

EAST RAMAPO CENTRAL SCHOOL DISTRICT

2023–2024 Proposed Budget

Budget Hearing



Tuesday, May 2, 2023 at 7:30 p.m.

Dr. Clarence Ellis, Superintendent of Schools

Mrs. Natalie Espinal, Interim Assistant Superintendent of Business

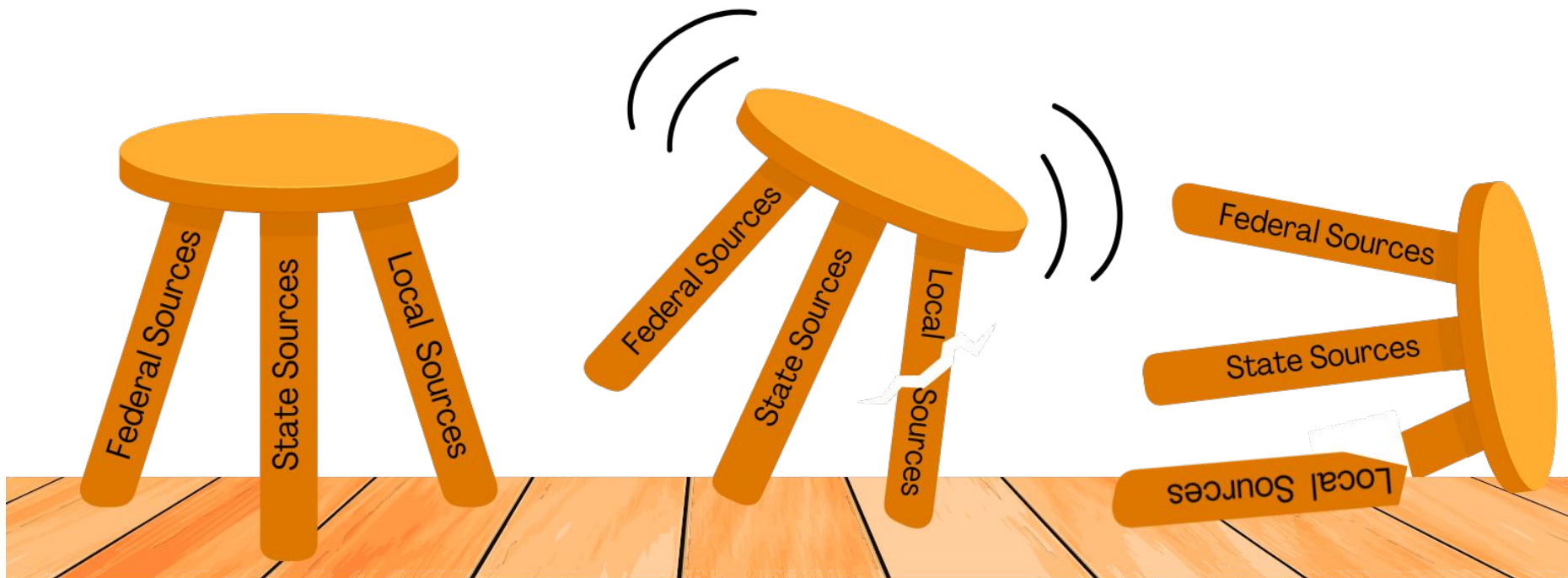


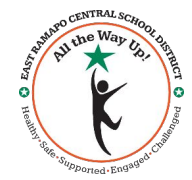
Proposed Strategic Budget 2023-2024





Funding Sources for Public Schools



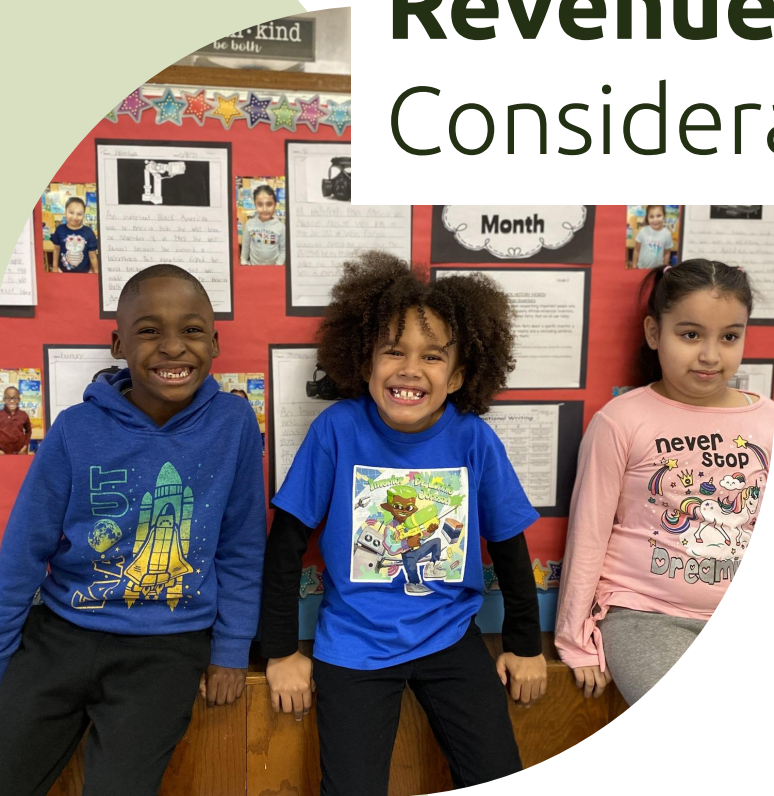


Proposed 2023-2024 Revenue Budget

	2022-2023 Contingency Budget	2023-2024 Proposed Budget	\$ Difference	% Change
Tax Levy	\$154,490,227	\$157,564,583	\$3,074,356	1.99%
NYS Aid Revenue	\$94,651,214	\$134,335,929	\$39,684,715	41.93%
PILOTs	\$252,602	\$252,602	\$0	0.00%
Health Services	\$475,000	\$350,000	(\$125,000)	-26.32%
Non-Resident, Foster, OPWDD Tuition	\$1,678,313	\$1,403,000	(\$275,313)	-16.40%
Chapter Tuition - STAC	\$1,541,840	\$500,000	(\$1,041,840)	-67.57%
BOCES Refund for Prior Year Surplus	\$830,399	\$700,000	(\$130,399)	-15.70%
Workers Comp & Ins. Reimbursement	\$93,318	\$93,318	\$0	0.00%
Medicaid	\$989,000	\$1,120,000	\$131,000	13.25%
Use of Facilities	\$236,081	\$157,631	(\$78,450)	-33.23%
Interest & Misc Revenue	\$1,130,451	\$2,150,000	\$1,019,549	90.19%
Interfund Trans. for Debt Svs	\$53,055	\$53,055	\$0	0.00%
TOTAL	\$256,421,500	\$298,680,118	\$42,258,618	16.48%

Revenue

Considerations



State Aid Increase

Foundation Aid – approximately \$40,000,000

2023-2024 Proposed State Aid Revenue: \$134,335,929

Tax Levy

Final after budget vote

**No Unassigned Fund Balance used to
balance the budget**



Proposed 2023-2024 Expenditure Budget

	2022-2023 Contingency Budget	2023-2024 Proposed Budget	\$ Difference	% Change
Salaries	\$116,410,625	\$114,202,746	(\$2,207,879)	-1.90%
Benefits	\$58,690,653	\$57,575,833	(\$1,114,820)	-1.90%
Materials & Equipment	\$4,470,840	\$4,962,817	\$491,977	11.00%
Contractual	\$39,266,219	\$40,199,589	\$933,370	2.38%
Contractual - Legal *	\$2,026,953	\$2,168,301	\$141,348	6.97%
Contractual - Transportation **	\$61,868,506	\$62,787,869	\$919,363	1.49%
Debt Payment	\$5,561,162	\$5,782,963	\$221,801	3.99%
Transfer to Other Funds (F,H)	\$0	\$10,000,000	\$10,000,000	100.00%
Transfer from Special Aid	(\$31,873,458)	\$1,000,000	\$32,873,458	-103.14%
TOTAL	\$256,421,500	\$298,680,118	\$42,258,618	16.48%

Data revised on 3/24/23 (Expenditure estimate added to Transfer to Special Aid Fund)

* Increase is based on projected actuals for 22/23,

** Increase is based on projected actuals for 22/23 + CPI

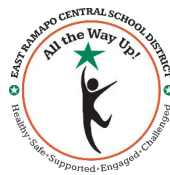


Proposed Capital Projects

(Subject to voter approval)

<u>Project</u>		<u>Total</u>
* Playgrounds K-6 (11) - dependent on 5/16/23 voter results	\$	3,300,000.00
Gymnasium Floors (Ramapo, SV, Pomona, Kakiat)	\$	3,644,322.00
Gymnasium Bleacher Replacement (Ramapo, SV, Pomona, Kaki	\$	1,661,487.00
Ramapo High School Auditorium ADA Renovations	\$	1,051,788.00
Equipment B&G and Other	\$	342,403.00
Total 23/24 Transfer to Capital	\$	10,000,000.00

* Related fencing is budgeted in the ARPA Federal Funds



Expenditure ■

Considerations

Expenditure Decreases

- Operating Efficiencies
 - \$4.6 million savings

Expenditure Increases

- Necessary capital Improvements of \$10 million dollars.
- CRRSA Funding **Ends 9/30/2023**
 - Approximately \$31.8 million will be charged to the general fund in 2023/24
- Contractual Expenses
 - Consumer Price Index Increase
 - Average 6% increase in CPI over the last 12 months
 - Impact of Universal Transportation to total expenditures

Other

Considerations



Use of Federal Funding Sources

- Coronavirus Response and Relief Supplemental Appropriations Act, 2021 (CRRSA)
Ends 9/30/2023
- **American Rescue Plan Act of 2021 \$150,445,511**
Ends 9/30/2024 *Approved by NYSED on 2/18/22
 - 2023-2024 Construction Projects
 - 2023-2024 Additional Instructional Programs for Pandemic Learning Loss

Revenues
\$298,680,118

=

Expenditures
\$298,680,118



Balanced Budget

Tax Levy Limit Calculation

2023-2024

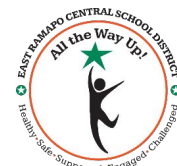
The 2023-2024 budget proposal will include a **1.99%** levy increase over the prior years levy

Based on the NYS Office of the State Comptroller's formula, the district can opt to increase the tax levy by up to

\$7,048,196

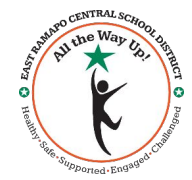
4.56% increase in comparison to the prior years levy

*Any increase to the Tax Levy is subject to 50% +1 voter approval. The district is not seeking a super majority voter approval (over 60%) because we are staying within the tax cap.



EAST RAMAPO CENTRAL SCHOOL DISTRICT
Due March 1, 2023
2023-2024 TAX LEVY LIMIT CALCULATION
(Real Property Tax Cap)
Submitted 3/1/23

PRIOR YEAR TAX LEVY	\$154,490,227
<i>Multiply by:</i>	
TAX BASE GROWTH FACTOR	1.0096
	\$155,973,333
<i>Adjusted Tax Levy:</i>	
ADD PRIOR YEAR PILOTS	\$235,569
LESS PRIOR YEAR EXEMPTIONS (CAP. LEVY)	\$2,735,178
ADJUSTED PRIOR YEAR LEVY	\$153,473,724
<i>Multiply by:</i>	
ALLOWABLE GROWTH FACTOR	1.02
Tax Levy including Growth Factor:	\$156,543,198
LESS PILOTS FOR COMING YEAR	\$252,602
ADD AVAILABLE CARRYOVER FR 6/30/22	\$2,368,175
TAX LEVY LIMIT (before exclusions)	\$158,658,771
EXCLUSIONS (TRS, CAP. LEVY)	\$2,879,652
MAXIMUM ALLOWABLE LEVY	\$161,538,423
MAXIMUM LEVY AMOUNT INCREASE	\$7,048,196
TAX CAP	4.56%



Estimated 2023-2024 Tax Impact

Estimated 2023-2024 Tax Rate Impact with Levy @ \$157,564,583 (1.99% increase)					
	Effective Market Value	Assessed Value	Change in Tax Rate (Per Thousand)	1.99% Levy Increase	
				Monthly	Yearly
Town of Clarkstown	\$450,000.00	\$121,725.00	\$0.91	\$9.18	\$110.21
	\$500,000.00	\$135,250.00	\$0.91	\$10.20	\$122.46
	\$550,000.00	\$148,775.00	\$0.91	\$11.23	\$134.70
Town of Haverstraw	\$300,000.00	\$213,360.00	\$0.34	\$6.12	\$73.46
	\$350,000.00	\$248,920.00	\$0.34	\$7.14	\$85.70
	\$400,000.00	\$284,480.00	\$0.34	\$8.16	\$97.95
Town of Ramapo	\$500,000.00	\$51,500.00	\$2.38	\$10.21	\$122.47
	\$550,000.00	\$56,650.00	\$2.38	\$11.23	\$134.71
	\$600,000.00	\$61,800.00	\$2.38	\$12.25	\$146.96

* The tax rates are based on if the current assessed value by each of the town assessors.

Above is based on 2022 assessed values and equalization rates

EQUALIZATION RATE

Town of Clarkstown	0.2705
Town of Haverstraw	0.7112
Town of Ramapo	0.103

(Data from each town assessor)



That's less than a cup of coffee. About 40 cents a day max.



Five Year Tax Comparison

	<u>Actual</u> <u>2018-2019</u>	<u>Actual</u> <u>2019-2020</u>	<u>Actual</u> <u>2020-2021</u>	<u>Actual</u> <u>2021-2022</u>	<u>Actual</u> <u>2022-2023</u>
Budgeted Tax Levy	\$ 151,461,007.00	\$ 154,490,227.00	\$ 154,490,227.00	\$ 154,490,227.00	\$ 154,490,227.00
Assessed Value					
Ramapo	\$ 1,084,179,966.00	\$ 1,099,790,684.00	\$ 1,113,221,261.00	\$ 1,122,644,777.00	\$ 1,131,777,249.00
Clarkstown	\$ 322,013,644.00	\$ 325,491,329.00	\$ 328,082,122.00	\$ 333,510,774.00	\$ 335,202,785.00
Haverstraw	\$ 441,169,788.00	\$ 444,978,334.00	\$ 446,052,419.00	\$ 443,793,788.00	\$ 443,399,400.00
	<u>\$ 1,847,363,398.00</u>	<u>\$ 1,870,260,347.00</u>	<u>\$ 1,887,355,802.00</u>	<u>\$ 1,899,949,339.00</u>	<u>\$ 1,910,379,434.00</u>
Tax Rate					
Ramapo	119.958121	120.010303	118.537247	117.596636	116.542792
Clarkstown	45.317512	46.403984	45.582054	44.403870	44.376738
Haverstraw	15.199123	16.041940	16.431190	16.907006	16.878385
Equalization Rate					
Ramapo	0.1190	0.1160	0.1144	0.1146	0.1030
Clarkstown	0.3150	0.3000	0.2975	0.3035	0.2705
Haverstraw	0.9392	0.8678	0.8253	0.7971	0.7112

Tax Rate decrease year-to-year for Ramapo & Clarkstown

Please note the tax rate reduction over the last four years for Ramapo and Clarkstown, while there was no increase in the tax levy.



Tax Levy History

Uncollected Revenue for Program
Updated

Fiscal Year	Max Allowable Levy	Tax CAP	Tax Levy	Difference
2018-2019	\$154,817,065	2.22%	\$151,461,007	\$3,356,058
2019-2020	\$159,493,891	5.30%	\$154,490,227	\$5,003,664
2020-2021	\$159,871,908	3.82%	\$154,490,227	\$5,381,681
2021-2022	\$158,613,756	2.67%	\$154,490,227	\$4,123,529
2022-2023	\$160,613,492	3.96%	\$154,490,227	\$6,123,265

Represents **\$23,988,197** of uncollected revenue for program

5 year projection

Based on 0% tax levy increase each year

	0% increase in tax Levy				0% increase in tax Levy				0% increase in tax Levy				0% increase in tax Levy			
	PROJECTION		BUDGET		PROJ BUDGET		PROJ BUDGET		PROJ BUDGET		PROJ BUDGET		PROJ BUDGET			
	2022-2023	2023-2024	DOLLAR CHG	%%	2025	DOLLAR CHG	%%	2026	DOLLAR CHG	%%	2027	DOLLAR CHG	%%	2028	DOLLAR CHG	%%
REVENUE																
Local Tax Levy	\$154,490,227	\$154,490,227	\$0	0.00%	\$154,490,227	\$0	0.00%	\$154,490,227	\$0	0.00%	\$154,490,227	\$0	0.00%	\$154,490,227	\$0	0.00%
Local Misc Rev	\$6,790,049	\$5,106,551	-\$1,683,498	-24.79%	\$5,208,171	\$101,620	1.99%	\$5,311,814	\$103,643	1.99%	\$5,417,519	\$105,705	1.99%	\$5,525,328	\$107,809	1.99%
State	102,451,214	134,835,929	32,384,715	31.61%	135,000,000	164,071	0.12%	135,000,000	0	0.00%	135,000,000	0	0.00%	135,000,000	0	0.00%
Federal	7,408,819	1,120,000	(6,288,819)	-84.88%	\$1,142,288	22,288	1.99%	\$1,165,020	22,732	1.99%	\$1,188,203	23,184	1.99%	\$1,211,849	23,645	1.99%
Transfers In	53,055	53,055	0	0.00%	53,055	0	0.00%	53,055	0	0.00%	53,055	0	0.00%	53,055	0	0.00%
TOTAL REVENUE	271,193,364	295,605,762	24,412,398	9.00%	295,893,741	287,979	0.10%	296,020,116	126,374	0.04%	296,149,004	128,889	0.04%	296,280,458	131,454	0.04%
EXPENDITURES																
Salary and Benefits Costs	140,152,649	172,778,579	32,625,930	23.28%	182,595,443	9,816,863.67	5.68%	188,728,699	6,133,256	3.36%	195,072,168	6,343,469	3.36%	201,633,306	6,561,138	3.36%
Other	106,862,721	122,827,183	15,964,462	14.94%	115,232,723	-7,594,460	-6.18%	119,697,292	4,464,569	3.87%	124,525,352	4,828,061	4.03%	129,657,238	5,131,886	4.12%
TOTAL EXPENDITURES	247,015,370	295,605,762	48,590,392	19.67%	297,828,165.63	2,222,403.63	0.75%	308,425,990	10,597,825	3.56%	319,597,521	11,171,530	3.62%	331,290,544	11,693,023	3.66%
SURPLUS/DEFECIT	24,177,994	0			(1,934,424)			-12,405,875			-23,448,516		-35,010,086			
BEGINNING FUND BALANCE	4,290,839	28,468,833			28,468,833			26,534,408			14,128,533		(9,319,983)			
YEAR END BALANCE*	\$28,468,833	\$28,468,833			\$26,534,408			\$14,128,533			-\$9,319,983		-\$44,330,068			
BALANCE AS% OF EXPENDITURES	11.53%	9.63%			8.91%			4.58%			-2.92%		-13.38%			
FUND BALANCE AS # OF MONTHS OF EXPEND	1.38	1.16			1.07			0.55			-0.35		-1.61			

Notes:

* This includes a 0% increase in tax levy revenue and \$0 for capital project expenditures each year, 2024/2025 through 2027/2028. To maintain a operating budget all fund balance reserves will have to be depleted.

Contingency

Budget

Under a **Contingency Budget**, the District's Tax Levy for 2023-2024 must be the same (or less) than the Tax Levy for 2022-2023 (0% increase).

The District is proposing a **1.99%** tax levy increase (**\$3,074,356**). If the budget is voted down, the District will be tasked with eliminating the construction of **11 playgrounds** across the district.

Proposed Capital Projects

(Subject to voter approval)

<u>Project</u>		<u>Total</u>
X* Playgrounds K-6 (11) - dependent on 5/16/23 voter results	\$	3,300,000.00
Gymnasium Floors (Ramapo, SV, Pomona, Kakiat)	\$	3,644,322.00
Gymnasium Bleacher Replacement (Ramapo, SV, Pomona, Kaki	\$	1,661,487.00
Ramapo High School Auditorium ADA Renovations	\$	1,051,788.00
Equipment B&G and Other	\$	342,403.00
Total 23/24 Transfer to Capital	\$	10,000,000.00

* Related fencing is budgeted in the ARPA Federal Funds

Why Vote?

This proposed budget reinforces our commitment to Academics, Social-Emotional Learning and Operations to create the schools that our students deserve.

EAST RAMAPO CENTRAL SCHOOL DISTRICT
"A unified community educating the whole child"
BUDGET EDITION - SPRING 2023

Budget Vote Scheduled for Tuesday, May 16, 2023
A MESSAGE FROM YOUR BOARD OF EDUCATION PRESIDENT AND SUPERINTENDENT

DEAR EAST RAMAPO COMMUNITY,
After months of careful planning and thoughtful consideration, the East Ramapo Central School District Board of Education recently adopted a budget of \$298,680,118 for the 2023-24 academic year. This proposed spending plan maintains all of the district's high quality programs and services in support of the district's long-term goals in the areas of academic instruction, social-emotional learning and operations.

The 2023-24 budget includes a proposed tax levy of 1.99%, which stays within the New York State tax levy cap. As always, the Board of Education remains sensitive to the tax burden on the community.

Assembling the district's budget is no easy task. The year-round process involves gathering input from community members, the Board of Education, administrators and educators. This proposed budget is the result of strong collaboration, prudent negotiation and is in service of the district's strategic plan.

This newsletter provides an overview of the proposed budget that taxpayers will vote on May 16, how tax bills may be affected, polling locations, Board of Education candidates up for election and more. The district's official website—[ecsd.org](http://www.ecsd.org)—also includes additional information about the proposed 2023-24 budget, as well as an archive of Board of Education meetings during which the proposed spending plan was discussed.

We hope to see you at the polls on Tuesday, May 16!
Shimon Rose, President, Board of Education
Dr. Clarence G. Ellis, Superintendent of Schools

ACADEMICS
• Research-based teacher professional development in reading and literacy that will enhance instruction for English Language Learners
• Print and digital resources to support small-group reading instruction
• Student access to accelerated and college courses, art, music and technology programs

SOCIAL-EMOTIONAL LEARNING
• Restorative environments where ALL students feel connected and comfortable and that build community
• school security
• counseling
• mentoring
• Playground equipment at our elementary schools

OPERATIONS
• Capital projects that prioritize the health and safety of students, staff and families: renovations to the secondary gymnasium floors, bleachers and auditoriums
• equipment to maintain buildings and grounds district-wide

VOTE: TUESDAY, MAY 16, 2023 | 7:00 A.M. - 9:30 P.M.



ACADEMICS

- Student access to **accelerated/college courses, art, music and technology programs**
- Research-based **teacher professional development** in reading and literacy that will enhance instruction for English Language Learners
- **Print and digital resources** to support small-group reading instruction



SOCIAL-EMOTIONAL LEARNING

- Restorative environments where ALL students feel connected and comfortable and that build community:
 - **school security**
 - **counseling**
 - **mentoring**
- **Playground equipment** at our elementary schools



OPERATIONS

- Capital projects that prioritize the health and safety of students, staff and families:
 - renovations to the **secondary gymnasium floors, bleachers and auditoriums**
 - **equipment** to maintain buildings and grounds district-wide

DISTRITO ESCOLAR CENTRAL DEL ESTE DE RAMAPO



ÚNASE A NOSOTROS PARA EL

**2023-2024
Preliminar**

Presupuesto del Distrito

Reuniones comunitarias

PRESENTACION POR:

DR. CLARENCE G. ELLIS, SUPERINTENDENTE DE ESCUELAS
SRA. NATALIE ESPINAL, SUPERINTENDENTE ADJUNTA INTERINA DE NEGOCIOS

LAS REUNIONES SE LLEVARÁN A CABO LOS DÍAS:
MIÉRCOLES, 26 DE ABRIL DE 2023 19:00
OFICINA DEL DISTRITO DE ERCSD/SALA DE JUNTAS - 105 S. MADISON AVE,
SPRING VALLEY, NY
LUNES, 1 DE MAYO DE 2023 18:30
YESHIVA SPRING VALLEY GIRLS, 142 GRANDVIEW AVE, MONSEY, NUEVA YORK

Las reuniones también estarán disponibles virtualmente.
Consulte el sitio web del distrito:
www.ercsd.org para el enlace de la reunión.

EAST RAMAPO CENTRAL SCHOOL DISTRICT



PLEASE JOIN US FOR THE

**2023-2024
Preliminary
District Budget
COMMUNITY MEETINGS**

PRESENTATION BY:

DR. CLARENCE G. ELLIS, SUPERINTENDENT OF SCHOOLS
MS. NATALIE ESPINAL, INTERIM ASSISTANT SUPERINTENDENT OF BUSINESS

MEETINGS WILL TAKE PLACE ON:

WEDNESDAY, APRIL 26, 2023 7:00 PM

ERCSD DISTRICT OFFICE /BOARD ROOM - 105 S. MADISON AVE, SPRING VALLEY, NY

MONDAY, MAY 1, 2023 6:30 PM

YESHIVA SPRING VALLEY GIRLS, 142 GRANDVIEW AVE, MONSEY, NY

Meetings will also be available virtually.

Please check the district website:
www.ercsd.org for the meeting link.

EAST RAMAPO CENTRAL SCHOOL DISTRICT



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**2023-2024
Preliminè**

Presupuesto del Distrito

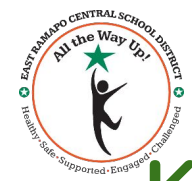
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PREZANTASYON POU:

DOKTÈ CLARENCE G. ELLIS, SIPÈNTANDAN LEKÒL YO
SRA. NATALIE ESPINAL, SUPERINTENDENTE ADJUNTA INTERINA DE BUSINESS

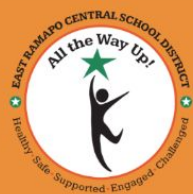
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LENDI, 1 ME 2023 18:30
SPRING VALLEY GIRLS YESHIVA, 142 GRANDVIEW AVE, MONSEY, NEW YORK

Las reuniones también disponible virtualmente.
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www.ercsd.org pou lenn reyinyon an.



Key Budget Strategies and Communications

- ❖ Budget efficiencies by district leaders - weekly bank/underwriter meetings and Board updates
- ❖ Building level budget reviews (one-on-one with principals)
- ❖ Budget development work sessions with the Board of Education
- ❖ Communicate the budget calendar to community
- ❖ Distribution of budget newsletter to all community stakeholders (to be mailed May 3)
- ❖ Superintendent town halls at public and nonpublic schools
- ❖ Family University budget discussions and the importance of voting
- ❖ Voter registration drive at the high schools
- ❖ Lawn signs for community posted at all buildings
- ❖ Superintendent budget roundup video will be posted on the district website.
- ❖ Budget flyer for distribution to community at schools
- ❖ Proactively informing voters where their poll sites are (app for voting sites)
 - This year polling site information is combined with the newsletter, one mailing only



East Ramapo Central School District

A unified community educating the whole child

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BUSINESS OFFICE

Business Office

[2023-24 Budget](#)

[2022-23 Budget Preparation](#)

[2021-22 Proposed Budget](#)

[2020-21 Budget](#)

[2019-20 Budget](#)

- [BUDGET 2023-2024 presentation 4.26.23](#)
- [April 25 2023 Town Hall 2023-2024 Budget Presentation](#)
- [School Administrator Salary Disclosure Form](#)
- [2023-2024 Proposed Budget Line by Line.3.24.23](#)
- [2023-2024 Proposed Revenue Budget.3.28.23](#)
- [BUDGET 2023-2024 Presentation 3.28.23](#)
- [Proposed 2023-2024 Budget Slides - Meeting 4-19-23](#)
- [Proposed 2023-2024 Budget Slides - Meeting 3-21-23](#)
- [Property Tax Report Card 2023-2024](#)
- [Preliminary 2023-2024 Budget Binder](#)
- [Budget Deadlines](#)
- [2022-23 Budget Calendar](#)

Budget Vote & Trustee Election Day is Tuesday, May 16, 2023.

*In compliance with the Federal court order the District has
9 Wards with one poll location in each ward.*

More information at ercsd.org/budgetvote23



Kathi Kivi, District Clerk

- **Polls open for voting from 7 a.m. to 9:30 p.m.**
- **All registered voters in ALL wards vote on the budget.**
- **Only voters in wards 3, 5 and 8 vote for trustees.**
- Absentee ballots were automatically mailed to voters registered as permanent disabled with Rockland County Board of Elections.
- Voters are citizens, age 18 or older, resident of the District for at least 30 days prior to May 16, 2023 and registered to vote.

Important Dates

- **Wednesday, May 3, 2023** - Last date to register to vote,
- **Wednesday, May 3, 2023** - Budget & Voter Newsletter goes to post office
- **Tuesday, May 9, 2023** - Last date to request an absentee ballot to be mailed back to the voter
- **Monday, May 15, 2023** - Last date to request an absentee ballot for pickup by the voter or designee
- **5 p.m. on Tuesday, May 16, 2023** - Return Absentee ballots to District Clerk's Office, 105 South Madison Avenue, Spring Valley
- **May 16, 2023** - Budget Vote & Trustee Election



East Ramapo Central School District

Public Comment on the Proposed Budget

At this time, East Ramapo residents are given the opportunity to address the Board of Education. Please be mindful that all questions/comments must be directed to the Board of Education, and that the Board, will not, in general, answer questions at the same meeting at which they are posed. Each speaker will be allowed to address the Board once, for a maximum of three (3) minutes. In order for the District Clerk to maintain accurate records of the meeting, each individual addressing the Board is requested to completely fill out a speaker card and to state his/her name, address and/or organization affiliate. Speaker cards must be given to the District Clerk by the scheduled start time of the meeting.



EAST RAMAPO CENTRAL SCHOOL DISTRICT

2023–2024 Proposed Budget

Budget Hearing



Tuesday, May 2, 2023 at 7:30 p.m.

Dr. Clarence Ellis, Superintendent of Schools

Mrs. Natalie Espinal, Interim Assistant Superintendent of Business