

**Recovery Plan
Second Amendment**

Duquesne City School District
Allegheny County, Pennsylvania

Paul B. Long, Ed.D.

Receiver

Paul J. Rach, Ed.D.

Chief Recovery Officer

Barbara E. McDonnell, M.Ed.

Acting Superintendent

Duquesne City School District
300 Kennedy Avenue
Duquesne, PA 15110
412-466-5300

With the assistance of:
Public Financial Management
Two Logan Square, Suite 1600
18th and Arch Streets
Philadelphia PA 19103-2770
215-567-6100

November 17, 2014

Purpose

Since implementation of the Duquesne City School District Recovery Plan in April 2013, progress has been made in achieving the Plan's dual goal of improved education for the students of Duquesne and stable, sustainable finances for the Duquesne City School District. Continued progress toward this dual goal will be enabled by amending the original Plan. This Recovery Plan Amendment is therefore set forth to accomplish the following specific purposes.

1. Update the status of options identified in the original Plan (Options 1, 2A, 3, 4A and 4B).
2. Elaborate on the only option that is currently operable (Option 1).
3. Describe a new option (Option 2B).
4. Incorporate updated data for student enrollment, staffing and finance.
5. Describe justifications for increased expenditures and provide authority for such expenditures.

6. Using up-to-date data, present financial projections for Option 1, which reflect justifiable increases in expenditures, including increased salaries in a new teachers contract.
7. Set forth goals for both educational and financial recovery and strategies for reaching those goals.
8. Establish a clear commitment for the support of the Duquesne Elementary School Level Comprehensive Plan of July 1, 2014, and for the District Level Comprehensive Plan, when it is completed, approved and implemented.
9. Initiate application for an interest free loan from the Pennsylvania Department of Education (PDE) Financial Recovery Transition Loan Program for the purpose of retiring long term interest bearing debt.
10. Update the criteria for the Duquesne City School District to exit financial recovery status.

Unless changed by this Amendment, all aspects of the Original Recovery Plan remain in effect. Should any ambiguity exist between the original Recovery Plan and amended Recovery Plan, the amended Recovery Plan shall take precedence.

The original Recovery Plan was based on enrollment, staffing and financial data from 2012-2013 and before. This Amendment is based on data that are two years newer, which have been provided by the administration of the Duquesne City School District. Technical assistance for preparation of the Recovery Plan Amendment was provided by Public Financial Management (PFM).

Background

The Duquesne City School District (DCSD) was declared to be in severe financial recovery status by the Secretary of Education on November 16, 2012. Preparation of the Recovery Plan began at that time. The Plan, completed and delivered on February 11, 2013, set forth measures to be taken to bring the School District out of severe financial recovery status in accordance with the Public School Code of Pennsylvania. However, the elected Duquesne City Board of School Directors declined to approve the Plan. At that point, the Secretary of Education petitioned the Allegheny County Common Pleas Court to appoint a receiver and implement the Recovery Plan, as prescribed in the School Code. Senior Judge Judith Friedman granted the petition on April 2, 2013. It was therefore on April 2, 2013 that the Recovery Plan was officially implemented.

The Recovery Plan addresses both finance and education. The dual goal of the Plan has been, and remains, to re-establish high quality public education for the students of Duquesne while achieving stable and sustainable finances for the DCSD. The full Recovery Plan and quarterly Recovery Plan Progress Reports are posted on the Duquesne City School District's website: www.dukecitysd.org.

Prior to this Amendment, the original Recovery Plan was amended one other time for the purpose of obtaining an interest free loan from the Financial Recovery Transition Loan Program. Although the original Recovery Plan addressed such a loan, the purpose and size of the loan changed from what had been foreseen. As described in the First Amendment to the Recovery Plan, a \$1,000,000 transition loan was planned to be used to retire long term interest bearing debt, thus generating substantial saving of interest expense. The modified purpose of the loan required a change to the Recovery Plan, which in the case of Duquesne's receivership, had to be sanctioned by the Allegheny County Common Pleas Court. On December 19, 2013, a motion to amend the Recovery Plan and approve the application for the \$1,000,000 transition loan was presented to Senior Judge Judith Friedman, who approved. Copies of the petition and court order are attached at Appendix 1.

The Recovery Plan presents several options as potential ways to accomplish Duquesne's educational and financial recovery. These options are briefly described below. It is noteworthy that all options envisage continued existence of the Duquesne City Board of School Directors and uninterrupted operation of the School District's administration in some capacity.

Option 1. The DCSD would continue to operate the K-6 program at Duquesne Elementary School (DES). This scenario provided a baseline to develop and compare the other options. Also, the baseline scenario served as a point of departure for the continued operation of grades K-6 in 2013-2014. Option 1 is now in effect, is expected to remain in effect for 2014-2015, and may remain in effect for subsequent school years.

Option 2 (now Option 2A). K-6 students would be placed in one or more schools of one or more well-qualified, nearby public school districts. Placement would be based on agreement(s) between the receiving school district(s) and the DCSD, which would need to be voluntary and beneficial for all districts involved. Moreover, the tuition would have to be affordable to Duquesne. This scenario was vigorously pursued, but not achieved for the 2013-2014 school year. Recently, no substantive progress has been made with Option 2A, although it may become viable in the future.

Option 2B. This new option, a variation of Option 2, was not part of the original Recovery Plan. Option 2B was developed in the winter and spring of 2014 and is added to the Recovery Plan by this Amendment. Similar to Option 2A, Option 2B envisages a voluntary and mutually beneficial arrangement between the DCSD and a well-qualified, nearby school district or other local education agency (LEA). Duquesne students in grades one through six would attend school at the present location, the Duquesne Education Center (DEC), but the school would be operated by the outside LEA. The DCSD would pay tuition to the outside LEA to cover all instruction, instructional support and educational administration. Duquesne would provide all non-instructional support services, to include facilities, transportation, utilities, local area network, telephone service and security. Also, Duquesne would continue to operate kindergarten and pre-

kindergarten classes at the DEC. Option 2B is not currently being pursued, but may be utilized in the future.

Option 3. Like Option 2A, Option 3 would place K-6 students in a school of a well-qualified, nearby school district. Unlike Option 2, Option 3 would be based on new Pennsylvania law. The result would be an arrangement similar to how Duquesne's secondary education program is now conducted. To date, there has been no known legislative initiative to enable this option.

Option 4A. A traditional charter school would enroll* ~~be established at the DEC for~~ Duquesne students in grades K-6. Under existing law that prescribes the calculation of charter school tuition rates, Option 4A is not financially viable. New legislation to reduce tuition rates or some extraordinary revenue source would be required to make charter school tuition rates affordable. Therefore, Option 4A is now maintained only as a potentially viable option. (*Corrected text.)

Option 4B. Another charter school option is Option 4B, which would lead to a K-6 conversion charter school at the DEC. Just like the traditional charter school in Option 4A, the conversion charter school option in Option 4B is not financially feasible. Once again, new legislation to reduce tuition rates or some extraordinary revenue source would be required to allow a conversion charter school. Option 4B is only potentially viable.

Current Plan

Neither Option 2A, 2B, 3, 4A nor 4B is presently feasible. Therefore, Option 1 will be continued, i.e. operation of kindergarten through sixth grade at DES, for the 2014-2015 school year. Option 1 may continue beyond the 2014-2015 school year. Nevertheless, conditions to enable any of the other options will be monitored. If, in comparison to Option 1, any one of the other options were to convincingly present a more efficient and/or quicker path to improved education and stable finances, that option would be activated. If more than one Recovery Plan option were to become viable, in addition to Option 1, all viable options would be compared. With due consideration for timeliness and efficiency, the option most likely to achieve improved education and financial stability would be pursued.

In regard to Duquesne's educational recovery under Option 1, its needs, goals, action plans and measures of effectiveness are laid out in the Duquesne Elementary School Level Comprehensive Plan, for the period July 1, 2014 through June 30, 2017. It is the intent of this Recovery Plan Amendment to establish a clear commitment to the financial, administrative and governance support for the accomplishment of the DES Comprehensive Plan. In accordance with direction from PDE, work has begun on the Duquesne City School District Level Comprehensive Plan. This plan is being prepared to provide for district level support and to complement the DES Comprehensive Plan.

The DES Comprehensive Plan focuses on four goals, which are listed below.

1. Consistent implementation of a standards aligned curriculum framework across all classrooms for all students.
2. Consistent implementation of effective instructional practices that meet the needs of all students across all classrooms, and that align with the Pennsylvania Framework for Teaching.
3. The principal is enabled to serve as a strong instructional leader who, in partnership with the school community (students, staff, parents, etc.), leads achievement growth and continuous improvement within the school.
4. School-wide use of data that is focused on school improvement and the academic growth of all students.

Apart from the DES Comprehensive Plan's measures of effectiveness, this Recovery Plan Amendment establishes educational goals and milestones. Goals for improvement of the Pennsylvania School Performance Profile (PSPP) Building Level Academic Score for Duquesne Elementary School are scheduled below. For reference, the PSPP for DES was 49.3 in 2013.

1. In 2015, the PSPP score for DES will improve by 4.0 points, compared to the previous annual score.
2. In 2016, the PSPP score for DES will improve by 4.0 points, compared to the previous annual score.
3. In 2017, the PSPP score for DES will improve by 4.0, compared to the previous annual score.
4. In 2018, the PSPP score for DES will improve by 4.0, compared to the previous annual score.
5. The overall PSPP score for DES will reach or exceed 70.0.

Duquesne's financial recovery under Option 1 depends on progress toward improved education. The rationale for this connection of education and finance is outlined in the following strategy.

1. As resources are invested to improve education in accordance with the DES Comprehensive Plan, higher quality education will be achieved, and the reputation in the community of the DES will be enhanced.
2. The improved reputation will build the confidence and involvement of Duquesne parents and guardians in DES.
3. Parents and guardians will become more likely to place their children in DES, and less likely to enroll their children in charter schools.
4. Reduced charter school enrollments will benefit the DCSD financially, which will enable continued and even increased investment in educational improvements for DES.
5. As the cycle of investment, improvement, enhanced reputation and increased confidence repeats again and again, high quality education and stable finances will eventually result.

The financial strategy to enable the above recovery is outlined in terms of relative precedence for the expenditure of resources, as follows.

1. Fund essential health and safety items.
2. Fund legal obligations, contracts and mandates.
3. Continue to fund, and as possible increase funding for educational programs and staffing which have proven to lead to the accomplishment of DES Comprehensive Plan goals.
This category of expenditure shall include authority for the DCSD to approve justifiable increases in employee salaries, wages and benefits through collective bargaining, in meet and discuss planning, and in the formulation of compensation packages for exempt employees.
4. Fund new educational programs and staffing which are compelling in terms of their prospective potential to lead to the accomplishment of DES Comprehensive Plan goals.
5. Other than items 1 through 4, carefully constrain expenditures. For both operating and capital needs, ensure that expenditures are financially prudent and efficacious.

With respect to the above expenditure strategy, three examples of justifiable, prudent and efficacious needs to be funded are as follows. The current Tentative Agreement between the DCSD and the Duquesne Education Association will be ratified by the DCSD. Also, collective bargaining with the Duquesne Educational Support Association will be conducted. Finally, one substantial capital project is planned. Reconstruction of the DEC east entrance stair case and landing, which are currently unsafe and closed, is necessary. Apart from these examples, no other extraordinary operating or capital expenditures are foreseen. Nevertheless, future emergent needs that are justifiable, prudent and efficacious shall be funded.

Other strategic measures to promote the educational and financial recovery of the DCSD follow below.

1. Aggressively promote the curriculum, programs and services at DES, as well as the academic achievement of its students, to parents and guardians, especially those with children enrolled in charter schools.
2. Pursue prudent revenue enhancements.
3. Limit real estate tax increases to a minimum.
4. Refinance or retire outstanding long term debt when financially prudent to do so, to include use of the Transition Loan Program. This Recovery Plan Amendment includes an application for a \$1,335,000 loan from the PDE Financial Recovery Transition Loan Program for the purpose of retiring long term interest bearing debt. See Appendix 2.
5. Refinancing of debt must be done without increasing outstanding principal and without lengthening of maturities.
6. Vigorously pursue grants that are supportive of the DES Comprehensive Plan and compatible with the Recovery Plan.

Exit Criteria

The criteria for the Duquesne City School District to exit financial recovery status, set in the original Recovery Plan, are reaffirmed and up-dated as follows.

1. The Pennsylvania School Performance Profile score for DES will reach or exceed 70.0.
2. DES will have exited federal Title I Priority School status.
3. The DES Comprehensive Plan for the period July 1, 2014 through June 30, 2017 will be substantially accomplished.
4. The DCSD will maintain a positive annual fund balance for at least three years, beginning at the close of fiscal year 2014-2015, as reported on audited annual financial statements.
5. From July 1, 2014, the DCSD will not request or require an advance on its basic education subsidy.
6. From July 1, 2014, all DCSD employee salaries, wages and withholdings will be paid on time.
7. From July 1, 2014, the DCSD will not default on any bonds, notes or lease rentals and is not subject to withholdings by the Secretary of Education for debt service payments under Section 633 of the Public School Code.
8. Scheduled annual debt service will not exceed \$100,000 per year for all future years.
9. The DCSD will not satisfy the criteria for determination of recovery status, as established in regulations promulgated under Section 621-A(a)(2) of the Public School Code of Pennsylvania, and/or as contained in State Board of Education Regulations, Chapter 18, Financial Recovery.
10. The City of Duquesne must emerge from Act 47 (or superseding legislation) municipal recovery oversight per Section 625(A)(c) of the Public School Code of Pennsylvania.

Recovery Plan Implementation and Amendment

The powers, duties and responsibilities of the Receiver in regard to implementation of the Recovery Plan and its amendments are enumerated in the Public School Code of Pennsylvania Article 6-A, most notably in Section 642-A.

The Receiver may initiate amendment to the Recovery Plan. However, any amendment to the Recovery Plan is subject to review by the Pennsylvania Department of Education and approval by the Allegheny County Common Pleas Court.

Appendices

Appendix 1: First Amendment Documents

The Recovery Plan First Amendment Petition and Court Order are included in this Amendment at Appendix 1.

Appendix 2: Second Amendment Documents

The Recovery Plan Second Amendment Petition, Court Order and other relevant documents are included in this Amendment at Appendix 2.

Appendix 3: Financial Projections

Updated five year financial projections for Option 1 are included in this Amendment at Appendix 3.

Appendix 1: First Amendment Documents

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY, PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
DISTRICT)
)
) MOTION TO AMEND FINANCIAL
) RECOVERY PLAN AND APPROVAL OF
) APPLICATION FOR FINANCIAL
) RECOVERY LOAN
)
) Filed on behalf of Plaintiff,
) DUQUESNE CITY SCHOOL DISTRICT
) and
) PAUL B. LONG, Ed. D., RECEIVER
)
) Counsel of Record for this Party:
)
) William C. Andrews, Esq.
) PA ID# 17226
)
) Andrew F. Evankovich, Esq.
) PA ID# 53460
)
) ANDREWS & PRICE, LLC
) 1500 Ardmore Blvd, Suite 506
) Pittsburgh, PA 15221
) (412) 243-9700

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY, PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
DISTRICT)
)

NOTICE OF PRESENTATION

Please be advised that the within MOTION TO AMEND FINANCIAL RECOVERY PLAN AND APPROVAL OF APPLICATION FOR FINANCIAL RECOVERY LOAN will be presented to the HONORABLE JUDITH L.A. FRIEDMAN, 712 City County Bldg., 414 Grant Street, Pittsburgh, PA, on December 19, 2013 at 10:30 a.m. or as soon thereafter as suits the convenience of the Court.

William C. Andrews, Esq.
Andrew F. Evankovich, Esq.
Attorneys for Duquesne City School District and
Paul B. Long, Receiver, Duquesne City School
District

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY,
PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER)	CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL)	NO. GD 13-3490
DISTRICT)	
)	

MOTION TO AMEND FINANCIAL RECOVERY PLAN AND APPROVAL OF
APPLICATION FOR FINANCIAL RECOVERY LOAN

The Duquesne City School District (the "School District"), through the Financial Recovery Receiver, Paul B. Long, Ed. D. ("Long"), by and through its attorneys, William C. Andrews, Esquire and Andrew F. Evankovich, Esquire and Andrews and Price, LLC, hereby petitions the Court to amend the Financial Recovery Plan and approve an application for a financial recovery loan pursuant to Act 141 of 2012 based upon the following:

1. On November 16, 2012, Duquesne City School District was declared a severe financial recovery school district pursuant to Act 141, 24 P.S. § 6-601-A, et seq.
2. On November 16, 2012, Long was appointed Chief Recovery Officer for the School District.
3. On February 11, 2013, the Chief Recovery Officer presented his Financial Recovery Plan for the School District.
4. On February 21, 2013, the Elected Board of School Directors of the Duquesne City School District rejected the Financial Recovery Plan.
5. On February 26, 2013, the Secretary of Education of the Commonwealth of Pennsylvania, Mr. Ronald Tomalis petitioned the Court of Common Pleas of Allegheny County

pursuant to Section 671-A of the Act, 24 P.S. § 6-671-A, for the appointment of a Receiver for the School District and the approval of the Financial Recovery Plan.

6. On April 2, 2013, the Court of Common Pleas of Allegheny County approved the Petition for Appointment of a Receiver and appointed Long as the Receiver for the School District and approved the Financial Recovery Plan.

7. The Financial Recovery Transition Loan Program, administered by the Department of Education of the Commonwealth of Pennsylvania, pursuant to Section 6-681-A of Act 141, has been funded by the legislature for the 2013-2014 fiscal year.

8. The School District seeks to have its Financial Recovery Plan amended to provide for an interest free loan from the Financial Recovery Transition Loan Program in the amount of one million dollars (\$1,000,000) for the purpose of retiring long term interest bearing debt as follows:

- a. Make early payment of principal on the PNC loan (General Obligation Notes, Series 2012), provided that such payment does not entail financial penalty.
- b. If early payment of principal on the PNC loan without penalty proves infeasible, defease outstanding bonds (General Obligation Bonds, Series 2013) when callable.
- c. If for any reason the use of loan proceeds for the above purpose(s) is delayed, the proceeds of the loan shall be held by the School District in restricted fund balance for the explicit purpose of retirement of long term debt.

9. In regard to repayment of the interest free loan to the Financial Recovery Transition Loan Program, the School District seeks further amendment to the Financial Recovery Plan to reflect the following amortization schedule, which shows the amount and dates of loan

repayment by the School District. This schedule mirrors the longest term principal payments due on the PNC loan debt service schedule.

June 30, 2019	\$150,000
June 30, 2020	\$ 60,000
June 30, 2021	\$ 60,000
June 30, 2022	\$ 65,000
<u>June 30, 2023</u>	<u>\$665,000</u>
TOTAL	\$1,000,000

10. The Act also provides for the Court to order the Department to approve a loan to a school district under the Financial Recovery Transition Loan Program. Section 682-A(a)(1)(ii); 24 P.S. § 6-682-A(a)(1)(ii).

WHEREFORE, the School District respectfully requests that this honorable Court approve the amendment to the Financial Recovery Plan to provide for an interest free loan from the Financial Recovery Transition Loan Program in the amount of one million dollars (\$1,000,000) for the purpose set forth herein.

Respectfully submitted,
ANDREWS & PRICE, LLC

By: _____
William C. Andrews, Esq.
PA ID# 17226
Andrew F. Evankovich, Esq.
PA ID# 53460
Andrews & Price, LLC
1500 Ardmore Blvd., Ste. 506
Pittsburgh, PA 15221
(412) 243-9700
Attorneys for Duquesne City School District and
Paul B. Long, Receiver, Duquesne City School
District

VERIFICATION

I, PAUL B. LONG, Ed. D., as the Receiver for the Duquesne City School District in the foregoing action, do hereby state that the facts set forth in the foregoing Motion to Amend Financial Recovery Plan and Approval of Application for Financial Recovery Loan are true and correct to the best of my knowledge, information and belief; and that this Verification is made subject to the penalties of 18 Pa. C.S. § 4904 relating to unsworn falsification to authorities.

Date: _____

Paul B. Long, Ed. D.

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY, PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
DISTRICT)

ORDER

AND NOW, this _____ day of _____, 2013, upon Motion of the Duquesne City School District and Dr. Paul B. Long, Financial Recovery Receiver, it is hereby ORDERED that the Financial Recovery Plan prepared by the Chief Recovery Officer and submitted to the Court by the Secretary of Education is hereby modified or amended to provide for an interest free loan from the Financial Recovery Transition Loan Program pursuant to Act 141 of 2012 in an amount of One Million (\$1,000,000) Dollars for the purpose of retiring long term interest bearing debt as follows:

- a. Make early payment of principal on the PNC loan (General Obligation Notes, Series 2012), provided that such payment does not entail financial penalty.
- b. If early payment of principal on the PNC loan without penalty proves infeasible, defease outstanding bonds (General Obligation Bonds, Series 2013) when callable.
- c. If for any reason the use of loan proceeds for the above purpose(s) is delayed, the proceeds of the loan shall be held by the School District in restricted fund balance for the explicit purpose of retirement of long term debt.

AND FURTHER, it is hereby ORDERED that the Duquesne City School District is entitled to an interest free loan from the Financial Recovery Transition Loan Program pursuant to 24 P.S. 6-681-A One Million (\$1,000,000) Dollars.

BY THE COURT:

J.

CERTIFICATE OF SERVICE

I, the undersigned, hereby certify that a true and correct copy of the foregoing MOTION TO AMEND FINANCIAL RECOVERY PLAN AND APPROVAL OF APPLICATION FOR FINANCIAL RECOVERY LOAN has been served to the following counsel by first class mail, postage prepaid, this _____ day of _____, 2013.

**Honorable Ronald J. Tomalis
Secretary of Education
Commonwealth of Pennsylvania
Department of Education
333 Market Street
Harrisburg, PA 17126**

**Joseph M. Miller, Esq.
Chief Counsel
Pennsylvania Department of Education
333 Market Street, 9th Floor
Harrisburg, PA 17126**

ANDREWS & PRICE, LLC

William C. Andrews, Esq.
Attorney for Duquesne City
School District



COMMONWEALTH OF PENNSYLVANIA
DEPARTMENT OF EDUCATION
333 MARKET STREET
HARRISBURG, PENNSYLVANIA 17126-0333

DEPUTY SECRETARY FOR ADMINISTRATION

PHONE: 717-787-9744
FAX: 717-787-7222
TTY: 717-783-8445

December 17, 2013

The Honorable Judith L.A. Friedman
712 City County Building
414 Grant Street
Pittsburgh, PA 15219

RE: Duquesne City School District's Motion to Amend Financial Recovery Plan and Approval of Application for Financial Recovery Loan, Case No. GD-13-3490

Dear Judge Friedman,

The Pennsylvania Department of Education ("PDE") received a courtesy copy of Duquesne City School District's Motion to Amend Financial Recovery Plan and Approval of Application for Financial Recovery Loan dated November 22, 2013.

PDE writes to you concerning this matter to express that we do not contest the above-mentioned motion. We also do not plan on attending the scheduled presentation of the motion on December 19, 2013. PDE has undertaken initial preparations necessary to accommodate the loan application, if approved by this Court.

Sincerely,

A handwritten signature in cursive script, appearing to read "Nichole F. Duffy".

Nichole F. Duffy
Deputy Secretary for Administration

cc: Andrew F. Evankovich, Esquire
Dr. Paul Long, Receiver
Dr. Paul Rach, Chief Recovery Officer

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY, PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
DISTRICT)

ORDER

AND NOW, this 19th day of December, 2013, upon Motion of the Duquesne City School District and Dr. Paul B. Long, Financial Recovery Receiver, it is hereby ORDERED that the Financial Recovery Plan prepared by the Chief Recovery Officer and submitted to the Court by the Secretary of Education is hereby modified or amended to provide for an interest free loan from the Financial Recovery Transition Loan Program pursuant to Act 141 of 2012 in an amount of One Million (\$1,000,000) Dollars for the purpose of retiring long term interest bearing debt as follows:

- a. Make early payment of principal on the PNC loan (General Obligation Notes, Series 2012), provided that such payment does not entail financial penalty.
- b. If early payment of principal on the PNC loan without penalty proves infeasible, defease outstanding bonds (General Obligation Bonds, Series 2013) when callable.
- c. If for any reason the use of loan proceeds for the above purpose(s) is delayed, the proceeds of the loan shall be held by the School District in restricted fund balance for the explicit purpose of retirement of long term debt.

FILED
13 DEC 19 AM 10:51
CLERK OF COURT
CIVIL DIVISION
ALLEGHENY COUNTY PA

AND FURTHER, it is hereby ORDERED that the Duquesne City School District is entitled to an interest free loan from the Financial Recovery Transition Loan Program pursuant to 24 P.S. 6-681-A One Million (\$1,000,000) Dollars.

BY THE COURT *By the Court*
Medman, J.

unopposed

Appendix 2: Second Amendment Documents

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY, PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER
FOR THE DUQUESNE CITY SCHOOL
DISTRICT

)
)
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) MOTION TO AMEND FINANCIAL
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) FINANCIAL RECOVERY LOAN
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) Filed on behalf of Plaintiff,
) DUQUESNE CITY SCHOOL DISTRICT
) and
) PAUL B. LONG, Ed. D., RECEIVER
)
) Counsel of Record for this Party:
)
) William C. Andrews, Esq.
) PA ID# 17226
)
) Andrew F. Evankovich, Esq.
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) ANDREWS & PRICE, LLC
) 1500 Ardmore Blvd, Suite 506
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NOTICE OF PRESENTATION

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William C. Andrews, Esq.
Andrew F. Evankovich, Esq.
Attorneys for Duquesne City School District and
Paul B. Long, Receiver, Duquesne City School
District

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY,
PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
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MOTION TO AMEND FINANCIAL RECOVERY PLAN AND APPROVAL OF
APPLICATION FOR SECOND FINANCIAL RECOVERY LOAN

The Duquesne City School District (the “School District”), through the Financial Recovery Receiver, Paul B. Long, Ed. D. (“Long”), by and through its attorneys, William C. Andrews, Esquire and Andrew F. Evankovich, Esquire and Andrews and Price, LLC, hereby requests the Court to amend the Financial Recovery Plan and Approve an Application for a Financial Recovery Loan pursuant to Act 141 of 2012 based upon the following:

1. On November 16, 2012, Duquesne City School District was declared a severe financial recovery school district pursuant to Act 141, 24 P.S. § 6-601-A, et seq.
2. On November 16, 2012, Long was appointed Chief Recovery Officer for the School District.
3. On February 11, 2013, the Chief Recovery Officer presented his Financial Recovery Plan for the School District.
4. On February 21, 2013, the Elected Board of School Directors of the Duquesne City School District rejected the Financial Recovery Plan.
5. On February 26, 2013, the Secretary of Education of the Commonwealth of Pennsylvania petitioned the Court of Common Pleas of Allegheny County pursuant to Section

671-A of the Act, 24 P.S. § 6-671-A, for the appointment of a Receiver for the School District and the approval of the Financial Recovery Plan.

6. On April 2, 2013, the Court of Common Pleas of Allegheny County approved the Petition for Appointment of a Receiver and appointed Long as the Receiver for the School District and approved the Financial Recovery Plan.

7. The School District seeks to have its Financial Recovery Plan amended to update various provisions of the Plan, and to account for new salary expenses and to update financial projections as a result of a new collective bargaining agreement with the Duquesne Educational Association (DEA). To summarize, this Recovery Plan Amendment will entail the following:

- a. Update the status of options identified in the original Plan (Options 1, 2A, 3, 4A and 4B).
- b. Elaborate on the only option that is currently operable (Option 1).
- c. Describe a new option (Option 2B).
- d. Incorporate updated data for student enrollment, staffing and finance.
- e. Describe justifications for increased expenditures and provide authority for such expenditures.
- f. Using up-to-date data, present financial projections for Option 1, which reflect justifiable increases in expenditures, including increased salaries in a new teachers' contract.
- g. Set forth goals for both educational and financial recovery and strategies for reaching those goals.

- h. Establish a clear commitment for the support of the Duquesne Elementary School Level Comprehensive Plan of July 1, 2014, and for the District Level Comprehensive Plan, when it is completed, approved and implemented.
- i. Initiate application for an interest free loan from the Pennsylvania Department of Education (PDE) Financial Recovery Transition Loan Program for the purpose of retiring long term interest bearing debt.
- j. Update the criteria for the Duquesne City School District to exit financial recovery status.

8. For ease of reference, those changes to the Financial Recovery Plan are set forth in the “Recovery Plan Second Amendment” document as attached hereto as Exhibit “A”.

9. The Financial Recovery Transition Loan Program, administered by the Department of Education of the Commonwealth of Pennsylvania, pursuant to Section 6-681-A of Act 141, has been funded by the legislature for the 2014-2015 fiscal year.

10. The School District also seeks to have its Financial Recovery Plan amended to provide for an interest free loan from the Financial Recovery Transition Loan Program in the amount of one million three hundred thirty five thousand (\$1,335,000) dollars for the purpose of retiring long term interest bearing debt as follows:

- a. Make early payment of principal on the PNC loan (General Obligation Notes, Series 2012), provided that such payment does not entail financial penalty.
- b. If early payment of principal on the PNC loan without penalty proves infeasible, defease outstanding bonds (General Obligation Bonds, Series 2013) when callable.

- c. If for any reason the use of loan proceeds for the above purpose(s) is delayed, the proceeds of the loan shall be held by the School District in restricted fund balance for the explicit purpose of retirement of long term debt.

11. In regard to repayment of the interest free loan to the Financial Recovery Transition Loan Program, the School District seeks further amendment to the Financial Recovery Plan to reflect the following amortization schedule, which shows the amount and dates of loan repayment by the School District. This schedule mirrors the longest term principal payments due on the PNC loan debt service schedule.

June 30, 2016	\$ 835,000
June 30, 2017	\$ 500,000
<hr/>	
TOTAL	\$1,335,000

12. The Act also provides for the Court to order the Department to approve a loan to a school district under the Financial Recovery Transition Loan Program. Section 682-A(a)(1)(ii); 24 P.S. § 6-682-A(a)(1)(ii).

WHEREFORE, the School District respectfully requests that this Honorable Court approve the amendment to the Financial Recovery Plan which also includes an interest free loan from the Financial Recovery Transition Loan Program in the amount of one million three hundred thirty five thousand (\$1,335,000) dollars for the purpose set forth herein.

Respectfully submitted,
ANDREWS & PRICE, LLC

By: _____
William C. Andrews, Esq.
PA ID# 17226
Andrew F. Evankovich, Esq.
PA ID# 53460
Andrews & Price, LLC

1500 Ardmore Blvd., Ste. 506
Pittsburgh, PA 15221
(412) 243-9700
Attorneys for Duquesne City School District and
Paul B. Long, Receiver, Duquesne City School
District

VERIFICATION

I, PAUL B. LONG, Ed. D., as the Receiver for the Duquesne City School District in the foregoing action, do hereby state that the facts set forth in the foregoing Motion to Amend Financial Recovery Plan and Approval of Application for Second Financial Recovery Loan are true and correct to the best of my knowledge, information and belief; and that this Verification is made subject to the penalties of 18 Pa. C.S. § 4904 relating to unsworn falsification to authorities.

Date: _____

Paul B. Long, Ed. D.

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY,
PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
DISTRICT)

ORDER

AND NOW, this _____ day of _____, 2014, upon Motion of the Duquesne City School District and Dr. Paul B. Long, Financial Recovery Receiver, it is hereby ORDERED that the Duquesne City School District Financial Recovery Plan be modified or amended as set forth in Exhibit "A" to the Motion and to provide for an interest free loan from the Financial Recovery Transition Loan Program pursuant to Act 141 of 2012 in an amount of One Million Three Hundred Thirty Five Thousand (\$1,335,000) Dollars for the purpose of retiring long term interest bearing debt as follows:

- a. Make early payment of principal on the PNC loan (General Obligation Notes, Series 2012), provided that such payment does not entail financial penalty.
- b. If early payment of principal on the PNC loan without penalty proves infeasible, defease outstanding bonds (General Obligation Bonds, Series 2013) when callable.
- c. If for any reason the use of loan proceeds for the above purpose(s) is delayed, the proceeds of the loan shall be held by the School District in restricted fund balance for the explicit purpose of retirement of long term debt.

AND FURTHER, it is hereby ORDERED that the Duquesne City School District is entitled to an interest free loan from the Financial Recovery Transition Loan Program pursuant to 24 P.S. 6-681-A for One Million Three Hundred Thirty Five Thousand (\$1,335,000) Dollars.

BY THE COURT:

J.

CERTIFICATE OF SERVICE

I, the undersigned, hereby certify that a true and correct copy of the foregoing MOTION TO AMEND FINANCIAL RECOVERY PLAN AND APPROVAL OF APPLICATION FOR SECOND FINANCIAL RECOVERY LOAN has been served to the following counsel via e-mail and by first class mail, postage prepaid, this _____ day of October, 2014.

**Carolyn C. Dumaresq
Acting Secretary of Education
Commonwealth of Pennsylvania
Department of Education
333 Market Street
Harrisburg, PA 17126**

**Joseph M. Miller, Esq.
Chief Counsel
Pennsylvania Department of Education
333 Market Street, 9th Floor
Harrisburg, PA 17126**

ANDREWS & PRICE, LLC

William C. Andrews, Esq.
Andrew F. Evankovich, Esq.
Attorney for Duquesne City
School District



COMMONWEALTH OF PENNSYLVANIA
DEPARTMENT OF EDUCATION

November 10, 2014

The Honorable Judith L.A. Friedman
712 City County Building
414 Grant Street
Pittsburgh, PA 15219

RE: Duquesne City School District's Motion to Amend Financial Recovery Plan and
Approval of Application for Second Financial Recovery Law, Case No. GD-13-3490

Dear Judge Friedman:

The Pennsylvania Department of Education ("PDE") received a courtesy copy of Duquesne City School District's Motion to Amend Financial Recovery Plan and Approval of Application for Second Financial Recovery Loan dated November 5, 2014.

I am writing to inform you that PDE has no objections to the above-mentioned Motion and that PDE does not plan on attending the presentation of the Motion, which has been scheduled for November 18, 2014.

PDE has undertaken initial preparations necessary to accommodate the loan application, if approved by this Honorable Court.

Sincerely,

A handwritten signature in black ink, appearing to read "Carolyn C. Dumaresq".

Carolyn C. Dumaresq, Ed.D.
Acting Secretary of Education

cc: Andrew F. Evankovich, Esquire
Dr. Paul Long, Receiver
Dr. Paul Rach, Chief Recovery Officer

IN THE COURT OF COMMON PLEAS OF ALLEGHENY COUNTY,
PENNSYLVANIA

In Re: APPOINTMENT OF A RECEIVER) CIVIL DIVISION
FOR THE DUQUESNE CITY SCHOOL) NO. GD 13-3490
DISTRICT)

ORDER

AND NOW, this 18th day of November, 2014, upon Motion of the Duquesne City School District and Dr. Paul B. Long, Financial Recovery Receiver, it is hereby ORDERED that the Duquesne City School District Financial Recovery Plan be modified or amended as set forth in Exhibit "A" to the Motion and to provide for an interest free loan from the Financial Recovery Transition Loan Program pursuant to Act 141 of 2012 in an amount of One Million Three Hundred Thirty Five Thousand (\$1,335,000) Dollars for the purpose of retiring long term interest bearing debt as follows:

- a. Make early payment of principal on the PNC loan (General Obligation Notes, Series 2012), provided that such payment does not entail financial penalty.
- b. If early payment of principal on the PNC loan without penalty proves infeasible, defease outstanding bonds (General Obligation Bonds, Series 2013) when callable.
- c. If for any reason the use of loan proceeds for the above purpose(s) is delayed, the proceeds of the loan shall be held by the School District in restricted fund balance for the explicit purpose of retirement of long term debt.

AND FURTHER, it is hereby ORDERED that the Duquesne City School District is entitled to an interest free loan from the Financial Recovery Transition Loan Program pursuant to 24 P.S. 6-681-A for One Million Three Hundred Thirty Five Thousand (\$1,335,000) Dollars.

BY THE COURT:

By the Court
Triedman, J.

Appendix 3: Financial Projections

Fiscal Year Ending:						
	2012	2013	2014	2015	2016	2017
	Actual	Actual	Budget	Budget	Projected	Projected
REVENUE SUMMARY						
Local Sources						
Real Estate Taxes	2,061,267	1,941,867	1,910,160	1,969,500	1,982,300	1,995,228
Other Sources	1,273,055	1,176,608	1,210,400	1,280,000	1,292,800	1,305,728
	788,213	765,259	699,750	689,500	689,500	689,500
State Sources						
Basic Instructional Subsidy (In Gross)	11,136,796	10,932,323	13,676,906	13,936,484	14,247,668	14,445,209
Accountability Block Grant	8,501,863	8,501,778	8,572,102	8,573,734	8,762,356	8,955,128
Special Education - Funding for School Aged Pupils	110,911	110,911	110,911	110,911	110,911	110,911
Supplemental Reimbursement of Basic ED Subsidies	767,037	767,037	613,952	617,037	617,037	617,037
Transportation (Regular and Additional)	0	1,702	2,500,000	2,500,000	2,500,000	2,500,000
All Other State	419,853	366,314	358,361	443,080	443,080	443,080
Federal Sources						
Title I	1,337,132	1,184,582	1,521,580	1,690,722	1,814,184	1,819,053
Title II	2,126,777	1,198,443	1,352,559	1,298,508	1,283,276	1,268,044
Medical Reimbursement	1,795,030	833,741	850,037	846,040	836,116	826,192
All Other Federal	123,151	80,786	107,522	107,468	106,207	104,947
	0	63,323	220,000	170,000	168,006	166,012
	208,596	220,592	175,000	175,000	172,947	170,894
Total Revenues	15,324,840	14,072,633	16,939,615	17,203,492	17,513,144	17,708,481
EXPENDITURE SUMMARY						
Personnel Services - Salaries & Wages	3,920,299	3,037,816	3,187,242	3,549,305	3,665,809	3,665,809
Employee Benefits	1,782,210	1,596,864	1,918,175	2,146,279	2,364,810	2,546,833
Purchased Professional & Technical Services	1,220,673	752,838	353,112	1,257,931	1,285,605	1,313,889
Purchased Property Services	298,400	265,435	328,490	355,519	363,340	371,334
Tuition to Charter Schools and Other Purchased Services	5,767,412	6,510,412	7,833,267	8,067,120	7,521,380	7,577,012
Supplies	144,220	144,075	113,950	128,413	130,668	132,964
Property	0	0	13,500	14,000	14,000	14,000
Other Objects	629,338	517,003	289,735	308,388	275,969	248,880
Other Financing Uses	1,080,833	950,833	1,220,833	1,320,833	1,340,833	1,020,833
Total Expenditures	14,843,385	13,775,275	15,258,305	17,147,788	16,982,416	16,891,554
Surplus/Deficit	481,455	297,358	1,681,310	65,704	650,729	816,927
Fund Balance	1,883,442	2,180,800	3,862,110	3,917,814	4,468,643	5,285,470
Restricted Fund Balance for Retirement of Debt				2,649,399	3,114,957	3,937,563
Committed Fund Balance for Extraordinary Special Education Needs						
		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Unreserved Fund Balance		1,180,800	2,862,110	368,416	353,586	347,917
						331,207

Fiscal Year Ending:									
	2012	2013	2014	2015	2016	2017	2018		
	Actual	Actual	Budget	Budget	Projected	Projected	Projected		
Transition Loan	0	0	0	0	0	0	0		0
Revenue from Social Security Payments	160,165	143,774	214,804	158,042	161,519	165,072	168,704		168,704
State Share of Retirement Contributions	242,510	281,292	318,248	579,308	702,455	795,699	822,340		822,340
Revenues From State Sources Subtotal	11,136,796	10,932,323	13,676,906	13,935,484	14,247,568	14,445,209	14,539,659		
Revenues From Federal Sources									
Unrestricted Grants-In-Aid from Federal Gov't Through C	0	0	0	0	0	0	0		0
IDEA, Part B	165,528	184,472	175,000	175,000	172,947	170,894	168,842		168,842
NCLB, Title I - Improving the Acad. Achvmt. of the Disa	1,795,030	833,741	850,037	846,040	836,116	826,192	816,267		816,267
NCLB, Title II- Prep., Train. & Recruit. High Qual. Teach	123,151	80,786	107,522	107,468	106,207	104,947	103,686		103,686
ARRA - Education Jobs Fund (EduJobs)	6,693	0	0	0	0	0	0		0
ARRA - Build America Bonds	36,120	0	0	0	0	0	0		0
Wells Fargo CAP Project	0	36,120	0	0	0	0	0		0
School-Based Access Medicaid Reimbursement Program	0	63,323	220,000	170,000	168,006	166,012	164,018		164,018
Medical Asstnc. Reimb. For Health-Related Admin.	256	0	0	0	0	0	0		0
Revenues From Federal Sources Subtotal	2,126,777	1,198,443	1,352,559	1,298,508	1,283,276	1,268,044	1,252,813		
Total Revenues	15,328,340	14,076,040	16,939,615	17,203,492	17,513,144	17,708,481	17,800,757		

Fiscal Year Ending:							2018	
		2012	2013	2014	2015	2016	2017	2018
		Actual	Actual	Budget	Budget	Projected	Projected	Projected
EXPENDITURES								
Personnel Services - Salaries & Wages								
Official / Administrative	453,018	381,571	302,662	346,538	346,538	346,538	346,538	346,538
Professional - Instructional Staff	2,587,861	1,872,844	2,161,637	2,312,259	2,428,763	2,428,763	2,428,763	2,428,763
Professional - Other	87,134	41,420	115,812	144,811	144,811	144,811	144,811	144,811
Technical	37,110	36,874	36,874	41,500	41,500	41,500	41,500	41,500
Office / Clerical	139,403	131,995	85,837	138,595	138,595	138,595	138,595	138,595
Service Work	220,990	192,846	159,375	211,315	211,315	211,315	211,315	211,315
Instructional Assistant	394,783	380,265	325,045	354,287	354,287	354,287	354,287	354,287
Personnel Services Subtotal	3,920,299	3,037,816	3,187,242	3,549,305	3,665,809	3,665,809	3,665,809	3,665,809
Employee Benefits								
Health Insurance	973,187	864,150	1,000,203	981,274	1,030,338	1,081,855	1,135,947	1,135,947
Dental Insurance	68,499	55,258	46,719	49,278	51,151	53,094	55,112	55,112
Life Insurance	6,523	6,286	6,108	7,255	7,415	7,578	7,744	7,744
Eye Care Insurance	10,019	8,126	6,672	6,964	7,117	7,274	7,434	7,434
Social Security Contributions	300,265	234,075	246,883	271,272	277,240	283,339	289,573	289,573
Retirement Contributions	327,215	362,926	533,673	758,853	920,167	1,042,310	1,077,208	1,077,208
Tuition Reimbursement	19,896	16,875	0	0	0	0	0	0
Unemployment Compensation	26,180	25,755	40,000	33,087	33,087	33,087	33,087	33,087
Workers' Compensation	50,428	23,413	37,917	38,296	38,296	38,296	38,296	38,296
Employee Benefits Subtotal	1,782,210	1,596,864	1,918,175	2,146,279	2,364,810	2,546,833	2,644,401	2,644,401
Purchased Professional and Technical Services								
Purchased Prof & Tech	8,750	8,750	8,750	65,472	66,912	68,384	69,889	69,889
Official / Administrative Services	25,966	46,973	0	0	0	0	0	0
Professional - Educational Services	691,926	278,889	75,200	790,477	807,867	825,641	843,805	843,805
Other Professional Services	427,759	318,601	197,500	263,828	269,632	275,564	281,627	281,627
Technical Services	0	1,595	0	0	0	0	0	0
Other	66,272	98,031	71,662	138,154	141,193	144,300	147,474	147,474
Purchased Professional and Technical Services	1,220,673	752,838	353,112	1,257,931	1,285,605	1,313,889	1,342,794	1,342,794
Purchased Property Services								
Purchased Property Svc	561	0	0	1,000	1,022	1,044	1,067	1,067
Cleaning Services	10,821	8,409	12,600	12,600	12,877	13,160	13,450	13,450
Utility Services	180,782	176,021	193,990	197,250	201,590	206,024	210,557	210,557
Repairs and Maintenance	75,734	59,045	85,000	95,400	97,499	99,644	101,836	101,836
Rentals	25,133	19,151	30,500	45,769	46,776	47,805	48,857	48,857
Extermination	2,299	2,299	2,400	2,500	2,555	2,611	2,669	2,669
Other	3,070	510	4,000	1,000	1,022	1,044	1,067	1,067
Purchased Property Services Subtotal	298,400	265,435	328,490	355,519	363,340	371,334	379,503	379,503

Fiscal Year Ending:									
	2012	2013	2014	2015	2016	2017	2018		
	Actual	Actual	Budget	Budget	Projected	Projected	Projected		
Other Purchased Services									
Tuition									
Miscellaneous Purchased Services	4,878,406	5,217,110	6,495,261	6,670,773	6,104,880	6,139,916	6,274,335		
Student Transportation	185,638	518,283	676,669	640,889	644,867	648,933	653,088		
Insurance - General	572,865	661,916	563,500	603,000	615,826	628,934	642,331		
Communications	63,695	59,190	56,837	70,458	72,003	73,581	75,194		
Advertising	30,914	31,843	31,000	35,500	36,281	37,079	37,895		
Printing and Binding	23,287	7,903	10,000	10,000	10,220	10,445	10,675		
Travel	3,558	4,660	0	25,500	26,061	26,634	27,220		
	9,051	9,507	0	11,000	11,242	11,489	11,742		
Other Purchased Services Subtotal	5,767,412	6,510,412	7,833,267	8,067,120	7,521,380	7,577,012	7,732,480		
Supplies									
General Supplies	124,748	130,275	93,950	110,950	112,985	115,057	117,164		
Food	7,006	0	0	7,463	7,463	7,463	7,463		
Books and Periodicals	12,465	13,800	20,000	10,000	10,220	10,445	10,675		
Supplies	144,220	144,075	113,950	128,413	130,668	132,964	135,302		
Property									
Equipment - Original & Additional	0	0	13,500	14,000	14,000	14,000	14,000		
Property Subtotal	0	0	13,500	14,000	14,000	14,000	14,000		
Other Objects									
Dues and Fees	18,526	7,135	0	0	0	0	0		
Interest	578,119	453,314	251,235	269,888	237,469	210,380	194,055		
Refunds for PY Receipts	32,693	56,553	38,500	38,500	38,500	38,500	38,500		
Other Objects Subtotal	629,338	517,003	289,735	308,388	275,969	248,880	232,555		
Other Use of Funds									
Redemption of Principal	1,080,833	950,833	1,220,833	1,320,833	1,340,833	1,020,833	535,833		
Misc. Other Uses of Funds	0	0	0	0	0	0	0		
Other Use of Funds Subtotal	1,080,833	950,833	1,220,833	1,320,833	1,340,833	1,020,833	535,833		
Total Expenditures	14,843,386	13,775,276	16,258,306	17,147,788	16,962,416	16,891,664	16,882,678		
Surplus/Deficit	484,966	300,766	1,681,370	55,704	550,729	816,927	1,118,079		
Ending Year Fund Balance	1,883,442	2,184,207	3,865,618	3,921,222	4,471,960	5,288,877	6,408,966		
Restricted Fund Balance for Retirement of Debt									
Committed Fund Balance for Extraordinary Special Education Needs	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		
Unreserved Fund Balance	0	1,184,207	2,865,618	371,823	356,993	351,324	334,614		