

Adopted District Budget

2012-13





Waco Independent School District

501 Franklin Avenue
Waco, Texas 76701

Board of Trustees

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Jennifer Womack, Assistant Superintendent for Accountability & Administration
Dr. Terri Patterson, Executive Director of Elementary Education
Jerry Gibson, Executive Director of Secondary Education

Officials Issuing Report

Sheryl Davis, Assistant Superintendent for Business & Support Services
David Cartwright, Budget Coordinator

TABLE OF CONTENTS

Consultants and Advisors	1
Executive Summary	
The Official Budget	2
General Fund	3
National School Lunch & Breakfast Fund	9
Debt Service Fund	10
Other Special Revenue Funds	11
District Profile	
District Profile	12
TEA District Map	14
WISD District Phone Numbers	15
Student Profile	16
Staff Profile	17
Organizational Chart	18
2012-13 School Year Calendar	19
Budget Development Process	
Budget Process	20
Budget Administration and Management Process	22
Budget Policies	23
Legal Requirements	23
Texas Education Agency Requirements	23
Local Requirements	24
Budget Development	26
Financial Structure and Basis of Accounting	28
Budget Development Calendar	33
Account Code Structure	
Code Structure	37
Fund Codes	38
Function Codes	42
Organization Codes	43
Program Intent Codes	46
Sub-Object Codes	47
Local Option Codes	53
Object/Account Codes	59
Revenue Object/Account Codes	62
Official District Budget Schedules	
Official Adopted Budget	63
Official Budget Summary by Object	64
General Fund Three-Year Comparison	65
General Fund Revenues by Object	66
General Fund Expenditures by Function & Object	67
National School & Breakfast Fund Three-Year Comparison	71
National School & Breakfast Fund Revenues by Object	72
National School & Breakfast Fund Expenditures by Function & Object	73
Debt Service Fund Three-Year Comparison	74
Debt Service Fund Revenues by Object	75
Debt Service Fund Expenditures by Function & Object	76
Campus Budgets	77
Departmental Budgets	101

Consultants and Advisors

Auditors

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3210 Bingle Rd., Ste. 300
Houston, TX 77055

Bond Counsel

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Financial Advisor

RBC Capital Markets
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153 Treeline Park, Suite 100
San Antonio, Texas 78209

General Counsel

Sheehy, Lovelace & Mayfield, PC
510 North Valley Mills Drive
Waco, Texas 76710

Depository Bank

Chase Bank
320 North New Road
Waco, Texas 76710

EXECUTIVE SUMMARY

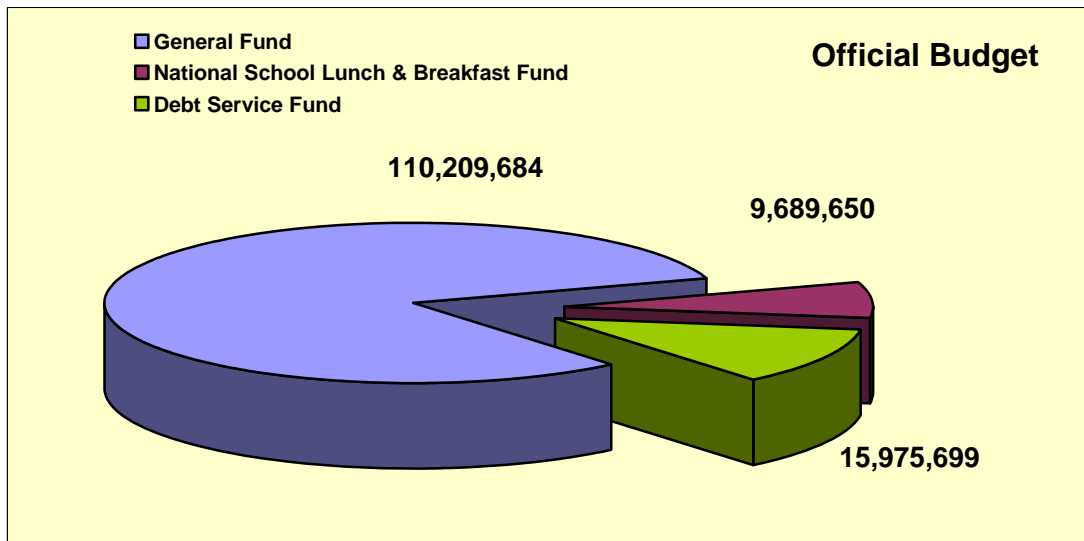
EXECUTIVE SUMMARY

This document represents the Official Budget for the Waco Independent School District for the 2012-2013 fiscal year. Combined with the annual financial report, these documents are used to present the financial plan and the results of operations of the District.

Budgets for the General Fund, Food Service Fund, and Debt Service Fund must be included in the official district budget. These budgets must be prepared and approved, minimally, at the fund and function levels to comply with the state's legal level of control mandate. Districts may prepare and approve budgets for other funds and/or at greater levels of detail at their discretion. Such local decisions may affect the need for budget amendments and financial reporting. Inclusion of budgets for grant programs is not required for a school district's officially adopted annual budget. The official budget is reported to the Texas Education Agency through the Public Education Information Management System (PEIMS) annually as prescribed in the system guidelines.

The Official Budget

Under Texas Education Agency guidelines, the official budget, which funds most of the District's ongoing operations, includes budgets for the General Fund, Food Service Fund, and Debt Service Fund. Budgeted appropriations for the 2012 - 2013 year total \$135,875,033.



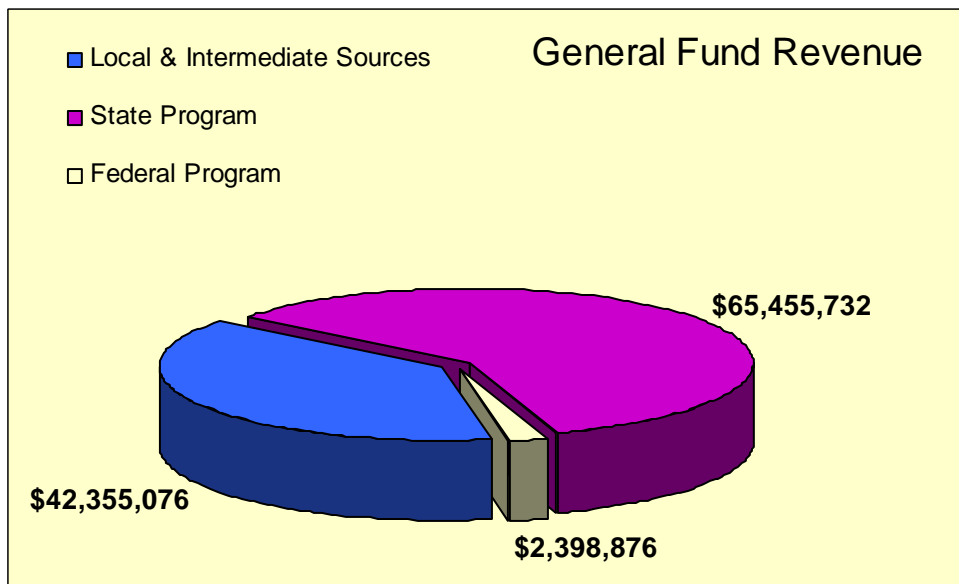
These funds are governmental fund types with budgetary control used to account for transactions resulting from on-going organizations and activities from a variety of revenue sources for which the fund balance is controlled by the District's actions. Governmental fund types utilize a modified accrual basis of accounting. Separate funds are used to maintain the integrity of specific revenue purposes, as required by law.

THE GENERAL FUND

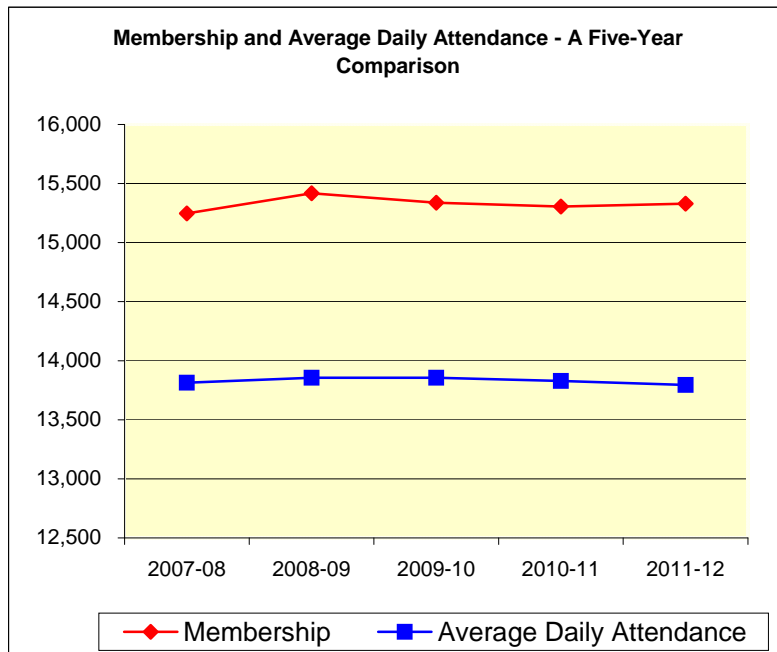
The General Fund is used to account for funds over which the District's Board of Trustees has wide discretion in their use as provided by law. The General fund includes transactions as a result of revenues from maintenance and operations taxes, investment income, state foundation entitlements and other federal programs revenue.

Revenues

As is typical of property-poor districts, our primary source of revenue is the State Foundation School Program and Available School Fund, which comprises about 59.39% of the General Fund's revenue. Another 38.43% comes from local and intermediate source revenue, primarily property taxes. The remaining 2.18% is generated from federal sources, such as Medicaid reimbursements and indirect cost recovery from federal grants.



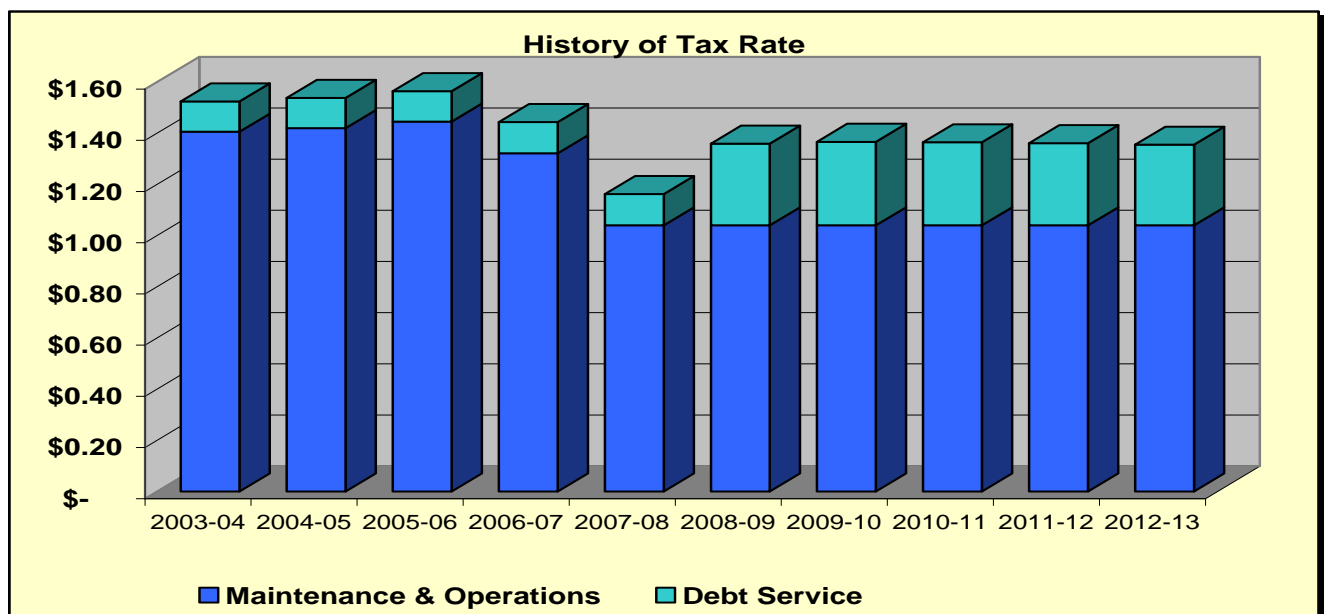
The State Foundation School Program consists of three tiers of funding. Tier I revenue, which includes funding for mandated programs such as, gifted and talented education, career and technology education, services to student with disabilities, compensatory education and bilingual education is based primarily on the District's average daily attendance weighted for special populations. The 2012-13 budget is based on a projected average daily attendance of 13,804. The District's average daily attendance for 2011-12 school year was 13,851.699, a .53% increase from 2010-11.



Tier II funding is designed to provide equalized funding for property-poor districts and yields a guaranteed funding level for districts across the state. Both Tier II and Tier III funding, which assists districts in funding existing debt and new construction of instructional facilities, depend greatly on a district's property value and local tax effort, i.e., tax collections.

As property valuations increase, State funding declines, and the District becomes increasingly reliant on local sources of revenue,

primarily property taxes, for financial support of its operations. The 2012-13 budget is based on a total tax rate of \$1.355180 per \$100 of property value, a decrease of \$0.0058 over the previous year. The 2012-13 rate will generate estimated tax collections of \$50.3 million, \$38.6 million in maintenance and operations for the General Fund with the remaining \$11.7 million servicing the District's bonded debt. The maintenance and operations rate of \$1.04000 is well under the cap calculated as the sum of \$ 0.17 and the product of the state compression percentage, as determined under Education Code 42.2516, multiplied by \$1.50.

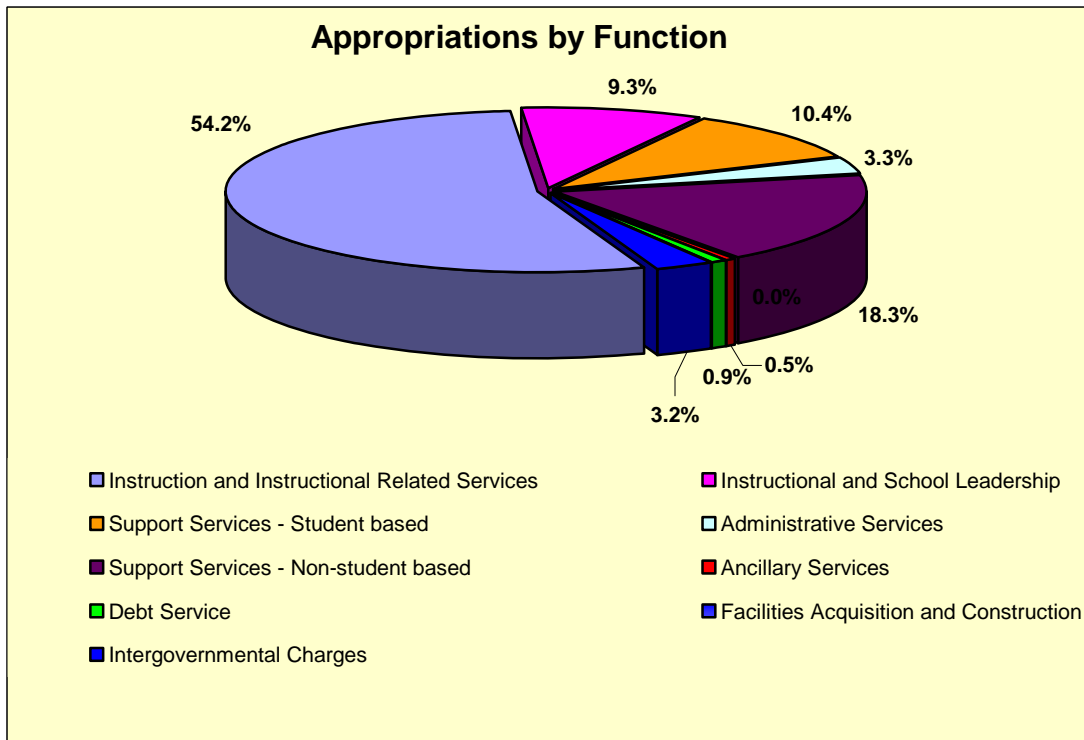


Expenditures

Appropriation for District expenditures are categorized in several ways. As required by TEA regulation, the budget must be prepared and adopted by functional area. However, appropriations are also categorized by object of expenditure, organization, and by program intent.

Expenditure by Function

The following chart illustrates the breakdown of the General Fund budget by major functional categories. As would be expected, over half, 54.2% is appropriated for Instruction and Instructional Related Services, including classroom instruction, instructional resources and media services and curriculum and instructional staff development.



Another 10.4% has been appropriated for student support functions such as, guidance, counseling, and evaluation services, social work and attendance services, health services, student transportation and extracurricular activities. In fact, 64.6% of the General Fund budget is designated for functions with direct student impact.

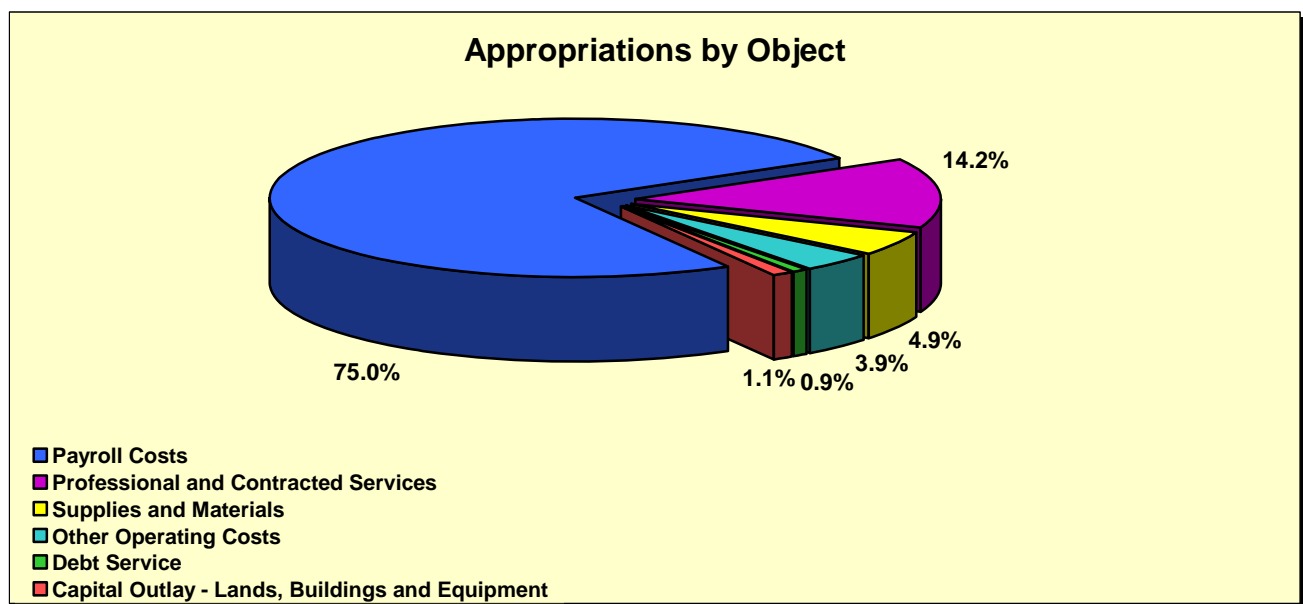
Only 9.3% of the funds are budgeted for instructional and school leadership and 3.3% for general administration. Instructional and school leadership includes the cost of campus administration and centralized instructional administration. The latter costs, along with general administration, are considered in determining the District's administrative cost ratio. The District's administrative cost ratio for 2010-2011 was 8.05%, well below the acceptable administrative cost ratio of 11.05% established by the Texas Education Agency for districts of comparable size.

Other support services which indirectly impact students, make up 18.3% of the total budget. These services include the cost of plant maintenance and operations, including the cost of utilities, school safety and data processing services and information systems.

The remaining 4.6% of budgeted expenditures are allocated to ancillary services, funding the District's after school programs and other community partnerships; debt service; and intergovernmental charges. These intergovernmental charges represent transfers to other governmental entities in support of the Juvenile Justice Alternative Education Program and a tax increment fund established under Chapter 311 of the Tax Code, in conjunction with other governmental entities in the city of Waco for the betterment of the community.

Expenditure by Object

Reviewing the District's budget by object of expenditure, we find that payroll costs, including the costs of employee benefits, make up over 75.0% of the budget. This concentration in salaries and wages is to be expected in a service-oriented organization. In addition, the District's commitment to small community schools tends to increase payroll costs, particularly in the area of campus support.



Because payroll costs comprise the largest component of the budget, salary issues dominate budget discussions. Due to the passing of Senate Bill 1 the District found itself with a loss of foundation school program revenue of about \$3.4 million for the 2012-2013 school year. With limited funds available, the Board and administration struggle to increase beginning teacher salaries, compete with neighboring districts for mid-level experienced teachers, and still award high-experienced teachers with an adequate increase. In order to allow the District to remain competitive in the teacher job market, the Board of Trustees approved an average \$1,584 increase or 3.5% for the employees paid on a teacher schedule. In addition; the Board approved a 3.5% of the midpoint increase for paraprofessional and auxiliary personnel. The Board also approved a 3% of the midpoint increase for administrative and other professional staff.

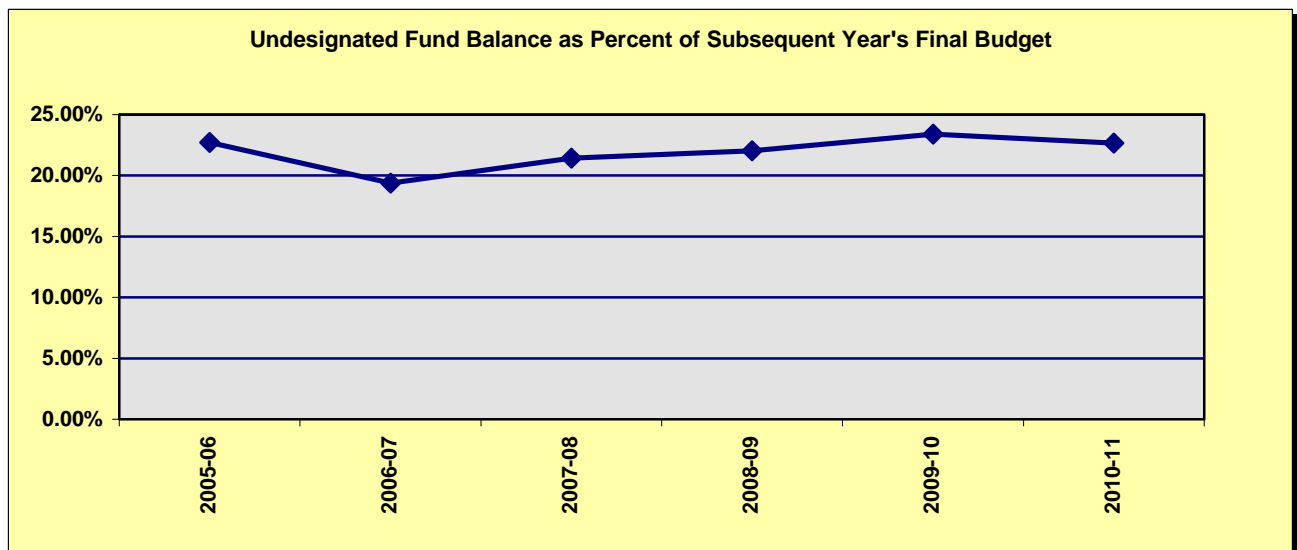
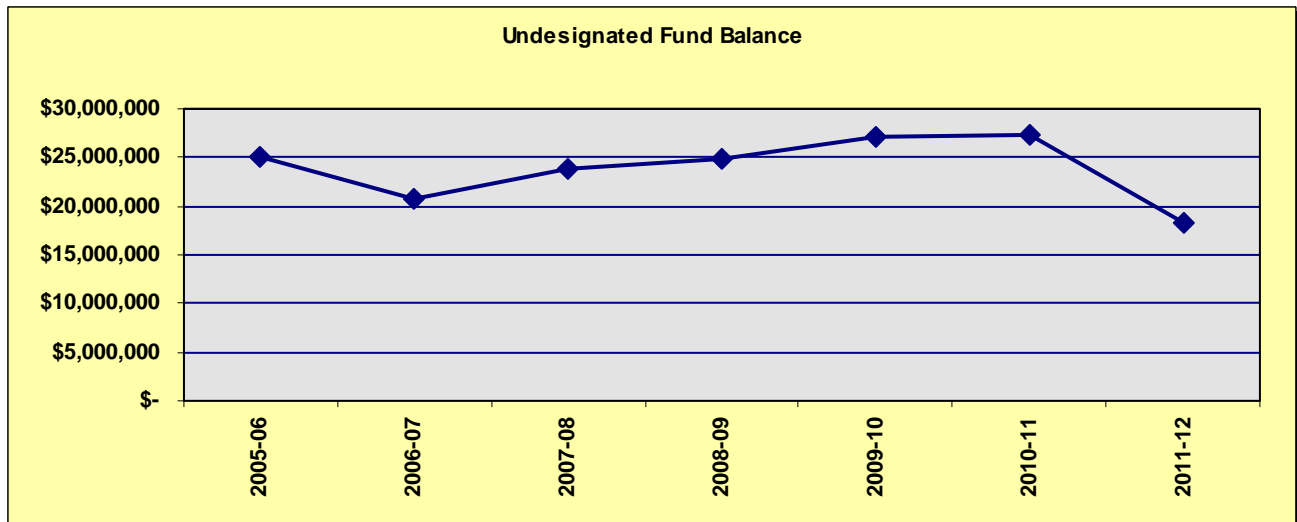
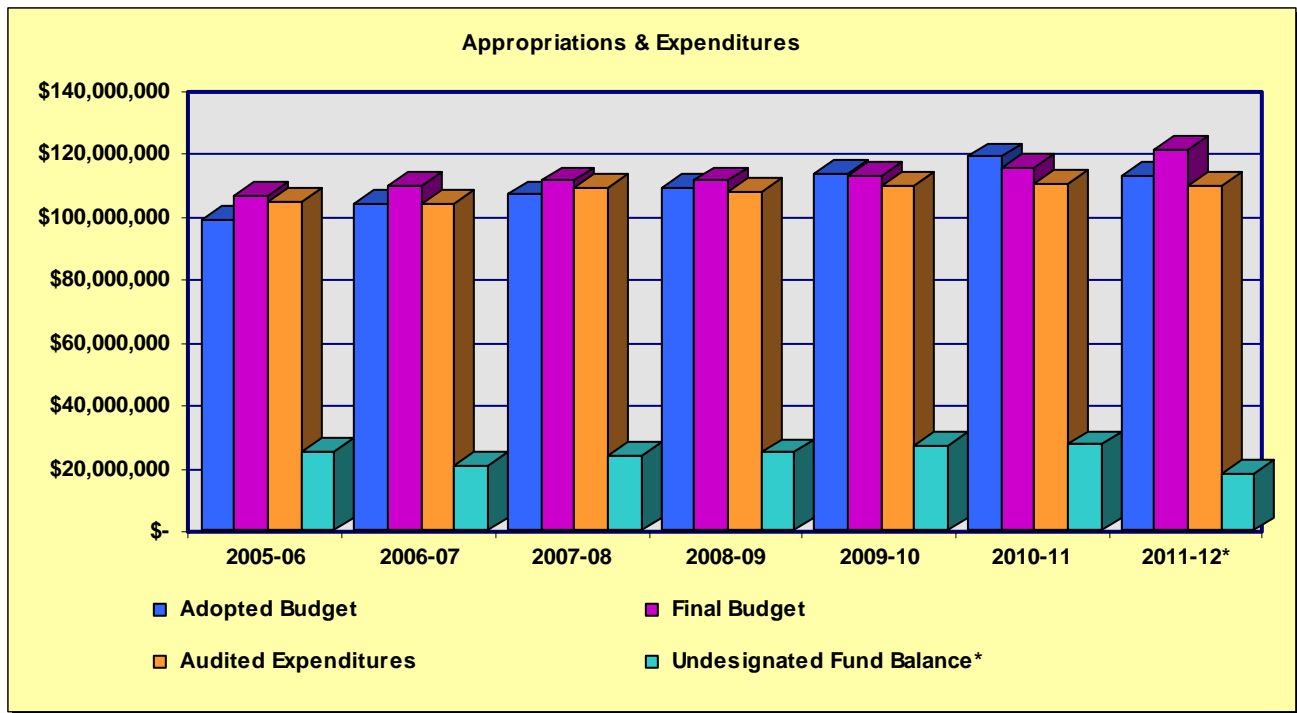
Professional and contracted services, which include utilities, telecommunication cost, legal, audit and tax collection fees, maintenance and repair services, comprise 14.2% of the budget. The remaining funds are budgeted for supplies and materials, including textbooks and testing materials, 4.9%, other operating expenditures such as travel, insurance and election cost, 3.9%, debt service payments, 0.9%, capital outlay, 1.1%.

Fund Balance

Seventeen years ago, as the Waco Independent School District closed its books for fiscal year 1994-95; it found itself in a precarious position, financially. The total fund balance for the General Fund had dropped to just over \$0.5 million and all but \$49,000 of that was restricted and unavailable to fund future obligations. Since that time, the District has worked diligently to re-establish an adequate fund balance without negatively affecting instructional programs. As a result, the District anticipates a fund balance of over \$28.0 million to begin the 2012-13 year, 63.4% of which is unrestricted and undesignated.

Appropriations, Expenditures and Fund Balance Comparison								
Fiscal Year	Adopted Budget	Final Budget	Audited Expenditures	Audited Expenditures as a Percent of Final Budget	Total Fund Balance*	Undesignated Fund Balance*	Undesignated Fund Balance as a Percent of the Total Fund Balance	Undesignated Fund Balance as a Percent of the Subsequent Year's Final Budget
1994-95	Not available	68,111,498	66,415,384	97.51%	534,042	48,868	9.15%	0.07%
1995-96	Not available	71,425,998	69,195,300	96.88%	3,734,662	2,883,179	77.20%	3.78%
1996-97	78,088,501	76,291,137	73,256,339	96.02%	8,203,224	5,699,644	69.48%	7.42%
1997-98	76,375,627	76,825,494	70,192,374	91.37%	14,482,152	10,861,779	75.00%	13.17%
1998-99	79,702,836	82,444,551	76,429,873	92.70%	15,996,774	15,325,367	95.80%	17.88%
1999-00	83,793,681	85,723,096	81,211,873	94.74%	15,885,548	14,058,496	88.50%	15.73%
2000-01	85,854,740	89,347,542	86,726,227	97.07%	17,623,939	16,704,186	94.78%	18.01%
2001-02	90,847,161	92,740,315	87,895,786	94.78%	17,849,319	16,413,448	91.96%	17.29%
2002-03	91,290,939	94,929,498	90,503,719	95.34%	21,350,353	20,695,141	96.93%	21.65%
2003-04	93,846,098	95,605,193	92,710,206	96.97%	24,519,784	23,446,243	95.62%	23.58%
2004-05	96,873,781	99,417,199	94,229,661	94.78%	26,163,935	25,751,743	98.42%	24.16%
2005-06	98,777,188	106,587,900	104,765,322	98.29%	26,313,285	24,987,601	94.96%	22.72%
2006-07	104,137,810	109,964,256	103,946,893	94.53%	23,042,492	20,693,381	89.81%	19.37%
2007-08	106,841,414	111,357,795	108,865,343	97.76%	25,720,211	23,869,841	92.81%	21.43%
2008-09	108,880,159	111,357,797	108,007,230	96.99%	26,208,934	24,886,922	94.95%	22.03%
2009-10	113,511,956	112,968,666	109,844,975	97.23%	29,036,793	27,072,569	93.23%	23.41%
2010-11	118,921,289	115,639,210	110,464,702	95.53%	30,363,618	27,424,965	90.32%	22.65%
2011-12**	112,742,711	121,104,362	109,892,381	90.74%	28,967,562	18,365,062	63.40%	
* Adjusted for Food Services Deficit								
**Expenditures and Fund Balances are projected as of August 31, 2012.								

Most recently, excess fund balance has been utilized to fund numerous special projects during the school year. This planned, short-term use of the fund balance will not negatively impact the District's overall financial position.

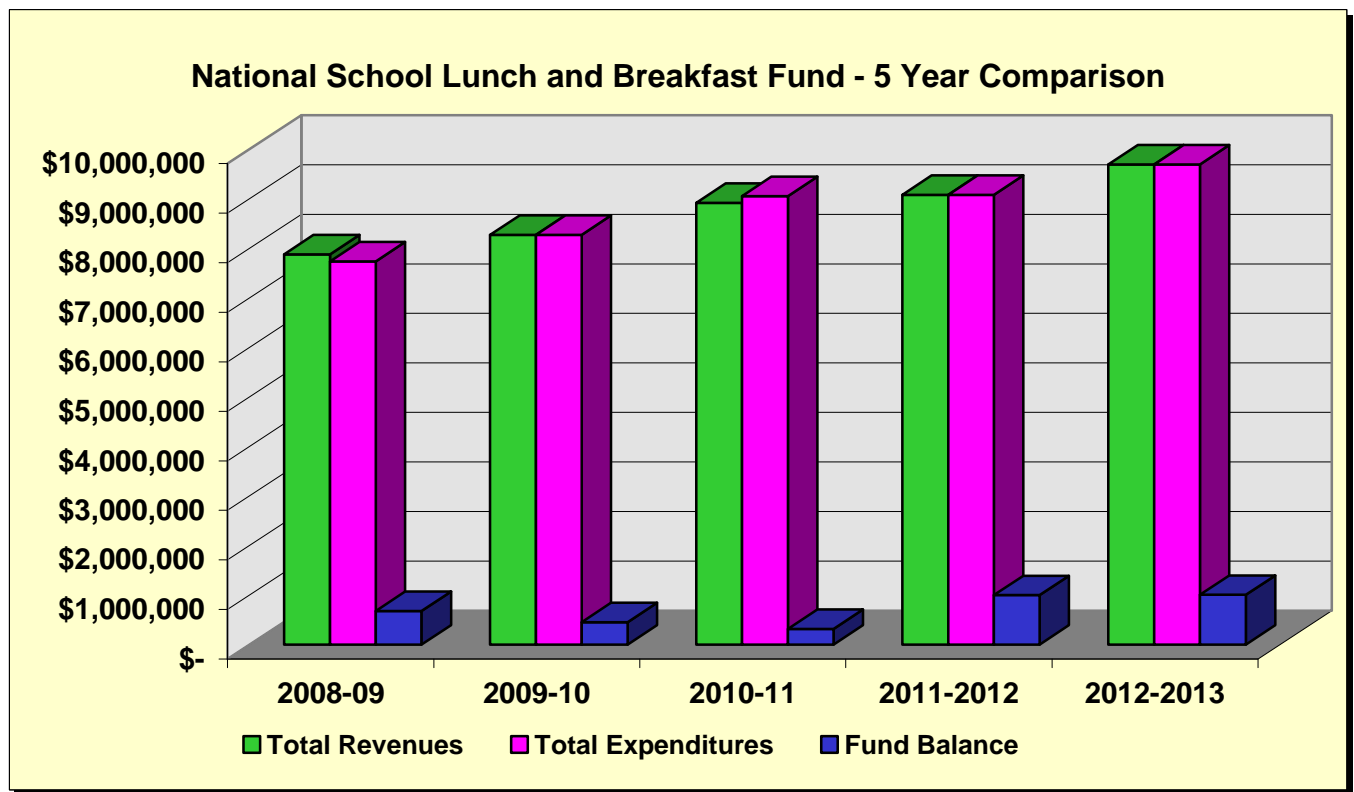


THE NATIONAL SCHOOL LUNCH AND BREAKFAST FUND

The Texas Education Agency has set additional requirements for school district budgets. One of these requirements is that, regardless of fund type, the National School Lunch and Breakfast Fund must be included as a part of the Official Budget. Alternatively, the District may prepare and include other funds, at its discretion.

The District accounts for its food service program in a special revenue fund. Because of the District's demographics, over 88% of the program's revenues are generated through the federal government's National School Lunch and Breakfast Program.

For many years, declining participation coupled with rising costs resulted in an increasing deficit in the Child Nutrition Program. In an effort to curb this trend, the District outsourced the management of its food services. Sodexo Inc. and Affiliates that manage the program undertook major steps to promote efficiency and decrease costs in the 2002-2003 school year, their goal being to eliminate the deficit within three years. Falling just short of breaking even in 2002-03, the company refunded \$ 45,000 to the District in order to maintain the beginning fund balance. In 2005-06, the goal was reached of eliminating the deficit. It is anticipated that in 2012-13 the District will achieve a break even position, which continues this practice of efficiency and decreasing cost.



THE DEBT SERVICE FUND

Debt service funds are established to fund a district's bonded debt payments for principal and interest. Until recently, debt was serviced totally through the Interest and Sinking (I&S) portion of the tax rate. Beginning in the 1999-2000 fiscal year, the State funding formula included a Tier III funding allotment to assist school districts with facilities acquisitions and improvements. Tier III consists of two programs, the Existing Debt Allotment (EDA) and the Instructional Facilities Allotment (IFA). These programs fund debt acquired in the acquisition of facilities and, like Tier II funding, are based on a district's average daily attendance, property values, and tax collection efforts.

With the authorization of the Existing Debt Allotment in 2001-02, the District was able to lower the debt portion of the tax rate from \$ 0.1400 to \$ 0.1253. The following year, the rate was again lowered to \$ 0.1185. In spite of the negative impact of rising property values in the past three years, the District maintained that rate through 2005-06. In 2006-07, the district raised the debt portion of the tax rate from \$ 0.1185 to \$ 0.1220 and maintained that rate for 2007-08. In 2008-09, the district raised the debt portion of the tax rate from \$ 0.1220 to \$ 0.319099. In 2009-10, the district raised the debt portion of the tax rate from \$ 0.319099 to \$ 0.3263. In 2010-11, the district lowered the debt portion of the tax rate from \$ 0.3263 to \$ 0.324750. In 2011-12, the district lowered the debt portion of the tax rate from \$ 0.324750 to \$ 0.320998. In 2012-13, the district lowered the debt portion of the tax rate from \$ 0.320998 to \$ 0.315180. This will necessitate utilizing the fund balance.

Debt Service Obligations for 2012-2013

Debt Series	Principal	Interest	Total
School Building Unlimited Tax Bonds, Series 2001	935,000	205,288	1,140,288
Unlimited Tax Refunding Bonds, Series 2004	1,295,000	547,655	1,842,655
Unlimited Tax Refunding Bonds, Series 2006	45,000	175,000	220,000
School Building Unlimited Tax Bonds, Series 2008	3,755,000	6,032,162	9,787,162
School Building Unlimited Tax Bonds, Series 2009	0	2,092,000	2,092,000
Unlimited Tax Refunding Bonds, Series 2010	110,000	218,556	328,556
Totals	\$ 6,140,000	\$ 9,270,661	\$ 15,410,661

OTHER SPECIAL REVENUE FUNDS

In addition to the National School Lunch and Breakfast Fund, the District's Special Revenue Funds also include a multitude of funds established to account for revenues (and their related expenditures) designated for special purposes. These funds primarily consist of entitlement grants (grants that are allotted by the Texas Education Agency on a per capita basis and designated for specific student populations) but do include a number of competitive grant awards, as well as, campus activity and donated funds.

Although not required, budgets should be established and used for all grant programs. The budget is a financial blueprint of the grant program's goals and objectives. It limits the amount and type of expenditures to those that have been approved and provides a basis for evaluating and reporting actual and budgeted amounts. This information reflects the performance of the programs.

The majority of the grants are federal grants funded through the Department of Education. Federal grants like ESEA Title I, Part A continue to fund supplemental programs that aid our students. Special Education population receives aid from IDEA B Formula and Preschool grants to meet the needs of their students. A primary source of funds for recruiting, hiring, and retaining highly qualified teachers and principals and pupil service personnel is the ESEA Title II, Part A, Teacher and Principal Training and Recruiting Fund.

The State continues to fund the State Deaf and the Regional School for the Deaf meets the needs of the physically challenged students within the surrounding districts with which we have shared services agreements.

The District also applies and is awarded a number of competitive grants from Federal, State, and Local sources. Budgets for these grants are placed as awarded. Budgets for these other Special Revenue Funds are not included in this document as part of the Official Budget.

DISTRICT PROFILE

DISTRICT PROFILE

The Waco Independent School District is a mid-sized district serving the many different needs of more than 15,000 students throughout the city. Waco ISD was established in the late 1800s and has grown from a small classroom to thirty-one campuses across the city. Waco ISD schools offer a family-like atmosphere and small school feel for students ages three through high school.

The District is located in the city of Waco, the seat of McLennan County, Texas. Straddling Interstate Highway 35, Waco lies halfway between the Dallas/Fort Worth metroplex and Austin, the State capital. The Waco Metropolitan Statistical Area covers 1,000 square miles, with the Waco corporate limits encompassing 85 square miles. According to the 2011 U.S. Census, the median household income in the Waco area was just \$32,246 with an average per capita income of \$18,713. The District is one of twelve school districts located in the surrounding communities. Three charter schools, more than a dozen private, and parochial schools can also be found within the city boundaries.

Governed by an elected Board of Trustees (the "Board") comprised of seven members serving three year staggered terms, elections are held every year on the first Saturday in May. The Board is charged with policy-making and supervisory functions and delegates administrative responsibilities to the superintendent.

Waco ISD offers educational programs at twenty-four sites, including two high schools, four middle schools, fifteen elementary schools, and two alternative education centers. A map of the District and detailed list of campuses is included on page 15. Students in the District are allowed to attend their neighborhood school or may apply for random lottery selection to one of three magnet schools. Magnet campuses, encompassing all grade levels, provide a broad range of curriculum including technology, science, fine arts, Montessori, business, and engineering. District programs include, but are certainly not limited to, the following:

- Early childhood
- Character education
- Bilingual/ESL programs
- State-recognized inclusion programs
- Advanced academic/Athens program
- Dropout recovery
- After-school programs
- Career and Technology Education
- Health and Human Services
- Business and Entrepreneurship
- Engineering and Technology
- Liberal Arts
- Articulated courses with area colleges and universities
- JROTC
- 4A Athletics

Waco ISD continues to be a leader in the State with its rigorous promotion policy, requiring students in grades three through eight to pass the TAKS in order to be promoted to the next grade level. The District's instructional year is 177 days. A copy of the 2012-13 School Calendar may be found on page 19.

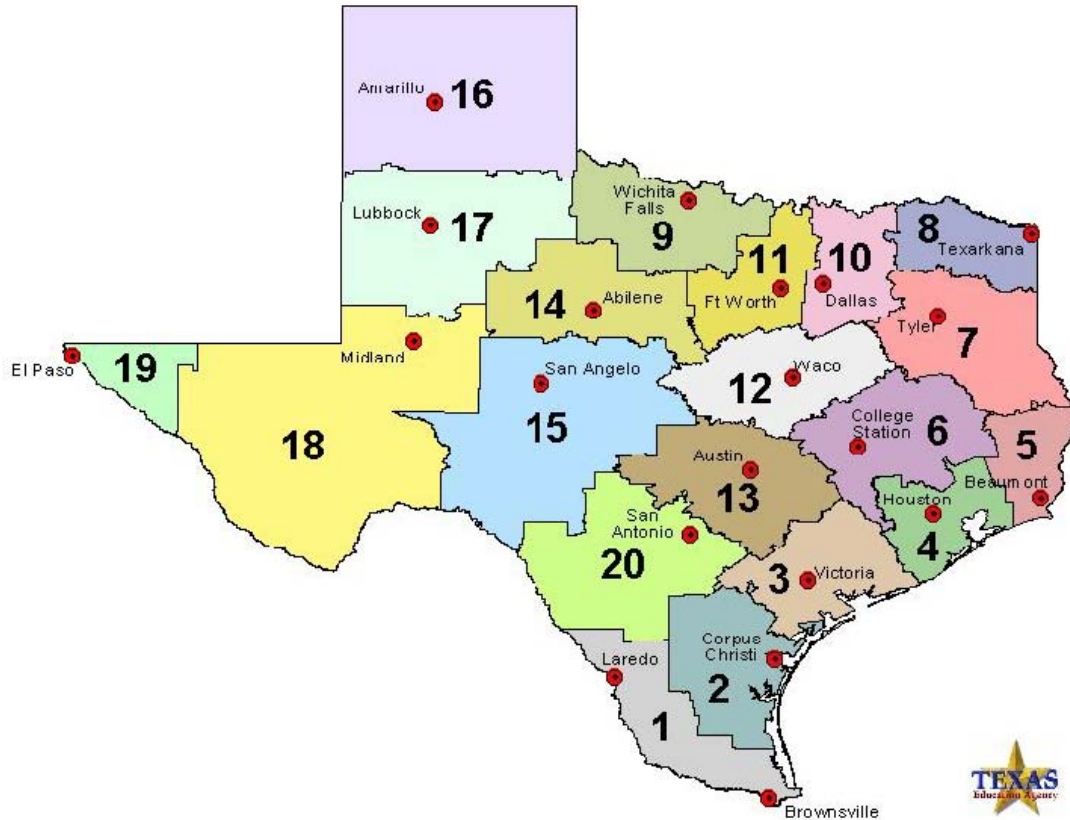
Waco ISD encourages life-long learners and realizes the value of professional development for teachers and administrators. The TXBess mentoring program supports teachers new to the profession by pairing them with a veteran teacher who provides support, encouragement, and advice throughout the year. Waco ISD also offers an incentive program for all teachers who earn 30 hours of credit during non-teaching hours.

The Waco ISD Sports complex is recognized around the state as a premier venue for high school sports, including football, soccer, softball, baseball and marching band competitions. Both the Richfield Performing Arts center host events, which feature Waco ISD's award-winning choirs, bands, and thespians for the entire community to enjoy. Waco ISD has worked hard to build new schools and renovate existing ones

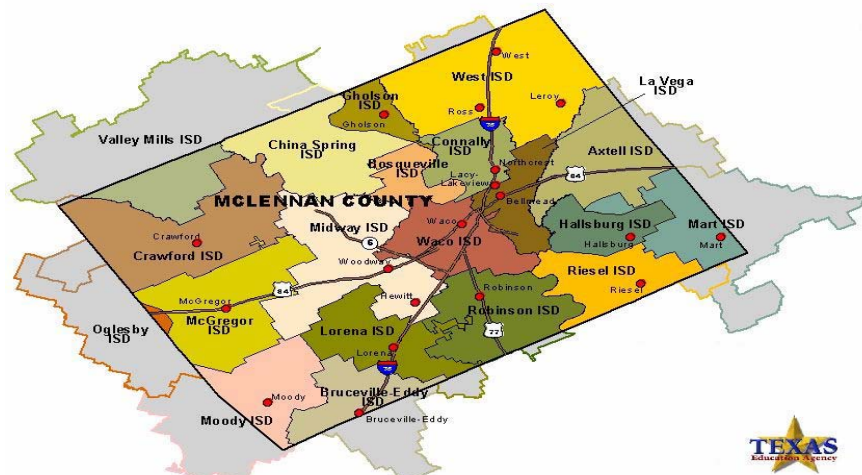
Community and business leaders strongly support the education of students in Waco. The Partners in Education program has nearly 200 businesses and organizations partnered with 24 schools. Since 1997, the WISD Education Foundation has awarded over \$1,100,000 in grants and scholarships to teachers and schools to help make special programs a reality for students.

Waco's big-town amenities coupled with a small-town cost-of-living make it an attractive place to work and live. Each school in the Waco Independent School District has a unique atmosphere with programs designed to provide a quality education meeting the needs of our diverse population.

TEA DISTRICT MAP



The Waco Independent School District is located in Central Texas along the Brazos River and Interstate Highway 35



The District is located in the city of Waco, and is one of twelve school districts in McLennan County.



PO BOX 27, 501 FRANKLIN AVE
WACO, TEXAS 76701

WACO ISD MAIN NUMBER

254.755.WISD

WISD POLICE DEPARTMENT

254.752.0858

WISD TECHNOLOGY HELP DESK

254.755.9599

ELEMENTARY SCHOOLS

ALTA VISTA

3637 Alta Vista Dr.

254.662.3050

KENDRICK

1801 Kendrick Lane

254.752.3316

BELL'S HILL ♦

2100 Ross

254.754.4171

LAKE AIR MONTESSORI ■

4601 Cobbs Dr.

254.772.1910

BROOK AVENUE

720 Brook Ave.

254.750.3562

MOUNTAINVIEW ♦

5901 Bishop Dr.

254.772.2520

CEDAR RIDGE

2115 Meridian Ave.

254.756.1241

PARKDALE ♦

6400 Edmond Ave.

254.772.2170

CRESTVIEW

1120 New Road

254.776.1704

PROVIDENT HEIGHTS

2415 Bosque Blvd.

254.750.3930

DEAN HIGHLAND

3300 Maple Ave

254.752.3751

SOUTH WACO

2104 Gurley Lane

254.753.6802

HILLCREST PDS ■ ♦

4225 Pine Ave.

254.772.4286

WEST AVENUE

1101 N. 15th St.

254.750.3900

J.H. HINES

301 Garrison St

254.753.1362

MIDDLE SCHOOLS

CESAR CHAVEZ ♦

Temporary location:

2600 Bagby Ave 76711

254.750.3736

G.W. CARVER ♦

1601 J.J. Flewellen Road

254.757.0787

INDIAN SPRING

500 N. University Parks Dr.

254.757.6200

TENNYSON MIDDLE

ATLAS ACADEMY

6100 Tennyson Dr.

254.772.1440

HIGH SCHOOLS

UNIVERSITY HIGH

A.J. MOORE ACADEMY ■ ♦

3201 S. New Road

254.756.1843

WACO HIGH

2020 N. 42nd St.

254.776.1150

STARS CREDIT RECOVERY CENTER

200 W. Waco Dr

254.754.6283

WISD ALTERNATIVE

1030 E. Live Oak

254.757.3829

MCLENNAN CO. CHALLENGE ACADEMY

2015 Alexander Ave.

254.754.0803

DISTRICT OFFICES

CHILD NUTRITION/SODEXO

511 Franklin Ave.

254.752.5522

WISD ATHLETIC COMPLEX

1401 S. New Road

254.745.2250

MAINTENANCE & WAREHOUSE

2025 S. 19th St.

254.752.3497 - MAINTENANCE

254.754.7791 - WAREHOUSE

NORTH WACO ANNEX

2015 Alexander Ave

254.752.0858

STUDENT TRANSPORTATION

2001 S. 18th St.

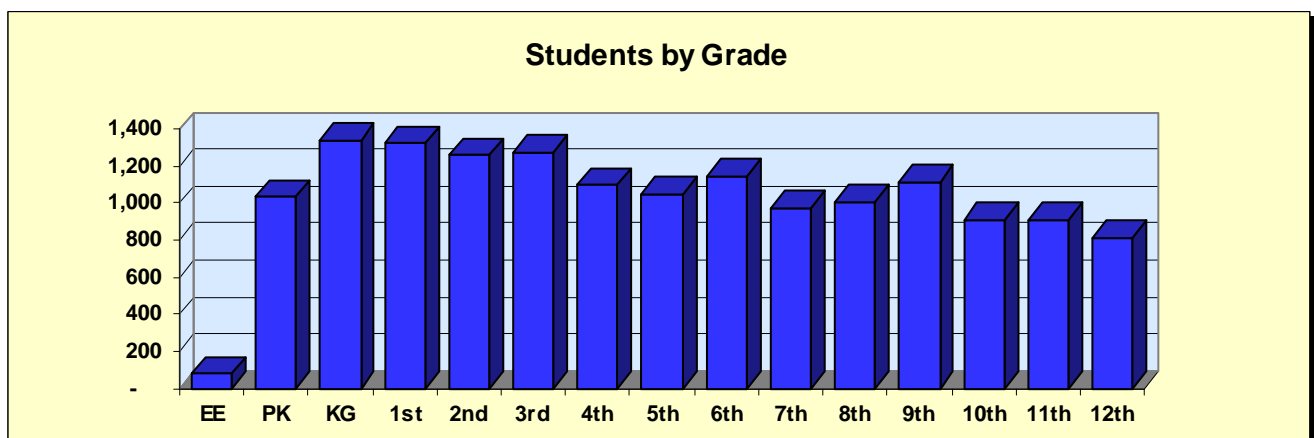
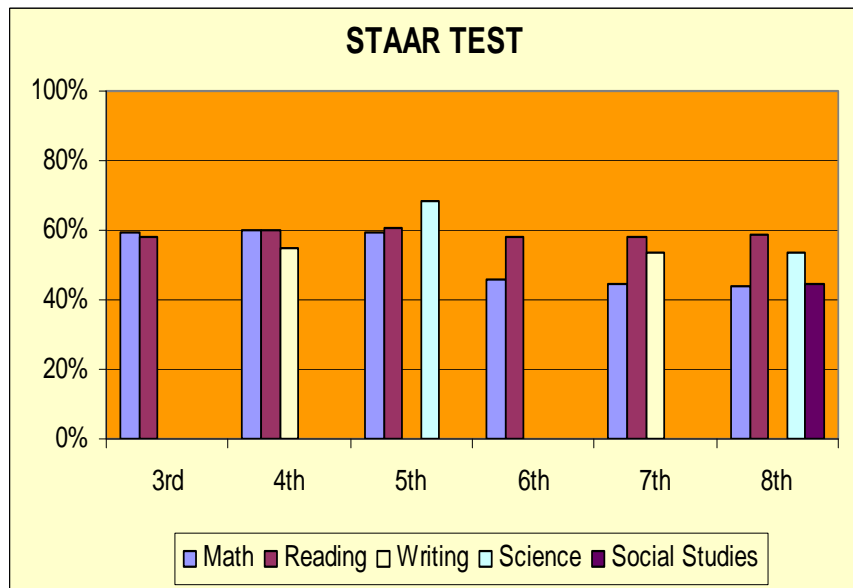
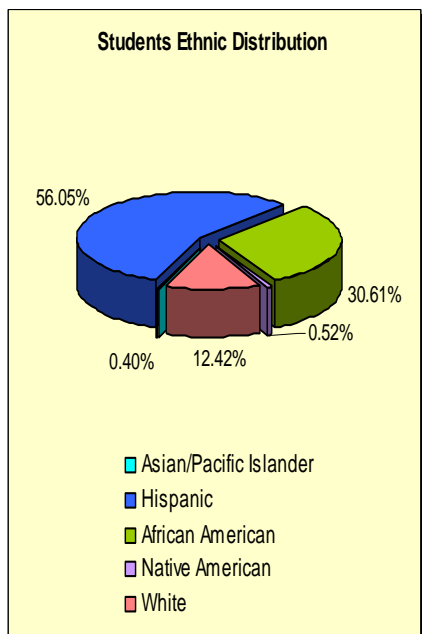
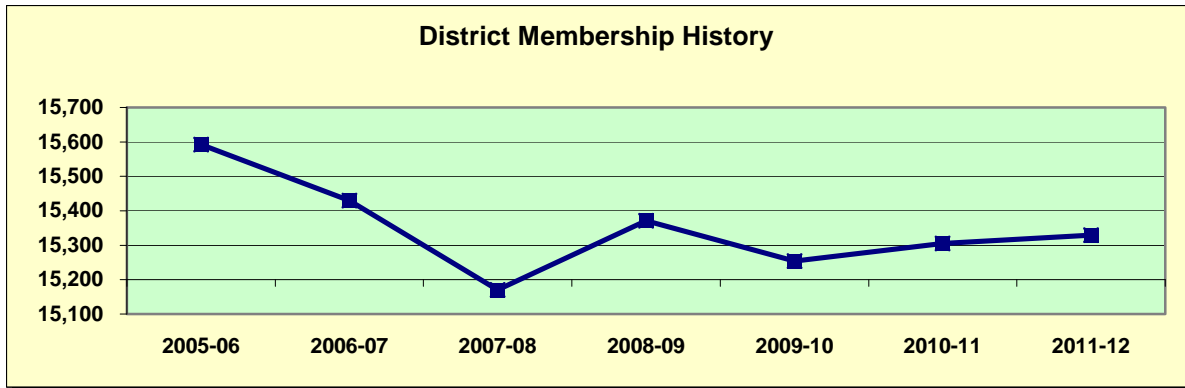
254.752.9200

♦ PROFESSIONAL DEVELOPMENT SCHOOL

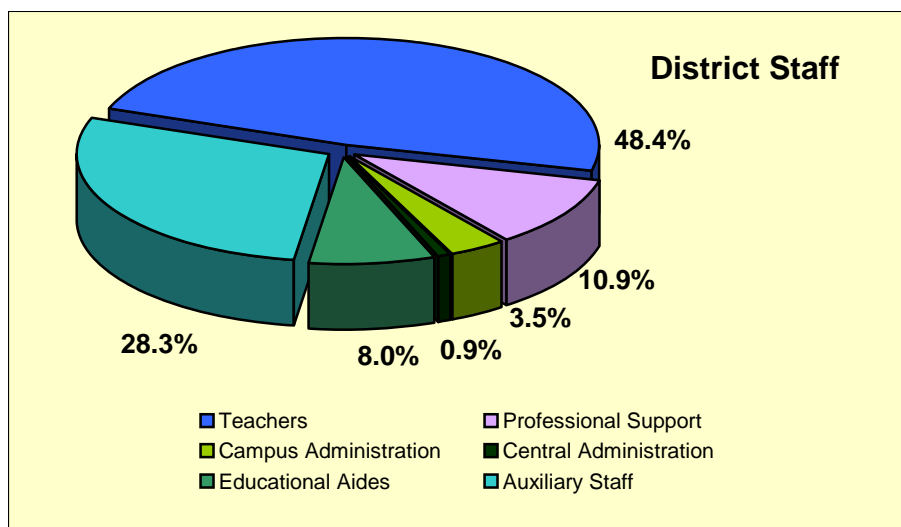
■ MAGNET SCHOOL

Student Profile

The Waco Independent School District has an ethnically diverse student population with over 85% of our students considered economically disadvantaged. This creates many challenges in helping each student achieve success.



Staff Profile



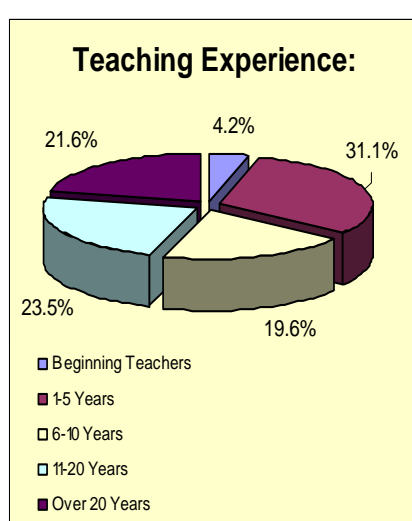
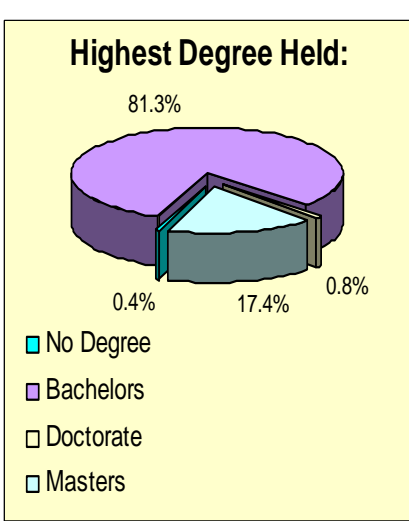
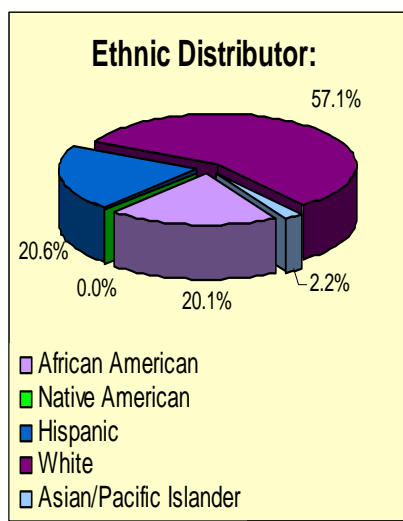
Staffing Statistics

Average Years Experience of Teachers	12 Years
Average Beginning Teacher Salary	\$40,950
Average Teacher Salary	\$45,344
Turnover Rate for Teachers	16.4%
Instructional Staff Percent	62.6%
Administrative Cost Ratio	8.05%
Number of Students per Teacher	15.9

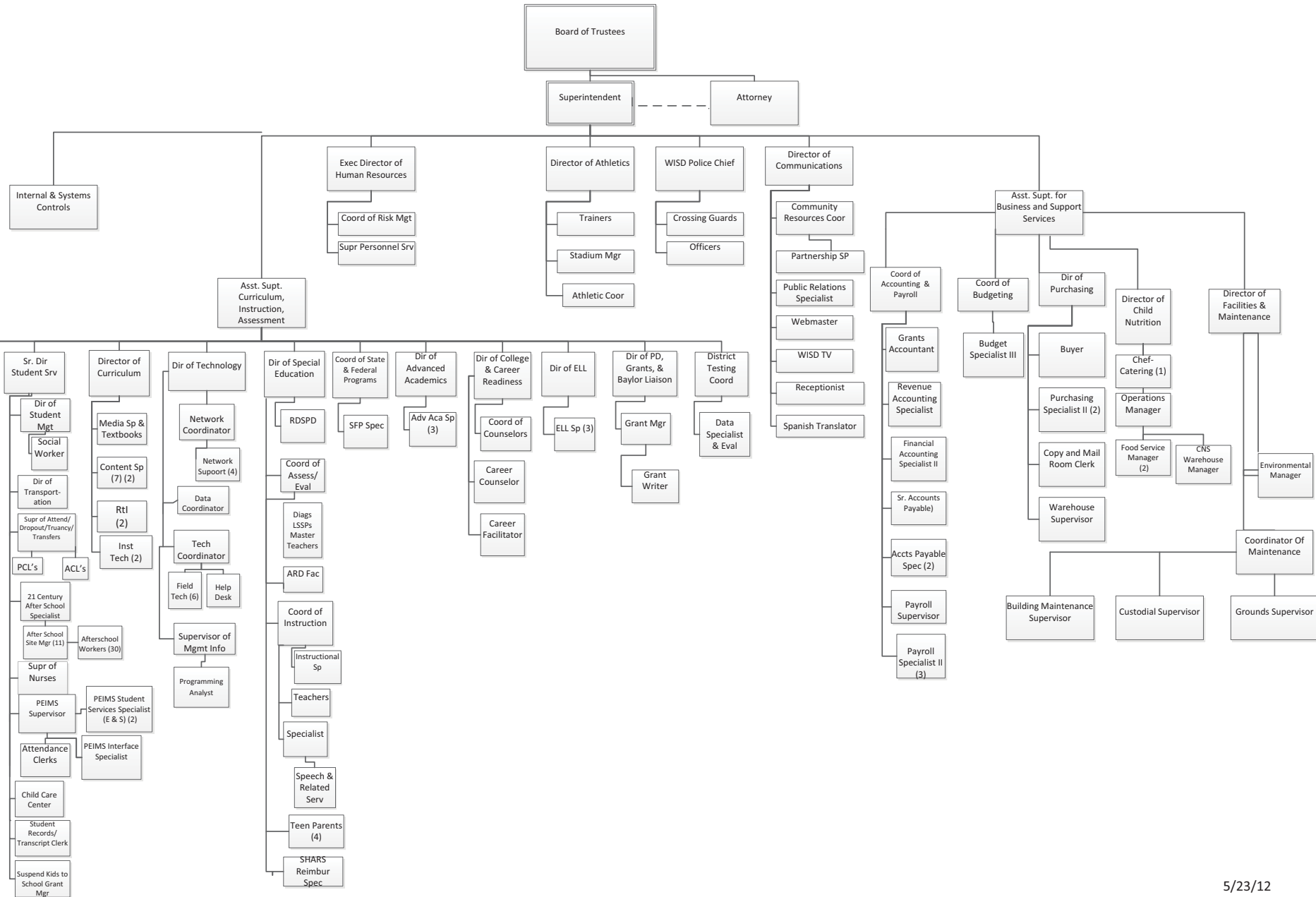
The Waco Independent School District strives to maintain a highly qualified teaching force.

The average year's teaching experience, both in total and with the District, exceeds State averages and the District now boasts of nine National Board Certified Teachers.

Teacher Information



WACO INDEPENDENT SCHOOL DISTRICT



Waco ISD Calendar 2012 - 2013

July, 2012						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August, 2012						
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September, 2012						
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30						

October, 2012						
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28	29	30	31			

November, 2012						
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December, 2012						
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30	31					

January, 2013						
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27	28	29	30	31		

February, 2013						
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24	25	26	27	28		

March, 2013						
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31						

April, 2013						
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28	29	30				

May, 2013						
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June, 2013						
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23	24	25	26	27	28	29
30						

Early Release Days

Oct 3, Dec 21, Feb 27, Jun 6
Staff Development Day
Teacher Workday
Student/Teacher Holiday
First and Last Day of Instruction
[Start of grading period
] End of grading period

Weather Make-Up Days*

Feb 18
May 24

Waiver Staff Dev. Days

November 19, 20

Aug 27-Sep. 28	24 days
Oct 1 - Nov 2	24 days
Nov 5 - Dec 21	30 days
1st Semester	78 days
Jan 7 - Feb 22	33 days
Feb 25 - Apr 19	34 days
Apr 22 - Jun 6	32 days
2nd Semester	99 days

Holidays (Staff and Students)

Jul 4	Independence Day
Sep 3	Labor Day
8-Oct	Columbus Day
Nov 21-23	Thanksgiving Break
Dec 24-Jan 2	Christmas Break
Jan 21	MLK Day
Mar 11-15	Spring Break
Mar 29	Easter Break
May 27	Memorial Day

***If the Weather Make-Up Days are not used, those days become Staff and Student Holidays**

**BUDGET
DEVELOPMENT
PROCESS**

THE BUDGET PROCESS

The development and implementation of the District's budget is the responsibility of the Superintendent. Legal requirements for school district budgets are formulated by the State, the Texas Education Agency, and the local district. Additionally, state and federal agencies may impose other requirements on funds; particularly grant funds, distributed through those sources.

The budget development process for the coming year begins shortly after the current year's budget has been adopted and implemented. By January, preliminary enrollment and average daily attendance projections have been made. These projections will be continuously reviewed and revised through the end of the school year.

Because of the District's reliance on State funding, the projection of average daily attendance is critical in determining the resources available to fund the proposed budget. As discussed earlier, State funding is a three-tiered formula with the State's contribution based on a District's average daily attendance (weighted for student populations identified with special needs), property values, and tax collections. Consequently, projecting future property valuations and estimating the resulting tax collections must also be done prior to computing the State revenue.

Projections are complicated by the fact that preliminary property values are not received by the District until mid to late May and the final "certified" tax roll is not received until the end of July. Further complicating these revenue projections is the re-authorization of State funding every two years. These biennial legislative sessions must be monitored closely in order to incorporate changes in the funding formulas.

Once initial revenue estimates are complete, projections of major expenditure items such as utilities, employee benefits, property and casualty insurance, tax collection, legal and audit fees, etc., are made. Current year's salaries and other expenditures are also analyzed in order to substantiate budget allocations. This preparatory work provides the administration with the financial parameters within which it must work to develop the operating budget.

Proposed budget allocations, including bases, methodologies and amounts, are subjected to a review by both an administrative budget committee and the Board of Trustees. Members of the administrative committee include the Superintendent, Assistant Superintendent of Business and Support Services, and Assistant Superintendent of Accountability and Instruction. Support staff from the special programs areas may be included, as appropriate. In addition to establishing budget allocations, this committee re-evaluates existing programs, identifies new District-wide program costs, examines salary proposals and reviews and makes recommendations on requests for additional funding.

The Board of Trustees in its entirety monitors the District's financial activities and gives the administration guidance on budget issues brought to it for consideration. Upon completion of this review, budget allocation methodologies and elements are approved and budget packets are then distributed to the various campus, department, and program budget administrators for development.

The budget packet typically consists of a budget worksheet, a listing of positions showing the current year's source of funding, and a copy of the organization's allocation(s). Each campus principal uses his or her allocations to staff the campus and is to be used for supplies, materials, equipment, staff development and other non-salary costs. In this decentralized process, the campus site-based decision-making teams, working under the guidance of the campus principal, participate in decisions concerning the utilization of these discretionary funds.

Non-campus budgets are developed by each department head and reviewed by the administrative committee. During this process, the committee will also review any requests for additional funds or personnel units, notifying budget administrators of its decisions.

Following the development of the organizational budgets, consolidated budgetary information is presented to the Board of Trustees. Recommendations on compensation and benefit increases, tax rates, and funding of new programs or additional requests will be presented to the Board throughout the process. When consensus is reached on the proposed budget, a public hearing is convened to allow taxpayers input on the proposed budget and tax rate. This hearing is followed by the Board's discussion and vote.

Changes to the approved budget may be accomplished through either an amendment or a transfer. State law gives the Board of Trustees the authority to amend the approved budget to cover any unforeseen expenditures. The Texas Education Agency has ruled that the budget must be amended prior to exceeding a functional expenditure category. Changes of this nature are submitted to the Board of Trustees for approval at their monthly meetings. Any changes within a functional category are processed through a budget transfer and are approved administratively.

Budget Administration and Management Process

As budgeted funds are expended, periodic monitoring of the budget should be conducted in accordance with responsibility accounting. Each level of the district's organization is responsible for monitoring those budget items for which it is responsible. The District's accounting system generates expenditure and encumbrances information on a monthly basis. To review budget performance, this information is compared with campus spending plans by principals and centralized services department heads. Administrators, with access to the District's computerized accounting system, may in fact monitor budgetary performance on a transaction-by-transaction basis.

Budget monitoring for the entire District is similarly done by district administrators. The Assistant Superintendent of Business and Support Services and other district administrators use similar expenditure and encumbrance reports to monitor the budget compliance of programs and funds. Annualized budget summaries which project the impact of current expenditures on year-end results are used in this effort.

The level and frequency of management review of the budget will vary by district. In most districts, the superintendent (or designee) reviews budget-to-actual comparisons monthly. Reporting periodic budget/actual results to the school board is customary in most districts. Monthly financial reports are presented to the Board of Trustees. The reports include statements for the General Fund, Food Service Fund and Debt Service Fund. Quarterly investment reports and athletic complex reports are also presented. If bond proceeds are available and capital projects are in progress, the administration and Board also receive a monthly construction report. While the management of the budget is the responsibility of administration, the Board members need periodic updates on budget results and must be informed of significant budgetary issues. This flow of information keeps the Board apprised of issues, which may affect the District's performance and prepares them for the next budget cycle.

Cash flow projections are critical in ensuring that the District will not experience a fiscal crisis from a cash shortage. Cash forecasts are developed for the fiscal year on a monthly basis. The forecasts consider the timing of federal and state aid payments, local property tax levies and collections, interest earnings and disbursements.

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BUDGET POLICIES

Legal Requirements

Legal requirements for school district budgets are formulated by the state, TEA, and the local district. In addition to these requirements, individual school districts also may have their own legal requirements for budget preparation. Additional legal requirements also may be imposed by state and federal grants; however, this section deals only with *state legal mandates, TEA legal requirements and local district requirements* for basic budget development and submission.

Sections 44.002 through 44.006 of the [Texas Education Code](#) establish the legal basis for budget development in school districts. The following six items summarize the legal requirements from the code:

- The superintendent is the budget officer for the district and prepares or causes the budget to be prepared. *Note: TEA recommends that an interactive approach between the board of trustees and the superintendent be taken to establish the budget process and define related roles and responsibilities.*
- The district budget must be prepared by a date set by the state board of education, currently August 20 (June 19 if the district uses a July 1 fiscal year start date).
- The president of the board of trustees must call a public meeting of the board of trustees, giving ten days public notice in a newspaper, for the adoption of the district budget. Any taxpayer in the district may be present and participate in the meeting.
- No funds may be expended in any manner other than as provided for in the adopted budget. The board does have the authority to amend the budget or adopt a supplementary emergency budget to cover unforeseen expenditures.
- The budget must be prepared in accordance with GAAP (generally accepted accounting principles) and state guidelines.
- The budget must be legally adopted before the adoption of the tax rate. However, if a school district has a July 1st fiscal year start date, then a school district must **not** adopt a tax rate until after the district receives the certified appraisal roll for the district required by Section 26.01, Tax Code. Additionally, a school district **must publish a revised notice and hold another public meeting before** the district **may adopt a tax rate** that exceeds the following: (1) The rate proposed in the notice prepared using the estimate; or (2) The district's rollback rate determined under Section 26.08, Tax Code, using the certified appraisal roll.

Texas Education Agency Requirements

TEA has developed additional requirements for school district budget preparation as follows:

- The budget must be adopted by the board of trustees, inclusive of amendments, no later than August 31 (June 30 if the district uses a July 1 fiscal year start date).

- Minutes from district board meetings will be used by TEA to record adoption of and amendments to the budget.
- Budgets for the General Fund, the Food Service Fund (whether accounted for in the General Fund, a Special Revenue Fund or Enterprise Fund) and the Debt Service Fund must be included in the official district budget (legal or fiscal year basis). These budgets must be prepared and approved at least at the fund and function levels to comply with the state's legal level of control mandates. Funds to be budgeted and reported through PEIMS, both required and optional, are shown in Exhibit 2. Note: Districts may prepare and approve budgets for other funds and/or with even greater detail at their discretion. Such local decisions may affect the need for budget amendments and financial reporting requirements.
- The officially adopted district budget, as amended, must be filed with TEA through PEIMS (Public Education Information Management System) by the date prescribed in the annual system guidelines. Revenues, other sources, other uses, and fund balances must be reported by fund, object (at the fourth level), fiscal year, and amount. Expenditures must be reported by fund, function, object (at the second level), organization, fiscal year, program intent and amount. These requirements are discussed in further detail in the Data Collection and Reporting module.
- A school district must amend the official budget before exceeding a functional expenditure category, i.e., instruction, administration, etc., in the total district budget. The annual financial and compliance report should reflect the amended budget amounts on the schedule comparing budgeted and actual amounts. The requirement for filing the amended budget with TEA is satisfied when the school district files its Annual Financial and Compliance Report.

Local Requirements

In addition to state legal requirements, individual school districts may establish their own requirements for annual budget preparation. Local fiscal policies may dictate budgetary requirements which go beyond those required by the [Texas Education Code](#) and TEA. The Waco Independent School District has adopted the following local policies:

- The District shall operate on a fiscal year beginning September 1 and ending August 31.
- Budget planning shall be an integral part of overall program planning so that the budget effectively reflects the District's programs and activities and provides the resources to implement them. In the budget planning process, general educational goals, specific program goals, and alternatives for achieving program goals shall be considered, as well as input from the District- and campus-level planning and decision-making committees. Budget planning and evaluation are continuous processes and shall be a part of each month's activities.
- After it is presented to the Board and prior to adoption, a copy of the proposed budget shall be available upon request from the business office or Superintendent.

The Superintendent or designee shall be available to answer questions arising from inspection of the budget.

- The annual public meeting to discuss the proposed budget and tax rate shall be conducted as follows:
 - The Board President shall request at the beginning of the meeting that all persons who desire to speak on the proposed budget and/or tax rate sign up on the sheet provided.
 - Prior to the beginning of the meeting, the Board may establish time limits for speakers.
 - Speakers shall confine their remarks to the appropriation of funds as contained in the proposed budget and/or the tax rate.
 - No officer or employee of the District shall be required to respond to questions from speakers at the meeting.
- The adopted budget provides authority to expend funds for the purposes indicated and in accordance with state law, Board policy, and the District's approved purchasing procedures. The expenditure of funds shall be under the direction of the Superintendent or designee who shall ensure that funds are expended in accordance with the adopted budget.
- The budget shall be amended when a change is made increasing any one of the functional spending categories or increasing revenue object accounts and other resources.

BUDGET DEVELOPMENT

The development and implementation of the District's budget is the responsibility of the Superintendent. Legal requirements for school district budgets are formulated by the State, the Texas Education Agency and the local district. Additionally, state and federal agencies may impose other requirements on funds; particularly grant funds, distributed through those sources.

The budget development process for the coming year begins shortly after the current year's budget has been adopted and implemented. By January, preliminary enrollment and average daily attendance projections have been made. These projections will be continuously reviewed and revised through the end of the school year.

Because of the District's reliance on State funding, the projection of average daily attendance is critical in determining the resources available to fund the proposed budget. As discussed earlier, State funding is a three-tiered formula with the State's contribution based on a District's average daily attendance (weighted for student populations identified with special needs), property values and tax collections. Consequently, projecting future property valuations and estimating the resulting tax collections must also be done prior to computing the State revenue.

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Once initial revenue estimates are complete, projections of major expenditure items such as utilities, employee benefits, property and casualty insurance, tax collection, legal and audit fees, etc. are made. Current year's salaries and other expenditures are also analyzed in order to substantiate budget allocations. This preparatory work provides the administration with the financial parameters within which it must work to develop the operating budget.

Proposed budget allocations, including bases, methodologies and amounts, are subjected to a review by both an administrative budget committee and the Board of Trustees members. Members of the administrative committee include the Superintendent, Assistant Superintendent of Business and Support Services, and the Assistant Superintendent of Accountability and Instruction. Support staff from the special programs areas may be included, as appropriate. In addition to establishing budget allocations, this committee re-evaluates existing programs, identifies new District-wide program costs, examines salary proposals and reviews and makes recommendations on requests for additional funding.

Upon completion of this review, budget allocation methodologies and elements are presented at budget workshops to the Board of Trustees for approval and budget packets

are then distributed to the various campus, department and program budget administrators for development.

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Following the development of the organizational budgets, consolidated budgetary information is again presented to the Board of Trustees during budget workshops. Recommendations on compensation and benefit increases, tax rates and funding of new programs or additional requests will be presented to the Board throughout the process. When consensus is reached on the proposed budget, a draft is forwarded to the Board and a public hearing is convened to allow taxpayers input on the proposed budget and tax rate. This hearing is followed by the Board's discussion and vote.

FINANCIAL STRUCTURE AND BASIS OF ACCOUNTING

The Board of Trustees (the Board), a seven member group, has governance responsibilities over all activities related to public elementary and secondary school education within the jurisdiction of the Waco Independent School District (the District). Because members of the Board of Trustees (the Board) are elected by the public, have the authority to make decisions, appoint administrators and managers, and significantly influence operations, and have the primary accountability for fiscal matters, the District is not included in any other governmental "reporting entity" as defined by Governmental Accounting Standards Board, Statement No. 14, "The Financial Reporting Entity." The Waco Independent School District Public Facilities Corporation is included as a blended component unit within the reporting entity, as further discussed in Note 2 below.

The accounting policies of the District substantially comply with the rules prescribed in the Texas Education Agency's (TEA) Financial Accountability System Resource Guide (Resource Guide). These accounting policies generally conform to generally accepted accounting principles applicable to governmental units.

1. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Government activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. There are no business-type activities reported for the District.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

2. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic-resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures as well as expenditures related to claims and judgments, are recorded only when payment is due.

Property taxes and interest associated with the current fiscal period are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

- The General Fund is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The National School Lunch and Breakfast Fund is a special revenue fund used to account for resources restricted to, or designated for, child nutrition programs by the U.S. Department of Agriculture.
- The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Additionally, the District reports the following fund types:

- The Internal Service Fund accounts for workers' compensation insurance coverage provided to other departments of the District on a cost reimbursement basis.

- The Private-Purpose Trust Fund is used to account for resources legally held in trust for scholarships to be awarded to current and former students for post-secondary education. All resources of the fund, including any earnings on invested resources, may be used to support the activities listed in the preceding sentence.
- The Agency Fund accounts for assets held by the District in a purely custodial capacity. Since agency funds are custodial in nature (i.e. assets equal liabilities), they do not involve the measurement of operations.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their internal service funds, subject to this same limitation. The District has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's internal service fund is charged to the departments for workers compensation insurance. Operating expenses for the internal service fund include workers' compensation insurance claims, administration fees, and premiums paid to a governmental insurance risk management pool for stop-loss coverage. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

3. Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, public funds investment pools, and short-term investments with original maturities of three months or less from the date of acquisition.

4. Investments

Investments are stated at fair value, except for money market and participating interest-earning investment contracts that mature within one year of the date of their acquisition and nonparticipating investment contracts that are stated at cost.

5. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

6. Supplies and Inventory

Supplies and materials inventory is valued at average cost. The cost of inventory is recorded as an expenditure at the time individual inventory items are consumed.

7. Capital Assets

Capital assets, which include land, buildings and improvements, furniture and equipment, and construction in progress, are reported in the government-wide financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Buildings and improvements, furniture and equipment, and vehicles are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	50
Building Improvements	50
Furniture and Equipment	5 – 25
Vehicles	8 - 10

8. Compensated Absences

District employees are entitled to vacation and sick leave days earned by them for services performed. Vacation days lapse at the end of each year and have not been accrued. Sick days do accumulate, but employees are not paid the benefits on termination or retirement if they are not used; consequently, the benefits have not been accrued.

9. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective-interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

10. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriations or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

11. Data Control Codes

Data control codes refer to the account code structure prescribed by the TEA in the Resource Guide.

BUDGET DEVELOPMENT CALENDAR

DATE	ACTIVITY	RESPONSIBLE PARTY
Friday December 2, 2011	<ul style="list-style-type: none"> Run Average Salary Reports 	<ul style="list-style-type: none"> Budget Coordinator
Thursday December 1, 2011 through Friday January 20, 2012	<ul style="list-style-type: none"> Set up balance sheet and expenditure accounts in Pentamotion eFinancePLUS for 2012-2013 special revenue funds 	<ul style="list-style-type: none"> Budget Coordinator
Tuesday January 24, 2012	<ul style="list-style-type: none"> Budget Review Preview Projected Revenues for 11-12 & 12-13 Preview Projected ADA for 11-12 & 12-13 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Budget Coordinator
Thursday January 31, 2012	<ul style="list-style-type: none"> Additional Request form sent out to campus principals and department heads. 	<ul style="list-style-type: none"> Budget Coordinator Assistant Superintendent of Business and Support Services
Wednesday February 1, 2012	<ul style="list-style-type: none"> Completion of preliminary 12-13 revenue and beginning fund balance projections for Local Maintenance, Food Service and Debt Service Funds Completion of budget parameters 	<ul style="list-style-type: none"> Budget Coordinator Assistant Superintendent of Business and Support Services
Tuesday February 14, 2012	<ul style="list-style-type: none"> Presentation of budget information at Board Workshop 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Human Resources Director Budget Coordinator
Friday February 24, 2012	<ul style="list-style-type: none"> Additional Request Form due into cabinet representative. 	<ul style="list-style-type: none"> Campus Principal Centralized Services
Month of March through April 2, 2012	<ul style="list-style-type: none"> Discussion of additional requests with Cabinet 	<ul style="list-style-type: none"> Cabinet Finance Staff
Thursday March 22, 2012	<ul style="list-style-type: none"> Distribution of non-payroll allocations, staff rosters planning worksheets to campus principals 	<ul style="list-style-type: none"> Budget Coordinator Assistant Superintendent of Business and Support Services
Thursday March 22, 2012	<ul style="list-style-type: none"> Presentation of budget information at Board Workshop 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Human Resources Director Budget Coordinator

BUDGET DEVELOPMENT CALENDAR

DATE	ACTIVITY	RESPONSIBLE PARTY
Month of April 2012	<ul style="list-style-type: none"> Budget conferences one on one 	<ul style="list-style-type: none"> Campus Principals Centralized Services
Thursday April 19, 2012	<ul style="list-style-type: none"> Presentation of budget information at Board Workshop 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Human Resources Director Budget Coordinator
Tuesday April 24, 2012	<ul style="list-style-type: none"> Distribution of budget allocations and worksheets to centralized services 	<ul style="list-style-type: none"> Elementary School Campus Principals
Mid to late April 2012	<ul style="list-style-type: none"> Distribution of Special Program Allocations to campus principals 	<ul style="list-style-type: none"> Program Manager
Thursday April 26, 2012	<ul style="list-style-type: none"> Campus worksheets due in Pentamation eFinance PLUS / Budget Office 	<ul style="list-style-type: none"> School Campus Principals
Thursday May 10, 2012	<ul style="list-style-type: none"> Receipt of preliminary values from appraisal district 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Appraisal District
Thursday May 17, 2012	<ul style="list-style-type: none"> Presentation of budget information at Board Workshop 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Human Resources Director Budget Coordinator
Tuesday May 29, 2012	<ul style="list-style-type: none"> Staff rosters, proposed due in Pentamation eFinancePLUS / Budget Office 	<ul style="list-style-type: none"> Department Heads Centralized Services
Weeks of May 21 through June 22, 2012	<ul style="list-style-type: none"> Budget Office and special program review, reconciliation and clean-up of campus submissions 	<ul style="list-style-type: none"> Budget Coordinator Assistant Superintendent of Business and Support Services Special Program Directors

BUDGET DEVELOPMENT CALENDAR

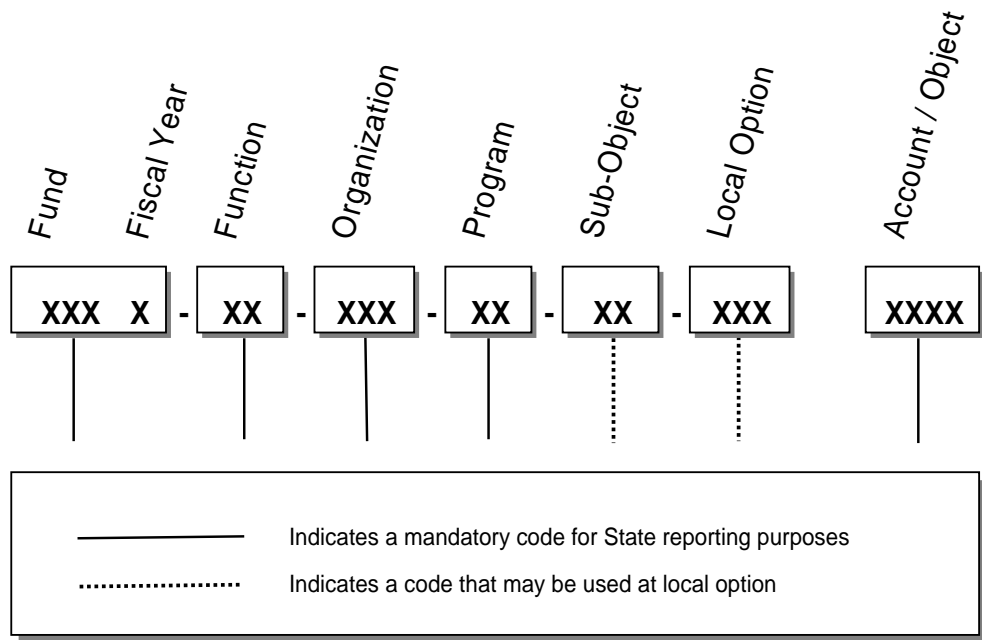
DATE	ACTIVITY	RESPONSIBLE PARTY
Friday June 8, 2012	<ul style="list-style-type: none"> Federal grant budgets (with July 1 – June 30 fiscal years) due in Budget Office and Grants Accountant Office 	<ul style="list-style-type: none"> Federal Grant Administrators
Thursday June 21, 2012	<ul style="list-style-type: none"> Presentation of budget information at Board Workshop 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Human Resources Director Budget Coordinator
Thursday June 28, 2012	<ul style="list-style-type: none"> Possible presentation of budget information to Board of Trustees, discussion and possible approval of salary increases and schedules 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Human Resources Director Budget Coordinator
Thursday July 19, 2012	<ul style="list-style-type: none"> Presentation of budget information at Board Workshop 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Budget Coordinator Human Resources Director
Friday July 20, 2012	<ul style="list-style-type: none"> Deadline for ARB to approve appraisal records 	<ul style="list-style-type: none"> Appraisal Review Board
Friday July 20, 2012	<ul style="list-style-type: none"> Completion of proposed budget and internal calculation of rollback rate 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Budget Coordinator
Thursday July 26, 2012	<ul style="list-style-type: none"> Deadline for Chief Appraiser to certify tax rolls 	<ul style="list-style-type: none"> Appraisal District
Thursday July 26, 2012	<ul style="list-style-type: none"> Certification of anticipated tax collection rate and verification of rollback calculations 	<ul style="list-style-type: none"> Tax Collector / Assessor
Friday July 27, 2012	<ul style="list-style-type: none"> 72-hour notice for Board meeting 	<ul style="list-style-type: none"> Superintendent's Office
Thursday August 9, 2012	<ul style="list-style-type: none"> Meeting of Board of Trustees (specially called meeting) to decide on public meeting date to discuss budget and proposed tax rate and receive presentation of proposed budget and tax rate 	<ul style="list-style-type: none"> Superintendent Assistant Superintendent of Business and Support Services Budget Coordinator

BUDGET DEVELOPMENT CALENDAR

DATE	ACTIVITY	RESPONSIBLE PARTY
Thursday August 16, 2012	<ul style="list-style-type: none"> Posted proposed budget summary on district Website 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Budget Coordinator
Thursday August 16, 2012	<ul style="list-style-type: none"> Submission of meeting notice to newspaper for publication 	<ul style="list-style-type: none"> Assistant Superintendent of Business and Support Services Finance Department Secretary
Saturday August 18, 2012	<ul style="list-style-type: none"> Publication of "NOTICE OF PUBLIC MEETING TO DISCUSS BUDGET AND PROPOSED TAX RATE" (10-30 days prior to meeting date) 	<ul style="list-style-type: none"> Newspaper
Thursday August 23, 2012	<ul style="list-style-type: none"> Meeting of Board of Trustees (Workshop) for possible discussion of proposed budget and tax rate 	<ul style="list-style-type: none"> Superintendent Assistant Superintendent of Business and Support Services Budget Coordinator
Monday August 27, 2012	<ul style="list-style-type: none"> 72-hour notice for Public meeting 72-hour notice for Board meeting 	<ul style="list-style-type: none"> Superintendent's Office
Thursday August 30, 2012	<ul style="list-style-type: none"> Public meeting on budget and proposed tax rate 	<ul style="list-style-type: none"> Board of Trustees
Thursday August 30, 2012	<ul style="list-style-type: none"> Meeting of Board of Trustees to adopt budget and tax rate 	<ul style="list-style-type: none"> Board of Trustees Superintendent
Monday November 26, 2012	<ul style="list-style-type: none"> Distribution of Adopted Budget book 	<ul style="list-style-type: none"> Budget Coordinator
Monday November 26, 2012	<ul style="list-style-type: none"> Publish budget book to Website 	<ul style="list-style-type: none"> Budget Coordinator Public Information Officer Web Master Finance

ACCOUNT CODE STRUCTURE

CODE STRUCTURE



FUND CODES	
GENERAL FUNDS	
199 R	General Fund
SPECIAL REVENUE FUNDS - FEDERAL PROGRAMS	
204 R	ESEA, Title IV, Part A - Safe and Drug-Free School and Communities Act
206 R	ESEA, Title X, Part C - Education for the Homeless Children and Youth
211 R	ESEA, Title I, Part A - Improving Basic Programs
213 R	ESEA, Title I, Part B - Even Start Family Literacy
224 R	IDEA - Part B, Formula
225 R	IDEA - Part B, Preschool
226 R	IDEA - Part B, Discretionary
240 R	National School Breakfast and Lunch Program
242 R	Summer Feeding Program, Texas Health and Human Services Commission (HHSC)
244 R	Career and Technical - Basic Grant
255 R	ESEA, Title II, Part A - Teacher and Principal Training and Recruiting
256 R	ESEA, Title I, Part F - Comprehensive School Reform
261 R	Reading First
262 R	Title II, Part D, Subpart 1 - Enhancing Education through Technology
263 R	Title III, Part A - English Language Acquisition and Language Enhancement
265 R	Title IV, Part B - 21 st Century Community Learning Centers
266 R	ARRA of 2009, Title XIV, State Fiscal Stabilization Fund
269 R	Title V, Part A - Innovative Programs
272 R	Medicaid Administration Claim Program
273 R	Mathematics and Science Partnerships
274 R	Project Gear Up
275 R	School Dropout Prevention
276	Title I SIP Academy
279 R	Title II, Part D, Subpart 1 – Enhancing Education Through Technology – ARRA (Stimulus)
280 R	ESEA, Title X, Part C Education for the Homeless Children and Youth - ARRA (Stimulus)
281	Tech Prep (Locally Defined Fund)
282	History Mentoring (Locally Defined Fund)
283 R	IDEA – Part B, Formula – ARRA (Stimulus)
284 R	IDEA – Part B, Preschool – ARRA (Stimulus)
285 R	ESEA, Title I, Part A – Improving Basic Programs -- ARRA (Stimulus)
286 R	Title I SIP Academy Grant – ARRA (Stimulus)
287 R	Education Jobs Fund (Effective fiscal year 2010/2011)
288 R	Food Service ARRA
289 R	Federally Funded Special Revenue Funds
315 R	IDEA - Part B, Discretionary - Shared Services Arrangements
316 R	IDEA - Part B, Deaf - (SSA)
317 R	IDEA - Part B, Preschool Deaf - (SSA)
340 R	IDEA - Part C, Early Intervention Deaf - (SSA)
357 R	Mathematics and Science Partnerships - (SSA)

FUND CODES	
SPECIAL REVENUE FUNDS - STATE PROGRAMS	
383 R	Professional Staff Development
390 R	Early Childhood Limited English Proficient (LEP) Summer Program
393 R	Texas Successful School Program
394 R	Pregnancy, Education and Parenting Program
397 R	Advanced Placement Incentives
399 R	Investment Capital Funds/Campus Deregulation and Restructuring to Improve Student Achievement
401	State-Funded Optional Extended-Year Program
403	TXBESS (Locally Defined Fund)
404	Student Success Initiative
409	High School Completion and Success/Texas High School Project
410 R	State Instructional Materials Fund (formerly State Textbook Fund)
411	Technology Allotment
414	Texas Reading Initiative/Texas Reading, Math and Science Initiative
415	Pre-kindergarten Early Start Grant
421 R	Master Reading Teacher
423 R	Limited English Proficient (LEP) Student Success Initiative
424 R	School Leadership Pilot Program
425 R	Teacher Induction and Mentoring Program
426 R	Texas Educator Excellence Award Grant Program
427	TWC - Apprenticeship Training (Locally Defined Fund)
428 R	High School Allotment
429 R	State Funded Special Revenue Funds
435 R	Regional Day School for the Deaf - Shared Services Arrangements
442 R	Limited English Proficient (LEP) Student Success Initiative - Shared Services Arrangements
446	Challenge Academy (Locally Defined Shared Services Arrangement)
458	Deaf Education (Locally Defined Shared Services Arrangement)
SPECIAL REVENUE FUNDS - LOCAL PROGRAMS	
480	Meadow Foundation (Locally Defined Fund)
481	TIF Grant (Locally Defined Fund)
482	Superintendent Gift (Locally Defined Fund)
483	Laura Bush Foundation (Locally Defined Fund)
484	Waco Foundation (Locally Defined Fund)
485	Learning English Among Friends (Locally Defined Fund)
487	WISD Education Foundation (Locally Defined Fund)
488	Adopt-a-School (Locally Defined Fund)
490	Waco Foundation (Locally Defined Fund)
491	Marcelo Lozano Foundation (Locally Defined Fund)
492	Baylor PDS Grant (Locally Defined Fund)
493	Secondary Math Support
494	Miscellaneous Gift Grant (Locally Defined Fund)s
495	Homework Facilitators (Locally Defined Fund)
498	Miscellaneous Gift Grants II (Locally Defined Fund)
499 R	Locally Funded Special Revenue Funds

FUND CODES	
DEBT SERVICE FUNDS	
599 R	Debt Service Funds
CAPITAL PROJECTS FUNDS	
619	2000 Bond Projects
620	2001 Bond Projects
622	2008 Capital Projects
623	2009 Capital Projects
ENTERPRISE FUNDS	
711	Child Care Center
INTERNAL SERVICE FUNDS	
753 R	Insurance
TRUST AND AGENCY FUNDS	
841	Scholarship Funds
865 R	Student Activity Account
876	Central Texas Purchasing
877	Regional Athletics
GENERAL CAPITAL ASSETS AND LONG-TERM DEBT	
901 R	General Capital Assets Account Group
902 R	Long-Term Debt Account Group
ACTIVITY FUNDS	
9002	Activity Fund - Waco High School
9003	Activity Fund – University High School
9005	Activity Fund – GL Wiley Opportunity Center
9007	Activity Fund – Brazos High School
9050	Activity Fund – Indian Spring Middle School
9043	Activity Fund - Cesar Chavez Middle School
9044	Activity Fund - Tennyson Middle School
9048	Activity Fund – G.W. Carver Middle School
9101	Activity Fund - Alta Vista Elementary School
9103	Activity Fund - Bell's Hill Elementary School
9104	Activity Fund - Brook Avenue Elementary School
9105	Activity Fund - Cedar Ridge Elementary School
9106	Activity Fund - Crestview Elementary School
9107	Activity Fund - Dean Highland Elementary School
9109	Activity Fund - Hillcrest PDS
9110	Activity Fund - J H Hines Elementary School
9120	Activity Fund - Parkdale Elementary School
9121	Activity Fund - Provident Heights Elementary School
9127	Activity Fund – Lake Air Montessori School
9129	Activity Fund - West Avenue Elementary School
9130	Activity Fund - South Waco Elementary School
9803	Activity Fund - Fine Arts
9874	Activity Fund - CTE
9888	Activity Fund - Special Projects

FUND CODES	
9940	Activity Fund - Maintenance
9951	Activity Fund - Warehouse
9991	M.S. After School

FUNCTION CODES	
INSTRUCTION AND INSTRUCTIONAL RELATED SERVICES	
11 R	Instruction
12 R	Instructional Resources and Media Services (Library Services)
13 R	Curriculum Development and Instructional Staff Development
INSTRUCTIONAL AND SCHOOL LEADERSHIP	
21 R	Instructional Leadership
23 R	School Leadership
STUDENT SUPPORT SERVICES	
31 R	Guidance, Counseling, and Evaluation Services
32 R	Social Work Services
33 R	Health Services
34 R	Student (Pupil) Transportation
35 R	Food Services
36 R	Extracurricular Activities
ADMINISTRATIVE SUPPORT SERVICES	
41 R	General Administration
NON-STUDENT BASED SUPPORT SERVICES	
51 R	Facilities Maintenance and Operations
52 R	Security and Monitoring Services
53 R	Data Processing Services
ANCILLARY SERVICES	
61 R	Community Services
DEBT SERVICE	
71 R	Debt Service
CAPITAL OUTLAY	
81 R	Facilities Acquisition and Construction
INTERGOVERNMENTAL CHARGES	
91 R	Contracted Instructional Services between Public Schools
92 R	Incremental Costs Associated With Chapter 41, Texas Education Code, Purchase or Sale of WADA
93 R	Payments to Fiscal Agent / Member Districts of Shared Services Arrangements
95 R	Payments to Juvenile Justice Alternative Education Programs
97 R	Payments to Tax Increment Fund
99 R	Other Governmental Charges

ORGANIZATION CODES

HIGH SCHOOL CAMPUSES

002	Waco High School
003	University High School
004	Challenge Academy
005	GL Wiley Opportunity Center
007	Brazos High School

MIDDLE SCHOOL CAMPUSES

043	Cesar Chavez Middle School
044	Tennyson Middle School
048	G. W. Carver Middle School
050	Indian Spring Middle School

ELEMENTARY SCHOOL CAMPUSES

101	Alta Vista Elementary School
103	Bell's Hill Elementary School
104	Brook Avenue Elementary School
105	Cedar Ridge Elementary School
106	Crestview Elementary School
107	Dean Highland Elementary School
109	Hillcrest Professional Development School
110	J H Hines Elementary School
112	Kendrick Elementary School
116	Mountainview Elementary School
120	Parkdale Elementary School
121	Provident Heights Elementary School
127	Lake Air Montessori School
129	West Avenue Elementary School
130	South Waco Elementary School

ADMINISTRATIVE ORGANIZATIONS

699	Summer School
701	Superintendent
702	School Board
703	Tax Costs
726	Human Resources
727	Pupil Accounting
728	Finance
729	Purchasing
730	Information Services
731	Copy Center
732	Public Information
734	Internal Auditor
735	Business and Support Services
736	Data Processing
737	Grant Development
739	Records Management
741	Administration
742	Administrative Pools

ORGANIZATION CODES

LOCALLY DEFINED ORGANIZATIONS

750	Indirect Cost for Function 41
751	Fiscal Agent for Shared Services Arrangements
801	General Curriculum and Instruction
802	Assistant Superintendent - Campus Administration
803	Fine Arts
804	Rising Star
805	Co Non-Administrative
806	Elementary Program Management
807	Secondary Program Management
808	Staff Development
822	North Waco Admin. Annex
823	Employee Childcare Center
824	After School Program
832	Early Childhood
836	Bilingual Education
838	Curriculum
839	Advanced Academic Studies
841	Assessment and Accreditation
843	Math Program Support
844	School and Community Relations
845	Reading Program Support
846	Apprenticeship Program
847	Science Program Support
848	Social Studies Program Support
850	Athletic Concessions
851	Waco ISD Athletic Complex
852	Athletics for Waco High School
853	Athletics for University High School
854	Athletic Administration
855	Latin American Center
856	Waco Baptist Academy
857	Waco Montessori
858	Reicher High School
859	Waco Christian School
860	St Louis Elementary School
861	Parkview Christian School
862	COE Montessori
863	Trinity Lutheran Elementary School
864	St Alban's Elementary School
865	St Francis Elementary School
866	Vanguard
869	Evangelia Learning Center
870	LaRue Learning Center
871	Student Services
872	Student Transportation
873	Student Management

ORGANIZATION CODES

874	Career and Technology Education
875	Waco Child Care
876	Bell's Hill Clinic
877	Library Services
878	CO-Montessori
879	Live Oak Classical School
880	Texas Christian Academy
881	Federal Special Education
882	Student Management
883	Parent Involvement
888	Special Education Program
889	State and Federal Programs
890	School Improvement
893	Technology
894	Instructional Technology
900	Local Maintenance
901	Tax Anticipation Notes
906	Data Processing
914	School Safety
920	Energy Management
921	Risk Management
931	Grounds Maintenance
936	Food Service Catering
937	Food Service Substitutes
938	Child Nutrition
939	Child Nutrition Warehouse
940	Facilities Management
941	Maintenance Services
942	Laundry / Athletic Storage
943	A/C and Plumbing Maintenance
944	Electrical Maintenance
945	Custodial Services
946	Carpentry and Painting Maintenance
947	Media Repair and Maintenance
950	Interest and Sinking Fund
951	Warehouse
962	Capital Projects
982	Trust and Agency
998	District Wide Unallocated
999	Undistributed

PROGRAM INTENT CODES	
BASIC SERVICES	
11 R	Basic Educational Services
ENHANCED SERVICES	
21 R	Gifted and Talented Education
22 R	Career and Technical Education
23 R	Services to Students with Disabilities (Special Education)
24 R	Accelerated Education
25 R	Bilingual Education and Special Language Programs
26 R	Nondisciplinary Alternative Education Programs - AEP Services
28 R	Disciplinary Alternative Education Program - DAEP Basic Services
29 R	Disciplinary Alternative Education Program - DAEP State Compensatory Education Supplemental Costs
30 R	Title I, Part A - Schoolwide Activities Related to State Compensatory Education (SCE) and Other Costs on Campuses with 40% or More Educationally Disadvantaged Students
31 R	High School Allotment (New in 09-10)
32 R	Pre-Kindergarten (Pre-K) (Effective fiscal year 2011/2012)
OTHER SERVICES	
91 R	Athletics and Related Activities
99 R	Undistributed

SUB-OBJECT CODES

00	Basic
01	Student Group - Activity Fund
0A	Provide Technology & Professional Development – 21 st Century Classrooms
0C	Provide Resources Necessary for Language Other than English in the Elementary Grades
0D	Develop or Expand Pre-K or Full Day Kindergarten
0F	Establish and Support a New Professional Development Paradigm
0H	Build Enhanced Student Information & Assessment Systems
0J	Provide Resources to Establish and Support Online Learning
10	TEXPOOL Account
11	Football Revenue
12	Boys Basketball Revenue
13	Girls Basketball Revenue
14	Boys Baseball Revenue
15	Boys Track Revenue
16	Girls Track Revenue
17	Boys Tennis Revenue
18	Girls Tennis Revenue
19	Golf Revenue
20	Lone Star Investments
21	Girls Volleyball Revenue
24	Boys Soccer Revenue
25	Girls Soccer Revenue
26	Waco Softball Revenue
27	Golf
40	Advocacy Center
41	Blue Bonnet
42	City of Waco
43	CORD
44	Transportation
45	H O T Council on Alcohol
46	MCC Retired and Senior Volunteer
47	KLARAS Center
48	Tejas Council of Camp Fire
49	Washington House
50	Not Used
51	Project Coordinator
52	CIS / MCYC
53	Community Liaisons
54	YMCA Childcare
55	Snacks for Family Nights
56	WISD Child Care
57	WISD Curriculum and Technology
58	WISD Fine Arts
59	WISD Technology
70	Vocational - State and Local
71	Vocational - Handicap/Federal
72	Vocational – Local

SUB-OBJECT CODES

74	Vocational - Federal Funds
80	Reading Recovery
81	Language Development
82	Compliance Specialist
83	Budget Specialist
84	Office Secretary
A9	Adequate Yearly Progress 2009
AB	Asbestos
AC	Academic Decathlon or Art Center
AD	Athletic Director
AF	Architect Fees
AH	Athens
AI	Accelerated Instruction
AJ	A J Moore
AL	Alternative Budget
AM	Accelerated Math
AQ	Acquisition
AR	Accelerated Reader or Art in Residence
AS	Adopt A School
AT	Art
AV	Audio / Video
AY	Adequate Yearly Progress
BA	Bus Assistants or Baseball
BB	Boys Basketball
BC	Baylor Class
BD	Band
BF	Bilingual Funds
BH	B Hummel
BI	Behavioral
BM	Brazos Middle Track
BP	Backpack Program
BS	Boys Soccer or Baylor University School of Education
BT	Boys Track
BU	Business
BY	Baylor
BZ	Brazos Middle
CA	Campus Allocations
CC	Cesar Chavez
CD	Council Alcohol and Drug Abuse
CE	Career Exploration
CF	Choral Festival
CH	Choir
CL	Capital Lease or Cheerleader
CO	CORD or Concessions
CR	College Ready
CS	Community in Schools
CU	Concessions - University High
CV	Carver Track
CW	Concessions - Waco High

SUB-OBJECT CODES

DA	Disciplinary Alternative
DB	Debate
DC	Daycare
DE	Deaf Education
DI	District Improvement
DS	Deaf Services
DT	Drill Team
EA	Elementary Alternative
EB	Exception Bilingual
EC	Extra-Curricular or Election Costs
ED	External Defibrillators
EE	English
EF	Engineering Fees
EG	Equipment Grant ARRA
EJ	Education Jobs Fund
EM	Elementary Music
ER	ERATE Projects
ES	Elementary Schools
EX	Exemplary Award
FA	Fine Arts
FB	Football
FE	Freeport Exemption
FL	Foreign Language
FV	FFVP Grant Program
G1	Grant 1
G2	Grant 2
G3	Grant 3
G4	Grant 4 or Gifts Level 4
G5	Grant 5 or Tech Prep Mini Grant
G6	Grant 6
G7	Grant 7
G8	Grant 8
G9	Grant 9
GB	Girls Basketball
GC	Game Custodial
GF	Golf
GG	Gift Grant
GH	Game Help
GR	Graduation
GS	Girls Soccer
GT	Girls Track
GW	G L Wiley
HC	Hazardous Chemicals
HN	Homeless and Neglected
HO	Horticulture
HQ	Highly Qualified
HR	Human Resource or H Rowe
HS	High Schools
HU	Host - University

SUB-OBJECT CODES

HV	HVAC
HW	Host - Waco
HZ	Hazardous Materials
IB	International Baccalaureate
ID	Title I
IG	Immigrant Grant
IM	Intensive Math
IP	Instrument Purchase or Repair
IR	Intensive Reading
IS	Instructional Specialist
IT	Itinerant Travel
JC	Job Order Contracts
JF	Jazz Festival
JL	Journalism
KD	Kendrick
LA	Language Arts
LD	Long Distance
LP	Low Performing Schools
LT	Lighting
MA	Mathematics
MB	Marching Band
MC	MCC or Marching Contest
MF	Municipal Field
MG	Magnet School
MH	Methodist Home
MI	Most Improved Campus
MM	Mathematics
MS	Middle Schools
MT	Model Teachers
MV	Moving Expense
MY	Mid Year
NA	Neighborhood Association
ND	Non-Discretionary
NT	New Technology
NW	Network Operations
OP	Options
OR	Orchestra
OS	Out of State Travel
OV	Outside Vendors
OW	Odyssey Ware
PA	Parent Activity
PC	Pest Control
PD	Professional Development
PE	Physical Education
PF	Playoffs
PG	PEP
PH	Play House
PI	Parent Involvement
PK	Pre-K or Parking

SUB-OBJECT CODES

PL	Power Lifting
PQ	Paul Quinn
PR	Program Revenue
PS	Private Students
PT	Paul Tyson
PW	Parent Workshops
RA	Recognized Award
RC	Rotary Challenge
RD	Reading
RE	Recruiting Expenses
RO	ROTC
RR	Ready to Read Match
RS	Residential Set-Aside
RT	Retentions
S1	Supervisor 1
S2	Supervisor 2
S3	Supervisor 3
S4	Supervisor 4
S7	Regional Day School for the Deaf 96-97
SA	Saturday Work
SB	Softball or Sign-On Bonus
SC	Science or Superintendent Contingency
SD	Science
SE	State Ensemble
SF	Superintendent Funds
SH	SHARS
SI	Signage
SL	Summer Bilingual
SM	Scrap Metal
SO	Soccer
SP	Speech
SR	STARS Non-SCE Funds
SS	Security System or Social Studies
ST	Saturday TAKS Remediation
SU	System Use
SV	Sliver Fund
SW	Student Uniform Waivers
TA	Technology Academy
TC	Title Comparability
TE	Tennis
TF	Task Force
TH	Theatre Arts
TM	Tower Maintenance
TR	In-District Travel or Track
TS	Training Supplies
UC	Unallowed Costs
UH	University High
UI	Unemployment Insurance
UL	UIL

SUB-OBJECT CODES

UM	University Middle Track
VB	Volleyball or Veteran's Base
VC	Veterans Complex
VF	Veterans Field
VS	Veterans Softball
W4	Waco High Federal
WC	Waco ISD Sports Complex
WH	Waco High
WP	Waterford Project
WR	Waco Reads
WW	Worker Wages
XA	Assigned Funds
XB	Cross Country Boys
XC	Committed Funds
XD	Extended Day
XG	Cross Country Girls
YC	Youth Connections Inc
ZC	Summer Renta-Crates

LOCAL OPTION CODES

000	Basic
001	Grade 1
002	Grade 2
003	Grade 3
004	Grade 4
005	Grade 5
006	Grade 6
007	Grade 7
008	Grade 8
009	Grade 9
00K	Kindergarten
010	Grade 10
011	Grade 11
012	Grade 12
014	Team 1
015	Team 2
016	Team 3
017	Team 4
018	Team 5
019	Team 6
OPK	Pre-Kindergarten
OSD	Incentive Pay
100	Art
101	Auto Mechanics
102	Bilingual Education
103	Chemistry
104	Computer Science
105	Economics
106	English Language Arts
107	French
108	German
109	Home Economics
110	Industrial Arts
111	Journalism
112	JROTC
113	Library
114	Math
115	Physical Education / Wellness
116	Physics
117	Reading
118	Science
119	Social Studies
120	Spanish
121	Speech
123	Theater Arts - Musical
124	Autistic Unit Group
125	Avid

LOCAL OPTION CODES

126	Building Trades
127	Drama
128	Football Tickets
129	Pharmacy Tech
130	Football Game Programs
131	SKILLS USA
132	PTSA Scholarship
133	Project Graduation
134	S.L.A.C.K.E.R.S.
135	Academy of Environment Technology
136	National Academy Foundation
137	Business Advisory Board
138	Swim Team
139	Academy of Finance
140	Academy Decathlon
141	Advanced Placement Club
142	Ambassadors
143	Environment Club
144	Media Tech
145	Power-lifting
146	Standard Mode of Dress
147	Memorial – Ime Hanus
148	Memorial – Richard Salome
149	Memorial – M. Maloy
150	D.A.T.E. Grant Part 1
151	Peer Leadership
152	Invisible Child
153	Academy of Engineering
154	Academy of Hospitality and Tourism
155	Latin Dance Studio
156	Cross Country
157	Graphic Design
158	Hispanic Student Association
199	Rigorous College & Career-Ready Standards & High-Quality Assessments
200	Community in Schools
201	Crime Stoppers
203	DARE
204	Deaf Education
205	Gifted and Talented or Athens
206	Grant I
207	Grant II
208	Grant III
209	Grant IV
210	Scholarships
211	Special Education
212	TAKS
213	Testing
214	TOP Program
215	Title II, Part A Texas 21

LOCAL OPTION CODES

250	D.A.T.E. Grant Part 2
299	Pre-K to College & Career Data Systems that Track Progress & Foster Continuous Impr
300	Athletics
301	Athletics - Boys
302	Athletics - Girls
303	Athletic Ticket Sales
304	Baseball
305	Basketball - Boys
306	Basketball - Girls
307	Cheerleading
308	Cheerleading - Varsity
309	Cheerleading - JR Varsity
310	Football - Trainer
311	Football - Lion Club
312	Golf
313	Powder Puff - Junior
314	Powder Puff - Senior
315	Soccer - Boys
316	Soccer - Girls
317	Softball
318	Special Olympics
319	Track - Boys
320	Track - Girls
321	Volleyball
399	Improvement in Teacher Effectiveness & Equitable Distribution of Qualified Teachers
400	Academy of Information Technology
401	Band
402	Band - Mariachi
403	Book Fair
404	Campus Activity
405	Choir
406	Drill Team
407	Flag Corps
408	Fundraiser 1
409	Fundraiser 2
410	Fundraiser 3
411	Fundraiser 4
412	Graduation Events
413	History Fair
414	Employee Courtesy
415	ID Badges
416	Newspaper
417	Orchestra
418	School Store
419	Science Fair
420	Steppers
421	UIL Events
422	Yearbook
428	High School Allotment

LOCAL OPTION CODES

499	Providing Intensive Support & Effective Interventions for Lowest-Performing Schools
500	BETA EPSILON
501	Career Club
502	Chess Club
503	Edwards Literary Club
504	French Club
505	German Club
506	HAM Radio Club
507	Interact Club
508	International Club
509	KEY Club
510	Math CLUB
511	Photography Club
512	Robotics Club
513	Science Club
514	Spanish Club
515	Spirit Club
516	Student Council
517	Debate Club
518	Student Tech Assistance Team
519	Junior Historian
520	M.A.D. Leadership Group
521	Gentlemen's Quarterly Club
600	FCCLA 601 Fellowship of Christian Association
602	FBLA
603	Future Homemakers Association
604	HOSA
605	Junior Statesman of America
606	National Honor Society
607	TAFE
608	VICA
609	National Junior Honor Society
610	Positive Behavior Support
620	Positive Behavior Support
700	Landscaping
701	Project 1
702	Project 2
703	Project 3
704	Project 4
705	ADA Expenditures
706	Project 6
707	Project 7
708	Project 8
709	Project 9
710	Project 10
711	Project 11
712	Project 12
713	Project 13
714	Project 14

LOCAL OPTION CODES















715	Project 15
716	Project 16
717	Project 17
718	Project 18
719	Project 19
720	Project 720
761	Accessibility
762	Athletics / Physical Education
763	Electrical
764	Energy Management System
765	HVAC
766	Lighting Upgrade
767	Plumbing
768	Roofing
769	Control Main Entrance
770	Fire Alarms
771	Security Cameras
772	Traffic
773	Middle School Labs
774	Planetarium
801	ERATE - Internal Connection
802	ERATE - Cellular Phones
803	ERATE - Award 3
804	ERATE - Award 4
805	ERATE - T1 Connection
806	ERATE - Internet Access
811	ERATE - Internal Connection
812	ERATE - Cellular Phones
813	ERATE - Award 3
814	ERATE - Award 4
815	ERATE - T1 Connection
816	ERATE - Internet Access
851	AY Vendor – 1
852	AY Vendor – 2
853	AY Vendor – 3
854	AY Vendor – 4
855	AY Vendor – 5
856	AY Vendor – 6
857	AY Vendor – 7
858	AY Vendor – 8
859	AY Vendor – 9
861	SIP
862	SIP – 2
863	SIP – 3
871	AY Vendor – 10
872	AY Vendor – 11
873	AY Vendor – 12
874	AY Vendor – 13
875	AY Vendor – 14

LOCAL OPTION CODES

876	AY Vendor – 15
877	AY Vendor – 16
878	AY Vendor – 17
879	AY Vendor – 18
880	AY Vendor – 19
881	AY Vendor – 20
901	Alta Vista – PA
902	Bell's Hill – PA
903	Brook Ave – PA
904	Carver – PA
905	Carver – PA 2
906	Doris – PA
907	Doris – PA 2
908	Wiley – PA
909	Wiley – PA 2
910	Kendrick – PA
911	Kendrick – PA 2
912	Lake Waco – PA
913	North Waco – PA
914	Parkdale – PA
915	Tennyson – PA
916	University High – PA
917	University Middle – PA
918	West – PA
919	West – PA2
920	Waco High – PA
921	Waco High – PA 2
922	Waco High – PA 3
923	Waco High – PA 4
924	ARRA TITLE II D
EFF	Effective Strategies
G20	Grant 2
MAC	MAC PROGRAM EXPENSES
UHS	University High School
WHS	Waco High School

EXPENDITURE OBJECT/ACCOUNT CODES

6100 PAYROLL COSTS

- 6112  Salaries or Wages for Substitute Teachers and Other Professionals
- 6116 Extra Duty Stipends for Professional Personnel (Locally Defined Code)
- 6117 Part-time or Temporary Professional Personnel (Locally Defined Code)
- 6118 Extra Duty for Professional Personnel (Locally Defined Code)
- 6119  Salaries or Wages for Teachers and Other Professional Personnel
- 6121  Extra Duty Pay or Overtime for Support Personnel
- 6122  Salaries or Wages for Substitute Support Personnel (New for 08-09)
- 6125 Part-Time or Temporary Support Personnel (Locally Defined Code)
- 6129  Salaries or Wages for Support Personnel
- 6131  Contract Buyouts
- 6136 Cellular Telephone Allowance (Locally Defined Code)
- 6137 Wellness Incentives
- 6139  Employee Allowances (Locally Defined as Fringe for Pre-K Tuition)
- 6141  Social Security/Medicare
- 6142  Group Health and Life Insurance
- 6143  Workers' Compensation
- 6144  Teacher Retirement/TRS Care - On-Behalf Payments
- 6145  Unemployment Compensation
- 6146  Teacher Retirement/TRS Care
- 6148 Dedicated Service Pay (Locally Defined Code)
- 6149  Employee Benefits (Used Locally as Miscellaneous Employee Benefit)

6200 PROFESSIONAL AND CONTRACTED SERVICES

- 6211  Legal Services
- 6212  Audit Services
- 6213  Tax Appraisal and Collection
- 6214  Lobbying (New for 08-09)
- 6216 Visiting Team Services (Locally Defined Code)
- 6217 Event Services (Locally Defined Code)
- 6218 Security Services (Locally Defined Code)
- 6219  Professional Services (Change in 08-09)
- 6221  Staff Tuition and Related Fees for Higher Education
- 6222  Student Tuition for Public Schools
- 6223  Student Tuition for Other than to Public Schools
- 6224  Student Attendance Credits
- 6229  Tuition and Transfer Payments
- 6239  Education Service Center Services
- 6245 Contracted Maintenance and Repair for Vehicles (Locally Defined Code)
- 6247 Contracted Maintenance and Repair for Buildings (Locally Defined Code)
- 6249  Contracted Maintenance and Repair
- 6255 Water and Sewer Utilities (Locally Defined Code)
- 6256 Telephone, Fax, and Telecom Utilities (Locally Defined Code)
- 6257 Electrical Utilities (Locally Defined)
- 6258 Gas for Heating/Cooling Utilities (Locally Defined Code)

EXPENDITURE OBJECT/ACCOUNT CODES

6259 **R** Utilities
6264 Copier Rental - Operating Leases (Locally Defined Code)
6265 Charter Bus Rental - Operating Leases (Locally Defined Code)
6269 **R** Rentals - Operating Leases
6291 **R** Consulting Services (New for 08-09)
6295 Regular Student Transportation Contracted Services (Locally Defined Code)
6299 **R** Miscellaneous Contracted Services

6300 SUPPLIES AND MATERIALS

6311 **R** Gasoline and Other Fuels for Vehicles (Including Buses)
6319 **R** Supplies for Maintenance and/or Operations
6321 **R** Instructional Materials (formerly Textbooks)
6329 **R** Reading Materials
6339 **R** Testing Materials
6341 **R** Food (Food Service only)
6342 **R** Non-Food (Food Service only)
6343 **R** Items for Sale
6344 **R** USDA Commodities (Food Service only)
6349 **R** Food Service Supplies (Food Service only)
6354 Commodities (Locally Defined Code)
6395 Recycling (Locally Defined Code)
6396 Obsolete Inventory (Locally Defined Code)
6397 Furniture & Equipment Less than \$5,000 (Locally Defined Code)
6399 **R** General Supplies and Furniture & Equipment Less than \$500

6400 OTHER OPERATING COSTS

6411 **R** Travel and Subsistence for Employees
6412 **R** Travel and Subsistence for Students
6413 **R** Stipends for Non-Employees
6417 Travel for Practice (Locally Defined Code)
6419 **R** Travel and Subsistence for Non-Employees
6427 Liability Insurance (Locally Defined Code)
6428 Property Insurance (Locally Defined Code)
6429 **R** Insurance and Bonding Costs
6433 Bonding Expense (Locally Defined Code)
6439 **R** Election Costs
6449 **R** Depreciation Expense
6491 CED Payments (Locally Defined Code)
6492 **R** Payments to Fiscal Agents of Shared Services Arrangements
6493 **R** Payments to Member Districts of Shared Services Arrangements
6494 **R** Reclassified Transportation Expenditures/Expenses (Field Trips and Extra-Curricular)
6495 **R** Dues (New for 08-09)
6497 Fees (Locally Defined Code)
6498 Student Awards and Incentives (Locally Defined Code)
6499 **R** Miscellaneous Operating Costs

EXPENDITURE OBJECT/ACCOUNT CODES**6500 DEBT SERVICE**

- 6511 **R** Bond Principal
- 6512 **R** Capital Lease Principal
- 6513 **R** Long-Term Debt Principal
- 6519 **R** Debt Principal
- 6521 **R** Interest on Bonds
- 6522 **R** Capital Lease Interest
- 6523 **R** Interest on Debt
- 6529 **R** Interest Expenditures/Expenses
- 6599 **R** Other Debt Service Fees

6600 CAPITAL OUTLAY - LAND, BUILDINGS, AND EQUIPMENT

- 6619 **R** Land Purchase and Improvement
- 6626 Reimbursable Expenses (Locally Defined Building Purchase, Construction or Improvements)
- 6627 Engineering Fees (Locally Defined Building Purchase, Construction or Improvements)
- 6628 Architect Fees (Locally Defined Building Purchase, Construction or Improvements)
- 6629 **R** Building Purchase, Construction or Improvements
- 6631 **R** Vehicles with Per-Unit Cost of \$5,000 or More
- 6639 **R** Furniture, Equipment and Software (Per-Unit Cost of \$5,000 or More)
- 6641 **R** Vehicles with Per-Unit Cost of Less Than \$5,000
- 6651 **R** Capital Lease of Building
- 6659 **R** Capital Lease of Furniture, Equipment and Software
- 6669 **R** Library Books and Media

REVENUE OBJECT CODES	
5700	REVENUES FROM LOCAL AND INTERMEDIATE SOURCES
5711	Taxes, Current Year Levy
5712	Taxes, Prior Years
5719	Penalties, Interest and Other Tax Revenues
5722	Shared Services Arrangements – Local Revenues from Member Districts
5729	Local Revenues Resulting from Services Rendered to Other School Districts
5735	Tuition and Fees from Pre K
5739	Tuition and Fees from Local Sources
5742	Earnings from Permanent Funds and Endowments
5743	Rent
5744	Revenue from Foundations, Other Non-Profit Organizations, Gifts and Bequests
5745	Insurance Recovery
5746	Property Taxes Collected for Tax Increment Fund
5749	Other Revenues from Local Sources
5751	Food Service Activity
5752	Athletic Activity
5753	Extracurricular Activities Other than Athletics
5754	Interfund service provided and used Interfund Transactions
5759	Co-curricular, Enterprising Services or Activities
5769	Miscellaneous Revenues from Intermediate Sources
5800	STATE PROGRAM REVENUES
5811	Per Capita Apportionment
5812	Foundation School Program Act Entitlements
5819	Other Foundation School Program Act Revenues
5829	State Program Revenues Distributed by Texas Education Agency
5831	Teacher Retirement/TRS Care – On-Behalf Payments
5839	State Revenues from State of Texas Government Agencies (Other than TEA)
5842	Shared Services Arrangements – State Revenues from Fiscal Agent
5900	FEDERAL PROGRAM REVENUES
5919	Federal Revenues Distributed Through Entities Other than State or Federal Agencies
5921	School Breakfast Program
5922	National School Lunch Program
5923	United States Department of Agriculture (USDA) Commodities
5929	Federal Revenues Distributed by Texas Education Agency
5931	School Health and Related Services (SHARS)
5932	Medicaid Administrative Claiming Program - MAC
5939	Federal Revenues Distributed by State of Texas Government Agencies (Other than TEA)
5941	Impact Aid
5949	Federal Revenues Distributed Directly from the Federal Government
7000	OTHER RESOURCES/NON-OPERATING REVENUES
7020	Realized Other Resources/Non-Operating Revenues – Control – Local Option
7900	OTHER RESOURCES/NON-OPERATING REVENUES
7911	Issuance of Bonds
7912	Sale of Real and Personal Property
7913	Proceeds from Capital Leases
7915	Operating Transfers In
7916	Premium or Discount on Issuance of Bonds
7917	Prepaid Interest
7919	Extraordinary Items

**OFFICIAL BUDGET
SCHEDULES**

Waco Independent School District
OFFICIAL BUDGET
For the 2012-13 Fiscal Year

	General Fund	Child Nutrition Services Fund	Debt Service Fund	Memorandum Total
<hr/>				
Revenues:				
Local and Intermediate Source Revenue	\$ 42,355,076	\$ 782,500	\$ 12,545,660	\$ 55,683,236
State Program Revenue	65,455,732	56,150	3,430,039	68,941,921
Federal Program Revenue	2,398,876	8,851,000	-	11,249,876
Total Revenues	<u>\$ 110,209,684</u>	<u>\$ 9,689,650</u>	<u>\$ 15,975,699</u>	<u>\$ 135,875,033</u>
Appropriations:				
Instruction	\$ 56,379,782	\$ -	\$ -	\$ 56,379,782
Instructional Resources and Media Svcs	906,023	-	-	906,023
Instructional Staff Development and Curriculum Development	3,194,667	-	-	3,194,667
Instructional Leadership	2,428,607	-	-	2,428,607
School Leadership	7,903,733	-	-	7,903,733
Guidance, Counseling and Evaluation Svcs	3,889,138	-	-	3,889,138
Social Work Services	297,411	-	-	297,411
Health Services	1,029,004	-	-	1,029,004
Student Transportation	2,987,409	-	-	2,987,409
Food Services	-	9,327,150	-	9,327,150
Extracurricular Activities	3,361,084	-	-	3,361,084
General Administration	3,663,737	-	-	3,663,737
Plant Maintenance and Operations	15,350,024	362,500	-	15,712,524
Security and Monitoring Services	1,685,559	-	-	1,685,559
Data Processing Services	3,368,539	-	-	3,368,539
Community Services	569,428	-	-	569,428
Debt Service	973,450	-	15,425,661	16,399,111
Facilities Acquisition and Construction	-	-	-	-
Payments to Shared Services Arrangement	210,000	-	-	210,000
Payments to Juvenile Justice Alternative Education Program	570,000	-	-	570,000
Payments to Tax Increment Fund	2,125,204	-	550,038	2,675,242
Other Intergovernmental Charges	611,947	-	-	611,947
Total Appropriations	<u>\$ 111,504,746</u>	<u>\$ 9,689,650</u>	<u>\$ 15,975,699</u>	<u>\$ 137,170,095</u>
Excess (Deficiency) of Estimated Revenues Over Appropriations	\$ (1,295,062)	\$ -	\$ -	\$ (1,295,062)
Other Financing Sources/(Uses)	-	-	-	-
Net Change in Fund Balance	<u>\$ (1,295,062)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,295,062)</u>
Fund Balance, beginning of year	30,262,624	1,004,325	2,412,749	33,679,698
Fund Balance, end of year	<u>\$ 28,967,562</u>	<u>\$ 1,004,325</u>	<u>\$ 2,412,749</u>	<u>\$ 32,384,636</u>
Non-spendable Funds:				
Inventories	250,000	200,000	-	450,000
Restricted Funds:				
Retirement of Long-term Debt	-	-	2,412,749	2,412,749
National School Lunch and Breakfast Program	-	804,325	-	804,325
Committed Funds:				
Construction	9,788,500	-	-	9,788,500
Capital Expenditures for Equipment	481,000	-	-	481,000
Assigned Funds:				
Construction	83,000	-	-	83,000
Encumbrances	-	-	-	-
Unreserved and Undesignated Fund Balance	<u>\$ 18,365,062</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 18,365,062</u>

Waco Independent School District
BUDGET SUMMARY BY OBJECT
For the 2012-13 Fiscal Year

	General Fund	Child Nutrition Services Fund	Debt Service Fund	Memorandum Total
Revenues:				
Local and Intermediate Source Revenue	\$ 42,355,076	\$ 782,500	\$ 12,545,660	\$ 55,683,236
State Program Revenue	65,455,732	56,150	3,430,039	68,941,921
Federal Program Revenue	2,398,876	8,851,000	-	11,249,876
Total Revenues	<u>\$ 110,209,684</u>	<u>\$ 9,689,650</u>	<u>\$ 15,975,699</u>	<u>\$ 135,875,033</u>
Appropriations:				
Payroll Costs	\$ 83,646,451	\$ 2,814,516	\$ -	\$ 86,460,967
Professional and Contracted Services	15,869,251	1,746,507	-	17,615,758
Supplies and Materials	5,440,104	4,975,027	-	10,415,131
Other Operating Expenditures	4,319,150	36,600	550,038	4,905,788
Debt Service	973,450	-	15,425,661	16,399,111
Capital Outlay - Lands, Building and Equipment	1,256,340	117,000	-	1,373,340
Total Appropriations	<u>\$ 111,504,746</u>	<u>\$ 9,689,650</u>	<u>\$ 15,975,699</u>	<u>\$ 137,170,095</u>
Excess (Deficiency) of Estimated Revenues Over Appropriations	\$ (1,295,062)	\$ -	\$ -	\$ (1,295,062)
Other Financing Sources/(Uses)	-	-	-	-
Net Change in Fund Balance	<u>\$ (1,295,062)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,295,062)</u>
Fund Balance, beginning of year	30,262,624	1,004,325	2,412,749	33,679,698
Fund Balance, end of year	<u>\$ 28,967,562</u>	<u>\$ 1,004,325</u>	<u>\$ 2,412,749</u>	<u>\$ 32,384,636</u>

Waco Independent School District
GENERAL FUND THREE YEAR COMPARISON
For the 2012 - 13 Fiscal Year

	2010-11	2011-12		2012-13
	Audited	Amended	Projected	Proposed
	Actual	Budget	Actual	Budget
Revenues:				
Local and Intermediate Source Revenue	\$ 41,419,540	\$ 41,600,328	\$ 41,552,019	\$ 42,355,076
State Program Revenue	64,466,375	64,297,913	64,384,766	65,455,732
Federal Program Revenue	3,663,458	2,369,774	2,964,610	2,398,876
Total Revenues	<u>\$ 109,549,373</u>	<u>\$ 108,268,015</u>	<u>\$ 108,901,395</u>	<u>\$ 110,209,684</u>
Appropriations:				
Instruction	\$ 56,015,750	\$ 56,077,825	\$ 53,324,352	\$ 56,379,782
Instructional Resources and Media Svcs	1,102,813	1,182,768	1,102,039	906,023
Instructional Staff Development and Curriculum Development	1,220,018	3,002,752	2,741,929	3,194,667
Instructional Leadership	1,845,304	2,419,932	2,180,894	2,428,607
School Leadership	8,215,369	8,143,535	7,792,246	7,903,733
Guidance, Counseling and Evaluation Svcs	3,444,852	3,187,912	3,063,390	3,889,138
Social Work Services	709,794	723,360	637,221	297,411
Health Services	1,141,046	1,143,063	1,051,388	1,029,004
Student Transportation	2,858,125	3,216,629	2,673,208	2,987,409
Food Services	-	-	-	-
Extracurricular Activities	3,403,756	3,536,407	3,338,214	3,361,084
General Administration	3,523,976	3,766,578	3,398,537	3,663,737
Plant Maintenance and Operations	14,915,526	16,459,481	14,871,088	15,350,024
Security and Monitoring Services	1,806,187	1,804,505	1,504,090	1,685,559
Data Processing Services	4,117,074	3,337,140	3,059,047	3,368,539
Community Services	1,098,124	615,739	589,315	569,428
Debt Service	968,678	971,326	968,036	973,450
Facilities Acquisition and Construction	275,568	7,844,338	1,231,508	-
Payments to Shared Services Arrangement	143,000	200,000	195,000	210,000
Payments to Juvenile Justice Alternative Education Program	640,408	542,732	519,398	570,000
Payments to Tax Increment Fund	2,050,148	2,335,302	2,271,160	2,125,204
Other Intergovernmental Charges	606,403	610,210	583,311	611,947
Total Appropriations	<u>\$ 110,101,919</u>	<u>\$ 121,121,534</u>	<u>\$ 107,095,370</u>	<u>\$ 111,504,746</u>
Excess (Deficiency) of Estimated Revenues Over Appropriations	\$ (552,546)	\$ (12,853,519)	\$ 1,806,025	\$ (1,295,062)
Other Financing Sources/(Uses)	1,684,637	(250,000)	905,659	-
Net Change in Fund Balance	<u>\$ 1,132,091</u>	<u>\$ (13,103,519)</u>	<u>\$ 2,711,685</u>	<u>\$ (1,295,062)</u>
Fund Balance, beginning of year	29,231,527	30,363,618	30,363,618	30,262,624
Fund Balance, end of year	<u>\$ 30,363,618</u>	<u>\$ 17,260,099</u>	<u>\$ 33,075,303</u>	<u>\$ 28,967,562</u>
Non-spendable Funds:				
Inventories	196,608	250,000	250,000	250,000
Prepaid Items	14,351			
Restricted Funds:				
Retirement of Long-term Debt	-	-	-	-
National School Lunch and Breakfast Program	-	-	-	-
Committed Funds:				
Construction	1,709,929	-	9,788,500	9,788,500
Capital Expenditures for Equipment	518,297	-	481,000	481,000
Assigned Funds:				
Construction and Other Major Improvements	183,652	-	83,000	83,000
Capital Expenditures for Equipment	93,000		-	
Other Assigned Fund Balance	222,816	-	-	-
Unassigned Fund Balance	<u>\$ 27,517,965</u>	<u>\$ 17,010,099</u>	<u>\$ 22,472,803</u>	<u>\$ 18,365,062</u>

Waco Independent School District
GENERAL FUND REVENUES BY OBJECT
For the Fiscal Year 2012 - 2013

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<u>Local and Intermediate Source Revenue:</u>					
5711 Taxes, Current Year Levy	36,985,905	37,738,777	38,625,518	2.35%	35.05%
5712 Taxes, Prior Years	588,205	524,112	525,000	0.17%	0.48%
5719 Penalties, Interest and Other Tax Revenues	537,554	540,244	540,000	-0.05%	0.49%
Total Local Real and Personal Property Taxes	38,111,664	38,803,133	39,690,518	2.29%	36.01%
5729 Local Revenue from Services Renered to Other School Districts	55,463	41,545	42,000	1.10%	0.04%
Total Local Revenues from Services Renered to Other School Districts	55,463	41,545	42,000	1.10%	0.04%
5735 Tuition, Regular Day	117,477	4,638	-	-100.00%	0.00%
5739 Tuition, After School	414,565	-	-	0.00%	0.00%
Total Tuition and Fees	532,042	4,638	-	-100.00%	0.00%
5742 Earnings from Temporary Deposits and Investments	138,689	108,845	120,000	10.25%	0.11%
5743 Rent	46,112	48,153	53,500	11.10%	0.05%
5744 Revenues from Foundations, Other Non-Profit Organizations, Gifts and Bequests	-	-	-	0.00%	0.00%
5745 Insurance Recovery	32,349	8,020	-	-100.00%	0.00%
5746 Property Taxes Collected for Tax Increment Fund	1,744,648	1,869,962	1,753,058	-6.25%	1.59%
5749 Other Revenues from Local Sources	224,973	190,439	220,000	15.52%	0.20%
Total Other Revenues from Local Sources	2,186,771	2,225,419	2,146,558	-3.54%	1.95%
5752 Athletic Activities	556,949	477,284	476,000	-0.27%	0.43%
5753 Non Athleticd Events	-	-	-	0.00%	0.00%
5759 Cocurricular, Enterprising Services or Activities	-	-	-	0.00%	0.00%
Total Revenues from Cocurricular, Enterprising Services or Activities	556,949	477,284	476,000	-0.27%	0.43%
5761 CED-SII	-	-	-	0.00%	0.00%
5769 Miscellaneous Revenues from Intermediate Sources	-	-	-	0.00%	0.00%
Total Revenues from Intermediate Sources	-	-	-	0.00%	0.00%
Total Local and Intermediate Source Revenues	41,442,889	41,552,019	42,355,076	1.93%	38.43%
<u>State Program Revenue:</u>					
5811 Per Capita Apportionment	4,601,361	3,409,826	5,799,763	70.09%	5.26%
5812 Foundation School Program Act Entitlements	56,040,981	57,886,137	56,641,969	-2.15%	51.39%
5819 Other Foundation School Program Act Revenues	-	-	-	0.00%	0.00%
Total Per Capita and Foundation School Program Act Revenues	60,642,342	61,295,963	62,441,732	1.87%	56.66%
5829 State Program Revenues Distributed by Texas Education Agency	9,203	13,371	-	-100.00%	0.00%
Total State Program Revenues Distributed by Texas Education Agency	9,203	13,371	-	0.00%	0.00%
5831 Teacher Retirement/TRS Care - On-Behalf Payments	3,791,481	3,075,432	3,014,000	-2.00%	2.73%
5839 State Revenues from State of Texas Government Agencies Other Than TEA	-	-	-	0.00%	0.00%
Total State Revenues from State of Texas Government Agencies Other Than TEA	3,791,481	3,075,432	3,014,000	-2.00%	2.73%
Total State Program Revenues	64,443,026	64,384,766	65,455,732	1.66%	59.39%
<u>Federal Program Revenue:</u>					
5929 Federal Revenues Distributed by Texas Education Agency	400,416	145,198	125,000	-13.91%	0.11%
Total Federal Revenues Distributed by Texas Education Agency	400,416	145,198	125,000	-13.91%	0.11%
5931 School Health and Related Services (SHARS)	811,896	1,759,371	1,700,000	-3.37%	1.54%
5932 Medicaid Administrative Claiming Program (MAC)	31,619	31,775	32,000	0.71%	0.03%
5939 Federal Revenues Distributed by State of Texas Government Agencies Other Than TEA	842	2,028	2,000	-1.38%	0.00%
5949 Federal Revenues Distributed by the Federal Government	2,418,685	1,026,238	539,876	-47.39%	0.49%
Total Federal Revenues Distributed by State of Texas Government Agencies Other Than TEA	3,263,042	2,819,412	2,273,876	-19.35%	2.06%
Total Federal Program Revenues	3,663,458	2,964,610	2,398,876	-19.08%	2.18%
Total Revenues	109,549,373	108,901,395	110,209,684	1.20%	-

Waco Independent School District
GENERAL FUND EXPENDITURES BY FUNCTION & OBJECT
For the 2012 - 13 Fiscal Year

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<u>Instruction and Instructional Related Services</u>					
11 Instruction					
6100 Payroll Costs	53,172,699	49,775,035	52,761,052	6.00%	46.58%
6200 Professional and Contracted Services	722,589	928,788	790,371	-14.90%	0.70%
6300 Supplies and Materials	1,740,881	2,284,941	2,514,428	10.04%	2.22%
6400 Other Operating Expenditures	354,840	271,477	303,931	11.95%	0.27%
6600 Capital Outlay	24,741	64,111	10,000	-84.40%	0.01%
Total Instruction	56,015,750	53,324,352	56,379,782	5.73%	49.78%
12 Instructional Resources and Media Services					
6100 Payroll Costs	1,028,512	955,067	779,319	-18.40%	0.69%
6200 Professional and Contracted Services	3,374	41,029	35,650	-13.11%	0.03%
6300 Supplies and Materials	69,150	105,405	87,079	-17.39%	0.08%
6400 Other Operating Expenditures	1,777	538	3,975	638.85%	0.00%
6600 Capital Outlay	-	-	-	0.00%	0.00%
Total Instructional Resources and Media Services	1,102,813	1,102,039	906,023	-17.79%	0.80%
13 Curriculum and Instructional Staff Development					
6100 Payroll Costs	937,126	2,169,146	2,577,197	18.81%	2.28%
6200 Professional and Contracted Services	111,283	380,093	358,913	-5.57%	0.32%
6300 Supplies and Materials	20,708	28,860	37,236	29.02%	0.03%
6400 Other Operating Expenditures	150,901	150,066	221,321	47.48%	0.20%
6600 Capital Outlay	-	13,764	-	-100.00%	0.00%
Total Curriculum & Instructional Staff Development	1,220,018	2,741,929	3,194,667	16.51%	2.82%
Total Instruction and Instructional Related Services	58,338,581	57,168,319	60,480,472	5.79%	53.40%
<u>Instructional and School Leadership</u>					
21 Instructional Leadership					
6100 Payroll Costs	1,596,586	1,881,605	2,087,660	10.95%	1.84%
6200 Professional and Contracted Services	121,238	86,694	161,081	85.80%	0.14%
6300 Supplies and Materials	90,148	104,919	122,227	16.50%	0.11%
6400 Other Operating Expenditures	37,332	107,676	57,639	-46.47%	0.05%
6600 Capital Outlay	-	-	-	0.00%	0.00%
Total Instructional Leadership	1,845,304	2,180,894	2,428,607	11.36%	2.14%
23 School Leadership					
6100 Payroll Costs	7,954,133	7,558,841	7,710,055	2.00%	6.81%
6200 Professional and Contracted Services	66,175	42,448	37,348	-12.01%	0.03%
6300 Supplies and Materials	131,692	118,580	92,124	-22.31%	0.08%
6400 Other Operating Expenditures	63,369	72,377	64,206	-11.29%	0.06%
6600 Capital Outlay	-	-	-	0.00%	0.00%
Total School Leadership	8,215,369	7,792,246	7,903,733	1.43%	6.98%
Total Instructional and School Leadership	10,060,673	9,973,140	10,332,340	3.60%	9.12%

Waco Independent School District
GENERAL FUND EXPENDITURES BY FUNCTION & OBJECT
For the 2012 - 13 Fiscal Year

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
Support Services - Student Based					
31 Guidance, Counseling and Evaluation Services					
6100 Payroll Costs	3,354,666	2,996,169	3,786,610	26.38%	3.19%
6200 Professional and Contracted Services	23,222	16,366	40,200	145.63%	0.03%
6300 Supplies and Materials	57,006	41,252	44,328	7.46%	0.04%
6400 Other Operating Expenditures	9,958	9,603	18,000	87.44%	0.02%
6600 Capital Outlay	-	-	-	0.00%	0.00%
Total Guidance, Counseling & Evaluation Services	3,444,852	3,063,390	3,889,138	26.96%	3.28%
32 Social Work Services					
6100 Payroll Costs	698,695	625,900	280,711	-55.15%	0.24%
6200 Professional and Contracted Services	-	-	2	0.00%	0.00%
6300 Supplies and Materials	74	677	8,228	1115.36%	0.01%
6400 Other Operating Expenditures	11,025	10,644	8,470	-20.42%	0.01%
6600 Capital Outlay	-	-	-	0.00%	0.00%
Total Social Work Services	709,794	637,221	297,411	-53.33%	0.25%
33 Health Services					
6100 Payroll Costs	1,105,858	1,012,128	990,455	-2.14%	0.83%
6200 Professional and Contracted Services	11,322	16,092	13,865	-13.84%	0.01%
6300 Supplies and Materials	18,331	19,448	19,684	1.21%	0.02%
6400 Other Operating Expenditures	5,535	3,720	5,000	34.41%	0.00%
6600 Capital Outlay	-	-	-	0.00%	0.00%
Total Health Services	1,141,046	1,051,388	1,029,004	-2.13%	0.87%
34 Student Transportation					
6200 Professional and Contracted Services	2,137,444	2,098,980	2,319,916	10.53%	1.96%
6300 Supplies and Materials	387,938	434,683	507,493	16.75%	0.43%
6400 Other Operating Expenditures	(126,645)	(98,431)	(100,000)	0.00%	-0.08%
6600 Capital Outlay	459,388	237,976	260,000	9.25%	0.22%
Student Transportation	2,858,125	2,673,208	2,987,409	11.75%	2.52%
35 Food Services					
6100 Payroll Costs	-	-	-	0.00%	0.00%
Total Food Services	-	-	-	0.00%	0.00%
36 Cocurricular and Extracurricular Activities					
6100 Payroll Costs	1,763,435	1,730,569	1,795,169	3.73%	1.51%
6200 Professional and Contracted Services	452,743	489,523	349,561	-28.59%	0.29%
6300 Supplies and Materials	480,208	524,291	542,782	3.53%	0.46%
6400 Other Operating Expenditures	613,288	545,958	641,872	17.57%	0.54%
6600 Capital Outlay	94,082	47,873	31,700	-33.78%	0.03%
Total Cocurricular and Extracurricular Activities	3,403,756	3,338,214	3,361,084	0.69%	2.83%
Total Support Services - Student Based	11,557,573	10,763,421	11,564,046	7.44%	9.75%

Waco Independent School District
GENERAL FUND EXPENDITURES BY FUNCTION & OBJECT
For the 2012 - 13 Fiscal Year

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<hr/>					
<u>Administrative Services</u>					
41 General Administration					
6100 Payroll Costs	2,097,544	2,163,749	2,517,169	16.33%	2.13%
6200 Professional and Contracted Services	753,255	762,938	657,874	-13.77%	0.56%
6300 Supplies and Materials	207,809	112,032	121,026	8.03%	0.10%
6400 Other Operating Expenditures	338,907	343,670	367,668	6.98%	0.31%
6600 Capital Outlay	126,461	16,148	-	-100.00%	0.00%
Total General Administration	3,523,976	3,398,537	3,663,737	7.80%	3.11%
Total Administrative Services	3,523,976	3,398,537	3,663,737	7.80%	3.11%
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<u>Support Services - Non-Student Based</u>					
51 Plant Maintenance and Operations					
6100 Payroll Costs	6,279,910	5,502,340	5,968,783	8.48%	5.06%
6200 Professional and Contracted Services	7,048,442	7,915,055	7,863,820	-0.65%	6.67%
6300 Supplies and Materials	1,131,566	1,055,033	1,158,717	9.83%	0.98%
6400 Other Operating Expenditures	284,163	299,148	358,704	19.91%	0.30%
6600 Capital Outlay	171,445	99,512	-	-100.00%	0.00%
Total Plant Maintenance and Operations	14,915,526	14,871,088	15,350,024	3.22%	13.01%
52 Security and Monitoring Services					
6100 Payroll Costs	1,286,723	1,039,286	1,119,577	7.73%	0.95%
6200 Professional and Contracted Services	439,526	395,651	462,342	16.86%	0.39%
6300 Supplies and Materials	47,841	63,953	96,605	51.06%	0.08%
6400 Other Operating Expenditures	3,306	5,200	7,035	35.29%	0.01%
6600 Capital Outlay	28,791	-	-	0.00%	0.00%
Total Security and Monitoring Services	1,806,187	1,504,090	1,685,559	12.07%	1.43%
53 Data Processing Services					
6100 Payroll Costs	1,143,867	1,025,957	1,001,041	-2.43%	0.85%
6200 Professional and Contracted Services	2,634,693	1,655,492	1,316,861	-20.46%	1.12%
6300 Supplies and Materials	234,575	172,761	79,372	-54.06%	0.07%
6400 Other Operating Expenditures	24,824	12,198	16,625	36.29%	0.01%
6600 Capital Outlay	79,115	192,639	954,640	395.56%	0.81%
Total Data Processing Services	4,117,074	3,059,047	3,368,539	10.12%	2.86%
Total Support Services - Non-Student Based	20,838,787	19,434,225	20,404,122	4.99%	17.30%
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<u>Ancillary Services</u>					
61 Community Services					
6100 Payroll Costs	612,512	264,845	271,653	2.57%	0.23%
6200 Professional and Contracted Services	403,774	303,242	279,500	-7.83%	0.24%
6300 Supplies and Materials	63,299	10,894	8,775	-19.45%	0.01%
6400 Other Operating Expenditures	9,926	10,334	9,500	-8.07%	0.01%
6600 Capital Outlay	8,613	-	-	0.00%	0.00%
Total Community Services	1,098,124	589,315	569,428	-3.37%	0.48%
Total Ancillary Services	1,098,124	589,315	569,428	-3.37%	0.48%

Waco Independent School District
GENERAL FUND EXPENDITURES BY FUNCTION & OBJECT
For the 2012 - 13 Fiscal Year

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
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<u>Debt Service</u>					
71 Debt Service					
6500 Debt Service	968,678	968,036	973,450	0.56%	0.87%
Total Debt Service	968,678	968,036	973,450	0.56%	0.87%
Total Debt Service	968,678	968,036	973,450	0.56%	0.87%
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<u>Capital Outlay</u>					
81 Facilities, Acquisition and Construction					
6200 Professional and Contracted Services	85,455	909,460	-	-100.00%	0.00%
6300 Supplies and Materials	-	-	-	0.00%	0.00%
6600 Capital Outlay	190,113	322,048	-	-100.00%	0.00%
Total Facilities, Acquisition and Construction	275,568	1,231,508	-	-100.00%	0.00%
Total Capital Outlay	275,568	1,231,508	-	-100.00%	0.00%
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<u>Intergovernmental Charges</u>					
93 Payments to Fiscal Agent of Shared Services Arrangement					
6400 Other Operating Expenditures	143,000	195,000	210,000	7.69%	0.19%
Total Pmts to Juvenile Justice Alternative Ed Pgm	143,000	195,000	210,000	7.69%	0.19%
95 Payments to Juvenile Justice Alternative Education Program					
6200 Professional and Contracted Services	640,408	519,398	570,000	9.74%	0.51%
Total Pmts to Juvenile Justice Alternative Ed Pgm	640,408	519,398	570,000	9.74%	0.51%
97 Payment to Tax Increment Fund					
6400 Other Operating Expenditures	2,050,148	2,271,160	2,125,204	-6.43%	1.91%
Total Payment to Tax Increment Fund	2,050,148	2,271,160	2,125,204	-6.43%	1.91%
99 Other Intergovernmental Charges					
6200 Professional and Contracted Services	606,403	583,311	611,947	4.91%	0.55%
Total Other Intergovernmental Charges	606,403	583,311	611,947	4.91%	0.55%
Total Intergovernmental Charges	3,439,959	3,568,869	3,517,151	-1.45%	3.15%
Total Expenditures	110,101,919	107,095,370	111,504,746	4.12%	-

Waco Independent School District
CHILD NUTRITION SERVICES FUND
For the 2012 - 13 Fiscal Year

	2010-11	2011-12		2012-13
	Audited	Amended	Projected	Proposed
	Actual	Budget	Actual	Budget
Revenues:				
Local and Intermediate Source Revenue	\$ 768,144	\$ 800,530	\$ 800,997	\$ 782,500
State Program Revenue	55,708	81,500	80,994	56,150
Federal Program Revenue	8,270,536	9,469,490	8,903,582	8,851,000
Total Revenues	9,094,388	10,351,520	9,785,573	9,689,650
Appropriations:				
Instruction	-	-	-	-
Instructional Resources and Media Services	-	-	-	-
Instructional Staff Development and Curriculum Development	-	-	-	-
Instructional Leadership	-	-	-	-
School Leadership	-	-	-	-
Guidance, Counseling and Evaluation Services	-	-	-	-
Social Work Services	-	-	-	-
Health Services	-	-	-	-
Student Transportation	-	-	-	-
Food Services	8,616,619	9,995,520	9,477,393	9,327,150
Extracurricular Activities	-	-	-	-
General Administration	-	-	-	-
Plant Maintenance and Operations	344,770	356,000	325,545	362,500
Security and Monitoring Services	-	-	-	-
Data Processing Services	-	-	-	-
Community Services	-	-	-	-
Debt Service	-	-	-	-
Facilities Acquisition and Construction	-	-	-	-
Payments to Shared Services Arrangement	-	-	-	-
Payments to Juvenile Justice Alternative Education Program	-	-	-	-
Payments to Tax Increment Fund	-	-	-	-
Other Intergovernmental Charges	-	-	-	-
Total Appropriations	8,961,389	10,351,520	9,802,938	9,689,650
Excess (Deficiency) of Estimated Revenues Over Appropriations	132,999	-	(17,365)	-
Other Financing Sources/(Uses)	-	-	-	-
Net Change in Fund Balance	132,999	-	(17,365)	-
Fund Balance, beginning of year	888,691	1,021,690	1,021,690	1,004,325
Fund Balance, end of year	1,021,690	1,021,690	1,004,325	1,004,325
Non-spendable Funds:				
Inventories	257,488	250,000	250,000	200,000
Restricted Funds:				
Retirement of Long-term Debt	-	-	-	-
National School Lunch and Breakfast Program	764,202	771,690	754,325	804,325
Committed Funds:				
Construction	-	-	-	-
Capital Expenditures for Equipment	-	-	-	-
Assigned Funds:				
Construction	-	-	-	-
Encumbrances	-	-	-	-
Unreserved and Undesignated Fund Balance	\$ -	\$ -	\$ -	\$ -

**Waco Independent School District
CHILD NUTRITION SERVICES FUND
For the 2012 - 13 Fiscal Year**

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<u>Local and Intermediate Source Revenue</u>					
5742 Earnings from Temporary Deposits and Investments	693	482	500	3.73%	0.01%
5745 Insurance Recovery	-	-	-	0.00%	0.00%
5749 Other Revenues from Local Sources	-	-	-	0.00%	0.00%
Total Other Revenues from Local Sources	693	482	500	3.73%	0.01%
5751 Food Service Activity	767,451	800,515	782,000	-2.31%	8.07%
Total Revenues from Cocurricular, Enterprising Services or Activities	767,451	800,515	782,000	-2.31%	8.07%
Total Local and Intermediate Source Revenues	768,144	800,997	782,500	-2.31%	8.08%
<u>State Program Revenue</u>					
5829 State Program Revenues Distributed by Texas Education Agency	55,708	80,994	56,150	-30.67%	0.58%
Total State Program Revenues Distributed by Texas Education Agency	55,708	80,994	56,150	-30.67%	0.58%
5831 Teacher Retirement/TRS Care - On-Behalf Payments	-	-	-	0.00%	0.00%
Total State Revenues from State of Texas Government Agencies Other Than TEA	-	-	-	0.00%	0.00%
Total State Program Revenues	55,708	80,994	56,150	-30.67%	0.58%
<u>Federal Program Revenue</u>					
5921 School Breakfast Program	1,894,837	2,373,344	2,383,000	0.41%	24.59%
5922 National School Lunch Program	5,766,194	5,892,141	5,923,000	0.52%	61.13%
5923 United States Department of Agriculture (USDA) Commodities Program	532,332	545,000	545,000	0.00%	5.62%
5939 Federal Revenue - State of Texas	77,173	93,097	-	-100.00%	0.00%
Total Federal Revenues Distributed by State of Texas Government Agencies Other Than TEA	8,270,536	8,903,582	8,851,000	-0.59%	91.34%
Total Federal Program Revenues	8,270,536	8,903,582	8,851,000	-0.59%	91.34%
Total Revenues	9,094,388	9,785,573	9,689,650	-0.98%	-

Waco Independent School District
CHILD NUTRITION SERVICES FUND
For the 2012 - 13 Fiscal Year

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<u>Support Services - Student Based</u>					
35 Food Services					
6100 Payroll Costs	2,513,309	2,356,099	2,814,516	19.46%	29.05%
6200 Professional and Contracted Services	1,204,772	1,285,497	1,384,007	7.66%	14.28%
6300 Supplies and Materials	4,860,786	5,599,688	4,975,027	-11.16%	51.34%
6400 Other Operating Expenditures	32,646	39,815	36,600	-8.07%	0.38%
6600 Capital Outlay	5,106	196,294	117,000	-40.40%	1.21%
Total Cocurricular and Extracurricular Activities	8,616,619	9,477,393	9,327,150	-1.59%	96.26%
Total Support Services - Student-Based	8,616,619	9,477,393	9,327,150	-1.59%	96.26%
<u>Support Services - Non-Student Based</u>					
51 Plant Maintenance and Operations					
6200 Professional and Contracted Services	344,770	325,545	362,500	11.35%	3.74%
Total Plant Maintenance and Operations	344,770	325,545	362,500	11.35%	3.74%
Total Support Services - Non-Student Based	344,770	325,545	362,500	11.35%	3.74%
Total Expenditures	8,961,389	9,802,938	9,689,650	-1.16%	-

Waco Independent School District
DEBT SERVICE FUND THREE YEAR COMPARISON
For the 2012 - 13 Fiscal Year

	2010-11 Audited Actual	2011-12 Amended Budget	2011-12 Projected Actual	2012-13 Proposed Budget
Revenues:				
Local and Intermediate Source Revenue	\$ 12,412,467	\$ 12,472,375	\$ 12,550,085	\$ 12,545,660
State Program Revenue	3,085,691	3,680,727	3,628,958	3,430,039
Federal Program Revenue	-	-	-	-
Total Revenues	\$ 15,498,158	\$ 16,153,102	\$ 16,179,043	\$ 15,975,699
Appropriations:				
Instruction	\$ -	\$ -	\$ -	\$ -
Instructional Resources and Media Svcs	-	-	-	-
Instructional Staff Development and Curriculum Development	-	-	-	-
Instructional Leadership	-	-	-	-
School Leadership	-	-	-	-
Guidance, Counseling and Evaluation Svcs	-	-	-	-
Social Work Services	-	-	-	-
Health Services	-	-	-	-
Student Transportation	-	-	-	-
Food Services	-	-	-	-
Extracurricular Activities	-	-	-	-
General Administration	-	-	-	-
Plant Maintenance and Operations	-	-	-	-
Security and Monitoring Services	-	-	-	-
Data Processing Services	-	-	-	-
Community Services	-	-	-	-
Debt Service	15,452,916	15,523,237	15,511,802	15,425,661
Facilities Acquisition and Construction	-	-	-	-
Payments to Shared Services Arrangement	-	-	-	-
Payments to Juvenile Justice Alternative Education Program	-	-	-	-
Payments to Tax Increment Fund	544,109	629,865	610,992	550,038
Other Intergovernmental Charges	-	-	-	-
Total Appropriations	\$ 15,997,025	\$ 16,153,102	\$ 16,122,794	\$ 15,975,699
Excess (Deficiency) of Estimated Revenues Over Appropriations	\$ (498,867)	\$ -	\$ 56,249	\$ -
Other Financing Sources/(Uses)	-	-	-	-
Net Change in Fund Balance	\$ (498,867)	\$ -	\$ 56,249	\$ -
Fund Balance, beginning of year	2,855,367	2,356,500	2,356,500	2,412,749
Fund Balance, end of year	\$ 2,356,500	\$ 2,356,500	\$ 2,412,749	\$ 2,412,749
Non-spendable Funds:				
Inventories	-	-	-	-
Restricted Funds:				
Retirement of Long-term Debt	2,356,500	2,356,500	2,412,749	2,412,749
National School Lunch and Breakfast Program	-	-	-	-
Committed Funds:				
Construction	-	-	-	-
Capital Expenditures for Equipment	-	-	-	-
Assigned Funds:				
Construction	-	-	-	-
Encumbrances	-	-	-	-
Unreserved and Undesignated Fund Balance	\$ -	\$ -	\$ (0)	\$ (0)

Waco Independent School District
DEBT SERVICE FUND REVENUES BY OBJECT
For the Fiscal Year 2012 - 2013

	Audited Actual 2010-11	Projected Actual 2011-10	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<u>Local and Intermediate Source Revenue:</u>					
5711 Taxes, Current Year Levy	11,549,422	11,655,127	11,705,760	0.43%	73.27%
5712 Taxes, Prior Years	154,762	147,688	145,000	-1.82%	0.91%
5719 Penalties, Interest and Other Tax Revenues	154,204	161,906	157,000	-3.03%	0.98%
Total Local Real and Personal Property Taxes	11,858,388	11,964,721	12,007,760	0.36%	75.16%
5742 Earnings from Temporary Deposits and Investments	9,357	8,562	6,622	-22.66%	0.04%
5746 Property Taxes Collected for Tax Increment Fund	544,142	576,802	531,278	-7.89%	3.33%
5749 Other Revenues from Local Sources	580	-	-	0.00%	0.00%
Total Other Revenues from Local Sources	554,079	585,364	537,900	-8.11%	3.37%
Total Local and Intermediate Source Revenues	12,412,467	12,550,085	12,545,660	-0.04%	78.53%
<u>State Program Revenue:</u>					
5829 State Program Revenues Distributed by Texas Education Agency	3,085,691	3,628,958	3,430,039	0.00%	21.47%
Total State Program Revenues Distributed by Texas Education Agency	3,085,691	3,628,958	3,430,039	0.00%	21.47%
Total State Program Revenues	3,085,691	3,628,958	3,430,039	-5.48%	21.47%
Total Revenues	15,498,158	16,179,043	15,975,699	-1.26%	-

Waco Independent School District
DEBT SERVICE FUND EXPENDITURES BY FUNCTION & OBJECT
For the 2012 - 13 Fiscal Year

	Audited Actual 2010-11	Projected Actual 2011-12	Approved Budget 2012-13	Percent Increase (Decrease)	Percent of Total
<hr/>					
<u>Debt Service</u>					
71 Debt Service					
6511 Bond Principal	4,960,075	5,029,917	6,140,000	22.07%	38.43%
6521 Interest on Bonds	10,489,491	10,478,320	9,270,661	-11.53%	58.03%
6599 Other Debit Service Fees	3,350	3,565	15,000	320.76%	0.09%
Total Debt Service	<u>15,452,916</u>	<u>15,511,802</u>	<u>15,425,661</u>	<u>-0.56%</u>	<u>96.56%</u>
<u>Intergovernmental Charges</u>					
97 Payment to Tax Increment Fund					
6400 Other Operating Expenditures	544,109	610,992	550,038	-9.98%	3.44%
Total Payment to Tax Increment Fund	<u>544,109</u>	<u>610,992</u>	<u>550,038</u>	<u>-9.98%</u>	<u>3.44%</u>
Total Expenditures	<u>15,997,025</u>	<u>16,122,794</u>	<u>15,975,699</u>	<u>-0.91%</u>	<u>-</u>

CAMPUS BUDGETS



002 - Waco High School

2020 N. 42nd St.
Waco, Texas 76710
254-776-1150

Alfredo Loreda, Principal

Grades 9-12

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 5,794,849	\$ 6,224,384
12 Instructional Resources and Media Services	60,940	63,717
13 Instructional Staff Development and Curriculum Development	122,555	83,392
21 Instructional Leadership	-	-
23 School Leadership	729,504	790,164
31 Guidance, Counseling and Evaluation Svcs	267,148	412,726
32 Social Work Services	50,395	-
33 Health Services	52,867	70,052
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	463,576	453,500
41 General Administration	-	-
51 Plant Maintenance and Operations	1,123,444	1,089,949
52 Security and Monitoring Services	1,092	2,194
53 Data Processing Services	-	-
61 Community Services	15,000	15,000
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 8,681,370	\$ 9,205,078
2012-2013 Special Revenue Funds		
240 Food Service	\$ 444,450	\$ 607,658
Total Campus Appropriations	\$ 9,125,820	\$ 9,812,736

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6					
7					
8					
9	39.2%	0.5%	45.6%	1.0%	13.7%
10	39.8%		42.8%	0.5%	16.9%
11	43.0%	0.6%	37.7%	0.6%	18.1%
12	36.8%	0.9%	43.5%	0.6%	18.3%
Total Enrollment					1,444

Position Information (FTE's) 2012-2013

Instruction	103.55
Library	1.00
Staff Development	0.00
Campus Administration	16.00
Guidance & Counseling	5.00
Health Services	1.00
Other Support	27.44
Total Staff	153.99



**003 - University High School
A.J. Moore Academy**
3201 S. New Road
Waco, Texas 76706
254-756-1843

Dr. Bill Shepard, Principal
Angela Reiher, Dean of Academics

Grades 9-12

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 5,378,504	\$ 6,817,170
12	Instructional Resources and Media Services	66,488	83,242
13	Instructional Staff Development and Curriculum Development	206,133	260,983
21	Instructional Leadership	-	-
23	School Leadership	691,924	916,758
31	Guidance, Counseling and Evaluation Svcs	202,628	520,783
32	Social Work Services	50,940	-
33	Health Services	52,967	70,214
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	361,726	415,495
41	General Administration	-	-
51	Plant Maintenance and Operations	938,384	1,043,206
52	Security and Monitoring Services	95	1,645
53	Data Processing Services	-	-
61	Community Services	12,167	15,000
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 7,961,956</u>	<u>\$ 10,144,496</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 384,709	\$ 642,469
Total Campus Appropriations		<u>\$ 8,346,665</u>	<u>\$ 10,786,965</u>

Grade	Student Data 2011-2012 Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	15.0%		40.0%	5.0%	40.0%
K					
1					
2					
3					
4					
5					
6					
7					
8					
9	27.3%	0.2%	67.8%		4.7%
10	28.3%	0.3%	66.0%	0.3%	5.1%
11	29.4%	0.3%	65.7%	0.3%	4.4%
12	27.6%	0.4%	67.6%		4.4%
Total Enrollment					1,438

Position Information (FTE's) 2012-2013	
Instruction	114.04
Library	1.50
Staff Development	2.59
Campus Administration	17.00
Guidance & Counseling	5.01
Health Services	1.01
Other Support	28.56
Total Staff	169.71



004 - Challenge Academy

3805 S. 3rd Street
Waco, Texas 76706
254-754-0803

Chris Rankin, Principal

Grades 3-12

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ -	\$ -
12	Instructional Resources and Media Services	-	-
13	Instructional Staff Development and Curriculum Development	-	-
21	Instructional Leadership	-	-
23	School Leadership	25,647	26,155
31	Guidance, Counseling and Evaluation Svcs	-	-
32	Social Work Services	-	-
33	Health Services	-	-
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	-
41	General Administration	-	-
51	Plant Maintenance and Operations	-	-
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	542,732	570,000
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 568,379</u>	<u>\$ 596,155</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 17,725	\$ 11,294
Total Campus Appropriations		<u>\$ 586,104</u>	<u>\$ 607,449</u>

Student Data 2011-2012						Position Information (FTE's)	
Ethnicity						2012-2013	
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other		
EC						Instruction	11.00
PreK						Library	0.00
K						Staff Development	0.00
1						Campus Administration	4.83
2						Guidance & Counseling	1.00
3						Health Services	0.00
4						Other Support	0.80
5							
6	66.7%		33.3%				
7	44.4%		44.4%		11.1%		
8	50.0%		50.0%				
9	47.4%		36.8%		15.8%		
10	33.3%		33.3%		33.3%		
11	66.7%		33.3%				
12			100.0%				
Total Enrollment						Total Staff	17.63



005 - GL Wiley Opportunity Center

1030 E. Live Oak
Waco, Texas 76704
254-757-3829

Ed Love, Principal

Grades 6-12

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 963,716	\$ 1,289,782
12	Instructional Resources and Media Services	-	-
13	Instructional Staff Development and Curriculum Development	125,226	125,486
21	Instructional Leadership	-	-
23	School Leadership	348,941	374,697
31	Guidance, Counseling and Evaluation Svcs	65,512	66,633
32	Social Work Services	26,916	-
33	Health Services	32,138	32,218
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	-
41	General Administration	-	-
51	Plant Maintenance and Operations	151,126	221,419
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 1,713,575</u>	<u>\$ 2,110,235</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 43,985	\$ 67,768
Total Campus Appropriations		<u>\$ 1,757,560</u>	<u>\$ 2,178,003</u>

Grade	Student Data 2011-2012 Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	61.5%		38.5%		
7	41.2%		52.9%		5.9%
8	33.3%		66.7%		
9	50.0%		33.3%		16.7%
10	45.5%		54.6%		
11	80.0%		20.0%		
12	100.0%				
Total Enrollment					66

Position Information (FTE's) 2012-2013	
Instruction	25.00
Library	0.00
Staff Development	2.00
Campus Administration	8.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	5.88
Total Staff	42.88



007 - Brazos High School

200 W. Waco Dr.

Waco, TX 76701

245-757-3829

Robin Wilson, Coordinator

Dropout Prevention

2012-2013 General Fund Budget

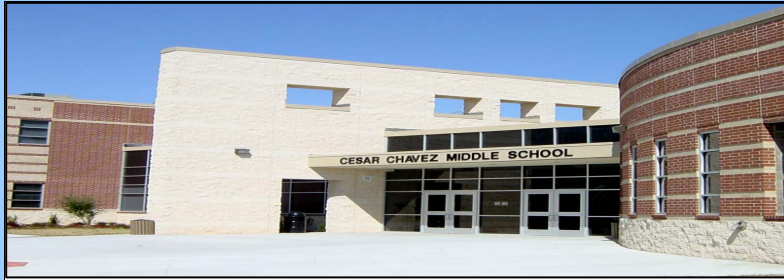
	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 373,620	\$ 437,783
12 Instructional Resources and Media Services	549	600
13 Instructional Staff Development and Curriculum Development	1,500	1,500
21 Instructional Leadership	-	-
23 School Leadership	141,451	132,732
31 Guidance, Counseling and Evaluation Svcs	-	68,993
32 Social Work Services	26,490	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	27,583	-
52 Security and Monitoring Services	17,467	-
53 Data Processing Services	3,276	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 591,936	\$ 641,608
2012-2013 Special Revenue Funds		
240 Food Service	\$ -	\$ -
Total Campus Appropriations	\$ 591,936	\$ 641,608

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6					
7					
8					
9	30.0%		70.0%		
10	18.2%		54.6%		27.3%
11	30.0%		50.0%		20.0%
12	27.5%		65.2%	1.5%	5.8%
Total Enrollment					110

Position Information (FTE's) 2012-2013

Instruction	7.49
Library	0.00
Staff Development	0.00
Campus Administration	4.00
Guidance & Counseling	1.00
Health Services	0.00
Other Support	0.00
Total Staff	12.49



**043 - César Chávez Professional
Development Middle School**
700 South 15th Street
Waco, Texas 76706
254-750-3736

Beau Sanchez, Principal
Grades 6-8

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 1,708,752	\$ 2,975,604
12	Instructional Resources and Media Services	23,697	61,860
13	Instructional Staff Development and Curriculum Development	79,247	80,581
21	Instructional Leadership	-	-
23	School Leadership	247,138	454,863
31	Guidance, Counseling and Evaluation Svcs	64,762	169,349
32	Social Work Services	25,198	-
33	Health Services	30,993	31,831
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	85,662	68,576
41	General Administration	-	-
51	Plant Maintenance and Operations	297,913	403,685
52	Security and Monitoring Services	108	220
53	Data Processing Services	-	-
61	Community Services	15,000	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 2,578,470</u>	<u>\$ 4,246,569</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 226,492	\$ 426,761
Total Campus Appropriations		<u>\$ 2,804,962</u>	<u>\$ 4,673,330</u>

Grade	Student Data 2011-2012 Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	29.3%		70.1%		0.6%
7	16.2%		81.7%		2.1%
8	28.7%		69.5%		1.7%
9					
10					
11					
12					
	Total Enrollment				483

Position Information (FTE's) 2012-2013	
Instruction	56.00
Library	1.00
Staff Development	1.29
Campus Administration	9.00
Guidance & Counseling	3.09
Health Services	1.00
Other Support	14.01
Total Staff	85.39



044 - Tennyson Middle School
Atlas Academy
 6100 Tennyson Dr.
 Waco, Texas 76710
 254-772-1440

Keith Hannah, Principal
 Jessica Hicks, Dean of Atlas

Grades 6-8

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 2,114,771	\$ 2,596,617
12	Instructional Resources and Media Services	60,518	61,530
13	Instructional Staff Development and Curriculum Development	69,071	160,225
21	Instructional Leadership	-	-
23	School Leadership	358,279	442,109
31	Guidance, Counseling and Evaluation Svcs	151,687	195,155
32	Social Work Services	25,933	-
33	Health Services	31,070	31,518
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	48,300	58,878
41	General Administration	-	-
51	Plant Maintenance and Operations	326,742	344,058
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 3,186,371</u>	<u>\$ 3,890,090</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 273,104	\$ 414,880
Total Campus Appropriations		<u>\$ 3,459,475</u>	<u>\$ 4,304,970</u>

Grade	Student Data 2011-2012				
	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6					
7	35.7%	1.3%	46.7%	0.3%	16.0%
8	32.2%	0.7%	47.6%	0.3%	19.2%
9					
10					
11					
12					
Total Enrollment					592

Position Information (FTE's)	
2012-2013	
Instruction	45.00
Library	1.00
Staff Development	2.00
Campus Administration	9.00
Guidance & Counseling	3.00
Health Services	1.00
Other Support	12.25
Total Staff	73.25



**048 - G. W. Carver
Middle School**
1601 J. J. Flewellen Road
Waco, Texas 76704
254-747-0787

Kim Ellis, Interim Principal

Grades 6-8

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 1,668,073	\$ 1,989,165
12	Instructional Resources and Media Services	29,020	65,030
13	Instructional Staff Development and Curriculum Development	35,630	41,100
21	Instructional Leadership	-	-
23	School Leadership	339,454	352,800
31	Guidance, Counseling and Evaluation Svcs	129,024	159,213
32	Social Work Services	25,698	-
33	Health Services	53,167	55,105
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	46,662	46,868
41	General Administration	-	-
51	Plant Maintenance and Operations	338,780	327,300
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	15,000	15,000
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 2,680,508</u>	<u>\$ 3,051,581</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 243,561	\$ 344,469
Total Campus Appropriations		<u>\$ 2,924,069</u>	<u>\$ 3,396,050</u>

Grade	Student Data 2011-2012 Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	44.6%		49.0%	0.6%	5.7%
7	44.4%	0.8%	48.9%		6.0%
8	46.0%	0.6%	47.2%		6.1%
9					
10					
11					
12					
Total Enrollment					453

Position Information (FTE's) 2012-2013	
Instruction	32.00
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.50
Health Services	1.00
Other Support	13.44
Total Staff	53.94



050 - Indian Spring Middle School

500 N. University Parks Dr.
Waco, Texas 76710
254-757-6200

Dr. Susan Thames, Principal

Grades 6-8

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ -	\$ 1,832,036
12	Instructional Resources and Media Services	-	63,530
13	Instructional Staff Development and Curriculum Development	-	64,892
21	Instructional Leadership	-	-
23	School Leadership	-	352,067
31	Guidance, Counseling and Evaluation Svcs	-	167,003
32	Social Work Services	-	-
33	Health Services	-	54,105
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	53,833
41	General Administration	-	-
51	Plant Maintenance and Operations	-	374,853
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	15,000
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		\$ -	\$ 2,977,319
2012-2013 Special Revenue Funds			
240	Food Service	\$ -	\$ 300,666
Total Campus Appropriations		\$ -	\$ 3,277,985

Grade	Student Data 2011-2012				
	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
	Total Enrollment				-

Position Information (FTE's)	
2012-2013	
Instruction	33.00
Library	1.00
Staff Development	1.00
Campus Administration	7.00
Guidance & Counseling	2.50
Health Services	1.00
Other Support	12.25
Total Staff	57.75



101 - Alta Vista Elementary School

3637 Alta Vista Drive
Waco, Texas 76706
254-660-3050

Lorraine Randazzo, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,649,216	\$ 1,658,636
12 Instructional Resources and Media Services	23,370	27,267
13 Instructional Staff Development and Curriculum Development	10,800	4,520
21 Instructional Leadership	-	-
23 School Leadership	300,163	235,960
31 Guidance, Counseling and Evaluation Svcs	61,251	89,133
32 Social Work Services	14,394	-
33 Health Services	30,813	31,323
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	143,024	159,479
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,233,031	\$ 2,206,318
2012-2013 Special Revenue Funds		
240 Food Service	\$ 216,645	\$ 208,484
Total Campus Appropriations	\$ 2,449,676	\$ 2,414,802

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC			100.0%		
PreK	23.7%		60.5%	1.3%	14.5%
K	22.0%		64.6%		13.4%
1	23.1%		63.1%		13.9%
2	13.0%		72.2%		14.8%
3	22.0%		64.0%		14.0%
4	18.6%		79.1%		2.3%
5	26.1%		58.7%		15.2%
6	13.9%		69.4%		16.7%
7					
8					
9					
10					
11					
12					
	Total Enrollment				453

**Position Information (FTE's)
2012-2013**

Instruction	31.10
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.33
Health Services	1.00
Other Support	6.38
Total Staff	45.81



103 - Bell's Hill Professional Development School

2401 J.J. Flewellen Road
Waco, Texas 76704
254-754-4171

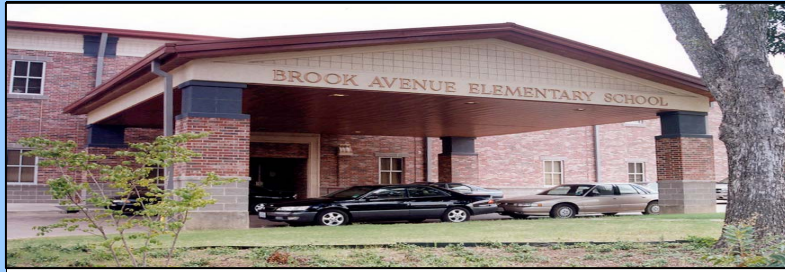
Bevil Cohn, Principal

Grades PK-5

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 1,606,750	\$ 2,835,471
12	Instructional Resources and Media Services	24,070	24,567
13	Instructional Staff Development and Curriculum Development	19,180	22,200
21	Instructional Leadership	-	-
23	School Leadership	236,657	332,028
31	Guidance, Counseling and Evaluation Svcs	61,351	126,846
32	Social Work Services	14,165	-
33	Health Services	30,938	31,318
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	-
41	General Administration	-	-
51	Plant Maintenance and Operations	188,663	395,452
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	15,000
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 2,181,774</u>	<u>\$ 3,782,882</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 240,935	\$ 367,117
Total Campus Appropriations		<u>\$ 2,422,709</u>	<u>\$ 4,149,999</u>

Grade	Student Data 2011-2012				
	Ethnicity				
EC	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
PreK			100.0%		
K	8.1%		83.8%	1.4%	6.8%
1	2.7%		97.3%		
2	1.3%		98.7%		
3	6.8%		91.9%		1.4%
4	4.1%		96.0%		
5	5.3%		94.7%		
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Total Enrollment					453

Position Information (FTE's)	
2012-2013	
Instruction	58.65
Library	1.00
Staff Development	0.30
Campus Administration	7.00
Guidance & Counseling	2.00
Health Services	1.00
Other Support	12.00
Total Staff	81.95



**104 - Brook Avenue
Elementary School**

720 Brook Ave.
Waco, Texas 76708
254-750-3562

John Campbell, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,165,122	\$ 1,462,801
12 Instructional Resources and Media Services	24,370	24,322
13 Instructional Staff Development and Curriculum Development	2,490	3,000
21 Instructional Leadership	-	-
23 School Leadership	200,751	236,039
31 Guidance, Counseling and Evaluation Svcs	32,367	118,743
32 Social Work Services	14,790	-
33 Health Services	30,710	31,317
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	212,072	191,014
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	12,167	15,000
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 1,694,839	\$ 2,082,236
2012-2013 Special Revenue Funds		
240 Food Service	\$ 186,446	\$ 196,601
Total Campus Appropriations	\$ 1,881,285	\$ 2,278,837

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC			75.0%	25.0%	
PreK	35.0%		65.0%		
K	32.7%		65.5%		1.8%
1	40.3%		50.0%		9.7%
2	45.6%		50.9%		3.5%
3	44.6%		50.8%		4.6%
4	40.4%		56.1%		3.5%
5	34.0%		61.7%		4.3%
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	Total Enrollment				387

**Position Information (FTE's)
2012-2013**

Instruction	27.00
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.75
Health Services	1.00
Other Support	6.13
Total Staff	41.88



105 - Cedar Ridge Elementary School

2115 Meridian Ave.
Waco, Texas 76708
254-756-1241

Andrea Nolan, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,813,705	\$ 2,266,757
12 Instructional Resources and Media Services	24,575	24,967
13 Instructional Staff Development and Curriculum Development	60,471	60,392
21 Instructional Leadership	-	-
23 School Leadership	225,412	257,446
31 Guidance, Counseling and Evaluation Svcs	61,251	151,755
32 Social Work Services	25,698	-
33 Health Services	31,110	31,518
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	198,388	212,435
52 Security and Monitoring Services	327	329
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,440,937	\$ 3,005,599
2012-2013 Special Revenue Funds		
240 Food Service	\$ 264,569	\$ 329,186
Total Campus Appropriations	\$ 2,705,506	\$ 3,334,785

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	20.0%		40.0%		40.0%
PreK	20.5%		64.1%		15.4%
K	17.9%		58.9%		23.2%
1	33.3%	1.0%	47.5%		18.2%
2	29.2%		56.2%		14.6%
3	29.6%		56.8%		13.6%
4	34.2%		46.3%		19.5%
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	Total Enrollment				546

Position Information (FTE's) 2012-2013

Instruction	44.50
Library	1.00
Staff Development	1.00
Campus Administration	6.00
Guidance & Counseling	2.33
Health Services	1.00
Other Support	9.01
Total Staff	64.84



**106 - Crestview
Elementary School**

1120 New Road
Waco, Texas 76710
254-776-1704

Melody Herring, Principal

Grades PK-5

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 1,888,894	\$ 2,702,267
12	Instructional Resources and Media Services	25,370	25,767
13	Instructional Staff Development and Curriculum Development	-	-
21	Instructional Leadership	-	-
23	School Leadership	229,451	329,458
31	Guidance, Counseling and Evaluation Svcs	64,233	82,674
32	Social Work Services	25,698	-
33	Health Services	31,010	31,718
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	-
41	General Administration	-	-
51	Plant Maintenance and Operations	203,080	231,199
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 2,467,736</u>	<u>\$ 3,403,083</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 241,592	\$ 308,131
Total Campus Appropriations		<u>\$ 2,709,328</u>	<u>\$ 3,711,214</u>

Student Data 2011-2012 Ethnicity					
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	25.0%		75.0%		
PreK	27.5%		57.5%	1.3%	13.8%
K	24.4%		48.7%		26.9%
1	24.1%	2.4%	54.2%	1.2%	18.1%
2	28.2%	1.3%	60.3%		10.3%
3	28.6%	1.2%	57.1%		13.1%
4	31.5%		55.6%		13.0%
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Total Enrollment					465

Position Information (FTE's) 2012-2013	
Instruction	48.00
Library	1.00
Staff Development	0.00
Campus Administration	7.00
Guidance & Counseling	2.34
Health Services	1.00
Other Support	9.12
Total Staff	68.46



**107 - Dean Highland
Elementary School**
3300 Maple
Waco, Texas 76707
254-752-3751

Yolanda Williams, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,463,686	\$ 2,678,194
12 Instructional Resources and Media Services	25,570	28,967
13 Instructional Staff Development and Curriculum Development	200	-
21 Instructional Leadership	-	-
23 School Leadership	195,107	328,431
31 Guidance, Counseling and Evaluation Svcs	32,117	164,178
32 Social Work Services	26,306	-
33 Health Services	30,858	31,667
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	172,231	345,422
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 1,946,075	\$ 3,576,859
2012-2013 Special Revenue Funds		
240 Food Service	\$ 147,056	\$ 315,662
Total Campus Appropriations	\$ 2,093,131	\$ 3,892,521

Student Data 2011-2012 Ethnicity

Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	32.9%		64.6%		2.5%
K	26.2%	1.5%	61.5%	1.5%	9.2%
1	31.5%		56.2%	1.1%	11.2%
2	31.1%		51.4%		17.6%
3	34.1%	1.1%	55.0%		9.9%
4	39.0%		52.5%		8.5%
5	50.0%		50.0%		
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Total Enrollment					459

Position Information (FTE's) 2012-2013

Instruction	49.00
Library	1.00
Staff Development	0.00
Campus Administration	7.00
Guidance & Counseling	2.50
Health Services	1.00
Other Support	10.07
Total Staff	70.57



109 - Hillcrest Professional Development Magnet School

4225 Pine Avenue
Waco, Texas 76710
254-772-4286

Larry Carpenter, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 979,203	\$ 1,436,158
12 Instructional Resources and Media Services	23,754	24,387
13 Instructional Staff Development and Curriculum Development	18,296	20,840
21 Instructional Leadership	-	-
23 School Leadership	193,650	234,206
31 Guidance, Counseling and Evaluation Svcs	32,117	82,103
32 Social Work Services	13,146	-
33 Health Services	30,847	31,273
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	157,805	171,874
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 1,448,818	\$ 2,000,841
2012-2013 Special Revenue Funds		
240 Food Service	\$ 98,475	\$ 127,198
Total Campus Appropriations	\$ 1,547,293	\$ 2,128,039

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	33.3%		47.6%		19.1%
K	27.9%		37.7%		34.4%
1	22.2%		44.4%		33.3%
2	20.9%		39.5%		39.5%
3	17.4%	2.2%	50.0%	2.2%	28.3%
4	11.6%		51.2%		37.2%
5	18.6%		46.5%		34.9%
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	Total Enrollment				320

**Position Information (FTE's)
2012-2013**

Instruction	27.49
Library	1.00
Staff Development	0.30
Campus Administration	5.00
Guidance & Counseling	1.33
Health Services	1.00
Other Support	5.56
Total Staff	41.68



110 - J. H. Hines Elementary School

301 Garrison St.
Waco, Texas 76704
254-753-1362

Nina LeBlanc-Moore, Principal

Grades PK-5

2012-2013 General Fund Budget

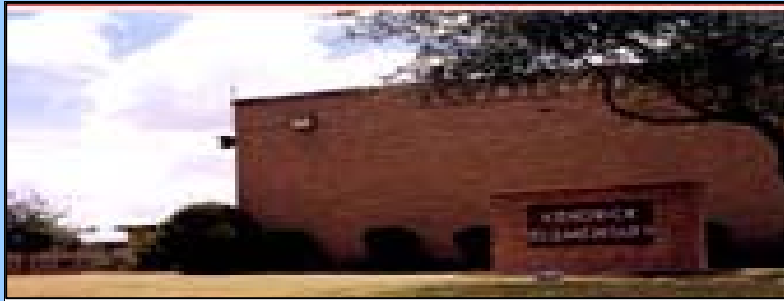
	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 2,159,055	\$ 1,878,369
12 Instructional Resources and Media Services	24,270	24,567
13 Instructional Staff Development and Curriculum Development	5,000	21,989
21 Instructional Leadership	-	-
23 School Leadership	298,790	306,927
31 Guidance, Counseling and Evaluation Svcs	64,233	116,490
32 Social Work Services	25,825	-
33 Health Services	31,388	31,538
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	273,808	260,055
52 Security and Monitoring Services	545	549
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,882,914	\$ 2,640,484
2012-2013 Special Revenue Funds		
240 Food Service	\$ 281,638	\$ 216,067
Total Campus Appropriations	\$ 3,164,552	\$ 2,856,551

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	53.9%		23.1%		23.1%
PreK	71.1%		21.1%	1.3%	6.6%
K	85.2%		3.4%	5.7%	5.7%
1	79.3%		12.6%	2.3%	5.8%
2	82.6%		15.9%		1.5%
3	83.3%		14.1%		2.6%
4	74.7%		21.1%		4.2%
5	82.5%		15.0%		2.5%
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Total Enrollment					562

Position Information (FTE's) 2012-2013

Instruction	35.50
Library	1.00
Staff Development	0.29
Campus Administration	6.00
Guidance & Counseling	2.00
Health Services	1.00
Other Support	9.06
Total Staff	54.85



112 - Kendrick Elementary School

1801 Kendrick Lane
Waco, Texas 76711
254-752-3316

Julie Sapaugh, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,490,411	\$ 1,818,993
12 Instructional Resources and Media Services	24,630	26,167
13 Instructional Staff Development and Curriculum Development	700	1,100
21 Instructional Leadership	-	-
23 School Leadership	234,791	239,344
31 Guidance, Counseling and Evaluation Svcs	61,351	82,403
32 Social Work Services	14,340	-
33 Health Services	30,910	31,418
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	177,284	187,671
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,034,417	\$ 2,387,096
2012-2013 Special Revenue Funds		
240 Food Service	\$ 251,439	\$ 236,009
Total Campus Appropriations	\$ 2,285,856	\$ 2,623,105

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	100.0%				
PreK	7.0%		88.4%		4.7%
K	7.5%		85.1%		7.5%
1	10.1%		74.7%		15.2%
2	13.1%		81.0%		6.0%
3	11.6%		76.8%		11.6%
4	9.7%		87.1%		3.2%
5	14.5%	1.3%	75.0%		9.2%
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	Total Enrollment				482

Position Information (FTE's) 2012-2013

Instruction	34.49
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.33
Health Services	1.00
Other Support	7.50
Total Staff	50.32



116 - Mountainview Elementary School

5901 Bishop Dr.
Waco, Texas 76710
254-772-2520

Melissa Pritchard, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,577,125	\$ 1,478,373
12 Instructional Resources and Media Services	26,570	26,967
13 Instructional Staff Development and Curriculum Development	17,080	47,030
21 Instructional Leadership	-	-
23 School Leadership	251,719	232,687
31 Guidance, Counseling and Evaluation Svcs	61,551	95,823
32 Social Work Services	14,290	-
33 Health Services	31,010	31,517
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	216,191	203,630
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,195,536	\$ 2,116,027
2012-2013 Special Revenue Funds		
240 Food Service	\$ 183,820	\$ 218,719
Total Campus Appropriations	\$ 2,379,356	\$ 2,334,746

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	33.3%			33.3%	33.3%
PreK	24.4%		46.3%		29.3%
K	16.9%		27.7%	2.4%	53.0%
1	17.9%	2.4%	35.7%		44.1%
2	14.7%		40.0%	1.3%	44.0%
3	22.4%		31.8%		45.9%
4	18.2%		36.4%		45.5%
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	Total Enrollment				448

Position Information (FTE's) 2012-2013

Instruction	27.99
Library	1.00
Staff Development	0.80
Campus Administration	5.00
Guidance & Counseling	1.50
Health Services	1.00
Other Support	8.75
Total Staff	46.04



120 - Parkdale Professional Development School

6400 Edmond Ave.
Waco, Texas 76710
254-772-2170

Marsha Henry, Principal

Grades PK-5

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 1,456,859	\$ 1,860,538
12	Instructional Resources and Media Services	23,570	23,767
13	Instructional Staff Development and Curriculum Development	17,309	18,289
21	Instructional Leadership	-	-
23	School Leadership	203,497	234,587
31	Guidance, Counseling and Evaluation Svcs	32,117	63,324
32	Social Work Services	14,610	-
33	Health Services	30,918	54,651
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	-
41	General Administration	-	-
51	Plant Maintenance and Operations	209,225	232,746
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 1,988,105</u>	<u>\$ 2,487,902</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 175,285	\$ 219,611
Total Campus Appropriations		<u>\$ 2,163,390</u>	<u>\$ 2,707,513</u>

Student Data 2011-2012						Position Information (FTE's)	
Ethnicity						2012-2013	
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other		
EC	50.0%		50.0%			Instruction	34.49
PreK	41.0%	3.3%	36.1%	4.9%	14.8%	Library	1.00
K	46.4%	1.2%	28.6%		23.8%	Staff Development	0.29
1	42.7%		39.0%		18.3%	Campus Administration	5.00
2	40.2%		35.4%		24.4%	Guidance & Counseling	1.00
3	50.7%	2.9%	27.5%		18.8%	Health Services	1.00
4	40.9%		37.9%		21.2%	Other Support	7.63
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Total Enrollment						Total Staff	50.41



121 - Provident Heights Professional Development School
 2415 Bosque Ave.
 Waco, Texas 76707
 254-750-3930

Debbie Sims, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,324,800	\$ 1,542,649
12 Instructional Resources and Media Services	24,970	25,367
13 Instructional Staff Development and Curriculum Development	3,400	3,400
21 Instructional Leadership	-	-
23 School Leadership	206,273	240,748
31 Guidance, Counseling and Evaluation Svcs	32,117	89,195
32 Social Work Services	14,594	-
33 Health Services	30,913	54,510
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	164,476	181,114
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	15,000
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 1,816,543	\$ 2,151,983
2012-2013 Special Revenue Funds		
240 Food Service	\$ 215,988	\$ 210,662
Total Campus Appropriations	\$ 2,032,531	\$ 2,362,645

Student Data 2011-2012 Ethnicity

Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC			66.7%		33.3%
PreK	11.4%		79.6%	2.3%	6.8%
K	16.1%		74.2%	1.6%	8.1%
1	16.7%		74.2%	1.5%	7.6%
2	29.8%		70.2%		
3	23.4%		70.3%		6.3%
4	18.3%		73.3%		8.3%
5	25.0%		70.8%		4.2%
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12					
Total Enrollment					404

Position Information (FTE's) 2012-2013

Instruction	30.00
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.34
Health Services	1.00
Other Support	6.63
Total Staff	44.97



**127 - Lake Air Montessori
Magnet School**

4601 Cobbs Dr.
Waco, Texas 76710
254-772-1910

Dr. Robin McDurham, Principal

Grades PK-5

2012-2013 General Fund Budget		11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11	Instruction	\$ 1,625,526	\$ 2,658,688
12	Instructional Resources and Media Services	23,870	61,630
13	Instructional Staff Development and Curriculum Development	19,300	30,440
21	Instructional Leadership	-	-
23	School Leadership	223,351	355,317
31	Guidance, Counseling and Evaluation Svcs	61,251	124,819
32	Social Work Services	13,967	-
33	Health Services	52,567	54,305
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	3,564
41	General Administration	-	-
51	Plant Maintenance and Operations	182,249	348,872
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 2,202,081</u>	<u>\$ 3,637,635</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 154,934	\$ 336,088
Total Campus Appropriations		<u>\$ 2,357,015</u>	<u>\$ 3,973,723</u>

Student Data 2011-2012 Ethnicity					
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	40.0%		50.0%		10.0%
PreK	19.5%		68.3%		12.2%
K		15.2%	39.1%	2.2%	43.5%
1	14.7%		55.9%		29.4%
2	18.0%	2.6%	46.2%		33.3%
3	14.0%		53.5%		32.6%
4	24.4%		43.9%		31.7%
5	8.5%		64.4%		27.1%
6	16.4%		52.7%		30.9%
7	16.7%		50.0%		33.3%
8	17.1%		48.6%		34.3%
9					
10					
11					
12					
Total Enrollment					445

Position Information (FTE's) 2012-2013	
Instruction	60.73
Library	1.00
Staff Development	0.00
Campus Administration	7.49
Guidance & Counseling	1.99
Health Services	1.00
Other Support	11.07
Total Staff	83.28



129 - West Avenue Elementary School

1101 N. 15th St.
Waco, Texas 76707
254-750-3900

Andreia Foster, Principal

Grades PK-5

2012-2013 General Fund Budget

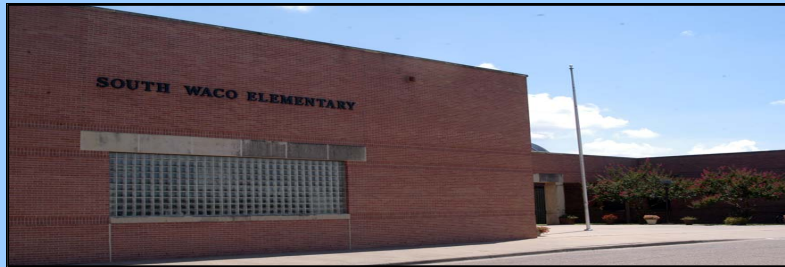
	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,170,590	\$ 1,478,425
12 Instructional Resources and Media Services	25,470	25,867
13 Instructional Staff Development and Curriculum Development	3,000	3,000
21 Instructional Leadership	-	-
23 School Leadership	199,174	235,929
31 Guidance, Counseling and Evaluation Svcs	47,166	100,856
32 Social Work Services	14,568	-
33 Health Services	30,937	31,438
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	183,707	177,206
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 1,689,612	\$ 2,052,721
2012-2013 Special Revenue Funds		
240 Food Service	\$ 175,285	\$ 239,897
Total Campus Appropriations	\$ 1,864,897	\$ 2,292,618

Student Data 2011-2012 Ethnicity

Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	20.0%		40.0%		40.0%
PreK	46.9%		46.9%		6.1%
K	48.4%	1.6%	40.3%	1.6%	8.1%
1	32.1%		64.2%		3.8%
2	26.7%		66.7%		6.7%
3	39.3%	1.8%	53.6%		5.4%
4	35.6%	2.2%	60.0%		2.2%
5	29.4%		70.6%		
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					371

Position Information (FTE's) 2012-2013

Instruction	26.49
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.50
Health Services	1.00
Other Support	7.81
Total Staff	42.80



130 - South Waco Professional Development School

2104 Gurley Lane
Waco, Texas 76706
254-753-6802

Dee Doshier, Principal

Grades PK-5

2012-2013 General Fund Budget

	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,863,266	\$ 1,938,261
12 Instructional Resources and Media Services	24,620	25,017
13 Instructional Staff Development & Curriculum Development	650	61,192
21 Instructional Leadership	-	-
23 School Leadership	228,312	236,388
31 Guidance, Counseling and Evaluation Svcs	61,451	63,524
32 Social Work Services	25,504	-
33 Health Services	52,667	54,405
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	205,862	187,292
52 Security and Monitoring Services	327	328
53 Data Processing Services	-	-
61 Community Services	12,167	15,000
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,474,826	\$ 2,581,407
2012-2013 Special Revenue Funds		
240 Food Service	\$ 313,150	\$ 298,147
Total Campus Appropriations	\$ 2,787,976	\$ 2,879,554

Student Data 2011-2012

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	50.0%		37.5%		12.5%
PreK	26.4%		51.9%	16.3%	5.4%
K	37.8%		48.7%	4.5%	9.0%
1	42.6%	1.1%	45.7%		10.6%
2	51.0%	1.0%	43.0%		5.0%
3	38.3%		53.2%		8.5%
4	36.6%		50.7%		12.7%
5	42.4%		45.5%		12.1%
6					
7					
8					
9					
10					
11					
12					
	Total Enrollment				673

**Position Information (FTE's)
2012-2013**

Instruction	41.47
Library	1.00
Staff Development	1.00
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	9.00
Total Staff	59.47

DEPARTMENTAL BUDGETS

699 - Summer School**Roxanne Bass, Coordinator of State and Federal Programs**

2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 207,420	\$ 244,146
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	7,240
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	7,000
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ 207,420</u>	<u>\$ 258,386</u>

701- Superintendent		
Dr. Bonny Cain, Superintendent of Schools		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	307,150	327,698
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 307,150</u>	<u>\$ 327,698</u>

702 - School Board		
Dr. Bonny Cain, Superintendent of Schools		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	95,878	97,654
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 95,878</u>	<u>\$ 97,654</u>

703 - Tax Cost		
Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	148,840	152,987
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	610,210	611,947
Total Department Appropriations	<u>\$ 759,050</u>	<u>\$ 764,934</u>

726 - Human Resources		
Elaine Botello, Exective Director of Human Resources		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	684,572	684,148
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 684,572</u>	<u>\$ 684,148</u>

727 - Pupil Accounting		
Rick Hartley, Executive Director Student Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	51,452	162,459
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 51,452</u>	<u>\$ 162,459</u>

728 - Finance		
Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	609,643	616,389
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 609,643</u>	<u>\$ 616,389</u>

729 - Purchasing		
Sherry Smith, CPA, Director of Purchasing		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	230,355	234,855
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 230,355</u>	<u>\$ 234,855</u>

730 - Information Services		
Lisa Walters, Director of Technology Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	59,365	127,737
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 59,365</u>	<u>\$ 127,737</u>

731 - Copy Center		
Sherry Smith, CPA, Director of Purchasing		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	59,365	127,737
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 59,365</u>	<u>\$ 127,737</u>

732 - Public Information		
Dale Caffey, Public Information Officer		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	400,545	400,545
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 400,545</u>	<u>\$ 400,545</u>

734 - Internal Controls**Grace Rhodes, Internal Controls**

2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	85,881	78,123
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 85,881</u>	<u>\$ 78,123</u>

735 - Business and Support Services**Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services**

2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	177,723	181,196
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 177,723</u>	<u>\$ 181,196</u>

737 -Grant Development		
Brenda Lohse, Manager of Grant Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	135,874	132,606
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ 135,874</u>	<u>\$ 132,606</u>

741 - Administration		
Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	522,786	535,800
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 522,786</u>	<u>\$ 535,800</u>

801 - General Systemwide Curriculum and Instruction		
Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 292,254	\$ 328,818
12 Instructional Resources and Media Services	-	30,000
13 Instructional Staff Development and Curriculum Development	23,000	19,000
21 Instructional Leadership	-	-
23 School Leadership	17,680	14,000
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	10,000	18,000
41 General Administration	-	-
51 Plant Maintenance and Operations	350,000	500,000
52 Security and Monitoring Services	51,240	60,000
53 Data Processing Services	40,000	-
61 Community Services	18,910	17,000
71 Debt Service	10,000	10,000
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	1,814,367	1,753,058
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 2,627,451</u>	<u>\$ 2,749,876</u>

803 - Fine Arts		
Philip Morgan, Director of Fine Arts		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 428,618	\$ 391,847
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	9,550	11,200
21 Instructional Leadership	133,370	101,955
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	148,474	143,549
41 General Administration	-	-
51 Plant Maintenance and Operations	13,057	3,200
52 Security and Monitoring Services	2,028	2,036
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 735,097</u>	<u>\$ 653,787</u>

805 - CO Non-Administrative		
Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	589,926	566,730
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 589,926</u>	<u>\$ 566,730</u>

806 - Elementary Program Management		
Dr. Terri Patterson, Exective Director of Elementary Education		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 328,114	\$ 414,252
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	1,500
21 Instructional Leadership	172,593	152,811
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	6,044	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 506,751</u>	<u>\$ 568,563</u>

807 - Secondary Program Management		
Jerry Gibson, Executive Director of Secondary Education		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 55,991	\$ 12,877
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	46,241	-
21 Instructional Leadership	177,269	229,754
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 279,501</u>	<u>\$ 242,631</u>

808 - Staff Development		
Dr. Karen Hassell, Coordinator of Professional Development		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	279,223	277,620
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 279,223</u>	<u>\$ 277,620</u>

822 - Training Center

Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services

2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	200
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	56,880	152,752
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ 56,880</u>	<u>\$ 152,952</u>

832 - Early Childhood

Donna McKethan, Director of Early Childhood Education

2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	4,653	4,653
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	\$ 4,653	\$ 4,653

836 - Bilingual Education

Dr. Alma Betty Sandoval, Director of Bilingual Education

2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 324,485	\$ 24,694
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	21,522	230,650
21 Instructional Leadership	138,393	157,954
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	49,881	72,132
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	\$ 534,281	\$ 485,430

838 - Curriculum		
Christopher Everett, Director of Curriculum		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 101,654	\$ 132,923
12 Instructional Resources and Media Services	-	16,921
13 Instructional Staff Development and Curriculum Development	805,472	973,703
21 Instructional Leadership	135,457	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,042,583</u>	<u>\$ 1,123,547</u>

839 - Advanced Academic Studies		
Dr. Cecilia Boswell, Executive Director of Advanced Academic Studies		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 263,120	\$ 114,300
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	31,399	195,932
21 Instructional Leadership	171,595	200,428
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	7,934	9,400
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 474,048</u>	<u>\$ 520,060</u>

841 - System Accountability		
Jennifer Womack, Assistant Superintendent for Curriculum and Instruction		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 25,655	\$ 10,207
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	317,991	372,905
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	36,866	54,941
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 380,512</u>	<u>\$ 438,053</u>

844 - Development and Community Partnerships		
Amber George, Community Resource Coordinator		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	196,624	175,630
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 196,624</u>	<u>\$ 175,630</u>

850 - Athletics Concessions		
Johanna Denson, Director of Athletics		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	108,600	109,233
41 General Administration	-	-
51 Plant Maintenance and Operations	8,269	7,679
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 116,869</u>	<u>\$ 116,912</u>

851 - Waco ISD Athletic Complex		
Johanna Denson, Director of Athletics		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	374,048	371,885
41 General Administration	-	-
51 Plant Maintenance and Operations	493,334	500,733
52 Security and Monitoring Services	34,949	35,115
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	352,000	354,737
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,254,331</u>	<u>\$ 1,262,470</u>

852 - Athletics WHS		
Johanna Denson, Director of Athletics		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	408,141	403,564
41 General Administration	-	-
51 Plant Maintenance and Operations	2,000	2,000
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 410,141</u>	<u>\$ 405,564</u>

853 - Athletics - UHS		
Johanna Denson, Director of Athletics		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	387,358	388,501
41 General Administration	-	-
51 Plant Maintenance and Operations	1,200	1,200
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 388,558</u>	<u>\$ 389,701</u>

854 - Athletic Administration		
Johanna Denson, Director of Athletics		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	799,840	808,736
41 General Administration	-	-
51 Plant Maintenance and Operations	120,944	111,023
52 Security and Monitoring Services	36,026	36,199
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 956,810</u>	<u>\$ 955,958</u>

871 - Health and Counseling Services		
Rick Hartley, Executive Director Student Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 5,964	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	425	-
21 Instructional Leadership	290,123	206,917
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	68,125	297,411
33 Health Services	18,484	106,244
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	500	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	139,942
61 Community Services	3,019	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 386,640</u>	<u>\$ 750,514</u>

872 - Student Transportation		
Rick Hartley, Executive Director Student Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	2,543,777	2,908,409
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	225,000	215,000
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	609,326	608,712
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 3,378,103</u>	<u>\$ 3,732,121</u>

873 - Alternative Programs		
Rick Hartley, Executive Director Student Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 3,276	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	143,521	166,022
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	116,500	109,000
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 263,297</u>	<u>\$ 275,022</u>

874 - Career and Technology Education		
Donna McKethan, Director of Career and Technology Education		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 151,162	\$ 169,847
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	4,500
21 Instructional Leadership	140,930	159,519
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	7,039	20,233
32 Social Work Services	-	-
33 Health Services	3,000	3,000
34 Student Transportation	92,555	79,000
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	151,833	147,798
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	\$ 546,519	\$ 583,897

876 - Bell's Hill Clinic		
Rick Hartley, Executive Director Student Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	10,800	10,800
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	\$ 10,800	\$ 10,800

888 - Special Education		
Elyse Tarlton, Director of Special Education		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 1,932,385	\$ 516,076
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	14,910	293,732
21 Instructional Leadership	481,354	546,495
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	631,558	430,115
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	200,000	210,000
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 3,260,207</u>	<u>\$ 1,996,418</u>

889 - Accelerated Instruction		
Roxanne Bass, Coordinator of State and Federal Programs		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 53,110	\$ 132,673
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	57,428	71,080
21 Instructional Leadership	198,428	133,848
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 308,966</u>	<u>\$ 337,601</u>

893 - Technology		
Lisa Walters, Director of Technology Services		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 30,000	\$ 30,000
12 Instructional Resources and Media Services	-	40,000
13 Instructional Staff Development and Curriculum Development	82,606	
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	12,000	50,000
53 Data Processing Services	1,680,792	2,350,860
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,805,398</u>	<u>\$ 2,470,860</u>

914 - School Safety		
Kenneth Boatman, Chief of Police		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	1,412,106	1,281,946
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,412,106</u>	<u>\$ 1,281,946</u>

921 - Risk Management		
Sue Pfleging, Benefits and Risk Manager		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	9,000	7,500
41 General Administration	-	-
51 Plant Maintenance and Operations	270,007	341,500
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 279,007</u>	<u>\$ 349,000</u>

931 - Grounds Maintenance		
Craig Finley, Director of Facilities and Maintenance		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	878,322	890,156
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 878,322</u>	<u>\$ 890,156</u>

940 - Facilities		
Craig Finley, Director of Facilities and Maintenance		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	226,130	238,630
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 226,130</u>	<u>\$ 238,630</u>

941 - Maintenance		
Craig Finley, Director of Facilities and Maintenance		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	559,987	500,196
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 559,987</u>	<u>\$ 500,196</u>

943 - A/C and Plumbing Maintenance		
Craig Finley, Director of Facilities and Maintenance		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	913,341	967,617
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 913,341</u>	<u>\$ 967,617</u>

944 - Electrical Maintenance		
Craig Finley, Director of Facilities and Maintenance		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	284,968	293,329
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 284,968</u>	<u>\$ 293,329</u>

945 - Custodial Services		
Craig Finley, Director of Facilities and Maintenance		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	660,373	741,961
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 660,373</u>	<u>\$ 741,961</u>

946 - Carpentry and Painting Maintenance		
Craig Finley, Director of Facilities and Maintenance		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	1,105,140	1,530,047
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,105,140</u>	<u>\$ 1,530,047</u>

947 - Media Repair**Craig Finley, Director of Facilities and Maintenance**

2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	149,929	152,139
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 149,929</u>	<u>\$ 152,139</u>

950 - Debt Service**Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services**

2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	15,523,237	15,425,661
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	629,865	550,038
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 16,153,102</u>	<u>\$ 15,975,699</u>

951 - Warehouse		
Sherry Smith, CPA, Director of Purchasing		
2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	289,011	295,541
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 289,011</u>	<u>\$ 295,541</u>

998 - District Wide Unallocated		
Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services		
2011-2012 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ 4,585	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 4,585</u>	<u>\$ -</u>

999 - Undistributed

Sheryl Davis, CPA, Assistant Superintendent of Business and Support Services

2012-2013 General Fund Budget	11-12 Budgeted Expenditures	12-13 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	256,660
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	750,000
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	454,311	372,146
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 454,311</u>	<u>\$ 1,378,806</u>