup>th</sup>, 16<sup>th</sup> and 23<sup>rd</sup> (See chart listed below). Also listed below are the 5 Focus Areas.

DATE	TIME	LOCATION
October 10, 2018	6:00 -8:00 PM	Children's Museum Café
		10 Children's Way, Allegheny Square, 15212
October 11, 2018	6:00-8:00 PM	Center of Life
		161 Hazelwood Avenue, 15207
October 12, 2018	9:30 – 11:30 AM	Greenway Professional Development Center
		1400 Crucible Street, 15205
October 16, 2018	4:00 – 6:00 PM	Pittsburgh Westinghouse
		1101 N. Murtland Street, 15208
October 23, 2018	9:30 – 11:30 AM	Chatham University, Mellon Center
		Woodland Road, 15232

#### **FIVE FOCUS AREAS:**

• Early Childhood Education

Gifted Education

Aligned Instructional Systems

• New Teacher Induction

Job-Embedded Professional Development

# 2018-2019 Appointed Board Members and Current Board Members

Listed below are the number of Districts, the School Directors and the School assignments.

District 1S. Wilson	Pittsburgh Crescent Early Childhood Center, Pittsburgh Faison K-5, Pittsburgh Liberty K-5, Pittsburgh Lincoln PreK-5, Pittsburgh Montessori PreK-8, Pittsburgh Sterrett 6-8, Pittsburgh Obama 6-12, Pittsburgh Westinghouse Academy 6-12, Pittsburgh Student Achievement Center.
District 2R. Holley	Pittsburgh Spring Garden Early Childhood Center, Pittsburgh Arsenal PreK-5, Pittsburgh Dilworth PreK-5, Pittsburgh Fulton PreK-5, Pittsburgh Spring Hill K-5, Pittsburgh Sunnyside PreK-8, Pittsburgh Wooslair K-5, Pittsburgh Arsenal 6-8, Pittsburgh Schiller 6-8.
District 3S. Udin	Pittsburgh Miller PreK-5, Pittsburgh Weil PreK-5, Pittsburgh Milliones 6-12, Pittsburgh Science & Technology 6-12.
District 4L. Wrenn	Pittsburgh Colfax K-8, Pittsburgh Linden K-5, Pittsburgh Allderdice High School.
District 5T. Kennedy	Pittsburgh Greenfield PreK-8, Pittsburgh Mifflin PreK-8, Pittsburgh Minadeo PreK-5.
District 6M. Kaleida	Pittsburgh Banksville K-5, Pittsburgh Beechwood PreK-5, Pittsburgh Brookline PreK-8, Pittsburgh Carmalt PreK-8, Pittsburgh West Liberty K-5, Pittsburgh Whittier K-5, Pittsburgh South Brook 6-8, Pittsburgh South Hills 6-8, Pittsburgh Brashear High School, Pittsburgh Pioneer.
District 7C. Falls	Pittsburgh Arlington PreK-8, Pittsburgh Concord PreK-5, Pittsburgh Phillips K-5, Pittsburgh Roosevelt PreK-5, Pittsburgh Carrick High School, Pittsburgh South Annex, Pittsburgh Online Academy.
District 8K. Carter	Children's Museum Early Childhood Classrooms, Pittsburgh Allegheny K-5, Pittsburgh Grandview K-5, Pittsburgh King PreK-8, Pittsburgh Manchester PreK-8, Pittsburgh Allegheny 6-8, Pittsburgh CAPA 6-12, Pittsburgh Conroy, Pittsburgh Oliver Citywide Academy, Pittsburgh Clayton Academy.
District 9V. Edwards	Pittsburgh Chartiers Early Childhood Center, Pittsburgh Langley K-8, Pittsburgh Morrow PreK-8, Pittsburgh Westwood K-5, Pittsburgh Classical 6-8, Pittsburgh Perry High School, Pittsburgh Gifted Center.

#### Pittsburgh Public Schools Comprehensive Plan

The District's Comprehensive Plan which runs from July 2015 through June 2018, can be found at <u>www.pps.k12.pa.us</u>. A new plan will need to be submitted by the end of March 2019.

#### **District Mission**

The Pittsburgh Public Schools will be one of America's premier school districts, student-focused, well-managed, and innovative. We will hold ourselves accountable for preparing all children to achieve academic excellence and strength of character, so that they have the opportunity to succeed in all aspects of life.

#### **District Vision**

All students will graduate high school, college, career, and life-ready prepared to complete a two- or four-year college degree or workforce certification.

#### **District Beliefs**

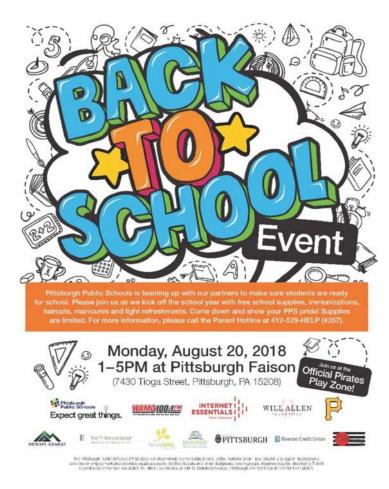
- All children will learn at high levels.
- Teachers have a profound impact on student development, and should have ample training, support and resources.
- Education begins with a safe and healthy learning environment.
- Families are an essential part of the educational process.
- A commitment from the entire community is necessary to build a culture that encourages student achievement.
- Improvement in education is guided by consistent and effective leadership.
- Central office exists to serve students and schools.

# Students/Parents/Information



BACK TO SCHOOL EVENT

Pittsburgh Public Schools teamed up the Official Pirates Play Zone, WAMO100 and other vendors to host its Annual Back to School Event, #WeArePPS. Donations for school supplies were collected for this event. This event is designed to equip under-served students with the resources necessary to achieve a healthy start to the 2018-2019 school year and to get parents excited about school involvement. The #WeArePPS event took place at Pittsburgh Faison on August 20, 2018). Parents also receive back to school packets which included a 12-month calendar, a parent engagement guide, the Code of Student Conducts for Grades K-5 and 6-12, and letters to parents and staff. In addition, many schools also had individual back to schools' events.





#### Making Attendance a Priority – Be There!

"Be There" means to be at school. Showing up for school has a huge impact on your child's academic success starting in kindergarten and continuing through high school. It's also a key part of earning the Pittsburgh Promise $\mathbb{R}$  – students must attend 90% of school days from 9-12 grades in order to receive the Pittsburgh Promise scholarship.



The District continues to promote student leadership and to talk about the great work that Pittsburgh Public Schools are doing. Students continues their partnership, with WAMO 100 to create Project Positive. Each month the station features a student(s) who is doing something positive in their school or community. In its third year, this program continues to highlight some of the outstanding works that PPS students have achieved. Continue to tune in to learn more about our PPS students. If you are aware of a student who would make a good feature for Project Positive please email the student's name, contact information and what they are doing positive to Ebony Pugh at <a href="mailto:epugh1@pghboe.net">epugh1@pghboe.net</a> or Mercedes Williams at mhowze1@pghboe.net.

#### Student Feedback through Panorama Education

An online survey was provided to students during October 15 - 30, 2018 for grades 3-8 who attend a comprehensive K-5, K-8 or 6-8 school within the Pittsburgh Public Schools. The surveys were taken in school assisted by teachers and staff. The survey is designed to have students provide information about their social-emotional competencies and how they are supported in their school environments. This will assist the District with valuable feedback on how to best support the student for the best learning experiences possible. Results from this survey, taken by 6,387 students with an overall response of approximately 75% were provided to school leaders in January 2019. An upcoming meeting will be scheduled with Panorama to discuss strategies and how to utilize data Please note that the reports can show student responses by teachers/class section but is not specific to that teacher or class. This survey will be given again in the Spring of 2019 to track progress and let students know what they say is important, is supported and implemented within the District education guidelines. The surveys were completed online at <u>https://www.panoramaed.com</u> Parents had the option to opt-out if they did not want their student to participate. Questions can be directed to your child's school.

#### Student Advisory Council – Updates/Youth Participatory Budget Council (YPBC)

The Superintendent Student Advisory Council's attended the Washoe County School District's 4<sup>th</sup> Annual "Strength in Voices" conference. Professional development sessions were held by Washoe County students and District staff who encourage and implement student voice efforts across their District. PPS stude3nts and staff learned about multiple topics including Equity, stress management, college readiness, strengths and personality identification, and Student Voices in regards to national events and in the classroom.

The Superintendent Student Advisory Council's also held a "Student Advisory Council End of the Year Celebration" in June 2018 at the District's Administration Building. The event welcomed new council members, said good-bye to graduating Seniors and celebrated the work implemented during the 2017/2018 school year.

The Pittsburgh Public Schools and the City of Pittsburgh have partnered to form the Youth Participatory Budget Council. They are seeking about 20 student representatives across 9 Districts creating another way to bring students' voices to the table on issues continuing the work already started with the Student Advisory Council. As part of the YPBC, students will learn about the government work and serve as liaison to their community and city council, work on an advocacy project for a City Council Sponsor and meet twice a month for open discussions about their ideas.

In August 2018, the Student Advisory Council and YPBC came together to attend the 2018/2019 PPS Summer Leadership Camp. Students learned about the mission and vision of student voices, developed relationship with other students and District leaders, attended workshops sessions on District operations, and how decisions are made in City Council.

For information about the Student Advisory Council or the newly formed YPBC please access <u>https://www.pghschools.org/YPBC</u> or call (412) 529-3560.

#### **Student Roundtable Chat**

Beginning in September 2018, two District Office created a new video-series called "Student Roundtable Chat". The new series will feature discussions with students on diverse topics impacting their lives and well as their schools and communities. Hosted by the Project Manager of Student Voice, this is another step in letting students' voices be heard. This series can be seen at <u>https://vimeo.com/271670017</u>.

#### **THRIVE Update**

Thrive (Togetherness, Hard Work, Respect, Voices, Empowerment) of Southwestern PA announced there are 14 projects supported by the SWPA LGBTQIA Inclusive Schools Grant with a goal towards equity in their communities and collaboration between regional organization. Pittsburgh Brashear and Pittsburgh Perry will be 2 schools with funded projects. THRIVE of Southwestern PA will dissolve as an organization at the end of 2018. And while THRIVE may be sun-setting the work will continue.



#### The Pittsburgh Promise® - Updates - First College Fair - After 10 years, still going strong

In its 11<sup>th</sup> year, The Pittsburgh Promise® is a community commitment created to help students and families of the Pittsburgh Public Schools plan, prepare and pay for education beyond high school. Students can receive \$30,000 which amount to \$7,500 per year. Scholarships must be used within 4 years immediately after graduation from high school and there is no longer a minimum guaranteed scholarship of \$1,000. Investments to the Promise has helped over 10,000 students.

In May 2018, PNC Bank announced a \$2.5 million dollar gift at the District's Promise Signing Day. This addition makes the Pittsburgh Promise new Scholarship Fund over \$200 million dollars. In addition, the Pittsburgh Promise Foundation introduced a new magazine called "The Promise Magazine" which focuses as a resource for students and is fully paid for by Promise eligible post-secondary schools by advertisements. In addition, the Pittsburgh Walk for Kids will be held on May 18, 2019.



The Pittsburgh Public Schools and The Pittsburgh Promise held its 1<sup>st</sup> Annual College Fair on November 1, 2018. This Fair was held at the Greenway Professional Learning Center and had representation from numerous Colleges and Universities. Students were asked to bring copies of their signed transcripts and copies of their ACT/SAT Test Scores. The Colleges and Universities at the Fair are considered Preferred College Partners and students are asked to consider one of these Colleges are their next step in their road to higher education.



#### Promise-Readiness Corps (PRC) Cohorts & Career Ladders Teams

The Promise-Ready Corps (PRC) focus is on ensuring each 9<sup>th</sup> and 10<sup>th</sup> grade students begins the 11<sup>th</sup> grade on track to graduate and Promise-Ready. Each student needs to master academic content, explore dreams and ambitions, and develop behaviors and habits that prepare them for postsecondary success.

The winners of the Promise Readiness Cohorts awards for 2015-17 are Allderdice -11 Teams, Brashear- 6 Teams, and Carrick -1 Team and Westinghouse Academy -1 Team. The award uses value-added measures to determine a team's contribution to student progress over a two-year looping cycle and is available to teams delivering better than expected results in student academic achievement, attendance and course credits earned.



The "We Promise" summits continue to encourage and inspire in-school mentorship for African-American men. It started for juniors and seniors and has expanded to include freshmen and sophomores.

#### **Promise of Sisterhood**

To address the needs of African American ladies, the Equity Office has begun piloting the Promise of Sisterhood program in three schools.

#### Magnet Programs - 2019/2020

Registration for Magnet applications opened October 1, 2018 and ends November 30, 2018. General Magnet Result letters will be mailed in January 2019. CAPA's Audition workshops dates are November 3, 10, & 17, 2018. The Magnet Fair was held in September 2018 at Pittsburgh Sci-Tech. If you have additional questions, please contact the Magnet office at (412) 529-3991 or by e-mail at <u>magnetoffice@pghboe.net</u>. Families are also being encouraged to apply online using your Home Access Center (HAC) account or visiting the website at <u>https://www.pghschools.org/Page/487</u>. Lottery notifications will be mail February 1, 2019. Waiting lists expire for the 2019/20120 school year in September 15, 2019.

#### Magnet Programs - 2019/2020 cont'd.

The magnet application period for the 2019-2020 school year opened on October 1, 2018.

- Applications for the magnet lottery are due by 5 pm Friday, November 30, 2018.
- CAPA Auditions will be held November 30, 2018 at 5:00 p.m.

# Magnet schools. Follow your own path.



#### Magnet Programs - 2019/2020 cont'd.

#### Pittsburgh Public Schools Magnet Programs

Listed below are a list of schools and some of the Magnet Programs being offered at each school. You can also go to the school's website for more information.

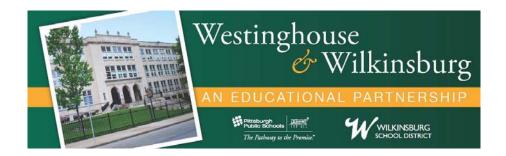
- o Allderdice High School, Pre-Engineering
- o Allegheny K-5, Traditional Academy
- o Allegheny 6-8, Traditional Academy
- o Brashear High School, Teaching Academy
- o CAPA 6-12, Creative and Performing Arts
- o Carmalt PreK-8, Science & Technology
- o Classical 6-8, Classical Academy
- o Dilworth PreK-5, Traditional Academy
- o Fulton PreK-5, French Emphasis
- o Liberty K-5, Spanish Emphasis
- o Linden K-5, Mandarin Emphasis
- o Milliones University Prep, University Focus
- o Montessori PreK-5, Montessori Method
- o Obama Academy of International Studies, International Baccalaureate
- o Perry High School, Junior Reserve Officer Training Corps (JROTC) & STEAM
- o Phillips K-5, Spanish Emphasis
- o Schiller 6-8, STEAM (Science, Technology, Engineering, Arts and Mathematics)
- Science & Technology Academy (SciTech), Science & Technology
- Sterrett 6-8, Classical Academy
- o Woolslair PreK-5, STEAM (Science, Technology, Engineering, Arts and Mathematics)

#### English as a Second Language (ESL)

The School District of Pittsburgh is an educational, safe place for all walks of life. Students from various countries and nationalities attend here. Sometimes this can be a scary thought, speaking a language you believe no one but your family understands. The School District of Pittsburgh does understand and that is why they have expanded the English as a Second Language (ESL) office. This office welcomes students from various nationalities and the ESL staff has interpreters to assist with languages as they teach the students English. In addition, more ESL teachers have been hired to assist with the changing environment.

#### Wilkinsburg Students 2018/2019- 3rd Year

Starting with the 2016/2017 school year, Pittsburgh Public Schools welcomed Wilkinsburg students grades 7<sup>th</sup> through 12<sup>th</sup> to attend Pittsburgh Westinghouse Academy 6-12 based on an agreement with the Wilkinsburg School District and the Pittsburgh Public Schools to provide education as a world class School District. In Spring 2018, the transition of Turner and Kelly Elementary Schools in Wilkinsburg began with a flow of activities. Beginning with a panel of former Wilkinsburg students who visited Pittsburgh Westinghouse and Wilkinsburg Middle to answer questions and share information about their overall experience at Pittsburgh Westinghouse. There was also a parent transition night and a joint-team building field day held in May 2018.



#### **Pittsburgh Online Academy (POA) Information**

The Pittsburgh Online Academy is in its 7th school year and currently serving students grades 4-12. As of September 2018, the enrollment for POA is 130 students. Students enrolled in the program qualify for college scholarship funds from the Pittsburgh Promise.

For more information about the school please visit <u>www.pps.k12.pa.us/onlineacademy</u>. Review some of the FAQ's for answers and for additional questions, feel free to contact the School Administrator, Dr. Shemeca Crenshaw at (412) 529-3510 or <u>screnshaw1@pghboe.net</u>.

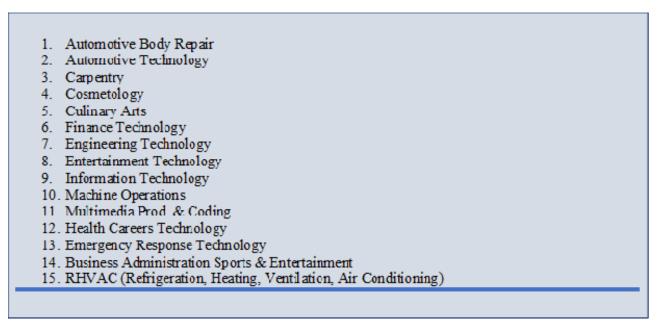


#### Instrumental Music & Arts in PPS

In order for students to become more interested in music and the arts, PPS teachers were asked to distribute flyers and the Arts Departments had Robo calls to parents. In addition, during the District's All-City Saturday rehearsals additional flyers were distributed and e-mails were sent out to last year's registrants.

#### Career & Technical Education (CTE) Updates - Available Programs and Access

Listed below are the 15 CTE Programs available in the Pittsburgh Public Schools:



#### Career, Technical Education (CTE) & Pittsburgh Trade Council – Partnership/Commencement Ceremony

In March, the PPS CTE Division met with the Pittsburgh Trades Council to open up discussion about the availability of Trade workers for the various CTE programs based on the Project Labor Agreement (PLA). CTE wants to develop a partnership in which the Pittsburgh Trades Council will support existing programs and students with union tours, union test preparations, the possibility securing union slots for PPS students and special build-out projects. This will allow the students to have more hands-on experience in the trades and know more about union agreements. This will also insure that Capital Projects for the District will be performed by union laborers.

The CTE Departments held its 1<sup>st</sup> Commencement Celebration for CTE students which included a reception, sit-down dinner and awards ceremony honoring CTE student graduates, Teachers supports and industry partners. The awards ceremony recognized students for their accomplishments including earning workforce certifications.

#### Parental Access -Home Access Center (HAC)

The Home Access Center (HAC) is still the best source for parents/guardians and secondary students to view student information. Access will be for assignments, grades, scheduling and communication. Parents/guardians can also access various information including test scores, attendance, & discipline records. Parent will also be able to communicate with the school and teachers via an e-mail link. HAC can be accessed at this link: <a href="http://www.pps.k12.pa.us/cms/lib07/PA01000449/Centricity/Domain/51/HomeAccessCentereSchoolPLUSSunGardK12.pdf">http://www.pps.k12.pa.us/cms/lib07/PA01000449/Centricity/Domain/51/HomeAccessCentereSchoolPLUSSunGardK12.pdf</a>. In addition, parents are now able to access all of their back to school forms online. Parents can access: <a href="http://www.registration.discoverpps.org">http://www.registration.discoverpps.org</a>.



2018 Parent Survey

For the twelfth year in a row, the parent survey, now coordinated by the Data, Research, Evaluation & Assessment (DREA) office, mailed a survey to the parents or guardians of all Pittsburgh Public Schools (PPS) students to determine awareness and opinions of the District's efforts to achieve *Excellence for All*. The 2018 parent survey was available for participation through June 8<sup>th</sup>, 2018. Additional information can be obtained at www.PPSParentsurvey.com.



#### **Expanding Community Schools**

The Community Schools Mission is to use District Schools as hubs, partners, agencies and community resources to promote student achievement, positive conditions for learning and the well-being of families and communities.

The process is to focus on Academics, Enrichment Health and Social Supports, Youth and Community Development and Family Engagement based on each school's community needs. A Community Schools Board policy was created (7/27/16) to continue the process.



There were 5 schools identified as Community Schools in May 2017 for the 2017/2018 school year and additional schools to follow. The 5 additional schools are Pittsburgh - Westinghouse, Faison, Lincoln, Arsenal 6-8 and Langley K-8. The application required schools to provide data on absenteeism, suspensions, students with disabilities, percentage of students who are ESL (English as a Second Language) and key partners who provide the schools with services. It also asked how violence, poverty and health conditions in the community where the school is located affects students and their families. During their first year, October 2017 through March 2018, the District collected information through an online and paper "Needs Assessment Survey". Over 1400 students, parents, teachers and administrators completed the Needs Assessment. A presentation is included in the appendix of this book.

In January 2019, Pittsburgh Arlington K-8, Pittsburgh King K-8 and Pittsburgh Milliones 6-12 became the District's newest designated Community Schools. With this expansion to 8 different schools covers extending communities in the North, South and Central areas of the city. The implementation of a tiered and phased community schools model is one of the initiatives outlined in the District's **2017-2022 Strategic Plan: Expect Great Things** at: http://www.ppsstrategicplan.org/.

#### **Public Engagement**

To keep parents, staff, community leaders, etc. of information, events and dates in relationship to Pittsburgh Public Schools, the District has several media related outlets to inform the public.

Television	-	15 and 30 second Commercials
Radio	-	Radio Spots including Project Positive
Print	-	Various newspapers/magazines, printed information directly from School District.
Internet	-	E-mail including Parent Hotline, online applications.
Social Media	-	Facebook, Twitter, Instagram, YouTube, #WeArePPS.

#### **Homeless/Foster Care Students**

Today's economy and other factors can affect the living arrangements of some of our PPS students. And whereas we are educators, we also care about the environments our students are living in. To no fault of their own, some students are not living in safe conditions and we as a District and as a part of our involvement with Communities need to do our part in helping these students receive the same education as all students without worrying about their living arrangements, how to get to school, what clothes will I wear?

#### Homeless/Foster Care Students cont'd.

The School District of Pittsburgh and the Allegheny County Department of Human Services, Office of Children, Youth and Families (CYF) have established a plan to comply with Every Student Succeeds Act (ESSA) which allows students to remain in their school or origin and to provide transportation to best suit the students. In most situations, these should be done on a case by case basis. For more information, please contact the parent hotline at <u>parenthotline@pghschools.org</u> who will refer you to the appropriate District representative.

#### **Student Safety**

Pittsburgh Public Schools is one of just a few districts in the region with a dedicated school police force. Officers patrol campuses regularly and at some sites are stationed there to assist School Security Officers. In addition, each of the campuses has a school safety plan covering everything from severe weather to school intruders.

#### International Institute of Restorative Practices (IRRP)/ Pursuing Equitable Restorative Communities (PERC)

The district partnered with the RAND Corporation to assess "restorative practices" aimed at improving the "safety climate" in the district's schools. Improved student attendance will be among the key measurable outcomes of the program according to RAND.

The School District has expanded restorative practices to all schools and early childhood centers by the 2018/2019 school year.

All schools completed the basic strategies training of restorative practices, followed by a full-day training session by the Fall of 2018. The District currently has 55 individuals who have completed the "Training of Trainers" process to become licenses to train others.

RAND released a report that found restorative practices in the Pittsburgh Public Schools was optimistic and encouraged especially in regards to suspensions at participating schools.

Highlights of the report include:

- Average suspension rates and racial disparities in suspension rates were reduced in PERC schools,
- Success with building capacity for restorative practices within the District,
- Teachers reported improvements in their school's climate,
- Teacher reported high buy-in for restorative practice.

Schools are supported by the restorative practices project manager/coach and their Learning Environment Specialist as we move to from initiating this work to implementing, strengthening, and sustaining.it. If you have any questions regarding restorative practices, please contact Christine Cray at ccray1@pghschools.org.

#### **Bus Driver's Training Event**

In aligned with the Superintendent's Strategic Plan, theme #4 - "Foster a culture of high performance for all employees", the Transportation department held a professional learning opportunity for the District's bus and van drivers. Held in August 2018, the drivers were provided with tips on dealing with students with special needs, proper protocol to report driver incidents, pre and post trip inspections, and many other transportation safety tips.

#### **Bus Safety Monitors**

In accordance to the District Beliefs to provide a safe and healthy learning environment, the District is committed to not only providing this environment in the classroom, but to and from school. As a recommendation by the Council of Great City Schools, the District is providing bus monitors when and where they are needed. The School District in relationship with the Port Authority and the City of Pittsburgh Police with a goal to provide safe stations at various bus stops and areas that have been identified as problem areas.



#### Safety First - - ALICE - (Alert, Lockdown, Inform, Counter, Evacuate) - Active Shooter Drills

One of the most important issues besides making sure all students will graduate high school, college, career, and life-ready prepared to complete a two- or four-year college degree or workforce certification is to make sure students have a safe environment in which to learn and advance their education. In light of the tragedies at numerous school districts, the Superintendent of the Pittsburgh Public Schools wants to make sure students are ready in case of an emergency. Safety and Security changes will include students taking part if active shooter drills. The drills began with the high schools and later rolled out to Administrative offices. Parents were given the option to opt-out of these drills.

#### Student Voice Takes Shape at PPS - Month of Non-Violence and Students Against Gun Violence

For the 2<sup>nd</sup> year in a row, Pittsburgh Public School students joined in partnership with District leaders, the U.S. District Attorney Office, Allegheny County District Attorney's Office, Pittsburgh Bureau of Police, Port Authority, Pittsburgh Downtown Partnership and Juvenile Probation Office to raise awareness that non-violence involves everyone working together to stop the violence. The month of non-violence took place in May 2018 downtown in Market Square. Students were also asked to sign the "Safe Summer Pledge".

As a show of support for other students experiencing gun violence in various cities and to voice their own opinion on how the violence has to stop, PPS students wanted to stage a "Walk Out" event. Principals were provided guidelines for the walk-out events to ensure peaceful protests. Letters was provided to parents for the planned events and to talk to their children about news events centering on gun violence. Students, Grades K-8, who did not participate in the planned event were asked to obtain parents' permission through an early dismissal slip. Students 9-12 were asked to notify their school administrators.



Shred Hate is a new anti-bullying program which is now active in 21 schools. This program created by ESPN and supported by Major League Baseball and X games encourages students to choose kindness instead of bullying.

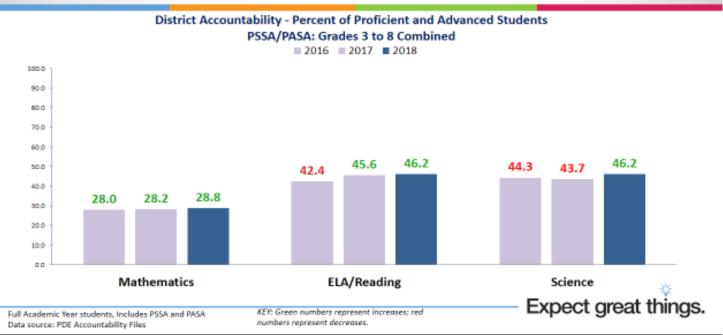
#### 2018 District Performance Results - PSSA/PASA & Keystone

The District released the 2018 District and School Performance results in September. The full results are in an appendix at the end of this book. For more information, you can visit the State's website at <u>http://www.education.pa.gov/Pages/PSSA-Information.aspx#.VgrQwvlViko</u>.

#### **PSSA/PASA Facts**

- Public school students in Pennsylvania take annual state assessments each Spring.
  - Grades 3 through 8: Math and English Language Arts
  - Grades 4 and 8: Science
- Most students take PSSA exams, while students with severe cognitive disabilities take PASA exams. (This represents about 3.5% of tested students in our district.)
- The PSSA Math and English Language Arts exams were aligned to PA Core for first time during the 2014-15 school year. Therefore, 2014-15 represents our benchmark year, and we now have four years of comparable data in these subjects.
- In 2018, the state reduced the amount of time scheduled for PSSA testing across all grades and subjects.

The combined 2018 PSSA results across all tested grades within each content area show there were small increases in proficiency in all 3 contents. This is the overall score for the District on each test.

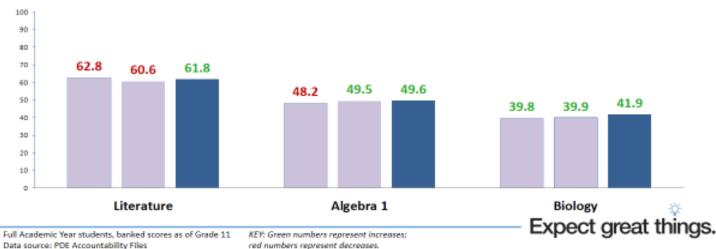


#### 2018 District Performance Results - PSSA/PASA & Keystone

- Keystone Exams are given multiple times a year in Literature, Algebra 1, and Biology.
- Keystone exams are end of course exams that are mainly for high school students, although students who take Algebra in lower grades also take the exam.
- Students take the exam the first time they take the course. If they don't pass, they can re-take it multiple times or demonstrate content proficiency in other ways.
- As a state <u>Accountability</u> measure, scores are reported for students <u>as of Grade 11</u>. Students who pass an exam in an earlier grade will have their scores "banked" or saved until they are in Grade 11.
- <u>Accountability</u> changes from year to year can show changes in the proficiency of the Grade 11 students from year to year, and is based on students who could have taken these courses and exams over multiple earlier years.

# Keystone <u>Accountability</u> results, for Grade 11 banked scores, show that there were increases in 2018 for all three Keystone exams.

#### District Accountability - Percent of Proficient and Advanced Students Keystone Exams, as of Grade 11



2016 2017 2018

#### 2018 District Performance Results - PSSA/PASA & Keystone

The School District uses various levels of looking at student achievement:

- VAM Value-added Measures (District's own for schools and individual teachers.)
- PVAAS Pennsylvania Value Added Assessment System (State)
- SPP School Performance Profiles (State) State recalculation in October
- Scholastic Math Inventory (SMI)
- GRADE Assessments
- State Proficiency Scores

## Take a Father to School Day

Save the Date. The 20<sup>th</sup> Annual "Take a Father to School Day" will be held May 17, 2019.

## **Volunteers in Pittsburgh Public Schools**

Volunteers for the Pittsburgh Public School are an important part of a student's education. It projects the applicant cares about the education of the students, wants to help in any way they can with that education, and gives the volunteer a sense of pride knowing they have assisted the student along their path to being a contributing part of society. If you are interested in feeling this sense of accomplishment, please access this e-mail at <a href="http://www.pps.k12.pa.us/Page/3958">http://www.pps.k12.pa.us/Page/3958</a> or call (412) 529-3894 for more information.



The "Be a Middle School Mentor" program gives all Middle School students a chance to experience this program. At Pittsburgh Public Schools helping PPS kids get to the Pittsburgh Promise and beyond is an effort that requires all us of to help. Parents, grandparents, family members, teachers, community members- we all have a role to play in helping our students achieve their dreams.

To learn more about becoming a Middle School mentor, you can go to the District's website and hear a child's point of view at: <a href="http://www.beamiddleschoolmentor.org">http://www.beamiddleschoolmentor.org</a> or <a href="http://www.beamiddleschoolmentor.org">kathy.rodriquez@unitedwayswpa.org</a>.

#### Student Free Breakfast and Lunch Program 201/2019 School Year/Point of Service (POS) System

The Community Eligibility Provision (CEP) will continue to provide an alternative approach for offering free meals to school districts that meet the requirements instead of collecting individual applications for free and reduced-price meals as part of the Healthy, Hunger-Free Kids Act of 2010. The CEP allows school districts to offer free, nutritious school meals to all students through the National School Lunch and School Breakfast Programs.

A new requirement from the Pennsylvania Department of Education is the Primero Edge System that will track and monitor students who will be receiving free meals as well as their likes and dislikes. The parents of the students will be provided a personal identification number (PIN) and a Q & A reference sheet. Parents can also access this information through Home Access Center (HAC).

Pittsburgh Public Schools breakfast consist of a whole grain bread option, milk, and fruit with the students being required to take a least half a cup.

The lunch consists of a serving of protein, fruits and vegetables and milk. There are special meal items for students with allergies and various needs.

#### **District Food Truck**

Pittsburgh Public Schools Department of Food Service in collaboration with the Department of Parks & Recreation's Citiparks Summer Meal Program provided cold free lunches at various sites throughout the city Tuesdays through Friday from June through August.



#### **Early Childhood Afterschool Programs**

The Early Childhood Education Department operates an after school program at Colfax K-8 (Squirrel Hill) serving students enrolled through the 5th Grade.

Recognizing the unique needs of working families, the after-school program offers a safe, fun and educational environment to students until 6:00 p.m., five days a week. Children take part in enrichment activities with community partners, such as Gateway to the Arts, the Carnegie Science Center, and the Carnegie Library, plus more! **Transportation will not be provided**.



#### **Early Childhood Afterschool Programs**

The application can be completed from any device that has access to the Internet. If you don't have access to the Internet, you can apply in person at one of the following Early Childhood Centers (ECE) where a staff person can assist you with applying online. Please visit one of the following locations:

- 1. Chartiers ECE, 3799 Chartiers Avenue, Pittsburgh, PA 15204, (412) 529-6792
- 2. Conroy ECE, 1398 Page Street, Pgh, PA 15233, (412) 529-4291
- 3. Crescent ECE, 8080 Bennett Street, Pgh, PA 15221, (412) 529-7842
- 4. Peabody ECE, 515 N. Highland Avenue, Pgh, PA 15206, (412) 529-8702
- 5. Spring Garden ECE, 1501 Spring Garden Avenue, Pgh, PA 15212, (412) 529-4591

Please contact the office for available spaces for the 2017/2018 school year. Names will be taken for the waitlist and will contact families as space becomes available. For program fees, to apply for the program or more information, please visit: <u>earlychildhood@pghboe.net</u> or call (412) 529-4297 or a copy of the early childhood packet or visit <u>https://www.pghschools.org/Page/4972</u>.



The Summer Dreamers Academy (SDA) is a free, premier camp launched by the Pittsburgh Public Schools to engage students in learning and fun during the summer months for grade levels K-7 students. Students spend approximately 5 weeks in a learning fun environment.

This year the District welcomed "Little Dreamers Academy" as a part of the Summer Dreamers Academy and served as a summer learning camp assisting students transiting into Kindergarten, Held from June 25 through August 1<sup>st</sup> this academy ran in coordination with the SDA.

In June 2018, SDA and Little Dreamers had 7 Camps. 4 Camps designated for Summer Dreamers and Little Dreamers & 3 Camps for Little Dreamers only.

#### XXIII



#### Summer Dreamers & Little Dreamers Academies-2018

Summer Dreamers also partnered with the Out-of-School-Time providers for a Summer Bus Tour in celebration of National Summer Learning Day which was held on July 12, 2018.

Summer Dreamers and Little Dreams Academies would also like to thank the many sponsors and donations they received over the years to the Academies. They also like to thank the following sponsors for their support and donations during the 2018 Academies: Pittsburgh Pirates, the American Federation of Teachers (AFT), and Children's Hospital of Pittsburgh.

For more information about the Summer Dreamers program please contact us at <u>www.pps.k12.pa.us/summerdreamers</u> or contact the Parent Hotline at (412) 529-7920.

#### Summer Envoy Project – Milliones/UPrep/Westinghouse- Updates

A component of The Efficacy Institute – The Envoy Project and Efficacy focused on interacting with students directly by engaging them as active, essential partners in improving their academic performance and school and classroom culture.

In May 2018, the Student Envoy hosted its  $2^{nd}$  End of the Year Celebration. This was an opportunity to celebrate the year-long efforts of approximately 100 Student Envoys from Pittsburgh Lincoln, Milliones, Montessori and Westinghouse to utilize the 5 works to strengthen their academic and character while creating a positive impact in their school peer culture. The celebration included student speakers, a student produced video and numerous award presentations.

Student Envoys also requests free tickets to events to increase their participating in the program. Students normally chose where they want to attend and are innovative in coming up with new ideas for local activities. The students received free tickets from "Tickets for Kids", an organization that provides free tickets to activities and events for students throughout the Greater Pittsburgh area. The work involves:

- The Get Smart Theory
- Failure and Difficulty Feedback (FADAF)
- Data Feedback/Strategy Method (D/F/S)
- Learning Orientation vs Performance Orientation (LO/PO)
- Strong Side, Weak Side

In January 2019, Student Envoys at Pittsburgh Arsenal PreK-5 paired with Administrators with an experiment to identify personal strategies. Over the course of (6) grade level meetings, Student Envoys helped 300 of their peers identify their Strong and Weak Sides with the outcome to stay on the Strong Side.

#### **More Information:**

The School District of Pittsburgh has a vast array of information and a large number of opportunities for Pittsburgh Public Students. Although this section provided you with a review of many of the opportunities, it did not touch the surface of what's available. For more information on any of the programs listed above or what the School District of Pittsburgh has in store for our students, please feel free to contact the Parent Hotline at (412) 529-7920.

#### Ways to stay involved and informed with the Pittsburgh Public Schools and areas you, as a parent may be interested in:

Listed below are a few ways you can become involved with the District's students and schools:

- Visit the Pittsburgh Public Schools website at <u>www.pps.k12.pa.us</u>.
- Follow Pittsburgh Public School on Facebook, Twitter, Instagram, YouTube and/or Pinterest
- Get involved with a Parent School Community Council (PSCC).
- Become a Middle School Mentor at <u>www.beamiddleschoolmentor.org</u>.
- BMe Community.
- Read to a class of students.
- Volunteer in a school. <u>http://www.pps.k12.pa.us/Page/3958</u>
- Speak to students about school, homework, their interests, ambitions and dreams and encourage students to attend school.
- Donate to the Pittsburgh Promise® Scholarship Program at <u>www.pittsburghpromise.org</u>.
- Early Childhood
- Magnet Programs
- Athletics
- 2018/2019 After-School Partners. Current partners can be found at <a href="http://www.pps.k12.pa.us/Page/1326">http://www.pps.k12.pa.us/Page/1326</a>
- Parent & Community Engagement/Family & Community Engagement (FACE) Coordinators
- Student Voice
- Equity Plan
- Excellence for All Parent Steering Committee
- Take A Father to School Day

#### Social networks connected to PPS:

- Facebook
- Twitter
- Instagram
- YouTube
- #DiscoverPPS
- #WeArePPS
- Pinterest

# **Teachers/Staff Information**

#### **Teachers Appreciation Week**

Teacher Appreciation Week was May 6-12, 2018. The District encourages schools, staff and students to thank a Teacher who have made a difference in your lives: **#ThankATeacher! #PPSTeachersMatter**.

#### **Summer Teachers Academy**

During the week of August 13<sup>th</sup> through the 17<sup>th</sup>, PPS Teachers attending the Summer Teachers Academy. This Academy's idea was to engage Teachers in a summer professional development learning opportunity focused on specific educational skills aligned to high quality instruction and effective classroom environments.

#### Pennsylvania Value-Added Assessment System (PVAAS)

Beginning this year, PPS transitioned from using locally-developed value-added measures to use of PDE provided PVAAS scores where available as a measure of student learning and growth.

In October 2018, Pennsylvania teachers in State-tested grades and content areas should receive a teacher-level PVAAS report directly from the state. The state-issued teacher-level PVAAS report will not be used as part of teacher evaluation. PVAAS has a growth measure for grades 4 and 5 using PSSA tests.

#### **Empowering Effective Teachers Plan – Updates**

The Empowering Effective Teachers Plan has created numerous tools for teachers to use to become highly effective teachers and to ensure all teachers work in learning environments that support their ability to be highly effective. The plan also called for the development of a Promise-Readiness Corps (PRC) which currently is preparing students to be Promise-Ready. Please refer to the section on the pittsburgh promise. located in this document for more information on the PRC.

For more information on Empowering Effective Teachers and read some of the amazing stories from the District's teachers, please access this website at: <u>http://www.pps.k12.pa.us/Domain/1196</u>.

#### **PPS Teacher Growth and Evaluation System**

Using the Bloomboard software system, this is the fifth year teachers have received ratings based 50% on observation and 50% on student outcomes, and the fourth year non-teaching professionals have received ratings based 80% on observation and 20% on student outcomes.

#### **PPS Teacher Growth and Evaluation System**

In June 2018, over 1700 Pittsburgh Public School teachers and 400 non-teaching professionals received their end of the year ratings based on multiple lenses of performance as required by Act 82 of 2012. Act 82 of 2012 requires the use of multiple measures of performance in teacher, school leader and non-teaching professional end of year ratings.

#### **Teachers**

Results from this year demonstrate a reverse to a trend seen over recent years where greater shares of teachers are performing at the highest level. From 2016-17 to 2017-18, the percentage of teachers performing at the highest level decreased by four (4) percentage points. Performance at the lowest levels has remained relatively stable for several years. Preliminary results for teachers across the District in the 2017-18 school year are as follows:

Performance Levels	Preliminary Results
Distinguished	60%
Proficient	38%
Needs Improvement	1%
Failing	1%

The current approval from PDE to use the PPS locally-developed teacher evaluation system extends through June 2020. Beginning this year, PPS transitioned from using locally-developed value-added measures to use of PDE provided PVAAS scores where available as a measure of student learning and growth.

#### **Non-Teaching Professionals**

Results from this year demonstrate a slight shift upward in the overall rating results when compared to last year, as indicated by an increase of five (5) percentage points in the share of Distinguished ratings and a decrease of seven (7) percentage points in the share of Proficient ratings. Performance at the lowest levels has remained relatively stable for several years. Preliminary results for non-teaching professionals across the District in the 2017-18 school year are as follows:

Performance Levels	Preliminary Results
Distinguished	45%
Proficient	53%
Needs Improvement	1%
Failing	<1%

#### **School Leaders**

In June 2018. 75 school leaders in Pittsburgh Public Schools received Annual Rating Forms and School Leader Effectiveness Reports that provide a comprehensive view of their performance. School leaders are evaluated based on a system that looks at performance through multiple lenses, in alignment with Act 82 of 2012. School leader evaluation is based 50% on observation of professional practice, 20% on school leader student learning objectives, 15% on teacher correlation ratings, and 15% on building-level results. Some school leaders will receive a delayed rating as a result of a late submission. Preliminary results across the District in the 2017-18 school year are as follows:

Performance Levels	Preliminary Results
Distinguished	52%
Proficient	46%
Needs Improvement	0%
Failing	3%

Note: There is not a predetermined number of school leaders in each performance level.

#### **Teacher Access Center (TAC) – Training Module Overview**

Another item aimed at becoming better teachers is the Teacher Access Center (TAC). This training module is designed to provide teachers with the necessary skills to take attendance, create, and grade assignments at the beginning of the school year. This module also covers how to share these assignments with parents/guardians through the Home Access Center (HAC). Student computers have been modified to allow teachers to log on to TAC in computer labs.

#### School Improvement Pilot Program

Pittsburgh Public Schools has partnered with the Pennsylvania Department of Education to turn around its low performance schools and will be a model for other Pennsylvania School Districts to boast their performance. The District is 1 of 3 school districts that will participate in the State's Pilot Program.

#### Summer Leadership Academy

This year the School District of Pittsburgh held a Summer Leadership Academy from August 1st through August 3rd for principals and up to ten members of their school leadership teams. With the theme "*Getting Better at Getting Better*", staff members focused on preparing the District's educators for the upcoming school year funded by the School Improvement Pilot program.

# **Students/Teachers Information**

#### Students and Teachers Achieving Results (STAR) – Updates

#### STAR Schools for 2017/2018

In January 2019, the District recognize the 2017/2018 STAR (Students and Teaching Achieving Results) schools with celebrations taking place at each school. Five schools were identified and commended for extraordinary academic growth in student achievement. These STAR schools are:

- Pittsburgh Arsenal 6-8
- Pittsburgh Clayton Academy
- Pittsburgh Colfax K-8
- Pittsburgh Schiller 6-8
- Pittsburgh South Brook 6-8

Congratulations to all of the District's STAR Schools.

For more information on the STAR programs and the District's other Rewards & Recognition opportunities, please contact the Parent Hotline at parenthotline@pghschools.org.

# **Budget/Financial Information**

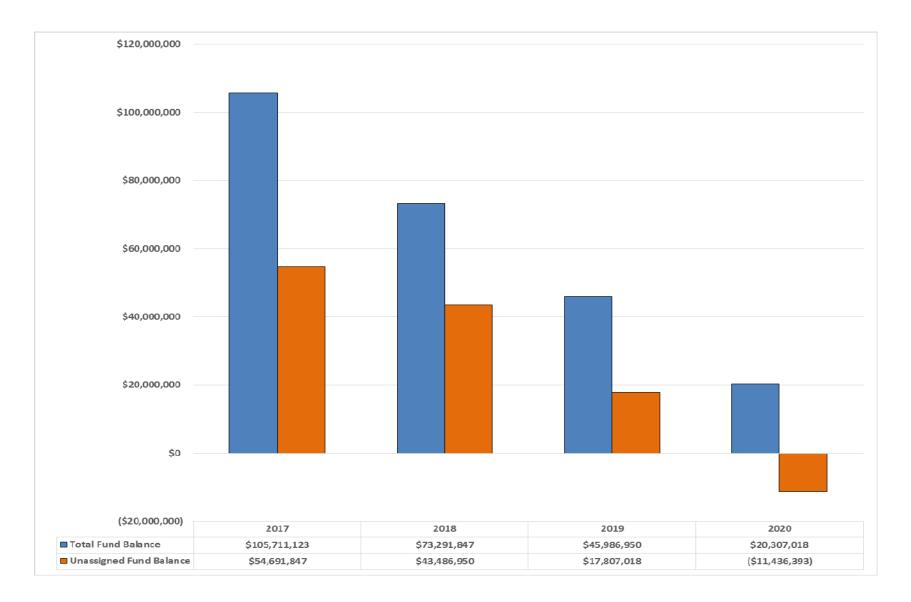
#### Adoption of Annual Budget

The 2019 projections show a deficit of (\$32.42), but this will not prevent the District from remaining in compliance with the fund balance policy through the remainder of 2021. For 2019 the District is projected to be in compliance with the fund balance policy. As in recent years, the addition and expansion of Charter Schools is affecting the overall budget. In addition, as in the past, the District does not know the extent of the possible reduction in Real Estate revenue due to pending appeals.

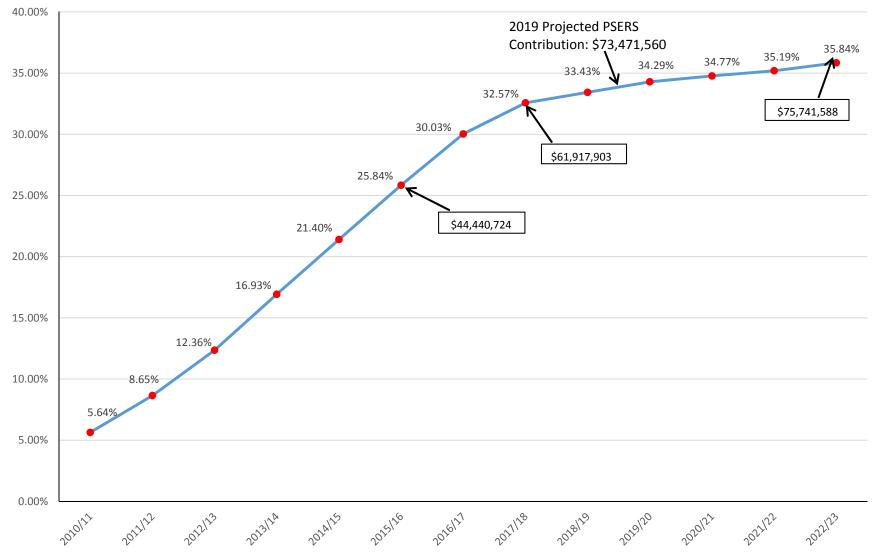
Superintendent Anthony Hamlet released the District's Preliminary 2019 budget to the Board and public on November 14, 2018. -The Board of School Directors for Pittsburgh adopted the Preliminary to a Final on December 19, 2018. The budget of \$650.04 million represents an increase of \$24.9 million or 3.9% increase from the 2018 adopted budget of \$625.08 million. The budget includes an operating deficit of \$32.42 million. The District will need to utilize \$32.42 million of its Fund Balance to balance the budget.

		2017	2018	2019	2020	2021
	2016	est.	est.	est.	est.	est.
Revenue (Millions)	\$567.21	\$588.73	\$607.71	\$617.62	\$630.47	\$642.41
Operating Expenditures	\$567.21	\$590.42	\$630.67	\$650.04	\$657.78	\$668.09
Operating Deficit	\$0.00	(\$1.69)	(\$22.96)	(\$32.42)	(\$27.30)	(\$25.68)
Beginning Fund Balance	\$130.36	\$130.36	\$128.67	\$105.71	\$73.29	\$45.99
Budgeted Year-end Fund Balance	\$130.36	\$128.67	\$105.71	\$73.29	\$45.99	\$20.31
Fund Balance Less Projected Reservations	\$108.54	\$81.73	\$54.69	\$43.49	\$17.81	(\$11.44)
Fund Balance Compliance	Yes	Yes	Yes	Yes	No	No
Minimum Fund Balance per Board Policy #721	\$28.36	\$29.52	\$31.53	\$32.50	\$32.89	\$33.40
Funds required to comply with Fund Balance Policy	\$0.00	\$0.00	\$0.00	\$0.00	\$15.08	\$44.84

# School District of Pittsburgh Projected Annual Fund Balance



## **PSERS Employer Contribution Rate Increases**



The School Code requires the Board to adopt an annual General Fund budget. A preliminary budget is proposed by the Superintendent which makes projections of the next year's revenues and determines expenditure limits. After the budget is prepared, it must be available for public inspection. The Board is required by law to adopt the budget before the beginning of each fiscal year, January 1, and levy the taxes necessary to provide the revenues budgeted. The Board adopts the budget after careful deliberation of its contents and after it considers public input. The General Fund budget is controlled by major objects, with transfers of funds between major objects requiring legislative approval of the Board by a two-thirds majority. In addition to the General Fund and the Capital Projects Budget at \$43.6 million, the School District operates a Food Service Budget totaling \$18,615,610.

Pursuant to the School Code, the elected Controller of the City of Pittsburgh serves as the School Controller, providing internal auditing services, while the appointed Treasurer of the City of Pittsburgh serves as the School Treasurer, providing tax collection services.

The District's budget, governance, management, and taxing authority are independent of the City of Pittsburgh and Borough of Mt. Oliver.

The Board voted to approve a millage rate of 9.84 mills for 2018. The millage rate for 2019 will remain at 9.84 mills, no change.

## **BUDGET OVERVIEW** 2019 General Fund Budget Expenditures and Revenues

2019 Expenditures	\$650.04 million
2019 Revenues	\$617.62 million
2019 Operating Deficit	\$-32.42 million

## 2019 Budget compared with 2018 Budget

2019 Budget 2018 Budget Increase \$650.04 million \$625.08 million \$ 24.96 million

Percentage increase in Budget 3.9%

## 2019 General Fund Budget – Revenues

Local Sources	\$339.2 million
State Sources	270.6 million
Other Sources	7.8 million
Sub-total Revenues	617.6 million
From Fund Balance to Fund Deficit	32.4 million
Total Revenues	\$650.0 million

## 2019 General Fund Budget – Appropriations by Function

Instruction	\$395.9 million
Instructional Support	36.1 million
Support Services	160.3 million
Debt Service	44.7 million
Other Uses	6.7 million
Non-instructional	5.0 million
Facilities	1.3 million
Total Appropriations	\$650.0 million

## 2019 General Fund Budget – Appropriations by Object

Salaries & Benefits	\$333.2 million
Special Education	86.6 million
Debt Service	44.7 million
Charter Schools	88.0 million
Transportation	34.2 million
Other Purchased Services	13.7 million
Purchased Professional and Technical Services	9.3 million
Utilities	10.3 million
Supplies	14.6 million
Other Objects	4.7 million
Property	6.7 million
Purchased Property Services	3.4 million
Other Financing Uses	0.6 million
Total Appropriations	\$650.0 million

SCHOOL DISTRICT OF PITTSBURGH					
FUND 010 - GENERAL FUND					
THREE YEAR ROLLING FORECAST					
BASELINE PROJECTION					
	Projected	Projected	Projected	Projected	Projected
	Year Ended 2018	Year Ended 2019	Year Ended 2020	Year Ended 2021	Year Ended 2022
Total Revenues	\$607,713,345	\$617,622,931	\$630,471,569	\$642,408,436	\$654,139,010
Total Expenditures	\$630,671,661	\$650,042,207	\$657,776,467	\$668,088,368	\$683,382,422
Beginning Balance	\$128,669,440	\$105,711,123	\$73,291,847	\$45,986,950	\$20,307,018
Operating Surplus/(Deficit)	(\$22,958,317)	(\$32,419,276)	(\$27,304,897)	(\$25,679,932)	(\$29,243,412)
Ending Fund Balance	\$105,711,123	\$73,291,847	\$45,986,950	\$20,307,018	(\$8,936,393)
Less Projected Reservations	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)	(\$2,500,000)
Less Committed Fund Balance	(\$16,100,000)	\$0	\$0	\$0	\$0
Less Assigned Fund Balance	(\$32,419,276)	(\$27,304,897)	(\$25,679,932)	(29,243,411.87)	(31,060,333.95)
Unassigned Fund Balance	\$54,691,847	\$43,486,950	\$17,807,018	(\$11,436,393)	(\$42,496,727)
% Budgeted Expenditures	8.67%	6.69%	2.71%	-1.71%	-6.22%
Minimum Fund Balance per Board Policy #721	\$31,533,583	\$32,502,110	\$32,888,823	\$33,404,418	\$34,169,121
Compliance with Fund Balance Policy	Yes	Yes	No	No	No
Funds needed to comply with Fund Balance Policy			\$15,081,805	\$44,840,812	\$76,665,849

## **Debt Service**

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The Board of School Directors reviews a 7 year Capital Plan approving funding for the upcoming year. The Capital Program needs to be maintained in order for the District to have a strong financial base. In 2019 Debt Service for the School District is \$44.7 million, 6.88% of the budget. Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program.

Outstanding Principal & Interest December 31, 2018				
	Principal	Interest	Totals	
2019	\$31,049,408	\$13,675,154	\$44,724,562	
2020	\$30,709,542	\$12,485,370	\$43,194,912	
2021	\$29,569,747	\$11,245,548	\$40,815,296	
2022	\$27,070,024	\$9,930,506	\$37,000,531	
2023	\$24,052,353	\$8,737,718	\$32,790,071	
2024-2028	\$83,526,765	\$31,003,824	\$114,530,589	
2029-2033	\$30,325,000	\$6,578,653	\$36,903,653	
2034-2037	\$14,670,000	\$1,055,494	\$15,725,494	
Total	\$270,972,839	\$94,712,268	\$365,685,107	



## **School District Borrowing Powers**

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is 225% of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors.

## **State Enforcement of Debt Service Payments**

Section 633 of the Pennsylvania Public School Code of 1949, as amended by Act 145 of 1998 (the "Public School Code"), presently provides that in all cases where the Board of School Directors of any school district fails to pay or to provide for the payment of any indebtedness at date of maturity or date of mandatory redemption, or any interest due on such indebtedness on any interest payment date, in accordance with the schedule under which the bonds were issued, the Secretary of Education shall notify such Board of School Directors of its obligation and shall withhold out of any State appropriations due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank of other person acting as sinking fund Depository of such bond issue.

## **Debt Load vs. Debt Limit**

The debt load is the percent of debt to total income. It is the dollar figure that represents your total financial institution when referring to income. This amount is looked at when applying for a loan whereas the debt limit is the maximum borrowing power of a governmental entity as set by the state constitution of legislative authority.

**District's Outlook as of October 2018:** Moody's Aa2

## **District Bond Rating**

In October, Moody's Investors Service has assigned an Aa2 to Pittsburgh School District, PA's \$25.155 million General Obligation Bonds, Series of 2018. Moody's maintains an Aa2 rating on the District with a stable outlook. Additionally, Moody's maintained the District's A3 enhanced (non-fiscal agent) rating, covering a number of the District's outstanding general obligation debt. The District's Aa2 general obligation rating reflects its sizeable tax base, solid reserves, formal fund balance policy, moderate but growing debt burden, and declining enrollment. The stable outlook on the underlying rating incorporates the strong economy and financial position expected to be maintained over medium term. Factors that could lead to an upgrade include material expenditure reductions, structurally balanced operations, and substantial growth in reserves. Factors that could lead to a downgrade include the inability to maintain structurally balanced operations over the long term and material tax base declines.

## Local Tax Rates

## **Real Estate Tax**

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2019 is 9.84 mills.

<u>Real Estate Tax</u>	9.84 Mills	\$187,805,419	\$19,085,917 per mill
<b>Implementing the Act</b>	1 Homestead and Farmstead Exemption		
Property Tax Reduction under Act 1 – Gar Revenues proceeds distribution by State	ning	\$15,578,592	
<u>Net Real Estate Tax</u>		\$172,226,827	

## Earned income Tax

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2) (Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one per centum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

Earned Income Tax- Current	2.00% Levy	\$148,379,210
Percentage Levied required		
to be shared with the City	0.25%	\$18,547,401
	1.75% Net Levy	\$129,831,809

## **Realty Transfer Tax**

This levy is enacted pursuant to Act 182 of 1982. The levy for 2019 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

## **2019 Capital Projects**

CATEGORY	TOTAL FUNDS	LONG TERM	SHORT TERM
Educational Improvements	2,741,000	2,491,000	250,000
Grounds Improvements Mechanical Systems	3,833,000 6,812,900	- 5,238,900	3.833,000 1,574,000
Electrical Systems Building Interior	2,323,400 14,943,000	837,400 6,731,000	1,486,000 8,212,000
Building Exterior Planning / Design / Construction Management	6,099,000 6,905,600	1,454,000	4,645,000 6,905,600
			, ,
TOTAL	\$43,657,900	\$16,752,300	\$26,905,600

## City of Pittsburgh Outlook Summary

Fueling the 2018 forecast is last year's national and regional economic momentum and the tax reforms President Donald Trump signed, including a steep cut in corporate rates. PNC economists estimate the national unemployment rate will keep falling to settle around 3.75 percent, although it isn't likely to drop that far in southwestern Pennsylvania. Wages are projected to rise by 3 percent, better than in recent years. Corporate profits should do well and the stock market should continue a healthy ascent, although not as robustly as last year.

Job growth has been flat since 2012. At the same time, the local labor force has contracted, while across the United States it has steadily expanded.

Last year signaled improvement. In November 2017, jobs increased 1.4 percent over the previous November, and the region was on course to create as many as 12,000 jobs by year's end. Local economists caution, however, that encouraging year-end job growth data in recent years may end up being revised sharply downward later.

The region's technology sector, which has attracted major companies, such as Google and Uber, is expected to continue to grow. In September, the professional, science and technology sector had added 2,600 jobs, up 3.2 percent over the previous year.

Pittsburgh is among several dozen global cities that have the institutions, innovative capacity, and core science and technology competencies to compete for leadership in some of these next-generation technologies. But while the opportunity is there, success is by no means guaranteed. The overall outlook for Pittsburgh remains quite promising. The City's investments and initiatives in the past several years are facilitating an increase in business development which has fueled an increase in residential construction.

## Short & Long-Term Financial Planning

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at its regularly-scheduled legislative meeting. This includes purchasing forecasting software to project short and long term outcomes. In order to improve financial reporting, additional information and graphs were added to the board monthly financial statements. In addition, budget to actual information is used to update the rolling forecast on a monthly versus quarterly basis. District staff will work to implement report recommendations by the Council of Great City Schools to further enhance our internal controls.

- The District faces a projected structural deficit for 2018 and 2019, with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:
  - High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs.
  - Uncertain Federal funding due to Sequestration and signals of more significant cuts that may be coming in future years.
  - There have been proposed increases in state funding, but there are also areas such as transportation that the state has indicated may be subjected to cuts.
  - Key cost drivers include Charter Schools, Special Education, and underutilized classrooms. The District is also subject to increasing costs in the areas of retirement, transportation, health care, and salaries.
  - The impact of the General Assembly's action, in 2006, to eliminate \$20 million of the District's future annual revenues.
  - Underutilized facilities create resource inequities and diseconomies of scale.
  - Decisions made now through 2019 are critical to the District's financial stability.
  - No desire to raise taxes beyond statutory limits.

## BUDGET DEVELOPMENT PROCESS/TIMELINE

In Pittsburgh, the fiscal year runs from January 1 through December 31.

2019 Budget Adoption Time-line as required by Act 1 of 2006 - TAXPAYER RELIEF ACT

In December, the School Board adopts the General Fund Budget, approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

January 29, 2018	Principals receive Site-Based Budgets.
February 7, 2018	Deadline to submit appeals to Budget Development and School Performance
February 21, 2018	Final Site-Based Budgets due to Budget Development.
February 27, 2018	All Site-Based Budgets approved by Budget Development and School Performance.

## BUDGET DEVELOPMENT PROCESS/TIMELINE cont'd.

March 1, 2018	Approved Site-Based Budgets provided to Human Resources for 2018/19 Staffing Actions.
March 12, 2018	Appeal recommendations presented to the Superintendent's Cabinet.
June 20, 2018	Legislative approval of 2018/19 Special Education Budget. Legislative approval by Board to certify not to increase taxes beyond index for 2019.
October 22, 2018	Regular Public Hearing.
November 14, 2018	Press Release of Preliminary 2019 Budget.
November 29, 2018	Deadline to make 2019 proposed final budget available for public inspection no less than (20 days prior to adoption). Release can be earlier.
December 3, 2018	Special Budget Hearing.
December 7, 2018	Legal Ad to meet deadline for public notice of intent to adopt (10 days prior to Adoption).
December 12, 2018	Agenda Review.
December 17, 2018	Regular Public Hearing.
December 19, 2018	Regular Legislative Meeting – 2019 Budget Adoption & Vote to Levy Taxes.

## **I. INTRODUCTORY SECTION**

- a) Board Members & Central Staff Administrators
- b) Organizational Chart

## School District of Pittsburgh List of Elected and Appointed Officials December 2018

### **Board of Directors**

Lynda Wrenn Kevin Carter Veronica Edwards Cynthia Ann Falls Regina Holley Moira B. Kaleida Terry Kennedy Sala Udin Sylvia Wilson

School Controller's Office Michael E. Lamb

Michael Senko

School Treasurer's Office Margaret L. Lanier

Superintendent's Office Anthony Hamlet

Deputy Superintendent Anthony Anderson

<u>Chief of Staff</u> Errika Fearbry-Jones

Law Office Ira Weiss

Chief Academic Office Minika Jenkins

Chief of School Performance David May-Stein

Chief Financial Officer Ronald J. Joseph

Chief Operations Officer Pamela Capretta

1

Chief Human Resources Office Robert Harris

Chief of Information & Technology Scott Gutowski

## **Elected Officials**

President First Vice President Second Vice President Member Member Member Member Member Member

School Controller Deputy School Controller

School Treasurer

<u>Appointed Officials</u> Superintendent and Secretary

Deputy Superintendent

Chief of Staff

Solicitor and Assistant Secretary

Chief Academic Office

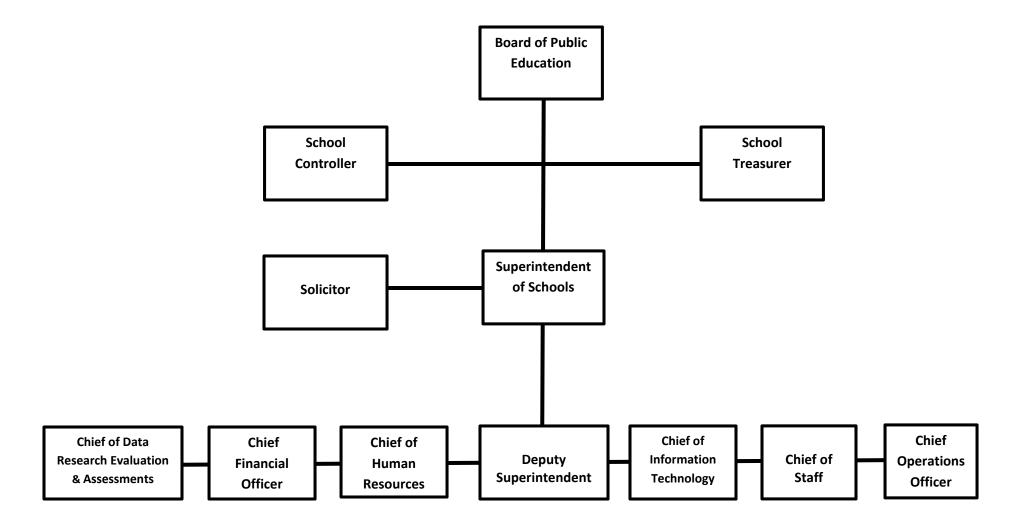
Chief of School Performance

Chief Financial Officer and Assistant Secretary

Chief Operations Officer and Assistant Secretary

Chief Human Resources Office

Chief of Information & Technology



## **II. ORGANIZATIONAL SECTION**

- a) About the District & Demographics
- b) School Calendar

## **ABOUT THE DISTRICT**

The School District of Pittsburgh operates the public school system for the City of Pittsburgh and the Borough of Mt. Oliver, located in Southwestern Pennsylvania. The combined population of the two municipalities served is 309,359 covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November of 1911, as a result of an educational reform movement that combined the former "ward" schools into one system with standardized educational and business policies. Initially the district was governed by an appointed Board of 15 members, but since 1976 has been governed by a nine-member Board elected by districts of relatively equal populations.

## Some Quick Facts...

The Schools:		The Stud	The Students:	
23	K-5 Schools	11,194	Elementary Students	
11	K-8 Schools	1,947	Middle Students	
7	6-8 Schools	7,380	Secondary Students	
5	6-12 Schools	613	Special School Students	
4	9-12 Schools	<u>92</u>	Alternative School	
7	Special Use Schools	21,826	Total K-12 Membership	
57	-	1,326	PPS Early Childhood	
		23,152	Official Membership	

### **Racial Balance:**

Based on PPS K-12 Building Enrollment:51.7%African American48.3%White/Other

### The Area:

	2010	<u>1990</u>
Population	309,359	374,039
Square Miles	55.3	

## The Finances:

## Tax Structures

Real Estate – The levied/billable millage for 2019 is 9.84 mills. Earned Income -2% Deed Transfer Tax -1% transfer price

## **Bond Ratings**

Moody's

Aa2

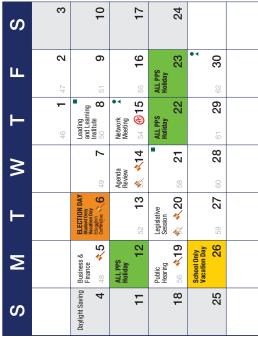
# **2018–2019 District Calendar** Commencing August 24, 2018 and concluding June 11, 2019



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August 2018	8	Last Day of Summer Dreamers	First Day SDSS & Secretaries
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Ā	Σ	Leadership Week 30	Business & Finance
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n	10	17	First Day Grades 1–9 & 12	° 31
• •	6	<b>-</b> 16	school PD 23	ی 30
Last Day of Summer Dreamers	First Day SDSS & Secretaries (11 Months)	First Day Secretaries (10)% Months) Agenda Review 15	<b>Clerical Day</b> <b>First Day</b> All Other Staff Legislative Session 22	First Day Kindergarten
31	Education Committee	14	District PD 21	Э 🏓 28
Leadership Week 30	Business & Finance	13	Clerical Day First Day Teachers Public Hearing	First Day Grades 10 & 11 2 🎃 27
29	5	12	19	26

## November 2018





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>		100 <b>6</b>	105 <b>13</b>	Agenda Review ♦↑0 ♠ 20	Legislative Session ♦√5 ♠ 27	May 2019
_		Education Committee	Leading and Learning Institute 104 <b>12</b>	109 <b>19</b>	114 <b>26</b>	Vay
Σ		Business & Finance 98 <b>* 4</b>	103 <b>11</b>	108 <b>18</b>	Public Hearing 113 <b>325</b>	
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## September 2018

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15 <b>17</b>		16 <b>18</b>	School Only Vacation Day 19	Network Meeting 17 20	<sup>18</sup>	22
Public Hearing		20 <b>25</b>	Legislative Session * * 26	22 27	HALF DAY PD 28 28	59

## December 2018

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ш.		67	HALF DAY PD Keysbore Exans Winter Ware 1 Ends 72	22	School Only Vacation Day 28	
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≥		65 <b>5</b>	Agenda Review	Legislative Session	School Only School Only Vacation Day V	
⊢		Leading and Learning histfule Education Committee	69 <b>11</b>	74 <b>18</b>	ALL PPS Holiday 25	
Σ		Keystone Exams Winter Wave 1 Begins Business & Finance 6 4 3	68 <b>10</b>	Public Hearing	ALL PPS Holiday 24	ALL PPS Holiday <b>31</b>
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## March 2019

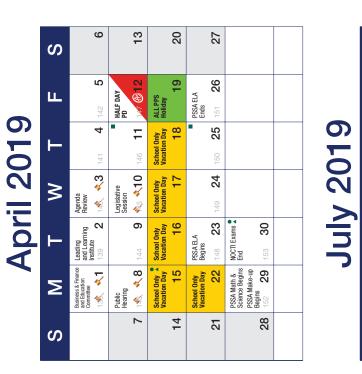
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щ	NOCTI Exams Begin	HALF DAY PD 122 8	127 <b>15</b>	HALF DAY PD 132 22	137 <b>29</b>	
H		121 7	126 <b>14</b>	Network Meeting 131 <b>21</b>	136 <b>28</b>	
8		120 <b>§6</b>	125 13	Agenda Review ☆30 � 20	Legislative Session ∜⊗5 <b>◆ 27</b>	
⊢		Education Committee	Leading and Learning Institute 124 12	129 <b>19</b>	134 <b>26</b>	
Σ		Business & Finance	11	128 <b>18</b>	Public Hearing	
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## October 2018

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	Business & Finance 24 🌾 🔥	Education Committee 2	26 <b>3</b>	27 4	28 <b>§</b> 5	9
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14	<sup>33</sup> 15	34 <b>16</b>	Agenda Review & <b>~17</b>	Network Meeting 36 18	37 <b>19</b>	20
21	Public Hearing	39 <b>23</b>	Legislative Session	41 <b>25</b>	HALF DAY PD 42 26	27
28	43 <b>29</b>	44 <b>30</b>	45 <b>31</b>			

## January 2019

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PSSA Math & Science Ends PSSA Make-Up Ends 156 <b>3</b>	161	166	Keystone Exams End 171 <b>2</b> 4	175	
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	Leading and Learning Institute <b>7</b>	Education Committee	168	172	
	9	ne Exams Business & ⇒13	20	27	
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	178 <b>5</b>	for Clerical Day Agenda Review 113 13	Legislative Session	26	
	Education Committee	Last Day for Students 182 <b>11</b>	18	25	
	Business & Finance	181 <b>10</b>	Public Hearing	Summer Dreamers Begins <b>24</b>	
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**June 2019** 

(";	Snow Make-Up Days 6/19-14 (if necessary): If the allothed 2 snow days	are used, the school/work year will be extended based on the number of additional snow days taken, as	make-up days.	<ul> <li>Pay Date: 12-Month Semimonthly</li> <li>Pay Date: Bi-weekly</li> </ul>	Pay Date: Non-Administrator Semimonthly
Calendar Key (All dates may be subject to change.)	🍎 Kindergarten Assessments	🔨 Quarter Interim Progress Report	🛞 Report Card Distribution	High School Graduation	
	Election Day	10 MTH Secretarial-Clencel, 10 MTH Technical- Clerical or Adjunct Teachers	Parent-Teacher Conference Davs	10/8: No school for elementary/middle schools 10/12: No school for high school/special schools	🔶 🔶 School Board Meetings
	First/Last Days of School 8/24: Eirst day for reades 1–0.8.12	8/25: First day for grades 10 & 11 8/29: First day for Kindergarten	Professional Development Days	All PPS Employee Vacation Days	School Only Vacation Days

## **III. FINANCIAL SECTION**

- a) Assessed & Estimated Actual Value of Taxable Property
- b) Property Tax Levies & Collections
- c) Impact of Budget on Taxpayers
- d) The General Fund
- e) Financial Structure
- f) Budget Organization
- g) Using the Budget
- h) Summary of Appropriations & Revenues
- i) Budget Detail
- j) Fixed Charges/Other Fund Transfers
- k) Debt Service and Other Budget Items
- **I)** Food Service Budget
- m) 2019 Capital Projects & Major Maintenance
- n) 2019 Tax Resolutions

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Assessed Value and Estimated Actual Value of Taxable Property Fiscal Years 2011-2019 (Amount in Thousands)

	City of Pittsburgh and Mt. Oliver Borough							Ratio of total <sup>2</sup> Assessed value	
Fiscal <u>Year</u>	Assessed <sup>1</sup> <u>Value - Residential</u>	Assessed <sup>1</sup> <u>Value - Commercial</u>	Assessed <sup>1</sup> <u>Value</u>	Less: Tax Exempt <u>Real Property</u>	Total Taxable Assessed <u>Value</u>	Total Direct <u>Tax Rate</u>	Estimated Actual Taxable <u>Value</u>	To total Estimated <u>Actual value</u>	
2013	10,408,915	22,610,396	33,019,311	12,714,616	20,304,695	1.00	20,304,695	1.000	
2014	10,235,792	20,960,046	31,195,838	12,464,686	18,731,152	1.00	18,731,152	1.000	
2015	10,380,472	20,908,046	31,288,518	12,535,072	18,753,446	1.00	18,753,446	1.000	
2016	10,523,335	21,114,724	31,638,059	12,314,232	19,323,827	1.00	22,222,401	0.870	
2017	10,609,141	21,257,418	31,866,559	12,224,697	19,641,862	1.00	22,588,141	0.870	
2018	10,706,811	21,337,686	32,044,497	12,332,910	19,711,587	1.00	19,711,587	1.000	
2019	10,937,513	21,162,987	32,100,500	11,518,004	20,582,496	1.00	20,582,496	1.000	

<sup>1</sup>City of Pittsburgh, Department of Finance, Division of Real Estate Property

<sup>2</sup>Pennsylvania State Tax Equalization Board. 2017 and 2018 Ratios not yet released

Note: Allegheny County's predetermined ratio of assessed to market value changed from 1:4 to 1:1 starting with tax year 2001.

The Total Direct Tax Rate is always 1.0 because each classification of Assessed Property is taxed at the same rate.

Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1,000 of assessed value.

### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

### Property Tax Levies and Collections Fiscal Years 2008-2017

Fiscal Year Ended	School District of Pittsburgh	Adjusted	Collected within the Fiscal Year of the Levy		Collections in	Total Collections to Date		
December 31	Millage	Levy <sup>1</sup>	Amount	Percentage of Levy	Subsequent Years	Amount	Percentage of Levy <sup>2</sup>	
2008	13.920	180,648,220	171,075,386	94.70%	7,087,968	178,163,354	98.62%	
2009	13.920	164,044,094	157,206,287	95.83%	6,960,921	164,167,208	100.08%	
2010	13.920	164,088,430	155,802,011	94.95%	6,338,708	162,140,719	98.81%	
2011	13.920	166,407,623	158,769,241	95.41%	6,611,941	165,381,182	99.38%	
2012	13.920	170,069,937	159,318,698	93.68%	6,573,714	165,892,412	97.54%	
2013	9.650	156,398,875	152,027,206	97.20%	5,197,048	157,224,254	100.53%	
2014	9.840	159,522,560	152,331,919	95.49%	5,046,481	157,378,400	98.66%	
2015	9.840	162,592,276	155,539,550	95.66%	3,440,044	158,979,594	97.78%	
2016	9.840	168,039,758	161,384,672	96.04%	2,948,566	164,333,238	97.79%	
2017	9.840	170,112,154	163,630,093	96.19%	-	163,630,093	96.19%	

<sup>1</sup> Original levy plus/less adjustments and exonerations.

<sup>2</sup> Prior year published numbers have been changed to comply with GASB Codification Section 2300, *Statistical Section*.

Figures for 2000–2009 were calculated on a collection basis, whereas, the figures used in the District's financial statements are calculated on a modified accrual basis.

Source: School District of Pittsburgh Real Estate Tax Collection Records



## School Distrist of Pittsburgh Impact of Budget on Taxpayers

		Earned Income Tax			Real Esta	ate Tax
		Incon	ne		Market	Value
Fiscal Year	Net Levy <sup>1</sup>	\$43,000	\$30,000	Millage <sup>2</sup>	\$87,600	\$124,100
2013	1.75%	753	525	9.65	845	1,198
2014	1.75%	753	525	9.84	862	1,221
2015	1.75%	753	525	9.84	862	1,221
2016	1.75%	753	525	9.84	862	1,221
2017	1.75%	753	525	9.84	862	1,221
2018	1.75%	753	525	9.84	862	1,221
2019	1.75%	753	525	9.84	862	1,221

(1) Section 652.1 (a) (2) of the Public School Code states that "A school district of first class A located in whole or in part within the city of second class shall share earned income tax under this section with such city of second class as follows; in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one percentum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one percentum (0.25^%) to the city."

(2) Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per \$1000 of assessed value.

## THE GENERAL FUND

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of the following major offices: Deputy Superintendent, Chief of Staff, Chief Academic Officer, Chief of Human Resources, Chief of School Performance, Chief Financial Officer, Chief of Data, Research, Evaluation, & Assessment, Chief of Information and Technology, & Chief Operations Officer. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller and School Treasurer report directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment. The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

## **Post-Employment Benefits**

The District's annual Other Post-Employment Benefits (OPEB) cost (expense) is calculated based on the Annual Required Contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of The Governmental Accounting Standards Board GASB Codification Section P50 *Post Employment Benefits Other Than Pensions Benefits – Employers Reporting.* 

The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities over a period of 30 years.

The following table presents the District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year.

Fiscal Year Ended	Annual OPEB Cost	Annual OPEB Cost Contributed	OPEB Obligation
December 31, 2016	\$17,325,978	94.6 %	\$33,083,623
December 31, 2015	17,352,104	91.5 %	32,054,700
December 31, 2014	18,044,826	60.8	30,589,361

## Accounting and Auditing Policies

The books of the District are maintained following accounting policies that conform to generally accepted accounting principles as applicable to governmental units.

An independently elected School Controller is required by law to determine that all expenditures have necessary budget appropriations and Board approvals. Each year, an independent accounting firm conducts the Single Audit which includes a compliance review of state and federal grant requirements along with production of the Annual Financial Report. In addition, the state Auditor General audits the District's operations.

## **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

## FINANCIAL STRUCTURE

The School District has organized its finances around a group of funds, including: the General Fund - the major account for School District operations; Special Education - to pay for services for special needs children; Food Service - to operate the kitchen and deliver food to the schools every day; Supplemental Funds - our accounts for receiving grants from public and private sources and for paying expenses of special programs; and the Capital Funds - into which the District deposits the proceeds of borrowings in order to pay for capital improvement and major maintenance projects.

## **BUDGET ORGANIZATION**

The budget is comprised of two volumes.

General Fund Budget includes:

Introduction	Summary material, charts and policy statements.
General Fund	The basic operating budget for the mandated school program.
Food Service	Summary of the school breakfast and lunch program.
Capital Program	A detail of various short- and long-term capital projects to be undertaken by the District.
Special Revenue Funds includes:	
Special Education	Outline of the revenue and costs associated with providing educational services for special populations, including learning and physically challenged children and gifted children.
Supplemental Programs	A listing of the programs operated by the District as a result of various public and private grants.

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

## **USING THE BUDGET**

Finding and using the information in the budget is easy. A section of the Office of Board of Directors' budget has been reproduced below to serve as a guide to understanding the format.

						3	4			5	
						$\bigcirc$	$\bigcirc$				
						ORG	TOTAL	·			INCREASE
	DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					$\frown$	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
	OFFICE O	F BOARD O	F DIRECT	ORS		)					
	0100	010	2270	330	OTHER PROFESSIONAL SERV			****	****	20,000	20,000
					ION TOTAL						
			2270	INSTRU	UCTIONAL STAFF PROF DEV			****	****	20,000	20,000
$\mathbf{r}$	0100	010	2310	151	SECRETARIES	1.00	1.00	67,423.30	57,630	58,424	794
)	0100	010	2310	157	COMP-ADDITIONAL WORK			4,769.81	5,000	5,000	*****
	0100	010	2310	159	OTHER PERSONNEL COSTS			10,508.51	*****	*****	****
	0100	010	2310	200	EMPLOYEE BENEFITS			46,855.76	35,293	35,779	486
	0100	010	2310	330	OTHER PROFESSIONAL SERV			****	20,000	****	-20,000
	0100	010	2310	513	CONTRACTED CARRIERS			****	500	500	*****
	0100	010	2310	530	COMMUNICATIONS			200.00	500	500	****
	0100	010	2310	550	PRINTING & BINDING			405.42	500	500	*****
	0100	010	2310	581	MILEAGE			2,210.57	3,500	3,500	****
	0100	010	2310	582	TRAVEL			17,442.08	20,000	36,000	16,000
	0100	010	2310	599	OTHER PURCHASED SERVICES			8.80	1,000	****	-1,000
	0100	010	2310	610	GENERAL SUPPLIES			923.62	2,000	2,000	****
	0100	010	2310	635	MEALS & REFRESHMENTS			13,178.11	10,000	10,000	****
	0100	010	2310	640	<b>BOOKS &amp; PERIODICALS</b>			560.00	*****	****	****
	0100	010	2310	650	SUPPLIES & FEES - TECHNOLOGY			****	1,000	600	-400
	0100	010	2310	810	DUES & FEES			28,075.00	28,000	28,000	****
					ION TOTAL						
			2310	BOARD	SERVICES	1.00	1.00	192,560.98	184,923	180,803	-4,120
	0100	010	3300	599	OTHER PURCHASED SERVICES			****	400	400	****
					ION TOTAL						
			3300	COMMU	UNITY SERVICES			****	400	400	****
					DEPARTMENT TOTAL	1.00	1.00	192,560.98	185,323	201,203	15,880

Each office must have a narrative outlining its responsibilities. The narrative appears opposite the first page of the office detail budget. Please see the next page for an explanation of the information contained in the detail budget, by column.

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## USING THE BUDGET

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The detail information consists of the following:

Accounting codes established in accordance with state requirements.

Title of office/unit and category of expenditure.

- "Original" number of employees the number of employees funded in the current year's budget. Fractions in these columns mean that jobs are either funded part-time or are funded only partially from this particular account.
- Total number of employees being requested in each category for the coming year.
- Columns represent the total actual expenditures for the previous year, the amount budgeted, the amount being requested for the coming year, and the increase or decrease by category.

There are subtotals for each "Function" account code within a unit or office budget, as well as a total for the "Department" account code assigned to that budget.

Summaries of revenues and appropriations by "Department" and "Function" account codes appear in the introductory section of this document.

Services are provided to schools through each of the major offices.

## **SUMMARY SECTION**

## **APPROPRIATIONS AND REVENUES**

## 2019 BUDGET APPROPRIATIONS BY DEPARTMENT

DEPT	DESCRIPTION	ORG NO. EMP	INCR. DECR. EMP	TOTAL NO. EMP	2019 BUDGET
	General Administration				
0100	Office of Board of Directors	1.00		1.00	\$ 201,203
0200	Office of Solicitor	1.50		1.50	2,037,369
0300	Office of School Controller	8.00		8.00	716,043
0400	Office of School Treasurer				2,880,977
	TOTALS	10.50		10.50	\$ 5,835,592
	Office of the Superintendent of Schools				
1000	Office Superintendent Schools	13.00	3.00	16.00	\$ 2,428,334
1300	Data,Research, Eval.& Assessm	20.50	-1.00	19.50	2,487,759
1700	Central-School Communications	1.00		1.00	355,010
	TOTALS	34.50	2.00	36.50	\$ 5,271,103
	Office of Chief of Human Resources				
2800	Office of Human Resources	25.00	-1.00	24.00	<u>\$ 15,281,466</u>
	TOTALS	25.00	-1.00	24.00	\$ 15,281,466
	Office of Chief Financial Officer				
3000	Budget Dev.,Mgmt & Oper	7.00		7.00	\$ 999,070
3300	Finance	3.00	1.00	4.00	1,111,442
3301	Acctng & Accts Payable	10.00		10.00	899,597
3303	Payroll	4.00		4.00	446,262
3306	Purchasing	3.00		3.00	276,788
	TOTALS	27.00	1.00	28.00	\$ 3,733,159
	Office of Deputy Superintendent				
4000	Deputy Superintendent	11.00		11.00	<u>\$ 1,651,374</u>
	TOTALS	11.00		11.00	\$ 1,651,374
	Office of Chief of School Performance				
4017	School Performance	13.00		13.00	\$ 2,110,144
4020	Conciliation Agreement/Equity	5.00		5.00	801,939
4100	Elementary Schools	958.52	1.00	959.52	122,434,227
4200	Middle Schools	155.62		155.62	20,197,418

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		ORG NO.	INCR. DECR.	TOTAL NO.	2019
DEPT	DESCRIPTION	EMP	EMP	EMP	BUDGET
4300	Secondary Schools	494.80	-1.00	493.80	68,542,357
	TOTALS	1,626.94		1,626.94	\$214,086,085
	Office of Chief Academic Officer				
4600	Curriculum & Instruction	28.10	2.00	30.10	\$ 11,105,293
4605	Pittsburgh Online Academy	2.00		2.00	1,208,593
4606	Professional Development/CI				571,181
4800	Career & Tech Ed/Career Dev	5.00	1.00	6.00	1,054,452
4803	Library Services				179,189
	TOTALS	35.10	3.00	38.10	\$ 14,118,708
	Student Support Services				
4810	Support Services	100.90	-0.50	100.40	\$ 12,700,704
4814	Health Services	64.00		64.00	9,331,260
4815	Interscholastic Athletics	4.00		4.00	3,754,625
4821	Student Achievement Center	35.50		35.50	4,290,767
4823	Clayton Academy	28.50		28.50	2,961,194
	TOTALS	232.90	-0.50	232.40	\$ 33,038,550
	Office of Chief of Information & Technology				
5400	Chief-Information & Technology	42.00	1.00	43.00	<u>\$ 12,667,072</u>
	TOTALS	42.00	1.00	43.00	\$ 12,667,072

## 2019 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

DEPT	DESCRIPTION	ORG NO. EMP	INCR. DECR. EMP	TOTAL NO. EMP	2019 BUDGET
DEFI	Office of Chief Operations Officer			<u>BMF</u>	BODGET
6000		C 00		C 00	¢ 0.000.000
6000	Chief Operations Officer	6.00		6.00	\$ 2,602,096
6300	Facilities	80.00	-1.00	79.00	12,167,282
6500	Transportation	8.50		8.50	34,514,309
6600	Plant Operations	311.00		311.00	41,244,022
6700	School Safety	92.00		92.00	7,232,848
	TOTALS	497.50	-1.00	496.50	\$ 97,760,557
	Fixed Charges				
6900	Fixed Costs				\$ 301,143
6901	Benefits				5,559,717
	TOTALS				\$ 5,860,860
	Other Fund Transfers				
6902	Other Fund Transfers				<u>\$                                    </u>
	TOTALS				\$ 590,400
	Debt Services				
6904	Debt Service - Principal				\$ 31,049,408
6905	Debt Service - Interest				13,675,155
6906	Tax Refunds				3,029,613
	TOTALS				\$ 47,754,176
	Other Budget Items				
6907	Intersystem Payments				\$ 95,840,428
6908	Contingencies				8,553,435
6909	Charter School Payments				87,999,242
	TOTALS				\$192,393,105
	TOTAL ALL DEPARTMENTS	2,542.44	4.50	2,546.94	\$650,042,207
	PRIOR YEAR ENCUMBRANCES				2,500,000
	GRAND TOTAL	2,542.44	4.50	2,546.94	<u>\$652,542,207</u>

## 2019 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

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#### 2019 APPROPRIATIONS BY OBJECT

		2017	2018	2019	INCREASE DECREASE
OBJECT	DESCRIPTION	ACTUAL	BUDGET	BUDGET	19 OVER 18
	100 SALARIES				
111	SUPERINTENDENTS	\$ 404,393.29	\$ 368,400		
112	SCHOOL CONTROLLER	22,812.96	22,813	22,813	****
113	DIRECTORS	4,244,721.78	5,568,716	4,971,667	-597,049
114	PRINCIPALS	9,596,764.60	9,504,051	11,039,071	1,535,020
116	CENTRL SUPPORT ADMIN	3,263,385.31	4,248,277	4,513,711	265,434
119	OTHER PERSONNEL COSTS	597,824.20	476,625	240,000	-236,625
121	CLASSROOM TEACHERS	109,187,144.29	108,665,641	113,408,980	4,743,339
122	TEACHER-SPEC ASSGNMT	390,809.75	433,713	392,670	-41,043
123	SUBSTITUTE TEACHERS	4,103,744.38	4,366,500	4,366,500	****
124	COMP-ADDITIONAL WORK	732,877.96	852,924	730,104	-122,820
125	WKSP-COM WK-CUR-INSV	294,974.95	265,249	151,469	-113,780
126	COUNSELORS	3,685,103.95	3,264,004	3,818,121	554,117
127	LIBRARIANS	1,865,814.29	2,492,788	2,520,561	27,773
129	OTHER PERSONNEL COSTS	587,582.06	290,000	345,000	55,000
131	PSYCHOLOGISTS	3,400.00	3,400	4,500	1,100
132	SOCIAL WORKERS	2,536,189.09	3,052,461	3,127,025	74,564
133	SCHOOL NURSES	4,074,143.60	4,410,819	5,137,241	726,422
135	OTHER CENT SUPP STAFF	540,120.83	548,926	536 <b>,</b> 853	-12,073
136	OTHER PROF EDUC STAFF	55 <b>9,</b> 734.75	549,026	529,993	-19,033
137	ATHLETIC COACHES	1,241,974.27	1,350,000	1,350,000	****
138	EXTRA CURR ACTIV PAY	575,619.58	460,313	435,070	-25,243
139	OTHER PERSONNEL COSTS	51,166.92	38,879	5,000	-33,879
141	ACCOUNTANTS-AUDITORS	769,873.00	853 <b>,</b> 730	847,718	-6,012
142	OTHER ACCOUNTING PERS	344,731.08	398 <b>,</b> 097	315,140	-82,957
143	PURCHASING PERSONNEL	133,525.42	177 <b>,</b> 033	153,662	-23,371
144	COMPUTER SERVICE PERS	1,312,766.66	1,401,090	1,369,390	-31,700
145	FACIL-PLANT OPR PERS	760,837.51	834 <b>,</b> 307	844,634	10,327
146	OTHER TECHNICAL PERS	3,392,943.26	4,260,489	4,801,998	541,509
147	TRANSPORTATION PERS	275,779.80	282 <b>,</b> 167	225,502	-56,665
148	COMP-ADDITIONAL WORK	353,174.23	90,137	88,980	-1,157
149	OTHER PERSONNEL COSTS	57,569.26	24,500	24,500	****
151	SECRETARIES	566,677.57	571 <b>,</b> 416	640 <b>,</b> 735	69,319
152	TYPIST-STENOGRAPHERS	156,724.68	218,831	182,507	-36,324
153	SCH SECRETARY-CLERKS	2,043,009.63	2,125,773	2,195,498	69,725
154	CLERKS	366,861.82	481,195	488,236	7,041
155	OTHER OFFICE PERS	1,511,987.63	1,666,854	1,759,160	92,306
157	COMP-ADDITIONAL WORK	102,366.11	56,953	70,420	13,467
159	OTHER PERSONNEL COSTS	67,080.29	16,500	16,500	****
161	TRADESMEN	3,174,180.05	3,755,835	3,722,732	-33,103
163	REPAIRMEN	486,782.43	531,023	531 <b>,</b> 473	450
168	COMP-ADDITIONAL WORK	1,883,393.60	781,142	781,142	****
169	OTHER PERSONNEL COSTS	33,229.69	****	****	****
172	AUTOMOTIVE EQUIP OPR	926,068.48	1,048,840	1,054,927	6,087
173	TRANSPORTATION HELP	44,698.75	43,867	43,867	****
178	COMP-ADDITIONAL WORK	155,325.04	219,525	219,525	****
181	CUSTODIAL - LABORER	10,920,264.15	11,887,690	11,842,874	-44,816
182	FOOD SERVICE STAFF	42,108.30	66,856	38,600	-28,256
183	SECURITY PERSONNEL	3,232,866.11	3,675,558	3,899,370	223,812
184	STORES HANDLING STAFF	53,394.11	51,626	51,626	****
186	GROUNDSKEEPER	445,675.59	459,414	459,414	****
187	STUD WRKRS/TUTORS/INTERNS	494,050.06	336,033	500,907	164,874
188	COMP-ADDITIONAL WORK	3,895,518.13	4,400,740	4,400,740	****
		-,,00.20	-,,	-,,	

#### 2019 APPROPRIATIONS BY OBJECT (CONT'D)

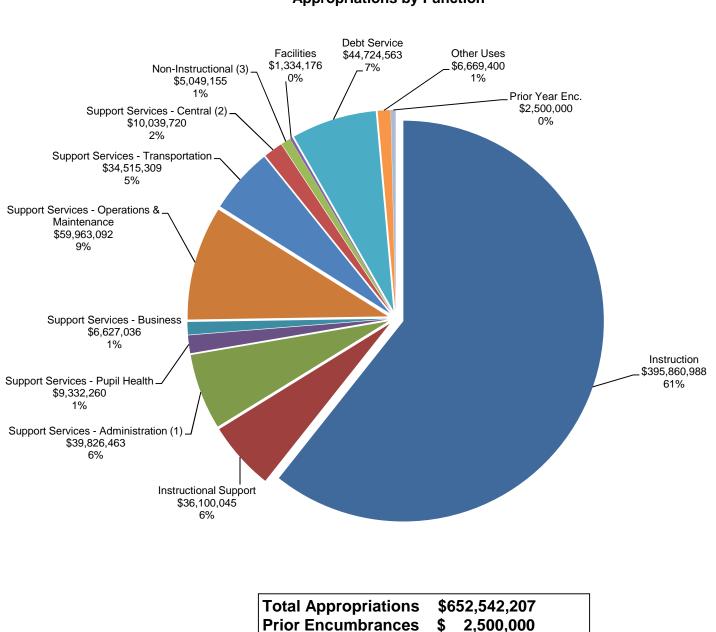
<u>OBJECT</u>	DESCRIPTION	2017 ACTUAL	2018 <u>BUDGET</u>	2019 <u>BUDGET</u>	INCREASE DECREASE <u>19 OVER 18</u>
189	OTHER PERSONNEL COSTS	114,423.80	21,500	21,500	****
191	INSTR PARAPROFESSIONAL	1,413,594.62	1,827,562	1,932,682	105,120
197	COMP-ADDITIONAL WORK	6,557.52	13,043	40,590	27,547
198	SUBSTITUTE PARAPROF	30,299.85	****	****	****
199	OTHER PERSONNEL COSTS	14,976.00	2,000	2,000	****
	TOTAL SALARIES	<u>\$ 188,143,617.04</u>	<u>\$193,814,851</u>	<u>\$201,597,087</u>	<u>\$7,782,236</u>
	200 EMPLOYEE BENEFITS				
200	EMPLOYEE BENEFITS	\$ 1,123,394.30	\$ ****	Ś ****	\$ ****
211	MEDICAL INSURANCE	160,613.75	****	۳ ****	* ***
212	DENTAL INSURANCE	1,745,479.67	1,701,312	1,808,778	107,466
213	LIFE INSURANCE	261,362.85	212,146	293,081	80,935
214	INCOME PROTECT INSURANCE	19,257.21	****	****	****
220	SOCIAL SECURITY CONT	13,995,514.16	14,826,836	15,422,177	595,341
230	RETIREMENT CONTRIBUTION	61,818,996.71	69,222,464	73,471,560	4,249,096
250	UNEMPLOYMENT COMP	369,998.56	387 <b>,</b> 630	403,194	15,564
260	WORKERS' COMP	1,577,219.68	1,647,426	1,713,575	66,149
271	SELF INSURANCE- MEDICAL HEALTH	30,610,950.94	38,867,433	38,372,856	-494,577
281	OPEB - RETIREE'S HEALTH BEN	5,828,296.98	****	****	****
282	OPEB-OHTR THAN HEALTH BEN	130.95	****	* * * *	****
290	OTHER EMPLOYEE BENEFITS	60,250.00	109,245	118,610	9,365
299	ALL OTHER EMPLOYEE BENEFITS	25,200.00	****	****	****
	TOTAL EMPLOYEE BENEFITS	<u>\$ 117,596,665.76</u>	<u>\$126,974,492</u>	<u>\$131,603,831</u>	<u>\$4,629,339</u>
	300 PURCHASED PROFESSIONAL & TECH				
310	PURCH OF/ADMIN SERVC	\$ 2,709,695.96	\$ 2,796,288	\$ 2,864,087	\$ 67,799
322	PROF. EDUC. SERVICES-IUS	76,217,865.11	80,592,758	86,590,428	5,997,670
323	PROF-EDUCATIONAL SERV	89,906.33	186,030	86,112	-99,918
329	PROF-EDUC SRVC - OTHER	340,332.56	469,000	624,419	155,419
330	OTHER PROFESSIONAL SERV	4,051,582.53	4,274,093	4,203,003	-71,090
340	TECHNICAL SERVICES	623,908.98	483,550	420,585	-62,965
348	TECHNOLOGY SERVICES	1,216,184.15	1,015,014	974,567	-40,447
350	SECURITY / SAFETY SERVICES	29,235.93	29,867	29,867	****
360	PROF-EDUC SERV - PROF DEV	160,917.40	49,155	65,027	15,872
	TOTAL PURCHASED PROFESSIONAL & TECH	<u>\$ 85,439,628.95</u>	<u>\$ 89,895,755</u>	<u>\$ 95,858,095</u>	\$ 5,962,340
	400 PURCHASED PROPERTY SERVICES				
411	DISPOSAL SERVICES	\$ 304,159.57	\$ 402,022	\$ 375,162	\$ -26,860
413	CUSTODIAL SERVICES	32,700.00	44,510	64,510	20,000
415	LAUNDRY-LINEN SERVICE	1,265.00	2,800	2,800	****
424	WATER/SEWAGE	1,433,750.92	2,002,613	2,064,173	61,560
431	RPR & MAINT - BLDGS	1,919,536.90	1,472,258	1,473,506	1,248
432	RPR & MAINT - EQUIP	740,203.75	612,669	674,668	61,999
433	RPR & MAINT - VEHICLES	10,224.04	10,000	10,000	****
438	RPR & MAINT - TECH	313,628.25	400,100	383,450	-16,650
441	RENTAL - LAND & BLDGS	305,762.46	314,293	324,244	9,951
442	RENTAL - EQUIPMENT	31,524.33	47,076	48,359	1,283
444	RENTAL OF VEHICLES	196.38	****	****	* * * *

#### 2019 APPROPRIATIONS BY OBJECT (CONT'D)

OBJECT	DESCRIPTION	2017 <u>ACTUAL</u>	2018 BUDGET	2019 <u>BUDGET</u>	INCREASE DECREASE 19 OVER 18
449 460 490	OTHER RENTALS EXTERMINATION SERVICES OTHER PROPERTY SERVICES	827.55 9,989.60 	300 10,000 25,100	300 12,000 100	**** 2,000 -25,000
	TOTAL PURCHASED PROPERTY SERVICES	<u>\$    5,103,868.75</u>	<u>\$ 5,343,741</u>	<u>\$    5,433,272</u> <u>\$</u>	89,531
	500 OTHER PURCHASED SERVICES				
513 515 516 519 522 523 525 529 530 538 540 550 561 562 566 567 568 569 581 582 594 599	CONTRACTED CARRIERS. PUBLIC CARRIERS. STUDENT TRANSPORTATION - I.U. OTHER STUDENT TRANSP. AUTO LIABILITY INSURANCE. GENERAL PROPERTY - LIAB INS BONDING INSURANCE. OTHER INSURANCE. COMMUNICATIONS. TELECOMMUNICATIONS. ADVERTISING. PRINTING & BINDING. TUITION - OTHER PA LEA. TUITION - CHARTER SCHOOLS. TUITION - COMM COLLEGE TECH. TUITION - DTHER. TUITION - OTHER. MILEAGE. TRAVEL. SVC-IU SPECIAL CLASSES. OTHER PURCHASED SERVICES.	$\begin{array}{c} \$ & 22,686,717.33 \\ 3,276,765.24 \\ 6,523,406.32 \\ 241,568.64 \\ 115,017.67 \\ 296,848.89 \\ & **** \\ 47,120.32 \\ 165,188.97 \\ 594,221.32 \\ 185,414.51 \\ 275,191.72 \\ 4,337,382.31 \\ 74,417,858.64 \\ 8,012.50 \\ 3,888,873.60 \\ 274,054.76 \\ 650,060.84 \\ 84,926.51 \\ 280,751.90 \\ 170,968.09 \\ 1,185,735.78 \\ \end{array}$	<pre>\$ 24,207,686 4,237,250 6,140,948 418,617 100,436 231,774 300 146,790 478,846 498,571 236,685 174,094 3,625,000 74,203,409 8,500 4,000,000 702,000 140,325 282,873 300,000 1,453,332</pre>	**** 146,790 545,310 468,495 246,770	-2,936,013 2,615,931 -640,948 178,178 **** -300 **** 66,464 -30,076 10,085 24,809 725,000 13,795,833 14,000 **** 200,000 -180,000 10,619 170,358 **** 212
	TOTAL OTHER PURCHASED SERVICES	<u>\$ 119,706,085.86</u>	<u>\$121,987,436</u>	<u>\$136,011,588</u> <u>\$</u>	14,024,152
610 621 622 624 626 627 628 634 635 640 650	GENERAL SUPPLIES. NATURAL GAS - HTG & AC. ELECTRICITY - HTG & AC. OIL - HTG & AC. GASOLINE. DIESEL FUEL. STEAM - HTG & AC. STUDENT SNACKS. MEALS & REFRESHMENTS. BOOKS & PERIODICALS. SUPPLIES & FEES - TECHNOLOGY. TOTAL SUPPLIES. 700 PROPERTY	<pre>\$ 5,196,334.28 2,081,508.01 3,865,099.12 **** 75,146.80 63,839.44 216,790.75 37,228.99 124,110.04 3,808,673.52 3,251,785.90 \$ 18,720,516.85</pre>		2,916,036 4,845,575 **** 98,785 88,268 260,642 93,632 187,915 5,912,072 3,379,971 \$ 22,793,143 \$	227,704 68,924 -3,000 8,685 38,268 -48,872 25,932 69,611 -4,994,582 1,037,961
751 752 756	NONCAPITAL EQUIP - ORIG & ADDL CAPITAL EQUIPMENT-ORIG & ADDL CAP TECH HARDWARE/EQUIP-ORIG	\$ 14,500.00 234,949.80 342,621.93	\$	689,368	**** 22,875 902,250

#### 2019 APPROPRIATIONS BY OBJECT (CONT'D)

<u>OBJECT</u>	DESCRIPTION	2017 <u>ACTUAL</u>	2018 <u>BUDGET</u>	2019 <u>BUDGET</u>	INCREASE DECREASE 19 OVER 18
758 762 766 768 788	CAPITAL TECH SOFTWARE - ORIG CAPITAL EQUIPMENT REPLACEMENT CAP TECH HRDWARE/EQUIP REPLACE CAPITAL TECH SOFTWARE REPLACE TECH INFRASTRUCTURE	1,023,772.58 1,916,778.37 40,034.11 2,782,881.46 ****	1,640,232 1,749,634 217,062 2,031,517 ****	808,266 1,808,889 2,323,506 74,866 ****	-831,966 59,255 2,106,444 -1,956,651 ****
	TOTAL PROPERTY	<u>\$ 6,355,538.25</u>	<u>\$ 6,438,102</u>	<u>\$ 6,740,309</u>	<u>\$302,207</u>
810 831 832 840 880 890 891	DUES & FEES INT-LOAN-LEASE PURCH INT-SERIAL BONDS BUDGETARY RESERVE. REFUNDS OF PRIOR YEAR RECEIPTS MISC EXPENDITURES OTHER MISCELLANEOUS EXPENDITUR	\$ 141,196.38 1,529,572.50 13,494,449.43 *** 2,323,924.32 25,391.30 480.00	\$ 143,425 1,529,573 13,281,776 1,000,000 3,200,000 29,613 ****	\$ 160,306 1,529,573 12,145,582 1,500,000 3,000,000 29,613 ****	\$ 16,881 **** -1,136,194 500,000 -200,000 **** ****
	TOTAL OTHER OBJECTS	<u>\$ 17,515,013.93</u>	<u>\$ 19,184,387</u>	<u>\$ 18,365,074</u>	\$    -819,313
911 912 939	LOAN-LEASE PURCH-PRINCIPAL SERIAL BONDS-PRINCIPAL OTHER FUND TRANSFERS	\$ 1,352,352.94 29,561,994.77 922,929.09	\$ 1,352,353 33,056,990 590,400		\$
	TOTAL OTHER FINANCING USES	\$ 31,837,276.80 \$ 590,418,212.19			
	PRIOR YEAR ENCUMBRANCES	<u>\$ 7,882,149.13</u>			
	GRAND TOTAL	<u>\$ 598,300,361.32</u>	<u>\$627,589,047</u>	<u>\$652,542,207</u>	<u>\$ 24,953,160</u>



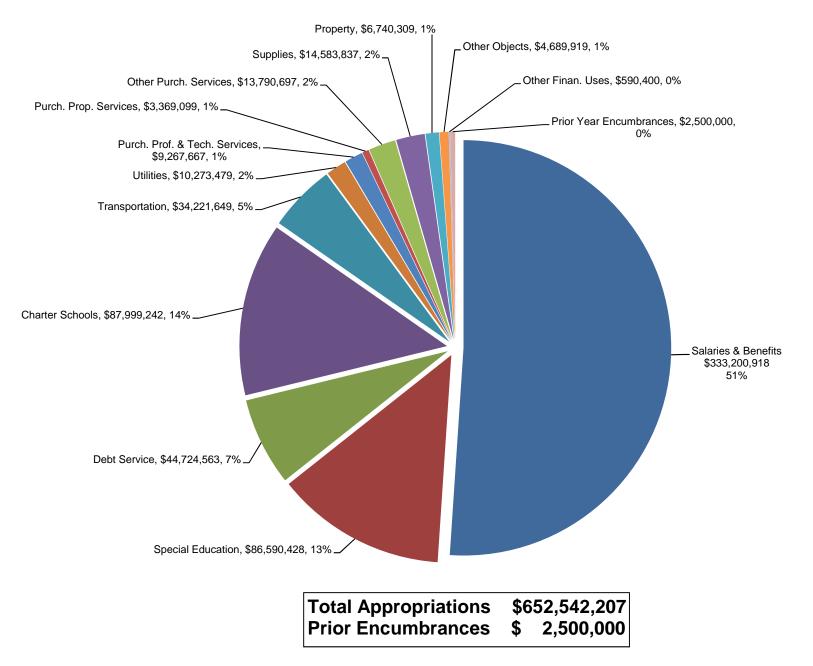
#### 2019 APPROPRIATIONS BY FUNCTION

	SALARY AND FRINGE	OTHER		PERCENT OF TOTAL
FUNCTION DESCRIPTION	BENEFITS	APPROPRIATIONS	<b>APPROPRIATIONS</b>	BUDGET
1100 REGULAR PRGS - ELEM/SEC	\$189,427,029	\$103,826,205	\$293,253,234	44.94
1200 SPECIAL PROGRAMS ELEM/SEC	900,000	90,890,428	91,790,428	14.07
1300 VOCATIONAL EDUCATION PROGRAMS	6,230,671	239,344	6,470,015	0.99
1400 OTHER INSTR PROGRAMS - ELE/SEC	1,762,609	849,985	2,612,594	0.40
1800 INSTR PROG. PRE-K STUDENTS	1,734,717	****	1,734,717	0.27
1000 INSTRUCTION	\$200,055,026	\$195,805,962	\$395,860,988	60.66
2100 SUPPORT SVCS-PUPIL PERSONNEL	14,476,834	125,919	14,602,753	2.24
2200 SUPPORT SERVICES-INSTRUCTIONAL	14,413,236	7,084,056	21,497,292	3.29
2300 SUPPORT SERVICE ADMINISTRATION	34,076,935	5,749,528	39,826,463	6.10
2400 SUPPORT SVCS-PUPIL HEALTH	8,597,696	734,564	9,332,260	1.43
2500 SUPPORT SERVICES-BUSINESS	3,896,931	2,730,105	6,627,036	1.02
2600 OPERATION & MAINT OF PLANT SER	44,674,409	15,288,683	59,963,092	9.19
2700 STUDENT TRANSPORTATION SVCS	856 <b>,</b> 505	33,658,804	34,515,309	5.29
2800 SUPPORT SERVICES-CENTRAL	8,792,894	1,246,826	10,039,720	1.54
2000 SUPPORT SERVICES	\$129,785,440	\$ 66,618,485	\$196,403,925	30.10
3200 STUDENT ACTIVITIES	3,023,256	1,648,399	4,671,655	0.72
3300 COMMUNITY SERVICES	337,196	40,304	377,500	0.06
3000 OPERATION OF NONINSTRU SERVICE	\$ 3,360,452	\$ 1,688,703	\$ 5,049,155	0.77
4400 ARCH, ENG & EDUC SPEC-REPLACE	****	17,300	17,300	0.00
4600 BUILDING IMPROVE SERV-REPLACEM	****	1,316,876	1,316,876	0.20
4000 FACILITIES ACQ. CON. & IMPROVE	\$ ****	\$ 1,334,176	\$ 1,334,176	0.20
5100 DEBT SERVICE	* * * *	44,724,563	44,724,563	6.85
5130 REFUND OF PRIOR YR REVENUES	****	3,000,000	3,000,000	0.46
5200 FUND TRANSFERS	* * * *	590,400	590,400	0.09
5900 BUDGETARY RESERVE	****	3,079,000	3,079,000	0.47
5000 OTHER FINANCING USES	\$ ****	\$ 51,393,963	\$ 51,393,963	7.88
PRIOR YEAR ENCUMBRANCES	****	2,500,000	2,500,000	0.38
TOTAL	\$333,200,918	\$319,341,289	\$652,542,207	100.00

FUNCTION	I DESCRIPTION	2015 EXPENDITURES	2016 EXPENDITURES	2017 <u>EXPENDITURES</u>	2018 BUDGET	2019 BUDGET
1100 1200 1300 1400 1800	REGULAR PRGS - ELEM/SEC SPECIAL PROGRAMS ELEM/SEC VOCATIONAL EDUCATION PROGRAMS OTHER INSTR PROGRAMS - ELE/SEC INSTR PROG. PRE-K STUDENTS	225,275,294.40 75,700,463.28 5,165,499.28 1,021,572.64 1,429,347.85	251,936,503.12 74,504,515.44 6,019,385.42 1,464,480.65 1,750,469.67	265,774,368.54 81,351,599.26 5,412,596.36 1,968,311.15 1,955,168.41	276,030,626 85,792,758 6,679,639 2,930,417 1,500,000	293,253,234 91,790,428 6,470,015 2,612,594 1,734,717
1000	INSTRUCTION	308,592,177.45	335,675,354.30	356,462,043.72	372,933,440	395,860,988
2100 2200 2300 2500 2500 2600 2700 2800 2000	SUPPORT SVCS-PUPIL PERSONNEL SUPPORT SERVICES-INSTRUCTIONAL SUPPORT SERVICE ADMINISTRATION SUPPORT SVCS-PUPIL HEALTH SUPPORT SERVICES-BUSINESS OPERATION & MAINT OF PLANT SER STUDENT TRANSPORTATION SVCS SUPPORT SERVICES-CENTRAL SUPPORT SERVICES	10,023,393.10 12,608,055.43 30,914,901.42 5,972,252.14 5,942,021.57 50,614,453.85 31,429,462.42 7,115,971.87 154,620,511.80	11,083,495.11 14,461,715.04 33,085,177.75 6,449,704.24 5,728,214.35 51,794,726.43 32,688,375.38 7,801,397.41 163,092,805.71	12,723,495.77 17,778,576.84 35,755,497.76 7,801,026.76 6,411,898.85 55,693,553.92 33,343,563.63 9,130,580.46 178,638,193.99	13,414,146 18,422,655 38,287,001 8,126,345 6,801,276 59,540,401 35,358,449 10,123,043 190,073,316	14,602,753 21,497,292 39,826,463 9,332,260 6,627,036 59,963,092 34,515,309 10,039,720 196,403,925
3200 3300 3000	STUDENT ACTIVITIES COMMUNITY SERVICES OPERATION OF NONINSTRU SERVICE	3,886,936.48 25,306.43 3,912,242.91	4,430,741.65 36,285.72 4,467,027.37	4,301,117.94 39,611.10 4,340,729.04	5,124,623 35,400 5,160,023	4,671,655 <u>377,500</u> 5,049,155
4400 4600 4000	ARCH, ENG & EDUC SPEC-REPLACE BUILDING IMPROVE SERV-REPLACEM FACILITIES ACQ. CON. & IMPROVE	8,612.69 <u>1,451,529.98</u> 1,460,142.67	15,198.17 <u>1,288,612.72</u> 1,303,810.89	26,467.93 <u>1,765,554.46</u> 1,792,022.39	17,300 <u>1,314,876</u> 1,332,176	17,300 <u>1,316,876</u> 1,334,176
5100 5130 5200 5900	DEBT SERVICE REFUND OF PRIOR YR REVENUES FUND TRANSFERS BUDGETARY RESERVE	52,858,810.87 2,870,929.22 20,465,716.66 ****	45,594,194.05 2,824,932.59 14,250,228.34 ****	45,938,369.64 2,323,924.32 922,929.09 ****	52,420,692 **** 590,400 2,579,000	47,724,563 **** 590,400 3,079,000
5000	OTHER FINANCING USES	76,195,456.75	62,669,354.98	49,185,223.05	55,590,092	51,393,963
	SUB-TOTAL	544,780,531.58	567,208,353.25	590,418,212.19	625,089,047	650,042,207
	PRIOR YEAR ENCUMBRANCES	3,401,934.87	4,029,034.31	7,882,149.13	2,500,000	2,500,000
	TOTAL	548,182,466.45	571,237,387.56	598,300,361.32	627,589,047	652,542,207

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# School District of Pittsburgh 2019 Appropriations by Major Object



#### 2019 APPROPRIATIONS BY MAJOR OBJECT

MAJOR OBJECT	DESCRIPTION	2017 <u>ACTUAL</u>	2018 BUDGET	2019 BUDGET	INCREASE DECREASE <u>19 OVER 18</u>
100	SALARIES	\$ 188,143,617.04	\$193,814,851	\$201,597,087	\$ 7,782,236
200	EMPLOYEE BENEFITS	117,596,665.76	126,974,492	131,603,831	4,629,339
300	PURCHASED PROFESSIONAL & TECH	85,439,628.95	89,895,755	95,858,095	5,962,340
400	PURCHASED PROPERTY SERVICES	5,103,868.75	5,343,741	5,433,272	89,531
500	OTHER PURCHASED SERVICES	119,706,085.86	121,987,436	136,011,588	14,024,152
600	SUPPLIES	18,720,516.85	26,450,540	22,793,143	-3,657,397
700	PROPERTY	6,355,538.25	6,438,102	6,740,309	302,207
800	OTHER OBJECTS	17,515,013.93	19,184,387	18,365,074	-819,313
900	OTHER FINANCING USES	31,837,276.80	34,999,743	31,639,808	-3,359,935
	TOTAL APPROPRIATIONS	\$ 590,418,212.19	\$625,089,047	\$650,042,207	\$ 24,953,160
	PRIOR YEAR ENCUMBRANCES	<u>\$ 7,882,149.13</u>	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>	<u>\$</u> ****
	GRAND TOTAL	<u>\$ 598,300,361.32</u>	<u>\$627,589,047</u>	<u>\$652,542,207</u>	<u>\$ 24,953,160</u>

#### 2019 APPROPRIATIONS BY MAJOR OBJECT

OBJECT	DESCRIPTION	2019 <u>BUDGET</u>	TOTAL	PERCENT OF TOTAL		
110	OFFICIAL/ADMINISTRATION	\$ 21,169,451				
120	PROFESSIONAL - EDUCATION	125,733,405				
130	PROFESSIONAL - OTHER	11,125,682				
140	TECHNICAL	8,671,524				
150	OFFICE/CLERICAL	5,353,056				
160	CRAFT AND TRADES	5,035,347				
170	OPERATIVE	1,318,319				
180	SERVICE WORKER AND LABORER	21,215,031				
190	INSTRUCTIONAL ASSISTANT	1,975,272				
100	SALARIES		201,597,087	30.89		
210	GROUP INSURANCE	2,101,859				
220	SOCIAL SECURITY CONT	15,422,177				
230	RETIREMENT CONTRIBUTION	73,471,560				
250	UNEMPLOYMENT COMP	403,194				
260	WORKERS' COMP	1,713,575				
270	GROUP INSURANCE-SELF-INSURANCE	38,372,856				
290	OTHER EMPLOYEE BENEFITS	118,610				
200	EMPLOYEE BENEFITS		131,603,831	20.17		
310	PURCH OF/ADMIN SERVC	2,864,087				
320	PROFESSIONAL-EDUCATIONAL SVCS	87,300,959				
330	OTHER PROFESSIONAL SERV	4,203,003				
340	TECHNICAL SERVICES	1,395,152				
350	SECURITY / SAFETY SERVICES	29,867				
360	PROF-EDUC SERV - PROF DEV	65,027				
300	PURCHASED PROFESSIONAL & TECH		95,858,095	14.69		
410	CLEANING SERVICES	442,472				
420	UTILITY SERVICES	2,064,173				
430	REPAIRS & MAINTENANCE SERVICE	2,541,624				
440	RENTALS	372,903				
460	EXTERMINATION SERVICES	12,000				
490	OTHER PROPERTY SERVICES	100				
150						
400	PURCHASED PROPERTY SERVICES		5,433,272	0.83		
510	TRANSPORTATION	34,221,649				
520	INSURANCE - GENERAL	479,000				
530	COMMUNICATIONS	1,013,805				
540	ADVERTISING	246,770				
550	PRINTING & BINDING	198,903				
560	OTHER-TUITION	97,493,742				
580	TRAVEL	604,175				
590	MISC PURCHASED SERVICES	1,753,544				
500	OTHER PURCHASED SERVICES		136,011,588	20.84		
610	GENERAL SUPPLIES	5,010,247				
620	ENERGY	8,209,306				
630	FOOD PRODUCTS	281,547				
000		201,51/				

#### 2019 APPROPRIATIONS BY MAJOR OBJECT (CONT'D)

<u>OBJECT</u>	DESCRIPTION	2019 <u>BUDGET</u>	TOTAL	PERCENT OF TOTAL
640 650	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY	5,912,072 <u>3,379,971</u>		
600	SUPPLIES		22,793,143	3.49
750 760	EQUIP-ORIGINAL & ADD EQUIPMENT-REPLACEMENT	2,533,048 4,207,261		
700	PROPERTY		6,740,309	1.03
810 830 840 880 890	DUES & FEES INTEREST BUDGETARY RESERVE REFUNDS OF PRIOR YEAR RECEIPTS MISC EXPENDITURES	160,306 13,675,155 1,500,000 3,000,000 29,613		
800	OTHER OBJECTS		18,365,074	2.81
910 930	REDEMPTION OF PRINCIPAL FUND TRANSFERS	31,049,408 590,400		
900	OTHER FINANCING USES		31,639,808	4.85
	PRIOR YEAR ENCUMBRANCES		<u>\$ 2,500,000</u>	0.38
	TOTAL		\$652,542,207	<u>100.00</u>

OBJ	DESCRIPTION	2015 <u>EXPENDITURES</u>	2016 EXPENDITURES	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET
111	SUPERINTENDENTS	\$ 411,387.27			• •	
112	SCHOOL CONTROLLER	22,188.02	22,410.00	22,812.96	22,813	22,813
113	DIRECTORS	4,135,584.09	4,208,441.72	4,244,721.78	5,568,716	4,971,667
114	PRINCIPALS	8,594,647.93	8,872,547.89	9,596,764.60	9,504,051	11,039,071
116	CENTRL SUPPORT ADMIN	2,308,073.58	2,555,688.99	3,263,385.31	4,248,277	4,513,711
118	SUPERINTENDENT ELECT	1,793.80	****	****	****	* * * *
119	OTHER PERSONNEL COSTS	244,576.60	297,582.74	597,824.20	476,625	240,000
121	CLASSROOM TEACHERS	100,553,246.00	102,213,799.09	109,187,144.29	108,665,641	113,408,980
122	TEACHER-SPEC ASSGNMT	87,826.16	198,161.70	390,809.75	433,713	392,670
123	SUBSTITUTE TEACHERS	3,411,138.85	3,210,360.86	4,103,744.38	4,366,500	4,366,500
124	COMP-ADDITIONAL WORK	736,344.17	847,488.60	732,877.96	852,924	730,104
125	WKSP-COM WK-CUR-INSV	74,486.43	240,359.21	294,974.95	265,249	151,469
126	COUNSELORS	3,010,758.61	3,376,205.56	3,685,103.95	3,264,004	3,818,121
127	LIBRARIANS	1,609,198.77	1,662,352.90	1,865,814.29	2,492,788	2,520,561
129	OTHER PERSONNEL COSTS	491,673.34	-20,363.64	587,582.06	290,000	345,000
131	PSYCHOLOGISTS	****	****	3,400.00	3,400	4,500
132	SOCIAL WORKERS	2,102,504.63	2,260,392.11	2,536,189.09	3,052,461	3,127,025
133	SCHOOL NURSES	2,777,587.30	3,008,002.92	4,074,143.60	4,410,819	5,137,241
135	OTHER CENT SUPP STAFF	530,879.93	550,081.18	540,120.83	548,926	536,853
136	OTHER PROF EDUC STAFF	492,687.73	507,626.40	559,734.75	549,026	529,993
137	ATHLETIC COACHES	1,210,380.88	1,246,736.61	1,241,974.27	1,350,000	1,350,000
138	EXTRA CURR ACTIV PAY	402,950.30	652,673.39	575,619.58	460,313	435,070
139	OTHER PERSONNEL COSTS	116,863.03	105,033.77	51,166.92	38,879	5,000
141	ACCOUNTANTS-AUDITORS	627,326.71	651,603.58	769,873.00	853 <b>,</b> 730	847,718
142	OTHER ACCOUNTING PERS	396,900.86	405,943.31	344,731.08	398,097	315,140
143	PURCHASING PERSONNEL	185,227.92	190,090.56	133,525.42	177,033	153,662
144	COMPUTER SERVICE PERS	1,431,217.68	1,330,161.89	1,312,766.66	1,401,090	1,369,390
145	FACIL-PLANT OPR PERS	788,513.56	704,621.23	760,837.51	834,307	844,634
146	OTHER TECHNICAL PERS	2,465,092.96	2,733,850.73	3,392,943.26	4,260,489	4,801,998
147	TRANSPORTATION PERS	290,100.91	285,951.86	275,779.80	282,167	225,502
148	COMP-ADDITIONAL WORK	220,692.99	296,949.47	353,174.23	90,137	88,980
149	OTHER PERSONNEL COSTS	71,113.78	45,017.87	57,569.26	24,500	24,500
151	SECRETARIES	654,306.77	678,101.73	566,677.57	571,416	640,735
152	TYPIST-STENOGRAPHERS	213,240.60	209,111.10	156,724.68	218,831	182,507
153	SCH SECRETARY-CLERKS	2,066,245.36	2,022,772.12	2,043,009.63	2,125,773	2,195,498
154	CLERKS	308,441.36	354,620.97	366,861.82	481,195	488,236
155	OTHER OFFICE PERS	1,492,388.33	1,436,294.24	1,511,987.63	1,666,854	1,759,160
157	COMP-ADDITIONAL WORK	83,208.65	107,151.93	102,366.11	56 <b>,</b> 953	70,420
159	OTHER PERSONNEL COSTS	50,922.70	23,343.93	67,080.29	16,500	16,500
161	TRADESMEN	3,196,452.92	2,875,044.06	3,174,180.05	3,755,835	3,722,732
163	REPAIRMEN	530,808.56	500,458.98	486,782.43	531,023	531,473
168	COMP-ADDITIONAL WORK	1,540,745.67	1,522,303.53	1,883,393.60	781 <b>,</b> 142	781,142
169	OTHER PERSONNEL COSTS	24,089.41	20,891.53	33,229.69	****	****
172	AUTOMOTIVE EQUIP OPR	861,757.77	927,068.86	926,068.48	1,048,840	1,054,927
173	TRANSPORTATION HELP	43,506.66	44,081.51	44,698.75	43,867	43,867
178	COMP-ADDITIONAL WORK	151,587.42	192,819.91	155,325.04	219 <b>,</b> 525	219,525
179	OTHER PERSONNEL COSTS	9,710.84	14,924.24	****	****	****
181	CUSTODIAL - LABORER	10,186,054.64	10,489,081.49	10,920,264.15	11,887,690	11,842,874
182	FOOD SERVICE STAFF	39,660.62	40,521.26	42,108.30	66,856	38,600
183	SECURITY PERSONNEL	2,914,961.83	3,081,181.76	3,232,866.11	3,675,558	3,899,370
184	STORES HANDLING STAFF	48,890.55	52,660.78	53,394.11	51,626	51,626

OBJ	DESCRIPTION		2015 EXPENDITURES		2016 EXPENDITURES		2017 EXPENDITURES		2018 BUDGET		2019 BUDGET
100			406 840 60				445 CR5 50		450 414		450 414
186	GROUNDSKEEPER		426,740.62		426,457.75		445,675.59		459,414		459,414
187	STUD WRKRS/TUTORS/INTERNS		256,697.80		250,843.87		494,050.06		336,033		500,907
188	COMP-ADDITIONAL WORK		3,773,164.43		3,586,125.61		3,895,518.13		4,400,740		4,400,740
189	OTHER PERSONNEL COSTS		71,200.35		82,455.84		114,423.80		21,500		21,500
191	INSTR PARAPROFESSIONAL		1,213,241.49		1,262,526.85		1,413,594.62		1,827,562		1,932,682
197	COMP-ADDITIONAL WORK		5,040.57		4,924.41		6,557.52		13,043		40,590
198	SUBSTITUTE PARAPROF		30,484.00		16,162.00		30,299.85		****		* * * *
199	OTHER PERSONNEL COSTS		9,913.00		4,666.00		14,976.00		2,000		2,000
100	SALARIES	\$	170,006,427.71	\$	173,302,760.50	\$	188,143,617.04	\$	193,814,851	\$	201,597,087
200	EMPLOYEE BENEFITS	~	697.92	~	-2,677.55	~	1 1 2 2 2 4 2 0	÷	***	Ś	* * * *
		\$	69/.92	ş	-2,0//.00	ş	1,123,394.30	ş	****	ş	****
211	MEDICAL INSURANCE						160,613.75				
212	DENTAL INSURANCE		1,577,500.66		1,593,183.63		1,745,479.67		1,701,312		1,808,778
213	LIFE INSURANCE		207,116.80		211,544.59		261,362.85		212,146		293,081
214	INCOME PROTECT INSURANCE		9,185.88		11,999.61		19,257.21		****		****
220	SOCIAL SECURITY CONT		12,921,908.07		13,262,904.76		13,995,514.16		14,826,836		15,422,177
230	RETIREMENT CONTRIBUTION		44,226,196.38		53,402,626.06		61,818,996.71		69,222,464		73,471,560
250	UNEMPLOYMENT COMP		932,178.76		541,731.14		369,998.56		387,630		403,194
260	WORKERS' COMP		1,757,288.50		1,674,440.84		1,577,219.68		1,647,426		1,713,575
271	SELF INSURANCE- MEDICAL HEALTH		27,238,657.49		29,102,426.80		30,610,950.94		38,867,433		38,372,856
281	OPEB - RETIREE'S HEALTH BEN		7,606,678.88		6,847,385.91		5,828,296.98		****		****
282	OPEB-OHTR THAN HEALTH BEN		101.69		121.74		130.95		****		****
290	OTHER EMPLOYEE BENEFITS		71,804.00		75,604.00		60,250.00		109,245		118,610
299	ALL OTHER EMPLOYEE BENEFITS		35,545.00		****		25,200.00		****		****
200	EMPLOYEE BENEFITS	\$	96,584,860.03	\$	106,721,291.53	\$	117,596,665.76	\$	126,974,492	\$	131,603,831
310	PURCH OF/ADMIN SERVC	\$	2,523,411.71	ė	2,620,820.30	ė	2,709,695.96	ė	2,796,288	\$	2,864,087
322	PROF. EDUC. SERVICES-IUS	Ŷ	70,565,738.09	Ŷ	69,309,261.54	Ŷ	76,217,865.11	Ŷ	80,592,758	Ŷ	86,590,428
323	PROF. EDUC. SERVICES-IUS PROF-EDUCATIONAL SERV		2,124,655.93		166,005.69		89,906.33		186,030		86,112
					-		89,906.33		180,030		80,112 ****
324	PROF-EDUC SERV - PROF DEV		41,627.97		50,680.00						
329	PROF-EDUC SRVC - OTHER		94,914.00		70,760.00		340,332.56		469,000		624,419
330	OTHER PROFESSIONAL SERV		3,342,219.95		3,724,254.67		4,051,582.53		4,274,093		4,203,003
340	TECHNICAL SERVICES		425,017.95		499,475.12		623,908.98		483,550		420,585
348	TECHNOLOGY SERVICES		211,403.92		1,126,707.87		1,216,184.15		1,015,014		974,567
350	SECURITY / SAFETY SERVICES		25,488.00		24,765.84		29,235.93		29 <b>,</b> 867		29,867
360	PROF-EDUC SERV - PROF DEV		****		****		160,917.40		49,155		65,027
300	PURCHASED PROFESSIONAL & TECH	\$	79,354,477.52	\$	77,592,731.03	\$	85,439,628.95	\$	89,895,755	\$	95,858,095
411	DISPOSAL SERVICES	\$	315,264.81	ė	334,188.29	ė	304,159.57	ć	402,022	ė	375,162
413	CUSTODIAL SERVICES	ę	•	ę	36,920.00	ş	32,700.00	ę	402,022	ş	64,510
413	CUBIODIAL DERVICED		44,510.00		30,920.00		54,/00.00		44,31U		04,510

115         LUNDRY-LINEN SERVICE         1,357.59         1,966.70         1,265.00         2,800         2,800           141         ENECTRICET         1,151.2771         1,412,297.11.6         1,413,750.92         2,002,112         2,064,173           141         ERF & MAINT - BLOSS         1,151.2771.86         1,437,750.92         1,472,258         1,473,566           122         ERF & MAINT - VENICLES         2,125.00         8,748.25         10,224.04         10,000         10,000           133         ERF & MAINT - VENICLES         27,755.63         275,743.06         305.762.46         314,293         324,244           1412         ENTRAL - EQUIPMENT         49,223.21         27,794.06         305.762.46         314,293         324,244           1412         ENTRAL - EQUIPMENT         49,223.21         27,794.03         1,524.33         47,074         48,259           1412         ENTRAL - EQUIPMENT         100.00         25,100.00         100.00         25,100         100         100.00         12,000           142         ENTRAL - EQUIPMENT         SENVICES         9,803.60         3,276,755.23         22,267,755.63         22,267,755.63         10,000         12,000           143         ENTRAL - EQUIPMENT         ENTRAL - EQUI	OBJ	DESCRIPTION		2015 <u>EXPENDITURES</u>		2016 EXPENDITURES		2017 <u>EXPENDITURES</u>		2018 BUDGET		2019 BUDGET
422       ELECTRICITY       3,927,229.14       4,142,147.10												
422       ELECTRICITY       3,927,229.14       4,142,147.10												
441         WATER/SENGE         1,151,577,59         1,257,711,26         1,433,750.92         2,002,613         2,064,173           431         RPR & MAINT - EDLOS         1,587,632.14         1,432,969.54         1,919,556.90         1,472,258         1,473,506           432         RPR & MAINT - EQUIP         1,077,647.86         607,752.84         740,203,75         612,669         674,668           433         RPR & MAINT - TECH         376,975.57         390,400.13         313,628.25         400,100         383,450           444         RENTAL - EQUIPMENT         48,229.21         27,996.03         31,524.33         47,076         48,339           444         RENTAL - EQUIPMENT         48,229.21         27,966.03         31,524.33         47,076         48,339           444         RENTALS         Statistics         100.00         10,000         12,000         100.00         10,000         12,000           450         OTHER RENTALS         Statistics         3,03         427,55         300         300           460         EXTEMINATION SERVICES         Statistics         2,276,444.24         22,686,717.33         2,42,07,666         2,12,10,00           410         FUNCHASED FROPERTY SERVICES         Statistis         5,517,448.36 </td <td>-</td> <td></td> <td></td> <td>-</td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	-			-		•						
431       RPR & MAINT - BLDOS       1,837,632.14       1,422,696,54       1,915,536.90       1,472,258       1,473,506         432       RPR & MAINT - EQUIP       1,077,447.86       607,752.84       740,203.75       512,669       674,668         433       RPR & MAINT - VEHICLES       2,125.00       8,948.25       10,224.04       10,000       10,000         441       RENTAL - LAND & ELDOS       225,795.63       275,343.06       305,762.46       314,233       324,244         441       RENTAL - LAND & ELDOS       225,795.63       275,343.06       305,762.46       314,293       324,244         441       RENTAL - EQUIPMENT       46,229.21       27,996.03       31,524.33       47,076       48,359         444       RENTAL OVEHICLES       273.74       310.64       196.38       *****       *****         450       OTHER RENTALS       *****       353.93       827.55       300       300         460       EXTERMINTON SERVICES       9,603.45       10,770.31       9,989.60       10,000       12,000         410       FULIC CARPIERS       \$ 22,677.461.33       \$ 22,266,717.33       \$ 24,207.666       \$ 21,271,673         515       FUBUIC CARPIERS       \$ 22,677,461.48.26       6,072,707.83												
432       RPR & MAINT - EQUIP       1,077,847.86       807,752.84       740,203.75       612,669       674,668         433       RPR & MAINT - VEHICLES       2,125.00       8,848.25       10,224.04       10,000       183,450         441       RENTAL - EQUIPMENT       48,229,21       27,943.06       305,628.25       400,100       383,450         442       RENTAL - BQUIPMENT       48,229,21       27,996.03       31,524.33       47,076       48,339         444       RENTAL - BQUIPMENT       48,229,21       27,996.03       31,524.33       47,076       48,339         444       RENTAL OF VEHICLES       27,744       310.64       185.38       ****       ****       ****         444       RENTAL OF VEHICLES       27,744       310.64       196.36       10,000       12,000         450       OTHER RENTALS       SERVICES       9,803.45       130,752.58       5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,666,717.33       \$ 24,207,666       \$ 21,271,673         515       PUBLIC CARRIERS       \$ 22,667,461.33       \$ 22,284,944.24       \$ 22,666,717.33       \$ 24,207,666       \$ 21,271,673         515       PUBLIC CARRIER												• •
433       RPR & MAINT - VENICLES       2,125.00       8,842.25       10,224.04       10,000       10,000         438       RPR & MAINT - TECH       376,975.57       390,490.13       313,628.25       400,100       383,450         441       RENTAL - LAND & ELDGS       225,795.63       275,734.30.66       305,762.46       314,293       324,244         442       RENTAL - GV VEHICLES       273,74       310.64       196.38       *****       *****         449       OTHER RENTALS       *****       353.93       827.55       300       300         460       EXTERMINATION SERVICES       9,803.45       10,770.31       9,989.66       10,000       12,000         400       PURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 8,752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,666,717.33       \$ 24,207,666       \$ 21,271,673         5140       OTHER STUDENT THANSP       10,404       24,260.52       3,276,765.24       4,237,250       6,583,181         515       FUBLIC CARRIERS       \$ 22,677,461.33       \$ 22,264,944.24       \$ 24,207,666       \$ 21,271,673         523       OTHER STUDENT THANSPORTATI												• •
438       RPR & MAINT - TECH       376,975.57       330,490.13       313,628.25       400,100       383,450         441       RENTAL - LADD & ELDGS       225,795.63       275,343.06       305,762.46       314,233       342,244         442       RENTAL - EQUIPMENT       48,229.21       27,996.03       31,524.33       47,076       48,339         444       RENTAL - EQUIPMENT       48,229.21       27,996.03       31,524.33       47,076       48,339         444       RENTAL - EQUIPMENT       48,229.21       27,996.03       31,524.33       47,076       48,339         450       OTHER RENTALS       SERVICES       9,803.45       10,770.31       9,989.60       10,000       12,000         450       OTHER RENTALSENCES       \$,768,752.13       \$,8752,558.08       \$,5103,868.75       \$,5,433,741       \$,5433,272         513       CONTRACTED CARRIERS       \$,22,677,461.33       \$,22,284,944.24       \$,2,666,717.33       \$,24,207,686       \$,21,271,673         515       PUBLIC CARRIERS       \$,237,655.50       3,492,602.52       3,276,765.24       4,237,250       6,553,181         516       STUDENT TRANSPORTATION - I.U.       5,517,444.36       6,072,707.83       6,224,207,686       \$,21,271,673         522		~				•						•
441       RENTAL - LAND & BLLOGS       225,795.63       275,343.06       305,762.46       314,293       324,244         442       RENTAL - GVUENDENT       48,29.21       27,996.03       315,24.43       47,076       48,359         444       RENTAL OF VEHICLES       273,74       310.64       196.38       *****       *****         449       OTHER RENTALS       *****       353.3       827.55       300       300         460       EXTERMINATION SERVICES       9,803.45       10.770.31       9,989.60       10.000       25,100       100         400       FURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 8,752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,28,044.24       \$ 22,686,717.33       \$ 24,207,686       \$ 21,271,673         515       FUEIC CARRIERS       \$ 22,677,461.33       \$ 22,28,044.24       \$ 22,686,717.33       \$ 24,207,686       \$ 21,271,673         516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         519       OTHER STUDENT TRANSP       192,272.81.14       270,696.48       92.31,774       231,774         523						•				•		
442       RENTAL - EQUIPMENT       49,229,21       27,996.03       31,524.33       47,076       48,359         444       RENTAL OF VENICLES       273,74       310.64       196.38       *****       *****         449       OTHER RENTALS       *****       353.93       827,55       300       300         450       OTHER RENTATIOS SERVICES       9,63.45       10,700.31       9,989.60       10,000       25,100       100         400       FURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 8,752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,686,717.33       \$ 24,207,686       \$ 21,271,673         514       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.86       \$ 21,271,673       \$ 5,500.00       3,492,602.52       3,276,765.24       4,237,250       6,853,181         515       PUBLIC CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,686,717.33       \$ 24,207,686       \$ 5,500.00       000         520       OTHER STUDENT TRANSP       192,728.14       6,072,707.86       \$ 5,193,266.25       3,276,765.24       4,237,250       6,565.04       6,100,948       5,500.00       004.35						•						
444       RENTAL OF VEHICLES       273,74       310.64       196.38       *****       *****         449       OTHER RENTALS       *****       353.93       827.55       300       300         460       EXTERNINATION SERVICES       9,803.45       10,770.31       9,989.60       10,000       125,100       100         400       PURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 8,752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,266,717.33       \$ 24,207,666       \$ 21,271,673         514       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         519       OTHER STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         523       GENRAL PROPERTY - LIAB INS.       235,319.01       221,482.83       296,848.92       21,774       231,774         523       GENRAL PROPERTY - LIAB INS.       235,319.01       221,482.83       296,848.92       231,774       231,774         523       GENRAL PROPERTY - LIAB INS.       235,75.5												•
143       THER RENTALS       153.93       827.55       300       300         460       EXTERMINATION SERVICES       9,803.45       10.70.31       9,895.65       10.000       100.00       25,100       100         400       FURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 8,752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,666,717.33       \$ 24,207,666       \$ 21,271,673         514       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         512       OTHER STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         512       OTHER STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         512       OTHER STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,723,746.59       6,453,181       6,453,161,614,617       10,436       100,436       100,436       100,436       100,436       100,436       100,436       100,436       100,436       104,479       146,479       146,499       146,790       146,499		-										
466         EXTERMINATION         SERVICES         9,803.45         10,770.31         9,980.50         10,000         12,000           490         OTHER PROPERTY SERVICES         100.00         25,100.00         100.00         25,100.00         100.00         25,100         100           400         PURCHASED PROPERTY SERVICES         \$ 8,768,752.13         \$ 8,752,558.08         \$ 5,103,868.75         \$ 5,343,741         \$ 5,433,272           513         CONTRACTED CARRIERS         \$ 22,677,461.33         \$ 22,284,944.24         \$ 22,686,717.33         \$ 24,207,686         \$ 21,271,673           514         FUDENT CRARSPORTATION - I.U.         5,517,448.36         6,072,707.83         6,523,406.32         6,140,948         5,000,000           519         OTHER STUDENT TRANSPORTATION - I.U.         5,517,446.36         6,072,707.83         6,523,406.32         6,140,948         5,00,000           522         AUT LIABITY INSURACE         110,854.67         111,874.00         115,017.67         100,436         100,706.33           523         GENERAL PROPERTY - LIAB INS.         235,319.01         221,482.83         296,848.89         231,774         231,774           523         GOTHER INSURANCE         97,578.25         92,335.28         47,120.32         146,790         146,790 <td></td>												
490       OTHER PROPERTY SERVICES       100.00       25,100.00       100.00       25,100       100         400       PURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 8,752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,686,717.33       \$ 24,207,686       \$ 21,271,673         514       STUDENT TRANSPORTATION - I.U.       5,517,448.35       6,072,707.83       6,523,406.32       6,140,948       5,500,000         512       STUDENT TRANSPORTATION - I.U.       5,517,448.35       6,072,707.83       6,523,406.32       6,140,948       5,506,000         522       AUTO LIABILITY INSURANCE       110,854.67       111,874.00       115,017.67       100,436       100,436         523       GENERAL FROPERTY - LIB INS.       235,319.01       221,422.32       146,790       146,790         524       AUTO LIABILITY INSURANCE       -5,857.50       ****       ****       300       ****         523       GENERAL FROPERTY - LIB INS.       235,319.01       221,422.32       146,790       146,790         536       TELCOMMUNCATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540	-											
400       PURCHASED PROPERTY SERVICES       \$ 8,768,752.13       \$ 0.752,558.08       \$ 5,103,868.75       \$ 5,343,741       \$ 5,433,272         513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,686,717.33       \$ 24,207,686       \$ 21,271,673         515       FUBLIC CARRIERS       \$ 22,677,461.43       \$ 22,284,944.24       \$ 22,286,717.33       \$ 24,207,686       \$ 21,271,673         516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,440,948       500,000         519       OTHER STUDENT TRANSP       192,728.14       270,904.44       241,588.64       418,617       596,995         522       AUTO LLABILTY INSURANCE       110,854.67       111,874.00       115,077.61       100,436       100,436         525       OTHER INSURANCE       -5,857.50       ****       ****       300       *****         520       OTHER INSURANCE       97,578.25       92,335.28       47,120.32       146,790       146,790         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,86       545,310         540       ADVERTISING       125,382.44       166,683.16       275,191.72       174,094       198,903       566				-		•		-		•		-
513       CONTRACTED CARRIERS       \$ 22,677,461.33       \$ 22,284,944.24       \$ 22,686,717.33       \$ 24,207,686       \$ 21,271,673         515       PUBLIC CARRIERS       2,376,555.00       3,492,602.52       3,276,765.24       4,237,250       6,853,181         516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         519       OTHER STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         522       AUTO LIABLITY INSURANCE       110,854.67       111,874.00       115,017.67       100,436       100,436         523       GENTERAL PROPERTY - LIAB INS.       235,519       22,325.28       47,120.32       146,790       146,790         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       55,310         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,665       246,770         551       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - OTHER PA LEA       3,045,104.56       4,194,393.18       4,337,382.31       3,625,000	100	OTHER FROMERIT DERVICED		100.00		25,100.00				23,100		
515       PUBLIC CARRIERS       2,376,555.00       3,492,602.52       3,276,765.24       4,237,250       6,853,181         516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,232,406.32       6,140,948       5,500,795         519       OTHER STUDENT TRANSP       192,728.14       270,904.44       241,568.64       418,617       596,795         523       GENERAL FROPERTY - LIAB INS.       235,319.01       221,482.83       296,648.89       231,774       231,774         529       OTHER INSURANCE       -5,857.50       ****       ****       ****       300       *****         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         551       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         562       TUITION - COMMUNICATIONS       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       22,500         567	400	PURCHASED PROPERTY SERVICES	\$	8,768,752.13	\$	8,752,558.08	\$	5,103,868.75	\$	5,343,741	\$	5,433,272
515       PUBLIC CARRIERS       2,376,555.00       3,492,602.52       3,276,765.24       4,237,250       6,853,181         516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,232,406.32       6,140,948       5,500,795         519       OTHER STUDENT TRANSP       192,728.14       270,904.44       241,568.64       418,617       596,795         523       GENERAL FROPERTY - LIAB INS.       235,319.01       221,482.83       296,648.89       231,774       231,774         529       OTHER INSURANCE       -5,857.50       ****       ****       ****       300       *****         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         551       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         562       TUITION - COMMUNICATIONS       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       22,500         567			•		•		•		•		•	
515       PUBLIC CARRIERS       2,376,555.00       3,492,602.52       3,276,765.24       4,237,250       6,853,181         516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,232,406.32       6,140,948       5,500,795         519       OTHER STUDENT TRANSP       192,728.14       270,904.44       241,568.64       418,617       596,795         523       GENERAL FROPERTY - LIAB INS.       235,319.01       221,482.83       296,648.89       231,774       231,774         529       OTHER INSURANCE       -5,857.50       ****       ****       ****       300       *****         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         551       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         562       TUITION - COMMUNICATIONS       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       22,500         567												
516       STUDENT TRANSPORTATION - I.U.       5,517,448.36       6,072,707.83       6,523,406.32       6,140,948       5,500,000         519       OTHER STUDENT TRANSP       192,728.14       270,904.44       241,568.64       418,617       596,795         522       AUTO LIABLITY INSURANCE       110,654.67       111,874.00       115,017.67       100,436       100,436         525       BONDING INSURANCE       235,319.01       221,482.83       296,848.89       231,774       231,774         529       OTHER INSURANCE       97,578.25       92,335.28       47,120.32       146,790       146,790         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540       ADVERTISING       70,554.33       77,853.36       185,414.51       236,685       246,770         551       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION - OTHER	513	CONTRACTED CARRIERS	\$	22,677,461.33	\$	22,284,944.24	\$	22,686,717.33	\$	24,207,686	\$	21,271,673
519       OTHER STUDENT TRANSP       192,728.14       270,904.44       241,568.64       418,617       596,795         522       AUTO LIABILITY INSURANCE       110,854.67       111,874.00       115,017.67       100,436       100,436         523       GENERAL PROPERTY - LIAB INS.       235,319.01       221,482.83       296,848.69       231,774       231,774         529       OTHER INSURANCE       -5,857.50       ****       ****       300       ****         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         550       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         563       TUITION - CAMPROVED PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       4,000,000         564       TUITION - OTHER       276,190.54       399,742.86       274,054.76       400,000       600,000       22,500         567												• •
522       AUTO LIABILITY INSURANCE       110,854.67       111,874.00       115,017.67       100,436       100,436         523       GENERAL PROPERTY - LIAB INS.       235,319.01       221,482.83       296,848.89       231,774       231,774         525       BONDING INSURANCE       -5,857.50       ****       ****       300       ****         529       OTHER INSURANCE       97,578.25       92,335.28       47,120.32       146,790       146,790         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,510         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         551       FUNTING & BINDING       125,382.44       168,683.16       275,191.72       174,203,409       87,999,242         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         563       TUITION - OTHER       PA,039,094.03       3,859,048.16       3,888,873.60       4,000,000       4,000,000         564       TUITION - OTHER       75												
523       GENERAL PROPERTY - LIAB INS.       235,319.01       221,482.83       296,848.89       231,774       231,774         525       GONDING INSURANCE       -5,857.50       ****       ****       300       ****         529       OTHER INSURANCE       97,578.25       92,335.28       47,120.32       146,790       146,790         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         550       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,556,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLECE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         576       TUITION - PRRI       276,190.54       399,742.86       274,054.76       400,000       600,000         581       TUITION - OTHER       753,								241,568.64				
525       BONDING INSURANCE       -5,857.50       ****       300       ****         529       OTHER INSURANCE       97,578.25       92,335.28       47,120.32       146,790       146,790         530       COMMUNICATIONS       319,646.25       11,732.39       165,188.97       478,846       545,310         540       ADVERTISING       415,269.62       513,269.12       594,221.32       498,571       468,495         550       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         566       TUITION - PRRI       276,190.54       399,742.86       274,054.76       4000,000       4000,000         569       TUITION - OTHER       PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       600,000         569       TUITION - OTHER       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59 <td>-</td> <td></td> <td></td> <td>110,854.67</td> <td></td> <td>111,874.00</td> <td></td> <td>115,017.67</td> <td></td> <td>100,436</td> <td></td> <td>100,436</td>	-			110,854.67		111,874.00		115,017.67		100,436		100,436
529       OTHER INSURANCE       97,578.25       92,335.28       47,120.32       146,790         530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         538       TELECOMMUNICATIONS       415,269.62       513,269.12       594,221.32       498,571       468,495         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         550       PRINTING & BINDING       125,382.44       168,663.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         576       TUITION - PRRI       276,190.54       399,742.86       274,054.76       400,000       600,000         581       MILEAGE       94,346.17       82,516.93       84,26.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59 <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td>				-						•		
530       COMMUNICATIONS       319,646.25       171,732.39       165,188.97       478,846       545,310         538       TELECOMMUNICATIONS       415,269.62       513,269.12       594,221.32       498,571       468,495         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         550       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION - ORNER       A,093,094.03       3,859,048.16       3,888,873.60       4,000,000       4,000,000         569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         594       SVC-IU SPECIAL CLASSES </td <td></td>												
538       TELECOMMUNICATIONS       415,269.62       513,269.12       594,221.32       498,571       468,495         540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         550       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION - OTHER       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       600,000         568       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SE								-				
540       ADVERTISING       70,554.93       77,853.36       185,414.51       236,685       246,770         550       PRINTING & BINDING       125,382.44       168,683.16       275,191.72       174,094       198,903         561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION - DAPPROVED PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       600,000         568       TUITION - OTHER       276,190.54       399,742.86       274,64.76       400,000       500,000         569       TUITION - OTHER       94,346.17       82,516.93       84,926.51       140,325       150,944         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHAS										•		
550PRINTING & BINDING125,382.44168,683.16275,191.72174,094198,903561TUITION - OTHER PA LEA3,045,104.564,194,392.184,337,382.313,625,0004,350,000562TUITION - CHARTER SCHOOLS57,031,902.3976,356,101.5974,417,858.6474,203,40987,999,242566TUITION - COMM COLLEGE TECH2,000.00-200.008,012.508,50022,500567TUITION TO APPROVED PRIVATE4,093,094.033,859,048.163,888,873.604,000,0004,000,000568TUITION - PRRI276,190.54399,742.86274,054.76400,000600,000569TUITION - OTHER753,498.82236,726.04650,060.84702,000522,000581MILEAGE94,346.1782,516.9384,926.51140,325150,944582TRAVEL119,194.84177,730.59280,751.90282,873453,231594SVC-IU SPECIAL CLASSES197,984.84341,337.12170,968.09300,000300,000599OTHER PURCHASED SERVICES\$ 98,900,679.23\$ 120,382,684.05\$ 119,706,085.86\$ 121,987,436\$ 136,011,588610GENERAL SUPPLIES\$ 4,856,475.11\$ 6,486,079.89\$ 5,196,334.28\$ 5,098,275\$ 5,010,247618ADM OP SYS TECH1,791,321.59********************				-				-		•		•
561       TUITION - OTHER PA LEA       3,045,104.56       4,194,392.18       4,337,382.31       3,625,000       4,350,000         562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION TO APPROVED PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       600,000         568       TUITION - OTHER       4,093,094.03       3,859,048.16       3,848,873.60       4,000,000       600,000         569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,				-		•		-		•		•
562       TUITION - CHARTER SCHOOLS       57,031,902.39       76,356,101.59       74,417,858.64       74,203,409       87,999,242         566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION - OMPROVED PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       4,000,000         568       TUITION - PRRI       276,190.54       399,742.86       274,054.76       400,000       600,000         569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       1,154,422.54       1,256,899.41       1,185,735.78       1,453,332       1,453,544         500       OTHER PURCHASED SERVICES       \$98,900,679.23       \$120,382,684.05       \$119,706,085.86       \$121,987,436       \$136,011,588         610 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td>								-				-
566       TUITION - COMM COLLEGE TECH       2,000.00       -200.00       8,012.50       8,500       22,500         567       TUITION TO APPROVED PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       4,000,000         568       TUITION - PRRI       276,190.54       399,742.86       274,054.76       400,000       600,000         569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       1,791,321.59       *****       *****       *****       *****       *****												
567       TUITION TO APPROVED PRIVATE       4,093,094.03       3,859,048.16       3,888,873.60       4,000,000       4,000,000         568       TUITION - PRRI       276,190.54       399,742.86       274,054.76       400,000       600,000         569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       \$ 1,791,321.59       ****       ****       ****       ****       ****												
568       TUITION - PRRI       276,190.54       399,742.86       274,054.76       400,000       600,000         569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       \$ 1,791,321.59       ****       ****       ****       ****       ****				-				-		•		
569       TUITION - OTHER       753,498.82       236,726.04       650,060.84       702,000       522,000         581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       1,154,422.54       1,256,899.41       1,185,735.78       1,453,332       1,453,544         500       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       1,791,321.59       ****       ****       ****       ****       ****												
581       MILEAGE       94,346.17       82,516.93       84,926.51       140,325       150,944         582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       1,154,422.54       1,256,899.41       1,185,735.78       1,453,332       1,453,544         500       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       1,791,321.59       ****       ****       ****       ****       ****				-				-		•		
582       TRAVEL       119,194.84       177,730.59       280,751.90       282,873       453,231         594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       1,154,422.54       1,256,899.41       1,185,735.78       1,453,332       1,453,544         500       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       1,791,321.59       ****       ****       ****       ****       ****						•		-				•
594       SVC-IU SPECIAL CLASSES       197,984.84       341,337.12       170,968.09       300,000       300,000         599       OTHER PURCHASED SERVICES       1,154,422.54       1,256,899.41       1,185,735.78       1,453,332       1,453,544         500       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       1,791,321.59       ****       ****       ****       ****		-										
599       OTHER PURCHASED SERVICES       1,154,422.54       1,256,899.41       1,185,735.78       1,453,332       1,453,544         500       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES ADM OP SYS TECH       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         ****       ****       ****       ****       ****       ****       ****						•				•		
500       OTHER PURCHASED SERVICES       \$ 98,900,679.23       \$ 120,382,684.05       \$ 119,706,085.86       \$ 121,987,436       \$ 136,011,588         610       GENERAL SUPPLIES       \$ 4,856,475.11       \$ 6,486,079.89       \$ 5,196,334.28       \$ 5,098,275       \$ 5,010,247         618       ADM OP SYS TECH       1,791,321.59       ****       ****       ****       ****						•						
610 GENERAL SUPPLIES       \$ 4,856,475.11 \$ 6,486,079.89 \$ 5,196,334.28 \$ 5,098,275 \$ 5,010,247         618 ADM OP SYS TECH       1,791,321.59	599	OTHER PURCHASED SERVICES		1,154,422.54		1,256,899.41		1,185,735.78		1,453,332		1,453,544
618 ADM OP SYS TECH 1,791,321.59 **** **** **** ****	500	OTHER PURCHASED SERVICES	\$	98,900,679.23	\$	120,382,684.05	\$	119,706,085.86	\$	121,987,436	\$	136,011,588
618 ADM OP SYS TECH 1,791,321.59 **** **** **** ****	610	GENERAL SUPPLIES	Ś	4.856.475.11	Ś	6,486,079,89	Ś	5.196.334.28	Ś	5.098.275	Ś	5,010,247
			т		т		т		т		т	
						1,600,735.44		2,081,508.01		2,688,332		2,916,036

OBJ	DESCRIPTION		2015 <u>EXPENDITURES</u>		2016 <u>EXPENDITURES</u>		2017 <u>EXPENDITURES</u>		2018 BUDGET		2019 BUDGET
622 624	ELECTRICITY - HTG & AC OIL - HTG & AC		**** 545.40		* * * *		3,865,099.12		4,776,651 3,000		4,845,575
626	GASOLINE		83,442.77		64,438.60		75,146.80		90,100		98,785
627	DIESEL FUEL		59,235.98		34,088.86		63,839.44		50,000		88,268
628	STEAM - HTG & AC		194,078.03		233,890.26		216,790.75		309,514		260,642
634	STUDENT SNACKS		28,347.43		21,641.00		37,228.99		67,700		93,632
635	MEALS & REFRESHMENTS		93,850.05		105,316.85		124,110.04		118,304		187,915
640	BOOKS & PERIODICALS		559,072.78		1,366,543.78		3,808,673.52		10,906,654		5,912,072
650	SUPPLIES & FEES - TECHNOLOGY		85,731.55		1,806,253.07		3,251,785.90		2,342,010		3,379,971
600	SUPPLIES	\$	9,678,396.67	\$	11,718,987.75	\$	18,720,516.85	\$	26,450,540	\$	22,793,143
750	EQUIP-ORIGINAL & ADD	\$	6,936.08	÷	* * * *	ė	***	Ś	* * * *	Ś	****
751	NONCAPITAL EQUIP - ORIG & ADDL	ę	125,167.00	ę	213,242.95	ę	14,500.00	ę	****	ę	****
752	CAPITAL EQUIP - ORIG & ADDL		53,576.87		131,076.72		234,949.80		666,493		689,368
756	CAP TECH HARDWARE/EQUIP-ORIG		****		****		342,621.93		133,164		1,035,414
757	NONCAP TECH EQUIP - ORIG		****		36,926.10		****		****		****
758	CAPITAL TECH SOFTWARE - ORIG		1,319,301.91		1,947,285.99		1,023,772.58		1,640,232		808,266
760	EQUIPMENT-REPLACEMENT		14,804.36		****		****		****		****
761	NON-CAP EQUIP REPLACEMENT		48,649.60		9,663.05		****		* * * *		* * * *
762	CAPITAL EQUIPMENT REPLACEMENT		1,303,840.76		1,066,243.76		1,916,778.37		1,749,634		1,808,889
766	CAP TECH HRDWARE/EQUIP REPLACE		****		****		40,034.11		217,062		2,323,506
767	NON-CAP TECH EQUIP REPLACEMENT		****		2,522.38		****		* * * *		****
768	CAPITAL TECH SOFTWARE REPLACE		1,619,409.10		1,634,939.17		2,782,881.46		2,031,517		74 <b>,</b> 866
788	TECH INFRASTRUCTURE		652,246.81		874,614.75		****		****		****
700	PROPERTY	\$	5,143,932.49	\$	5,916,514.87	\$	6,355,538.25	\$	6,438,102	\$	6,740,309
810 831 832	DUES & FEES INT-LOAN-LEASE PURCH INT-SERIAL BONDS	\$	117,449.05 1,529,572.50	\$	123,570.46 1,529,572.50	\$	141,196.38 1,529,572.50	\$	143,425 1,529,573	\$	160,306 1,529,573
840	BUDGETARY RESERVE		15,035,288.95		14,395,201.36 ****		13,494,449.43		13,281,776 1,000,000		12,145,582
880	REFUNDS OF PRIOR YEAR RECEIPTS		2,870,929.22		2,824,932.59		2,323,924.32		3,200,000		1,500,000 3,000,000
890	MISC EXPENDITURES		30,100.00		27,900.00		25,391.30		29,613		29,613
891	OTHER MISCELLANEOUS EXPENDITUR		****		****		480.00		****		****
800	OTHER OBJECTS	\$	19,583,339.72	\$	18,901,176.91	\$	17,515,013.93	\$	19,184,387	\$	18,365,074
911	LOAN-LEASE PURCH-PRINCIPAL	\$	1,352,352.94	\$	***	\$	1,352,352.94	\$	1,352,353	\$	1,352,353
912	SERIAL BONDS-PRINCIPAL	•	34,941,596.48		28,317,067.25	-	29,561,994.77		33,056,990	•	29,697,055
920	AUTHORITY OBLIGATIONS		****		1,352,352.94		****		****		****
939	OTHER FUND TRANSFERS		20,465,716.66		14,250,228.34		922,929.09		590,400		590,400
900	OTHER FINANCING USES	\$	56,759,666.08	\$	43,919,648.53	\$	31,837,276.80	\$	34,999,743	\$	31,639,808

OBJ	DESCRIPTION	2015 <u>EXPENDITURES</u>	2016 EXPENDITURES	2017 <u>EXPENDITURES</u>	2018 BUDGET	2019 BUDGET
	SUB-TOTAL	\$ 544,780,531.58	\$ 567,208,353.25	\$ 590,418,212.19	\$ 625,089,047	\$ 650,042,207
	PRIOR YEAR ENCUMBRANCES	3,401,934.87	4,029,034.31	7,882,149.13	2,500,000	2,500,000
	TOTAL	\$ 548,182,466.45	\$ 571,237,387.56	\$ 598,300,361.32	\$ 627,589,047	\$ 652,542,207

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#### **2019 LOCAL REVENUES**

#### **REAL ESTATE TAX**

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2019 is 9.84 mills.

<u>Real Estate Tax</u>	9.84 mills	\$187,805,419	\$19,085,917 per mill
<b>Implementing the Act</b>	1 Homestead and Farmstead Exemption		
Property Tax Reduction under Act 1 – Slot Machine proceeds distribution by State		\$15,578,592	
<u>Net Real Estate Tax</u>		\$172,226,827	

#### EARNED INCOME TAX

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2)(Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class shall share earned income tax under this section with such city, in tax year 2007, one-tenth of one per centum (0.10%) to the city, in 2008 two-tenths of one per centum (0.20%) to the city, in tax year 2009 and thereafter, one quarter of one per centum (0.25%) to the city."

Earned Income Tax-Current	2.00% Levy	\$148,379,210	
Percentage Levied required			
to be shared with the City	0.25%	\$18,547,401	
	1.75% Net Levy	\$129,831,809	

#### **REALTY TRANSFER TAX**

This levy is enacted pursuant to Act 182 of 1982. The levy for 2019 is 1.0%. This tax is imposed upon each transfer of any interest in properties situated within the School District.

						INCREASE
			2017	2018	2019	(DECREASE)
CO	DE	DESCRIPTION	ACTUAL	BUDGET	BUDGET	19 OVER 18
6111	000	REAL ESTATE TAX - CURRENT	\$163,266,666	\$162,721,308	\$172,226,827	\$9,505,519
6113	000	PUBLIC UTILITY REALTY TAX	311,479	306,204	314,043	\$7,839
6114	000	IN LIEU OF TAXES	734,216	655,177	852,928	\$197,751
6161	000	EARNED INCOME TAX - CURRENT	119,984,508	125,518,805	129,831,809	\$4,313,004
6168	000	REALTY TRANSFER TAX	14,915,327	14,791,093	13,692,270	-\$1,098,823
6411	000	REAL ESTATE TAX - DELINQUENT	5,618,199	8,500,000	7,000,000	-\$1,500,000
6461	000	EARNED INCOME TAX - PRIOR YEARS	8,702,528	9,000,000	9,000,000	\$0
6510	000	EARNINGS ON INVESTMENTS	2,061,005	1,900,000	3,120,851	\$1,220,851
6910	000	RENTAL OF SCHOOL PROPERTY	271,863	306,537	206,036	-\$100,501
6920	000	<b>CONTRIBUTIONS &amp; DONATIONS - PRIVATE</b>	31,870	0	0	\$0
6940	000	TUITION FROM PATRONS	65,169	39,065	128,786	\$89,721
6960	000	SERVICES PROVIDED OTHER LOCAL				
		GOVERNMENT UNITS	0	0	0	\$0
6970	000	SERVICES PROVIDED OTHER FUNDS	2,088,372	2,191,421	2,123,874	-\$67,547
6990	000	MISCELLANEOUS REVENUES	744,739	748,032	670,265	-\$77,767
TOTAL -	LOCAL SC	DURCES	\$318,795,941	\$326,677,642	\$339,167,689	\$12,490,047

## **2019 STATE REVENUES**

#### **INSTRUCTION**

The basic instruction subsidy for all 501 school districts in the Commonwealth is based upon Act 31 of 1983, as amended. The School District also receives funds from the Commonwealth for Section 1305 and 1306 tuition for court placed or institutional children.

#### VOCATIONAL EDUCATION

The District receives reimbursement for Vocational Education curricula including distributive education, health occupations education, home economics education (gainful), business education, technical education, and trade and industrial education.

## TRANSPORTATION

Pittsburgh receives a subsidy on the approved cost of transporting children to and from school. The applicable costs are multiplied by the District's aid ratio to determine the subsidy. This involves reimbursement for children who are living in excess of 1-1/2 miles from school, and approved transportation for hazardous routes and for transportation provided for students attending non-public schools within the district and within 10 miles of the district boundaries.

## STATE REVENUE FOR SOCIAL SECURITY AND RETIREMENT PAYMENTS

Federal guidelines required the School District remit directly both the School District's and the State's share of Social Security for all School District employees. The Commonwealth has a similar requirement for contributions to the State Retirement System. To accommodate these requirements, it is necessary for the State to remit to the School District its share of Social Security costs and its share of the contribution to the Pennsylvania School Employees Retirement System.

#### SINKING FUND PAYMENTS

Reimbursements for debt service costs are based on the interest and principal payments allocated to the approved project costs of individual school construction projects. Approved project costs are the lesser of: (1) approved actual costs as determined by the State Department of Education or (2) the projection of rated pupil capacity as determined by the PDE and maximum per pupil reimbursable amounts as provided by law.

#### SCHOOL HEALTH SERVICES

The Department of Health pays a subsidy based upon the total pupil membership in schools serviced by the public schools health agency and for all parochial, private, and public schools in the program.

## STATE PROPERTY TAX REDUCTION

Act 1 Homestead and Farmstead Exemption provided under the Pennsylvania Tax Relief Act, a law passed by the Pennsylvania General Assembly to reduce property taxes from slot machine proceeds.

			2017	2019	2010	
			2017	2018	2019	(DECREASE)
CO	DE	DESCRIPTION	ACTUAL	BUDGET	BUDGET	19 OVER 18
7110	100	BASIC INSTRUCTIONAL SUBSIDY	\$160,545,453	\$161,663,913	\$162,310,740	\$646,827
7160	000	TUITION -SECTION 1305 & 1306	28,519	100,000	139,906	\$39,906
7220	000	VOCATIONAL EDUCATION	232,287	216,212	248,780	\$32,568
7271	000	SPECIAL EDUCATION OF EXCEPTIONAL				
		PUPILS	28,500,677	28,377,869	28,590,686	\$212,817
7310	000	TRANSPORTATION	13,335,484	14,207,514	14,178,449	-\$29,065
7320	000	SINKING FUND PAYMENTS	2,476,999	2,169,063	1,989,077	-\$179,986
7330	100	MEDICAL, DENTAL, & NURSE SERVICES	604,618	598,875	592,885	-\$5,990
7340	000	STATE PROPERTY TAX REDUCTION	15,579,476	15,578,473	15,578,592	\$119
7810	000	SOCIAL SECURITY PAYMENTS	6,956,771	7,413,418	7,711,089	\$297,671
7820	000	RETIREMENT CONTRIBUTION	34,054,586	37,046,003	39,226,263	\$2,180,260
TOTAL -	STATE S	OURCES	\$262,314,872	\$267,371,340	\$270,566,467	\$3,195,127

## **2019 OTHER REVENUES**

## TUITION

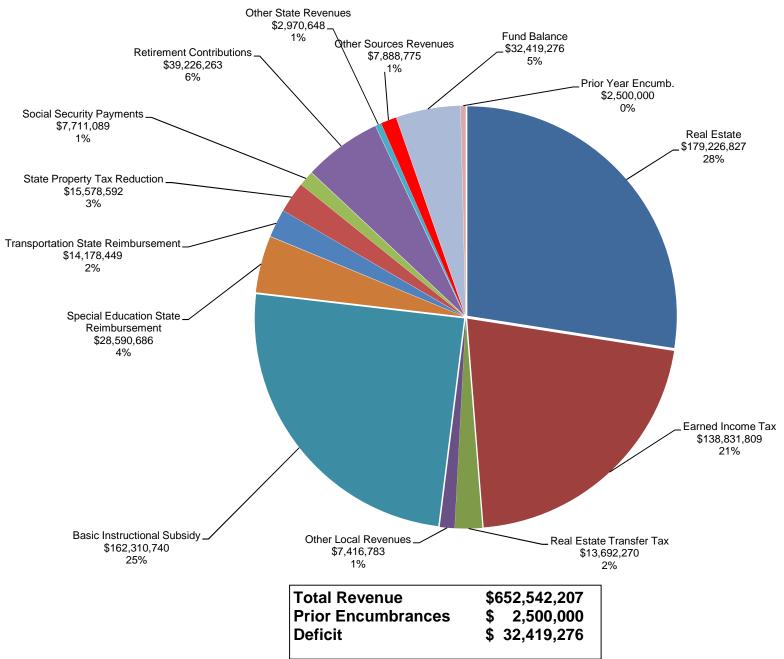
Receipts from other districts for their pupils educated in the Pittsburgh schools are credited to this line. The anticipated revenue reflects payment to the School District by surrounding school districts which have students attending vocational education and special education programs in the Pittsburgh Public Schools.

## **RESERVE FOR PRIOR YEAR ENCUMBRANCES**

A reservation of fund balance is required to offset prior year encumbrances that are not paid. This reservation allows those encumbrances to be moved into the budget and when paid, charged to the current budget. The amount of such encumbrances moving forward is estimated to be \$2.5 million.

60		DECONDITION	2017	2018	2019	INCREASE (DECREASE)
CO	DE	DESCRIPTION	ACTUAL	BUDGET	BUDGET	19 OVER 18
8820	100	TUITION FROM OTHER DISTRICTS	\$4,145,601	\$4,000,000	\$4,866,810	\$866,810
8708	000	REVENUE FROM FEDERAL ED JOB BILL		0		\$0
8708	000	REVENUE FROM FEDERAL STIMULUS		0		\$0
8731	000	2009 BABs SUBSIDY	786,129	710,695	777,581	\$66,886
8732	000	2010 QSCB - STATE SUBSIDY	459,343	415,285	478,859	\$63,574
8732	000	2010 QSCB - LARGE LOCAL SUBSIDY	1,187,873	1,075,846	1,148,546	\$72,700
8733	000	2010 QZAB SUBSIDY	499,359	452,824	493,347	\$40,523
9320	000	INTER-FUND TRANSFERS	130,139	123,632	123,632	\$0
9400	000	SALE OF/ COMP FOR LOSS OF FIXED ASSETS	379,011	0	0	\$0
9990	000	INSURANCE RECOVERIES	29,928	0	0	\$0
OTAL -	OTHER S	SOURCES	\$7,617,382	\$6,778,282	\$7,888,775	\$1,110,493

# School District of Pittsburgh 2019 Revenue



# School District of Pittsburgh 2019 REVENUES

LOCAL SOURCES	PROJECTED	REVENUES	PERCENT (	OF TOTAL
Real Estate	\$179,226,827		27.47%	
Earned Income Tax	\$138,831,809		21.28%	
Real Estate Transfer Tax	\$13,692,270		2.10%	
Other Local Revenues	\$7,416,783		1.14%	
<b>Total - Local Sources</b>		\$339,167,689		51.99%
STATE SOURCES				
Basic Instructional Subsidy	\$162,310,740		24.86%	
Special Education State Reimbursement	\$28,590,686		4.38%	
<b>Transportation State Reimbursement</b>	\$14,178,449		2.17%	
State Property Tax Reduction	\$15,578,592		2.39%	
Social Security Payments	\$7,711,089		1.18%	
<b>Retirement Contributions</b>	\$39,226,263		6.01%	
Other State Revenues	\$2,970,648		0.46%	
<b>Total - State Sources</b>		\$270,566,467		41.45%
<b>REVENUE FROM OTHER SOURCES</b>	\$7,888,775		1.21%	
		\$7,888,775		1.21%
FROM FUND BALANCE	\$32,419,276		4.97%	
		\$32,419,276		4.97%
PRIOR YEAR ENCUMBRANCES	\$2,500,000		0.38%	
		\$2,500,000		0.38%
TOTAL	-	\$652,542,207		100.00%

# **REVENUE HISTORY**

	2015	2016	2017	2018	2019
DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET
LOCAL					
REAL ESTATE TAX - CURRENT	\$155,375,346	\$160,416,917	\$163,266,666	\$162,721,308	\$172,226,827
PUBLIC UTILITY REALTY TAX	329,609	329,770	311,479	306,204	314,043
IN LIEU OF TAXES	192,874	1,335,422	734,216	655,177	852,928
EARNED INCOME TAX - CURRENT	109,800,041	113,553,036	119,984,508	125,518,805	129,831,809
REALTY TRANSFER TAX	11,191,957	13,965,575	14,915,327	14,791,093	13,692,270
MERCANTILE TAX	30	0	0	0	0
REAL ESTATE TAX - DELINQUENT	7,584,673	4,697,153	5,618,199	8,500,000	7,000,000
EARNED INCOME TAX - PRIOR YEARS	9,656,040	9,799,969	8,702,528	9,000,000	9,000,000
EARNINGS ON INVESTMENTS	998,642	974,411	2,061,005	1,900,000	3,120,851
RENTAL OF SCHOOL PROPERTY	188,049	206,276	271,863	306,537	206,036
<b>CONTRIBUTIONS &amp; DONATIONS - PRIVATE</b>	0	0	31,870	0	0
TUITION FROM PATRONS	150	13,987	65,169	39,065	128,786
SERVICES PROVIDED OTHER FUNDS	1,978,031	2,118,771	2,088,372	2,191,421	2,123,874
MISCELLANEOUS REVENUES	506,083	607,949	744,739	748,032	670,265
LOCAL TOTAL	\$297,801,524	\$308,019,237	\$318,795,941	\$326,677,642	\$339,167,689

# **REVENUE HISTORY**

	2015	2016	2017	2018	2019
DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET
STATE					
BASIC INSTRUCTIONAL SUBSIDY	\$157,059,248	\$154,940,648	\$160,545,453	\$161,663,913	\$162,310,740
TUITION-SECTION 1305 & 1306	66,263	14,204	28,519	100,000	139,906
VOCATIONAL EDUCATION	174,378	446,582	232,287	216,212	248,780
SPECIAL EDUCATION OF EXCEPTIONAL					
PUPILS	27,739,055	28,416,231	28,500,677	28,377,869	28,590,686
TRANSPORTATION	13,818,438	13,475,612	13,335,484	14,207,514	14,178,449
SINKING FUND PAYMENTS	348,950	4,487,691	2,476,999	2,169,063	1,989,077
MEDICAL, DENTAL AND NURSE SERVICES	613,180	609,483	604,618	598,875	592,885
STATE PROPERTY TAX REDUCTION	15,579,489	15,578,337	15,579,476	15,578,473	15,578,592
SOCIAL SECURITY PAYMENTS	6,665,739	5,164,689	6,956,771	7,413,418	7,711,089
RETIREMENT CONTRIBUTION	24,336,063	29,463,072	34,054,586	37,046,003	39,226,263
STATE TOTAL	\$246,400,802	\$252,596,549	\$262,314,872	\$267,371,340	\$270,566,467

	2015	2016	2017	2018	2019
DESCRIPTION	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET
OTHER					
TUITION FROM OTHER DISTRICTS	\$648,457	\$1,954,352	\$4,145,601	\$4,000,000	\$4,866,810
INTER-FUND TRANSFERS	752,536	290,309	130,139	123,632	123,632
CAPITAL PROJECTS FUND TRANSFER	69,582	0	0	0	0
INSURANCE RECOVERIES	0	10,549	29,928	0	0
SALE OF/ COMP FOR LOSS OF FIXED ASSETS	248,290	1,406,755	379,011	0	0
REVENUE FROM FEDERAL SOURCES	2,878,261	2,930,603	2,932,702	2,654,650	2,898,333
REVENUE FROM FEDERAL ED JOB BILL	0	0	0	0	0
OTHER TOTAL	\$4,597,126	\$6,592,567	\$7,617,382	\$6,778,282	\$7,888,775
TOTAL - CURRENT REVENUES	\$548,799,452	\$567,208,353	\$588,728,194	\$600,827,264	\$617,622,931

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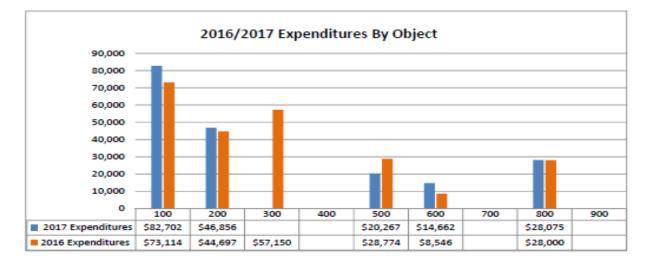
# BUDGET DETAIL GENERAL ADMINISTRATION

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## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

Organizational Unit: Office of Board of School Directors	
Program Administrator: Lynda Wrenn	<b>Program Code:</b> 0100-010
2019 TOTAL BUDGET:	\$201,203
SALARIES & BENEFITS:	\$99,203
NO. OF POSITIONS:	1.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$102,000

BUDGET OTHER THAN SALARIES/BENEFITS:\$102,000BUDGETS TOWARD CONTRACTAL OBLIGATIONS:\$20,000CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Consulting services as deemed necessary by the board for professional development2018 BUDGET:\$185,3232017 YEAR EXPENDITURES:\$192,561



#### **2019 Goals**

~

The Board of Directors for the Pittsburgh Public Schools developed the following goals to augment the Strategic Plan:

- 1. Review and develop policies that promote inclusion and high expectations for all students and families.
- 2. Provide resources to schools and programs to increase academic achievement in an effective and equitable manner.
- 3. Work with the Superintendent to build an educational system that is the first choice for families in the City of Pittsburgh.

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

Organizational Unit: Office of Board of School Directors Program Administrator: Lynda Wrenn

Program Code: 0100-010

## **2018 Work Done By The Department**

Similar to the students we serve; the Board of Directors will continue to be a group of continuous learners. We strongly believe that it is important to know current research that can be used to support our children. We will work together as a cohesive group by attending workshops and retreats to collaborate on how to develop and maintain a school system that will "Expect Great Things." We had an opportunity to work together with "Great City Schools", to develop a handbook, Superintendent Evaluation Process, and visited every neighborhood to identify the areas of educational need for their children. The Board has adopted several new resolutions that support inclusion and diversity.

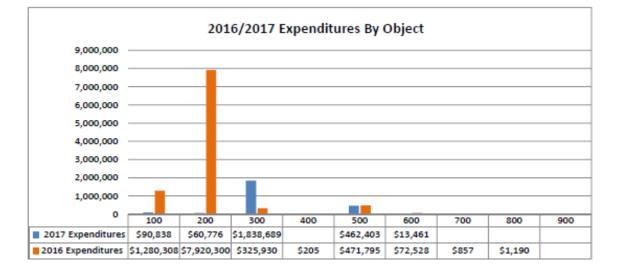
DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OFFICE OF BOARD OF DIRECTORS										
0100	010	2270	330	OTHER PROFESSIONAL SERV			* * * *	* * * *	20,000	20,000
		2270	FUNCTION TOTAL INSTRUCTIONAL STAFF PROF DEV				* * * *	* * * *	20,000	20,000
0100	010	2310	151	SECRETARIES	1.00	1.00	67,423.30	57,630	58,424	794
0100	010	2310	157	COMP-ADDITIONAL WORK			4,769.81	5,000	5,000	****
0100	010	2310	159	OTHER PERSONNEL COSTS			10,508.51	* * * *	****	****
0100	010	2310	200	EMPLOYEE BENEFITS			46,855.76	35,293	35,779	486
0100	010	2310	330	OTHER PROFESSIONAL SERV			* * * *	20,000	****	-20,000
0100	010	2310	513	CONTRACTED CARRIERS				500	500	****
0100	010	2310	530	COMMUNICATIONS			200.00	500	500	****
0100 0100	010 010	2310 2310	550 581	PRINTING & BINDING MILEAGE			405.42	500	500	****
0100	010	2310	582	TRAVEL			2,210.57 17,442.08	3,500 20,000	3,500 36,000	16,000
0100	010	2310	502 599	OTHER PURCHASED SERVICES			17,442.08	1,000	****	-1,000
0100	010	2310	610	GENERAL SUPPLIES			923.62	2,000	2,000	-1,000
0100	010	2310	635	MEALS & REFRESHMENTS			13,178.11	10,000	10,000	****
0100	010	2310	640	BOOKS & PERIODICALS			560.00	****	****	****
0100	010	2310	650	SUPPLIES & FEES - TECHNOLOGY			****	1,000	600	-400
0100	010	2310	810	DUES & FEES			28,075.00	28,000	28,000	****
0100	010	2310	010				20,075.00	20,000	20,000	
	FUNCTION TOTAL									
		2310	BOAR	RD SERVICES	1.00	1.00	192,560.98	184,923	180,803	-4,120
0100	010	3300	599	OTHER PURCHASED SERVICES			* * * *	400	400	* * * *
		3300	FUNCTION TOTAL COMMUNITY SERVICES				****	400	400	****
				DEPARTMENT TOTAL	1.00	1.00	192,560.98	185,323	201,203	15,880

## SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

**Organizational Unit:** Office of Solicitor **Program Administrator:** Weiss Burkardt Kramer, LLC

**Program Code:** 0200-0201-010

2019 TOTAL BUDGET:	\$2,037,369						
SALARIES & BENEFITS:	\$140,089						
NO. OF POSITIONS:	1.50						
BUDGET OTHER THAN SALARIES/BENEFITS:	\$1,897,280						
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$1,397,530						
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): CPI - contract to update brochure, Campbell Durrant & Beatty, Palombo, Child Abuse							
Training, AON Insurance Broker, Fourth River Development, Goehring Rutter & Boehm - Outside counsel-constriction, civil rights & insurance							
coverage matters, and Ira Weiss – Solicitor.							
2018 BUDGET:	\$2,056,374						
2017 YEAR EXPENDITURES:	\$2,466,167						



#### 2019 Goals

Weiss Burkardt Kramer, LLC will continue to provide high quality legal services and advice to the Pittsburgh Public School District in compliance with: Federal, State & Local Laws, overseeing of collective bargaining, and management of contracts for bargaining and personnel litigation.

### **Organizational Unit:** Office of Solicitor **Program Administrator:** Weiss Burkardt Kramer, LLC

**Program Code:** 0200-0201-010

## **2019 Goals Aligned with the Strategic Plan**

- 1. Support in all areas of the district such as, administration & support personnel, clarify content and accuracy for contracts, information programs, policies, and continue to support a safe school environment.
- 2. Continue Staff Training.
- 3. Advise on board policies that will effectively support students and staff.
- 4. Limit liability and financial exposure of the school district through proactive measures.

## **2018 Work Done By the department**

- 1. Attended all school district meetings in the dual capacity of solicitor and assistant secretary with administrative responsibilities at all Board/Committee/Superintendent's cabinet meetings.
- 2. Monitors the acquisition and sale of real and personal property and equipment.
- 3. Advises the Chief Operating Officer (COO), designees, tax collector for the district, and treasurer for the city of Pittsburgh on current tax related issues and legislation.
- 4. Represents the district on all real estate tax assessment matters.
- 5. Serves as the districts designated Open Records Officer (ORO) under Pennsylvania's Right to Know Law (RTK).
- 6. Criminal history reviews for districts volunteers, contractors and candidates for employment.
- 7. Obtained proposals, coordinates and administrators the acquisition of insurance coverage, including but not limited to high-value property and casualty insurance, boiler and machinery insurance.
- 8. Underground storage tanks indemnification fund.
- 9. Fleet and garage keepers' liability coverage.
- 10. Junior Reserve Officer Training Corps (JROTC).
- 11. Travel/accident insurance for school employees.
- 12. Public official bond.
- 13. Nurse practitioners insurance.
- 14. Physical therapist insurance.
- 15. School board leader's errors and omissions (E&O) insurance.
- 16. All sports insurance and specialty insurance (i.e. Terrorism) coverage.
- 17. Assisted the district in all aspects of the districts relationships with charter schools, this includes: Reviewing charter schools applications, participating as an advisor to the district review team renewals.

### **Organizational Unit:** Office of Solicitor **Program Administrator:** Weiss Burkardt Kramer, LLC

**Program Code:** 0200-0201-010

## Law Department contributions to support the Strategic Plan

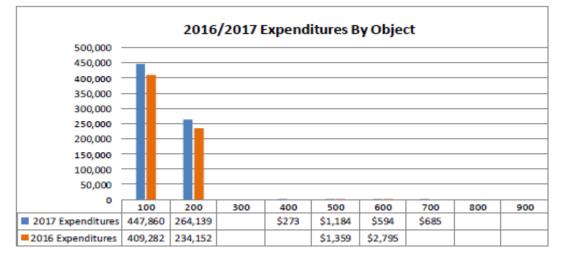
- 1. Advise the Executive Director and Program Officers of the program for students with exceptionalities on all aspects of special education compliance and individual student complaints.
- 2. Advises and represents the district at all special education due process hearings and in appeals to state and federal courts.
- 3. Advises the Office of Student Support Services on all matters including Section 504, social worker and counselor services, health services, student discipline, athletics, Title IX, and anti-discrimination/harassment.
- 4. Represents the district at student discipline hearings when the student is represented by counsel and in any student discipline appeal to court.
- 5. Investigates allegations of harassment, bullying or discrimination.
- 6. Serves on Board policy committee and is responsible for making all proposed revisions to the Boards policy manual.
- 7. Presents proposed revisions to Board and finalizes and ensures updates that are approved by the board are made, posted online, and distributed to the administration.
- 8. Provide analysis on court decisions, legislation, and regulatory matters impacting the district.
- 9. Advises the Office of Teacher Effectiveness (OTE) on matters relating to performance and evaluation of professional employees.
- 10. Responds to daily requests for assistance and legal advice relating to the rights and obligation of the district from Board members, administrators, and all school based program administrators.
- 11. Instated preventative legal practices, greater oversights of contracting and personnel practices, and close monitoring of litigation issues.
- 12. Instructed mandated training districts employees on "Child Abuse Recognition and Reporting".

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OFFIC	EOF	SOLICI	TOR					DODGET	DODGET	19 00110 10
0200	010	2340	330	OTHER PROFESSIONAL SERV			340,418.91	391,017	350,000	-41,017
		2340		TION TOTAL F RELATIONS & NEGOTIATIONS			340,418.91	391,017	350,000	-41,017
0200 0200	010 010	2350 2350	146 148	OTHER TECHNICAL PERS COMP-ADDITIONAL WORK	1.00	1.00	69,883.62 64.50	72,848 ****	73,858 ****	1,010 ****
0200	010	2350	151	SECRETARIES	0.50	0.50	20,770.50	17,046	15,206	-1,840
0200	010	2350	157	COMP-ADDITIONAL WORK			119.78	500	500	****
0200	010	2350	200	EMPLOYEE BENEFITS			60,775.62	50,938	50,525	-413
0200	010	2350	330	OTHER PROFESSIONAL SERV			1,144,812.95	764 <b>,</b> 830	764 <b>,</b> 830	****
0200	010	2350	340	TECHNICAL SERVICES			106,532.25	60,000	60,000	* * * *
0200	010	2350	530	COMMUNICATIONS			-141.23	1,250	1,250	* * * *
0200	010	2350	540	ADVERTISING			1,157.40	3,500	2,500	-1,000
0200	010	2350	599	OTHER PURCHASED SERVICES			2,400.00	****	****	****
0200	010	2350	610	GENERAL SUPPLIES			762.88	1,000	1,000	****
0200	010	2350	640	BOOKS & PERIODICALS			3,276.34	4,000	4,000	* * * * * * * *
0200	010	2350	650	SUPPLIES & FEES - TECHNOLOGY			9,421.40	12,000	12,000	****
			FUNC	TION TOTAL						
		2350	LEGA	L & ACCOUNTING SERVICES	1.50	1.50	1,419,836.01	987,912	985,669	-2,243
0200	010	2360	330	OTHER PROFESSIONAL SERV			54,075.00	47,745	72,000	24,255
		0.250		TION TOTAL			F4 085 00		<b>FO</b> 000	04 055
		2360	OFFI	CE OF SUPR SERVICES			54,075.00	47,745	72,000	24,255
0200	010	2839	330	OTHER PROFESSIONAL SERV			****	9,700	9,700	****
		2839		TION TOTAL R STAFF SERVICES			***	9,700	9,700	* * * *
				DEPARTMENT TOTAL	1.50	1.50	1,814,329.92	1,436,374	1,417,369	-19,005

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
LIABI	LITY	INSURA	NCE							
0201	010	2590	330	OTHER PROFESSIONAL SERV			192,850.00	141,000	141,000	* * * *
0201	010	2590	522	AUTO LIABILITY INSURANCE			115,017.67	100,436	100,436	* * * *
0201	010	2590	523	GENERAL PROPERTY - LIAB INS.			296,848.89	231,774	231,774	* * * *
0201	010	2590	529	OTHER INSURANCE			47,120.32	146,790	146,790	****
				CTION TOTAL						
		2590	OTHE	ER SUPPORT SVCS-BUSINESS			651,836.88	620,000	620,000	* * * *
				DEPARTMENT TOTAL			651,836.88	620,000	620,000	* * * *

Organizational Unit: Office of School Controller	
Program Administrator: Michael A. Senko	<b>Program Code:</b> 0300-010
2019 TOTAL BUDGET:	\$716,043
SALARIES & BENEFITS:	\$711,393
NO. OF POSITIONS:	8.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$4,650
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$0
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):	

**2018 BUDGET:** \$723,244 **2017 YEAR EXPENDITURES:** \$714,734



### **2019 Goals**

0

- 1. Audit school activity funds of all middle and secondary schools each year.
- 2. Audit school activity funds for 50% of elementary schools each year for two year periods.
- 3. Examine Procurement activity at each school, and administrative departments.
- 4. Audit athletic fund activity and approve reimbursements.
- 5. Examine the physical counts of food service inventories bi-annually.
- 6. Verify revenue collected by Allegheny County, City of Pittsburgh Treasurer, and Jordan Tax Service on behalf of the District.
- 7. Review and verify invoices, contractor payments, petty cash payments, and journal entries.
- 8. Prepare monthly bank, investment, and payroll account reconciliations.
- 9. Review and approve employee terminal severance payment.
- 10. Verify proper encumbrance's, and assure correct account charges prior to countersigning all contracts.

# **Organizational Unit:** Office of School Controller **Program Administrator:** Michael A. Senko

**Program Code:** 0300-010

- 11. Monitor and record tabulations for all bid openings for General Services and Facilities.
- 12. Process checks on a bi-weekly schedule.

## **2019 Goals Aligned with the Strategic Plan**

The Office of School Controllers provides sound financial management and detailed fiscal oversight that creates a solid foundation for the successful endeavors of the entire district, and all elements of the Strategic Plan. In 2019 we have the following goals planned and aligned with the strategic plan:

- 1. Foster good working relationships with school personnel.
- 2. To act as a resource and provide instructional support to school and central office personnel.
- 3. Improve financial transaction tracking capabilities of school personnel.
- 4. To provide timely support for school based staff by being available to answer questions, and provide constructive feedback.
- 5. Foster a high performance culture by adhering to strict ethical guidelines regarding financial matters.
- 6. To complete audits in a professional and timely fashion that provides a detailed analysis to the school based staff.
- 7. Process checks on a bi-weekly basis so the finance department can make timely payments to personnel, vendors, and school districts.
- 8. Provide detailed reports of audit findings and recommendations to executive leadership, and school based staff.

## **2018 Work Done By the department**

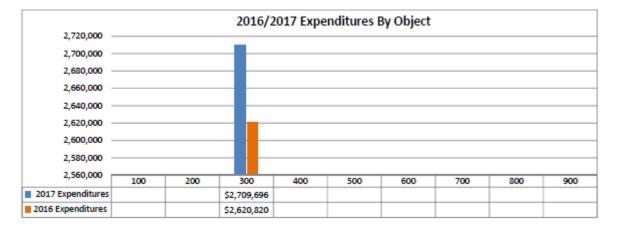
The Public School Code stipulates that the elected City Controller is to be appointed School Controller of the school district of Pittsburgh by the Board of School Directors. The Controller offices functions as the internal auditor for the school district.

- 1. The goals and functions of the School Controllers Office are routine from one year to another.
- 2. The goals and functions of the School Controllers Office for 2019 were the same as those outlined for 2018.
- 3. Their applicability to the strategic plan remain the same.
- 4. All 2019 goals and functions of the Office of School Controller are completed by a team of professionals that *EXPECT GREAT THINGS* of themselves and others.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OFFIC	EOF	SCHOOL	CONT	ROLLER						
0300	010	2516	112	SCHOOL CONTROLLER	1.00	1.00	22,812.96	22,813	22,813	* * * *
0300	010	2516	116	CENTRL SUPPORT ADMIN	1.00	1.00	90,470.40	91,347	91,997	650
0300	010	2516	141	ACCOUNTANTS-AUDITORS	5.00	5.00	307,119.46	309,816	302,472	-7,344
0300	010	2516	154	CLERKS	1.00	1.00	27,457.26	35,626	37,537	1,911
0300	010	2516	200	EMPLOYEE BENEFITS			264,138.85	258,992	256,574	-2,418
0300	010	2516	411	DISPOSAL SERVICES			272.90	50	100	50
0300	010	2516	525	BONDING INSURANCE			****	300	****	-300
0300	010	2516	581	MILEAGE			1,183.53	1,500	1,500	****
0300	010	2516	610	GENERAL SUPPLIES			593.73	1,800	800	-1,000
0300	010	2516	758	CAPITAL TECH SOFTWARE - ORIG			684.50	1,000	****	-1,000
0300	010	2516	766	CAP TECH HRDWARE/EQUIP REPLACE			* * * *	* * * *	2,250	2,250
			FUNC	TION TOTAL						
		2516	INTE	RNAL AUDITING SERVICES	8.00	8.00	714,733.59	723,244	716,043	-7,201
				DEPARTMENT TOTAL	8.00	8.00	714,733.59	723,244	716,043	-7,201

Organizational Unit: Office of School Treasurer	
Program Administrator: Margaret L. Lanier	Program Code: 0400-010

2019 TOTAL BUDGET:	\$2,880,977
SALARIES & BENEFITS:	\$0
NO. OF POSITIONS:	0.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$16,890
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$2,864,087
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Purchase of Administrative Services.	
2018 BUDGET:	\$2,813,178
2017 PRIOR YEAR EXPENDITURES:	\$2,709,696



### 2019 Goals

1. To maximize School District real estate tax collection.

### 2019 Goals Aligned with the Strategic Plan

- 1. This office manages the billing, collection, and administration of School District Real Estate. Self-assessed delinquent mercantile and public utility taxes.
- 2. This office also represents the Pittsburgh School District at real estate assessment appeal hearings when necessary.

# **Organizational Unit:** Office of School Treasurer **Program Administrator:** Margaret L. Lanier

**Program Code:** 0400-010

- 3. This office conducts hearings and represents the Pittsburgh School District at Magistrate Court for earned income and other self-assessed taxes. In addition, it facilitates the refund process for all taxes.
- 4. Act 32 of 2008 consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. Act 32 permits Allegheny County to establish four distinct taxing districts within the county and requires each tax collection district to comply with all uniform rules. It establishes uniform income tax withholding, remittance and distribution requirements, and establishes a tax collection committee to keep records and oversee the tax office for the tax collection district. Act 32 strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction. Act 32 requires all Employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place.

The School District is in the Allegheny Central Tax Collection District with the Borough of Mt. Oliver and the City of Pittsburgh. Delegates from each taxing body serve on the Allegheny County Central Tax Collection Committee (ACCTCC). The ACCTCC serves as a supervisory body that monitors the performance of the appointed Tax Collection Officer.

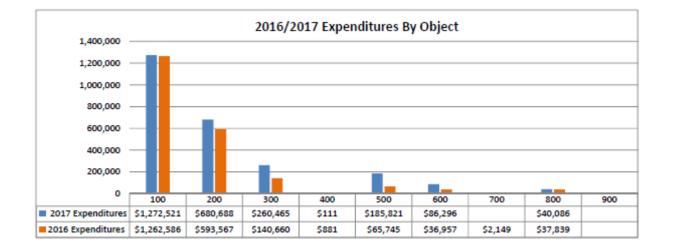
### **2018 Work Done By the department**

1. Administered, enforced, and collected the City of Pittsburgh and School District of Pittsburgh School District Real Estate. Self-assessed delinquent mercantile and public utility taxes.

DEPT FUND FUNC OFFICE OF SCHOOI	OBJ DESCRIPTION TREASURER	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
0400 010 2330 0400 010 2330 0400 010 2330 0400 010 2330	310 PURCH OF/ADMIN SERVC 432 RPR & MAINT - EQUIP 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES			2,709,695.96 **** **** ****	2,796,288 1,580 15,000 310	2,864,087 1,580 15,000 310	67,799 **** ****
2330	FUNCTION TOTAL TAX ASSMT & COLLECTION SRVCS DEPARTMENT TOTAL			2,709,695.96 2,709,695.96	2,813,178 2,813,178	2,880,977 2,880,977	67,799 67,799

# **OFFICE OF THE SUPERINTENDENT OF SCHOOLS**

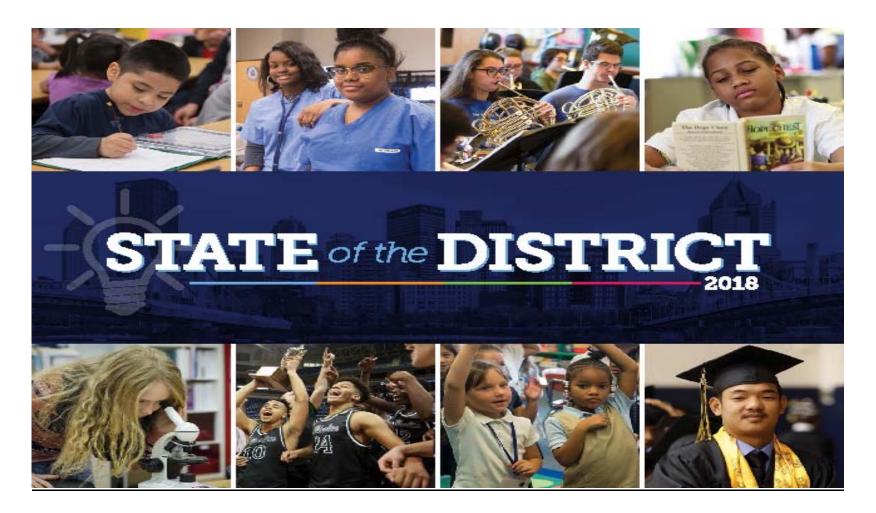
Organizational Unit: Office of Superintendent Schools	
Program Administrator: Anthony Hamlet	Program Code: 1000-010
2019 TOTAL BUDGET:	\$2,428,334
SALARIES & BENEFITS:	\$2,083,826
NO. OF POSITIONS:	16.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$344,508
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$145,000
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Cable operations /PTCV, Beckham Media, CPI Creative	, M. Kravec (Lindy) Copy
Writer, Essex Parent Survey, Council of Great City Schools, Evaluation of the Superintendent, and Annual PPS Commun	ity Schools Professional
Development and Training Meeting.	
2018 BUDGET:	\$2,042,245
2017 YEAR EXPENDITURES:	\$2,528,128



Organizational Unit: Office of Superintendent Schools Program Administrator: Anthony Hamlet

**Program Code:** 1000-010

**Excerpts from the Pittsburgh Public Schools – State of the District. Full Report later in this book.** 



Organizational Unit: Office of Superintendent Schools Program Administrator: Anthony Hamlet

### Program Code: 1000-010



LONG-TERM OUTCOMES

n literacy for all students

in math for all students

STRATEGIC THEME #1 Create a positive and supportive school culture.

STRATEGIC THEME #2 Develop and implement a rigorous, aligned instructional system.

STRATEGIC THEME #3 Create a positive and supportive school culture.

STRATEGIC THEME #4 Foster a culture of high performance for all employees.

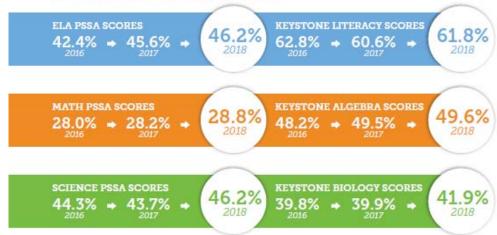
**Organizational Unit:** Office of Superintendent Schools **Program Administrator:** Anthony Hamlet

Program Code: 1000-010

## INCREASE PROFICIENCY IN LITERACY AND MATH

While state exams only show a snapshot of student performance, overall the percentage of students scoring proficient and advanced on the 2018 Pennsylvania System of School Assessment (PSSA) increased on all three exams: English Language Arts, Mathematics, and Science. The 2018 Keystone Exam results show steady performance by the District's secondary students in Algebra, Literacy, and Biology.

## DISTRICT LEVEL RESULTS



One of our top priories is to ensure that all students have the best educational opportunities. As part of our efforts to increase transparency for families and monitor the progress of all schools, the Office of Data, Research, Evaluation and Assessment makes District-level data available on our website at www.pghschools.org/dashboards.



Phase 1 updates to the District's curriculum included replacing the decade-old PreK-12 English Language Arts curriculum. The change included the addition of technology in the classroom to support the more rigorous curriculum aligned to the PA Core.

**Organizational Unit:** Office of Superintendent Schools **Program Administrator:** Anthony Hamlet

### Program Code: 1000-010

## ELIMINATE RACIAL DISPARITY IN ACHIEVEMENT LEVELS OF AFRICAN AMERICAN STUDENTS

The elimination of racial disparities in achievement levels of African-American students is one of four desired outcomes of the District's 2017–2022 Strategic Plan: *Expect Great Things*. As demonstrated in the chart below, performance of African-American students also increased on all three 2018 PSSA exams.



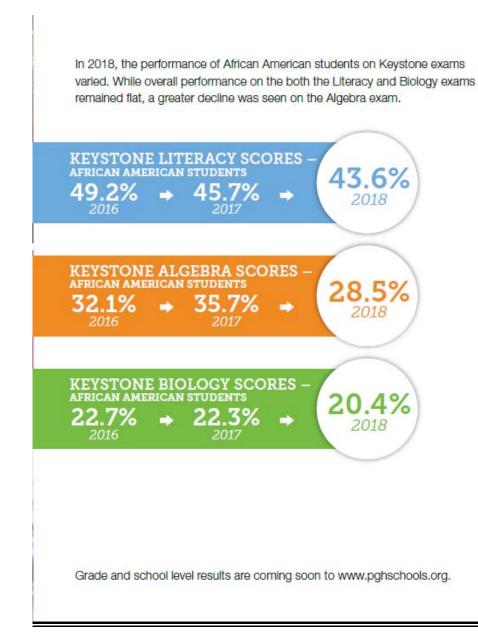


For the start of the 2018-19 school year the District rolled out new curriculum in Algebra and K-5 Mathematics.



**Organizational Unit:** Office of Superintendent Schools **Program Administrator:** Anthony Hamlet

Program Code: 1000-010





**Organizational Unit:** Office of Superintendent Schools **Program Administrator:** Anthony Hamlet

Program Code: 1000-010

## EQUIPPING ALL STUDENTS WITH THE SKILLS TO SUCCEED IN COLLEGE, CAREER, AND LIFE

## **GRADUATION RATE**

Official state reports show promising growth in 4-year cohort graduation rates district-wide. The 4-year cohort graduation rate is based on the number of students within a group who graduate within four years. Graduation rates are reported a year later to account for credit recovery programs. From 2015 to 2017, the District rate for all students increased 10.4 percentage points from 70.4 percent to 80.8 percent. Additionally students of both genders and African American students also saw increases in graduation rates.

<b>88.1%</b>	<b>86.1%</b>	<b>81.3%</b>	<b>73.3%</b>
PPS White	<i>PPS White</i>	PPS African	PPS African
Females	<i>Males</i>	American Females	American Males
2016: 87.1% • 2015: 85.9%	2016: 82.4% • 2015: 75.4%	2016: 80.3% • 2015: 70.7%	2016: 73.4% • 2015: 57.4%
<b>80.8%</b>	<b>86.6%</b>	<b>77.4%</b>	<b>73.8%</b>
<i>PPS</i>	State	PPS African	State African
<i>Overall</i>	Overall	American Overall	American Overall
2016: 79.8% • 2015: 70.4%	2016: 86.1% • 2015: 84.8%	2016: 76.7% • 2015: 64.3%	2016: 73.2% • 2015: 71.8%

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**Organizational Unit:** Office of Superintendent Schools **Program Administrator:** Anthony Hamlet

Program Code: 1000-010

## A FEW REASONS WHY YOU CAN EXPECT GREAT THINGS AT PPS

### DISTINGUISHED TEACHERS

111 teachers earned the Distinguished rating five years in a row.

### ONLINE PERSONALIZED LEARNING

Through the College Board's "All In" Campaign Challenge, PPS high school students have access to online personalized learning to boost success on the PSAT and SAT exams.

### **RESTORATIVE PRACTICES**

18 PPS staff members have been certified as Restorative Practice trainers to support expansion to all schools.

### OUR STUDENTS HAVE A VOICE

Superintendent's Student Advisory Council ensure student voice is always at the table.

### COMMUNITY PARTNERSHIPS

A new Pre-K classroom at the Carnegie Science Center is the first of its kind for our students, and in the nation.

### DYNAMIC LEARNING

Three PPS schools (Pittsburgh King PreK–8, Pittsburgh Langley K–8, and Pittsburgh Schiller 6–8) were part of the pilot year of the Dynamic Learning Project, a national program supported by Google, Digital Promise, and EdTechTeam that empowers teachers to leverage technology and improve education equity.

### STEAM EDUCATION

A partnership with Magee-Women's Research Institute connects students with world-class researchers on topics reinforcing the importance of STEAM education. Students will present posters on research topics at the Magee Summit, an international conference on women's health taking place this year.

### HELPING THOSE IN NEED

A grant from the1Million Project Foundation will provide at-home high-speed internet service to students in need.

### FARM TO SCHOOL PROGRAMS

A partnership with Grow Pittsburgh and the Pittsburgh Food Policy Council received grant funding from the U.S. Department of Agriculture to create a district-wide farm to school program, bringing fresh, local produce to our schools and increasing awareness, support, and technical skills.

### SCHOLARS TO PITT PROGRAM

University of Pittsburgh's Pittsburgh Public Scholars to Pitt program guarantees admission and financial aid to PPS Salutatorians and Valedictorians.

### ANTI-BULLYING PROGRAMS

A partnership with the Pittsburgh Pirates supports the implementation of the bullying prevention program, Shred Hate in 22 schools.

**Organizational Unit:** Office of Superintendent Schools **Program Administrator:** Anthony Hamlet

### Program Code: 1000-010

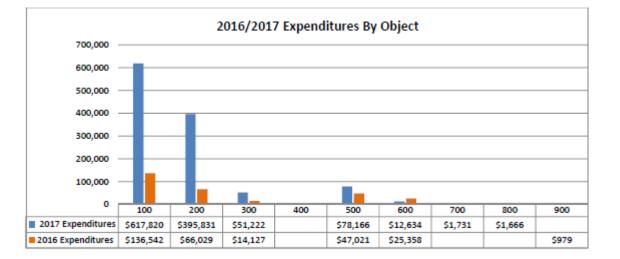


DEPT FUND FUN	C OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OFFICE SUPERIN	IENDENT SCHOOLS				202021	DODGET	19 00111 10
1000 010 110	0 519 OTHER STUDENT TRANSP			****	500	****	-500
110	FUNCTION TOTAL 0 REGULAR PRGS - ELEM/SEC			****	500	****	-500
1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236           1000         010         236	0113DIRECTORS0116CENTRL SUPPORT ADMIN0119OTHER PERSONNEL COSTS0121CLASSROOM TEACHERS0132SOCIAL WORKERS0142OTHER ACCOUNTING PERS0146OTHER TECHNICAL PERS0151SECRETARIES0157COMP-ADDITIONAL WORK0159OTHER PERSONNEL COSTS0200EMPLOYEE BENEFITS0323PROF-EDUCATIONAL SERV	1.00 2.00 2.00 1.00 1.00 2.00 2.00	1.00 2.00 2.00 3.00 2.00	234,933.28 275,856.07 205,381.92 87,532.79 81,730.00 68,027.15 **** 59,921.20 99,010.40 7,821.79 5,884.40 584,294.76 12,500.00	210,000 218,242 178,802 24,625 **** 43,194 60,824 123,291 107,727 1,000 **** 545,315 65,000	222,789 150,368 174,232 **** **** 185,898 109,545 1,000 **** 476,026	12,789 -67,874 -4,570 -24,625 **** -43,194 -60,824 62,607 1,818 **** **** -69,289 -65,000
1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236         1000       010       236	0340TECHNICAL SERVICES0441RENTAL - LAND & BLDGS0449OTHER RENTALS0530COMMUNICATIONS0550PRINTING & BINDING0581MILEAGE0582TRAVEL0599OTHER PURCHASED SERVICES0610GENERAL SUPPLIES0635MEALS & REFRESHMENTS0640BOOKS & PERIODICALS0650SUPPLIES & FEES - TECHNOLOGY			171,500.00 8,638.00 **** 110.56 450.00 3,066.29 1,055.66 58,770.86 **** 8,274.98 4,822.17 2,519.32 799.19 40,086.08	$\begin{array}{c} 68,000\\ ****\\ 1,000\\ 300\\ 1,900\\ 500\\ 2,000\\ 15,608\\ 1,000\\ 5,000\\ 4,500\\ 2,000\\ 6,000\\ 40,000\end{array}$	94,000 **** 1,000 300 1,900 2,000 65,608 1,000 5,000 6,000 2,000 1,000 40,000	26,000 **** **** **** 50,000 **** 1,500 **** -5,000 ****
236 1000 010 237	O OFFICE OF SUPR SERVICES	11.00	10.00	2,022,986.87 36,000.00	1,725,828 36,000	1,540,166 36,000	-185,662 ****
237	FUNCTION TOTAL O COMMUNITY RELATIONS SERVICES			36,000.00	36,000	36,000	* * * *
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	3116CENTRL SUPPORT ADMIN3146OTHER TECHNICAL PERS3200EMPLOYEE BENEFITS3330OTHER PROFESSIONAL SERV3519OTHER STUDENT TRANSP3530COMMUNICATIONS3540ADVERTISING3550PRINTING & BINDING3581MILEAGE3582TRAVEL3599OTHER PURCHASED SERVICES	1.00 1.00	1.00 1.00 1.00	**** 92,670.00 53,752.08 96,393.23 31,827.12 **** 359.25 94,543.54 27,588.55 599.15 1,016.40 400.00 10,772.59 8,803.85	**** 93,372 54,897 83,552 13,000 1,000 **** 12,200 1,000 1,000 **** 3,800 5,046	148,366 94,030 56,028 168,348 13,000 1,000 **** 12,200 1,000 1,000 **** 3,800 5,046	148,366 658 1,131 84,796 **** **** **** **** **** **** **** *

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OF	FICE	SUPERI	NTENC	DENT SCHOOLS						
1000 1000 1000	010 010 010	2823 2823 2823	640 650 810	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY DUES & FEES			40,804.00 9,500.00 ****	600 10,000 450	600 10,000 450	* * * * * * * * * * * *
		2823		TION TOTAL IC INFORMATION SERVICES	2.00	3.00	469,029.76	279,917	514,868	234,951
1000	010	3210	519	OTHER STUDENT TRANSP			110.94	****	200	200
		3210		TION TOTAL OOL SPONSORED STUDENT ACTIV			110.94	****	200	200
1000 1000 1000 1000 1000 1000 1000 100	010 010 010 010 010 010 010 010 010 010	3390 3390 3390 3390 3390 3390 3390 3390	124 146 200 360 441 519 540 550 581 582 599 610 634 635	COMP-ADDITIONAL WORK OTHER TECHNICAL PERS EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV RENTAL - LAND & BLDGS OTHER STUDENT TRANSP ADVERTISING PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS		3.00	**** **** **** **** **** **** **** **** ****	**** **** **** **** **** **** **** **** ****	7,536 182,472 107,188 2,000 2,000 280 1,500 1,910 1,500 10,000 9,175 1,410 175 9,954	7,536 182,472 107,188 2,000 2,000 280 1,500 1,910 1,500 10,000 9,175 1,410 175 9,954
		3390		TION TOTAL CR COMMUNITY SERVICES		3.00	****	****	337,100	337,100
				DEPARTMENT TOTAL	13.00	16.00	2,528,127.57	2,042,245	2,428,334	386,089

# OFFICE OF CHIEF OF DATA, RESEARCH, EVALUATION & ASSESSMENTS

Organizational Unit: Data, Research, Evaluation & Assessment	
Program Administrator: Theodore Dwyer	Program Code: 1300-010
2019 TOTAL BUDGET:	\$2,487,759
SALARIES & BENEFITS:	\$2,298,914
NO. OF POSITIONS:	19.50
BUDGET OTHER THAN SALARIES/BENEFITS:	\$188,845
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$66,785
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Temporary office workers, PSSA pre-roster data file se	ervices, and additional
substitutes.	
2018 BUDGET:	\$2,390,181
2017 YEAR EXPENDITURES:	\$1,159,071



### 2019 Goals

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The overall Goal of DREA is to provide support to teachers, site administrators, district administrators, and the public with access to data and information to ensure that appropriate educational decisions are supported for our students. Each department in the division is responsible for working with other departments in the division, and across the district to support the needs of our students, teachers, administrators and partners. Primary Goals for each department are as follows:

1. Research and Evaluation – Develop capacities to provide research and evaluation assistance to internal stakeholders, coordinate with external partners for research and evaluation activities, provide data and reporting services for teachers, site administrators, district administrators and external stakeholders (community and partners).

# **Organizational Unit:** Data, Research, Evaluation & Assessment **Program Administrator:** Theodore Dwyer

**Program Code:** 1300-010

- 2. Data and Accountability Establish support to network leaders and school based SDSSs for data entry, quality control & checks, cleaning & forensics for internal data systems, external interactive systems, and external required state data reporting (PIMS).
- 3. Assessment department Provide support for state testing requirements and district assessment system to teachers, principals, Curriculum and Instruction personnel, and district staff.
- 4. Charter department Establish charter accountability processes and ensure child accounting for schools outside of PPS is consistently and accurately accomplished.

### **2019 Goals Aligned with the Strategic Plan**

- 1. Provide support to data entry personnel to ensure processes are in place to ensure students are quickly and efficiently entered into the student information system this provides the capacity at the school to use existing systems for behavior (discipline), attendance, testing, and curricular interventions. This is a direct support for the MTSS and PBIS systems.
- 2. Develop and implement a rigorous, aligned instructional system.
- 3. The district assessment team works with the curriculum department to deliver assessments that are aligned to the PA standards and content. This allows district educators to ascertain the performance of students on the district wide grade level curriculum.
- 4. Provide relevant and timely instructional support for teachers and school-based staff.
- 5. Provide support through data and reporting, provision of assessment information, and supporting student data entry to ensure data are available for the professional development decisions to be made.
- 6. Delivering the district and state assessment results to monitor and evaluate impact of the performance management processes.
- 7. Provide assessment data to assist in identifying areas in need of support based on student performance.

### 2018 Work Done By the department

DREA is a support division – it is our responsibility to support the district. Everything that we do is designed to provide the logistic and infrastructure support to allow our educational professionals to provide a high quality education to our students. We provide technical guidance and support to district departments and personnel to ensure that data are entered, verified, and available to the professional educators within the district in order to best serve our students. We provide accountability support through state & district assessments and data & reporting to allow teachers to make informed decision about students, principals to make informed decisions about their school, and district administrators to make informed decisions about their school. We maintain and support the underlying infrastructure, providing the mechanisms for a continuous improvement culture, which fosters a positive environment for our students, their families, our peers and co-workers.

- 1. Hired Assessment director.
- 2. Hired central SDSS for Student Support (central enrollment point of contact).

# **Organizational Unit:** Data, Research, Evaluation & Assessment **Program Administrator:** Theodore Dwyer

**Program Code:** 1300-010

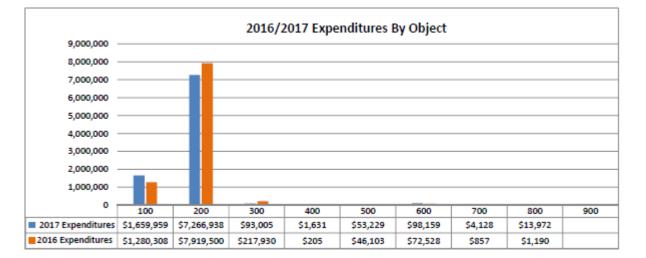
- 3. Reclassified several positions within DREA to standardize with other departments in the District.
- 4. Provided support to schools for data entry needs and scheduling.
- 5. Provided training to school based SDSS (conducted three face-to-face trainings during the year to identify best practices and resolve issues).
- 6. Established in conjunction with IT, several web-based trainings for SDSS.
- 7. Establish in conjunction with IT data queries for auditing functions (State and District Reporting).
- 8. File sharing for schools and other departments to review and audit for accountability purposes (PIMS).
- 9. All district assessments entered into Performance Matters.
- 10. Established a web page for DREA.
- 11. Established interactive data dashboard for all stakeholders.
- 12. Published District Dashboard to the public website.
- 13. Conducted training on dashboards to all levels of PPS leadership.
- 14. Established a web page for Charter Schools.
- 15. Provide accountability information (Academic Performance, Federal Reporting).
- 16. Annual review process.
- 17. PVAAS.

DEPT		FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
DATA,RESEARCH, EVAL.& ASSESSM.										
1300	010	2170	113	DIRECTORS	1.00	1.00	26,288.28	97,722	98,948	1,226
1300	010	2170	116	CENTRL SUPPORT ADMIN	1.00	3.00	****	****	273,732	273,732
1300	010	2170	146	OTHER TECHNICAL PERS	3.00	5.00	242,367.99	237,110	****	-237,110
1300	010	2170	154	CLERKS	6.00	5.00	128,769.82	195,482	242,815	47,333
1300	010	2170	155	OTHER OFFICE PERS	0.50	1.50	6,571.88	14,353	49,943	35,590
1300	010	2170	157	COMP-ADDITIONAL WORK	0.50	1.50	14,498.61	13,000	13,000	****
1300	010	2170	159	OTHER PERSONNEL COSTS			734.37	****	****	****
1300	010	2170	200	EMPLOYEE BENEFITS			280,815.17	314,253	382,723	68,470
1300	010	2170	530	COMMUNICATIONS			23,572.05	****	****	****
1300	010	2170	550	PRINTING & BINDING			8,436.70	****	****	****
1300	010	2170	581	MILEAGE			****	****	500	500
1300	010	2170	582	TRAVEL			* * * *	5,000	5,000	****
1300	010	2170	810	DUES & FEES			* * * *	****	275	275
1300	010	21/0	010	DOES & FEES					215	215
			FIINC	TION TOTAL						
		2170	STUE		10.50	10.50	732,054.87	876,920	1,066,936	190,016
		21/0	DIOD		10.50	10.50	,52,051.07	0/0/520	1,000,000	1907010
1300	010	2813	113	DIRECTORS	4.00	4.00	129,215.23	435,746	437,120	1,374
1300	010	2813	116	CENTRL SUPPORT ADMIN	2.00	2.00	44,030.75	183,669	185,199	1,530
1300	010	2813	144	COMPUTER SERVICE PERS	1.00		****	71,873	****	-71,873
1300	010	2813	146	OTHER TECHNICAL PERS	2.00	2.00	25,419.31	129,726	131,483	1,757
1300	010	2813	155	OTHER OFFICE PERS	1.00	1.00	-75.94	36,581	37,537	956
1300	010	2813	200	EMPLOYEE BENEFITS			115,015.48	483,266	446,414	-36,852
1300	010	2813	340	TECHNICAL SERVICES			51,222.00	67,000	66,785	-215
1300	010	2813	530	COMMUNICATIONS			360.00	3,000	3,000	****
1300	010	2813	550	PRINTING & BINDING			70.09	5,000	5,000	* * * *
1300	010	2813	581	MILEAGE			****	1,000	500	-500
1300	010	2813	582	TRAVEL			4,860.12	2,500	4,625	2,125
1300	010	2813	599	OTHER PURCHASED SERVICES			40,867.50	49,000	60,445	11,445
1300	010	2813	610	GENERAL SUPPLIES			11,204.13	35,000	35,000	****
1300	010	2813	635	MEALS & REFRESHMENTS			1,395.25	1,000	1,500	500
1300	010	2813	640	BOOKS & PERIODICALS			35.00	2,000	2,000	****
1300	010	2813	650	SUPPLIES & FEES - TECHNOLOGY			****	1,000	1,000	****
1300	010	2813	758	CAPITAL TECH SOFTWARE - ORIG			1,731.40	2,000	1,500	-500
1300	010	2813	762	CAPITAL EQUIPMENT REPLACEMENT			****	3,900	****	-3,900
1300	010	2813	810	DUES & FEES			1,666.00	****	1,715	1,715
1000	010	2010	010				1,000.00		1,15	1,,15
FUNCTION TOTAL										
		2813		UATION SERVICES	10.00	9.00	427,016.32	1,513,261	1,420,823	-92,438
				-						
				DEPARTMENT TOTAL	20.50	19.50	1,159,071.19	2,390,181	2,487,759	97,578

			<b>0 7 7</b>	DECODED TO	ORG	TOTAL	0015	0010	2010	INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO. EMP	NO.	2017	2018	2019 BUDGET	DECREASE 19 OVER 18
СЕМТР				ICATIONS	EMP	EMP	EXPENDITURES	BUDGET	BUDGEI	IS OVER 10
CENTR	жц-9С	HOOL C	.014101	ICATIONS .						
1700	010	2823	330	OTHER PROFESSIONAL SERV			29,820.00	27,500	27,500	****
1700	010	2823	530	COMMUNICATIONS			20,000.00	20,000	20,000	****
1700	010	2823	540	ADVERTISING			80.85	615	200	-415
1700	010	2823	550	PRINTING & BINDING			55,248.00	42,500	42,500	* * * *
			FINC	TION TOTAL						
		2823 PUBLIC INFORMATION SERVICES					105,148.85	90,615	90,200	-415
		2025	FODI	IC INFORMATION BERVICED			105,140.05	50,015	50,200	-115
1700	010	2829	116	CENTRL SUPPORT ADMIN	1.00	1.00	92,670.00	93,372	94,030	658
1700	010	2829	200	EMPLOYEE BENEFITS			56,460.43	52,616	53,045	429
1700	010	2829	330	OTHER PROFESSIONAL SERV			78,205.12	75,238	75 <b>,</b> 238	* * * *
1700	010	2829	530	COMMUNICATIONS			910.00	7,500	7,500	* * * *
1700	010	2829	550	PRINTING & BINDING			62,648.38	30,987	30,987	* * * *
1700	010	2829	581	MILEAGE			* * * *	500	500	* * * *
1700	010	2829	610	GENERAL SUPPLIES			18,721.44	1,000	1,000	* * * *
1700	010	2829	650	SUPPLIES & FEES - TECHNOLOGY			* * * *	2,160	2,510	350
1700	010	2829	810	DUES & FEES			****	350	****	-350
			FUNCTION TOTAL 2829 OTHER INFORMATION SERVICES							
		2829			1.00	1.00	309,615.37	263,723	264,810	1,087
				DEPARTMENT TOTAL	1.00	1.00	414,764.22	354,338	355,010	672
					<b>±.</b> 00	<b>±.</b> 00		551,555	555,510	0/2

# **OFFICE OF CHIEF OF HUMAN RESOURCES**

Organizational Unit: Office of Human Resources	
Program Administrator: Robert Harris	Program Code: 2800-2801-010
2019 TOTAL BUDGET:	\$15,281,466
SALARIES & BENEFITS:	\$15,042,552
NO. OF POSITIONS:	24.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$238,914
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$81,245
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): EAP Solutions (Employee Assistance Program),U	JPMC, CPI contract, Temporary
clerical substitutes to meet high peak workload demand and to cover long term absences - First Choice, Star Schoo	ols, Teachers Matters, and
Distinguished Professional Teacher.	
2018 BUDGET:	\$15,470,257
2017 YEAR EXPENDITURES:	\$9,190,220



#### 2019 Goals

The Talent Management team will increase the talent and diversity of our workforce in the upcoming year. We are working to narrow the disparity in demographics between our teacher and student populations. In order to help meet this goal, the team is expanding recruitment efforts to additional nonlocal schools of education and HBCUs, and refining our newly-launched District social media presence specifically focused on marketing our District as an employer of choice. Additionally, the Talent Management intends to manage and strengthen relationships with partner universities in the School District University Collaborative and lead work in the Strategic Plan dedicated to recruitment, selection, and refinement of performance management systems.

# Organizational Unit: Office of Human Resources Program Administrator: Robert Harris

**Program Code:** 2800-2801-010

The Performance Management team aims to ensure that every PPS student receives highly effective instruction by supporting the use of educator effectiveness information and associated tools among District leaders, School Leaders, and teachers to improve instruction and accelerate student learning. Foundational to these efforts are the team's focus on strengthening growth and evaluation systems for all role groups across the District to provide useful, accurate, and consistent feedback. The team aims to contribute to a student-focused culture of excellence and shared accountability by recognizing and appreciating effective educators. Performance Management supports the work of the Talent Management team by assisting in the development of methods to use effectiveness information to inform staffing decisions.

The Benefits Administration team will implement the change to all health care plans based on updated collective bargaining agreements. Benefits Administration will conduct the annual open enrollment for all employees, retirees and COBRA participants. Benefits Administration will also continue to manage all requirements and filings needed under the Affordable Care Act.

#### 2019 Goals Aligned with the Strategic Plan

The Office of Human Resources aligns to Strategic Theme 4, specifically for the upcoming year in the space of initiatives 1.a. and 1.b and 2.b. Additionally, there are connections between HR goals and Strategic Theme 3 with regards to ensuring that teachers and staff receive appropriate support. The Office of Human Resources is working to develop and broaden our teacher recruitment efforts to yield a diverse, culturally-competent, and effective workforce. To this end, some action items for 2019 include continue to build capacity of recruitment efforts (both within and outside of the department), the development of formal pipeline options, and establishing more meaningful relationships with schools of education that result in the hiring of teachers who are better equipped to teach our students. HR is also working to develop a rigorous selection and hiring process that ensures the most effective workforce. To this end, we will work to develop streamlined and role-specific selection criteria. We will also pursue legislative action that will eliminate the mandate to hire from an eligibility list, while developing pre-screening criteria that will no longer be one-size-fits-all. As we approach 2019, Phase 2 of the Strategic Plan has recently been launched, to systematically review and modify Performance Management systems to maximize impact on professional growth and student outcomes.

#### 2018 Work Done By the department

The Office of Human Resources is divided into four functional groups: Talent Management, Performance Management, Benefits Administration, and Employee Relations.

- 1. Talent Management functions includes recruiting, selecting, assigning, supporting and maintaining a high-performing workforce that will be able to achieve the District's mission.
- 2. Fair and equitable employment practices must be observed and compliance with state legislation, federal legislation, negotiated labor agreements and all applicable regulations must be assured.
- 3. A primary task of the Talent Management team is to complete staffing at each school according to its site-based budget, including managing transfers and hiring leading up to a new school year.
- 4. Filling vacancies as they occur.

# Organizational Unit: Office of Human Resources Program Administrator: Robert Harris

#### **Program Code:** 2800-2801-010

- 5. The Talent Management team also supports hiring managers within each department of the district's central office, consulting on their organizational structures and facilitating recruitment and selection processes to secure diverse and talented candidates to fill vacant positions.
- 6. Plays an active role in the staffing of summer programs.
- 7. Human capital data and systems are managed through daily transactions including recording new hires, transfers, and tracking various position and compensation information.
- 8. Performance Management functions; include managing and strengthening growth and evaluation processes for all District employees and role groups.
- 9. The Performance Management team also administers the District's performance-based compensation systems. Moreover, to support the District in understanding the effectiveness of its workforce and supporting its growth. This team is responsible for making information accessible and assisting school leaders and others to understand how this information can improve practice and student outcomes.
- 10. The Benefits Administration team of the department maintains the benefit plan enrollment information for active and retired employees through the People Soft system, E Benefits system and the Equifax ACA reporting system.
- 11. The administration of all involuntary and voluntary benefit plans is handled by this division, and is responsible for interaction with the Public School Employees' Retirement System (PSERS), which consists of auditing and reporting employee earnings, and contributions as well as preparation of monthly/quarterly payments.
- 12. The Benefits Administration team is responsible for the administration of the Affordable Care Act (ACA) provisions and reporting requirements.

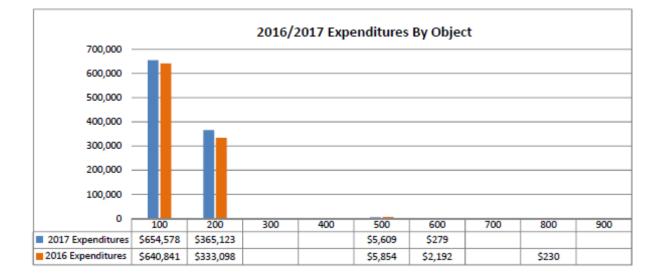
DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OFFIC	E OF	HUMAN	RESOU	RCES				DODGET	DODGET	19 0011 10
2800	010	2272	582	TRAVEL			****	* * * *	6,000	6,000
2800	010	2272	599	OTHER PURCHASED SERVICES			* * * *	* * * *	2,000	2,000
2800	010	2272	635	MEALS & REFRESHMENTS			* * * *	* * * *	1,500	1,500
2800	010	2272	650	SUPPLIES & FEES - TECHNOLOGY			****	* * * *	3,000	3,000
		2272		TION TOTAL R STAFF DEVEL - NON-CERT			* * * *	***	12,500	12,500
2800	010	2340	119	OTHER PERSONNEL COSTS			5,750.00	* * * *	* * * *	* * * *
2800	010	2340	122	TEACHER-SPEC ASSGNMT			* * * *	* * * *	****	****
2800	010	2340	129	OTHER PERSONNEL COSTS			****	5,000	5,000	****
2800	010	2340	159	OTHER PERSONNEL COSTS			3,951.95	1,500	1,500	****
2800	010	2340	189	OTHER PERSONNEL COSTS			1,500.00	1,500	1,500	* * * * * * * *
2800 2800	010 010	2340 2340	199 200	OTHER PERSONNEL COSTS EMPLOYEE BENEFITS				2,000	2,000	-46,099
2800	010	2340	200 290	OTHER EMPLOYEE BENEFITS			576,279.10 ****	51,740 ****	5,641 46,105	46,105
2800	010	2340	330	OTHER PROFESSIONAL SERV			43,538.04	54,963	54,963	****
2800	010	2340	432	RPR & MAINT - EQUIP			****	500	****	-500
2800	010	2340	550	PRINTING & BINDING			* * * *	2,000	2,000	****
2800	010	2340	599	OTHER PURCHASED SERVICES			* * * *	7,000	3,406	-3,594
2800	010	2340	610	GENERAL SUPPLIES			107.55	* * * *	****	* * * *
2800	010	2340	640	BOOKS & PERIODICALS			1,242.00	1,200	****	-1,200
2800	010	2340	752	CAPITAL EQUIPMENT-ORIG & ADDL			364.00	2,820	1,520	-1,300
			FUNC	TION TOTAL						
		2340		F RELATIONS & NEGOTIATIONS			632,732.64	130,223	123,635	-6,588
2800	010	2831	113	DIRECTORS	1.00	1.00	148,366.08	148,366	148,366	* * * *
2800	010	2831	119	OTHER PERSONNEL COSTS			54,000.00	54,000	****	-54,000
2800	010	2831	200	EMPLOYEE BENEFITS			78,297.06	114,036	83 <b>,</b> 697	-30,339
2800	010	2831	330	OTHER PROFESSIONAL SERV			422.50	* * * *	3,594	3,594
2800	010	2831	340	TECHNICAL SERVICES			49,044.25	17,188	17,188	****
2800	010	2831	411	DISPOSAL SERVICES			332.85	1,000	1,000	****
2800	010	2831	432	RPR & MAINT - EQUIP			****	2,245	2,245	* * * * * * * *
2800	010	2831	441	RENTAL - LAND & BLDGS			1,298.00			****
2800 2800	010 010	2831 2831	530 540	COMMUNICATIONS ADVERTISING			3,000.00	5,000 21,000	5,000 21,500	500
2800	010	2831	550	PRINTING & BINDING			23,967.94 5,181.39	6,750	6,750	****
2800	010	2831	581	MILEAGE			44.00	1,000	1,000	* * * *
2800	010	2831	582	TRAVEL			9,095.57	14,420	14,420	****
2800	010	2831	599	OTHER PURCHASED SERVICES			2,541.16	4,000	4,000	****
2800	010	2831	610	GENERAL SUPPLIES			11,392.52	14,470	2,470	-12,000
2800	010	2831	635	MEALS & REFRESHMENTS			1,420.38	2,500	2,500	****
2800	010	2831	640	BOOKS & PERIODICALS			* * * *	300	300	* * * *
2800	010			SUPPLIES & FEES - TECHNOLOGY			83,996.40	57,948	47,948	-10,000
2800	010			CAPITAL TECH SOFTWARE - ORIG			526.88	****	****	****
2800	010	2831		CAPITAL EQUIPMENT REPLACEMENT			3,237.00	****	****	****
2800	010	2831	8T0	DUES & FEES			12,892.67	6,100	6,100	****
		2831		TION TOTAL RVISION OF STAFF SERVICES	1.00	1.00	489,056.65	470,323	368,078	-102,245
		1001	2010		2.00	2.00	200,000,000	1,0,020	200,070	101,215
2800	010	2832			2.00	3.00	186,363.60	187,686	284,986	97,300
2800	010	2832		CENTRL SUPPORT ADMIN	5.00	3.00	324,664.98	445,836	263,222	-182,614
2800	010	2832	119	OTHER PERSONNEL COSTS			9,699.25	* * * *	****	****

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OF	FICE	OF HUM	AN RE	SOURCES						
2800 2800 2800 2800 2800 2800 2800 2800	010 010 010 010 010 010 010 010	2832 2832 2832 2832 2832 2832 2832 2832	124 146 148 197 200 550 581 891	COMP-ADDITIONAL WORK OTHER TECHNICAL PERS COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PRINTING & BINDING MILEAGE OTHER MISCELLANEOUS EXPENDITUR	13.00	13.00	3,682.50 670,385.07 73.72 *** 663,369.58 781.80 **** 480.00	**** 751,484 1,880 4,500 784,065 **** 3,470 ****	**** 760,168 1,880 4,500 741,686 **** 3,470 ****	**** 8,684 **** -42,379 **** ****
		2832		TION TOTAL CUITMENT & PLACEMENT SRVCS	20.00	19.00	1,859,500.50	2,178,921	2,059,912	-119,009
2800 2800 2800 2800 2800 2800 2800 2800	010 010 010 010 010 010 010 010 010	2839 2839 2839 2839 2839 2839 2839 2839	113 142 146 155 200 330 530 550 550 581 810	DIRECTORS OTHER ACCOUNTING PERS OTHER TECHNICAL PERS OTHER OFFICE PERS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV COMMUNICATIONS PRINTING & BINDING MILEAGE DUES & FEES	1.00 1.00 1.00 1.00	1.00 1.00 1.00 1.00	100,147.92 71,569.44 52,584.72 27,219.68 146,602.13 **** 2,700.00 5,917.40 **** 599.00	100,80571,71253,75239,100149,5391,0004,0006,5001901,350	101,49371,71254,89740,479151,5131,0004,0006,5001901,350	688 **** 1,145 1,379 1,974 **** **** **** ****
2800 2800 2800 2800	010 010 010 010	2839 2890 2890 2890 2890 2890	OTHE 330 441 610 635	TION TOTAL R STAFF SERVICES OTHER PROFESSIONAL SERV RENTAL - LAND & BLDGS GENERAL SUPPLIES MEALS & REFRESHMENTS TION TOTAL	4.00	4.00	407,340.29 **** **** **** ****	427,948 **** **** ****	433,134 4,500 3,000 3,000 1,500	5,186 4,500 3,000 3,000 1,500
		2890	OTHE	R SUPPORT SERV CENTRAL DEPARTMENT TOTAL	25.00	24.00	**** 3,388,630.08	**** 3,207,415	12,000 3,009,259	12,000 -198,156

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
RET.INCENTIVES/	POST RET.BENEF.	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
2801 010 1100	200 EMPLOYEE BENEFITS			4,231,966.34	8,429,378	8,429,378	****
1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			4,231,966.34	8,429,378	8,429,378	****
2801 010 2340 2801 010 2340				1,569,623.73 ****	3,833,464 ****	3,770,324 72,505	-63,140 72,505
2340	FUNCTION TOTAL STAFF RELATIONS & NEGOTIATIONS			1,569,623.73	3,833,464	3,842,829	9,365
	DEPARTMENT TOTAL			5,801,590.07	12,262,842	12,272,207	9,365

# **OFFICE OF CHIEF FINANCIAL OFFICER**

Organizational Unit: Office of Budget Development, Management, and Operations								
Program Administrator: Ronald Joseph	<b>Program Code:</b> 3000-010							
	***** * <b>*</b> *							
2019 TOTAL BUDGET:	\$999,070							
SALARIES & BENEFITS:	\$979,370							
NO. OF POSITIONS:	7.00							
BUDGET OTHER THAN SALARIES/BENEFITS:	\$19,700							
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$0							
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):								
2018 BUDGET:	\$1,075,960							
2017 YEAR EXPENDITURES:	\$1,025,589							



#### 2019 Goals

- 1. Record charter school tuition payments.
- 2. Provide Interim and final financial reports to program managers and granting agencies.
- 3. To complete the Act 80 in a timely and accurate fashion.
- 4. To make sure all are in compliance with the Single Audit Act.

**Organizational Unit:** Office of Budget Development, Management, and Operations **Program Administrator:** Ronald Joseph

Program Code: 3000-010

#### 2019 Goals Aligned with the Strategic Plan

The Office of Budget Development, Management and Operations are responsible for developing annual budgets, financial reporting for supplemental funds, and paying charter schools. The goals we have set for 2019 are aligned with the strategic plans to provide appropriate instructional support for teacher and staff by doing the following:

- 1. Continuing to have positive and productive relationships with school based personnel along with administrators.
- 2. Providing support for all school based personnel along with administrators.
- 3. Ensure that students and teachers have the materials need to succeed this year.

# 2018 Work Done By the department

The Office of Budget Development, Management & Operations is currently getting ready to put out the 2019 General Fund Budget/Capital Project Budget Book. This office is currently in the process of receiving the 2019 narratives that will go into this year's budget book. We are also monitoring the budgets in school district, and for each department making sure they have enough money to accomplish any goal set out for the betterment of the students of Pittsburgh. This office is currently budgeting for new positions that have been created throughout the board minutes, and employees being promoted to new positions. We provide their departments with cost analysis for each position and departments for them to be located. This department is also currently continuing to assist the Pittsburgh Schools with support of their programs, and assist the administrators with their purchases through the year. We are currently monitoring all contracts in the board minutes and making sure the encumbrances are being paid the correct way.

The Office of Budget Development, Management & Operations in 2018 has completed the following:

- 1. 2018/2019 Site-Based Budget.
- 2. Adjusted for the 2018 Salaries for all departments.
- 3. Move and created new positions within the budget.
- 4. Completed the Act 80 (Identifying tax payer residence).
- 5. Prepared for the 2018 budget meeting by meeting independently with each department to account for changes made and anticipated.
- 6. Provided timely and accurate financial projections for the development of the 2019 General Fund Budget.

The Office of Budget Development, Management has established great relationships with the secretary and principals in each school by making all their needs for the students a top priority. This department made sure that all school staff and administrators increased their knowledge by attending professional development conferences, so that they could better educated there students. This department provides the schools and departments with the monies to buy Web-based software for the students in the classrooms to provide them differentiated instructional support in the classrooms. This department has done research on the Pittsburgh promise to keep parents and staff up to date on any changes that may have been made regarding your child's eligibility for the scholarship. This department created the Summer Dreamers budget, which developed an effective relationship with the students, families, and schools to better collaborate for student success.

_	UND FUNC DEV.,MGMT	OBJ DESCRIPTION & OPER.	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
3000 01		116 CENTRL SUPPORT ADMIN 119 OTHER PERSONNEL COSTS	2.00	2.00	174,582.82 52,005.00	184,262 54,000	186,657	2,395 -54,000
3000 01	10 2512 10 2512	141 ACCOUNTANTS-AUDITORS 142 OTHER ACCOUNTING PERS	2.00	2.00	96,757.38 34,517.80	134,488 ****	133,574 ****	-914 ****
3000 01 3000 01	10 2512	200 EMPLOYEE BENEFITS 530 COMMUNICATIONS			177,555.18 3,000.00	210,050 3,600	180,650 3,600	-29,400 ****
3000 01 3000 01		550 PRINTING & BINDING 581 MILEAGE			2,438.23 170.42	3,000 300	3,000 300	* * * * * * * *
3000 01	10 2512 10 2512	582 TRAVEL 640 BOOKS & PERIODICALS			* * * * * * * *	250 150	250 150	* * * * * * * *
	10 2512	768 CAPITAL TECH SOFTWARE REPLACE			* * * *	1,500	1,500	* * * *
	2512	FUNCTION TOTAL BUDGETING SERVICES	4.00	4.00	541,026.83	591,600	509,681	-81,919
	10 2515 10 2515	116 CENTRL SUPPORT ADMIN 146 OTHER TECHNICAL PERS	1.00	1.00	52,534.46 32,362.76	89,625 ****	91,347 ****	1,722 ****
3000 01 3000 01	10 2515	200 EMPLOYEE BENEFITS 581 MILEAGE			76,064.01	50,505 500	51,531 500	1,026 ****
3000 01	10 2515 10 2515	582 TRAVEL 610 GENERAL SUPPLIES			**** 278.96	5,000 4,100	5,000 4,100	* * * * * * * *
5000 01	10 2515	FUNCTION TOTAL			2,0,90	1/100	1/100	
	2515	FINANCIAL ACCOUNTING SERVICES	1.00	1.00	161,240.19	149,730	152,478	2,748
3000 01 3000 01	10 2800	116 CENTRL SUPPORT ADMIN 200 EMPLOYEE BENEFITS	2.00	2.00	211,818.24 111,503.37	213,193 120,137	214,568 121,043	1,375 906
	10 2800	581 MILEAGE 635 MEALS & REFRESHMENTS			* * * * * * * * * * * *	500 200	500 200	* * * * * * * * * * * *
3000 01	10 2800	640 BOOKS & PERIODICALS			~ ~ <i>*</i> *	600	600	* *
	2800	FUNCTION TOTAL SUPPORT SERVICES-CENTRAL	2.00	2.00	323,321.61	334,630	336,911	2,281
		DEPARTMENT TOTAL	7.00	7.00	1,025,588.63	1,075,960	999,070	-76,890

Organizational Ont. Thance	
Program Administrator: Ronald Joseph	Program Code: 3300-010
2019 TOTAL BUDGET:	\$1,111,442
SALARIES & BENEFITS:	\$555,197
NO. OF POSITIONS:	4.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$556,245
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$519,000
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Representation on tax assessment appeals and TIF/Econd	omic development matter,
Annual local audit in accordance with the Single Audit Act and the Public School Code, Morse, Gantveg & Hodge - Cou	rt Reporting/Stenographer,
School Board Docs/ Contract Annual Fee, Professional auditing, administrative and IRS tax-compliance services for the	District's 403b tax-deferred

investment program, and Temporary workers - First Choice.

#### **2018 BUDGET:**

#### **2017 YEAR EXPENDITURES:**

Organizational Unit: Finance

2016/2017 Expenditures By Object 600,000 500,000 400,000 300,000 200,000 100,000 0 100 200 300 400 500 600 700 800 900 2017 Expenditures \$228,182 \$92,558 \$509,692 \$21,026 \$1,024 \$4,000 2016 Expenditures \$173,092 \$92,913 \$451,677 \$17,225 \$390 \$3,465

#### 2019 Goals

The Finance department maintains the functional elements of the District, including Accounting and Accounts Payable; Budget Development, Management and Operations; Payroll; the Workplace Accident and Illness Prevention Program; self-administered and self-insured Workers' Compensation internal service fund, and Purchasing, as well as maintaining the financial system for the School District. In order to provide the most effective department our primary goals are as follows:

1. To continue to monitor the bond market and identify potential costs savings in current outstanding debt, as well as the best time to borrow new funding, if necessary for 2019.

\$1,251,899 \$856,481

## Organizational Unit: Finance Program Administrator: Ronald Joseph

- 2. To regularly monitor the District's financial outlook and to take proactive measures to ensure the District's financial sustainability.
- 3. To be readily available for all District staff in order to answer any pertinent questions and provide proper training when needed.
- 4. To make sure that the District is in compliance with the annual financial audit.

# **2019 Goals Aligned with the Strategic Plan**

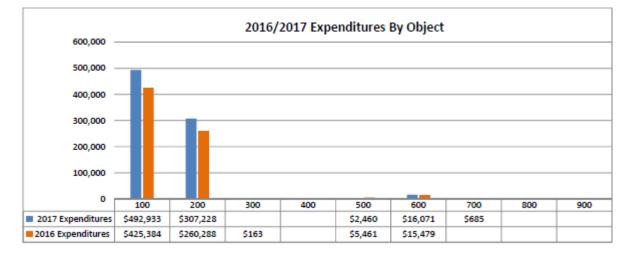
- 1. Create a positive and supportive School Culture by proactively reaching out to the schools and assisting with any needs that are necessary, including but not limited to, purchasing issues, contract establishment, submitting of travel and reimbursement, purchasing cards, and maintenance of the online banking and functions for the school's activity funds.
- 2. Continue to have an "open door policy" with all personnel to ask any questions and gain assistance on the proper procedures through the District. This, in turn, provides relevant and timely support for all staff within the district.
- 3. Strive for the best and always fostering a high performance culture.

# **2018 Work Done By the department**

- 1. The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2017.
- 2. Having a leadership change in the bringing of the year has forced the department to be more proactive. We have submitted both our annual audit, as well as, our annual financial report to the state in a timely and efficient manner.
- 3. We are constantly trying to work on and improve our process and update past practices with more relevant and efficient training.
- 4. We have filled many vacant positions in order to have a stronger more efficient team.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
FINAN	CE									
3300 3300	010 010	2330 2330	330 530	OTHER PROFESSIONAL SERV COMMUNICATIONS			238,325.50 8,361.50	342,000 10,000	300,000 10,000	-42,000 ****
		2330		TION TOTAL ASSMT & COLLECTION SRVCS			246,687.00	352,000	310,000	-42,000
3300	010	2350	330	OTHER PROFESSIONAL SERV			172,716.35	264,000	201,000	-63,000
		2350		TION TOTAL L & ACCOUNTING SERVICES			172,716.35	264,000	201,000	-63,000
3300 3300 3300 3300 3300 3300 3300 330	010 010 010 010 010 010 010 010 010 010	2511 2511 2511 2511 2511 2511 2511 2511	113 146 151 157 200 330 530 540 550 581 582 599 610 640 756 766 810	DIRECTORS OTHER TECHNICAL PERS SECRETARIES COMP-ADDITIONAL WORK EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV TECHNICAL SERVICES COMMUNICATIONS ADVERTISING PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES BOOKS & PERIODICALS CAP TECH HARDWARE/EQUIP-ORIG CAP TECH HRDWARE/EQUIP REPLACE DUES & FEES	2.00	2.00 1.00 1.00	171,469.95 15,179.92 40,013.80 1,518.10 92,557.57 85,433.67 13,216.50 **** **** 192.82 9,570.41 2,901.23 678.96 344.90 **** **** 4,000.00	239,983 79,734 **** 3,500 182,137 90,000 25,000 **** 400 6,200 3,000 1,000 **** **** **** 3,945	240,596 80,909 33,452 **** 200,240 8,000 10,000 400 2,500 2,500 200 6,200 9,000 1,000 800 1,200 1,200 3,945	613 1,175 33,452 -3,500 18,103 -82,000 -15,000 400 -200 2,500 -200 **** 6,000 **** 800 1,200 1,200 ****
		2511		TION TOTAL RVISION OF FISCAL SERVICES	3.00	4.00	437,077.83	635,899	600,442	-35,457
				DEPARTMENT TOTAL	3.00	4.00	856,481.18	1,251,899	1,111,442	-140,457

Organizational Unit: Accounting and Accounts Payable	
Program Administrator: Ronald Joseph	Program Code: 3301-010
2019 TOTAL BUDGET:	\$899,597
SALARIES & BENEFITS:	\$838,897
NO. OF POSITIONS:	10.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$60,700
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$500
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): CPI Creative Contract	
2018 BUDGET:	\$924,831
2017 YEAR EXPENDITURES:	\$819,377



# 2019 Goals

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The overall goal for Accounting and Accounts Payable is to provide support to teachers, administrators, support staff, and the community with access to the proper financial information to ensure that appropriate educational decisions are financially supported for our students and staff. Each unit is responsible for working with other departments across the District to support their needs. The goals of this department are as follows:

- 1. To support principals and school staff in their efforts to maintain efficient and effective financial records and internal controls by utilizing online or in person assistance in understanding all financial systems provided by the District.
- 2. To provide accurate and precise information in all daily accounting and accounts payable duties.
- 3. To increase communication with other departments in order to develop a more efficient payable process.

**Organizational Unit:** Accounting and Accounts Payable **Program Administrator:** Ronald Joseph

Program Code: 3301-010

#### **2019 Goals Aligned With the Strategic Plan**

- 1. Creating a positive and supportive culture by increasing the communication with schools and other departments in the District in order to ensure that the decimation of information for Finance is being done properly and effectively.
- 2. Keeping the lines of communication open, as well as offering trainings to add support.
- 3. The unit is providing relevant and timely support for teachers and school based staff.
- 4. Fostering a high-performance culture for all employees by striving for the best.

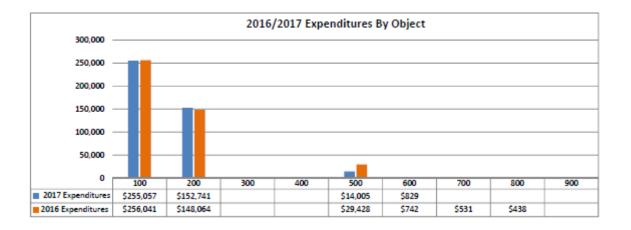
#### **2018 Work Done By the department**

- 1. The Accounts Payable Department generates money for the District by participating in programs that generate rebates such as PNC-P-card & PNC-Active Pay, American Express Rebates, and Disbursement Review Audits.
- 2. The Accounting Department has increased the collection of past due out of District tuition.
- 3. Reorganized the Accounts Payable depart to be more effecting by hiring an Accounts payable Manager and Assistant Manager.
- 4. Filled vacant position in the accounting department to maintain a better workload.
- 5. Work together as a tram to compile the AFR and CAFR as well as monthly financial statements given to the Board.

DEPT ACCTN		FUNC CCTS P	OBJ PAYABL		ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
3301 3301 3301 3301 3301 3301 3301 3301	010 010 010 010 010 010 010 010 010 010	2513 2513 2513 2513 2513 2513 2513 2513	141 142 159 157 200 530 540 550 610 640	ACCOUNTANTS-AUDITORS OTHER ACCOUNTING PERS OTHER PERSONNEL COSTS CLERKS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS COMMUNICATIONS ADVERTISING PRINTING & BINDING GENERAL SUPPLIES BOOKS & PERIODICALS	2.00 1.00 2.00	2.00 1.00 2.00	70,570.40 46,460.77 4,315.63 80,642.66 3,571.18 139,815.36 **** 2,202.68 2,426.08 ****	104,675 69,103 **** 83,763 1,500 145,973 400 300 2,000 4,000 300	104,675 61,632 **** 77,186 1,500 138,206 **** 4,000 4,000 ****	**** -7,471 **** -6,577 **** -7,767 -400 -300 2,000 **** -300
3301	010	2513	766	CAP TECH HRDWARE/EQUIP REPLACE			****	1,200	****	-1,200
		2513		TION TOTAL IVING & DISBURSING FUNDS	5.00	5.00	350,004.76	413,214	391,199	-22,015
3301 3301 3301 3301 3301 3301	010 010 010 010 010 010	2515 2515 2515 2515 2515 2515 2515	141 200 330 550 581 650	ACCOUNTANTS-AUDITORS EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV PRINTING & BINDING MILEAGE SUPPLIES & FEES - TECHNOLOGY	3.00	3.00	169,096.56 89,621.75 **** **** **** 13,645.00	171,482 96,632 500 2,500 500 50,000	172,159 97,119 500 **** 600 51,000	677 487 **** -2,500 100 1,000
		2515		TION TOTAL NCIAL ACCOUNTING SERVICES	3.00	3.00	272,363.31	321,614	321,378	-236
3301 3301 3301 3301 3301 3301	010 010 010 010 010 010	2517 2517 2517 2517 2517 2517	141 146 200 581 756 766	ACCOUNTANTS-AUDITORS OTHER TECHNICAL PERS EMPLOYEE BENEFITS MILEAGE CAP TECH HARDWARE/EQUIP-ORIG CAP TECH HRDWARE/EQUIP REPLACE	1.00 1.00	1.00 1.00	44,586.40 73,689.91 77,790.74 257.54 684.50 ****	45,383 75,053 67,867 500 **** 1,200	46,337 72,848 67,235 600 ****	954 -2,205 -632 100 **** -1,200
		2517		TION TOTAL PERTY ACCOUNTING SERVICES	2.00	2.00	197,009.09	190,003	187,020	-2,983
				DEPARTMENT TOTAL	10.00	10.00	819,377.16	924,831	899,597	-25,234

Organizational Unit: Payroll	
Program Administrator: Lynne M. Casselberry	<b>Program Code:</b> 3303-010

2019 TOTAL BUDGET:	\$446,262
SALARIES & BENEFITS:	\$407,362
NO. OF POSITIONS:	4.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$38,900
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$0
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):	
2018 BUDGET:	\$458,979
2017 YEAR EXPENDITURES:	\$422,632



#### 2019 Goals

- 1. Implement a new operating system.
- 2. Explore changes in business processes for efficiencies when building the new operating system.
- 3. Create communications in collaboration with the Employee Relations Office for all employees out on all types of leaves.
- 4. Explore efficiencies in the severance application and payment process in collaboration with the Human Resources Department.
- 5. Continued compliance with Federal, State, and Local regulatory agencies.
- 6. Create a compensation philosophy for the District.

# Organizational Unit: Payroll Program Administrator: Lynne M. Casselberry

**Program Code:** 3303-010

## 2019 Goals Aligned with the Strategic Plan

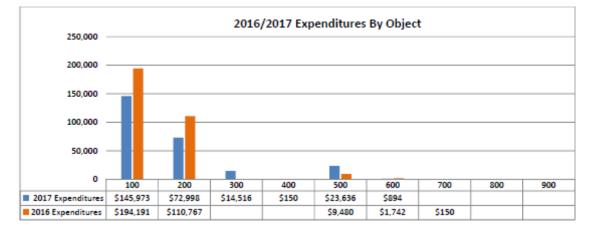
- 1. Goals are intended to create efficiencies within the payroll office to enhance the performance of the department.
- 2. The goals also provide a way to continuously improve the operations of the Payroll Office.
- 3. Communicating leave procedures with the Human Resources Department will enhance the performance of both departments, and provide much better customer service to schools and employees.

## **2018 Work Done By the department**

- 1. Paid and communicated the retro payments of all PFT employees to all stakeholders for the contract ratification.
- 2. Created and audit plan for timekeeper entry of overtime payments to exempt employees under the (FLSA) to remain complaint, and ensure consistent compensation to all like employee groups.
- 3. Created employee communications on use of sick, personal, and vacation days/hours.
- 4. Partnered with the Start of Success Program and hired a student worker in the Payroll Department.

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
PAYRO	LL									
3303	010	2514	113	DIRECTORS	1.00	1.00	104,130.24	104,818	105,505	687
3303	010	2514	141	ACCOUNTANTS-AUDITORS	1.00	1.00	30,507.60	35,626	35,626	****
3303	010	2514	142	OTHER ACCOUNTING PERS	1.00	1.00	69,004.90	69,103	71,072	1,969
3303	010	2514	146	OTHER TECHNICAL PERS	1.00	1.00	48,238.08	49,216	48,238	-978
3303	010	2514	149	OTHER PERSONNEL COSTS	1.00	1.00	3,176.10	****	****	****
3303	010	2514	200	EMPLOYEE BENEFITS			152,740.64	145,816	146,921	1,105
3303	010	2514	530	COMMUNICATIONS			****	5,000	2,000	-3,000
3303	010	2514	550	PRINTING & BINDING			****	2,000	2,000	-3,000
3303	010	2514	582	TRAVEL			****	2,500	2,500	****
3303	010	2514	592	OTHER PURCHASED SERVICES			14,005.02	40,000	19,900	-20,100
							-	•	•	-20,100
3303	010	2514	610	GENERAL SUPPLIES			580.28	1,000	1,000	****
3303	010	2514	640	BOOKS & PERIODICALS				2,000	2,000	
3303	010	2514	650	SUPPLIES & FEES - TECHNOLOGY			249.00	* * * *	7,500	7,500
3303	010	2514	766	CAP TECH HRDWARE/EQUIP REPLACE			* * * *	1,200	1,200	****
3303	010	2514	810	DUES & FEES			* * * *	700	800	100
			FUNCTION TOTAL							
		2514	PAYROLL SERVICES			4.00	422,631.86	458,979	446,262	-12,717
		DEPARTMENT TOTAL			4.00	4.00	422,631.86	458,979	446,262	-12,717

Organizational Unit: Purchasing			
Program Administrator: Ronald Joseph	<b>Program Code:</b> 3306-010		
2019 TOTAL BUDGET:	\$276,788		
SALARIES & BENEFITS:	\$250,513		
NO. OF POSITIONS:	3.00		
BUDGET OTHER THAN SALARIES/BENEFITS:	\$26,275		
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$5,000		
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): K-Force Contract.			
2018 BUDGET:	\$308,506		
2017 YEAR EXPENDITURES:	\$258,166		



## 2019 Goals

- 1. Ensure that the procedures followed and employed by the Purchasing Department continue to coincide with state regulations as well as the criteria established by the National Institute of Government Purchasing.
- 2. Continue to look for ways and means to shorten the time cycle from the creation of a requisition to the dispatching of a purchase order.
- 3. Source for suppliers who can provide more competitive pricing and/or cheaper shipping costs.
- 4. Increase the number of local or regional suppliers which will shorten delivery lead times.
- 5. Reduce the vendor base by finding vendors who can handle more comprehensive mix of products we purchase which could lead to fewer requisitions, and purchase orders being generated and fewer invoices to process.
- 6. Continue to improve working relationships in the District and to make Purchasing more visible.

## Organizational Unit: Purchasing Program Administrator: Ronald Joseph

**Program Code: 3306-010** 

#### 2019 Goals Aligned with the Strategic Plan

- 1. Purchasing's mission is to continually identify and incorporate innovative procurement practices that will provide quality and timely services to the School District and its vendors, while adhering to and enforcing all applicable laws, regulations and policies.
- 2. Purchasing shall procure supplies and equipment that meet the required specifications with attention to quality, pricing and delivery. This involves a balance between efficient and timely service to our schools while providing an environment of good sound business controls to protect the assets of the School District of Pittsburgh.

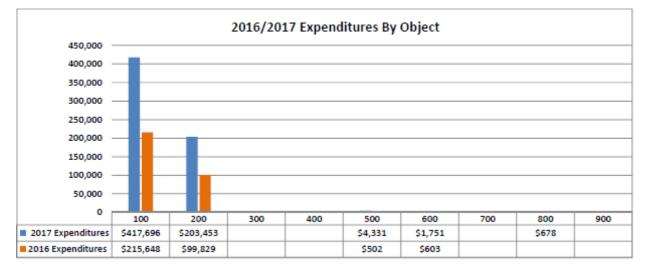
#### **2018 Work Done By the department**

- 1. Met with owner of prime furniture company and convinced him to increase installation labor force in order to meet school opening schedule at no additional cost to the District.
- 2. Trained District personnel in PeopleSoft and Purchasing procedures through a close alignment with the National Institute of Government Purchasing (NIGP) criteria for outstanding Agency Accreditation.
- 3. Continue to advise District Personnel on when a board tab is necessary for entering into Boarddocs.
- 4. Continue to educate District Personnel on the approval cycle of requisitions in the PeopleSoft System.

ORG TOTAL	INCREASE
DEPT FUND FUNC OBJ DESCRIPTION NO. NO. 2017 2018 2019	DECREASE
EMP EMP EXPENDITURES BUDGET BUDGET	19 OVER 18
PURCHASING	
3306 010 2520 143 PURCHASING PERSONNEL 3.00 3.00 133,525.42 177,033 153,662	-23,371
3306 010 2520 148 COMP-ADDITIONAL WORK 291.49 6,500 6,500	****
3306 010 2520 149 OTHER PERSONNEL COSTS 12,156.45 **** ****	****
3306 010 2520 200 EMPLOYEE BENEFITS 72,997.55 103,423 90,351	-13,072
3306 010 2520 330 OTHER PROFESSIONAL SERV 14,515.88 **** 5,000	5,000
3306 010 2520 432 RPR & MAINT - EQUIP 149.55 500 500	****
3306 010 2520 530 COMMUNICATIONS 3,867.05 3,500 3,500	* * * *
3306 010 2520 540 ADVERTISING 18,088.60 10,000 10,000	* * * *
3306 010 2520 550 PRINTING & BINDING 1,680.10 1,500 1,500	* * * *
3306 010 2520 581 MILEAGE **** 200 200	* * * *
3306 010 2520 582 TRAVEL **** 2,500 2,500	* * * *
3306 010 2520 610 GENERAL SUPPLIES 893.86 2,000 2,000	* * * *
3306 010 2520 640 BOOKS & PERIODICALS **** 350 350	* * * *
3306 010 2520 762 CAPITAL EQUIPMENT REPLACEMENT **** 500 500	* * * *
3306         010         2520         810         DUES & FEES         ****         500         225	-275
FUNCTION TOTAL	
2520 PURCHASING SERVICES         3.00         3.00         258,165.95         308,506         276,788	-31,718
DEPARTMENT TOTAL 3.00 3.00 258,165.95 308,506 276,788	-31,718

# **OFFICE OF DEPUTY SUPERINTENDENT**

Organizational Unit: Deputy Superintendent			
Program Administrator: Anthony Anderson	Program Code: 4000-010		
2019 TOTAL BUDGET:	¢1 651 274		
SALARIES & BENEFITS:	\$1,651,374 \$1,613,076		
NO. OF POSITIONS:	11.00		
BUDGET OTHER THAN SALARIES/BENEFITS:	\$38,298		
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$1,500		
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): CPI Contract - Community Outreach Flyers, Information	Tables, CPI Contract - 8 <sup>th</sup>		
grade "Middle School Honor Roll Celebration", CPI Contract - Student Envoy Project.			
2018 BUDGET:	\$1,697,962		
2017 YEAR EXPENDITURES:	\$627,910		



#### 2019 Goals

- 1. Continue to monitor and adjust our school support system that includes comprehensive targeted professional development designed to build professional growth for the Chief of School Performance, Chief Academic Officer, Assistant Superintendents, Principals and Teacher practice to improve student learning/outcomes.
- 2. Partner with American Association of School Administrators (AASA) for the Deputy Superintendent to participate in Professional Learning Academies.
- 3. Continue to ensure that the Curriculum & Instruction (C&I), Professional Development (PD) and the Office of School Performance (OSP) staff work together to provide a seamless system of support to schools.

# Organizational Unit: Deputy Superintendent Program Administrator: Anthony Anderson

- 4. Continue to ensure that our curriculum includes culturally relevant strategies, along with standards-based alignment, to make certain that teachers have the resources to help address the needs of all students and eliminate racial disparities.
- 5. Continue to implement and align the Positive Behavioral Intervention Support (PBIS), Professional Learning Communities (PLCs), and the Continuous Improvement Model (PCIM).
- 6. Continue to implement a more intensive support structure to improve teacher practice and shift teacher mindset through the development of efficacy and equity strategies.
- 7. Work with the newly appointed Assistant Superintendent for the Office of School Transformation to ensure that protocols, procedures and supports are in place to assist schools in improving student outcomes.
- 8. Work with the newly appointed CAO to ensure that all schools are receiving core curriculum and content support.
- 9. Increase the number of schools participating in the Student Envoy Program.

# **2019 Goals Aligned with the Strategic Plan**

- 1. Continue to monitor and adjust the Positive Behavioral Intervention Support (PBIS).
- 2. Train all school staff on the MTSS process to support the social-emotional learning of all children.
- 3. Train LES staff and other appropriate staff on the use of the MTSS to assist schools with the reduction of students improperly identify for PSE services.
- 4. Continue to support the implementation of the new Student Code of Conduct.
- 5. Continue to train staff on using the K-8 math curriculum.
- 6. Continue to train staff on using the 6-8 literacy curriculum.
- 7. Continue to train staff on using the K-5 ELA curriculum.
- 8. Implement a universal screening process for all second-grade students to decrease the number of students not gaining access to accelerated programs.
- 9. Continue to have the PSAT administered to all current eighth-grade students to identify a broader range of student's access for to Advance Placement courses.
- 10. Continue to provide trained literacy instructional coaches to all schools for additional support staff.
- 11. Continue to provide additional math support to schools that have scored within the lowest percentile.
- 12. Develop an aligned job embedded professional development system to ensure teachers have a comprehensive understanding of district goals.
- 13. Purchase and train staff on a standards-based curriculum to meet the requirements of Every Student Succeeds Act (ESSA) performance requirements.
- 14. Continue to train assistant superintendents on the PULSE evaluation rubric to support principal development.
- 15. Continue to calibrate building leaders on the RISE rubric to better align the leaders to use the tool for a teacher growth lever.
- 16. Continue aligning Professional Development with a focus on improving capacity for all stakeholders.
- 17. Continue to conduct Instructional Review for Priority and Focus Schools.
- 18. Initiate the Annual 8<sup>th</sup> Scholar Award Ceremony to recognize student's academic success.

# Organizational Unit: Deputy Superintendent Program Administrator: Anthony Anderson

**Program Code:** 4000-010

## 2018 Work Done By the department

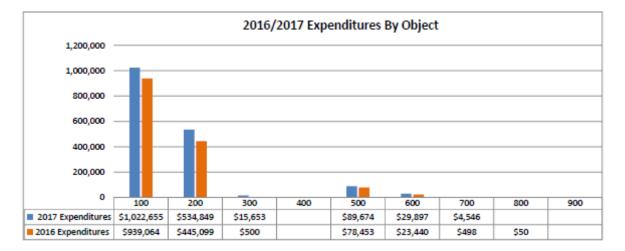
- 1. Coordinated C & I, OSP, Office of Student Service (OSS), PSE, Technology and DREA to ensure that schools have the data, resources and support needed to ensure continued student academic improvement
- 2. Conducted Instructional Reviews for Priority and Focus Schools during the 2017-2018 school year.
- 3. Created implementation scales for initiatives, processes, and structures that are being implemented.
- 4. Created more direct communications and processes to align work across departments.
- 5. Implemented support structures for PBIS, PLCs, and Restorative Practices for the 2017-2018 school year.
- 6. Monitored the implementation of PBIS, PLCs, and Restorative Practices.
- 7. Conducted coaches training during the 2017-2018 school year.
- 9. Initiated the first 8<sup>th</sup> Scholar Award Ceremony to recognize student's academic success.
- 10. Established structures and support to ensure seamless, coherent aligned professional learning for district leaders and staff through the collective efforts of the C & I, OSP and Professional Development departments.
- 12. Revised the Student Code of Conduct to decrease the disparity in infractions between African-American and White students.
- 13. Provided Efficacy Training for district leaders and Transformation schools with a focus on shifting mindsets and empowering student leaders/voice.
- 14. Partnered with PATTAN to develop an implementation plan for PBIS.
- 15. Trained Learning Environment Specialist (LES) on the Restorative Practice framework to lower school discipline incidents.
- 16. Successfully implemented and aligned year one phases of the Positive Behavioral Intervention Support (PBIS).
- 17. Supported the implementation of the new Student Code of Conduct.
- 18. Purchased the new math curriculum.
- 19. Purchased the 6-8 literacy curriculum.
- 20. PSAT administered to all eighth-grade students to identify a broader range of student's access for to Advance Placement courses.

DEPT		FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
DEPUTY SUPERINTENDENT										
4000	010	2260	113	DIRECTORS	3.00	2.00	85,132.54	365,627	226,179	-139,448 ****
$4000 \\ 4000$	010 010	2260 2260	$\frac{114}{116}$	PRINCIPALS CENTRL SUPPORT ADMIN	1.00 2.00	1.00 2.00	23,333.33	120,000	120,000 186,358	****
4000	010	2260	122	TEACHER-SPEC ASSGNMT	1.00	1.00	25,673.45 21,574.00	186,358 92,460	96,086	3,626
4000	010	2260	122	WKSP-COM WK-CUR-INSV	1.00	1.00	21,5/4.00	92,400 ****	3,220	3,220
4000	010	2260	142	OTHER ACCOUNTING PERS		1.00	****	****	67,198	67,198
4000	010	2260	146	OTHER TECHNICAL PERS	2.00	2.00	23,671.22	102,836	123,291	20,455
4000	010	2260	200	EMPLOYEE BENEFITS	2.00	2100	96,462.14	488,724	463,897	-24,827
4000	010	2260	323	PROF-EDUCATIONAL SERV			****	500	****	-500
4000	010	2260	330	OTHER PROFESSIONAL SERV			****	500	1,500	1,000
4000	010	2260	550	PRINTING & BINDING			* * * *	500	4,150	3,650
4000	010	2260	581	MILEAGE			* * * *	2,000	2,000	****
4000	010	2260	582	TRAVEL			* * * *	3,000	****	-3,000
4000	010	2260	599	OTHER PURCHASED SERVICES			* * * *	1,000	400	-600
4000	010	2260	610	GENERAL SUPPLIES			* * * *	1,000	6,635	5,635
4000	010	2260	634	STUDENT SNACKS			* * * *	****	1,195	1,195
4000	010	2260	635	MEALS & REFRESHMENTS			****	* * * *	10,700	10,700
4000	010	2260	650	SUPPLIES & FEES - TECHNOLOGY			* * * *	* * * *	2,918	2,918
4000	010	2260	810	DUES & FEES			****	500	****	-500
		2260	FUNCTION TOTAL INSTRUCTION & CURRICULUM DEV		9.00	9.00	275,846.68	1,365,005	1,315,727	-49,278
4000	010	2270	582	TRAVEL			****	* * * *	6,000	6,000
	FUNCTION TOTAL									
		2270		RUCTIONAL STAFF PROF DEV			* * * *	* * * *	6,000	6,000
4000	010	2360	111	SUPERINTENDENTS	1.00	1.00	169,460.01	158,400	159,400	1,000
4000	010	2360	119	OTHER PERSONNEL COSTS			24,946.69	****	****	****
4000	010	2360	151	SECRETARIES	1.00	1.00	43,904.94	48,830	49,565	735
4000	010	2360	200	EMPLOYEE BENEFITS			106,991.29	116,777	117,882	1,105
4000	010	2360	323	PROF-EDUCATIONAL SERV			****	1,500	****	-1,500
4000	010	2360	550	PRINTING & BINDING			65.50	* * * *	****	* * * *
4000	010	2360	581	MILEAGE			111.95	450	500	50
4000	010	2360	582	TRAVEL			4,153.44	2,000	****	-2,000
4000	010	2360	599	OTHER PURCHASED SERVICES			****	1,000	****	-1,000
4000	010	2360	610	GENERAL SUPPLIES			925.09	1,000	1,000	****
4000	010	2360	634	STUDENT SNACKS			78.72	500	500	* * * * * * * *
4000	010	2360	635	MEALS & REFRESHMENTS			668.65	500	500 ****	
$4000 \\ 4000$	010 010	2360 2360	640 810	BOOKS & PERIODICALS DUES & FEES			79.00	500	300	-500
4000	010	2300	910	DOED & LEED			678.00	1,500	300	-1,200
	FUNCTION TOTAL									
		2360	OFFI	CE OF SUPR SERVICES	2.00	2.00	352,063.28	332,957	329,647	-3,310
				DEPARTMENT TOTAL	11.00	11.00	627,909.96	1,697,962	1,651,374	-46,588

# **OFFICE OF CHIEF OF SCHOOL PERFORMANCE**

Organizational Unit: School Performance	
Program Administrator: David May-Stein	<b>Program Code:</b> 4017-010

2019 TOTAL BUDGET:	\$2,110,144
SALARIES & BENEFITS:	\$1,950,444
NO. OF POSITIONS:	13.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$159,700
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$5,500
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Speakers - Professional development for principals, and Clerical substitu	ites.
2018 BUDGET:	\$1,995,285
2017 YEAR EXPENDITURES:	\$1,697,273



#### 2019 Goals

- 1. All Assistant Superintendent receive professional development, differentiated support, coaching, and feedback to directly support the District's Theory of Action and Strategic Plan.
- 2. All principals will receive differentiated support, coaching and feedback to develop and enhance instructional leadership skills to increase outcomes for all students and eliminate racial disparity from the Assistant Superintendent of Instructional Leadership.
- 3. All schools will continue to implement with fidelity the Multi-Tiered System of Supports for both behavior and academics.
- 4. All schools will continue to implement with fidelity Positive Behavior Intervention and Supports.
- 5. All schools will implement with fidelity Restorative Practices.
- 6. All schools will continue to implement with fidelity Professional Learning Communities.

## **Organizational Unit:** School Performance **Program Administrator:** David May-Stein

**Program Code:** 4017-010

- 7. Provide professional development, differentiated support, coaching, and feedback to Learning Environment Specialist to directly support the districts theory of action and strategic plan, theme 1-create a positive and supportive school culture.
- 8. Learning Enviroment Specialist will provide differentiated supports, coaching and feedback to schools to enhance classroom culture and support the implementation of PBIS, RP and MTSS.

### **2019 Goals Aligned with the Strategic Plan**

- 1. All Assistant Superintendent receive professional development, differentiated support, coaching, and feedback to directly support the District's Theory of Action and Strategic Plan.
- 2. All principals will receive differentiated support, coaching and feedback to develop and enhance instructional leadership skills to increase outcomes for all students and eliminate racial disparity from the Assistant Superintendent of Instructional Leadership.
- 3. All schools will continue to implement with fidelity the Multi-Tiered System of Supports for both behavior and academics.
- 4. All schools will continue to implement with fidelity Positive Behavior Intervention and Supports.
- 5. All schools will implement with fidelity Restorative Practices.
- 6. All schools will continue to implement with fidelity Professional Learning Communities.
- 7. Provide professional development, differentiated support, coaching, and feedback to Learning Environment Specialist to directly support the districts theory of action and strategic plan, theme 1-create a positive and supportive school culture.
- 8. Learning Enviroment Specialist will provide differentiated supports, coaching and feedback to schools to enhance classroom culture and support the implementation of PBIS, RP and MTSS.

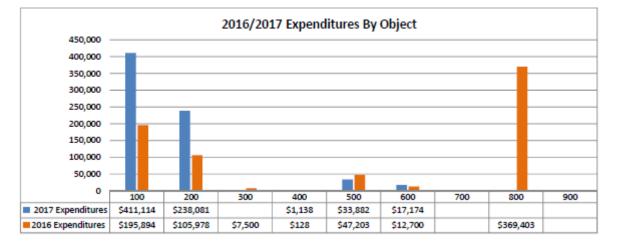
## 2018 Work Done By the department

- 1. Conducted support visits to schools using the IR model.
- 2. Review resources and support models for principal supervisors principals and schools.
- 3. Assisted in the implementation of the strategic plan in all schools.
- 4. Worked with other central office departments to provide differentiated academic and behavioral support (PBIS, MTSS, SAP, RP, PLC).
- 5. Reviewed District Strategic Plan Draft with OSP and verify alignment to ISM.
- 6. Worked to create a positive and supportive School Culture.
- 7. Worked to create a positive School Climate.
- 8. Worked to collaborative with the Program of Students with Exceptionalities.
- 9. Responded to, supported and helped to resolve school-based crisis.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SCHOC	L PER	FORMAN	CE							
4017	010	2270	360	PROF-EDUC SERV - PROF DEV			****	5,000	5,000	* * * *
4017	010	2270	441	RENTAL - LAND & BLDGS			****	2,000	****	-2,000
4017	010	2270	610	GENERAL SUPPLIES			612.48	3,000	1,000	-2,000
4017	010	2270	635	MEALS & REFRESHMENTS			14,588.36	10,000	10,000	****
4017	010	2270	640	BOOKS & PERIODICALS			495.18	2,500	1,000	-1,500
				TION TOTAL			15 606 00	00 500	1 - 000	
		2270	INST	RUCTIONAL STAFF PROF DEV			15,696.02	22,500	17,000	-5,500
4017	010	2360	113	DIRECTORS	5.00	5.00	708,854.26	691,743	686,143	-5,600
4017	010	2360	119	OTHER PERSONNEL COSTS			15,371.76	****	****	****
4017	010	2360	121	CLASSROOM TEACHERS	6.00	6.00	169,785.46	511,544	570,885	59,341
4017	010	2360	146	OTHER TECHNICAL PERS	1.00	1.00	102,794.78	73,858	75,053	1,195
4017	010	2360	151	SECRETARIES	1.00	1.00	25,848.53	36,784	37,739	955
4017	010	2360	200	EMPLOYEE BENEFITS			534,848.86	546,656	580,624	33,968
4017	010	2360	340	TECHNICAL SERVICES			15,652.50	500	500	****
4017	010	2360	530	COMMUNICATIONS			1,392.50	1,000	1,500	500
4017	010	2360	550	PRINTING & BINDING			195.64	1,200	700	-500
4017	010	2360	581	MILEAGE			2,555.13	3,500	3,500	****
4017	010	2360	582	TRAVEL			15,815.49	10,000	43,000	33,000
4017	010	2360	599	OTHER PURCHASED SERVICES			69,715.15	81,500	75,000	-6,500
4017	010	2360	610	GENERAL SUPPLIES			13,039.83	10,500	14,400	3,900
4017	010	2360	635	MEALS & REFRESHMENTS			1,161.34	2,300	2,300	****
4017	010	2360	640	BOOKS & PERIODICALS			* * * *	1,200	1,200	****
4017	010	2360	756	CAP TECH HARDWARE/EQUIP-ORIG			3,500.00	* * * *	****	****
4017	010	2360	762	CAPITAL EQUIPMENT REPLACEMENT			1,045.80	* * * *	****	****
4017	010	2360	810	DUES & FEES			****	500	600	100
			FUNC	TION TOTAL						
		2360		CE OF SUPR SERVICES	13.00	13.00	1,681,577.03	1,972,785	2,093,144	120,359
				DEPARTMENT TOTAL	13.00	13.00	1,697,273.05	1,995,285	2,110,144	114,859

Organizational Unit: Conciliation Agreement/ Equity	
Program Administrator: Angela Allie	<b>Program Code:</b> 4020-010

2019 TOTAL BUDGET:	\$801,939
SALARIES & BENEFITS:	\$699,620
NO. OF POSITIONS:	5.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$102,319
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$2,000
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): CPI Contract	
2018 BUDGET:	\$798,124
2017 YEAR EXPENDITURES:	\$701,389



## 2019 Goals

#### Accelerate student achievement

- 1. Provide comprehensive support to schools to improve the learning conditions in select Priority/Focus schools with 75% or greater AA student population.
- 2. Create structures, tools and coaching to help school leaders and teams confront biases and belief systems.
- 3. Monitor racial disparities and coordinate efforts for District-wide equity implementation and oversight.
- 4. Provide ongoing professional development and support to create inclusive, welcoming safe schools.
- 5. Ensure all students are equipped with skills to succeed in college, career and life.

**Organizational Unit:** Conciliation Agreement/ Equity **Program Administrator:** Angela Allie

**Program Code:** 4020-010

### **2019 Goals Aligned with the Strategic Plan**

#### **Professional Development**

- 1. Work with *Sustaining Equitable Environments* (SEE) which provides professional learning opportunities for teams of teachers and district Learning Environment Specialists to grow as leaders for racial equity, and support the creation of culturally responsive classroom environments and instruction. The goal is to provide equity-focused professional learning for staff.
- 2. Racial Equity Affiliates from the Equity Office coordinated and delivered *Beyond Diversity*<sup>TM</sup> training eight times throughout the school year to new PPS staff. *Beyond Diversity*<sup>TM</sup> is a powerful, personally transforming two-day seminar designed to help leaders, educators, students, parents, administrators and community participants understand the impact of race on student learning and investigate the role racism plays in institutionalizing academic achievement disparities.
- 3. School Level Transformation Support Provide PD, coaching and consulting in the following areas: (a) culturally responsive environments, (b) culturally relevant pedagogy, and (c) culturally sustaining student support programming.
- 4. Meet regularly with EAP to exchange information, assess information and comments, and to implement recommendations where possible. The Executive Director will review and make recommendation for actions based upon the District's student data.

#### What do you have planned for 2018 that supports the "Strategic Plan"

- 1. Establish a rigorous District-wide curriculum and assessment framework that is culturally inclusive.
- 2. Impact student outcomes by increasing teacher knowledge through a cohesive system of instructional support.
- 3. Demonstrate how curricula are vetted for bias and cultural proficiency, and ensure that the curriculum and instructional strategies used in all subjects at all levels are rigorous, highly engaging, culturally affirming, and foster student identity and voice.
- 4. Eliminate racial disparity in achievement levels of African American students.
- 5. Create a positive and supportive school culture by delivering on-site mentoring to African American males in high school settings and African/American female students in middle school toward college, career and life readiness and positive racial identity.

#### **2018 Work Done By the department**

#### **Professional Development**

1. Racial Equity Affiliates from the Equity Office coordinated and delivered *Beyond Diversity*<sup>TM</sup> training eight times throughout the school year to new PPS staff. *Beyond Diversity*<sup>TM</sup> is a powerful, personally transforming two-day seminar designed to help leaders, educators, students, parents, administrators and community participants understand the impact of race on student learning and investigate the role racism plays in institutionalizing academic achievement disparities.

# **Organizational Unit:** Conciliation Agreement/ Equity **Program Administrator:** Angela Allie

**Program Code:** 4020-010

#### 2. MOU Monitoring

As a function of the MOU's drive toward a more culturally competent workforce, members of the Equity Office have supported HR in the development of interview protocols for new candidates and contributing an equity-perspective while serving on interview panels.

#### 3. <u>Student Mentoring</u>

*We Promise* is a Black male student initiative, which was founded in 2012, designed to move scholars closer to Pittsburgh Promise Eligibility. *Promise of Sisterhood* is a Black female student initiative, launched in 2018, designed to support positive racial identity in African and African American middle school students at Arsenal, UPrep, and Miller.

#### 4. Equity Office Initiatives Crosswalk

	Increase proficiency in literacy and math for all students	Eliminate racial disparities in achievement levels of AA students	Ensure all students are equipped with skills to succeed in college, career and life	Create a positive and supportive culture	Design and implement a rigorous, aligned instructional system	Provide appropriate instructional support for teachers and staff	Foster a culture of high performance for all employees
Beyond Diversity		Х				X	
SEE		Х				Х	
Affiliates		Х				Х	
LLI/HQI	Х				Х	Х	
MOU Monitoring		Х		Х			
We Promise		Х	Х	Х			
Promise of Sisterhood		Х	Х	Х			
Student Envoys			Х	Х			
Interviewing Candidates							Х
Instructional Reviews	X	Х	Х	Х	Х	X	Х
Exclusionary Discipline Working Group				Х			

DEPT FUN	D FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CONCILIAI	ION AGR	REEMEN	T/EQUITY						
4020 010 4020 010		113 114	DIRECTORS PRINCIPALS	1.00	2.00	36,096.41 95,416.75	124,574 ****	217,042 ****	92,468 ****
4020 010 4020 010		122	TEACHER-SPEC ASSGNMT	1.00		94,433.04	94,433	****	-94,433 ****
4020 010		125 146	WKSP-COM WK-CUR-INSV OTHER TECHNICAL PERS	3.00	3.00	185,167.40	5,000 221,979	5,000 225,250	3,271
4020 010 4020 010		200 330	EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV			238,081.26	251,319 14,750	252,328 2,000	1,009 -12,750
4020 010	2370	441	RENTAL - LAND & BLDGS			1,137.50	1,650	3,000	1,350
4020 010 4020 010		519 530	OTHER STUDENT TRANSP COMMUNICATIONS			12,358.40 ****	1,000 1,000	13,651 ****	12,651 -1,000
4020 010		550	PRINTING & BINDING			1,146.00 ****	4,101	2,500	-1,601
4020 010 4020 010		581 582	MILEAGE TRAVEL			7,195.53	3,000 20,853	3,000 20,853	****
4020 010 4020 010		599 610	OTHER PURCHASED SERVICES GENERAL SUPPLIES			13,182.00 55.05	32,085 4,000	27,235 4,000	-4,850 ****
4020 010	2370	635	MEALS & REFRESHMENTS			17,119.26	17,630	25,330	7,700
4020 010	2370	640	BOOKS & PERIODICALS			* * * *	750	750	* * * *
	2370		TION TOTAL UNITY RELATIONS SERVICES	5.00	5.00	701,388.60	798,124	801,939	3,815
			DEPARTMENT TOTAL	5.00	5.00	701,388.60	798,124	801,939	3,815

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
ELEME	NTARY	SCHOO	LS		EMF	EMF	EXPENDITORES	BODGEI	BODGET	IJ OVER IO
4100	010	1100	121	CLASSROOM TEACHERS	724.35	724.35	59,749,580.63	57,176,045	57,450,564 ****	274,519
4100 4100	010 010	1100 1100	122 123	TEACHER-SPEC ASSGNMT SUBSTITUTE TEACHERS			33,810.04 2,200,389.21	**** 2,450,000	2,450,000	* * * * * * * *
4100	010	1100	123	COMP-ADDITIONAL WORK			158,430.33	44,659	87,041	42,382
4100	010	1100	125	WKSP-COM WK-CUR-INSV			****	1,000	****	-1,000
4100	010	1100	129	OTHER PERSONNEL COSTS			228,145.56	100,000	100,000	****
4100	010	1100	187	STUD WRKRS/TUTORS/INTERNS			250,481.20	****	367,187	367 <b>,</b> 187
4100	010	1100	191	INSTR PARAPROFESSIONAL	22.20	22.20	478,607.64	624 <b>,</b> 373	692,818	68,445
4100	010	1100	197	COMP-ADDITIONAL WORK			3,095.13	4,750	10,700	5,950
4100	010	1100	198	SUBSTITUTE PARAPROF			26,755.35	* * * * * * * *	* * * * * * * *	* * * * * * * *
4100 4100	010 010	1100 1100	199 200	OTHER PERSONNEL COSTS EMPLOYEE BENEFITS			11,232.00			452,863
4100	010	1100	329	PROF-EDUC SRVC - OTHER			35,030,117.29 110,615.00	34,360,064 109,000	34,812,927 84,000	-25,000
4100	010	1100	340	TECHNICAL SERVICES			893.58	8,250	****	-8,250
4100	010	1100	432	RPR & MAINT - EQUIP			475.95	4,560	16,700	12,140
4100	010	1100	438	RPR & MAINT - TECH			****	5,000	17,500	12,500
4100	010	1100	449	OTHER RENTALS			118.99	****	****	****
4100	010	1100	519	OTHER STUDENT TRANSP			47,682.08	72 <b>,</b> 119	105,200	33,081
4100	010	1100	530	COMMUNICATIONS			18,673.83	26,450	45,112	18,662
4100	010	1100	538	TELECOMMUNICATIONS			****	5,476	5,900	424
4100 4100	010 010	1100 1100	550 581	PRINTING & BINDING MILEAGE			1,423.80 809.97	6,300 373	7,000 798	700 425
4100	010	1100	582	TRAVEL			4,946.07	13,000	14,000	1,000
4100	010	1100	599	OTHER PURCHASED SERVICES			41,505.91	50,921	65,875	14,954
4100	010	1100	610	GENERAL SUPPLIES			916,913.95	668,037	805,430	137,393
4100	010	1100	634	STUDENT SNACKS			10,948.74	30,450	51,828	21,378
4100	010	1100	635	MEALS & REFRESHMENTS			4,272.49	****	****	****
4100	010	1100	640	BOOKS & PERIODICALS			178,600.77	448,435	421,050	-27,385
4100	010	1100	650	SUPPLIES & FEES - TECHNOLOGY			10,857.81	16,651	54,000	37,349
4100	010	1100	752	CAPITAL EQUIPMENT-ORIG & ADDL			13,013.55	2,500	10,000 ****	7,500
4100 4100	010 010	1100 1100	756 758	CAP TECH HARDWARE/EQUIP-ORIG CAPITAL TECH SOFTWARE - ORIG			63,350.57 152,956.11	75,134 12,000	219,366	-75,134 207,366
4100	010	1100	766	CAPITAL TECH SOFTWARE - OKIG CAP TECH HRDWARE/EQUIP REPLACE			717.49	11,962	****	-11,962
4100	010	1100	768	CAPITAL TECH SOFTWARE REPLACE			****	****	22,282	22,282
4100	010	1100	788	TECH INFRASTRUCTURE			****	****	****	****
4100	010	1100	810	DUES & FEES			145.00	****	****	****
			FUNC	TION TOTAL						
		1100		LAR PRGS - ELEM/SEC	746.55	746.55	99,749,566.04	96,327,509	97,917,278	1,589,769
4100	010	2160	329	PROF-EDUC SRVC - OTHER			13,600.00	* * * *	* * * *	* * * *
			FING	TION TOTAL						
		2160		AL WORK SERVICES			13,600.00	****	* * * *	* * * *
4100	010	2250	127	LIBRARIANS	19.50	19.50	933,653.17	1,457,703	1,466,615	8,912
4100	010	2250	129	OTHER PERSONNEL COSTS			430.00	15,000	10,000	-5,000
4100	010	2250	200	EMPLOYEE BENEFITS			535,479.01	829,888	832,994	3,106
4100	010			RPR & MAINT - EQUIP			****	****	5,000	5,000
4100	010		610	GENERAL SUPPLIES			****	2,300	3,625	1,325
4100	010			BOOKS & PERIODICALS			* * * * * * * *	28,151	68,679 ****	40,528
4100	010	2250		CAPITAL EQUIPMENT-ORIG & ADDL			0 0 0 <del>7</del>	1,200	~ ~ ~ <del>*</del>	-1,200
		2250		TION TOTAL OL LIBRARY SERVICES	19.50	19.50	1,469,562.18	2,334,242	2,386,913	52,671
		4400	ыспо	OF FIRMARI SERVICES	19.00	19.00	1,109,302.10	4,337,472	2,300,913	52,071
4100	010	2270	635	MEALS & REFRESHMENTS			157.25	****	* * * *	* * * *

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
EL	EMENT	ARY SC	HOOLS							
		2270		TION TOTAL RUCTIONAL STAFF PROF DEV			157.25	* * * *	****	* * * *
4100 4100 4100 4100 4100 4100 4100	010 010 010 010 010 010 010	2271 2271 2271 2271 2271 2271 2271 2271	125 200	CLASSROOM TEACHERS COMP-ADDITIONAL WORK WKSP-COM WK-CUR-INSV EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV OTHER STUDENT TRANSP TRAVEL	8.77	8.77	370,269.54 5,066.74 **** 204,790.20 11,917.00 113.02 10,137.43	**** 5,000 2,500 4,226 36,265 *** 8,000	659,600 29,493 4,000 390,991 1,937 **** 5,000	659,600 24,493 1,500 386,765 -34,328 **** -3,000
		2271		TION TOTAL R STAFF DEVEL - CERTIFIED	8.77	8.77	602,293.93	55,991	1,091,021	1,035,030
4100 4100 4100	010 010 010	2272 2272 2272	197 200 360	COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV			**** **** ****	3,793 2,137 1,000	1,000 564 5,000	-2,793 -1,573 4,000
		2272		TION TOTAL R STAFF DEVEL - NON-CERT			****	6,930	6,564	-366
4100 4100 4100	010 010 010	2380 2380 2380	114 119 146	PRINCIPALS OTHER PERSONNEL COSTS OTHER TECHNICAL PERS	55.00 10.70	55.00 10.70	5,797,771.22 116,061.11 46,476.92	5,912,500 150,000 150,867	6,143,105 150,000 476,760	230,605 **** 325,893
4100 4100 4100	010 010 010	2380		SCH SECRETARY-CLERKS OTHER OFFICE PERS COMP-ADDITIONAL WORK	35.50	35.50	1,164,744.37 702,893.77 36,662.51	1,251,056 763,117 12,376	1,270,368 800,034 33,000	19,312 36,917 20,624
4100 4100 4100	010 010 010	2380 2380 2380	159 200 340	OTHER PERSONNEL COSTS EMPLOYEE BENEFITS TECHNICAL SERVICES			14,075.00 4,694,267.50 48,811.50	10,000 4,648,938 ****	10,000 5,011,266 ****	362,328 ****
4100 4100 4100	010 010 010	2380 2380 2380	432 438 442	RPR & MAINT - EQUIP RPR & MAINT - TECH RENTAL - EQUIPMENT			1,095.00	1,000 1,000 ****	3,000 2,500 1,783	2,000 1,500 1,783
4100 4100 4100	010 010 010 010	2380 2380 2380 2380 2380	530 550 581 582	COMMUNICATIONS PRINTING & BINDING MILEAGE TRAVEL			10,663.15 1,033.35 343.17 3,247.82	25,250 1,800 500	30,000 5,300 3,800 ****	4,750 3,500 3,300 -3,500
4100 4100 4100 4100	010 010 010 010	2380 2380 2380 2380	582 599 610 635	OTHER PURCHASED SERVICES GENERAL SUPPLIES MEALS & REFRESHMENTS			225.64 103,887.00 5,022.37	3,500 1,000 101,490 9,000	9,241 99,652 17,627	-3,500 8,241 -1,838 8,627
4100 4100 4100 4100	010 010 010 010	2380 2380 2380 2380	640 650 752 756	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY CAPITAL EQUIPMENT-ORIG & ADDL CAP TECH HARDWARE/EQUIP-ORIG			6,786.23 541.60 2,428.64 684.50	16,576 8,000 1,000 16,288	24,830 3,000 ****	8,254 -5,000 -1,000 -16,288
4100 4100 4100 4100	010 010 010 010	2380 2380 2380 2380	758 752 762 766	CAP TECH HARDWARE/EQUIP-ORIG CAPITAL TECH SOFTWARE - ORIG CAPITAL EQUIPMENT REPLACEMENT CAP TECH HRDWARE/EQUIP REPLACE			25,944.00 2,434.60 ****	10,288 **** **** 1,500	19,000 ****	-10,288 19,000 **** -1,500
4100 4100	010 010	2380 2380 2380	768 810	CAPITAL TECH SOFTWARE REPLACE DUES & FEES			**** 656.56	5,000 750	5,000 8,600	**** 7,850

FUNCTION TOTAL 2380 OFFICE OF PRINCIPAL SERVICES

124.70 124.70 12,786,757.53 13,092,508 14,127,866 1,035,358

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DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
EL	EMENT	ARY SC	HOOLS	1						
4100	010	2620	530	COMMUNICATIONS			1,379.98	***	****	****
		2620		TION TOTAL ATION OF BUILDINGS SVCS			1,379.98	* * * *	* * * *	* * * *
4100 4100 4100 4100 4100 4100	010 010 010 010 010 010	2834 2834 2834 2834 2834 2834 2834	114 148 157 200 360 582	PRINCIPALS COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV TRAVEL			**** **** **** 6,712.33	1,000 1,157 3,657 3,276 1,000 2,500	**** **** **** 41,000 2,000	-1,000 -1,157 -3,657 -3,276 40,000 -500
		2834		TION TOTAL F DEVEL SRVCS-CERTIFIED			6,712.33	12,590	43,000	30,410
4100 4100	010 010	3200 3200	182 200	FOOD SERVICE STAFF EMPLOYEE BENEFITS			42,108.30 9,986.79	62,856 35,420	34,600 19,519	-28,256 -15,901
		3200		TION TOTAL DENT ACTIVITIES			52,095.09	98,276	54,119	-44,157
4100 4100 4100 4100 4100 4100	010 010 010 010 010 010	3210 3210 3210 3210 3210 3210 3210	125 138 187 188 200 329	WKSP-COM WK-CUR-INSV EXTRA CURR ACTIV PAY STUD WRKRS/TUTORS/INTERNS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS PROF-EDUC SRVC - OTHER			**** 39,087.53 9,048.00 742.69 7,248.45 2,700.00	12,500 14,900 236,600 **** 148,768 ****	24,000 40,000 **** 36,104 ***	11,500 25,100 -236,600 **** -112,664 ****
4100 4100 4100 4100	010 010 010 010	3210 3210 3210 3210	449 519 530 582	OTHER RENTALS OTHER STUDENT TRANSP COMMUNICATIONS TRAVEL			198.00 29,111.03 **** 610.00	**** 58,257 2,902 ***	**** 55,360 6,422 ****	**** -2,897 3,520 ****
4100 4100 4100 4100	010 010 010 010	3210 3210 3210 3210 3210	599 610 634 635	OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS			59,434.81 34,168.57 84.00 13,308.01	39,250 17,057 **** ****	33,000 20,700 **** ****	-6,250 3,643 **** ****
		3210		TION TOTAL OL SPONSORED STUDENT ACTIV			195,741.09	530,234	215,586	-314,648
				DEPARTMENT TOTAL	899.52	899.52	114,877,865.42	112,458,280	115,842,347	3,384,067

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
ENGL	ISH AS	A SEC	OND 1	ANGUAGE						
4124		1100	121	CLASSROOM TEACHERS	42.00	43.00	1,979,656.60	2,936,872	3,321,417	384,545
4124		1100	122	TEACHER-SPEC ASSGNMT	1.00	1.00	47,070.95	73,618	96,168	22,550
4124	010	1100	123	SUBSTITUTE TEACHERS			4,056.00	* * * *	* * * *	* * * *
4124	010	1100	124	COMP-ADDITIONAL WORK			1,391.44	* * * *	* * * *	* * * *
4124	010	1100	129	OTHER PERSONNEL COSTS			80.00	****	****	* * * *
4124	010	1100	146	OTHER TECHNICAL PERS	1.00	1.00	35,936.52	71,873	72,848	975
4124	010	1100	191	INSTR PARAPROFESSIONAL	14.00	14.00	393,822.94	488,370	534,780	46,410
4124	010	1100	197	COMP-ADDITIONAL WORK			264.00	****	* * * *	****
4124	010	1100	198	SUBSTITUTE PARAPROF			295.00	* * * *	* * * *	****
4124	010	1100	200	EMPLOYEE BENEFITS			1,508,186.54	2,012,156	2,270,720	258,564
4124	010	1100	340	TECHNICAL SERVICES			56,680.95	120,000	120,000	* * * *
4124	010	1100	581	MILEAGE			526.47	1,906	3,000	1,094
								-	-	-
			FUNC	TION TOTAL						
		1100	REGU	ILAR PRGS - ELEM/SEC	58.00	59.00	4,027,967.41	5,704,795	6,418,933	714,138
				• -						•
				DEPARTMENT TOTAL	58.00	59.00	4,027,967.41	5,704,795	6,418,933	714,138
								• • • •	•	

DEPT	FILME	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
DEPI	FUND	FUNC	Ово	DESCRIPTION	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
HOMEB	OUND	- ELEM	ENTAR	2Y						
4125	010	1430	121	CLASSROOM TEACHERS	1.00	1.00	93,060.00	93,060	96,686	3,626
4125	010	1430	124	COMP-ADDITIONAL WORK			35,003.32	10,000	10,000	****
4125	010	1430	200	EMPLOYEE BENEFITS			57,213.66	58,076	60,184	2,108
4125	010	1430	530	COMMUNICATIONS			* * * *	783	783	****
4125	010	1430	581	MILEAGE			5,964.20	3,000	3,000	****
4125	010	1430	610	GENERAL SUPPLIES			****	2,294	2,294	* * * *
			FUNC	TION TOTAL						
		1430	HOME	BOUND INSTRUCTION	1.00	1.00	191,241.18	167,213	172,947	5,734
				DEPARTMENT TOTAL	1.00	1.00	191,241.18	167,213	172,947	5,734

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
MIDDL	E SCH	OOLS								
4200 4200 4200	010 010 010	1100 1100 1100	121 123 124	CLASSROOM TEACHERS SUBSTITUTE TEACHERS COMP-ADDITIONAL WORK	120.60	120.60	9,191,756.85 306,881.59 21,033.00	8,981,787 350,000 21,621	9,610,593 350,000 ****	628,806 **** -21,621
4200 4200	010 010	1100 1100	125 129	WKSP-COM WK-CUR-INSV OTHER PERSONNEL COSTS			253.72 96,318.89	**** 50,000	**** 100,000	**** 50,000
4200 4200 4200	010 010 010	1100 1100 1100	187 191 197	STUD WRKRS/TUTORS/INTERNS INSTR PARAPROFESSIONAL COMP-ADDITIONAL WORK	5.10	5.10	4,830.02 86,071.86 486.72	**** 157,670 ****	17,545 298,121 ****	17,545 140,451 ****
4200 4200	010 010	1100 1100	198 200	SUBSTITUTE PARAPROF EMPLOYEE BENEFITS			1,180.00 5,442,664.97	**** 5,387,795	**** 5,853,499	**** 465,704
4200 4200 4200	010 010 010	1100 1100 1100	329 340 432	PROF-EDUC SRVC - OTHER TECHNICAL SERVICES RPR & MAINT - EQUIP			15,144.00 14.31 377.00	**** 5,250 ****	30,000 **** 1,000	30,000 -5,250 1,000
4200 4200 4200	010 010 010	1100 1100 1100	438 519 530	RPR & MAINT - TECH OTHER STUDENT TRANSP COMMUNICATIONS			850.00 18,747.97 ****	**** 21,260 10,672	1,000 11,500 7,100	1,000 -9,760 -3,572
4200 4200	010 010	1100 1100	538 550	TELECOMMUNICATIONS PRINTING & BINDING			**** 637.85	500 2,000	****	-500
4200 4200 4200	010 010 010	1100 1100 1100	581 599 610	MILEAGE OTHER PURCHASED SERVICES GENERAL SUPPLIES			242.35 3,675.20 191,307.38	**** 61,293 169,384	100 42,893 127,374	100 -18,400 -42,010
4200 4200	010 010	1100 1100	634 635	STUDENT SNACKS MEALS & REFRESHMENTS			3,546.88 634.96	3,000	5,384	2,384
4200 4200 4200	010 010 010	1100 1100 1100	640 650 752	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY CAPITAL EQUIPMENT-ORIG & ADDL			27,464.14 1,708.00 899.99	56,863 **** ****	31,720 **** ****	-25,143 **** ****
4200 4200 4200	010 010 010	1100 1100 1100	756 758 768	CAP TECH HARDWARE/EQUIP-ORIG CAPITAL TECH SOFTWARE - ORIG CAPITAL TECH SOFTWARE REPLACE			20,894.00 80,798.35 ****	**** 31,237 22,857	**** 35,000 3,000	**** 3,763 -19,857
4200	010	1100	810	DUES & FEES			2,199.00	300	****	-300
		1100		TION TOTAL LAR PRGS - ELEM/SEC	125.70	125.70	15,520,619.00			1,192,340
4200	010	2160	330 FUNC	OTHER PROFESSIONAL SERV			7,500.00	* * * *	****	* * * *
		2160		AL WORK SERVICES			7,500.00	****	****	* * * *
4200 4200 4200 4200	010 010 010 010	2250 2250 2250 2250	127 200 610 640	LIBRARIANS EMPLOYEE BENEFITS GENERAL SUPPLIES BOOKS & PERIODICALS	3.60	3.60	149,722.61 95,454.52 **** ****	261,639 147,437 1,200 3,000	270,760 152,742 5,000 3,000	9,121 5,305 3,800 ****
4200	010	2250	758 FUNC	CAPITAL TECH SOFTWARE - ORIG			****	* * * *	16,000	16,000
			SCHC	TION TOTAL OL LIBRARY SERVICES	3.60	3.60	245,177.13	413,276	447,502	34,226
4200 4200 4200	010 010 010		121 124 200	CLASSROOM TEACHERS COMP-ADDITIONAL WORK EMPLOYEE BENEFITS	1.82	1.82	72,861.67 **** 40,077.57	* * * * * * * * * * * *	136,884 7,000 81,168	136,884 7,000 81,168
		2271		TION TOTAL R STAFF DEVEL - CERTIFIED	1.82	1.82	112,939.24	****	225,052	225,052

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
MI	DDLE	SCHOOL	S							
4200	010	2380	114	PRINCIPALS	10.00	10.00	1,046,311.28	1,010,025	1,122,275	112,250
4200 4200	010 010	2380 2380	119 146	OTHER PERSONNEL COSTS OTHER TECHNICAL PERS	1.00	1.00	19,127.78 51,432.06	100,000 100,578	50,000 44,557	-50,000 -56,021
4200	010	2380	148	COMP-ADDITIONAL WORK			787.45	****	****	****
4200	010	2380	153	SCH SECRETARY-CLERKS	7.00	7.00	240,026.21	246,687	250,495	3,808
4200 4200	010 010	2380 2380	155 157	OTHER OFFICE PERS COMP-ADDITIONAL WORK	4.50	4.50	142,832.15	149,306 ****	153,198 ****	3,892
4200	010	2380	200	EMPLOYEE BENEFITS			19,758.98 911,605.84	905,338	914,177	8,839
4200	010	2380	340	TECHNICAL SERVICES			1,552.50	****	****	****
4200	010	2380	432	RPR & MAINT - EQUIP			225.00	* * * *	1,000	1,000
4200	010	2380	441	RENTAL - LAND & BLDGS			187.50	****	****	****
4200	010	2380	530	COMMUNICATIONS			1,869.84	500	6,011	5,511
4200	010	2380	550	PRINTING & BINDING			1,634.33	* * * *	****	* * * *
4200	010	2380	581	MILEAGE			****	500	* * * *	-500
4200	010	2380	582	TRAVEL			2,090.77	****	****	* * * *
4200	010	2380	599	OTHER PURCHASED SERVICES			1,439.03	****	6,447	6,447
4200	010	2380	610	GENERAL SUPPLIES			17,323.71	9,615	17,065	7,450
4200	010	2380	634	STUDENT SNACKS			81.31	****	****	****
4200	010	2380 2380	635	MEALS & REFRESHMENTS			3,763.81	3,000	5,000	2,000
4200 4200	010 010	2380	640 650	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY			802.68 180.00	500 360	3,000 257	2,500 -103
4200	010	2380	758	CAPITAL TECH SOFTWARE - ORIG			684.50	****	****	****
4200	010	2380	762	CAPITAL EQUIPMENT REPLACEMENT			1,620.00	****	****	****
4200	010	2380	810	DUES & FEES			694.00	800	500	-300
			FUNC	TION TOTAL						
		2380	OFFI	CE OF PRINCIPAL SERVICES	22.50	22.50	2,466,030.73	2,527,209	2,573,982	46,773
4200	010	3210	138	EXTRA CURR ACTIV PAY			21,369.22	30,000	5,600	-24,400
4200	010	3210	187	STUD WRKRS/TUTORS/INTERNS			****	15,138 ****	****	-15,138
4200	010	3210	188	COMP-ADDITIONAL WORK			1,460.15		****	****
4200 4200	010 010	3210 3210	200 330	EMPLOYEE BENEFITS OTHER PROFESSIONAL SERV			5,235.51	25,436 ****	3,159 ****	-22,277 ****
4200	010	3210	442	RENTAL - EQUIPMENT			21,000.00 300.00	****	****	****
4200	010	3210	449	OTHER RENTALS			400.00	****	****	****
4200	010	3210	519	OTHER STUDENT TRANSP			17,944.16	17,231	26,000	8,769
4200	010	3210	550	PRINTING & BINDING			70.00	****	****	****
4200	010	3210	599	OTHER PURCHASED SERVICES			31,999.39	2,000	12,000	10,000
4200	010	3210	610	GENERAL SUPPLIES			6,028.12	58,422	25,515	-32,907
4200	010	3210	634	STUDENT SNACKS			202.00	* * * *	****	****
4200	010	3210	635	MEALS & REFRESHMENTS			3,601.29	****	****	****
4200	010	3210	640	BOOKS & PERIODICALS			249.00	****	****	****
4200	010	3210	756	CAP TECH HARDWARE/EQUIP-ORIG			8,396.85	****	****	****
4200	010	3210	810	DUES & FEES			150.00	****	****	* * * *
			FUNC	TION TOTAL						
		3210	SCHO	OL SPONSORED STUDENT ACTIV			118,405.69	148,227	72,274	-75,953
				DEPARTMENT TOTAL	153.62	153.62	18,470,671.79	18,422,201	19,844,639	1,422,438

			0D T		ORG	TOTAL	0015	0010	2010	INCREASE
DEPT F	UND :	FUNC	OBJ	DESCRIPTION	NO. EMP	NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	DECREASE 19 OVER 18
IB - MI	DDLE	YEAR	S PRO	GRAMME	BMF	EMF	EXPENDITORES	BODGEI	BODGEI	IJ OVER ID
4214 0	)10	1100	122	TEACHER-SPEC ASSGNMT	1.00	1.00	94,089.73	94,673	99,648	4,975
4214 0	)10	1100	200	EMPLOYEE BENEFITS			56,904.00	53,349	56,214	2,865
4214 0	10	1100	519	OTHER STUDENT TRANSP			* * * *	5,000	5,000	****
4214 0	10	1100	530	COMMUNICATIONS			3,500.00	3,500	3,500	****
4214 0	)10	1100	582	TRAVEL			14,133.61	20,000	20,000	****
4214 0	)10	1100	599	OTHER PURCHASED SERVICES			* * * *	2,000	****	-2,000
4214 0	)10	1100	610	GENERAL SUPPLIES			9,784.66	12,600	12,600	****
4214 0	)10	1100	640	BOOKS & PERIODICALS			693.76	1,000	1,000	****
4214 0	)10	1100	650	SUPPLIES & FEES - TECHNOLOGY			2,178.00	3,000	3,000	****
4214 0	010	1100	756	CAP TECH HARDWARE/EQUIP-ORIG			2,734.70	* * * *	* * * *	* * * *
			FUNC	TION TOTAL						
	:	1100		LAR PRGS - ELEM/SEC	1.00	1.00	184,018.46	195,122	200,962	5,840
				DEPARTMENT TOTAL	1.00	1.00	184,018.46	195,122	200,962	5,840

DEPT	FUNE	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
HOMEE	OUND	- MIDD	LE							
4225	010	1430	121	CLASSROOM TEACHERS	1.00	1.00	91,760.00	91,760	95,386	3,626
4225	010	1430	124	COMP-ADDITIONAL WORK			699.60	* * * *	****	****
4225	010	1430	200	EMPLOYEE BENEFITS			46,485.22	51,708	53,810	2,102
4225	010	1430	581	MILEAGE			* * * *	1,596	1,596	****
4225	010	1430	610	GENERAL SUPPLIES			1,887.93	309	309	****
4225	010	1430	640	BOOKS & PERIODICALS			* * * *	716	716	****
4225	010	1430	756	CAP TECH HARDWARE/EQUIP-ORIG			498.00	* * * *	* * * *	* * * *
			FUNC	TION TOTAL						
		1430		BOUND INSTRUCTION	1.00	1.00	141,330.75	146,089	151,817	5,728
				DEPARTMENT TOTAL	1.00	1.00	141,330.75	146,089	151,817	5,728

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
SECON	DARY	SCHOOL	S		EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
4300	010	1100	121	CLASSROOM TEACHERS	355.95	355.95	29,696,234.08	27,618,612	28,985,952	1,367,340
4300	010	1100	123	SUBSTITUTE TEACHERS			1,508,817.58	1,500,000	1,500,000	****
4300	010	1100	124	COMP-ADDITIONAL WORK			93,019.63	4,500	9,000	4,500
4300	010	1100	129	OTHER PERSONNEL COSTS			185,381.14	100,000	100,000	****
4300	010	1100		EXTRA CURR ACTIV PAY	4.50	4.50	330,161.80	336,393	338,450	2,057
4300	010	1100	146	OTHER TECHNICAL PERS	1.00	1.00	61,899.60	50,289 ****	63,694 ****	13,405
4300 4300	010 010	1100 1100	148 187	COMP-ADDITIONAL WORK STUD WRKRS/TUTORS/INTERNS			18,562.00 ****	****	27,000	27,000
4300	010	1100		INSTR PARAPROFESSIONAL	6.40	6.40	253,125.95	268,039	199,731	-68,308
4300	010	1100	197	COMP-ADDITIONAL WORK	0.10	0.10	745.75	****	****	****
4300	010	1100		SUBSTITUTE PARAPROF			2,069.50	* * * *	****	****
4300	010	1100	199	OTHER PERSONNEL COSTS			3,744.00	* * * *	* * * *	* * * *
4300	010	1100	200	EMPLOYEE BENEFITS			17,578,433.89	17,180,246	17,937,195	756,949
4300	010	1100	329	PROF-EDUC SRVC - OTHER			****	* * * *	97,000	97,000
4300	010	1100	340	TECHNICAL SERVICES			****	6,750	****	-6,750
4300	010	1100	432	RPR & MAINT - EQUIP			2,376.28	****	****	****
4300	010	1100	438	RPR & MAINT - TECH			****	****	750	750
4300 4300	010 010	1100 1100	519 530	OTHER STUDENT TRANSP COMMUNICATIONS			56,351.08	58,750	70,599	11,849
4300	010	1100	550	PRINTING & BINDING			19,301.24 15,150.11	26,194 7,200	40,700 5,500	14,506 -1,700
4300	010	1100		MILEAGE			237.49	****	1,000	1,000
4300	010	1100	582	TRAVEL			1,107.60	* * * *	5,000	5,000
4300	010	1100	599	OTHER PURCHASED SERVICES			24,387.77	29,500	38,500	9,000
4300	010	1100	610	GENERAL SUPPLIES			479,505.85	622,329	620,588	-1,741
4300	010	1100	634	STUDENT SNACKS			4,468.74	6,000	7,000	1,000
4300	010	1100	635	MEALS & REFRESHMENTS			2,362.55	****	****	* * * *
4300	010		640	BOOKS & PERIODICALS			18,820.96	128,115	145,948	17,833
4300	010	1100	650	SUPPLIES & FEES - TECHNOLOGY			11,296.00	* * * * * * * *	13,000 ****	13,000 ****
4300 4300	010 010	1100 1100	752 756	CAPITAL EQUIPMENT-ORIG & ADDL			14,467.10	****	****	****
4300	010	1100	758	CAP TECH HARDWARE/EQUIP-ORIG CAPITAL TECH SOFTWARE - ORIG			968.00 55,143.50	69,400	17,400	-52,000
4300	010	1100	768	CAPITAL TECH SOFTWARE REPLACE			****	****	36,000	36,000
4300	010	1100	788	TECH INFRASTRUCTURE			****	* * * *	****	****
4300	010	1100	810	DUES & FEES			3,109.58	2,750	5,000	2,250
			FUNC	TION TOTAL						
		1100	REGU	LAR PRGS - ELEM/SEC	367.85	367.85	50,441,248.77	48,015,067	50,265,007	2,249,940
4300	010	2160	330	OTHER PROFESSIONAL SERV			140,284.00	* * * *	17,000	17,000
			FUNC	TION TOTAL						
		2160		AL WORK SERVICES			140,284.00	****	17,000	17,000
4300	010	2250	127	LIBRARIANS	8.50	8.50	636,048.51	635,409	639,294	3,885
				OTHER PERSONNEL COSTS			400.00	5,000	5,000	****
4300		2250		EMPLOYEE BENEFITS			349,928.33	360,879	363,462	2,583
	010			GENERAL SUPPLIES			****	2,500	1,000	-1,500
4300	010	2250	640	BOOKS & PERIODICALS			****	9,000	5,000	-4,000
			FUNC	TION TOTAL						
		2250	SCHO	OL LIBRARY SERVICES	8.50	8.50	986,376.84	1,012,788	1,013,756	968
4300	010	2271	121	CLASSROOM TEACHERS	2.95	2.95	111,191.58	* * * *	221,872	221,872
4300	010	2271		COMP-ADDITIONAL WORK			****	36,000	****	-36,000
4300				EMPLOYEE BENEFITS			63,036.39	20,286	125,163	104,877

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
SE	CONDA	RY SCH	OOLS							
4300	010	2271	582	TRAVEL			* * * *	* * * *	2,000	2,000
		2271		TION TOTAL R STAFF DEVEL - CERTIFIED	2.95	2.95	174,227.97	56,286	349,035	292,749
4300	010	2380	113	DIRECTORS	2.00		468,224.86	867,280	****	-867,280
4300	010	2380	114	PRINCIPALS	30.00	30.00	2,374,550.90	2,212,345	3,288,405	1,076,060
4300	010	2380	119	OTHER PERSONNEL COSTS			33,473.61	40,000	40,000	* * * *
4300	010	2380	146	OTHER TECHNICAL PERS	4.00	4.00	59,797.86	50,289	178,228	127,939
4300	010	2380	153	SCH SECRETARY-CLERKS	16.00	16.00	556,632.24	528,615	572,560	43,945
4300	010	2380	155	OTHER OFFICE PERS	9.00	9.00	293,775.83	298,611	306,396	7,785
4300	010	2380	157	COMP-ADDITIONAL WORK			1,571.04	****	****	****
4300	010	2380	159	OTHER PERSONNEL COSTS			28,432.39	****	****	****
4300	010	2380	200	EMPLOYEE BENEFITS			2,274,085.56	2,252,442	2,474,017	221,575
4300	010	2380	340	TECHNICAL SERVICES			16,065.00	****	****	* * * * * * * *
4300	010	2380	432	RPR & MAINT - EQUIP			1,099.08	5,000	5,000	
4300	010	2380	442	RENTAL - EQUIPMENT				2,500 ****	2,000 ****	-500 ****
4300	010	2380	444	RENTAL OF VEHICLES			196.38	****	****	****
4300	010 010	2380 2380	519 530	OTHER STUDENT TRANSP			317.70			
4300 4300	010	2380	550	COMMUNICATIONS			6,758.81	6,636 ****	9,000	2,364 ****
4300	010	2380	550 581	PRINTING & BINDING			4,145.73	****		
4300	010	2380	582	MILEAGE TRAVEL			328.97		1,000	1,000
4300	010	2380	502 599	OTHER PURCHASED SERVICES			1,635.00 835.18	5,000 21,000	9,800	4,800 -21,000
4300	010	2380	610	GENERAL SUPPLIES			102,345.56		78,132	12,718
4300	010	2380	635	MEALS & REFRESHMENTS			5,690.89	65,414 7,250	7,060	-190
4300	010	2380	640	BOOKS & PERIODICALS			****	6,000	5,500	-500
4300	010	2380	810	DUES & FEES			385.00	****	2,000	2,000
4300	010	2300	910	DUES & FEES			202.00		2,000	2,000
			FUNC	TION TOTAL						
		2380	OFFI	CE OF PRINCIPAL SERVICES	61.00	59.00	6,230,347.59	6,368,382	6,979,098	610,716
4300	010	2620	530	COMMUNICATIONS			680.00	* * * *	* * * *	* * * *
			FUNC	TION TOTAL						
		2620		ATION OF BUILDINGS SVCS			680.00	****	****	* * * *
4300	010	2834	582	TRAVEL			534.95	4,000	4,000	* * * *
		2834		TION TOTAL F DEVEL SRVCS-CERTIFIED			534.95	4,000	4,000	****
								-	-	
4300	010	3210	138	EXTRA CURR ACTIV PAY			184,985.45	79,000	51,000	-28,000
				EMPLOYEE BENEFITS			37,846.31	44,518	28,770	-15,748
4300		3210	519				3,950.00	5,000	24,705	19,705
4300	010			COMMUNICATIONS			1,036.55	****	2,500	2,500
4300	010	3210		PRINTING & BINDING			1,009.12	****	****	****
4300	010	3210	582				1,222.38	****	****	****
4300	010	3210	599 610	OTHER PURCHASED SERVICES			6,522.23	6,734	7,000	266
4300 4300	010 010	3210 3210	610 634	GENERAL SUPPLIES STUDENT SNACKS			1,581.91 950.00	2,500 ****	4,700 ****	2,200
4300	010			MEALS & REFRESHMENTS			1,344.84	****	****	****
-300	010	JZIU	035	CINTURES & VELVES			1,344.04			

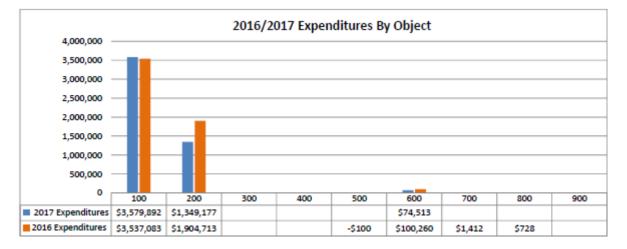
DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
SECONDARY SCH	OOLS						
3210	FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV			240,448.79	137,752	118,675	-19,077
	DEPARTMENT TOTAL	440.30	438.30	58,214,148.91	55,594,275	58,746,571	3,152,296

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
IB -	DIPLO	MA PRO	GRAMM	IE						
4306	010	1100	530	COMMUNICATIONS			1,296.34	3,400	3,400	****
4306	010	1100	582	TRAVEL			* * * *	14,000	16,000	2,000
4306	010	1100	599	OTHER PURCHASED SERVICES			12,600.00	5,000	5,000	****
4306	010	1100	610	GENERAL SUPPLIES			684.33	5,000	3,000	-2,000
4306	010	1100	640	BOOKS & PERIODICALS			4,177.84	5,000	5,000	****
4306	010	1100	650	SUPPLIES & FEES - TECHNOLOGY			11,426.00	2,600	4,600	2,000
4306	010	1100	756	CAP TECH HARDWARE/EQUIP-ORIG			3,885.00	* * * *	****	* * * *
4306	010	1100	810	DUES & FEES			9,547.00	15,400	15,400	****
			FINC	TION TOTAL						
		1100					42 616 51		50 400	o
		1100	REGU	ILAR PRGS - ELEM/SEC			43,616.51	50,400	52,400	2,000
				DEPARTMENT TOTAL			43,616.51	50,400	52,400	2,000
				DEFANIMENT TOTAL				50,100	52, 100	2,000

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
CREDI	T REC	OVERY-	SEC./	PERIOD 10						
4311	010	1100	124	COMP-ADDITIONAL WORK			* * * *	75,000	75,000	* * * *
4311	010	1100	200	EMPLOYEE BENEFITS			* * * *	31,204	31,790	586
		1100		TION TOTAL			****	100 204	100 700	586
		1100	REGU	LAR PRGS - ELEM/SEC				106,204	106,790	200
4311	010	1420	124	COMP-ADDITIONAL WORK			140,235.26	109,070	109,070	* * * *
4311	010	1420	157	COMP-ADDITIONAL WORK			1,704.58	1,670	1,670	****
4311	010	1420	188	COMP-ADDITIONAL WORK			****	3,681	3,681	* * * *
4311	010	1420	200	EMPLOYEE BENEFITS			57,450.84	47,604	48,500	896
4311	010	1420	550	PRINTING & BINDING			* * * *	206	206	* * * *
4311	010	1420	610	GENERAL SUPPLIES			* * * *	2,060	2,060	****
		1420		TION TOTAL ER SCHOOL			199,390.68	164,291	165,187	896
		1420	SOMM	LER SCHOOL			199,390.00	104,291	103,10/	090
4311	010	2122	126	COUNSELORS			* * * *	9,380	9,380	* * * *
4311	010	2122	200	EMPLOYEE BENEFITS			* * * *	3,903	3,976	73
				TION TOTAL						
		2122	COUN	SELING SERVICES			****	13,283	13,356	73
4311	010	2271	125	WKSP-COM WK-CUR-INSV			* * * *	38,592	38,592	* * * *
4311	010	2271	200	EMPLOYEE BENEFITS			****	16,056	16,358	302
4311	010	22/I	200	EMPLOILE BENEFIIS				10,050	10,550	302
			FUNC	TION TOTAL						
		2271		R STAFF DEVEL - CERTIFIED			****	54,648	54,950	302
								-	-	
				DEPARTMENT TOTAL			199,390.68	338,426	340,283	1,857

Organizational Unit: Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development Program Administrator: Angela Mike Program Code: 4312-010

2019 TOTAL BUDGET: SALARIES & BENEFITS: NO. OF POSITIONS:	\$6,042,252 \$6,037,252 51,50
BUDGET OTHER THAN SALARIES/BENEFITS: BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$1.50 \$5,000 \$0
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): 2018 BUDGET: 2017 YEAR EXPENDITURES:	\$6,251,202 \$5,003,582



## 2019 Goals

- 1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
- 2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
- 3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.

Organizational Unit: Office of Instruction, Assessment and Accountability: Career and Technical Education/Career Development Program Administrator: Angela Mike Program Code: 4312-010

#### 2019 Goals Aligned with the Strategic Plan

- 1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
- 2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
- 3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.

#### 2018 Work Done By the department

- 1. Implemented appropriate policies and procedures in accordance with state and federal guidelines.
- 2. Implemented Regional Clusters for CTE programming.
- 3. Supplemented the instructional needs of schools which house CTE programs or electives.
- 4. Provided supplies and materials to support the curricula.
- 5. Maintained equipment to ensure safe environment for students.
- 6. Provided for teacher salaries and benefits.

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CAREER & TECH EI	/CAREER DEV.						
43120101330431201013304312010133043120101330	<ul> <li>121 CLASSROOM TEACHERS</li> <li>200 EMPLOYEE BENEFITS</li> <li>610 GENERAL SUPPLIES</li> <li>640 BOOKS &amp; PERIODICALS</li> </ul>	4.00	4.00	202,139.05 114,405.14 9,142.48 ****	299,016 168,500 **** ****	300,844 169,713 **** 5,000	1,828 1,213 **** 5,000
1330	FUNCTION TOTAL HEALTH OCCUPATIONS EDUCATION	4.00	4.00	325,686.67	467,516	475,557	8,041
4312010134143120101341431201013414312010134143120101341	<ul> <li>121 CLASSROOM TEACHERS</li> <li>123 SUBSTITUTE TEACHERS</li> <li>129 OTHER PERSONNEL COSTS</li> <li>200 EMPLOYEE BENEFITS</li> <li>610 GENERAL SUPPLIES</li> </ul>	4.50	4.50	354,875.57 240.00 16,142.55 187,412.44 9,616.90	299,016 **** 168,500 3,000	338,450 **** 190,928 ****	39,434 **** 22,428 -3,000
1341	FUNCTION TOTAL CONSUMER & HOMEMAKING EDUC	4.50	4.50	568,287.46	470,516	529,378	58,862
4312010134243120101342431201013424312010134243120101342	121 CLASSROOM TEACHERS 123 SUBSTITUTE TEACHERS 125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS 610 GENERAL SUPPLIES	1.00	1.00	56,208.00 972.00 34.98 40,401.77 7,579.93	149,508 **** 84,250 ****	75,211 **** 42,428 ****	-74,297 **** **** -41,822 ****
1342	FUNCTION TOTAL OCCUPATIONAL HOME ECONOM	1.00	1.00	105,196.68	233,758	117,639	-116,119
4312010135043120101350431201013504312010135043120101350	<ul> <li>121 CLASSROOM TEACHERS</li> <li>124 COMP-ADDITIONAL WORK</li> <li>129 OTHER PERSONNEL COSTS</li> <li>200 EMPLOYEE BENEFITS</li> <li>610 GENERAL SUPPLIES</li> </ul>	5.50	5.50	321,289.44 792.96 **** 192,582.61 3,315.07	448,524 **** 10,000 258,384 ****	413,661 **** 233,356 ****	-34,863 **** -10,000 -25,028 ****
1350	FUNCTION TOTAL INDUSTRIAL ARTS EDUCATION	5.50	5.50	517,980.08	716,908	647,017	-69,891
431201013604312010136043120101360431201013604312010136043120101360	<ul> <li>121 CLASSROOM TEACHERS</li> <li>123 SUBSTITUTE TEACHERS</li> <li>124 COMP-ADDITIONAL WORK</li> <li>129 OTHER PERSONNEL COSTS</li> <li>200 EMPLOYEE BENEFITS</li> <li>610 GENERAL SUPPLIES</li> </ul>	13.00	13.00	1,332,688.10 2,184.00 1,675.46 21,921.03 765,349.14 6,300.34	1,121,310 **** **** 631,873 ****	977,743 **** **** 551,569 ****	-143,567 **** **** -80,304 ****
1360	FUNCTION TOTAL BUSINESS EDUCATION	13.00	13.00	2,130,118.07	1,753,183	1,529,312	-223,871
4312010137043120101370431201013704312010137043120101370	<ul> <li>121 CLASSROOM TEACHERS</li> <li>124 COMP-ADDITIONAL WORK</li> <li>129 OTHER PERSONNEL COSTS</li> <li>200 EMPLOYEE BENEFITS</li> <li>610 GENERAL SUPPLIES</li> </ul>	12.00	12.00	618,310.87 351.63 8,026.75 -346,825.76 5,612.47	822,294 **** 463,374 ****	902,532 **** 509,140 ****	80,238 **** 45,766 ****
1370	FUNCTION TOTAL TECHNICAL EDUCATION	12.00	12.00	285,475.96	1,285,668	1,411,672	126,004
4312 010 1380	121 CLASSROOM TEACHERS	10.50	10.50	575,789.29	784,917	789,716	4,799

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CAI	REER	& TECH	ED/C	AREER DEV.						
4312	010	1380	124	COMP-ADDITIONAL WORK			163.24	****	****	****
4312	010	1380	125	WKSP-COM WK-CUR-INSV			151.58	* * * *	****	****
4312	010	1380	129	OTHER PERSONNEL COSTS			430.00	* * * *	* * * *	* * * *
4312	010	1380	163	REPAIRMEN	1.00	1.00	62,548.07	61,672	61,672	* * * *
4312	010	1380	168	COMP-ADDITIONAL WORK			2,957.60	* * * *	* * * *	* * * *
4312	010	1380	200	EMPLOYEE BENEFITS			395,851.64	477,064	480,289	3,225
4312	010	1380	610	GENERAL SUPPLIES			32,945.84	****	****	****
			FUNC	TION TOTAL						
		1380	TRAD	DE & INDUSTRIAL EDUCATION	11.50	11.50	1,070,837.26	1,323,653	1,331,677	8,024
				DEPARTMENT TOTAL	51.50	51.50	5,003,582.18	6,251,202	6,042,252	-208,950

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
STARS										
4314	010	1100	121	CLASSROOM TEACHERS			663,990.63	630,000	700,000	70,000
4314	010	1100	123	SUBSTITUTE TEACHERS			12,200.00	12,500	12,500	****
4314	010	1100	125	COUNSELORS			11,000.00	11,000	11,000	****
4314	010	1100	120	LIBRARIANS			•	•	•	
							7,850.00	8,000	10,000	2,000
4314	010	1100	131	PSYCHOLOGISTS			3,400.00	3,400	4,500	1,100
4314	010	1100	132	SOCIAL WORKERS			23,453.12	19,500	25,000	5,500
4314	010	1100	133	SCHOOL NURSES			17,137.50	10,500	6,000	-4,500
4314	010	1100	136	OTHER PROF EDUC STAFF			78,790.37	36,000	15,000	-21,000
4314	010	1100	146	OTHER TECHNICAL PERS			8,000.00	8,000	15,000	7,000
4314	010	1100	183	SECURITY PERSONNEL			5,650.00	2,000	6,000	4,000
4314	010	1100	191	INSTR PARAPROFESSIONAL			142,330.73	133,200	50,000	-83,200
4314	010	1100	200	EMPLOYEE BENEFITS			363,756.07	363,667	362,408	-1,259
							,	,	,	_,
			FUNC	TION TOTAL						
		1100		LAR PRGS - ELEM/SEC			1,337,558.42	1,237,767	1,217,408	-20,359
		00		, 520			=,:::,:::	_,,	_,,100	_0,000
				DEPARTMENT TOTAL			1,337,558.42	1,237,767	1,217,408	-20,359
							1,55,,550.42	1,237,707	1,21,,100	20,555

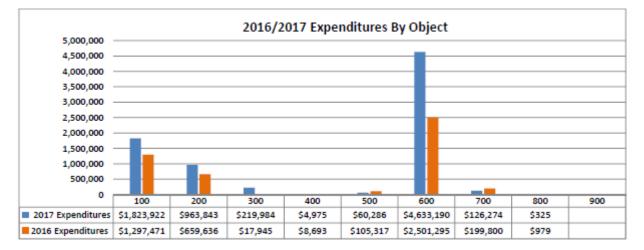
DEPT	רואוזיז	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
	1 0112	TONC	020	DEDCRIFTION	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
PROMI	SE RE	ADINES	S COR	P (PRC)						
4316	010	1100	121	CLASSROOM TEACHERS			99,231.23	100,000	270,000	170,000
4316	010	1100	122	TEACHER-SPEC ASSGNMT			173.07	200	200	****
4316	010	1100	126	COUNSELORS			4,148.57	4,000	30,000	26,000
4316	010	1100	132	SOCIAL WORKERS			3,573.81	3,500	20,000	16,500
4316	010	1100	136	OTHER PROF EDUC STAFF			2,604.00	* * * *	15,000	15,000
4316	010	1100	138	EXTRA CURR ACTIV PAY			15.58	20	20	****
4316	010	1100	200	EMPLOYEE BENEFITS			42,223.74	60,702	189,106	128,404
			FUNC	TION TOTAL						
		1100	REGU	LAR PRGS - ELEM/SEC			151,970.00	168,422	524,326	355,904
				DEPARTMENT TOTAL			151,970.00	168,422	524,326	355,904

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SUMME	R DRE	AMERS								
4321	010	1420	124	COMP-ADDITIONAL WORK			****	313,074	200,000	-113,074
4321	010	1420	125	WKSP-COM WK-CUR-INSV			****	100,000	200,000	-100,000
4321	010	1420	133	SCHOOL NURSES			2,250.00	6,000	5,000	-1,000
4321	010	1420	146	OTHER TECHNICAL PERS		1.00	16,126.27	25,000	57,853	32,853
4321	010	1420	155	OTHER OFFICE PERS		2000	****	****	8,268	8,268
4321	010	1420	182	FOOD SERVICE STAFF			* * * *	4,000	4,000	****
4321	010	1420	183	SECURITY PERSONNEL			* * * *	6,000	34,599	28,599
4321	010	1420	187	STUD WRKRS/TUTORS/INTERNS			177,291.29	30,000	30,000	****
4321	010	1420	200	EMPLOYEE BENEFITS			82,723.47	272,782	191,644	-81,138
4321	010	1420	329	PROF-EDUC SRVC - OTHER			198,273.56	360,000	413,419	53,419
4321	010	1420	330	OTHER PROFESSIONAL SERV			8,592.86	50,000	****	-50,000
4321	010	1420	340	TECHNICAL SERVICES			3,238.50	5,000	****	-5,000
4321	010	1420	513	CONTRACTED CARRIERS			48,632.94	95,000	****	-95,000
4321	010	1420	519	OTHER STUDENT TRANSP			* * * *	75 <b>,</b> 000	200,000	125,000
4321	010	1420	530	COMMUNICATIONS			400.00	22,000	2,000	-20,000
4321	010	1420	550	PRINTING & BINDING			7,526.00	5,000	15,000	10,000
4321	010	1420	581	MILEAGE			182.05	1,000	1,000	****
4321	010	1420	582	TRAVEL			* * * *	****	5,000	5,000
4321	010	1420	599	OTHER PURCHASED SERVICES			646.65	2,000	10,000	8,000
4321	010	1420	610	GENERAL SUPPLIES			34,595.86	75 <b>,</b> 000	40,000	-35,000
4321	010	1420	634	STUDENT SNACKS			15,129.46	20,000	20,000	* * * *
4321	010	1420	635	MEALS & REFRESHMENTS			2,782.50	5,000	20,000	15,000
4321	010	1420	640	BOOKS & PERIODICALS			****	45,000	45,000	****
			FIDIO							
		1420		TION TOTAL ER SCHOOL		1.00	598,391.41	1,516,856	1,302,783	-214,073
		1420	SORM	ER BCHOOL		1.00	390,391.41	T, 3T0, 630	1,302,703	-214,073
				DEPARTMENT TOTAL		1.00	598,391.41	1,516,856	1,302,783	-214,073
								-	-	-

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
HOMEB	OUND	- SECC	NDARY	<u> </u>						
4325	010	1430	121	CLASSROOM TEACHERS	3.00	3.00	277,980.00	276,380	190,772	-85,608
4325	010	1430	124	COMP-ADDITIONAL WORK	5.00	5.00	22,970.20	10,000	10,000	****
4325	010	1430	200	EMPLOYEE BENEFITS			175,682.25	161,379	113,260	-48,119
4325	010	1430	581	MILEAGE			* * * *	1,000	1,000	****
4325	010	1430	610	GENERAL SUPPLIES			* * * *	613	613	****
4325	010	1430	640	BOOKS & PERIODICALS			* * * *	689	689	* * * *
			FINC	TION TOTAL						
		1430		BOUND INSTRUCTION	3.00	3.00	476,632.45	450,061	316,334	-133,727
		1150		BOOND INDIROCITON	5.00	5.00	1,0,052.15	150,001	510,551	1007/2/
				DEPARTMENT TOTAL	3.00	3.00	476,632.45	450,061	316,334	-133,727

# OFFICE OF CHIEF ACADEMIC OFFICER & PROFESSIONAL DEVELOPMENT OFFICE

Organizational Unit: Curriculum Instruction & Assessment	
Program Administrator: Minika Jenkins	Program Code: 4600-4602-010
2019 TOTAL BUDGET:	\$11,105,293
SALARIES & BENEFITS:	\$11,103,225
NO. OF POSITIONS:	30.10
BUDGET OTHER THAN SALARIES/BENEFITS:	\$6,583,235
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$8,000
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): PD External Speakers, CPI contract - design work f	For the All-City Showcase for
design work for the District.	
2018 BUDGET:	\$13,663,351
2017 YEAR EXPENDITURES:	\$7,832,799



### 2019 Goals

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- 1. Continue to provide on-going support to teachers through a comprehensive professional development plan that supports our framework for high quality instruction.
- 2. Continue to utilize Academic Literacy and Math Coaches to support, model and coach instructional strategies showcasing instructional best practices.
- 3. Continue to ensure that our curriculum includes culturally relevant strategies, along with standards-based alignment, so that teachers have the resources to help address the needs of all students and eliminate racial disparities.
- 4. Continue participating and providing support to the Instructional Review process.
- 5. Continue to utilize professional learning communities and the continuous improvement model to support and strengthen instructional practices
- and the use of data.

# **Organizational Unit:** Curriculum Instruction & Assessment **Program Administrator:** Minika Jenkins

**Program Code:** 4600-4602-010

- 6. Continue to improve an inventory system of all excess curriculum materials.
- 7. Continue to support ESL staff in their efforts to support schools district wide with written and verbal translations as well as teacher and parent support.
- 8. Provide content professional development to principals during Leading and Learning Institutes as needed.
- 9. Provide content professional development to assistant principals as needed.
- 10. Ensure that all students have access to musical instruments.
- 11. Ensure that all art equipment in school buildings is maintained.

# 2019 Goals Aligned with the Strategic Plan

Strategic Theme 2: Develop and implement a rigorous and aligned instructional system.

- 1. Continue to provide on-going support and training to staff on the use of new math curriculum.
- 2. Continue to provide on-going support and training to train staff on the use of new 6-8 literacy curriculum.
- 3. Continue to provide support of the new instructional technology platforms.
- 4. Implement a universal screening process for all second-grade students to decrease the number of students not gaining access to accelerated programs.
- 5. Continue to administer PSAT to all eighth-grade students to identify a broader range of student's access for to Advance Placement courses.
- 6. Develop and revise standards aligned curriculum and assessments.

Strategic Theme 3: Provide relevant and timely instructional support for instructional support for teachers and school-based staff.

- 1. Utilize Professional Learning Communities to support and strengthen instructional practices and the use of data.
- 2. Continue to provide training of literacy instructional coaches to all schools for additional support staff.
- 3. Continue to provide additional math support to schools that have scored within the lowest percentile.
- 4. Develop an aligned job embedded professional development system to ensure teachers have a comprehensive understanding of district goals.
- 5. Continue to provide training for all school leaders to support professional learning within each school.
- 6. Provide content specific professional development and coaching.

### **2018 Work Done By Department**

- 1. Implemented the new K 8 math curriculum.
- 2. Conducted coaches training.
- 3. Provided coaching support to teachers through the Literacy and Math Academic Coaching model.
- 4. Supported the implementation of new instructional technology platforms.
- 5. Initiated the first 8<sup>th</sup> Scholar Award Ceremony to recognize student's academic success.

**Organizational Unit:** Curriculum Instruction & Assessment **Program Administrator:** Minika Jenkins

Program Code: 4600-4602-010

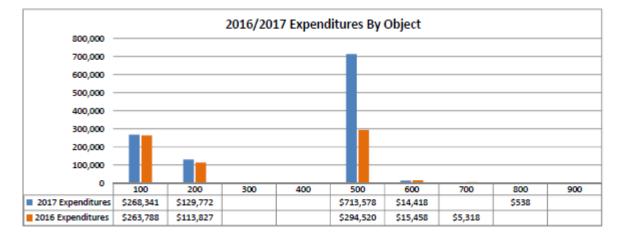
- 6. Provided principals with materials to support establishing PLCs.
- 7. Created an instructional framework for both math and ELA.
- 8. Developed a coaching model for literacy and math coaches.
- 9. Created an updated assessment calendar.
- 10. Migrated curriculum to a platform that is easier to access.
- 11. Purchased new instructional technology to support standards aligned instruction.
- 12. Provided additional professional growth opportunities and support to assist with the implementation of our new K-5 ELA curriculum.
- 13. Provided content professional development to principals during Leading and Learning Institutes on Literacy and Math.
- 14. Provided content professional development to assistant principals.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CURRI	CULUM	& INS	TRUCI	lon						
4600 4600 4600	010 010 010	1100 1100 1100	348 519 610	TECHNOLOGY SERVICES OTHER STUDENT TRANSP GENERAL SUPPLIES			106,058.68 5,036.07 222,359.99	**** 15,000 ****	**** 15,000 ****	**** ****
$\begin{array}{c} 4600\\ 4600\end{array}$	010 010	1100 1100	640 650	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY			3,427,290.39 857,617.72	10,000,000 ****	5,000,000 1,000,000	-5,000,000 1,000,000
			FUNC	TION TOTAL						
		1100		ILAR PRGS - ELEM/SEC			4,618,362.85	10,015,000	6,015,000	-4,000,000
4600 4600 4600 4600 4600 4600	010 010 010 010 010 010	2260 2260 2260 2260 2260 2260	113 116 119 122 124 142	DIRECTORS CENTRL SUPPORT ADMIN OTHER PERSONNEL COSTS TEACHER-SPEC ASSGNMT COMP-ADDITIONAL WORK OTHER ACCOUNTING PERS	3.50 10.60 1.00	4.50 12.60	298,104.61 760,171.72 82,945.86 70,886.00 77,849.56 67,198.56	447,878 1,060,601 **** 70,000 67,198	587,858 1,243,711 **** **** ****	139,980 183,110 **** -70,000 -67,198
4600 4600 4600 4600	010 010 010 010 010	2260 2260 2260 2260 2260	146 200 519 530	OTHER ACCOUNTING PERS OTHER TECHNICAL PERS EMPLOYEE BENEFITS OTHER STUDENT TRANSP COMMUNICATIONS	1.00	1.00	62,159.28 743,672.25 1,484.36 94.02	62,283 962,458 **** 2,500	62,283 1,068,368 **** 1,500	-07,198 **** 105,910 **** -1,000
4600 4600 4600 4600 4600 4600 4600	010 010 010 010 010 010 010 010	2260 2260 2260 2260 2260 2260 2260 2260	550 581 582 599 610 634 650	PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS SUPPLIES & FEES - TECHNOLOGY			2,165.16 3,839.89 935.74 6,640.00 1,485.82 163.71 100,000.00	1,500 3,000 15,000 20,182 1,500 250	2,500 4,500 18,682 14,000 1,500 250 ****	1,000 1,500 3,682 -6,182 ****
4600	010	2260	810	DUES & FEES			325.00	****	500	500
		2260		TION TOTAL RUCTION & CURRICULUM DEV	16.10	18.10	2,280,121.54	2,714,350	3,005,652	291,302
4600 4600 4600	010 010 010	2271 2271 2271	121 200 360	CLASSROOM TEACHERS EMPLOYEE BENEFITS PROF-EDUC SERV - PROF DEV	10.00	10.00	308,222.90 175,529.68 111,000.00	**** **** ***	752,110 424,283 ****	752,110 424,283 ****
		2271		TION TOTAL R STAFF DEVEL - CERTIFIED	10.00	10.00	594,752.58	* * * *	1,176,393	1,176,393
4600 4600	010 010	3210 3210	187 200	STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS			3,567.00 37.48	**** ****	**** ****	* * * * * * * *
		3210		TION TOTAL OOL SPONSORED STUDENT ACTIV			3,604.48	****	****	****
				DEPARTMENT TOTAL	26.10	28.10	7,496,841.45	12,729,350	10,197,045	-2,532,305

DEPT		FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
MUSIC	/ART									
4602	010	1100	123	SUBSTITUTE TEACHERS			****	4,000 30,000	4,000	* * * * * * * *
4602 4602	010 010	1100 1100	124 197	COMP-ADDITIONAL WORK COMP-ADDITIONAL WORK			26,812.42 660.00	30,000	30,000	****
4602	010	1100	200	EMPLOYEE BENEFITS			8,792.75	19,159	19,180	21
4602	010	1100	432	RPR & MAINT - EQUIP			1,645.25	10,000	10,000	****
4602	010	1100	519	OTHER STUDENT TRANSP			****	2,000	500	-1,500
4602	010	1100	610	GENERAL SUPPLIES			840.00	****	1,500	1,500
4602	010	1100	650	SUPPLIES & FEES - TECHNOLOGY			****	* * * *	6,000	6,000
4602	010	1100	752	CAPITAL EQUIPMENT-ORIG & ADDL			125,589.92	395,000	395,000	****
			FUNC	TION TOTAL						
		1100		LAR PRGS - ELEM/SEC			164,340.34	460,159	466,180	6,021
4600	010	2260	F 0 1	NTL BACE			101.20	* * * *	2 000	2 000
4602 4602	010 010	2260 2260	581 582	MILEAGE TRAVEL			191.36 6,950.20	27,705	2,000 10,000	2,000 -17,705
4002	010	2200	302	IRAVEL			0,950.20	27,705	10,000	-17,705
			FUNC	TION TOTAL						
		2260	INST	RUCTION & CURRICULUM DEV			7,141.56	27,705	12,000	-15,705
4600	010	0071	110	CENTER GUDDODE ADVIN	2 00	2 00	F2 721 1 <i>4</i>	100 250	100 150	1 700
4602 4602	010 010	2271 2271	116 200	CENTRL SUPPORT ADMIN EMPLOYEE BENEFITS	2.00	2.00	53,731.14	186,358	188,150	1,792
4602	010	2271	200 360	PROF-EDUC SERV - PROF DEV			31,844.25 ****	105,015 2,000	106,140 2,000	1,125 ****
4602	010	2271	441	RENTAL - LAND & BLDGS			****	2,000	2,000	****
4602	010	2271	610	GENERAL SUPPLIES			* * * *	800	800	****
4602	010	2271	635	MEALS & REFRESHMENTS			304.47	750	750	* * * *
4602	010	2271	640	BOOKS & PERIODICALS			****	1,000	1,000	****
4602	010	2271	650	SUPPLIES & FEES - TECHNOLOGY			5,280.00	****	****	****
			FINO	TION TOTAL						
		2271		R STAFF DEVEL - CERTIFIED	2.00	2.00	91,159.86	297,923	300,840	2,917
4602	010	3200	610	GENERAL SUPPLIES			6,215.68	20,000	20,000	****
1002	010	5200	010	GENERAL DOFFILIED			0,213.00	20,000	20,000	
			FUNC	TION TOTAL						
		3200	STUD	ENT ACTIVITIES			6,215.68	20,000	20,000	* * * *
4602	010	3210	124	COMP-ADDITIONAL WORK			11,613.36	23,000	23,000	****
4602	010	3210	200	EMPLOYEE BENEFITS			3,966.65	12,961	12,975	14
4602	010	3210	330	OTHER PROFESSIONAL SERV			2,925.00	10,000	6,000	-4,000
4602	010	3210	415	LAUNDRY-LINEN SERVICE			1,265.00	2,500	2,500	****
4602	010	3210	441	RENTAL - LAND & BLDGS			2,065.09	4,500	4,500	****
4602	010	3210	519	OTHER STUDENT TRANSP			17,180.64	45,000	25,000	-20,000
4602	010	3210	530	COMMUNICATIONS			2,162.39	3,000	3,000	* * * *
4602	010	3210	550	PRINTING & BINDING			12,189.60	10,000	15,000	5,000
4602	010	3210	599				1,416.21	1,600	1,600	* * * *
4602	010	3210		GENERAL SUPPLIES			8,593.35	10,153	10,153	****
4602	010	3210		MEALS & REFRESHMENTS			3,038.37	5,500	5,500	* * * * * * * *
4602	010	3210	128	CAPITAL TECH SOFTWARE - ORIG			684.50	* * * *	****	****
			FUNC	TION TOTAL						
		3210	SCHO	OL SPONSORED STUDENT ACTIV			67,100.16	128,214	109,228	-18,986
				DEPARTMENT TOTAL	2.00	2.00	335,957.60	934,001	908,248	-25,753

Organizational Unit: Pittsburgh Online Academy	
Program Administrator: Shemeca Crenshaw	<b>Program Code:</b> 4605-010

2019 TOTAL BUDGET:	\$1,208,593
SALARIES & BENEFITS:	\$408,427
NO. OF POSITIONS:	2.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$800,166
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$000,100
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):	\$0
2018 BUDGET:	\$1,202,673
2017 YEAR EXPENDITURES:	\$1,126,647



# 2019 Goals

- 1. To be the premier choice for online education in the City of Pittsburgh.
- 2. Attract students currently living in the City of Pittsburgh attending private, parochial, cyber, or charter schools.
- 3. Infuse Pittsburgh teachers into Online Academy.
- 4. Increase student achievement.
- 5. Increase advanced placement course offerings.
- 6. Open an additional drop in center for the 2019-2020 school year.
- 7. Add Project Specialist position to operate the additional drop in center location.
- 8. Develop contracts with local agencies to provide supplemental mental health support/ training.

# Organizational Unit: Pittsburgh Online Academy Program Administrator: Shemeca Crenshaw

**Program Code:** 4605-010

## **2019 Goals Aligned with the Strategic Plan**

- 1. Create a positive and supportive school culture to become a premier choice for online education is the City of Pittsburgh, open an additional drop in center to support families throughout the City of Pittsburgh.
- 2. Develop and implement a rigorous, aligned instructional system increase student achievement, honors, and AP course offerings.
- 3. Provide relevant and timely instructional support for teachers and school-based staff infuse PPS teachers into the Online Academy.
- 4. Foster a high-performance culture for all employee infuse PPS teachers into the Online Academy.

# What do you have planned for 2018 that supports the "Strategic Plan"

- 1. Create a positive and supportive school culture parent and student orientations, monthly student enrichment activities, participation in all district instructional activities (CTE programming, SAT, PSAT, etc.).
- 2. Increase enrollment by attracting and retaining students and families throughout the City of Pittsburgh.
- 3. Develop and implement a rigorous, aligned instructional system increase student achievement with virtual intervention lessons and increase honors and AP course offerings.
- 4. Provide relevant and timely instructional support for teachers and school-based staff implementation of Professional Learning Community with (POA Staff, POA Grading Teachers, and Brandywine Virtual Academy our vendor).
- 5. Foster a high-performance culture for all employee Provide opportunities for POA staff to attend professional development sessions outside of PPS to remain competitive and ensure sustainability.

# **2018 Work Done By the department**

Pittsburgh Online Academy opened its virtual doors on August 30, 2012. The online academy is committed to making students "Promise-Ready". It will have the same graduation requirements as the District's brick and mortar schools. The scope and Brandywine Virtual Academy through the Chester County Intermediate Unit located in Downingtown Pennsylvania, a trusted educational provider with a decade of virtual learning experience. BVA is a turnkey solution which will provide the resources necessary for the 2019-2020 school years, such as content, instruction, operation support and hardware. Through the online school, students will benefit from face-to-face interactions when appropriate.

- 1. Extended eligibility for the Pittsburgh Promise to students of Pittsburgh Online Academy.
- 2. Provided students greater accessibility to their education through providing them with laptops.
- 3. Provided internet reimbursement to 100% of the POA families.
- 4. Provided face to face drop in center support at 93 South 10th Street Monday Friday from 8:00 am 3:00 pm.
- 5. Provided face to face meeting with 100% of students and families in the 2017-2018 school year.
- 6. Provided monthly student enrichment activities for POA students.
- 7. Reduced non-PPS online school enrollment.
- 8. Increase in proficient and advanced student achievement by 8.3% Keystone Algebra 1.

# Organizational Unit: Pittsburgh Online Academy Program Administrator: Shemeca Crenshaw

**Program Code:** 4605-010

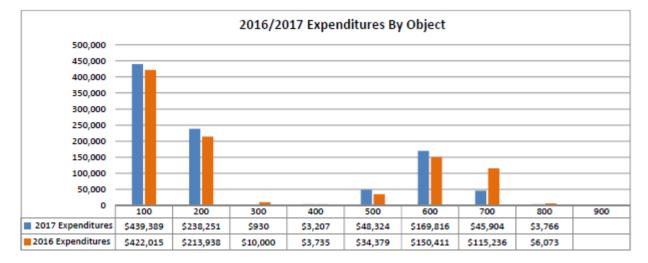
- 9. Increase in proficient and advanced student achievement by 12.5% Keystone Biology.
- 10. Increase in proficient and advanced student achievement by 4.5% Keystone Literature.
- 11. Increase in proficient and advanced student achievement by 16.9% PSSA Language Arts.
- 12. Increase in proficient and advanced student achievement by 4.7% PSSA Mathematics.

Pittsburgh Online Academy staff completed two initiatives that support Strategic Theme 1: Create a positive and supportive school culture and Strategic Theme 2: Develop and implement a rigorous, aligned instructional system. POA staff conducted two welcome back/ parent orientations. The sessions were held in the evening at POA and the sessions were lived streamed. Implementation of technology (live streaming) allowed for all POA parents/ families to attend the session, receive information, and participate via chat. The parent/ family feedback indicates the sessions are beneficial and a much-needed resource. Additionally, POA staff conducts student orientations. The new orientation sessions incorporate diagnostic assessments for all students' grades 4-11 in English Language Arts and Mathematics. This assessments data allows POA staff to provide quality instruction in addition to interventions, increase student achievement, honors, and advanced placement course offerings.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
PITTS	BURGH	ONLIN	E ACA	DEMY						
4605	010	1100	123	SUBSTITUTE TEACHERS			****	20,000	20,000	****
4605	010	1100	124	COMP-ADDITIONAL WORK			84,924.96	60,000	60,000	* * * *
4605	010	1100	200	EMPLOYEE BENEFITS			33,701.25	33,284	33,910	626
4605	010	1100	530	COMMUNICATIONS			490.00	2,100	2,100	****
4605	010	1100	569	TUITION - OTHER			650,060.84	702,000	522,000	-180,000
4605	010	1100	599	OTHER PURCHASED SERVICES			55,347.52	65,066	63,066	-2,000
4605	010	1100	610	GENERAL SUPPLIES			941.97	10,000	10,000	****
4605	010	1100	634	STUDENT SNACKS			502.00	2,000	2,000	****
4605	010	1100	752	CAPITAL EQUIPMENT-ORIG & ADDL			* * * *	* * * *	6,000	6,000
4605	010	1100	756	CAP TECH HARDWARE/EQUIP-ORIG			* * * *	* * * *	180,000	180,000
4605	010	1100	758	CAPITAL TECH SOFTWARE - ORIG			* * * *	6,000	* * * *	-6,000
		1100		TION TOTAL LAR PRGS - ELEM/SEC			825,968.54	900,450	899,076	-1,374
4605	010	2270	582	TRAVEL			* * * *	5,000	7,000	2,000
		2270		TION TOTAL RUCTIONAL STAFF PROF DEV			****	5,000	7,000	2,000
4605	010	2380	114	PRINCIPALS	1.00	1.00	128,298.24	126,348	128,848	2,500
4605	010	2380	146	OTHER TECHNICAL PERS	1.00	1.00	55,117.44	58,635	59,447	812
4605	010	2380	200	EMPLOYEE BENEFITS		2.00	96,071.10	104,240	106,222	1,982
4605	010	2380	550	PRINTING & BINDING			****	****	1,000	1,000
4605	010	2380	581	MILEAGE			1,626.30	5,000	5,000	****
4605	010	2380	582	TRAVEL			6,053.33	****	****	****
4605	010	2380	610	GENERAL SUPPLIES			12,974.40	3,000	1,000	-2,000
4605	010	2380	810	DUES & FEES			538.00	****	1,000	1,000
		2380		TION TOTAL CE OF PRINCIPAL SERVICES	2.00	2.00	300,678.81	297,223	302,517	5,294
				DEPARTMENT TOTAL	2.00	2.00	1,126,647.35	1,202,673	1,208,593	5,920

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
PROFE	SSION	AL DEV	ELOPM	ENT/CI						
4606	010	2270	125	WKSP-COM WK-CUR-INSV			25,302.20	5,000	5,000	****
4606	010	2270	200	EMPLOYEE BENEFITS			10,181.66	2,080	2,821	741
4606	010	2270	323	PROF-EDUCATIONAL SERV			66,475.00	119,030	81,112	-37,918
4606	010	2270	330	OTHER PROFESSIONAL SERV			7,485.00	315,000	358,448	43,448
4606	010	2270	348	TECHNOLOGY SERVICES			15,000.00	15,000	15,000	* * * *
4606	010	2270	360	PROF-EDUC SERV - PROF DEV			2,650.00	800	5,000	4,200
4606	010	2270	441	RENTAL - LAND & BLDGS			* * * *	* * * *	2,000	2,000
4606	010	2270	530	COMMUNICATIONS			500.00	1,500	* * * *	-1,500
4606	010	2270	550	PRINTING & BINDING			930.00	* * * *	500	500
4606	010	2270	582	TRAVEL			16,893.10	5,000	20,000	15,000
4606	010	2270	599	OTHER PURCHASED SERVICES			* * * *	1,500	1,500	****
4606	010	2270	610	GENERAL SUPPLIES			9,240.87	25,470	12,500	-12,970
4606	010	2270	635	MEALS & REFRESHMENTS			3,670.69	10,000	10,000	* * * *
4606	010	2270	640	BOOKS & PERIODICALS			17,176.14	2,500	10,000	7,500
4606	010	2270	650	SUPPLIES & FEES - TECHNOLOGY			* * * *	5,000	47,300	42,300
4606	010	2270	752	CAPITAL EQUIPMENT-ORIG & ADDL			820.00	* * * *	* * * *	* * * *
4606	010	2270	758	CAPITAL TECH SOFTWARE - ORIG			610.50	* * * *	* * * *	* * * *
4606	010	2270	762	CAPITAL EQUIPMENT REPLACEMENT			* * * *	3,760	****	-3,760
4606	010	2270	768	CAPITAL TECH SOFTWARE REPLACE			* * * *	2,500	****	-2,500
4606	010	2270	810	DUES & FEES			2,640.00	* * * *	* * * *	* * * *
		2270		TION TOTAL RUCTIONAL STAFF PROF DEV			179,575.16	514,140	571,181	57,041
							,•.••	/		
				DEPARTMENT TOTAL			179,575.16	514,140	571,181	57,041

Organizational Unit: Career and Technical Education/Career Development			
Program Administrator: Angela Mike	<b>Program Code:</b> 4800-010		
2019 TOTAL BUDGET:	\$1,054,452		
SALARIES & BENEFITS:	\$768,980		
NO. OF POSITIONS:	6.00		
BUDGET OTHER THAN SALARIES/BENEFITS:	\$285,472		
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$3,000		
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): CPI Contract - Post cards for recruiting, Ads, etc			
2018 BUDGET:	\$964,142		
2017 YEAR EXPENDITURES:	\$949,587		



# 2019 Goals

- 1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
- 2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
- 3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.

# **Organizational Unit:** Career and Technical Education/Career Development **Program Administrator:** Angela Mike

# **2019 Goals Aligned with the Strategic Plan**

- 1. Prepare students for career pathways in the global marketplace by offering experiential learning, post-secondary credits, industry certifications, career counseling, and career planning and rigorous curricula.
- 2. Empower all CTE students to confidently and successfully transition into post-secondary and career opportunities and become positive, contributing members of society.
- 3. Provide technical support and assistance as well as industry specific equipment/technologies to all schools which house CTE programs and electives.
- 4. Cover cost of industry and value-added certifications for students (training, examination vouchers, and certificates).
- 5. Continue development of online NOCTI toolkits and PDE competency task lists.
- 6. Support and expand CTE electives and programs.
- 7. Continue the CTE Virtual Tour.
- 8. Develop new partnership with business, industry and post-secondary institutions.
- 9. Prepare for Chapter 339 Compliance Review.
- 10. Support technology infusion for CTE programs and electives.
- 11. Cover field trip costs (not already covered by Perkins) re: student participation in out-of-school learning experiences.
- 12. Cover student membership, competition and travel costs for SkillsUSA (state mandated participation).
- 13. Purchase new equipment and supplies as determined by newly revised curricula.
- 14. Purchase new equipment and supplies as needed for CTE office staff.
- 15. Continue CTE awareness through various marketing initiatives.
- 16. Support the Entertainment Technology program's news show "Expect Great Things."
- 17. Continue to host the CTE Commencement Celebration.
- 18. Continue to provide support to schools with new CTE teacher hires (supervisors and Executive Director).
- 19. Continue to assist with teacher recruitment and staffing for CTE programs and electives, including interview coordination, and assisting with the vocational certification process (supervisors and Executive Director).
- 20. Continue to provide professional development based on assessment of staff needs (supervisors and Executive Director).

# 2018 Work Done By the department

- 1. Implemented appropriate policies and procedures in accordance with state and federal guidelines.
- 2. Ensured approved program compliance with vocational education requirements as defined in Chapter 339 of the Pennsylvania School Code.
- 3. Provided appropriate resources to meet the needs of all students enrolled in approved CTE programs.
- 4. Supported an exploratory career education program.
- 5. Supported administrative directives.

# **Organizational Unit:** Career and Technical Education/Career Development **Program Administrator:** Angela Mike

- 6. Supported the implementation of a comprehensive guidance plan that includes CTE career counselors and school guidance counselors.
- 7. Provided professional development based on assessment of staff needs.
- 8. Implemented Regional Clusters for CTE programming.
- 9. Supplemented the instructional needs of schools which house CTE programs or electives.
- 10. Increased industry certifications earned by students by graduation.
- 11. Developed supports to increase student achievement on National Occupational Competency Testing Institute (NOCTI) scores.
- 12. Expanded CTE electives and programs.
- 13. Supported the integration of advanced technology in CTE electives and programs.
- 14. Developed a career pathway that involves dual enrollment opportunities.
- 15. Expanded the number of industry/community partnerships for the benefit of CTE students and programs.
- 16. Expanded awareness of CTE through a variety of marketing initiatives.

DEPT FU	ND FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CAREER &	TECH ED	/CARE	ER DEV				202021	202021	19 01211 10
4800 010 4800 010 4800 010	0 1300 0 1300	330 415 441	OTHER PROFESSIONAL SERV LAUNDRY-LINEN SERVICE RENTAL - LAND & BLDGS			930.00 **** ***	3,000 300 ****	3,000 300 4,601	**** **** 4,601
4800 010 4800 010 4800 010	0 1300	519 582 599	OTHER STUDENT TRANSP TRAVEL OTHER PURCHASED SERVICES			15,256.57 2,005.65 1,160.79	14,000 2,500 940	15,300 2,500 ****	1,300 **** -940
4800 01 4800 01	0 1300 0 1300	610 635	GENERAL SUPPLIES MEALS & REFRESHMENTS			17,561.57 ****	4,290 4,798	8,561 10,268 ****	4,271 5,470
4800 010 4800 010 4800 010	0 1300	640 650 752	BOOKS & PERIODICALS SUPPLIES & FEES - TECHNOLOGY CAPITAL EQUIPMENT-ORIG & ADDL			26.48 26,668.04 9,374.04	5,000 29,000 ****	25,000 ****	-5,000 -4,000 ****
4800 01 4800 01		756 810	CAP TECH HARDWARE/EQUIP-ORIG DUES & FEES			**** 694.00	41,742 ****	**** 1,000	-41,742 1,000
	1300		TION TOTAL TIONAL EDUCATION PROGRAMS			73,677.14	105,570	70,530	-35,040
4800 01 4800 01		599 610	OTHER PURCHASED SERVICES GENERAL SUPPLIES			**** 5,980.53	**** 6,460	100 6,460	100 ****
4800 01 4800 01 4800 01	0 1330	635 650 752	MEALS & REFRESHMENTS SUPPLIES & FEES - TECHNOLOGY CAPITAL EQUIPMENT-ORIG & ADDL			* * * * * * * * * * * *	**** 100 ****	1,500 **** 4,000	1,500 -100 4,000
4800 01 4800 01	0 1330	758 810	CAPITAL TECH SOFTWARE - ORIG DUES & FEES			**** 80.00	1,500 ****	****	-1,500
	1330		TION TOTAL TH OCCUPATIONS EDUCATION			6,060.53	8,060	12,060	4,000
4800 01 4800 01	0 1341	610 640	GENERAL SUPPLIES BOOKS & PERIODICALS			6,127.63 143.64	4,000	6,000	2,000
4800 010 4800 010 4800 010	0 1341	650 758 762	SUPPLIES & FEES - TECHNOLOGY CAPITAL TECH SOFTWARE - ORIG CAPITAL EQUIPMENT REPLACEMENT			**** **** 619.00	**** 900 ****	6,350 **** 2,213	6,350 -900 2,213
4800 01	0 1341	768	CAPITAL TECH SOFTWARE REPLACE			****	1,313	****	-1,313
	1341		TION TOTAL UMER & HOMEMAKING EDUC			6,890.27	6,213	14,563	8,350
4800 010 4800 010 4800 010	0 1342	610 635 650	GENERAL SUPPLIES MEALS & REFRESHMENTS SUPPLIES & FEES - TECHNOLOGY			1,312.05 **** 249.00	**** 5,030 ****	2,500 2,530 250	2,500 -2,500 250
4800 01 4800 01	0 1342 0 1342	752 756	CAPITAL EQUIPMENT-ORIG & ADDL CAP TECH HARDWARE/EQUIP-ORIG			**** 10,519.95	****	5,000	5,000 ****
	0 1342		CAPITAL TECH SOFTWARE - ORIG CAPITAL EQUIPMENT REPLACEMENT DUES & FEES			**** 948.29 158.00	10,520 **** ****	**** 5,320 200	-10,520 5,320 200
	1342		TION TOTAL PATIONAL HOME ECONOM			13,187.29	15,550	15,800	250
4800 01 4800 01			RPR & MAINT - EQUIP GENERAL SUPPLIES			282.98	**** 8,672	****	* * * * * * * *
4800 01 4800 01	0 1350 0 1350	650 752	SUPPLIES & FEES - TECHNOLOGY CAPITAL EQUIPMENT-ORIG & ADDL			7,940.72 249.00 615.99	**** 2,000	8,672 250 2,000	250 ****
4800 01	0 1350	768	CAPITAL TECH SOFTWARE REPLACE			****	7,350	****	-7,350

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CA	REER	& TECH	ED/C	AREER DEV						
			FUNC	TION TOTAL						
		1350		STRIAL ARTS EDUCATION			9,088.69	18,022	10,922	-7,100
4000	010	1260	<b>C10</b>				1 550 40	6 252	2 252	2 000
4800 4800	010 010	1360 1360	610 640	GENERAL SUPPLIES BOOKS & PERIODICALS			1,552.48 12,279.83	6,353 5,253	3,353 8,253	-3,000 3,000
							,	-,	-,	-,
		1260		TION TOTAL			10 000 01	11 606	11 606	* * * *
		1360	BUST	NESS EDUCATION			13,832.31	11,606	11,606	
4800	010	1370		RPR & MAINT - TECH			750.00	* * * *	****	****
4800	010	1370	610	GENERAL SUPPLIES			21,028.47	16,505	22,848	6,343
4800 4800	010 010	1370 1370	752 756	CAPITAL EQUIPMENT-ORIG & ADDL CAP TECH HARDWARE/EQUIP-ORIG			**** 15,409.48	3,000	23,000 ****	20,000 ****
4800	010	1370	768				****	8,343	2,000	-6,343
								-	-	
		1370		TION TOTAL NICAL EDUCATION			37,187.95	27 949	17 010	20 000
		1370	IECH	NICAL EDUCATION			37,107.95	27,848	47,848	20,000
4800	010	1380	411	DISPOSAL SERVICES			2,174.00	3,618	3,618	****
4800	010	1380	610	GENERAL SUPPLIES			29,301.04	19,462	19,462	****
4800	010	1380	640	BOOKS & PERIODICALS			5,869.62	****	6,000	6,000
4800	010	1380	650	SUPPLIES & FEES - TECHNOLOGY			5,282.31	8,700	5,836	-2,864
4800	010	1380		CAPITAL EQUIPMENT-ORIG & ADDL			2,471.14	12,300	****	-12,300
4800 4800	010 010	1380 1380		CAPITAL EQUIPMENT REPLACEMENT DUES & FEES			**** 5.00	2,199 ****	14,499 ****	12,300 ****
4000	010	1300	010	DUES & FEES			5.00			
				TION TOTAL						
		1380	TRAD	E & INDUSTRIAL EDUCATION			45,103.11	46,279	49,415	3,136
4800	010	1390	610	GENERAL SUPPLIES			1,092.22	* * * *	****	* * * *
		1390		TION TOTAL R VOCATIONAL EDUCATION PRO			1,092.22	* * * *	****	* * * *
		1390	OIHE	R VOCATIONAL EDUCATION PRO			1,092.22			
4800	010	2260	113	DIRECTORS	1.00	1.00	125,726.99	126,977	126,977	* * * *
4800	010	2260	116	CENTRL SUPPORT ADMIN	2.00	2.00	220,233.37	208,338	203,122	-5,216
4800	010	2260		OTHER TECHNICAL PERS	1.00	2.00	57,762.76	58,977	128,085	69,108
4800	010	2260	152	TYPIST-STENOGRAPHERS	1.00	1.00	35,525.48	36,322	33,452	-2,870
4800	010	2260	187	STUD WRKRS/TUTORS/INTERNS			140.00	****	****	****
4800 4800	010 010	2260 2260	200 530	EMPLOYEE BENEFITS COMMUNICATIONS			238,250.97 2,399.30	242,657 1,653	277,344 3,117	34,687 1,464
4800	010	2260	540	ADVERTISING			3,214.00	4,070	4,070	×***
				PRINTING & BINDING			21,584.44	6,940	7,880	940
4800	010			MILEAGE			2,703.74	3,200	3,200	****
4800	010	2260	582				****	3,500	3,500	****
4800	010	2260	610	GENERAL SUPPLIES			24,026.75	9,758	9,758	* * * *
4800	010	2260	634	STUDENT SNACKS			251.30	200	200	****
4800	010	2260	635	MEALS & REFRESHMENTS			2,773.31	1,600	5,000	3,400
4800	010	2260	650	SUPPLIES & FEES - TECHNOLOGY			100.00	3,000	1,000	-2,000
4800	010	2260		CAPITAL EQUIPMENT-ORIG & ADDL			* * * * * * * *	1,408	2,583 ****	1,175
4800 4800	010 010	2260 2260	758 762	CAPITAL TECH SOFTWARE - ORIG CAPITAL EQUIPMENT REPLACEMENT			548.00	1,175 2,799	****	-1,175 -2,799
4800	010	2260		CAPITAL EQUIPMENT REPLACEMENT CAP TECH HRDWARE/EQUIP REPLACE			5,398.03	2,/99 ****	****	-2,/99
							2,00000			

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CAR	EER 8	& TECH	ED/C	AREER DEV						
	010 010	2260 2260	768 810	CAPITAL TECH SOFTWARE REPLACE DUES & FEES			**** 2,829.19	5,084 2,336	5,084 2,336	* * * * * * * *
		2260		TION TOTAL RUCTION & CURRICULUM DEV	5.00	6.00	743,467.63	719,994	816,708	96,714
4800	010	2270	635	MEALS & REFRESHMENTS			* * * *	5,000	5,000	* * * *
		2270		TION TOTAL RUCTIONAL STAFF PROF DEV			***	5,000	5,000	***
				DEPARTMENT TOTAL	5.00	6.00	949,587.14	964,142	1,054,452	90,310

Organizational Unit: Library Services	
Program Administrator: Minika Jenkins	<b>Program Code:</b> 4803-010
2019 TOTAL BUDGET:	\$179,189

	φ179,109
SALARIES & BENEFITS:	\$37,539
NO. OF POSITIONS:	0.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$141,650
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$0
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):	
2018 BUDGET:	\$209,422
2017 YEAR EXPENDITURES:	\$71,234

			2016	/2017 Exp	oenditures	By Objec	t		
200,000 -									
180,000 -						-			
160,000 -									
140,000 -									
120,000 -									
100,000 -									
80,000 -									
60,000 -									
40,000 -									
20,000 -									
0 -									
° I	100	200	300	400	500	600	700	800	900
2017 Expenditures	\$6,799	\$2,805			\$8,839	\$52,790			
2016 Expenditures	\$536	\$198			\$1,936	\$177,098	\$3,550		

### 2019 Goals

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- 1. Continue to provide instruction, guidance and materials that increase students' motivation and engagement of text through integrated literacy events and initiatives to help prepare students for college, career, and life.
- 2. Continue to ensure that students District-wide have equal access to school libraries, along with equal access to the valuable resources provided by those libraries, including well-trained and certified teacher-librarians; useful, diverse, and inviting collections of current print materials, as well as access to the tools and guidance needed to learn to do the research required by lifelong learners in the 21<sup>st</sup> century.

# Organizational Unit: Library Services Program Administrator: Minika Jenkins

**Program Code:** 4803-010

## 2019 Goals Aligned with the Strategic Plan

- 1. As librarians increase students' motivation and engagement of text through integrated literacy initiatives and develop collections that offer an exciting selection of reading materials in all genres and formats to students, there will be an increase in reading proficiency.
- 2. As librarians engage in focused, purposeful, data-driven professional learning around integrating resources into the taught curriculum (ie ReadyGen) and reading comprehension strategies we will see an increase in reading proficiency.
- 3. Continue to provide additional training for new and seasoned Librarians in collection development, integrating resources into the taught curriculum, reading comprehension strategies and the new National Library Standards.
- 4. Librarian leaders to attend training on the new National Library Standards.

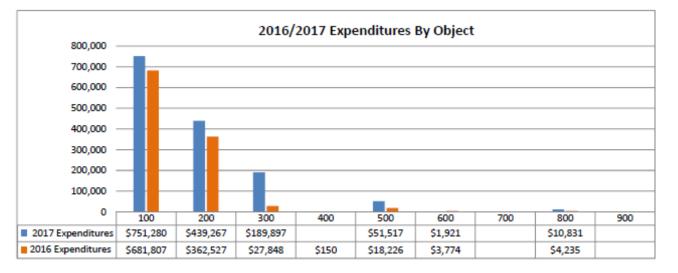
### **2018 Work Done By the department**

- 1. Provided professional development at the beginning of the school year.
- 2. Renewed World Book Online for all schools K-12.
- 3. On boarded 3 Librarian leads to support the professional learning and technical support for all grade levels.

DEPT		FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
DEPI	FOND	FUNC	0B0	DESCRIPTION	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
LIBRA	RY SEI	RVICES								
4803	010	2250	124	COMP-ADDITIONAL WORK			6,799.20	24,000	24,000	****
4803	010	2250	200	EMPLOYEE BENEFITS			2,805.07	13,524	13,539	15
4803	010	2250	550	PRINTING & BINDING			2,095.00	* * * *	* * * *	* * * *
4803	010	2250	610	GENERAL SUPPLIES			240.96	<b>9,</b> 750	10,000	250
4803	010	2250	640	BOOKS & PERIODICALS			29,671.44	110,498	75 <b>,</b> 000	-35,498
4803	010	2250	650	SUPPLIES & FEES - TECHNOLOGY			22,878.00	51,650	56,650	5,000
			FINC	TION TOTAL						
		2250		OL LIBRARY SERVICES			64,489.67	209,422	179,189	-30,233
4803	010	2271	582	TRAVEL			6,744.45	* * * *	****	* * * *
			FUNC	TION TOTAL						
		2271	INST	R STAFF DEVEL - CERTIFIED			6,744.45	* * * *	****	* * * *
				DEPARTMENT TOTAL			71,234.12	209,422	179,189	-30,233
							,			

# **OFFICE OF STUDENT SUPPORT SERVICES**

Organizational Unit: Support Services – Student Services	
Program Administrator: Melissa Friez	<b>Program Code:</b> 4810-010
2019 TOTAL BUDGET:	\$1,842,084
SALARIES & BENEFITS:	\$1,733,353
NO. OF POSITIONS:	17.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$108,731
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$55,612
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): To pay for consultant contracts to provide crisis interventi	on services for
Individuals, and groups of students and families. Extra clerical and technical support, and State Mandated SAP Training.	
2018 BUDGET:	\$1,811,571
2017 YEAR EXPENDITURES:	\$1,444,714



# 2019 Goals Aligned with the Strategic Plan

Student Support Services will ensure that fidelity measures will be in place regarding key activities related to implementing theme 1 of the strategic plan. This includes (1) direct observations of the MTSS (Multi-Tiered System of Supports), SAP (Student Assistance Program), and PBIS (Positive Behavior Interventions and Supports) teams, (2) review of team agendas including student data, goals and action plans, and (3) evidence of the use of Restorative Practices (RP) as a strategy to develop positive school culture, and as a preventative tool as well as an intervention strategy. A decrease in initial PSE referrals will be expected as a result of better regular education interventions.

**Organizational Unit:** Support Services – Student Services **Program Administrator:** Melissa Friez

**Program Code:** 4810-010

Decreased student out of school suspensions, and an increase in student attendance would be positive indicators. Review of office referrals will be necessary. This data is not currently being collected in a consistent manner. We will need to establish this baseline by the end of year 1.

#### **2018 Work Done By the department**

- 1. Oversee implementation of PBIS in all schools. This will involve brokering with local, state, and national PBIS experts to assure high quality training for all school-based teams. This will involve establishment and convening of a PBIS District Core Team.
- 2. Assure training and orientation regarding the PPS MTSS model and expectations for implementation.
- 3. Develop and implement comprehensive Program of Studies and Way of Work for Learning Environment Specialists (LESs), who will support schools with implementation of targeted school culture and climate initiatives (MTSS, PBIS, SAP, and Restorative Practices).
- 4. Develop implementation scales for targeted school culture and climate initiatives (MTSS, PBIS, SAP, and Restorative Practices).
- 5. Assure SAP training for new team members at individual schools.
- 6. Assure SAP providers are assigned to every school and monitor service provision.
- 7. Oversee expansion of Restorative Practices while maintaining support for existing PERC/RP schools. This will involve building a base of PPS staff who complete the Train-the-Trainer program.
- 8. Co-coordinate Working Group on Reducing Exclusionary Discipline, whose recommendations will inform revisions to the Code of Student Conduct.
- 9. Re-launch the magnet taskforce process for updating the Magnet Policy Administrative Regulation and establishing a magnet theme change process for targeted programs.
- 10. Oversee and monitor implementation of the comprehensive guidance plan in alignment with PDE chapter 339 requirements.
- 11. Assure appropriate professional development for Student Services staff with an emphasis on new team members (Director of Student Support Services (Guidance), Attendance Assistants (4), Teacher on Special Assignment for Social Emotional Learning, Project Manager/Coach- Restorative Practices).
- 12. Continue efforts to establish summer as a "third semester" of learning.
- 13. Oversee implementation of the Code of Student Conduct including new procedures for processing and monitoring out-of-school suspensions.

Additionally, Student Support Services oversees the following work streams:

- 1. District-wide supervision and technical assistance for Student Discipline and Alternative Education.
- 2. Attendance public awareness, monitoring, and tracking efforts.
- 3. Magnet enrollment, Student transfers, and Open enrollment.
- 4. Work permits.

# **Organizational Unit:** Support Services – Student Services **Program Administrator:** Melissa Friez

**Program Code:** 4810-010

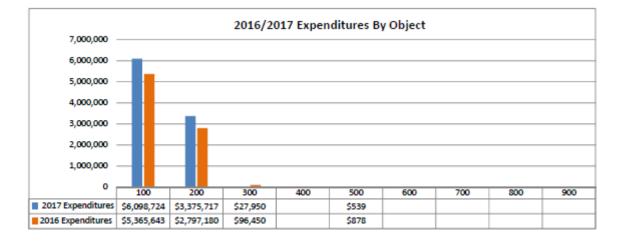
- 5. Health Services including oversight of school Nurses.
- 6. Oversight of 504 plans.
- 7. Interscholastic athletics.
- 8. Bullying and sexual harassment prevention/intervention.
- 9. Title IX compliance (including implementation of the Transgender and Gender Expansive Policy).
- 10. Crisis response and post-vention follow-up.
- 11. McKinney-Vento provision of services for homeless youth.
- 12. Coordination of a variety of mental, behavioral and physical health partnerships.
- 13. Receipt and oversight of childline reports regarding child abuse and neglect.
- 14. Oversight of Counselors and Social Workers.
- 15. Professional development for Administrators, Counselors, Social Workers, Nurses, Dental Hygienists, Student Services Assistants and other staff in all Student Support Service related areas.
- 16. Oversight of the acquisition and disbursement of supplemental funds to support the 'Be a Middle School Mentor' Initiative, Out-of-School Time Activities/Initiatives (i.e. After-School Programs, Summer Dreamers Academy, and Credit Recovery), and Education Leading to Employment and Career Training (ELECT) Teen Parenting Program.

Student Support Services is playing a major role in implementing theme 1 of the strategic plan to 'create a positive and supportive school culture.' Please see activities noted under 'give us an overview on what it is your department is doing.' Overarching activities have included having multiple staff members play a lead role with the establishment of theme 1 and theme 2. Two staff served as the lead for these committees, which resulted in the establishment of action plans for these teams. In addition to leading the groundwork for theme 1 in particular, Student Services led comprehensive revisions to the Code of Conduct, changes that can serve as a major contributor for enhancing culture and climate. The Code of Conduct revisions are geared to minimize disparities between African American and White students. For example, elimination of 'disruption of school' while adding more specific alternatives should minimize subjectivity in applying discipline. Other proactive strategies are also emphasized in the Code of Conduct, which is modeled after recommendations by our newly completed district-wide strategic plan to 'build a positive and supportive school culture. Student Services also continued to lead implementation of Restorative Practices through a grant that enables support for restorative practices in 22 of our schools. This was culture and climate work underway, which was specifically called out in theme 1 recommended strategies.

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE	
SUPPO	ORT SE	RVICES		EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18	
4810	010	1100	810 DUES & FEES			10,796.10	10,000	10,000	* * * *	
		1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			10,796.10	10,000	10,000	****	
4810 4810	010 010	2110 2110	187 STUD WRKRS/TUTORS/INTERNS 200 EMPLOYEE BENEFITS			853.74 8.97	* * * * * * * *	* * * * * * * *	* * * * * * * *	
4810	010	2110	330 OTHER PROFESSIONAL SERV			80,458.96	32,500	32,500	****	
4810	010	2110	340 TECHNICAL SERVICES			69,288.00	15,112	15,112	* * * *	
4810	010	2110	441 RENTAL - LAND & BLDGS			****	1,000	****	-1,000	
4810	010	2110	519 OTHER STUDENT TRANSP			****	2,000	1,500	-500	
4810	010	2110	530 COMMUNICATIONS			10,960.34	11,006	23,821	12,815	
4810	010	2110	550 PRINTING & BINDING			3,010.89	4,120	3,120	-1,000	
4810	010	2110	581 MILEAGE			902.84	2,178	2,178	* * * * * * * *	
4810 4810	010 010	2110 2110	582 TRAVEL 599 OTHER PURCHASED SERVICES			36,099.24 544.03	4,000 500	4,000 500	****	
4810	010	2110	610 GENERAL SUPPLIES			556.85	5,000	3,000	-2,000	
4810	010	2110	635 MEALS & REFRESHMENTS			1,364.16	2,500	2,500	****	
4810	010	2110	640 BOOKS & PERIODICALS			****	500	****	-500	
4810	010	2110	810 DUES & FEES			35.00	****	****	****	
			FUNCTION TOTAL							
		2110	GUIDANCE SERVICES			204,083.02	80,416	88,231	7,815	
4810	010	2111	113 DIRECTORS	4.00	4.00	341,915.81	404,787	417 <b>,</b> 287	12,500	
4810	010	2111	200 EMPLOYEE BENEFITS			193,379.62	228,103	235,402	7,299	
			FUNCTION TOTAL	4	4		620.000		10 500	
		2111	SUPERVISION OF STUDENT SERVICE	4.00	4.00	535,295.43	632,890	652,689	19,799	
4810	010	2119	116 CENTRL SUPPORT ADMIN	1.00	1.00	87,732.96	88,373	81,009	-7,364	
4810	010	2119	122 TEACHER-SPEC ASSGNMT	1.00	1.00	28,772.92	78,329 ****	100,568 ****	22,239 ****	
4810 4810	010 010	2119 2119	124 COMP-ADDITIONAL WORK 142 OTHER ACCOUNTING PERS	2 00	1.00	4,583.50 55,979.61				
4810	010	2119	142 OTHER ACCOUNTING PERS 146 OTHER TECHNICAL PERS	2.00 2.50	2.00	73,858.56	60,157 146,926	43,526 148,074	-16,631 1,148	
4810	010	2119	149 OTHER PERSONNEL COSTS	2.50	2.00	3,291.63	****	****	****	
4810	010	2119	151 SECRETARIES	3.00	4.00	94,656.14	126,848	160,498	33,650	
4810	010	2119	154 CLERKS			****	35,626	****	-35,626	
4810	010	2119	191 INSTR PARAPROFESSIONAL	4.00	4.00	59,635.50	155,910	157,232	1,322	
4810	010	2119	200 EMPLOYEE BENEFITS			245,878.23	390,046	389 <b>,</b> 757	-289	
			FUNCTION TOTAL							
		2119	STUDENT SERVICES ALL OTHER SUP	13.50	13.00	654,389.05	1,082,215	1,080,664	-1,551	
4810	010	2270	330 OTHER PROFESSIONAL SERV			6,000.00	6,050	8,000	1,950	
4810	010	2270	360 PROF-EDUC SERV - PROF DEV			34,150.40	****	****	****	
		2270	FUNCTION TOTAL			40 150 40	6,050	8,000	1,950	
			INSTRUCTIONAL STAFF PROF DEV			40,150.40		-	-	
4810	010	2272	582 TRAVEL			* * * *	* * * *	2,500	2,500	
		0070	FUNCTION TOTAL			1. J. J. J. J.	at. at. at*	0 500	0 500	
		2272	INSTR STAFF DEVEL - NON-CERT			* * * *	* * * *	2,500	2,500	
			DEPARTMENT TOTAL	17.50	17.00	1,444,714.00	1,811,571	1,842,084	30,513	196

<b>Organizational Unit:</b> Support Services – Elementary, Middle, Secondary	
Program Administrator: Melissa Friez	<b>Program Code:</b> 4811-4813-010
2019 TOTAL BUDGET:	\$10,858,620

2019 TOTAL BUDGET:	\$10,050,0 <u>2</u> 0
SALARIES & BENEFITS:	\$10,844,037
NO. OF POSITIONS:	83.40
BUDGET OTHER THAN SALARIES/BENEFITS:	\$14,583
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$3,090
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Provide counselors and social workers with professional development of	pportunities.
2018 BUDGET:	\$9,980,590
2017 YEAR EXPENDITURES:	\$9,502,930



# 2019 Goals

Our goals are outlined below under 'what do you have planned for 2018 that supports the strategic plan' as well as give an overview on what your department is doing.

**Organizational Unit:** Support Services – Elementary, Middle, Secondary **Program Administrator:** Melissa Friez

**Program Code:** 4811-4813-010

#### 2019 Goals Aligned with the Strategic Plan

- 1. Student Support Services will ensure that fidelity measures will be in place regarding key activities related to implementing theme 1 of the strategic plan. This includes (1) direct observations of the MTSS (Multi-Tiered System of Supports), SAP (Student Assistance Program), and PBIS (Positive Behavior Interventions and Supports) teams.
- 2. Review of team agendas including student data, goals, and action plans, and (3) evidence of the use of Restorative Practices (RP) as a strategy to develop positive school culture and as a preventative tool as well as an intervention strategy.
- 3. A decrease in initial PSE referrals will be expected, as a result of better regular education interventions.
- 4. Decreased student out of school suspensions, and an increase in student attendance would be positive indicators.
- 5. Review of office referrals will be necessary. This data is not currently being collected in a consistent manner. We will need to establish this baseline by the end of year 1.

As outlined above, Student Support Services is responsible for major activities related to implementing theme 1 of the strategic plan to 'create a positive and supportive school culture. Counselors and Social Workers play a critical role in supporting culture and climate efforts outlined within the strategic plan. The role of Counselors and Social Workers also play a key role in assuring that the personal/social, academic, and career needs are met in order to achieve the strategic plan's overarching goal for all PPS students to graduate high school, college, career, and life ready, equipped to pursue a workforce certification or college degree.

Support to Counselors and Social Workers is critical to achieve this goal, which is outlined as follows:

- 1. Participation on individual school-based PBIS Core teams.
- 2. PBIS training provided by PaTTAN and national trainers.
- 3. Allocation of Attendance Assistants to maximize the time of Counselors and Social Workers with students by displacing clerical and sometimes voluminous paperwork related to attendance.
- 4. Training on the MTSS model.
- 5. Close cooperation and coordination with Learning Environment Specialists (LESs).
- 6. SAP training for new Counselors and Social Workers.
- 7. Enhanced oversight of 504 plans through the procurement of IEP Writer.
- 8. In addition to district-wide PD days, the ½ day PD sessions will be used to provide customized professional development by role group and grade level.
- 9. Membership in American School Counseling Association.

# **2018 Work Done By the department**

Provided support and technical assistance to counselors and social workers in implementing the K-12 lessons highlighted within the District-approved K-12 comprehensive guidance plan. Through this plan, Student Support Services has:

# **Organizational Unit:** Support Services – Elementary, Middle, Secondary **Program Administrator:** Melissa Friez

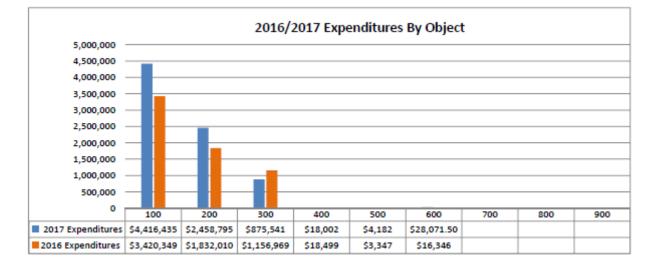
- 1. Implemented a repertoire of expectations and accountability measures for all PPS school counselors and school social workers to play a lead role in monitoring students' on track to graduation status, including an on-going assessment of their credit, attendance, and overall Promise-Readiness standing. As a part of this process, convey the importance of academic tenacity, academic preparedness, and college knowledge in developing college/postsecondary educational readiness.
- 2. Connected staff with robust career education resources for providing timely and appropriate career guidance to students.
- 3. Helped expose students to robust career education experiences in cultivating their aspirations, building their non-cognitive competencies, and increasing the relevance of their academic performance as a launching pad for post-secondary success including attainment of the Pittsburgh Promise.
- 4. Helped enable more students to benefit from comprehensive guidance curriculum and services, among which exposure to Career & Technical Education (CTE) pathways is highlighted and incorporated.
- 5. Increased the likelihood of attaining our District goal for all students to graduate high school- college and career ready, equipped to attain a postsecondary degree or workforce certification.
- 6. Provided technical assistance to counselors and social workers through the Central Office Learning Environment Specialist (LES), a career ladder role to provide job-embedded coaching to counselors and social workers. This support was in place for new counselors and social workers as well as tenured staff who can benefit from targeted support.
- 7. Continued to refine the roles of school counselors and social workers as necessary to ensure that their work is strategically connected to our Superintendent's goals for PPS, as well as with other District-wide school improvement efforts.
- 8. Provided PPS social workers and counselors with differentiated supports to ensure that they are addressing the academic, personal, social, and career needs of students as outlined in the ASCA and National Association of School Social Workers (NASW).
- 9. Continued to assure professional development and technical assistance in relation to the implementation of the Act 82 Rubric for counselor and social worker growth and evaluation.
- 10. Provided professional development that empowers social workers and counselors with education about 'trauma-informed care,' along with other timely topics, resources for, during, and after school as well as strategies that impact their daily work in supporting students.
- 11. Sought the timely input of social workers and counselors to address their professional needs and in addressing the needs of students.
- 12. Empowered and provided technical assistance to social workers and counselors in utilizing eSchool Plus, Ed Insight, PPS Insight and other data tools to assist with making data-informed decisions and services for students and their families to aid in their educational success.
- 13. Continued to partner deeply with Allegheny County Department of Human Services (DHS), SAP service providers, OST providers, and other relevant partners to utilize data sharing in a way that enhances decision making and services for our most vulnerable students.

			0D T		ORG	TOTAL	0015	0010	2010	INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE 19 OVER 18
GIIDDC	יסד פד	RVICES	_ 57	EMENTARY	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SUPPC	KI SE	RVICED	- 61	IEMEN I AK I						
4811	010	2122	126	COUNSELORS	20.00	20.00	1,332,647.77	1,303,088	1,630,040	326,952
4811	010	2122	129	OTHER PERSONNEL COSTS			9,923.89	****	10,000	10,000
4811	010	2122	200	EMPLOYEE BENEFITS			760,437.44	734,307	925,186	190,879
4811	010	2122	581	MILEAGE			25.14	1,515	1,515	****
4811	010	2122	582	TRAVEL			88.75	* * * *	****	* * * *
4811	010	2122	610	GENERAL SUPPLIES			* * * *	2,212	2,212	****
4811	010	2122	640	BOOKS & PERIODICALS			****	1,515	****	-1,515
				TION TOTAL						
		2122	COUN	SELING SERVICES	20.00	20.00	2,103,122.99	2,042,637	2,568,953	526 <b>,</b> 316
4011	010	21 6 0	1 2 2	COCTAL WORKERS	16 50	16 50	1 225 026 07	1 500 100	1 262 755	224 284
4811	010 010	2160 2160	132 139	SOCIAL WORKERS	16.50	16.50	1,225,036.97	1,588,139 ****	1,363,755	-224,384
4811 4811	010	2160 2160	146	OTHER PERSONNEL COSTS OTHER TECHNICAL PERS	2.60	2.60	6,937.70	150,867	5,000	5,000
4811	010	2160	200	EMPLOYEE BENEFITS	2.00	2.00	88,340.57	•	131,009	-19,858
4811	010	2160	200 330	OTHER PROFESSIONAL SERV			676,630.13 26,750.00	979,953 ****	846,053 ****	-133,900
4011	010	2100	330	OTHER PROFESSIONAL SERV			20,750.00			
			FUNC	TION TOTAL						
		2160		AL WORK SERVICES	19.10	19.10	2,023,695.37	2,718,959	2,345,817	-373,142
							_,,	_,:_,,	_,,	
				DEPARTMENT TOTAL	39.10	39.10	4,126,818.36	4,761,596	4,914,770	153,174
									· ·	-

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SUPPO	RT SE	RVICES	- МІ	DDLE						
4812	010	2122	126	COUNSELORS	3.30	3.30	251,471.72	175,102	268,957	93,855
4812	010	2122	200	EMPLOYEE BENEFITS			141,460.07	98,672	151,725	53,053
4812	010	2122	581	MILEAGE			****	1,515	1,515	* * * *
4812	010	2122	610	GENERAL SUPPLIES			* * * *	635	635	* * * *
4812	010	2122	640	BOOKS & PERIODICALS			* * * *	1,000	* * * *	-1,000
								-		-
			FUNC	TION TOTAL						
		2122	COUN	SELING SERVICES	3.30	3.30	392,931.79	276,924	422,832	145,908
4812	010	2160	132	SOCIAL WORKERS	4.00	4.00	295,617.57	366,494	382,923	16,429
4812	010	2160	146	OTHER TECHNICAL PERS	1.50	1.50	66,196.00	100,578	75,582	-24,996
4812	010	2160	200	EMPLOYEE BENEFITS			218,218.07	263,201	258,654	-4,547
							-			-
			FUNC	TION TOTAL						
		2160	SOCI	AL WORK SERVICES	5.50	5.50	580,031.64	730,273	717,159	-13,114
									,	-,
				DEPARTMENT TOTAL	8.80	8.80	972,963.43	1,007,197	1,139,991	132,794
									,	

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SUPPO	RT SE	RVICES	- SE	CONDARY						
4813	010	2122	124	COMP-ADDITIONAL WORK			5,310.56	****	****	****
4813	010	2122	126	COUNSELORS	21.00	21.00	1,943,899.63	1,710,303	1,813,130	102,827
4813	010	2122	129	OTHER PERSONNEL COSTS			20,002.25	* * * *	10,000	10,000
4813	010	2122	200	EMPLOYEE BENEFITS			1,078,731.64	963,779	1,028,472	64,693
4813	010	2122	360	PROF-EDUC SERV - PROF DEV			1,200.00	3,090	3,090	****
4813	010	2122	550	PRINTING & BINDING			****	3,090	****	-3,090
4813	010	2122	581	MILEAGE			425.13	1,526	1,526	****
4813	010	2122	582	TRAVEL			****	* * * *	3,090	3,090
4813	010	2122	610	GENERAL SUPPLIES			****	1,000	1,000	****
4813	010	2122	640	BOOKS & PERIODICALS			* * * *	1,000	****	-1,000
				TION TOTAL						
		2122	COUN	ISELING SERVICES	21.00	21.00	3,049,569.21	2,683,788	2,860,308	176,520
4813	010	2160	132	SOCIAL WORKERS	13.35	13.35	776,345.70	891,801	1,184,635	292,834
4813	010	2160	146	OTHER TECHNICAL PERS	1.15	1.15	76,993.55	85,491	57,946	-27,545
4813	010	2160	200	EMPLOYEE BENEFITS			500,239.68	550 <b>,</b> 717	700 <b>,</b> 970	150,253
		01 6 0		TION TOTAL	14 50	14 50	1 353 550 03	1 500 000	1 042 551	415 540
		2160	SOCI	AL WORK SERVICES	14.50	14.50	1,353,578.93	1,528,009	1,943,551	415,542
					25 50	25 50	4 402 140 14	4 011 707	4 903 950	E02 062
				DEPARTMENT TOTAL	35.50	35.50	4,403,148.14	4,211,797	4,803,859	592,062

Organizational Unit: Health Services	
Program Administrator: Rae-Ann Green	<b>Program Code:</b> 4814-010
2019 TOTAL BUDGET:	\$9,331,260
SALARIES & BENEFITS:	\$8,596,696
NO. OF POSITIONS:	64.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$734,564
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$680,500
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Interim Health Care, Maxim contract, and Health A	ssociates of Western
Pennsylvania.	
2018 BUDGET:	\$8,125,345
2017 YEAR EXPENDITURES:	\$7,801,027



- 1. Serve as a resource to parents when referring students for additional services and testing.
- 2. Collaborate with school social workers when helping parents to identify and secure additional services for health care needs.
- 3. To increase communication and clarify more unified direction of medical care for all students between families, healthcare providers and PPS staff leading toward providing services equitably.
- 4. To maintain, strengthen and develop partnerships that improve health, wellness and academic success.

## Organizational Unit: Health Services Program Administrator: Rae-Ann Green

**Program Code:** 4814-010

#### **2019 Goals Aligned with the Strategic Plan**

#### Theme 1 - Objective 1

Communicate and work with families to ensure proper and time appropriate immunizations, mandated physicals, dental examines and screenings.

**Objective 2:** Promote, protect and improve the health and safety of all students through policies and best practices that safeguard our students, staff and community.

**Objective 3:** Make timely referrals to appropriate medical professionals and follow-up to ensure that problems are proactively addressed; to increase communication and clarify more unified direction of medical care for all students between families' health care providers, and Pittsburgh Public School staff leading toward providing services equitably.

#### Plans for 2019 that supports the "Strategic Plan"

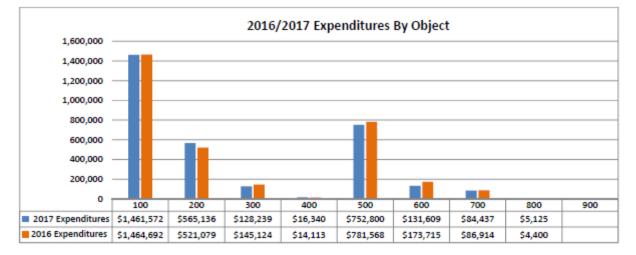
- 1. Parent communication from PPS will be uniform and document student immunizations more effectively.
- 2. Continue to increase communications with Children's Hospital of Pittsburgh Community Children's Pediatrics to identify students who may need additional care or continuance of care during school hours.
- 3. Effectively provide training for the Health Service Staff.

#### **2018 Work Done By the Department**

- 1. Met daily student medication needs, provided emergency care to students and staff, completed mandated physicals and screenings, made referrals to appropriate providers and completed dental screenings and referrals.
- 2. Served as a resource to parents with finding appropriate care and educate students and families with how to manage chronic medical issues.
- 3. School Nurses continue to identify students that do not pass the vision screening examination. Students are referred for vision services from Mission Vision and Vision to Learn. If necessary, students will receive a free pair of glasses.
- 4. Mandated physical examines, mandated screenings (i.e. vision, hearing, scoliosis, height/weight), dental screenings and provide care to sick or injured students and staff; Communicated with providers to provide supplemental information on student forward or backward process and secured copies of physicals and proof of immunizations for student health charts.
- 5. Health Services is working to find ways to continually support the medical needs of PPS students while working with community physicians and other providers including the ACHD. Sister Friends is an organization that provides free sanitary supplies to female students. Sister Friends teamed up with four PPS to help decrease absenteeism related to students' lack of menstruation supplies. They are looking to expand to more PPS.

DEPT FUND	FUNC	OBJ DESCRII	PTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
HEALTH SERV	ICES								
4814 010 3 4814 010 3 4814 010 3 4814 010 3 4814 010 3 4814 010 3	2410 2410 2410 2410 2410 2410 2410	438 RPR & M 530 COMMUN 581 MILEAGE 582 TRAVEL 599 OTHER E	E PURCHASED SERVICES L SUPPLIES			802.00 17,200.00 1,400.00 981.96 259.00 **** 1,020.79 ****	1,403 19,100 1,500 1,506 3,000 1,155 1,000 ****	1,403 17,200 1,500 1,506 3,950 1,155 1,000 500	**** -1,900 **** 950 **** **** 500
:		FUNCTION TO SUPERVISION	TAL OF HEALTH SERVICES			21,663.75	28,664	28,214	-450
4814 010 2	2411		DRS TECHNICAL PERS EE BENEFITS	1.00 1.00	1.00 1.00	95,579.29 63,207.36 89,253.74	103,018 63,207 93,670	103,705 63,207 94,159	687 **** 489
:		FUNCTION TO SUPERVISION	TAL OF HEALTH SERVICES	2.00	2.00	248,040.39	259,895	261,071	1,176
4814 010 4814 010 4814 010	2420 2420 2420	550 PRINTIN 610 GENERAL 634 STUDENT	PROFESSIONAL SERV NG & BINDING SUPPLIES SNACKS GQUIPMENT REPLACEMENT			873,285.83 1,541.00 17,618.68 **** ****	577,000 **** 19,900 500 1,500	677,000 **** 22,350 500 ****	100,000 **** 2,450 **** -1,500
:		FUNCTION TO MEDICAL SERV				892,445.51	598,900	699 <b>,</b> 850	100,950
4814 010 2 4814 010 2 4814 010 2	2430 2430 2430	139 OTHER E 200 EMPLOYE 330 OTHER E	PROF EDUC STAFF PERSONNEL COSTS EE BENEFITS PROFESSIONAL SERV L SUPPLIES	3.00	3.00	197,351.80 5,170.55 98,857.24 2,255.00 3,284.25	230,769 **** 130,041 3,500 3,000	203,019 **** 114,528 3,500 3,000	-27,750 **** -15,513 **** ****
:		FUNCTION TO DENTAL SERVI		3.00	3.00	306,918.84	367,310	324,047	-43,263
4814 010 4814 010 4814 010	2440 2440 2440	133 SCHOOL 139 OTHER H 200 EMPLOYH	DM WK-CUR-INSV NURSES PERSONNEL COSTS EE BENEFITS SUPPLIES	51.49	51.49	190.06 3,277,651.91 180.00 1,827,997.17 6,147.78	**** 3,818,366 **** 2,151,700 ****	**** 4,462,667 **** 2,517,499 ****	**** 644,301 **** 365,799 ****
:		FUNCTION TOT NURSING SERV		51.49	51.49	5,112,166.92	5,970,066	6,980,166	1,010,100
		133 SCHOOL 200 EMPLOYE		7.51	7.51	777,104.19 442,687.16	575,953 324,557	663,574 374,338	87,621 49,781
:		FUNCTION TOT NONPUBLIC HE	TAL EALTH SERVICES	7.51	7.51	1,219,791.35	900,510	1,037,912	137,402
		I	DEPARTMENT TOTAL	64.00	64.00	7,801,026.76	8,125,345	9,331,260	1,205,915

Organizational Unit: Interscholastic Athletics				
Program Administrator: Michael A. Gavlik Program				
2019 TOTAL BUDGET:	\$3,566,099			
SALARIES & BENEFITS:	\$2,236,055			
NO. OF POSITIONS:	3.00			
BUDGET OTHER THAN SALARIES/BENEFITS:	\$1,330,044			
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$166,000			
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): John Foley Contract, EMS Contract, and UPMC Athletic Trai	ners.			
2018 BUDGET:	\$3,551,223			
2017 YEAR EXPENDITURES:	\$3,145,258			



- 1. Lead the Pennsylvania Interscholastic Athletic Association (PIAA) District 8 Committee and the Athletic Advisory Council (AAC).
- 2. Coordinate the participation of Pittsburgh Public School students in district, inter-district and state competitions.
- 3. Continue to utilize professional or collegiate athletic facilities to host playoffs and championship contests.
- 4. Coordinate the elementary swimming and track championships.
- 5. Continue the Sportsmanship program through workshops for all schools involved in Interscholastic Athletics.
- 6. Increase involvement by our faculty managers in the Pennsylvania State Athletic Directors Association (PSADA).
- 7. Establish a coaching education program for coaches which will comply with PIAA regulations.
- 8. Continue the implementation of the NCAA compliance program for high school student athletes.
- 9. Continue the partnership with NIKE Apparel Company as the official uniform provider for Pittsburgh Public Schools.
- 10. Coordinate the fitness equipment project at the high school level.

## **Organizational Unit:** Interscholastic Athletics **Program Administrator:** Michael A. Gavlik

**Program Code:** 4815-010

#### 2019 Goals Aligned with the Strategic Plan

The Interscholastic Athletics Office will closely align its goals for 2019 Strategic Plan by providing a positive and supportive school culture and fostering a culture of high performance for all employees.

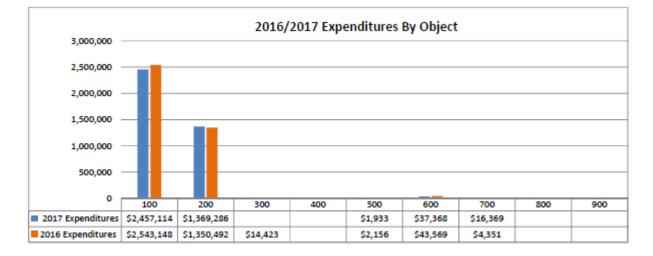
#### **2018 Work Done By the department**

- 1. Improved the total program of athletics via workshops and clinics for Coaches of interscholastic sports to meet PIAA compliance for coaching education.
- 2. Continued contracted athletic training services including the Impact test for concussions from the Sports Medicine Institute at the University of Pittsburgh.
- 3. Increased opportunities for female and male athletic teams through enhanced scheduling and collaboration with Western Pennsylvania Interscholastic Athletic League (WPIAL) membership.
- 4. Compliance and completion of the Equity in Sports Act for all high school and middle grade schools offering interscholastic athletic programs.
- 5. Compliance and completion of the concussion management program and sudden cardiac arrest program for all coaches at the high school and middle grade programs.
- 6. Continued the scholar athlete program in collaboration with the PIAA District 8 committee.
- 7. Established an agreement with NIKE Apparel Company as the official uniform provider for the Pittsburgh Public Schools.
- 8. Continued the NCAA compliance program for student athletes.
- 9. Compliance and completion of the PIAA coach's education program for all high school athletic coaches.
- 10. Completion of phase 1 of the Cupples Stadium renovations stadium painting.

DEPT INTER		FUNC	OBJ ATHLE	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
4015		2010	105				10 200 61	10.000	10.000	* * * *
4815 4815	010 010	3210 3210	187 200	STUD WRKRS/TUTORS/INTERNS EMPLOYEE BENEFITS			10,309.61 121.47	10,000 5,635	10,000 5,641	6
4815	010	3210	330	OTHER PROFESSIONAL SERV			7,000.00	7,000	7,000	****
1015	010	5210	550				,,	,,	,,	
			FUNC	TION TOTAL						
		3210	SCHO	OL SPONSORED STUDENT ACTIV			17,431.08	22,635	22,641	6
4815	010	3250	113	DIRECTORS	1.00	1.00	102,430.24	103,018	104,905	1,887
4815	010	3250	137	ATHLETIC COACHES			1,241,974.27	1,350,000	1,350,000	****
4815	010	3250	151	SECRETARIES	1.00	1.00	42,452.56	43,158	43,158	****
4815	010	3250	163	REPAIRMEN	1.00	1.00	62,235.23	61,360	61,360	* * * *
4815	010	3250	168	COMP-ADDITIONAL WORK			1,969.13	****	****	* * * *
4815	010	3250	178	COMP-ADDITIONAL WORK			201.20	****	****	****
4815	010	3250	200	EMPLOYEE BENEFITS			565,014.48	648,008	660,991	12,983
4815	010	3250	330	OTHER PROFESSIONAL SERV			121,238.93	159,000	159,000	****
4815	010	3250	432	RPR & MAINT - EQUIP			16,167.90	16,640	16,640	****
4815	010	3250	438	RPR & MAINT - TECH			172.25	* * * *	****	****
4815	010	3250	519	OTHER STUDENT TRANSP			14,837.58	20,000	17,500	-2,500
4815	010	3250	530	COMMUNICATIONS			294.00	300	300	* * * *
4815	010	3250	540	ADVERTISING			33.75	****	****	****
4815	010	3250	550	PRINTING & BINDING			* * * *	1,500	500	-1,000
4815	010	3250	581	MILEAGE			95.68	500	500	****
4815	010	3250	582	TRAVEL			1,706.07	2,500	2,500	* * * *
4815	010	3250	599	OTHER PURCHASED SERVICES			735,832.46	848,000	850,500	2,500
4815	010	3250	610	GENERAL SUPPLIES			121,307.97	153,490	153,490	* * * *
4815	010	3250	640	BOOKS & PERIODICALS			7,375.00	2,569	2,569	* * * *
4815	010	3250	650	SUPPLIES & FEES - TECHNOLOGY			2,925.90	2,630	2,630	* * * *
4815	010	3250	752	CAPITAL EQUIPMENT-ORIG & ADDL			25,915.00	69,465	64,465	-5,000
4815	010	3250	762	CAPITAL EQUIPMENT REPLACEMENT			57,614.13	41,450	46,450	5,000
4815	010	3250	766	CAP TECH HRDWARE/EQUIP REPLACE			908.00	****	* * * *	* * * *
4815	010	3250	810	DUES & FEES			5,125.00	5,000	6,000	1,000
			FUNC	TION TOTAL						
		3250	SCHO	OL SPONSORED ATHLETICS	3.00	3.00	3,127,826.73	3,528,588	3,543,458	14,870
				DEPARTMENT TOTAL	3.00	3.00	3,145,257.81	3,551,223	3,566,099	14,876

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
STUDE	NT SE	RVEA	RLY C	OLLEGE HS						
4816	010	1490	116	CENTRL SUPPORT ADMIN	1.00	1.00	25,408.81	87,116	88,373	1,257
4816	010	1490	200	EMPLOYEE BENEFITS	1.00	1.00	12,900.46	49,091	49,853	762
							****	****	•	
4816	010	1490	550	PRINTING & BINDING					3,000	3,000
4816	010	1490	566	TUITION - COMM COLLEGE TECH			8,012.50	8,500	22,500	14,000
4816	010	1490	581	MILEAGE			423.75	1,000	600	-400
4816	010	1490	610	GENERAL SUPPLIES			286.20	4,000	1,000	-3,000
4816	010	1490	634	STUDENT SNACKS			127.38	1,000	1,000	* * * *
4816	010	1490	635	MEALS & REFRESHMENTS			417.00	1,200	1,200	* * * *
4816	010	1490	640	BOOKS & PERIODICALS			20,387.98	****	20,000	20,000
4816	010	1490	752	CAPITAL EQUIPMENT-ORIG & ADDL			1,406.05	* * * *	****	* * * *
4816	010	1490	756	CAP TECH HARDWARE/EQUIP-ORIG			7,470.00	* * * *	* * * *	* * * *
4816	010	1490	758	CAPITAL TECH SOFTWARE - ORIG			* * * *	9,000	* * * *	-9,000
4816	010	1490	762	CAPITAL EQUIPMENT REPLACEMENT			* * * *	* * * *	1,000	1,000
			FUNC	TION TOTAL						
		1490	ADD	OTHER INSTRUCTIONAL PROG	1.00	1.00	76,840.13	160,907	188,526	27,619
									•	
				DEPARTMENT TOTAL	1.00	1.00	76,840.13	160,907	188,526	27,619
										.,

Organizational Unit: Student Achievement Center	
Program Administrator: Dalhart Dobbs	Program Code: 4821-010
2019 TOTAL BUDGET:	\$4,290,767
SALARIES & BENEFITS:	\$4,230,299
NO. OF POSITIONS:	35.50
BUDGET OTHER THAN SALARIES/BENEFITS:	\$60,468
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$330
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Consultants for Social Workers.	
2018 BUDGET:	\$4,036,360
2017 YEAR EXPENDITURES:	\$3,882,070



- Increase the number of student successfully recovering credits at the Student Achievement Center (SAC).
   Increase the number of Special 12 (5<sup>th</sup> year students) who completes their graduation requirements.
- 3. Increase the number student's performance on the PSSA tests.
- 4. Improve the attendance rate of the Student Achievement Center.

## Organizational Unit: Student Achievement Center Program Administrator: Dalhart Dobbs

#### 2019 Goals Aligned with the Strategic Plan

- 1. Increasing student achievement and attendance as well as successful completion of credit recovery programs and Special 12 graduation rates align with the District's strategic plan.
- 2. Fostering high performance from all the SAC's teachers and staff as well as providing instructional supports for all staff members builds our capacity to meet our 2019 goals.
- 3. A positive welcoming school environment will ensure that students choose to be in school and feel that they are valued.

#### What do you have planned for 2018 that supports the "Strategic Plan".

Staff is implementing new programs, Edmentum and ILit 20 as supplements to target areas where students are in need of additional support. PBIS team is developing system to promote positive student behavior and provide opportunities for students to have positive experiences outside of academic curriculum. Student services team and teachers finding additional ways to help students who assigned to the Student Achievement Center take pride and feel part of a student body. Examples of activities include: March Madness basketball tournament, perfect attendance moth contests, Spirit Week, Volleyball tournament, Middle school promotion ceremony, Middle school Snowball Dance, Senior SAC promotion ceremony.

#### 2018 Work Done By the department

#### Overview

Professional Learning Communities (PLCs) have been formed and beginning to be work together to develop strategies to focus efforts on specific student learning to promote student growth. Daily attendance calls made for students who are not in attendance as well as for those who are tardy to school. Weekly raffles held to reward students who come to school frequently and are on time. Newsletters and mailings sent home to parents to inform them. Student services team has been planning events to promote student involvement and attendance. HAWK reward initiative has been implemented and first group of HAWK students have been selected based on attendance, grades and behavior.

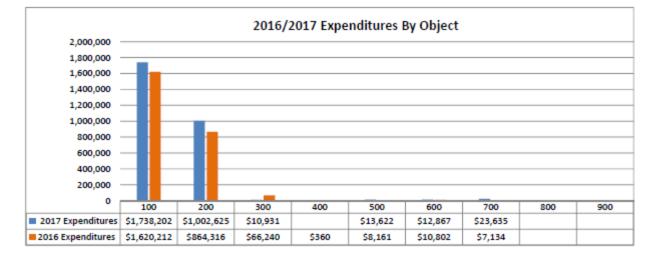
#### Work that has been completed

- 1. Daily attendance calls for attendance.
- 2. Student assemblies.
- 3. HAWK program.
- 4. Perfect attendance challenge for October.
- 5. Daily reward tickets for weekly attendance raffle.

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
STUDENT ACHIEVEM	ENT CENTER				202021	202021	19 01211 10
4821 010 1100 4821 010 1100 4821 010 1100 4821 010 1100 4821 010 1100	121 CLASSROOM TEACHERS 123 SUBSTITUTE TEACHERS 124 COMP-ADDITIONAL WORK 129 OTHER PERSONNEL COSTS	21.50	21.50	1,676,030.76 68,004.00 22,733.58 ****	1,704,091 30,000 17,000 5,000	1,835,325 30,000 17,000 5,000	131,234 **** ****
4821         010         1100           4821         010         1100           4821         010         1100           4821         010         1100           4821         010         1100	129       OTHER FERSIONNEL COSTS         146       OTHER TECHNICAL PERS         200       EMPLOYEE BENEFITS         432       RPR & MAINT - EQUIP         519       OTHER STUDENT TRANSP	1.00	1.00	62,700.00 980,456.28 **** 531.58	62,824 1,024,983 600 3,500	62,824 1,100,126 600 3,500	**** 75,143 **** ****
4821 010 1100 4821 010 1100	599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES			**** 30,254.51	5,000 18,000	5,000 18,000	* * * * * * * * * *
4821 010 1100 4821 010 1100 4821 010 1100 4821 010 1100	634 STUDENT SNACKS 640 BOOKS & PERIODICALS 756 CAP TECH HARDWARE/EQUIP-ORIG			75.96 106.59 3,876.25	2,300 3,500 ****	2,300 3,500 ****	**** **** ****
1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC	22.50	22.50	2,844,769.51	2,876,798	3,083,175	206,377
4821 010 1341	610 GENERAL SUPPLIES			1,961.82	1,600	1,600	* * * *
1341	FUNCTION TOTAL CONSUMER & HOMEMAKING EDUC			1,961.82	1,600	1,600	* * * *
4821 010 1360 4821 010 1360	121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS	1.00	1.00	94,460.00 57,082.57	94,460 53,229	98,086 55,333	3,626 2,104
1360	FUNCTION TOTAL BUSINESS EDUCATION	1.00	1.00	151,542.57	147,689	153,419	5,730
4821 010 2160 4821 010 2160 4821 010 2160	<ul><li>132 SOCIAL WORKERS</li><li>200 EMPLOYEE BENEFITS</li><li>330 OTHER PROFESSIONAL SERV</li></ul>	1.00	1.00	48,350.16 34,268.54 ****	48,222 27,174 300	52,700 29,729 330	4,478 2,555 30
2160	FUNCTION TOTAL SOCIAL WORK SERVICES	1.00	1.00	82,618.70	75,696	82,759	7,063
4821 010 2250 4821 010 2250 4821 010 2250	127 LIBRARIANS 200 EMPLOYEE BENEFITS 640 BOOKS & PERIODICALS	1.00	1.00	92,660.00 46,554.14 ****	92,660 52,215 338	96,286 54,317 338	3,626 2,102 ****
2250	FUNCTION TOTAL SCHOOL LIBRARY SERVICES	1.00	1.00	139,214.14	145,213	150,941	5,728
482101023804821010238048210102380	114 PRINCIPALS 146 OTHER TECHNICAL PERS 149 OTHER PERSONNEL COSTS	1.00 5.00	1.00 5.00	131,082.88 169,901.17 166.67	121,833 243,676 ****	123,333 259,146 ****	1,500 15,470 ****
48210102380482101023804821010238048210102380	152 TYPIST-STENOGRAPHERS 153 SCH SECRETARY-CLERKS 155 OTHER OFFICE PERS 159 OTHER PERSONNEL COSTS	1.00 2.00 1.00	1.00 2.00 1.00	**** 45,864.11 41,667.48 3,493.67	27,205 61,878 34,092 ****	27,205 63,583 34,092 ****	**** 1,705 **** ****
4821         010         2380           4821         010         2380           4821         010         2380	200 EMPLOYEE BENEFITS 432 RPR & MAINT - EQUIP 530 COMMUNICATIONS			250,924.30 **** ****	275,380 1,000 5,000	286,214 1,000 5,000	10,834 **** ****
482101023804821010238048210102380	550 PRINTING & BINDING 599 OTHER PURCHASED SERVICES 610 GENERAL SUPPLIES			38.98 **** 4,308.08	300 2,500 14,000	300 2,500 14,000	* * * * * * * * * * * *

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
ST	UDENT	ACHIE	VEMENT CENTER						
4821 4821	010 010	2380 2380	752 CAPITAL EQUIPMENT-ORIG & ADDL 756 CAP TECH HARDWARE/EQUIP-ORIG			**** 12,492.60	2,500 ****	2,500 ****	* * * * * * * *
		2380	FUNCTION TOTAL OFFICE OF PRINCIPAL SERVICES	10.00	10.00	659,939.94	789,364	818,873	29,509
4821	010	3210	599 OTHER PURCHASED SERVICES			1,362.58	* * * *	****	* * * *
4821	010	3210	610 GENERAL SUPPLIES			11.88	* * * *	****	* * * *
4821	010	3210	634 STUDENT SNACKS			229.29	****	****	* * * *
4821	010	3210	635 MEALS & REFRESHMENTS			420.00	* * * *	* * * *	* * * *
		3210	FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV			2,023.75	* * * *	****	****
			DEPARTMENT TOTAL	35.50	35.50	3,882,070.43	4,036,360	4,290,767	254,407

Organizational Unit: Clayton Academy	
Program Administrator: Rhonda Brown	<b>Program Code:</b> 4823-010
2019 TOTAL BUDGET:	\$2,961,194
SALARIES & BENEFITS:	\$2,867,194
NO. OF POSITIONS:	28.50
BUDGET OTHER THAN SALARIES/BENEFITS:	\$94,000
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$5,000
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Handle With Care Contract.	
2018 BUDGET:	\$2,864,795
2017 YEAR EXPENDITURES:	\$2,801,884



## 2019 Goals

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To provide quality education programs and support services to students in an alternative setting with the goal of transitioning students back to their home school setting. Transitioning occurs when the student shows evidence of academic achievement, positive adjustment both emotionally and behaviorally, and evidence of 90% daily attendance. The goal is to continue transitioning as many students back to their home schools with the necessary academic and behavioral improvements.

#### **2019 Goals Aligned with the Strategic Plan**

Clayton's behavior modification program, which includes the implementation of a Positive Peer Culture program, as well as the Handle With Care student discipline model, aligns with several Strategic Initiatives within Strategic Theme #1. First, Strategic Initiative 1a discusses a Multi-Tiered System of Support.

## Organizational Unit: Clayton Academy Program Administrator: Rhonda Brown

#### **Program Code:** 4823-010

This system will be used within the district and the students' home schools, and the programming at Clayton can help support this system by offering a further level of support to the students most in need of behavior interventions, when the options within the home schools are exhausted. Strategic Initiative 1b is also aligned with our goals as we work within our behavior model to provide elements of social-emotional learning every day for every student. This falls in line with the state Alternative Education for Disruptive Youth regulations of providing 2.5 hours per week of social-emotional group learning for each student. Our Group Guided Interventions that take place daily, and the positive behavior norms that are used in all academic classes support this initiative. Lastly, Strategic Initiative 3a is also aligned with our goals because we use partnerships with numerous community organizations to effectively promote social and emotional learning within the students, which in turn leads to their success in returning to their home school settings.

- 1. Continue to build effective community partnerships.
- 2. Continue to implement and build on our current Professional Learning Communities for staff to increase teacher knowledge, collaboration, and instructional abilities.
- 3. Improve professional development practices to include differentiated support for teachers, and ensure that all professional development is culturally and instructionally relevant.

## 2018 Work Done By the department

Clayton Academy is an alternative education site for the District, serving regular education students from grades 6-12 in a school-based center setting. Alternative education programs are designed with the understanding that students have many needs that are not always met in a comprehensive school setting. Clayton's vision is to foster a safe, positive, and valuable learning environment through building strong, consistent relationships with all student's, families, and communities while cultivating character and leadership qualities necessary for success beyond Clayton Academy. Our mission is to work collaboratively with staff, students, families and communities to provide supports and interventions that promote positive attitudes and behaviors necessary for academic and social success beyond Clayton Academy. Our programs are designed to meet not only the academic needs of our students, but their social and emotional growth and well-being. A school wide positive behavior model is utilized and practiced by all staff and students to promote positive behavior skills and strategies. Our differentiated instruction techniques adhere to the Pittsburgh Public School's (PPS) adopted curriculum, reflecting the District's priorities and goals, and assisting the comprehensive schools in producing Promise Ready graduates.

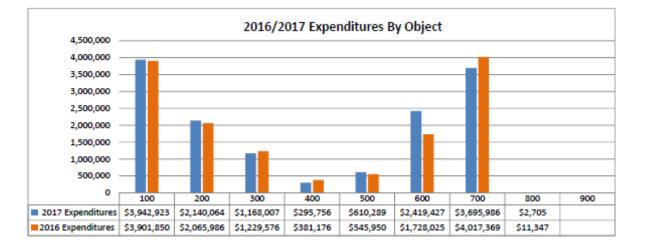
- 1. Success with transitioning students back to their sending schools upon completion of their time at Pittsburgh Clayton.
- 2. Success with students reaching our Phoenix level, the highest level of the Behavior Model.
- 3. Middle School High School 40+ Phoenixes.
- 4. Success with graduating eligible seniors, and/or transitioning them to the appropriate credit recovery programs.
- 5. Successful positive, cooperative relationship working with Handle With Care, Inc. to train, certifies staff, and implements the behavior intervention program.

DEPT F	UND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CLAYTON	ACADEMY					202021	202021	19 01211 10
4823       0         4823       0         4823       0         4823       0         4823       0         4823       0         4823       0         4823       0         4823       0         4823       0         4823       0	10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100         10       1100	<ul> <li>121 CLASSROOM TEACHERS</li> <li>124 COMP-ADDITIONAL WORK</li> <li>129 OTHER PERSONNEL COSTS</li> <li>200 EMPLOYEE BENEFITS</li> <li>323 PROF-EDUCATIONAL SERV</li> <li>610 GENERAL SUPPLIES</li> <li>634 STUDENT SNACKS</li> <li>751 NONCAPITAL EQUIP - ORIG &amp; ADDL</li> <li>752 CAPITAL EQUIPMENT-ORIG &amp; ADDL</li> <li>756 CAP TECH HARDWARE/EQUIP-ORIG</li> </ul>	17.00	18.00	998,042.04 2,313.61 380.00 588,718.82 10,931.33 11,187.88 283.95 14,500.00 **** 7,749.44	1,026,445 **** 578,415 **** 45,000 **** 4,000 ****	1,114,691 **** 628,824 5,000 40,000 300 **** 4,000 ****	88,246 **** 50,409 5,000 -5,000 300 **** ****
	1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC	17.00	18.00	1,634,107.07	1,653,860	1,792,815	138,955
4823 0	10 2122 10 2122 10 2122	126 COUNSELORS 132 SOCIAL WORKERS 136 OTHER PROF EDUC STAFF	1.00 1.00	1.00 1.00	141,936.26 **** 93,042.42	51,131 **** 94,311	55,614 98,012 ****	4,483 98,012 -94,311
4823 0	10         2122           10         2122           10         2122	200 EMPLOYEE BENEFITS 581 MILEAGE	1.00		126,407.35	81,959 1,000	86,664 ****	4,705
	2122	FUNCTION TOTAL COUNSELING SERVICES	2.00	2.00	361,386.03	228,401	240,290	11,889
4823 0 4823 0	102160102160102160102160	<ul> <li>132 SOCIAL WORKERS</li> <li>136 OTHER PROF EDUC STAFF</li> <li>200 EMPLOYEE BENEFITS</li> <li>581 MILEAGE</li> </ul>	1.00	1.00	95,784.61 **** 38,930.88 ****	91,611 **** 51,624 500	**** 97,312 54,896 ****	-91,611 97,312 3,272 -500
	2160	FUNCTION TOTAL SOCIAL WORK SERVICES	1.00	1.00	134,715.49	143,735	152,208	8,473
	10 2250 10 2250	127 LIBRARIANS 200 EMPLOYEE BENEFITS	0.50	0.50	45,880.00 28,039.18	37,377 21,062	37,606 21,214	229 152
	2250	FUNCTION TOTAL SCHOOL LIBRARY SERVICES	0.50	0.50	73,919.18	58,439	58,820	381
4823 0 4823 0	102271102271102271102271	125 WKSP-COM WK-CUR-INSV 200 EMPLOYEE BENEFITS 582 TRAVEL 635 MEALS & REFRESHMENTS			**** **** 6,769.15 ****	31,112 12,944 **** 1,000	2,112 895 26,000 700	-29,000 -12,049 26,000 -300
	2271	FUNCTION TOTAL INSTR STAFF DEVEL - CERTIFIED			6,769.15	45,056	29,707	-15,349
4823 0	10 2272	582 TRAVEL			****	* * * *	5,000	5,000
	2272	FUNCTION TOTAL INSTR STAFF DEVEL - NON-CERT			****	****	5,000	5,000
4823 03 4823 03 4823 03	102380102380102380102380102380	<ul> <li>113 DIRECTORS</li> <li>114 PRINCIPALS</li> <li>116 CENTRL SUPPORT ADMIN</li> <li>146 OTHER TECHNICAL PERS</li> <li>149 OTHER PERSONNEL COSTS</li> </ul>	1.00 1.00 4.00	1.00 1.00 3.00	108,951.52 **** 22,406.34 154,347.45 2,782.00	109,721 **** 89,625 193,920 ****	**** 113,105 90,470 152,784 ****	-109,721 113,105 845 -41,136 ****

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CL	AYTON	ACADE	MY							
4823 4823 4823 4823 4823 4823 4823 4823	010 010 010 010 010 010 010 010	2380 2380 2380 2380 2380 2380 2380 2380	153 155 200 530 550 581 582 599 610	SCH SECRETARY-CLERKS OTHER OFFICE PERS EMPLOYEE BENEFITS COMMUNICATIONS PRINTING & BINDING MILEAGE TRAVEL OTHER PURCHASED SERVICES GENERAL SUPPLIES	1.00 1.00	1.00 1.00	35,742.70 36,593.34 220,528.57 2,458.06 631.38 **** 908.84 112.98 247.75	37,537 33,091 261,410 **** 1,000 2,000 **** 2,000 ****	38,492 33,091 241,412 2,500 1,500 1,000 **** 1,000 ****	955 **** -19,998 2,500 1,500 **** -2,000 **** -1,000 ****
4823	010	2380 2380		CAPITAL EQUIPMENT-ORIG & ADDL TION TOTAL CE OF PRINCIPAL SERVICES	8.00	7.00	1,386.00 587,096.93	730,304	675,354	-54,950
4823 4823 4823 4823 4823 4823 4823 4823	010 010 010 010 010 010 010	3210 3210 3210 3210 3210 3210 3210 3210	519 550 599 610 634 635 640	OTHER STUDENT TRANSP PRINTING & BINDING OTHER PURCHASED SERVICES GENERAL SUPPLIES STUDENT SNACKS MEALS & REFRESHMENTS BOOKS & PERIODICALS			555.46 510.00 1,676.41 **** 105.55 642.66 399.70	2,000 **** 1,000 1,500 500 ****	5,000 **** **** 1,000 1,000 ****	3,000 **** -1,000 -500 500 ****
		3210		TION TOTAL OL SPONSORED STUDENT ACTIV DEPARTMENT TOTAL	28.50	28.50	3,889.78 2,801,883.63	5,000 2,864,795	7,000 2,961,194	2,000 96,399

# **OFFICE OF CHIEF OF INFORMATION & TECHNOLOGY**

**Organizational Unit:** Office of Chief of Information and Technology Program Administrator: Scott E. Gutowski Program Code: 5400-5401-010 **2019 TOTAL BUDGET:** \$12,667,072 **SALARIES & BENEFITS:** \$5,337,418 **NO. OF POSITIONS:** 43.00 **BUDGET OTHER THAN SALARIES/BENEFITS:** \$7.329.654 **BUDGETS TOWARD CONTRACTAL OBLIGATIONS:** \$959.567 CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Technology services, and Consulting services. \$12,599,305 **2018 BUDGET:** \$14,275,156 **2017 YEAR EXPENDITURES:** 



- 1. Strengthen and require adherence to IT documented procedures which includes robust software and hardware purchasing standards, sound fiscal accounting and cost-efficiencies and contractually required standards for new implementations.
- 2. Maximize organizational opportunities with the Munis implementation to support better position controls district-wide, more robust fiscal features such as distributed invoicing, accounts receivable services and increased employee self-service features.
- 3. Strengthen and maintain clear inter-departmental operations that include direct implementation support leads for Curriculum, Data and Research, and Student Services; and ensuring an increase in documented supports for training, operations and IT standards.
- 4. Partner with the Chief Financial Officer and Budget Planning team to collapse distributed software purchases into the IT budget to ensure the district has only 1 software planning and expense budget to invoke some much-needed cost gains.

**Organizational Unit:** Office of Chief of Information and Technology **Program Administrator:** Scott E. Gutowski

**Program Code:** 5400-5401-010

#### 2019 Goals Aligned with the Strategic Plan

The Department of Information and Instructional Technology – more commonly referred to as the Office of Information Technology (OIT) – is supported by 3 specific team – End-User Services (Technical Support), Infrastructure and IT Services and Data Warehousing and Operations. Collectively, each team is represented by a lead Director who individual report to the Chief of Information and Technology. As a leadership team of 4, the department supports Pittsburgh Public Schools with the following 2019 annualized goal for our deliverables and focus:

#### **End-User Services (Technical Support)**

- 1. Complete a robust inventory of written procedures and norms for purchasing, support, and Tier 1 (Call Center), Tier 1.5 (Tech Liaisons) and Tier 2 (Field Technicians) responsibilities.
- 2. Implement a scoring matrix for Tier 1 and Tier 2 support staff that includes Service Level goals including tickets, hardware and network quotes and positive school relationships.
- 3. Establish a transparent, accurate and actionable school IT report card to grade network, phone, computer, wireless, laptop, tablet and A/V capabilities.

#### **Infrastructure and IT Services**

- 1. Upgrade the district server environment to replace legacy physical servers and implement appropriate supports for the new district ERP (Munis).
- 2. Increase our wireless capacity, the density-management service for wireless connectivity and the mapping and availability of additional wireless access points and gigabit connectivity.
- 3. Maintain enterprise Tier 3 availability of all IT services, security and uptime thresholds.

#### **Data Warehouse and IT Operations**

- 1. Ensure seamless delivery of Financial and HR data to district by ensuring PeopleSoft system is fully supported and functional and that ERP Implementation Project meets all deadlines and deliverables.
- 2. Update technology implementation specialist positions to align with district strategic priorities and departmental leadership supports.
- 3. In partnership with the Director of Research, establish Data Governance practices, standards, and policies within the district via the Data Governance and Research Review Board.
- 4. In partnership with the Data and Reporting team, establish practices, standards, and policies around district reporting internally (via MyPPS and PPS Insight), externally (via pghschools.org), and with business intelligence technologies (Power Bl Dashboards).
- 5. Continue to work towards departmental strategic plan to: -require vendors of academic software to be One Roster compliant, -deploy and populate Ed.Fi ODS and assist in moving vendors towards Ed-Fi compliance, -ensure relevant district data is stored in PPS data warehouse.

**Organizational Unit:** Office of Chief of Information and Technology **Program Administrator:** Scott E. Gutowski

**Program Code:** 5400-5401-010

The Technology's team objective is to provide these capabilities with strict adherence to service levels, quality of service and training support, as well as aiming to simplify our application portfolio and matching our system capabilities to each specific school, learning and business need.

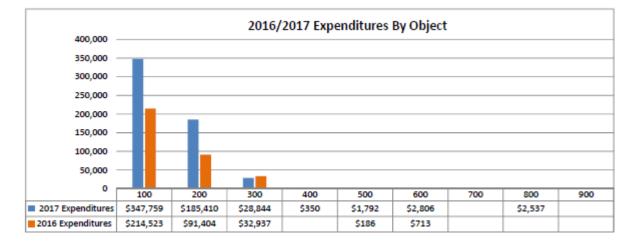
DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CHIEF	-INFO	RMATIO	N & T	ECHNOLOGY				DODGET	DODULI	19 00111 10
5400 5400 5400	010 010 010	2220 2220 2220	113 116 119	DIRECTORS CENTRL SUPPORT ADMIN OTHER PERSONNEL COSTS	1.00 1.00	1.00 1.00	94,380.72 91,085.52 43,330.35	95,016 91,743 ****	95,674 92,403 ****	658 660 ****
5400	010	2220	136	OTHER PROF EDUC STAFF	2.00	2.00	187,946.16	187 <b>,</b> 946	199,662	11,716
5400 5400 5400	010 010 010	2220	144 146 148	COMPUTER SERVICE PERS OTHER TECHNICAL PERS COMP-ADDITIONAL WORK	3.00 3.00	3.00 3.00	195,295.44 165,847.19 111,934.40	196,477 200,429 7,500	199,984 204,401 7,500	3,507 3,972 ****
5400 5400	010 010		149 152	OTHER PERSONNEL COSTS TYPIST-STENOGRAPHERS	1.00	1.00	1,940.10 40,947.84	40,948	40,948	****
5400	010	2220	163	REPAIRMEN	1.00	1.00	****	****	****	* * * *
5400	010	2220	200	EMPLOYEE BENEFITS			518,405.04	462,114	474,187	12,073
		2220		TION TOTAL INOLOGY SUPPORT SERVICES	12.00	12.00	1,451,112.76	1,282,173	1,314,759	32,586
5400	010	2240	168	COMP-ADDITIONAL WORK			122,312.03	****	****	****
5400 5400	010 010	2240 2240	200 340	EMPLOYEE BENEFITS TECHNICAL SERVICES			48,863.95 72,881.28	* * * * * * * *	* * * * * * * *	* * * * * * * *
5400	010	2240	348	TECHNOLOGY SERVICES			1,095,125.47	1,000,014	959,567	-40,447
5400 5400	010 010	2240 2240	650 756	SUPPLIES & FEES - TECHNOLOGY CAP TECH HARDWARE/EQUIP-ORIG			2,035,274.86 176,085.59	1,946,961 ****	1,871,922 854,214	-75,039 854,214
5400 5400	010 010	2240 2240	758 766	CAPITAL TECH SOFTWARE - ORIG			704,008.34	995,500	**** 2 210 0EC	-995,500
5400 5400	010	2240 2240	768	CAP TECH HRDWARE/EQUIP REPLACE CAPITAL TECH SOFTWARE REPLACE			33,010.59 2,782,881.46	200,000 1,977,570	2,318,856 ****	2,118,856 -1,977,570
		2240		TION TOTAL UTER-ASSISTED INSTRUCTION			7,070,443.57	6,120,045	6,004,559	-115,486
5400	010	2271		COMP-ADDITIONAL WORK			5,421.90	****	****	* * * *
5400 5400	010 010	2271 2271	125 187	WKSP-COM WK-CUR-INSV STUD WRKRS/TUTORS/INTERNS			269,042.41 1,399.20	69,545 ****	69,545 ****	* * * * * * * *
5400	010	2271	197	COMP-ADDITIONAL WORK			1,305.92	****	****	****
5400	010	2271	200	EMPLOYEE BENEFITS			108,278.96	28,934	29,478	544
		2271		TION TOTAL R STAFF DEVEL - CERTIFIED			385,448.39	98,479	99,023	544
5400 5400	010 010	2620 2620	146 148	OTHER TECHNICAL PERS COMP-ADDITIONAL WORK	1.00	1.00	78,534.96 3,977.10	79,734 ****	80,909 ****	1,175 ****
5400	010	2620	200	EMPLOYEE BENEFITS			54,333.03	44,931	45,643	712
5400 5400	010 010	2620 2620	432 530	RPR & MAINT - EQUIP COMMUNICATIONS			1,100.00 ****	8,200 239,100	8,200 269,100	**** 30,000
5400	010	2620	538	TELECOMMUNICATIONS			558,461.32	422,595	392,595	-30,000
		2620		TION TOTAL ATION OF BUILDINGS SVCS	1.00	1.00	696,406.41	794,560	796,447	1,887
5400	010	2818	113	DIRECTORS	1.00	2.00	148,366.08	148,366	241,545	93,179
5400	010 010	2818	187	STUD WRKRS/TUTORS/INTERNS	1.00	2.00	36,130.00	29,895	29,895	93,179 ****
5400	010	2818	200	EMPLOYEE BENEFITS			80,873.38	100,452	153,126	52,674
5400 5400	010 010	2818 2818	581 582	MILEAGE TRAVEL			5,731.52 10,335.95	10,800 18,000	10,600 18,000	-200 ****
5400	010	2818	502 610	GENERAL SUPPLIES			384,151.78	200,000	200,000	****
5400	010	2818	810	DUES & FEES			2,705.00	12,100	12,100	****

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CHIEF-INFORMATION & TECHNOLOGY									
	FUNCTION TOTAL					CC0 000 F1	<b>F10</b> (10)		145 653
		2818	SYS-WIDE TECHNOLOGY SERVICES	1.00	2.00	668,293.71	519,613	665,266	145,653
5400	010	2831	116 CENTRL SUPPORT ADMIN	2.00	2.00	195,987.15	181,072	181,792	720
5400	010	2831	200 EMPLOYEE BENEFITS			121,853.34	102,036	102,553	517
		FUNCTION TOTAL					000 100	004 045	1 005
		2831	SUPERVISION OF STAFF SERVICES	2.00	2.00	317,840.49	283,108	284,345	1,237
5400	010	2840	113 DIRECTORS	1.00	1.00	94,380.72	95,016	95,674	658
5400	010	2840	116 CENTRL SUPPORT ADMIN	2.00	2.00	184,508.08	185,468	177,513	-7,955
5400	010	2840	144 COMPUTER SERVICE PERS	3.00	3.00	236,177.28	238,571	231,858	-6,713
5400	010		146 OTHER TECHNICAL PERS	1.00	1.00	78,061.56	70,246	73,858	3,612
5400	010	2840	148 COMP-ADDITIONAL WORK			18,247.00	* * * *	* * * *	* * * *
5400	010	2840	152 TYPIST-STENOGRAPHERS	1.00	1.00	39,200.08	39,851	39,851	* * * *
5400	010	2840	155 OTHER OFFICE PERS	4.00	4.00	219,561.60	224,201	221,720	-2,481
5400	010	2840	157 COMP-ADDITIONAL WORK			4,467.94	* * * *	* * * *	* * * *
5400	010	2840	200 EMPLOYEE BENEFITS			525,421.66	480,876	474,132	-6,744
			FUNCTION TOTAL						
		2840	DATA PROCESSING	12.00	12.00	1,400,025.92	1,334,229	1,314,606	-19,623
5400	010	2842	116 CENTRL SUPPORT ADMIN	1.00	1.00	109,608.00	110,295	110,983	688
5400	010	2842	146 OTHER TECHNICAL PERS	1.00	1.00	88,326.76	83,784	71,873	-11,911
5400	010	2842	200 EMPLOYEE BENEFITS			116,993.44	109,366	103,154	-6,212
FUNCTION TOTAL									
		2842	SYSTEMS ANALYSIS SERVICES	2.00	2.00	314,928.20	303,445	286,010	-17,435
5400	010	2843	113 DIRECTORS			70,776.12	* * * *	****	* * * *
5400	010	2843	144 COMPUTER SERVICE PERS	2.00	2.00	166,819.68	167,401	167,568	167
5400	010	2843	148 COMP-ADDITIONAL WORK			****	1,500	1,500	****
5400	010	2843	200 EMPLOYEE BENEFITS			127,374.37	95,178	95,375	197
			FUNCTION TOTAL						
		2843		2.00	2.00	364,970.17	264,079	264,443	364
5400	010	2844	438 RPR & MAINT - TECH			294,656.00	374,500	344,500	-30,000
						• • • • • • • • • • • • • • • • • • • •		• • • • •	
		2844	FUNCTION TOTAL OPERATIONS SERVICES			294,656.00	374,500	344,500	-30,000
						-	-		
5400	010	2849	144 COMPUTER SERVICE PERS	10.00	10.00	714,474.26	726,768	769 <b>,</b> 980	43,212
5400	010	2849	148 COMP-ADDITIONAL WORK			121,791.97	12,000	12,000	****
5400	010	2849	149 OTHER PERSONNEL COSTS			1,337.18	* * * *	****	****
5400	010	2849	200 EMPLOYEE BENEFITS			437,667.04	416,306	441,134	24,828
RIN/CHIAN HORAL									
		2849	FUNCTION TOTAL OTHER DATA PROCESSING SERVICES	10.00	10.00	1,275,270.45	1,155,074	1,223,114	68,040
			DEPARTMENT TOTAL	42.00	43.00	14,239,396.07	12 520 305	12 597 072	67,767
				12.00	13.00	11,237,330.07	-2,529,505	-2,351,012	07,707

DEPT FUND FUNC OBJ DESCRIPTION CELLULAR REIMBURSEMENTS	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
5401 010 2620 538 TELECOMMUNICATIONS			35,760.00	70,000	70,000	* * * *
FUNCTION TOTAL 2620 OPERATION OF BUILDINGS SVCS			35,760.00	70,000	70,000	* * * *
DEPARTMENT TOTAL			35,760.00	70,000	70,000	* * * *

# **OFFICE OF CHIEF OPERATIONS OFFICER**

Organizational Unit: Office of Chief Operations Officer			
Program Administrator: Pam Capretta	<b>Program Code:</b> 6000-010		
2019 TOTAL BUDGET:	\$613,832		
SALARIES & BENEFITS:	\$596,020		
NO. OF POSITIONS:	4.00		
BUDGET OTHER THAN SALARIES/BENEFITS:	\$17,812		
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$1,000		
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): CPI - contract to update brochure.			
2018 BUDGET:	\$613,588		
2017 YEAR EXPENDITURES:	\$569,499		



- 1. To attract and increase retention of high performing staff across the Operations department by providing effective leadership, fostering a positive culture, and providing a comprehensive professional learning environment for all employees.
- 2. To build upon the completed work established by the "Council of Great City Schools" recommendation #120 which is to establish a culture of strategic planning and develop enterprise-wide governance structures to define priorities and oversee the execution of action plans for each major functional area.

**Organizational Unit:** Office of Chief Operations Officer **Program Administrator:** Pam Capretta

**Program Code:** 6000-010

#### 2019 Goals Aligned with the Districts Strategic Themes as stated in the Strategic Plan

The COO will prepare and improve the Operation's Department communication plans that will support the implementation the District's Strategic Plan "Expect Great Things, by ensuring buy-in and accountability of all staff for Strategic Theme #4 and the Council of Great City Schools recommendation."

Clearly defining goals that are positively aligned with the Strategic Plan will be collaboratively established with the COO direct reports. Continuous improvement check-in meetings will be used to monitor and provide positive feedback to each direct report. These meetings will be constructive and motivate direct reports with dignity and encouragement.

The department's goals are as follows:

#### CGSC #120 – Establish a master plan for governance:

This strategic planning should include: A Facility Master Plan that addresses the district's underutilized schools, recognizes the deferred maintenance backlog through a current Facilities Conditions Index, and establishes instructional classroom standards.

Creation of a "Problems and Solutions" document that will be used to facilitate discussion with Executive Cabinet in conjunction with the Feeder Pattern demographic study and program offerings to determine the best choices for school capital improvement recommendations.

#### **Strategic Theme #4 – Foster a culture of high performance for all employees:**

The COO will continue to review the Operation's organizational structure and make recommendations to improve each division's structure and learning environment.

- 1. Collaboratively continue working with the HR Department to secure proactive Collective Bargaining Agreements.
- 2. Review, document, and evaluate current professional learning opportunities available to both direct reports and departmental staff.
- 3. Identify areas of strengths/success and threats/weakness within each division and use that information to expand, develop, and improve upon programs and services provided to support students and staff.

#### **2018 Work Done By the department**

The Chief Operation Officer duties include the supervision and management of Food Service, Transportation, School Safety, Facilities and Maintenance, and Plant Operations:

- 1. Administrators 2017-2018 Self-Assessment goals were drafted to align and support the District wide goals and strategic plan framework.
- 2. Delegated work in a manner that will grow leadership and departmental plans.

# **Organizational Unit:** Office of Chief Operations Officer **Program Administrator:** Pam Capretta

**Program Code:** 6000-010

- 3. Met regularly as a cross functional team to vet ideas with appropriate stakeholder (i.e. OSP, PSE, CTE) and draft plans and objectives based on these meetings.
- 4. Sustainability and Green cleaning continue to move forward within Plant Operations. Currently in use by Plant Operations employees are 3M Twist-n-Fill Green Seal Certified cleaning products, urethane based floor finishes which extend floor stripping cycles, VOC compliant wood floor finishes, alcohol free hand sanitizer, Green Seal Certified paper products, vacuum cleaners with disposable liners, and floor finish applicators which not only reduce application time but also the amount of product used by Plant Operations employees. "Green" initiatives are on-going: Through a contract with City Lighting, fluorescent lights are being recycled, Surface Prep floor scrubbing pads are being used to clean classrooms at 22 locations this summer. Surface Prep pads deep clean floors using water only, eliminating the use of harsh cleaning products, and Green Seal Certified foaming hand wash is now being used at 33 locations.

#### Work that has been completed

- 1. The **Plant Operations** custodial staff, with the guidance of their supervisors, successfully opened all District locations on schedule while navigating the expansion of construction projects and numerous educational programs during the summer of 2018.
- 2. The **Operations Department**, in improvement of Standard Operating Procedures and in consideration of the "Theory of Action" has drafted, executed, implemented and now routinely practice policies for Inclement Weather, mandated Fire and Bus Evacuation Drills, Safety Drills, and proper permitting procedures as they further relate to school safety.
- 3. The **Transportation Department** held its annual Driver Transportation meeting on Thursday, August 16<sup>th</sup>. District drivers were invited to hear a lecture by Mr. Scott Bailey a Police Officer who spoke on Autism and the School Bus. They were educated on Pre and Post Trip Inspections, Kindergarten Safety, and Driver Incident Report Protocols.
- 4. The **Office of School Security** completed a Homeland Security K-12 checklist for each school.
- 5. The **Food Service Department** has created fundraising options for schools through the department for state and district compliance of the wellness policy.

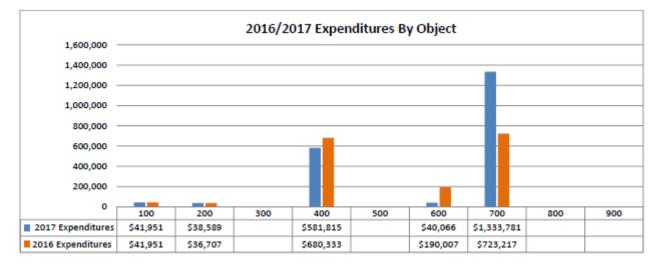
## What your department has done this year to support the "Strategic Plan"

- 1. On-going comprehensive professional learning opportunities for School Safety staff which includes, but is not limited to: Sexual Harassment, Restorative Practices, and Transgender Awareness.
- 2. The Facilities Department completed compiling both the Facilities Condition Index (FCI) and the Educational Adequacy Index (EAI) for each building to be used in the Master Plan.
- 3. Continual improvement of the meal service in all schools by concentrating on improving the three types of meal programs currently provided: Campus Café, Site Kitchen, and Central Kitchen.
- 4. Sustained the Child and Adult Care Food Program (CACFP) serving snacks and suppers to the various schools community enrichment programs housed in schools throughout the District.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
CHIEF	OPERA	ATIONS	OFFI	CER						
6000	010	2390	116	CENTRL SUPPORT ADMIN	1.00	1.00	105,493.04	106,280	106,968	688
6000	010	2390	141	ACCOUNTANTS-AUDITORS	1.00	1.00	51,235.20	52,260	52,875	615
6000	010	2390	200	EMPLOYEE BENEFITS			89,194.80	89,339	90,171	832
6000	010	2390	330	OTHER PROFESSIONAL SERV			2,581.61	4,100	1,000	-3,100
6000	010	2390	432	RPR & MAINT - EQUIP			* * * *	* * * *	500	500
6000	010	2390	438	RPR & MAINT - TECH			****	500	****	-500
6000	010	2390	441	RENTAL - LAND & BLDGS			350.00	500	500	* * * *
6000	010	2390	540	ADVERTISING			92.00	* * * *	* * * *	* * * *
6000	010	2390	550	PRINTING & BINDING			1,351.78	500	500	* * * *
6000	010	2390	581	MILEAGE			* * * *	750	750	* * * *
6000	010	2390	582	TRAVEL			* * * *	1,500	* * * *	-1,500
6000	010	2390	610	GENERAL SUPPLIES			1,211.75	1,000	1,000	* * * *
6000	010	2390	635	MEALS & REFRESHMENTS			950.80	500	1,000	500
6000	010	2390	640	BOOKS & PERIODICALS			19.99	300	100	-200
6000	010	2390	650	SUPPLIES & FEES - TECHNOLOGY			100.00	3,250	3,450	200
6000	010	2390	810	DUES & FEES			2,462.20	2,150	2,150	****
	FUNCTION TOTAL									
		2390	OTHE	R ADMINISTRATION SERVICES	2.00	2.00	255,043.17	262,929	260,964	-1,965
6000	010	2500	113	DIRECTORS	1.00	1.00	111,789.72	148,366	148,366	* * * *
6000	010	2500	146	OTHER TECHNICAL PERS	1.00	1.00	79,241.36	71,873	72,848	975
6000	010	2500	200	EMPLOYEE BENEFITS			96,215.25	124,108	124,792	684
6000	010	2500	330	OTHER PROFESSIONAL SERV			26,262.50	* * * *	****	* * * *
6000	010	2500	550	PRINTING & BINDING			89.00	* * * *	****	****
6000	010	2500	581	MILEAGE			259.46	250	800	550
6000	010	2500	582	TRAVEL			* * * *	4,087	4,087	* * * *
6000	010	2500	610	GENERAL SUPPLIES			523.40	545	545	* * * *
6000	010	2500	810	DUES & FEES			75.00	1,430	1,430	****
		FUNCTION TOTAL								
		2500	SUPP	ORT SERVICES-BUSINESS	2.00	2.00	314,455.69	350,659	352,868	2,209
				DEPARTMENT TOTAL	4.00	4.00	569,498.86	613,588	613,832	244

Organizational Unit: Operations/Mail and Copy Center					
Program Administrator: Ronald Joseph	<b>Program Code:</b> 6001-010				
	\$1,000 <b>\$</b> (1				
2019 TOTAL BUDGET:	\$1,988,264				
SALARIES & BENEFITS:	\$123,804				
NO. OF POSITIONS:	2.00				
BUDGET OTHER THAN SALARIES/BENEFITS:	\$1,864,460				
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$0				
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):					

**2018 BUDGET:** \$1,988,215 **2017 YEAR EXPENDITURES:** \$2,036,201



#### 2019 Goals

- 1. Provide timely and accurate duplication of materials from the Copy Center; as well as make sure that each day's mail is delivered to staff's mail slots.
- 2. Provide cost-effective color printing and binding.
- 3. Continue to increase the output of materials to our schools and staff offering savings in time and service.
- 4. Continue to utilize the Pitney Bowes mail machine to save time and money for all District offices and schools.

**Organizational Unit:** Operations/Mail and Copy Center **Program Administrator:** Ronald Joseph

**Program Code:** 6001-010

#### **2019 Goals Aligned with the Strategic Plan**

- 1. The Mail and Copy Center under the direction of the Operations Department provides a central reproduction facility located in the Administration Building which supports the majority of the duplicating requirements and testing materials to administrative offices and school staff.
- 2. A web-based digital printing tool offers seamless submission of jobs from any location in the District.
- 3. The Copy Center also offers services including standard printing capabilities, color printing, spiral binding and saddle stitch books as well as a state of the art Pitney Bowes mailing machine that provides the current postage rate and electronic signatures for all return receipt mailings.

#### **2018 Work Done By the department**

- 1. The Copy Center met the needs of the District's staff and students by providing timely duplication of meeting, instructional, and testing materials to all parts of the system provided low cost color printing, trimming and binding as an option to external sources.
- 2. Continued to provide support to schools, parents, staff and students since the installation of the multifunction Xerox machines.
- 3. The Copy Center currently runs a total of 4 printers, 3 black & white printers, which print up to 120 pages per minute and 1 color printer that can print 71 pages per minute.
- 4. The centralized Pitney Bowes mail machine located in the Copy Center and for use from all administrative offices and schools provides convenient up to the minute postage, bulk mailing and electronic signatures for return receipt requests.
- 5. The Operations office continues the partnership between the Copy Center and Community Based Vocational Education Program (CBVE) bringing students into the mailroom several days per week to sort and deliver mail as a learning tool for them and a service.

				ORG	TOTAL				INCREASE
DEPT FUN	D FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
				EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
MAIL & CO	PY CENI	ſER							
6001 010	2540	155	OTHER OFFICE PERS	2.00	2.00	40,947.84	74,402	74,402	* * * *
6001 010	2540	157	COMP-ADDITIONAL WORK			1,002.70	4,750	4,750	****
6001 010	2540	200	EMPLOYEE BENEFITS			38,589.17	44,603	44,652	49
6001 010	2540	432	RPR & MAINT - EQUIP			581,815.07	431,046	473,471	42,425
6001 010	2540	442	RENTAL - EQUIPMENT			* * * *	12,576	12,576	****
6001 010	2540	610	GENERAL SUPPLIES			40,065.85	184,850	100,000	-84,850
6001 010	2540	762	CAPITAL EQUIPMENT REPLACEMENT			1,333,780.83	1,235,988	1,278,413	42,425
		FUNC	TION TOTAL						
	2540	PRIN	TING, PUBLISHING & DUPL	2.00	2.00	2,036,201.46	1,988,215	1,988,264	49
			DEPARTMENT TOTAL	2.00	2.00	2,036,201.46	1,988,215	1,988,264	49

Organizational Unit: Operations-Facilities, Project Management, Construction, Design, Maintenance, & Equipment Maintenance Repair Program Administrator: Daryl Saunders Program Code: 6300-6304-010

2019 TOTAL BUDGET:	\$12,167,282
SALARIES & BENEFITS:	\$9,101,278
NO. OF POSITIONS:	79.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$3,066,004
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$131,667
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Rigging inspection contract for CAPA, City permits, Fire inspections	for schools,
Guardian contract, Architectural and Engineering consultants, Asbestos Awareness, and Temporary clerical services.	
2018 BUDGET:	\$12,270,718
2017 YEAR EXPENDITURES:	\$13,187,610

2016/2017 Expenditures By Object 7.000.000 6,000,000 5,000,000 4,000,000 3,000,000 2,000,000 1,000,000 0 100 200 300 400 500 600 700 800 900 2017 Expenditures \$6,159,074 \$3,501,887 \$126,622 \$1,878,103 \$87,705 \$1,413,829 \$16,434 \$3,956 2016 Expenditures \$5,610,969 \$3,065,230 \$36,544 \$1,410,319 \$77,517 \$1,195,688 \$420 \$2,588

#### 2019 Goals

- 1. Ensure that all schools and the Department of Facilities provide safe and welcoming physical environments.
- 2. Seek acceptance of draft report on state of the district's buildings with recommendations and draft 10 year master capital plan.
- 3. Continue to respond to the districts musical equipment work order requests in a timely and equitable manner.

Organizational Unit: Operations-Facilities, Project Management, Construction, Design, Maintenance, & Equipment Maintenance Repair Program Administrator: Daryl Saunders Program Code: 6300-6304-010

#### 2019 Goals Aligned with the Strategic Plan

- 1. Ensure that all schools and the Department of Facilities provide safe and welcoming physical environments.
- 2. Competed a Facilities Condition Index (FCI) inspection and report of all district school facilities. The FCI addresses preservation of the districts physical infrastructure, building envelopes and interior structures and preventative maintenance.
- 3. Administered and completed the 2018 capital improvement programs summer projects prior to the start of the 2018/2019 school year ensuring a welcoming environment on the first day of school.
- 4. Ensure that all schools are provided musical equipment in good working condition.
- 5. Develop efficient ways to provide preventive maintenance for musical instruments and support for the music department using the inventory software system.

#### 2018 Work Done By the department

- 1. Completed building evaluations and the FCI report.
- 2. Completed summer construction projects identified in the 2018 Capital Plan.
- 3. Addressed building maintenance needs.
- 4. Repaired 400 musical instruments.
- 5. Prepared the Preliminary 2019 2025 Capital Plan.
- 6. Prepared for 2019 summer construction.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
FACIL	ITIES									
6300	010	2610	340	TECHNICAL SERVICES			80,034.36	91,000	91,000	* * * *
6300	010	2610	350	SECURITY / SAFETY SERVICES			23,665.93	27 <b>,</b> 867	27,867	* * * *
6300	010	2610	432	RPR & MAINT - EQUIP			499.00	2,066	1,000	-1,066
6300	010	2610	490	OTHER PROPERTY SERVICES			* * * *	25,000	* * * *	-25,000
6300	010	2610	530	COMMUNICATIONS			500.00	2,800	2,200	-600
6300	010	2610	540	ADVERTISING			38,322.43	28,000	38,000	10,000
6300	010	2610	550	PRINTING & BINDING			65.50	600	600	****
6300	010	2610	581	MILEAGE			297.46	1,100	800	-300
6300	010	2610	582	TRAVEL			5,088.54	3,500	5,166	1,666
6300	010	2610	610	GENERAL SUPPLIES			3,234.18	3,500	3,500	****
6300	010	2610	640	BOOKS & PERIODICALS			736.10	3,000	2,244	-756
6300	010	2610	650	SUPPLIES & FEES - TECHNOLOGY			13,338.94	14,000	28,000	14,000
6300	010	2610	762	CAPITAL EQUIPMENT REPLACEMENT			* * * *	1,000	****	-1,000
6300	010	2610	810	DUES & FEES			3,956.00	2,854	3,610	756
			FUNC	TION TOTAL						
		2610	SUP	OF OPER & MAINT PLANT SVCS			169,738.44	206,287	203,987	-2,300
6300	010	2611	113	DIRECTORS	1.00	1.00	112,334.40	112,334	112,334	* * * *
6300	010	2611	151	SECRETARIES	1.00	1.00	45,539.28	45,539	44,339	-1,200
6300	010	2611	200	EMPLOYEE BENEFITS			100,035.70	88,964	88,383	-581
			FUNC	TION TOTAL						
		2611		CTOR OF FAC & MAINTENACE	2.00	2.00	257,909.38	246,837	245,056	-1,781
				DEPARTMENT TOTAL	2.00	2.00	427,647.82	453,124	449,043	-4,081

DEPT		FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
DEFI	FOND	FUNC	0B0	DESCRIPTION	EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
PROJE	СТ МА	NAGEME	INT &	CONSTRUCT						
6301	010	2619	135	OTHER CENT SUPP STAFF	3.00	3.00	265,080.96	266,717	268,562	1,845
6301	010	2619	145	FACIL-PLANT OPR PERS	2.00	2.00	116,256.38	114,454	119,321	4,867
6301	010	2619	146	OTHER TECHNICAL PERS	1.00	1.00	37,260.00	44,359	45,541	1,182
6301	010	2619	148	COMP-ADDITIONAL WORK			6,186.23	2,000	2,000	****
6301	010	2619	187	STUD WRKRS/TUTORS/INTERNS			* * * *	9,600	9,600	****
6301	010	2619	200	EMPLOYEE BENEFITS			259,309.98	246,329	251,049	4,720
			FUN	CTION TOTAL						
		2619	SUP	ERVISIOS OF FACILITIS& MAIN	6.00	6.00	684,093.55	683,459	696,073	12,614
6301	010	4600	581	MILEAGE			5,139.60	3,600	5,600	2,000
			FUN	CTION TOTAL						
		4600		LDING IMPROVE SERV-REPLACEM			5,139.60	3,600	5,600	2,000
				DEPARTMENT TOTAL	6.00	6.00	689,233.15	687,059	701,673	14,614

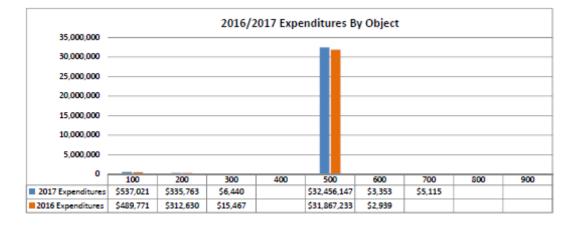
						ORG	TOTAL				INCREASE
D	EPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
_						EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
D.	ESIG	N									
6	302	010	2619	135	OTHER CENT SUPP STAFF	2.00	2.00	183,747.23	190,313	175,769	-14,544
6	302	010	2619	145	FACIL-PLANT OPR PERS	2.00	2.00	143,166.72	141,881	142,891	1,010
6	302	010	2619	187	STUD WRKRS/TUTORS/INTERNS			****	4,800	4,800	****
6	302	010	2619	200	EMPLOYEE BENEFITS			181,026.68	189,901	182,472	-7,429
				FUNC	TION TOTAL						
			2619	SUPE	RVISIOS OF FACILITIS& MAIN	4.00	4.00	507,940.63	526,895	505 <b>,</b> 932	-20,963
_											
	302	010	4400	330	OTHER PROFESSIONAL SERV			22,921.80	12,300	12,300	* * * *
6	302	010	4400	581	MILEAGE			3,546.13	5,000	5,000	* * * *
					TION TOTAL						
			4400	ARCH	, ENG & EDUC SPEC-REPLACE			26,467.93	17,300	17,300	****
					DEPARTMENT TOTAL	4.00	4.00	534,408.56	544,195	523,232	-20,963
								,	/	/	_ , , , , , , , , , , , , , , , , , , ,

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
MAINT	ENANC	E						DODGET	DODGET	19 00110 10
6303 6303	010 010	2619 2619	145 148	FACIL-PLANT OPR PERS COMP-ADDITIONAL WORK	3.00	3.00	117,371.52 13,977.86	178,196 10,000	183,356 10,000	5,160
6303	010	2619	152	TYPIST-STENOGRAPHERS	1.00		±3,9//.00 ****	33,454	±0,000 ****	-33,454
6303	010	2619	152	CLERKS	1.00	1.00	44,381.76	44,382	44,382	-35,454
6303	010	2619	154	COMP-ADDITIONAL WORK	1.00	1.00	4,569.07	10,000	10,000	****
6303	010	2619	161	TRADESMEN	58.00	58.00	3,174,180.05	3,755,835	3,722,732	-33,103
6303	010	2619	163	REPAIRMEN	2.00	2.00	63,665.34	111,654	111,654	-33,103
6303	010	2619	168	COMP-ADDITIONAL WORK	2.00	2.00	1,614,109.95	617,642	617,642	****
6303	010	2619	169	OTHER PERSONNEL COSTS			23,665.80	****	01/,042 ****	****
6303	010	2619	184	STORES HANDLING STAFF	1.00	1.00	53,394.11	51,626	51,626	****
6303	010	2619	200	EMPLOYEE BENEFITS	1.00	1.00	2,885,723.57	2,712,071	2,680,375	-31,696
0303	010	2019	200	EMPHOIEE DENEF115			2,005,725.57	2,112,011	2,000,575	-31,090
			FUNC	TION TOTAL						
		2619		RVISIOS OF FACILITIS& MAIN	66.00	65.00	7,995,039.03	7,524,860	7,431,767	-93,093
6303	010	2620	169	OTHER PERSONNEL COSTS			9,563.89	****	****	****
6303	010	2620	340	TECHNICAL SERVICES			****	500	500	****
6303	010	2620	432	RPR & MAINT - EQUIP			71,589.16	45,829	45,829	****
6303	010	2620	441	RENTAL - LAND & BLDGS			45,600.00	****	****	****
6303	010	2620	442	RENTAL - EQUIPMENT			****	5,000	5,000	****
6303	010	2620	581	MILEAGE			32,813.87	43,000	42,000	-1,000
6303	010	2620	599	OTHER PURCHASED SERVICES			1,931.00	3,606	3,606	****
6303	010	2620	610	GENERAL SUPPLIES			1,356,569.22	1,390,606	1,390,606	* * * *
6303	010	2620	650	SUPPLIES & FEES - TECHNOLOGY			26,023.73	13,000	14,000	1,000
6303	010	2620	762	CAPITAL EQUIPMENT REPLACEMENT			16,434.00	6,300	6,300	****
				_			-			
		2620		TION TOTAL			1 560 504 07	1 507 041	1 507 041	****
		2620	OPER	ATION OF BUILDINGS SVCS			1,560,524.87	1,507,841	1,507,841	
6303	010	4600	431	RPR & MAINT - BLDGS			1,760,414.86	1,311,276	1,311,276	* * * *
		4600		TION TOTAL DING IMPROVE SERV-REPLACEM			1,760,414.86	1,311,276	1,311,276	* * * *
				DEPARTMENT TOTAL	66.00	65.00	11,315,978.76	10,343,977	10,250,884	-93,093

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
EQUIPMENT MAINTE		EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
EQUIPMENT MAINIF	ENANCE & REPAIR						
6304 010 1100	610 GENERAL SUPPLIES			13,927.13	20,000	20,000	* * * *
	FUNCTION TOTAL						
1100	REGULAR PRGS - ELEM/SEC			13,927.13	20,000	20,000	* * * *
6304 010 2619	163 REPAIRMEN	2.00	2.00	123,262.70	122,720	122,720	****
6304 010 2619	168 COMP-ADDITIONAL WORK			7,360.99	19,500	19,500	****
6304 010 2619	200 EMPLOYEE BENEFITS			75,790.73	80,143	80,230	87
	FUNCTION TOTAL						
2619	SUPERVISIOS OF FACILITIS& MAIN	2.00	2.00	206,414.42	222,363	222,450	87
	DEPARTMENT TOTAL	2.00	2.00	220,341.55	242,363	242,450	87

Organizational Unit: Pupil Transportation	
Program Administrator: Director of Pupil Transportation	<b>Program Code:</b> 6500-6503-010

2019 TOTAL BUDGET: SALARIES & BENEFITS:	\$34,514,309 \$855,505
NO. OF POSITIONS:	8.50
BUDGET OTHER THAN SALARIES/BENEFITS:	\$33,658,804
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$0
CONTRACTUAL DESCRIPTION (300 OBJECT CODES):	
2018 BUDGET:	\$35,357,449
2017 YEAR EXPENDITURES:	\$33,343,838



#### 2019 Goals Aligned with the Strategic Plan

In review of the Districts Strategic Plan and how the Department of Transportation will provide support to the plan; our goals will align with the longterm outcome of the plan's framework by ensuring that students safe and timely transportation services are in accordance with the Pennsylvania Department of Education, Transportation Division, and Board Policy and Guidelines. The department's goals are as follows:

- 1. Work with the Office of School Performance to address bell schedules that best optimize the use of CDL vehicles and transportation resources.
- 2. With the increase of students under McKinney Vento and Foster Care, continue looking for new carriers who can provide transportation services to these students.
- 3. Publish and distribute Parent, School, and Vendor Transportation Handbook.
- 4. To ensure our carriers are providing safe and timely transportation services, develop and implement a Bi-Annual Carrier Checklist to evaluate our carries overall performance.

#### **Organizational Unit:** Pupil Transportation **Program Administrator:** Director of Pupil Transportation

**Program Code:** 6500-6503-010

#### **2018 Work Done By Department**

- 1. Implementing routing software for the 2018-2019 school year which will allow the District to make better decisions, management of board transportation resources, provide accurate data, and equity of transportation resources.
- 2. VEO Now GPS software system is functional and working; 94% of school buses have working GPS units on them.
- 3. All Pittsburgh Public Schools completed a PDE School Bus Evacuation.
- 4. Developed and implemented structured reporting for PDE Liquid Fuel Tax Summary.

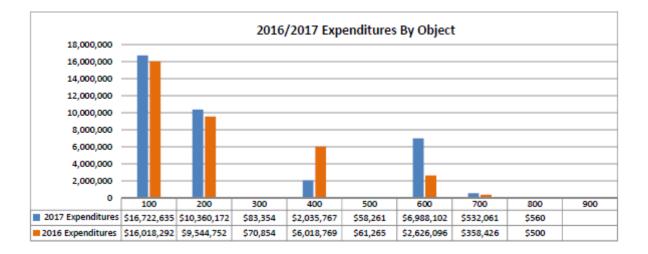
#### What your department has done this year to support the "Strategic Plan"

- 1. Used phone system technology to improved workflow and better service families and reduce the dependency of labor resources.
- 2. On boarded two new minority owned van carriers to assist with Home to School Students, McKinney Vento Students, Foster Care Students, and PSE students.
- 3. Developed and implemented structured reporting for PDE Liquid Fuel Tax Summary.
- 4. Provided School Administrators two new mobile phone numbers, which can be used to communicate to the Transportation Department after school-hours and emergency situations.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
TRANS	PORTA	TION			EMP	EMP	EXPENDITORES	BODGEI	BODGEI	19 OVER 10
6500	010	2711	113	DIRECTORS	1.00	1.00	99,840.12	91,627	92,230	603
6500	010	2711	119	OTHER PERSONNEL COSTS	1 00	1 00	53,580.00	54,000	****	-54,000 ****
6500	010	2711	151	SECRETARIES	1.00	1.00	44,381.76	44,382 ****	44,382 ****	****
6500	010 010	2711 2711	157	COMP-ADDITIONAL WORK			330.02			
6500	010	2/11	200	EMPLOYEE BENEFITS			76,401.99	107,073	77,066	-30,007
				TION TOTAL						
		2711	SUPE	ERVISION OF TRANSPORTATION	2.00	2.00	274,533.89	297,082	213,678	-83,404
6500	010	2719	146	OTHER TECHNICAL PERS		1.00	****	****	72,848	72,848
6500	010	2719	147	TRANSPORTATION PERS	4.50	3.50	222,428.28	228,816	172,151	-56,665
6500	010	2719	148	COMP-ADDITIONAL WORK			6,987.76	7,600	7,600	* * * *
6500	010	2719	149	OTHER PERSONNEL COSTS			8,661.15	****	****	* * * *
6500	010	2719	154	CLERKS	1.00	1.00	42,452.56	43,158	43,158	* * * *
6500	010	2719	200	EMPLOYEE BENEFITS			217,151.92	157,544	166,844	9,300
6500	010	2719	340	TECHNICAL SERVICES			6,439.50	20,000	****	-20,000
6500	010	2719	432	RPR & MAINT - EQUIP			* * * *	500	****	-500
6500	010	2719	530	COMMUNICATIONS			10,190.00	12,350	10,394	-1,956
6500	010	2719	550	PRINTING & BINDING			6,914.90	8,000	9,000	1,000
6500	010	2719	581	MILEAGE			500.30	1,500	1,500	* * * *
6500	010	2719	582	TRAVEL			275.47	750	1,500	750
6500	010	2719	599	OTHER PURCHASED SERVICES			10.00	2,500	6,000	3,500
6500	010	2719	610	GENERAL SUPPLIES			3,054.09	3,500	3,500	* * * *
6500	010	2719	635	MEALS & REFRESHMENTS			298.75	* * * *	250	250
6500	010	2719	640	BOOKS & PERIODICALS			****	50	50	* * * *
6500	010	2719	752	CAPITAL EQUIPMENT-ORIG & ADDL			1,692.00	* * * *	* * * *	* * * *
6500	010	2719	756	CAP TECH HARDWARE/EQUIP-ORIG			3,422.50	* * * *	****	* * * *
6500	010	2719	762	CAPITAL EQUIPMENT REPLACEMENT			****	300	2,256	1,956
			FUNC	TION TOTAL						
		2719		ERVISION - TRANSPORTATION	5.50	5.50	530,479.18	486,568	497,051	10,483
6500	010	2720	516	STUDENT TRANSPORTATION - I.U.			6,523,406.32	6,140,948	5,500,000	-640,948
			TRUTATO							
		2720		TION TOTAL CLE OPERATION SERVICES			6,523,406.32	6,140,948	5,500,000	-640,948
6500	010	2750	147	TRANSPORTATION PERS	1.00	1.00	53,351.52	53,351	53,351	* * * *
6500	010	2750	148	COMP-ADDITIONAL WORK			5,008.21	****	****	****
6500	010	2750	200	EMPLOYEE BENEFITS			42,209.52	30,064	30,097	33
			FUNC	TION TOTAL						
		2750		PUBLIC TRANSPORTATION	1.00	1.00	100,569.25	83,415	83,448	33
							,	,	,	
				DEPARTMENT TOTAL	8.50	8.50	7,428,988.64	7,008,013	6,294,177	-713,836

DEPT		FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
TRANS	PORTA	TION -	PUBLIC						
6501 6501	010 010	2720 2720	513 CONTRACTED CARRIERS 515 PUBLIC CARRIERS			15,873,273.84 2,776,697.74	16,746,988 3,645,425	10,250,347 3,629,175	-6,496,641 -16,250
		2720	FUNCTION TOTAL VEHICLE OPERATION SERVICES			18,649,971.58	20,392,413	13,879,522	-6,512,891
6501	010	2730	124 COMP-ADDITIONAL WORK			****	* * * *	31,964	31,964
6501	010	2730	197 COMP-ADDITIONAL WORK			* * * *	****	24,390	24,390
6501	010	2730	200 EMPLOYEE BENEFITS			****	* * * *	31,791	31,791
			FUNCTION TOTAL						
		2730				****	****	88,145	88,145
			DEPARTMENT TOTAL			18,649,971.58	20,392,413	13,967,667	-6,424,746
TRANS	PORTA	TION -	NON PUBLIC						
6502	010	2730	187 STUD WRKRS/TUTORS/INTERNS			****	****	4,880	4,880
6502	010	2730	200 EMPLOYEE BENEFITS			****	****	2,753	2,753
		2730	FUNCTION TOTAL MONITORING SERVICES			****	* * * *	7,633	7,633
		2750	MONITORING SERVICES					7,055	7,055
6502	010	2750	513 CONTRACTED CARRIERS			6,764,810.55	7,365,198	7,361,916	-3,282
6502	010	2750	515 PUBLIC CARRIERS			500,067.50	591,825	627 <b>,</b> 900	36,075
			FUNCTION TOTAL						
		2750				7,264,878.05	7,957,023	7,989,816	32,793
						.,,	.,	.,	
			DEPARTMENT TOTAL			7,264,878.05	7,957,023	7,997,449	40,426
CHART	'ER SC	HOOLS	TRANSPORTATION						
6500	010					****	****	2 650 010	2 650 010
6503 6503	010 010	2720 2720	513 CONTRACTED CARRIERS 515 PUBLIC CARRIERS			****	****	3,658,910 2,596,106	3,658,910 2,596,106
0000	010	2,20	JIS FUBLIC CRIMIERS					2,330,100	2,330,100
			FUNCTION TOTAL						
		2720	VEHICLE OPERATION SERVICES			****	****	6,255,016	6,255,016
			DEPARTMENT TOTAL			* * * *	* * * *	6,255,016	6,255,016

<b>Organizational Unit:</b> Plant Operations – Truck/Transportation- Warehouse	
Program Administrator: Thomas Meeder P	Program Code: 6600-6603-010
2019 TOTAL BUDGET:	\$41,244,022
SALARIES & BENEFITS:	\$28,809,913
NO. OF POSITIONS:	311.00
BUDGET OTHER THAN SALARIES/BENEFITS:	\$12,434,109
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$94,600
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Various certificates for boilers/elevators, and Eric Ry	an Contract.
2018 BUDGET:	\$41,036,292
2017 YEAR EXPENDITURES:	\$36,780,911



#### 2019 Goals

- 1. Establish a shared commitment and collective responsibility for positive relationships with every student, family, and staff member for effective community partnerships at all schools.
- 2. Provide training to all staff to ensure accurate record keeping and to ensure that information exchanged is coming from the same source which will allow for focused and aligned acts. This includes a variety of In-Service courses which provides internal growth, effective positive communication and department structure.
- 3. Plant Operations with the corporation of other Operation Departments will review the contents (Furniture & Equipment) in closed school buildings and determine if the items remaining are of value to the District. Items will be inventoried, moved, and stored in a specific location within the centralized warehouse.

**Organizational Unit:** Plant Operations – Truck/Transportation- Warehouse **Program Administrator:** Thomas Meeder

**Program Code:** 6600-6603-010

#### **2019 Goals Aligned with the Strategic Plan**

- 1. Implement a universal protocol and procedure for the handling and processing of Building Permits.
- 2. Plant Operations with the corporation of other Operation Departments will review the contents (Furniture & Equipment) in closed school buildings and determine if the items remaining are of value to the District. Also, continue to organize, catalog and centralize all new and used furniture and equipment.
- 3. To offer In-Service training courses throughout the year this will enable staff to grow professionally within the District.

# **2018 Work Done By the department**

- 1. With the expansion of summer programs and increased construction projects during the summer of 2018, Plant Operations successfully opened all District locations on schedule for the 2018/2019 school year.
- 2. Sustainability and Green cleaning continues to move forward within this Department: Currently in use by Plant Operations employees are 3M Twist-n-Fill Green Seal Certified cleaning products, urethane based floor finishes which extend floor stripping cycles, VOC compliant wood floor finishes, alcohol free hand sanitizer, Green Seal Certified paper products, vacuum cleaners with disposable liners, and floor finish applicators which not only reduce application time but also the amount of product used by Plant Operations employees. "Green' initiatives are on-going: Through a contract with City Lighting, fluorescent lights are being recycled, Surface Prep floor scrubbing pads are being used to clean classrooms at 22 locations this summer. Surface Prep pads deep clean floors using water only, eliminating the use of harsh cleaning products, and Green Seal Certified foaming hand wash is now being used at thirty-three locations.
- 3. With the expansion of summer programs and increased construction projects during the summer of 2018, Plant Operations custodians, with the guidance of their supervisors, successfully opened all District locations on schedule.
- 4. Plant Operations Gymnasium Floor Team, established in the spring of 2013, surface screened and applied VOC compliant polyurethane finish to the wood gymnasium floors at 47 locations. This finish has proved to be more durable than water base finishes. Also maintains its gloss throughout the school year.
- 5. Plant Operations oversees the initial process of new and used furniture along with organizing and distribution of furniture for all PPS schools.
- 6. The Plant Operations Custodial Division continues to clean three City Connection houses on a quarterly basis. North, South and West locations.
- 7. District Operations Supervisors increased their visibility with second shift workers through "night riding". Two evenings a month, supervisors work the second shift and visit their buildings during off hours.
- 8. Workshop training continued during the 2018 year. Several PeopleSoft payroll training sessions are held at Plant Operations office. Plant Operations held a series of training courses including Right to know, boiler room and equipment operation and maintenance. Introducing and updating various swimming pool bylaws to all licensed employees.
- 9. Plant Operations continues to offer Saturday in-service classes to all interested custodial employees. These classes include Housekeeping, Custodial Management, Firemanship, Heating, Ventilation and Air Conditioning (HVAC) and Swimming Pool Certifications (Allegheny County and State of PA). Classes begin in October and conclude in late January. Classes are also offered in the spring to give more opportunities for knowledge and advancement. Plant Operations also held a series of training courses including mechanical, communication exercises, Right to know and Plant Operations procedures and protocols.

<b>Organizational Unit:</b>	Plant Operations – Truck/Transportation- Warehouse
<b>Program Administrat</b>	or: Thomas Meeder

**Program Code:** 6600-6603-010

- 10. Utility costs are projecting a savings to the District again in 2019 as a result of market timing and competitive bidding organized by the Plant Operation Energy Manager. Moving forward the District's heating costs for 2019 and 2020 will be reduced and kept under control due to competitive bidding last year and commodity purchases made this year to take advantage of market conditions. This along with bidding the Districts Electricity supply contract will provide stability in the Districts overall utility costs which will continue to offset price hikes by the local water and sewer authorities regulated by the Pa. Utility Commission, (PUC) that we have no control over. Additionally the continued purchase of LED replacement light bulbs will continue to reduce the District's electricity usage and costs while taking advantage of rebates for these purchases by our local electricity distribution company Duquesne Light. Additionally, the public bidding for the District's Utility Auditing Contract has secured the incumbent auditing firm again for only a 5% increase in cost for a three year contract. Working in conjunction with the Energy Manager the Utility Auditing Company (Eric Ryan Corporation ERC) have more than saved the yearly cost of the contract due to detailed billing analysis which has caught many billing errors such as incorrect rate charges, higher than normal usage mistakes and other over charge.
- 11. Plant Operations Students Employees Community Teamed for Energy Management (SECTEM) program. Plant Operations continues to enlist new schools in the program to help bring energy awareness and sustainability ideas to the students of those schools. This program teaches staff and students "hands on" energy saving measures while providing an overall energy savings for the District.
- 12. With the threat of viruses and pests, such as bedbugs, Plant Operations remains on the forefront of maintaining our schools in a healthy and sanitary environment for students and staff. With an arsenal of two Electro-Static Disinfection Sprayers, 3 back pack sprayers and a cutting-edge disinfectant, Plant Operations custodians have the capability to disperse germ killing disinfectant in microscopic particles supplying complete coverage of an infected area in a fraction of the time of manual application.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
PLANT	OPERA	ATIONS								
6600	010	2272	635	MEALS & REFRESHMENTS			* * * *	* * * *	2,000	2,000
		2272		TION TOTAL R STAFF DEVEL - NON-CERT			****	****	2,000	2,000
6600 6600	010 010	2620 2620	135 139	OTHER CENT SUPP STAFF OTHER PERSONNEL COSTS	1.00	1.00	91,292.64 38,878.67	91,896 38,879	92,522	626 -38,879
6600	010	2620		FACIL-PLANT OPR PERS	4.00	4.00	266,495.27	283,962	281,812	-2,150
6600	010	2620		COMP-ADDITIONAL WORK			10,039.04	10,000	10,000	****
6600	010		149	OTHER PERSONNEL COSTS			19,742.35	24,500	24,500	****
6600	010	2620			1.00	1.00	41,051.28	41,051	41,051	* * * *
6600	010	2620		CLERKS	1.00	1.00	43,157.76	43,158	43,158	****
6600	010	2620 2620		OTHER PERSONNEL COSTS	266 00	266 00	****	5,000	5,000	****
6600 6600	010 010		181 188	CUSTODIAL - LABORER COMP-ADDITIONAL WORK	266.00	266.00	10,874,453.41 2,762,151.85	3,424,059	11,798,903 3,424,059	-44,816 ****
6600	010		189	OTHER PERSONNEL COSTS			109,427.13	20,000	20,000	****
6600	010		200	EMPLOYEE BENEFITS			8,816,740.96	8,918,288	8,879,882	-38,406
6600	010	2620	340	TECHNICAL SERVICES			23,704.00	37,000	37,000	****
6600	010			DISPOSAL SERVICES			301,379.82	397,354	370,444	-26,910
6600	010		413	CUSTODIAL SERVICES			32,700.00	44,510	64,510	20,000
6600	010			RPR & MAINT - BLDGS			159,122.04	160,982	162,230	1,248
6600	010		432	RPR & MAINT - EQUIP			43,005.59	55,000	55,000	* * * * * * * *
6600 6600	010 010		442 460	RENTAL – EQUIPMENT EXTERMINATION SERVICES			31,224.33 9,989.60	27,000 10,000	27,000 12,000	2,000
6600	010			PRINTING & BINDING			1,043.63	1,000	1,000	****
6600	010		581	MILEAGE			8,406.94	15,000	15,000	* * * *
6600	010		599	OTHER PURCHASED SERVICES			8,725.00	14,350	14,350	****
6600	010	2620	610	GENERAL SUPPLIES			481,313.00	600,000	550,000	-50,000
6600	010		626	GASOLINE			****	100	****	-100
6600	010		635	MEALS & REFRESHMENTS			1,725.00	****	****	* * * *
6600	010		640				****	386	386	* * * * * * * *
6600 6600	010 010		752	CAPITAL EQUIPMENT-ORIG & ADDL CAPITAL EQUIPMENT REPLACEMENT			24,466.15	45,000	45,000	****
6600	010			DUES & FEES			78,193.13 560.00	95,000 500	95,000 560	60
0000	010	2020					500.00	500	500	
		2620		TION TOTAL ATION OF BUILDINGS SVCS	273.00	273.00	24,278,988.59	26.247.694	26.070.367	-177,327
		2020	01 210			2/0100	21/2/0/900109	20/21//091	20,0,0,0,00,	1,,,01,
6600	010			FACIL-PLANT OPR PERS	2.00	2.00	117,547.62	115,814	117,254	1,440
6600	010		148	COMP-ADDITIONAL WORK			35,245.50	30,000	30,000	****
6600	010			AUTOMOTIVE EQUIP OPR	6.00	6.00	296,641.41	300,290	310,461	10,171 ****
6600 6600	010 010	2630 2630		COMP-ADDITIONAL WORK CUSTODIAL - LABORER	1.00	1.00	50,831.10 45,810.74	69,525 43,971	69,525 43,971	****
6600	010	2630	186	GROUNDSKEEPER	10.00	10.00	445,675.59	459,414	459,414	****
				COMP-ADDITIONAL WORK	10.00	10.00	55,191.51	68,000	68,000	* * * *
6600				EMPLOYEE BENEFITS			709,915.87	612,547	619,761	7,214
6600	010	2630	432	RPR & MAINT - EQUIP			14,071.02	20,000	20,000	****
6600	010	2630					89,197.01	100,000	100,000	* * * *
6600	010			CAPITAL EQUIPMENT-ORIG & ADDL			5,374.23	8,000	8,000	****
6600	010	2630	762	CAPITAL EQUIPMENT REPLACEMENT			26,534.25	40,000	40,000	* * * *
				TION TOTAL						
		2630	CARE	& UPKEEP OF GROUNDS SRVCS	19.00	19.00	1,892,035.85	1,867,561	1,886,386	18,825
6600	010	3210	188	COMP-ADDITIONAL WORK			330,828.09	355,000	355,000	****

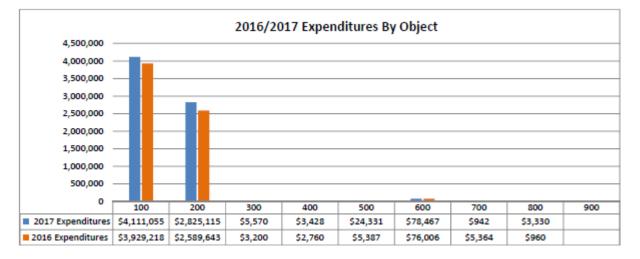
DEPT ]	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
PLA	NT O	PERATI	ONS							
6600	010	3210	200	EMPLOYEE BENEFITS			132,396.66	147,697	150,474	2,777
		3210		TION TOTAL OOL SPONSORED STUDENT ACTIV			463,224.75	502,697	505,474	2,777
				DEPARTMENT TOTAL	292.00	292.00	26,634,249.19	28,617,952	28,464,227	-153,725

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
UTILI	TIES									
6601	010	2620	330	OTHER PROFESSIONAL SERV			59,650.00	57 <b>,</b> 600	57 <b>,</b> 600	****
6601	010	2620	424	WATER/SEWAGE			1,433,750.92	2,002,613	2,064,173	61 <b>,</b> 560
6601	010	2620	441	RENTAL - LAND & BLDGS			200.00	500	500	****
6601	010	2620	550	PRINTING & BINDING			* * * *	1,000	1,000	* * * *
6601	010	2620	599	OTHER PURCHASED SERVICES			32,375.00	20,500	23,500	3,000
6601	010	2620	610	GENERAL SUPPLIES			2,205.60	5,000	5,000	****
6601	010	2620	621	NATURAL GAS - HTG & AC			2,081,508.01	2,688,332	2,916,036	227,704
6601	010	2620	622	ELECTRICITY - HTG & AC			3,865,099.12	4,776,651	4,845,575	68,924
6601	010	2620	624	OIL - HTG & AC			****	3,000	****	-3,000
6601	010	2620	628	STEAM - HTG & AC			216,790.75	309,514	260,642	-48,872
6601	010	2620	635	MEALS & REFRESHMENTS			2,406.50	2,000	2,000	****
							_,	_,	_,	
			FUNC	TION TOTAL						
		2620		ATION OF BUILDINGS SVCS			7,693,985.90	9,866,710	10,176,026	309,316
							.,,	2,220,720		2237020
				DEPARTMENT TOTAL			7,693,985.90	9,866,710	10,176,026	309,316
							,,050,505.50	5,000,710	10,1,0,020	505,510

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
TRUCK	TRAN	SP								
6602	010	2650	163	REPAIRMEN	3.00	3.00	175,071.09	173,617	174,067	450
6602	010	2650	168	COMP-ADDITIONAL WORK			134,683.90	144,000	144,000	* * * *
6602	010	2650	172	AUTOMOTIVE EQUIP OPR	15.00	15.00	629,427.07	748,550	744,466	-4,084
6602	010	2650	173	TRANSPORTATION HELP	1.00	1.00	44,698.75	43,867	43,867	* * * *
6602	010	2650	178	COMP-ADDITIONAL WORK			104,292.74	150,000	150,000	****
6602	010	2650	200	EMPLOYEE BENEFITS			701,118.37	710,046	708,766	-1,280
6602	010	2650	433	RPR & MAINT - VEHICLES			10,224.04	10,000	10,000	****
6602	010	2650	490	OTHER PROPERTY SERVICES			100.00	100	100	****
6602	010	2650	540	ADVERTISING			5,914.00	6,000	6,000	****
6602	010	2650	599	OTHER PURCHASED SERVICES			1,796.20	4,250	4,250	* * * *
6602	010	2650	610	GENERAL SUPPLIES			96,883.04	105,000	105,000	****
6602	010	2650	626	GASOLINE			75,146.80	90,000	98,785	8,785
6602	010	2650	627	DIESEL FUEL			63,839.44	50,000	88,268	38,268
6602	010	2650	752	CAPITAL EQUIPMENT-ORIG & ADDL			4,666.00	6,300	6,300	****
6602	010	2650	762	CAPITAL EQUIPMENT REPLACEMENT			392,173.01	304,900	304,900	****
			FUNC	TION TOTAL						
		2650	VEHI	CLE OPERATION & MAINT SERV	19.00	19.00	2,440,034.45	2,546,630	2,588,769	42,139
				DEPARTMENT TOTAL	19.00	19.00	2,440,034.45	2,546,630	2,588,769	42,139
				<b></b>	=- • • •	== : • •	=, = = = , • • • • • •	=, = = , • • • •	=,,	==,==,

DEPT FU	ND FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
WAREHOUS	Е								
6603 01 6603 01		610 762	GENERAL SUPPLIES CAPITAL EQUIPMENT REPLACEMENT			11,987.52 653.93	3,500 1,500	13,500 1,500	10,000 ****
	2530		TION TOTAL HOUSING & DISTRIBUTING SVC			12,641.45	5,000	15,000	10,000
			DEPARTMENT TOTAL			12,641.45	5,000	15,000	10,000

Organizational Unit: School Safety	
Program Administrator: George Brown Jr.	<b>Program Code:</b> 6700-010
2010 TOTAL BUDGET.	¢7 222 949
2019 TOTAL BUDGET: SALARIES & BENEFITS:	\$7,232,848 \$7,112,140
NO. OF POSITIONS:	92.00
BUDGET OTHER THAN SALARIES/BENEFITS: BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$120,708 \$4,500
<b>CONTRACTUAL DESCRIPTION (300 OBJECT CODES):</b> Coverage at events, PD officers in house training t	• /
training, and Restorative Practices.	1 57
2018 BUDGET:	\$6,928,561
2017 YEAR EXPENDITURES:	\$7,052,240



#### 2019 Goals Aligned with the Strategic Plan

In review of the Districts Strategic Plan and how the Department of School Safety will provide support to the plan; our goals will align with the longterm outcome of the plan's framework by ensuring that students are provided a safe school environment. In doing so, this will lend to the increase of proficiency in literacy for all students. The department's goals are as follows:

- 1. To implement a universal protocol and procedure for handling the security and safety concerns of the District.
- 2. To offer In-Service training courses throughout the year this will enable staff to grow professionally within the District.
- 3. Increase employee awareness with regards to cultural differences.
- 4. To cover every school with a metal detector and security staff.

#### **Organizational Unit:** School Safety **Program Administrator:** George Brown Jr.

Program Code: 6700-010

- 5. To increase radio reception throughout the district.
- 6. Continued the reduction of arrests in our District.

#### **2018 Work Done By the department**

- 1. Establish a shared commitment and collective responsibility for positive relationships with every student, family, and staff member.
- 2. Establish effective family and community partnerships in every school.
- 3. Will continue to work towards being a positive presence within the school; recognizing, acknowledging, and reinforcing the positive behaviors of students and supporting cultural diversity.
- 4. Enhance systems that promote shared accountability, high expectations, and continuous growth for all employees.
- 5. To provide a variety of In-Service training courses throughout the year which will provide internal growth, understanding the importance of effective and positive communication, and departmental structure. To provide staff the essential training needed to ensure a safe school environment.
- 6. Continuing to provide Mandated Active Shooter Training As per the recommendation of the Council of Great City Schools this training will first be coordinated with Dr. Wayne Walters, Assistant Superintendent of Professional Learning, and vetted through Executive Cabinet. Training will be scheduled for presentation during an upcoming Principal and Vice-Principal Leading and Learning Institute. This training will be offered in conjunction with A.L.I.C.E. (Alert, Lockdown, Inform, Counter, and Evacuate) Training. Principal's and Vice-Principal's will be given a series of "table-top" trainings and once educated on the process they will then be offering this sixty- minute (60) training to the teachers and staff at their respective schools. Training at the school level will consist of a sixty-minute presentation, active role play scenarios, real time simulations, and round table discussion of events.
- 7. Enhance systems that promote shared accountability, high expectations, and continuous growth for all employees.
- 8. Chief Brown attended the 2018 National School Safety Conference (How can we be better at securing our schools) July 22-28, 2018.
- 9. Chief Brown will attend the School Safety Security Exchange, in Hershey, Nov 8 & 9, "New requirements outlined in Act 44".

#### What your department has done this year to support the "Strategic Plan".

- 1. Training session held January 2018-Homeless Family/child awareness-IMPAX-CPR re-certification, Strength Finder, and Employee Assistance Program.
- 2. Training session held before students returned to school, August 22 & 23-Restorative Practices-Report Writing-School Building Surveys.
- 3. Mandatory Updates training for School Police.

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO.	TOTAL NO.	2017	2018	2019	INCREASE DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SCHOC	L SAFI	ETY								
6700	010	2270	350	SECURITY / SAFETY SERVICES			5,570.00	2,000	2,000	****
			FUNC	TION TOTAL						
		2270		RUCTIONAL STAFF PROF DEV			5,570.00	2,000	2,000	****
6700	010	2660	116	CENTRL SUPPORT ADMIN	1.00	1.00	92,522.16	93,172	93,845	673
6700	010	2660	151	SECRETARIES	1.00	1.00	42,676.36	43,472	44,427	955
6700	010	2660	183	SECURITY PERSONNEL	90.00	90.00	3,227,216.11	3,667,558	3,858,771	191,213
6700	010	2660	188	COMP-ADDITIONAL WORK			745,143.84	550,000	550,000	****
6700	010	2660	189	OTHER PERSONNEL COSTS			3,496.67	****	****	****
6700	010	2660	200	EMPLOYEE BENEFITS			2,825,115.38	2,453,651	2,565,097	111,446
6700	010	2660	340	TECHNICAL SERVICES			****	5,000	2,500	-2,500
6700	010	2660	432	RPR & MAINT - EQUIP			3,427.92	5,000	5,000	* * * *
6700	010	2660	530	COMMUNICATIONS			150.00	100	100	* * * *
6700	010	2660	550	PRINTING & BINDING			11,328.00	500	500	* * * *
6700	010	2660	582	TRAVEL			5,340.56	5,000	5,000	* * * *
6700	010	2660	599	OTHER PURCHASED SERVICES			7,512.93	5,000	5,000	* * * *
6700	010	2660	610	GENERAL SUPPLIES			78,227.88	85,660	85,660	* * * *
6700	010	2660	640	BOOKS & PERIODICALS			239.50	750	750	* * * *
6700	010	2660	762	CAPITAL EQUIPMENT REPLACEMENT			942.40	8,538	10,538	2,000
6700	010	2660	810	DUES & FEES			3,330.00	3,160	3,660	500
			FUNC	TION TOTAL						
		2660	SECU	RITY SERVICES	92.00	92.00	7,046,669.71	6,926,561	7,230,848	304,287
				DEPARTMENT TOTAL	92.00	92.00	7,052,239.71	6,928,561	7,232,848	304,287

# **FIXED CHARGES**

## FIXED CHARGES

(6900-6901)

The State's share of Social Security and Retirement Contribution for supplementally funded programs operated by the District are not included in individual funds but budgeted as both expenditures and the equal amount as revenue in the General Fund. The appropriation for the payment appears here, the State's share is recorded as revenue. In addition, parking lot contracts for the School District of Pittsburgh are included here.

DEPT FUND F		OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
6900 010 2	2610	441 RENTAL - LAND & BLDGS			254,924.37	301,143	301,143	* * * *
2		FUNCTION TOTAL SUP OF OPER & MAINT PLANT SVCS			254,924.37	301,143	301,143	****
		DEPARTMENT TOTAL			254,924.37	301,143	301,143	* * * *

DEPT		FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
BENEF	ITS								
6901	010	1100	200 EMPLOYEE BENEFITS			944,270.34	850,000	900,000	50,000
		1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			944,270.34	850,000	900,000	50,000
6901	010	1200	200 EMPLOYEE BENEFITS			1,073,892.46	900,000	900,000	****
		1200	FUNCTION TOTAL SPECIAL PROGRAMS ELEM/SEC			1,073,892.46	900,000	900,000	****
6901	010	1300	200 EMPLOYEE BENEFITS			49,390.28	40,000	40,000	****
		1300	FUNCTION TOTAL VOCATIONAL EDUCATION PROGRAMS			49,390.28	40,000	40,000	* * * *
6901	010	1400	200 EMPLOYEE BENEFITS			284,484.55	300,000	300,000	****
		1400	FUNCTION TOTAL OTHER INSTR PROGRAMS - ELE/SEC			284,484.55	300,000	300,000	* * * *
6901	010	1800	200 EMPLOYEE BENEFITS			1,955,168.41	1,500,000	1,734,717	234,717
		1800	FUNCTION TOTAL INSTR PROG. PRE-K STUDENTS			1,955,168.41	1,500,000	1,734,717	234,717
6901	010	2100	200 EMPLOYEE BENEFITS			354,639.25	300,000	350,000	50,000
		2100	FUNCTION TOTAL SUPPORT SVCS-PUPIL PERSONNEL			354,639.25	300,000	350,000	50,000
6901	010	2200	200 EMPLOYEE BENEFITS			756,219.56	850,000	800,000	-50,000
		2200	FUNCTION TOTAL SUPPORT SERVICES-INSTRUCTIONAL			756,219.56	850,000	800,000	-50,000
6901	010	2300	200 EMPLOYEE BENEFITS			337,240.70	348,926	340,000	-8,926
		2300	FUNCTION TOTAL SUPPORT SERVICE ADMINISTRATION			337,240.70	348,926	340,000	-8,926
6901	010	2400	200 EMPLOYEE BENEFITS			****	1,000	1,000	****
		2400	FUNCTION TOTAL SUPPORT SVCS-PUPIL HEALTH			****	1,000	1,000	****
6901	010	2500	200 EMPLOYEE BENEFITS			17,118.66	15,000	20,000	5,000
		2500	FUNCTION TOTAL SUPPORT SERVICES-BUSINESS			17,118.66	15,000	20,000	5,000
6901	010	2600	200 EMPLOYEE BENEFITS			-28,971.66	1,000	30,000	29,000
		2600	FUNCTION TOTAL OPERATION & MAINT OF PLANT SER			-28,971.66	1,000	30,000	29,000

DEPT	FUND	FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
BE	NEFIT	S							
6901	010	2700	200 EMPLOYEE BENEFITS			-274.64	1,000	1,000	****
		2700	FUNCTION TOTAL STUDENT TRANSPORTATION SVCS			-274.64	1,000	1,000	* * * *
6901	010	2800	200 EMPLOYEE BENEFITS			97,318.89	303,367	100,000	-203,367
		2800	FUNCTION TOTAL SUPPORT SERVICES-CENTRAL			97,318.89	303,367	100,000	-203,367
6901	010	3210	200 EMPLOYEE BENEFITS			2,999.93	3,000	3,000	* * * *
		3210	FUNCTION TOTAL SCHOOL SPONSORED STUDENT ACTIV			2,999.93	3,000	3,000	****
6901	010	3300	200 EMPLOYEE BENEFITS			39,611.10	35,000	40,000	5,000
		3300	FUNCTION TOTAL COMMUNITY SERVICES			39,611.10	35,000	40,000	5,000
			DEPARTMENT TOTAL			5,883,107.83	5,448,293	5,559,717	111,424

# **OTHER FUND TRANSFERS**

The other fund transfer line item contains the District's contribution to the Education Leading to Employment and Career Training (ELECT) Program in the amount of \$90,400 and monies for future sales of closed buildings.

DEPT FUI	ND FUNC	C OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
OTHER FUI	ND TRAN	NSFERS						
6902 010	0 5220	0 939 OTHER FUND TRANSFERS			422,929.09	590,400	590,400	****
	5220	FUNCTION TOTAL 0 SPECIAL REVENUE FUND TRANSFERS			422,929.09	590,400	590,400	****
6902 010	0 5230	0 939 OTHER FUND TRANSFERS			500,000.00	* * * *	****	****
	5230	FUNCTION TOTAL 0 CAPITAL PROJECTS FUND TRANSFER			500,000.00	****	****	* * * *
		DEPARTMENT TOTAL			922,929.09	590,400	590,400	* * * *

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# **DEBT SERVICE AND OTHER BUDGET ITEMS**

# DEBT SERVICE AND OTHER BUDGET ITEMS

(6904) (6905) (6906)

### **DEBT SERVICE**

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program costs.

The total Debt Service costs in 2019 will amount to \$44.7 million, which is 6.88% of the total projected budget.

## **State Enforcement of Debt Service Payments**

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

### **INTERSYSTEM PAYMENTS**

Revenues flow from the State to both school districts and intermediate units to partially fund Special Education. The Intersystem payment includes the transfer of this revenue to the Special Education program along with the funding of the program beyond State allocations.

The revenues for Special Education appear in the State Subsidy Revenue Section of the budget book under Other Program Subsidies.

# CONTINGENCIES

Appropriations for contingencies amount to \$1.5 million. The appropriation amount represents .23% of the budget.

DEBT SERVICE - PRINCIPAL         6904       010       5100       911       LOAN-LEASE PURCH-PRINCIPAL       1,352,352,352,353,30,556,990       29,697,055       -3,359,935         6904       010       5100       912       SERIAL BONDS-PRINCIPAL       29,561,994.77       33,056,990       29,697,055       -3,359,935         Joint Debt SERVICE       30,914,347.71       34,409,343       31,049,408       -3,359,935         DEFARTMENT TOTAL       30,914,347.71       34,409,343       31,049,408       -3,359,935         DEBT SERVICE - INTEREST       30,914,347.71       34,409,343       31,049,408       -3,359,935         6905       010       5100       831       INT-LOAN-LEASE PURCH       1,529,572,50       1,529,573       1,529,573       -1,136,194         6905       010       5100       832       INT-SERVICE       15,024,021.93       14,811,349       13,675,155       -1,136,194         5100       DEPARTMENT TOTAL       15,024,021.93       14,811,349       13,675,155       -1,136,194         FUNCTION TOTAL         5100       DEPARTMENT TOTAL       25,391.30       29,613       29,613       *****         6906       010       2519       890       MISC EXPENDITURES       25,391.30		ID FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
6904       010       5100       912       SERIAL BONDS-PRINCIPAL       29,551,994.77       33,052,990       29,697,055       -3,359,935         FUNCTION TOTAL         5100       DEPT SERVICE       30,914,347.71       34,409,343       31,049,408       -3,359,935         DEPARTMENT TOTAL         DEPARTMENT TOTAL         OUNCTION TOTAL         G905       010       5100       831       INT-LOAN-LEASE PURCH       1,529,572.50       1,529,573       1,529,573       *****         6905       010       5100       831       INT-LOAN-LEASE PURCH       1,529,572.50       1,529,573       1,529,573       -1,136,194         SINCTION TOTAL         5100       BET SERVICE       IS,024,021.93       14,811,349       13,675,155       -1,136,194         FUNCTION TOTAL         SINCTION TOTAL	DEBT SERV	/ICE - F	PRINCI	PAL						
5100 DEBT SERVICE       30,914,347.71       34,409,343       31,049,408       -3,359,935         DEPARTMENT TOTAL       30,914,347.71       34,409,343       31,049,408       -3,359,935         DEBT SERVICE - INTEREST         6905 010 5100 831 INT-LOAN-LEASE PURCH       1,529,572.50       1,529,573       1,529,573       12,145,582       -1,136,194         6905 010 5100 832 INT-SERIAL BONDS       13,049,409.43       13,281,776       12,145,582       -1,136,194         SI00 DEET SERVICE       15,024,021.93       14,811,349       13,675,155       -1,136,194         SI00 DEET SERVICE         DEPARTMENT TOTAL       15,024,021.93       14,811,349       13,675,155       -1,136,194         TAX REFUNDS         G906 010 2519 890 MISC EXPENDITURES       25,391.30       29,613       29,613       29,613       29,613       *****         6906 010 5130 880 REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         SINCTION TOTAL         SINCTION TOTAL         SINCTION TOTAL         SINCTION TOTAL         SINCTION TOTAL         SINCTION TOTAL			-							
DEET SERVICE - INTEREST         6905       010       5100       831       INT-LOAN-LEASE PURCH 6905       1,529,573       1,529,573       1,529,573       +****         6905       010       5100       832       INT-SERIAL BONDS       13,494,449.43       13,281,776       12,145,582       -1,136,194         FUNCTION TOTAL 5100       FUNCTION TOTAL DEPARTMENT TOTAL       15,024,021.93       14,811,349       13,675,155       -1,136,194         TAX REFUNDS         FUNCTION TOTAL FUNCTION TOTAL 2519       890       MISC EXPENDITURES       25,391.30       29,613       29,613       *****         6906       010       5130       880       REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         FUNCTION TOTAL 5130       REFUND OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000		5100					30,914,347.71	34,409,343	31,049,408	-3,359,935
6905       010       5100       831       INT-LOAN-LEASE PURCH       1,529,572.50       1,529,573       1,529,573       ****         6905       010       5100       832       INT-SERIAL BONDS       13,494,449.43       13,281,776       12,145,582       -1,136,194         5100       DEPARTMENT TOTAL       15,024,021.93       14,811,349       13,675,155       -1,136,194         TAX REFUNDS         FUNCTION TOTAL         6906       010       2519       890       MISC EXPENDITURES       25,391.30       29,613       29,613       ****         6906       010       2519       890       REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         FUNCTION TOTAL S130       REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       3,000,000       -200,000				DEPARTMENT TOTAL			30,914,347.71	34,409,343	31,049,408	-3,359,935
0303<010	DEBT SERV	/ICE - I	NTERE	ST						
5100       FUNCTION TOTAL DEBT SERVICE       15,024,021.93       14,811,349       13,675,155       -1,136,194         TAX REFUNDS         6906       010       2519       890 MISC EXPENDITURES       25,391.30       29,613       29,613       ****         6906       010       5130       880 REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000										
5100       DEBT SERVICE       15,024,021.93       14,811,349       13,675,155       -1,136,194         DEPARTMENT TOTAL         DEPARTMENT TOTAL       15,024,021.93       14,811,349       13,675,155       -1,136,194         TAX REFUNDS         6906       010       2519       890       MISC EXPENDITURES       25,391.30       29,613       29,613       ****         6906       010       5130       880       REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         FUNCTION TOTAL         6906       010       5130       880       REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000	6905 010	5100	832	INT-SERIAL BONDS			13,494,449.43	13,281,776	12,145,582	-1,130,194
TAX REFUNDS         6906       010       2519       890       MISC EXPENDITURES       25,391.30       29,613       29,613       ****         2519       OTHER FISCAL SERVICES       25,391.30       29,613       29,613       ****         6906       010       5130       880       REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         5130       FUNCTION TOTAL REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       3,000,000       -200,000		5100					15,024,021.93	14,811,349	13,675,155	-1,136,194
6906       010       2519       890       MISC EXPENDITURES       25,391.30       29,613       29,613       ****         FUNCTION TOTAL 2519       0THER FISCAL SERVICES       25,391.30       29,613       29,613       ****         6906       010       5130       880       REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         5130       FUNCTION TOTAL REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       3,000,000       -200,000				DEPARTMENT TOTAL			15,024,021.93	14,811,349	13,675,155	-1,136,194
FUNCTION TOTAL       2519 OTHER FISCAL SERVICES       25,391.30       29,613       29,613       ****         6906 010 5130 880 REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         FUNCTION TOTAL       5130 REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       3,000,000       -200,000	TAX REFUN	1DS								
2519 OTHER FISCAL SERVICES       25,391.30       29,613       29,613       ****         6906 010 5130 880 REFUNDS OF PRIOR YEAR RECEIPTS       2,323,924.32       3,200,000       3,000,000       -200,000         FUNCTION TOTAL       5130 REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       3,000,000       -200,000	6906 010	2519	890	MISC EXPENDITURES			25,391.30	29,613	29,613	* * * *
FUNCTION TOTAL         5130 REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       -200,000		2519					25,391.30	29,613	29,613	****
5130 REFUND OF PRIOR YR REVENUES       2,323,924.32       3,200,000       3,000,000       -200,000	6906 010	5130	880	REFUNDS OF PRIOR YEAR RECEIPTS			2,323,924.32	3,200,000	3,000,000	-200,000
DEPARTMENT TOTAL $2.349.315.62 3.229.613 3.029.613 -200.000$		5130					2,323,924.32	3,200,000	3,000,000	-200,000
				DEPARTMENT TOTAL			2,349,315.62	3,229,613	3,029,613	-200,000

DEPT FUND FUNC	OBJ DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
INTERSYSTEM PAY	MENTS						
6907 010 1100 6907 010 1100	561 TUITION - OTHER PA LEA 568 TUITION - PRRI			4,337,382.31 274,054.76	3,600,000 400,000	4,335,000 600,000	735,000 200,000
1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			4,611,437.07	4,000,000	4,935,000	935,000
6907 010 1290 6907 010 1290 6907 010 1290	322 PROF. EDUC. SERVICES-IUS 567 TUITION TO APPROVED PRIVATE 594 SVC-IU SPECIAL CLASSES			76,217,865.11 3,888,873.60 170,968.09	80,592,758 4,000,000 300,000	86,590,428 4,000,000 300,000	5,997,670 **** ****
1290	FUNCTION TOTAL OTHER SERVICES			80,277,706.80	84,892,758	90,890,428	5,997,670
6907 010 1441	561 TUITION - OTHER PA LEA			****	25,000	15,000	-10,000
1441	FUNCTION TOTAL OTHER INSTRUCTIONAL PROGRAMS			* * * *	25,000	15,000	-10,000
	DEPARTMENT TOTAL			84,889,143.87	88,917,758	95,840,428	6,922,670
CONTINGENCIES							
6908 010 1100 6908 010 1100	121 CLASSROOM TEACHERS 200 EMPLOYEE BENEFITS			* * * * * * * *	3,500,000 1,972,297	3,500,000 1,974,435	**** 2,138
0,000 010 1100						2,0,1,100	2,200
1100	FUNCTION TOTAL REGULAR PRGS - ELEM/SEC			****	5,472,297	5,474,435	2,138
6908 010 5900	330 OTHER PROFESSIONAL SERV			****	675,000	675,000	****
6908 010 5900 6908 010 5900	540 ADVERTISING 610 GENERAL SUPPLIES			* * * *	150,000 50,000	150,000 50,000	* * * * * * * *
6908 010 5900	650 SUPPLIES & FEES - TECHNOLOGY			****	94,000	94,000	****
6908 010 5900	752 CAPITAL EQUIPMENT-ORIG & ADDL			****	110,000	110,000	* * * *
6908 010 5900	758 CAPITAL TECH SOFTWARE - ORIG			* * * * * * * *	500,000	500,000	****
6908 010 5900	840 BUDGETARY RESERVE			****	1,000,000	1,500,000	500,000
5900	FUNCTION TOTAL BUDGETARY RESERVE			****	2,579,000	3,079,000	500,000
	DEPARTMENT TOTAL			***	8,051,297	8,553,435	502,138

DEPT FUND FUNC OBJ DESCRIPTION	ORG TOTAL NO. NO.	2017	2018	2019	INCREASE DECREASE
CHARTER SCHOOL PAYMENTS	EMP EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
6909 010 1100 562 TUITION - CHARTER SCHOOLS		74,417,858.64	74,203,409	87,999,242	13,795,833
FUNCTION TOTAL 1100 REGULAR PRGS - ELEM/SEC		74,417,858.64	74,203,409	87,999,242	13,795,833
DEPARTMENT TOTAL		74,417,858.64	74,203,409	87,999,242	13,795,833
FUND TOTAL	2542.44 2546.94	590,418,212.19	625,089,047	650,042,207	24,953,160
PRIOR YEAR ENCUMBRANC	ES	7,882,149.13	2,500,000	2,500,000	
GRAND TOTAL		598,300,361.32	627,589,047	652,542,207	24,953,160

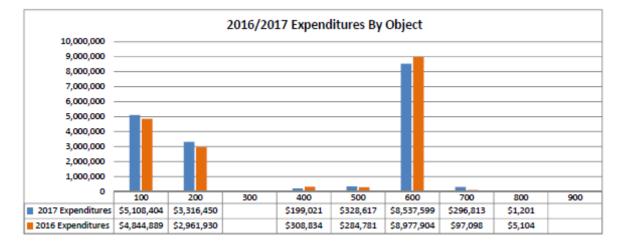
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# **FOOD SERVICE**

# SCHOOL DISTRICT OF PITTSBURGH **2019 GENERAL FUND NARRATIVE**

Organizational Unit: Food Service	
Program Administrator: Curtistine Walker	Program Code: 6510-6570-010

2019 TOTAL BUDGET:	\$18,615,610
SALARIES & BENEFITS:	\$8,528,715
NO. OF POSITIONS:	225.13
BUDGET OTHER THAN SALARIES/BENEFITS:	\$10,086,895
BUDGETS TOWARD CONTRACTAL OBLIGATIONS:	\$3,000
CONTRACTUAL DESCRIPTION (300 OBJECT CODES): Guest Speaker USDA Professional Development.	
2018 BUDGET:	\$18,113,632
2017 YEAR EXPENDITURES:	\$17,995,034



### **2019 Goals**

The goals of the department of Food Service continue to be aligned with the long term outcome of the Strategic Plan's framework to create a positive and supportive school culture by ensuring that students are provided nourishment in accordance to USDA guidelines. The school Supervisory staff continues to be assigned to schools based on their levels of expertise in food preparation, management, and training. This allows the department to have a better opportunity to meet the holistic needs of the students by providing uniformity and focused problem solving based on meal program type.

# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

# **Organizational Unit:** Food Service **Program Administrator:** Curtistine Walker

**Program Code:** 6510-6570-010

# **2019 Goals Aligned with the Strategic Plan**

- 1. Provide supervisory staff with the opportunity to attend state director and supervisor trainings for school meal programs.
- 2. Continue to expand the services of the state approved Primero Edge System to help improved meal accountability, cost/inventory control and menu forecasting.
- 3. Continue working with the Superintendent's Student Advisory Council in partnership with the Power Up Program's Adagio Health staff housed in Langley School to conduct menu sampling.
- 4. Continue working with the Superintendent's Student Advisory Council to meet the strategies presented by the council to improve communication with school cafeteria staff and provide continued feedback from the council to the department about the menu selections and various types of meal service in the schools.
- 5. Create fundraising options for schools through the department for state and district compliance of the wellness policy.
- 6. Continue to recreate the catering program to service the schools needs for staff and parents including providing fundraising for schools through food service.
- 7. Continue to sustain and increase the department's revenue to purchase new and updated equipment for the schools kitchens and cafeterias.
- 8. Continue to improve meal service in all schools by concentrating on improving the three types of meal programs currently provided: Campus Café, Site Kitchen, and Central Kitchen.
- 9. Continue to improve menu item forecasting, purchasing and menu planning by utilizing the new Point of Sale (POS) system resulting in decreased food cost, waste control and improved meal accountability.
- 10. Sustain and increase the department's revenue to purchase new and updated equipment for the schools kitchens and cafeterias.
- 11. Continue to try to work with the department of Human Resources to adjust salaries based on USDA Professional Standards.
- 12. Apply for state grants to purchase new ovens, warmers, steamers, steam tables, reach in coolers and freezers for school meal programs.
- 13. Continue to apply and receive grants for the Fresh Fruit and Vegetable Program Grant for our schools.
- 14. Continue our partnerships with 412 Food Rescue Service, Three Rivers Table, Adagio Health Interns Power Up Program, Dairy Council, Grow Pittsburgh, Healthy Schools (Children's Hospital, Pittsburgh Food Policy Council and Southwest Food Security Program.
- 15. Expand the department by increasing outside contracts and outside meal services to city programs and/or agencies.

# 2018 Work completed by the department

The goals of the department of Food Service were aligned with the long term outcome of the Strategic Plan's framework to create a positive and supportive school culture by ensuring that students are provided nourishment in accordance to USDA guidelines. Supervisors were assigned to schools based on their levels of expertise in food preparation, management, and training. This allowed the department to have a better opportunity to meet the holistic needs of the students. In 2018, the following goals were met as planned and aligned with the strategic plan:

1. Provided training and supervision of school employees based on meal program type to provide uniformity and focused problem solving based on meal program type ensuring that information exchanged came from the same source allowing for focused and aligned acts.

# SCHOOL DISTRICT OF PITTSBURGH 2019 GENERAL FUND NARRATIVE

# Organizational Unit: Food Service Program Administrator: Curtistine Walker

# Program Code: 6510-6570-010

- 2. Assigned specific supervisory staff to monitor, provide corrective action, and training to schools staff as required by the Allegheny Health Department, Pittsburgh Public School Safety Committee, and The Pennsylvania Department of Education Division of Food and Nutrition.
- 3. Purchased the state approved Primero Edge System to ensure the best nutrition analysis of menus for the state review.
- 4. Completed the state Procurement, Child and Adult Care Program and National School Lunch Program Administrative Reviews with minimal fiscal action, completed and approved corrective action.
- 5. Sustained the Child and Adult Care Food Program (CACFP) serving snacks and suppers to the various schools community enrichment programs housed in schools throughout the district.
- 6. Purchased new ovens, warmers. Steamers, steam tables, reach in coolers and freezers for school meal programs.
- 7. Promoted "Grab'n Go" breakfast for students to ensure that all students that arrive late have a nourishing breakfast before school starts.
- 8. Provided the Department of Human Resources with the USDA's Professional Standards for all nutrition program employees.
- 9. Submitted new direct certification information for the CEP configurations for adjusted meal reimbursements.
- 10. New kettles were installed on the production floor to allow creating bulk meals options made from scratch.
- 11. Received a grant from Amazon No Child Hungry for equipment to increase the breakfast participation at Carmalt.
- 12. Received the Fresh Fruit and Vegetable Program Grant for 14 schools.
- 13. Continued partnerships with 412 Food Rescue Service, Three Rivers Table, Adagio Health Interns Power Up Program, Dairy Council, Grow Pittsburgh, Healthy Schools (Children's Hospital, Pittsburgh Food Policy Council and Southwest Food Security Program.
- 14. Established a relationship with the Superintendent's Student Advisory Council to improve school meals.

# SCHOOL DISTRICT OF PITTSBURGH

### FOOD SERVICES ESTIMATED REVENUES

ACCOUNT	DESCRIPTION	2017 ACTUAL	2018 PROJECTED	2018 BUDGET	2019 BUDGET	INCREASE (DECREASE) 18 OVER 17
6510	INTEREST	\$14,163	\$45,000	\$15,000	\$55,000	\$40,000
6611	SALES TO STUDENTS	\$0	\$0	\$0	\$0	\$0
6620	ALA CARTE SALES	\$399,016	370,000	400,000	400,000	\$0
6630	INCOME - SPECIAL CONTRACTS	\$722,401	690,000	700,000	700,000	\$0
6990	MISCELLANEOUS	\$20,200	35,000	40,000	35,000	(\$5,000)
7600	REIMBURSEMENT - STATE	\$648,013	600,000	680,000	640,000	(\$40,000)
7810	STATE REVENUE FOR SOCIAL SECURITY PAYMENTS	\$190,243	195,582	195,582	195,582	\$0
7820	STATE REVENUE FOR RETIREMENT PAYMENTS	\$758,782	767,755	767,755	767,755	\$0
8531	REIMBURSEMENT - FEDERAL	\$14,801,873	14,800,000	15,300,000	15,100,000	(\$200,000)
8533	VALUE OF DONATED COMMODITIES	\$577,512	800,000	1,100,000	1,100,000	\$0
	TOTAL	\$18,132,203	\$18,303,337	\$19,198,337	\$18,993,337	(\$205,000)

## FOOD SERVICE APPROPRIATIONS BY MAJOR OBJECT

100	PERSONAL SERVICES - SALARIES	\$5,108,404	\$5,065,097	\$5,305,481	\$5,291,015	(\$14,466)
200	PERSONAL SERVICES - EMPLOYEE BENEFITS	3,316,450	3,454,977	2,721,256	3,237,700	\$516,444
300	TECHNICAL SERVICES	0	0	0	3,000	\$3,000
400	PURCHASED PROPERTY SERVICES	199,021	158,609	170,427	194,177	\$23,750
500	OTHER PURCHASED SERVICES	328,617	341,969	351,254	353,574	\$2,320
600	SUPPLIES	8,537,599	8,392,982	9,162,398	9,128,547	(\$33,851)
700	PROPERTY	296,813	489,138	604,670	403,791	(\$200,879)
800	OTHER OBJECTS	1,201	3,457	4,025	3,806	(\$219)
900	OTHER FINANCING USES	0	0	0	0	\$0
	TOTAL	\$17,788,105	\$17,906,228	\$18,319,511	\$18,615,610	\$296,099
TO/(FROM) FUND BALANCE		\$344,098	\$397,109	\$878,826	\$377,727	(\$501,099)

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
ADMIN	ISTRA	TION -	CAFE	TERIA						
6510 6510	500 500	3100 3100	182 188	FOOD SERVICE STAFF COMP-ADDITIONAL WORK	1.00	1.00	37,044.79 4,834.70	27,773 ****	32,178 ****	4,405 ****
6510 6510	500 500	3100 3100	200 432	EMPLOYEE BENEFITS RPR & MAINT - EQUIP			36,717.00 1,312.39	12,103 1,000	20,796 1,000	8,693 ****
6510 6510	500 500	3100 3100	610 631	GENERAL SUPPLIES FOOD			5,868.28 28,609.81	8,000 45,000	6,000 30,000	-2,000 -15,000
6510	500	3100	632	MILK			4,635.32	24,000	6,000	-18,000
		3100		CTION TOTAL D SERVICES	1.00	1.00	119,022.29	117,876	95,974	-21,902
				DEPARTMENT TOTAL	1.00	1.00	119,022.29	117,876	95,974	-21,902

DEPT	FUND	FUNC	OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
ADMIN	ISTRA	TION-C	ENTRA	L OFFICE	LIMP	EMP	EAFENDIIURES	BODGET	BODGET	IF OVER 10
6520	500	3100	113	DIRECTORS	1.00	1.00	95,776.32	96,463	98,061	1,598
6520	500	3100	146	OTHER TECHNICAL PERS	1.00	1.00	61,631.52	62,470	63,372	902
6520	500	3100	152	TYPIST-STENOGRAPHERS	1.00	1.00	39,851.28	39,851	39,851	* * * *
6520	500	3100	154	CLERKS	3.00	3.00	131,921.28	131,921	131,921	* * * *
6520	500	3100	200	EMPLOYEE BENEFITS			189,170.23	144,121	185,232	41,111
6520	500	3100	330	OTHER PROFESSIONAL SERV			****	5,000	3,000	-2,000
6520	500	3100	411	DISPOSAL SERVICES			350.00	350	350	* * * *
6520	500	3100	424	WATER/SEWAGE			28,025.24	35,000	35,000	* * * *
6520	500	3100	432	RPR & MAINT - EQUIP			868.10	2,000	2,000	* * * *
6520	500	3100	441	RENTAL - LAND & BLDGS			400.00	* * * *	****	* * * *
6520	500	3100	530	COMMUNICATIONS			10,179.55	1,500	3,500	2,000
6520	500	3100	550	PRINTING & BINDING			1,379.72	****	13,000	13,000
6520	500	3100	581	MILEAGE			7,487.30	10,000	10,000	****
6520	500	3100	582	TRAVEL			1,999.75	4,000	4,000	****
6520	500	3100	610	GENERAL SUPPLIES			11,556.70	10,000	10,000	****
6520	500	3100	618	ADM OP SYS TECH			331.67	* * * *	****	****
6520	500	3100	621	NATURAL GAS - HTG & AC			28,732.27	50,000	50,000	****
6520	500	3100	622	ELECTRICITY - HTG & AC			163,354.29	170,000	170,000	****
6520	500	3100	640	BOOKS & PERIODICALS			* * * *	1,500	****	-1,500
6520	500	3100	650	SUPPLIES & FEES - TECHNOLOGY			55,565.00	60,000	60,000	****
6520	500	3100	761	NON-CAP EQUIP REPLACEMENT			868.10	* * * *	****	****
6520	500	3100	762	CAPITAL EQUIPMENT REPLACEMENT			* * * *	11,500	****	-11,500
6520	500	3100	768	CAPITAL TECH SOFTWARE REPLACE			* * * *	2,455	2,455	****
6520	500	3100	810	DUES & FEES			1,200.50	4,025	3,806	-219
				TION TOTAL						
		3100	FOOD	SERVICES	6.00	6.00	830,648.82	842,156	885,548	43,392
				DEPARTMENT TOTAL	6.00	6.00	830,648.82	842,156	885,548	43,392

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
FOOD	SERVI	CE CEN	TER							
6530	500	3100	161	TRADESMEN	1.00	1.00	63,168.58	65,562	65,562	* * * *
6530	500	3100	163	REPAIRMEN	3.00	3.00	171,426.26	175 <b>,</b> 261	175 <b>,</b> 573	312
6530	500	3100	168	COMP-ADDITIONAL WORK			56,688.83	50,000	50,000	* * * *
6530	500	3100	169	OTHER PERSONNEL COSTS			5,310.14	* * * *	****	* * * *
6530	500	3100	181	CUSTODIAL - LABORER	2.00	2.00	84,803.38	87,734	87 <b>,</b> 734	* * * *
6530	500	3100	182	FOOD SERVICE STAFF	29.07	29.07	1,021,754.84	1,022,805	1,124,044	101,239
6530	500	3100	184	STORES HANDLING STAFF	3.00	3.00	145,860.40	157,622	157,622	****
6530	500	3100	188	COMP-ADDITIONAL WORK			28,064.19	50,000	50,000	* * * *
6530	500	3100	189	OTHER PERSONNEL COSTS			18,895.90	10,000	10,000	* * * *
6530	500	3100	200	EMPLOYEE BENEFITS			1,169,049.74	1,059,463	1,111,972	52,509
6530	500	3100	432	RPR & MAINT - EQUIP			54,515.14	49,400	49,400	****
6530	500	3100	433	RPR & MAINT - VEHICLES			46,756.19	45,000	45,000	****
6530	500	3100	599	OTHER PURCHASED SERVICES			291,733.77	275,204	300,204	25,000
6530	500	3100	610	GENERAL SUPPLIES			342,908.93	293,066	343,066	50,000
	500	3100		FOOD			-	•	•	-275,000
		3100		MILK						****
									•	* * * *
							-			49,931
								,	,	
			FUNC	TION TOTAL						
		3100	FOOD	SERVICES	38.07	38.07	6,787,104.01	7,417,270	7,421,261	3,991
				DEPARTMENT TOTAL	38.07	38.07	6,787,104.01	7,417,270	7,421,261	3,991
6530 6530 6530 6530	500 500 500 500	3100 3100 3100 3100	631 632 633 762 FUNC	FOOD MILK DONATED COMMODITIES CAPITAL EQUIPMENT REPLACEMENT TION TOTAL SERVICES			2,487,770.15 91,307.76 582,343.38 124,746.43 6,787,104.01	2,800,000 93,000 1,030,000 153,153 7,417,270	2,525,000 93,000 1,030,000 203,084 7,421,261	-275,0 ** 49,9 3,9

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
SECON	DARY	SCHOOL	S - F	COOD SRVC						
6540	500	3100	182	FOOD SERVICE STAFF	74.07	74.07	1,515,007.09	1,438,824	1,460,279	21,455
6540	500	3100	188	COMP-ADDITIONAL WORK			87,516.32	51,000	51,000	* * * *
6540	500	3100	189	OTHER PERSONNEL COSTS			13,437.78	15,000	15,000	* * * *
6540	500	3100	200	EMPLOYEE BENEFITS			984,356.64	784,314	986,426	202,112
6540	500	3100	432	RPR & MAINT - EQUIP			27,519.11	20,938	30,938	10,000
6540	500	3100	599	OTHER PURCHASED SERVICES			10,307.23	19,182	19,182	****
6540	500	3100	610	GENERAL SUPPLIES			325,660.58	332,375	332,375	****
6540	500	3100	631	FOOD			2,385,726.66	2,207,388	2,407,388	200,000
6540	500	3100	632	MILK			457,224.93	505,000	460,000	-45,000
6540	500	3100	633	DONATED COMMODITIES			6,020.21	10,000	10,000	****
6540	500	3100	762	CAPITAL EQUIPMENT REPLACEMENT			62,387.37	96,308	96,308	****
6540	500	3100	768	CAPITAL TECH SOFTWARE REPLACE			37,346.37	* * * *	****	****
				TION TOTAL						
		3100	FOOD	SERVICES	74.07	74.07	5,912,510.29	5,480,329	5,868,896	388,567
				DEPARTMENT TOTAL	74.07	74.07	5,912,510.29	5,480,329	5,868,896	388,567
							-,-=-,•=••=•	-,,	-,,	

					ORG	TOTAL				INCREASE
DEPT	FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.	2017	2018	2019	DECREASE
					EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
ELEME	NTARY	SCHOO	LS -	FOOD SRVC						
6550	500	3100	182	FOOD SERVICE STAFF	105.99	105.99	1,358,759.94	1,712,123	1,567,746	-144,377
6550	500	3100	188	COMP-ADDITIONAL WORK			69,018.59	41,000	41,000	****
6550	500	3100	189	OTHER PERSONNEL COSTS			14,251.40	****	****	****
6550	500	3100	200	EMPLOYEE BENEFITS			904,227.87	693,535	894,320	200,785
6550	500	3100	432	RPR & MAINT - EQUIP			26,540.42	16,489	30,489	14,000
6550	500	3100	599	OTHER PURCHASED SERVICES			5,530.00	7,400	3,688	-3,712
6550	500	3100	610	GENERAL SUPPLIES			58,219.37	50,000	60,000	10,000
6550	500	3100	631	FOOD			862,815.82	780,000	880,000	100,000
6550	500	3100	632	MILK			651,681.59	755,718	655,718	-100,000
6550	500	3100	762	CAPITAL EQUIPMENT REPLACEMENT			23,203.56	101,944	101,944	****
6550	500	3100	768	CAPITAL TECH SOFTWARE REPLACE			48,261.44	****	****	****
			FUNC	TION TOTAL						
		3100	FOOD	SERVICES	105.99	105.99	4,022,510.00	4,158,209	4,234,905	76 <b>,</b> 696
				DEPARTMENT TOTAL	105.99	105.99	4,022,510.00	4,158,209	4,234,905	76 <b>,</b> 696

DEPT FUND I	FUNC OBJ	DESCRIPTION	ORG NO. EMP	TOTAL NO. EMP	2017 EXPENDITURES	2018 BUDGET	2019 BUDGET	INCREASE DECREASE 19 OVER 18
SNACK & DINN	NER PROGR	AM						
6560 500 3	3100 182 3100 188 3100 200	COMP-ADDITIONAL WORK	0.75		**** 55,760.86 21,533.35	24,804 20,000 17,724	**** 44,804 24,907	-24,804 24,804 7,183
2		CTION TOTAL D SERVICES	0.75		77,294.21	62,528	69,711	7,183
	DEPARTMENT TOTAL		0.75		77,294.21	62,528	69,711	7,183

				ORG	TOTAL				INCREASE
DEPT FUND	FUNC	OBJ	DESCRIPTION	NO.	NO.		2018	2019	DECREASE
SUMMER MEA	LS			EMP	EMP	EXPENDITURES	BUDGET	BUDGET	19 OVER 18
6570 500	3100	182	FOOD SERVICE STAFF	0.25		****	8,268	****	-8,268
6570 500	3100	188	COMP-ADDITIONAL WORK			27,620.00	17,000	25,268	8,268
6570 500	3100	200	EMPLOYEE BENEFITS			11,395.51	9,996	14,047	4,051
	3100		TION TOTAL SERVICES	0.25		39,015.51	35,264	39,315	4,051
			DEPARTMENT TOTAL	0.25		39,015.51	35,264	39,315	4,051
			FUND TOTAL	226.13	225.13	17,788,105.13	18,113,632	18,615,610	501,978
			PRIOR YEAR ENCUMBRANCES			206,929.22	****	****	
			GRAND TOTAL			17,995,034.35	18,113,632	18,615,610	501,978

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# **CAPITAL PROJECTS**

#### PITTSBURGH SCHOOL DISTRICT 2019/2025 CAPITAL PROGRAM

The following is the proposed 2019 / 2025 Capital Program. These projects have been identified as a result of Board Actions, input from Facilities, Maintenance and Plant Operations, recommendations from Administrators, building condition analyses, safety, code and accessibility requirements and operational needs.

Projects proposed for 2019 include work such as air conditioning, electrical distribution system improvements, restroom renovations, roof replacements, masonry restoration, concrete / asphalt paving and miscellaneous building or site improvement projects.

# The 2019 Program will be comprised of the following:

Long Term Projects	\$16,752,300
Short Term Projects	26,905,600

TOTAL

\$43,657,900

#### PROPOSED FINANCIAL SUMMARY 2019 CAPITAL PROGRAM

CATEGORY	TOTAL FUNDS	LONG TERM	SHORT TERM
Educational Improvements	2.741.000	2.491.000	250.000
Grounds Improvements	3,833,000	-	3,833,000
Mechanical Systems	6,812,900	5,238,900	1,574,000
Electrical Systems	2,323,400	837,400	1,486,000
Building Interior	14,943,000	6,731,000	8,212,000
Building Exterior	6,099,000	1,454,000	4,645,000
Planning / Design / Construction Management	6,905,600	-	6,905,600

TOTAL	\$ 43,657,900	\$ 16,752,300	\$ 26,905,600

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>		2019/25 Total
ADMINISTRATION BUILDING										
	Floor drains and piping in restrooms		140,000						\$ \$	- 140,000
	Architectural / Engineering Design and permits	16,800	-	-	-	-	-	-	\$	16,800
	Contingency Fund / Change Orders	-	8,400	-	-	-	-	-	\$	8,400
		16,800	148,400	-	-	-	-	-	\$	165,200
ALLDERDICE										
	Auditorium and stage sound and lighting		650,000						\$	650,000
	Athletic field / building upgrades						5,000,000		\$	5,000,000
	Lockers				250,000				\$	250,000
	Paving / parking	150,000				350,000			\$	500,000
	Restroom ADA renovations		1,400,000	1,400,000	1,400,000				\$	4,200,000
	Roof replacement			1,300,000					\$	1,300,000
	Walk-in cooler and freezer	125,000							\$	125,000
	Stairwell painting and new stair treads Ph. 2	250,000	004.000	198,000	42,000	600,000			\$ \$	250,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	246,000	324,000	,		,	-	-	ծ Տ	1,410,000
	Contingency Fund / Change Orders	31,500 802,500	123,000 2,497,000	162,000 3,060,000	99,000 1,791,000	21,000 971,000	300,000 5,300,000	-	ծ \$	736,500
		,	_,,	-,,	.,		-,;		•	,,
ALLEGHENY										
	Classroom floor replacement		275,000						\$	275,000
	Boiler / Coal hole repair / stack / air conditioning		3,900,000	3,900,000					\$	7,800,000
	Electrical branch circuit panel replacement				350,000				\$	350,000
	Exhaust hoods for food warmers				35,000				\$	35,000
	Lobby, third and fourth floor ceiling and lighting				250,000	200,000			\$	250,000
	PA system Architectural / Engineering Design and permits	501,000	468,000	76,200	36,000	300,000			\$ \$	300,000 1,081,200
	Contingency Fund / Change Orders		250,500	234,000	38,100	- 18,000	-	-	э \$	540,600
		501,000	4,893,500	4,210,200	709,100	318,000	-	-	\$	10,631,800
ARSENAL										
	Classroom lighting / ceilings replacement	1,500,000							\$	1,500,000
	Architectural / Engineering Design and permits	-	-	-	-	-	-	-	\$	-
	Contingency Fund / Change Orders	90,000	-	-	-	-	-	-	\$	90,000
		1,590,000	-	-	-	-	-	-	\$	1,590,000

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>		2019/25 Total
BANKSVILLE										
	Bus turn around						500,000		\$	500,000
	Cycle painting			125,000					\$	125,000
	Roof replacement	400,000		000 000					\$	400,000
	Electrical branch circuit panel replacement Architectural / Engineering Design and permits	-	39,000	200,000	_	60,000	_	_	\$ \$	200,000 99,000
	Contingency Fund / Change Orders	24,000	- 39,000	19,500	-		30,000	-	\$	33,000 73,500
		424,000	39,000	344,500	-	60,000	530,000	-	\$	1,397,500
BEECHWOOD										
BEECHWOOD	Cycle painting			300,000					\$	300,000
	Flooring		250,000	,					\$	250,000
	Lighting / ceiling in classrooms and corridors			600,000					\$	600,000
	Architectural / Engineering Design and permits	30,000	108,000	-	-	-	-	-	\$	138,000
	Contingency Fund / Change Orders	-	15,000	54,000	-	-	-	-	\$	69,000
		30,000	373,000	954,000	-	-	-	-	\$	1,357,000
BRASHEAR										
	Bridge / driveway repair	1,000,000	1,000,000						\$	2,000,000
	Chiller replacement					2,000,000			\$	2,000,000
	Cycle painting				950,000				\$	950,000
	Dust collector		1 500 000		200,000				\$ \$	200,000
	Gym / locker area code safety renovations Gym sound system		1,500,000			100,000			э \$	1,500,000 100,000
	Lockers					100,000	500,000		\$	500,000
	Stage upgrades	100,000					000,000		\$	100,000
	Architectural / Engineering Design and permits	300,000	-	138,000	252,000	60,000	-	-	\$	750,000
	Contingency Fund / Change Orders	66,000	150,000	-	69,000	126,000	30,000	-	\$	441,000
		1,466,000	2,650,000	138,000	1,471,000	2,286,000	530,000	-	\$	8,541,000
BROOKLINE										
	Masonry restoration							800,000	\$	800,000
	Roof replacement	900,000							\$	900,000
	Architectural / Engineering Design and permits	-	-	-	-	-	96,000	-	\$	96,000
	Contingency Fund / Change Orders	<u>54,000</u> 954,000	-	-		-	- 96,000	48,000 848,000	\$	102,000
		954,000	-	-	-	-	96,000	646,000		1,696,000
CAPA	Ma word a large al								¢	
	No work planned								\$ \$	-
		-	-	-	-	-			ծ Տ	-
				-	-	-			φ	-

Facility Name	Project Description	<u>2019 Est</u>	2020 Est	<u>2021 Est</u>	2022 Est	<u>2023 Est</u>	2024 Est	<u>2025 Est</u>		2019/25 Total
CARMALT										
	Chiller replacement	1,000,000							\$	1,000,000
	Flooring				150,000				\$	150,000
	Masonry restoration					750,000			\$	750,000
	Cycle painting					350,000			\$	350,000
	Architectural / Engineering Design and permits	-	-	18,000	132,000	-	-	-	\$	150,000
	Contingency Fund / Change Orders	60,000	-	-	9,000	66,000	-	-	\$	135,000
		1,060,000	-	18,000	291,000	1,166,000	-	-	\$	2,535,000
CARRICK										
	Auditorium air conditioning						300,000		\$	300,000
	Electrical distribution						,	2,150,000	\$	2,150,000
	Architectural / Engineering Design and permits	-	-	-	-	36,000	258,000	-	\$	294,000
	Contingency Fund / Change Orders	-	-	-	-	-	18,000	129,000	\$	147,000
		-	-	-	-	36,000	576,000	2,279,000	\$	2,891,000
CENTRAL OPERATIONS										
	No work planned									
				-	-					
CENTRAL FOOD KITCHEN										
	Cycle painting / ceiling repairs		350,000						\$	350,000
	Architectural / Engineering Design and permits	42,000	-	-	-	-			\$	42,000
	Contingency Fund / Change Orders	42,000	21,000 371,000	-	-	-			\$ \$	21,000 413,000
		42,000	371,000	-	-	-			Φ	413,000
CHARTIERS										
	Flooring replacement			250,000					\$ \$	- 250,000
	Electrical distribution / fire alarm system			200,000			250,000		ծ Տ	250,000 250,000
	Roof replacement	400,000					230,000		э \$	400,000
	Architectural / Engineering Design and permits	400,000	30,000	-	_	30,000	-	-	φ \$	60,000
	Contingency Fund / Change Orders	24,000	-	15,000	-	-	15,000	-	\$	54,000
		424,000	30,000	265,000	-	30,000	265,000	-	\$	1,014,000

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>		2019/25 Total
CLAYTON										
	Boiler / unit ventilator replacement				870,000				\$	870,000
	Corridor ceiling / lighting					375,000			\$	375,000
	Restroom ADA renovations at Gym	350,000							\$	350,000
	Walk in cooler and freezer				95,000				\$	95,000
	Architectural / Engineering Design and permits	-	-	115,800	45,000	-	-	-	\$	160,800
	Contingency Fund / Change Orders	21,000	-	-	57,900	22,500	-	-	\$ \$	101,400
		371,000	-	115,800	1,067,900	397,500	-	-	\$	1,952,200
COLFAX										
	Air condition art rooms	120,000							\$	120,000
	Flooring replacement (old building)			200,000					\$	200,000
	Pool filtration	200,000							\$	200,000
	Ventilation system replacement (old building) / air condition					2,330,000			\$	2,330,000
	Architectural / Engineering Design and permits	-	24,000	-	279,600	-	-	-	\$	303,600
	Contingency Fund / Change Orders	19,200	-	12,000	-	139,800	-	-	\$	171,000
		339,200	24,000	212,000	279,600	2,469,800	-	-	\$	3,324,600
CONCORD										
	No work planned	-	-							
		-	-	-	-	-				
CONROY										
CONKOT	Basement windows / sidewalk						175,000		\$	175,000
	Flooring replacement / stair treads				750,000				\$	750,000
	Masonry restoration							300,000	\$	300,000
	Site lighting							150,000	\$	150,000
	Architectural / Engineering Design and permits	-	-	90,000	-	21,000	54,000	-	\$	165,000
	Contingency Fund / Change Orders	-	-	-	45,000	-	10,500	27,000	\$	82,500
		-	-	90,000	795,000	21,000	239,500	477,000	\$	1,622,500
CRESCENT ECC										
	Boiler replacement (2)		500,000						\$	500,000
	Cycle painting		,		350,000				\$	350,000
	Architectural / Engineering Design and permits	60,000	-	42,000	-	-	-	-	\$	102,000
	Contingency Fund / Change Orders	-	30,000	-	21,000	-	-	-	\$	51,000
		60,000	530,000	42,000	371,000	-	-	-	\$	1,003,000
CUPPLES STADIUM										
	Field turf			1,750,000					\$	1,750,000
	Restroom ADA renovations / hand rail	1,100,000							\$	1,100,000
	Architectural / Engineering Design and permits	-	210,000	-	-	-	-	-	\$	210,000
	Contingency Fund / Change Orders	66,000	-	105,000	-	-	-	-	\$	171,000
		1,166,000	210,000	1,855,000	-	-	-	-	\$	3,231,000

DLWORTH         Classcon floors replacement Cycle paining Architectural / Engineering Design and permits Contingency Fund / Change Orden         250,000 (0,000)         750,000 (0,000)         750,000 (0,000)         750,000 (0,000)         8         760,000 (0,000)         8	Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	2022 Est	<u>2023 Est</u>	2024 Est	<u>2025 Est</u>		2019/25 Total
Cycle paining Nethiodray replacement Architectural //Engineering Design and permits         460,000 30,000         750,000         \$ 90,000         \$ 90,000	DILWORTH			050.000						•	050 000
Window replacement         750.000         \$         750.000           Contingency Fund / Change Ordens         30.000         -         -         -         5         87.000           FAISON         S07.000         285.000         -         90.000         785.000         -         -         5         87.000           FAISON         No work planned         -         -         5         300.000         -         -         -         5         300.000           FULTON         Cycle painting (Upper floors)         -         -         5         300.000         -         -         -         5         300.000           Concrete painting (Upper floors)         -         -         5         300.000         -         -         -         5         300.000           Concrete painting (Upper floors)         -         -         5         300.000         -         -         -         5         300.000           Concrete painting (Upper floors)         -         -         5         300.000         -         -         -         5         300.000           Concrete painting Upper floors)         -         -         5         150.000         -         -         -		•	450 000	250,000							
Contingency Fund / Change Orders         27,000         15,000         -         -         45,000         -         -         -         \$         87,000           FAISON         No work planned         -			430,000				750,000				
FAISON         S07,000         265,000         -         90,000         785,000         -         -         \$         1,657,000           FAISON         No work planned         -         -         -         \$         1,657,000           FULTON         Cycle paining (Upper floors) Concrete paying / waterpooling / reconfigure dock Flooring replacement         500,000         \$         300,000         \$         300,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         \$         500,000         \$			30,000	-	-	90,000	-	-	-	\$	
FAISON         No work planned         S         300,000         S         500,000         S         500,000         S         500,000         S         250,000         S         350,000         -         -         -         S         180,000           Architectural / Engineering Design and permits         36,000         42,000         30,000         -         -         -         S         150,000         -         -         -         S         150,000         -         -         -         S         150,000         -         S         250,000         -         S         150,000         S         500,000         S         500,000         S <t< td=""><td></td><td>Contingency Fund / Change Orders</td><td></td><td>,</td><td>-</td><td></td><td></td><td>-</td><td>-</td><td></td><td></td></t<>		Contingency Fund / Change Orders		,	-			-	-		
FUTON         Cycle painting (Upper floors) Concrete paving / waterproofing / reconfigure dock         500,000         \$ 500,000			507,000	265,000	-	90,000	795,000	-	-	\$	1,657,000
FUTON         Cycle painting (Upper floors) Concrete paving / waterproofing / reconfigure dock         500,000         \$ 500,000	FAISON										
Cycle paining (Upper floors)         300,000         \$         300,000         \$         \$         300,000           Concrete paining / reconfigure ofice space         500,000         250,000         \$         500,000         \$         350,000         \$         \$         500,000         \$         350,000         \$         \$         \$         350,000         \$	FAISON	No work planned									
Cycle painting (Upper floors)         300,000         \$         300,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         500,000         \$         \$         350,000         \$         \$         350,000         \$         \$         \$         350,000         \$         \$         \$         350,000         \$         \$         \$         350,000         \$											
Cycle paining (Upper floors)         300,000         \$         300,000         \$         \$         300,000           Concrete paining / reconfigure ofice space         500,000         250,000         \$         500,000         \$         350,000         \$         \$         500,000         \$         350,000         \$         \$         \$         350,000         \$											
Cycle paining (Upper floors)         300,000         \$         300,000         \$         \$         300,000           Concrete paining / reconfigure ofice space         500,000         250,000         \$         500,000         \$         350,000         \$         \$         500,000         \$         350,000         \$         \$         \$         350,000         \$											
Concrete paving / waterproofing / reconfigure dock         500,000         250,000         \$         \$         \$500,000           Reconfigure office space         350,000         300,000         -         -         -         -         \$         \$         350,000           Architectural / Engineering Design and permits         36,000         42,000         30,000         -         -         -         \$         \$         108,000           Contingency Fund / Change Orders         360,000         401,000         265,000         -         -         -         \$         \$         108,000           GRANDVIEW         Electrical Distribution System replacement         566,000         360,000         401,000         265,000         -         -         -         \$         \$         350,000           Flooring replacement / stair treads         250,000         560,000         550,000         \$         \$         350,000         \$         350,000         \$         \$         \$         350,000         \$         \$         350,000         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$ <td>FULTON</td> <td>Cycle painting (Lipper floors)</td> <td></td> <td>300.000</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$</td> <td>300.000</td>	FULTON	Cycle painting (Lipper floors)		300.000						\$	300.000
Flooring replacement         250,000         \$         250,000         \$         250,000           Reconfigure office space         350,000         -         -         -         \$         300,000           Architectural / Engineering Design and permits         36,000         42,000         15,000         -         -         -         \$         \$         300,000           Contingency Fund / Change Orders         360,000         48,000         21,000         15,000         -         -         -         \$         \$         84,000           GRANDVIEW         Electrical Distribution System replacement         566,000         360,000         401,000         265,000         -         -         -         \$         \$         350,000           Grain greplacement / stait treads         250,000         325,000         \$         \$         325,000         \$         \$         325,000         \$         \$         250,000         \$         \$         325,000         \$         \$         325,000         \$         \$         250,000         \$         \$         250,000         \$         \$         250,000         \$         \$         250,000         \$         \$         250,000         \$         \$         250,000 <td></td> <td></td> <td>500,000</td> <td>000,000</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			500,000	000,000							
Architectural / Engineering Design and permits         36,000         42,000         30,000         -         -         -         -         \$         108,000           GRANDVIEW         30,000         16,000         21,000         15,000         -         -         -         \$         84,000           GRANDVIEW         Electrical Distribution System replacement         566,000         360,000         401,000         266,000         -         -         -         \$         \$         350,000           Cycle painting         325,000         325,000         325,000         \$         \$         325,000         \$         \$         325,000         \$         \$         325,000         \$         \$         325,000         \$         \$         325,000         \$         \$         225,000         \$         \$         225,000         \$         \$         225,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         500,000         \$         \$         \$         500,000         \$         \$         \$         1,000,000         \$         \$         \$         1,20,000         \$         \$         \$         2,350,000 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>250,000</td> <td></td> <td></td> <td></td> <td>\$</td> <td></td>						250,000				\$	
Contingency Fund / Change Orders         30,000         18,000         21,000         15,000         -         -         -         S         84,000           GRANDVIEW         Electrical Distribution System replacement         566,000         360,000         401,000         265,000         -         -         -         \$         \$         1,592,000           GRANDVIEW         Electrical Distribution System replacement         250,000         325,000         -         -         -         \$         350,000         \$         325,000         \$         325,000         \$         325,000         \$         \$         325,000         \$         \$         325,000         \$         \$         250,000         \$         \$         500,000         \$         \$         500,000         \$ <td></td> <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td>					,						,
Sector         Sector<							-	-	-		
GRANDVIEW         Electrical Distribution System replacement         S 350,000         \$ 350,000         \$ 350,000           Cycle painting         3250,000         \$ 325,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 250,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 21,000         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 2,359,500         \$ 3,260,000         \$ 3,260,000         \$ 2,359,500         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000         \$ 3,260,000		Contingency Fund / Change Orders		,	,		-		-		
Electrical Distribution System replacement       350,000       \$ 350,000         Cycle painting       250,000       325,000       \$ 250,000         Window / curtain wall replacement       600,000       \$ 600,000       \$ 600,000         Exit stairs / front entrance ADA ramp & doors /vehicle drop off       500,000       \$ 500,000       \$ 210,000         Architectural / Engineering Design and permits       72,000       -       99,000       42,000       -       -       \$ 213,000         Contingency Fund / Change Orders       15,000       36,000       -       49,500       21,000       -       \$ 2,359,500         GREENFIELD       Corridor walls / cycle painting       337,000       636,000       99,000       916,500       371,000       -       -       \$ 2,359,500         Central Ventilation system replacement / air conditioning       3,260,000       3,260,000       \$ 3,500,000       \$ 3,500,000       \$ 3,500,000         Central Ventilation system replacement / air conditioning       3,260,000       500,000       \$ 3,260,000       \$ 3,260,000       \$ 3,260,000         Electrical service / eliminate transformer vault       1,400,000       \$ 3,260,000       \$ 1,400,000       \$ 1,400,000       \$ 1,400,000       \$ 1,400,000       \$ 1,400,000       \$ 1,400,000       \$ 1,400,000       \$ 1			500,000	300,000	401,000	203,000	-	-	-	φ	1,392,000
Cycle painting       325,000       \$ 325,000         Flooring replacement / stair treads       250,000       \$ 250,000         Window / curtain wall replacement       600,000       \$ 250,000         Exit stairs / from entrace ADA ramp & doors /vehicle drop off       500,000       \$ 500,000         Architectural / Engineering Design and permits       72,000       -       99,000       42,000       -       -       \$ 213,000         Contingency Fund / Change Orders       15,000       36,000       -       49,500       21,000       -       -       \$ 2,359,500         GREENFIELD         Corridor walls / cycle painting       72,000       -       49,500       21,000       -       -       \$ 2,359,500         Setten Field         Corridor walls / cycle painting       337,000       636,000       99,000       916,500       371,000       -       -       \$ 2,359,500         Setten Field         Corridor walls / cycle painting       3,260,000       3,260,000       \$ 3,500,000       \$ 3,500,000       \$ 3,500,000       \$ 3,500,000       \$ 3,500,000       \$ 3,500,000       \$ 3,260,000       \$ 3,260,000       \$ 3,260,000       \$ 3,260,000       \$ 3,260,000       \$ 3,260,000       \$	GRANDVIEW										
Flooring replacement / stair treads       250,000       \$ 250,000         Window / curtain wall replacement       600,000       \$ 600,000         Exit stairs / front entrance ADA ramp & doors /vehicle drop off       500,000       \$ 500,000         Architectural / Engineering Design and permits       72,000       -       99,000       42,000       -       -       \$ 223,000         Contingency Fund / Change Orders       15,000       36,000       -       49,500       21,000       -       \$ 2,23,000         GREENFIELD       500,000       636,000       99,000       916,500       371,000       -       \$ 2,35,500         Corridor walls / cycle painting       500,000       500,000       50,000       50,000       \$ 3,500,000         Central ventilation system replacement / air conditioning       3,260,000       3,260,000       \$ 3,260,000       \$ 3,260,000         Electrical service / eliminate transformer vault       1,400,000       500,000       500,000       \$ 1,000,000         Restroom ADA renovations       500,000       500,000       500,000       \$ 1,000,000       \$ 1,000,000         Architectural / Engineering Design and permits       228,000       60,000       391,200       -       420,000       -       -       \$ 1,099,200							350,000				
Window         / curtain wall replacement         600,000         \$         600,000           Exit stairs / front entrance ADA ramp & doors /vehicle drop off         500,000         \$         500,000         \$         500,000         \$         500,000         \$         \$         500,000         \$			050.000			325,000				•	
Exit stairs / front entrance ADA ramp & doors /vehicle drop off       500,000       \$ 500,000         Architectural / Engineering Design and permits       72,000       99,000       42,000       -       -       \$ 213,000         Contingency Fund / Change Orders       15,000       36,000       -       49,500       21,000       -       \$ 2,359,500         GREENFIELD       337,000       636,000       99,000       916,500       371,000       -       \$ 3,500,000         Corridor walls / cycle painting       500,000       500,000       3,260,000       \$ 3,500,000       \$ 3,500,000         Central ventilation system replacement / air conditioning       500,000       500,000       \$ 1,400,000       \$ 1,400,000         Electrical service / eliminate transformer vault       1,400,000       500,000       \$ 1,400,000       \$ 1,400,000         Restroom ADA renovations       500,000       500,000       \$ 301,000       \$ 1,400,000       \$ 1,400,000         Architectural / Engineering Design and permits       228,000       60,000       391,200       \$ 420,000       \$ 1,000,000			250,000	600.000						•	
Architectural / Engineering Design and permits Contingency Fund / Change Orders       72,000       -       99,000       42,000       -       -       -       \$       213,000         337,000       36,000       -       49,500       21,000       -       -       \$       121,500         337,000       636,000       99,000       916,500       371,000       -       -       \$       2,359,500         GREENFIELD       Corridor walls / cycle painting Central ventilation system replacement / air conditioning Electrical service / eliminate transformer vault       -       -       3,500,000       \$       3,500,000       \$       3,260,000       \$       3,260,000       \$       3,260,000       \$       3,260,000       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,400,000       \$       \$       1,000,000       \$       \$       1,000,000       \$<		•		600,000		500.000				+	
Contingency Fund / Change Orders         15,000         36,000         -         49,500         21,000         -         -         \$         121,500           337,000         636,000         99,000         916,500         371,000         -         -         \$         2,359,500           GREENFIELD           Corridor walls / cycle painting Central ventilation system replacement / air conditioning Electrical service / eliminate transformer vault         3,260,000         \$         3,500,000         \$         3,500,000         \$         3,260,000         \$         3,260,000         \$         3,260,000         \$         3,260,000         \$         1,400,000         \$         \$         1,400,000         \$         \$         1,400,000         \$         \$         1,400,000         \$         \$         1,400,000         \$         \$         1,400,000         \$         \$         1,400,000         \$         \$         1,000,000         \$         \$         1,000,000         \$         \$         1,000,000         \$         \$         1,000,000         \$         \$         1,009,200         \$         \$         1,009,200         \$         \$         1,009,200         \$         \$         1,009,200         \$         \$         1,009,			72,000	-	99,000		-	-	-		
GREENFIELD       Corridor walls / cycle painting       3,500,000       \$ 3,500,000         Contral ventilation system replacement / air conditioning       3,260,000       \$ 3,260,000         Central ventilation system replacement / air conditioning       3,260,000       \$ 3,260,000         Electrical service / eliminate transformer vault       1,400,000       \$ 1,400,000         Restroom ADA renovations       500,000       \$00,000       \$ 1,000,000         Architectural / Engineering Design and permits       228,000       60,000       \$ 391,200       - 420,000       - \$ \$ 1,099,200				36,000	-		21,000	-	-	\$	
Corridor walls / cycle painting       3,500,000       \$ 3,500,000         Central ventilation system replacement / air conditioning       3,260,000       \$ 3,260,000         Electrical service / eliminate transformer vault       1,400,000       \$ 1,400,000         Restroom ADA renovations       500,000       \$ 500,000       \$ 1,000,000         Architectural / Engineering Design and permits       228,000       60,000       391,200       - 420,000       \$ 1,009,200			337,000	636,000	99,000	916,500	371,000	-	-	\$	2,359,500
Central ventilation system replacement / air conditioning       3,260,000       \$ 3,260,000         Electrical service / eliminate transformer vault       1,400,000       \$ 1,400,000       \$ 1,400,000         Restroom ADA renovations       500,000       \$ 500,000       \$ 1,000,000       \$ 1,000,000         Architectural / Engineering Design and permits       228,000       60,000       391,200       - 420,000       - \$ \$ 1,099,200	GREENFIELD										
Electrical service / eliminate transformer vault       1,400,000       \$ 1,400,000         Restroom ADA renovations       500,000       \$00,000       \$ 1,000,000         Architectural / Engineering Design and permits       228,000       60,000       391,200       - 420,000       - \$ 1,099,200						0.000.000		3,500,000			
Restroom ADA renovations         500,000         500,000         \$ 1,000,000           Architectural / Engineering Design and permits         228,000         60,000         391,200         -         420,000         -         \$ 1,009,200				1 400 000		3,260,000				•	
Architectural / Engineering Design and permits         228,000         60,000         391,200         -         420,000         -         -         \$         1,099,200					500.000						
			228.000			-	420.000	-	-		
Contingency Fund / Change Orders - 114,000 30,000 195,600 - 210,000 - \$ 549,600		Contingency Fund / Change Orders		114,000	30,000	195,600		210,000		\$	549,600
228,000 2,074,000 921,200 3,455,600 420,000 3,710,000 - \$ 10,808,800		-	228,000	2,074,000	921,200	3,455,600	420,000	3,710,000	-	\$	10,808,800

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	2025 Est	2019/25 Total
GREENWAY									
	Exterior stucco repairs and paint / window replacement	500,000	3,500,000	3,000,000					\$ 7,000,000
	Interior renovations				1,000,000	1,000,000	1,000,000		\$ 3,000,000
	Roof replacement		400,000	400,000					\$ 800,000
	Architectural / Engineering Design and permits	468,000	408,000	120,000	120,000	120,000	-	-	\$ 1,236,000
	Contingency Fund / Change Orders	30,000	234,000	204,000	60,000	60,000	60,000	-	\$ 648,000
		998,000	4,542,000	3,724,000	1,180,000	1,180,000	1,060,000	-	\$ 12,684,000
KING, MARTIN LUTHER									
	No work planned								
		-	-	-	-	-			
LANGLEY									
LANGLET	Building controls pneumatic tubing		280,000						\$ 280,000
	Ceiling / lighting	1,800,000	1,800,000						\$ 3,600,000
	Corridor and classroom floors	,	,,	600,000					\$ 600,000
	Cycle painting				450,000				\$ 450,000
	Playground	200,000							\$ 200,000
	Architectural / Engineering Design and permits	249,600	72,000	54,000	-	-	-	-	\$ 375,600
	Contingency Fund / Change Orders	120,000	124,800	36,000	27,000	-	-	-	\$ 307,800
		2,369,600	2,276,800	690,000	477,000	-	-	-	\$ 5,813,400
LIBERTY									
	Boiler replacement				210,000				\$ 210,000
	Electrical distribution / smart board / stage renovation	790,000							\$ 790,000
	Cycle painting				100,000				\$ 100,000
	Masonry restoration / foundation waterproofing		750,000						\$ 750,000
	Window / door replacement							1,200,000	\$ 1,200,000
	Architectural / Engineering Design and permits	90,000	-	37,200	-	-	144,000	-	\$ 271,200
	Contingency Fund / Change Orders	47,400	45,000	-	18,600	-	-	72,000	\$ 183,000
		927,400	795,000	37,200	328,600	-	144,000	1,272,000	\$ 3,504,200
LINCOLN									
	<b>N 1 1</b>								

No work planned

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	2022 Est	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>		2019/25 Total
LINDEN										
	Cycle painting / corridor lockers		600,000						\$	600,000
	Electrical service / switch gear / distribution				200,000			1,700,000	\$ \$	1,700,000
	Gym ceiling / lighting / sound system Masonry restoration				200,000			850,000	э \$	200,000 850,000
	Window replacement					700,000		000,000	\$	700,000
	Restroom ADA renovations		575,000						\$	575,000
	Flooring replacement	400,000							\$	400,000
	Architectural / Engineering Design and permits	141,000	-	24,000	84,000	-	306,000	-	\$	555,000
	Contingency Fund / Change Orders	24,000 565,000	70,500	- 24,000	12,000 296,000	42,000 742,000	- 306,000	153,000 2,703,000	\$ \$	301,500 5,881,500
		000,000	1,240,000	24,000	200,000	142,000	000,000	2,100,000	Ψ	0,001,000
MANCHESTER										
	Renovation		1 000 000		4,800,000	4,800,000	4,800,000		\$ \$	14,400,000
	Window replacement Architectural / Engineering Design and permits	120,000	1,000,000	576,000	576,000	576,000	-	-	э \$	1,000,000 1,848,000
	Contingency Fund / Change Orders	-	60,000	-	288,000	288,000	288,000	-	φ \$	924,000
		120,000	1,060,000	576,000	5,664,000	5,664,000	5,088,000	-	\$	18,172,000
MIFFLIN										
	Canopy	150,000							\$	150,000
	Concrete paving and waterproofing				250,000				\$	250,000
	Cycle painting		225,000						\$	225,000
	Exterior fence		120,000						\$	120,000
	Roof (Old Building)	750,000	400,000	~~~~~					\$	1,150,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	89,400 54,000	- 44,700	30,000	- 15,000	-	-	-	\$ \$	119,400 113,700
	Contingency Fund / Change Orders	1,043,400	789,700	30,000	265,000	-	-	-	э \$	2,128,100
MILLER @ MCKELVY	Auditorium seats / floor tile replacement			200,000					\$	200,000
	Classroom floor replacement			250,000					\$	250,000
	Ceiling / lighting					1,000,000	1,500,000		\$	2,500,000
	Masonry restoration	250,000							\$	250,000
	Plaster walls / fence painting		750,000						\$	750,000
	Stair treads	100,000	54.000		100.000	100.000			\$	100,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	90,000 21,000	54,000 45,000	- 27,000	120,000	180,000 60,000	- 90,000	-	\$ \$	444,000 243,000
	Contingency rund / Change Orders	461,000	849,000	477,000	120,000	1,240,000	1,590,000		\$	4,737,000
MINADEO	Quela pointing				250.000				\$	250,000
	Cycle painting Window replacement				350,000		800,000		ծ Տ	350,000 800,000
	Unit ventilator replacement / Air condition / ceiling & lighting	3,250,000	3,250,000				000,000		э \$	6,500,000
	Walk-in cooler and freezer	0,200,000	3,200,000	125,000					\$	125,000
	Architectural / Engineering Design and permits	390,000	15,000	42,000	-	96,000	-	-	\$	543,000
	Contingency Fund / Change Orders	195,000	195,000	7,500	21,000		48,000		\$	466,500
		3,835,000	3,460,000	174,500	371,000	96,000	848,000	-	\$	8,784,500

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>		2019/25 Total
MORROW PRIMARY										
	Boiler replacement (2)				780,000				\$	780,000
	Cycle painting		250,000						\$	250,000
	Elevator installation	1,500,000							\$	1,500,000
	Emergency generator			252.000				150,000	\$ \$	150,000
	Masonry restoration Window replacement			350,000 550,000					ծ Տ	350,000 550,000
	Architectural / Engineering Design and permits	30,000	108,000	93,600	-	-	18,000	-	φ \$	249,600
	Contingency Fund / Change Orders	90,000	15,000	54,000	46,800	-	-	9,000	Ψ \$	214,800
		1,620,000	373,000	1,047,600	826,800	-	18,000	159,000	\$	4,044,400
MORROW INTERMEDIATE										
	PA System replacement						150,000		\$	150,000
	Architectural / Engineering Design and permits	-	-	-	-	18,000	-	-	\$	18,000
	Contingency Fund / Change Orders	-	-	-	-	-	9,000	-	\$	9,000
		-	-	-	-	18,000	159,000	-	\$	177,000
MURRAY										
	Bus drive / student drop off area						3,000,000		\$	3,000,000
	Architectural / Engineering Design and permits	-	-	-	-	360,000	-	-	\$	360,000
	Contingency Fund / Change Orders	-	-	-	-	-	180,000	-	\$	180,000
		-	-	-	-	360,000	3,180,000	-	\$	3,540,000
OBAMA										
	Chilled water piping replacement				450,000				\$	450,000
	Flooring replacement		1,000,000						\$	1,000,000
	Gym air conditioning / lighting		250,000						\$	250,000
	Interior water piping replacement				350,000	4 000 000			\$	350,000
	Roof replacement Water infiltration		250,000		1,000,000	1,000,000			\$ \$	2,000,000 250,000
	Architectural / Engineering Design and permits	180,000	250,000	216,000	120,000	_	_	-	ф \$	516,000
	Contingency Fund / Change Orders	-	90,000	- 210,000	108,000	60,000	-	-	Ψ \$	258,000
		180,000	1,590,000	216,000	2,028,000	1,060,000	-	-	\$	5,074,000
OLIVER										
	Masonry restoration Ph. 2	150,000							\$	150,000
	Window replacement					2,000,000			\$	2,000,000
	Architectural / Engineering Design and permits	-	-	-	240,000	-	-	-	\$	240,000
	Contingency Fund / Change Orders	9,000	-	-	-	120,000	-	-	\$	129,000
		159,000	-	-	240,000	2,120,000	-	-	\$	2,519,000

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	2022 Est	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>	2019/25 Total
PERRY									
	Concrete and retaining wall repair	1,000,000							\$ 1,000,000
	Architectural / Engineering Design and permits	-	-	-	-	-	-	-	\$ -
	Contingency Fund / Change Orders	60,000	-	-	-	-	-	-	\$ 60,000
		1,060,000	-	-	-	-	-	-	\$ 1,060,000
PHILLIPS									
	Masonry restoration		150,000						\$ 150,000
	Air condition offices	70,000							\$ 70,000
	Architectural / Engineering Design and permits	18,000	-	-	-	-	-	-	\$ 18,000
	Contingency Fund / Change Orders	4,200	9,000	-	-	-	-	-	\$ 13,200
		92,200	159,000	-	-	-	-	-	\$ 251,200
PIONEER									
	Electrical branch circuit panel replacement		200,000						\$ 200,000
	Playground / safety upgrades		,		350,000				\$ 350,000
	Architectural / Engineering Design and permits	24,000	-	42,000	-	-	-	-	\$ 66,000
	Contingency Fund / Change Orders	-	12,000	-	21,000	-	-	-	\$ 33,000
		24,000	212,000	42,000	371,000	-	-	-	\$ 649,000
PITTSBURGH MONTESSORI @ FRIENDSHIP									
	Renovations / elevator / air conditioning		2,000,000	2,000,000	2,000,000				\$ 6,000,000
	Flooring replacement			300,000					\$ 300,000
	Window replacement			400,000					\$ 400,000
	Architectural / Engineering Design and permits	240,000	324,000	240,000	-	-	-	-	\$ 804,000
	Contingency Fund / Change Orders	-	120,000	162,000	120,000	-	-	-	\$ 402,000
		240,000	2,444,000	3,102,000	2,120,000	-	-	-	\$ 7,906,000
ROOSEVELT (New)									
	Retaining wall	200,000							\$ 200,000
	Architectural / Engineering Design and permits	-	-	-	-	-	-	-	\$ -
	Contingency Fund / Change Orders	12,000	-	-	-	-	-	-	\$ 12,000
		212,000	-	-	-	-	-	-	\$ 212,000
ROOSEVELT (Old)									
. ,	Roof replacement / wall panel replacement	650,000							\$ 650,000
	Walk-in cooler and freezer				80,000				\$ 80,000
	Architectural / Engineering Design and permits	-	-	9,600	-	-	-	-	\$ 9,600
	Contingency Fund / Change Orders	39,000	-	-	4,800	-	-	-	\$ 43,800
		689,000	-	9,600	84,800	-	-	-	\$ 783,400

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>		2019/25 Total
SCHILLER										
	Classroom ceiling / lighting and corridor lighting			700,000					\$	700,000
	Cycle painting		600,000						\$	600,000
	Flooring replacement	450.000	375,000						\$ \$	375,000
	Restroom renovations Walk-in cooler addition for cafeteria	450,000	450,000	450,000					э \$	900,000 450,000
	Window replacement			750,000					\$	750,000
	Architectural / Engineering Design and permits	171,000	228,000	-	-	-	-	-	\$	399,000
	Contingency Fund / Change Orders	27,000	85,500	114,000	-	-	-	-	\$	226,500
		648,000	1,738,500	2,014,000	-	-	-	-	\$	4,400,500
SCIENCE & TECHNOLOGY										
ACADEMY @ FRICK									•	
	Waterproofing						26,000	300,000	\$ \$	300,000
	Architectural / Engineering Design and permits Contingency Fund / Change Orders	-	-	-	-	-	36,000	- 18,000	э \$	36,000 18,000
	Contingency Fund / Change Orders		-	-	-	-	36,000	318,000	\$	354,000
							,		•	
SERVICE CENTER										
	No work planned									
		-	-	-		-				
SOUTH ANNEX										
	Roof replacement							350,000	\$	350,000
	Architectural / Engineering Design and permits	-	-	-	-	-	42,000	-	\$	42,000
	Contingency Fund / Change Orders	-	-	-	-	-	-	21,000	\$	21,000
		-	-	-	-	-	42,000	371,000	\$	413,000
SOUTH BROOK										
	Cycle painting		250,000						\$	250,000
	Architectural / Engineering Design and permits	30,000	-	-	-	-	-	-	\$	30,000
	Contingency Fund / Change Orders		15,000	-	-	-	-	-	\$	15,000
		30,000	265,000	-	-	-	-	-	\$	295,000
SOUTH HILLS MIDDLE										
	Restroom renovations	1,000,000							\$	1,000,000
	Architectural / Engineering Design and permits	-	-	-	-	-	-	-	\$	-
	Contingency Fund / Change Orders	60,000	-	-	-	-	-	-	\$	60,000
		1,060,000	-	-	-	-	-	-	\$	1,060,000
SPRING GARDEN										
	Cycle painting			300,000					\$	300,000
	Elevator installation		1,200,000		250.000				\$	1,200,000
	Masonry restoration	600.000			250,000				\$ \$	250,000 600,000
	Restroom ADA renovations Architectural / Engineering Design and permits	600,000 144,000	36,000	30,000	-	-	_	-	ծ \$	210,000
	Contingency Fund / Change Orders	36,000	72,000	18,000	- 15,000	-	-	-	э \$	210,000
		780,000	1,308,000	348,000	265,000	-	-	-	\$	2,701,000

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	2022 Est	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>	2019/25 Total
SPRING HILL									
	Auditorium and stage ceiling / lighting / sound system			150,000					\$ 150,000
	Exterior lighting							150,000	\$ 150,000
	Restroom ADA renovations	600,000							\$ 600,000
	Walk-in cooler and freezer		95,000						\$ 95,000
	Architectural / Engineering Design and permits	11,400	18,000	-	-	-	18,000	-	\$ 47,400
	Contingency Fund / Change Orders	36,000	5,700	9,000	-	-	-	9,000	\$ 59,700
		647,400	118,700	159,000	-	-	18,000	159,000	\$ 1,102,100
STERRETT									
	Exit door replacement (old building)		150,000						\$ 150,000
	Window replacement						1,200,000		\$ 1,200,000
	Architectural / Engineering Design and permits	18,000	-	-	-	144,000		-	\$ 162,000
	Contingency Fund / Change Orders	-	9,000	-	-	-	72,000	-	\$ 81,000
		18,000	159,000	-	-	144,000	1,272,000	-	\$ 1,593,000
STUDENT ACHIEVEMENT CENTER									
	Elevator installation		2,200,000						\$ 2,200,000
	Emergency generator							150,000	\$ 150,000
	Restroom ADA renovations	750,000	750,000						\$ 1,500,000
	Architectural / Engineering Design and permits	354,000	-	-	-	-	18,000	-	\$ 372,000
	Contingency Fund / Change Orders	45,000	177,000	-	-	-	-	9,000	\$ 231,000
		1,149,000	3,127,000	-	-	-	18,000	159,000	\$ 4,453,000
SUNNYSIDE									
	Cycle painting			325,000					\$ 325,000
	Restroom / Teachers room renovations					1,000,000			\$ 1,000,000
	Architectural / Engineering Design and permits	-	39,000	-	120,000	-	-	-	\$ 159,000
	Contingency Fund / Change Orders	-	-	19,500	-	60,000	-	-	\$ 79,500
		-	39,000	344,500	120,000	1,060,000	-	-	\$ 1,563,500
UNIVERSITY PREP									
	Auditorium lighting	100,000							\$ 100,000
	Fire alarm, PA and bell system	500,000							\$ 500,000
	Roof replacement (partial)							500,000	\$ 500,000
	Unit ventilator replacement		250,000						\$ 250,000
	Window replacement		1,500,000						\$ 1,500,000
	Architectural / Engineering Design and permits	210,000	-	-	-	-	60,000	-	\$ 270,000
	Contingency Fund / Change Orders	36,000	105,000	-	-	-	-	30,000	\$ 171,000
		846,000	1,855,000	-	-	-	60,000	530,000	\$ 3,291,000

#### All Schools - 2019/25 Preliminary Capital Program

Facility Name	Project Description	<u>2019 Est</u>	<u>2020 Est</u>	<u>2021 Est</u>	<u>2022 Est</u>	<u>2023 Est</u>	<u>2024 Est</u>	<u>2025 Est</u>	2019/25 Total
WEIL									
	Asphalt paving / drainage			200,000					\$ 200,000
	Auditorium lighting / sound system		300,000						\$ 300,000
	Boiler replacement (2)		620,000						\$ 620,000
	Cycle painting			450,000					\$ 450,000
	Masonry restoration							750,000	\$ 750,000
	Architectural / Engineering Design and permits	110,400	78,000	-	-	-	90,000	-	\$ 278,400
	Contingency Fund / Change Orders	-	55,200	39,000	-	-	-	45,000	\$ 139,200
		110,400	1,053,200	689,000	-	-	90,000	795,000	\$ 2,737,600
WEST LIBERTY									
	Renovations / air conditioning	2,000,000	3,000,000	2,000,000					\$ 7,000,000
	Architectural / Engineering Design and permits	360,000	240,000	-	-	-	-	-	\$ 600,000
	Contingency Fund / Change Orders	120,000	180,000	120,000	-	-	-	-	\$ 420,000
		2,480,000	3,420,000	2,120,000	-	-	-	-	\$ 8,020,000
WESTINGHOUSE									
	Pool filtration system	200,000							\$ 200,000
	Architectural / Engineering Design and permits	,	-	-	-	-	-	-	\$ 
	Contingency Fund / Change Orders	12,000	-	-	-	-	-	-	\$ 12,000
		212,000	-	-	-	-	-	-	\$ 212,000
WESTWOOD									
	Art / therapeutic room	350,000							\$ 350,000
	Boiler replacement /air conditioning / ceiling and lighting	,		2,500,000	2,500,000				\$ 5,000,000
	Flooring replacement			350,000	,,				\$ 350,000
	Architectural / Engineering Design and permits	-	342,000	300,000	-	-	-	-	\$ 642,000
	Contingency Fund / Change Orders	21,000	-	171,000	150,000	-	-	-	\$ 342,000
		371,000	342,000	3,321,000	2,650,000	-	-	-	\$ 6,684,000
WHITTIER									
	Cycle painting / fence painting	350,000							\$ 350,000
	Concrete and asphalt paving / steps						700,000		\$ 700,000
	Architectural / Engineering Design and permits	-	-	-	-	84,000	-	-	\$ 84,000
	Contingency Fund / Change Orders	21,000	-	-	-	-	42,000	-	\$ 63,000
		371,000	-	-	-	84,000	742,000	-	\$ 1,197,000
WOOLSLAIR									
	Masonry restoration / foundation waterproofing		1,500,000						\$ 1,500,000
	Renovation			2,750,000	2,750,000	2,750,000	2,750,000		\$ 11,000,000
	Architectural / Engineering Design and permits	180,000	330,000	330,000	330,000	330,000	-	-	\$ 1,500,000
	Contingency Fund / Change Orders	-	90,000	165,000	165,000	165,000	165,000	-	\$ 750,000
		180,000	1,920,000	3,245,000	3,245,000	3,245,000	2,915,000	-	\$ 14,750,000
PROJECTS BY SCHOOL -	SUBTOTAL								
INSTERS BI SCHOOL	- ODDIGIAL	\$ 34,382,900 \$	50,242,300 \$	<b>35,116,100</b> \$	32,154,900	6 26,354,300 \$	28,832,500 \$	10,070,000	\$ 217,153,000

#### All Schools - 2019/25 Preliminary Capital Program

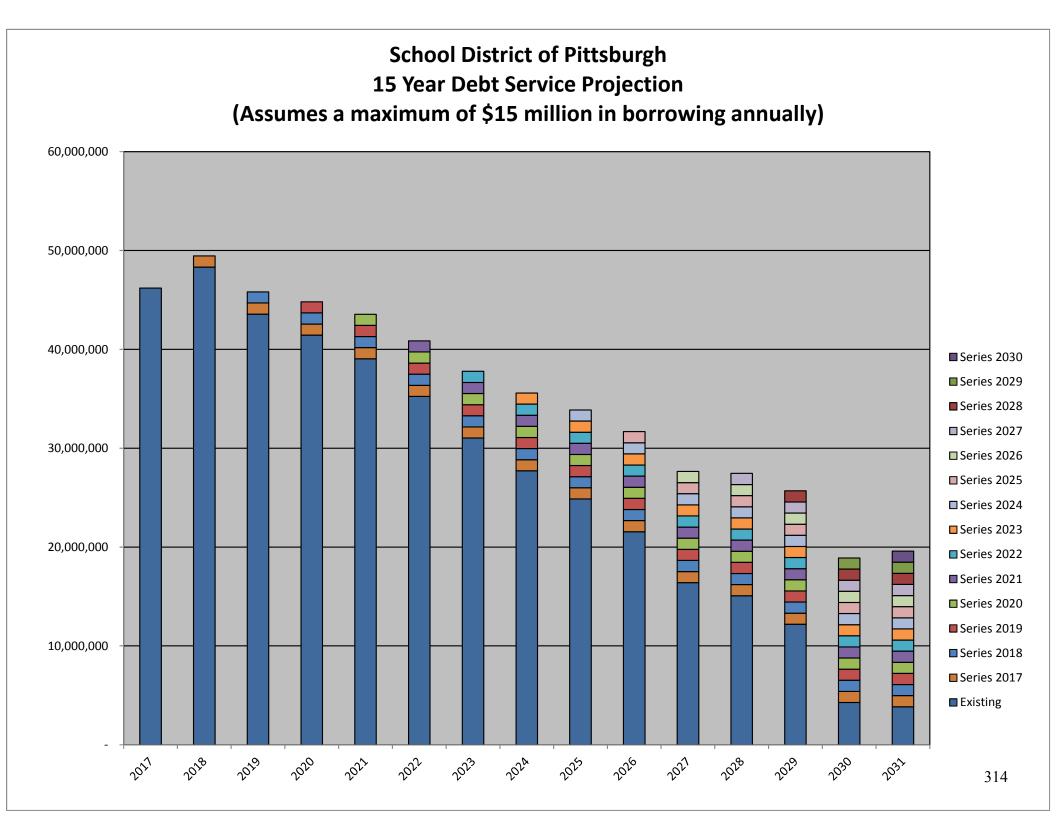
Facility Name	Project Description	<u>2019 Est</u>	2020 Est	2021 Est	2022 Est	2023 Est	2024 Est	2025 Est	2019/25 Total
VARIOUS SCHOOLS	AHERA re-inspection			250,000			250,000		\$ 500,000
VARIOUS SCHOOLS	Air conditioning - small systems / refrigeration systems	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$ 700,000
VARIOUS SCHOOLS	Asphalt / Concrete paving	500,000	200,000	200,000	200,000	200,000	200,000	200,000	\$ 1,700,000
VARIOUS SCHOOLS	Bleachers / Gym equipment, lockers, scoreboards	150,000	100,000	100,000	100,000	100,000	100,000	100,000	\$ 750,000
VARIOUS SCHOOLS	Boiler replacements	300,000	300,000	100,000	100,000	100,000	100,000	100,000	\$ 1,100,000
VARIOUS SCHOOLS	CO detection upgrades	1,000,000	1,000,000	1,000,000					\$ 3,000,000
VARIOUS SCHOOLS	Construction Management	550,000	1,100,000	700,000	650,000	650,000	800,000	200,000	\$ 4,650,000
VARIOUS SCHOOLS	Architectural / Engineering Consultants	300,000	300,000	300,000	300,000	300,000	300,000	300,000	\$ 2,100,000
VARIOUS SCHOOLS	Educational Alignment	250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$ 6,250,000
VARIOUS SCHOOLS	Elevator Design / repairs / modernization	1,300,000	1,300,000	1,300,000	500,000	500,000	500,000	500,000	\$ 5,900,000
VARIOUS SCHOOLS	Emergency generator replacement	650,000	250,000	100,000	100,000	100,000	100,000	100,000	\$ 1,400,000
VARIOUS SCHOOLS	Environmental remediation for below grade tanks	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$ 350,000
VARIOUS SCHOOLS	Environmental testing, monitoring, repairs and restoration	600,000	600,000	600,000	600,000	600,000	600,000	600,000	\$ 4,200,000
VARIOUS SCHOOLS	Flooring	100,000	100,000	100,000	100,000	100,000	100,000	100,000	\$ 700,000
VARIOUS SCHOOLS	Playground repairs	50,000	50,000	50,000					\$ 150,000
VARIOUS SCHOOLS	Plumbing replacement projects	150,000	150,000	150,000	150,000	150,000	150,000	150,000	\$ 1,050,000
VARIOUS SCHOOLS	RHVAC testing / balancing / commissioning	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$ 1,400,000
VARIOUS SCHOOLS	Security system upgrades		500,000	500,000	500,000	500,000	500,000	500,000	\$ 3,000,000
VARIOUS SCHOOLS	Signage	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$ 350,000
VARIOUS SCHOOLS	Specialized technical services (concrete, soils, radon)	75,000	75,000	75,000	75,000	75,000	75,000	75,000	\$ 525,000
VARIOUS SCHOOLS	Stack repairs	500,000	500,000	500,000					\$ 1,500,000
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - General (Large)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	\$ 7,000,000
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Electrical	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$ 1,400,000
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Masonry	800,000	800,000	800,000	800,000	800,000	800,000	800,000	\$ 5,600,000
VARIOUS SCHOOLS	Extraordinary Maintenance Projects - Roofing	400,000	400,000	400,000	400,000	400,000	400,000	400,000	\$ 2,800,000

VARIOUS SCHOOLS - SUBTOTAL

\$ 9,275,000 \$ 10,325,000 \$ 9,825,000 \$ 7,175,000 \$ 7,175,000 \$ 7,575,000 \$ 6,725,000 \$ 58,075,000

TOTALS Yearly Program Totals

\$ 43,657,900 \$ 60,567,300 \$ 44,941,100 \$ 39,329,900 \$ 33,529,300 \$ 36,407,500 \$ 16,795,000 \$ 275,228,000



#### RESOLUTION

#### **REAL PROPERTY TAX LEVIES FOR FISCAL YEAR 2019**

WHEREAS, the Board of Public Education of the School District of Pittsburgh is authorized to levy real estate taxes under the following statutory provisions: Act 14, approved March 10, 1949 P.L 30, Act 226, approved November 30, 1955, P.L. 793, Act 386, approved July 12, 1957, P.L. 837, Act 557, approved November 19, 1959, P.L. 1552, Act 321, approved October 21, 1965, P.L. 650, Act 340, approved November 26, 1968, P.L. 1098, Act 143, approved December 15, 1975, P.L. 483 and Section 652.1 of the Public School Code of 1949, as amended (Act 1982-182).

NOW, THEREFORE, be it resolved as follows:

1. The School District of Pittsburgh hereby levies and assesses for the fiscal year beginning on the first day of January, 2019 a school tax of 9.84 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this District, being at the rate \$0.984 on each One Hundred Dollars (\$100) of assessed valuation of taxable real property for general public school purposes pursuant to the foregoing statutory provisions including but not limited to Section 652.1 of the Public School Code of 1949, as amended (Act 1982-182).

2. All of said tax has been ascertained, determined and fixed in accordance with law and applicable thereto, including but not limited to Special Session Act 1 of 2006, 53 P.S. §6926.101, et seq., as amended.

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## RESOLUTION EARNED INCOME TAX LEVIES FOR FISCAL YEAR 2019

## I. Act 508 of 1961, as amended Act 32 of 2008, as amended

RESOLVED, That pursuant to the provisions of Act 508, approved August 24, 1961, P.L. 1135, as amended by Act 293, approved November 30, 1967, P.L. 638 (Senate Bill 1246, Printer's No. 1493 of 1967 General Assembly of Pennsylvania), and Act 32 of 2008, as amended, P.L. 197, approved July 2, 2008, The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2019 a tax of one per centum (1%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh.

RESOLVED, FURTHER, That in accordance with the provisions of Section 4 (f) of said Act, The Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in said Act, to make returns and withhold and pay taxes as required under Section 4 of the said Act for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That under the provisions of Section 6 (a) of said Act, the Treasurer of the School District of Pittsburgh is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under said Act, not paid when due. RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest and penalties as provided in Act 32 of 2008 on the amount of said taxes shall be added and collected as authorized by Act 1982-134, Act 32 of 2008 and any amendments thereto or any other applicable law.

RESOLVED, FURTHER, That all of the provisions of said Acts are hereby adopted and by reference made a part of this Resolution.

## II. Act 1982-182 Act 32 of 2008

RESOLVED, FURTHER, That pursuant to the provisions of Section 652.1 (a) (2) of the Public School Code of 1949, as amended by Act 1982-182 (hereinafter referred to as Act 182), and Act 32 of 2008, as amended, P.L. 197, approved July 2, 2008, The Board of Public Education of the School District of Pittsburgh does additionally hereby levy and assess, for the fiscal year beginning on the first day of January, 2019, a tax of one per centum (1%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh. This is subject to the provisions of Act 187 of 2004, 24 P.S. §6-652.1 (a)(2)(i) under which the School District must share twenty-five hundredths of one per centum (0.25%) with the City of Pittsburgh.

RESOLVED, FURTHER, That the implementation of the above Earned Income Tax, shall be governed by all of the mandates set forth within Act 508 of 1961, as amended, <u>except</u> the reference made therein to rate of tax, which mandates are incorporated herein by reference thereto and are made a part hereof, including, by way of illustration, but not by way of limitation: definitions of terms, declaration and payment of tax amounts, collection at source, suit for collection of tax, interest and penalties, etc. RESOLVED, FURTHER, That the Board of Public Education of the School District of Pittsburgh does hereby require any and all nonresident employers, as defined in Act 508 of 1961, as amended, to make returns and withhold and pay taxes for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest and penalties shall be added and collected as authorized by Act 1982-134, Act 32 of 2008 and any amendments thereto or any other applicable law.

RESOLVED, FINALLY, That the Allegheny County Central Tax Collection Committee or its authorized agent is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under the aforementioned Acts, not paid when due.

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## RESOLUTION REALTY TRANSFER TAX FOR FISCAL YEAR 2019

RESOLVED, That pursuant to the provisions of Section 652.1(a)(4) of the Public School Code of 1949, as amended by Act 1982-182, Article XI-D of the Tax Reform Code of 1971 and the requirements of Act 40 of 2005 Concerning Transfers Which are Taxable, Authorizing the Pennsylvania Department of Revenue to Collect and Enforce the Tax When Necessary, and Authorizing the Treasurer to Share Information with the Department of Revenue, The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2019, a tax of one percent (1%) of the value of each transfer of any interest in real property situated within the School District, upon the terms and conditions, and subject to the exceptions set forth in the remaining portions of this Resolution.

### SECTION 1. DEFINITIONS.

As used in this Resolution, certain terms are defined as follows:

- (a) "Association" means a partnership, limited partnership or any other form of unincorporated enterprise owned or conducted by two or more persons.
- (b) "Corporation" means a corporation or joint stock association organized under the laws of the United States, the Commonwealth of Pennsylvania, or any other state, territory or foreign country or dependency, including but not limited to banking institutions.
- (c) "Document" means any deed, instrument or writing whereby any real property interest is transferred.

- (d) "Living trust" means any trust, other than a business trust, intended as a will substitute by the settlor, which becomes effective during the lifetime of the settlor, but from which trust distributions cannot be made to any beneficiaries other than the settlor prior to the death of the settlor.
- (e) "Real property interest" or "interest in real property," refers to any interest in real property, including, but not limited to, lands, tenements and hereditaments; specifically including an interest in an association and shares of stock in a corporation, the major part [i.e., more than fifty percent (50%)] of the assets of which association or corporation is composed of real estate or shares in any cooperative real estate venture.
- (f) "School District" means the School District of Pittsburgh, Pennsylvania.
- (g) "Transfer" both as a noun and verb, refers to bargain, sale, grant, quitclaim and all other modes of conveying real property interests, including the complete or partial liquidation of an association or a corporation, or the sale of any interest or shares therein if any part of the distribution made in such liquidation or if any of the assets which are the subject of such sale of any interest or shares therein, consists of real estate or real property. "Transfer" also includes a lease or rental of real property or real estate pursuant to an agreement which terminates upon the expiration of thirty (30) years or more or which contains an option for an extension for a period of thirty (30) years or more; and ground rents. It is the intention of The Board of Public Education of the School District of Pittsburgh, Pennsylvania that any transfer of a real property interest accomplished through a sale of an interest in an association or shares of stock in a corporation, through a distribution of assets, through a long-term lease, or through ground rents be specifically subject to the tax imposed herein.
- (h) "Value" means, in the case of any document transferring any real property interest, the amount of the actual consideration therefor, including liens or other encumbrances thereon and ground rents, or a commensurate part of liens or other encumbrances thereon and ground rents where such liens or other encumbrances and ground rents also encumber or are charged against any other real property interest. Where the document sets forth no consideration or a nominal consideration, the "value" thereof shall be determined from the price set forth in, or the actual consideration for, the contract of sale, or, in the case of a gift or any other transfer without consideration, from the actual monetary worth of the interest transferred, which in either event shall not be less than the amount of the assessment of such property made by the Allegheny County Board of Property Assessment, Appeals and Review.

In the case of a sale of an interest in an association or shares of stock in a corporation involving the transfer of a real property interest, it shall be the burden of the taxpayer to establish any claim that a portion of the consideration for the transfer is not attributable to real property or shares in any cooperative real estate venture owned by the association or corporation.

#### SECTION 2. LEVY AND RATE.

(a) <u>Rate and Time of Payment</u>. A tax in the amount of one percent (1%) of the value is hereby imposed upon each transfer of any interest in real property situated within the School District regardless of where the document is made, executed or delivered, or where the actual settlement on each transfer takes place. The tax shall be payable at the time of delivery of the document.

(b) <u>Determination of Tax Liability</u>. Every person who accepts delivery of any document, or on whose behalf delivery of any document is accepted, shall be liable for the payment of the tax, except that where any document is delivered to the Commonwealth, a political subdivision or to any authority created by the Commonwealth or a political subdivision, the person by whom the document was made, executed, issued or delivered shall be liable for the payment of the tax. The tax shall be imposed upon each transfer of real property or any interest in real property within the limits of the District, regardless of where the instruments making the transfers are made, executed or delivered or where the actual settlements on the transfers take place, to the same extent that such transactions are subject to the tax imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Act of March 4, 1971 (P.L. 6, No. 2), as amended, known as "The Tax Reform Code of 1971," 72 P.S. Section 8101-C et seq. and Act 40 of 2005.

(c) <u>Location of Property</u>. Where the real property is situated partly within and partly without the boundaries of the School District, the tax shall be paid on the value of the portion of the real property situated within the School District.

## SECTION 3. EXCEPTIONS.

The real property transfer tax shall not be imposed upon the following transfers:

- (a) Wills;
- (b) Leases, provided that such leases are not for a period of thirty (30) years or more and/or do not contain an option for an extension of a period of thirty (30) years or more. This exclusion does not include ground rents.
- (c) Mortgages;
- (d) Conveyances to a trustee under a recorded trust agreement for the express purpose of holding title in trust as security for debt contracted at the time of the conveyance, under which the trustee is not the lender, and requiring the trustee to make reconveyance to the grantor-borrower upon the payment of the debt;
- (e) Transfers involving living trusts, upon presentation of a copy of the living trust instrument to the recorder of deeds, and only to the extent that:
  - (1) The transfer is for no consideration or nominal actual consideration to a trustee of a living trust from the settlor of the living trust; or
  - (2) The transfer is for no consideration or nominal actual consideration from a trustee of a living trust after the death of the settlor of the trust, or from a trustee of a trust created pursuant to the will of a decedent to a beneficiary to whom the property is devised or bequeathed; or
  - (3) The transfer is for no consideration or nominal actual consideration from the trustee of a living trust to the settlor of the living trust, if such property was originally conveyed to the trustee by the settlor.
- (f) Transfers between husband and wife;

- (g) Transfer between persons who were previously husband and wife but who have been divorced, provided the property or interest therein subject to such transfer was acquired by the husband and wife, or husband, or wife prior to the granting of the final decree in divorce, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such a transfer;
- (h) Transfers between parent and child, or spouse of such child, or between parent and trustee for the benefit of a child, or the spouse of such child, or between brother or sister, or the spouse of such brother or sister, or between a grandparent and grandchild, or the spouse of such grandchild, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such transfer.
- (i) Correctional deeds without consideration;
- (j) Transfers by and between a principal and straw party for the purpose of placing a mortgage, or ground rent upon the premises;
- (k) Transfers from a purchase money mortgagor to the vendor holding the purchase money mortgage, whether pursuant to a foreclosure or in lieu thereof;
- (I) Transfers from the Commonwealth or political subdivision(s) or from authority(ies) created by the Commonwealth or political subdivision(s) to any of such public bodies;
- (m) Conveyances to political subdivision(s) pursuant to acquisition by the political subdivision(s) of tax delinquent properties at any sheriff's or treasurer's sale;
- (n) Transfers to the United States, the Commonwealth, or to any of their instrumentalities by gift or dedication, or by deed of confirmation in connection with a gift, dedication, condemnation proceedings or in lieu thereof, or reconveyance by a condemning body of the property condemned to the owner of record at the time of condemnation which reconveyance may include property line adjustments, provided such reconveyance is made within one year of the date of condemnation;
- (o) Transfers between religious organizations or other bodies or persons holding title to real estate for a religious organization if such real estate is not being or has not been used by such transferor for commercial purposes;

- (p) Transfer between corporations operating housing projects pursuant to the Housing and Redevelopment Assistance Law and the shareholders thereof;
- (q) Transfers to nonprofit industrial development agencies;
- (r) Transfers between nonprofit industrial development agencies and industrial corporations purchasing from them; and
- (s) Transfers by the owner of previously occupied residential premises within the School District to a builder of new residential premises within the School District when such previously occupied residential premises is taken in trade by such builder as part of the consideration for the purchase of a new, previously unoccupied residential premises.

Where there is a transfer of residential property by a licensed real estate broker, which property was transferred to him within the preceding year as part of the consideration for the purchase of other residential property, a credit for the amount of the tax paid at the time of the transfer to him shall be given to him toward the amount of the tax due upon the transfer. If the tax due upon the transfer from the licensed real estate broker is greater than the credit given for the prior transfer, the difference shall be paid and if the credit allowed is greater than the amount of the tax due, no refund shall be allowed.

(t) Transfers from a political subdivision or public authority created under the laws of the Commonwealth of Pennsylvania, of a multi-purpose stadium to private entities or persons.

## SECTION 4. EVIDENCE OF PAYMENT OF TAX.

The tax imposed by this Resolution shall be paid in the office of the Recorder of Deeds for Allegheny County, Pennsylvania, and payment shall be evidenced by affixing documentary stamps to each document by the person making delivery or presenting or recording the document, who shall write or otherwise place thereon the initials of his name and the date upon which the stamps are affixed so that the stamps may not again be used. The stamps or the receipts shall be affixed in such manner that their removal requires the continued application of steam or water. The Recorder of Deeds may prescribe alternative methods of evidencing the payment of the tax.

## SECTION 5. EVIDENCE OF VALUE.

- (a) <u>Affidavit of Value</u>. Where the document does not set forth the true, full and complete value, as in the case of gifts or for any other reason, the value shall be as set forth in the affidavit submitted as to the realty transfer tax payable to the Commonwealth of Pennsylvania, in accordance with the Act of December 27, 1951, P.L. 1742, as amended (72 P.S. §3283 <u>et seq</u>.), and a certified copy of that affidavit shall be filed with the office of the Recorder of Deeds at the time the tax is paid.
- (b) <u>Additional Facts by Affidavit</u>. Whenever the taxability of any transfer of real property or the amount of the tax depends upon the relationship of the parties to the transaction or upon any other facts not recited in the document, the Recorder of Deeds may require that such facts be established by affidavit.

#### SECTION 6. INTEREST AND PENALTIES.

If for any reason the tax is not paid when due, interest at the rate of six percent (6%) per annum on the amount of such tax and an additional penalty of one-half percent (1/2%) of the amount of the unpaid tax for each month or fraction thereof during which the tax remains unpaid shall be added and collected. Where suit is brought for the recovery of the tax, the person liable shall, in addition, be liable for the cost of collection as well as for the interest and penalties herein imposed.

## SECTION 7. ADMINISTRATION, COLLECTION AND ENFORCEMENT.

The tax levied under this Resolution shall be administered, collected and enforced under the Act of December 31, 1965 (P.L. 1257, No. 511), as amended, known as "The Local Tax Enabling Act," provided, however, that if the correct amount of the tax is not paid by the last date prescribed for timely payment, the Pennsylvania Department of Revenue is authorized and directed, on behalf of the District, to determine the tax, interest and penalty as provided for in Section 1109-D of the Tax Reform Code of 1971, 27 P.S. Section 8109-D, and is also authorized and directed to collect and enforce the tax, interest and penalty in the same manner as tax, interest and penalty imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Tax Reform Code of 1971, 72 P.S. Section 8101-C *et seq*. In addition, if any person fails to pay the tax in the amount and at the time required under this Resolution, the School Treasurer shall file a lien against the property which is the subject of the transfer in the amount of the deficiency.

### SECTION 8. VIOLATIONS.

No person shall:

- (a) Make, execute, issue, deliver or accept, or cause to be made, executed, issued, delivered or accepted, any document without the full amount of the tax thereon being duly paid;
- (b) Fraudulently cut, tear or remove from any document any documentary stamp, receipt or other evidence of payment;
- (c) Fraudulently affix to any document upon which a tax is imposed by this Resolution any documentary stamp, receipt or other evidence of payment which has been cut, torn or removed from any other document upon which a tax is imposed by this or any documentary stamp or receipt or any impression of any forged or counterfeited stamp, receipt, die, plate or any other article;
- (d) Willfully remove or alter the cancellation marks of any documentary stamp or receipt, or restore any such documentary stamp or receipt with intent to use or cause the same to be used after it has already been used, or knowingly buy, sell, offer for sale or give away any such altered or restored stamp or receipt to any person for use, or knowingly use the same;
- (e) Knowingly have in his possession an altered or restored documentary stamp or receipt removed from any document upon which a tax is imposed by this Resolution;
- (f) Knowingly or willfully prepare, keep, sell, offer for sale or have in his possession, any forged or counterfeited documentary stamps or receipts; or
- (g) Fail, neglect or refuse to comply with, or violate, the rules and regulations adopted by the School Treasurer under the provisions of this Resolution.

## SECTION 9. SHARING INFORMATION.

Pursuant to the requirements of Act 40 of 2005, the Treasurer or the authorized representative of the Treasurer may divulge to the Pennsylvania Department of Revenue any information concerning the administration or collection of the tax imposed under this Resolution.

## SECTION 10. EFFECTIVE DATE.

This Resolution shall take effect on January 1, 2019 and shall apply to all transfers of real property made on and after that date.

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# **IV. STUDENT/PARENT/GENERAL INFORMATION SECTION**

- a) Enrollment Statistics Information
- b) Charter Schools Enrollment PPS Students
- c) Enrollment Projections/History
- d) Building Capacities
- e) Personnel Resources Allocations/Graph
- f) State of the District
- g) Performance Measures
- h) Community Schools

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#### Pittsburgh Public Schools 2018-2019 Organization of Schools

### Pittsburgh Public Schools Comparison Of Membership CLOSE OF THE FIRST SCHOOL MONTH

		MEMBERSHIP October 2, 2017	MEMBERSHIP October 1, 2018	Increase/ Decrease
23	Elementary Schools	12,097	11,794	(303)
11	*Middle Schools	2,027	1,947	(80)
34	**Secondary Schools	7,759	7,380	(379)
	Special Schools	412	613	201
	Clayton Academy	67	92	25
	Sub-Total - K-12	22,362	21,826	(536)
7	Pre-K/Headstart	1,349	1,326	(23)
7	System-wide Totals	23,711	23,152	(559)

#### SECONDARY SCHOOLS

MIDDLE SCHOOLS

Grades 6-8

ELEMENTARY SCHOOLS

K-5 K-8

Grades 6-12	
Grades 9-12	
Student Achievement Center 6-12	

5

#### ONLINE ACADEMY

## SPECIAL EDUCATION CENTERS

Conroy, Oliver, Pioneer	
Pittsburgh Gifted Center	
Clayton Academy	

TOTAL ALL SCHOOLS

#### ANNUAL CHANGE IN MEMBERSHIP END OF FIRST SCHOOL MONTH

4		K-12	Annual C	Change
1	Year	Membership	Number	Percent
10	1997	40,181	226	
	1998	39,603	(578)	-1.44%
1	1999	38,846	(757)	-1.91%
1	2000	38,560	(286)	-0.74%
	2001	37,612	(948)	-2.46%
	2002	35,147	(2,465)	-6.55%
	2003	34,619	(528)	-1.50%
3	2004	32,661	(1,958)	-5.65%
1	2005	31,148	(1,513)	-4.63%
1	2006	29,445	(1,632)	-5.24%
5	2007	28,265	(1,067)	-3.62%
	2008	26,649	(1,616)	-5.72%
57	2009	26,123	(526)	-1.97%
	2010	25,326	(797)	-3.10%
	2011	25,031	(295)	-1.20%
	2012	24,849	(182)	-0.73%
	2013	24,525	(324)	-1.30%
	2014	24,103	(422)	-1.72%
	2015	23,639	(464)	-1.93%
	2016	23,286	(353)	-1.49%
	2017	22,362	(924)	-3.97%

Elementary Schools	к	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
PITTSBURGH ALLEGHENY K-5	98	112	91	91	83	69								544
PITTSBURGH ARLINGTON K-8	40	43	37	37	43	51	43	36	42					372
PITTSBURGH ARSENAL K-5	41	37	44	48	45	38								253
PITTSBURGH BANKSVILLE K-5	59	51	50	48	47	36								291
PITTSBURGH BEECHWOOD K-5	55	52	61	56	45	64								333
PITTSBURGH BROOKLINE K-8	52	56	56	58	58	55	55	44	51					485
PITTSBURGH CARMALT K-8	71	63	70	63	63	66	50	42	45					533
PITTSBURGH COLFAX K-8	117	122	107	107	98	111	96	72	88					918
PITTSBURGH CONCORD K-5	72	75	65	79	79	73								443
PITTSBURGH DILWORTH K-5	76	80	81	67	73	73								450
PITTSBURGH FAISON K-5	102	82	72	81	70	79								486
PITTSBURGH FULTON K-5	71	57	57	62	59	57								363
PITTSBURGH GRANDVIEW K-5	36	38	42	33	40	46								235
PITTSBURGH GREENFIELD K-8	39	50	43	39	46	49	39	38	38					381
PITTSBURGH KING K-8	72	62	50	50	42	50	44	29	22					421
PITTSBURGH LANGLEY K-8	74	54	60	68	72	67	61	53	60					569
PITTSBURGH LIBERTY K-5	69	72	76	56	56	59								388
PITTSBURGH LINCOLN K-5	49	32	30	44	31	35								221
PITTSBURGH LINDEN K-5	37	41	53	41	54	49								275
PITTSBURGH MANCHESTER K-8	19	22	23	28	29	28	20	22	16					207
PITTSBURGH MIFFLIN K-8	31	17	38	30	33	33	41	26	46					295
PITTSBURGH MILLER K-5	42	26	38	39	41	38								224
PITTSBURGH MINADEO K-5	39	41	38	43	39	51								251
	1,361	1.285	1,282	1,268	1,246	1,277	449	362	408	0	0	0	0	8,938
	1,501	1,200	1,202	1,200	1,240	1,211	773	502	700	v	v	U	v	0,330

# Membership by School and Grade 2018-2019

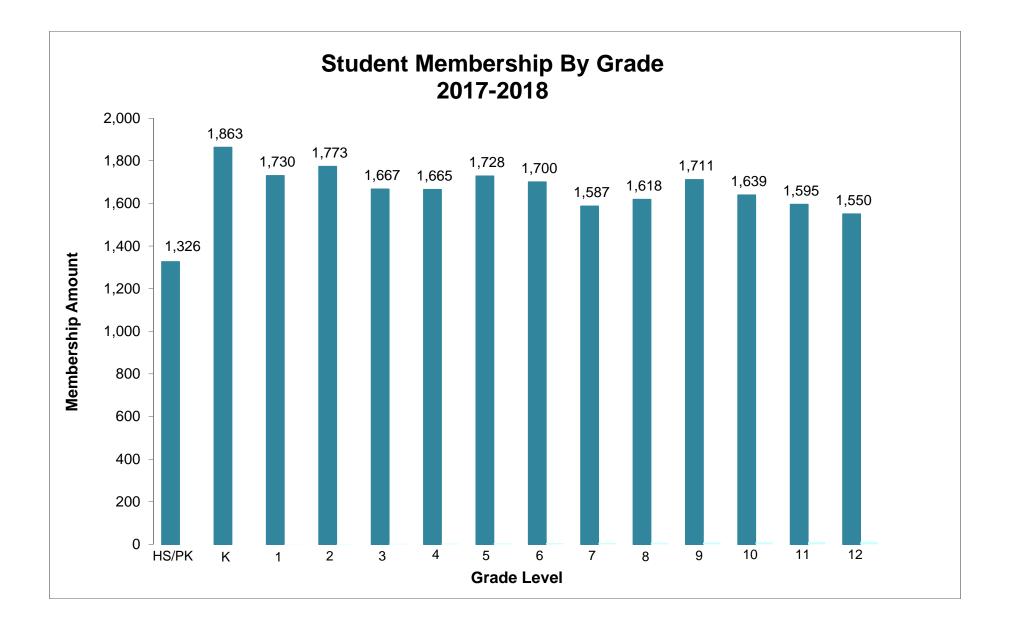
Elementary Schools	К	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
PITTSBURGH MONTESSORI K-8	54	45	45	41	32	28								245
PITTSBURGH MORROW K-5	76	70	71	61	55	69	63	53	60					578
PITTSBURGH PHILLIPS K-5	55	48	45	41	45	41								275
PITTSBURGH ROOSEVELT K-5	62	42	47	46	36	53								286
PITTSBURGH SPRING HILL K-5	33	29	32	19	20	29								162
PITTSBURGH SUNNYSIDE K-8	36	30	37	19	35	32	30	24	23					266
PITTSBURGH WEIL K-5	39	23	24	29	28	31								174
PITTSBURGH WEST LIBERTY K-5	31	39	40	35	37	42								224
PITTSBURGH WESTWOOD K-8	36	46	49	31	44	37								243
PITTSBURGH WHITTIER K-5	40	32	44	26	40	30								212
PITTSBURGH WOOLSLAIR K-5	33	32	39	29	29	29								191
ELEMENTARY SCHOOL TOTALS	1,856	1,721	1,755	1,645	1,647	1,698	542	439	491	0	0	0	0	11,794

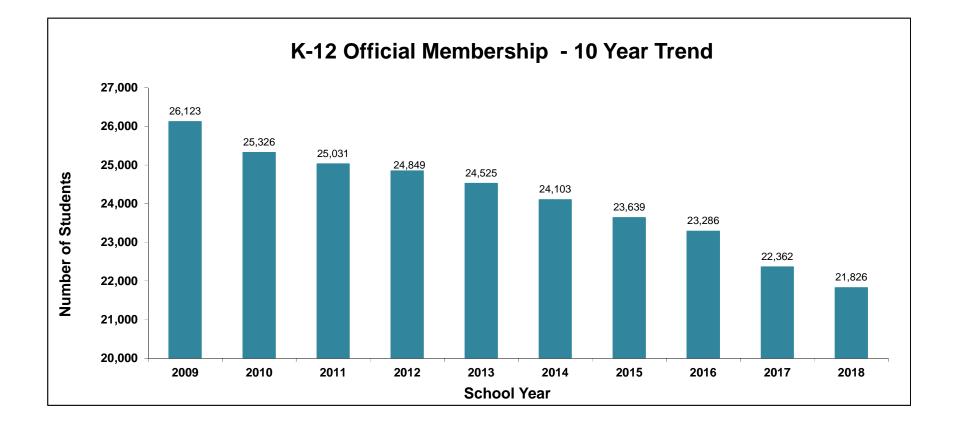
Middle Schools	к	1	2	3	4	5	6	7	8	9	10	11	12 TOTAL
PITTSBURGH ALLEGHENY 6-8							57	58	69				184
PITTSBURGH SOUTH HILLS 6-8							154	136	163				453
PITTSBURGH CLASSICAL 6-8							105	90	100				295
PITTSBURGH SOUTH BROOK 6-8							116	113	114				343
PITTSBURGH SCHILLER 6-8							89	63	56				208
PITTSBURGH STERRETT 6-8							110	102	91				303
PITTSBURGH ARSENAL 6-8							51	64	46				161
Middle School Totals	0	0	0	0	0	0	682	626	639	0	0	0	0 1,947

Secondary Schools	0H	PK	К	1	2	3	4	5	6	7	8	9	10	11	12	ΤΟΤΑΙ
PITTSBURGH ALLDERDICE HIGH SCHOOL												393	395	373	331	1,492
PITTSBURGH CAPA HIGH SCHOOL 6-12									120	122	116	137	113	133	127	868
PITTSBURGH CARRICK HIGH SCHOOL												236	184	181	120	721
PITTSBURGH SCI TECH ACADEMY									81	53	53	120	102	87	83	579
PITTSBURGH UPREP 6-12 AT MILLIONES									33	25	24	100	71	64	47	364
PITTSBURGH BARACK OBAMA IB 6-12									139	144	132	138	134	133	104	924
PITTSBURGH ONLINE ACADEMY							3	11	8	15	7	23	28	18	28	14
PITTSBURGH PERRY HIGH SCHOOL												114	139	93	85	43 <sup>2</sup>
PITTSBURGH BRASHEAR HIGH SCHOOL												296	297	306	283	1,182
ACADEMY AT WESTINGHOUSE 6-12									60	104	80	112	114	120	88	678
Secondary School Totals	0	0	0	0	0	0	3	11	441	463	412	1,669	1,577	1,508	1,296	7,380
Special Education Centers	0H	РК	к	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
PITTSBURGH SAC 6-12									5	9	20	7	24	41	94	200
PITTSBURGH CONROY			5	5	14	17	9	12	10	16	14	11	13	19	47	192
MERCY BEHAVIORAL HEALTH																(
PITTSBURGH OLIVER CITYWIDE ACA						2	1	4	13	9	10	6	9	12	15	8
PITTSBURGH PIONEER			2	4	4	3	5	3	7	8	5	5	1	3	19	69
CITY CONNECTIONS															71	71
Special Education Center Totals			7	9	18	22	15	19	35	42	49	29	47	75	246	61:
Alternative School																
Clayton Academy										17	27	13	14	13	8	92
Alternative School Totals									0	17	27	13	14	13	8	92
Headstart/Pre-K Programs	0H	РК														ΤΟΤΑΙ
PPS Schools	1,093	233														1,326
Headstart/Pre-K Program Totals																1,326

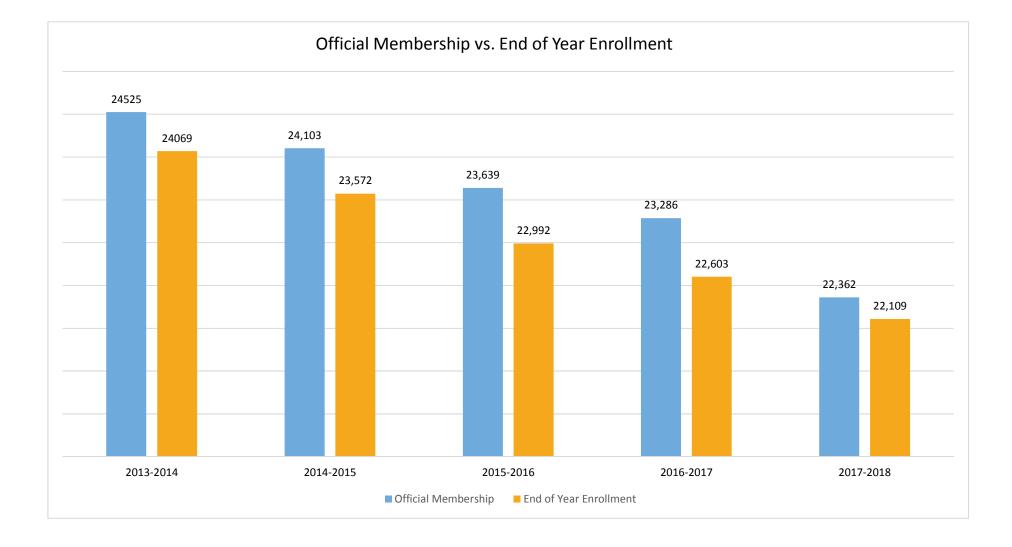
Secondary Schools	0Н	PK	κ	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
EC Totals	1,093	233														1,326
Element Totals			1,856	1,721	1,755	1,645	1,647	1,698	542	439	491					11,794
Mid Totals									682	626	639					1,947
Secondary Totals							3	11	441	463	412	1,669	1,577	1,508	1,296	7,380
Spec Ed Totals			7	9	18	22	15	19	35	42	49	29	47	75	246	613
Alternative Totals									0	17	27	13	14	13	8	92
ALL SCHOOL TOTALS																,
	1,093	233	1,863	1,730	1,773	1,667	1,665	1,728	1,700	1,587	1,618	1,711	1,638	1,596	1,550	23,152

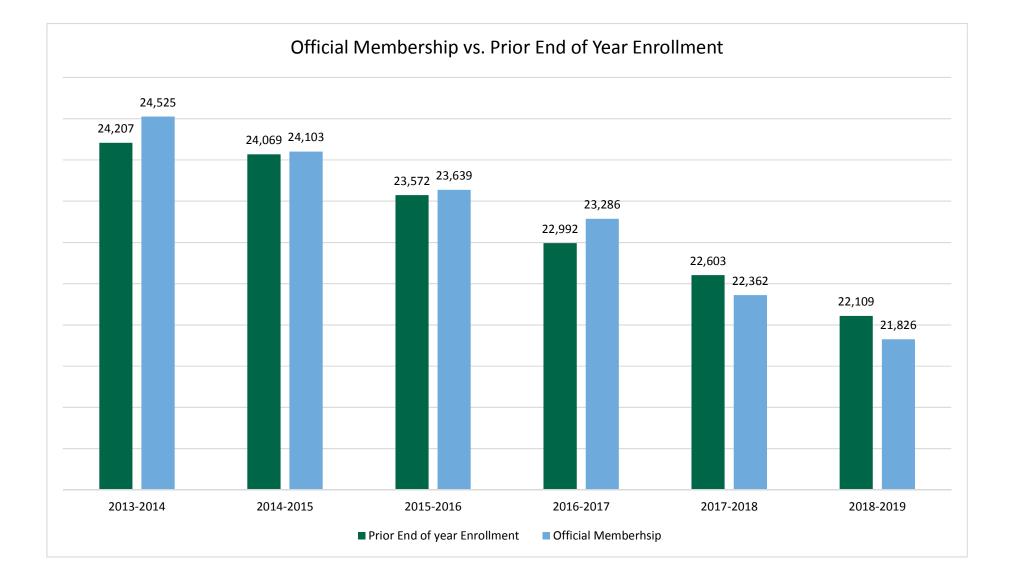
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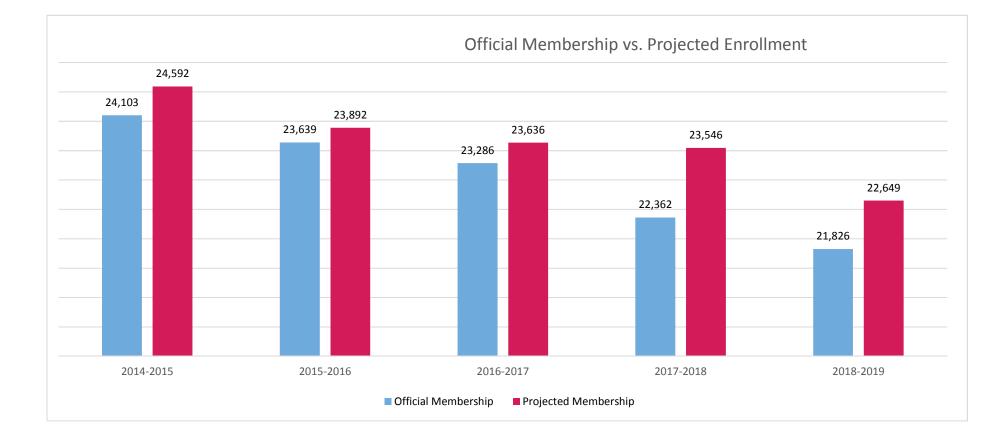


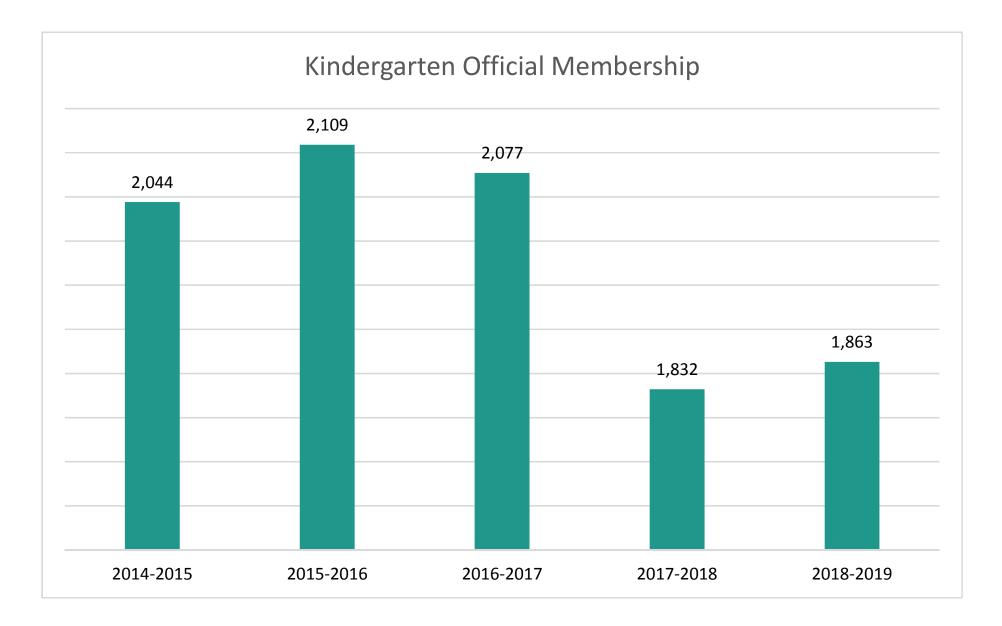






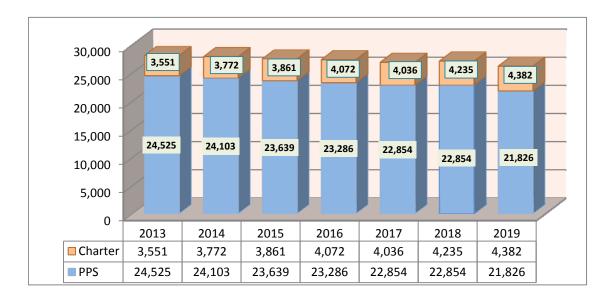






#### **CHARTER SCHOOLS**

Charter Schools are self-managed public schools that are approved by local school districts. Cyber charter schools are approved by the PA Department of Education. Both are created and controlled by parents, teachers, community leaders, and colleges or universities. Charter schools operate free from many educational mandates, except for those concerning nondiscrimination, health and safety and accountability. Increased enrollment in charter schools has resulted in decreased enrollment within the District. As of February 2019 the School District of Pittsburgh currently has 4,382 students who attend 38 charter schools including 10 approved by the District, 17 approved by other districts or the State and 11 cyber schools approved by the State.





#### Enrollment Projections Prepared by the Pennsylvania Department of Education

(717) 787-2644

#### Pittsburgh SD 102027451

YEAR	<u></u> K	1	2		<u>3</u>	4	5	6	7	8	9		10	11	12	Total	_
								l	Proje	ction							
2016 - 2017	2092	1915	1841	19	945	1877	1704	1656	1686	1638	178	33	1725	1598	1538	22998	
2017 - 2018	2030	1931	1791	17	′51	1889	1813	1663	1616	1641	168	<sup>.</sup>	1642	1618	1546	22617	
2018 - 2019	2003	1873	1806	17	'04	1701	1825	1770	1623	1572	169	. 00	1553	1540	1565	22225	
2019 - 2020	1979	1848	1752	17	'18	1655	1643	1781	1728	1579	161	8	1556	1457	1490	21804	
2020 - 2021	1940	1826	1728	16	67	1669	1599	1604	1738	1681	162	?6	1490	1459	1409	21436	
2021 - 2022	1901	1790	1708	16	644	1619	1612	1561	1566	1691	173	31 ·	1497	1397	1411	21128	
2022 - 2023	1862	1754	1674	16	625	1597	1564	1573	1524	1524	174	l1 ·	1594	1404	1351	20787	
2023 - 2024	1825	1719	1640	15	593	1578	1543	1527	1535	1483	156	i9 ·	1603	1495	1358	20468	
2024 - 2025	1789	1684	1608	15	60	1547	1524	1506	1491	1494	152	27	1445	1503	1446	20124	
2025 - 2026	1753	1651	1575	15	530	1515	1494	1488	1470	1451	153	88	1406	1355	1454	19680	
							Various G	rade Grou	pings of the	Enrollment F	Projections						
YEAR	K-4	K-5	K-6	<u>K-7</u>	<u>K-8</u>	<u>K-9</u>	K-12	5-8	6-8	7-8	6-9	7-9	7-12	8-12	<u>9-12</u>	10-12	
2015 - 2016	9695	11392	13119	14802	16534	18407	23350	6839	5142	3415	7015	5288	10231	8548	6816	4943	
2020 - 2021	8830	10429	12033	13771	15452	17078	21436	6622	5023	3419	6649	5045	9403	7665	5984	4358	
2025 - 2026	8024	9518	11006	12476	13927	15465	19680	5903	4409	2921	5947	4459	8674	7204	5753	4215	
Year	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>201</u>	<u>1 20</u>	012	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>201</u>	<u>7 20</u>	<u>)18</u>	<u>2019</u>	<u>2020</u>
Births	3535	3900	3839	3790	3686	371	6 36	605	3558	3515	3445	3376	330	08 32	242	3177	3113
													Pi	ojected Bir	ths		

							Various Gra	de Groupir	igs of the E	nrollment F	Projections					
YEAR	<u>K-4</u>	<u>K-5</u>	<u>K-6</u>	<u>K-7</u>	<u>K-8</u>	<u>K-9</u>	<u>K-12</u>	5-8	6-8		6-9			<u>8-12</u>	<u>9-12</u>	10-12
2015 - 2016	9695	11392	13119	14802	16534	18407	23350	6839	5142	3415	7015	5288	10231	8548	6816	4943
2020 - 2021	8830	10429	12033	13771	15452	17078	21436	6622	5023	3419	6649	5045	9403	7665	5984	4358
2025 - 2026	8024	9518	11006	12476	13927	15465	19680	5903	4409	2921	5947	4459	8674	7204	5753	4215

1. Excludes students in full-time out-of-district special education, comprehensive AVTSs, charter schools, state-owned schools, consortium-operated alternative high schools, and juvenile correctional institutions.

2. Enrollment projections beyond five years are subject to errors in the lower grades resulting from inconsistencies between actual and projected live births and should be reviewed closely.

3. Four year old kindergarten students, if any, added to K enrollments.

4. Elementary and secondary ungraded students were distributed among the grades. Therefore, enrollments by grade may differ from those reported by the local education agencies.

Sources: 1. Pennsylvania Information Management System (PIMS)

 Resident Live Birth file supplied by the Division of Health Statistics, Pennsylvania Department of Health. The Department of Health specifically disclaims responsibility for any analyses, interpretations or conclusions.

						1.01									
		Birth to K	Birth to 1	<u>1 to 2</u>	<u>2 to 3</u>	<u>3 to 4</u>	<u>4</u>	<u>to 5</u>	<u>5 to 6</u>	<u>6 to 7</u>	<u>7 to 8</u>	<u>8 to 9</u>	<u>9 to 10</u>	<u>10 to 11</u>	<u>11 to 12</u>
2011-12 to 2	2012-13	0.58513	0.57822	0.94368	0.96403	0.96267	0.9	8767	0.96896	0.99286	0.97014	1.01661	0.92263	0.94121	0.98726
2012-13 to	2013-14	0.60172	0.57077	0.9364	0.94447	0.96742	0.9	6395	0.96724	0.98154	0.98357	1.03861	0.91164	0.93201	0.99175
2013-14 to	2014-15	0.52665	0.54415	0.8823	0.91275	0.94505	0.9	2558	0.95467	0.93118	0.93861	0.95929	0.92241	0.94958	0.91733
2014-15 to	2015-16	0.53852	0.51953	0.97846	0.98422	1.00973	0.9	8663	1.0135	0.99881	1	1.10371	0.92709	0.92874	0.97286
Average	Rate	0.56301	0.55317	0.93521	0.95137	0.97122	0.9	96596	0.97609	0.9761	0.97308	1.02956	0.92095	0.93788	0.9673
Retention R	ata Usad	0.56301	0.51953	0.93521	0.95137	0.97122	0.0	96596	0.97609	0.9761	0.97308	1.02956	0.92095	0.93788	0.9673
Relention	ale Useu	0.56501	0.51955	0.93521	0.95137	0.97122	0.:	90390	0.97009	0.9701	0.97308	1.02950	0.92095	0.93766	0.9073
Year	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Births	3535	3900	3839	3790	3686	3716	3605	3558	3515	3445	3376	3308	3242	3177	3113
												Projecte	ed Births		

Retention Rate by Grade by Year

Pittsburgh SD 102027451

Notes:

#### SCHOOL DISTRICT OF PITTSBURGH 2018/19 BUILDING CAPACITIES AND ENROLLMENT

SCHOOL	<u>YEAR BUILT</u>	DATE OF LAST RENOVATION	FUNCTIONAL CAPACITY*	2018/19 K - 12 <u>ENROLLMENT</u>	PRE K & HEADSTART <u>ENROLLMENT</u>	TOTAL <u>ENROLLMENT</u>	EXCESS FUNCTIONAL <u>CAPACITY</u>
Allegheny Elementary	1904	Established 1999	586	544	36	580	6
Arlington K-8 (@ Murray Building)	1956	Renovation 2016	516	372	13	385	131
Arsenal Elementary	1930	Addition 1939/Renovation 1971	675	253	57	310	365
Banksville	1936	Addition 1960	361	291	-	291	70
Beechwood	1908	Addition 1924/Demountable 1966	604	333	43	376	228
Brookline K-8	1907	Addition 1929/Demountables/Renovation 2006	710	485	17	502	208
Carmalt K-8	1935	Addition 1974/2008	948	533	30	563	385
Colfax ALA K-8	1911	Addition 2007	1,038	918	-	918	120
Concord	1938	Addition 2011	665	443	38	481	184
Dilworth	1914	Addition 1927	532	450	36	486	46
Faison Primary K-5	2004		618	486	-	486	132
Fulton	1893	Addition 1900/Renovation 1929	458	363	17	380	78
Grandview	1961	Addition 1993	399	235	12	247	152
Greenfield K-8	1921	Renovation 2001	570	381	17	398	172
King, Martin Luther ALA K-8	1973		1,274	421	27	448	826
Langley	1923	Addition 1977	1,064	569	-	569	495
Liberty	1911	Renovation 1928/Addition 1936	474	388	-	388	86
Lincoln Primary K-5	1930	Addition 2002	452	221	30	251	201
Linden	1903	Additions 1925/1960	499	275	-	275	224
Manchester K-8	1964		606	207	17	224	382
Mifflin K-8	1932	Additions 1956/2004	562	295	18	313	249
Miller K-5	1906	Additions 1938	540	224	54	278	262
Minadeo	1957	Addition 1993	800	251	52	303	497
Morrow (Pre K / K-4)	1895	Addition 1957	622	333	68	401	221
Morrow @ Rooney Building (5-8)	1921		528	245	-	245	283
Phillips	1958		325	275	-	275	50
Pittsburgh Montessori K-8	1900	Addition 1961/Demountable 1967	460	245	39	284	176
Roosevelt (Main)	1960	Renovation 2002	368	182	-	182	186
Roosevelt (Pre K / K-1)	1959	Addition 1978	170	104	31	135	35
Spring Hill	1896	Renovations 1992/2001	300	162	-	162	138
Sunnyside K-8	1954	Addition 2006	516	266	16	282	234
Weil ALA K-8	1942	Renovation 2001	620	174	30	204	416
West Liberty	1938	Renovation 1995	324	224	-	224	100
Westwood K-8	1956	Addition 1970	494	243	34	277	217
Whittier	1938		333	212	-	212	121
Woolslair	1897	Renovation 1997	343	191	12	203	140
Elementary Total		ELEMENTARY TOTA	L 20,354	11,794	744	12,538	7,816

#### SCHOOL DISTRICT OF PITTSBURGH 2018/19 BUILDING CAPACITIES AND ENROLLMENT

<u>SCHOOL</u>	<u>YEAR BUILT</u>	DATE OF LAST RENOVATION	FUNCTIONAL <u>CAPACITY*</u>	2018/19 K - 12 <u>ENROLLMENT</u>	PRE K & HEADSTART <u>ENROLLMENT</u>	TOTAL <u>ENROLLMENT</u>	EXCESS FUNCTIONAL <u>CAPACITY</u>
Allegheny Middle	1904	Annex renovation 1974/Renovation 1983	692	184	-	184	508
Arsenal Middle	1930	Addition 1939/Renovation 1971	578	161	-	161	417
Pittsburgh Classical	1974	Established 2001	640	295	27	322	318
Schiller	1938		400	208	-	208	192
South Brook	2001	Opened 2001	422	343	-	343	79
South Hills Middle	1976	Renovation 1996	784	453	-	453	331
Sterrett	1899	Addition 2008	476	303		303	173
Middle Total		MIDDLE TOTAL	3,992	1,947	27	1,974	2,018
Allderdice	1927	Addition/renovation 1987	1,236	1,492	-	1,492	(256)
Brashear	1976		2,210	1,182	7	1,189	1,021
Carrick	1924	Additions 1966/1974/2002	1,254	721	-	721	533
Obama I.B. @ Peabody	1903	Addition 1978	1,547	924	-	924	623
Perry	1901	Addition/Renovation 1992	1,062	431	-	431	631
Pittsburgh H. S. Capa	2003	Renovation 7th & 8th floor 2005/B-2 and 9th 2009	1,196	868	-	868	328
Pittsburgh Online Academy			N/A	141	-	141	N/A
Science & Technology Academy	1927	Addition/Renovation 1992/2010	660	579	16	595	65
University Prep	1928	Renovation 2008/2010	1,110	364	9	373	737
Westinghouse	1922	Addition 1933/OVT 1966/Addition Renovation 2002	1,261	678	12	690	571
Secondary Total		SECONDARY TOTAL	11,536	7,380	44	7,424	4,253
City Connections			N/A	71	-	71	N/A
Conroy	1895	Renovated 1975-1977 / 2006	348	192	63	255	93
Mercy Behavioral Health			N/A	-	-	-	N/A
Oliver Citywide Academy	1924	Addition/Renovation 1987	1,170	81	-	81	1,089
Pioneer Center	1960		104	69		69	35
Special Total		SPECIAL TOTAL	1,622	413	63	476	1,217
Clayton	1956	Renovation 2006	432	92	-	92	340
Student Achievement Center	1908	Renovation 2004	691	200	<u> </u>	200	491
Other Total		OTHER TOTAL	1,123	292		292	831
SPECIAL AND OTHER TOTAL		SPECIAL AND OTHER TOTAL	2,745	705	63	768	2,048

#### SCHOOL DISTRICT OF PITTSBURGH 2018/19 BUILDING CAPACITIES AND ENROLLMENT

SCHOOL	<u>YEAR BUILT</u>	DATE OF LAST RENOVATION	FUNCTIONAL <u>CAPACITY*</u>	2018/19 K - 12 <u>ENROLLMENT</u>	PRE K & HEADSTART <u>ENROLLMENT</u>	TOTAL <u>ENROLLMENT</u>	EXCESS FUNCTIONAL <u>CAPACITY</u>
Chartiers (Pre K)	1959	Addition 1963	196	-	119	119	77
Crescent (Pre K)	1939		418	-	143	143	275
Peabody (Pre K)	1903		120	-	71	71	49
Spring Garden (Pre K)	1938	Demountables 1967	180	-	71	71	109
PreK Centers Total		PREK CENTERS TOTAL	1,038	-	404	404	634
*Grand Total		GRAND TOTAL	39,665	21,826	1,282	23,108	16,769
Head Start and Pre K students in offs	ite buildings					78	
		DISTRICT TOTAL INCLUDING OFFSITES				23,186	

\*Science Rooms/Labs and Demountables are included in all capacity calculations. Schools have demountable buildings (12 locations, 36 classrooms, 807 capacity) and are not included in capacity calculations. The following standard classroom sizes were used to determine functional capacity: 25= K-5 and K-8; 28= 6-8 and 6-12; 30= 9-12

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#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

**Total Number of Employees 2014 through 2019** 

Source Report: 12/17/2018

As the District has been addressing its declining enrollment, the total number of positions in the District has increased from 3,691 in 2014 to 3,983 in 2019, a increase of 292 positions.

	2014	2015	2016	2017	2018	2019
<b>Administration</b> Officials, Admin, Mgrs	102	113	111	119	130	141
Legal Services	1	1	1	1	1	0
Clerical, Other Non-Professional	510	516	528	534	552	562
Total Administration	613	630	640	654	683	703
Instruction						
Principals/Directors	62	62	64	63	58	59
Supervisors/Asst. P.	30	29	27	29	41	44
Teachers	1,930	1,929	1,996	1,992	2,048	2,062
Librarians	22	23	24	20	29	31
Professionals/Support Staff	395	385	385	392	380	368
Total Instruction	2,439	2,428	2,496	2,496	2,556	2,564
Support Services						
Attendance Personnel	40	40	37	39	42	39
Guidance, Psychological Personnel	112	113	135	132	136	136
Total - Support Services	152	153	172	171	178	175

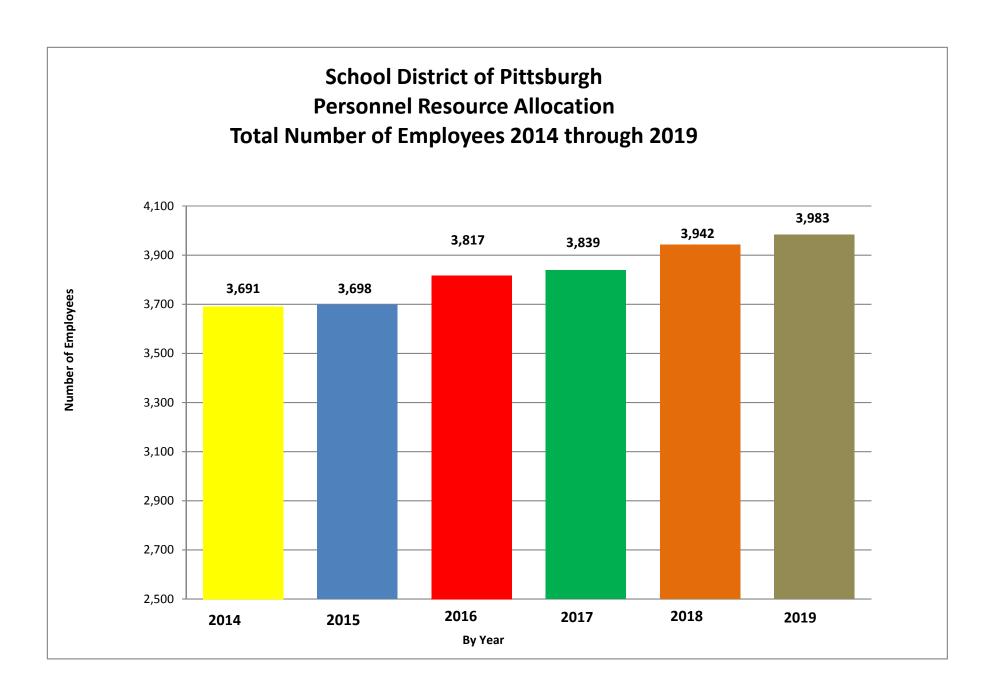
#### SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

**Total Number of Employees 2014 through 2019** 

Source Report: 12/17/2018

As the District has been addressing its declining enrollment, the total number of positions in the District has increased from 3,691 in 2014 to 3,983 in 2019, a increase of 292 positions.

-	2014	2015	2016	2017	2018	2019
Health Services						
Nurses/Health Worker	39	41	42	42	62	66
Dentist & Hygienists	3	3	3	3	2	3
Total - Health Services	42	44	45	45	64	69
<b>Operation &amp; Maintenance</b>						
Supervisors	11	11	10	11	11	11
Operation & Maintenance	333	330	339	347	335	346
Total - Operation & Maintenance	344	341	349	358	346	357
Food Service						
Director	0	1	1	1	1	1
Other Food Service Personnel	101	101	114	114	114	114
Total - Food Service	101	102	115	115	115	115
Total - General Budget	3,691	3,698	3,817	3,839	3,942	3,983





# STATE of the DISTRICT 2018









# STATE of the DISTRICT

All of us—Board, Administration, Principals, Teachers, School Staff, and Students—are on a path to transform Pittsburgh Public Schools and make significant change in our schools together.

Our 2017–2022 Strategic Plan: Expect Great Things provides a detailed roadmap ensuring a clear path forward to reaching our desired outcomes for students supported within our four strategic themes.

#### STRATEGIC PLAN LONG-TERM OUTCOMES

Increase proficiency in literacy for all students

Ensure all students are equipped with skills to succeed in college, career and life

Increase proficiency in math for all students Eliminate racial disparity in achievement levels of African-American students

#### STRATEGIC THEME #1 Create a positive and supportive school culture.

### **STRATEGIC THEME #2**

Develop and implement a rigorous, aligned instructional system.

#### STRATEGIC THEME #3 Create a positive and supportive school culture.

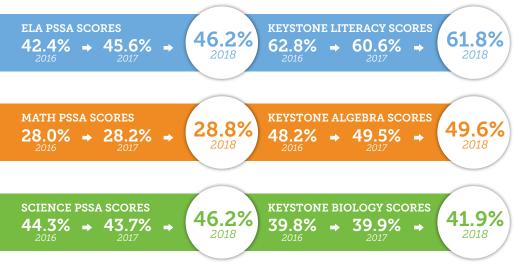
**STRATEGIC THEME #4** Foster a culture of high performance for all employees.

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## INCREASE PROFICIENCY IN LITERACY AND MATH

While state exams only show a snapshot of student performance, overall the percentage of students scoring proficient and advanced on the 2018 Pennsylvania System of School Assessment (PSSA) increased on all three exams: English Language Arts, Mathematics, and Science. The 2018 Keystone Exam results show steady performance by the District's secondary students in Algebra, Literacy, and Biology.

## DISTRICT LEVEL RESULTS



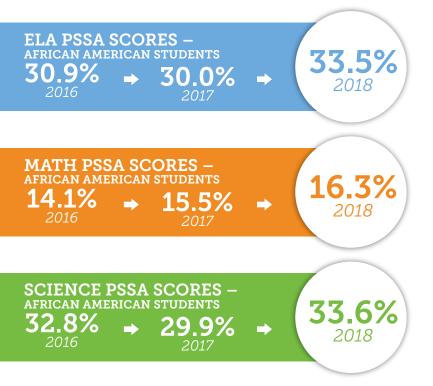
One of our top priories is to ensure that all students have the best educational opportunities. As part of our efforts to increase transparency for families and monitor the progress of all schools, the Office of Data, Research, Evaluation and Assessment makes **Digt**rict-level data available on our website at www.pghschools.org/dashboards.



Phase 1 updates to the District's curriculum included replacing the decade-old PreK-12 English Language Arts curriculum. The change included the addition of technology in the classroom to support the more rigorous curriculum aligned to the PA Core.

## ELIMINATE RACIAL DISPARITY IN ACHIEVEMENT LEVELS OF AFRICAN AMERICAN STUDENTS

The elimination of racial disparities in achievement levels of African-American students is one of four desired outcomes of the District's 2017–2022 Strategic Plan: *Expect Great Things*. As demonstrated in the chart below, performance of African-American students also increased on all three 2018 PSSA exams.

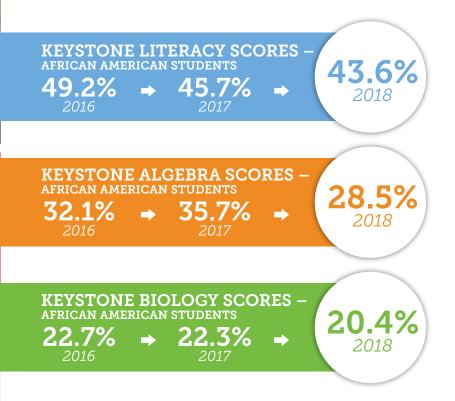




For the start of the 2018-19 school year the District rolled out new curriculum in Algebra and K-5 Mathematics.



In 2018, the performance of African American students on Keystone exams varied. While overall performance on the both the Literacy and Biology exams remained flat, a greater decline was seen on the Algebra exam.



Grade and school level results are coming soon to www.pghschools.org. 363





## EQUIPPING ALL STUDENTS WITH THE SKILLS TO SUCCEED IN COLLEGE, CAREER, AND LIFE

## **GRADUATION RATE**

Official state reports show promising growth in 4-year cohort graduation rates district-wide. The 4-year cohort graduation rate is based on the number of students within a group who graduate within four years. Graduation rates are reported a year later to account for credit recovery programs. From 2015 to 2017, the District rate for all students increased 10.4 percentage points from 70.4 percent to 80.8 percent. Additionally students of both genders and African American students also saw increases in graduation rates.

**88.1%**  *PPS White Females* 2016: 87.1% • 2015: 85.9% **86.1%** *PPS White Males* 2016: 82.4% • 2015: 75.4%

**81.3%** PPS African American Females 2016: 80.3% • 2015: 70.7% **73.3%** PPS African American Males 2016: 73.4% • 2015: 57.4%

**80.8%**  *PPS Overall* 2016: 79.8% • 2015: 70.4% **86.6%** State Overall 2016: 86.1% • 2015: 84.8% **77.4%** PPS African American Overall 2016: 76.7% • 2015: 64.3% **73.8%** State African American Overall 2016: 73.2% • 2015: 71.8%

## COLLEGE, CAREER AND LIFE INDICATORS

To ensure the District meets its vision of "all students graduating high school college, career, and life ready prepared to complete a two- or four-year college degree or workforce certification," on April 25, 2018, the Board adopted a resolution supporting the multiple readiness indicators of the *Redefining Ready!* campaign.

The indicators go beyond GPA, attendance, and performance on standardized tests to develop a comprehensive picture of student potential. A full listing of college and career readiness indicators as defined by *Redefining Ready!* are below. Life Ready indicators are still under development.

## **COLLEGE READY INDICATORS**

Students are College Ready if they meet either the academic indicators OR standardized testing benchmarks listed to the right.

## ADDITIONAL FACTORS THAT CONTRIBUTE TO COLLEGE SUCCESS

- Earning As, Bs, Cs
- FAFSA completion
- Enrollment in career pathway course sequence
- College academic advising
- Participation in college-bound bridge programs
- Senior year math class
- Completion of a math class after Algebra II

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## COLLEGE-READY ACADEMIC INDICATORS

GPA 2.8 out of 4.0 and one or more of the following academic indicators:

Advanced Placement Exam (3+)

Advanced Placement Course (A, B or C)

Dual Credit College English and/or Math (A, B or C)

College Developmental/Remedial English and/or Math (A, B or C)

Algebra II (A, B or C)

International Baccalaureate Exam (4+)

#### STANDARDIZED TESTING BENCHMARKS (MINIMUM SCORE)

#### SAT EXAM

Math: 530 | Reading and Writing: 480

#### ACT EXAM

English: 18 | Reading: 22 Science: 23 | Math: 22

#### COLLEGE READINESS PLACEMENT ASSESSMENT

Determined by post-secondary institution.

## **CAREER READY INDICATORS**

Students are Career Ready if they have identified a career interest and meet two of the behavioral and experiential benchmarks listed to the right. In addition, students entering the military upon graduation must meet the passing scores on the Armed Services Vocational Aptitude Battery (ASVAB) for each branch of the military

## LIFE READY

Being Life Ready means students leave high school with the grit and perseverance to tackle and achieve their goals. Students who are Life Ready possess the growth mindset that empowers them to approach their future with confidence, to dream big and to achieve big.

In addition to providing students and families access to Naviance software that allows them to utilize online resources, communicate with school staff, and manage the college application process, the District has increased the ability of students to engage directly with colleges and universities through the Infinite Scholar Fair, and upcoming new HBCU Get on the Bus Tour and Pittsburgh Promise Preferred College Fair.

### CAREER READY BENCHMARKS

Career Cluster Identified and two or more of the following benchmarks:

90% Attendance

25 hours of Community Service

Workplace Learning Experience

Industry Credential

Dual Credit Career Pathway Course

Two or more organized Co-Curricular Activities



## MAKING KEY INVESTMENTS **TO SUPPORT STUDENTS AND TEACHERS**

## **KEY INVESTMENTS**

Through the process of strategic shedding-examining what's working, what roles need converted, and what needs prioritized-the District has made key investments, within its existing budget, to bolster our support services to schools. Some of these efforts have included increasing library services by adding at least a half-time librarian in every elementary and middle school, providing 60 academic coaches to help teachers learn new techniques, and adding additional school nurses to ensure nursing services on every campus. The chart below details investments made over the past two years to strengthen our support to schools.

## **POSITION ADDITIONS**

FTE	Cost
60	\$7,620,000
17	\$2,031,007
11.7	\$1,394,827
7	\$1,173,557
95.70	\$12,219,391
	60 17 11.7 7

## CURRICULUM AND TECHNOLOGY

Description	Cost
Pre-K Curriculum/PD	\$964,589
K-2 ELA and Math Textbooks/PD	\$9,675,529
Classroom Computers	\$3,425,556 Total Cost
Total	\$14,065,674
BGE stments as part of 2017 and 2018 General Fu	ind Budget

	BREAKING DOWN THE BUDGET						
51.11%	Salaries & Benefits <b>\$320,789,343</b>						
12.84%	Special Education \$80,592,758						
11.82%	Charter Schools <b>\$74,203,409</b>						
7.84%	Debt Service <b>\$49,220,692</b>						
5.58%	Transportation <b>\$35,004,501</b>						
2.95%	Supplies <b>\$18,532,943</b>						
2.04%	Other Purch. Services <b>\$12,779,526</b>						
1.58%	Utilities <b>\$9,920,210</b>						
1.48%	Purch. Prof. & Tech. Services <b>\$9,302,997</b>						
1.03%	Property <b>\$6,438,102</b>						
0.70%	Other Objects <b>\$4,373,038</b>						
0.53%	Purch. Prop. Services <b>\$3,341,128</b>						
0.40%	Prior Year Encumbrances <b>\$2,500,000</b>						
0.09%	Other Finan. Uses <b>\$590,400</b>						

GRAND TOTAL: \$627,589,047 2018 Budget Appropriations by Major Object

## SUSPENSION DATA

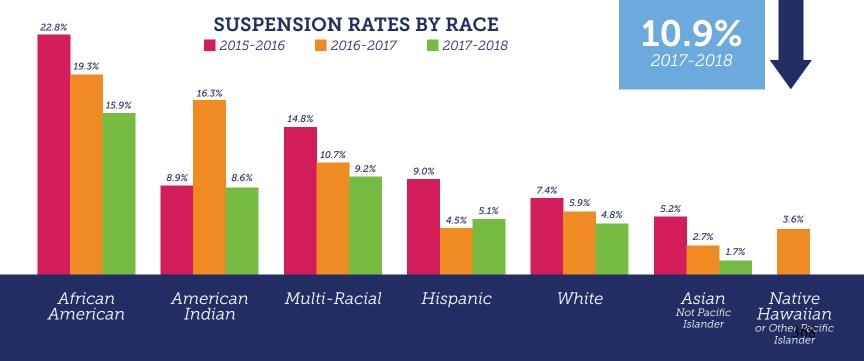
Students school years are filled with ways to grow and achieve academically and socially. Our Multi-Tiered System of Support has key behavioral supports for teachers, including Restorative Practices, the Student Assistance Program, and Positive Behavior Interventions and Supports (PBIS). These strategies help to increase instructional time, improve student social behavior and academic outcomes, and decrease disruptions.

Analyzing out-of-school suspensions across, time, schools, and student subgroups is one way to track disciplinary trends. Suspension rate is defined as the number of students who have received one or more suspensions divided by the number of students enrolled at any time during the school year.

### DISTRICT SUSPENSION RATE

**16.1%** 2015-2016

**13.3%** 2016-2017



## **UNIQUE INCIDENTS\***

The number of incidents that result in student suspension(s). One incident may result in multiple student suspensions but will only count once.

## UNIQUE STUDENTS SUSPENDED\*

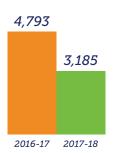
The count of distinct students suspended. Students with multiple suspensions are only counted once.

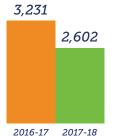
## STUDENTS WITH MULTIPLE SUSPENSIONS\*

The count of students who were suspended more than once throughout the school year.

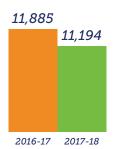
## **TOTAL DAYS SUSPENDED\***

The sum of all suspension days given.





1,328 999 2016-17 2017-18





"It's harder (to reduce suspensions) to do at the district level, but Pittsburgh Public Schools has done a lot of work on this and had a big reduction for the year just prior to the ones we studied."

#### — James Huguley Center on Race and Social Problems, University of Pittsburgh School of Social Work to the New Pittsburgh Courier regarding Pitt study on suspensions.

## **CGCS RECOMMENDATIONS**

We partnered with the Council of the Great City Schools to launch the most in-depth third-party analysis of the district to objectively assess the system and offer guidance on areas for improvement, resulting in 137 recommendations in five key areas:

- Organizational Structure and Staffing
- Instructional Programming and Alignment
- Budget and Business Service
- Data, Research, Evaluation and Assessment
- Disciplinary Procedures and Protocols

To date, the District has accomplished 72 of the changes. Visit www.ppsstrategicplan.org/progress-report to track our progress.

72 OF 137 RECOMMENDATIONS<br/>IN 13 AREAS COMPLETED IN PHASE 118Curriculum<br/>and Instruction618Curriculum<br/>Behavior615Special<br/>Education516Professional6

 Finance and Operations
 Leadership and Governance English Language Learners
 Data Governance

Assessments

Development

Staff and Program Evaluations Transportation Safety and Security Information Technology

Facilities

Procurement

"Now is not the time to back away from the hard work that lies ahead; now is not the time to change the direction you are going; and now is not the time to retreat. Now is the time to double down, to pick up the pace, and to recommit to the ambitious goals you have set for yourselves and for the children of Pittsburgh."

- Michael Casserly, Executive Director, Council of Great City Schools



## RECOGNIZING OUR EMPLOYEES OF THE YEAR

## INSTRUCTIONAL EMPLOYEE OF THE YEAR

Jason Boll has been described as "tirelessly serving Pittsburgh Perry students for the last three years. It is the relationships that he has developed and the lives that have been impacted that truly shows his impact on the Perry community.

He rarely has a period where kids aren't in his room working on assignments, discussing ways to elevate student voice, or just to share life struggles." Mr. Boll exemplified this spirit when he began a GoFundMe page to support a former student. The page, which exceeded its earning goal, provided Kevonna Stevens with the money she needed to stay at Temple University.

### NON-INSTRUCTIONAL EMPLOYEE OF THE YEAR

As security aide with the Office of School Safety, Donna Lamb holds down the front desk at the Administration Building as the first smiling face any visitor sees. Ms. Donna, as referred too by everyone, is described as "always upbeat and ready to help.

She is grateful for any assistance you give that helps her do her job at 100%. She goes out of her way to ensure that everyone is taken care of and safe."



Jason Boll (pictured above) and Donna Lamb (pictured below), are awarded 2018 Employees of the Year.



## A FEW REASONS WHY YOU CAN EXPECT GREAT THINGS AT PPS

#### DISTINGUISHED TEACHERS

111 teachers earned the Distinguished rating five years in a row.

#### **ONLINE PERSONALIZED LEARNING**

Through the College Board's "All In" Campaign Challenge, PPS high school students have access to online personalized learning to boost success on the PSAT and SAT exams.

#### **RESTORATIVE PRACTICES**

18 PPS staff members have been certified as Restorative Practice trainers to support expansion to all schools.

#### OUR STUDENTS HAVE A VOICE

Superintendent's Student Advisory Council ensure student voice is always at the table.

#### **COMMUNITY PARTNERSHIPS**

A new Pre-K classroom at the Carnegie Science Center is the first of its kind for our students, and in the nation.

#### DYNAMIC LEARNING

Three PPS schools (Pittsburgh King PreK–8, Pittsburgh Langley K–8, and Pittsburgh Schiller 6–8) were part of the pilot year of the Dynamic Learning Project, a national program supported by Google, Digital Promise, and EdTechTeam that empowers teachers to leverage technology and improve education equity.

#### STEAM EDUCATION

A partnership with Magee-Women's Research Institute connects students with world-class researchers on topics reinforcing the importance of STEAM education. Students will present posters on research topics at the Magee Summit, an international conference on women's health taking place this year.

#### HELPING THOSE IN NEED

A grant from the1Million Project Foundation will provide at-home high-speed internet service to students in need.

#### FARM TO SCHOOL PROGRAMS

A partnership with Grow Pittsburgh and the Pittsburgh Food Policy Council received grant funding from the U.S. Department of Agriculture to create a district-wide farm to school program, bringing fresh, local produce to our schools and increasing awareness, support, and technical skills.

#### SCHOLARS TO PITT PROGRAM

University of Pittsburgh's Pittsburgh Public Scholars to Pitt program guarantees admission and financial aid to PPS Salutatorians and Valedictorians.

#### ANTI-BULLYING PROGRAMS

A partnership with the Pittsburgh Pirates supports the implementation of the bullying prevention program, Shred Hate in 22 schools.

# STATE of the DISTRICT

As leaders, it impossible for us to implement new strategies alone. It really does take a "guiding coalition" to get this work done. This guiding coalition goes beyond the four walls of our schools. It includes all stakeholders-staff, students, parents, families and community-moving in the same direction to achieve success.

Our hope is that this report helps everyone see why it will take all of us working together to transform PPS and accelerate the learning of our students.

Dr. Anthony Hamlet, Superintendent



DR. ANTHONY HAMLET Superintendent



DR. REGINA HOLLEY **Board President** District 2

MOIRA KALEIDA

District 6



LYNDA WRENN First Vice President District 4



CYNTHIA FALLS District 7



SALA UDIN

Second Vice President

District 3

**KEVIN CARTER** District 8



VERONICA EDWARDS District 9

SYLVIA WILSON

District 1

TERRY KENNEDY District 5





The Pittsburgh Public Schools (PPS) does not discriminate on the basis of race, color, national origin, sex, disability or age in its programs, activities or employment and provides equal access to the Boy Scouts and other designated youth groups. Inquiries may be directed to the Title IX Coordinator or the Section 504/ADA Title II Coordinator at 341 S. Bellefield Avenue, Pittsburgh, PA 15213 or 412-529-HELP (4357).



## 2018 District Performance Results PSSA/PASA and Keystone Exams

Expect great things.

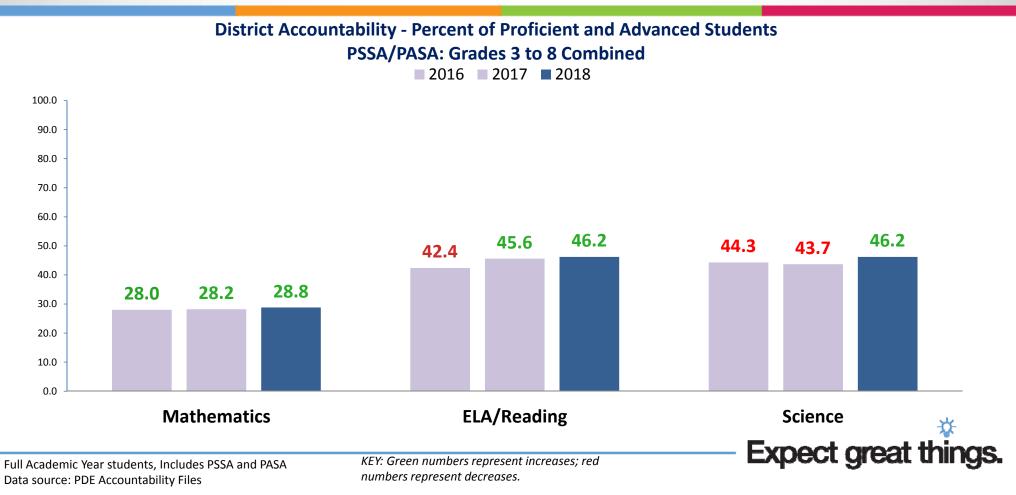


## **PSSA/PASA** Facts

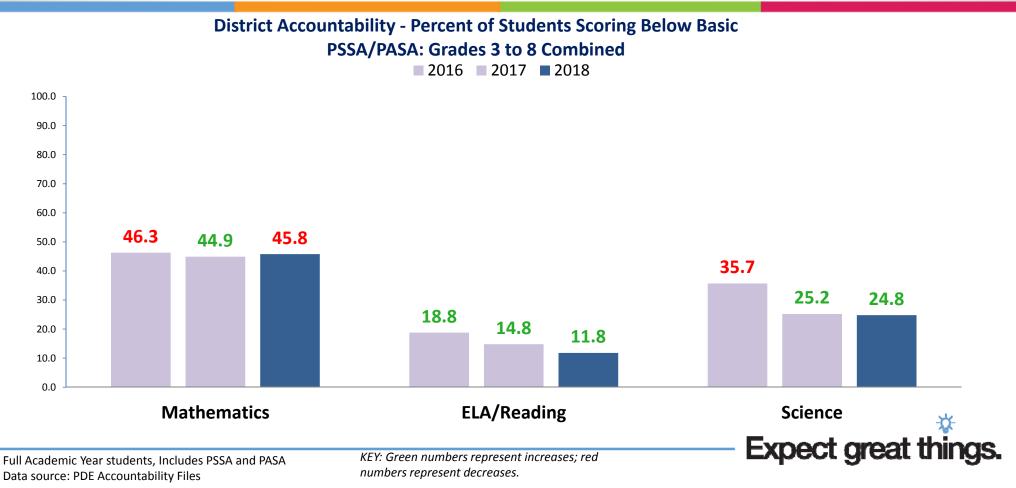
- Public school students in Pennsylvania take annual state assessments each Spring.
  - Grades 3 through 8: Math and English Language Arts
  - Grades 4 and 8: Science
- Most students take PSSA exams, while students with severe cognitive disabilities take PASA exams. (This represents about 3.5% of tested students in our district.)
- The PSSA Math and English Language Arts exams were aligned to PA Core for first time during the 2014-15 school year. Therefore, 2014-15 represents our benchmark year, and we now have four years of comparable data in these subjects.
- In 2018, the state reduced the amount of time scheduled for PSSA testing across all grades and subjects.



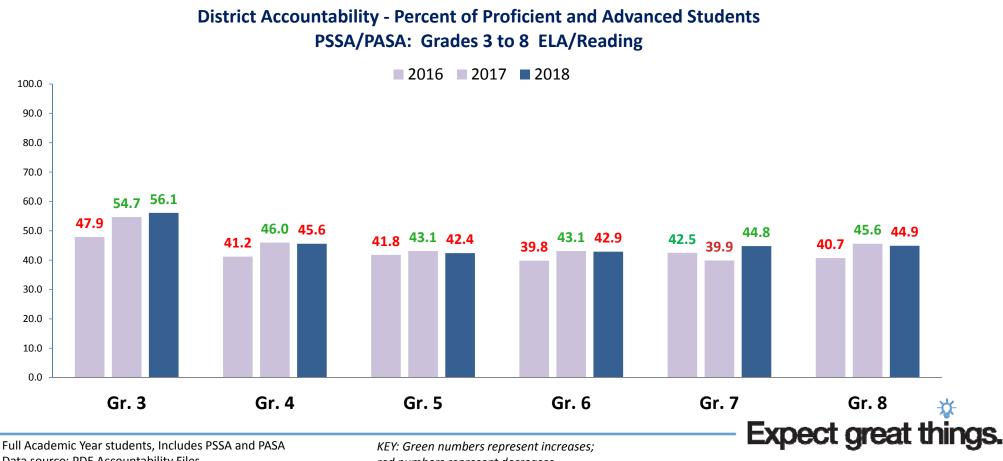
The combined 2018 PSSA results across all tested grades within each content area show there were small increases in proficiency in all 3 contents. This is the overall score for the District on each test.



The combined 2018 PSSA results include the percentage of students scoring in the lowest performance category, Below Basic. These are the students who are struggling the most, and over time more of them are moving out of this category, especially in ELA.



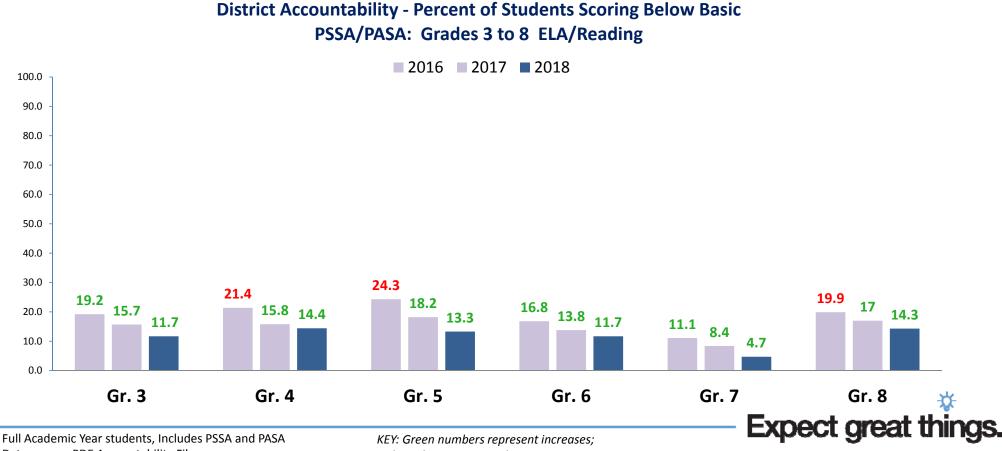
English Language Arts By Grade: Two out of six tested grades showed small increases in proficiency from last year. All six grades show small improvements from our baseline year.



Data source: PDE Accountability Files

red numbers represent decreases.

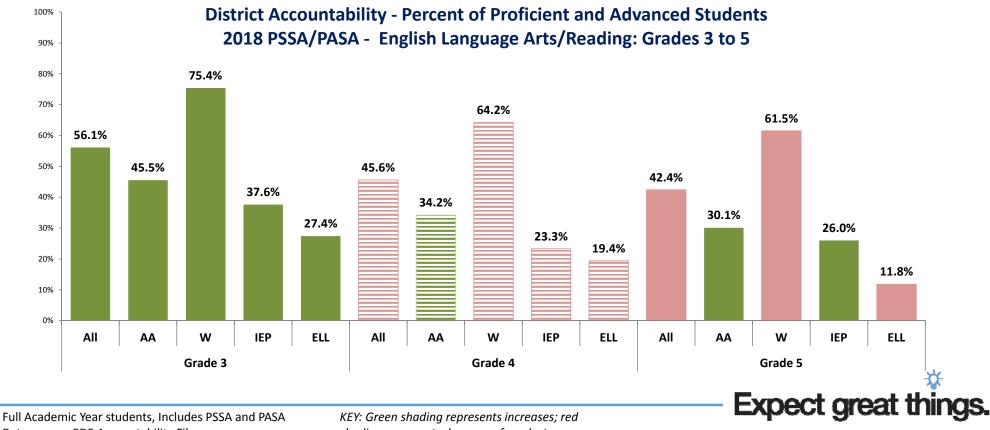
English Language Arts By Grade: The percentage of students scoring in the lowest performance category, Below Basic has decreased at every grade level for the past 2 years. This means that struggling students are improving and moving out of this category.



Data source: PDE Accountability Files

red numbers represent decreases.

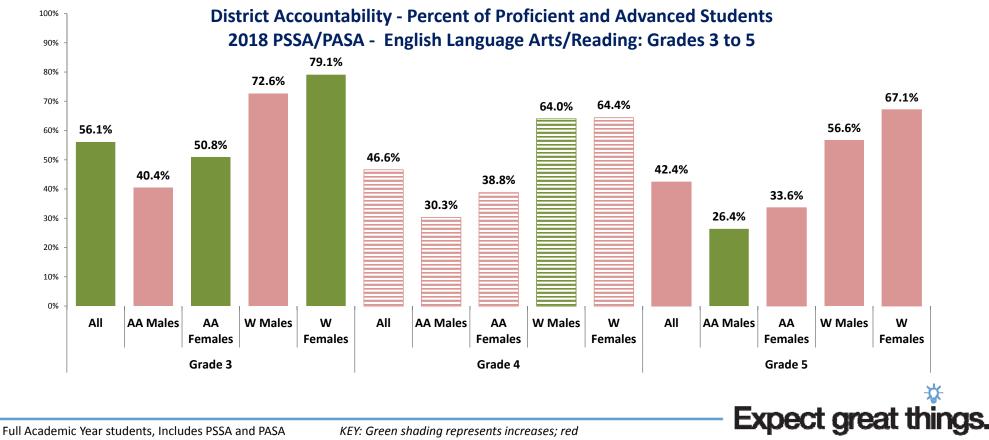
Grades 3 to 5 English Language Arts by Race, IEP And ELL Subgroups: African-American students showed improvement from last year in all three grade levels. All of the major subgroups improved in Grade 3.



Data source: PDE Accountability Files

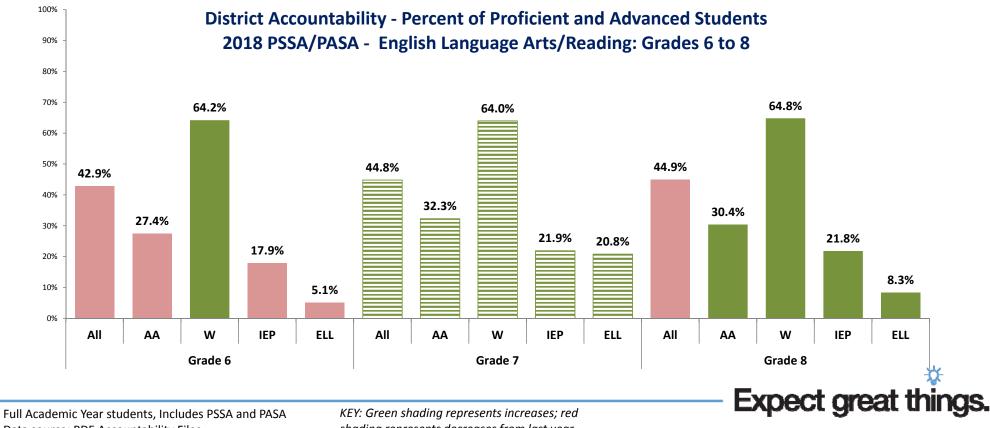
shading represents decreases from last year.

Grades 3 to 5 English Language Arts by Race and Gender Subgroups: Race and Gender subgroups shows mixed results at different grade levels. In general, female students performed better than male students within each race group.



Full Academic Year students, Includes PSSA and P, Data source: PDE Accountability Files *KEY: Green shading represents increases; red shading represents decreases from last year.* 

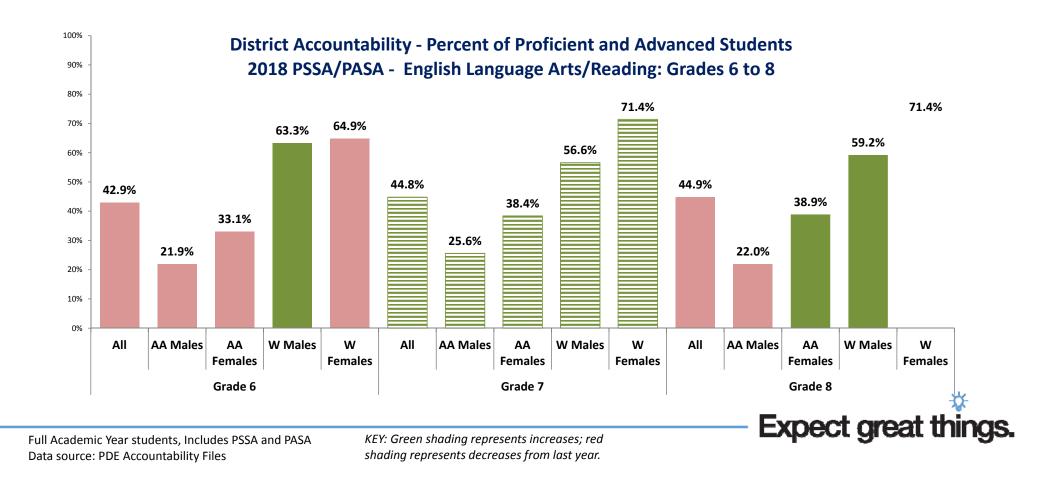
Grades 6 to 8 English Language Arts by Race, IEP And ELL Subgroups : All major subgroups improved in Grade 7 compared to last year. White students showed improvement from last year in all three grade levels.



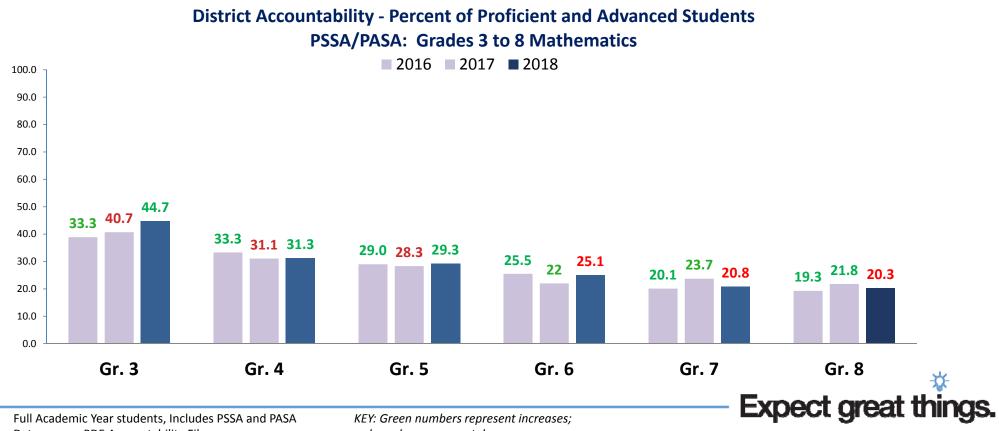
Data source: PDE Accountability Files

shading represents decreases from last year.

<u>Grades 6 to 8 English Language Arts by Race and Gender Subgroups</u>: All of the race/gender subgroups showed improvements in Grade 7, and there were mixed results in other grades.



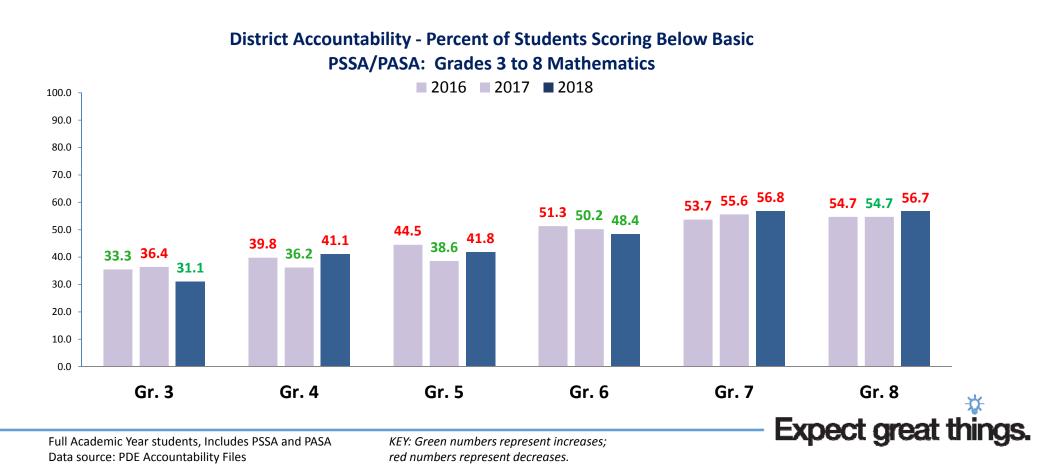
Mathematics By Grade: There were small increases in mathematics proficiency in 4 of the 6 tested grade levels, with the largest proficiency increase in Grade 3.



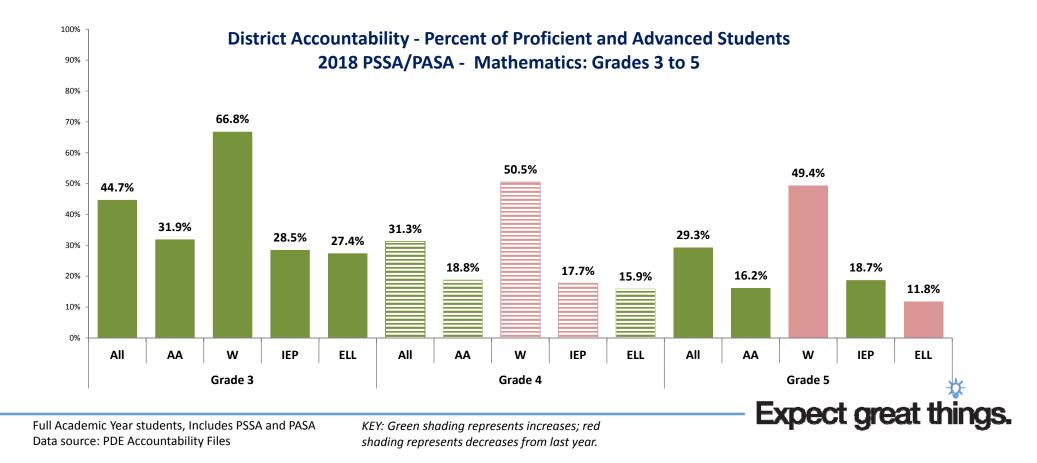
Data source: PDE Accountability Files

red numbers represent decreases.

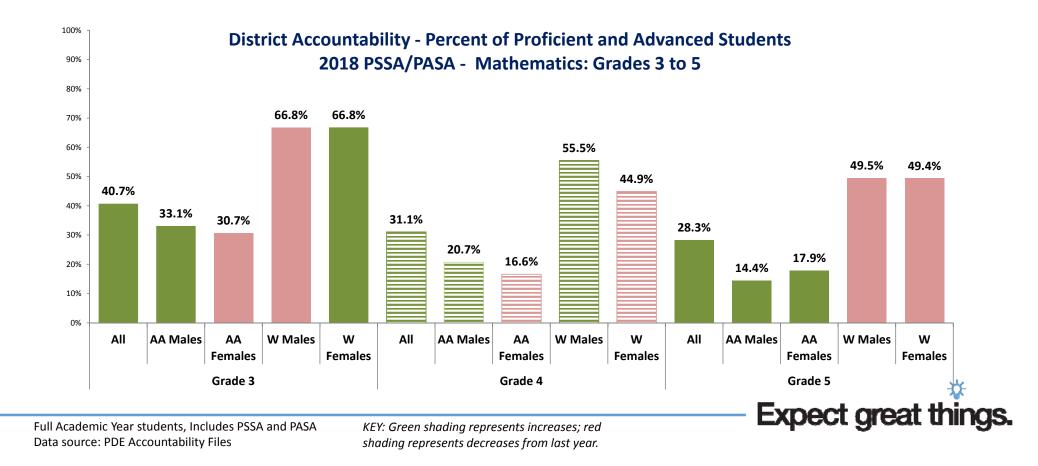
<u>Mathematics By Grade</u>: The percentage of students scoring in the lowest performance category, Below Basic, decreased in two grade levels, but increased slightly in the other 4.



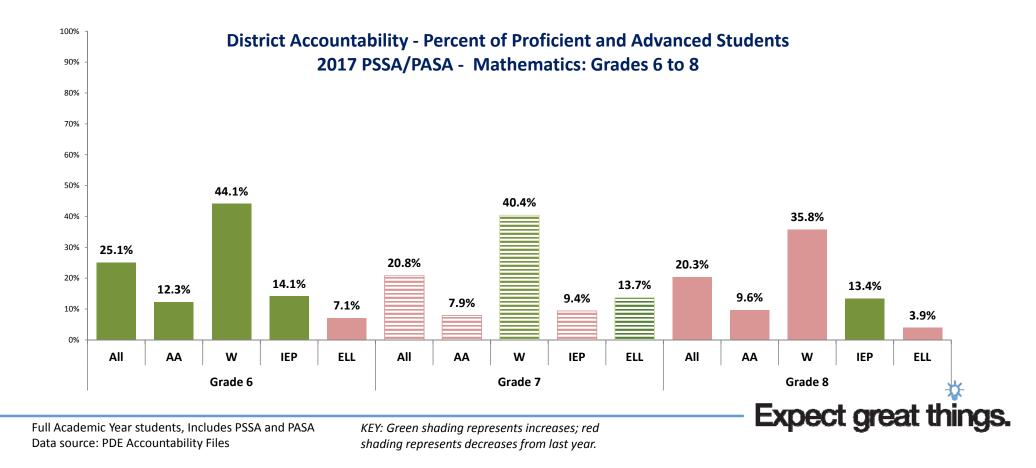
<u>Grades 3 to 5 Mathematics by Race, IEP and ELL Subgroups Grades 3</u>: All of the major subgroups showed increases in proficiency in Grade 3, but there were mixed results in the other two elementary grades.



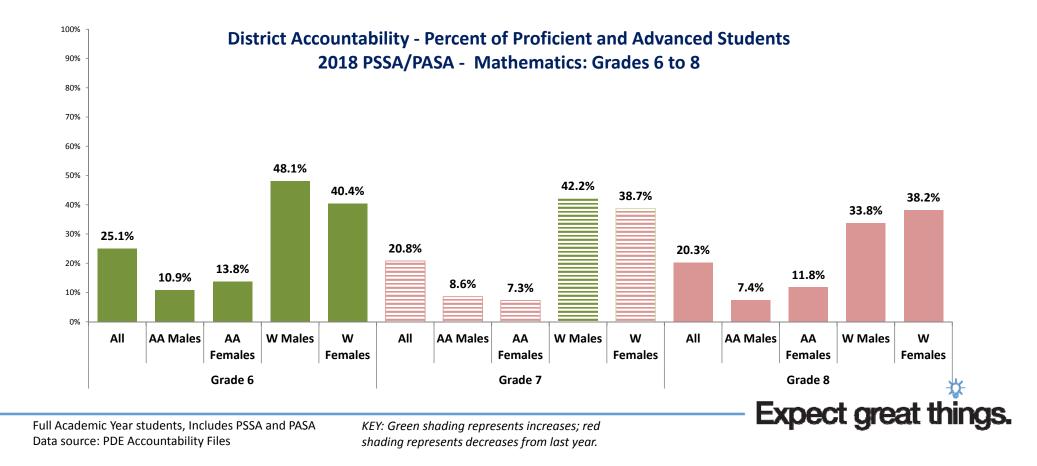
<u>Grades 3 to 5 Mathematics by Race/Gender Subgroups</u>: These results show race/gender subgroups improved from last year in some of the early grades, but not all.



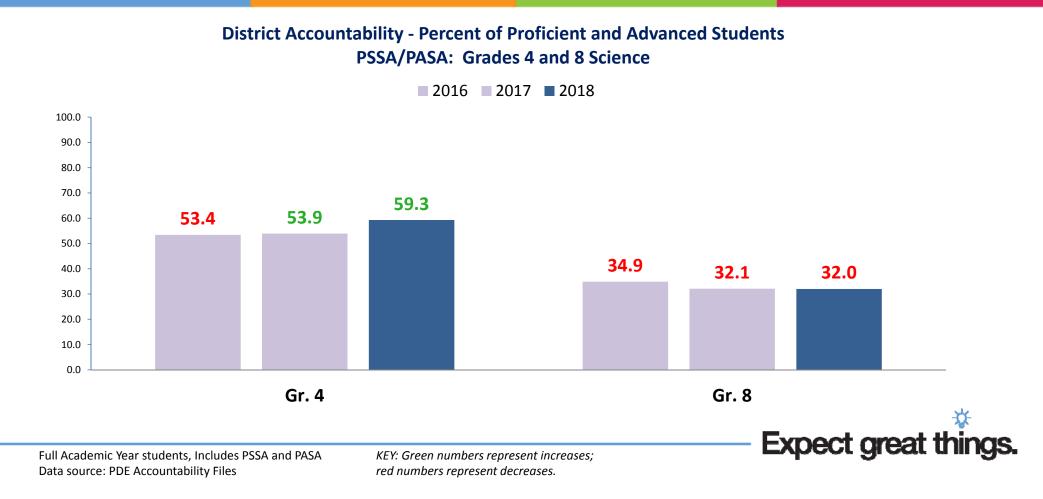
<u>Grades 6 to 8 Mathematics by Race, IEP and ELL Subgroups</u>: There were mixed results for subgroup performance in the middle grades. In some grades, subgroup performance increased, but in other grades some subgroups decreased.



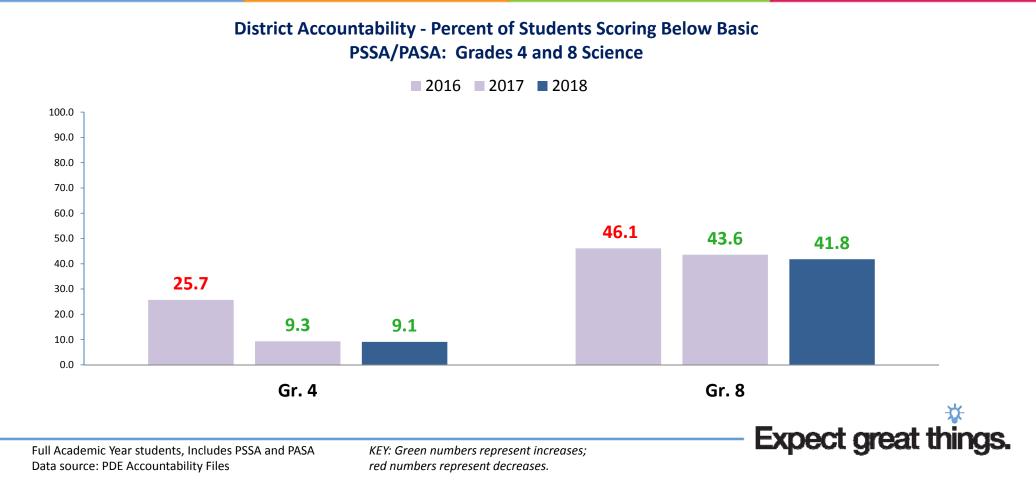
<u>Grades 6 to 8 Mathematics by Race/Gender Subgroups</u>: The results by race/gender show that all subgroups improved in Grade 6, had lower results compared to last year in Grade 8, and had mixed results in Grade 7.



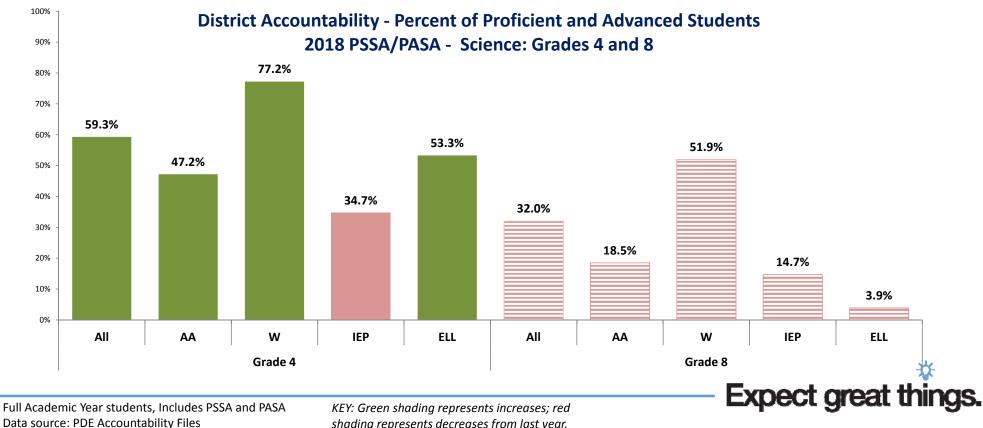
**<u>Science by Grade</u>**: Student proficiency in Science increased in Grade 4, but remained similar in Grade 8.



<u>Science by Grade</u>: The percentage of students scoring in the lowest performance category, Below Basic, has decreased in the past 2 years in Grades 4 and 8. This shows that struggling students are moving to higher categories.

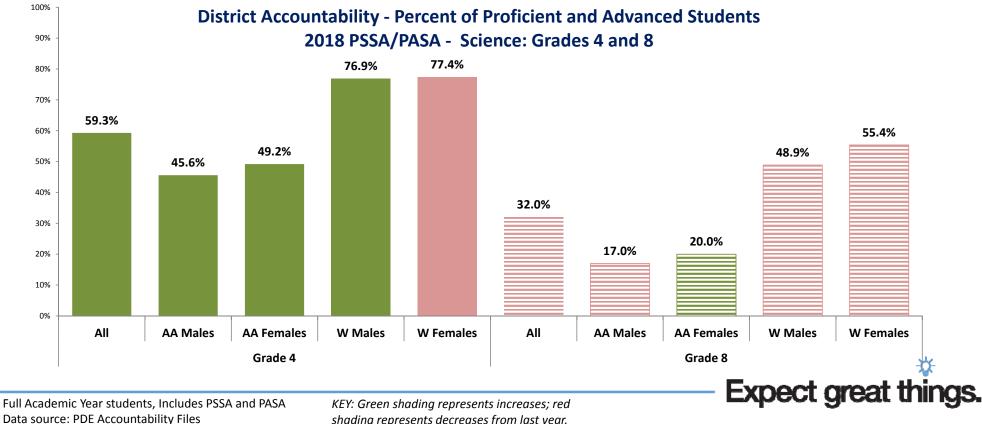


Grades 4 and 8 Science by Race, IEP and ELL Subgroups: The proficiency results in Science show increases for most subgroups in Grade 4, but decreases for all groups in Grade 8.



shading represents decreases from last year.

Grade 4 and 8 Science by Race/Gender Subgroups: The results show that most subgroups improved in Grade 4, but declined in Grade 8.



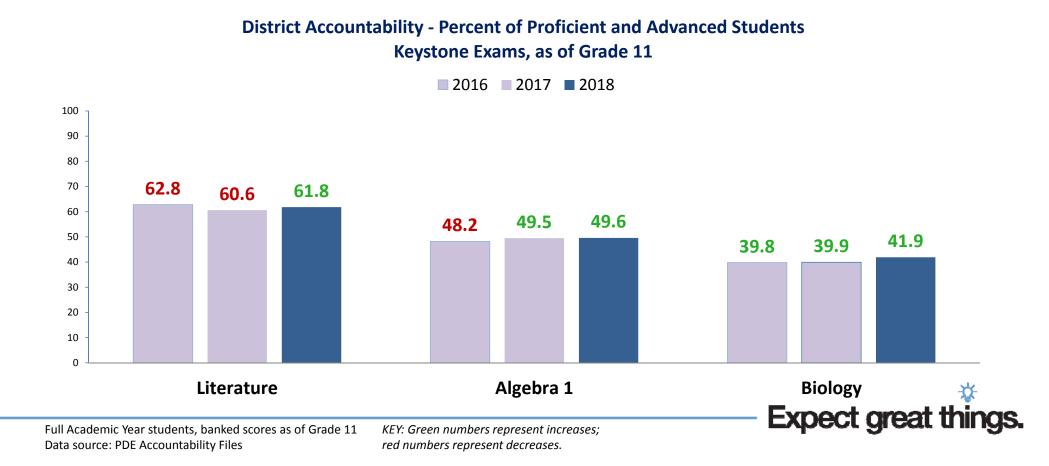
shading represents decreases from last year.

#### **Keystone Exams – Accountability Results**

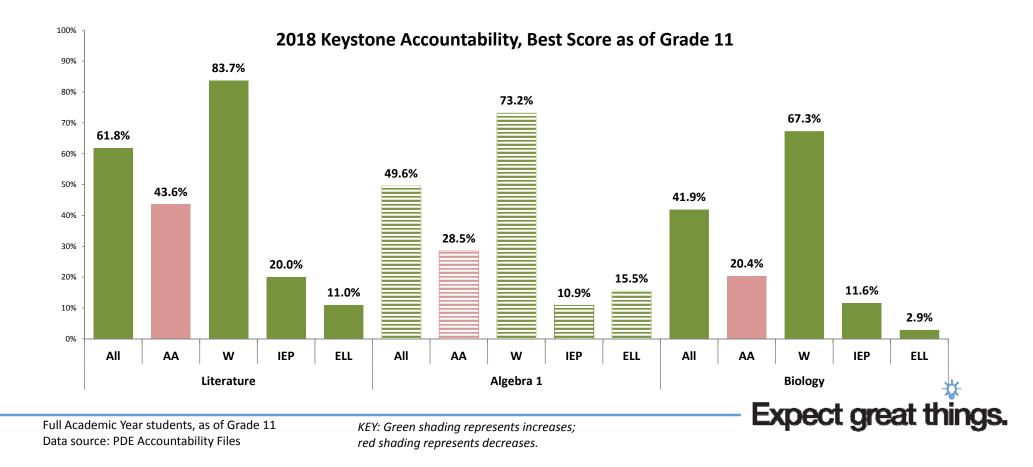
- Keystone Exams are given multiple times a year in Literature, Algebra 1, and Biology.
- Keystone exams are end of course exams that are mainly for high school students, although students who take Algebra in lower grades also take the exam.
- Students take the exam the first time they take the course. If they don't pass, they can re-take it multiple times or demonstrate content proficiency in other ways.
- As a state <u>Accountability</u> measure, scores are reported for students <u>as of Grade 11</u>. Students who pass an exam in an earlier grade will have their scores "banked" or saved until they are in Grade 11.
- <u>Accountability</u> changes from year to year can show changes in the proficiency of the Grade 11 students from year to year, and is based on students who could have taken these courses and exams over multiple earlier years.

Expect great things.

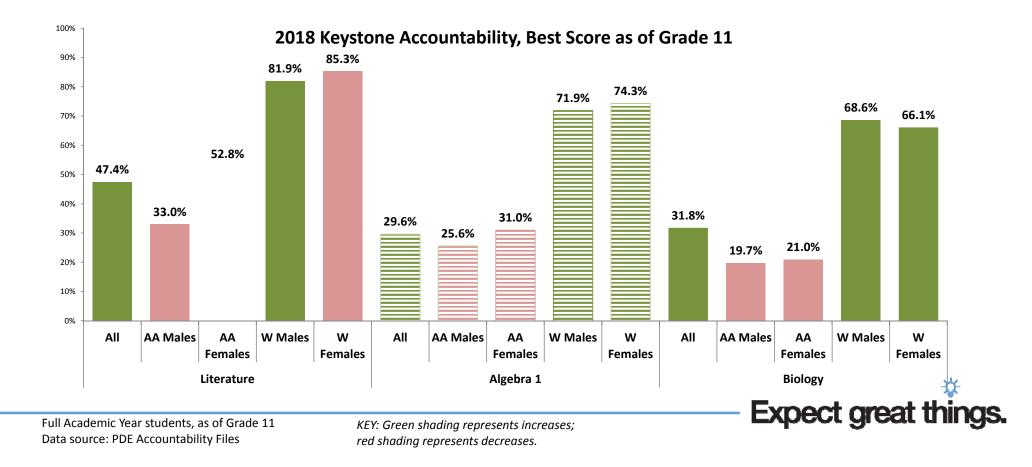
Keystone <u>Accountability</u> results, for Grade 11 banked scores, show that there were increases in 2018 for all three Keystone exams.



<u>Keystone Accountability by Race, IEP and ELL Subgroups</u>: The banked Grade 11 accountability results for White students show improvement from last year on all 3 exams, but show that African-American students had decreases on all 3 exams.



<u>Keystone Accountability by Race/Gender Subgroups</u>: The banked Grade 11 Accountability results show that White Males showed improvements in the 3 exams, while African-American Males showed decreases on all 3 exams in 2018.

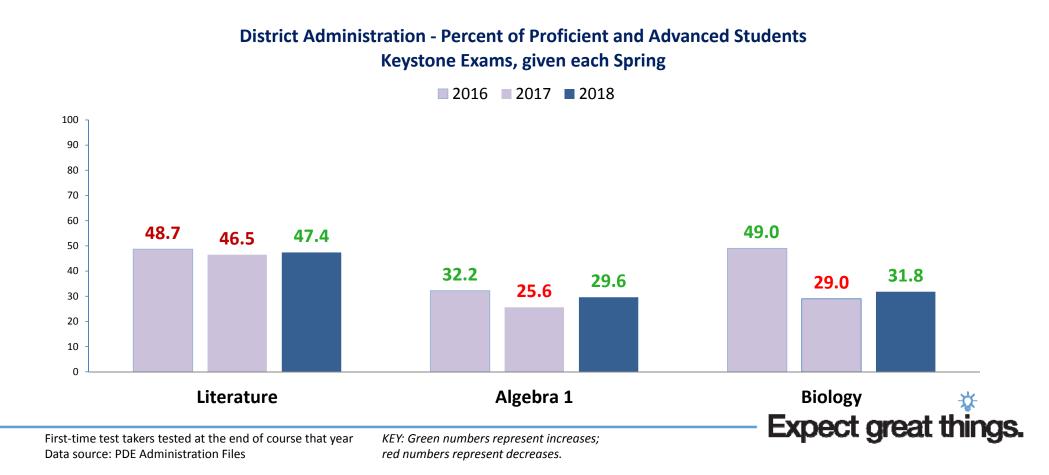


#### **Keystone - Current Year Testing (Administration Results)**

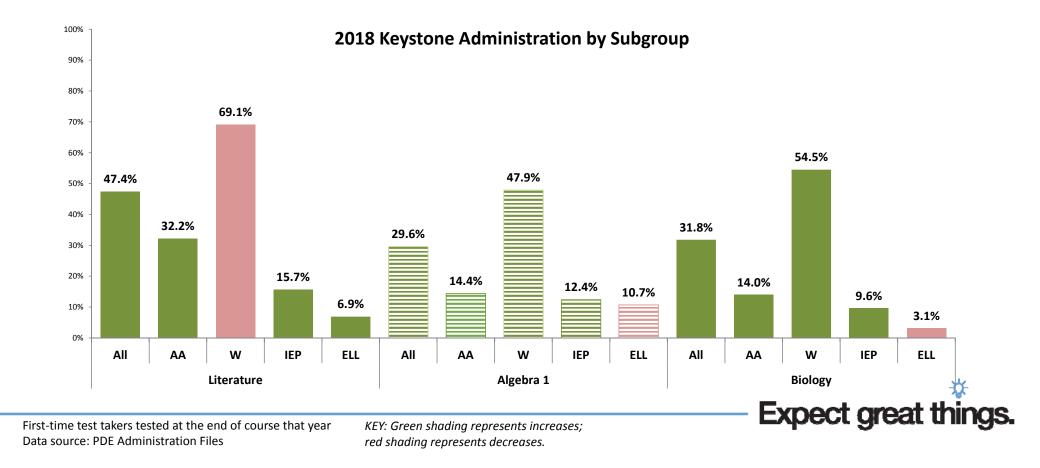
- Keystone Exams are given multiple times a year in Literature, Algebra 1, and Biology.
- Keystone exams are end of course exams that are mainly for high school students, although students who take Algebra in lower grades also take the exam.
- Each year, student performance on these end of course exams are reported as Spring <u>Administration</u> results and reflect the scores from the Current School Year.
- <u>Administration</u> changes from year to year show changes in the proficiency of the students who took the exam that year, no matter what grade level they were in.
- Since Administration results are always connected to the Current Year the test was given, they can be used to review progress in that content area from year to year.



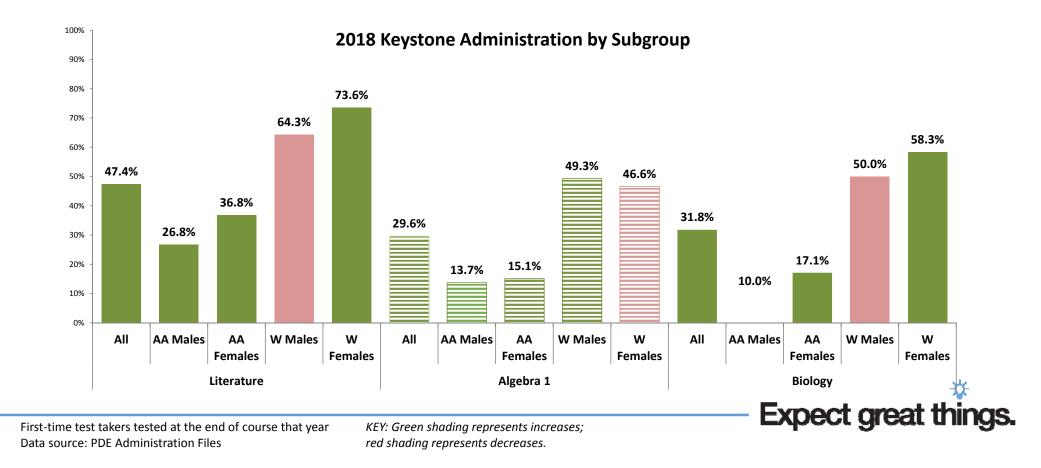
<u>Keystone Administration Results</u>, for end of course exams given that year that are taken by first-time test takers, show improvements in all three content areas.



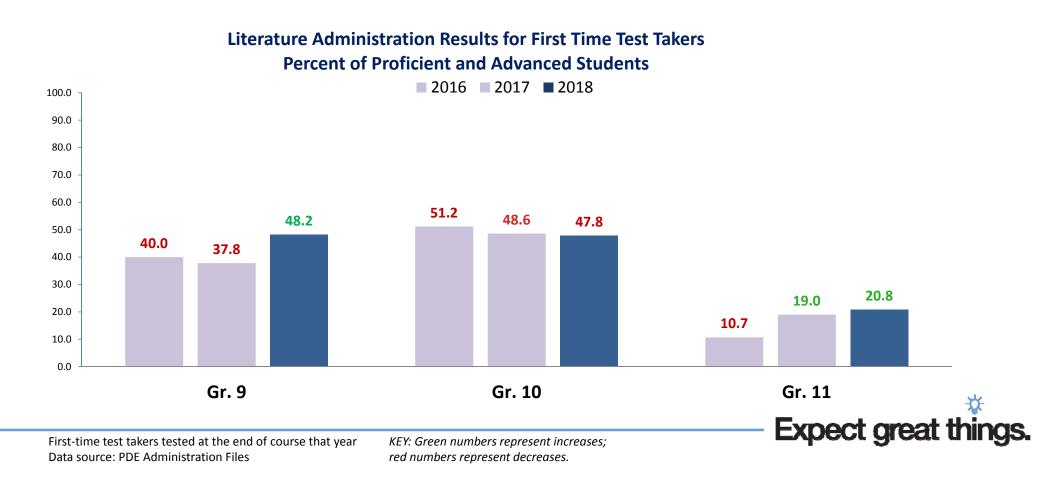
<u>Keystone Administration by Race, IEP and ELL subgroups for first time test-takers</u>: These subgroup results show that most subgroups showed improvements in 2018.



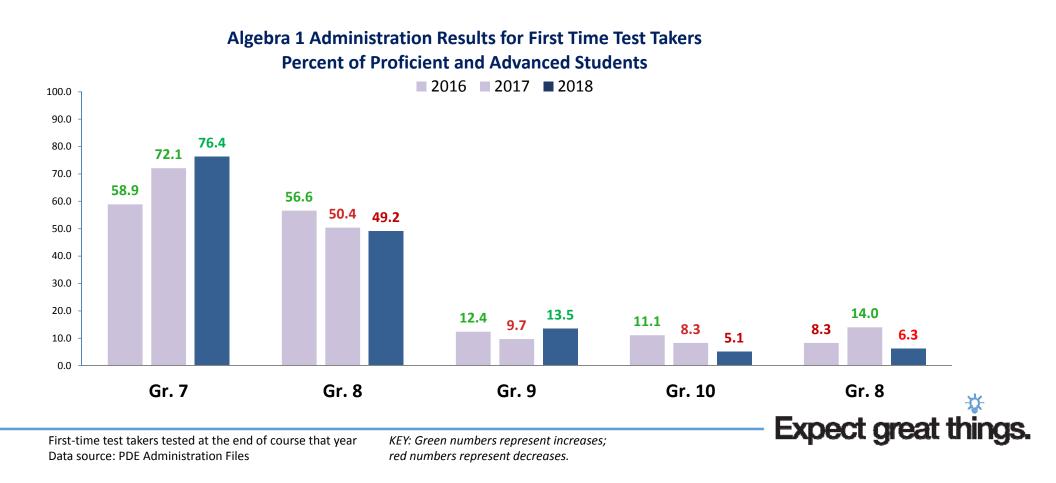
<u>Keystone Administration by Race/Gender subgroups</u> for first time test takers shows mixed results for most subgroups. However, African-American females showed improvement in all 3 subjects.



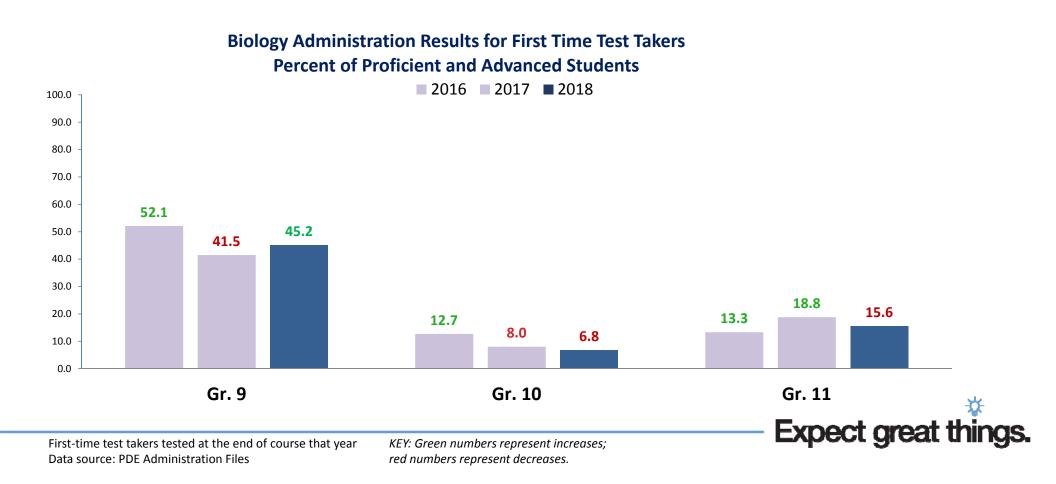
<u>Grade Level Keystone Literature Administration Results, for first time test takers:</u> Grade level results in Literature show the largest increase in proficiency for Grade 9 students.



Grade Level Keystone Algebra 1 Administration Results, for first time test takers: Students who take an Algebra exam for the first time in middle school score higher than students in upper grades.



Grade Level Keystone Biology Administration Results, for first time test takers: Most students take the Biology exam in Grade 9, and this grade is where the results are the highest.



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Where Providing Community Support is the Key to Improving Student Outcomes



## **PPS Community Schools**

• Partnerships between District schools and community resources to offer programs which focus on *Academics, Enrichment, Health and Social Supports, Youth and Community Development, and Family Engagement* based on each school's community needs.

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• Community Schools promote *Student Achievement, Positive Conditions for Learning and the Well-being of Families and Communities.* 



## **Community Schools Mission**

Using District schools as hubs, partners agencies and community resources work to achieve the following outcomes:

3

Expect great things.

- Children are ready to enter school
- Students attend school consistently
- Students are actively involved in learning and their community
- Families are increasingly involved with their children's education
- Schools are engaged with families and communities
- Students succeed academically (Pittsburgh Promise Ready)
- Students are healthy (physically, socially, and emotionally)
- Students live and learn in a safe, supportive, and stable environment,
- Communities are desirable places to live.



### **Community Schools Highlight's**

- Community Schools Standard Operating Procedures
  - Partner Agency Onboarding Process
  - Site Team Development
  - Partner Agency Coordination Procedures



- Community Schools Fact Sheets / Partner Agency Directory
- Community Schools Branding (Banners, posters, swag, etc..)
- Community Schools Needs Assessment Results
- AIR (American Institute of Research) Evaluation

Expect great things.

### Community Schools Needs Assessment SY 2017-18

In May of 2017, Pittsburgh Public Schools designated 5 schools as Community Schools beginning with the 2017-18 school year.

- ✤ Arsenal 6-8, in Lawrenceville
- Faison K-5, in Homewood
- ✤ Langley K-8, in West End
- Lincoln PreK-5, in Larimer
- Westinghouse 6-12, in Homewood

During their first year of implementation, from October 2017 through March 2018, the District collected information through an online and paper Needs Assessment survey.

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Expect great things.

Over 1,400 students, parents, teachers, administrators and community members completed the Needs Assessment.

Parents578975461051373Teachers27274713471162School Administrators44Community Members1325495689Other-33361,407		Arsenal 6-8	Faison K-5	Langley K-8	Lincoln K-5	Westing- house 6-12	School Not listed	TOTAL Across Schools
Teachers       27       27       47       13       47       1       162         School Administrators	Students	48	87	263	94	281		773
School Administrators       13       27       17       13 <t< td=""><td>Parents</td><td>57</td><td>89</td><td>75</td><td>46</td><td>105</td><td>1</td><td>373</td></t<>	Parents	57	89	75	46	105	1	373
Community Members       13       2       5       4       9       56       89         Other	Teachers	27	27	47	13	47	1	162
Other         145         205         3         1         6         3         6           TOTAL ACROSS         145         205         393         157         442         65         1,407	School Administrators						4	4
TOTAL ACROSS       145       205       393       157       442       65       1,407	Community Members	13	2	5	4	9	56	89
	Other			3			3	6
	TOTAL ACROSS GROUPS	145	205	393	157	442	65	1,407

#### What Did Students Say?

Students were asked to choose different activities from several lists. The top two choices in each area are provided, along with the percent of students.

K-5 students	Learning Activities	Afterschool Activities	Sports	Social Activities	College/Job Activities
#1 Choice	Gaming/Coding (45%)	Arts and Crafts (50%)	Swimming (54%)	Movie Night (61%)	
#2 Choice	Computer Club (39%)	Cooking/Nutrition (46%)	Gymnastics (41%)	Field Trips (59%)	
6-12 students	Learning Activities	Afterschool Activities	Sports	Social Activities	College/Job Activities
	Activities	Activities			Activities
#1 Choice	Gaming/Coding (25%)	Cooking/Nutrition (41%)	Basketball (34%)	Field Trips/Movie Night (tie, 60%)	Job Applications (34%)

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Expect great things.

### What did the 6-12 students say?

#### Are you in need of the following? (The percent saying Yes is

provided)
Food (22%)
Clothing/Uniform (7%)
Health Care (3%)
Vision/Glasses (15%)
Dental (12%)



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\*This information is taken from both the Overall Community Schools Report from Hanover and the District Overall Report. Individual school reports provide a separate open-ended analysis for these questions.



## What did Parents/Community Members Say?

A significant amount of parents and community members do not know a great deal about the services provided within the school; when they are aware they do not know how to access them.

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How much do you know about the services provided to students while in school?

A great deal (9%) A lot (17%) A moderate amount (27%) A little (27%) None at all (13%)

How well do you know how to access services for students?

A great deal (8%) A lot (15%) A moderate amount (23%) A little (30%) None at all (17%)

Expect great things.

# What did Parents and Community members Say?

# What <u>five</u> services would you most like to see for our <u>students</u> (choices provided)

The top 5 selected activities from 468 Parent and Community members across all schools were: 80% of the responses were from parents

Top 5 Choices	<b>Count and Percent</b>
Academic Tutoring	309 (66%)
Summer Programs	245 (52%)
After School Activities	224 (48%)
Arts/Music	210 (45%)
Social Activities (Field Trips, Tours)	187 (40%)



## What did Parents and Community Members Say?

What <u>five</u> services do you believe are most needed for parent/community members (choices provided)

Parent and community members have needs beyond education

Top 5 Choices	<b>Count and Percent</b>
Transportation / Jobs/Job Training (tie)	245 (52%)
Education / Childcare (tie)	235 (50%)
Housing	203 (43%)
Financial Literacy	193 (41%)
How to Help My Children	168 (36%)

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80% of the responses were from parents



## AIR | American Institute of Research

The American Institutes for Research (AIR) is working with Pittsburgh Public Schools (PPS) to conduct a formative evaluation of Community Schools within five designed district schools. There are four components of the evaluation:

- An evaluation of Community Schools evaluation implementation
- The development of a continuous quality improvement process

- The refinement of the Community Schools Needs Assessment
- An evaluation of family and student outcomes



### **Community Schools Next Steps**

- Provide Community School sites with follow-up questions base on the Needs Assessment results:
  - Do current services and/or partner agencies align with Need Assessment results?
  - What services and/or agencies will be pursued based on the results of the Needs Assessments?
  - What are the highest need areas based on the Needs Assessment results?
- Continued implementation of Standard Operating Procedures
- Development of Community Schools Building Usage Plans

Expect great things.

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