

NORWELL PUBLIC SCHOOLS

SCHOOL BUDGET FOR PRESENTATION PURPOSES MARCH 5, 2024



Managing Resources

FY'25 Budget Development Process

September - October	GOAL SETTING: Identification of Budget Assumptions and Priorities • Faculty and Staff • School Councils • Assume Full Return to In-person Learning • COVID-19 Recovery Initiatives	Proposed FY'25 Budget	Percent Increase	Dollar Increase
November - December	INITIAL REQUEST: Identification of Resources Needed • Faculty and Staff • Building Principals • Program Directors • Strategic Staffing Levels	INITIAL \$34,235,775	6.13%	\$1,976,778
December - January	EXECUTIVE BUDGET: Continued Academic Access and Facility Preservation • Superintendent and Staff • Essential Staffing Levels	EXECUTIVE \$33,388,062	3.50%	\$1,129,065
February - March	SCHOOL COMMITTEE BUDGET FOR PRESENTATION • Adjustments made in collaboration with Town Administrator	ADVISORY \$33,398,062	3.53%	\$1,139,065

Budget Summary Overview

Level Service Budget

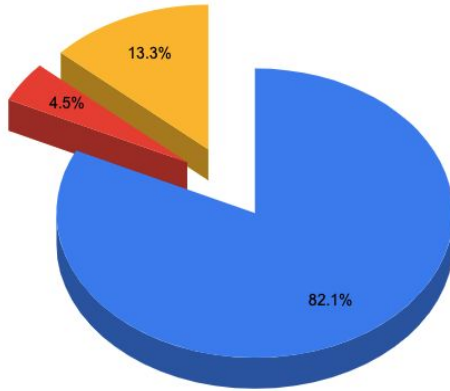
- Large budget categories and variances
- Staffing
- Budget cycles
- Out-of-district special education tuitions
- Budget line roll-up and variances
- Other Information

Large Budget Categories and Variances

Large Budget Categories and Variances

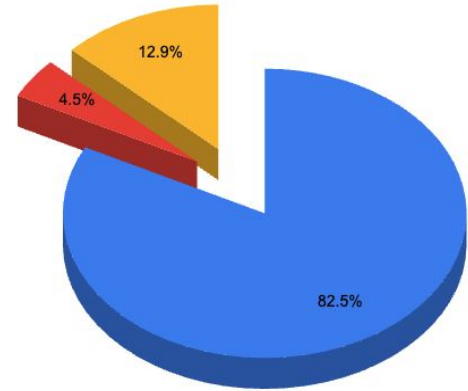
Large Budget Category Breakdown FY'24 and FY'25

FY'24 Budget Breakdown \$32,258,997



● Salaries ● Out-of-District Special Education Tuitions
● Other

FY'25 Budget Breakdown \$33,398,062



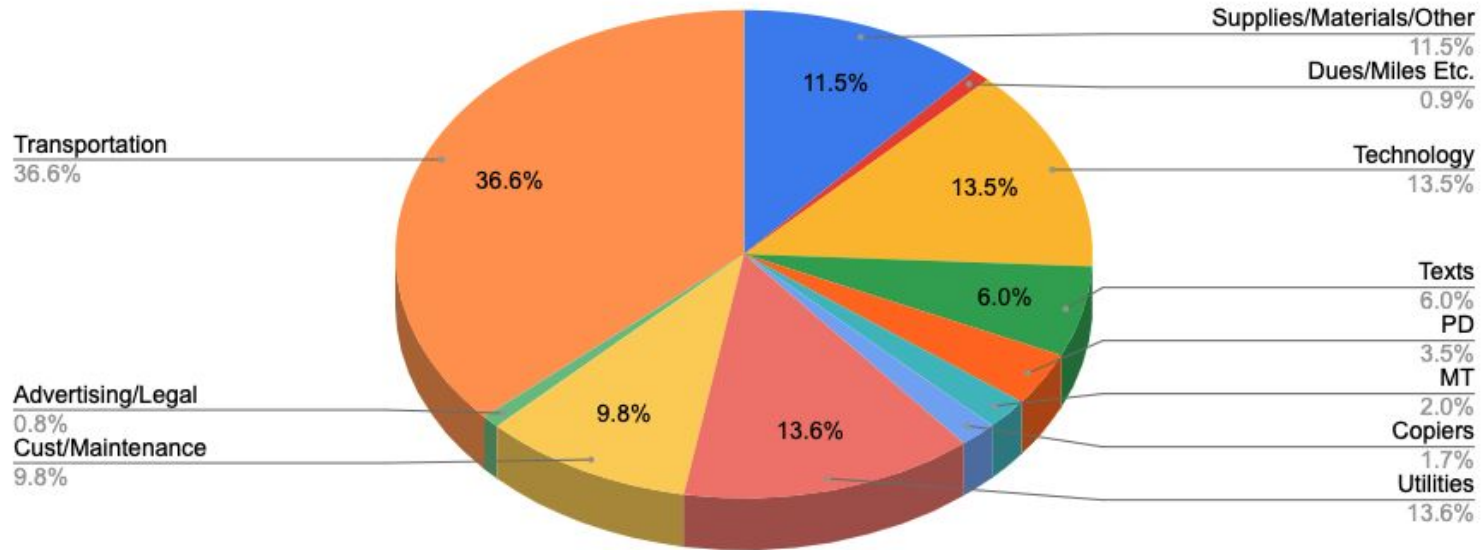
● Salaries ● Out-of-District Special Education Tuitions
● Other

Major Category Comparisons

	FY'24		FY'25	
Salaries	\$26,495,074	82.13%	\$27,569,852	82.55% 
Out-of-District Special Education Tuition	\$1,460,000	4.53%	\$1,505,000	4.51% 
Other	\$4,303,923	13.34%	\$4,323,210	12.94% 

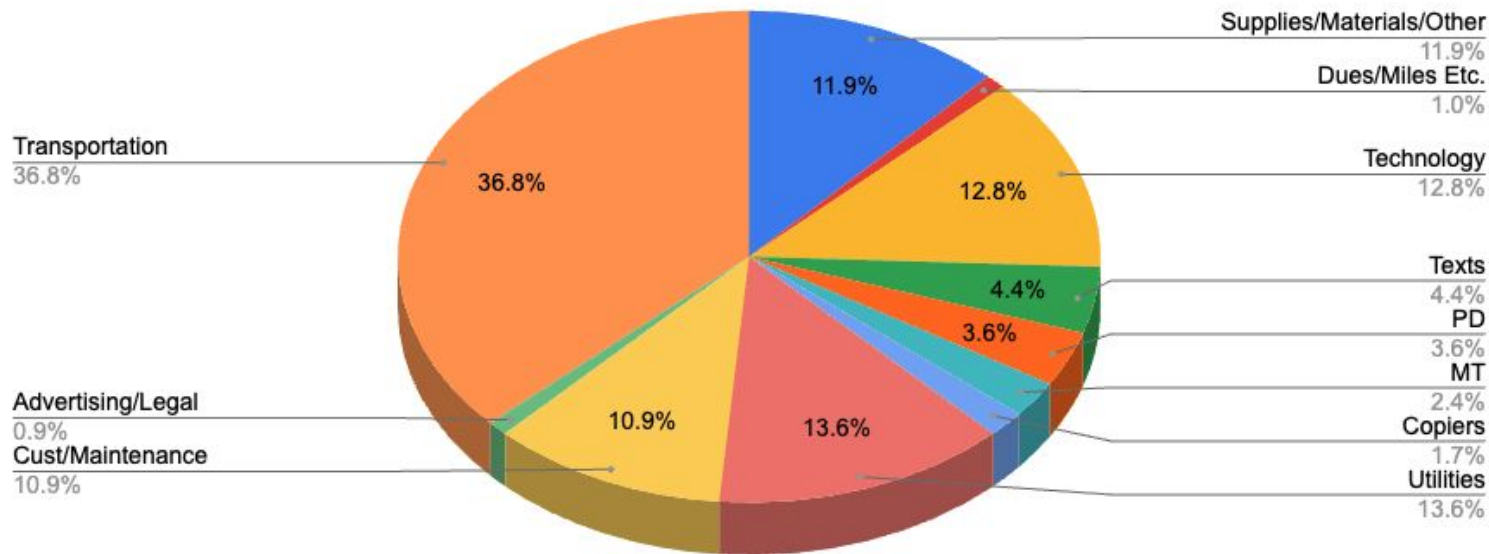
FY'24 Breakdown of Other Category

FY'24 Other Breakdown \$4,303,923



FY'25 Breakdown of Other Category

FY'25 Other Breakdown \$4,323,210



Breakdown Comparisons

CATEGORY: OTHER	FY'24		FY'25	
Supplies/Materials/Other	\$493,447	11.5%	\$514,961	11.9% ↑
Professional Development	\$152,300	3.5%	\$157,250	3.6% ↑
Copiers	\$74,943	1.7%	\$75,310	1.7%
Utilities	\$586,858	13.6%	\$586,593	13.6%
Advertising/Legal	\$36,000	0.8%	\$41,000	0.9% ↑
Transportation	\$1,576,421	36.6%	\$1,592,310	36.8% ↑
Technology	\$580,114	13.5%	\$552,826	12.8% ↓
Texts	\$258,300	6.0%	\$188,695	4.4% ↓
Medical Therapeutic	\$87,835	2.0%	\$103,500	2.4% ↑
Cust. Supplies/Maintenance	\$420,525	9.8%	\$469,460	10.9% ↑
Dues/Miles, Etc.	\$37,180	0.9%	\$41,305	1.0% ↑

Staffing

Staffing

Middle School Math Support/Exploratories

- Redesign our 1.0 fte math aide to 0.5 fte math aide and 0.5 fte math teacher
- 0.5 fte math teacher will teach five sections of math support
- 0.5 fte math aide support
- Allows exploratory teachers to shift from 5 math support sections to 5 sections of project based math, grade 7 STEM, and grade 8 STEM to support identified math standards

Middle School Math Support/Exploratories

- This hybrid approach allows for some savings
- A possible scenario
- A step two aide = \$24,000
- A step two Master's teacher = \$66,333
- A 0.5 aide and 0.5 teacher = \$45,166

Staffing Positions Cut From Initial Budget

- High School
 - School Counselor
 - Business Teacher
- Middle School
 - School Counselor
 - Exploratory Teacher
- Elementary School
 - 2 Math Specialists
 - STEM Specialist
 - PE Art .8 FTE Increase
- District Nurse Support

Budget Cycles

- **Instructional Technology**
- **Infrastructure Technology**
- **Curriculum Resource Adoption**
- **Maintenance**
- **Transportation**

Instructional Technology Cycle

2023-2024

Elementary Schools	● Recycle portable labs and iPad carts ● Upgrade teacher computers
Middle School	● Add new iPads for incoming 6th graders
High School	● Add new iPads for 9th graders ● Replace tech Lab
District	● Continue to improve deployment strategies

2024-2025

Elementary Schools	● Recycle/replace (article) portable labs and iPad carts
Middle School	● Add new iPads for incoming 6th graders
High School	● Add new iPads for 9th graders
District	● Continue to improve deployment strategies ● WiFi Upgrade (article)

FY'25 Instructional Technology Cycle

- iPads for grades 6 and 9
 - iPads that are returned go to elementary schools for student carts
- iPads for grades 6 and 9 remain in the instructional technology cycle

Instructional Technology Removed From Cycle

- ARPA articles for FY'24
 - Tech lab replacement at High School (12 years old) \$30,000
 - Elementary teacher laptops replacement \$90,000
 - Laptops recycled to create 2 additional elementary school mobile labs
 - Laptops recycled to create High School world language mobile lab
- Articles for FY'25
 - One elementary laptop cart \$20,000

Infrastructure Technology Cycle

FY'24

- Replace aging and failing Smart Boards at elementary schools over 4 years (remains on cycle)

FY'25

- WiFi district-wide upgrade projected \$120,000 (removed from cycle)

Compromised Technology Cycles

- Ongoing teacher laptop and WiFi/service cycles that rotate yearly have been compromised
- If the \$120,000 in ARPA articles in FY'24 had remained within our budget cycle, we would not need to ask for an article to address the district-wide WiFi upgrade
- The technology budget cycle has been reduced by \$120,000 permanently
- We have a technology article for \$140,000 for the WiFi and one elementary laptop cart

Curriculum Resource Adoption Cycle

2023-2024

Elementary Schools	● K-5 ELA (Into Reading), math site license renewal
Middle School	● ELA
High School	● World language French
District	● Initial resource requests

2024-2025

Elementary Schools	● Math assessment tools
Middle School	● Math - ELA
High School	
District	● Health and wellness

FY'24 Curriculum Resource Adoption Cycle

- Provided a comprehensive, coherent literacy anchor curriculum resource, Into Reading, for all students and teachers in grades K-5
- High Quality Instructional Materials (HQIM) implementation is being emphasized by DESE to help close learning gaps
- Integrated digital components provide evidence, individual student support, and assessment tools to monitor student progress
- K-5 math site license renewal
- HS world language French V (off cycle need)
- 6-12 ELA novels (ongoing)
- \$243,600

FY'25 Curriculum Resource Adoption Cycle

- K-5 iReady math and ELA assessment tools (ongoing)
 - Middle School math year 1
 - District-wide health and wellness materials (new frameworks)
 - 6-12 ELA novels (ongoing)
 - \$175,495
-
- Begin History/Social Studies review cycle

FY'26 Curriculum Resource Adoption Cycle

- Middle/High School year 1 of a 2 year cycle for History/Social Studies adoption
- High School year 2 math adoption
- K-5 iReady math and ELA assessment tools (ongoing)
- World language Latin AP exams changing – new text will be needed (off cycle)
- 6-12 ELA novels (ongoing)
- \$196,000 projected

NPS Curriculum Adoption Cycle

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
Secondary		End Cycle 2	Begin Cycle 3				
English	■	■	■	■	■	■	■
Math				✓	✓		
History/SS					✓	✓	
World Languages						✓	✓
Science	✓	✓					✓
Arts/Wellness			■	■	■		
Elementary							
ELA			✓				
Math	✓	✓					
ELA/Math Tools	■	■	■	■	■	■	■
	235,000	227,000	243,600	175,496	196,000	306,000	253,000
Key	✓ Major core materials w/ 5 or 6-year site licenses		■ Yearly integrated core materials				



FY'24 Maintenance Cycle

Maintenance		
Roof Contracts	\$13,000	On cycle
Door Repairs (Article)	\$18,000	Removed from cycle
Flashing 20's (Article)	\$16,000	One time
HS Boiler Repair (Article)	\$20,000	One time

FY'25 Maintenance Cycle

Maintenance		
Roof Contracts	\$13,000	On cycle
Vinal Exterior Painting	\$10,000	On cycle
BDA Maintenance	\$10,000	On cycle
Custodial		
Supplies	\$23,000	On cycle
Other Capital Items	See capital	

Transportation Cycle

	FY'24	FY'25
Regular day bus contract	\$1,323,312	\$1,367,512
McKinney Vento*	\$45,000	\$70,000
Special education	\$575,000	\$382,000
First time Circuit Breaker offset	-\$198,691	-\$100,000
	\$1,744,621	\$1,719,512

*McKinney Vento is an assistance act for homeless students. Homeless students may enroll in the district within which they reside or receive transportation to the district they were last enrolled. The State reimburses districts for transportation expenses after the end of year report, and reimbursements are returned to the municipality general fund.

Out-of-District Special Education Tuitions

Out-of-District Special Education Tuitions

Special Education Services are an Entitlement

- Public schools have a State and Federal responsibility to provide a Free and Appropriate Public Education (FAPE) to students (ages 3-22) with disabilities
- Our first dollars must be applied to this entitlement
- If we are unable to meet the requirements, the overall budget must be reduced during the school year

Continuum of Special Education Services

FAPE: All students with disabilities are eligible for a Free and Appropriate Public Education.

In-District Programs: Services delivered: a general education environment with supports.

Out-of-District Programs: A special education program located in a building or facility outside of the general education environment that provides educational services primarily to students with disabilities.

Private Schools: A private day or residential school, within or outside Massachusetts, that has applied to and received approval from DESE.

Collaborative Programs: Educational Collaboratives are formed by local school districts to create special education programs that supplement and strengthen the programs and services of member school districts.

Other Mass Districts: A program operated by a public school district in Massachusetts for resident students.

Circuit Breaker

What is Circuit Breaker? The State Special Education Reimbursement Program started in FY'04 to provide additional State funding to districts for high-cost special education students.

Threshold: The threshold was changed from four-times the state average foundation per pupil budget to a fixed amount that increases annually based on the foundation inflation index and is capped at 4.5%.

Reimbursement: Circuit breaker reimbursements are for the district's prior year's expenses. Each summer, districts submit claim forms to DESE listing the types and amounts of special education instructional services provided to each student during the previous fiscal year. Administrative, transportation, evaluation and overhead costs are not reimbursable.

Carryover: Districts may expend these funds in the year received or carryover into the following fiscal year for any special education related purposes.

Expenditures: Amount of circuit breaker used to cover tuition costs in current year

Balance: Circuit breaker funds in reserve.

Circuit Breaker Example

Circuit Breaker Example

If a student is placed at a private school at \$100,000 per year

- Tuition: \$100,000
- Less threshold: \$51,721
- $\$48,279 \times 75\% = \$36,209$ (reimbursed by the State)
- Actual cost to district: \$63,791

Circuit Breaker Example with Transportation

Circuit Breaker Example

If a student is placed at a Private School at \$100,000 per year

- Tuition: \$100,000
- Less threshold: \$51,721
- $\$48,279 \times 75\% = \$36,209$ (reimbursed by the State)
- Transportation: \$16,000
- Eligible transportation: $\$16,000 \times 75\% = \$12,000$
- $\$12,000 \times 75\% = \$9,000$

Out-of-District Special Education Tuitions

Range of Annual Tuition Costs

Private schools (range as defined by OSD)

- 180 days \$54,000 - \$297,000
- 216 days \$64,800 - \$356,400
- 365 days \$109,500 - \$602,250

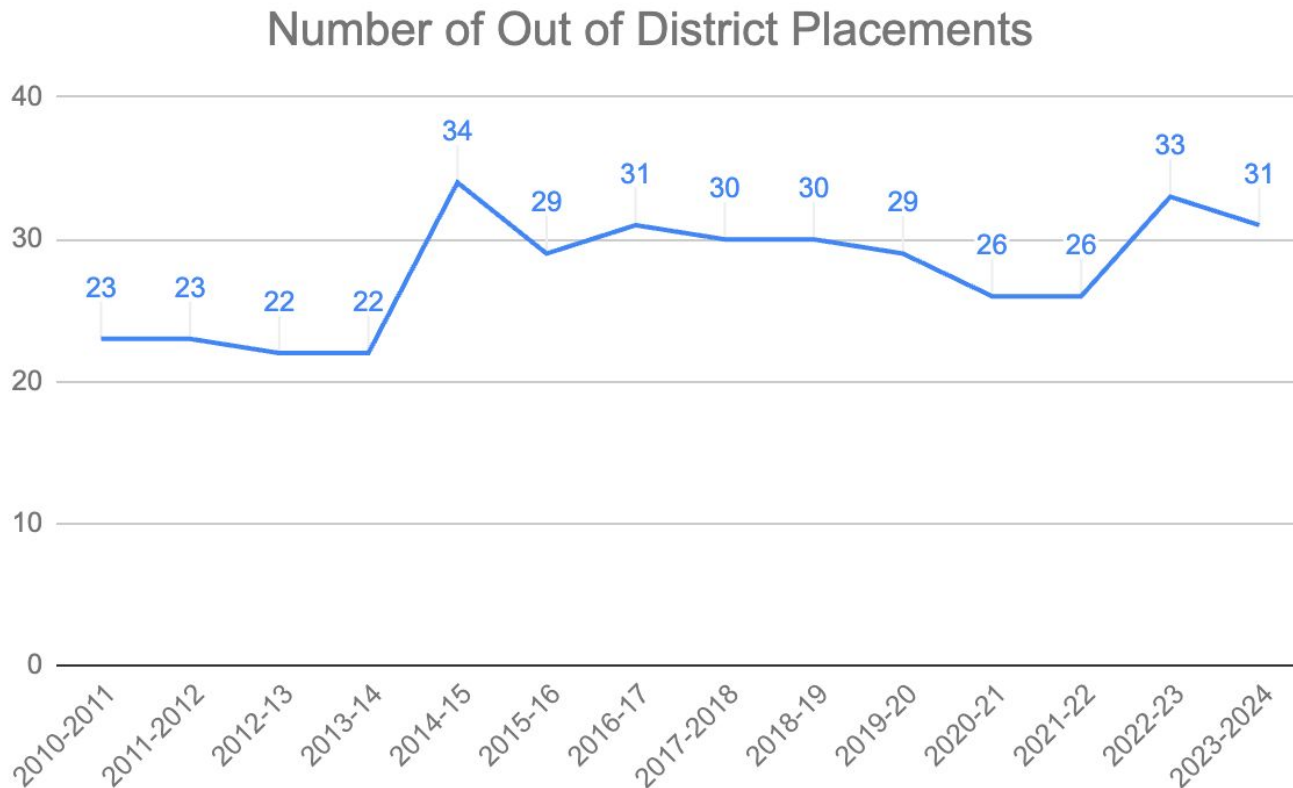
Collaboratives

- 180 days \$51,480 - \$70,740
- An extended year program can have an additional 18 days

Other Massachusetts Districts

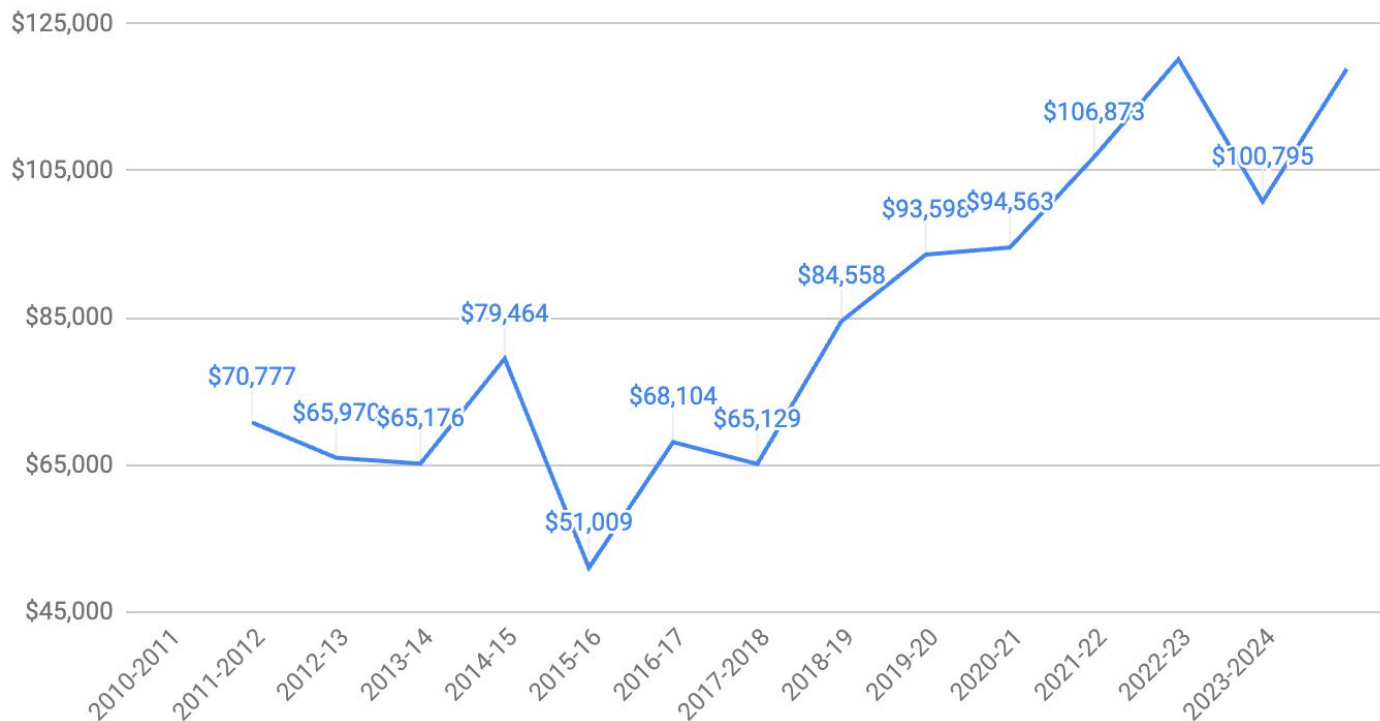
- 180 days \$17,100 - \$51,721

Out-of-District Special Education Tuitions (10/1/23)



Out-of-District Special Education Tuitions

Per Student



Out-of-District Special Education Tuitions



Out-of-District Special Education Tuitions

Continue to address out-of-district special education tuitions

- Last year we planned to increase our FY'24 budget for special education tuitions to \$1,550,000 from \$1,450,000
- In collaboration with the Town this \$100,000 was removed and a request for \$100,000 was made for the Out-of-District Special Education Stabilization Fund
- The request was not fulfilled
- We have added \$50,000 to the FY'25 budget bringing the total to \$1,500,000

Out-of-District Special Education Tuitions

Continue to address out-of-district special education tuitions

- To truly address out-of-district special education tuitions we need to increase our budget by \$500,000
- We need to receive at least \$500,000 to address next year through the stabilization fund or an article
- Stabilization and articles only help for one year and do not solve the problem

Out-of-District Special Education Tuitions

Continue to address out-of-district special education tuitions

- Circuit Breaker reserves are almost depleted
- Currently the FY'24 cost is forecast to be \$3,684,270
- The expected cost during the budget development process for FY'24 was \$3,050,000
- Since 10/1/22 11 students whose entitlement to special education ended due to age or graduation
- At the same time 8 students requiring a more restrictive special education placement for services have been added

Out-of-District Special Education Tuitions Projected FY'24

	FY'20	FY'21	FY'22	FY'23	FY'24	FY'25	FY'26
Reimbursement %	75%	75%	75%				
Carryover from Prior Year	\$ 384,344	\$ 832,061	\$ 951,934	\$ 767,605	\$ 569,961	\$ 819,961	\$ 1,069,961
Receipts	\$ 1,147,301	\$ 1,024,427	\$ 1,243,655	\$ 1,347,896	\$ 1,600,000	\$ 1,300,000	\$ 1,300,000
Expenditures	\$ (699,584)	\$ (904,553)	\$ (1,427,984)	\$ (1,545,540)	\$ (1,350,000)	\$ (1,050,000)	\$ (1,050,000)
Balance Rolled over	\$ 832,061	\$ 951,934	\$ 767,605	\$ 569,961	\$ 819,961	\$ 1,069,961	\$ 1,319,961
4 times foundation	\$ 45,793	\$ 48,352	\$ 47,363	\$ 49,494			
Budget	\$ 1,420,000	\$ 1,420,000	\$ 1,420,000	\$ 1,450,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000
Operational Expenditure	\$ 1,952,731	\$ 1,771,389	\$ 1,542,303	\$ 1,450,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000
Stabilization Account Transfer				\$ 395,000			
Reserve Circuit Breaker **	\$ 315,240	\$ 72,493	\$ 476,050	\$ 777,935	\$ 780,039	\$ 230,039	\$ (19,961)
Budgeted Circuit Breaker	\$ 384,344	\$ 832,061	\$ 951,934	\$ 767,605	\$ 569,961	\$ 819,961	\$ 1,069,961
With 5th quarter and Ex Relief	\$ 384,344	\$ 832,061	\$ 951,934	\$ 767,605	\$ 569,961	\$ 819,961	\$ 1,069,961
IDEA offset	\$ 90,000	\$ 102,756	\$ 153,359	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000
Circuit Breaker Expenditure	\$ 699,584	\$ 904,553	\$ 1,427,984	\$ 1,545,540	\$ 1,350,000	\$ 1,050,000	\$ 1,050,000
Tot Expenditure	\$ 2,742,315	\$ 2,778,698	\$ 3,123,646	\$ 3,490,540	\$ 3,050,000	\$ 2,750,000	\$ 2,750,000
** Funds expended from current year circuit breaker receipts							

Out-of-District Special Education Tuitions Projected FY'25

	FY'22	FY'23	FY'24	FY'25	FY'26	FY'27
Reimbursement %	75%					
Carryover from Prior Year	\$ 951,934	\$ 767,605	\$ 760,363	\$ 44,744	\$ (205,851)	\$ (565,851)
Receipts	\$ 1,243,655	\$ 1,347,896	\$ 1,418,651	\$ 1,652,000	\$ 1,500,000	\$ 1,500,000
Expenditures	\$(1,427,984)	\$ (1,355,139)	\$ (2,134,270)	\$ (1,902,595)	\$ (1,860,000)	\$ (1,590,200)
Balance Rolled over	\$ 767,605	\$ 760,363	\$ 44,744	\$ (205,851)	\$ (565,851)	\$ (656,051)
4 times foundation	\$ 47,363	\$ 49,494	\$ 51,721			
Budget	\$ 1,420,000	\$ 1,450,000	\$ 1,450,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Operational Expenditure	\$ 1,542,303	\$ 1,576,100	\$ 1,450,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Stabilization Account Transfer		\$ 395,000				
Reserve Circuit Breaker **	\$ 476,050	\$ 587,533	\$ 1,373,907	\$ 1,857,851	\$ 2,065,851	\$ 2,156,051
Budgeted Circuit Breaker	\$ 951,934	\$ 767,605	\$ 760,363	\$ 44,744	\$ (205,851)	\$ (565,851)
With 5th quarter and Ex Relief	\$ 951,934	\$ 767,605	\$ 760,363	\$ 44,744	\$ (205,851)	\$ (565,851)
IDEA offset	\$ 153,359		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Circuit Breaker Expenditure	\$ 1,427,984	\$ 1,355,139	\$ 2,134,270	\$ 1,902,595	\$ 1,860,000	\$ 1,590,200
Tot Expenditure	\$ 3,123,646	\$ 3,326,239	\$ 3,684,270	\$ 3,502,595	\$ 3,460,000	\$ 3,190,200

** Funds expended from current year circuit breaker receipts

Out-of-District Special Education Tuitions Projected FY'25

With Article

	FY'22	FY'23	FY'24	FY'25	FY'26	FY'27
Reimbursement %	75%					
Carryover from Prior Year	\$ 951,934	\$ 767,605	\$ 760,363	\$ 44,744	\$ 294,149	\$ (65,851)
Receipts	\$ 1,243,655	\$ 1,347,896	\$ 1,418,651	\$ 1,652,000	\$ 1,500,000	\$ 1,500,000
Expenditures	\$ (1,427,984)	\$ (1,355,139)	\$ (2,134,270)	\$ (1,402,595)	\$ (1,860,000)	\$ (1,590,200)
Balance Rolled over	\$ 767,605	\$ 760,363	\$ 44,744	\$ 294,149	\$ (65,851)	\$ (156,051)
4 times foundation	\$ 47,363	\$ 49,494	\$ 51,721			
Budget	\$ 1,420,000	\$ 1,450,000	\$ 1,450,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Operational Expenditure	\$ 1,542,303	\$ 1,576,100	\$ 1,450,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
Stabilization Account Transfer		\$ 395,000		\$ 500,000		
Reserve Circuit Breaker **	\$ 476,050	\$ 587,533	\$ 1,373,907	\$ 1,357,851	\$ 1,565,851	\$ 1,656,051
Budgeted Circuit Breaker	\$ 951,934	\$ 767,605	\$ 760,363	\$ 44,744	\$ 294,149	\$ (65,851)
With 5th quarter and Ex Relief	\$ 951,934	\$ 767,605	\$ 760,363	\$ 44,744	\$ 294,149	\$ (65,851)
IDEA offset	\$ 153,359		\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Circuit Breaker Expenditure	\$ 1,427,984	\$ 1,355,139	\$ 2,134,270	\$ 1,402,595	\$ 1,860,000	\$ 1,590,200
Tot Expenditure	\$ 3,123,646	\$ 3,326,239	\$ 3,684,270	\$ 3,502,595	\$ 3,460,000	\$ 3,190,200

** Funds expended from current year circuit breaker receipts

Budget Line Roll-up and Variance

Budget Line Roll-up and Variance

FY'25 Executive Budget by Category

Account			FY'23 Actuals	FY'24 Advisory Board	FY'25 Initial Budget	FY'25 Executive Budget	FY'25 Execuctive to FY'24 Budget	FY'25 % Change
			31,565,471	32,258,997	34,235,775	33,398,062	1,139,065	3.53%
District Administration								
	School Committee		11,328	13,400	32,500	32,500	19,100	142.54%
	Superintendent's Office		357,885	364,820	388,337	388,337	23,517	6.45%
	Business and Finance		404,434	466,233	483,918	483,918	17,685	3.79%
	Legal Services		55,689	25,000	30,000	30,000	5,000	20.00%
	DW Info Mgmt. & Tech		194,894	196,503	203,190	203,190	6,687	3.40%
Total			1,024,231	1,065,956	1,137,945	1,137,945	71,989	6.75%

FY'25 Executive Budget by Category

Account		FY'23 Actuals	FY'24 Advisory Board	FY'25 Initial Budget	FY'25 Executive Budget	FY'25 Executive to FY'24 Budget	FY'25 % Change
		31,565,471	32,258,997	34,235,775	33,398,062	1,139,065	3.53%
Instructional Services							
	Student Services	220,608	224,500	235,350	235,350	10,850	4.83%
	Summer Program	4,385	72,100	67,855	67,855	(4,245)	-5.89%
	Office of Instruction	180,839	193,505	203,360	203,360	9,855	5.09%
	School Leadership	1,170,246	1,240,250	1,292,425	1,292,425	52,175	4.21%
	School Secretary	307,024	329,651	343,571	343,571	13,920	4.22%
	Principals' Expense	44,175	52,385	50,585	50,585	(1,800)	-3.44%
	Classroom Teachers	13,988,136	14,501,810	15,649,696	15,227,808	725,998	5.01%
	Teacher Specialists	2,073,069	2,136,628	2,236,855	2,236,855	100,227	4.69%
	Instructional Coordinators	675,547	679,212	816,126	746,559	67,347	9.92%
	Medical Therapeutic	739,757	915,731	872,610	846,009	(69,722)	-7.61%
	Aides	923,160	972,718	1,021,224	1,021,224	48,506	4.99%
	Library Salaries	430,327	452,290	423,198	423,198	(29,092)	-6.43%
	Professional Development	149,307	183,430	175,270	175,270	(8,160)	-4.45%
	Texts	222,916	258,300	188,695	188,695	(69,605)	-26.95%
	Classroom Supplies/Materials	336,787	418,317	441,839	441,839	23,522	5.62%
	Instructional Technology	354,229	326,160	309,860	309,860	(16,300)	-5.00%
	Guidance	881,360	917,908	1,064,648	890,016	(27,892)	-3.04%
	Social Health and Psychological Se	476,480	506,168	555,526	550,501	44,333	8.76%
Total		23,178,353	24,381,063	25,948,693	25,250,980	869,917	3.57%

FY'25 Executive Budget By Category

Account			FY'23 Actuals	FY'24 Advisory Board	FY'25 Initial Budget	FY'25 Executive Budget	FY'25 Executive to FY'24 Budget	FY'25 % Change
			31,565,471	32,258,997	34,235,775	33,398,062	1,139,065	3.53%
Other School Services								
	Medical Health Services		390,639	409,125	435,287	435,287	26,162	6.39%
	Transportation		1,506,688	1,554,621	1,530,110	1,530,110	(24,511)	-1.58%
	Food Service		0	0	0	0	0	0.00%
	Athletics and Other Student Activ		799,382	746,641	797,162	797,162	50,521	6.77%
Total			2,696,709	2,710,387	2,762,559	2,762,559	52,172	1.92%
Operations and Maintenance								
	Custodial Services		984,908	1,061,883	1,102,671	1,102,671	40,788	3.84%
	Utilities		534,704	586,858	586,593	586,593	(265)	-0.05%
	Maintenance		533,633	520,574	583,923	583,923	63,349	12.17%
	Technology Infrastructure and Op		434,838	417,576	548,691	408,691	(8,885)	-2.13%
Total			2,488,083	2,586,891	2,821,878	2,681,878	94,987	3.67%
Other								
	Employee Separation		185,864	60,000	60,000	60,000	0	0.00%
	Community Service		3,549	4,700	4,700	4,700	0	0.00%
	Fixed Assets		17,582	0	0	0	0	0.00%
	Tuitions		1,971,100	1,450,000	1,500,000	1,500,000	50,000	3.45%
Total			2,178,095	1,514,700	1,564,700	1,564,700	50,000	3.30%
GRAND TOTAL			31,565,471	32,258,997	34,235,775	33,398,062	1,139,065	3.53%

FY'25 Executive Budget Variance to FY'24 Budget

- District Administration
 - Strategic Planning ↑ (Three year Strategic Plan)
- Instructional Services
 - Classroom Teachers ↑ (contractual)
 - Instructional Coordinators .. ↑ (restructure)
 - Medical Therapeutic ↓ (restructure)
 - Text Adoption ↓ (math, ELA, health and wellness)
 - Technology cycle ↓ (article)

FY'25 Executive Budget Variance to FY'24 Budget

■ Other School Services

- Transportation McKinney Vento ↑
- Athletics and Other Student Activities ↑ (contractual)

■ Operations and Maintenance

- Maintenance ↑ (projects and increased rates)
- Custodial services ↑ (actual contract rates)

■ Out-of-District Special Education Tuitions ↑

■ Other variances due to hiring and/or contractual requirements

Other Information

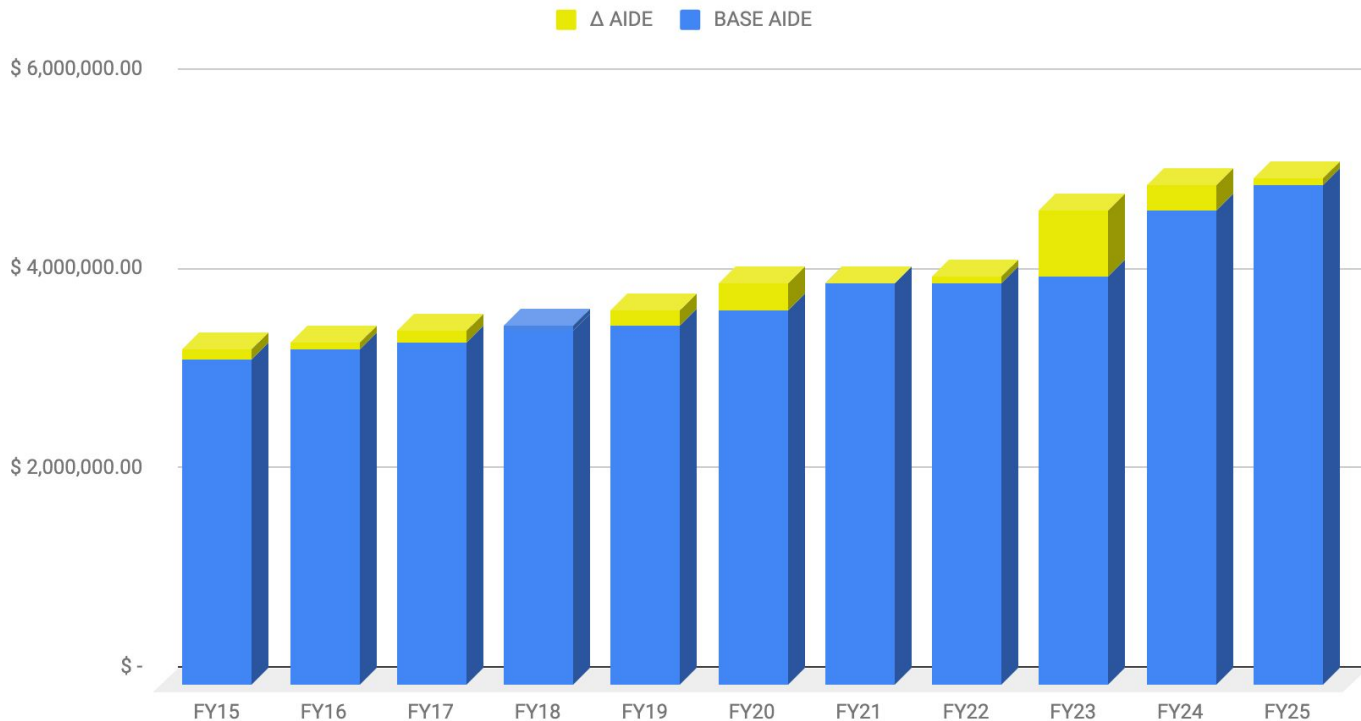
- Chapter 70
- Enrollments
- Capital and Articles
- Facilities Maintenance
- Utilities
- Community Benchmarking

Chapter 70

- The Chapter 70 Program is the major program of State aid to public elementary and secondary schools. In addition to providing State aid to support school operations, it also establishes minimum spending requirements for each school district and minimum requirements for each municipality's share of school costs (DESE)
- Chapter 70 is a formula based upon many elements including student enrollment that provides State aid to school districts through their municipality

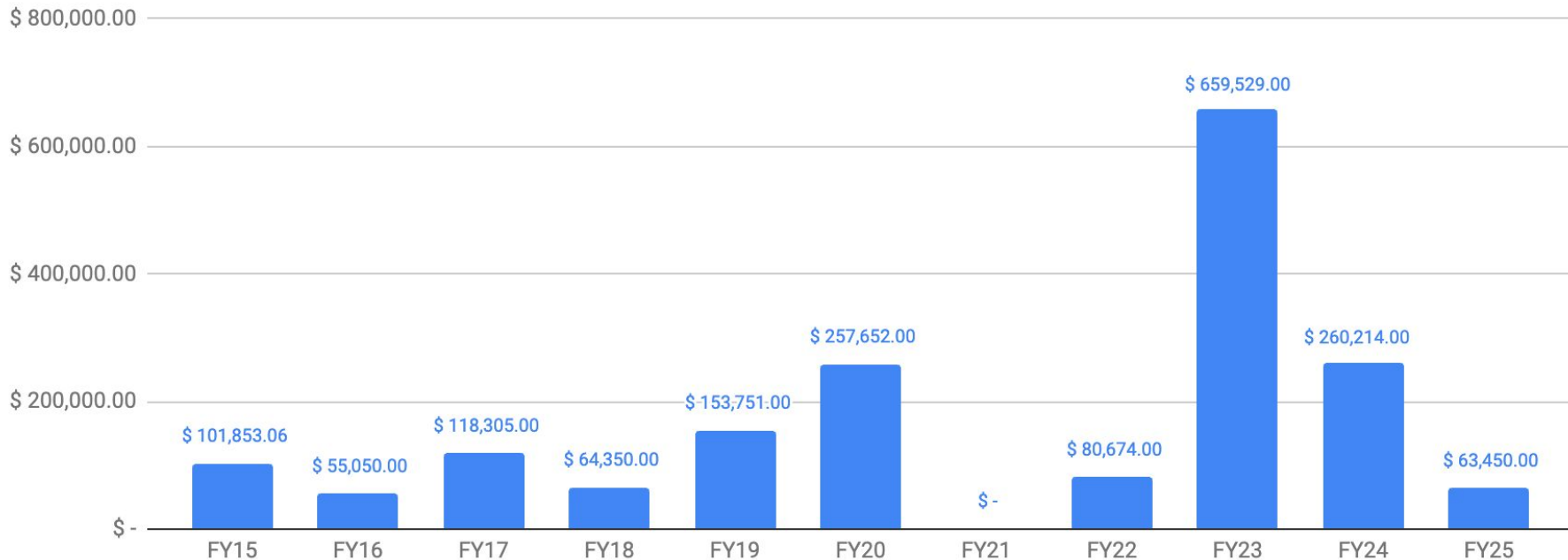
Chapter 70 Totals Over Time

NORWELL PS CHAPTER 70 SCHOOL FUNDING



Chapter 70 Increases Over Time

NORWELL PS CHAPTER 70 INCREASES OVER TIME



Enrollment Report

<i>1/5/24</i>						<i>10/1/22</i>					
Grade	Cole	Vinal	NMS	H.S.	Total	Grade	Cole	Vinal	NMS	H.S.	Total
Pre-K	24	20			44	Pre-K	23	18			41
K-1/2	3	1			4	K-1/2	6	2			8
K-F	88	67			155	K-F	62	81			143
1	70	91			161	1	81	84			165
2	87	88			175	2	94	76			170
3	93	85			178	3	88	104			192
4	89	106			195	4	87	79			166
5	88	80			168	5	81	87			168
6			165		165	6			168		168
7			167		167	7			171		171
8			165		165	8			159		159
9				154	154	9				145	145
10				141	141	10				154	154
11				150	150	11				152	152
12				147	147	12				151	151
Total	542	538	497	592	2169	Total	522	531	498	602	2153

Capital Requests - Pending FY'25

Cole and Vinal bleachers replacement	10-yr Cap Plan ('25)	\$100,000
District cafe/classroom blinds (safety)	10-yr Cap Plan ('25)	\$100,000
Vinal roof repair	10-yr Cap Plan ('25)	\$25,000
District van	10-yr Cap Plan ('25)	\$20,000
Middle School paving/curb repair/drain repair	10-yr Cap Plan ('25)	\$665,000
Middle School cafe presentation system	Congress of Councils ('25)	\$40,000
Cole gymnasium presentation system	Congress of Councils ('25)	\$60,000

Article and CPC Requests - Pending FY'25

ARTICLES	
Out-of-district special education tuitions	\$500,000
District-wide technology, Wifi, laptop cart	\$140,000
Norfolk Agricultural transportation	\$40,000
Middle School leaching field feasibility study	\$10,000
COMMUNITY PRESERVATION COMMITTEE	
CCC bathrooms	\$280,000

Facilities Maintenance Tracking

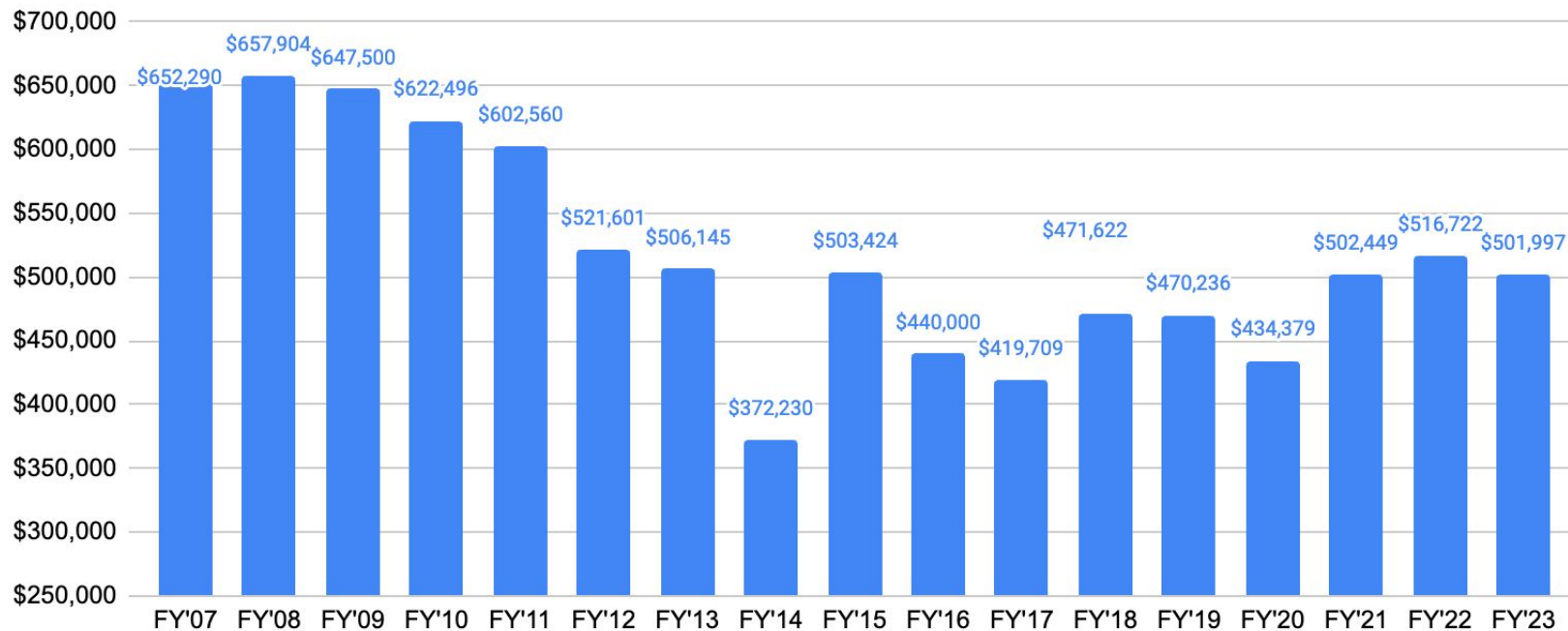
- FY'18 - \$93,655
- FY'19 - \$122,857
- FY'20 - \$132,688
- FY'21 - \$257,023*
- FY'22 - \$248,521
- FY'23 - \$110,358

*Does not include Plymouth County

Please see attached facilities breakout sheet FY'23 - to be updated for FY'24

Utilities Expenditure

HISTORICAL TOTAL GAS AND ELECTRIC EXPENDITURES



Identified Benchmark Communities

Topic	2022			Enrollment (2022-23 school year)				Grade 10 MCAS (2023)			Grades 3-8 MCAS (2023)			
Org Name	Region	\$/In-district per pupil	Relative District Wealth	Total Enrollment (2022-23)	EL %	Low Inc %	SWD %	ELA % M/E	Math % M/E	ELA Avg SGP	ELA % M/E	Math % M/E	ELA Avg SGP	Math Avg SGP
Cohasset	Southeast	20,330	169.9%	1,406		6.8	15.9	89.0	85.0	63.4	70.0	70.0	57.4	66.0
Duxbury	Southeast	17,963	118.3%	2,810	0.6	7.8	11.2	88.0	86.0	57.4	68.0	60.0	60.0	51.7
Hanover	Southeast	15,358	77.2%	2,579	1.3	10.9	21.5	74.0	67.0	38.4	58.0	58.0	54.4	54.2
Hingham	Southeast	18,625	159.2%	3,797	0.6	7.2	16.5	87.0	82.0	52.0	74.0	71.0	55.3	52.1
Norwell	Southeast	17,537	108.5%	2,153	0.4	5.9	15.6	82.0	83.0	53.7	66.0	66.0	56.4	53.1
Scituate	Southeast	18,105	115.1%	2,759	0.5	12.1	17.4	72.0	68.0	46.8	63.0	61.0	54.8	47.7
Sharon	Southeast	18,293	80.4%	3,542	3.2	11.9	16.1	80.0	75.0	57.3	64.0	69.0	51.7	51.3
Westwood	Gr Boston	21,956	136.7%	2,890	0.8	7.8	21.3	80.0	80.0	55.1	71.0	72.0	53.4	54.9

DESE Identified Districts by Demographics

Topic	2022			Enrollment (2022-23 school year)				Grade 10 MCAS (2023)			Grades 3-8 MCAS (2023)			
Org Name	Region	\$/In-district per pupil	Relative District Wealth	Total Enrollment (2022-23)	EL %	Low Inc %	SWD %	ELA % M/E	Math % M/E	ELA Avg SGP	ELA % M/E	Math % M/E	ELA Avg SGP	Math Avg SGP
▲														
Dover-Sherborn	Gr Boston	22,842	209.8%	1,151	0.4	5.6	17.5	86.0	88.0	53.2	72.0	70.0	56.4	45.6
Duxbury	Southeast	17,963	118.3%	2,810	0.6	7.8	11.2	88.0	86.0	57.4	68.0	60.0	60.0	51.7
Groton-Dunstable	Northeast	18,668	92.3%	2,351	1.9	10.1	16.6	87.0	87.0	57.7	61.0	60.0	50.3	45.1
Hamilton-Wenham	Northeast	20,410	128.7%	1,653	1.2	8.3	19.8	83.0	78.0	54.5	64.0	57.0	54.2	52.4
Hingham	Southeast	18,625	159.2%	3,797	0.6	7.2	16.5	87.0	82.0	52.0	74.0	71.0	55.3	52.1
Lynnfield	Northeast	17,761	109.8%	2,195	2.0	10.2	17.5	79.0	76.0	45.8	62.0	64.0	52.6	50.7
Masconomet	Northeast	21,252	114.5%	1,549	0.2	8.3	20.1	78.0	77.0	48.9	61.0	55.0	52.3	45.9
Medfield	Gr Boston	18,018	105.5%	2,513	1.2	8.0	13.8	85.0	82.0	56.5	73.0	71.0	55.3	50.4
North Reading	Northeast	18,922	102.5%	2,354	0.6	11.1	19.1	80.0	77.0	42.8	67.0	69.0	54.9	55.4
Norwell	Southeast	17,537	108.5%	2,153	0.4	5.9	15.6	82.0	83.0	53.7	66.0	66.0	56.4	53.1
Scituate	Southeast	18,105	115.1%	2,759	0.5	12.1	17.4	72.0	68.0	46.8	63.0	61.0	54.8	47.7

DESE Identified Districts by Wealth

Topic	2022			Enrollment (2022-23 school year)				Grade 10 MCAS (2023)			Grades 3-8 MCAS (2023)			
Org Name	Region	\$/In-district per pupil	Relative District Wealth	Total Enrollment (2022-23)	EL %	Low Inc %	SWD %	ELA % M/E	Math % M/E	ELA Avg SGP	ELA % M/E	Math % M/E	ELA Avg SGP	Math Avg SGP
Burlington	Gr Boston	23,033	109.8%	3,412	7.2	18.2	16.3	71.0	61.0	52.0	52.0	56.0	51.5	52.5
Gloucester	Northeast	20,186	103.2%	2,805	8.8	47.5	25.6	43.0	37.0	36.7	38.0	34.0	48.0	46.6
Lynnfield	Northeast	17,761	109.8%	2,195	2.0	10.2	17.5	79.0	76.0	45.8	62.0	64.0	52.6	50.7
Medfield	Gr Boston	18,018	105.5%	2,513	1.2	8.0	13.8	85.0	82.0	56.5	73.0	71.0	55.3	50.4
North Reading	Northeast	18,922	102.5%	2,354	0.6	11.1	19.1	80.0	77.0	42.8	67.0	69.0	54.9	55.4
Norwell	Southeast	17,537	108.5%	2,153	0.4	5.9	15.6	82.0	83.0	53.7	66.0	66.0	56.4	53.1
Sandwich	Southeast	21,561	98.2%	2,142	1.7	24.5	19.9	67.0	64.0	54.1	55.0	55.0	55.7	54.1
Scituate	Southeast	18,105	115.1%	2,759	0.5	12.1	17.4	72.0	68.0	46.8	63.0	61.0	54.8	47.7
Stoneham	Northeast	18,139	105.2%	2,280	4.5	23.3	21.6	76.0	61.0	53.9	47.0	49.0	47.1	48.6
Swampscott	Northeast	19,198	111.4%	2,036	5.5	20.7	21.4	58.0	55.0	42.1	47.0	46.0	48.5	50.0

Questions

