LEA: Nicasio School District Contact: Christy Stocker, Principal Email: cstocker@nicasioschool.org Phone: (415) 662-2184 LCAP Year: 2016-19 Introduction: Nicasio School is committed to providing a high quality, engaging, and well-rounded educational experience in an environment where all students feel supported and experience success. VISION STATEMENT Nicasio School prepares students to excel in high school and in life by attracting and maintaining outstanding teachers who deliver a stimulating curriculum through innovative instructional methods. Working with parents and the community, we support all students in reaching their full potential academically, physically, and emotionally by providing a safe and nurturing environment. **MISSION STATEMENT** Benefiting from its unique rural setting, strong sense of community and distinguished history, Nicasio School will educate children to value learning, act with integrity, live a healthful life, and participate as responsible citizens both globally and locally. Nicasio School serves approximately 50 students in grades TK-8. Approximately 20% of the student body represents the local Hispanic community. The majority of these students enter Nicasio School in primary grades as English Language Learners (ELL) with their primary language being Spanish. By the time our ELL students reach upper elementary school or early middle school, the majority are reclassified as Fluent English Proficient. Approximately 10-15% of Nicasio School's students receive special education support and services. Students learn in multi-grade classrooms with highly skilled teachers and support staff who prepare them for transition to high school and life outside of Nicasio. While many graduating 8th graders attend Sir Francis Drake High School in San Anselmo, many others attend private high schools in Marin County and San Francisco. Nestled in the heart of Marin County, California, Nicasio School is one of the few remaining single-school public school districts in Marin. The district itself was established in 1862 with the first Nicasio schoolhouse constructed in 1867. Nicasio School has changed dramatically since the late 1800s. Thanks to voters supporting a \$2.4 million bond in 1999, today's campus is comprised of modern, state-ofthe-art facilities. In addition to large classrooms, students at Nicasio School have access to the school's library, art room, up-to-date technology, and a multi-purpose room equipped with a stage and full kitchen. Having the advantage of a rural environment, students also enjoy working in the school's organic garden with support from their teachers along with parent and community

## Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans <u>(including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.</u>

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

## **State Priorities**

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

# A. Conditions of Learning:

**Basic:** degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

*Implementation of State Standards:* implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

**Course access:** pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

**Foster youth (for county offices of education only):** coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

# B. Pupil Outcomes:

**Pupil achievement:** performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

**Other pupil outcomes:** pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

# C. Engagement:

**Parental involvement:** efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

**School climate:** pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

# Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for school districts; Education Code sections for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

**Instructions:** Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

## **Guiding Questions:**

- How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How the information was made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Inv	olvement Process 2016-17	Imp	pact on LCAP 2016-17
1.	Students in grades 5-8 participated in the school's annual survey on February 23, 2016 during their scheduled language arts class period.	1.	Goal 2 – Provided data for Action 6 (student satisfaction).
2.	Parents were invited to participate in the school's online annual survey during a two-week period from February 15, 2016 through February 29, 2016. Those without internet access were provided with a hard copy of the survey. A total of 52 parents (19 fathers and 33 mothers), which represents 70% of our total parent population, took part in this year's survey. This is the highest level of participation since the survey was first introduced nine years ago. Currently, enrollment at Nicasio School includes a total of 38 families, of which 9 families (24%) are predominantly Spanish-speaking households. A total of 12 Spanish-speaking parents (5 fathers and 7 mothers) participated, which represents 23% of our total parent population.	2.	Goal 2 – Provided data for Action 6 (parent satisfaction). Goal 6 – Provided data for Actions 1 and Action 2 (school-to-home communication and methods of communication).
3.	Nicasio School alumni currently enrolled as freshmen in high school participated in a survey during the last two weeks of February, 2016. A total of 4 former students took part, which represents 67% of the prior year's 8 <sup>th</sup> grade students.	3.	Goal 5 – Provided data for the actual annual measurable outcomes and for Action 1 (alumni participation).
4.	Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on April 5, 2016 for an initial review the 2015-16 LCAP and to provide input for the 2016-17 LCAP. This meeting took place after school during	4.	Goals from 2015-16 were reviewed. Suggestions were made for editing and drafting 2016-17 goals.
	the regular bi-monthly staff meeting.		Goal 1 – Added P-2 Attendance Report as a metric
			Goal 2 – Edited the list of state priorities by removing priorities 1 and 7, which were not appropriate for this goal and were already covered under goals 3 and 4.
5.	Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on April 20, 2016 to continue reviewing the 2015-16	5.	A review of goals from 2015-16 was continued.
	LCAP and to provide input for the 2016-17 LCAP. This meeting took place after school during the regular weekly PLC meeting.		Goal 3 – Added Quarterly Report on Williams Uniform Complaints as a metric.
			Goal 4 – Edited the list of state priorities by removing state priorities 1, 3, and 7. Added the master schedule for the Learner Center Program as a metric.
			Goal 5 – Tabled for review at next meeting.
			Goal 6 – Replaced general metric of "attendance at school events" with attendance at specific events, such as Back-to-School Night and Parent/Teacher Conferences.
			Goal 7 – Added several metrics: kitchen inspection by health department, annual fire inspection report, annual fire alarm inspection, weekly inspection of potable water supply, annual inspection of heating system, monthly checklist of fire extinguishers and AED.
6.	Certificated teachers, including the union representative of the Nicasio Teachers Association	6.	Reviewed 2015-16 goals 3, 4, and 5 to determine whether they could be

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(NTA), along with classified employees met on April 26, 2016 to continue reviewing the 2015-16	consolidated into a single goal.
LCAP and to provide input for the 2016-17 LCAP. This meeting took place after school during the regular bi-monthly staff meeting.	Goal 3 – Incorporated into 2015-16's Goal 5.
	Goal 4 – Incorporated into 2015-16's Goal 5.
	Goal 5 – Identified as overarching (umbrella) goal for student achievement. Incorporated measurable outcomes and actions from goals 3 and 4. Made small revision to the statement of goal 5 from "Provide sufficient preparation for students to transition successfully academically and socially as freshmen in high school" to "Prepare all students to transition successfully to high school both academically and socially".
	With the consolidation of goals 3, 4, and 5, the 7 goals from 2015-16 were developed as 5 goals for 2016-17 based on input from teachers and staff over three meeting sessions.
<ol> <li>Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on May 25, 2016 for a final review of the 2016-17 goals and to review the 2015-16 annual updates. This meeting took place after school during the regular weekly PLC meeting.</li> </ol>	7. A draft of the five 2016-17 goals developed after teacher and staff feedback from previous meetings was presented for final review and comments. In addition, the 2015-16 annual updates were reviewed and discussed.
8. A parent meeting was held on May 25, 2016. Parents were invited to participate on this committee, most of whom represent Nicasio School Foundation and Parent Club in addition to others who have been actively involved at the school.	<ol> <li>A draft of the annual updates for the seven 2015-16 goals was reviewed along with a draft of the five 2016-17 goals developed with feedback from the teachers and staff.</li> </ol>
<ol> <li>A public hearing was schedule for the regular school board meeting on June 2, 2016. Since the budget and financial component of the LCAP were not published 72 hours in advance, the public hearing on these two items was continued on June 14, 2016.</li> </ol>	9. One member of the public, a representative of a local newspaper, was present on June 2 <sup>nd</sup> . No one from the public was present on June 15 <sup>th</sup> . On June 15 <sup>th</sup> , several discrepancies were noted between the budget and the financial components of the LCAP. In addition, the LCAP assumptions presented included goals from 2015-16, not 2016-17. The Governing Board requested that these be corrected prior to the next scheduled board meeting on June 21, 2016.
10. A special board meeting was held on June 21, 2016 to review and approve the 2016-17 budget and LCAP.	<ol> <li>Based on discussion, the 2016-17 LCAP presented on June 21<sup>st</sup> was approved with the following revisions to Goal 5 in Year 1, 2 and 3: Under budgeted expenditures, the category titled "water testing" has been changed to "water testing &amp; supplies" for clarity.</li> </ol>
	The five actions listed in Goal 5, Year 3 have been renumbered 1-5, rather than 6-10.
	The continuation date for the June 2, 2016 board meeting was corrected to June 14 instead of June 15.

Anı	nual Update: LCAP 2015-16	Anr	Annual Update: 2015-16		
1.	Students in grades 5-8 participated in the school's annual survey on February 23, 2016 during their scheduled language arts class period.	1.	Goal 1 – Data used in annual update, pupil engagement, school climate Goal 2 – Data used in annual update, pupil engagement, school climate		
2.	Parents were invited to participate in the school's online annual survey during a two-week period from February 15, 2016 through February 29, 2016. Those without internet access were provided with a hard copy of the survey. A total of 52 parents (19 fathers and 33 mothers), which represents 70% of our total parent population, took part in this year's survey. This is the highest level of participation since the survey was first introduced nine years ago. Currently, enrollment at Nicasio School includes a total of 38 families, of which 9 families (24%) are predominantly Spanish-speaking households. A total of 12 Spanish-speaking parents (5 fathers and 7 mothers) participated, which represents 23% of our total parent population.	2.	Goal 1 – Data used in annual update, pupil engagement, school climate Goal 2 – Data used in annual update, pupil engagement, school climate Goal 6 – Data used in annual update, parental involvement, school climate (sense of connectedness) Goal 7 – Data used in annual update, school climate ( sense of safety)		
3.	Nicasio School alumni currently enrolled as freshmen in high school participated in a survey during the last two weeks of February, 2016. A total of 4 former students took part, which represents 67% of the prior year's 8 <sup>th</sup> grade students.	3.	Goal 5 – Data used in annual update (pupil achievement, school climate). Data collected was used to identify what percentage of student's reports that they were prepared for transitioning to high school. This data included the students' perceptions of preparedness and also statistics based on grades received in academic courses; impact: Actual Measureable Outcomes.		
4.	Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on April 5, 2016 for an initial review the 2015-16 LCAP and to provide input for the 2016-17 LCAP. This meeting took place after school during the regular bi-monthly staff meeting.	4.	Teachers and staff provided feedback on the first two goals for 2015-16. These details are included in the Annual Update in the last section of each goal and were driven by the ideas outlined below:		
			Goal 1 – There were no recommended changes to the goal or actions. The P-2 Attendance Report will be added as a metric for 2016-17. Goal 2 – There were no recommended changes to the goal or actions. State		
			priorities 1 and 7 will be removed from this goal for 2016-17.		
5.	Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on April 20, 2016 to continue reviewing the 2015-16 LCAP and to provide input for the 2016-17 LCAP. This meeting took place after school during the regular weekly PLC meeting.	5.	Teachers and staff provided feedback on goals 3-7 for 2015-16. These details are included in the Annual Update in the last section of each goal and were driven by the ideas outlined below:		
			Goal 3 – There were no recommended changes to the goal or actions. The Quarterly Report on Williams Uniform Complaints will be added as a metric for 2016-17.		
			Goal 4 – There were no recommended changes to the goal or actions. State priorities 1, 3, and 7 will be removed from this goal for 2016-17. It was suggested that a template be created for the RSP teacher to maintain throughout the school year, recording progress of special education students toward their IEP goals so that the data is in a single reference document when it comes time to write the Annual Update. The master schedule for the Learning Center Program will also be used as a metric in 2016-17.		

			Goal 5 – It was shared that, based on alumni survey results, Nicasio School met this goal in English, Math, and Social Studies, but did not meet its goal in Science. A few staff members expressed concern that there are too many factors that impact how a student performs during his/her freshman year in high school. They do not agree that performance in high school is an appropriate way to measure whether Nicasio School prepared them well. Others felt that this measurement was appropriate and pointed out that it ties in directly with the school's vision statement. Goal 6 – There were no recommended changes to the goal or actions. Back-to-
			<ul> <li>School Night attendance and Parent/Teacher Conferences will be added as metrics for 2016-17.</li> <li>Goal 7 - There were no recommended changes to the goal or actions. There will be several additional metrics for 2016-17: kitchen inspection report by health department, annual fire inspection report, annual fire alarm inspection, weekly inspection of potable water supply, annual inspection of heating system, monthly checklist for fire extinguishers and AED.</li> </ul>
6.	Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on April 26, 2016 to continue reviewing the 2015-16 LCAP and to provide input for the 2016-17 LCAP. This meeting took place after school during the regular bi-monthly staff meeting.	6.	Teachers and staff once again reviewed and discussed goals 3, 4, and 5. It was determined that these goals were all related to student achievement and could be combined in 2016-17 as a single goal.
7.	Certificated teachers, including the union representative of the Nicasio Teachers Association (NTA), along with classified employees met on May 25, 2016 for a final review of the 2016-17 goals and to review the 2015-16 annual updates. This meeting took place after school during the regular weekly PLC meeting.	7.	Teachers and staff reviewed the annual updates of the seven goals in 2015-16. Goal 1 – It was suggested that a statement be added that two certificated employees resigned at the end of the school year.
			Goal 6 – An action/service was recommended to improve communication between the school board and parents by including not only the board agenda, but also the board minutes, once approved, in the regular school communications (Parent Portal).
			Teachers and staff reviewed the final draft of the five 2016-17 goals along with their corresponding actions/services.
			Goal 2 – Under expected annual measurable outcomes, 3.4 FTE certificated teachers needs to be revised to 3.0 FTE. In Action 2, the wording to "accept" inter-district transfers needs to be restated to reflect the district's need to revisit the inter-district policy to determine whether the district will renew existing IDT students in the future and whether new requests will be accepted. Action 4 needs to redefine the classroom aide as supporting K-8 classrooms.
			Goal 3 – Under expected annual measurable outcomes, replace 60% of all English Language Learners will achieve proficiency with 50% in ELA and 25% in

			Math for 2016-17, 35% in Math for 2017-18, and 50% in Math for 2018-19. These percentages are considered reasonable based on 2015 Smarter Balanced test results. In Action 5, replace "each student" with "75% of students". Restate Action 7 to read "Maintain a Learning Center" (delete "Staff and"). Add a focus for Learning Center in the area of mathematics based on current difference between ELA and Math scores for EL students on state testing.
			Goal 5 - Renumber the goal as "5" instead of "7", which is the result of combining three 2015-16 goals in 2016-17. No other recommended changes to goals or actions were made.
8.	A two-hour parent meeting was held on May 25, 2016. Parents were invited to participate on this committee, most of whom represent Nicasio School Foundation and Parent Club in addition to others who have been actively involved at the school.	8.	The parents reviewed the annual updates for the 2015-16 goals and the draft goals for 2016-17. They expressed agreement in the consolidation of three goals in 2015-16 into one goal for 2016-17. This made sense to them.
			For the 2016-17 goals, there was a discussion about the low proficiency rate of EL students on the Smarter Balanced test. Parents were concerned about setting the goal for EL students in math at 25% the first year, 35% the second year, and 50% the third year. However, they understood that, with the current proficiency level at 14%, goals for the future need to be reachable. Recommendations were made to put more emphasis on math support, possibly through the learning center, which will be added to Action 7 in Goal 3. The parents also suggested including the board minutes in the parent portal, noting that this was already done with the board agenda, to increase the communication between the board and the parents. This will be added as an action/service to Goal 6.
9.	A public hearing was schedule for the regular school board meeting on June 2, 2016. Since the budget and financial component of the LCAP were not published 72 hours in advance, the public hearing on these two items was continued on June 14, 2016.	9.	The Governing Board requested that the LCAP financial components be compared to the budget and necessary corrections be made. In addition, it was requested that the LCAP assumptions be related to the 2016-17 goals instead of the 2015-16 goals, which were different.
10.	A special board meeting was held on June 21, 2016 to review and approve the 2016-17 budget and LCAP.	10.	Based on discussion at the June 21 <sup>st</sup> meeting, the Board approved the 2016-17 LCAP with the following revisions to the 2015-16 estimated actual:
			Goal 4, Action 5 - Spanish Translation expenses in the amount of \$5,829 should not be listed in this section. This has been removed.
			Goal 6, Action 3 - There was a misassumption that was related to the learning center, which is why the classified aide's salary and benefits were listed under estimated actual. The estimated actuals have been revised to reflect the amount spent on translation services. The funding source has been revised to reflect the Nicasio School Foundation.
			Goal 7, Action 4 - There was a misunderstanding that the supplies included in the water testing invoices was related to water deliveries. The category title

"water testing" has been changed to "water testing & supplies" for clarity under the Estimated Actuals. The amount for estimated actual for water testing & supplies has been increased to reflect current expenditures/estimates. Object 5610 water repairs was left out of the estimated actual. This has been added in. Water deliveries for estimated actual has been changed to reflect no expenses.
The continuation date for the June 2, 2016 board meeting was corrected to June 14 instead of June 15.

#### Section 2: Goals, Actions, Expenditures, and Progress Indicators

### Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in\_the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, school site-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

#### **Goal:** Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the school site level. The LEA may identify which school sites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or school site.

**Related State and/or Local Priorities:** Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the school sites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

**Expected Annual Measurable Outcomes**: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and at the school site level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

**Scope of Service:** Describe the scope of each action/service by identifying the school sites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is district-wide, school-wide, county-wide, or charter-wide.

**Pupils to be served within identified scope of service**: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils re-designated fluent English proficient, and/or pupil's subgroup(s) as defined in Education Code section 52052.

**Budgeted Expenditures:** For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

### Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL: Identifie	<b>(1) Identify,</b> ed Need :	<ul> <li>attract, and retain outstanding staff</li> <li>Highly qualified teachers and staff</li> <li>Competitive salary schedules</li> </ul>			Related State and/or Local Priorities: 1
Goa	al Applies to:	Schools:         Other: Single-School District           Applicable Pupil Subgroups:         All			
			LCAP Year	1: 2016-17 GOAL 1	
Expected Annual engagement. Measurable Outcomes:			e with comparable isassignment, Emp	ers, 100% of whom will be appropriately assigned a school districts in Marin County. Student attendar loyee Longevity List, Credential Monitoring Report signments; Highly Qualified Teachers)	nce rate will be at least 95% as a result of pupil , CTA Comparisons of Salaries - Marin, School
		Actions/Services	Scope of Service	Pupils to be served within identified scope of s	Budgeted Expenditures
Of		onitoring Report provided by Marin County Communicate with teachers as needed to ntials are current.	Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administration
		egotiations with teachers and work to develop e agreement and salary schedule.	Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, CBO Salary and Superintendent Services
	<ol> <li>Pay certificated teachers a competitive salary and provide competitive health and welfare benefits.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #3 Teacher Salaries and Benefits
		salary increases for classified staff based on the ons for certificated teachers.	Single-School District	<u> ✓</u> ALL	Costs for classified staff are included at: CBO & Office Mgr Goal 2, Action #1 Instructional Aide - Goal 4 - Action #5 Custodian - Goal 7 - Action #2 Professional Experts - Goal 2 - Action #5 & Goal 6 - Action #3

		LCAP Year	2: 2017-18 GOAL 1			
Expected Annual Measurable Outcomes:All students will receive instruction from highly qualified teachers, 100% of whom will be appropriately assigned and credentialed. Salaries for certificated teachers and for classified staff will remain competitive with comparable school districts in Marin County. Student attendance rate will be at least 95% as a result of pupil engagement.Metric(s): P-2 Attendance Report, Teacher Misassignment, Employee Longevity List, Credential Monitoring Report, CTA Comparisons of Salaries - Marin, School Accountability Report Card (Teacher Credentials; Teacher Misassignments; Highly Qualified Teachers)						
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures		
<ol> <li>Review Credential Monitoring Report provided by Marin County Office of Education. Communicate with teachers as needed to ensure that all credentials are current.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administration		
<ol> <li>Participate in labor negotiations with teachers and work to develop a fair and competitive agreement and salary schedule.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, CBO Salary and Superintendent Services		
<ol> <li>Pay certificated teachers a competitive salary and provide competitive health and welfare benefits.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #3 Teacher Salaries and Benefits		
<ol> <li>Provide comparable salary increases for classified staff based on the outcome of negotiations for certificated teachers.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs for classified staff are included at: CBO & Office Mgr Goal 2, Action #1 Instructional Aide - Goal 4 - Action #5 Custodian - Goal 7 - Action #2 Professional Experts - Goal 2 - Action #5 & Goal 6 - Action #3		

			LCAP Year	3: 2018-19 GOAL 1			
N	Expected Annual Measurable Outcomes:All students will receive instruction from highly qualified teachers, 100% of whom will be appropriately assigned and credentialed. Salaries for certificated teachers and for classified staff will remain competitive with comparable school districts in Marin County. Student attendance rate will be at least 95% as a result of pupil engagement.Metric(s): P-2 Attendance Report, Teacher Misassignment, Employee Longevity List, Credential Monitoring Report, CTA Comparisons of Salaries - Marin, School Accountability Report Card (Teacher Credentials; Teacher Misassignments; Highly Qualified Teachers)						
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures		
1.	<ol> <li>Review Credential Monitoring Report provided by Marin County Office of Education. Communicate with teachers as needed to ensure that all credentials are current.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administration		
2.	<ol> <li>Participate in labor negotiations with teachers and work to develop a fair and competitive agreement and salary schedule.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, CBO Salary and Superintendent Services		
3.	<ol> <li>Pay certificated teachers a competitive salary and provide competitive health and welfare benefits.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #3 Teacher Salaries and Benefits		
4.	<ol> <li>Provide comparable salary increases for classified staff based on the outcome of negotiations for certificated teachers.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs for classified staff are included at: CBO & Office Mgr Goal 2, Action #1 Instructional Aide - Goal 4 - Action #5 Custodian - Goal 7 - Action #2 Professional Experts - Goal 2 - Action #5 & Goal 6 - Action #3		

GOAL:	(2) Maintaiı	n optimal class siz	Related State and/or Local Priorities: $1 \_ 2 \_ 3 \_ 4 \_ 5 \checkmark 6 \checkmark 7 \_ 8 \_$ COE only: $9 \_ 10 \_$ Local : Specify			
Identified N		Maintain lo		-	els and promotes positive intellectual and social in ul learning environment for all students in multi-g	
Goal Ap	oplies to:	Applicable Pupil	Subgroups: All			
			-	LCAP Year	1: 2016-17 GOAL 2	
Expected Annual Measurable Outcomes: sizes will average 15-20 students in grades There will be a zero (0) dropout rate. Suspension an average of 90% satisfaction with overall clean expulsions will be statistically insignificant.				5 and up to 25 in sions and expulsion assroom and camp assroom and camp	grades 6-8 based on 3.0 FTE certificated teachers ns will be statistically insignificant. As a result of p	d play, which will promote student engagement. Class rs with an average total enrollment of 50 students. pupil engagement, students and parents will report here will be a zero (0) dropout rate. Suspensions and pension Rate, Expulsion Rate, Enrollment Roster,
		Actions/Service	es	Scope of Service	Pupils to be served within identified scope of	f service Budgeted Expenditures
principa .40 FTE office pl	<ol> <li>Maintain current configuration for school administration: .60 FTE principal; .80 FTE office manager; 11 days/year superintendent; .40 FTE chief business official; .40 FTE accounting assistant; maintain office phone &amp; internet communications and student information systems (SIS)</li> </ol>		Single-School District	<u>≺</u> ALL	Admin/business salaries \$224,167; Benefits \$37,350; Supt services \$7,984; Office Supplies \$4,725; Phone \$4,100; Services SIS \$8,427; Funding source LCFF.	
<ol> <li>Update and maintain enrollment projections. Outreach to parents and community members to identify potential incoming students. Review the inter-district transfer policy and determine the future of renewal requests as well as new requests within the context of fostering a stimulating learning environment for resident students while also balancing the budget.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in school administration – (Goal 2) Action #1		
three ho During c	<ol> <li>Support multi-grade classrooms with 3.0 FTE teachers. Each of the three homeroom teachers (3.0 FTE) will support three grade levels. During core instruction of math and language arts, a part-time classroom aide will provide additional support as needed.</li> </ol>			Single-School District	<u>✓</u> ALL	3.0 FTE Teacher salaries \$253,226; Benefits \$74,747; Funding Source LCFF \$157,050, Parcel Taxes \$169,923, Foundation \$1,000

4.	Provide an instructional aide to support all pupils in grades K-8 as needed within the three homerooms.	Single-School District	<u>✓</u> ALL	Costs included in Goal 3 Action #7
5.	Enhance student learning by providing a broad course of study beyond state required subject areas and by providing teachers with sufficient planning periods to prepare for instruction in multi-grade, self-contained classrooms. Offer enrichment programs to students in grades TK-8: Spanish, Art, Performing Arts and PE Specialist. Using unspent funds donated in 2015-16, purchase a new kiln for the art program in 2016-17.	Single-School District	<u>✓</u> ALL	Classified PEA salaries \$34,308, Benefits \$3,505, Supplies (including Kiln) \$4,011; Funding Source Local Foundation donation,\$41,824 Art Program/Kiln \$2,950 – Local Foundation Donation in 15/16

			LCAP Year	2: 2017-18 GOAL 2	
Expected Annual Measurable Outcomes: Students will be statistically insignificant. As a result of pupil engagement, student an average of 90% satisfaction with overall classroom and campus climate. Attendance rate will average 95%. There will be a zero (0) drop expulsions will be statistically insignificant. As a result of pupil engagement, student measurable Outcomes:					
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
1.	principal; .80 FTE office .40 FTE chief business o	guration for school administration: .60 FTE manager; 11 days/year superintendent; ifficial; .40 FTE accounting assistant; maintain communications and student information	Single-School District	<u>✓</u> ALL	Admin/business salaries \$228,320; Benefits \$41,389; Supt services \$7,984; Office Supplies \$4,904; Phone \$3,950; Services SIS \$8,427; Funding source LCFF.
2.	and community member Review the inter-distric renewal requests as we	nrollment projections. Outreach to parents ers to identify potential incoming students. t transfer policy and determine the future of ell as new requests within the context of learning environment for resident students budget.	Single-School District	<u>✓</u> ALL	Costs included in school administration – - (Goal 2) Action #1
3.	three homeroom teach During core instruction	issrooms with 3.0 FTE teachers. Each of the ers (3.0 FTE) will support three grade levels. of math and language arts, a part-time vide additional support as needed.	Single-School District	<u>✓</u> ALL	3.0 FTE Teacher salaries \$263,341; - Benefits \$81,310; Funding Source LCFF \$166,241, Parcel Taxes \$177,410, Foundation \$1,000
4.	Provide an instructiona needed within the three	l aide to support all pupils in grades K-8 as e homerooms.	Single-School District	<u>✓</u> ALL	Costs included in Goal 3 Action #7
	beyond state required su sufficient planning period self-contained classroom	g by providing a broad course of study bject areas and by providing teachers with ds to prepare for instruction in multi-grade, is. Offer enrichment programs to students in t, Performing Arts and PE Specialist.	Single-School District	<u>✓</u> ALL	Classified PEA salaries \$37,217, Benefits - \$3,893, Supplies \$1,592; Funding Source Local Foundation donation

			LCAP Year	3: 2018-19 GOAL 2	
Expected Annual Measurable Outcomes:Students will benefit by having a group of peers in their respective grade level with whom to learn, interact, and play, which will promote student engage sizes will average 15-20 students in grades TK-5 and up to 25 in grades 6-8 based on 3.4 FTE certificated teachers with an average total enrollment of 50 s There will be a zero (0) dropout rate. Suspensions and expulsions will be statistically insignificant. As a result of pupil engagement, students and parents of an average of 90% satisfaction with overall classroom and campus climate. Attendance rate will average 95%. There will be a zero (0) dropout rate. Suspensions will be statistically insignificant.Metric(s): School Attendance Rates, Chronic Absenteeism Rate, Dropout Rate (Middle School drop out rate), Suspension Rate, Expulsion Rate, Enrollment F Inter-District Requests/Waitlist					
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
1.	principal; .80 FTE office .40 FTE chief business o	uration for school administration: .60 FTE manager; 11 days/year superintendent; fficial; .40 FTE accounting assistant; maintain communications and student information	Single-School District	<u>✓</u> ALL	Admin/business salaries \$232,597; Benefits \$44,903; Supt services \$7,984; Office Supplies \$4,904; Phone \$3,950; Services SIS \$8,427; Funding source LCFF.
2.			Single-School District	<u>✓</u> ALL	Costs included in school administration – - (Goal 2) Action #1
3.	three homeroom teach During core instruction	ssrooms with 3.0 FTE teachers. Each of the ers (3.0 FTE) will support three grade levels. of math and language arts, a part-time vide additional support as needed.	Single-School District	<u>✓</u> ALL	3.0 FTE Teacher salaries \$273,759; - Benefits \$88,311; Funding Source LCFF \$175,865, Parcel Taxes \$185,205, Foundation \$1,000
4.	Provide an instructiona needed within the three	l aide to support all pupils in grades K-8 as e homerooms.	Single-School District	<u>✓</u> ALL	Costs included in Goal 3 Action #7
	beyond state required su sufficient planning period self-contained classroom	g by providing a broad course of study bject areas and by providing teachers with ds to prepare for instruction in multi-grade, is. Offer enrichment programs to students in t, Performing Arts and PE Specialist.	Single-School District	<u>✓</u> ALL	Classified PEA salaries \$37,880, Benefits - \$3,979, Supplies \$1,699; Funding Source Local Foundation donation

GOAL:	(3) Prepare a	ll students to transition successfully to high sch	ool both academic	ally and socially	Related State and/or Local Priorities: 1
Identified N Goal Ap	onlies to:	<ul> <li>Current adoptions of textbooks and materia</li> <li>Ongoing professional development and col</li> <li>Standardized assessments</li> <li>Differentiated instruction, intervention, and</li> <li>Measurement of student success in transiti</li> <li>Schools:</li> <li>Other: Single-School District</li> <li>Applicable Pupil Subgroups:</li> </ul>	laboration for tead d support program	IS	
			LCAP Year	1: 2016-17 GOAL 3	
	ted Annual ble Outcomes:	general education students, 70% will demons will achieve proficiency in English Language A Language Learners will be reclassified as Engli goals. All (100%) of Nicasio School's students end of the first semester of their freshman ye Studies and Science. At least 80% of these alu small size of alumni classes (3-7 students per years). Consistent use of measuring student p <i>Metric(s): Student Access and Enrollment, Sch</i>	trate proficiency o rts and 25% in Mar ish proficient by th will matriculate to ear, at least 80% of imni will also repor class), percentages progress against co pool Accountability essments (Smarter sio School Graduat	th in 2016-17, 35% in Math in 2017-18, and 50% e end of 8 <sup>th</sup> grade. Students receiving special edu high school with at least 80% transitioning succe alumni will earn an average grade of B- or highe t that they were able to integrate successfully w s will be calculated based on an average over a 4 mmon core aligned report card. <i>Report Card (List of District-adopted standards-c</i> <i>Balanced, CST, CELDT), EL Progress and Reclassifi</i>	ic subjects while 50% of all English Language Learners in Math 2018-19. The majority (75%) of English ucation services will meet 75% of their annual IEP essfully into the social and academic climate. By the er in four academic subjects: English, Math, Social vithin the social climate of high school. Due to the I-year span (the current year and the three prior aligned materials), Quarterly Report on Williams fication Rates, IEP Progress Reports, Master Schedule
		Actions/Services	Scope of Service	Pupils to be served within identified scope of	Expenditures
1. All stud materi		access to current state-adopted textbooks and	Single-School District	⊻ALL	Textbooks \$9,278; Funding Sources – Parcel Taxes \$2,098, EPA \$4,180, LCFF Supplemental \$3,000. Instructional Materials \$8,251 Funding source Lottery \$6,083, Federal REAP \$1,668, LCFF Base \$500

2.	Make professional development opportunities available to all teachers and staff through on-site and off-site trainings and workshops as needed. For certificated teachers, three in-service professional development days will be included in the annual school calendar. In addition, certificated teachers will meet weekly for 1- hour within their instructional day (PLC Meeting) with a focus on professional growth.	Single-School District	<u>✓</u> ALL	Substitute salaries & benefits \$6,300 LCFF Registration & travel \$2,500 LCFF Instructional Internet \$4,408 EPA Ed Tech professional services \$7,875 LCFF
3.	Assess all students regularly to evaluate level of proficiency and determine individual learning needs for targeted intervention. Administer standardized tests to evaluate and monitor student progress: California English Language Development Test (CELDT), CAASPP (ELA, Math, Science), and classroom assessments using standards-based adopted curriculum.	Single-School District	<u>✓</u> ALL	Assessment costs included in Goal #2 – Action #1 Principal & Action #3 Teachers. Additional classified salary and benefits for CELDT \$1,428 Funding Source LCFF Supplemental
4.	Place special education students in appropriate instructional programs and provide specialized services in accordance with Individualized Education Plan (IEP). Monitor special education placement and services through IEP progress reports and annual review to ensure that students have reachable IEP goals.	Single-School District	✓Other Subgroups: Students with Disability	Special Education Services Goal 5xxx \$159,284 Excess Costs & COE Transfer (7142) \$91,530 Funding sources: LCFF \$206,326, Parcel Taxes \$17,550, SELPA AB602 Allocation \$26,938
5.	Ensure all certificated teachers have an appropriate credential to instruct English language learners. This will result in 75% of EL students' overall CELDT scores increasing by at least one performance level over a 12-month period.	Single-School District	<ul> <li>✓ English Learners</li> <li>✓ Redesignated fluent English proficient</li> </ul>	Costs included in Goal 2, Action #1 (monitoring) and Goal 3, Action #2 (professional development)
6.	Provide scholarships to low income students and foster youth for school programs, such as field trips.	Single-School District	$\underline{\checkmark}$ Low Income $\underline{\checkmark}$ Foster Youth	Field Trips (Object 5819) \$3,000 Funding Source Foundation donation (resource 9311)
7.	Maintain a Learning Center that provides instructional support for English language learners and students with disabilities. Provide emphasis on building academic vocabulary and skills in mathematics.	Single-School District	<ul> <li>✓ English Learners</li> <li>✓ Redesignated fluent English proficient</li> <li>✓ Other Subgroups: Students with Disability</li> </ul>	Instructional Aide \$26,259 plus Benefits \$6,567; Funding Source LCFF Supplemental \$24,277; Federal REAP \$11,549
8.	Distribute a survey to former Nicasio School students and a survey to their parents after the first semester of their freshman year at high school. Use data collected to modify instructional program appropriately.	Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1 (Admin staff)

		LCAP Year	2: 2017-18 GOAL 3		
Expected Annual Measurable Outcomes:All students (100%) in grades K-8 will be enrolled in broad courses of study and will have access to standards-aligned textbooks, materials, and assessments. Of general education students, 70% will demonstrate proficiency on district and statewide assessments in academic subjects while 50% of all English Language Learners will achieve proficiency in English Language Arts and 25% in Math in 2016-17, 35% in Math in 2017-18, and 50% in Math 2018-19. The majority (75%) of English Language Learners will be reclassified as English proficient by the end of 8 <sup>th</sup> grade. Students receiving special education services will meet 75% of their annual IEP goals. All (100%) of Nicasio School's students will matriculate to high school with at least 80% transitioning successfully into the social and academic climate. By the end of the first semester of their freshman year, at least 80% of alumni will earn an average grade of B- or higher in four academic subjects: English, Math, Social studies and Science. At least 80% of these alumni will also report that they were able to integrate successfully within the social climate of high school. Due to the small size of alumni classes (3-7 students per class), percentages will be calculated based on an average over a 4-year span (the current year and the three prior years). Consistent use of measuring student progress against common core aligned report card.Metric(s): Student Access and Enrollment, School Accountability Report Card (List of District-adopted standards-aligned materials), Quarterly Report on Williams Uniform Complaints, Report Cards, State Assessments (Smarter Balanced, CST, CELDT), EL Progress and Reclassification Rates, IEP Progress Reports, Master Schedule for Learning Center Program, Surveys of Nicasio School Graduates and Parents, Middle School Dropout Rate					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
<ol> <li>All students will have materials.</li> </ol>	·····		<u>✓</u> ALL	Textbooks \$9,630; Funding Sources – Parcel Taxes \$2,098, EPA \$4,180, LCFF Supplemental \$3,000. Instructional Materials \$8,251Funding source Lottery \$4,283, Federal REAP \$1,668, foundation \$1,000	
2. Make professional development opportunities available to all teachers and staff through on-site and off-site trainings and workshops as needed. For certificated teachers, three in-service professional development days will be included in the annual school calendar. In addition, certificated teachers will meet weekly for 1-hour within their instructional day (PLC Meeting) with a focus on professional growth.		Single-School District	<u>✓</u> ALL	Substitute salaries & benefits \$6,300LCFF Registration & travel \$2,000 LCFF Instructional Internet \$4,408 EPA Ed Tech professional services \$7,875 LCFF	

3.	Assess all students regularly to evaluate level of proficiency and determine individual learning needs for targeted intervention. Administer standardized tests to evaluate and monitor student progress: California English Language Development Test (CELDT), CAASPP (ELA, Math, Science), and classroom assessments using standards-based adopted curriculum.	Single-School District	<u>✓</u> ALL	Assessment costs included in Goal #2 – Action #1 Principal & Action #3 Teachers. Additional classified salary and benefits for CELDT \$1,428 Funding Source LCFF Supplemental
4.	Place special education students in appropriate instructional programs and provide specialized services in accordance with Individualized Education Plan (IEP). Monitor special education placement and services through IEP progress reports and annual review to ensure that students have reachable IEP goals.	Single-School District	✓Other Subgroups: Students with Disability	Special Education Services Goal 5xxx \$84,040 Excess Costs & COE Transfer (7142) \$84,193 Funding sources: LCFF \$123,745, Parcel Taxes \$17,550, SELPA AB602 Allocation\$26,938
5.	Ensure all certificated teachers have an appropriate credential to instruct English language learners. This will result in 75% of EL students' overall CELDT scores increasing by at least one performance level over a 12-month period.	Single-School District	<ul> <li>✓ English Learners</li> <li>✓ Redesignated fluent English proficient</li> </ul>	Costs included in Goal 2, Action #1 (monitoring) and Goal 3, Action #2 (professional development)
6.	Provide scholarships to low income students and foster youth for school programs, such as field trips.	Single-School District	$\underline{\checkmark}$ Low Income $\underline{\checkmark}$ Foster Youth	Field Trips (Object 5819) \$3,000 Funding Source Foundation donation (resource 9311)
7.	Maintain a Learning Center that provides instructional support for English language learners and students with disabilities. Provide emphasis on building academic vocabulary and skills in mathematics	Single-School District	<ul> <li>✓ English Learners</li> <li>✓ Redesignated fluent English proficient</li> <li>✓ Other Subgroups: Students with Disability</li> </ul>	Instructional Aide \$30,137 Benefits \$6,763; Funding Source LCFF Supplemental \$25,004; Federal REAP \$11,895
8.	Distribute a survey to former Nicasio School students and a survey to their parents after the first semester of their freshman year at high school. Use data collected to modify instructional program appropriately.	Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1 (Admin staff)

		LCAP Year	3: 2018-19 GOAL 3		
Expected Annual Measurable Outcomes:All students (100%) in grades K-8 will be enrolled in broad courses of study and will have access to standards-aligned textbooks, materials, and assessments. Of general education students, 70% will demonstrate proficiency on district and statewide assessments in academic subjects while 50% of all English Language Learners will achieve proficiency in English Language Arts and 25% in Math in 2016-17, 35% in Math in 2017-18, and 50% in Math 2018-19. The majority (75%) of English Language Learners will be reclassified as English proficient by the end of 8 <sup>th</sup> grade. Students receiving special education services will meet 75% of their annual IEP goals. All (100%) of Nicasio School's students will matriculate to high school with at least 80% transitioning successfully into the social and academic climate. By the end of the first semester of their freshman year, at least 80% of alumni will earn an average grade of B- or higher in four academic subjects: English, Math, Social Studies and Science. At least 80% of these alumni will also report that they were able to integrate successfully within the social climate of high school. Due to the small size of alumni classes (3-7 students per class), percentages will be calculated based on an average over a 4-year span (the current year and the three prior years). Consistent use of measuring student progress against common core aligned report card.Metric(s): Student Access and Enrollment, School Accountability Report Card (List of District-adopted standards-aligned materials), Quarterly Report on Williams Uniform Complaints, Report Cards, State Assessments (Smarter Balanced, CST, CELDT), EL Progress and Reclassification Rates, IEP Progress Reports, Master Schedule for Learning Center Program, Surveys of Nicasio School Graduates and Parents, Middle School Dropout Rate					
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
<ol> <li>All students will have a materials.</li> </ol>			<u>✓</u> ALL	Textbooks \$9,630; Funding Sources – Parcel Taxes \$2,098, EPA \$4,180, LCFF Supplemental \$3,000. Instructional Materials \$8,251Funding source Lottery \$4,283, Federal REAP \$1,668, foundation \$1,000	
2. Make professional development opportunities available to all teachers and staff through on-site and off-site trainings and workshops as needed. For certificated teachers, three in-service professional development days will be included in the annual school calendar. In addition, certificated teachers will meet weekly for 1-hour within their instructional day (PLC Meeting) with a focus on professional growth.		Single-School District	<u>✓</u> ALL	Substitute salaries & benefits \$6,000 LCFF Registration & travel \$2,000 LCFF Instructional Internet \$4,320 EPA Ed Tech professional services \$7,875 LCFF	

3.	Assess all students regularly to evaluate level of proficiency and determine individual learning needs for targeted intervention. Administer standardized tests to evaluate and monitor student progress: California English Language Development Test (CELDT), CAASPP (ELA, Math, Science), and classroom assessments using standards-based adopted curriculum.	Single-School District	<u>✓</u> ALL	Assessment costs included in Goal #2 – Action #1 Principal & Action #3 Teachers. Additional classified salary and benefits for CELDT \$1,428 Funding Source LCFF Supplemental
4.	Place special education students in appropriate instructional programs and provide specialized services in accordance with Individualized Education Plan (IEP). Monitor special education placement and services through IEP progress reports and annual review to ensure that students have reachable IEP goals.	Single-School District	✓Other Subgroups: Students with Disability	Special Education Services Goal 5xxx \$84,040 Excess Costs & COE Transfer (7142) \$84,193 Funding sources: LCFF \$123,745, Parcel Taxes \$17,550, SELPA AB602 Allocation\$26,938
5.	Ensure all certificated teachers have an appropriate credential to instruct English language learners. This will result in 75% of EL students' overall CELDT scores increasing by at least one performance level over a 12-month period.	Single-School District	<ul> <li>✓ English Learners</li> <li>✓ Redesignated fluent English proficient</li> </ul>	Costs included in Goal 2, Action #1 (monitoring) and Goal 3, Action #2 (professional development)
6.	Provide scholarships to low income students and foster youth for school programs, such as field trips.	Single-School District	✓ Low Income ✓Foster Youth	Field Trips (Object 5819) \$3,000 Funding Source Foundation donation (resource 9311)
7.	Maintain a Learning Center that provides instructional support for English language learners and students with disabilities. Provide emphasis on building academic vocabulary and skills in mathematics.	Single-School District	<ul> <li>✓ English Learners</li> <li>✓ Redesignated fluent English proficient</li> <li>✓ Other Subgroups: Students with Disability</li> </ul>	Instructional Aide \$30,137 Benefits \$6,763; Funding Source LCFF Supplemental \$25,004; Federal REAP \$11,895
8.	Distribute a survey to former Nicasio School students and a survey to their parents after the first semester of their freshman year at high school. Use data collected to modify instructional program appropriately.	Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1 (Admin staff)

GOAL:	(4) Encourag	e all parents to be active participants in the sch	ool community		Related State and/or Local Priorities: 1 2 3 $\checkmark$ 4 5 6 7 8 COE only: 9 10 Local : Specify
Identifie	ed Need :	<ul> <li>Parent involvement at the school level from</li> <li>Maintain and improve school-to-home con</li> <li>Employ English/Spanish translator and pare</li> <li>Schools: Other: Single-School District</li> </ul>	nmunications	d Spanish-speaking families	
Goa	al Applies to:	Schools:         Other: Single-School District           Applicable Pupil Subgroups:         All			
	· · · · · · · · · · · · · · · · · · ·		LCAP Year	1: 2016-17 GOAL 4	
Expected Annualschool; this will be demonstrated by at least 8Measurable Outcomes:Metric(s): Parent Input (Annual Survey of Parent		35% of surveyed parts/Guardians, Ba	, will be well informed about the school's news a arents indicating that communication from the sc ack-to-School Questionnaire (identify preferred cc poms, field trips), Volunteer Records (Foundation,	chool is effective.	
		Actions/Services	Scope of Service	Pupils to be served within identified scope of	service Budgeted Expenditures
and	-	tent and clear communication between school h English-speaking and Spanish-speaking	Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries
sch apj	2. Ensure regular, consistent and clear communication between the school board and home by including the board agenda and approved minutes on a monthly basis in the Parent Portal or other routine school-to-home communication system.		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries
sur pai sur	3. Through a Back-to-School questionnaire and an annual parent survey, identify the preferred communication methods of each parent/guardian. Mid-way through the year, distribute an annual survey to identify communication methods that are effective and where communications can improve.		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries

4.	Employ a part-time English/Spanish translator to serve as school-to- home communicator (oral and written) and parent liaison. Spanish translation services will be provided to 100% of Spanish-speaking households, both orally and in writing. Student reports, student records, school documents and forms, and school news will be provided in both English and Spanish languages.	Single-School District	✓ English Learners ✓ Reclassified FEP	Classified salary and benefits \$5,438, Funding Source: Local foundation donation (resource 9319)
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			LCAP Year	2: 2017-18 GOAL 4		
N	Expected Annual Measurable Outcomes: Students' families, both English-Speaking and Spanish-speaking, will be well informed about the school's news and events and about their children's progress in school; this will be demonstrated by at least 85% of surveyed parents indicating that communication from the school is effective. Metric(s): Parent Input (Annual Survey of Parents/Guardians, Back-to-School Questionnaire (identify preferred communication methods), Parent Participation (attendance at school events, donations (time/money) to classrooms, field trips), Volunteer Records (Foundation, Parent Club, Field Trip Drivers, Visitor Sign-in Log)					
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
1.	1. Ensure regular, consistent and clear communication between school and the home for both English-speaking and Spanish-speaking households.		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, - School Site Administrative salaries	
2.	2. Ensure regular, consistent and clear communication between the school board and home by including the board agenda and approved minutes on a monthly basis in the Parent Portal or other routine school-to-home communication system.		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries	
3.	3. Through a Back-to-School questionnaire and an annual parent survey, identify the preferred communication methods of each parent/guardian. Mid-way through the year, distribute an annual survey to identify communication methods that are effective and where communications can improve.		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries	
4.	home communicator (o translation services will households, both orally records, school docume	lish/Spanish translator to serve as school-to- oral and written) and parent liaison. Spanish be provided to 100% of Spanish-speaking or and in writing. Student reports, student ents and forms, and school news will be h and Spanish languages.	Single-School District	✓ English Learners ✓ Reclassified FEP	Classified salary and benefits \$5,602 Funding Source: Local foundation donation (resource 9319)	

			LCAP Year	3: 2018-19 GOAL 4		
N	Expected Annual Measurable Outcomes:Students' families, both English-Speaking and Spanish-speaking, will be well informed about the school's news and events and about their children's progress in school; this will be demonstrated by at least 85% of surveyed parents indicating that communication from the school is effective.Metric(s): Parent Input (Annual Survey of Parents/Guardians, Back-to-School Questionnaire (identify preferred communication methods), Parent Participation (attendance at school events, donations (time/money) to classrooms, field trips), Volunteer Records (Foundation, Parent Club, Field Trip Drivers, Visitor Sign-in Log)					
		Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
1.	<ol> <li>Ensure regular, consistent and clear communication between school and the home for both English-speaking and Spanish-speaking households.</li> </ol>		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, - School Site Administrative salaries	
2.	school board and home approved minutes on a	ent and clear communication between the by including the board agenda and monthly basis in the Parent Portal or other e communication system.	Single-School District	ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries	
3.	3. Through a Back-to-School questionnaire and an annual parent survey, identify the preferred communication methods of each parent/guardian. Mid-way through the year, distribute an annual survey to identify communication methods that are effective and where communications can improve.		Single-School District	<u>✓</u> ALL	Costs included in Goal 2, Action #1, School Site Administrative salaries	
4.	home communicator (c translation services will households, both orally records, school docume	lish/Spanish translator to serve as school-to- oral and written) and parent liaison. Spanish be provided to 100% of Spanish-speaking and in writing. Student reports, student ents and forms, and school news will be h and Spanish languages.	Single-School District	✓ English Learners ✓ Reclassified FEP	Classified salary and benefits \$5,770 foundation donation (resource 9319)	

					Related State and/or Local Priorities:
					1 <u>√</u> 2 3 4 5 6 7 8
GOA	(5) Ens	re all facilities are up-to-date, functional and safe			COE only: 9 10
				L	ocal : Specify
		Maintain facilities in good repair			
Iden	tified Need :	Deferred maintenance schedule			
	Goal Applies to:	Schools: Other: Single-School District			
	Goul Applies to:	Applicable Pupil Subgroups: A			
			LCAP Year	1: 2016-17 GOAL 5	
M	Expected Annua easurable Outcor	risk management report will be remedied w resulting in 0% injuries related to poor cond mes: Metric: Work Order Log, Annual Facilities R Inspection (kitchen), Annual Fire Inspection,	ithin one fiscal year ition or maintenanc eview (Marin Schoo Annual Fire Alarm I	npus facilities are in "exemplary" status. Any correc based on level of priority. Students will be able to l e of the facilities. I Insurance Authority - MSIA), Annual Facilities Inspe nspection, Weekly Inspection of Potable Water, Mon t (section re: campus and facilities), Annual Parent S	earn and play on a clean and safe campus, action Report, Marin County Health Department athly Inspection of Fire Extinguishers and AED,
		Actions/Services	Scope of Service	Pupils to be served within identified scope of se	rvice Budgeted Expenditures
	complete related for facilities on t	al facilities inspection in December/January and report; use data collected to prepare the section ne School Accountability Report Card (SARC). ership in Marin Schools Insurance Authority JPA.	Single-School District	<u>✓</u> ALL	Property & Liability Insurance \$6,163 Funding Source LCFF
2.			Single-School District	<u>✓</u> ALL	Function 8xxx: Custodian salary and benefits \$38,223 M&O supplies \$6,100 Repairs \$3,800, Health & Safety licenses \$1,676, Utilities \$20,002, Fund 14 Repairs \$10,000. Funding Source LCFF
3. Develop a deferred maintenance schedule.		Single-School District	<u>✓</u> ALL	Included in staff costs – Goal 2, Action #1 Administration, and this goal Action #2 Custodian	
4.		potable water system. Continue to pursue viable term potable water system and availability of	Single-School District	<u>✓</u> ALL	Object 5535 Water testing & supplies \$12,000; Water deliveries \$7,000; Object 5610 water repairs \$720; Funding source LCFF
		sk management report provided by Keenan htify and implement corrective action when	Single-School District	<u>✓</u> ALL	Costs included in Goal #2, Action #1, Administrative staff.

			LCAP Year	2 2017-18 GOAL 5		
Ν	Expected Annual Measurable Outcomes: Metric: Work Order Log, Annual Facilities Review (Marin School Insurance Authority - MSIA), Annual Facilities Inspection Report, Marin County Health Deport Inspection (kitchen), Annual Fire Inspection, Annual Fire Alarm Inspection, Weekly Inspection of Potable Water, Monthly Inspection of Fire Extinguishers and Annual Inspection of Heating System, Monthly Principal's Report (section re: campus and facilities), Annual Parent Survey					
Actions/Services			Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
1.	<ol> <li>Conduct an annual facilities inspection in December/January and complete related report; use data collected to prepare the section for facilities on the School Accountability Report Card (SARC).</li> <li>Maintain membership in Marin Schools Insurance Authority JPA.</li> </ol>		Single-School District	<u>✓</u> ALL	Property & Liability Insurance \$6,163 Funding Source LCFF	
2.	Maintain communication system between administration and custodian for work order requests from teachers and staff.		Single-School District	<u>✓</u> ALL	Function 8xxx: Custodian salary and benefits \$39,359 M&O supplies \$6,331 Repairs \$3,800, Health & Safety licenses \$1,676, Utilities \$20,002, Fund 14 Repairs \$10,000. Funding Source LCFF	
3.	Maintain and monitor a deferred maintenance schedule.		Single-School District	<u>✓</u> ALL	Included in staff costs – Goal 2, Action #1 Administration, and this goal Action #2 Custodian	
4.	<ol> <li>Maintain existing potable water system. Continue to pursue viable options for long-term potable water system and availability of potable water.</li> </ol>		Single-School District	<u>✓</u> ALL	Object 5535 Water testing & supplies \$12,000; Water deliveries \$7,000; Object 5610 water repairs \$720; Funding source LCFF	
5.	•	agement report provided by Keenan Id implement corrective action when	Single-School District	<u>✓</u> ALL	Costs included in Goal #2, Action #1, Administrative staff.	

			LCAP Year	3 2018-19 GOAL 5	
Expected Annual Measurable Outcomes:The annual Facilities Inspection Report will indicate that the campus facilities are in "exemplary" status. Any corrective actions recommended by the N risk management report will be remedied within one fiscal year based on level of priority. Students will be able to learn and play on a clean and safe ca resulting in 0% injuries related to poor condition or maintenance of the facilities.Metric:Work Order Log, Annual Facilities Review (Marin School Insurance Authority - MSIA), Annual Facilities Inspection Report, Marin County Health Inspection (kitchen), Annual Fire Inspection, Annual Fire Alarm Inspection, Weekly Inspection of Potable Water, Monthly Inspection of Fire Extinguisher Annual Inspection of Heating System, Monthly Principal's Report (section re: campus and facilities), Annual Parent Survey					
Actions/Services			Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
1.	<ol> <li>Conduct an annual facilities inspection in December/January and complete related report; use data collected to prepare the section for facilities on the School Accountability Report Card (SARC). Maintain membership in Marin Schools Insurance Authority JPA.</li> </ol>		Single-School District	<u>✓</u> ALL	Property & Liability Insurance \$6,163 Funding Source LCFF
2.	Maintain communication system between administration and custodian for work order requests from teachers and staff.		Single-School District	<u>✓</u> ALL	Function 8xxx: Custodian salary and benefits \$40,540 M&O supplies \$6,331 Repairs \$3,800, Health & Safety licenses \$1,676, Utilities \$20,002, Fund 14 Repairs \$10,000. Funding Source LCFF
3.	Maintain and monitor a deferred maintenance schedule.		Single-School District	<u>✓</u> ALL	Included in staff costs – Goal 2, Action #1 Administration, and this goal Action #2 Custodian
4.	<ol> <li>Maintain existing potable water system. Continue to pursue viable options for long-term potable water system and availability of potable water.</li> </ol>		Single-School District	<u>✓</u> ALL	Object 5535 Water testing & supplies \$12,000; Water deliveries \$7,000; Object 5610 water repairs \$720; Funding source LCFF
<ol> <li>Review facility risk management report provided by Keenan Insurance to identify and implement corrective action when necessary.</li> </ol>			Single-School District	<u>✓</u> ALL	Costs included in Goal #2, Action #1, Administrative staff.

#### **Annual Update**

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

### **Guiding Questions:**

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoo sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

		Related State and/or Local Priorities:				
Original GOAL from prior (1)	) Identify, attract, and retain outstanding staff	1 2 3 4 5 6 7 8				
year LCAP:		COE only: 9 10				
			Local : Specify			
Goal Applies to:	Schools:     Other: Single-School District       Applicable Pupil Subgroups:     All					
Expected Annual Measurable Outcomes:	<ul> <li>Students will continue to benefit from high quality instruction.</li> <li>All teachers (100%) will be appropriately assigned and credentialed.</li> <li>Teachers' salaries will remain competitive with neighboring public schools.</li> <li>Student attendance rate will be at least 95%.</li> </ul> Metric(s): Teacher Misassignment; Employee Longevity List; Teacher Credentials; Teacher HQ Status; Credential Monitoring Report, CTA Comparisons of Salaries – Marin; School Accountability Report Card (SARC)	Actual Annual Measurable Outcomes:	All certificated teachers (100%) meet the definition of "highly qualified". One of the four teachers is teaching in an assignment outside of his/her credentialed subject area - the position requires a single subject credential and this teacher possesses a multiple-subject credential. The school board reviews this assignment annually and determines that the teacher meets the necessary level of competency; this is formalized through a board resolution prior to the start of the school year. Teachers' salaries, based on Marin County averages, are currently at/near the county average for beginning to mid range teachers. For teachers on the higher end of the salary schedule, salaries are at/just below county average. The district did not meet its goal of retaining outstanding staff in 2015-16, as two of its five certificated employees resigned at the end of the school year. Student attendance rate in 2015-16 is 95.27 as of 3/31/2016. Data from the school survey indicates that students in grades 5-8 have a positive perception of both classroom and school climate. The classroom climate is rated positively by 88% of the students and the school climate is rated positively by 96%, although 12% of the students indicate that some students do experience put-downs, teasing, bullying, hurtful rumors, and/or exclusion. Parent satisfaction with school climate for their children is at 91%.			

LCAP Year: 2015-16					
Planned Actions/Services		Actual Actions/Services			
	Budgeted Expenditures		Estimated Actual Annual Expenditures		
<ol> <li>Review Credential Monitoring Report provided by Marin County Office of Education. Communicate with teachers as needed to ensure that all credentials are current.</li> </ol>	Costs included in Goal 2, Action #1, School Site Administration	<ol> <li>The quarterly credential monitoring report was reviewed throughout the school year as it was provided to the district by MCOE. As a result of this review, one certificated employee has been reminded that his/her certificates are scheduled to expire in 9/2016 and 10/2016. The certificates were renewed in May 2016.</li> </ol>	Costs included in Goal 2, Action #1, School Site Administration		
Scope of service: Single-School District		Scope of service: Single-School District			
_ <u>X_</u> ALL	-	_ <u></u> ALL			
<ol> <li>Participate in labor negotiations with teachers and work to develop a fair and competitive agreement and salary schedule.</li> </ol>	Costs included in Goal 2, Action #1, CBO Salary and Superintendent Services	2. The Nicasio Teachers Association (NTA), representing certificated teachers, sunshined the District to open negotiations for 2016-17. This was placed on the March 3, 2016 school board agenda. The NTA opened Articles II (Duration), VI (Benefits), VII (Salaries) and XIII (Hours/Work Year). The district sunshined the teachers, placing its letter on the May 5, 2016 school board agenda and opening the same articles as the teachers along with indicating an interest in updating the overall language of the Agreement so that all language reflects current legal codes and practices.	Costs included in Goal 2, Action #1, CBO Salary and Superintendent Services		
Scope of service: Single-School District		Scope of service: Single-School District			
<u></u> ALL	-	<u>_X_</u> ALL			
<ol> <li>Pay certificated teachers a competitive salary and provide competitive health and welfare benefits.</li> </ol>	Costs included in Goal 2, Action #3 Teacher Salaries and Benefits	3. On June 23, 2015, the school board approved a 3% salary increase for 2015-16 for certificated teachers through the labor negotiation process. The pre-existing cap (\$9,524) for health and welfare benefits was determined to be sufficient to cover the full cost of the employee's medical, dental, and vision plans for 2015-16. Negotiations for 2016-17 are in process.	Costs included in Goal 2, Action #3 Teacher Salaries and Benefits		
Scope of service: Single-School District		Scope of service: Single-School District			
_X_ALL	-	_ <u>X_</u> ALL			

<ol> <li>Provide comparable salary increases for classified staff based on the outcome of negotiations for certificated teachers.</li> </ol>		Costs for classified staff are included at: CBO & Office Mngr – Goal 2, Action #1 Instructional Aide – Goal 4, Action #5 Custodian – Goal 7, Action #2 Professional Experts – Goal 2, Action #5 Goal 6, Action #3	4.	On June 23, 2015, th for 2015-16 for class board reviewed the benefits related to c nearly a decade. The health and welfare k (\$9,524) received by 16 school year. Nego	Costs for classified staff are included at: CBO & Office Mngr – Goal 2, Action #1 Instructional Aide – Goal 4, Action #5 Custodian – Goal 7, Action #2 Professional Experts – Goal 2, Action #5 Goal 6, Action #3		
Scope of service:	Single-School District			Sco	pe of service:	Single-School District	
<u>_X_</u> ALL				<u>_X</u>	<u>X</u> ALL		-
what changes in actions, services, and expenditures will be made as a result of reviewing past progress			vill carry over to the 2016-17 LCAP unchanged. The actions, services, and expenditures from 2015-16 are considered appropri to carry over. There will be a reduction to expenditures related to certificated teaching due to the elimination of .40 FTE from duties for the teaching portion of that assignment.				

Original GOAL from prior year LCAP:	) Maintain optimal class sizes and configurations to enhance learning and so	Related State and/or Local Priorities:         1_2_3_4_5_X_6_X_7_8         COE only: 9_10         Local : Specify		
Goal Applies to:	Schools:         Other :Single-School District           Applicable Pupil Subgroups:         All			
Expected Annual Measurable Outcomes:	<ul> <li>Students will benefit by having a group of peers in their respective grade level with whom to learn, interact, and play, which will promote student engagement.</li> <li>Class sizes will average 15-20 students in grades TK-5 and up to 25 in grades 6-8 based on 3.4 FTE certificated teachers with an average total enrollment of 50 students.</li> <li>There will be a zero (0) dropout rate. Suspensions and expulsions will be statistically insignificant.</li> <li>Metric(s): School Attendance Rates, Chronic Absenteeism Rate, Dropout Rate (Middle School dropout rate), Suspension Rate, Expulsion Rate, Enrollment Roster, Inter-District Requests/Waitlist</li> </ul>	Actual Annual Measurable Outcomes:	students (4 students le students (3/4/5) and 2 to 8 students. A total o under the inter-distric second grader, and 1 s Class sizes in 2015-16 enrollment. Grades K- three full-time homero certificated teacher fo During the 2015-16 sc result of disciplinary a bringing enrollment up	t of the 2015-16 school year included a total of 51 ess than in 2014-15): 16 students (K/1/2), 14 21 students (6/7/8). Each grade level consisted of 2 of 6 new students were approved for enrollment t attendance agreement (4 kindergarteners, 1 sixth grader) along with 14 renewals. remained within the average range expected for 8 were supported by 3.4 FTE certificated teachers: oom teachers (K/1/2, 3/4/5 and 6/7/8) and .40 FTE or English Language Arts for grades 5-8. hool year, 1 inter-district student unenrolled as a ction and 3 new students moved into the district, p to 52 students. There was a zero (0) dropout rate, n-house suspensions and zero (0) expulsions.

LCAP Year: 2015-16								
Planned Actions/Services		Actual Actions/Services						
	Budgeted Expenditures		Estimated Actual Annual Expenditures					
<ol> <li>Maintain current configuration for school administration: .60 FTE principal; .80 FTE office manager; 1 day/month superintendent; 0.5 FTE Chief Business Official (CBO); maintain office phone &amp; internet communications and student information systems (SIS)</li> </ol>	Admin salaries \$176,124; Benefits \$52,186; Supt services \$8,564; Office Supplies \$4,350; Phone \$3,950; Services SIS \$8,427; Funding source LCFF.	<ol> <li>In 2015-16 the district maintained the current configurations for school administration: .60 FTE principal; .80 FTE office manager; and 1 day/month superintendent. This level of administrative support maintained the office phone, internet communications, and student information systems (SIS). The student database (Aeries) is maintained on regular basis by the office manager. Data is also verified for accuracy by the principal and office manager throughout the school year via CALPADS submissions.</li> <li>The district actively advertised the position of Chief Business Official (CBO) at .50 FTE plus full benefits for nearly a year. Few applications were received and the greater majority of the candidates were not appropriately qualified.</li> <li>A neighboring district (Bolinas-Stinson) also began searching for a part-time CBO and part-time financial support specialist for the start of the 2015-16 school year. Nicasio School District and Bolinas- Stinson School District joined efforts to search for a business service model that could be shared between the two districts. In September 2015, a full-time CBO was hired by Bolinas-Stinson. Nicasio and Bolinas-Stinson entered into a contract agreeing to split the position 40/60 respectively. In February 2016, a full-time financial support specialist was hired by Bolinas-Stinson with Nicasio and Bolinas also splitting this position 40/60 respectively.</li> <li>The shared positions of CBO and Accounting Assistant total .80 FTE for Nicasio; this is .30 FTE more than originally planned and budgeted. This has resulted in significantly higher costs in administration than originally budgeted for the 2015-16 school year.</li> </ol>	Admin salaries \$215,602; Benefits \$53,182; Supt services \$7,984; Office Supplies \$5,150; Phone \$3,950; Services SIS \$8,427; Funding source LCFF.					
Scope of service: Single-School District		Scope of service: Single-School District						
		<u>_X</u> ALL						

parents and commur students. Accept inte School in order to for	enrollment projections. Outreach to hity members to identify potential incoming or-district transfer students into Nicasio ster a stimulating learning environment for accordance with the District's inter-district les and regulations.	Costs included in school administration – (Goal 2) Action #1	2.	<ol> <li>In March and April 201, the governing board had reviewed the inter-district policy along with classroom and program capacities for 2015-16. The board approved a total of 19 inter-district transfer requests under the inter-district attendance agreement for the 2015-16 school year. A total of 6 new students were approved, which included 4 kindergarteners, 1 second grader, and 1 sixth grader, along with 15 renewal requests. One inter-district student's agreement was cancelled in the fall as a result of disciplinary action in accordance with the district's inter-district attendance policy, rules and regulations.</li> <li>Enrollment projections are currently established up through the 2018-19 school year, which includes potential new resident students and siblings of both resident and inter-district students.</li> </ol>		Costs included in school administration – (Goal 2) Action #1
Scope of service:	Single-School District		Sco	pe of service:	Single-School District	
<u>_X_</u> ALL			<u>_X</u>	<u>X_</u> ALL		
3. Support multi-grade classrooms with 3.4 FTE teachers. Each of the three homeroom teachers (3.0 FTE) will support three grade levels. During core instruction of math, reading and writing, a part-time classroom aide will be placed in the primary classroom. To support the classrooms for grades 3-8 during core academics, a part-time teacher (.4 FTE) will provide language arts instruction to grades 5-8.		3.4 FTE Teacher salaries \$256,012; Benefits \$69,210; Funding Source LCFF \$164,607, Parcel Taxes \$160,614	3.	classrooms: K-2, 3-5, the guidelines of less (this ensures that the reduction) and up to classrooms were sup	ners were employed for three multi-grade , and 6-8. Enrollment in these classrooms met s than 20 students per classroom in grades K-5 e district collects funding under class size o 23 students in grades 6-8. The 3-5 and 6-8 oported with an additional .40 FTE teacher nguage Arts instruction to grades 5-8.	3.4 FTE Teacher salaries \$267,226; Benefits \$70,707; Funding Source LCFF \$170,359, Parcel Taxes \$167,574, Foundation \$1,000
Scope of service:	Single-School District		Sco	pe of service:	Single-School District	
<u>_X_</u> ALL			<u>_X</u>	ALL		

	onal aide to support all pupils. Employ a he TK-2 classroom in the morning and the he afternoon.	Costs included in Goal 4 Action #5	4. The K-2 classroom was supported Monday through Friday during the morning with an instructional aide while kindergarteners were in attendance. In the afternoon, the instructional aide supported English language learners and students with special needs in grades 3-8 in the Learning Center.		Costs included in Goal 4 Action #5
Scope of service:	Single-School District		Scope of service:	Single-School District	
<u>_X_</u> ALL	· 	-		OR: X_English Learners Gr. 3-8	
beyond state requiro with sufficient plann multi-grade, self-cor	rning by providing a broad course of study ed subject areas and by providing teachers ing periods to prepare for instruction in ntained classrooms. Offer enrichment ts in grades TK-8: Spanish, Art, Performing st.	Classified PEA salaries \$29,755, Benefits \$2,633, Supplies \$1,376; Funding Source Local Foundation donation	<ul> <li>X Students with special needs Gr. 3-8</li> <li>5. For the 2015-16 school year, the Nicasio School Foundation contributed \$44,400 to ensure that the district could provide K-8 students with courses in Spanish, Art, Performing Arts, and a specialist for PE. These courses provided an enriched learning experience for the students outside of the mandated curriculum while also ensuring that the three full-time teachers received an average of one prep period per day/five per week. A contribution of \$2,950 was also made to purchase a new kiln for the art program. As a result of unexpected changes in the Art specialist position during the 2015-16 school year, the purchase of the kiln was delayed and is anticipated for 2016-17.</li> </ul>		Classified PEA salaries \$34,165, Benefits \$3,738, Supplies \$4,976; Funding Source Local Foundation donation
Scope of service:	Single-School District		Scope of service:	Single-School District	
<u>_X_</u> ALL			<u>_X_</u> ALL		-

report an average of and campus climate.	ngagement, students and pare 90% satisfaction with overall Attendance rate will average bout rate. Suspensions and ex ficant.	classroom 95%. There	Costs included in school administration – (Goal 2) Action #1	6.	<ul> <li>6. Data from the school survey indicates that students in grades 5-8 have a positive perception of both classroom and school climate. The classroom climate is rated as positive by 88% of the students and the school climate is rated as positive by 96% of the students.</li> <li>Approximately 70% of all parents participated in the spring 2016 school survey. Of those who participated, 91% are satisfied with the school climate for their children.</li> <li>The student average attendance rate in 2015-16 was 96.4% over an 8-month attendance period as of 3/25/2016 (through P-2).</li> <li>There was a zero (0) dropout rate; there were three (3) in-house suspensions as a result of bullying; and there were zero (0) expulsions.</li> </ul>		Costs included in school administration – (Goal 2) Action #1
Scope of service:	Single-School District			Sco	pe of service:	Single-School District	
<u>_X_</u> ALL				<u>_X</u>	ALL		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? to be reflected under Goal 2, Action 1. F Accounting Assistant. Expenditures will budget constraints. The governing boar topic will likely be placed for discussion,					e .50 FTE for a Chief Bo o be increased accord a special meeting on I a at a future board me	tween Nicasio School District and Bolinas-Stinson usiness Official with .40 FTE Chief Business Official lingly. It is possible that the .60 FTE for principal m May 18, 2016; this idea was explored with no final seting. For 2016-17 only, Goal 2, Action 5 needs to n future years as it is a one-time expenditure.	l and .40 FTE hay change due to I determination. The

Original GOAL from prior year LCAP:	) Implement acaden	Related State and/or Local Priorities:         1_X_2X_3_4_5_6_7X_8_         COE only: 9_10_         Local : Specify				
Goal Applies to:	Schools: Applicable Pu	Other: Single-School Distric pil Subgroups:	etAll			
Expected Annual Measurable Outcomes:	include academic adopted subject a aligned textbooks, Professional Learn the instructional d to work collaborat <i>Metric(s): Standar</i> of District-adopted	b) will be enrolled in broad con- content and performance star reas. All students (100%) will i materials, and assessments ing Community (PLC) meeting ay, providing all teachers (100 ively on matters related to cu ds-Aligned Materials, CCSS Im d CCSS curriculum), Profession ecountability Report Card, Smo ipation	ndards in required, state- have access to standards A weekly, 1-hour g will be incorporated into 0%) with the opportunity irriculum and instruction.	Actual Annual Measurable Outcomes:	core standards for bot implemented the Calif and <i>Glencoe California</i> still waiting to adopt E expected in fall 2015. <i>J</i> California are still awa continues to pilot Mc <i>Study in Writing</i> by Luc Core standards. While programs are not the r most current California Students are dismissed certificated teachers a Wednesdays to work of	K-8 had textbooks and materials aligned to common h ELA and Math. The District adopted and fornia-approved program <i>My Math</i> for grades K-5 <i>Math</i> (Courses 1, 2, 3) for grades 6-8. The District is LA curriculum, a California-approved list was As of April 6, 2016, the programs submitted to iting approval. In the meantime, the District Graw Hill's <i>Reading Wonders</i> (2014) and <i>Units of</i> cy Calkins, both of which are aligned to Common the District's adopted science and social studies most current editions, they are aligned with the a learning standards in their respective subjects.

		LCAP Yea	<b>ar</b> : 20	015-16		
	Planned Actions/Services				Actual Actions/Services	
		Budgeted Expenditures			Estimated Actual Annual Expenditures	
<ol> <li>All students will have access to ELA Common Core standards aligned curriculum. Adopt and purchase English Language Arts textbooks and materials once California Department of Education approves curriculum for adoption (California curriculum approval of ELA instructional materials anticipated in winter 2015).</li> </ol>		Textbooks \$14,680; Funding Sources – Parcel Taxes \$6,000, EPA \$5,680, LCFF Supplemental \$3,000. Instructional Materials \$8,891 Funding source Lottery \$7,191, Federal REAP \$1,700	1.	1. California Department of Education had indicated that ELA/ELD materials aligned to common core standards would be approved in November 2015. As of April 6, 2016, the department's website indicates that materials submitted for approval are still pending. In the meantime, the District has continued to pilot McGraw-Hill's <i>Reading Wonders</i> program for grades K-4 and <i>Units of Study in Writing</i> by Lucy Calkins for grades K-8. Students in grades 5-8 work with literature-based units designed by their English teacher, which have been aligned to common core standards.		Textbooks \$9,278; Funding Sources – Parcel Taxes \$2,098, EPA \$4,180, LCFF Supplemental \$3,000. Instructional Materials \$5,821 Funding source Lottery \$4,153, Federal REAP \$1,668
Scope of service:	Single-School District		Sco	Scope of service: Single-School District		
<u> </u>	_ <u>X</u> _ALL		<u>_x</u>	_X_ALL		
			<b>.</b>			
teachers and staff th workshops as neede professional develop school calendar. In a weekly for 1-hour w	2. Make professional development opportunities available to all teachers and staff through on-site and off-site trainings and workshops as needed. For certificated teachers, three in-service professional development days will be included in the annual school calendar. In addition, certificated teachers will meet weekly for 1-hour within their instructional day (PLC Meeting) with a focus on professional growth.		2.	All teachers and staf 08/17/15 – Website Core teachers and su afternoon training so classroom. Teachers weekly PLC meetings 10/19/16 – Website Teachers spend this they could be publis 11/2015 – Science Two teachers attend	f completed mandated reporter training. Development ubject area specialists participated in an ession to learn how to build a website for their continued to work on their websites during s.	Substitute salaries & benefits \$4,424 LCFF Registration & travel \$2,500 LCFF Instructional Internet \$4,408 EPA Ed Tech professional services \$7,875 LCFF

will be made as a resul	s, services, and expenditures t of reviewing past progress anges to goals?	goal. The overa 4 and 5 when t indicating that	arching goal essentially is G hese three goals are comb the district will use textbo	Goal 5 as it is written in 20 Dined in the 2016-17 LCAI Oks and materials that ar	2016-17, these three goals will be consolidated und 015-16. Actions 1 and 2 of Goal 3 will be included w P. Action 1 of Goal 3 will also be restated in 2016-17 re aligned with the current state standards, rather t ate adoption timelines are unreliable and outside o	ith the Actions of Goals 7 to be more general, han indicate
<u>X</u> ALL				<u>X</u> ALL		-
Scope of service:	Single-School District			Scope of service:	Single-School District	_
				The district is requ certified for safe for used. The office m renew certification 02/23/16 – AED Th Teachers and staff school by Nicasio V 03/19/16 – Bullyin Nicasio School's te and curriculum ide They also develop focuses on buildin the classrooms an regular monthly as Pillars of Characte meetings, monthly	f were trained to use the new AED donated to the Volunteer Fire Department.	

Original GOAL from prior year LCAP:	4) Meet the individual needs of all learners through regular assessment and t	Related State and/or Local Priorities: 1 <u>X</u> 2 <u>X 3</u> 4 <u>X</u> 5_ 6 <u>7 X 8 X</u> COE only: 9_ 10_ Local : Specify		
Goal Applies to	: Schools: Other: Single-School District Applicable Pupil Subgroups: All			
Expected Annual Measurable Outcomes:	Of general education students in grades 3-8, 70% will demonstrate proficiency on the Smarter Balanced assessment in both Math and English Language Arts. Of English Language Learners, 60% will demonstrate proficiency on the Smarter Balanced assessment in both Math and English Language Arts. The majority (75%) of English Language Learners will be reclassified as English proficient by the end of 8th grade. Students receiving special education services will meet 75% of their IEP goals. Metric(s): Student Access and Enrollment, Standardized Tests (Smarter Balanced, CELDT), EL Progress and Reclassification Rates, IEP Progress Reports, Professional Development Training Records, School Accountability Report Card, Student Progress Reports and Report Cards	Actual Annual Measurable Outcomes:	assessment: Proficiency of All Stude - English Language Art -Mathematics 60% Proficiency of General - English Language Art -Mathematics 70% Proficiency of English I - English Language Art -Mathematics 14% In 2015-16, a total of 1 in the California Englis were reclassified as Flu being reclassified by th	s 72% Education Students s 83% Language Learners

		LCAP Yea	ar: 2015-16		
	Planned Actions/Services		Actual Actions/Services		
		Budgeted Expenditures			Estimated Actual Annual Expenditures
determine indivio Administer stand progress: Californ (CELDT), Smarter	ts regularly to evaluate level of proficiency and dual learning needs for targeted intervention. ardized tests to evaluate and monitor student na English Language Development Test Balanced, STAR, and classroom assessments based adopted curriculum.	Assessment costs included in Goal #2 – Action #1 Principal & Action #3 Teachers. Additional classified salary and benefits for CELDT \$1,319 Funding Source LCFF Supplemental	All English Language Learners took part in the California English Language Development Test in fall of 2015. Students' results were reviewed and compared to prior year scores to identify trends and growth. Results were shared with the students' teachers to provide them with data to guide their instructional practices. Classroom assessments using state-adopted curriculum are administered on a regular basis, which provides data for standards-based report cards. Report cards were updated with Common Core standards in 2015-16 and were translated into Spanish at the start of 2016-17. Parents receive report cards three times per year and also receive progress reports at the mid-term of each trimester. All students in grades 3-8 participated in the spring 2015 and 2016 Smarter Balanced assessment. There were no exemptions. All students in grades 5 and 8 also participated in the California Standards Test (CST) in science.		Assessment costs included in Goal #2 – Action #1 Principal & Action #3 Teachers. Additional classified salary and benefits for CELDT \$1,428 Funding Source LCFF Supplemental
Scope of service:	Single-School District		Scope of service:	Single-School District	
X_ALL OR: Low Income pupils Foster YouthRec Subgroups:(Specify)	lesignated fluent English proficientOther	-	_X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		

2. Place special education students in appropriate instructional programs and provide specialized services in accordance with Individualized Education Plan (IEP). Monitor special education placement and services through IEP progress reports and annual review.		Special Education Services Goal 5xxx \$32,150 Excess Costs & COE Transfer (7142) \$88,600 Funding sources: LCFF \$76,262, Parcel Taxes \$17,550, SELPA AB602 Allocation\$26,938	Student progress reports related to special education (IEP) goals were prepared each trimester to accompany student report cards. These are prepared by MCOE personnel who provide special education services at Nicasio School. Special education placement and services have been monitored on a regular basis for accuracy and to assess student progress. Oversight was provided by the LEA Representative (Principal) and the Resource Specialist provided by MCOE. Over the course of the school year, a total of 11 District students have been enrolled in special education programs, which represents 21% of the study body. Most students are enrolled at Nicasio School and receive support in resource, speech/language, counseling, and occupational therapy on site. Two students are enrolled in programs outside of the District.		Special Education Services Goal 5xxx \$85,510 Excess Costs & COE Transfer (7142) \$80,316 Funding sources: LCFF \$121,345, Parcel Taxes \$17,550, SELPA AB602 Allocation\$26,931
Scope of service: ALL OR: Low Income pupilsE Foster YouthRedesi Subgroups:(Specify)_Stud	gnated fluent English proficient <u>X</u> Other	-	Scope of service:       Single-School District        ALL       OR:        Low Income pupilsEnglish Learners      Foster YouthRedesignated fluent English proficient _X_Other         Subgroups:(Specify)_Students with Disability		
instruct English language	eachers have an appropriate credential to learners. This will result in each student's asing by at least one performance level	Costs included in Goal 2, Action #1 (monitoring) and Goal 3, Action #2 (professional development)	of students who have be (RFEP) to ensure that the redesignated are not aut and placed into the Span peers. RFEP students, as and its resources. In 2015-16, there were a which was new to Califor records. Of the 12 remai Fluent English Proficient	rs regularly monitor the academic achievement en redesignated as Fluent English Proficient ey receive adequate support. Students who are omatically removed from the Learning Center ish program with their English-only speaking needed, still have access to the Learning Center total of 13 English Language Learners, one of rnia public schools and had no prior CELDT ning students, 5 students were reclassified as (FEP), 4 students increased their overall score el, and 4 students made some progress within evel as the prior year.	Costs included in Goal 2, Action #1 (monitoring) and Goal 3, Action #2 (professional development)
Scope of service:	Single-School District		Scope of service:	Single-School District	

ALL OR: Low Income pupils <u>X</u> Foster Youth <u>X</u> Redes Subgroups:(Specify)	ignated fluent English proficientOther		ALL OR: Low Income pupils <u>X</u> Foster Youth <u>X</u> Rede Subgroups:(Specify)	esignated fluent English proficientOther		
<ol> <li>Provide scholarships to low income students and foster youth for school programs, such as field trips.</li> </ol>		Field Trips (Object 5819) \$3,000 Funding Source Foundation donation (resource 9311)	year-end fieldtrips. A fev	All students (100%) in grades 3-8 were able to attend their overnight year-end fieldtrips. A few families donated extra funds to ensure that those who needed scholarships were covered fully.		
Scope of service:	Single-School District		Scope of service:	Single-School District		
ALL OR: _X_Low Income pupils _X_Foster YouthRedes Subgroups:(Specify)	ignated fluent English proficientOther		ALL OR: _X_Low Income pupils X_Foster YouthRede Subgroups:(Specify)			
	Learning Center that provides instructional Inguage learners and students with	Instructional Aide \$19,727 Benefits \$8,043; Funding Source LCFF Supplemental \$13,884; Federal REAP \$13,886	per week while students in grades 6-8 participate for one class period		Instructional Aide \$22,303 Benefits \$15,252; Funding Source LCFF Supplemental \$21,670; Federal REAP \$15,885	
Scope of service:	Single-School District		Scope of service:	Single-School District		
ALL			ALL OR:			
OR: Low Income pupils <u>X</u> English Learners Foster Youth <u>X</u> Redesignated fluent English proficient <u>X</u> Other Subgroups:(Specify) <u>Students with Disability</u>			Low Income pupils <u>X</u>	esignated fluent English proficient <u>X</u> Other		

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	Spring 2015 provided the first baseline for student performance on the Smarter Balanced Assessment. The District met its goal for the percentage of general education students demonstrating proficiency in both ELA and mathematics. However, the District fell far short of its goal for the percentage of English language learners demonstrating proficiency. The goal in 2016-17 for English language learners will be revised from 60% to 50%. Add to actions/services the need to focus on ensuring that special education goals are achievable for students with IEPs. This goal (Goal 4) is related to student achievement as are Goals 3 and 5. In 2016-17, these three goals will be consolidated under one overarching goal. The overarching goal essentially is Goal 5 as it is written in 2015-16. In 2016-17, it will be Goal 3 focusing on preparing students for successful transition to high school.
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from prior sc year LCAP:	(5) Provide sufficient preparation for students to transition successfully academically and socially as freshmen in high school       Related State and/or Local Priorities:         1_ 2_ 3_ 4_ 5_ 6_ 7_ 8_X         COE only: 9_ 10_         Local : Specify						
Goal Applies to:	Applicable Pupil Subgroups: All		1				
Expected Annual Measurable Outcomes:	All (100%) of Nicasio School's students will matriculate to h with at least 80% of Nicasio School's alumni transitioning su into high school, earning an average grade of B- or higher d first semester of their freshman year in four academic subje Math, Social Studies and Science. Students will also report f prepared for all four subjects areas. At least 80% of these si also report that they were able to integrate successfully wit climate of high school. Due to the small size of alumni class students), this percentage (80%) will be calculated based or over a 4-year span (the current year and the three prior yea <i>Metric(s): Dropout Rate, Graduates meeting standards durity year, Survey of Nicasio School graduates</i>	accessfully uring their ects: English, feeling equally tudents will thin the social es (3-7 Actual Annual n an average Measurable ars). Outcomes:	Nicasio School prepare varying degrees: 92% f and 92% felt prepared Science. These 12 former stude received a "B" or highe a "B" or higher in Scien On the 2015-16 alumn benefitted from more having more written p culminating projects. *Due to the small size	no participated* in the alumni survey indicated that ed them to transition successfully into high school to felt prepared in English, 85% felt prepared in Math, I in Social Studies, while 33% felt prepared in ents reported that, during their freshman year, 100% er in English, Math and Social Studies; 91% received nce; 9% received a "D" in Science. hi survey, students report that they would have class periods in science in middle school and from projects, such as essays and slide presentations, and of Nicasio School's student enrollment, it is trends across several years in order to gather t data.			

LCAP Year: 2015-16					
Planned Actions/Services				Actual Actions/Services	
		Budgeted Expenditures			Estimated Actual Annual Expenditures
first semester of the	o former Nicasio School students after their ir freshman year at high school. Use data nstructional program appropriately.	Costs included in Goal 2, Action #1 (Admin staff)	A total of 6 Nicasio School graduates were asked to respond to an alumni survey in 2015-16, of which 4 responded. This data was synthesized with alumni responses from 2014-15 for a collective total of 12 former students participants. Alumni surveyed are enrolled in the following schools: Sir Francis Drake High School, San Domenico, Drew High School, Marin Academy, and Marin School of Environmental Leadership at Terra Linda High School.		Costs included in Goal 2, Action #1 (Admin staff)
Scope of service:	Single-School District		Scope of service:	Single-School District	
<u>X_ALL</u> OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		-		English Learners ignated fluent English proficientOther	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? This goal (Goal 5) is related to student achievement as are Goals 3 and 4. In 2016-17, these three goals will be overarching goal. The overarching goal essentially is Goal 5 as it is written in 2015-16. In 2016-17, this will be on preparing students for successfully transitioning to high school.			, 0		

Original GOAL from prior year LCAP:	(6) Encourage all parents to be active participants in the school community		Related State and/or Local Priorities:           1 2 3_X 4 5 6 7 8           COE only: 9 10           Local : Specify
Goal Applies t	Schools:         Other: Single-School District           Applicable Pupil Subgroups:         All		
Expected Annual Measurable Outcomes:	Students' families, both English-Speaking and Spanish-speaking, will be well informed about the school's news and events and about their children's progress in school; this will be demonstrated by at least 85% of surveyed parents indicating that communication from the school is effective. <i>Metric(s): Parent Input (Annual Survey of Parents/Guardians, Back-to- School Questionnaire (identify preferred communication methods),</i> <i>Parent Participation (attendance at school events, donations (time/money) to classrooms, field trips), Volunteer Records (Foundation, Parent Club, Field Trip Drivers, Visitor Sign-in Log)</i>	Actual Annual Measurable Outcomes:	A total of 52 parents participated in the school survey (19 fathers and 33 mothers). This represents a total of 70% of our total parents. Of this year's 52 participants, 23% were from Spanish-speaking households, which is a close representation of the overall percentage of Spanish-speaking households school-wide (24%). 85% of parents agree that communication between the school office and home is sufficient. 94% of them find the most value in email correspondence. While only 72% consider the new online Parent Portal an effective forum for weekly communications, this is an increase over 60% last year, which was the first year of implementation. 71% of parents consider communication between teachers and parents sufficient. With that said, 88%-90% of the parents consider the content provided by teachers on progress reports and report cards as valuable. Communication from school-related organizations are viewed as sufficient as follows: Parent Club (70%), Nicasio School Foundation (70%), and School Board (45%).

	LCAP Yea	ar: 2015-16		
Planned Actions/Services		Actual Actions/Services		
	Budgeted Expenditures			Estimated Actual Annual Expenditures
<ol> <li>Ensure regular, consistent and clear communication between school and the home for both English-speaking and Spanish- speaking households.</li> </ol>	Costs included in Goal 2, Action #1, School Site Administrative salaries	An online parent survey was made available to all parents in February and March 2016. The survey was available in both English and Spanish. Parents were also provided with a hard copy upon request and their data was later hand-entered online by a school employee. To encourage participation from Spanish-speaking families, the school's translator contacted each family in person or by phone to provide hard copies if needed and any other necessary assistance. The office manager posts weekly news to the online Parent Portal every Thursday. This is maintained on a regular basis in both English and Spanish along with an online calendar that is bilingual.		Costs included in Goal 2, Action #1, School Site Administrative salaries
Scope of service: Single-School District		Scope of service:	Single-School District	
X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		X_ALL OR: Low Income pupils Foster YouthRedes Subgroups:(Specify)	ignated fluent English proficientOther	
2. Through a Back-to-School questionnaire and an annual parent survey, identify the preferred communication methods of each parent/guardian. Mid-way through the year, distribute an annual survey to identify communication methods that are effective and where communications can improve.	Costs included in Goal 2, Action #1, School Site Administrative salaries	and March 2016. The sur Parents were also provid was later hand-entered of participation from Spanis contacted each family in needed and any other ne The administrative team School Foundation to inc to survey parents about w As a result of this informa- method of communication	collaborated with the Parent Club and Nicasio clude a questionnaire in Back-to-School Packets volunteer interests and availability. ation, parents are set up with their preferred on, either by email notification and online e school via the Parent Portal or with hard	Costs included in Goal 2, Action #1, School Site Administrative salaries

Scope of service:	Single-School District		Scope of service:	Single-School District	
X_ALL OR: Low Income pupils Foster YouthRede Subgroups:(Specify)	signated fluent English proficientOther			English Learners signated fluent English proficientOther	
school-to-home co liaison. Spanish trai Spanish-speaking h Student reports, stu	English/Spanish translator to serve as mmunicator (oral and written) and parent nslation services will be provided to 100% of ouseholds, both orally and in writing. udent records, school documents and forms, ill be provided in both English and Spanish	Classified salary and benefits \$5,644 Funding Source: Local foundation donation (resource 9319)	A part-time classified em translation services durin enrollment of students f the state mandates the l information in the stude importance of having all children, but also about such, many translations mandate.	Classified salary and benefits \$5,829 Funding Source: Local foundation donation (resource 9319)	
Scope of service:	Single-School District		Scope of service:	Single-School District	
ALL		-	ALL	·	
OR: Low Income pupils _> Foster Youth _X_Red Subgroups:(Specify)	esignated fluent English proficientOther		OR: Low Income pupils <u>X</u> Foster Youth <u>X</u> Rede Subgroups:(Specify)	esignated fluent English proficientOther	
<ol> <li>Identify two parent chairs for Foundation and Parent Club events, one English-speaking parent and one Spanish-speaking parent.</li> </ol>		Costs included in Goal 2, Action #1, School Site Administrative salaries	While this is an ideal goa number of families enroi general, much less multi both have a chair and pr designated Spanish-spea both organizations, have employee.	Costs included in Goal 2, Action #1, School Site Administrative salaries	
Scope of service:	Single-School District		Scope of service:	Single-School District	
<u>_X_</u> ALL			<u>_X_</u> ALL		
OR: Low Income pupils Foster YouthRede Subgroups:(Specify)	_English Learners signated fluent English proficientOther			English Learners signated fluent English proficient <u></u> Other	

<ol> <li>Translate K-8 Common Core report cards into Spanish for 2015- 16.</li> </ol>		Costs included in Goal 6, Action #3, Classified salary and benefits	All K-8 Common Core report cards were translated into Spanish and implemented at the start of the 2015-16 school year.		Costs included in Goal 6, Action #3, Classified salary and benefits	
Scope of service: ALL OR: Low Income pupils <u>V</u> Foster Youth <u>V</u> Rede Subgroups:(Specify)	signated fluent English proficio	ent _Other		Scope of service: ALL OR: Low Income pupils <u>V</u> Foster Youth <u>V</u> Rede Subgroups:(Specify)		
			lling volunteers. In the mea	antime, the District will con	er the responsibility of the two parent organization tinue to provide support as outlined in Action 3. rear.	

Original GOAL from prior year LCAP:	(7) Ensure al	nsure all facilities are up-to-date, functional and safe					Related State and/or Local Priorities: 1_X 2_ 3_ 4_ 5_ 6_ 7_ 8_ COE only: 9_ 10_ Local : Specify
Goal Applies to	Scho	ools:	Other: Single-School I	District			
	, Арр	licable Pup	oil Subgroups:	All	T		
Expected Annual Measurable Outcomes:	facilities by the M fiscal yes play on a conditio <i>Metric:</i> 1	are in "exe ISIA facility ar based or a clean and n or maint Work Orde	emplary" status. Any co y risk management repond n level of priority. Stude I safe campus, resulting enance of the facilities.	I indicate that the campus rrective actions recommended ort will be remedied within one nts will be able to learn and 0% injuries related to poor Review (Marin School Insurance cion Report	Actual Annual Measurable Outcomes:	or facilities. The Annual Facilities II	reported due to safety issues related to the campus nspection Report completed in January 2016 ary" status with an overall rating of 100%.

		LCAP Yea	ar: 2015-16		
	Planned Actions/Services			Actual Actions/Services	
		Budgeted Expenditures			Estimated Actual Annual Expenditures
<ol> <li>Conduct an annual facilities inspection in December/January and complete related report; use data collected to prepare the section for facilities on the School Accountability Report Card (SARC). Maintain membership in Marin Schools Insurance Authority JPA.</li> </ol>		Property & Liability Insurance \$6,011 Funding Source LCFF	The administrative team conducted its own walk-through of campus and its buildings in January 2016 and used information gathered to complete the Annual Facilities Inspection Report.		Property & Liability Insurance \$6,058 Funding Source LCFF
Scope of service:	Single-School District		Scope of service:	Single-School District	
<u>X_ALL</u> OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			Foster YouthRedes		
2. Maintain communication system between administration and custodian for work order requests from teachers and staff.		Function 8xxx: Custodian salary and benefits \$41,589 M&O supplies \$6,000 Repairs \$7,231, Health & Safety licenses \$1,676, Utilities \$19,350, Fund 14 Repairs \$60,000. Funding Source LCFF	Work order requests submitted by teachers and staff are consistently completed in a timely manner by the custodian generally within 1-2 days of the request.		Function 8xxx: Custodian salary and benefits \$37,103 M&O supplies \$5,899 Repairs \$3,831 Health & Safety licenses \$1,676, Utilities \$21,302 Fund 14 Repairs \$24,831. Funding Source LCFF \$94,642
Scope of service:	Single-School District		Scope of service:	Single-School District	
<u>X_ALL</u> OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			X_ALL OR: Low Income pupils Foster YouthRedes Subgroups:(Specify)	English Learners ignated fluent English proficientOther	

		Included in staff costs – Goal 2, Action #1 Administration, and this goal Action #2 Custodian	No progress was made toward this goal. The District does move funds into deferred maintenance annually, but there is no current schedule on file. It is recommended that this goal be carried forward to 2016-17.		Included in staff costs – Goal 2, Action #1 Administration, and this goal Action #2 Custodian
OR: Low Income pupilsE			Scope of service:     Single-School District       _X_ALL       OR:       _Low Income pupils     English Learners		-
Subgroups:(Specify) 4. Maintain existing pot viable options for lor	Maintain existing potable water system. Continue to pursue viable options for long-term potable water system and availability of potable water.		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify) During the 2015-16 school year, the District did not need to purchase potable water; the school's well provided a sufficient supply. The District continues its ongoing research to identify an alternative water source for long-term use as mandated by the State.		Object 5535 Water testing & supplies \$16,208 Water deliveries \$0, Object 5610 water repairs \$2,000 Funding source LCFF
Scope of service: <u>X</u> ALL OR: Low Income pupilsE Foster YouthRedesig Subgroups:(Specify)	Single-School District nglish Learners gnated fluent English proficientOther		Scope of service: <u>X</u> ALL OR: _Low Income pupils _Foster YouthRedes Subgroups:(Specify)	ignated fluent English proficient <u></u> Other	-
5. Create and display playground rules to promote student safety.		Costs included in Goal #2, Action #1, Administrative staff.	Playground signs were created and installed prior to the first day of school in 2015-16.		Costs included in Goal #2, Action #1, Administrative staff.
Scope of service: <u>X_ALL</u> OR: _Low Income pupilsE _Foster YouthRedesi Subgroups:(Specify)	gnated fluent English proficientOther			Single-School District English Learners ignated fluent English proficientOther	

Nicasio School District – Local Control and Accountability Plan (LCAP), Board Approved on June 21, 2016

<ol> <li>Review facility risk management report provided by Keenan Insurance to identify and implement corrective action when necessary.</li> </ol>		Costs included in Goal #2, Action #1, Administrative staff.	Membership in Marin School's Insurance Authority has been maintained The administrative team meets with an insurance representative each spring to conduct a walk-through of campus and its buildings.		Costs included in Goal #2, Action #1, Administrative staff.
Scope of service: Single-School District			Scope of service:	Single-School District	
X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			<u>X</u> ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?					

## Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:	\$19,521
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Nicasio School District's supplemental grant is estimated at \$19,521. These funds are being expended to support the Learning Center, the principal purpose of which is to serve English Language Learners (ELL). The Learning Center services relate directly to Goals 2 and 4 in Section 2; the Learning Center serves all ELL students within the regular school day, providing them with additional instruction to develop their English language skills under the guidance of highly trained and qualified instructors. The district uses the Supplemental Grant in this school-wide program because recent experience has shown this pilot program, initially implemented in the 2013-14 school year is proving effective in assisting English Learners in particular to meet academic growth. The estimated LCFF supplemental grant expenditures associated with the Learning Center including English language development supporting materials and professional development is \$18,203.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

4.58 Nicasio School District is providing services for its students of need by a minimum of 4.58% more than is provided to all of the District's students. The estimated cost for the district's core instructional program including staff, books and instructional supplies, professional development and educational technology is \$361,433 and the dedicated costs funded with the LCFF supplemental grant for students of higher need is \$19,521 or 4.93% above and beyond the core instructional program provided to all students. When the MPP is measured from a service perspective, the district provides 3.4 FTE certificated teachers and 0.375 FTE Instructional Aide for all students for a total of 3.775 FTE Core Instructional Staff. The learning Center provides an additional 0.375 FTE or a 8.91% increase in services, far in excess of the required MPP.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

## LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
  - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught and schools of the district, exclusive of Saturdays and Sundays.
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
  - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
  - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
  - (2) The total number of cohort members.
  - (3) Divide (1) by (2).

- (e) "Suspension rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
  - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
  - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
  - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).

(3) Divide (1) by (2).

8-22-14 [California Department of Education]