



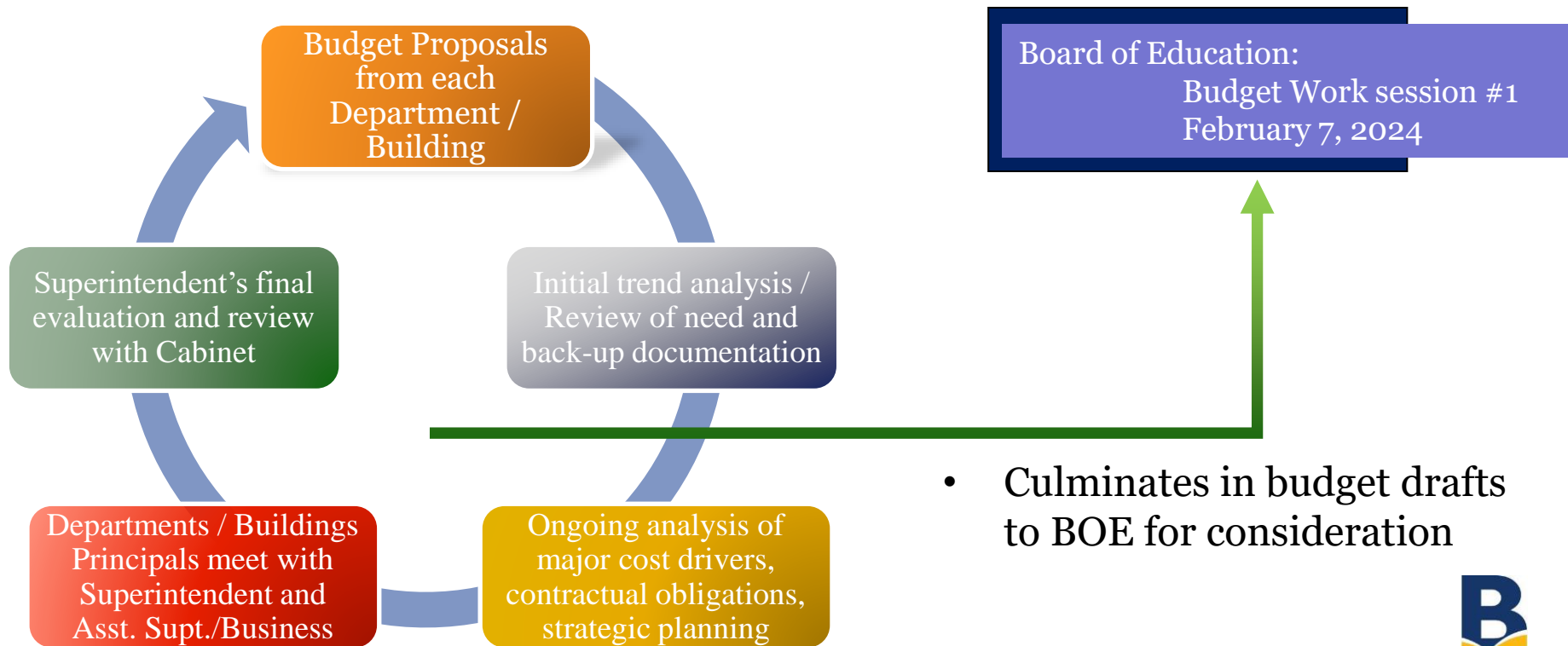


Budget Development Work Sessions
Board of Education Meeting
March 13, 2024



Budget Development Process & Timeline

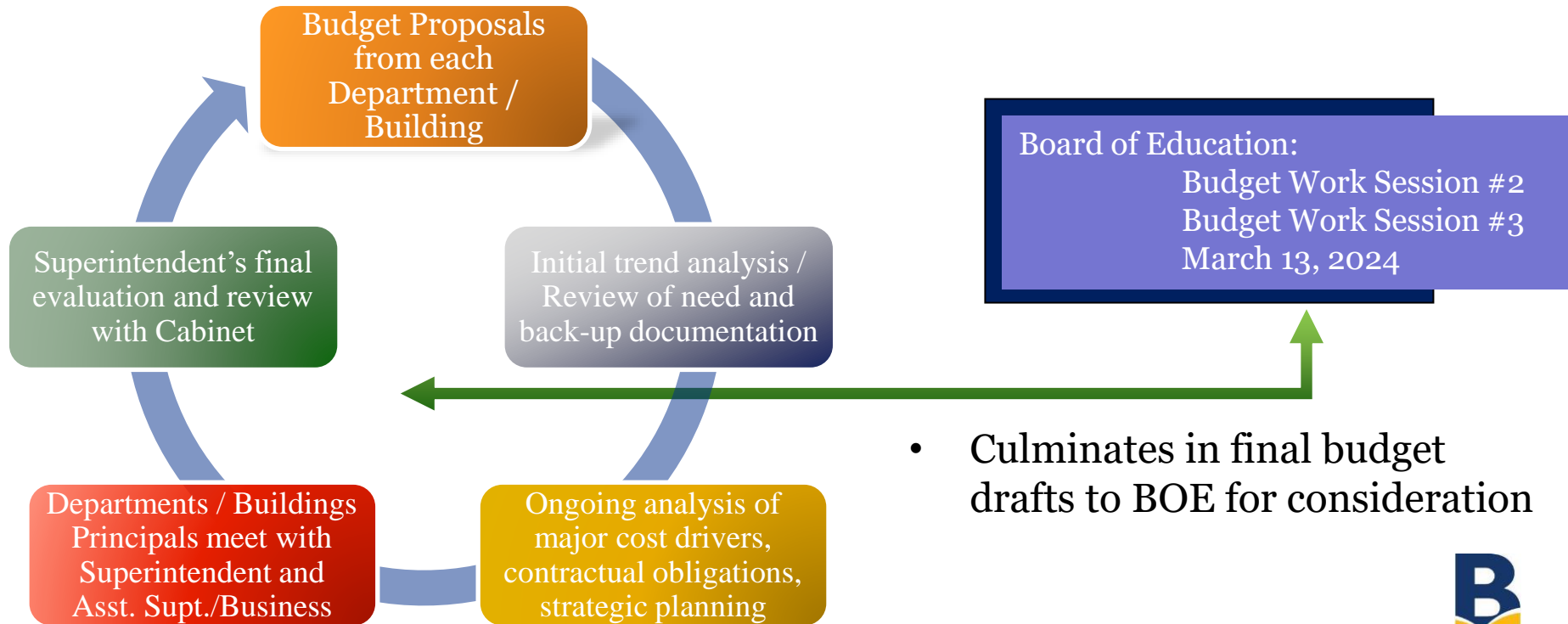
1	2	3	4	5	6	7	8	9	10	11	12
July	August	September	October	November	December	January	February	March	April	May	June





Budget Development Process & Timeline

1	2	3	4	5	6	7	8	9	10	11	12
July	August	September	October	November	December	January	February	March	April	May	June



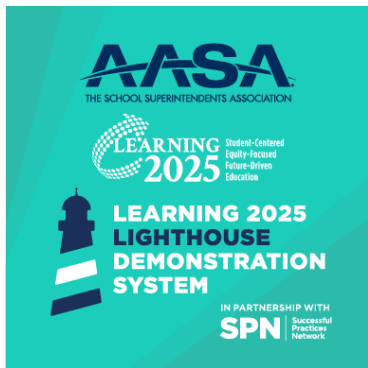
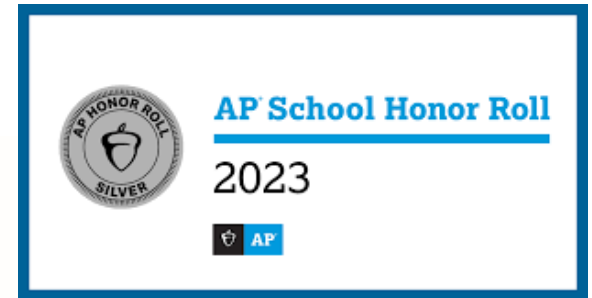


What is the Purpose of a School Budget?





Recent Accomplishments





Recent Accomplishments

BEST OF LONG ISLAND...

Bethpage Best of LI winners for 2024

- **Best Teacher** - Daniel Baxt
- **Best School Psychologist** - Meghan Kargman



Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...



Ongoing/New Major Initiatives:

- **STEAM** – Rotates between all five elementary schools every 6 weeks.
New this year, an exclusive partnership with the Cradle of Aviation Museum

School2Career Efforts

- **Senior Experience Course**
- **Baldwin High School Academic Academies**
- **Pre-Academies** – 11 Pre-Academies - 8th graders hands-on learning experiences in various vocations.
- **Career & Technical Education (CTE) at Baldwin High School@Shubert**
- **“One Flight Up”** - State-of-the art Recording Studio @ Shubert
- **Natural Diamond Council / Black in Jewelry Coalition Partnership** –
Launching next year
- **Mentoring Program at Baldwin High School and Baldwin Middle School** –
With MentorNY



Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...



Ongoing/New Major Initiatives:

Continued Expansion of College-Level Coursework

- More than 30 dual enrollment (college-level) courses and 26 AP courses
- NCCC Partnership allows students to earn up to 36 credits before graduating
- Baldwin Schools recognized by the AP College Boards
 - *College Board AP® Computer Science Female Diversity Award*
 - *AP School Honor Roll with Silver Access*

News/Media Literacy

- Baldwin Schools embedding essential “news and media literacy” skills into curriculum
- College credit bearing course with Stony Brook University



Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...



Ongoing/New Major Initiatives:

- **Thought Leaders & Baldwin 2035** – On-going district/community discussions to work towards thoughtful learning in Baldwin where *students are producers*
- **Mindfulness** – Successfully launched the “Wellness Initiative” for all five elementary schools and a Mindfulness elective at Baldwin High School
- **Wellness Centers** – Secured funding to construct wellness centers
 - Middle school now complete
 - High school in development - planned launch for the 2024-2025 school year



Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...

Major Initiatives for Staff and Students:



Wellness Centers

- Part of the district's ongoing commitment to emotional wellness
- In partnership with PM Pediatric Care
- Provides behavioral and emotional wellness services to students
- Located at Baldwin Middle School
- Connects students with PM Pediatric Care's experts at the recommendation of the school counseling team
- No cost to the district or families
- Services encompass social work and counseling as well as academic and family support, including creative arts therapy
- The district was also recently approved to move forward with a Wellness Center at the high school





Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...

Major Initiatives for Staff and Students:

Work Transpiring in the High School Learning Collaboratory

Future of Learning Summit

- Baldwin UFSD hosted the first-ever “Future of Learning” Summit
- More than 70 influential leaders from across the country in attendance including Dr. James Lane from the U.S. Department of Education, Washington D.C.

Youth Change Learning Collaborative

- Students in Baldwin High School’s YCLC continue to meet every Tuesday in the Learning Collaboratory to work on major and award-winning change-making initiatives.





Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...



Major Initiatives for Staff and Students:

Recording Studio

Aimed at nurturing the talents and aspirations of our students

We look forward to seeing the incredible projects and creative endeavors that will emerge from "One Flight Up" in the years to come

As we continue to invest in the future of our students, we are proud to provide them with a space where they can soar to new heights in the world of sound production and music





Recent Accomplishments

BALDWIN IS FUTURE FOCUSED...



Major Initiatives for Staff and Students:

Baldwin 2035 transpiring in schools...some examples!

- Collaborating with NASA
- Brookside Shark Tank
- Lenox Choice Tuesdays
- Meadow / Middle School Future Problem Solvers
- Plaza Sustainability 2035
- Steele Class Exhibitions
- Hello Neighbor



Baldwin Class Size

Class Size Analysis – K-6:

Median: Grades K-6 District		Size	Rank
Baldwin		17.0	1
North Shore		18.0	2
East Rockaway		18.5	3
Carle Place		19.0	5
Lawrence		19.0	5
Long Beach		19.0	5
Merrick		19.0	5
Mineola		19.0	5
Oyster Bay-East Norwich		19.0	5
Plainedge		19.0	5
Roosevelt		19.0	5
Seaford		19.0	5
Uniondale		19.0	5
Westbury		19.0	5

Source: Nassau BOCES 2023-24 Elementary Class Size Study, December, 2023



Planning for the Future

BALDWIN IS FUTURE FOCUSED...





Despite NYS Deficit forecasts...



THE DAILY GAZETTE WHEN CREDIBILITY MATTERS

The projected budget constraints will likely make this year's budget negotiations all the more difficult. State Budget Director Blake Washington said there is a projected \$4.3-billion budget deficit, which he said must be addressed in Hochul's executive spending plan, which is typically released in January.

■ The state will end the current fiscal year with a \$2.2 billion surplus, as tax revenue estimates have improved. Hochul wants to use \$1.7 billion to close a looming out-year spending gap and put the rest in reserves. This would keep reserves around \$20 billion.



This Year's Focus: Foundation Aid / Sustainability

- Foundation Aid (History & Future Forecast)
- Federal Funding (Grants)
- Major Cost Drivers
- Financial / Operational Sustainability

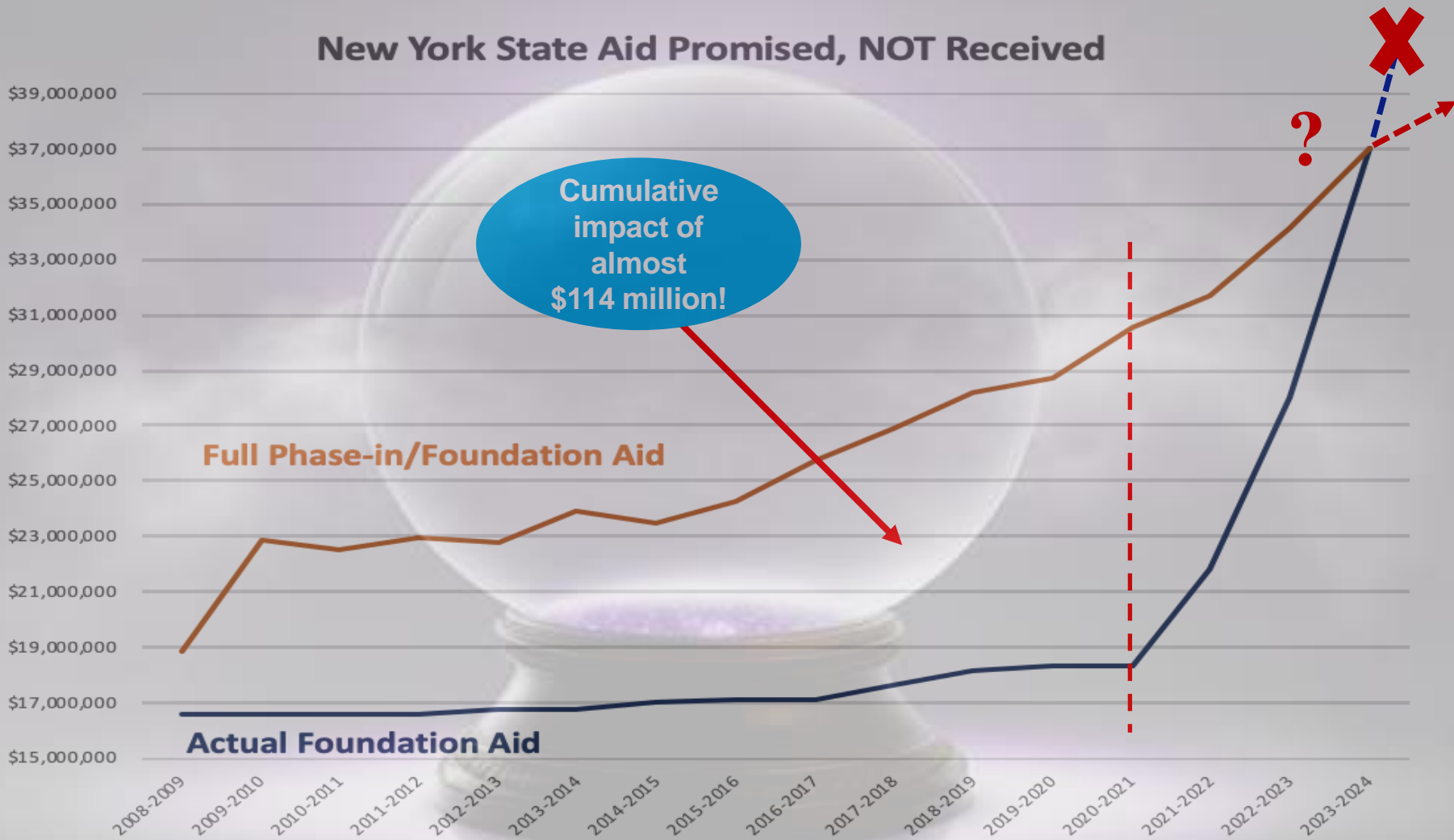
Discussion on financial landscape
• No more federal funding
• NYS Budget deficit forecasts



Foundation Aid

Brief History... (from 2023-24)

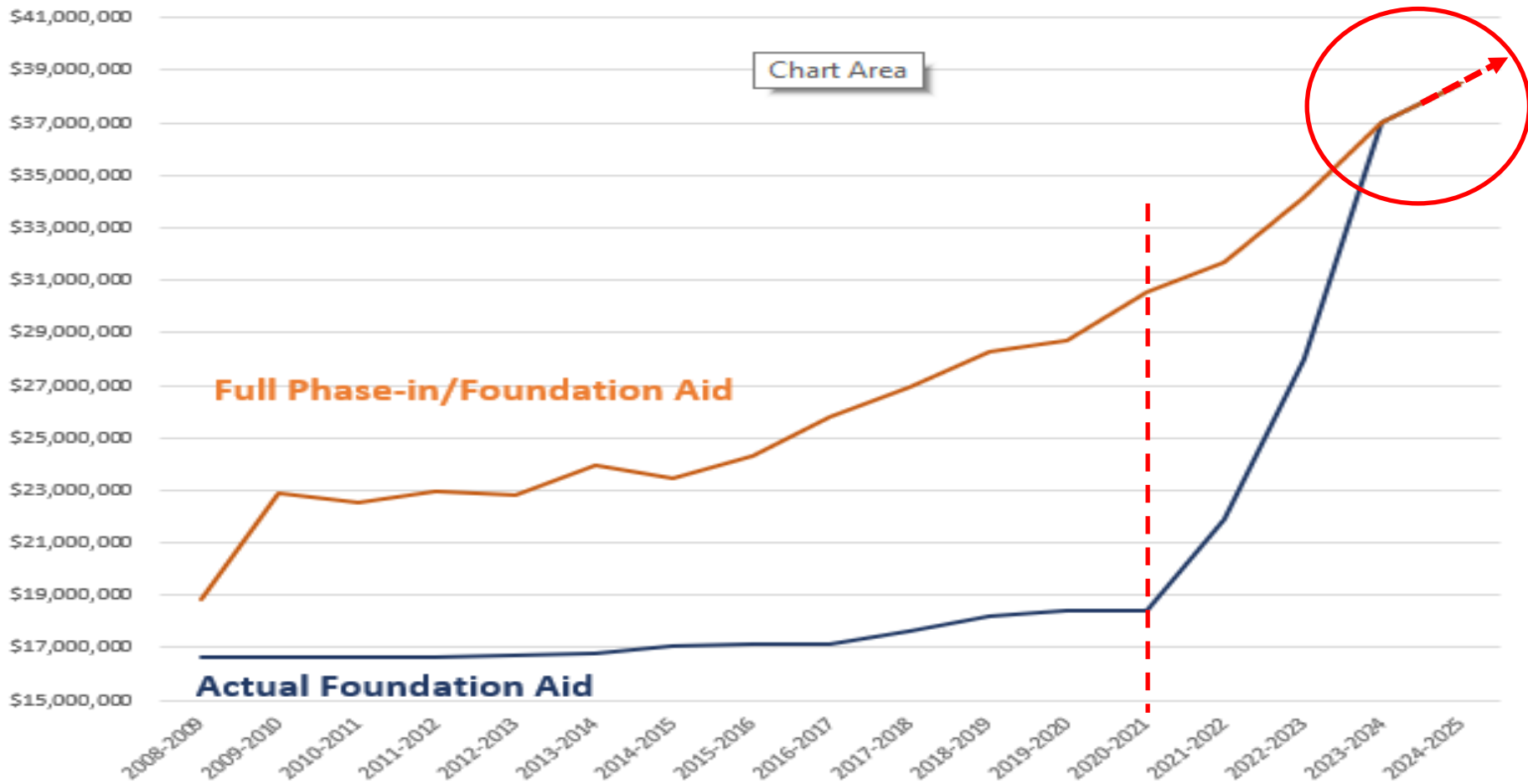
New York State Aid Promised, NOT Received





Foundation Aid 2024-2025

New York State Aid Promised, NOT Received





Major Cost Drivers

- Inflationary Pressures
- Health Care Costs
- Retirement Costs
- Special Education Costs
- Transportation Costs overall



Financial / Operational Sustainability

New York State Comptroller's Office – Fiscal Stress Analysis Report

Fiscal Stress Score - Point Range (Out of 100 total pts)

Significant Fiscal Stress	65 - 100	=	3.3
Moderate Fiscal Stress	45 - 64.9		
Susceptible Fiscal Stress	25 - 44.9		
No Designation	0 - 24.9		

Environmental Stress Score - Point Range (Out of 100 total pts)

Significant Environmental Stress	60 - 100	=	15.0
Moderate Environmental Stress	45 - 59.9		
Susceptible Environmental Stress	30 - 44.9		
No Designation	0 - 29.9		



Financial / Operational Sustainability

New York State Comptroller's Office – Fiscal Stress Analysis Report

Fiscal Stress Score - Point Range (Out of 100 total pts)

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No Designation	0 - 24.9

= 3.3

← Baldwin Schools

Environmental Stress Score - Point Range (Out of 100 total pts)

Significant Environmental Stress	60 - 100
Moderate Environmental Stress	45 - 59.9
Susceptible Environmental Stress	30 - 44.9
No Designation	0 - 29.9

= 15.0

← Baldwin Schools



Financial / Operational Sustainability

New York State Comptroller's Office – Fiscal Stress Analysis Report

Fiscal Stress Score - Point Range (Out of 100 total pts)

Brief History 2021 = “0”
2023 = “6.7”

Significant Fiscal Stress	65 - 100
Moderate Fiscal Stress	45 - 64.9
Susceptible Fiscal Stress	25 - 44.9
No Designation	0 - 24.9

= 3.3

← Baldwin Schools

Environmental Stress Score - Point Range (Out of 100 total pts)

Brief History 2021 = “20”
2023 = “15”

Significant Environmental Stress	60 - 100
Moderate Environmental Stress	45 - 59.9
Susceptible Environmental Stress	30 - 44.9
No Designation	0 - 29.9

= 15.0

← Baldwin Schools





2024 – 2025 Budget Expense

3 Parts:

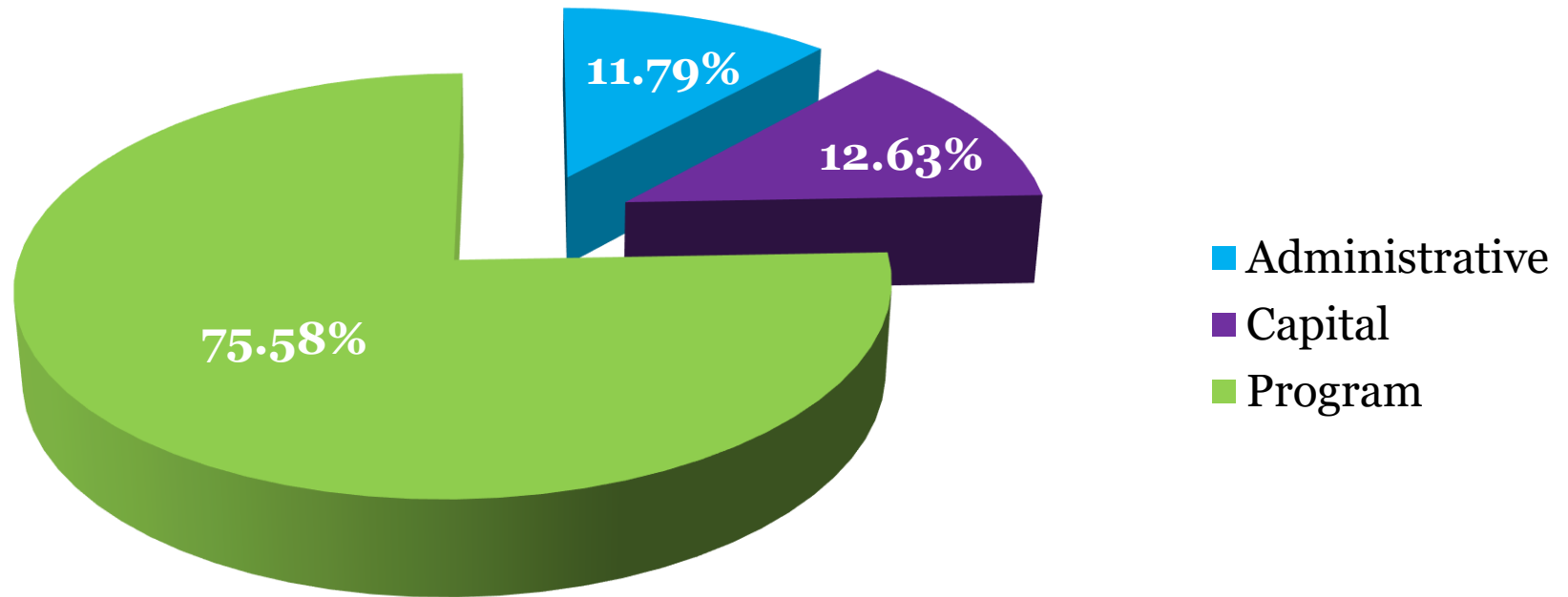
Administrative

Capital

Program



2024 – 2025 Budget 3 Part Expense Components





2024-2025 Proposed Budget Expenditures

	2023-2024		2024-2025			
	ADOPTED	% of	PROPOSED	% of	CHANGE	%
DESCRIPTION	BUDGET	Total Budget	BUDGET	Total Budget		Chg
ADMINISTRATIVE	\$18,235,797	11.56%	\$19,326,151	11.79%	\$1,090,354	5.98%
CAPITAL	\$20,087,652	12.73%	\$20,694,387	12.63%	\$606,735	3.02%
PROGRAM	\$119,435,093	75.71%	\$123,895,367	75.58%	\$4,460,274	3.73%
TOTAL GENERAL FUND	\$157,758,542		\$163,915,905		\$6,157,363	3.90%

Total budget to
budget increase

*Pending NYS Legislative Budget adoption in April



2024-2025

Analysis by Function – Administrative

State Function	Description	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Dollar Change	Percent Change
Administration					
1010	Board Of Education	46,200	46,200	-	0.0%
1040	District Clerk	66,894	68,880	1,986	3.0%
1060	District Meeting	66,500	66,500	-	0.0%
1240	Chief School Administrator	463,299	475,701	12,402	2.7%
1310	Business Administration	1,234,933	1,252,625	17,692	1.4%
1320	Auditing	98,000	101,430	3,430	3.5%
1325	Treasurer	14,750	14,750	-	0.0%
1420	Legal	111,000	111,000	-	0.0%
1430	Personnel	672,378	747,349	74,971	11.2%
1480	Public Information and Services	367,736	382,563	14,827	4.0%
1670	Central Printing & Mailing	255,000	255,000	-	0.0%
1680	Central Data Processing	191,000	196,730	5,730	3.0%
1910	Unallocated Insurance	920,915	1,038,500	117,585	12.8%
1920	School Association Dues	23,000	23,000	-	0.0%
1981	BOCES Administrative Costs	723,355	737,990	14,635	2.0%
2010	Curriculum Devel and Suprvsn	780,369	808,275	27,906	3.6%
2020	Supervision-Regular School	5,477,207	5,630,758	153,551	2.8%
2060	Research, Planning & Evaluation	1,000	1,000	-	0.0%
2250	Prg For Sdnts w/Disabil-Med Elgble	968,764	1,022,827	54,063	5.6%
2259	Prg for English Language Learners	170,776	179,333	8,557	5.0%
2610	School Library & AV	48,422	46,056	(2,366)	-4.9%
2630	Computer Assisted Instruction	633,332	812,605	179,273	28.3%
2805	Attendance-Regular School	177,856	178,816	960	0.5%
2815	Health Srvcs-Regular School	112,181	263,625	151,444	135.0%
2820	Psychological Srvcs-Reg Schl	161,006	165,782	4,776	3.0%
2825	Social Work Srvcs-Regular School	71,103	70,939	(164)	-0.2%
2855	Interscholastic Athletics-Reg Schl	140,938	143,962	3,024	2.1%
9000	Employee Benefits	4,237,885	4,483,955	246,070	5.8%
Total Administration		18,235,799	19,326,151	1,090,352	6.0%



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2024-2025

Analysis by Function - Capital

State Function	Description	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Dollar Change	Percent Change
Capital					
1620	Operation of Plant	8,223,085	8,330,761	107,676	1.3%
1621	Maintenance of Plant	2,028,589	2,153,424	124,835	6.2%
1622	Security of Plant	2,197,588	2,283,417	85,829	3.9%
9000	Employee Benefits	3,913,390	4,201,785	288,395	7.4%
9950	Transfer to Capital Fund	3,725,000	3,725,000	-	0.0%
Total Capital		20,087,652	20,694,387	606,735	3.0%



2024-2025

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2024-2025

Analysis by Function - Program

State Function	Description	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Dollar Change	Percent Change
Program					
1420	Legal	105,000	105,000	-	0.0%
2070	Inservice Training-Instruction	1,663,311	1,487,911	(175,400)	-10.5%
2110	Teaching-Regular School	44,317,028	45,105,264	788,236	1.8%
2250	Prg For Sdnts w/Disabil-Med Elgble	21,085,544	23,605,558	2,520,014	12.0%
2259	Prg for English Language Learners	1,682,496	1,796,431	113,935	6.8%
2280	Occupational Education(Grades 9-12)	1,730,882	1,665,239	(65,643)	-3.8%
2330	Teaching-Special Schools	405,795	412,270	6,475	1.6%
2610	School Library & AV	317,163	328,212	11,049	3.5%
2630	Computer Assisted Instruction	1,638,879	1,683,633	44,754	2.7%
2805	Attendance-Regular School	319,886	347,634	27,748	8.7%
2810	Guidance-Regular School	1,512,279	1,419,216	(93,063)	-6.2%
2815	Health Srvcs-Regular School	1,695,293	1,610,038	(85,255)	-5.0%
2820	Psychological Srvcs-Reg Schl	1,670,212	1,656,151	(14,061)	-0.8%
2825	Social Work Srvcs-Regular School	1,068,499	1,108,354	39,855	3.7%
2850	Co-Curricular Activ-Reg Schl	310,609	314,162	3,553	1.1%
2855	Interscholastic Athletics-Reg Schl	939,941	990,745	50,804	5.4%
5510	District Transport Srvcs-Med Elgble	181,638	250,451	68,813	37.9%
5540	Contract Transportation-Med Elgble	9,497,708	9,417,708	(80,000)	-0.8%
7310	Youth Program	16,290	16,290	-	0.0%
9000	Employee Benefits	28,730,775	30,029,235	1,298,460	4.5%
9901	Transfer to Other Funds	345,865	345,865	-	0.0%
9901	Transfer to School Food Service Fund	200,000	200,000	-	0.0%
Total Program		119,435,093	123,895,367	4,460,274	3.7%



2024-2025

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Total Program		119,435,093	123,895,367	4,460,274	3.7%



2024-2025 Revenue Budget

<u>Description</u>	<u>2023-24 Budget</u>	<u>2024-25 Budget</u>	<u>Difference</u>	<u>Percent Change</u>
All State Aid	\$ 48,914,363	\$ 51,566,932	\$ 2,652,569	5.42%
Misc Sources	\$ 1,597,500	\$ 2,027,000	\$ 429,500	26.89%
Appropriated Reserves	\$ 1,108,620	\$ 1,719,264	\$ 610,644	55.08%
Appropriated Fund Balance	\$ 800,000	\$ 800,000	\$ -	0.00%
Payments in Lieu of Taxes	\$ 1,325,000	\$ 1,430,000	\$ 105,000	7.92%
Property Tax Revenue	\$ 104,013,059	\$ 106,372,709	\$ 2,359,650	2.27%
Total	\$157,758,542	\$163,915,905	\$ 6,157,363	3.90%



2024-2025 Budget Development Summary

Governor's Executive Budget & Long-term Strategic Planning

Budget
Expenses

Budget
Revenue

\$ 163,915,905

=

\$ 163,915,905

We await legislative approval of the NYS budget!



When do you focus on Capital Investments?



Tappan Zee Bridge



COMPLETELY REPLACED after 65 years...



When do you focus on Capital Investments?

PENN STATION Renovation – Again....





When do you focus on Capital Investments?

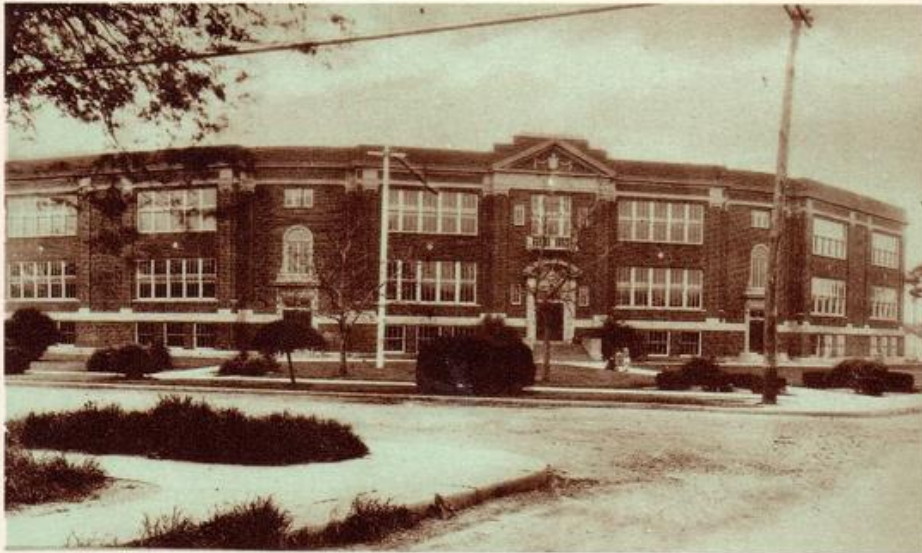
GRAND CENTRAL MADISON





Multi-Year – Multi Funded Capital Initiatives

Steele Elementary School



107 years old...

(Cost to “modernize”)



Multi-Year – Multi Funded Capital Initiatives

How is this accomplished?

- Transfer to Capital (General Fund Appropriations)
- Capital Reserve (Ability to Fund and Use)
- Capital Bond Proposal (Impact on long range planning)

Supplemented with Grant Funding

- Smart Schools Bond
- Others (Local, State, Federal)



Previous Transfers to Capital

- Plaza Elevator (*Completed*)
- Steele Elevator (*Commissioning*)
- High School Tennis Courts (*Completed*)
- High School Locker replacement (*Completed*)
- Shubert Soffit replacement (*Scheduling*)
- Plaza Window replacements (*Final Punch List items*)
- HS/MS HVAC-Mechanical projects (*Completed*)
- Middle School Auditorium (*Completed*)



Previous Transfers to Capital

Steele Elevator





Previous Transfers to Capital

MS A/C RTU's





Previous Transfers to Capital

MS Auditorium





2024-25 Transfer to Capital

Proposed Capital Projects

Anticipated Cost

Roof Replacement (Brookside)	\$ 682,375
Roof Replacement (Plaza)	\$ 496,825
Roof Replacement (Steele)	\$ 502,700
Roof Replacement (Meadow)	\$ 1,293,100
Sidewalk Repairs/Replacement (D/W)	\$ 100,000
<u>Classroom Redesigns/Renovations (D/W)</u>	<u>\$ 650,000</u>
	\$ 3,725,000



Previous Use of Capital Reserve

- ADA Bathroom Renovations — D/W (*In-Progress*)
- HS Athletic Complex (*In-Progress*)
 - ✓ Athletic Multi-Sport Synthetic Turf Field
 - ✓ New Grandstands
 - ✓ New Scoreboard
 - ✓ New Press Box
 - ✓ New Track & Equipment



Previous Capital Reserve Usage

Bathroom Renovations





Previous Capital Reserve Usage

HS Athletic Complex





Previous Capital Reserve Usage

HS Athletic Complex





Capital Review

Completed

XFER to Capital

- ✓ HVAC Infrastructure
- ✓ MS – Auditorium Seats
- ✓ D/W Burglar Alarms
- ✓ HVAC RTU Units - (HS/MS)
- ✓ Steam Trap Repairs
- ✓ Safety / Security

In-Process

Use of Capital Reserves*

- ✓ Kitchen & Cafeteria Spaces
 - ✓ Brookside
 - ✓ Lenox
 - ✓ Meadow
 - ✓ Plaza
 - ✓ Steele

**No additional cost to the taxpayer*



What is the Purpose of a School Budget?

BALDWIN IS FUTURE FOCUSED...





Questions on the Budget?
We want you to be informed!

Dr. Shari L. Camhi

Superintendent of Schools
516-434-6010

Dr. James P. Robinson

Assistant Superintendent for Business
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