

# **CRESTWOOD LOCAL SCHOOL DISTRICT**



## **May 2024 Five Year Forecast Presentation**

Presented by:  
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Treasurer/CFO  
May 14th 2024

# May Forecast Considerations

- The Portage County Health Consortium has stated health care premiums are projected to continue to rise in coming years.
- In 2024 Portage county will conduct property tax re-appraisals. The auditor expects a 30%-35% increase across the county. (prior to rollback, credits, and reduction factor due to HB920)
- The Board of Governors of the Federal Reserve System has set the current interest rate at 5.25%. This is a slight decrease from November forecast.
- January of 2024 expiration of the classroom facilities levy (.50 mills) Once expended expenses to the general fund once the funds are spent. It is projected that the Classroom Facilities fund will be spent by FY26 and FY27.
- Aging bus/van fleet.



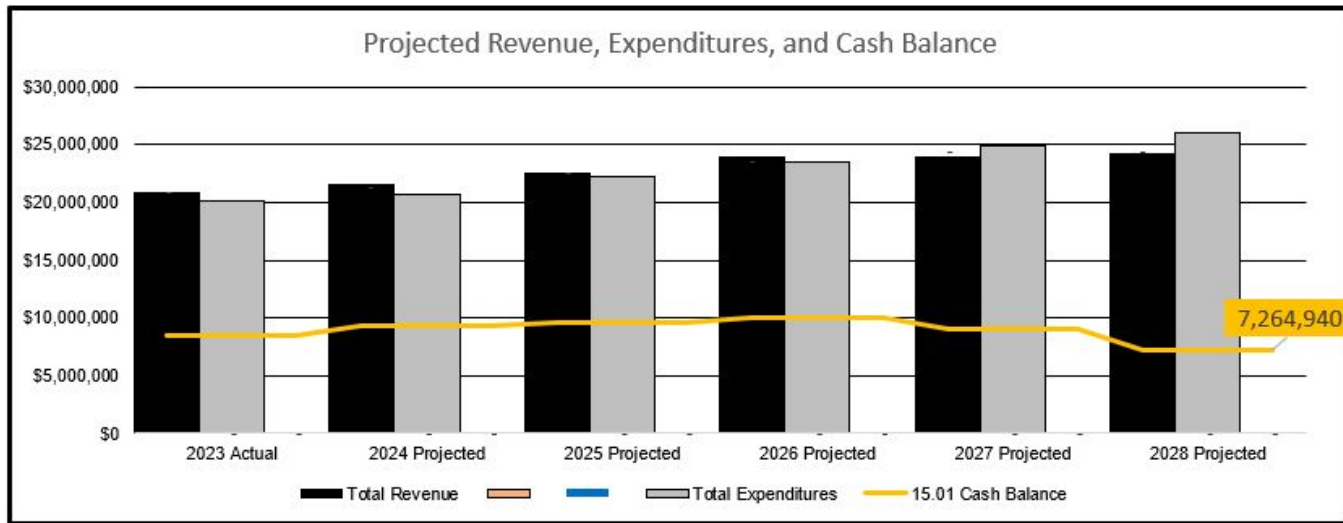


# May Forecast Considerations

- Union negotiations will finalize in Spring of 2024.
- Projected district phone system and network upgrades in FY25 and FY26.
- There are several expenditures that we are anticipating in the upcoming years; Track replacement, Playground surface replacement and Roof repairs at the 7-12 campus.
- Purchase of a 6 year Math curriculum in FY25 and FY26, and an English Language Learner curriculum in FY25.
- Fair School Funding Formula Phase in increased to 66.7% from 50%. with Crestwood remaining a Guarantee district.
- Scheduled turnover of student and staff computers over the next 3 years.



# Forecast Overview



- The district's cash balance is positive at year-end FY 2024. However, it is projected to worsen by FY 2028. A worsening cash balance can erode the district's financial stability over time.
- This Forecast includes the newly adopted and continued phase in for the Fair School Funding Plan which was passed as part of HB33 in July 2023.
- Crestwood is considered a guarantee district in FY 2024 and is expected to remain in the guarantee for the entirety of this forecast.





# Financial Forecast Summary

	2024	2025	2026	2027	2028
Beginning Cash Balance	\$8,416,537	\$9,281,931	\$9,613,522	\$9,975,088	\$9,071,204
+ Revenue	\$21,491,047	\$22,561,289	\$23,854,162	\$23,957,749	\$24,181,378
+ Renewal Levies	\$0	\$0	\$0	\$0	\$0
+ New Levies	\$0	\$0	\$0	\$0	\$0
- Expenditures	\$20,625,653	\$22,229,698	\$23,492,596	\$24,861,633	\$25,987,641
<b>= Revenue Surplus or Deficit</b>	<b>\$865,394</b>	<b>\$331,591</b>	<b>\$361,566</b>	<b>-\$903,884</b>	<b>-\$1,806,263</b>
Ending Cash Balance with Levies	\$9,281,931	\$9,613,522	\$9,975,088	\$9,071,204	\$7,264,941
Revenue Surplus or Deficit without Levies	\$865,394	\$331,591	\$361,566	-\$903,884	-\$1,806,263
Ending Cash Balance without Levies	\$9,281,931	\$9,613,522	\$9,975,088	\$9,071,204	\$7,264,941

\*\*Balances not reduced for encumbrances or reservations

In FY 2024 a revenue surplus is expected. This means that expenditures are expected to be \$865,393 less than revenue. However by the conclusion of the forecast, FY 2028, a revenue shortfall is projected. Expenditures are projected to surpass revenue by \$1,806,263 during this period. The district would need to cut its FY 2028 projected expenses by 6.95% in order to balance its budget without additional revenue.

## Ending Cash Balances:

Fiscal Year 2024: \$9,281,930

Fiscal Year 2025: \$9,613,521

Fiscal Year 2026: \$9,975,087

Fiscal Year 2027: \$9,071,204 (\$903,883 deficit)

Fiscal Year 2028: \$7,264,940 (\$1,806,263 deficit)



# Forecast Comparison:

## November 2023 to May 2024

- May 2024 FIVE YEAR FORECAST

Financial Forecast	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Beginning Balance (Line 7.010) Plus Renewal/New Levies Modeled	8,416,537	9,281,930	9,613,521	9,975,087	9,071,204
+ Revenue	21,491,047	22,561,289	23,854,162	23,957,749	24,181,378
+ Proposed Renew/Replacement Levies	-	-	-	-	-
+ Proposed New Levies	-	-	-	-	-
- Expenditures	(20,625,653)	(22,229,698)	(23,492,596)	(24,861,633)	(25,987,641)
= Revenue Surplus or Deficit	865,393	331,591	361,566	(903,883)	(1,806,263)
Line 7.020 Ending Balance with renewal/new levies	9,281,930	9,613,521	9,975,087	9,071,204	7,264,940

### Analysis Without Renewal Levies Included:

Revenue Surplus or Deficit w/o Levies	865,393	331,591	361,566	(903,883)	(1,806,263)
Ending Balance w/o Levies	9,281,930	9,613,521	9,975,087	9,071,204	7,264,940

- November 2023 FIVE YEAR FORECAST

Financial Forecast	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026	Fiscal Year 2027	Fiscal Year 2028
Beginning Balance (Line 7.010) Plus	8,416,537	9,337,081	9,777,376	9,800,075	8,928,875
+ Revenue	21,272,201	22,006,951	22,796,862	22,858,779	23,082,745
+ Proposed Renew/Replacement Levies	-	-	-	-	-
+ Proposed New Levies	-	-	-	-	-
- Expenditures	(20,351,656)	(21,566,656)	(22,774,163)	(23,729,978)	(24,957,424)
= Revenue Surplus or Deficit	920,544	440,295	22,699	(871,200)	(1,874,679)
Line 7.020 Ending Balance with renewal/new levies	9,337,081	9,777,376	9,800,075	8,928,875	7,054,196



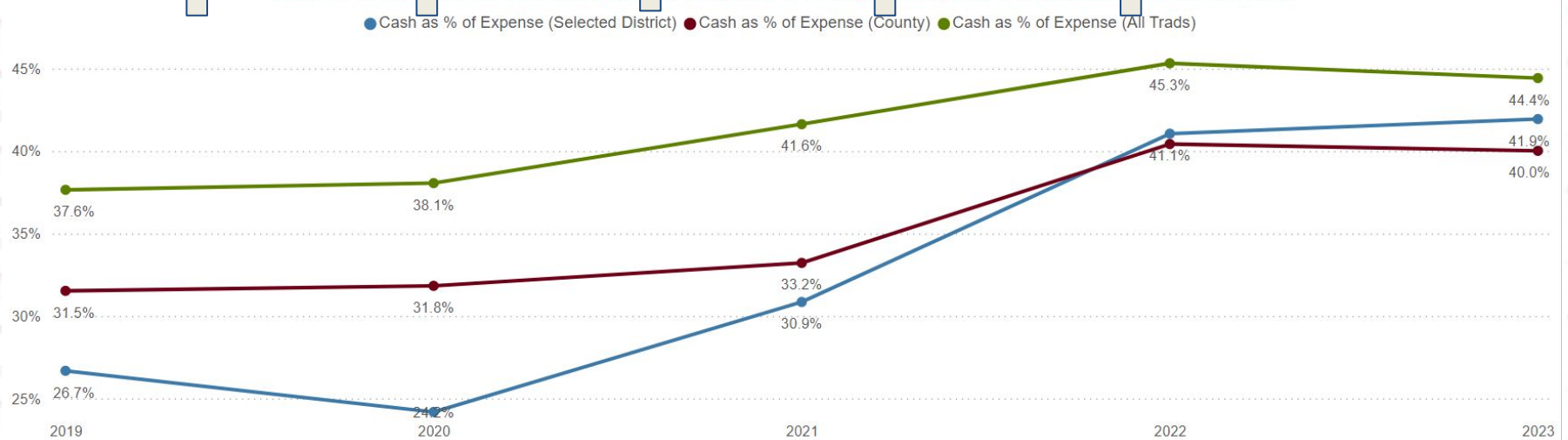


# Cash as Percent of Expense

Cash as % of Expense for Crestwood Local Compared to Portage County and to All Traditional School Districts

Fiscal Year	2019			2020			2021			2022			2023		
District	Cash as % of Expense	Cash as % of Expense (County)	Cash as % of Expense (All Trads)	Cash as % of Expense	Cash as % of Expense (County)	Cash as % of Expense (All Trads)	Cash as % of Expense	Cash as % of Expense (County)	Cash as % of Expense (All Trads)	Cash as % of Expense	Cash as % of Expense (County)	Cash as % of Expense (All Trads)	Cash as % of Expense	Cash as % of Expense (County)	Cash as % of Expense (All Trads)
Crestwood Local - 049189 (Portage)	26.7%	31.5%	37.6%	24.2%	31.8%	38.1%	30.9%	33.2%	41.6%	41.1%	40.4%	45.3%	41.9%	40.0%	44.4%

Cash as % of Expense for Crestwood Local Compared to Portage County and to All Traditional School Districts



# County Average: Ending Cash Balances

Fiscal Year	2023			2022			2021			2020			2019	
County	Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures
Portage	107,166,108	267,813,623	40.0%	100,178,614	247,808,499	40.4%	87,868,117	264,495,403	33.2%	81,604,484	256,378,699	31.8%	80,414,613	255,080,173

County	FY District	2023			2022			2021			2020		
		Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures	Cash as % of Expense	Total Ending Cash	Total Expenditures	Cash as % of Expense
Portage	Aurora City	12,569,108	44,963,272	28.0%	13,991,815	40,765,685	34.3%	12,486,764	44,520,723	28.0%	12,532,142	40,244,452	31.1%
	Crestwood Local	8,416,537	20,068,033	41.9%	7,630,475	18,587,066	41.1%	6,100,859	19,775,310	30.9%	4,910,976	20,306,427	24.2%
	Field Local	10,099,673	23,660,409	42.7%	7,620,228	21,438,608	35.5%	4,434,421	24,543,941	18.1%	3,187,366	21,875,182	14.6%
	James A Garfield Local	5,403,717	15,709,341	34.4%	4,177,316	14,276,204	29.3%	2,416,949	14,920,633	16.2%	1,992,523	14,937,941	13.3%
	Kent City	35,318,776	53,321,819	66.2%	34,821,482	49,186,111	70.8%	31,576,706	50,149,245	63.0%	31,490,958	48,850,206	64.5%
	Ravenna City	1,231,695	27,602,229	4.5%	1,047,181	29,133,582	3.6%	3,503,793	30,583,562	11.5%	3,545,584	30,088,689	11.8%
	Rootstown Local	4,096,748	12,594,388	32.5%	3,209,830	12,737,432	25.2%	2,558,357	14,831,075	17.2%	3,185,919	14,700,445	21.7%
	Southeast Local	14,215,753	20,651,469	68.8%	15,050,350	17,934,976	83.9%	13,709,229	19,356,098	70.8%	13,291,833	19,783,574	67.2%
	Streetsboro City	9,719,039	31,666,493	30.7%	8,276,007	25,673,973	32.2%	7,447,865	25,563,028	29.1%	3,770,685	24,986,161	15.1%
	Waterloo Local	2,215,161	9,867,743	22.4%	889,470	10,457,201	8.5%	320,673	12,233,900	2.6%	791,222	12,087,053	6.5%
	Windham Exempted Village	3,879,901	7,708,427	50.3%	3,464,460	7,617,661	45.5%	3,312,501	8,017,888	41.3%	2,905,276	8,518,569	34.1%



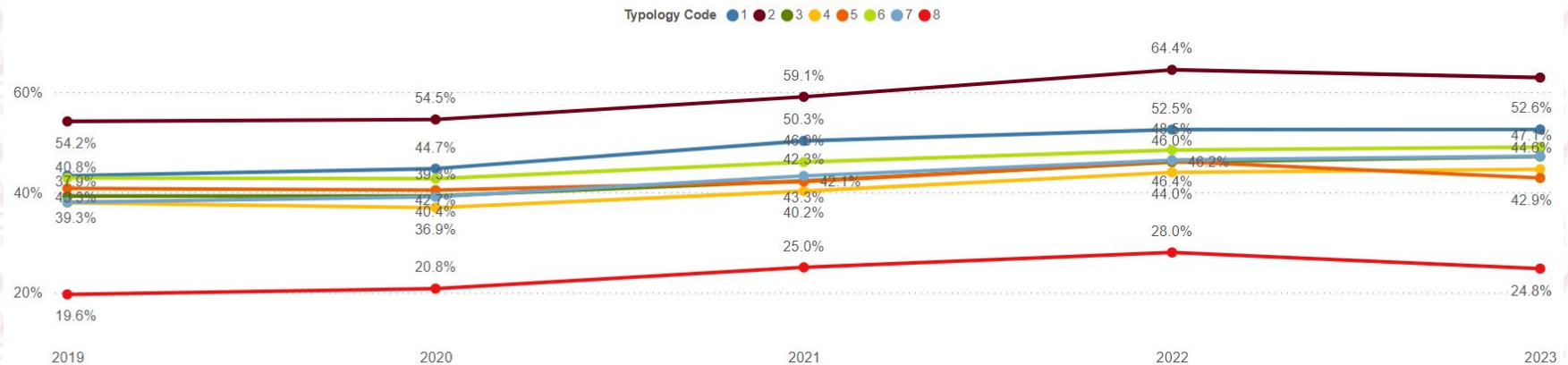


# Cash as a Percent Statewide District Typology

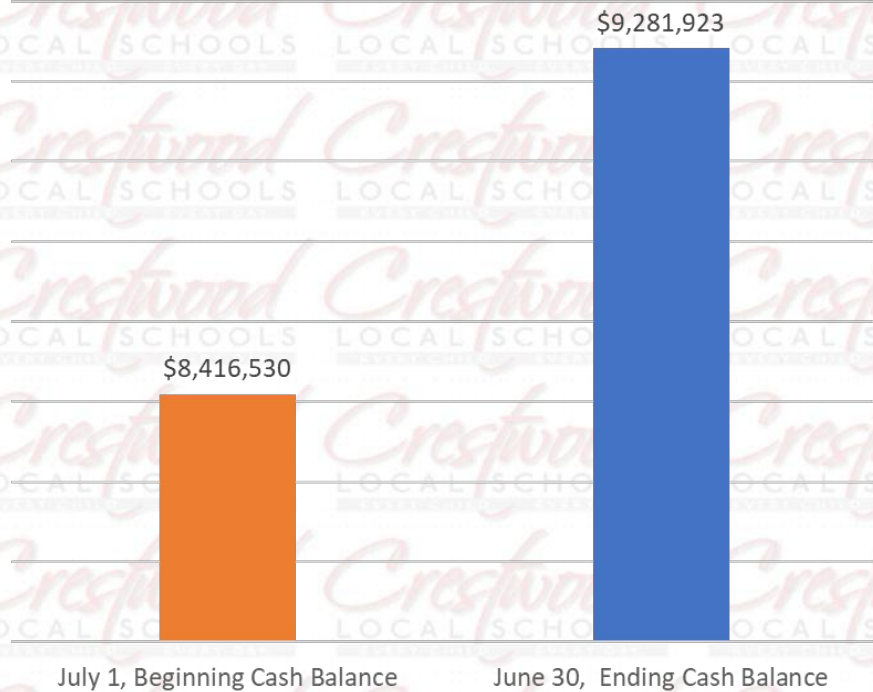
Typology Code	Fiscal Year Typology Description	2023		2022		2021		2020		2019	
		Cash as % of Expense	Number of Districts	Cash as % of Expense	Number of Districts	Cash as % of Expense	Number of Districts	Cash as % of Expense	Number of Districts	Cash as % of Expense	Number of Districts
1	1 - Rural - High Student Poverty & Small Student Population	52.6%	123	52.5%	123	50.3%	123	44.7%	123	43.3%	123
3	3 - Small Town - Low Student Poverty & Small Student Population	47.1%	110	46.0%	110	42.3%	110	39.3%	110	39.3%	110
2	2 - Rural - Average Student Poverty & Very Small Student Population	62.9%	106	64.4%	106	59.1%	106	54.5%	106	54.2%	106
4	4 - Small Town - High Student Poverty & Average Student Population	44.6%	89	44.0%	89	40.2%	89	36.9%	89	37.9%	89
5	5 - Suburban - Low Student Poverty & Average Student Population Size	42.9%	77	46.2%	77	42.1%	77	40.4%	77	40.8%	77
7	7 - Urban - High Student Poverty & Average Student Population	47.2%	47	46.4%	47	43.3%	47	39.1%	47	38.0%	47
6	6 - Suburban - Very Low Student Poverty & Large Student Population	49.0%	46	48.5%	46	46.0%	46	42.7%	46	42.9%	46
8	8 - Urban - Very High Student Poverty & Very Large Student Population	24.8%	8	28.0%	8	25.0%	8	20.8%	8	19.6%	8



Cash as % of Expense by Fiscal Year and Typology



# Current Fiscal Year Projected Financial Analysis



**Projected General Fund Revenue** **\$21,491,047**

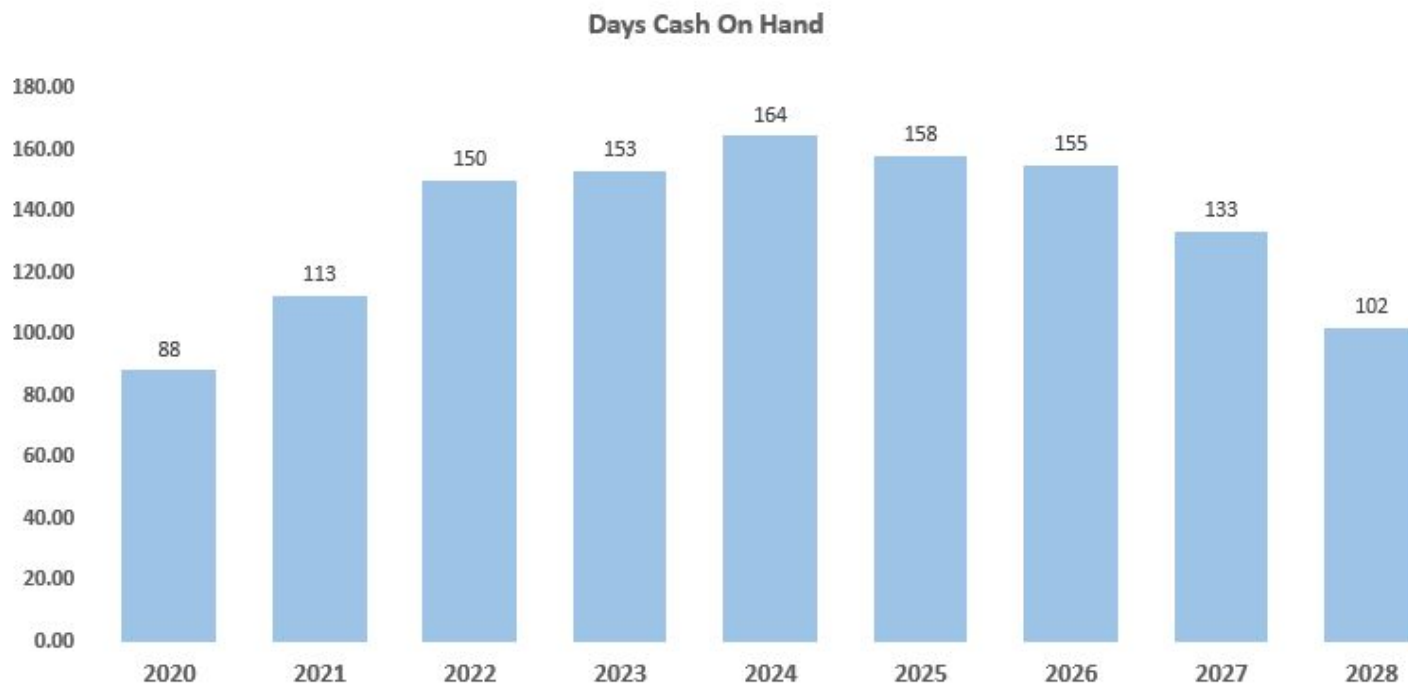
**Projected General Fund Expenditures** **\$20,625,653**

**Projected Gain For The Year Is** **\$865,393**



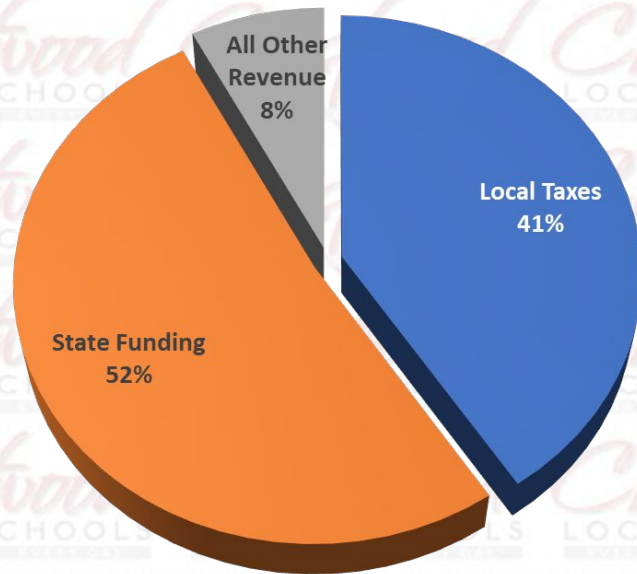


# Cash on Hand



Cash on Hand: A liquidity measurement to show a district's ability to cover short-term expense with physical cash without the intervention of additional funds.

# Current Fiscal Year Projected Revenue Analysis



Projected Local Taxes	\$8,747,349
Real Estate Property Taxes	\$7,760,100
Public Utility Property Taxes	\$987,249
Income Taxes	\$0

Projected State Funding	\$11,086,395
Fair School Funding Plan	\$9,339,591
Restricted State Funding	\$590,710
State Share of Local Taxes	\$1,156,094

Projected All Other Revenue	\$1,657,303
Other Operating Revenue	\$1,376,239
Other Sources	\$281,064





# Revenue: Geis and Viega abatements

## Geis

FY25: \$175,000

FY26: 352,500

FY27: 355,000

FY28: 357,500

Increase by 5,500  
each tax year  
following

## Viega

FY25: \$0.00

FY26: \$30,000

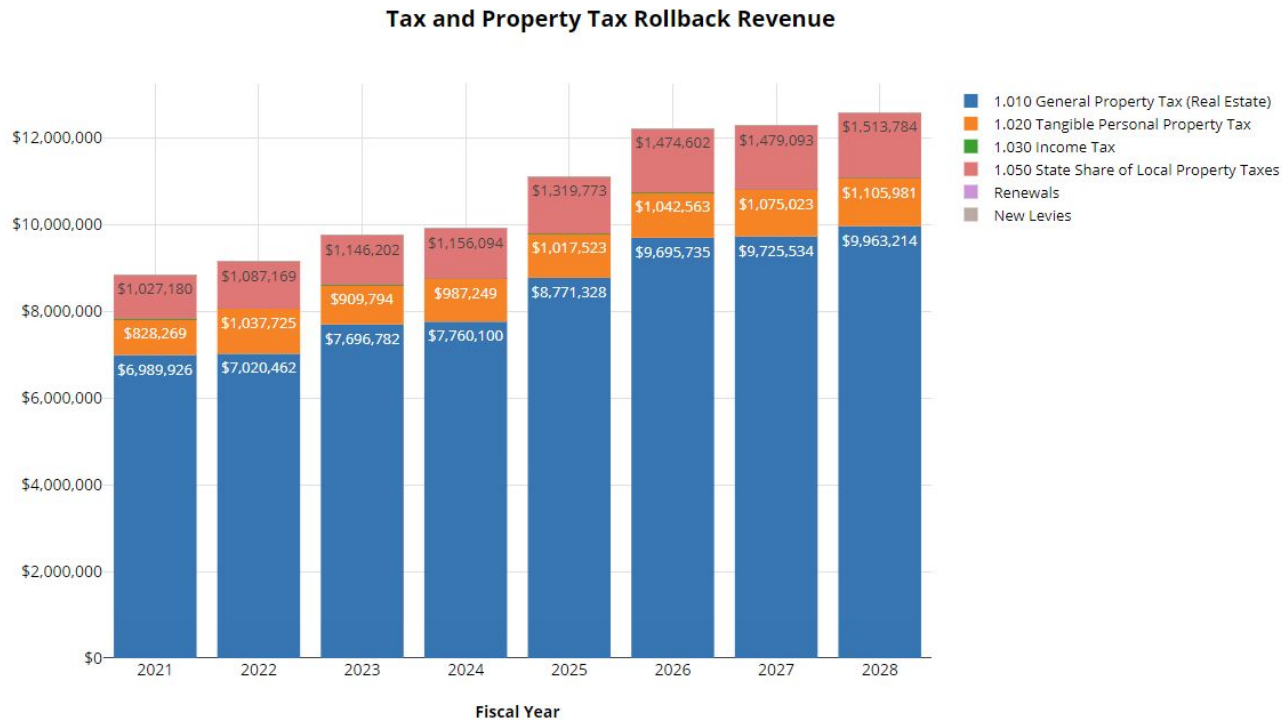
FY27: \$70,000

FY28: \$70,000

Facility is expected to  
be open spring of  
2025



# Revenue: 2024 Reappraisal and State funding Guarantee



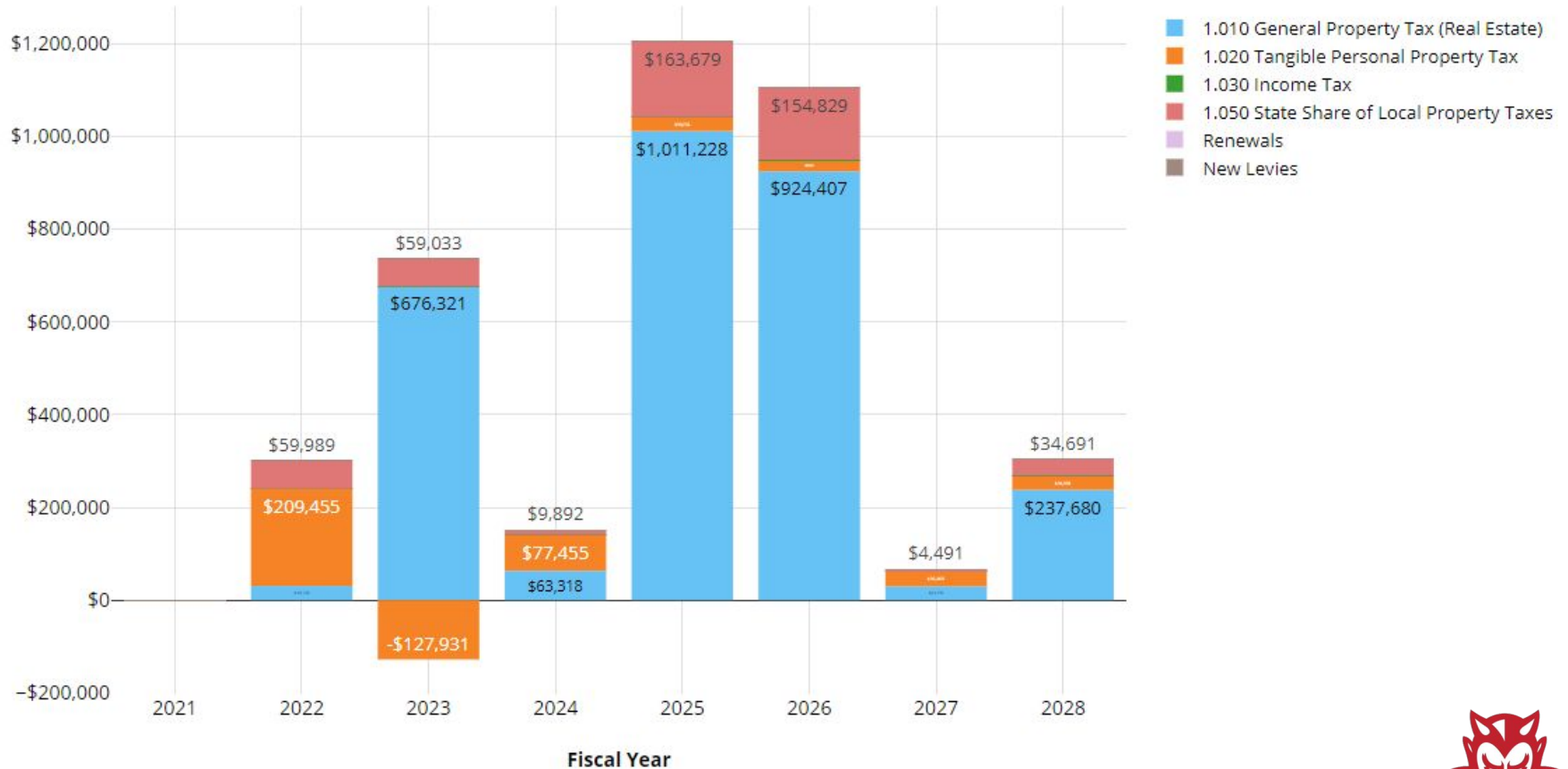
Due to a reappraisal, the Emergency levy is slated to decrease from 3.56 mils to 2.7 mils. This adjustment is intended to fund \$1.4 million.



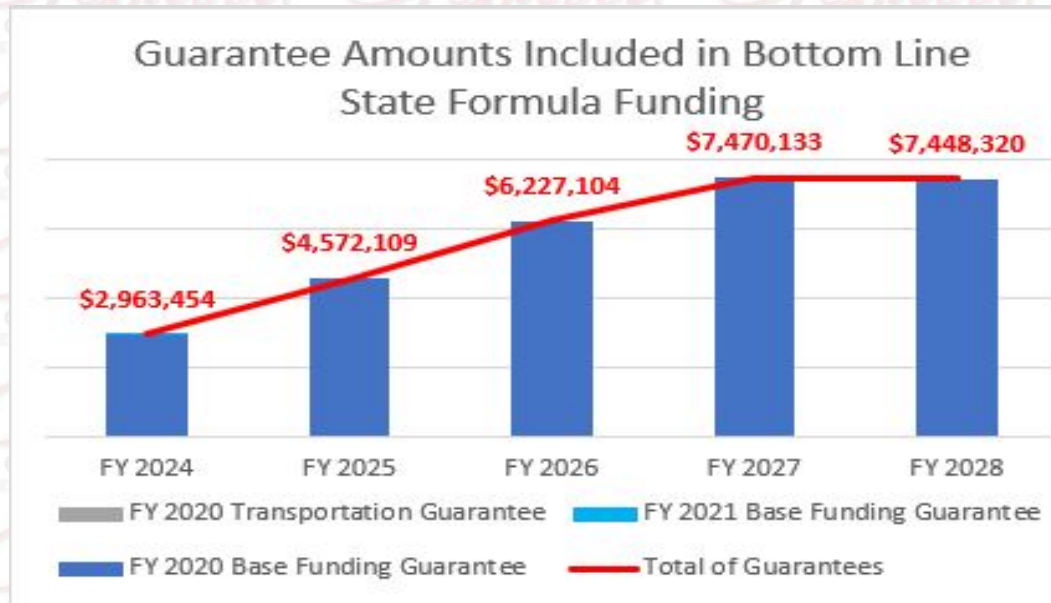


# Revenue: Year Over Year Change in Property Tax

Year-Over-Year Change in Local Tax Revenue, Including Renewals and Proposed Levies



# What is a guarantee

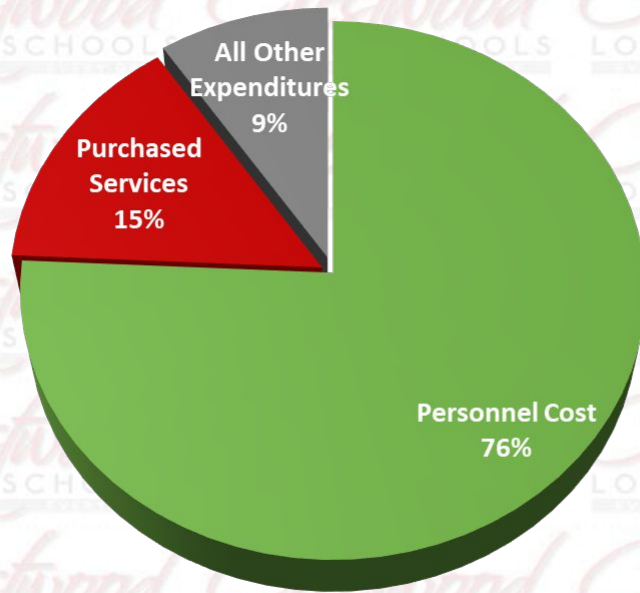


A guarantee district ensures that as the fair school funding formula phases in and as it takes into account different factors of how a district is funded, it maintains its existing funding from the prior year without any reduction. The down side of this is that it creates a difficulty for the district to add or increase educational opportunity to create more funding. Essentially, the district will receive the same funding year over year regardless of inflation or changes in educational factors.





# Current Fiscal Year Projected Expenditure Analysis



<b>Projected Personnel Costs</b>	<b>\$15,620,149</b>
Salaries	\$10,774,908
Benefits	\$4,845,241

<b>Projected Purchased Services</b>	<b>\$3,059,466</b>
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<b>Projected All Other Expenditures</b>	<b>\$1,946,038</b>
Supplies, Capital, Debt, Other Operating	\$1,771,038
Advances, Transfer, Other Uses	\$175,000



# **Expenditure: Classroom Facilities impact on General Fund**

Roughly spend: 365,000-500,000 per year.

It is projected to end with 1 million in the 034 fund.

CPS/CIS Playground is in need of repair and replacement of equipment and surface.





# Expenditure: Curriculum

- Math Curriculum 108,000 FY25 and FY26  
6-year: \$216,090.72  
\$36,015.12 per year \$3001.26 per grade, per year.
- ELL Curriculum state gave \$75,000 but we expect an additional general fund expense.
- Possible addition of a Curriculum Director Position.



# Expenditure: Aging Fleet



1 new bus for each of the following year  
FY26-FY27-FY28

1 new truck to haul the bank trailer in FY25

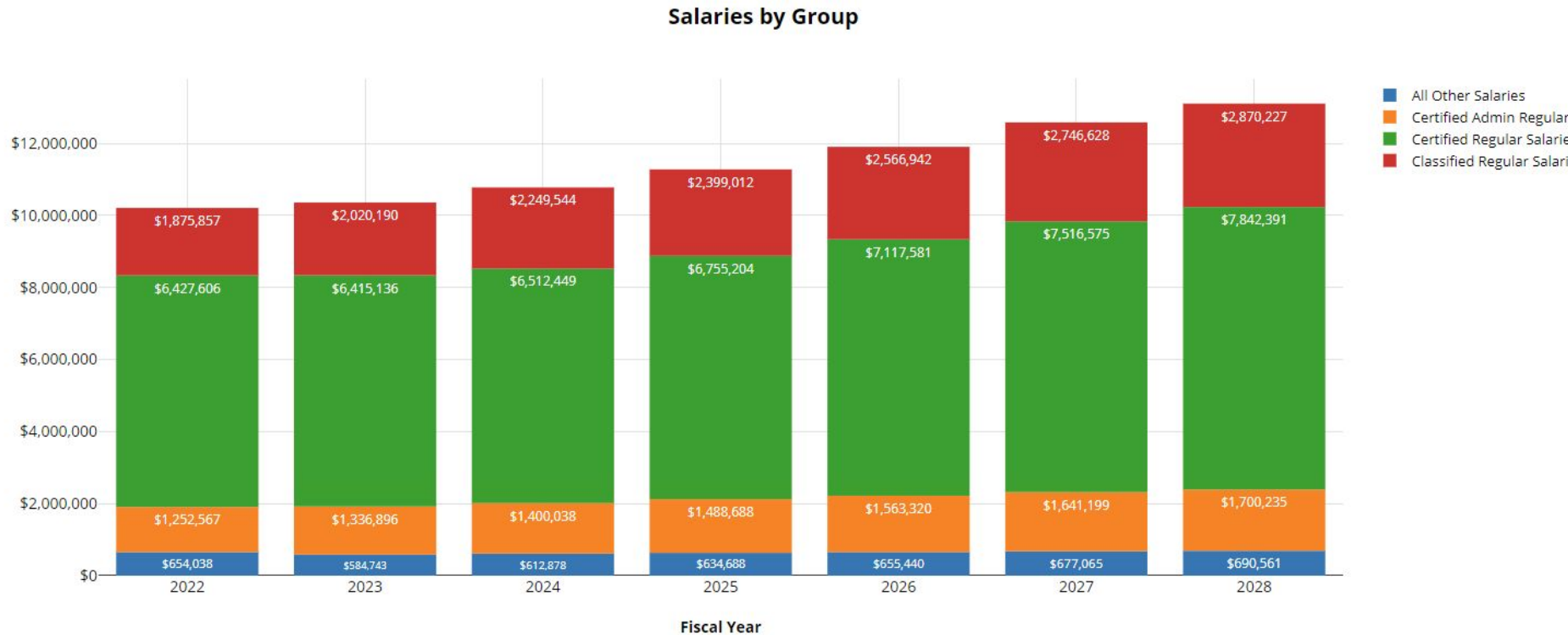
\$500,000 throughout the forecast

Transportation budget is projected to increase  
due to repair/parts/fuel costs.





# Expenditure: Salary costs increase

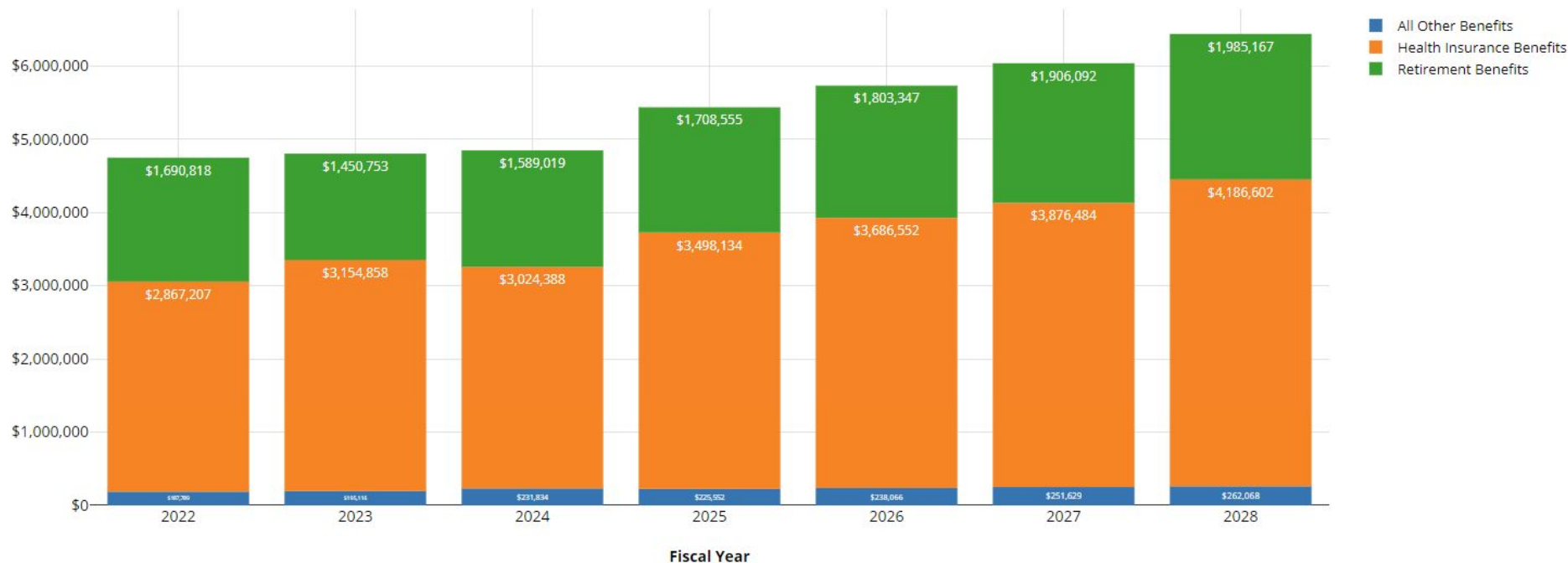


Salaries are expected to increase by \$2.3 million over the 5 year forecast.



# Expenditure: Personal benefit costs increase

Benefits by Type



Personal benefits are projected to increase by \$1.6 million over the 5 year forecast.





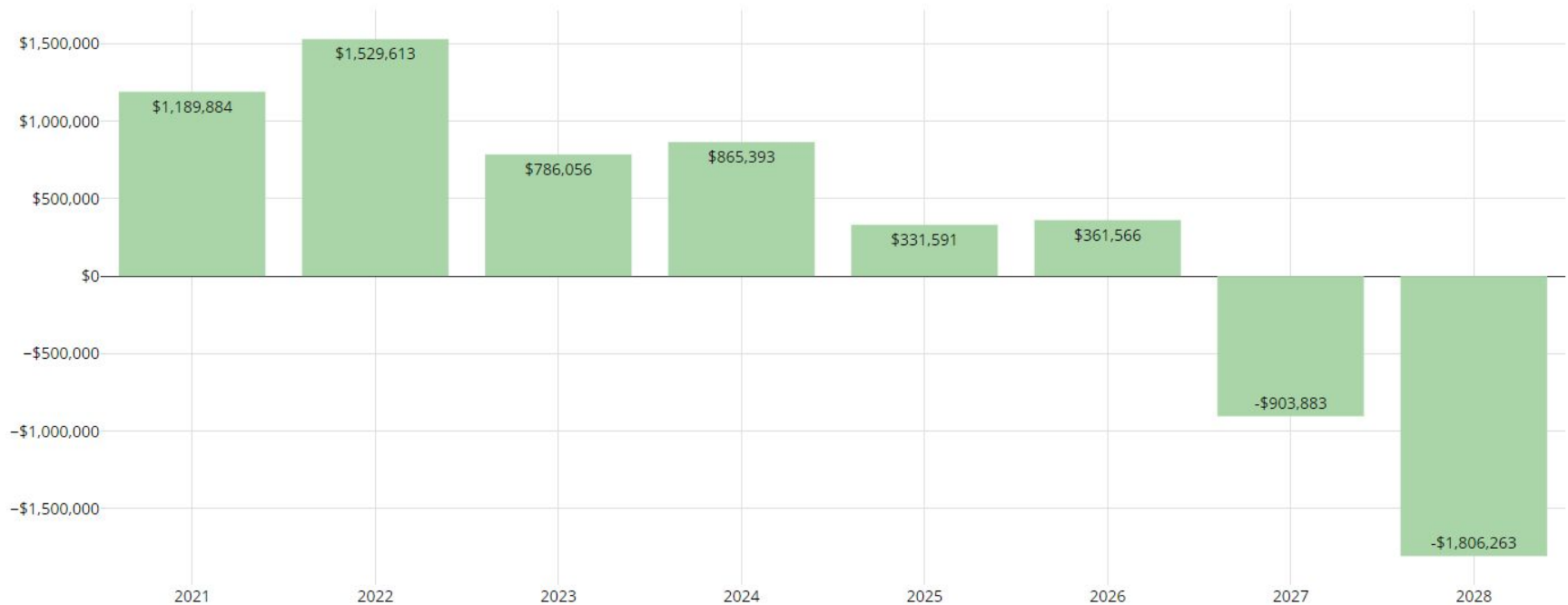
# Expenditure- Building/Equipment

- Computer/Tech turnover: Dell Leases \$40,000 annually from FY25 to FY28.
- New Phone System/Safety Upgrade in FY25: Estimated cost ranges from \$45,000 to \$65,000.
- Roofing repairs at 7-12 campus, fieldhouse, and transportation from FY25 to FY28: Totaling \$325,000.00.
- BAS Control upgrades in FY25: estimated at \$250,000.



# Revenue Surplus vs. Deficit

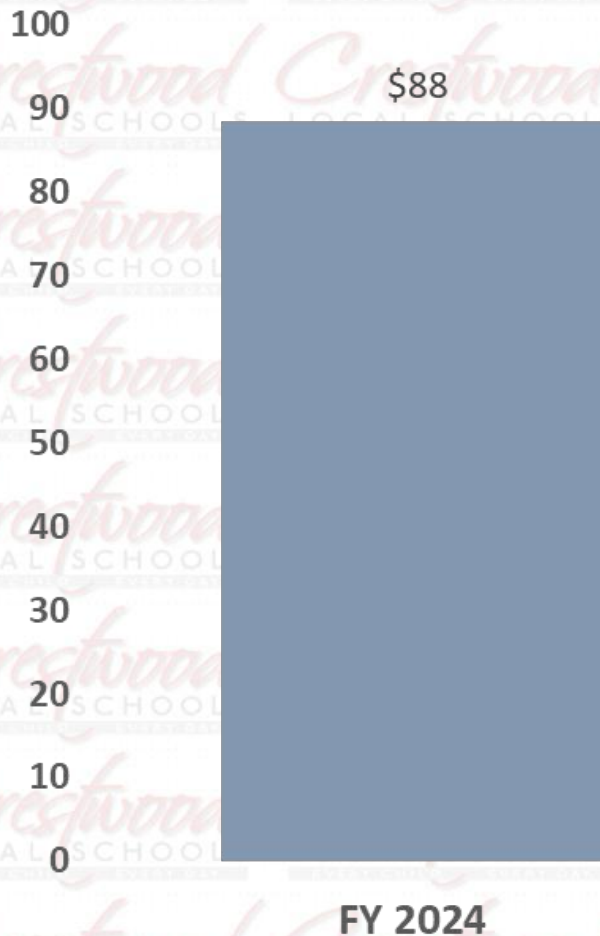
Annual Revenue Surplus/(Shortfall) by Fiscal Year



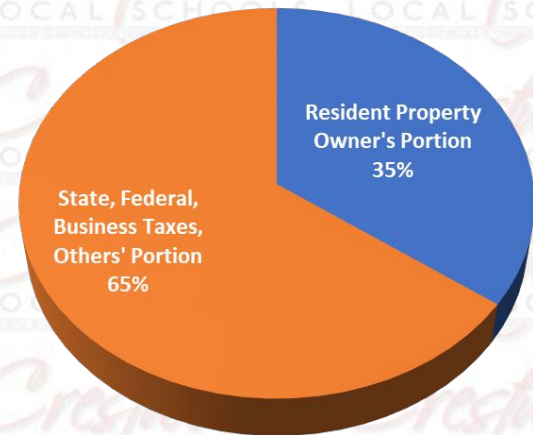


# Cost to Educate a Student

Daily Cost Per Pupil



FY 2024 Per Pupil Expenditure Support



# Ways the district is trying to offset expenses

- Attorney Governor's Safety: \$156,000
- E-rate reimbursements (2yr): \$ 250,000
- ODE ECE pre-k: \$106,250
- ODE Consolidated Grants: \$723,954.74
- Ohio SLR Accelerated Tutoring: \$91,500
- Stronger Connections: \$14,476
- School Bus Purchasing: \$180,000
- Homeless Targeted: \$8,313.50

**Total:\$ 1,530,494.24**





# Ways the district is trying to offset costs-Pending Grants

- RUS DLT Tech Grant: \$1 million
- Martha Jennings Foundation: \$55,000
- Innovative Impact Project: \$28,620

**Total possible dollars: \$1,083,620**



# Final Insights and Considerations

- We plan to look into alternative revenue sources to decrease deficit spending in the future while providing best possible education for our students.
- The district will stay up to date on fair school funding model phase in and statewide educational mandates (including but not limited to; the science of reading requirements and adoption of a curriculum ).
- The district will stay up to date on any state changes on county reappraisals.
- As we increase educational opportunities we expect to see growth in overall district enrollment.





# Five Year

## Crestwood Local School District

Five Year Forecast

May, 2024

Fiscal Year:	Actual			FORECASTED				
	2021	2022	2023	2024	2025	2026	2027	2028
<b>Revenue:</b>								
1.010 - General Property Tax (Real Estate)	6,989,926	7,020,462	7,696,782	7,760,100	8,771,328	9,695,735	9,725,534	9,963,214
1.020 - Public Utility Personal Property	828,269	1,037,725	909,794	987,249	1,017,523	1,042,563	1,075,023	1,105,981
1.030 - Income Tax	-	-	-	-	-	-	-	-
1.035 - Unrestricted Grants-in-Aid	10,170,738	9,229,606	9,280,951	9,339,591	9,458,228	9,612,424	9,749,563	9,735,568
1.040 - Restricted Grants-in-Aid	215,599	652,134	585,597	590,710	422,106	325,539	256,168	253,856
1.050 - State Share-Local Property Taxes	1,027,180	1,087,169	1,146,202	1,156,094	1,319,773	1,474,602	1,479,093	1,513,784
1.060 - All Other Operating Revenues	1,542,776	1,037,943	1,051,452	1,376,239	1,492,357	1,623,325	1,592,394	1,529,001
<b>1.070 - Total Revenue</b>	<b>20,774,488</b>	<b>20,065,038</b>	<b>20,670,778</b>	<b>21,209,983</b>	<b>22,481,315</b>	<b>23,774,188</b>	<b>23,877,775</b>	<b>24,101,404</b>
<b>Other Financing Sources:</b>								
2.010 - Proceeds from Sale of Notes	-	-	-	-	-	-	-	-
2.020 - State Emergency Loans and Adv	-	-	-	-	-	-	-	-
2.040 - Operating Transfers-In	-	-	-	-	-	-	-	-
2.050 - Advances-In	175,547	6,618	136,006	251,089	50,000	50,000	50,000	50,000
2.060 - All Other Financing Sources	15,159	45,024	47,305	29,974	29,974	29,974	29,974	29,974
<b>2.070 - Total Other Financing Sources</b>	<b>190,707</b>	<b>51,641</b>	<b>183,311</b>	<b>281,064</b>	<b>79,974</b>	<b>79,974</b>	<b>79,974</b>	<b>79,974</b>
<b>2.080 - Total Rev &amp; Other Sources</b>	<b>20,965,194</b>	<b>20,116,680</b>	<b>20,854,089</b>	<b>21,491,047</b>	<b>22,561,289</b>	<b>23,854,162</b>	<b>23,957,749</b>	<b>24,181,378</b>
<b>Expenditures:</b>								
3.010 - Personnel Services	10,467,008	10,210,069	10,356,965	10,774,908	11,277,591	11,903,283	12,581,466	13,103,413
3.020 - Employee Benefits	4,786,072	4,745,814	4,800,727	4,845,241	5,432,241	5,727,966	6,034,205	6,433,838
3.030 - Purchased Services	3,637,686	2,396,850	2,930,133	3,059,466	3,130,153	3,202,606	3,276,789	3,354,013
3.040 - Supplies and Materials	525,064	742,888	846,890	817,254	985,820	1,079,855	924,302	944,168
3.050 - Capital Outlay	52,264	78,639	179,284	590,021	910,021	939,021	1,239,021	1,239,021
Intergovernmental & Debt Service	-	-	-	26,634	-	-	-	-
4.300 - Other Objects	257,959	276,800	303,771	337,130	343,872	489,865	655,850	763,188
<b>4.500 - Total Expenditures</b>	<b>19,726,053</b>	<b>18,451,060</b>	<b>19,417,770</b>	<b>20,450,653</b>	<b>22,079,698</b>	<b>23,342,596</b>	<b>24,711,633</b>	<b>25,837,641</b>
<b>Other Financing Uses</b>								
5.010 - Operating Transfers-Out	42,639	-	399,174	125,000	100,000	100,000	100,000	100,000
5.020 - Advances-Out	6,618	136,006	251,089	50,000	50,000	50,000	50,000	50,000
5.030 - All Other Financing Uses	-	-	-	-	-	-	-	-
<b>5.040 - Total Other Financing Uses</b>	<b>49,257</b>	<b>136,006</b>	<b>650,263</b>	<b>175,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>5.050 - Total Exp and Other Financing Uses</b>	<b>19,775,310</b>	<b>18,587,066</b>	<b>20,068,033</b>	<b>20,625,653</b>	<b>22,229,698</b>	<b>23,492,596</b>	<b>24,861,633</b>	<b>25,987,641</b>
<b>6.010 - Excess of Rev Over(Under) Exp</b>	<b>1,189,884</b>	<b>1,529,613</b>	<b>786,056</b>	<b>865,393</b>	<b>331,591</b>	<b>361,566</b>	<b>(903,884)</b>	<b>(1,806,263)</b>
<b>7.010 - Cash Balance July 1 (No Levies)</b>	<b>4,910,983</b>	<b>6,100,867</b>	<b>7,630,481</b>	<b>8,416,537</b>	<b>9,281,930</b>	<b>9,613,521</b>	<b>9,975,087</b>	<b>9,071,204</b>
<b>7.020 - Cash Balance June 30 (No Levies)</b>	<b>6,100,867</b>	<b>7,630,481</b>	<b>8,416,537</b>	<b>9,281,930</b>	<b>9,613,521</b>	<b>9,975,087</b>	<b>9,071,204</b>	<b>7,264,940</b>



**Thank you for your continued support  
of Crestwood Local Schools**

