Waco Independent School District Crestview Elementary School 2022-2023 Improvement Plan



Mission Statement

Crestview Elementary will cultivate a safe and positive learning community where each and every student and staff member can grow; we will work as a team to elevate and captivate ALL individuals to become global thinkers in order to solve 21st-century challenges.

Vision

Crestview Cougars are optimistic, understanding, gracious, ambitious, resilient, servant leaders

Core Beliefs

All students will learn when provided with engaging experiences related to their specific needs.

Students and staff will build strong positive relationships.

All students will grow academically, socially, and emotionally.

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Goals

Goal 1: Increase student achievement by meeting the academic, social-emotional, and physical needs of our diverse student population.

Performance Objective 1: Improve instructional systems and structures to improve students' academic achievement and growth.

Evaluation Data Sources: STAAR Data, BAS, Renaissance, District Assessments

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Ensure that all teachers understand and use the Data-Driven Instruction (DDI) and Action Coaching frameworks for instructional		Formative	
improvement.	Jan	May	May
Strategy's Expected Result/Impact: Improvement in TCA scores, report card grades, Star Renaissance data, TELPAS, and BAS reading levels will show that 60% of students demonstrate grade-level reading/math, and/or Reading/Math/Science STAAR results will show 60% of students making student achievement			
Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist			
Strategy 2 Details	Formative Reviews		ews
ategy 2: Provide time for teachers to collaboratively design lessons and re-evaluate small group interventions, school tutorials, and		Formative	
Saturday School based on student needs using data-driven instruction.	Jan	May	May
Strategy's Expected Result/Impact: Improve student scores on STAAR to 60% meets expectations in math/reading/science and increase BAS/Star Renaissance levels			
Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist			
- TEA Priorities:			
Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			

Strategy 3 Details	Fo	rmative Rev	iews
Strategy 3: Tutor students in grades 3-5 in math, reading, and science.		Formative	
Strategy's Expected Result/Impact: Increase student achievement and growth in math, reaching and science Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist	Jan	May	May
- TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
Strategy 4 Details	Fo	rmative Rev	iews
Strategy 4: Purchase research-based supplemental materials and technology to ensure the academic success of students.		Formative	
Strategy's Expected Result/Impact: Improve academic performance to reach 60% of students passing as measured by STAAR, Star Renaissance Math/Reading TCAs, and classroom assessments	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist			
 - TEA Priorities: Build a foundation of reading and math, Connect high school to career and college - ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction 			
Strategy 5 Details	For	rmative Rev	iews
Strategy 5: Increase student achievement and identification of GT students by providing enrichment opportunities.		Formative	
Strategy's Expected Result/Impact: Increased the number of identified GT students Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist	Jan	May	May
- TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
No Progress Continue/Modify X Discontinue/Modify	nue	1	1

Goal 1: Increase student achievement by meeting the academic, social-emotional, and physical needs of our diverse student population.

Performance Objective 2: Implement campus-wide behavior initiatives and professional development to support the safety and social-emotional well-being of students.

Evaluation Data Sources: Professional Development Sign-In Sheets, Anonymous Reports, Professional Development Calendar, Student Surveys

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Provide professional development to support the social-emotional needs of students and improve campus-wide systems and		Formative	
processes that include: 1) social emotional learning; 2) Positive Behavior Interventions and Supports (PBIS/TFI); 3) behavior management; and 4) clear campus-wide procedures for responding to both positive and negative behavior.	Jan	May	May
Strategy's Expected Result/Impact: Set clear campus expectations and structures to respond to non-academic needs of students. Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialists			
- TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 5: Effective Instruction			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Implement SEL lessons during morning meetings using the district-approved curriculum, Character Strong.		Formative	
Strategy's Expected Result/Impact: Students feel a sense of belonging and the ability to voice their feelings/thoughts	Jan	May	May
Staff Responsible for Monitoring: Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor, Instructional Specialist ESF Levers: Lever 3: Positive School Culture			
No Progress Continue/Modify X Discontinue	e		

Goal 1: Increase student achievement by meeting the academic, social-emotional, and physical needs of our diverse student population.

Performance Objective 3: Promote a positive and healthy environment by providing social emotional learning opportunities.

Evaluation Data Sources: Progress Monitoring Data, Student Feedback, Staff Feedback

Strategy 1 Details	For	mative Revi	iews
Strategy 1: Provide student volunteers/interns from Baylor school of Psychology to help mentor students.		Formative	
Strategy's Expected Result/Impact: Students will learn problem-solving skills, self-advocacy, as well as conflict resolution	Jan	May	May
Staff Responsible for Monitoring: Principal, Counselors			•
- TEA Priorities:			
Recruit, support, retain teachers and principals, Connect high school to career and college - ESF Levers:			
Lever 3: Positive School Culture			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Promote a positive, healthy environment through the use of community volunteers and mentors who help support our Stars		Formative	
Reading Buddies program.	Jan	May	May
Strategy's Expected Result/Impact: Students learn to build positive relationships			
Staff Responsible for Monitoring: Principal			
- ESF Levers:			
Lever 3: Positive School Culture			
Strategy 3 Details	For	mative Revi	iews
Strategy 3: Provide weekly or bi-monthly classroom guidance lessons with the counselor utilizing targeted SEL topics.		Formative	
Strategy's Expected Result/Impact: Increase student sense of safety, comfort, and belonging	Jan	May	May
Staff Responsible for Monitoring: Counselor			
ESF Levers:			
Lever 3: Positive School Culture			
No Progress Accomplished Continue/Modify X Discontinue/	nue		<u> </u>

Goal 2: Align systems of support for teachers to improve teacher success and retention.

Performance Objective 1: Implement strategies to support teachers' success in meeting learning outcomes for students.

HB3 Goal

Evaluation Data Sources: Teacher Satisfaction Survey

Strategy 1 Details	For	mative Revi	iews
Strategy 1: Implement an expanded Opportunity Culture to increase the reach of growing teachers and students.		Formative	
Strategy's Expected Result/Impact: Increase teaching capacity and student growth/achievement	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, and Opportunity Culture Director			
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Ensure staff are adequately trained to implement and sustain AVID by attending AVID Summer Institute.		Formative	
Strategy's Expected Result/Impact: Teachers receive instruction on research-based strategies at the AVID Summer Institute and implement the strategies in their classrooms	Jan	May	May
Staff Responsible for Monitoring: Principal, Leadership Team			
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction			
Strategy 3 Details	For	mative Revi	iews
Strategy 3: Assign first year teachers a mentor through the WISD Succeed Mentoring Program.		Formative	
Strategy's Expected Result/Impact: Increase support and capacity of new teachers as evidenced in walkthrough and observation notes and teacher retention rates	Jan	May	May
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture			

Strategy 4 Details	For	Formative Reviews	
Strategy 4: Implement consistent and effective Action Coaching for all teachers.		Formative	
Strategy's Expected Result/Impact: Teaching improves and students grow at least one year	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, and MCLs			
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction			
No Progress Accomplished — Continue/Modify X Discontinue/	ue		

Goal 2: Align systems of support for teachers to improve teacher success and retention.

Performance Objective 2: Develop and implement a professional development plan to support increased student achievement.

Evaluation Data Sources: Professional Development Plan, Sign-In Sheets, Session Survey Results, Increased Knowledge and Skills of Effective Instructional Strategies, T-TESS Results, AVID Summer Institute Attendees

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Provide professional development to ensure all teachers have a strong foundation in implementing Data-Driven Instruction (DDI).		Formative	
Strategy's Expected Result/Impact: Math/Reading/Science STAAR will show an increase in student achievement and growth so that 60% of students meet approaches and TCA scores, report card grades, Star Renaissance, and TELPAS will improve	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist			
- TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
Strategy 2 Details	For	mative Revi	ews
	Formative		
Strategy 2: Implement professional development focused on lesson planning processes and protocols.			
Strategy's Expected Result/Impact: Increase student achievement, improve the effectiveness of lesson planning, and increase	Jan	May	May
	Jan	May	May

Strategy 3 Details	For	mative Revi	ews
Strategy 3: Participate in training to understand the A-F Accountability System.		Formative	
Strategy's Expected Result/Impact: A clear understanding of the accountability system with identified focus areas for improvement in student achievement	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Specialist, MCLs			
- TEA Priorities:			
Recruit, support, retain teachers and principals			
- ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 5: Effective Instruction			
Strategy 4 Details	For	mative Revi	ews
Strategy 4: Implement professional development focused on SPED, 504, student mentoring, and trauma protocols.		Formative	
Strategy's Expected Result/Impact: Increase student achievement, effective lesson planning and teaching as evident through T-TESS	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, MCLs, Instructional Specialist			
TEA Priorities:			
Recruit, support, retain teachers and principals - ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction			
No Progress Accomplished — Continue/Modify X Discontinue	nue		

Goal 3: Utilize effective programs and practices to provide a safe and supportive environment.

Performance Objective 1: Implement school-wide structures to promote strong SEL for all.

HB3 Goal

Evaluation Data Sources: Technology Training Sessions, Lesson Plans, Staff Feedback

Strategy 1 Details	Fo	rmative Rev	iews
Strategy 1: Implement a social-emotional learning program to promote kindness and compassion in an effort to build positive relationships		Formative	
and unity among students on campus. Strategy's Expected Result/Impact: Improve school culture, increase sense of student well-being	Jan	May	May
Staff Responsible for Monitoring: Counselors, Assistant Principal, Principal			
- ESF Levers: Lever 2: Effective, Well-Supported Teachers			
Strategy 2 Details	Fo	rmative Rev	iews
Strategy 2: Train students and staff on bullying prevention strategies and the STOPit online reporting system.		Formative	
Strategy's Expected Result/Impact: Decrease number of bullying incidents Staff Responsible for Monitoring: Counselors, Assistant Principal, Principal	Jan	May	May
- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum			
Strategy 3 Details	For	rmative Revi	iews
Strategy 3: Provide ongoing training for staff on techniques and programs such as No Place for Hate, restorative practices,		Formative	1
mentoring/relational mindsets, and violence prevention strategies to promote positive behavior among students. Strategy's Expected Result/Impact: Improve relationships among students, decrease in bullying incidents and office referrals	Jan	May	May
Staff Responsible for Monitoring: Counselor, Assistant Principal, Principal			
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture			
No Progress Accomplished — Continue/Modify X Discontinue	ie	•	•

Goal 4: Identify and implement strategies to increase student attendance and emphasize the importance of high school graduation.

Performance Objective 1: Increase average daily attendance for the Crestview student population to 97% and focus on the importance of completing high school.

Evaluation Data Sources: ADA Reports, Banners in Building, Photographs

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Communicate and celebrate each student's graduation year through the use of hallway banners.		Formative	
Strategy's Expected Result/Impact: Develop common language and excitement about graduation and beyond (CCMR)	Jan	May	May
Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor			
- TEA Priorities: Connect high school to career and college - ESF Levers: Lever 3: Positive School Culture			
- Targeted Support Strategy			
Strategy 2 Details	For	mative Revi	ews
Strategy 2 Details Strategy 2: Use district PCL to make home visits to students who have 3 or more unexcused absences.	For	mative Revi Formative	ews
	For Jan		ews May
Strategy 2: Use district PCL to make home visits to students who have 3 or more unexcused absences.		Formative	

Strategy 3 Details	For	mative Revi	ews
Strategy 3: Recognize classes with an average of 97% or above attendance weekly and every six weeks. Also, recognize individual students		Formative	
with perfect attendance through the use of certificates and other rewards to emphasize the importance of staying in school and not dropping out.	Jan	May	May
Strategy's Expected Result/Impact: Student attendance will improve to 97%			
Staff Responsible for Monitoring: PIEMS Clerk, Principal, Assitant Principal, Counselor, Teachers			
- TEA Priorities:			
Build a foundation of reading and math, Connect high school to career and college			
- ESF Levers:			
Lever 3: Positive School Culture			
Strategy 4 Details	For	mative Revi	ews
Strategy 4: Provide career education to assist students in developing knowledge and skills necessary for a broad range of college and career		Formative	
opportunities.	Jan	May	May
Strategy's Expected Result/Impact: Increased student awareness of graduation and college and career opportunities		,	
Staff Responsible for Monitoring: Principal, Assitant Principal, Instructional Specialist, Counselors, MCLs, Teachers			
- TEA Priorities:			
Connect high school to career and college			
- ESF Levers:			
Lever 3: Positive School Culture			
No Progress Accomplished Continue/Modify X Discontinue			

Goal 5: Engage families and community members to support campus goals.

Performance Objective 1: Provide opportunities for parent and family engagement at Crestview Elementary.

High Priority

Evaluation Data Sources: Sign-in Sheets, Meals Served, Family Engagement Calendar

Strategy 1 Details	Formative Reviews		
Strategy 1: Implement a Hispanic Heritage event during the month of October.	Formative		
Strategy's Expected Result/Impact: Increase parental involvement and celebrate diversity	Jan	May	May
Staff Responsible for Monitoring: Campus Leadership, Faculty, and Staff			-
- ESF Levers:			
Lever 3: Positive School Culture			
Strategy 2 Details	Formative Reviews		
Strategy 2: Implement a family feast for our annual Thanksgiving dinner during the month of November and encourage dinner-time family	Formative		
discussions.	Jan	May	May
Strategy's Expected Result/Impact: Increase parent involvement/engagement by 25% and increase student attendance by 5%			,
Staff Responsible for Monitoring: PEIMS Clerk, Principal, Assitant Principal, Teachers			
- ESF Levers:			
Lever 3: Positive School Culture			
Strategy 3 Details	Formative Reviews		
Strategy 3: Conduct documented parent/teacher conferences during the months of October and February to inform parents of student	Formative		
progress.	Jan	May	May
Strategy's Expected Result/Impact: Increase parental engagement to improve student outcomes			
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist, MCLs, Teacher Leaders			
- ESF Levers:			
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction			
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Strategy 4 Details	For	Formative Reviews		
Strategy 4: Conduct Black History month event(s) during the month of February.	Formative			
Strategy's Expected Result/Impact: Increase parental involvement, increase student achievement, and support cultural appreciation	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialists, Teacher Leaders				
- ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
Strategy 5 Details	Formative Reviews			
Strategy 5: Conduct annual Literacy Week activities during the month of March.		Formative		
Strategy's Expected Result/Impact: Increase parental involvement and student achievement	Jan	May	May	
Staff Responsible for Monitoring: Principal, Assistant Principal, Instructional Specialist, MCLs, Teacher Leaders - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction				
No Progress Continue/Modify X Discontinue	e			