

October 21, 2020

Bulletin No. 21-014

TO: Chief Business Officials and Directors of Fiscal Services  
**San Bernardino County School Districts**

Subject: **Information Regarding Use of Temporary Borrowing**

Timely and accurate cash flow projections are an integral component of sound financial management. With the State re-implementing cash deferrals, most districts will need some form of temporary borrowing before fiscal year end. To best support you and your cash flow needs, we ask that you complete and return the attached form identifying your temporary borrowing needs and/or plans.

If you need assistance with cash flow projections or developing a borrowing plan, please contact your Business Services Advisor, or myself at (909) 386-9677.

Ted Alejandre  
County Superintendent of Schools

*Thomas G. Cassida, Jr.*  
Director  
Business Advisory Services

TGC:

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