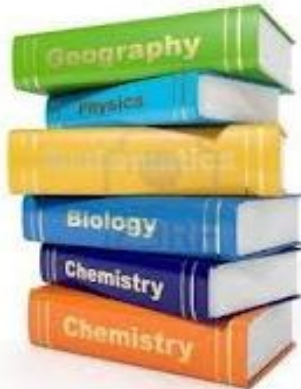


# Waco Independent School District



# 2013-2014

## Adopted Budget

# Table of Contents

## Introduction to Waco Independent School District

Board of Trustees and Central Administration	1
Consultant and Advisors	2
District Profile	3
TEA District Map	5
District Campuses	6
Student Profile	7
Staff Profile	8
Organizational Chart	9
2013 – 2014 School Year Calendar	10

## Executive Summary

The Official Budget	11
General Fund	12
National School Lunch & Breakfast Fund	18
Debt Service Fund	19
Other Special Revenues	20

## Budget Development Process

Budget Process	21
Budget Administration and Management Process	23
Budget Policies	24
Legal Requirements	24
Texas Education Agency Requirements	24

Local Requirements	25
Budget Development	27
Financial Structure and Basis of Accounting	29
Budget Development Calendar	34

## Account Code Structure

Budget Code Structure	38
Fund Codes	39
Function Codes	41
Expenditure/Revenue Object Codes	42
Sub-Object Codes	46
Organization Codes	48
Program Intent Codes	49
Local Option Codes	50

## Campus Budgets

## Department Budgets

## Adopted Budget Schedule

## Board of Trustees



**Pat Atkins**  
President



**Allen Sykes**  
Vice President



**Norman Manning**  
Secretary



**Alex Williams**



**Larry Perez**



**Angela Tekell**



**Cary DuPuy**

## Superintendent of Schools



**Dr. Bonny Cain**

## Central Administration

**Sheryl Davis**, Chief Financial Officer

**Dr. Terri Patterson**, Executive Director of Elementary Education

**Dr. Christopher Everett**, Executive Director of Secondary Education and Curriculum & Instruction

**Dr. Robin McDurham**, Executive Director of Instructional Support

**Elaine Botello**, Executive Director of Human Resources

**Rick Hartley**, Executive Director of Student Services

## Official Issuing Report

**David Cartwright**, Budget Coordinator

# **Consultants and Advisors**

## **Auditors**

Belt Harris Pechacek, Certified Public Accountants  
3210 Bingle Rd., Ste. 300  
Houston, TX 77055

## **Bond Counsel**

Vinson & Elkins, LLP  
300 Trammell Crow Center  
2001 Ross Avenue  
Dallas, Texas 75201-2975

## **Financial Advisor**

RBC Capital Markets  
Ironwood Building  
153 Treeline Park, Suite 100  
San Antonio, Texas 78209

## **General Counsel**

Sheehy, Lovelace & Mayfield, PC  
510 North Valley Mills Drive  
Waco, Texas 76710

## **Depository Bank**

Chase Bank  
320 North New Road  
Waco, Texas 76710

## District Profile

The Waco Independent School District is a mid-sized district serving the many different needs of more than 15,000 students throughout the city. Waco ISD was established in the late 1800s and has grown from a small classroom to twenty-four campuses across the city. Waco ISD schools offer a family-like atmosphere and small school feel for students ages three through high school.

The District is located in the city of Waco, the seat of McLennan County, Texas. Straddling Interstate Highway 35, Waco lies halfway between the Dallas/Fort Worth metroplex and Austin, the State capital. The Waco Metropolitan Statistical Area covers 1,000 square miles, with the Waco corporate limits encompassing 85 square miles. According to the 2011 U.S. Census, the median household income in the Waco area was just \$32,246 with an average per capita income of \$18,713. The District is one of twelve school districts located in the surrounding communities. Three charter schools, more than a dozen private, and parochial schools can also be found within the city boundaries.

Governed by an elected Board of Trustees (the "Board") comprised of seven members serving three year staggered terms, elections are held every year on the first Saturday in May. The Board is charged with policy-making and supervisory functions and delegates administrative responsibilities to the superintendent.

Waco ISD offers educational programs at twenty-four sites, including two high schools, four middle schools, fifteen elementary schools, and three alternative education centers. A map of the District and detailed list of campuses is included on page 15. Students in the District are allowed to attend their neighborhood school or may apply for random lottery selection to one of three magnet schools. Magnet campuses, encompassing all grade levels, provide a broad range of curriculum including technology, science, fine arts, Montessori, business, and engineering. District programs include, but are certainly not limited to, the following:

- Early childhood
- Character education
- Bilingual/ESL programs
- State-recognized inclusion programs
- Advanced academic/Athens program
- Dropout recovery
- After-school programs
- Career and Technology Education
- Health and Human Services
- Business and Entrepreneurship
- Engineering and Technology
- Liberal Arts
- Articulated courses with area colleges and universities
- JROTC
- 4A Athletics

Waco ISD continues to be a leader in the State with its rigorous promotion policy, requiring students in grades three through eight to pass the TAKS in order to be promoted to the next grade level. The District's instructional year is 177 days. A copy of the 2013-14 School Calendar may be found on page 10.

Waco ISD encourages life-long learners and realizes the value of professional development for teachers and administrators. The TXBess mentoring program supports teachers new to the profession by pairing them with a veteran teacher who provides support, encouragement, and advice throughout the year. Waco ISD also offers an incentive program for all teachers who earn 30 hours of credit during non-teaching hours.

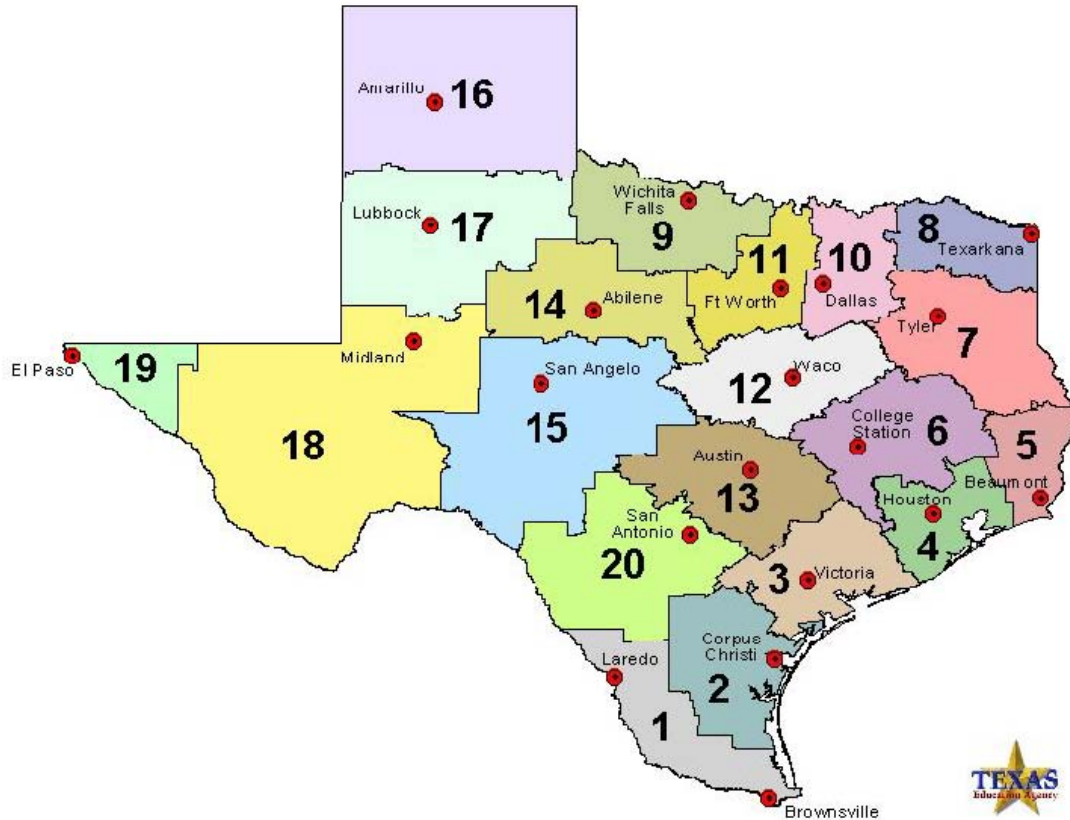
The Waco ISD Sports complex is recognized around the state as a premier venue for high school sports, including football, soccer, softball, baseball and marching band competitions. Both the Richfield Performing Arts center host events, which feature Waco ISD's award-winning choirs, bands, and thespians for the entire community to enjoy. Waco ISD has worked hard to build new schools and renovate existing ones

Community and business leaders strongly support the education of students in Waco. The Partners in Education program has nearly 200 businesses and organizations partnered with 24 schools. Since 1997, the WISD Education Foundation has awarded over \$1,100,000 in grants and scholarships to teachers and schools to help make special programs a reality for students.

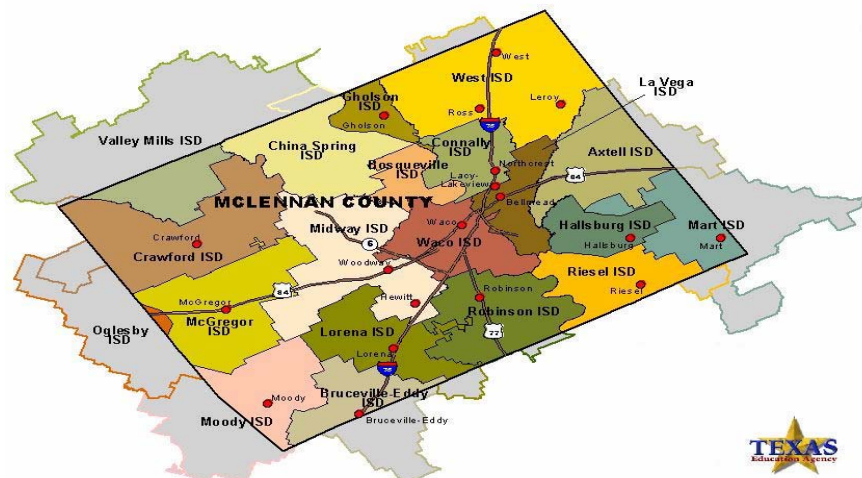
Waco's big-town amenities coupled with a small-town cost-of-living make it an attractive place to work and live. Each school in the Waco Independent School District has a unique atmosphere with programs designed to provide a quality education meeting the needs of our diverse population.



# TEA DISTRICT MAP



The Waco Independent School District is located in Central Texas along the Brazos River and Interstate Highway 35



The District is located in the city of Waco, and is one of twelve school districts in McLennan County.



# District Campuses



PO BOX 27, 501 FRANKLIN AVE  
WACO, TEXAS 76701

**WACO ISD MAIN NUMBER**  
254.755.WISD

**WISD POLICE DEPARTMENT**  
254.752.0858

**WISD TECHNOLOGY HELP DESK**  
254.755.9599

## ELEMENTARY SCHOOLS

**ALTA VISTA**  
3637 Alta Vista Drive  
254.662.3050

**KENDRICK**  
1801 Kendrick Lane  
254.752.3316

**BELLS HILL** ♦  
2100 Ross  
254.754.4171

**LAKE AIR MONTESSORI** ■  
4601 Cobbs Drive  
254.772.1910

**BROOK AVENUE**  
720 Brook Avenue  
254.750.3562

**MOUNTAINVIEW** ♦  
5901 Bishop Drive  
254.772.2520

**CEDAR RIDGE**  
2115 Meridian Avenue  
254.756.1241

**PARKDALE** ♦  
6400 Edmond Avenue  
254.772.2170

**CRESTVIEW**  
1120 New Road  
254.776.1704

**PROVIDENT HEIGHTS**  
2415 Bosque Blvd.  
254.750.3930

**HILLCREST PDS** ♦ ■  
4225 Pine Avenue  
254.772.4286

**WEST AVENUE**  
1101 N. 15<sup>th</sup> Street  
254.750.3900

**HILLCREST PDS** ♦ ■  
4225 Pine Avenue  
254.772.4286

**WEST AVENUE**  
1101 N. 15<sup>th</sup> Street  
254.750.3900

**J.H. HINES**  
301 Garrison Street  
254.753.1362

## MIDDLE SCHOOLS

**CESAR CHAVEZ** ♦  
700 S. 15<sup>th</sup> Street  
254.750.3736

**Carver Middle** ♦  
1601 J.J. Flewellen Road  
254.757.0787

**INDIAN SPRING**  
500 N. University Parks Drive  
254.757.6200

**TENNYSON MIDDLE**  
**ATLAS ACADEMY**  
6100 Tennyson Drive  
254-772.1440

## HIGH SCHOOLS

**UNIVERSITY HIGH**  
**A.J. MOORE ACADEMY** ♦ ■  
3201 S. New Road  
254.756.1843

**WACO HIGH**  
2020 N. 42<sup>nd</sup> Street  
254.776.1150

**BRAZOS HIGH**  
200 W. Waco Drive  
254.754.6283

**G.L. WILEY OPPORTUNITY**  
**CENTER**  
1030 E. Live Oak  
254.757.3829

**MCLENNAN CO.**  
**CHALLENGE ACADEMY**  
2015 Alexander Avenue  
254.754.0803

**G.W.A.M.A**  
2401 J.J. Flewellen Road  
254.420.7900

## DISTRICT OFFICES

**CHILD NUTRITION/SODEXO**  
511 Franklin Avenue  
254.752.5522

**WISD ATHLETIC COMPLEX**  
1401 S. New Road  
254.745.2250

**MAINTENANCE & WAREHOUSE**  
2025 S. 19<sup>th</sup> Street  
254.752.3497 – MAINTENANCE  
254.754.7791 – WAREHOUSE

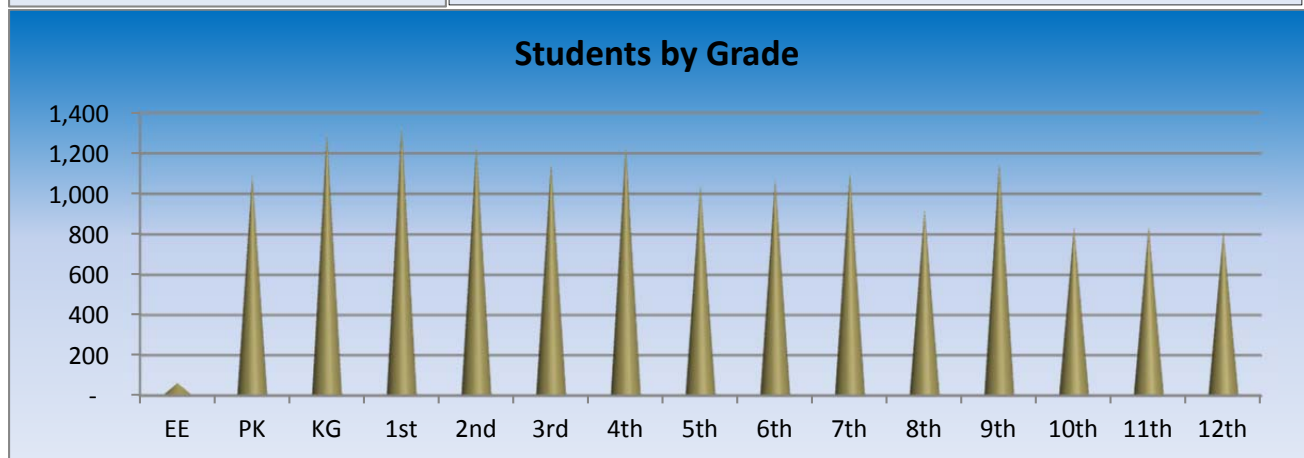
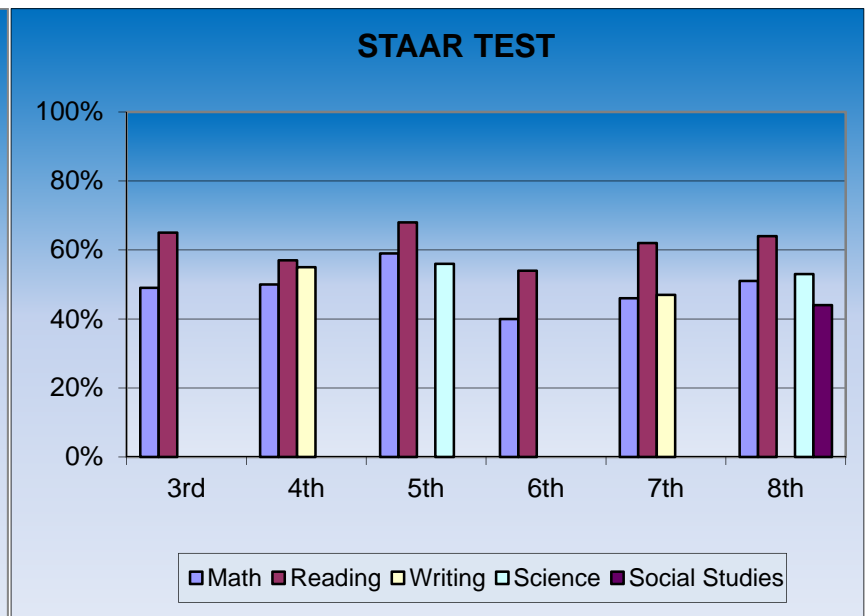
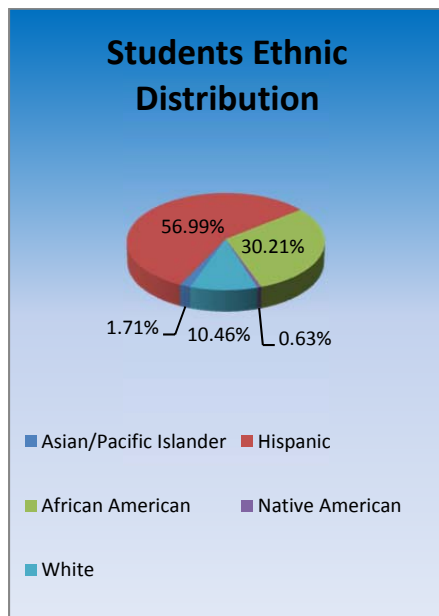
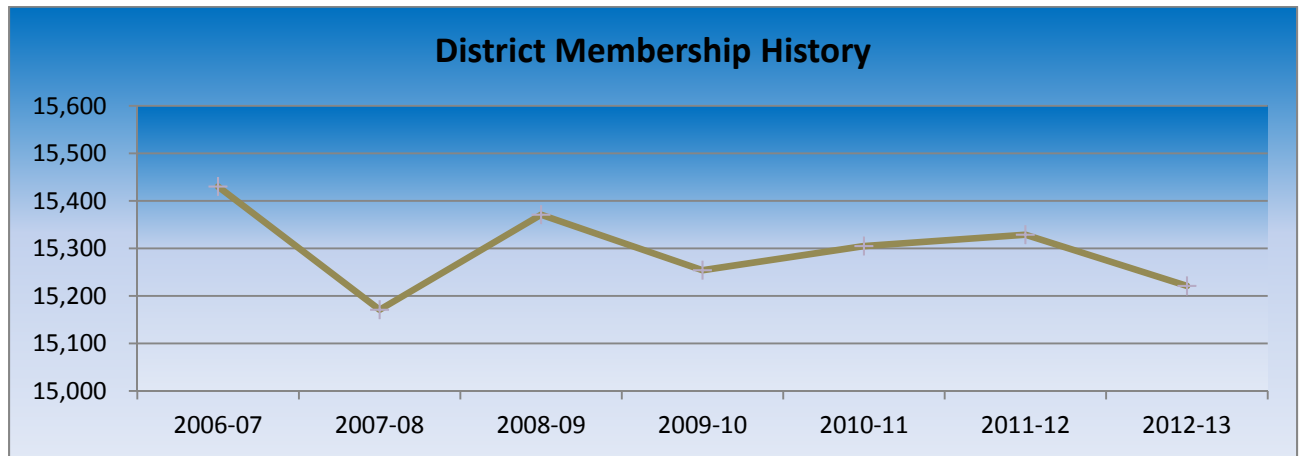
**NORTH WACO ANNEX**  
2015 Alexander Avenue  
254-752.0858

**STUDENT TRANSPORTATION**  
2001 S. 18<sup>th</sup> Street  
254.752.9200

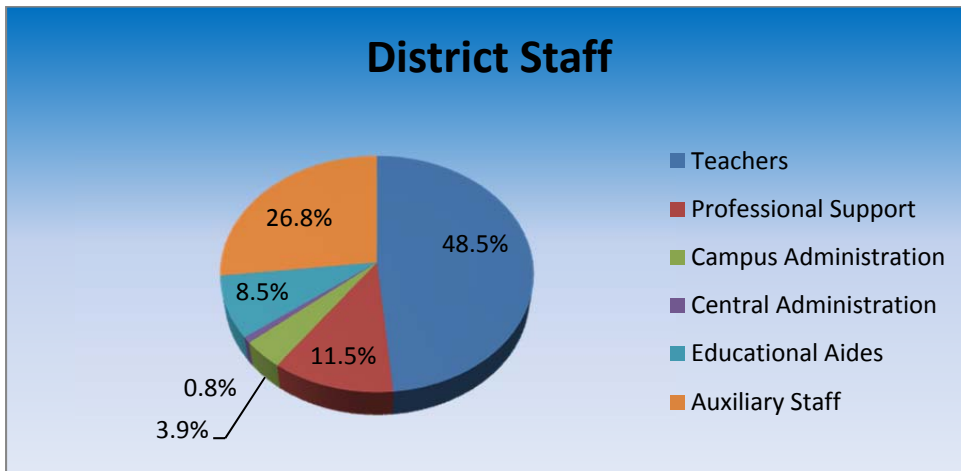
♦ PROFESSIONAL DEVELOPMENT SCHOOL  
■ MAGNET SCHOOL

## Student Profile

The Waco Independent School District has an ethnically diverse student population with over 85% of our students considered economically disadvantaged. This creates many challenges in helping each student achieve success.



# Staff Profile



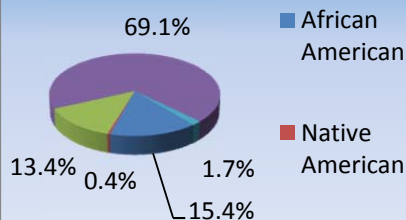
## Staffing Statistics

Average Years Experience of Teachers	12 Years
Average Beginning Teacher Salary	\$39,971
Average Teacher Salary	\$46,295
Turnover Rate for Teachers	25.7%
Instructional Staff Percent	61.9%
Administrative Cost Ratio	8.05%
Number of Students per Teacher	16.7

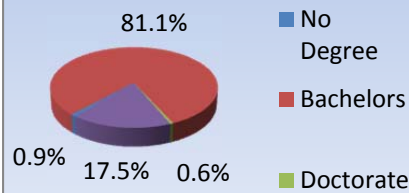
The Waco Independent School District strives to maintain a highly qualified teaching force. The average year's teaching experience, both in total and with the District, exceeds State averages and the District now boasts of nine National Board Certified Teachers.

## Teacher Information

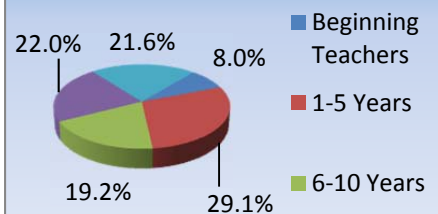
### Teachers by Ethnicity:

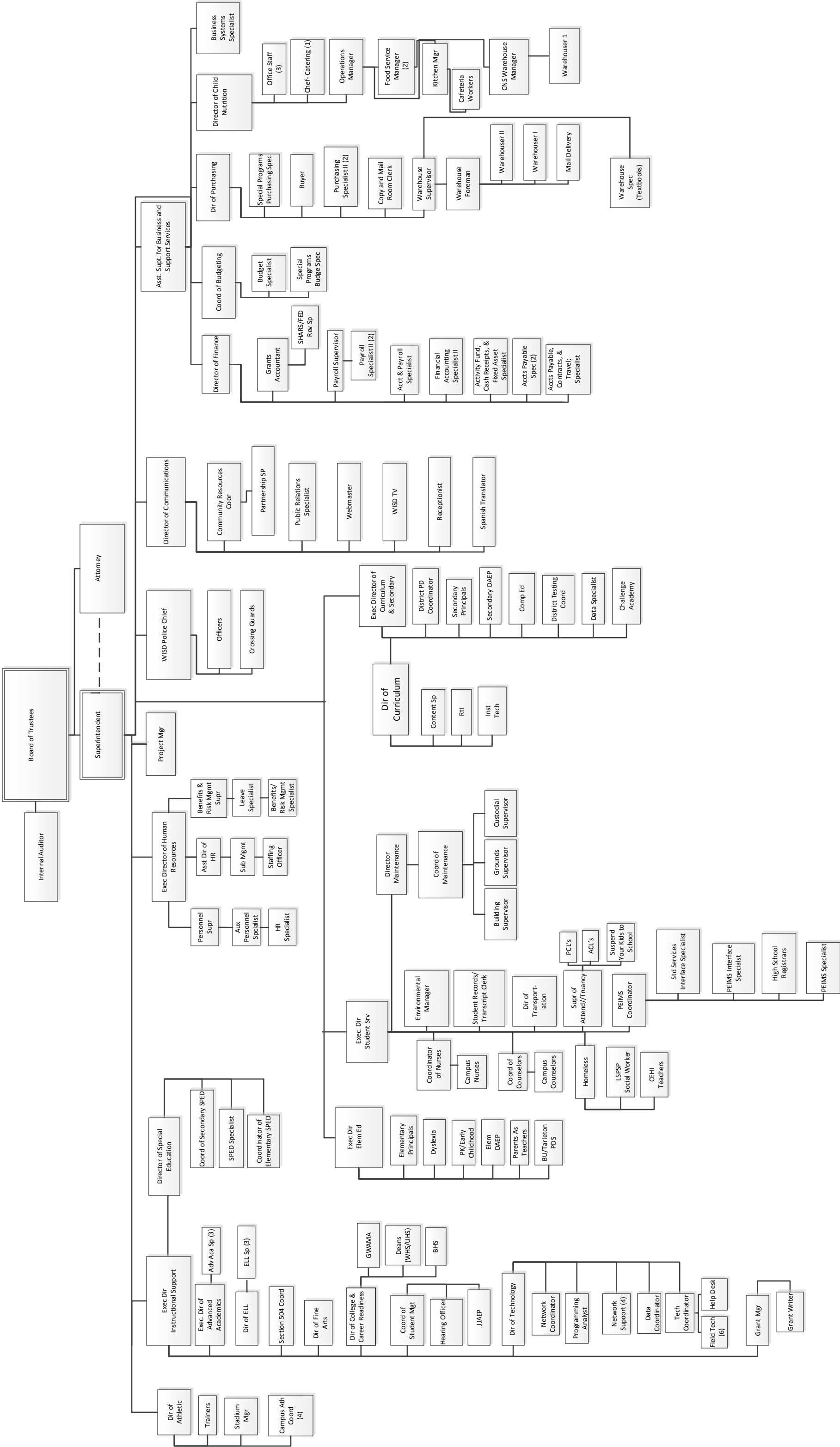


### Teachers by Highest Degree Held:



### Teachers by Years of Experience:





# Waco ISD 2013 - 2014 Calendar

JULY						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

AUGUST						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SEPTEMBER						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

OCTOBER						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9*	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

NOVEMBER						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11*	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

DECEMBER						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20]*	21
22	23	24	25	26	27	28
29	30	31				

JANUARY						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

FEBRUARY						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17^	18	19	20	21]	22
23	24	25	26	27	28	

MARCH						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

APRIL						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17]	18	19
20	21	22	23	24	25	26
27	28	29	30			

MAY						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26^	27	28	29	30	31

JUNE						
S	M	T	W	T	F	S
1	2	3	4	5]*	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

Key	
	Student Holiday/Staff Inservice or Workday
	Student and Staff Holiday
	First Day of Instruction
[	Beginning of 6 weeks
]	End of 6 weeks
*	Early Release
^	Bad Weather Day (If these days are not needed to make up bad weather days, the students and staff will have a holiday and are not included in the Six Weeks Instructional day count. )

Holidays (Staff and Students)	
July 4	Independence Day
Sept. 2	Labor Day
Nov 27 - 29	Thanksgiving
Dec. 23 - Jan. 3	Christmas
Jan. 20	MLK Day
Mar. 10 - 14	Spring Break
Apr. 18	Good Friday
May 26	Memorial Day
Six Weeks Instructional Days	
Aug. 26 - Oct. 4	29 days
Oct. 7 - Nov. 8	24 days
Nov. 11 - Dec. 20	25 days
<b>1st Semester</b>	<b>78 days</b>
Jan. 7 - Feb. 21	32 days
Feb. 24 - Apr. 17	34 days
Apr. 21 - Jun. 5	33 days
<b>2nd Semester</b>	<b>99 days</b>

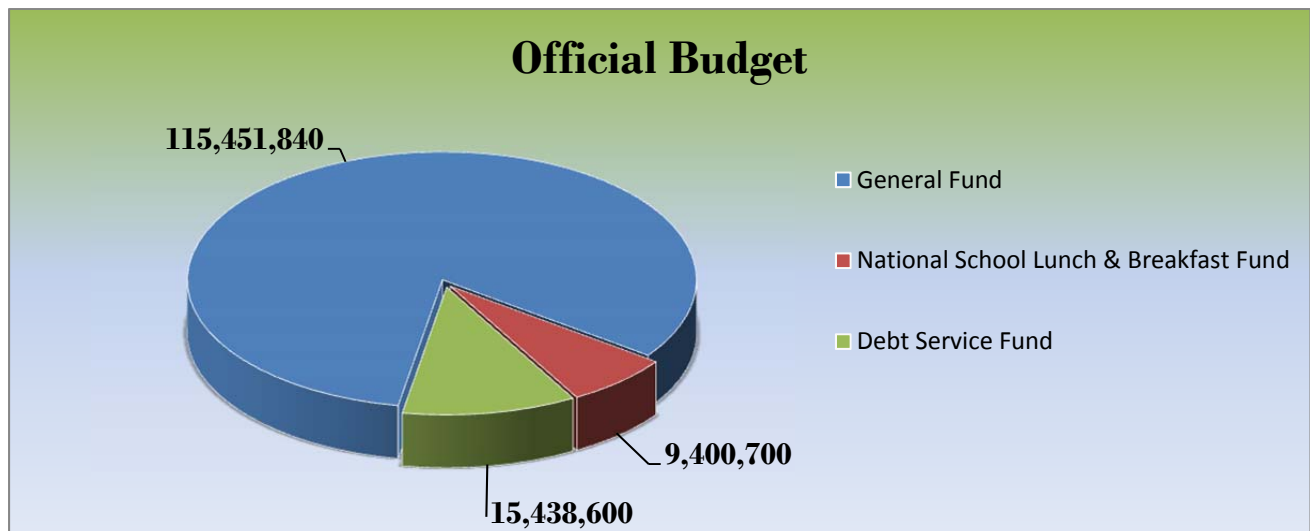
## Executive Summary

This document represents the Official Budget for the Waco Independent School District for the 2013-2014 fiscal year. Combined with the annual financial report, these documents are used to present the financial plan and the results of operations of the District.

Budgets for the General Fund, Food Service Fund, and Debt Service Fund must be included in the official district budget. These budgets must be prepared and approved, minimally, at the fund and function levels to comply with the state's legal level of control mandate. Districts may prepare and approve budgets for other funds and/or at greater levels of detail at their discretion. Such local decisions may affect the need for budget amendments and financial reporting. Inclusion of budgets for grant programs is not required for a school district's officially adopted annual budget. The official budget is reported to the Texas Education Agency through the Public Education Information Management System (PEIMS) annually as prescribed in the system guidelines.

### The Official Budget

Under Texas Education Agency guidelines, the official budget, which funds most of the District's ongoing operations, includes budgets for the General Fund, Food Service Fund, and Debt Service Fund. Budgeted appropriations for the 2013 - 2014 year total \$140,291,140.



These funds are governmental fund types with budgetary control used to account for transactions resulting from on-going organizations and activities from a variety of revenue sources for which the fund balance is controlled by the District's actions. Governmental fund types utilize a modified accrual basis of accounting. Separate funds are used to maintain the integrity of specific revenue purposes, as required by law.

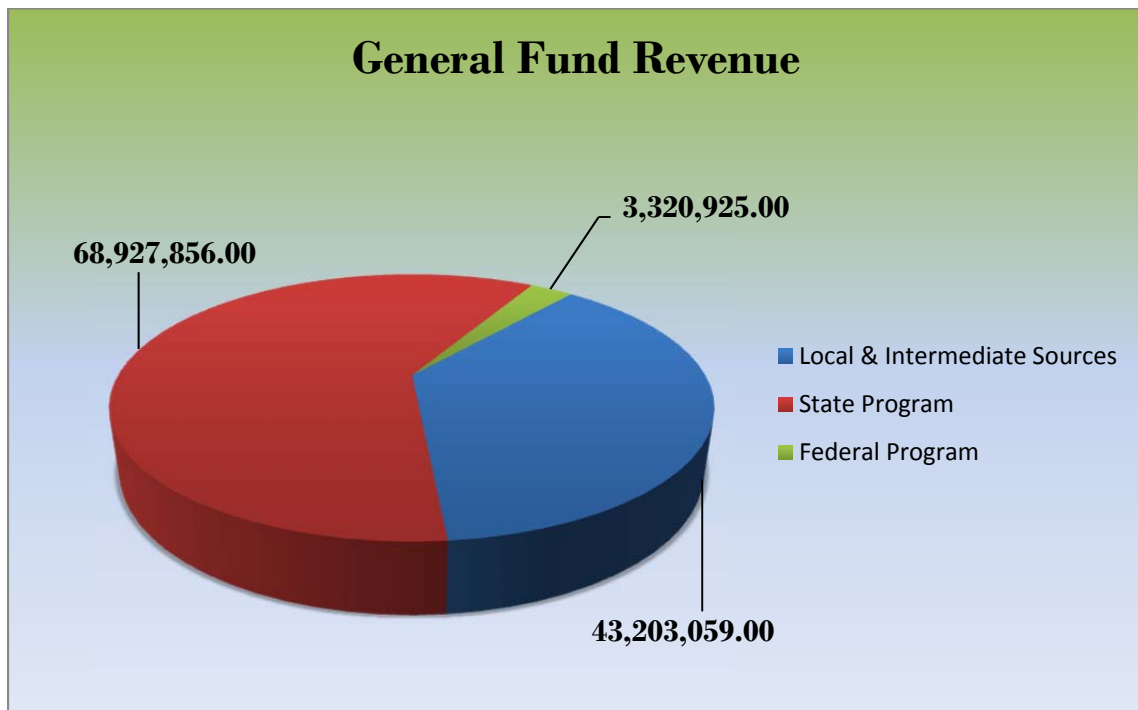


## The General Fund

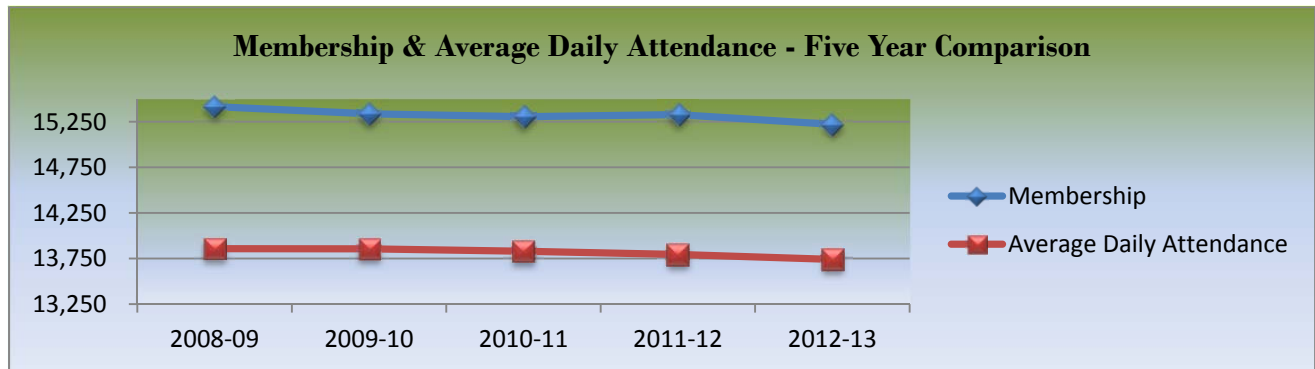
The General Fund is used to account for funds over which the District's Board of Trustees has wide discretion in their use as provided by law. The General fund includes transactions as a result of revenues from maintenance and operations taxes, investment income, state foundation entitlements and other federal programs revenue.

### Revenues

As is typical of property-poor districts, our primary source of revenue is the State Foundation School Program and Available School Fund, which comprises about 59.70% of the General Fund's revenue. Another 37.42% comes from local and intermediate source revenue, primarily property taxes. The remaining 2.88% is generated from federal sources, such as Medicaid reimbursements and indirect cost recovery from federal grants.

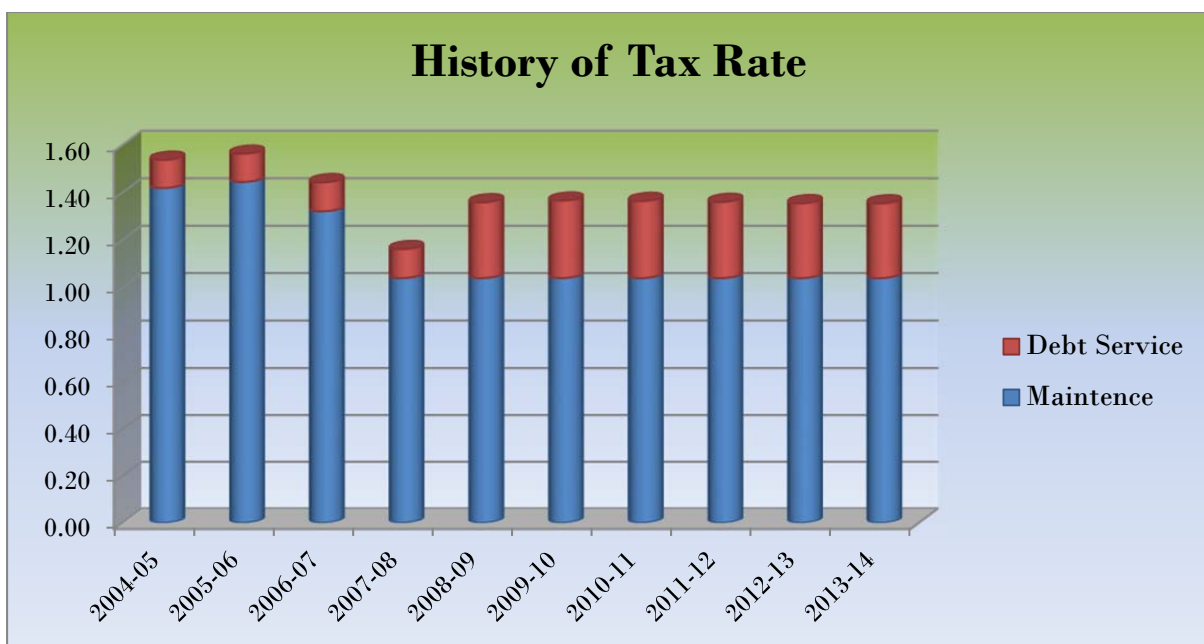


The State Foundation School Program consists of three tiers of funding. Tier I revenue, which includes funding for mandated programs such as, gifted and talented education, career and technology education, services to student with disabilities, compensatory education and bilingual education is based primarily on the District's average daily attendance weighted for special populations. The 2013-14 budget is based on a projected average daily attendance of 13,685. The District's average daily attendance for 2012-13 school year was 13,740.036, a .81% decrease from 2011-12.



Tier II funding is designed to provide equalized funding for property-poor districts and yields a guaranteed funding level for districts across the state. Both Tier II and Tier III funding, which assists districts in funding existing debt and new construction of instructional facilities, depend greatly on a district's property value and local tax effort, i.e., tax collections.

As property valuations increase, State funding declines, and the District becomes increasingly reliant on local sources of revenue, primarily property taxes, for financial support of its operations. The 2013-14 budget is based on a total tax rate of \$1.354800 per \$100 of property value, a decrease of \$0.0003 over the previous year. The 2013-14 rate will generate estimated tax collections of \$54.6 million, \$42.1 million in maintenance and operations for the General Fund with the remaining \$12.5 million servicing the District's bonded debt. The maintenance and operations rate of \$1.04000 is well under the cap calculated as the sum of \$ 0.17 and the product of the state compression percentage, as determined under Education Code 42.2516, multiplied by \$1.50.

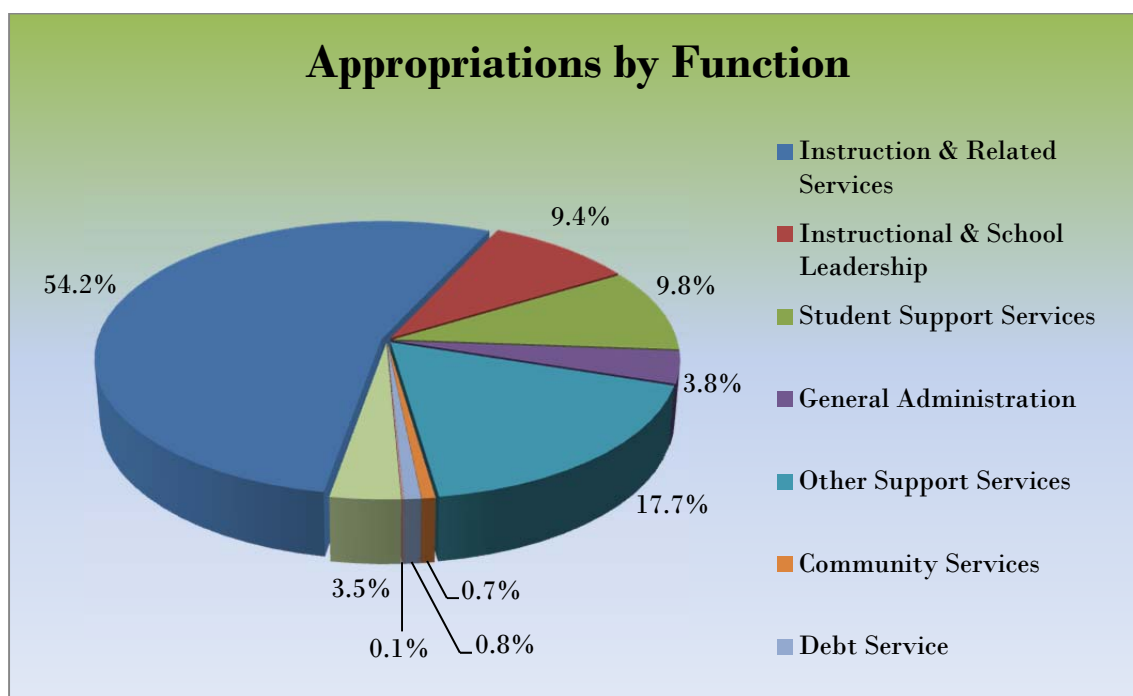


## Expenditures

Appropriation for District expenditures are categorized in several ways. As required by TEA regulation, the budget must be prepared and adopted by functional area. However, appropriations are also categorized by object of expenditure, organization, and by program intent.

### Expenditure by Function

The following chart illustrates the breakdown of the General Fund budget by major functional categories. As would be expected, over half, 54.2% is appropriated for Instruction and Instructional Related Services, including classroom instruction, instructional resources and media services and curriculum and instructional staff development.



Another 9.8% has been appropriated for student support functions such as, guidance, counseling, and evaluation services, social work and attendance services, health services, student transportation and extracurricular activities. In fact, 64.0% of the General Fund budget is designated for functions with direct student impact.

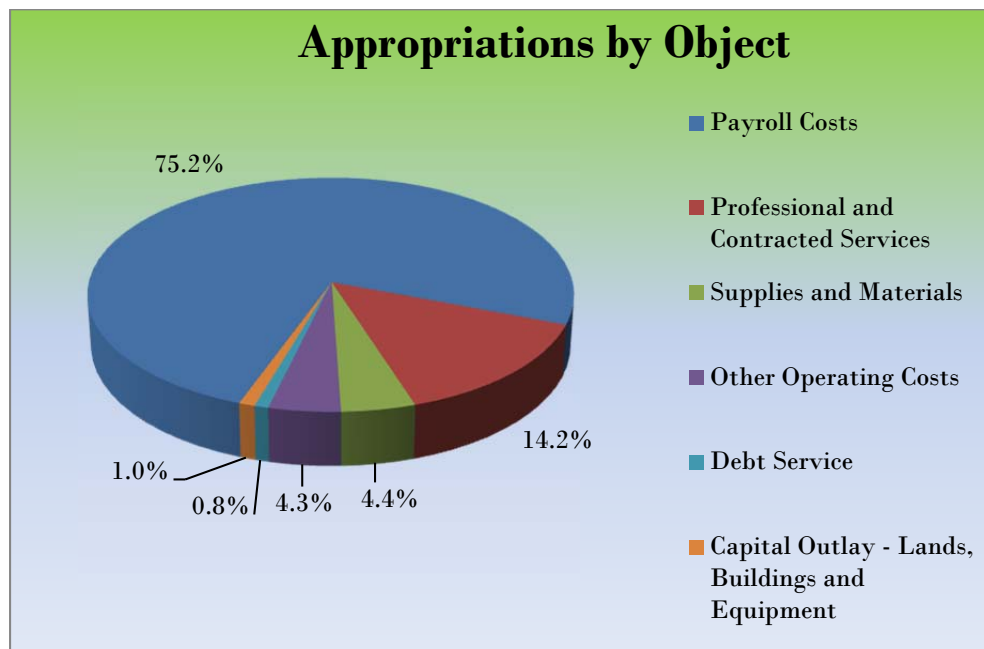
Only 9.4% of the funds are budgeted for instructional and school leadership and 3.8% for general administration. Instructional and school leadership includes the cost of campus administration and centralized instructional administration. The latter costs, along with general administration, are considered in determining the District's administrative cost ratio. The District's administrative cost ratio for 2011-2012 was 8.05%, well below the acceptable administrative cost ratio of 11.05% established by the Texas Education Agency for districts of comparable size.

Other support services which indirectly impact students, make up 17.7% of the total budget. These services include the cost of plant maintenance and operations, including the cost of utilities, school safety and data processing services and information systems.

The remaining 4.4% of budgeted expenditures are allocated to ancillary services, funding the District's after school programs and other community partnerships; debt service; and intergovernmental charges. These intergovernmental charges represent transfers to other governmental entities in support of the Juvenile Justice Alternative Education Program and a tax increment fund established under Chapter 311 of the Tax Code, in conjunction with other governmental entities in the city of Waco for the betterment of the community.

### **Expenditure by Object**

Reviewing the District's budget by object of expenditure, we find that payroll costs, including the costs of employee benefits, make up over 75.0% of the budget. This concentration in salaries and wages is to be expected in a service-oriented organization. In addition, the District's commitment to small community schools tends to increase payroll costs, particularly in the area of campus support.



The proposed General Fund budget for the 2013-2014 fiscal year balances estimated revenues with proposed appropriations. The proposed budget restores many of the programs and benefits previously cut due to state funding losses. The budget incorporates a \$3.2 million gain in state revenue and an addition \$0.3 million gain in property taxes due to increased values with no increase in the property tax rate. In order to allow the District to remain competitive in the teacher job market, the Board of Trustees approved an increase of 4% for the employees paid on a teacher schedule. In addition; the Board approved a 3% of the midpoint increase for paraprofessional and auxiliary personnel. The Board also approved a 3% of the midpoint increase for administrative and other professional staff.

Professional and contracted services, which include utilities, telecommunication cost, legal, audit and tax collection fees, maintenance and repair services, comprise 14.2% of the budget. The remaining funds are budgeted for supplies and materials, including textbooks and testing materials, 4.4%, other operating expenditures such as travel, insurance and election cost, 4.3%, debt service payments, 0.8%, capital outlay, 1.0%.

## Fund Balance

Eighteen years ago, as the Waco Independent School District closed its books for fiscal year 1994-95; it found itself in a precarious position, financially. The total fund balance for the General Fund had dropped to just over \$0.5 million and all but \$49,000 of that was restricted and unavailable to fund future obligations. Since that time, the District has worked diligently to re-establish an adequate fund balance without negatively affecting instructional programs. As a result, the District anticipates a fund balance of over \$27.0 million to begin the 2013-14 year, 92.94% of which is unrestricted and undesignated.

### Appropriations, Expenditures and Fund Balance Comparison

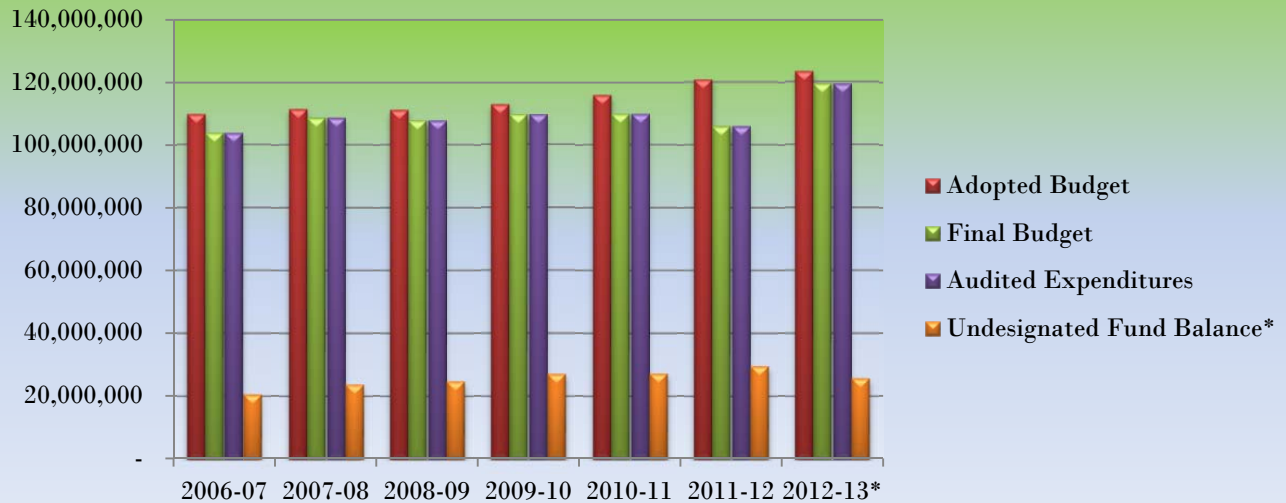
Fiscal Year	Adopted Budget	Final Budget	Audited Expenditures	Audited Expenditures as a Percent of Final Budget	Total Fund Balance*	Undesignated Fund Balance*	Undesignated Fund Balance as a Percent of the Total Fund Balance	Undesignated Fund Balance as a Percent of the Subsequent Year's Final Budget
1994-95	Not available	68,111,498	66,415,384	97.51%	534,042	48,868	9.15%	0.07%
1995-96	Not available	71,425,998	69,195,300	96.88%	3,734,662	2,883,179	77.20%	3.78%
1996-97	78,088,501	76,291,137	73,256,339	96.02%	8,203,224	5,699,644	69.48%	7.42%
1997-98	76,375,627	76,825,494	70,192,374	91.37%	14,482,152	10,861,779	75.00%	13.17%
1998-99	79,702,836	82,444,551	76,429,873	92.70%	15,996,774	15,325,367	95.80%	17.88%
1999-00	83,793,681	85,723,096	81,211,873	94.74%	15,885,548	14,058,496	88.50%	15.73%
2000-01	85,854,740	89,347,542	86,726,227	97.07%	17,623,939	16,704,186	94.78%	18.01%
2001-02	90,847,161	92,740,315	87,895,786	94.78%	17,849,319	16,413,448	91.96%	17.29%
2002-03	91,290,939	94,929,498	90,503,719	95.34%	21,350,353	20,695,141	96.93%	21.65%
2003-04	93,846,098	95,605,193	92,710,206	96.97%	24,519,784	23,446,243	95.62%	23.58%
2004-05	96,873,781	99,417,199	94,229,661	94.78%	26,163,935	25,751,743	98.42%	24.16%
2005-06	98,777,188	106,587,900	104,765,322	98.29%	26,313,285	24,987,601	94.96%	22.72%
2006-07	104,137,810	109,964,256	103,946,893	94.53%	23,042,492	20,693,381	89.81%	19.37%
2007-08	106,841,414	111,357,795	108,865,343	97.76%	25,720,211	23,869,841	92.81%	21.43%
2008-09	108,880,159	111,357,797	108,007,230	96.99%	26,208,934	24,886,922	94.95%	22.03%
2009-10	113,511,956	112,968,666	109,844,975	97.23%	29,036,793	27,072,569	93.23%	23.41%
2010-11	118,921,289	115,639,210	110,464,702	95.53%	30,363,618	27,424,965	90.32%	22.65%
2011-12	112,742,711	121,104,362	106,149,940	87.65%	34,905,994	29,770,570	85.29%	24.09%
2012-13**	111,504,746	123,577,423	119,662,405	96.83%	27,832,194	25,866,789	92.94%	

\* Adjusted for Food Services Deficit

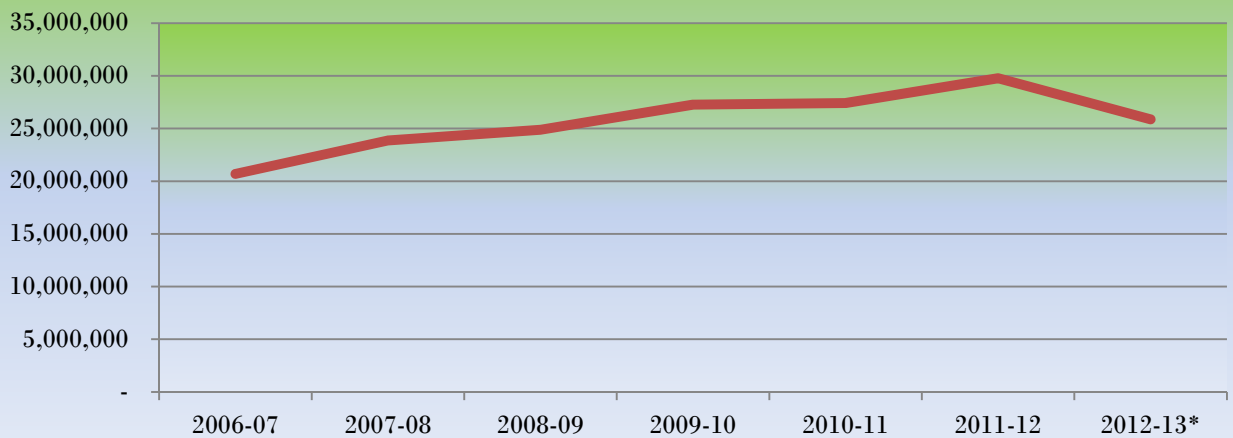
\*\*Expenditures and Fund Balances are projected as of August 31, 2013.

Most recently, excess fund balance has been utilized to fund numerous special projects during the school year. This planned, short-term use of the fund balance will not negatively impact the District's overall financial position.

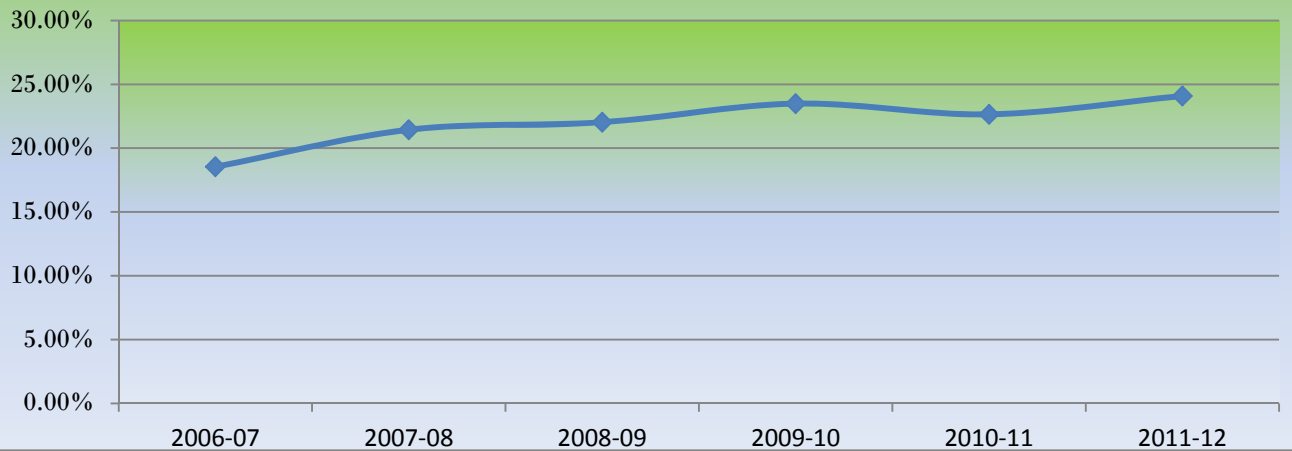
## Appropriations & Expenditures



## Undesignated Fund Balance



## Unassigned Fund Balance as a Percent of the Subsequent Year's Budget



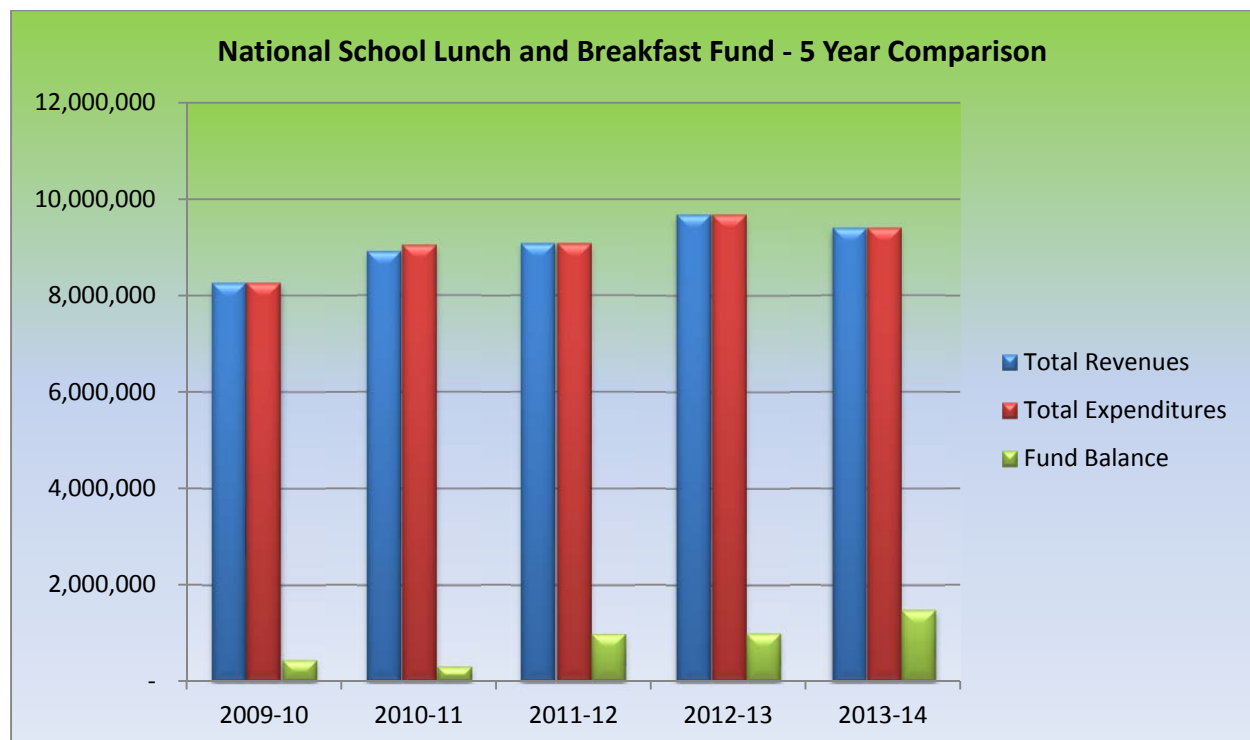


## THE NATIONAL SCHOOL LUNCH AND BREAKFAST FUND

The Texas Education Agency has set additional requirements for school district budgets. One of these requirements is that, regardless of fund type, the National School Lunch and Breakfast Fund must be included as a part of the Official Budget. Alternatively, the District may prepare and include other funds, at its discretion.

The District accounts for its food service program in a special revenue fund. Because of the District's demographics, over 88% of the program's revenues are generated through the federal government's National School Lunch and Breakfast Program.

For many years, declining participation coupled with rising costs resulted in an increasing deficit in the Child Nutrition Program. In an effort to curb this trend, the District outsourced the management of its food services. Sodexo Inc. and Affiliates that manage the program undertook major steps to promote efficiency and decrease costs in the 2002-2003 school year, their goal being to eliminate the deficit within three years. Falling just short of breaking even in 2002-03, the company refunded \$ 45,000 to the District in order to maintain the beginning fund balance. In 2005-06, the goal was reached of eliminating the deficit. It is anticipated that in 2013-14 the District will achieve a break even position, which continues this practice of efficiency and decreasing cost.



## THE DEBT SERVICE FUND

Debt service funds are established to fund a district's bonded debt payments for principal and interest. Until recently, debt was serviced totally through the Interest and Sinking (I&S) portion of the tax rate. Beginning in the 1999-2000 fiscal year, the State funding formula included a Tier III funding allotment to assist school districts with facilities acquisitions and improvements. Tier III consists of two programs, the Existing Debt Allotment (EDA) and the Instructional Facilities Allotment (IFA). These programs fund debt acquired in the acquisition of facilities and, like Tier II funding, are based on a district's average daily attendance, property values, and tax collection efforts.

With the authorization of the Existing Debt Allotment in 2001-02, the District was able to lower the debt portion of the tax rate from \$ 0.1400 to \$ 0.1253. The following year, the rate was again lowered to \$ 0.1185. In spite of the negative impact of rising property values in the past three years, the District maintained that rate through 2005-06. In 2006-07, the district raised the debt portion of the tax rate from \$ 0.1185 to \$ 0.1220 and maintained that rate for 2007-08. In 2008-09, the district raised the debt portion of the tax rate from \$ 0.1220 to \$ 0.319099. In 2009-10, the district raised the debt portion of the tax rate from \$ 0.319099 to \$ 0.3263. In 2010-11, the district lowered the debt portion of the tax rate from \$ 0.3263 to \$ 0.324750. In 2011-12, the district lowered the debt portion of the tax rate from \$ 0.324750 to \$ 0.320998. In 2012-13, the district lowered the debt portion of the tax rate from \$ 0.320998 to \$ 0.315180. In 2013-14, the district decreased the debt portion of the tax rate from \$ 0.315180 to \$ 0.31480.

### Debt Service Obligations for 2013-2014

Debt Series	Principal	Interest	Total
School Building Unlimited Tax Bonds, Series 2001	1,480,000	165,550	1,645,550
Unlimited Tax Refunding Bonds, Series 2004	1,350,000	24,975	1,374,975
Unlimited Tax Refunding Bonds, Series 2006	45,000	173,200	218,200
School Building Unlimited Tax Bonds, Series 2008	2,480,000	5,881,963	8,361,963
School Building Unlimited Tax Bonds, Series 2009	320,000	2,207,000	2,527,000
Unlimited Tax Refunding Bonds, Series 2010	110,000	216,356	326,356
Unlimited Tax Refunding Bonds, Series 2013	50,000	302,777	352,777
<b>Totals</b>	<b>5,835,000</b>	<b>8,971,821</b>	<b>14,806,821</b>

## OTHER SPECIAL REVENUE FUNDS

In addition to the National School Lunch and Breakfast Fund, the District's Special Revenue Funds also include a multitude of funds established to account for revenues (and their related expenditures) designated for special purposes. These funds primarily consist of entitlement grants (grants that are allotted by the Texas Education Agency on a per capita basis and designated for specific student populations) but do include a number of competitive grant awards, as well as, campus activity and donated funds.

Although not required, budgets should be established and used for all grant programs. The budget is a financial blueprint of the grant program's goals and objectives. It limits the amount and type of expenditures to those that have been approved and provides a basis for evaluating and reporting actual and budgeted amounts. This information reflects the performance of the programs.

The majority of the grants are federal grants funded through the Department of Education. Federal grants like ESEA Title I, Part A continue to fund supplemental programs that aid our students. Special Education population receives aid from IDEA B Formula and Preschool grants to meet the needs of their students. A primary source of funds for recruiting, hiring, and retaining highly qualified teachers and principals and pupil service personnel is the ESEA Title II, Part A, Teacher and Principal Training and Recruiting Fund.

The State continues to fund the State Deaf and the Regional School for the Deaf meets the needs of the physically challenged students within the surrounding districts with which we have shared services agreements.

The District also applies and is awarded a number of competitive grants from Federal, State, and Local sources. Budgets for these grants are placed as awarded. Budgets for these other Special Revenue Funds are not included in this document as part of the Official Budget.

## THE BUDGET PROCESS

The development and implementation of the District's budget is the responsibility of the Superintendent. Legal requirements for school district budgets are formulated by the State, the Texas Education Agency, and the local district. Additionally, state and federal agencies may impose other requirements on funds; particularly grant funds, distributed through those sources.

The budget development process for the coming year begins shortly after the current year's budget has been adopted and implemented. By January, preliminary enrollment and average daily attendance projections have been made. These projections will be continuously reviewed and revised through the end of the school year.

Because of the District's reliance on State funding, the projection of average daily attendance is critical in determining the resources available to fund the proposed budget. As discussed earlier, State funding is a three-tiered formula with the State's contribution based on a District's average daily attendance (weighted for student populations identified with special needs), property values, and tax collections. Consequently, projecting future property valuations and estimating the resulting tax collections must also be done prior to computing the State revenue.

Projections are complicated by the fact that preliminary property values are not received by the District until mid to late May and the final "certified" tax roll is not received until the end of July. Further complicating these revenue projections is the re-authorization of State funding every two years. These biennial legislative sessions must be monitored closely in order to incorporate changes in the funding formulas.

Once initial revenue estimates are complete, projections of major expenditure items such as utilities, employee benefits, property and casualty insurance, tax collection, legal and audit fees, etc., are made. Current year's salaries and other expenditures are also analyzed in order to substantiate budget allocations. This preparatory work provides the administration with the financial parameters within which it must work to develop the operating budget.

Proposed budget allocations, including bases, methodologies and amounts, are subjected to a review by both an administrative budget committee and the Board of Trustees. Members of the administrative committee include the Superintendent, Assistant Superintendent of Business and Support Services, and Assistant Superintendent of Accountability and Instruction. Support staff from the special programs areas may be included, as appropriate. In addition to establishing budget allocations, this committee re-evaluates existing programs, identifies new District-wide program costs, examines salary proposals and reviews and makes recommendations on requests for additional funding.

The Board of Trustees in its entirety monitors the District's financial activities and gives the administration guidance on budget issues brought to it for consideration. Upon completion of this review, budget allocation methodologies and elements are approved and budget packets are then distributed to the various campus, department, and program budget administrators for development.

The budget packet typically consists of a budget worksheet, a listing of positions showing the current year's source of funding, and a copy of the organization's allocation(s). Each campus principal uses his or her allocations to staff the campus and is to be used for supplies, materials, equipment, staff development and other non-salary costs. In this decentralized process, the campus site-based decision-making teams, working under the guidance of the campus principal, participate in decisions concerning the utilization of these discretionary funds.

Non-campus budgets are developed by each department head and reviewed by the administrative committee. During this process, the committee will also review any requests for additional funds or personnel units, notifying budget administrators of its decisions.

Following the development of the organizational budgets, consolidated budgetary information is presented to the Board of Trustees. Recommendations on compensation and benefit increases, tax rates, and funding of new programs or additional requests will be presented to the Board throughout the process. When consensus is reached on the proposed budget, a public hearing is convened to allow taxpayers input on the proposed budget and tax rate. This hearing is followed by the Board's discussion and vote.

Changes to the approved budget may be accomplished through either an amendment or a transfer. State law gives the Board of Trustees the authority to amend the approved budget to cover any unforeseen expenditures. The Texas Education Agency has ruled that the budget must be amended prior to exceeding a functional expenditure category. Changes of this nature are submitted to the Board of Trustees for approval at their monthly meetings. Any changes within a functional category are processed through a budget transfer and are approved administratively.

## **Budget Administration and Management Process**

As budgeted funds are expended, periodic monitoring of the budget should be conducted in accordance with responsibility accounting. Each level of the district's organization is responsible for monitoring those budget items for which it is responsible. The District's accounting system generates expenditure and encumbrances information on a monthly basis. To review budget performance, this information is compared with campus spending plans by principals and centralized services department heads. Administrators, with access to the District's computerized accounting system, may in fact monitor budgetary performance on a transaction-by-transaction basis.

Budget monitoring for the entire District is similarly done by district administrators. The Assistant Superintendent of Business and Support Services and other district administrators use similar expenditure and encumbrance reports to monitor the budget compliance of programs and funds. Annualized budget summaries which project the impact of current expenditures on year-end results are used in this effort.

The level and frequency of management review of the budget will vary by district. In most districts, the superintendent (or designee) reviews budget-to-actual comparisons monthly. Reporting periodic budget/actual results to the school board is customary in most districts. Monthly financial reports are presented to the Board of Trustees. The reports include statements for the General Fund, Food Service Fund and Debt Service Fund. Quarterly investment reports and athletic complex reports are also presented. If bond proceeds are available and capital projects are in progress, the administration and Board also receive a monthly construction report. While the management of the budget is the responsibility of administration, the Board members need periodic updates on budget results and must be informed of significant budgetary issues. This flow of information keeps the Board apprised of issues, which may affect the District's performance and prepares them for the next budget cycle.

Cash flow projections are critical in ensuring that the District will not experience a fiscal crisis from a cash shortage. Cash forecasts are developed for the fiscal year on a monthly basis. The forecasts consider the timing of federal and state aid payments, local property tax levies and collections, interest earnings and disbursements.

Changes to the approved budget may be accomplished through either an amendment or a transfer. State law gives the Board of Trustees the authority to amend the approved budget to cover any unforeseen expenditures. The Texas Education Agency has ruled that the budget must be amended prior to exceeding a functional expenditure category. Changes of this nature are submitted to the Board of Trustees for approval at their monthly meetings. Any changes within a functional category are processed through a budget transfer and are approved administratively.



## BUDGET POLICIES

### Legal Requirements

Legal requirements for school district budgets are formulated by the state, TEA, and the local district. In addition to these requirements, individual school districts also may have their own legal requirements for budget preparation. Additional legal requirements also may be imposed by state and federal grants; however, this section deals only with *state legal mandates, TEA legal requirements and local district requirements* for basic budget development and submission.

Sections 44.002 through 44.006 of the [Texas Education Code](#) establish the legal basis for budget development in school districts. The following six items summarize the legal requirements from the code:

- The superintendent is the budget officer for the district and prepares or causes the budget to be prepared. *Note: TEA recommends that an interactive approach between the board of trustees and the superintendent be taken to establish the budget process and define related roles and responsibilities.*
- The district budget must be prepared by a date set by the state board of education, currently August 20 (June 19 if the district uses a July 1 fiscal year start date).
- The president of the board of trustees must call a public meeting of the board of trustees, giving ten days public notice in a newspaper, for the adoption of the district budget. Any taxpayer in the district may be present and participate in the meeting.
- No funds may be expended in any manner other than as provided for in the adopted budget. The board does have the authority to amend the budget or adopt a supplementary emergency budget to cover unforeseen expenditures.
- The budget must be prepared in accordance with GAAP (generally accepted accounting principles) and state guidelines.
- The budget must be legally adopted before the adoption of the tax rate. However, if a school district has a July 1<sup>st</sup> fiscal year start date, then a school district must **not** adopt a tax rate until after the district receives the certified appraisal roll for the district required by Section 26.01, Tax Code. Additionally, a school district **must publish a revised notice and hold another public meeting before** the district **may adopt a tax rate** that exceeds the following: (1) The rate proposed in the notice prepared using the estimate; or (2) The district's rollback rate determined under Section 26.08, Tax Code, using the certified appraisal roll.

### Texas Education Agency Requirements

TEA has developed additional requirements for school district budget preparation as follows:

- The budget must be adopted by the board of trustees, inclusive of amendments, no later than August 31 (June 30 if the district uses a July 1 fiscal year start date).

- Minutes from district board meetings will be used by TEA to record adoption of and amendments to the budget.
- Budgets for the General Fund, the Food Service Fund (whether accounted for in the General Fund, a Special Revenue Fund or Enterprise Fund) and the Debt Service Fund must be included in the official district budget (legal or fiscal year basis). These budgets must be prepared and approved at least at the fund and function levels to comply with the state's legal level of control mandates. Funds to be budgeted and reported through PEIMS, both required and optional, are shown in Exhibit 2. Note: Districts may prepare and approve budgets for other funds and/or with even greater detail at their discretion. Such local decisions may affect the need for budget amendments and financial reporting requirements.
- The officially adopted district budget, as amended, must be filed with TEA through PEIMS (Public Education Information Management System) by the date prescribed in the annual system guidelines. Revenues, other sources, other uses, and fund balances must be reported by fund, object (at the fourth level), fiscal year, and amount. Expenditures must be reported by fund, function, object (at the second level), organization, fiscal year, program intent and amount. These requirements are discussed in further detail in the Data Collection and Reporting module.
- A school district must amend the official budget before exceeding a functional expenditure category, i.e., instruction, administration, etc., in the total district budget. The annual financial and compliance report should reflect the amended budget amounts on the schedule comparing budgeted and actual amounts. The requirement for filing the amended budget with TEA is satisfied when the school district files its Annual Financial and Compliance Report.

### **Local Requirements**

In addition to state legal requirements, individual school districts may establish their own requirements for annual budget preparation. Local fiscal policies may dictate budgetary requirements which go beyond those required by the [Texas Education Code](#) and TEA. The Waco Independent School District has adopted the following local policies:

- The District shall operate on a fiscal year beginning September 1 and ending August 31.
- Budget planning shall be an integral part of overall program planning so that the budget effectively reflects the District's programs and activities and provides the resources to implement them. In the budget planning process, general educational goals, specific program goals, and alternatives for achieving program goals shall be considered, as well as input from the District- and campus-level planning and decision-making committees. Budget planning and evaluation are continuous processes and shall be a part of each month's activities.
- After it is presented to the Board and prior to adoption, a copy of the proposed budget shall be available upon request from the business office or Superintendent. The Superintendent or designee shall be available to answer questions arising from inspection of the budget.

- The annual public meeting to discuss the proposed budget and tax rate shall be conducted as follows:
  - The Board President shall request at the beginning of the meeting that all persons who desire to speak on the proposed budget and/or tax rate sign up on the sheet provided.
  - Prior to the beginning of the meeting, the Board may establish time limits for speakers.
  - Speakers shall confine their remarks to the appropriation of funds as contained in the proposed budget and/or the tax rate.
  - No officer or employee of the District shall be required to respond to questions from speakers at the meeting.
- The adopted budget provides authority to expend funds for the purposes indicated and in accordance with state law, Board policy, and the District's approved purchasing procedures. The expenditure of funds shall be under the direction of the Superintendent or designee who shall ensure that funds are expended in accordance with the adopted budget.
- The budget shall be amended when a change is made increasing any one of the functional spending categories or increasing revenue object accounts and other resources.

## **BUDGET DEVELOPMENT**

The development and implementation of the District's budget is the responsibility of the Superintendent. Legal requirements for school district budgets are formulated by the State, the Texas Education Agency and the local district. Additionally, state and federal agencies may impose other requirements on funds; particularly grant funds, distributed through those sources.

The budget development process for the coming year begins shortly after the current year's budget has been adopted and implemented. By January, preliminary enrollment and average daily attendance projections have been made. These projections will be continuously reviewed and revised through the end of the school year.

Because of the District's reliance on State funding, the projection of average daily attendance is critical in determining the resources available to fund the proposed budget. As discussed earlier, State funding is a three-tiered formula with the State's contribution based on a District's average daily attendance (weighted for student populations identified with special needs), property values and tax collections. Consequently, projecting future property valuations and estimating the resulting tax collections must also be done prior to computing the State revenue.

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Once initial revenue estimates are complete, projections of major expenditure items such as utilities, employee benefits, property and casualty insurance, tax collection, legal and audit fees, etc. are made. Current year's salaries and other expenditures are also analyzed in order to substantiate budget allocations. This preparatory work provides the administration with the financial parameters within which it must work to develop the operating budget.

Proposed budget allocations, including bases, methodologies and amounts, are subjected to a review by both an administrative budget committee and the Board of Trustees members. Members of the administrative committee include the Superintendent, Assistant Superintendent of Business and Support Services, and the Assistant Superintendent of Accountability and Instruction. Support staff from the special programs areas may be included, as appropriate. In addition to establishing budget allocations, this committee re-evaluates existing programs, identifies new District-wide program costs, examines salary proposals and reviews and makes recommendations on requests for additional funding.

Upon completion of this review, budget allocation methodologies and elements are presented at budget workshops to the Board of Trustees for approval and budget packets

are then distributed to the various campus, department and program budget administrators for development.

The budget packet typically consists of a budget worksheet, a listing of positions showing the current year's source of funding, and a copy of the organization's allocation(s). Each campus principal uses the allocations to staff the campus and is to be used for supplies, materials, equipment, staff development and other non-salary costs. In this decentralized process, the campus site-based decision making teams, working under the guidance of the campus principal, participate in decisions concerning the utilization of these discretionary funds.

Non-campus budgets are developed by each department head and reviewed by the administrative committee. During this process, the committee will also review any requests for additional funds or personnel units, notifying budget administrators of its decisions.

Following the development of the organizational budgets, consolidated budgetary information is again presented to the Board of Trustees during budget workshops. Recommendations on compensation and benefit increases, tax rates and funding of new programs or additional requests will be presented to the Board throughout the process. When consensus is reached on the proposed budget, a draft is forwarded to the Board and a public hearing is convened to allow taxpayers input on the proposed budget and tax rate. This hearing is followed by the Board's discussion and vote.

## **FINANCIAL STRUCTURE AND BASIS OF ACCOUNTING**

The Board of Trustees (the Board), a seven member group, has governance responsibilities over all activities related to public elementary and secondary school education within the jurisdiction of the Waco Independent School District (the District). Because members of the Board of Trustees (the Board) are elected by the public, have the authority to make decisions, appoint administrators and managers, and significantly influence operations, and have the primary accountability for fiscal matters, the District is not included in any other governmental "reporting entity" as defined by Governmental Accounting Standards Board, Statement No. 14, "The Financial Reporting Entity." The Waco Independent School District Public Facilities Corporation is included as a blended component unit within the reporting entity, as further discussed in Note 2 below.

The accounting policies of the District substantially comply with the rules prescribed in the Texas Education Agency's (TEA) Financial Accountability System Resource Guide (Resource Guide). These accounting policies generally conform to generally accepted accounting principles applicable to governmental units.

### **1. Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Government activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. There are no business-type activities reported for the District.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.



## 2. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic-resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures as well as expenditures related to claims and judgments, are recorded only when payment is due.

Property taxes and interest associated with the current fiscal period are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

- The General Fund is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The National School Lunch and Breakfast Fund is a special revenue fund used to account for resources restricted to, or designated for, child nutrition programs by the U.S. Department of Agriculture.
- The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Additionally, the District reports the following fund types:

- The Internal Service Fund accounts for workers' compensation insurance coverage provided to other departments of the District on a cost reimbursement basis.
- The Private-Purpose Trust Fund is used to account for resources legally held in trust for scholarships to be awarded to current and former students for post-secondary education. All resources of the fund, including any earnings on invested resources, may be used to support the activities listed in the preceding sentence.

- The Agency Fund accounts for assets held by the District in a purely custodial capacity. Since agency funds are custodial in nature (i.e. assets equal liabilities), they do not involve the measurement of operations.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their internal service funds, subject to this same limitation. The District has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's internal service fund is charged to the departments for workers compensation insurance. Operating expenses for the internal service fund include workers' compensation insurance claims, administration fees, and premiums paid to a governmental insurance risk management pool for stop-loss coverage. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

### 3. Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, public funds investment pools, and short-term investments with original maturities of three months or less from the date of acquisition.

### 4. Investments

Investments are stated at fair value, except for money market and participating interest-earning investment contracts that mature within one year of the date of their acquisition and nonparticipating investment contracts that are stated at cost.

### 5. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

6. Supplies and Inventory

Supplies and materials inventory is valued at average cost. The cost of inventory is recorded as an expenditure at the time individual inventory items are consumed.

7. Capital Assets

Capital assets, which include land, buildings and improvements, furniture and equipment, and construction in progress, are reported in the government-wide financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Buildings and improvements, furniture and equipment, and vehicles are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	50
Building Improvements	50
Furniture and Equipment	5 – 25
Vehicles	8 - 10

8. Compensated Absences

District employees are entitled to vacation and sick leave days earned by them for services performed. Vacation days lapse at the end of each year and have not been accrued. Sick days do accumulate, but employees are not paid the benefits on termination or retirement if they are not used; consequently, the benefits have not been accrued.

9. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective-interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

10. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriations or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

11. Data Control Codes

Data control codes refer to the account code structure prescribed by the TEA in the Resource Guide.

## BUDGET DEVELOPMENT CALENDAR

DATE	ACTIVITY	RESPONSIBLE PARTY
Friday December 7, 2012	<ul style="list-style-type: none"> <li>Run Average Salary Reports</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> </ul>
Monday December 3, 2012 through Friday January 18, 2013	<ul style="list-style-type: none"> <li>Set up balance sheet and expenditure accounts in Pentamotion eFinancePLUS for 2013-2014 special revenue funds</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> </ul>
Tuesday January 22, 2013	<ul style="list-style-type: none"> <li>Budget Review</li> <li>Preview Projected Revenues for 12-13 &amp; 13-14</li> <li>Preview Projected ADA for 12-13 &amp; 13-14</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Budget Coordinator</li> </ul>
Thursday January 31, 2013	<ul style="list-style-type: none"> <li>Additional Request form sent out to campus principals and department heads.</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> <li>Chief Financial Officer</li> </ul>
Friday February 1, 2013	<ul style="list-style-type: none"> <li>Completion of preliminary 13-14 revenue and beginning fund balance projections for Local Maintenance, Food Service and Debt Service Funds</li> <li>Completion of budget parameters</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> <li>Chief Financial Officer</li> </ul>
Tuesday February 12, 2013	<ul style="list-style-type: none"> <li>Presentation of budget information at Board Workshop</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Human Resources Director</li> <li>Budget Coordinator</li> </ul>
Friday February 22, 2013	<ul style="list-style-type: none"> <li>Additional Request Form due into cabinet representative.</li> </ul>	<ul style="list-style-type: none"> <li>Campus Principal</li> <li>Centralized Services</li> </ul>
Month of March through April 1, 2013	<ul style="list-style-type: none"> <li>Discussion of additional requests with Cabinet</li> </ul>	<ul style="list-style-type: none"> <li>Cabinet</li> <li>Finance Staff</li> </ul>
Thursday March 21, 2013	<ul style="list-style-type: none"> <li>Distribution of non-payroll allocations, staff rosters planning worksheets to campus principals</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> <li>Chief Financial Officer</li> </ul>
Thursday March 21, 2013	<ul style="list-style-type: none"> <li>Presentation of budget information at Board Workshop</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Human Resources Director</li> <li>Budget Coordinator</li> </ul>

## BUDGET DEVELOPMENT CALENDAR

DATE	ACTIVITY	RESPONSIBLE PARTY
Month of April 2013	<ul style="list-style-type: none"> <li>Budget conferences one on one</li> </ul>	<ul style="list-style-type: none"> <li>Campus Principals</li> <li>Centralized Services</li> </ul>
Thursday April 18, 2013	<ul style="list-style-type: none"> <li>Presentation of budget information at Board Workshop</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Human Resources Director</li> <li>Budget Coordinator</li> </ul>
Tuesday April 23, 2013	<ul style="list-style-type: none"> <li>Distribution of budget allocations and worksheets to centralized services</li> </ul>	<ul style="list-style-type: none"> <li>Elementary School Campus Principals</li> </ul>
Mid to late April 2013	<ul style="list-style-type: none"> <li>Distribution of Special Program Allocations to campus principals</li> </ul>	<ul style="list-style-type: none"> <li>Program Manager</li> </ul>
Thursday April 25, 2013	<ul style="list-style-type: none"> <li>Campus worksheets due in Pentamation eFinance PLUS / Budget Office</li> </ul>	<ul style="list-style-type: none"> <li>School Campus Principals</li> </ul>
Thursday May 9, 2013	<ul style="list-style-type: none"> <li>Receipt of preliminary values from appraisal district</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Appraisal District</li> </ul>
Thursday May 16, 2013	<ul style="list-style-type: none"> <li>Presentation of budget information at Board Workshop</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Human Resources Director</li> <li>Budget Coordinator</li> </ul>
Tuesday May 28, 2013	<ul style="list-style-type: none"> <li>Staff rosters, proposed due in Pentamation eFinancePLUS / Budget Office</li> </ul>	<ul style="list-style-type: none"> <li>Department Heads</li> <li>Centralized Services</li> </ul>
Weeks of May 20 through June 21, 2013	<ul style="list-style-type: none"> <li>Budget Office and special program review, reconciliation and clean-up of campus submissions</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> <li>Chief Financial Officer</li> <li>Special Program Directors</li> </ul>

## BUDGET DEVELOPMENT CALENDAR

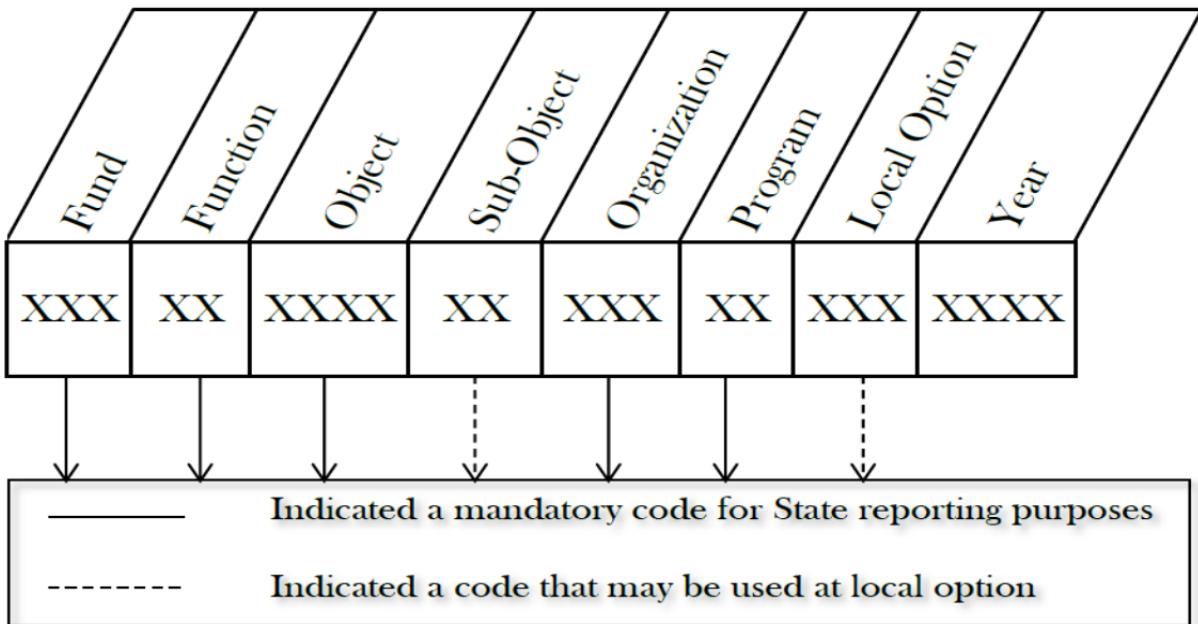
DATE	ACTIVITY	RESPONSIBLE PARTY
Friday June 7, 2013	<ul style="list-style-type: none"> <li>Federal grant budgets (with July 1 – June 30 fiscal years) due in Budget Office and Grants Accountant Office</li> </ul>	<ul style="list-style-type: none"> <li>Federal Grant Administrators</li> </ul>
Thursday June 20, 2013	<ul style="list-style-type: none"> <li>Presentation of budget information at Board Workshop</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Human Resources Director</li> <li>Budget Coordinator</li> </ul>
Thursday June 27, 2013	<ul style="list-style-type: none"> <li>Possible presentation of budget information to Board of Trustees, discussion and possible approval of salary increases and schedules</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Human Resources Director</li> <li>Budget Coordinator</li> </ul>
Thursday July 18, 2013	<ul style="list-style-type: none"> <li>Presentation of budget information at Board Workshop</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Budget Coordinator</li> <li>Human Resources Director</li> </ul>
Friday July 19, 2013	<ul style="list-style-type: none"> <li>Deadline for ARB to approve appraisal records</li> </ul>	<ul style="list-style-type: none"> <li>Appraisal Review Board</li> </ul>
Friday July 19, 2013	<ul style="list-style-type: none"> <li>Completion of proposed budget and internal calculation of rollback rate</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Budget Coordinator</li> </ul>
Thursday July 25, 2013	<ul style="list-style-type: none"> <li>Deadline for Chief Appraiser to certify tax rolls</li> </ul>	<ul style="list-style-type: none"> <li>Appraisal District</li> </ul>
Thursday July 25, 2013	<ul style="list-style-type: none"> <li>Certification of anticipated tax collection rate and verification of rollback calculations</li> </ul>	<ul style="list-style-type: none"> <li>Tax Collector / Assessor</li> </ul>
Friday July 26, 2013	<ul style="list-style-type: none"> <li>72-hour notice for Board meeting</li> </ul>	<ul style="list-style-type: none"> <li>Superintendent's Office</li> </ul>
Thursday August 8, 2013	<ul style="list-style-type: none"> <li>Meeting of Board of Trustees (specially called meeting) to decide on public meeting date to discuss budget and proposed tax rate and receive presentation of proposed budget and tax rate</li> </ul>	<ul style="list-style-type: none"> <li>Superintendent</li> <li>Chief Financial Officer</li> <li>Budget Coordinator</li> </ul>



## BUDGET DEVELOPMENT CALENDAR

DATE	ACTIVITY	RESPONSIBLE PARTY
Thursday August 15, 2013	<ul style="list-style-type: none"> <li>Posted proposed budget summary on district Website</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Budget Coordinator</li> </ul>
Thursday August 15, 2013	<ul style="list-style-type: none"> <li>Submission of meeting notice to newspaper for publication</li> </ul>	<ul style="list-style-type: none"> <li>Chief Financial Officer</li> <li>Finance Department Secretary</li> </ul>
Saturday August 17, 2013	<ul style="list-style-type: none"> <li>Publication of "NOTICE OF PUBLIC MEETING TO DISCUSS BUDGET AND PROPOSED TAX RATE" (10-30 days prior to meeting date)</li> </ul>	<ul style="list-style-type: none"> <li>Newspaper</li> </ul>
Thursday August 22, 2013	<ul style="list-style-type: none"> <li>Meeting of Board of Trustees (Workshop) for possible discussion of proposed budget and tax rate</li> </ul>	<ul style="list-style-type: none"> <li>Superintendent</li> <li>Chief Financial Officer</li> <li>Budget Coordinator</li> </ul>
Monday August 26, 2013	<ul style="list-style-type: none"> <li>72-hour notice for Public meeting</li> <li>72-hour notice for Board meeting</li> </ul>	<ul style="list-style-type: none"> <li>Superintendent's Office</li> </ul>
Thursday August 29, 2013	<ul style="list-style-type: none"> <li>Public meeting on budget and proposed tax rate</li> </ul>	<ul style="list-style-type: none"> <li>Board of Trustees</li> </ul>
Thursday August 29, 2013	<ul style="list-style-type: none"> <li>Meeting of Board of Trustees to adopt budget and tax rate</li> </ul>	<ul style="list-style-type: none"> <li>Board of Trustees</li> <li>Superintendent</li> </ul>
Monday November 25, 2013	<ul style="list-style-type: none"> <li>Distribution of Adopted Budget book</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> </ul>
Monday November 25, 2013	<ul style="list-style-type: none"> <li>Publish budget book to Website</li> </ul>	<ul style="list-style-type: none"> <li>Budget Coordinator</li> <li>Public Information Officer</li> <li>Web Master Finance</li> </ul>

## Code Structure



# Fund Codes

## GENERAL FUNDS

199 General Fund

## SPECIAL REVENUE FUNDS - FEDERAL PROGRAMS

203 Child Care Development Block Grant  
206 ESEA Title X Part C – Homeless  
211 ESEA Title I Part A – Improvement Basic Programs  
224 IDEA Part B – Formula  
225 IDEA Part B – Preschool  
240 National School Breakfast & Lunch Program  
242 Summer Feeding Program (TDA)  
244 Career & Technical - Basic Grant  
250 Career & Technical - Apprenticeship  
253 IDEA Part C - Early Intervention (Deaf)  
255 ESEA Title II Part A - Teacher/Principal Training  
263 Title III Part A - English Language  
265 Title IV Part B - 21st Century Com  
272 Medicaid Admin Claiming (MAC)  
286 ESEA Title I SIP Academy-ARRA  
289 Federally Funded Spec Rev Funds  
315 SSA-IDEA Part B - Discretionary  
316 SSA-IDEA Part B - Deaf  
317 SSA-IDEA Part B - Preschool  
340 SSA-IDEA Part C - Deaf

## SPECIAL REVENUE FUNDS - STATE PROGRAMS

397 Advanced Placement Incentives  
404 Student Success Initiative  
410 State Textbook Fund  
421 Master Reading Teacher  
427 TX Workforce - Apprenticeship  
429 State Funded Special Rev Funds  
435 SSA - Regional Day School Deaf  
446 SSA - McLennan County Challenge Academy  
447 SSA - Greater Waco Manufacturing Academy  
458 SSA - Local Day School Deaf

## SPECIAL REVENUE FUNDS - LOCAL PROGRAMS

461 Campus Activity Funds  
480 Meadows Foundation Grants  
481 Tax Increment Reinv Zone Grants  
482 Superintendent Gift  
483 Laura Bush Foundation Grants  
485 Rapoport Foundation Grants  
487 WISD Education Foundation Grants  
488 Adopt-a-School Program Grants  
492 Baylor Prof Dev School Grant

- 494     Miscellaneous Gift Grants
- 498     Miscellaneous Gift Grants
- 499     Locally Funded Special Rev Funds

**DEBT SERVICE FUNDS**

- 599     Debt Service Fund

**CAPITAL PROJECTS FUNDS**

- 622     Capital Projects - Series 2008
- 623     Capital Projects - Series 2009

**INTERNAL SERVICE FUNDS**

- 753     Insurance Fund - WCI & UCI

**TRUST AND AGENCY FUNDS**

- 841     Scholarship Funds
- 865     Student Activity Funds
- 878     Regional UIL - Athletics

**GENERAL CAPITAL ASSETS AND LONG-TERM DEBT**

- 901     Capital Assets Account Group
- 902     Long-term Debt Account Group

# Function Codes

## **INSTRUCTION AND INSTRUCTIONAL RELATED SERVICES**

- 11 Instruction
- 12 Instructional Resources & Media Services
- 13 Curriculum Dev & Instructional Staff Development

## **INSTRUCTIONAL AND SCHOOL LEADERSHIP**

- 21 Instructional Leadership
- 23 School Leadership

## **STUDENT SUPPORT SERVICES**

- 31 Guidance, Counseling & Evaluation Services
- 32 Social Work Services
- 33 Health Services
- 34 Student Transportation
- 35 Food Services
- 36 Extracurricular Activities

## **ADMINISTRATIVE SUPPORT SERVICES**

- 41 General Administration

## **NON-STUDENT BASED SUPPORT SERVICES**

- 51 Facilities Maintenance & Operations
- 52 Security & Monitoring Services
- 53 Data Processing Services

## **ANCILLARY SERVICES**

- 61 Community Services

## **DEBT SERVICE**

- 71 Debt Service

## **CAPITAL OUTLAY**

- 81 Facilities Acquisition & Construction

## **INTERGOVERNMENTAL CHARGES**

- 91 Contracted Instructional Services Between Public School
- 92 Incremental Costs w Purchase-Sale WADA
- 93 Payments to Fiscal Agent/Member District-SSAs
- 95 Payments to Juvenile Justice Alternative Education Programs
- 97 Payments to Tax Increment Fund
- 99 Other Intergovernmental Charges

## Expenditure & Revenue Object

### **6100            PAYROLL COSTS**

6112	Wages - Subs - Teachers/Other Prof
6116	Supplemental Stipend-Teachers/Prof
6117	Wages - PT Teachers/Other Prof
6118	Extra-duty Pay - Teachers/Other Prof
6119	Salaries - Teachers/Other Professional
6121	Extra-duty/Overtime - Support Staff
6122	Wages - Subs - Support Staff
6125	Wages - PT Support Staff
6129	Wages - Support Staff
6131	Contract Buyouts
6134	Travel Allowance
6136	Cell Phone Allowance
6139	Other Employee Allowances
6141	Social Security / Medicare
6142	Group Health & Life Insurance
6143	Workers' Compensation
6144	TRS/TRS Care On-behalf Payments
6145	Unemployment Compensation
6146	Teacher Retirement/TRS Care
6149	Other Employee Benefits

### **6200            PROFESSIONAL AND CONTRACTED SERVICES**

6211	Legal Services
6212	Audit Services
6213	Tax Appraisal & Collection
6219	Other Professional Services
6221	Staff Tuition & Fees - Higher Ed
6222	Student Tuition - Public Schools
6223	Student Tuition - Non-Public
6229	Other Tuition & Transfer Payments
6239	Education Service Center Services
6245	Contracted Vehicle Maintenance
6247	Contracted Building Maintenance
6249	Other Contracted Maintenance & Repair
6255	Water & Sewer
6256	Telecommunications
6257	Electricity
6258	Gas for Heating & Cooling
6259	Other Utilities
6264	Copier Rentals
6265	Charter Bus Rentals
6269	Other Rentals & Operating Lease
6291	Consulting Services
6299	Other Miscellaneous Contracted Services

**6300                    SUPPLIES AND MATERIALS**

- 6311      Gasoline & Other Vehicle Fuels
- 6319      Other Supplies & Materials - Maintenance
- 6321      Textbooks
- 6329      Other Reading Materials
- 6339      Testing Materials
- 6341      Food for Food Services
- 6342      Non-food Supplies for Food Services
- 6343      Items for Resale
- 6344      USDA Commodities
- 6349      Other Food Service Supplies
- 6397      Equipment-Unit Cost \$300-\$5000
- 6399      Other General Supplies & Materials

**6400                    OTHER OPERATING COSTS**

- 6411      Travel Costs - Employee Only
- 6412      Travel Costs - Students
- 6413      Stipends - Non-Employee
- 6419      Travel Costs - Non-Employee
- 6427      Liability Insurance
- 6428      Property Insurance
- 6429      Other Insurance & Bonding Costs
- 6439      Election Costs
- 6492      SSA - Payments to Fiscal Agents
- 6493      SSA - Payments to Member Districts
- 6494      Reclassified Transportation Exp.
- 6495      Dues
- 6497      Fees - Building Use
- 6498      Student Awards
- 6499      Miscellaneous Operating Costs

**6500                    DEBT SERVICE**

- 6511      Bond Principal
- 6512      Capital Lease Principal
- 6513      Long-term Debt Principal
- 6519      Other Debt Principal
- 6521      Interest on Bonded Debt
- 6522      Interest on Capital Leases
- 6523      Interest on Other Debt
- 6524      Amortization of Issuance Costs
- 6525      Amortization of Bond Premium/Disc
- 6529      Other Interest Expend/Expenses
- 6599      Other Debt Service Fees

**6600                    CAPITAL OUTLAY - LAND, BUILDINGS, AND EQUIPMENT**

- 6619      Land Purchase & Improvements
- 6624      Contracted Construction-Improvement
- 6625      Architect's Fee



6626	Other Professional Fees
6627	Project Rel. Contracted Services-Materials Costs
6628	Reimbursable Expenses
6629	Building Purchase
6631	Vehicles - Unit Cost \$5000+
6639	Furniture-Equipment-Software-Unit Cost \$5000+
6651	Buildings - Capital Lease
6659	Furniture-Equip-Software - Capital Lease

**5700                    REVENUES FROM LOCAL AND INTERMEDIATE SOURCES**

5711	Taxes, Current Year Levy
5712	Taxes, Prior Years
5719	Penalties, Interest & Other Tax
5722	SSA - Local Rev Member Districts
5723	SSA - Local Rev Fiscal Agent
5729	Local Rev - Services to Other Districts
5735	Tuition - Regular Day
5736	Tuition - After School
5737	Tuition - Career & Tech Programs
5738	Fees - Building Use
5739	Other Tuition & Fees
5741	Earnings - Perm Funds/Endowment
5742	Earnings - Temp Investments
5743	Rent
5744	Revenue - Foundations, Gifts, Bequests
5745	Insurance Recovery
5746	Tax Increment Fund
5749	Other Local Source Revenues
5751	Food Service Activity
5752	Athletic Activities
5753	Non-Athletic Extracurricular Activities
5754	Inter-fund Services/Transactions
5755	Enterprising Services Revenue
5759	Other Co-curricular/Enterprising Act Rev
5769	Other Intermediate Sources Rev

**5800                    STATE PROGRAM REVENUES**

5811	Per Capita Apportionment
5812	Foundation School Program Entitlement
5813	Foundation School Program Incentive Aid
5819	Other Foundation School Program Rev
5829	State Program Rev Distributed by TEA
5831	Teacher Retirement - On-behalf
5839	State Rev - Other TX State Government
5841	SSA - State Rev from Member District
5842	SSA - State Rev from Fiscal Agent
5849	SSA - State Revenues

**5900                    FEDERAL PROGRAM REVENUES**

5919    Fed Rev District Other Government Agency  
5921    School Breakfast Program  
5922    National School Lunch Program  
5923    USDA Commodities  
5929    Other Fed Rev Distributed by TEA  
5931    School Health & Rel. Services (SHARS)  
5932    Medicaid Admin Claiming (MAC)  
5939    Other Fed Rev District Other State  
5941    Impact Aid  
5949    Other Fed Rev District by Fed Agency  
5951    SSA - Fed Rev from Member Districts  
5952    SSA - Fed Rev from Fiscal Agent  
5959    SSA - Other Federal Revenues

**7900                    NON-OPERATING REVENUES**

7911    Issuance of Bonds  
7912    Sale - Real & Personal Property  
7913    Proceeds from Capital Lease  
7914    Loan Proceeds-Government/ExpTrst Fund  
7915    Operating Transfers In  
7916    Premium/Discount - Bond Issuance  
7917    Prepaid Interest  
7918    Special Items  
7919    Extraordinary Items  
7949    Other Resources

**8900                    OTHER RESOURCES**

8911    Operating Transfers Out  
8912    Special Items  
8913    Extraordinary Items  
8949    Other Uses

## Sub-Object Codes

00	Undesignated / Campus
01	Campus - Extended Day
02	Campus - Extended Year
04	Academies
06	Greater Waco Manufacturing Academy
10	Superintendent's Office
11	Communications Office
12	Community Resources
13	Internal Audit
15	Elementary Education Admin
16	Secondary Education Admin
17	Curriculum Office
18	Professional Development Office
20	Instructional Support Admin
21	Advanced Academics Office
22	Career & Technical Education Office
23	Special Education Office
24	Compensatory Education Office
25	Bilingual Education Office
26	Grants Management Office
27	Early Childhood Education Office
28	Parental Involvement Coordination
30	Athletics Office
31	Athletics Complex Operations
32	Athletics
33	Community & Family Outreach
35	Fine Arts Education Office
37	Social Services Office
38	Student Management Services
40	Business and Financial Services
41	Copy Center & Mail Services
42	Financial Services
43	Purchasing Services
44	Warehousing & Distribution Services
46	Human Resources Administration
47	Risk Management
50	Facilities & Maintenance Office
51	Building Maintenance Services
52	Custodial Services
53	Environmental Management Services
54	Grounds & Landscaping Services
55	Projects Management Services
60	Student Services Administration
62	Counseling & Pupil Services
63	Health Services

64	Social Work Services
66	Student Transportation Services
68	Police Department
70	Child Nutrition Services
71	Catering Services
72	CNS Warehousing & Distribution Services
75	Technology Services
76	Telecommunications Services
90	Accounts Payable Account
91	Activity Funds Account
92	Cash Receipts Account
93	Payroll Account
98	Contingency Funds
99	Districtwide Costs

# Organization Codes

## **HIGH SCHOOL CAMPUSES**

- 002 Waco High School
- 003 University High School
- 004 Challenge Academy
- 005 G. L. Wiley Opportunity Center
- 007 Brazos High School

## **MIDDLE SCHOOL CAMPUSES**

- 043 Cesar Chavez Middle School
- 044 Tennyson Middle School
- 048 G.W. Carver Middle School
- 050 Indian Spring Middle School

## **ELEMENTARY SCHOOL CAMPUSES**

- 101 Alta Vista Elementary School
- 103 Bell's Hill Elementary School
- 104 Brook Avenue Elementary School
- 105 Cedar Ridge Elementary School
- 106 Crestview Elementary School
- 107 Dean Highland Elementary School
- 109 Hillcrest Professional Dev School
- 110 J.H. Hines Elementary School
- 112 Kendrick Elementary School
- 116 Mountainview Elementary School
- 120 Parkdale Elementary School
- 121 Provident Heights Elementary School
- 127 Lake Air Montessori School
- 129 West Avenue Elementary School
- 130 South Waco Elementary School

## **ADMINISTRATIVE ORGANIZATIONS**

- 699 Summer School
- 701 Superintendent's Office
- 702 School Board
- 703 Tax Costs
- 720 Direct Costs in Function 41
- 750 Indirect Costs in Function 41
- 751 Fiscal Agent - SSA
- 998 Unallocated Costs
- 999 Undistributed Costs

# Program Intent Codes

## **BASIC SERVICES**

- 11 Basic Educational Services

## **ENHANCED SERVICES**

- 21 Gifted & Talented
- 22 Career & Technical
- 23 Special Education
- 24 Accelerated Education
- 25 Bilingual Ed & Spec Lang Programs
- 26 Non-disciplinary Alternative Ed Programs
- 28 Disciplinary Alternative Ed Programs
- 29 DAEP-SCE Supplemental Costs
- 30 T1-A School-wide Act Related to SCE
- 31 High School Allotment
- 32 Prekindergarten
- 33 Prekindergarten-Special Education
- 34 Prekindergarten-Compensatory Education
- 35 Prekindergarten-Bilingual Education

## **OTHER SERVICES**

- 91 Athletics & Related Activities
- 99 Undistributed

## Local Option Codes

000	Undesignated
00K	Grade Kindergarten
00P	Grade Pre-kindergarten
001	Grade 1
002	Grade 2
003	Grade 3
004	Grade 4
005	Grade 5
006	Grade 6
007	Grade 7
008	Grade 8
009	Grade 9
010	Grade 10
011	Grade 11
012	Grade 12
013	Post-secondary
014	Elementary
015	Secondary
016	Middle School
017	High School
032	English Language Arts
034	Journalism
037	Reading
038	Speech
040	Math
050	Science
057	Physics
060	Social Studies
070	Physical Education / Wellness
090	Online Curriculum
210	Advanced Academics (non GT)
211	ATLAS Academy
212	International Baccalaureate Program
213	Magnet Programs
220	Vocational - Middle School
221	Auto Mechanics
222	Building Trades
223	Graphic Design
224	Home Economics
225	College Readiness
22A	Academy of Engineering
22B	Academy of Environmental Tech
22C	Academy of Finance
22D	Academy of Health Sciences
22E	Academy of Hospitality & Tourism



22F	Academy of Information Tech
22G	Academy of Manufacturing
230	Special Education
231	Autistic Unit
241	AVID
242	Community in Schools
243	DARE
244	Adequate Yearly Progress (AYP)
245	District Improvement
246	Effective Strategies
247	Parental Involvement Activities
248	School Improvement
249	Teen Parent Program
250	Homeless
251	Bilingual Exceptions
260	Private Schools
261	Coe Montessori Middle School
262	Live Oak Classical School
263	Parkview Christian School
264	Reicher High School
265	St. Alban's Episcopal School
266	St. Francis Kindergarten
267	St. Louis Elementary School
268	St. Paul's Episcopal School
269	Texas Christian Academy
270	Trinity Lutheran School
271	Vanguard College Prep School
272	Waco Baptist Academy
273	Waco Christian School
274	Waco Montessori School
300	Athletics
301	Athletics - Boys'
302	Athletics - Girls'
303	Football
304	Volleyball
306	Baseball
307	Softball
311	Basketball - Boys'
312	Basketball - Girls'
316	Soccer - Boys'
317	Soccer - Girls'
320	Track
321	Track - Boys'
322	Track - Girls'
323	Cross Country - Boys'
324	Cross Country - Girls'
331	Golf
332	Power Lifting
333	Special Olympics

334	Swimming
335	Tennis
339	Training
340	Middle School
341	Post-season
342	Advertising & Promotions
343	Concessions
344	Parking
345	Municipal Field
346	Paul Tyson Stadium
347	Veteran's Field
350	Fine Arts
351	Art
352	Band
353	Choir
354	Dance
355	Marching Contest
356	Orchestra
358	Theatre Arts
361	Cheerleading
362	Drill Team
363	Choral Festival
364	Theatre Arts - Musical
365	Solo & Ensemble
366	Junior ROTC
367	Music
369	UIL Events
371	Academic Decathlon
378	Yearbook
401	Project 1
402	Project 2
403	Project 3
404	Project 4
405	Project 5
406	Project 6
407	Project 7
408	Project 8
409	Project 9
410	Project 10
411	Project 11
412	Project 12
413	Project 13
414	Project 14
415	Project 15
416	Project 16
417	Project 17
418	Project 18
419	Project 19
420	Project 20

421	Project 21
422	Project 22
423	Project 23
424	Project 24
425	Project 25
440	Automated Notification System
441	Administration Building
442	Administration - N Waco Annex
443	Administration - Sixth St Annex
444	Bell's Hill Clinic
445	Child Care Center
446	Child Nutrition Center
447	Maintenance Center
448	Transportation Center
451	Accessibility
454	Asbestos Abatement
457	Athletics Fields & Facilities
458	Audio-Visual Repair
460	Carpentry
462	Data Cabling
463	Electrical
466	Energy Management
467	Equipment Replacement
469	Hazardous Materials Management
472	Heating & Cooling
475	Landscaping
478	Lighting
481	Media Repair
484	Painting
487	Pest Control
490	Plumbing
493	Roofing
496	Security Systems
498	Telecommunications
499	Traffic Controls
500	E-Rate
501	Digital Transmission Service
503	Gigaman Service
505	Internet Service Provider
507	Phone Service-Cellular
508	Phone Service-Local/Long Distance
509	Telephone Systems
511	E-Rate Project 1
512	E-Rate Project 2
513	E-Rate Project 3
514	E-Rate Project 4
515	E-Rate Project 5
516	E-Rate Project 6
517	E-Rate Project 7

518	E-Rate Project 8
519	E-Rate Project 9
531	Donation 1
532	Donation 2
533	Donation 3
534	Donation 4
535	Donation 5
551	Grant 1
552	Grant 2
553	Grant 3
554	Grant 4
555	Grant 5
556	Grant 6
557	Grant 7
558	Grant 8
559	Grant 9
560	Grant 10
561	Fundraiser 1
562	Fundraiser 2
563	Fundraiser 3
564	Fundraiser 4
565	Fundraiser 5
570	Fresh Fruits & Vegetables Grant
571	Healthier US Schools Challenge
580	Scholarship Funds
581	Memorial - Gerry Smith
583	Memorial - Ime Hanus
585	Memorial - Richard Salome
587	Memorial - M. Maloy
591	Scholarship - WHS Class 1933
593	Scholarship - MVE Perfect Attendance
601	Ambassadors
603	Bilingual Programs
604	Book Fair
607	Business Advisory Board
610	Crime Stoppers
613	Employee Courtesy Fund
617	Football Game Programs
620	Graduation
623	History Fair
626	Library
629	Media Technology
632	Positive Student Behavior
635	Project Graduation
638	School Store
641	Standard Mode of Dress
651	Advanced Placement Club
653	Career Club
655	Chess Club

657	Edwards Literary Club
659	Fellowship of Christian Athletic-FCA
661	French Club
663	Future Business Leaders-FBLA
665	German Club
667	Health Occup. Students-HOSA
669	Hispanic Student Association
671	Interact Club
673	International Club
675	Junior Historian Club
677	Junior Statesmen of America
679	Math Club
681	National Junior Society
683	National Honor Society
685	SKILLS USA
687	Spanish Club
689	Student Council
691	Texas Associated Student Ed-TAFE
700	457 Plan-Premier SS Alternative
701	Early Resignation Incentive Pay
703	Annuity-Annuity Investors Life
705	Annuity-Life Ins of the Southwest
706	Annuity-VALIC
711	Annuity-American Funds Distrib
716	Annuity-Aviva Life & Annuity Co
718	Annuity-Transamerica Life Ins
719	Annuity-Lincoln Financial Group
720	Annuity-Security Benefit
724	Annuity-MassMutual Financial
727	Annuity-Horace Mann
728	Annuity-USAA Investment Management
729	Annuity-Vanguard Group
731	Annuity-Metropolitan Life Ins
733	Annuity-USAA Life Insurance Co
745	Annuity-Oppenheimer Funds
746	Annuity-ING Retirement Plans
747	Annuity-AXA Equitable Life Ins
748	Annuity-Columbia Management Invest
751	Annuity-Fidelity Security Life
753	Annuity-Americo Financial Life
754	Annuity-Franklin Templeton Inv
762	Annuity-American United Life
769	Annuity-Modern Woodmen Amer
772	Annuity-Industrial Alliance Pacif
790	Annuity-Commonwealth Annuity
7XX	Annuity-General American
801	COBRA
802	Gap-Medi-Bridge
803	Health Insurance

804	Health Ins-Employee/Family Hi
806	Life Insurance-District Contribution
807	Life Insurance-Supplemental
808	Life Insurance-Dependent
811	FSA-Alternative Program
812	FSA-Employee Contribution
814	HSA-District Contribution
815	HSA-Employee Contribution
821	Accident-Allstate
822	Accident-American Fidelity
825	Cancer-American Fidelity
826	Cancer-National Health
828	Critical Illness-Allstate
829	Critical Illness-Assurant
832	Dental
833	Dental-Quality Care
834	Disability-American Fidelity
837	Heart/Stroke-American Heritage
840	Life Insurance-ING Reliastar
841	Life Insurance-Investor
842	Life Insurance-Texas Life
847	Vision-Superior
850	TRS-Employee Contributions
851	TRS-Federal Funds
852	TRS-Service Buyback
853	TRS-Statutory Minimum
854	TRS-New Member Entity
855	TRS-Retired Pension Surcharge
856	TRS-Retired Care Surcharge
861	Bankruptcy
862	Child Support
863	IRS Levy
864	Texas Guaranteed Student Loan
865	Unemployment Compensation
866	Workers' Compensation
871	Dues-AFT
872	Dues-ATPE
873	Dues-TASSP
874	Dues-TEPSA
875	Dues-TCTA
876	Dues-TIVA
877	Dues-TSTA (State)
881	Alternative Certification
882	Baylor-Bear Force 1
883	Child Care
884	Gold's Gym Membership
885	Prekindergarten Tuition
886	United Way
887	Waco Education Foundation

888	Waco ISD Education Foundation
899	Miscellaneous Deductions
900	Depository - JP Morgan-Chase
901	BBVA Compass
902	Central National Bank
904	Community Bank
906	Fidelity Bank
908	Southwest Securities
909	USA Mutuals
911	Lone Star
912	Texas Class
913	TEXASDAILY
914	TEXASTERM
915	TEXPOOL
916	TEXSTAR
920	Bid Deposits
921	COBRA
922	Criminal Records Checks
923	Insufficient Funds
924	Registration Fees
930	Athletics - Visiting Teams
931	Lost Textbooks
932	Sales Tax
940	Deferred Property Taxes
941	Deferred State Revenue
942	Deferred Federal Revenue
943	Other Deferred Revenue
944	Revenue Offset – Indirect Cost
951	Itinerant / Local Mileage
952	Recruiting Expenses
953	Substitutes
971	Board Committed Funds
972	Superintendent's Contingency
973	Assigned Funds





## 002 - Waco High School

2020 N. 42<sup>nd</sup> St.  
Waco, Texas 76710  
254-776-1150

Sam Sexton, Principal

Grades 9-12

### 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 6,224,384	\$ 5,948,857
12 Instructional Resources and Media Services	63,717	58,291
13 Instructional Staff Development and Curriculum Development	83,392	5,000
21 Instructional Leadership	-	-
23 School Leadership	790,164	837,710
31 Guidance, Counseling and Evaluation Svcs	412,726	340,152
32 Social Work Services	-	1,030
33 Health Services	70,052	55,464
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	453,500	558,827
41 General Administration	-	-
51 Plant Maintenance and Operations	1,089,949	977,478
52 Security and Monitoring Services	2,194	2,062
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 9,205,078	\$ 8,800,371
2012-2013 Special Revenue Funds		
240 Food Service	\$ 607,658	\$ 639,761
Total Campus Appropriations	\$ 9,812,736	\$ 9,440,132

### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6					
7					
8					
9	36.7%	0.2%	50.3%	0.4%	12.4%
10	40.0%	0.2%	46.5%	0.2%	13.1%
11	39.4%	0.6%	48.8%	0.3%	10.9%
12	36.8%		44.5%		18.7%
Total Enrollment					1,732

### Position Information (FTE's) 2013-2014

Instruction	109.28
Library	1.00
Staff Development	0.00
Campus Administration	17.00
Guidance & Counseling	6.00
Health Services	1.00
Other Support	30.06
Total Staff	164.34



**003 - University High School  
A.J. Moore Academy**

3201 S. New Road  
Waco, Texas 76706

254-756-1843

Dr. Bill Shepard, Principal  
Angela Reiher, Dean of Academics

Grades 9-12

**2013-2014 General Fund Budget**

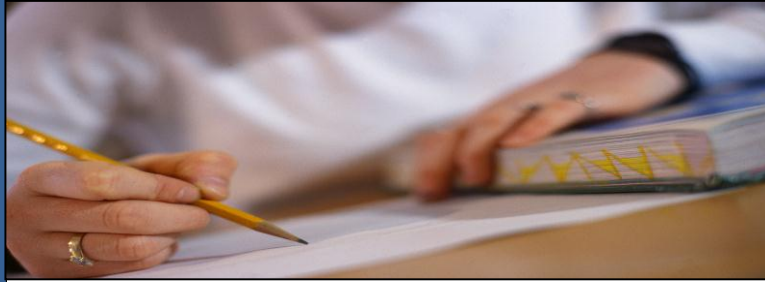
	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 6,817,170	\$ 5,991,635
12 Instructional Resources and Media Services	83,242	78,839
13 Instructional Staff Development and Curriculum Development	260,983	77,604
21 Instructional Leadership	-	-
23 School Leadership	916,758	851,107
31 Guidance, Counseling and Evaluation Svcs	520,783	265,270
32 Social Work Services	-	1,030
33 Health Services	70,214	55,464
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	415,495	519,529
41 General Administration	-	-
51 Plant Maintenance and Operations	1,043,206	882,506
52 Security and Monitoring Services	1,645	1,548
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 10,144,496</u>	<u>\$ 8,740,032</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 642,469	\$ 676,690
Total Campus Appropriations	<u>\$ 10,786,965</u>	<u>\$ 9,416,722</u>

**Student Data 2012-2013**

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	17.7%		70.6%		11.8%
K					
1					
2					
3					
4					
5					
6					
7					
8					
9	21.8%	0.7%	73.9%		3.6%
10	21.0%	0.5%	72.3%		6.2%
11	22.9%	0.8%	69.8%		6.5%
12	25.0%	0.6%	67.2%		7.2%
		0.0%			1,537

**Position Information (FTE's)  
2013-2014**

Instruction	102.00
Library	1.50
Staff Development	1.29
Campus Administration	16.00
Guidance & Counseling	4.00
Health Services	1.00
Other Support	33.21
Total Staff	159.00



## 004 - Challenge Academy

2015 Alexander Ave.  
Waco, Texas 76708  
254-754-0803

Chris Rankin, Principal

Grades 3-12

### 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	26,155	-
31 Guidance, Counseling and Evaluation Svcs	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	570,000	597,188
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 596,155</u>	<u>\$ 597,188</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 11,294	\$ 12,323
Total Campus Appropriations	<u>\$ 607,449</u>	<u>\$ 609,511</u>

### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5	100.0%				
6	50.0%		25.0%		25.0%
7	66.7%				33.3%
8	100.0%				
9	71.4%		28.6%		
10	50.0%		50.0%		
11	100.0%				
12			50.0%		50.0%
Total Enrollment					27

### Position Information (FTE's) 2013-2014

Instruction	11.00
Library	0.00
Staff Development	0.00
Campus Administration	4.83
Guidance & Counseling	1.00
Health Services	0.00
Other Support	0.80
Total Staff	17.63



## 005 - GL Wiley Opportunity Center

1030 E. Live Oak  
Waco, Texas 76704  
254-757-3829

Richard Fletcher, Principal

Grades 6-12

### 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,289,782	\$ 946,950
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	125,486	58,377
21 Instructional Leadership	-	-
23 School Leadership	374,697	449,652
31 Guidance, Counseling and Evaluation Svcs	66,633	65,008
32 Social Work Services	-	-
33 Health Services	32,218	32,254
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	221,419	220,766
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
<b>Total Appropriations</b>	<b>\$ 2,110,235</b>	<b>\$ 1,773,007</b>
<b>2012-2013 Special Revenue Funds</b>		
240 Food Service	\$ 67,768	\$ 60,463
<b>Total Campus Appropriations</b>	<b>\$ 2,178,003</b>	<b>\$ 1,833,470</b>

### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	16.7%		72.2%		11.1%
7	37.5%		62.5%		
8	33.3%		58.3%		8.3%
9	47.4%		52.6%		
10	38.9%		55.6%		5.6%
11			100.0%		
12			100.0%		
	<b>Total Enrollment</b>				<b>80</b>

### Position Information (FTE's) 2013-2014

Instruction	20.00
Library	0.00
Staff Development	1.00
Campus Administration	8.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	6.00
<b>Total Staff</b>	<b>37.00</b>



# **007 - Brazos High School**

500 N. University Parks Dr.  
Waco, TX 76701  
245-757-3829

Robin Wilson, Coordinator

Dropout Prevention

## 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 437,783	\$ 430,449
12 Instructional Resources and Media Services	600	-
13 Instructional Staff Development and Curriculum Development	1,500	1,500
21 Instructional Leadership	-	-
23 School Leadership	132,732	227,554
31 Guidance, Counseling and Evaluation Svcs	68,993	64,758
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 641,608</u>	<u>\$ 724,261</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ -	\$ -
Total Campus Appropriations	<u>\$ 641,608</u>	<u>\$ 724,261</u>

## Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6					
7			100.0%		
8	28.6%		57.1%		14.3%
9	22.2%		50.0%		27.8%
10	19.4%		72.2%		8.3%
11	35.0%		62.5%		2.5%
12	39.1%		50.0%		10.9%
Total Enrollment					169

## Position Information (FTE's) 2013-2014

Instruction	7.49
Library	0.00
Staff Development	0.00
Campus Administration	4.00
Guidance & Counseling	1.00
Health Services	0.00
Other Support	0.00
Total Staff	12.49



**043 - César Chávez Professional Development Middle School**

700 South 15<sup>th</sup> Street  
Waco, Texas 76706  
254-750-3736

Beau Sanchez, Principal

Grades 6-8

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 2,975,604	\$ 2,706,745
12 Instructional Resources and Media Services	61,860	57,157
13 Instructional Staff Development and Curriculum Development	80,581	115,771
21 Instructional Leadership	-	-
23 School Leadership	454,863	444,906
31 Guidance, Counseling and Evaluation Svcs	169,349	170,861
32 Social Work Services	-	-
33 Health Services	31,831	32,607
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	68,576	67,458
41 General Administration	-	-
51 Plant Maintenance and Operations	403,685	436,632
52 Security and Monitoring Services	220	102
53 Data Processing Services	-	-
61 Community Services	-	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
<b>Total Appropriations</b>	<b>\$ 4,246,569</b>	<b>\$ 4,047,739</b>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 426,761	\$ 455,416
<b>Total Campus Appropriations</b>	<b>\$ 4,673,330</b>	<b>\$ 4,503,155</b>

**Student Data 2012-2013**

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5	13.2%		80.2%		6.6%
6	21.4%		71.9%		6.7%
7	21.5%		71.5%		7.1%
8					
9					
10					
11					
12					
<b>Total Enrollment</b>					<b>898</b>

**Position Information (FTE's)  
2013-2014**

Instruction	50.00
Library	1.00
Staff Development	2.29
Campus Administration	9.00
Guidance & Counseling	2.65
Health Services	1.00
Other Support	15.00
<b>Total Staff</b>	<b>80.94</b>





**044 - Tennyson Middle School  
Atlas Academy**

6100 Tennyson Dr.  
Waco, Texas 76710

254-772-1440

Keith Hannah, Principal  
Sandra Gibson, Dean of Atlas

Grades 6-8

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 2,596,617	\$ 2,508,003
12 Instructional Resources and Media Services	61,530	56,382
13 Instructional Staff Development and Curriculum Development	160,225	143,408
21 Instructional Leadership	-	-
23 School Leadership	442,109	433,298
31 Guidance, Counseling and Evaluation Svcs	195,155	130,116
32 Social Work Services	-	-
33 Health Services	31,518	33,361
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	58,878	60,549
41 General Administration	-	-
51 Plant Maintenance and Operations	344,058	305,262
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 3,890,090	\$ 3,670,379
2012-2013 Special Revenue Funds		
240 Food Service	\$ 414,880	\$ 438,018
Total Campus Appropriations	\$ 4,304,970	\$ 4,108,397

**Student Data 2012-2013**

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	32.7%	0.4%	47.4%		19.5%
7	27.9%	0.3%	55.9%		15.9%
8	34.6%	0.8%	52.5%		12.2%
9					
10					
11					
12					
Total Enrollment					825

**Position Information (FTE's)  
2013-2014**

Instruction	46.00
Library	1.00
Staff Development	2.00
Campus Administration	10.00
Guidance & Counseling	3.00
Health Services	1.00
Other Support	12.20
Total Staff	75.20



## 048 - Carver

### Middle School

1601 J. J. Flewellen Road  
Waco, Texas 76704  
254-747-0787

Ed Love, Principal

Grades 6-8

#### 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,989,165	\$ 1,960,688
12 Instructional Resources and Media Services	65,030	58,882
13 Instructional Staff Development and Curriculum Development	41,100	4,856
21 Instructional Leadership	-	-
23 School Leadership	352,800	347,259
31 Guidance, Counseling and Evaluation Svcs	159,213	129,516
32 Social Work Services	-	-
33 Health Services	55,105	60,234
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	46,868	45,425
41 General Administration	-	-
51 Plant Maintenance and Operations	327,300	274,095
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 3,051,581	\$ 2,896,455
2012-2013 Special Revenue Funds		
240 Food Service	\$ 344,469	\$ 366,883
Total Campus Appropriations	\$ 3,396,050	\$ 3,263,338

#### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	50.3%		43.5%		6.2%
7	50.0%		44.4%		5.6%
8	54.4%		40.7%		5.0%
9					
10					
11					
12					
Total Enrollment	503				

#### Position Information (FTE's) 2013-2014

Instruction	33.00
Library	1.00
Staff Development	1.00
Campus Administration	7.00
Guidance & Counseling	2.00
Health Services	1.00
Other Support	13.88
Total Staff	58.88





# 050 - Indian Spring Middle School

500 N. University Parks Dr.  
Waco, Texas 76710  
254-757-6200

Dr. Susan Thames, Principal

Grades 6-8

## 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,832,036	\$ 1,908,326
12 Instructional Resources and Media Services	63,530	59,623
13 Instructional Staff Development and Curriculum Development	64,892	61,727
21 Instructional Leadership	-	-
23 School Leadership	352,067	344,671
31 Guidance, Counseling and Evaluation Svcs	167,003	129,766
32 Social Work Services	-	-
33 Health Services	54,105	31,158
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	53,833	53,840
41 General Administration	-	-
51 Plant Maintenance and Operations	374,853	336,274
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,977,319	\$ 2,940,885
2012-2013 Special Revenue Funds		
240 Food Service	\$ 300,666	\$ 320,204
Total Campus Appropriations	\$ 3,277,985	\$ 3,261,089

## Student Data 2012-2013

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK					
K					
1					
2					
3					
4					
5					
6	27.9%		68.3%		3.9%
7	27.0%		67.9%		5.1%
8	30.8%		60.8%		8.4%
9					
10					
11					
12					
Total Enrollment					618

## Position Information (FTE's) 2013-2014

Instruction	38.00
Library	1.00
Staff Development	1.00
Campus Administration	7.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	12.25
Total Staff	61.25



**101 - Alta Vista Elementary School**

3637 Alta Vista Drive  
Waco, Texas 76706  
254-660-3050

Lorraine Randazzo, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,658,636	\$ 1,743,525
12 Instructional Resources and Media Services	27,267	26,688
13 Instructional Staff Development and Curriculum Development	4,520	5,400
21 Instructional Leadership	-	-
23 School Leadership	235,960	233,960
31 Guidance, Counseling and Evaluation Svcs	89,133	59,095
32 Social Work Services	-	-
33 Health Services	31,323	35,574
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	159,479	171,861
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,206,318</u>	<u>\$ 2,276,103</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 208,484	\$ 224,415
Total Campus Appropriations	<u>\$ 2,414,802</u>	<u>\$ 2,500,518</u>

**Student Data 2012-2013**

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	50.0%		50.0%		
PreK	27.3%		63.6%		9.1%
K	22.4%	1.2%	60.0%		16.5%
1	27.5%		58.8%		13.8%
2	22.8%		63.3%		13.9%
3	22.8%		64.1%		13.0%
4	21.8%		65.5%		12.7%
5	36.4%		54.6%		9.1%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment	514				

**Position Information (FTE's)  
2013-2014**

Instruction	37.69
Library	2.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	8.19
Total Staff	54.88



### 103 - Bell's Hill Professional Development School

2100 Ross  
Waco, Texas 76704  
254-754-4171

Bevil Cohn, Principal

Grades PK-5

#### 2013-2014 General Fund Budget

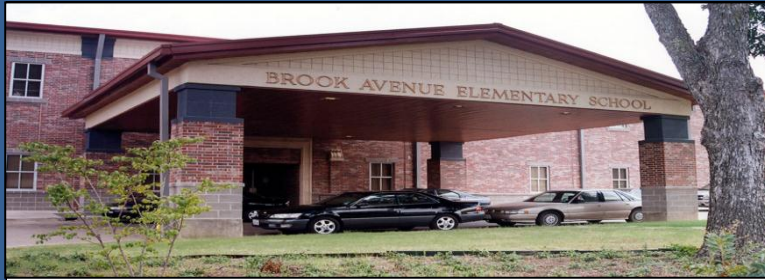
	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 2,835,471	\$ 2,868,390
12 Instructional Resources and Media Services	24,567	23,961
13 Instructional Staff Development and Curriculum Development	22,200	14,877
21 Instructional Leadership	-	-
23 School Leadership	332,028	325,751
31 Guidance, Counseling and Evaluation Svcs	126,846	116,990
32 Social Work Services	-	-
33 Health Services	31,318	31,458
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	395,452	388,488
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 3,782,882</u>	<u>\$ 3,785,415</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 367,117	\$ 393,220
Total Campus Appropriations	<u>\$ 4,149,999</u>	<u>\$ 4,178,635</u>

#### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	50.0%		50.0%		
PreK			100.0%		
K	2.4%		95.3%		2.4%
1	2.3%		95.3%		2.3%
2	5.0%		91.7%		3.3%
3	3.4%		95.8%		0.9%
4	4.2%		93.2%		2.5%
5	6.1%		90.4%		3.5%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					808

#### Position Information (FTE's)

2013-2014	
Instruction	57.00
Library	1.00
Staff Development	0.29
Campus Administration	7.00
Guidance & Counseling	2.00
Health Services	1.00
Other Support	14.00
Total Staff	82.29



**104 - Brook Avenue  
Elementary School**

720 Brook Ave.  
Waco, Texas 76708  
254-750-3562

Dara Delony, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,462,801	\$ 1,397,283
12 Instructional Resources and Media Services	24,322	23,568
13 Instructional Staff Development and Curriculum Development	3,000	2,200
21 Instructional Leadership	-	-
23 School Leadership	236,039	232,524
31 Guidance, Counseling and Evaluation Svcs	118,743	58,595
32 Social Work Services	-	-
33 Health Services	31,317	31,461
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	191,014	185,415
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
<b>Total Appropriations</b>	<b>\$ 2,082,236</b>	<b>\$ 1,946,546</b>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 196,601	\$ 207,946
<b>Total Campus Appropriations</b>	<b>\$ 2,278,837</b>	<b>\$ 2,154,492</b>

**Student Data 2012-2013**

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	100.0%				
PreK	38.5%		56.4%		5.1%
K	41.2%		55.9%		2.9%
1	42.3%		55.8%		1.9%
2	46.2%		52.3%		1.5%
3	37.2%		60.3%		2.6%
4	43.6%		50.0%		6.5%
5	45.5%		50.9%		3.6%
6					100.0%
7					
8					
9					
10					
11					
12					
	<b>Total Enrollment</b>				<b>424</b>

**Position Information (FTE's)  
2013-2014**

Instruction	27.49
Library	1.00
Staff Development	0.00
Campus Administration	6.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	6.13
<b>Total Staff</b>	<b>42.62</b>



# **105 - Cedar Ridge Elementary School**

2115 Meridian Ave.  
Waco, Texas 76708  
254-756-1241

Andrea Nolan, Principal

Grades PK-5

## 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 2,266,757	\$ 2,197,209
12 Instructional Resources and Media Services	24,967	24,765
13 Instructional Staff Development and Curriculum Development	60,392	57,227
21 Instructional Leadership	-	-
23 School Leadership	257,446	256,809
31 Guidance, Counseling and Evaluation Svcs	151,755	116,790
32 Social Work Services	-	-
33 Health Services	31,518	31,658
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	212,435	190,675
52 Security and Monitoring Services	329	154
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 3,005,599</u>	<u>\$ 2,875,287</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 329,186	\$ 355,187
Total Campus Appropriations	<u>\$ 3,334,785</u>	<u>\$ 3,230,474</u>

## Student Data 2012-2013

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC				50.0%	50.0%
PreK	23.1%		62.8%		14.1%
K	18.4%		75.9%		5.8%
1	27.4%	0.9%	61.3%		10.4%
2	26.1%		61.3%		12.6%
3	33.3%	2.1%	53.1%		11.5%
4	33.3%		56.7%		10.0%
5	31.5%		62.9%		5.6%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment	667				

## Position Information (FTE's) 2013-2014

Instruction	46.50
Library	1.00
Staff Development	1.00
Campus Administration	6.00
Guidance & Counseling	2.00
Health Services	1.00
Other Support	9.50
Total Staff	67.00



**106 - Crestview  
Elementary School**

1120 New Road  
Waco, Texas 76710  
254-776-1704

Brandon Cope, Principal

Grades PK-5

2013-2014 General Fund Budget		12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11	Instruction	\$ 2,702,267	\$ 2,661,480
12	Instructional Resources and Media Services	25,767	24,661
13	Instructional Staff Development and Curriculum Development	-	-
21	Instructional Leadership	-	-
23	School Leadership	329,458	320,214
31	Guidance, Counseling and Evaluation Svcs	82,674	58,395
32	Social Work Services	-	-
33	Health Services	31,718	32,106
34	Student Transportation	-	-
35	Food Services	-	-
36	Extracurricular Activities	-	-
41	General Administration	-	-
51	Plant Maintenance and Operations	231,199	163,668
52	Security and Monitoring Services	-	-
53	Data Processing Services	-	-
61	Community Services	-	-
71	Debt Service	-	-
81	Facilities Acquisition and Construction	-	-
95	Payments to Juvenile Justice Alternative Education Prog.	-	-
97	Payments to Tax Increment Fund	-	-
Total Appropriations		<u>\$ 3,403,083</u>	<u>\$ 3,260,524</u>
2012-2013 Special Revenue Funds			
240	Food Service	\$ 308,131	\$ 328,965
Total Campus Appropriations		<u>\$ 3,711,214</u>	<u>\$ 3,589,489</u>

Grade	Student Data 2012-2013 Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	25.0%		37.5%		37.5%
PreK	18.8%		69.4%		11.8%
K	22.4%		64.7%		12.9%
1	26.5%		62.5%		11.0%
2	28.3%		55.4%		16.3%
3	26.6%	1.8%	62.4%		9.2%
4	27.1%	1.4%	64.3%		7.1%
5	29.6%	1.0%	58.2%		11.2%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					714

Position Information (FTE's) 2013-2014	
Instruction	54.00
Library	1.00
Staff Development	0.00
Campus Administration	7.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	9.95
Total Staff	73.95





**107 - Dean Highland  
Elementary School**

3300 Maple  
Waco, Texas 76707  
254-752-3751

Yolanda Williams, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 2,678,194	\$ 2,728,230
12 Instructional Resources and Media Services	28,967	28,465
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	328,431	258,697
31 Guidance, Counseling and Evaluation Svcs	164,178	116,790
32 Social Work Services	-	-
33 Health Services	31,667	33,558
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	345,422	317,499
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 3,576,859</u>	<u>\$ 3,483,239</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 315,662	\$ 334,081
Total Campus Appropriations	<u>\$ 3,892,521</u>	<u>\$ 3,817,320</u>

**Student Data 2012-2013**

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	35.3%		63.2%		1.5%
K	22.1%	0.8%	69.3%		7.9%
1	31.4%		57.0%		11.6%
2	28.3%	0.9%	53.1%		17.7%
3	23.3%		60.0%		16.7%
4	30.8%		60.6%		8.7%
5	34.7%	0.8%	54.3%		10.2%
6					100.0%
7					
8					
9					
10					
11					
12					
	Total Enrollment				792

**Position Information (FTE's)  
2013-2014**

Instruction	49.00
Library	1.00
Staff Development	0.00
Campus Administration	7.00
Guidance & Counseling	2.00
Health Services	1.00
Other Support	9.94
Total Staff	69.94



**109 - Hillcrest Professional Development Magnet School**

4225 Pine Avenue  
Waco, Texas 76710  
254-772-4286

Lisa Cain, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,436,158	\$ 1,508,072
12 Instructional Resources and Media Services	24,387	23,768
13 Instructional Staff Development and Curriculum Development	20,840	13,798
21 Instructional Leadership	-	-
23 School Leadership	234,206	232,012
31 Guidance, Counseling and Evaluation Svcs	82,103	58,395
32 Social Work Services	-	-
33 Health Services	31,273	31,411
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	171,874	162,892
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,000,841</u>	<u>\$ 2,030,348</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 127,198	\$ 133,288
Total Campus Appropriations	<u>\$ 2,128,039</u>	<u>\$ 2,163,636</u>

**Student Data 2012-2013**

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	30.0%		62.5%		7.5%
K	25.8%	1.6%	33.9%		38.7%
1	24.2%		40.9%		34.9%
2	25.0%		40.6%		34.4%
3	23.9%		49.3%		26.9%
4	22.4%		49.3%		28.4%
5	23.5%		54.4%		22.1%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					434

**Position Information (FTE's)  
2013-2014**

Instruction	29.49
Library	1.00
Staff Development	0.30
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	5.63
Total Staff	43.42





# **110 - J. H. Hines Elementary School**

301 Garrison St.  
Waco, Texas 76704  
254-753-1362

Tra Hall, Principal

Grades PK-5

## 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,878,369	\$ 2,090,857
12 Instructional Resources and Media Services	24,567	23,965
13 Instructional Staff Development and Curriculum Development	21,989	24,527
21 Instructional Leadership	-	-
23 School Leadership	306,927	323,760
31 Guidance, Counseling and Evaluation Svcs	116,490	58,395
32 Social Work Services	-	-
33 Health Services	31,538	31,564
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	260,055	276,277
52 Security and Monitoring Services	549	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	\$ 2,640,484	\$ 2,829,345
2012-2013 Special Revenue Funds		
240 Food Service	\$ 216,067	\$ 224,916
Total Campus Appropriations	\$ 2,856,551	\$ 3,054,261

## Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	66.7%		33.3%		
PreK	65.0%		23.3%		11.7%
K	67.1%		28.1%		4.9%
1	66.3%		28.9%		4.8%
2	66.3%		26.5%		7.2%
3	68.0%		24.4%		7.7%
4	75.9%		24.1%		
5	76.7%		16.4%		6.9%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					520

## Position Information (FTE's)

2013-2014	
Instruction	42.50
Library	1.00
Staff Development	0.00
Campus Administration	7.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	8.50
Total Staff	61.00



## 112 - Kendrick Elementary School

1801 Kendrick Lane  
Waco, Texas 76711  
254-752-3316

Julie Sapaugh, Principal

Grades PK-5

### 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,818,993	\$ 1,737,289
12 Instructional Resources and Media Services	26,167	28,661
13 Instructional Staff Development and Curriculum Development	1,100	1,100
21 Instructional Leadership	-	-
23 School Leadership	239,344	235,276
31 Guidance, Counseling and Evaluation Svcs	82,403	58,695
32 Social Work Services	-	-
33 Health Services	31,418	31,558
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	187,671	179,761
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,387,096</u>	<u>\$ 2,272,340</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 236,009	\$ 252,690
Total Campus Appropriations	<u>\$ 2,623,105</u>	<u>\$ 2,525,030</u>

### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	7.3%		85.4%		7.3%
K	12.3%		83.6%		4.1%
1	8.3%		84.5%		7.1%
2	6.3%		83.5%		10.1%
3	12.0%		81.3%		6.7%
4	12.2%		82.9%		4.9%
5	12.0%		80.4%		7.6%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment	526				

### Position Information (FTE's) 2013-2014

Instruction	33.00
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	7.50
Total Staff	48.50



# **116 - Mountainview Elementary School**

5901 Bishop Dr.  
Waco, Texas 76710  
254-772-2520

Melissa Pritchard, Principal

Grades PK-5

## 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,478,373	\$ 1,575,110
12 Instructional Resources and Media Services	26,967	26,661
13 Instructional Staff Development and Curriculum Development	47,030	41,040
21 Instructional Leadership	-	-
23 School Leadership	232,687	231,303
31 Guidance, Counseling and Evaluation Svcs	95,823	59,245
32 Social Work Services	-	-
33 Health Services	31,517	31,658
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	203,630	217,097
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,116,027</u>	<u>\$ 2,182,114</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 218,719	\$ 238,047
Total Campus Appropriations	<u>\$ 2,334,746</u>	<u>\$ 2,420,161</u>

## Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	20.0%		42.5%		37.5%
K	24.6%		34.4%		41.0%
1	17.3%		34.6%		48.2%
2	17.9%		46.3%		35.8%
3	18.6%	2.9%	31.4%		47.1%
4	24.2%		46.8%		29.0%
5	26.6%	1.6%	32.8%		39.1%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					445

## Position Information (FTE's) 2013-2014

Instruction	30.98
Library	1.00
Staff Development	0.80
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	7.19
Total Staff	46.97



**120 - Parkdale Professional Development School**

6400 Edmond Ave.  
Waco, Texas 76710  
254-772-2170

Marsha Henry, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,860,538	\$ 2,002,736
12 Instructional Resources and Media Services	23,767	23,195
13 Instructional Staff Development and Curriculum Development	18,289	13,777
21 Instructional Leadership	-	-
23 School Leadership	234,587	231,387
31 Guidance, Counseling and Evaluation Svcs	63,324	58,395
32 Social Work Services	-	50,740
33 Health Services	54,651	55,410
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	232,746	216,564
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	45,991
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,487,902</u>	<u>\$ 2,698,195</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 219,611	\$ 234,259
Total Campus Appropriations	<u>\$ 2,707,513</u>	<u>\$ 2,932,454</u>

**Student Data 2012-2013**

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	33.3%	16.7%	33.3%		16.7%
PreK	48.2%		37.5%		14.3%
K	37.2%	1.2%	39.5%		22.1%
1	43.3%	1.0%	35.1%	1.0%	19.6%
2	47.6%		36.6%		15.9%
3	42.4%	1.2%	36.5%		20.0%
4	53.3%		33.8%		13.0%
5	44.9%	1.3%	34.6%		19.2%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment	567				

**Position Information (FTE's)  
2013-2014**

Instruction	38.00
Library	1.00
Staff Development	0.29
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	7.63
Total Staff	53.92



**121 - Provident Heights Professional Development School**

2415 Bosque Ave.  
Waco, Texas 76707  
254-750-3930

Debbie Sims, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,542,649	\$ 1,582,945
12 Instructional Resources and Media Services	25,367	24,868
13 Instructional Staff Development and Curriculum Development	3,400	3,400
21 Instructional Leadership	-	-
23 School Leadership	240,748	237,282
31 Guidance, Counseling and Evaluation Svcs	89,195	58,395
32 Social Work Services	-	-
33 Health Services	54,510	55,309
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	181,114	191,185
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	15,000	15,500
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,151,983</u>	<u>\$ 2,168,884</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 210,662	\$ 225,109
Total Campus Appropriations	<u>\$ 2,362,645</u>	<u>\$ 2,393,993</u>

**Student Data 2012-2013**

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	14.3%		81.0%		4.8%
K	16.1%		80.7%		3.2%
1	21.4%		73.8%		4.8%
2	25.8%		65.2%		9.1%
3	26.3%		68.4%		5.3%
4	20.8%		71.7%		7.6%
5	26.9%		69.2%		3.9%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					442

**Position Information (FTE's)  
2013-2014**

Instruction	31.49
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	6.50
Total Staff	45.99





**127 - Lake Air Montessori  
Magnet School**

4601 Cobbs Dr.  
Waco, Texas 76710  
254-772-1910

Jessica Hicks, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 2,658,688	\$ 2,702,645
12 Instructional Resources and Media Services	61,630	57,623
13 Instructional Staff Development and Curriculum Development	30,440	9,000
21 Instructional Leadership	-	-
23 School Leadership	355,317	361,592
31 Guidance, Counseling and Evaluation Svcs	124,819	95,084
32 Social Work Services	-	-
33 Health Services	54,305	55,064
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	3,564	8,982
41 General Administration	-	-
51 Plant Maintenance and Operations	348,872	259,816
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	86,871
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 3,637,635</u>	<u>\$ 3,636,677</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 336,088	\$ 358,980
Total Campus Appropriations	<u>\$ 3,973,723</u>	<u>\$ 3,995,657</u>

**Student Data 2012-2013**

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC	25.0%		50.0%		25.0%
PreK	13.8%		55.0%		31.3%
K	21.3%		45.7%		33.0%
1	18.9%		64.9%		16.2%
2	17.7%		54.4%		27.9%
3	13.2%		64.7%		22.1%
4	17.5%		50.9%		31.6%
5	14.8%		63.9%		21.3%
6	19.7%		52.5%		27.9%
7	19.2%		53.9%		26.9%
8	15.1%		58.5%		26.4%
9					
10					
11					
12					
Total Enrollment	698				

**Position Information (FTE's)  
2013-2014**

Instruction	59.00
Library	1.00
Staff Development	0.00
Campus Administration	7.74
Guidance & Counseling	1.49
Health Services	1.00
Other Support	11.19
Total Staff	81.42



## 129 - West Avenue Elementary School

1101 N. 15<sup>th</sup> St.  
Waco, Texas 76707  
254-750-3900

Joseph Alexander, Principal

Grades PK-5

### 2013-2014 General Fund Budget

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,478,425	\$ 1,293,880
12 Instructional Resources and Media Services	25,867	25,262
13 Instructional Staff Development and Curriculum Development	3,000	1,200
21 Instructional Leadership	-	-
23 School Leadership	235,929	233,570
31 Guidance, Counseling and Evaluation Svcs	100,856	58,395
32 Social Work Services	-	-
33 Health Services	31,438	31,565
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	177,206	159,715
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
<b>Total Appropriations</b>	<b>\$ 2,052,721</b>	<b>\$ 1,803,587</b>
<b>2012-2013 Special Revenue Funds</b>		
240 Food Service	\$ 239,897	\$ 246,998
<b>Total Campus Appropriations</b>	<b>\$ 2,292,618</b>	<b>\$ 2,050,585</b>

### Student Data 2012-2013

Grade	Ethnicity				
	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC					
PreK	40.0%		58.2%		1.8%
K	23.3%		76.7%		
1	25.4%		71.4%		3.2%
2	45.2%		51.6%		3.2%
3	24.6%		68.9%		6.6%
4	26.7%		64.4%		8.9%
5	24.4%		73.3%		2.2%
6					100.0%
7					
8					
9					
10					
11					
12					
<b>Total Enrollment</b>					<b>375</b>

### Position Information (FTE's) 2013-2014

Instruction	26.75
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	7.63
<b>Total Staff</b>	<b>42.38</b>



**130 - South Waco Professional Development School**

2104 Gurley Lane  
Waco, Texas 76706  
254-753-6802

Twana Lee, Principal

Grades PK-5

**2013-2014 General Fund Budget**

	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 1,938,261	\$ 2,173,204
12 Instructional Resources and Media Services	25,017	24,412
13 Instructional Staff Development & Curriculum Development	61,192	800
21 Instructional Leadership	-	-
23 School Leadership	236,388	235,428
31 Guidance, Counseling and Evaluation Svcs	63,524	58,595
32 Social Work Services	-	-
33 Health Services	54,405	55,164
34 Student Transportation	-	-
35 Food Services	-	-
36 Extracurricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	187,292	212,249
52 Security and Monitoring Services	328	309
53 Data Processing Services	-	-
61 Community Services	15,000	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
95 Payments to Juvenile Justice Alternative Education Prog.	-	-
97 Payments to Tax Increment Fund	-	-
Total Appropriations	<u>\$ 2,581,407</u>	<u>\$ 2,760,161</u>
2012-2013 Special Revenue Funds		
240 Food Service	\$ 298,147	\$ 307,476
Total Campus Appropriations	<u>\$ 2,879,554</u>	<u>\$ 3,067,637</u>

**Student Data 2012-2013**

	Ethnicity				
Grade	African American	Asian Pac. Islander	Hispanic	Native American	White & Other
EC			60.0%		40.0%
PreK	56.6%	1.3%	32.9%		9.2%
K	42.9%	2.2%	42.9%		12.1%
1	44.3%		47.1%		8.6%
2	41.4%	1.2%	49.4%		8.1%
3	56.7%	1.5%	38.8%		3.0%
4	46.6%	1.4%	43.8%		8.2%
5	32.5%	1.2%	55.4%		10.8%
6					
7					
8					
9					
10					
11					
12					
Total Enrollment					552

**Position Information (FTE's)  
2013-2014**

Instruction	40.49
Library	1.00
Staff Development	0.00
Campus Administration	5.00
Guidance & Counseling	1.00
Health Services	1.00
Other Support	11.07
Total Staff	59.56



### Summer School

**Roxanne Bass, Coordinator of Compensatory Education Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 244,146	\$ 266,801
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	7,240	12,452
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	7,000	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ 258,386</u>	<u>\$ 279,253</u>

### Greater Waco Advanced Manufacturing Academy

**Marcus Walker, Principal**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ -</u>	<u>\$ -</u>

**Superintendent****Dr. Bonny Cain, Superintendent of Schools**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	327,698	326,685
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 327,698</u>	<u>\$ 326,685</u>

**School Board****Dr. Bonny Cain, Superintendent of Schools**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	97,654	97,160
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 97,654</u>	<u>\$ 97,160</u>

### Tax Cost

**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	152,987	145,450
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	611,947	653,125
Total Department Appropriations	<u>\$ 764,934</u>	<u>\$ 798,575</u>

### Human Resources

**Elaine Botello, Exective Director of Human Resources**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	684,148	716,574
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 684,148</u>	<u>\$ 716,574</u>

### Counseling & Pupil Accounting

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	162,459	323,047
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 162,459</u>	<u>\$ 323,047</u>

### Finance

**Rena Seifts, Director of Finance**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	616,389	568,532
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 616,389</u>	<u>\$ 568,532</u>

### Purchasing

**Sherry Trotts, CPA, Director of Purchasing**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	234,855	277,227
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 234,855</u>	<u>\$ 277,227</u>

### Information Services

**Alfredo Loreda, Director of Technology Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	127,737	312,689
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 127,737</u>	<u>\$ 312,689</u>

### Copy Center

**Sherry Trotts, CPA, Director of Purchasing**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	127,737	60,056
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 127,737</u>	<u>\$ 60,056</u>

### Public Information

**Dale Caffey, Public Information Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	400,545	629,084
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 400,545</u>	<u>\$ 629,084</u>

### Internal Controls

**Vacant**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	78,123	78,268
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 78,123</u>	<u>\$ 78,268</u>

### Business and Support Services

**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	181,196	341,644
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 181,196</u>	<u>\$ 341,644</u>

### Grant Development

**Sharla Garcia, Manager of Grant Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	132,606	137,675
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ 132,606</u>	<u>\$ 137,675</u>

### Administration

**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	535,800	549,800
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 535,800</u>	<u>\$ 549,800</u>



## General Systemwide Curriculum and Instruction

**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 328,818	\$ 501,333
12 Instructional Resources and Media Services	30,000	70,000
13 Instructional Staff Development and Curriculum Development	19,000	25,000
21 Instructional Leadership	-	5,000
23 School Leadership	14,000	29,800
31 Guidance, Counseling and Evaluation Services	-	20,000
32 Social Work Services	-	5,000
33 Health Services	-	5,000
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	18,000	62,000
41 General Administration	-	-
51 Plant Maintenance and Operations	500,000	1,241,115
52 Security and Monitoring Services	60,000	50,000
53 Data Processing Services	-	146,024
61 Community Services	17,000	19,800
71 Debt Service	10,000	10,000
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	1,753,058	2,122,000
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 2,749,876</u>	<u>\$ 4,312,072</u>

## Fine Arts

**Philip Morgan, Director of Fine Arts**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 391,847	\$ 491,027
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	11,200	5,400
21 Instructional Leadership	101,955	130,935
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	143,549	205,964
41 General Administration	-	-
51 Plant Maintenance and Operations	3,200	150,000
52 Security and Monitoring Services	2,036	413
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 653,787</u>	<u>\$ 983,739</u>

**CO Non-Administrative**  
**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	566,730	523,433
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 566,730</u>	<u>\$ 523,433</u>

**Elementary Program Management**

**Dr. Terri Patterson, Exective Director of Elementary Education**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 414,252	\$ 516,711
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	1,500	1,500
21 Instructional Leadership	152,811	252,633
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 568,563</u>	<u>\$ 770,844</u>

## Secondary Program Management

**Dr. Robin McDurham, Executive Director of Secondary Education**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 12,877	\$ 3,831
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	229,754	296,122
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 242,631</u>	<u>\$ 299,953</u>

## Staff Development

**Patrick Uptmore, Coordinator of Professional Development**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	277,620	277,527
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 277,620</u>	<u>\$ 277,527</u>

**Community/Family Outreach****Vacant**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	55,223
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ -</u>	<u>\$ 55,223</u>

**Training Center****Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	200	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	152,752	120,471
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
	<u>\$ 152,952</u>	<u>\$ 120,471</u>

### Early Childhood

**Donna McKethan, Director of Early Childhood Education**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	4,653	4,653
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 4,653</u>	<u>\$ 4,653</u>

### Bilingual Education

**Dr. Alma Betty Sandoval, Director of Bilingual Education**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 24,694	\$ 14,517
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	230,650	225,126
21 Instructional Leadership	157,954	153,452
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	72,132	67,145
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 485,430</u>	<u>\$ 460,240</u>

## Curriculum

**Kim Ellis, Executive Director of Curriculum**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 132,923	\$ 124,055
12 Instructional Resources and Media Services	16,921	63,121
13 Instructional Staff Development and Curriculum Development	973,703	799,390
21 Instructional Leadership	-	200
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,123,547</u>	<u>\$ 986,766</u>

## Advanced Academic Studies

**Dr. Cecilia Boswell, Executive Director of Advanced Academic Studies**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 114,300	\$ 176,193
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	195,932	139,528
21 Instructional Leadership	200,428	267,684
23 School Leadership	-	22,422
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	9,400	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 520,060</u>	<u>\$ 605,827</u>

## System Accountability

### Vacant

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 10,207	\$ 10,038
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	372,905	316,074
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	54,941	15,188
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 438,053</u>	<u>\$ 341,300</u>

## Development and Community Partnerships

### Amber George, Community Resource Coordinator

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	175,630	176,677
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 175,630</u>	<u>\$ 176,677</u>

### Athletics Concessions

**Johnny Tusa, Director of Athletics**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	109,233	88,600
41 General Administration	-	-
51 Plant Maintenance and Operations	7,679	6,199
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 116,912</u>	<u>\$ 94,799</u>

### Waco ISD Athletic Complex

**Johnny Tusa, Director of Athletics**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	371,885	3,661,421
41 General Administration	-	-
51 Plant Maintenance and Operations	500,733	644,266
52 Security and Monitoring Services	35,115	33,026
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	354,737	356,151
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,262,470</u>	<u>\$ 4,694,864</u>



**Athletics WHS****Johnny Tusa, Director of Athletics**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	403,564	306,237
41 General Administration	-	-
51 Plant Maintenance and Operations	2,000	2,000
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 405,564</u>	<u>\$ 308,237</u>

**Athletics - UHS****Johnny Tusa, Director of Athletics**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	388,501	290,760
41 General Administration	-	-
51 Plant Maintenance and Operations	1,200	1,200
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 389,701</u>	<u>\$ 291,960</u>

### Athletic Administration

**Johnny Tusa, Director of Athletics**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	808,736	855,571
41 General Administration	-	-
51 Plant Maintenance and Operations	111,023	96,543
52 Security and Monitoring Services	36,199	31,967
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 955,958</u>	<u>\$ 984,081</u>

### Health and Counseling Services

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	206,917	81,037
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	12,895
32 Social Work Services	297,411	292,770
33 Health Services	106,244	102,790
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	139,942	149,194
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 750,514</u>	<u>\$ 638,686</u>

### Student Transportation

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	2,908,409	2,930,200
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	215,000	219,000
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	608,712	607,250
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 3,732,121</u>	<u>\$ 3,756,450</u>

### Alternative Programs

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ 25,750
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	166,022	194,524
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	109,000	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 275,022</u>	<u>\$ 220,274</u>

### Career and Technology Education

**Donna McKethan, Director of Career and Technology Education**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 169,847	\$ 160,028
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	4,500	6,000
21 Instructional Leadership	159,519	222,717
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	20,233	-
32 Social Work Services	-	-
33 Health Services	3,000	3,000
34 Student Transportation	79,000	75,000
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	147,798	135,392
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 583,897</u>	<u>\$ 602,137</u>

### Bell's Hill Clinic

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	10,800	10,800
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 10,800</u>	<u>\$ 10,800</u>

## Special Education

**Dana Pate, Director of Special Education**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 516,076	\$ 519,727
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	293,732	-
21 Instructional Leadership	546,495	385,670
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	430,115	595,498
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	210,000	240,000
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,996,418</u>	<u>\$ 1,740,895</u>

## Accelerated Instruction

**Roxanne Bass, Coordinator of Compensatory Education Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 132,673	\$ 1,013,495
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	71,080	65,000
21 Instructional Leadership	133,848	138,204
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	121,250
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 337,601</u>	<u>\$ 1,337,949</u>

## Technology

**Alfredo Loredo, Director of Technology Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ 30,000	\$ 40,000
12 Instructional Resources and Media Services	40,000	-
13 Instructional Staff Development and Curriculum Development		
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	50,000	75,000
53 Data Processing Services	2,350,860	2,004,302
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 2,470,860</u>	<u>\$ 2,119,302</u>

## School Safety

**Kenneth Boatman, Chief of Police**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	1,281,946	1,317,786
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,281,946</u>	<u>\$ 1,317,786</u>

### Risk Management

**Sue Pfleging, Assistant Director of Human Resources**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	7,500	7,000
41 General Administration	-	-
51 Plant Maintenance and Operations	341,500	336,000
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 349,000</u>	<u>\$ 343,000</u>

### Grounds Maintenance

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	890,156	877,713
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 890,156</u>	<u>\$ 877,713</u>

## Facilities

### Rick Hartley, Executive Director Student Services

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	238,630	363,195
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 238,630</u>	<u>\$ 363,195</u>

## Maintenance

### Rick Hartley, Executive Director Student Services

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	500,196	579,543
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 500,196</u>	<u>\$ 579,543</u>



### A/C and Plumbing Maintenance

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	967,617	969,299
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 967,617</u>	<u>\$ 969,299</u>

### Electrical Maintenance

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	293,329	307,912
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 293,329</u>	<u>\$ 307,912</u>

### Custodial Services

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	741,961	832,677
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 741,961</u>	<u>\$ 832,677</u>

### Carpentry and Painting Maintenance

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	1,530,047	1,053,536
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,530,047</u>	<u>\$ 1,053,536</u>

### Media Repair

**Rick Hartley, Executive Director Student Services**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	152,139	151,572
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 152,139</u>	<u>\$ 151,572</u>

### Debt Service

**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	15,425,661	14,816,821
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	550,038	621,779
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 15,975,699</u>	<u>\$ 15,438,600</u>

**Warehouse****Sherry Trotts, CPA, Director of Purchasing**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	295,541	311,371
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 295,541</u>	<u>\$ 311,371</u>

**District Wide Unallocated****Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ -
12 Instructional Resources and Media Services	-	-
13 Instructional Staff Development and Curriculum Development	-	-
21 Instructional Leadership	-	-
23 School Leadership	-	-
31 Guidance, Counseling and Evaluation Services	-	-
32 Social Work Services	-	-
33 Health Services	-	-
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	-
41 General Administration	-	-
51 Plant Maintenance and Operations	-	-
52 Security and Monitoring Services	-	-
53 Data Processing Services	-	-
61 Community Services	-	-
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	-
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	-	-
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ -</u>	<u>\$ -</u>

## Undistributed

**Sheryl Davis, CPA, Chief Financial Officer**

2013-2014 General Fund Budget	12-13 Budgeted Expenditures	13-14 Budgeted Expenditures
11 Instruction	\$ -	\$ 2,803,765
12 Instructional Resources and Media Services	-	41,656
13 Instructional Staff Development and Curriculum Development	-	91,532
21 Instructional Leadership	-	68,442
23 School Leadership	-	417,130
31 Guidance, Counseling and Evaluation Services	-	170,350
32 Social Work Services	-	20,565
33 Health Services	-	52,512
34 Student Transportation	-	-
35 Food Services	-	-
36 Extra-curricular Activities	-	84,744
41 General Administration	-	145,250
51 Plant Maintenance and Operations	256,660	425,214
52 Security and Monitoring Services	-	60,668
53 Data Processing Services	750,000	59,188
61 Community Services	-	15,828
71 Debt Service	-	-
81 Facilities Acquisition and Construction	-	4,936
91 Contracted Instructional Services Between Schools	-	-
92 Purchase or Sale of WADA	-	-
93 Payments to Fiscal Agent/Member District of Shared Services	-	-
95 Payments to Juvenile Justice Alternative Education Program	-	-
97 Payments to Tax Increment Fund	372,146	427,000
99 Other Intergovernmental Charges	-	-
Total Department Appropriations	<u>\$ 1,378,806</u>	<u>\$ 4,888,780</u>

**Waco Independent School District**

**Adopted Budget**

**2013-14**

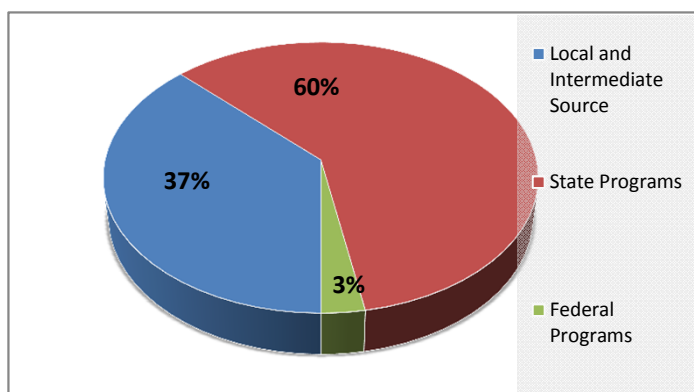
	<b>General Fund</b>	<b>National School Lunch &amp; Breakfast Fund</b>	<b>Debt Service Fund</b>	<b>Memorandum Total</b>
<b>Revenues:</b>				
Local and Intermediate Source Revenue	\$ 43,203,059	\$ 762,300	\$ 12,596,383	\$ 56,561,742
State Program Revenue	68,927,856	54,000	2,842,217	71,824,073
Federal Program Revenue	3,320,925	8,584,400	-	11,905,325
Total Revenues	<u>\$ 115,451,840</u>	<u>\$ 9,400,700</u>	<u>\$ 15,438,600</u>	<u>\$ 140,291,140</u>
<b>Appropriations:</b>				
Instruction	\$ 59,331,781	\$ -	\$ -	\$ 59,331,781
Instructional Resources and Media Services	954,473	-	-	954,473
Instructional Staff Development and Curriculum Development	2,292,593	-	-	2,292,593
Instructional Leadership	2,512,693	-	-	2,512,693
School Leadership	8,349,754	-	-	8,349,754
Guidance, Counseling and Evaluation Svcs	3,266,772	-	-	3,266,772
Social Work Services	371,135	-	-	371,135
Health Services	1,049,152	-	-	1,049,152
Student Transportation	3,005,200	-	-	3,005,200
Food Services	-	9,400,700	-	9,400,700
Extracurricular Activities	3,599,324	-	-	3,599,324
General Administration	4,396,452	-	-	4,396,452
Plant Maintenance and Operations	15,969,432	-	-	15,969,432
Security and Monitoring Services	1,792,035	-	-	1,792,035
Data Processing Services	2,671,397	-	-	2,671,397
Community Services	781,031	-	-	781,031
Debt Service	973,401	-	14,816,821	15,790,222
Facilities Acquisition and Construction	95,902	-	-	95,902
Payments to Shared Services Arrangement	240,000	-	-	240,000
Payments to Juvenile Justice Alternative Education Program	597,188	-	-	597,188
Payments to Tax Increment Fund	2,549,000	-	621,779	3,170,779
Other Intergovernmental Charges	653,125	-	-	653,125
Total Appropriations	<u>\$ 115,451,840</u>	<u>\$ 9,400,700</u>	<u>\$ 15,438,600</u>	<u>\$ 140,291,140</u>
Excess (Deficiency) of Estimated Revenues Over Appropriations	\$ -	\$ -	\$ -	\$ -
Other Financing Sources/(Uses)	-	-	-	-
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance, beginning of year	27,832,194	1,489,347	3,119,528	32,441,069
Fund Balance, end of year	<u>\$ 27,832,194</u>	<u>\$ 1,489,347</u>	<u>\$ 3,119,528</u>	<u>\$ 32,441,069</u>
<b>Non-spendable Funds:</b>				
Inventories	250,000	200,000	-	450,000
<b>Restricted Funds:</b>				
Retirement of Long-term Debt	-	-	3,119,528	3,119,528
National School Lunch and Breakfast Program		1,289,347		1,289,347
<b>Committed Funds:</b>				
Construction	615,501			615,501
Capital Expenditures for Equipment	951,114	-	-	951,114
<b>Assigned Funds:</b>				
Encumbrances	148,790	-	-	148,790
Unassigned Fund Balance	<u>\$ 25,866,789</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 25,866,789</u>

# Waco Independent School District 2013-14 PROPOSED BUDGET SUMMARY

## General Fund

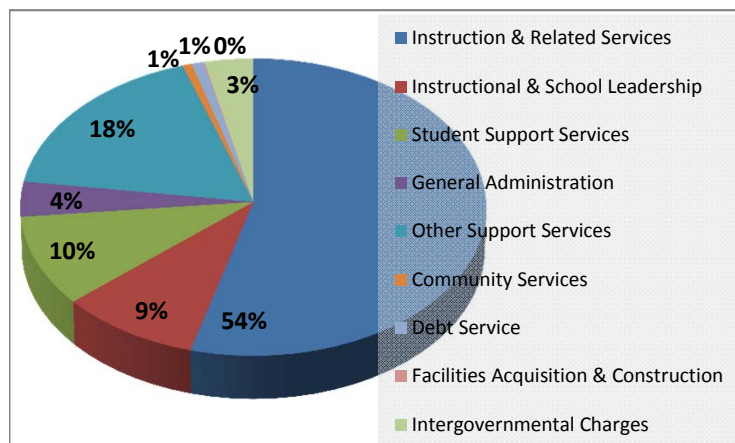
### Estimated Revenue:

Property Tax Revenue	\$ 42,123,039
Tuition Revenue	182,360
Earnings on Investments	72,000
Athletics & Other Event Revenue	544,700
Other Local Revenue	280,960
State Foundation School Program	64,862,325
Teacher Retirement On-behalf Payments	4,065,531
Medicaid Reimbursements	2,256,925
Indirect Cost & Other Federal Revenue	1,064,000
<b>Total Estimated Revenue</b>	<b><u>\$115,451,840</u></b>



### Proposed Appropriations:

Instruction & Related Services	\$ 62,578,847
Instructional & School Leadership	10,862,447
Student Support Services	11,291,583
General Administration	4,396,452
Other Support Services	20,432,864
Community Services	781,031
Debt Service	973,401
Facilities Acquisition & Construction	95,902
Intergovernmental Charges	4,039,313
<b>Total Proposed Appropriations</b>	<b><u>\$115,451,840</u></b>



## Child Nutrition Fund



### Estimated Revenue:

Local Charges for Meals	\$ 747,000
Federal Meal Reimbursements	8,104,400
Commodities, Grants & Other Revenue	549,300
<b>Total Estimated Revenue</b>	<b><u>\$ 9,400,700</u></b>

### Proposed Appropriations:

Payroll Costs	\$ 2,779,300
Food, Food Prep & Serving Supplies	5,049,100
Management Contract	1,009,710
Other Costs	562,590
<b>Total Proposed Appropriations</b>	<b><u>\$ 9,400,700</u></b>

## Debt Service Fund



### Estimated Revenue:

Property Tax Revenue	\$12,588,883
Earnings on Investments	7,500
State Foundation School Program	2,842,217
<b>Total Estimated Revenue</b>	<b><u>\$15,438,600</u></b>

### Proposed Appropriations:

Principal on Bonded Debt	\$ 5,835,000
Interest on Bonded Debt	8,971,821
Fees Related to Bonded Debt	10,000
Payments to Tax Increment Fund	621,779
<b>Total Proposed Appropriations</b>	<b><u>\$15,438,600</u></b>