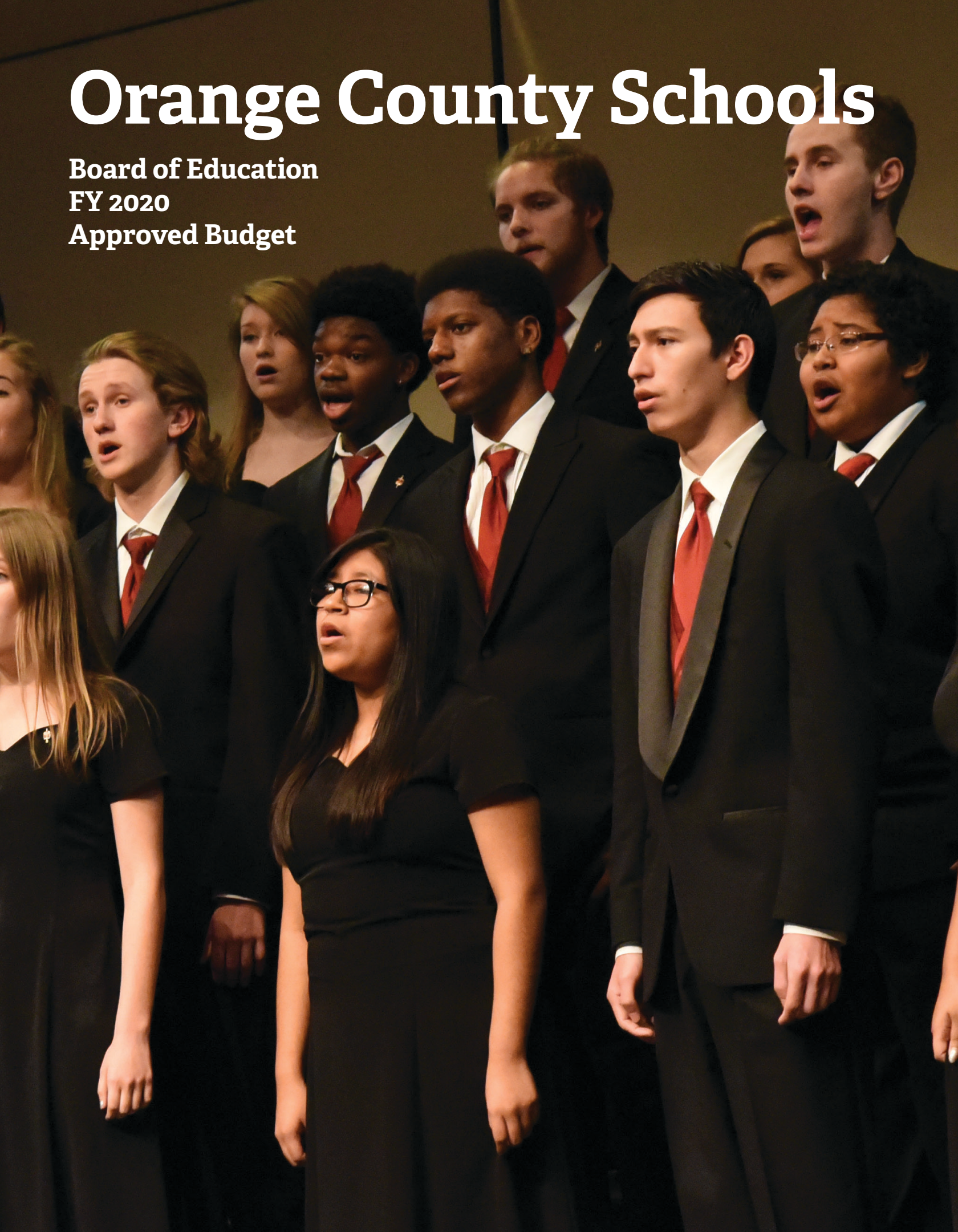
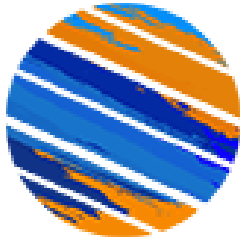


Orange County Schools

Board of Education
FY 2020
Approved Budget





Orange County Schools FY 2020 Local Budget Request

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Board of Education

The Orange County Board of Education is the local governing board of the Orange County Schools system. The Orange County Board of Education consists of a seven member board, elected to serve four-year, staggered terms.

One of the primary functions of the board is to set policy for the district. The district's policies are then implemented by the Superintendent and the administrative staff. In addition to setting policy for the district, the Board is responsible for adopting and presenting a proposed budget each year. The proposed budget is submitted to the Orange County Board of Commissioners. The budget includes the request for local funding, and it includes plans for the expenditure of state and federal funds. The Orange County Board of Education does not have taxing authority.



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Board's Strategic Plan

Our Vision

We will provide a public school system that prepares all students to be creative, constructive thinkers who become healthy, productive and responsible members of our community and the world.

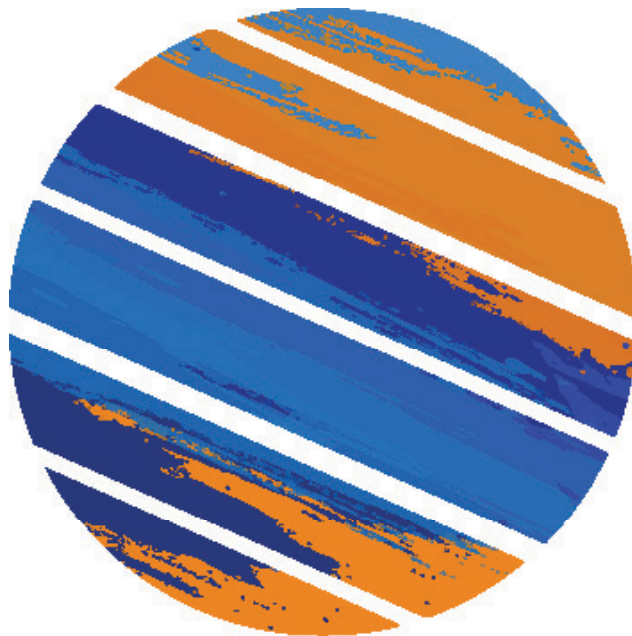
Our Mission

We will provide learning opportunities that develop resourceful citizens prepared to engage in an ever changing and diverse world.

Strategic Plan

Orange County Schools will be the First Choice For Families...

1. through the provision of engaging learning opportunities for all students to prepare them for citizenship, higher education, and careers.
2. through consistent and effective engagement with our diverse community.
3. through retaining, recruiting and developing a diverse professional team accountable for the learning opportunities for all students.
4. through the provision of safe and sustainable operations for all students.
5. through the accountable, equitable and transparent management of human and financial resources.





Orange County Schools

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www.orangecountyfirst.com

Dr. Todd Wirt, Superintendent

April, 2019

As planning and preparation begins for the 2019/2020 school year, Orange County Schools finds itself facing many challenges, not all of which are unique to our county. Of the 117 Local Education Agencies that comprise the public schools system in NC, seventy plus are projected to see no growth in the 2019/2020 school year. The Office of State Budget and Management recently released NC 13 year's cumulative birth cohorts which reflect the cohorts leveling and remaining relatively constant for the period 2019-2027. Factor this with the forecasted change in NC population for ages 0-17 and a continued decline in student enrollment can be expected for the majority of systems across the state.

Required budget reductions in the 2018/2019 school year presented new challenges for the district. Class sizes in grades 4-8 were increased in order to reduce three local teaching positions and teacher assistants were no longer permitted to work or use accumulated leave on non-student days. Even as we faced these restraints, the district continued to improve academic achievement. We celebrate the achievement that ten of our thirteen schools met or exceed growth and we outpaced the state in College and Career ready as well as grade level proficient students.

Under the leadership and commitment of our Board of Education, Orange County Schools continues to reflect commitment to the district vision and mission out lined in its Strategic Plan. Such commitment is evidenced in:

- Implementation of a Dual Language Program at New Hope Elementary School. A two-way dual immersion model for English and Spanish.
- Universal Breakfast Program in every elementary school providing a free hot breakfast or grab and go option for every student.
- A summer feeding program which provided over 5,700 breakfast and 8,400 lunches to students.

February of this year, the Board of Education unanimously approved the district Equity Policy renewing the focus on equity. Our continuation budget encompasses an Equity Director to lead and implement a continual focus on equity, inclusion and cultural awareness. In collaboration with Chapel Hill Carrboro City Schools, we plan to provide a series of Professional Development sessions for staff across the district.

Orange County Commissioners have and continue to be responsive to our educational needs, but we continue to face new mandates at the state and federal level. Our budget ask for the 2019/2020 school year includes \$34.9 million in support of continued operations and \$1.2 million in expansion requests for a total request of \$36.1 million.

Our budget request is comprised of the following:

\$34,874,932 Continuation budget incorporating:

- An Orange County Schools Equity Director
- Universal Breakfast in every elementary school.
- Anticipated State mandated salary increases:
 - Five percent certified staff
 - Two percent all other staff
- Employer retirement contribution increased to 20.36% per eligible employee

continued

- Employer hospitalization contribution increased to \$6,354 annually per participating employee

\$ 1,220,000 Expansion budget incorporating:

- Equity Professional Development
- Human Capital Management Director to lead diversified recruitment efforts
- Reinstatement of 10 teacher assistant days
- Maternity leave for eligible staff
- Restoration of Class Size in grades 4 – 8
- A literacy facilitator to support alignment of curriculum assessment and instruction for middle and high schools
- Two additional guidance counselors to address acuity of need in our largest elementary schools.
- Custodial Manager/Supervisor to oversee and manage custodial staff and required professional development
- Recruitment and talent management initiative encompassing tuition assistance and signing bonuses

We believe the budget presented for your consideration aligns with the Orange Schools Strategic Plan and our core belief “First Choice for Families”. We look forward to the year ahead and celebrating the successes of our students, staff and families.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Wirt". The signature is stylized and cursive.

Dr. Todd Wirt
Superintendent

OCS 2017-2019 Budget Reductions

District Highlights - FY 2018-2019

Orange County Schools (OCS) continues to strive for excellence. We value the unique skills and gifts the students and staff bring to Orange County Schools. We remain committed to continuous improvement and building on the successes we experience each school year.

Goal I of Orange County Schools Strategic Plan states, “Challenge and engage every learner to achieve at his/her full potential.” In upholding rigorous standards through clear learning targets that all learners will master in every grade level and subject, the District has 10 schools that exceeded or met growth.

2017/2018	Exceeds Growth	Mets Growth
Orange County Schools	42%	33%
North Carolina aggregate	27%	46%

The district continues to outpace the State in the percentage of Students College and Career ready as well as grade level proficient.

	% College/Career Ready	% Grade Level Proficient
Orange County Schools	52.7	62.1
North Carolina aggregate	49.2	58.8

Through the strategy of providing equitable pathways to expand learning opportunities for all students, a Dual Language program has successfully launched at New Hope Elementary School. This program offers students a two way dual immersion for English and Spanish through a 50/50 model approach with instruction occurring in English one day and Spanish one day.

The multi-tiered support system (MTSS) implemented within OCS continues to focus and address concerns surrounding student performance. In an effort to support the learning experience of every OCS student population, a Universal Breakfast Program continues to be delivered at every Elementary School. Students have the option of a free hot breakfast or grab and go option every school day. Additionally, a free summer feeding program is offered to ensure students have access to meals when school is not in session. Last summer, OCS served over 5,700 breakfasts and 8,400 lunches as part of this program.

OCS 2017-2019 Budget Reductions

Budget Overview - FY 2019-2020

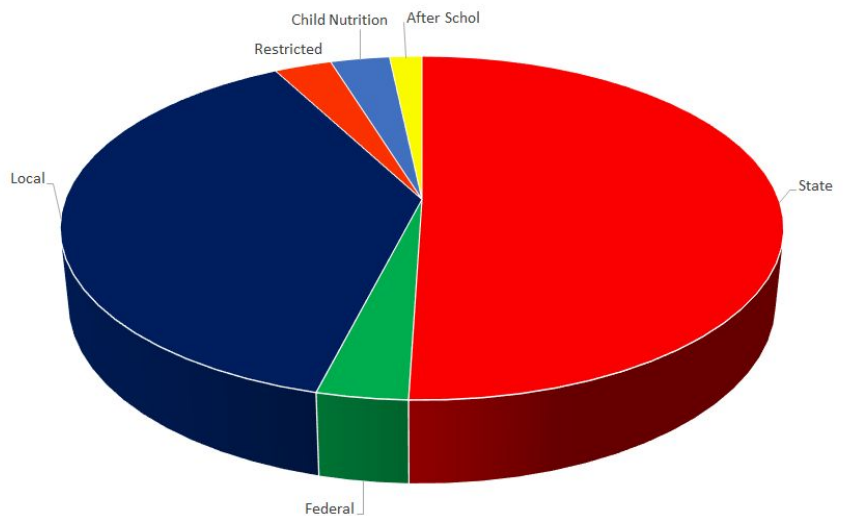
The 2019 -2020 Board of Education approved budget represents Orange County Schools continued commitment to “First Choice for Families”. The District continues to be faced with the challenges of meeting on-going critical needs of students and staff while balancing the ever-present uncertainty of the many funding sources that make up the Revenue stream.

Orange County Schools continually strives to maximize revenues from State, Federal and Local sources while ensuring optimal learning experiences for our students. Our budget request for the 2019/2020 school year reflects this commitment.

The district anticipates funding from State of North Carolina in support of staff, curriculum and transportation at \$47.7 million. Federal programs are anticipated to contribute \$3.4 million in revenue. Orange County Schools currently operates two Enterprise Funds, School Nutrition and After School Care. As Enterprise Funds, these programs are fee based and operate as self sustaining therefore not requiring funding support from other State, Local or Federal revenues provided to the district in support of operational needs.

Funding Sources

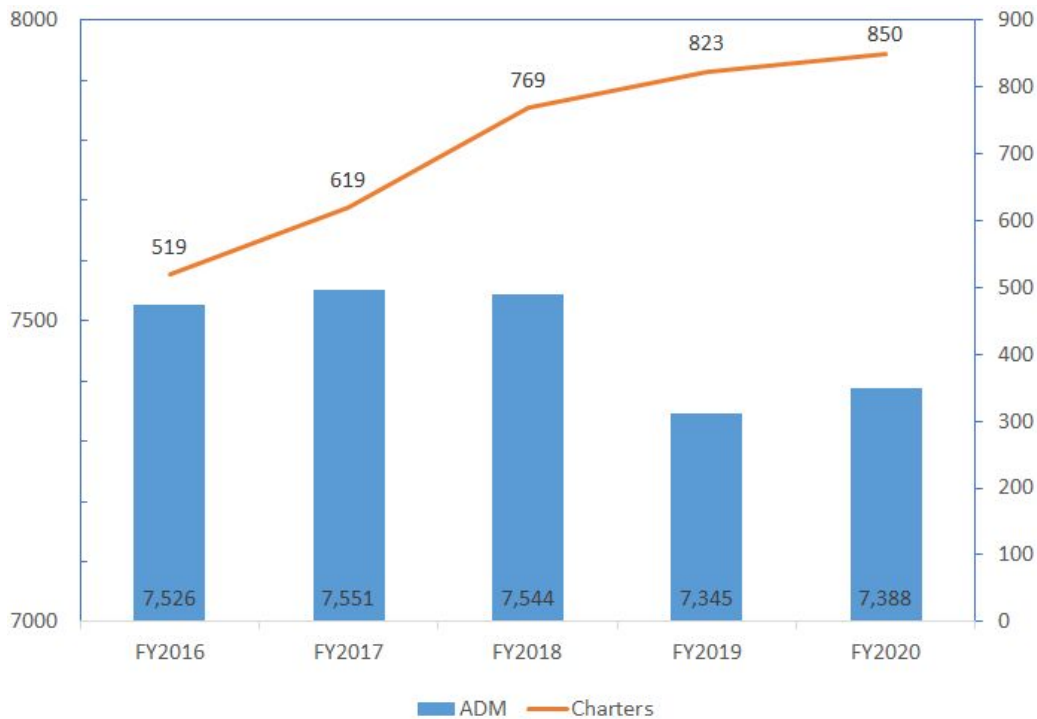
\$47,746,932 - State Funding
\$ 3,351,730 - Federal Grants
\$36,094,932 - Local Funding
\$ 2,791,928 - Restricted Local
\$ 2,958,950 - School Nutrition
\$ 1,559,510 - After School Care
\$94,503,982



OCS 2017-2019 Budget Reductions

CONTINUATION

The NC Department of Public Instruction (DPI) projects student average daily membership (ADM) annually. Orange County Schools is projected to grow 43 students to a total ADM of 7,388. While students living within the Orange County School district and attending a Charter School is currently 843 and projected to reach 850 during the 2019/20 school year.



In order to continue operations at the current level and support the projected student growth, Orange County Schools will require a total of \$34.9 million in local revenues from the Orange County Board of County Commissioners. This incorporates anticipated increases in local expenditures of approximately \$870 thousand to support

- Projected 5% state mandated salary increase for certified staff
- Projected 2% state mandated salary increase for classified staff
- Projected Retirement of 20.36%
- Projected Hospitalization of \$6,354 annually per employee
- Elementary Universal Breakfast Program

OCS 2017-2019 Budget Reductions

This continuation requirement is approximately **\$(850 thousand short)**, based on the current per pupil funding of \$4,165/student.

State mandated salary and benefit increases continue to be the driving force in the requested budget increases. As seen in the data below, the employer portion of employee benefits have risen upwards of 30% in the past five years. State mandated salary increases are provided to all staff, no matter the funding stream. As a result, local budget requests continue to rise.

	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020*
Teacher Pay Increases	2.1%	4.7%	3.3%	6.9%(avg)	5.0%
Classified Staff Increases	\$750	1.5%	\$1,000	2.0%	2.0%
Employer Retirement Contribution	15.32%	16.12%	17.13%	18.86%	20.36%
Employer Hospitalization Contribution	\$5,471	\$5,704	\$5,869	\$6,104	\$6,354

*Budgeted

EXPANSION

Beginning October 2018, the Board's Budget Committee met and worked with staff to discuss critical budget issues facing the district. As a result of these conversations, the following expansion items are requested for funding consideration in the FY 2020 local budget:

- \$350,000 in support of our Equity Initiative
 - February 11, 2019 the Board approved Local Policy 1030 - Equity in Education. In support of this commitment and in collaboration with Chapel Hill Carrboro City Schools, as a result a series of professional development will be presented to cover equity, inclusion and cultural awareness throughout the district.
 - Furthermore, this initiative is intended to focus on diversity recruitment and hiring resulting in an increase in the number of male and minority candidates hired into teaching positions. A Human Capital Management position is requested to coordinate district recruitment efforts and outreach to university partners providing a strategic and intentional focus on leading a recruitment task force to address district hiring barriers and challenges facing teachers of color.
- \$160,000 to reinstate 10 paid workdays for teacher assistant
 - In order to balance the 2018/2019 budget while protecting critical support positions, it was necessary to no longer allow Teacher Assistants the ability to work, or take

OCS 2017-2019 Budget Reductions

leave, on calendared non-student students. These positions offer tremendous support to the classroom teachers and their absence on teacher workdays has been impactful.

- \$150,000 to offer maternity/paternity leave
 - The Orange County School Strategic Plan commits to creating a career destination for employees through strengthening recruitment and retention. In an effort to hire and retain highly qualified staff, offering maternity/paternity leave as part of the employee benefit package displays OCS commitment to creating a career destination for employees.
- \$230,000 to restore class sizes in grades 4-8 to 1 teacher for every 25 students
 - In order to balance the 2018/2019 budget, it was necessary to increase the class size in grades 4 - 8 to 1 teacher per 27 students. In doing so, OCS was able to reduce expenditures by reducing three locally funded teaching position. The Board remains committed to smaller class sizes to create optimal learning environments for students and desire to restore the class sizes in these grades.
- \$100,000 for the salary and benefits associated with the addition of 1 Literacy facilitator
 - The literacy facilitator will support student learning and growth by ensuring the alignment of curriculum, assessment and instruction in our middle and high schools. In our middle schools, the literacy facilitator will help teachers utilize the Teachers College Reading and Writing Project Units of Study in Reading as a common curriculum resource for grades 6-8. The literacy facilitator will support teachers in facilitating instruction through whole group mini-lessons, small group instruction, and individual reading conferences. Middle school literacy coaches will receive ongoing professional development from the literacy facilitator throughout the school year.
 - In our high schools, teachers will receive support from the literacy facilitator in using district pacing guides and curriculum documents for English I-IV and Critical Reading and Composition. The literacy facilitator will support teachers in using College Board and International Baccalaureate for AP English and IB English. Professional development for high school teachers will focus on conferring, daily writing, and selecting culturally relevant texts to boost student engagement. The literacy facilitator will support teachers, coaches, and principals with analyzing their assessment data in order to inform decision-making. The literacy facilitator will

OCS 2017-2019 Budget Reductions

support school administrators with instructional leadership through walkthroughs, creation of look-for tools, and by providing feedback to teachers.

- \$137,000 to support the salary and benefits of 2 additional guidance counselors
 - The two largest elementary schools in the district, New Hope Elementary and Cameron Park Elementary, currently support over 600 students with one guidance counselor each. Nationally, it is recommended that one guidance counselor serve every 251 students. Furthermore, the North Carolina average is one counselor for every 378 students. The acuity of need currently presented in schools leave counselors having to triage service based on severity, leaving many students unserved unfortunately.
- \$57,000 to support the salary and benefits of a custodial manager/supervisor
 - In an effort to provide managerial support and professional development to custodial staff, the Board desires to add this position to enable other district leaders the ability to focus on those large Bond Projects occurring throughout the district.
- \$81,000 to implement signing bonuses and tuition assistance
 - In support of the recently adopted Equity Policy as well as the Equity initiative included in this budget ask, this initiative includes a grow-our-own component that is aimed at growing classified staff into teaching positions through a one-year alternative teacher preparation program that results in teacher certification. The second component will include a \$2,000 signing bonus to each newly recruited special education teacher who signs an early contract prior to June 15.

The above expansion requests total \$1.2 million. Based on the current per pupil funding of \$4,165/pupil, Orange County Schools will require an additional \$150/pupil to support the requested expansion items.

In summary, the Orange County Schools approved FY 2020 local budget presented for funding consideration totals \$36.1 million. In order to continue operating at current levels, the district requires an additional \$850 thousand with an additional \$1.2 million to fund expansion items supporting district initiatives directly aligned with the Strategic Plan. This equates to a per pupil need of \$4,438 for the 2019/2020 school year.

OCS 2017-2019 Budget Reductions

Appendices:

- ★ Appendix 1 - Orange County Schools Local Funding Request
- ★ Appendix 2 - Orange County Schools Projected Local Revenue Summary
- ★ Appendix 3 - Orange County Schools Capital Improvement Plan (CIP)
- ★ Appendix 4 - Orange County Schools 2017 - 2019 Budget Reductions
- ★ Appendix 5 - Changes in Local Education Agencies Average Daily Membership
- ★ Appendix 6 - Percentage of Public School Students in Membership in Charter Schools
- ★ Appendix 7 - NC 13 Years Cumulative Birth Cohorts
- ★ Appendix 8 - Changes in NC Population Ages 0 - 4 and 5 - 17
- ★ Appendix 9 - NC Private, Homeschool and Public Charter Students

ORANGE COUNTY SCHOOLS

2019 - 2020 CONTINUATION/EXPANSION BUDGET REQUEST

	FY19	FY20	DIFF
PROJECTED ENROLLMENT	7,345	7,388	43
CHARTER SCHOOL Funded	769	843 (**)	74
less out of district county estimate	103	97	(6)
TOTAL STUDENT BILLING BASE	8,011	8,134	123
Revenue at FY 2019 per pupil (4,165)	\$ 33,365,815	\$ 33,878,110	512,295
County Appropriation	33,365,815	33,878,110	512,295
Fund Balance	1,793,883	-	(1,793,883)
Fines & Forfeitures (Orange Co. Civil penalties)	169,617	150,000	(19,617.00)
Interest	7,000	7,000	-
Total Local Revenue	\$ 35,336,315	\$ 34,035,110	(1,301,205)
Fund Balance Appropriations	1,793,883	-	
Local Budget Continuation	33,542,432	33,542,432	
Universal Breakfast		100,000 (1)	
FB Appropriated to Balance Budget		362,500 (2)	
State Mandated Increases (Salary & Benefits)		870,000 (3)	
Total Continuation Budget	\$ 35,336,315	34,874,932	4,288 Per Pupil Required
Estimated Continuation Shortfall	-	\$ (839,822)	123 Per Pupil Increase
 EXPANSION REQUESTS			
Equity Initiative	Staff PD joint venture	\$ 180,000 (4)	
	Human Capital Management	\$ 125,000 (5)	
Reinstate 10 TA workdays		\$ 160,000	
Maternity/Paternity Leave		\$ 150,000 (6)	
Restore grades 4-8 class Size 1:25		\$ 230,000	
Literacy Facilitator		\$ 100,000	
2 Additional Guidance Counselors		\$ 137,000 (7)	
Custodial Manager/Supervisor		\$ 57,000 (8)	
Recruitment & Talent Management		\$ 81,000 (9)	
Total Expansion Requests		\$ 1,220,000	4,438 Per Pupil Required
Estimated Continuation/Expansion Shortfall		\$ (2,059,822)	273 Per Pupil Increase

Notes

- (**) Jan 2019 Actual
- (1) Previous Fund Balance Appropriation
- (2) Appropriated Fund Balance to Balance the FY2019 Budget
- (3) Represents a 5.0% increase in Certified Salaries; 2.00% increase in classified salaries; 20.36% Retirement; 6,354 hospitalization
- (4) Represents anticipated professional development; Equity Director in Continuation Budget
- (5) Coordinate district talent management/recruitment efforts; emphasis on diversity recruitment and hiring
- (6) 4 weeks paid maternity/paternity pay
- (7) One additional counselor for New Hope and one for Cameron Park elementary
- (8) Supervisor to manage custodial staff, duties and professional development
- (9) Grown-Your-Own Alternative Licensure Tuition and Programming; Special Education signing bonus

ORANGE COUNTY SCHOOLS

2019-2020 Local Current Expense Fund Revenue Projections

\$ 273 per pupil increase

Projected Student Enrollment	2017-2018	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Budget	Actual	Budget	Estimate	Supt Recom	Board Appvd
State Projection of Students	7,544	7,544	7,345	7,345	7,388	7,388
Less: Out-of-County Tuition Paid	89	89	89	89	97	97
Existing Charter School Students	617	617	769	769	843	843
Total County Resident Students	8,072	8,072	8,025	8,025	8,134	8,134

County Appropriation	3,991	3,991	4,165	4,165	4,438	4,438
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Local Revenues	2017-2018	2017-2018	2018-2019	2018-2019	2019-2020	2019-2020
	Budget	Actual	Budget	Estimate	Supt Recom	Board Appvd
County Appropriation	32,215,326	32,215,326	33,365,815	33,365,815	36,094,932	36,094,932
Special District Tax (CHCCS only)	N/A	N/A	N/A	N/A	N/A	N/A
Prior Year Special District Tax	N/A	N/A	N/A	N/A	N/A	N/A
One Time Discretionary Funding	837,900	837,900	-	-	-	-
ABC Revenue	30,000	30,000	32,000	32,000	32,000	32,000
Appropriated Fund Balance	1,763,791		2,110,195	2,110,195	-	-
Appropriated Fund Balance-Carryover	1,300,769		464,815	464,815	302,311	302,311
Burroughs Wellcome STEM Grant	51,500	51,500	120,000	120,000	120,000	120,000
Fines and Forfeitures	220,000	232,921	169,617	169,617	169,617	169,617
Indirect Cost	128,000	180,129	128,000	128,000	128,000	128,000
Interest Income on Investments	7,000	33,731	7,000	7,000	7,000	7,000
Medicaid Reimbursement	341,000	347,046	362,828	362,828	365,000	365,000
Miscellaneous Revenue	363,182	427,328	310,517	310,517	300,000	300,000
National Pawn Band Grant	2,000	-	-	-	-	-
N.C. PreK	220,000	368,462	250,000	250,000	250,000	250,000
Health & Safety	972,000	1,426,947	972,000	972,000	972,000	972,000
Sales Tax Revenue	60,000	91,660	60,000	88,974	80,000	80,000
Tuition - PreK	15,320	9,125	36,075	36,075	36,000	36,000
Tuition - Regular School	87,423	73,497	55,874	55,874	30,000	30,000
Total Local Revenues	38,615,211	36,325,573	38,444,735	38,473,709	38,886,860	38,886,860

ORANGE COUNTY SCHOOLS
FY2020--2029 CAPITAL INVESTMENT PLAN
COMBINED SCHEDULE

															MODIFIED	NEW			
DEBT FINANCED	ADDTL PG	ART 46	OLD FAC	BOND	DESCRIPTION	LOCATION	Year 1 2019-2020 (FY20)	Year 2 2020-2021 (FY 21)	Year 3 2021- 2022 (FY22)	Year 4 2022-2023 (FY 23)	Year 5 2023-2024 (FY 24)	FIVE YEAR TOTAL	Year 6 2024- 2025 (FY 25)	YEAR 7 2025-2026 (FY26)	YEAR 8 2026-2027 (FY27)	YEAR 9 2027-2028 (FY28)	YEAR 10 2028-2029 (FY29)	YEAR 6-10 SUMMARY	TEN YEAR TOTAL
	X				CLASSROOM BLDG IMPROVEMENTS: CARPET/MASTIC CAMPUS WIDE: A L STANBACK	ALS		\$225,000				\$225,000						\$0	\$225,000
X					OUTDOOR LEARNING CLASSROOM RESERVE: CENTRAL ELEMENTARY BUILDING ENVELOPE IMPROVEMENTS BASED ON ENGINEERING ANALYSIS	ALS	\$25,000											\$0	
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	CENTRAL	\$172,564					\$172,564						\$0	\$172,564
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	CENTRAL	\$84,320	\$48,535				\$132,855						\$0	\$132,855
	X				EXTERIOR RESURFACING	CP	\$250,000					\$250,000						\$0	\$250,000
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	CP		\$500,000	\$175,000	\$130,000	\$8,720	\$805,000						\$0	\$805,000
			X		ROOF REPLACEMENTS PER 2016 ASSESSMENT (SEE BOND FOR BALANCE)	CP	\$75,000					\$75,000						\$0	
X					WINDOW REPLACEMENT (phase 1 envelope project)	CP						\$0						\$0	\$0
X					METAL ROOF RECOAT	CRHS					\$500,000	\$0						\$0	\$0
X					NEW SERVING LINE COUNTERS	CRHS		\$35,000				\$35,000						\$0	\$35,000
X					C W STANFORD ROOF PER 2016 ASSESSMENT	CWS				\$18,068	\$10,395	\$18,068	\$422,475	\$1,012,389	\$163,245		\$1,598,109	\$1,616,177	
X					CANOPY IMPROVEMENTS	CWS		\$50,000	\$50,000			\$100,000						\$0	\$100,000
X					FOOD SERVICE FACILITY IMPROVEMENTS	CWS	\$99,150					\$99,150						\$0	\$99,150
			X		REPLACE COLD STORAGE UNIT	CWS	\$50,000					\$50,000						\$0	\$50,000
			X		REPLACE HOOD AND FIRE SUPPRESSION SYSTEM	CWS	\$20,000					\$20,000						\$0	\$20,000
			X		REPLACE STEAMER	CWS	\$35,000					\$35,000						\$0	\$35,000
X					MAINTENANCE LANDSCAPE EQUIPMENT	DISTRICT	\$35,000					\$35,000						\$0	
X					AED REPLACEMENT (8 YEAR CYCLE PER UNIT)	DISTRICT						\$0	\$25,000	\$25,000				\$50,000	\$50,000
X					ATHLETIC FACILITIES RESERVE	DISTRICT	\$100,000					\$100,000				\$200,000		\$200,000	\$300,000
			X		CORPORATE DRIVE PROPERTY UPFIT/INFRASTRUCTURE	DISTRICT	\$190,000					\$190,000						\$0	\$190,000
X					DISTRICT: TECHNOLOGY UPGRADES	DISTRICT	\$172,808	\$172,808	\$172,808	\$172,808	\$163,292	\$691,232	\$163,292	\$163,292	\$163,292			\$489,876	\$1,181,108
X					EMERGENCY GENERATORS FOR CRITICAL LIGHTING AND KITCHEN EQUIPMENT	DISTRICT		\$50,000	\$50,000			\$100,000						\$0	\$100,000
X					INDUSTRIAL WASHER AND DRYERS FOR HIGH SCHOOLS	DISTRICT					\$25,000	\$0						\$0	\$0
X					PAVING PARKING LOTS/DRIVEWAYS/WALKWAYS	DISTRICT	\$150,000	\$165,000				\$315,000						\$0	\$315,000
X					REPLACE WRESTLING MATS/SAFETY PADDING (MULTI-YEAR FUNDING)	DISTRICT	\$25,000					\$25,000						\$0	\$25,000
X					RESERVE: DEFERRED MAINTENANCE	DISTRICT			\$152,896		\$150,000	\$152,896	\$150,000	\$150,000	\$150,000			\$450,000	\$602,896
X					RESERVE: CLASSROOM/BUILDING IMPROVEMENTS-- FUTURE FACILITIES PLANNING	DISTRICT	\$100,000					\$100,000	\$399,815	\$25,188	\$50,565	\$1,586,147		\$2,061,715	\$2,161,715
			X		RESERVE: IMPLEMENTATION-FACILITIES USAGE ASSESSMENT	DISTRICT	\$97,700	\$392,700				\$490,400						\$0	\$490,400
X					RESERVE: SCHOOL SAFETY INITIATIVES--FACILITY IMPROVEMENTS (E.G. SECURITY VESTIBULES)	DISTRICT	\$235,358	\$93,580	\$228,763	\$0		\$557,701						\$0	\$557,701
X					SCHOOL SAFETY INITIATIVES	DISTRICT	\$127,896	\$152,896				\$280,792						\$0	\$280,792
		X			TECHNOLOGY DEBT SERVICE	DISTRICT	\$570,079	\$570,079	\$600,000	\$600,000	\$600,000	\$2,340,158	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000	\$5,340,158
		X			TECHNOLOGY UPGRADES	DISTRICT	\$175,664	\$205,394	\$206,596	\$238,859	\$286,410	\$826,513	\$321,866	\$358,741	\$397,090	\$436,974	\$436,974	\$1,951,645	\$2,778,158
		X			RESERVE: FUTURE FACILITIES PLANNING	DISTRICT				\$377,896	\$227,896	\$377,896	\$227,896	\$227,896	\$227,896	\$541,188	\$541,188	\$1,766,064	\$2,143,960
X					ROOF REPLACEMENTS PER 2016 ASSESSMENT	EFLAND		\$2,958		\$45,152	\$564,434	\$48,110						\$0	\$48,110
			X		ADD 1-COMPARTMENT COMBI-OVEN	GAB						\$0						\$0	\$0
			X		REPLACE COLD STORAGE UNIT	GAB						\$0						\$0	\$0

ORANGE COUNTY SCHOOLS
FY2020--2029 CAPITAL INVESTMENT PLAN
COMBINED SCHEDULE

MODIFIED NEW

DEBT FINANCED	ADDTL PG	ART 46	OLD FAC	BOND	DESCRIPTION	LOCATION	Year 1 2019-2020 (FY20)	Year 2 2020-2021 (FY 21)	Year 3 2021- 2022 (FY22)	Year 4 2022-2023 (FY 23)	Year 5 2023-2024 (FY 24)	FIVE YEAR TOTAL	Year 6 2024- 2025 (FY 25)	YEAR 7 2025-2026 (FY26)	YEAR 8 2026-2027 (FY27)	YEAR 9 2027-2028 (FY28)	YEAR 10 2028-2029 (FY29)	YEAR 6-10 SUMMARY	TEN YEAR TOTAL
X					ROOF REPLACEMENTS PER 2016 ASSESSMENT	GAB			\$102,800			\$102,800						\$0	\$102,800
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	GHMS						\$0		\$305,928				\$305,928	\$305,928
X					FOOD SERVICE FACILITY IMPROVEMENTS	HES	\$63,950					\$63,950						\$0	\$63,950
			X		REPLACE COLD STORAGE UNIT	HES	\$55,000					\$55,000						\$0	\$55,000
			X		REPLACE COOKING EQUIPMENT	HES	\$60,000					\$60,000						\$0	\$60,000
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	HES		\$328,865				\$328,865						\$0	\$328,865
X					VEHICLE REPLACEMENT--DUMP TRUCK	MAINT						\$0						\$0	\$0
	X				CLASSROOM BLDG IMPROVEMENTS: CARPET/MASTIC CAMPUS WIDE: NEW HOPE	NH			\$225,000			\$225,000						\$0	\$225,000
			X		MECHANICAL SYSTEM	NH						\$0						\$0	\$0
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	NH		\$200,000		\$384,607	\$424,600	\$584,607	\$424,600					\$424,600	\$1,009,207
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	OHS	\$295,222	\$135,025	\$740,430	\$632,922	\$149,308	\$1,803,599						\$0	\$1,803,599
X					TENNIS COURT RECONSTRUCTION	OHS						\$0						\$0	\$0
X					TRACK RESURFACING	OHS						\$0						\$0	\$0
		X			UPGRADE SCIENCE CLASSROOMS	OHS						\$0						\$0	\$0
		X			DRAINAGE ISSUES ADDRESSED	PE						\$0						\$0	\$0
X					HVAC REPLACEMENT	PE						\$0		\$189,805	\$1,545,499			\$1,735,304	\$1,735,304
X					MECHANICAL SYSTEM REPLACEMENT DESIGN	PE						\$0		\$175,000				\$175,000	\$175,000
X					ROOF REPLACEMENT PER 2016 ASSESSMENT	PE			\$286,104	\$446,844		\$732,948	\$435,804					\$435,804	\$1,168,752
					SUB TOTAL ALL EXCEPT BOND PROJECTS		\$3,264,711	\$3,327,840	\$2,990,397	\$3,047,156	\$3,110,055	\$12,605,104	\$3,170,748	\$3,233,239	\$3,297,587	\$3,364,309	\$1,578,162	\$14,644,045	\$27,139,149
					DEBT FINANCED REPLACEMENT FOR IMPACT FEES	CRHS													
		X			MECHANICAL SYSTEM	ALS			\$4,000,000			\$4,000,000							
		X			ROOF REPLACEMENTS	ALS	\$296,420		\$240,015			\$536,435							
		X			MECHANICAL SYSTEM	CENTRAL			\$1,638,200			\$1,638,200							
		X			ROOF REPLACEMENTS	CENTRAL						\$0							
		X			MECHANICAL SYSTEM	CP	\$1,047,007		\$239,993			\$1,287,000							
		X			ROOF REPLACEMENTS	CP	\$274,764					\$274,764							
		X			OLDER FACILITY IMPROVEMENTS	CP	\$1,000,000					\$1,000,000							
		X			CLASSROOM WING ADDITION (Total project: \$14.5 Million; \$3.1 funded from School Construction Impact Fees)	CRHS	\$9,900,000	\$4,600,000				\$14,500,000							
		X			CORPORATE DRIVE PROPERTY ACQUISITION	DISTRICT						\$0							
		X			HAZ MATERIAL MITIGATION: SOFFITS	DISTRICT						\$0							
		X			CAPITAL RESERVES FOR BOND PROJECTS	DISTRICT			\$900,000			\$900,000							
		X			IMPLEMENTATION OF SCHOOL SAFETY INITIATIVES	DISTRICT	\$1,156,993	\$343,007				\$1,500,000							
		X			MECHANICAL SYSTEM	EFLAND			\$2,034,000			\$2,034,000							
		X			ROOF REPLACEMENTS	EFLAND			\$350,821			\$350,821							
		X			MECHANICAL SYSTEM	GAB		\$704,000				\$704,000							
		X			REPLACE WINDOWS /DOORS	GAB						\$0							
		X			ROOF REPLACEMENTS	GAB	\$27,416	\$539,393				\$566,809							
		X			MECHANICAL SYSTEM	HES			\$458,233			\$458,233							
		X			ROOF REPLACEMENTS	HES	\$175,000					\$175,000							
		X			MECHANICAL SYSTEM	NEW HOPE			\$2,002,738			\$2,002,738							

ORANGE COUNTY SCHOOLS
FY2020--2029 CAPITAL INVESTMENT PLAN
COMBINED SCHEDULE

MODIFIED NEW

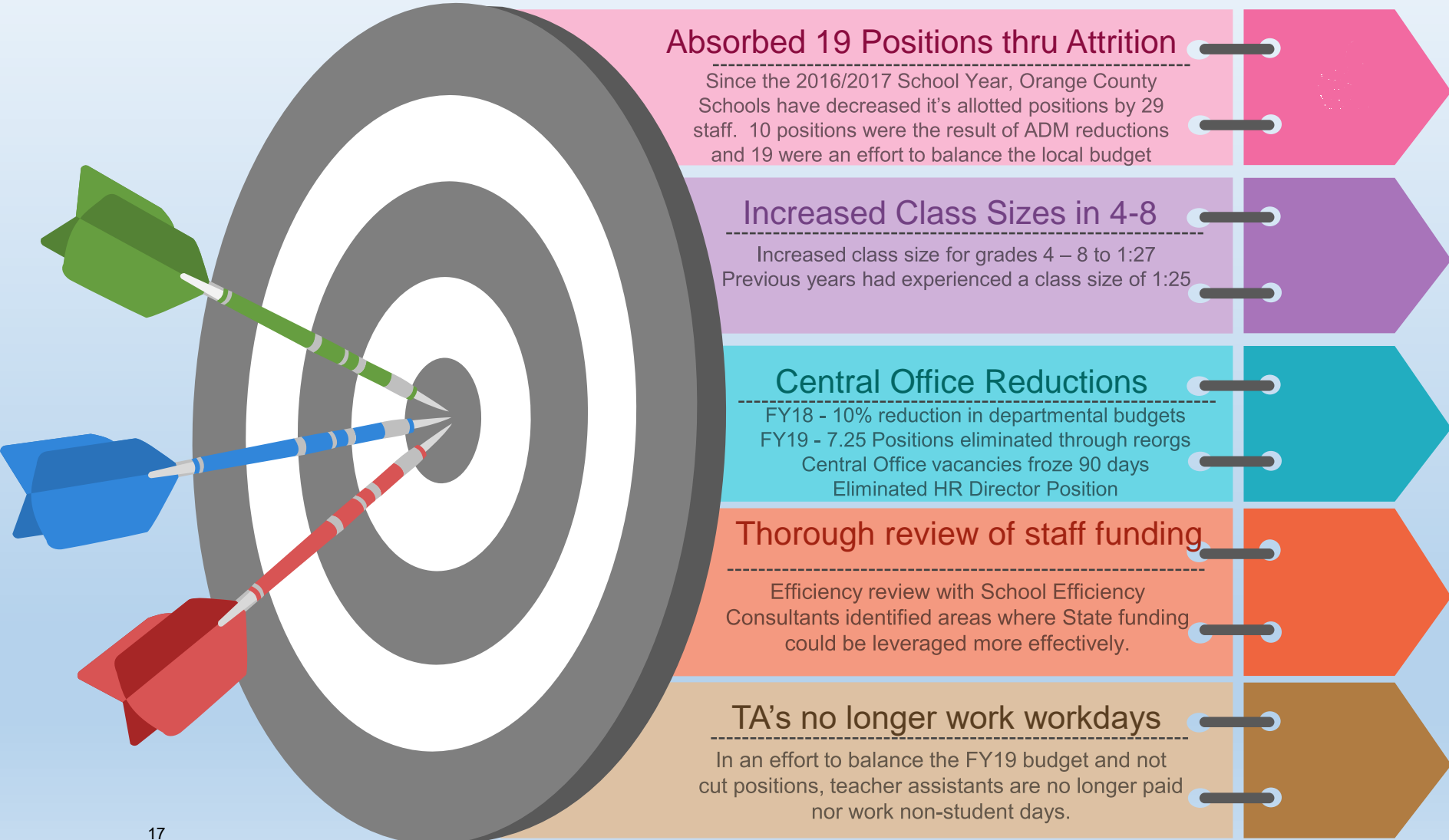
DEBT FINANCED	ADDTL PG	ART 46	OLD FAC	BOND	DESCRIPTION	LOCATION	Year 1 2019-2020 (FY20)	Year 2 2020-2021 (FY 21)	Year 3 2021- 2022 (FY22)	Year 4 2022-2023 (FY 23)	Year 5 2023-2024 (FY 24)	FIVE YEAR TOTAL	Year 6 2024- 2025 (FY 25)	YEAR 7 2025-2026 (FY26)	YEAR 8 2026-2027 (FY27)	YEAR 9 2027-2028 (FY28)	YEAR 10 2028-2029 (FY29)	YEAR 6-10 SUMMARY	TEN YEAR TOTAL
				X	MECHANICAL SYSTEM REPLACEMENT-- GEOTHERMAL	OHS						\$0							
				X	REPLACE TRANSPORTATION FACILITY (JOINT PROJECT WITH CHCCS--ASSUMES \$3MILLION CONTRIBUTION, NOT INCLUDED IN THIS AMOUNT)	TRANSP						\$0							
							\$13,877,600	\$6,186,400	\$11,864,000	\$0		\$31,928,000							

TOTAL AVAILABLE FUNDING FROM COUNTY:																			
DEBT FINANCING (AKA: PAY-AS-YOU-GO)							\$735,710	\$1,607,075	\$1,639,217	\$1,672,001	\$1,705,441	\$7,359,444	\$1,731,023	\$1,756,988	\$1,783,343	\$1,810,093	\$1,837,244	\$8,918,691	\$16,278,135
2/3 NET DEBT BONDS (AKA: PAY-AS-YOU-GO)							\$839,854					\$839,854						\$0	\$839,854
ADDITIONAL PAY AS YOU GO (AKA: LOTTERY)							\$550,704	\$550,704	\$550,704	\$550,704	\$550,704	\$2,753,520	\$550,704	\$550,704	\$550,704	\$550,704	\$550,704	\$2,753,520	\$5,507,040
ARTICLE 46 SALES TAX							\$745,743	\$775,573	\$806,596	\$838,859	\$872,414	\$4,039,185	\$907,311	\$943,603	\$981,347	\$1,020,601	\$1,061,425	\$4,914,287	\$8,953,472
FACILITY IMPROVEMENTS TO OLDER SCHOOLS (5-YR ALLOCATION)							\$392,700	\$392,700	\$0	\$0	\$0	\$785,400	\$0	\$0	\$0	\$0	\$0	\$0	\$785,400
SUB TOTAL ANNUAL ALLOCATION							\$3,264,711	\$3,326,052	\$2,996,517	\$3,061,564	\$3,128,559	\$15,777,403	\$3,189,037	\$3,251,295	\$3,315,394	\$3,381,398	\$3,449,373	\$16,586,497	\$32,363,900
DEBT FINANCED (AKA: SCHOOL CONSTRUCTION IMPACT FEES)					CRHS							\$0						\$0	\$3,100,000
BOND REFERENDUM PROJECTS							\$13,877,600	\$6,186,400	\$11,864,000	\$0	\$0	\$31,928,000						\$0	
GRAND TOTAL ANNUAL ALLOCATION							\$17,142,311	\$9,512,452	\$14,860,517	\$3,061,564	\$3,128,559	\$47,705,403	\$3,189,037	\$3,251,295	\$3,315,394	\$3,381,398	\$6,898,747	\$33,172,994	\$67,827,800



Reductions Enacted to Balance Local Budget

FY 2017 Budget – FY2019 Budget



Change in LEA Average Daily Membership (ADM)

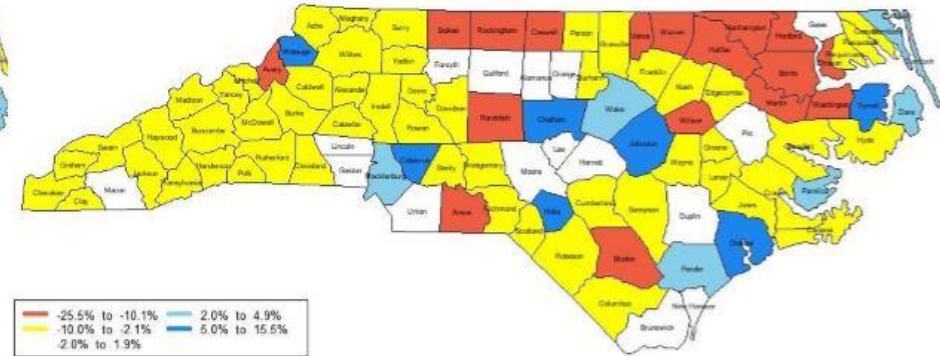
Change between 2003-04 and 2008-09



Change between 2008-09 and 2013-14



Change between 2013-14 and 2018-19



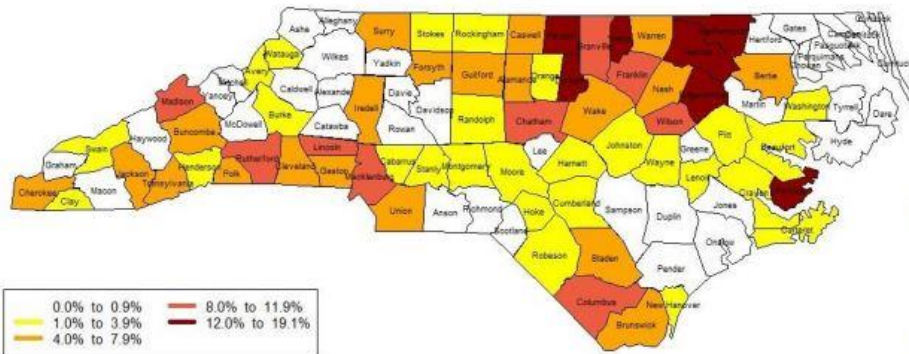
Source: Actual ADM higher of Month 1 and 2

Percentage of Public School Students in Membership in Charter Schools

2011 - 2012



2014 - 2015



2017 - 2018



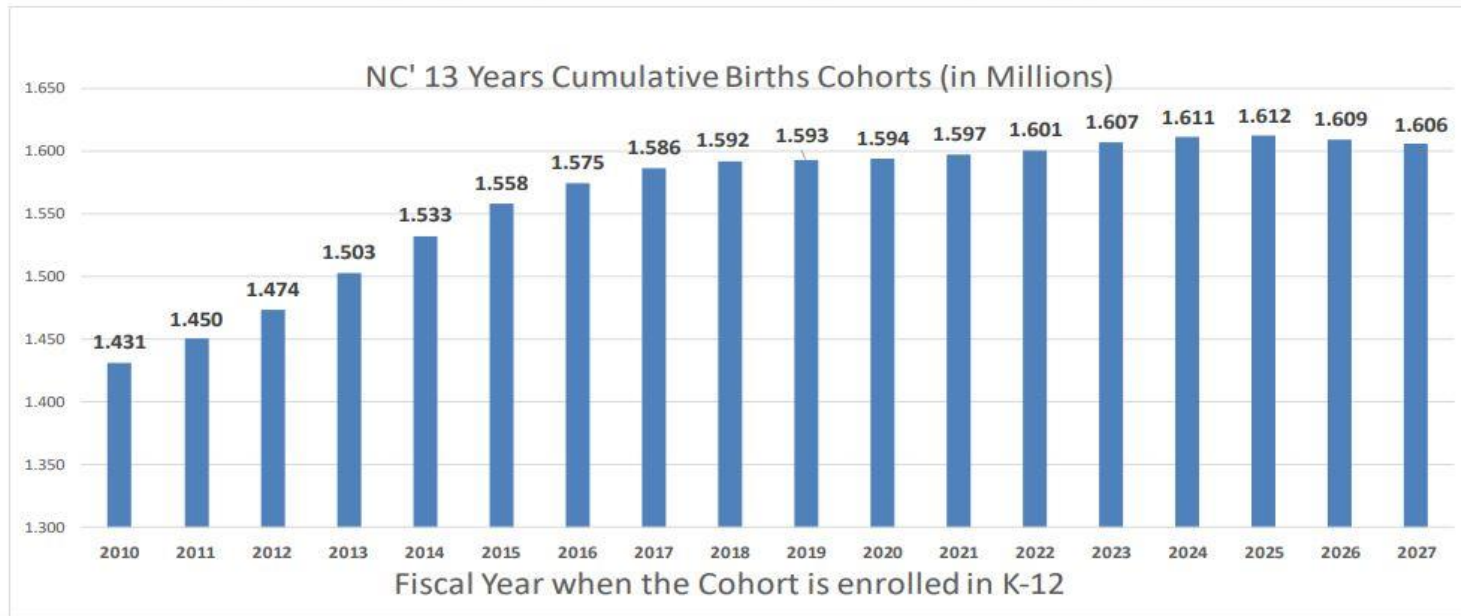
Source: Reported by LEAs. Represents the percentage of K-12 public school students in membership in a charter school students residing in the LEA and in membership in a charter school in the state.

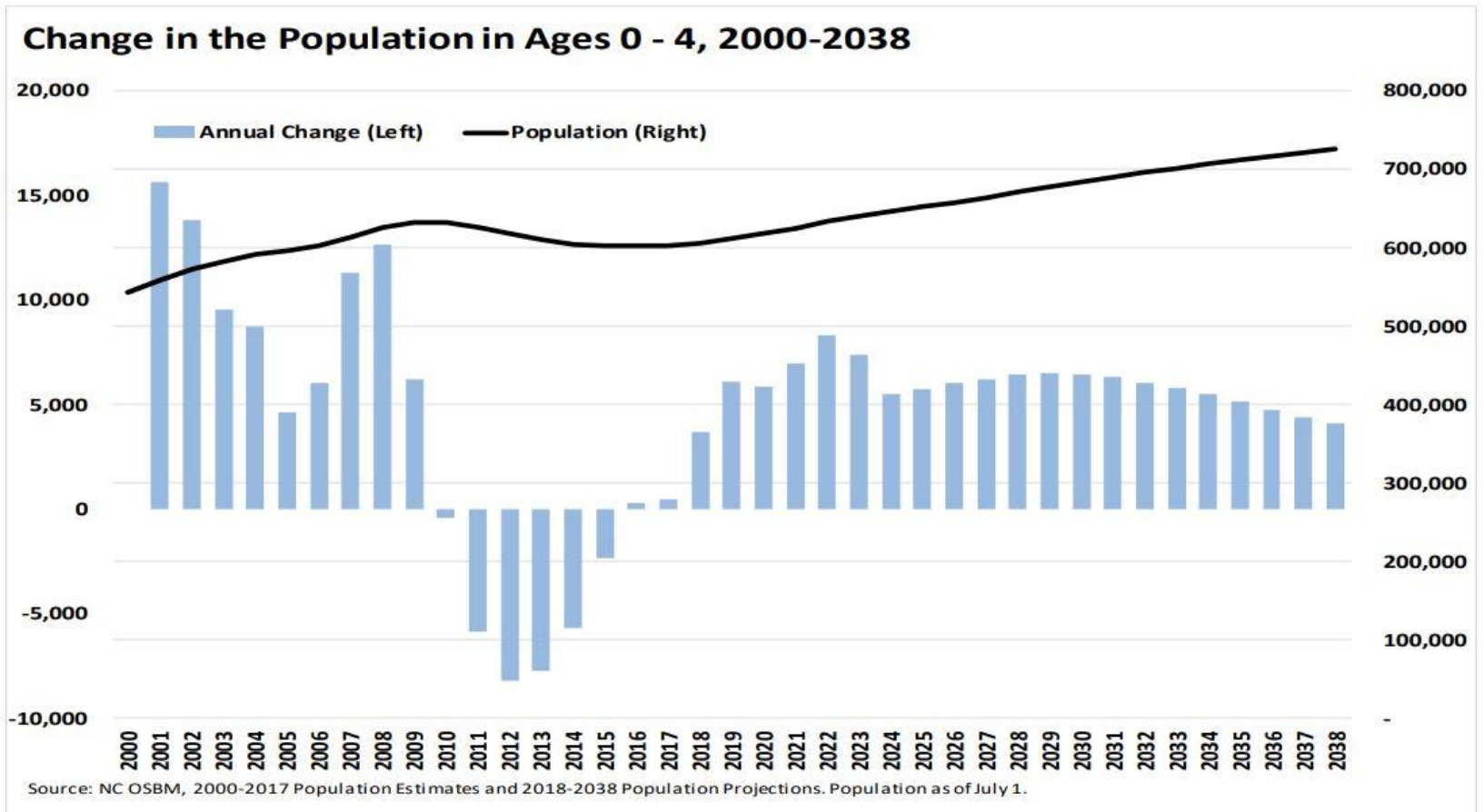
NC 13 Years Cumulative Births Cohorts

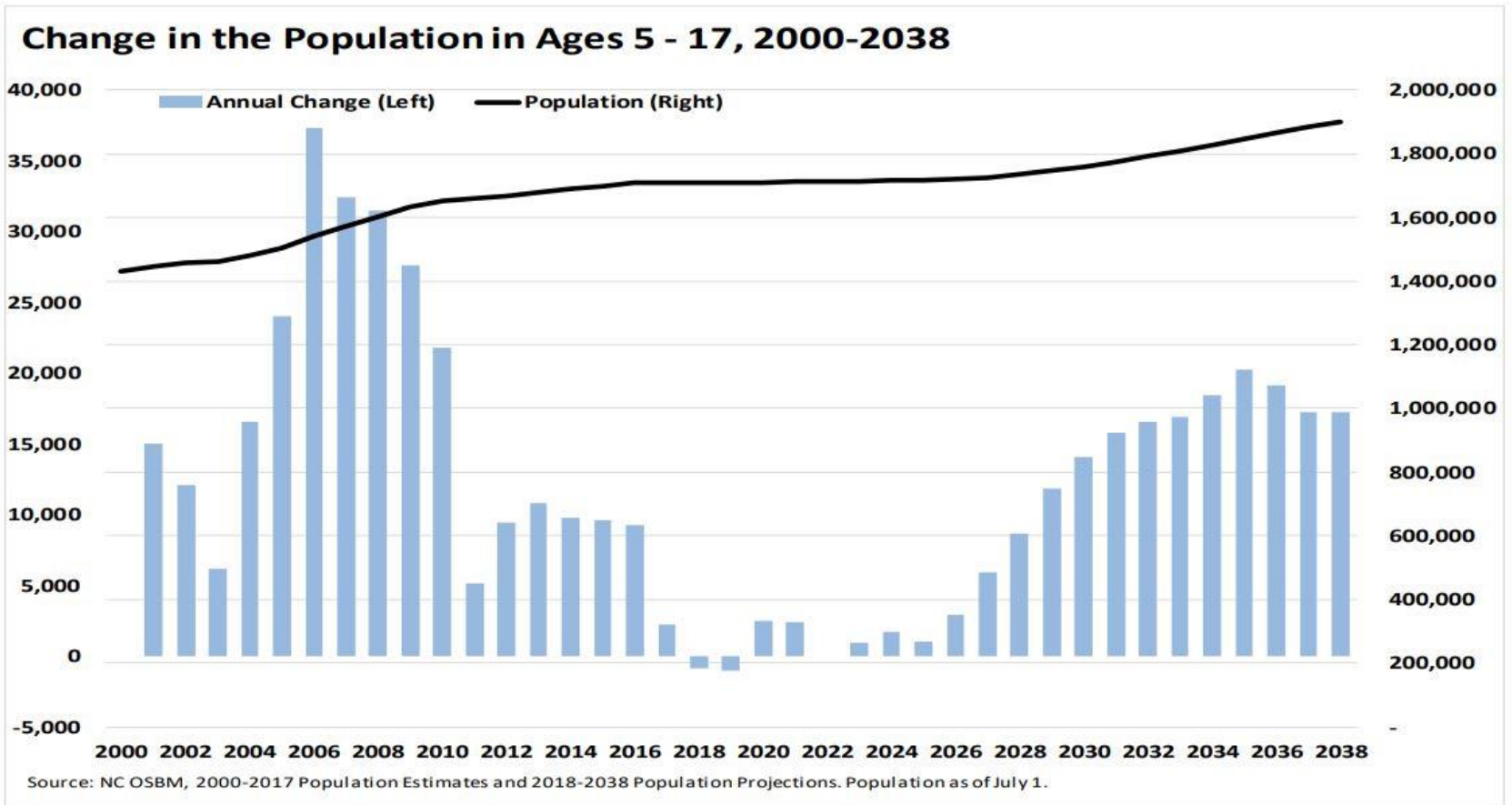
The aggregate total enrollment in K-12 systems (LEA, Charters, Private, Home schooling included) is determined by the size of the cumulative 13 years births cohorts combined with the amount of out of state born students.

Based on Birth Census provided by DHHS and on the projections published by OSBM, the 13 years cumulative cohorts corresponding to fiscal years 2010 -2027 were computed for the chart below.

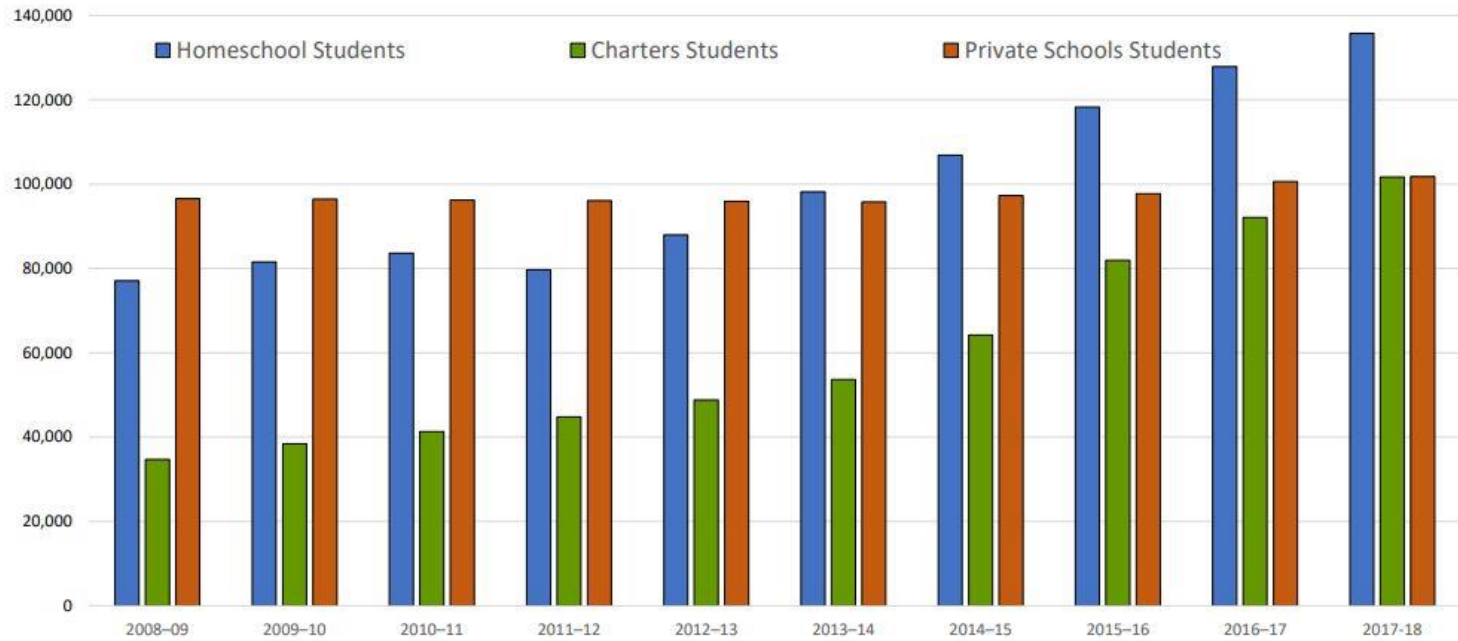
The cohorts size steadily increase until 2016-17, after which the totals remain relatively constant.







Private, homeschool and Public Charter School Students





Orange County Schools
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