

Manteca Unified School District Strategic Plan

2024-2025

Vision Statement

Every student works to achieve grade level standards, feels safe and is supported to realize individual success.

Mission Statement

Through smart actions and decisions, MUSD will work together using meaningful, measurable and aligned data for all students to achieve mastery of grade level standards in all subjects based on their unique educational pathway in a safe environment inclusive of design, security and climate.

Walter Woodward Elementary School

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Manteca Unified School District

39685930000000

School Site Vision

All Woodward students will be empowered & encouraged to achieve grade level standards in a safe & positive environment.

School Site Mission

Through smart actions and decisions, Woodward will work together using meaningful, measurable and aligned data for all students to achieve mastery of grade level standards in all subjects based on their unique educational pathway in a safe environment inclusive of design, security and climate.

Purpose and Description

Briefly describe the purpose of this plan (Select from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement)

Schoolwide Program

Additional Targeted Support and Improvement

Suspension Rates -African Americans; Academic Performance ELA, Math, Suspensions - Students with Disabilities; Chronic Absenteeism - 2 or More Races

Briefly describe the strategic plan for effectively meeting the ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

Walter Woodward Elementary School is the heart of the community! Woodward, in partnership with parents, teachers, students, and staff, is a place where academics and character are emphasized. Everyone is encouraged and expected to attain their fullest potential. Woodward celebrates students and staff for being Safe, Responsible, and Respectful through our schoolwide Positive Behavior Intervention Support System.

- Our intelligence makes us the masters of our future.
- We are strong in heart, mind, and body.
- Our abilities make us adaptable and meet any challenge.
- As we are always safe, respectful and responsible!

School Description and Mission Statement

Woodward School opened its doors to the public on July 7, 2004. We are a K-8 elementary that is on a traditional school calendar. In our 19th year we have an enrollment of 951 students. We have 26 self-contained TK-6 classrooms with 6 cored, junior-high (grades 7-8) classes. We also support 4 Special Day Classes on our campus (K-3 Autism, 4-6 Mild Moderate SDC, 7-8 Mild Moderate SDC, and a K/1 Transition Autism Class), 2 full RSP classes, 1 speech therapist and 1 full-time psychologist who also provides mental health services to identified children.

Opportunities for Parent Involvement

The success of a school is strongly influenced by the support of parents and the school community as a whole. Walter Woodward School enjoys great parent involvement and utilizes the services of the Parent Teacher Community Club as well as the School Site Council to support students and school programs. Call our school at (209) 858-7430 to contact Heather Thomson to find out how you can get more involved with your child's education. A commitment has been made to provide information via the school website, Facebook page, Smore Newsletter and frequent NTI phone calls, Peach Jar flyers and emails to the community about upcoming events or volunteer opportunities. Parents in grades K-8 can access attendance and grades 4-8 are able to access grade information online through the district Parent Connect System.

Manteca Unified School District strives to coordinate and communicate with the community, including police, fire and other governmental agencies, news media, medical agencies and other community organizations. A few examples of such coordination and communication with community agencies include programs such as fire prevention, water safety, parks and recreation activities, the community gymnasium, bike safety, and our Police School Resource Officers.

Parents regularly volunteer in the classroom and are actively involved in the School Site Council, school-wide

planning, parent conferences, bilingual parent support groups, and various parent committees for fundraisers and field trips. The school publishes a monthly newsletter that is placed on the school website 2023-2024 Strategic Plan Page 3 of 60 Walter Woodward Elementary School and displayed at the school office. Parents and members of the community serve on the School Site Council, the English Learners Advisory Committee, the District English Learners Advisory Committee, and the District Committee for State and Federal Programs, PTC (Parent Teacher Committee) and ad hoc committees as needed for special projects.

School Site Description

Walter Woodward Elementary School is the heart of the community! Woodward, in partnership with parents, teachers, students, and staff, is a place where academics and character are emphasized. Everyone is encouraged and expected to attain their fullest potential. Woodward celebrates students' academic achievements, student growth, and citizenship. Our three school rules are to be safe, be responsible, and be respectful this encourages a positive school climate and culture.

Woodward School opened its doors to the public on July 7, 2004. We are a K-8 elementary that is on a traditional school calendar. In our 20th year we have an enrollment of 1005 students. We have 26 self-contained K-6 classrooms with 8 cored, junior-high (grades 7-8) classes. We also support 5 Special Day Classes on our campus (K-3 Autism SDC, K-3 Structured Autism SDC, 4-6 Mild Moderate SDC, 7-8 Mild Moderate SDC, and a K/1 Transition Autism Class), 2 full RSP classes, 1.5 speech therapist and one full-time psychologist who also provides mental health services to identified children.

Woodward's School Vision:

All Woodward students will be empowered and encouraged to achieve grade level standards in a safe & positive learning environment.

Woodward Mission:

Through smart actions and decisions, Woodward will work together using meaningful, measurable and aligned data for all students to achieve mastery of grade level standards in all subjects based on their unique educational pathway in a safe environment inclusive of design, security and climate.

Comprehensive Needs Assessment Components

Data Analysis

Please refer to the School and Student Performance Data section where an analysis is provided.

Surveys

This section provides a description of surveys (i.e., Student, Parent, Teacher) used during the school-year, and a summary of results from the survey(s).

The focus and vision of Manteca Unified School District is to increase student achievement. All students receive curriculum, instruction, and materials aligned to the CCSS and CA Frameworks. All students receive curriculum, instruction, and materials from programs and/or strategies shown to increase student achievement. District adopted standards-based curriculum for grades UTK-8 are used by teachers so that all students receive clearly defined curriculum and instruction that is sequentially and systemically delivered, mastery of grade-appropriate standards. Teachers design lessons in Tier 1 instruction with the learner in mind using the Universal Diagnostic tool (NWEA Measure of Academic Performance) to build groups and provide opportunities for all students to access the grade level standards with supports. Our adopted base curriculum is equipped with resources for students who are performing below standard to aide in scaffolding instruction to meet the student need and develop interventions for a student who needs a little more (Tier 2) and students who need intensive support (Tier 3). All students K-8 have an opportunity within the school day to receive support on the standards they need additional support or enrichment opportunities.. These opportunities are developed and implemented through the grade level Professional Learning Communities with the aid of an Instructional Specialist at most sites. The district adheres to recommended instructional minutes for reading/language arts and mathematics (UTK-8)

Classroom Observations

This section provides a description of types and frequency of classroom observations conducted during the school-year and a summary of findings.

Site administrators, in accordance with the MEA Master Agreement, utilize classroom observation to evaluate teachers using the California Standards for the Teaching Profession.

Learning Walks are utilized by District and site staff to gather and provide specific feedback towards instructional or program goals. District staff conduct a minimum of two Learning Walks a year while site staff conduct weekly learning walks at the elementary high school levels.

The data gathered is used to determine trends, effectiveness of student learning and necessary professional development at the site and district level.

Analysis of Current Instructional Program

The following statements are derived from the Elementary and Secondary Education Act (ESEA) of 1965 and Essential Program Components (EPCs). In conjunction with the needs assessments, these categories may be used to discuss and develop critical findings that characterize current instructional practice for numerically significant subgroups as well as individual students who are:

- Not meeting performance goals
- Meeting performance goals
- Exceeding performance goals

Discussion of each of these statements should result in succinct and focused findings based on verifiable facts. Avoid vague or general descriptions. Each successive school plan should examine the status of these findings and note progress made. Special consideration should be given to any practices, policies, or procedures found to be noncompliant through ongoing monitoring of categorical programs.

Standards, Assessment, and Accountability

Use of state and local assessments to modify instruction and improve student achievement (ESEA)

District-wide assessment and accountability systems monitor student academic performance and growth in learning. Over the previous school years, MUSD spent valuable time looking at and evaluating whether or not identified assessments were meaningful, measurable, and valid. With the onset of the pandemic in 2020, and the lack of state-mandated assessments, MUSD chose and implemented the NWEA MAP (Measures of Academic Progress) Growth assessment at targeted grade levels district-wide. The information gleaned from these on-going assessments was shared with parents at goal-setting conferences, and students, parents and teachers were able to discuss specific skills that each pupil was ready to learn, and his/her projected and actual growth toward state standards. Data were used to identify student need, determine areas of focus for professional learning, and choose appropriate interventions. Parents are provided results digitally via ParentConnect (the district's on-line portal for parents to access information about their student), on paper (if requested) and at teacher conferences. Throughout the year, the assessment of student achievement is a priority and requires continual support and monitoring of the collection, processing, analyses, and reporting of data. Students in grades 3-8 and in grade 11 take Smarter Balance Summative Assessments in English Language Arts (ELA) and Mathematics, except in the spring of 2020 and 2021 due to COVID-19. All English Language Learners are administered the English Language Proficiency Assessments for California annually, except in Spring of 2020 due to COVID-19 school closures. Moving forward, students in grades K-2 will be assessed using the reading fluency assessment, also through NWEA. In grades K-8, writing samples are maintained in student portfolios. In grades 3-8 students are given an on demand writing prompt each trimester, which is scored using a district-wide grade level rubric. Reading assessments include the Wonders platform aligned with California State Standards. Assessment results and other data are stored in a database which can produce reports and disaggregate data by filtering and sifting via individual subgroups or state standards. Other assessments may include performance based tasks aligned to the Common Core State Standards. Kindergarten students are assessed in Math using a system of ongoing assessments built into the curriculum which assesses students relative to specific grade level (CCSS). All of the aforementioned district proficiency data, along with academic grades, are recorded on each student's report card. The data from these report cards is collected electronically and is disaggregated by school and grade level for use by the school sites.

Use of data to monitor student progress on curriculum-embedded assessments and modify instruction (EPC)

The site instructional leadership team comprised of the principal, assistant/vice-principal, and others meet regularly to evaluate benchmark, common formative and summative assessment data as well as observational and formative information. Team members then meet with specific grade level/grade span/department teachers to provide support in data analysis. The district supports an assessment evaluation program, which is designed to make decisions from the bottom up while supporting from the top down. Through the district-developed structure, school sites act as site level data teams. These teams identify areas of "cause", which affect student achievement. Further, the teams are trained in how to support the teachers at the site in developing, refining, and implementing a Tier 1 standards-based instructional program at the classroom level and modifying their instruction using data and the Teaching-Assessing-Intervening cycle and lesson design. Ongoing analyses continue at the site and classroom level utilizing the Professional Learning Community model (PLC) to improve individual student achievement. Programs are evaluated regularly and no less than annually for effectiveness.

Staffing and Professional Development

Status of meeting requirements for highly qualified staff (ESEA)

The Manteca Unified School District is dedicated to the recruitment and retention of highly qualified staff. All classes in the 2022-2023 academic year were instructed by fully credentialed and appropriately assigned staff, as confirmed by the California State Assignment Accountability System (CALSAAS) reports for that period. Throughout the same school year, 111 teachers in the district held a PIP, STSP, Waiver, or Intern Credential. Notably, there were four (4) identified misassignments of teachers of English Learners.

To support beginning teachers and interns, Manteca Unified School District employs the Induction program, offering a clear credential pathway to preliminary credential holders. In the 2022-2023 school year, the Induction program recommended 51 Preliminary Credential holders to obtain their Clear Credentials..

Sufficiency of credentialed teachers and teacher professional development (e.g., access to instructional materials training on SBE-adopted instructional materials) (EPC)

MUSD maintained its status in that 100% of students had standards-aligned curriculum, verified by the 22-23 SARC reports (the most current available). Manteca Unified School District utilizes state approved, board adopted curricular programs and materials which are standards based in the subject areas of Reading/Language Arts, Math, Social Studies, and Science. The textbook adoption for K-6 ELA/ELD is McGraw-Hill Wonders, while the adoption for reading/language arts in grades 7-8 is StudySync and in grades 9-12 HMH: Intro to Literature with Writable. Math programs in use by the district are McGraw-Hill My Math for grades K-5, and McGraw California Glencoe Math for grades 6-8, and Big Ideas Math for grades 9-12. The adopted social studies materials are Studies Weekly for grades K-2, Savvas for grades 4-6, and McGraw Hill for grades 7 and 8, HMH ED Your Friend in Learning, TCI History, LaunchPad, Cengage NGLsync and Pearson MYLan are used for grades 9-12. The adopted science materials are Amplify for grades K-8 and Stemscopes for 9-12. All students, including those with special needs, have access to these core curriculum materials. Manteca Unified School District students have access to technology. Students grades K-12 are able to take their devices home in order to have 24/7 access. All adopted base curriculum has traditional and digital resources.

Alignment of staff development to content standards, assessed student performance, and professional needs (ESEA)

The focus and vision of Manteca Unified School District is to increase student achievement. All students receive curriculum, instruction, and materials aligned to the CCSS and CA Frameworks. All students receive curriculum, instruction, and materials from programs and/or strategies shown to increase student achievement. District adopted standards-based curriculum for grades UTK-8 are used by teachers so that all students receive clearly defined curriculum and instruction that is sequentially and systemically delivered, mastery of grade-appropriate standards. Teachers design lessons in Tier 1 instruction with the learner in mind using the Universal Diagnostic tool (NWEA Measure of Academic Performance) to build groups and provide opportunities for all students to access the grade level standards with supports. Our adopted base curriculum is equipped with resources for students who are performing below standard to aide in scaffolding instruction to meet the student need and develop interventions for a student who needs a little more (Tier 2) and students who need intensive support (Tier 3). All students K-8 have an opportunity within the school day to receive support on the standards they need additional support or enrichment opportunities.. These opportunities are developed and implemented through the grade level Professional Learning Communities with the aid of an Instructional Specialist at most sites. The district adheres to recommended instructional minutes for reading/language arts and mathematics (UTK-8)

Ongoing instructional assistance and support for teachers (e.g., use of content experts and instructional coaches) (EPC)

Manteca Unified provides instructional assistance and ongoing support to all K-12 teachers in all content areas including intervention programs. Possible options for providing support include instructional support specialists and content experts, and teachers on special assignment who are knowledgeable about the adopted curriculum programs and work inside the classrooms to support teachers and deepen their knowledge about the content and the delivery of instruction. The Manteca Unified Department of Teaching and Learning offers a copious amount of base curriculum training opportunities to teachers after school focused on Tier 1 Instruction and evidence-based practices, in addition they train all substitute teachers as well to ensure sound understanding of Tier 1 practices. They also provide small group and one-on-one support for UTK-12 teachers as needed or requested. Three district-wide staff development days this year will focus on helping students meet district targets.

Teacher collaboration by grade level (kindergarten through grade eight [K–8]) and department (grades nine through twelve) (EPC)

Manteca Unified facilitates and supports structured collaboration meetings in order for all teachers of ELA/ELD and Mathematics, including strategic and intensive intervention, special education, and ELD teachers to analyze, discuss and utilize the results of the local assessments to guide student placement, instructional planning and delivery, and progress monitoring in the instructional programs used at the school. The district and site provide release days during the school year for development and collaboration. Teachers meet in Professional Learning Communities by grade level or by department to refine instructional practice and work to improve student outcomes.

Teaching and Learning

Alignment of curriculum, instruction, and materials to content and performance standards (ESEA)

The focus and vision of Manteca Unified School District is to increase student achievement. All students receive curriculum, instruction, and materials aligned to the CCSS and CA Frameworks. All students receive curriculum, instruction, and materials from programs and/or strategies shown to increase student

achievement. District adopted standards-based curriculum for grades UTK-8 are used by teachers so that all students receive clearly defined curriculum and instruction that is sequentially and systemically delivered, mastery of grade-appropriate standards. Teachers design lessons in Tier 1 instruction with the learner in mind using the Universal Diagnostic tool (NWEA Measure of Academic Performance) to build groups and provide opportunities for all students to access the grade level standards with supports. Our adopted base curriculum is equipped with resources for students who are performing below standard to aide in scaffolding instruction to meet the student need and develop interventions for a student who needs a little more (Tier 2) and students who need intensive support (Tier 3). All students K-8 have an opportunity within the school day to receive support on the standards they need additional support or enrichment opportunities.. These opportunities are developed and implemented through the grade level Professional Learning Communities with the aid of an Instructional Specialist at most sites. The district adheres to recommended instructional minutes for reading/language arts and mathematics (UTK-8)

Adherence to recommended instructional minutes for reading/language arts and mathematics (K–8) (EPC)

Manteca Unified allocates adequate instructional time as recommended in the California subject matter frameworks for the standards-aligned, basic core programs for RLA and mathematics and intensive interventions as well as additional time for strategic support and ELD for identified English Learners. This time should be given priority and be protected from interruptions.

Lesson pacing schedule (K–8) and master schedule flexibility for sufficient numbers of intervention courses (EPC) Manteca Unified prepares, distributes, and monitors the use of an annual district-instructional/assessment pacing guide for each grade level (kindergarten through grade eight) for the standards-aligned, basic core ELA/ELD, strategic support, intensive intervention programs, standards-aligned mathematics basic core, strategic support, and Grades 4-6 intensive intervention programs in order for all teachers to follow a common sequence of instruction and assessment. ELD, small-group instruction and Tier I interventions are a focus when developing a master schedule.

Availability of standards-based instructional materials appropriate to all student groups (ESEA)

All textbooks are in adequate supply and fair to excellent condition. MUSD places great emphasis on providing students with the most up-to-date, state-adopted textbooks and instructional materials. Each pupil has a textbook and/or instructional materials to use in class and to take home. There are zero percent of pupils who lack their own assigned textbooks and/or instructional materials. Additional literature-based materials are used to enrich the state textbook matrix. All students, including those with special needs, have access to the core curriculum materials. MUSD provides students one to one access to a digital device.

Use of SBE-adopted and standards-aligned instructional materials, including intervention materials, and for high school students, access to standards-aligned core courses (EPC)

Manteca Unified provides standards-aligned, basic core instructional programs, including ancillary materials for small-group instruction, for Reading/Language Arts/English Language Development (RLA/ELD) (CCSS) and for Mathematics (CCSS). Manteca Unified also provides intensive intervention programs. At UTK- 8th grade level all sites have a 30-40 minute intervention block for each grade level. An Instructional Specialist is a part of each school site's intervention team. Intervention programs include Fundations, Just Words, WonderWorks, Edmentum:Exact Path, Sound Sensible, SPIRE, Rosetta Stone, Math in Practice, Bridges Intervention. These programs are to be implemented as designed in every classroom with materials for every student.

Opportunity and Equal Educational Access

Services provided by the regular program that enable underperforming students to meet standards (ESEA)

MUSD provides Multi Tiered Systems of Supports to provide each child access to the base curriculum. Our focus is developing rich Tier 1 instruction focused on meeting the needs of all learners. In addition, all students have access to enrichment or support during the regular school day and/or beyond the school day. To ensure acquisition of skills, supplemental resources and interventions developed in the Professional Learning Communities at each grade level. Base curriculum in ELA and Math contain intervention and Response to Intervention materials to modify instruction or use as a targeted intervention for specific skills. Leveled readers and digital tutorials allow for leveled instruction as well as individualized instruction. The Tier 1 Instructional Program is supported by an Instructional Specialist based upon the schoolwide student need. Intervention programs include Rosetta Stone and ALEKS. These programs are implemented as designed in every classroom with materials for every student.

Manteca Unified School District undertakes various interventions to nurture the development of young minds, providing them with a foundation for lifetime success. These interventions range from academic support programs to social and emotional well-being, prioritizing addressing the needs of the whole child. We provide Tier 1 interventions tailored to building a climate of positive relationships and community inside and outside of the classroom. Tier 2 and 3 interventions provide targeted support for students.

Examples of Tier 2 and 3 intervention support are:

Point Break Intervention Classes

Anger Management (ages 12-18)

An eight-week class that enables adolescents to identify, evaluate, and appropriately handle their anger. Uncontrolled anger can lead to bad habits that become unhealthy and dangerous when they are left unattended. This class examines those habits and works with young people and their families to bring about a change of mindset and behavior. A parent or guardian is required to attend three sessions.

Substance Abuse (ages 12-18)

An eight-week class that allows teenagers to learn the truth about drugs (long and short-term consequences) as well as to work through misconceptions, attitudes, and behaviors that must change if a person is to deal honestly with the issues of substance abuse.

Point Break Workshop at High Schools

This all-day workshop brings high school students together to talk seriously about the walls of division on campuses caused by issues such as bullying, disrespect, racism, gangs, intolerance, and misunderstanding. This is not an assembly; it is an all-day exercise where students are challenged to change their behaviors and attitudes.

Victor Wrap-Around Services

Victor provides a continuum of community and school-based services that meet families where their need is to provide the support and education, they deserve to help them thrive.

Coordination of Services Team (COST)

A Coordination of Services Team (COST) is a strategy for managing and integrating various learning supports and resources to remove learning barriers for students. COST teams identify and address student needs and

ensure that the overall system of support works together effectively.

Five core components (Common Referral Process, Assessment, Regular COST Meetings, Collaboration of Services, and Tracking and Evaluation) make up the COST service delivery system and maximize a school's capacity to support student success and well-being.

Intervention TOSA

This is a teacher on a special assignment who is under the direction of the high school principal. The TOSA serves as a resource to staff to support a multi-tiered system of support in the areas of prevention and intervention.

Restorative Practices

Restorative practices in schools represent a philosophical shift away from the traditional punitive approach to wrongdoing. Instead of merely focusing on rule-breaking, restorative practices view misbehavior as an offense against relationships.

Suicide Prevention

One of the strategies for suicide prevention that is utilized is crisis intervention and identification of students in crisis. All school nurses, counselors, school psychologists, and valley community counselors are trained in our Suicide Risk Assessment protocol. This protocol is used when a student is believed to be exhibiting thoughts of suicide or self-harm. For students that are identified as being at risk through this process, there is a follow-up protocol for their return to school and procedures for how to keep them safe on campus and at home.

Yellow Ribbon Suicide Prevention Program

Yellow Ribbon provides training in suicide prevention and collaborates with community support networks to reduce the stigma surrounding suicide.

Parent Project

Parent workshops help parents raise difficult children.

Workshop topics include:

Parent Project Senior - "Changing Destructive Adolescent Behavior" is an award-winning intervention model addressing the most destructive of adolescent behaviors. We know of no other program that addresses it all: truancy, drugs, runaways, media, early teen sex, violence, gangs . . . Parent Project Senior promises concrete answers for every parent question asked.

Parent Project Junior - Loving Solutions is a parent-training program specifically designed for parents raising difficult younger children, ages 5-10 years. With special application to ADD / ADHD issues, Loving Solutions

employs a behavioral model to help parents motivate children to do constructive tasks and manage unwanted behaviors. The program's "Steps of Success" (S.O.S.) home practice assignments help create a solid foundation for change.

Preparing Our Kids for Success - Preparing Our Kids for Success. This stand-alone, 2.5-hour truancy intervention parent class is "Trauma-Informed" and specifically designed to augment the S.A.R.B. and local Truancy Abatement efforts.

Elevate Mentoring

Is a mentoring program designed to help students elevate their life skills so they can grow confident emotionally, succeed academically, and thrive socially.

Journey Mentoring

Journey Mentoring Program (A program of New Birth Community Development), promotes and teaches responsibility for youth ages 10-18. This takes place through highly interactive activities. The program is designed as a small group mentoring resource and represents a targeted effort to engage youth in discussions and activities that reinforce positive behavior.

Multi-Tiered System of Support (MTSS)

MTSS is a framework for providing instruction and intervention to all students based on their academic, social, emotional, and behavioral needs. MTSS is a proactive and preventative approach that aims to maximize student achievement and support the whole child.

Positive Behavioral Interventions and Supports

PBIS, or Positive Behavioral Interventions and Supports, is a proactive approach to behavior management in schools aimed at creating a positive school climate. It emphasizes teaching and reinforcing positive behaviors, rather than solely focusing on disciplining negative behaviors. PBIS incorporates data-driven decision-making to tailor interventions to support the specific needs of students and promote their social, emotional, and academic success. Currently, we are in the 3rd year of implementation at MUSD. Each school has a unique timeline for full implementation based on the needs of each school and community. By next year, all schools should successfully be considered Tier 1 schools that are fully implementing the PBIS Tier 1 framework for their entire school population.

Valley Community Counseling

Valley Community Counseling is an organization that MUSD contracts with to provide school-based counseling services to our students. Every school site has a minimum of one counselor per site available to meet with students to work on skill building, crisis intervention, conflict mediation, truancy, truancy-related concerns, provide support, and help students build relationships. Through a referral process, including self-referrals, the counselors will meet with students on a routine basis, establish goals, and implement strategies based on the student's individual goals. The Valley Community Counselors work in collaboration with school site administrators, teachers, school nurses, and other service providers to ensure the needs of the whole child are met.

Social Emotional Learning

The integration of SEL to promote equity and address the needs of the whole child, and educators, is supported by many of our current policies, standards, funding, and decision-making mechanisms. Social emotional learning is defined as "the process through which children and adults acquire and effectively apply the knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships, and make responsible decisions."

Supports

Sanford Harmony is our district's SEL Curriculum available to UTK-6th students. Harmony SEL uses the CASEL 5 framework. The CASEL framework is one of the most widely used SEL frameworks and has been used to develop multiple state and district SEL standards and competencies. The CASEL framework comprises five core competencies students and adults need to successfully navigate academic standards. The Alignment Guides align Harmony objectives with Common Core State Standards, the CASEL 5, and state SEL standards/competencies.

BASE is our district's SEL Curriculum available to 6-12th students. This offers over 100 SEL Lessons to support students' SEL needs. The program uses an evidence-based SEL curriculum to support students in navigating challenging real-world topics, developing self-awareness, building practical skills, and connecting more effectively as well as prevention, and intervention and helps avert crisis.

Our SEL BASE curriculum allows 6-12th grade students to take a BASEline Survey every 90 days. This self-reporting survey measures behavior, engagement, academic self-confidence, and social connectivity in school.

Our SEL Lending Library is available to all teachers to check out books to support their SEL classroom implementation/integration and their students' needs.

Our SEL Materials Library is available to all teachers to check out materials to support their SEL classroom lesson implementation/integration and their student's needs.

Our In School Suspension class offers "An Accountability Opportunity Project," to attending students. This class is offered as an alternative to suspension. During the ISS classes, students engaged in incident-aligned SEL BASE lessons and then completed an accountability project that proactively repairs relationships after they have been damaged through intentional research so that healing can occur.

Our annual Women Empowerment Event invites 40 female students from each high school to participate in SEL-aligned activities. This event focuses on CASEL's five core competencies as well as fostering the needs of students facing unforeseen circumstances.

Our SEL CASEL-aligned teacher workshops are offered each month after school, this is a paid opportunity. These workshops focus on students' needs in the following areas: Self-Awareness, Self-Management, Social Awareness, Relationship Skills, and Responsible Decision-Making.

Our SEL Teacher Committee meets three times per year. This is a paid opportunity for teachers. These workshops allow teachers to collectively collaborate on the implementation and integration of SEL lessons within the classroom and how to collect SEL data intentionally and effectively to direct instruction and meet the SEL needs of the students they serve.

Our SEL Site Support visits are available to all school sites upon request. These visits focus on a student's SEL needs after looking at the school site's data.

Our SEL Staff Training is available to all school sites upon request. These visits focus on students' SEL needs after looking at the school site's data.

Our Intervention TOSAs deliver SEL-BASE instruction to our COST students. This is based on data and students' needs.

Our SEL Training is available to our ELOP program upon request. This training focuses on CASEL-aligned SEL practices to meet students' SEL needs after looking at the school site data.

Our SEL Training is available to OAs and SSAs 3 times per year during district-directed days. These training courses offer CASEL-aligned SEL practices. They focus on healthy communication, relationship-building skills, and being mindful of our students, families, and community's needs.

Our SEL Training is available to all OA's once per month. These training courses offer CASEL-aligned SEL practices. They focus on healthy communication, relationship-building skills, and being mindful of our students, families, and community's needs.

Our SEL SSA training courses are available to all school sites upon request. These training courses offer CASEL-aligned SEL practices. They focus on healthy communication, relationship-building skills, and being mindful of our students, families, and community's needs.

Our SEL Trainings are offered once per year to our CTCP group. This training offers CASEL-aligned SEL practices. They focus on healthy communication, relationship-building skills, and being mindful when considering taking leadership roles within classified employment.

Counseling, funded through federal title funds or the Local Control Funding Formula is provided on-site by a Valley Community Counselor(s).

Evidence-based educational practices to raise student achievement

The District provides two days of in-service to all teachers to promote highly qualified teaching strategies in the core content areas for all students, including English learners and Special Education students. Staff Development in the Manteca Unified School District focuses on two goals: improvement in the educational program and in student achievement. Assessment data is analyzed and reviewed by the site leadership teams through designed processes. Common assessments for each grade level or course are administered, each of which aligns with the appropriate Common Core State Standards. These assessments may be statistically normed tests such as MAP, or district common finals.

After the assessments are given, data are collected and disaggregated for teachers to analyze. The data give teachers specific feedback on levels of achievement for the entire school population, individual classes, and individual students. These data are analyzed for trends, looking for areas of success and for areas for growth. Data drive district-wide change, both large and small, in the curricular program (which is also aligned with state student content standards) which then leads students to higher levels of achievement.

Parental Engagement

Resources available from family, school, district, and community to assist under-achieving students (ESEA)

The school-wide Title I site has a School Site Council (SSC), an English Learning Advisory Council (ELAC), which is comprised of both staff and parents. MUSD has district committees which include the District Parent Advisory Council and the District English Learner Advisory Committee. These committees at the site and district level provide parent input on students' instructional needs related to under-achieving students. There are also Parent-Teacher groups which support the sites.

Involvement of parents, community representatives, classroom teachers, other school personnel, and students in secondary schools, in the planning, implementation, and evaluation of ConApp programs (5 California Code of Regulations 3932)

MUSD established a District English Learner Advisory Committee (DELAC) and a District Parent Advisory Council (DPAC), consisting of parents and school representatives and involve them in the application for funding programs provided by the state or federal government including those that serve English Learners and Title 1 students.

The Consolidated Application (ConApp) would first be brought up to the DELAC committee members for review. Once approved, the Application for funding, which will be signed by the DELAC chairperson, lists the Categorical Program funding requests for the fiscal year. The ConApp will then be reviewed by Manteca Unified School District School Board during board meetings and be approved by the Board before making its way to the Superintendent to finalize it with a Certification of Assurance and Protected Prayer Certification. The Certification of Assurance verifies that MUSD will spend any federal funds received, legally and correctly. The Protected Prayer Certification is a certification of protected prayer within MUSD.

Both the DELAC and DPAC act as advisory councils in the development of the LCAP and make recommendations on activities and expenditures related to Local Control Accountability Funds.

Funding

Services provided by categorical funds that enable underperforming students to meet standards (ESEA)

Categorical funds such as EIA-SCE funds and EIA-LEP funds have been replaced by the Local Control Funding Formula (LCFF) funds which are not considered categorical. LCFF funds are used to provide for the needs of all students in MUSD, including professional development related to underperforming students, tutorials, and intervention programs and materials.

MUSD uses LCFF supplemental/concentration funds as well as Title 1 funds district-wide to provide assistance for Homeless students, parent involvement activities, staff development, student achievement, teacher attraction and retention and for the Kindergarten Bridge program among many others.

Title III funds are used to provide support and resources related to English Learners. A District director and coordinator oversees EL trainings, resources, and strategies to improve ELD instruction. Trainings have focused on ELD instruction in coordination with the ELD/ELA standards and framework.

Title II funds are used to support the Induction program and to provide professional development to all MUSD staff members.

Title IV funds are used for STEAM activities, improving science teaching and the improving of safety at the school sites through Positive Behavior Intervention and Supports (PBIS).

Fiscal support (EPC)

All Manteca schools receive needs-based allocations of general fund support for staffing, instructional materials and supplies, custodian needs, and other uses. Funding for the support services such as maintenance of buildings and grounds, utilities, and student transportation is budgeted on a district-wide, centralized basis and provided to each school site-based on the unique needs of the individual school.

In addition to its support from the local general fund, each school in the Manteca Unified School District receives yearly allocations from various state and federal categorical programs. The purposes of these categorical programs range from improving the quality of the total instructional program for all students to addressing the unique needs of special groups of students such as limited-English proficient, academically deficient, and students at risk of dropping out of school.

Manteca Unified's general and categorical funds are coordinated, prioritized, and allocated to align with the full implementation of the EPCs in RLA/ELD, Mathematics, and the Site Strategic Plans (which contain all of the core elements of the School Plan for Student Achievement).

School and Student Performance Data

Student Population

The 2023 California School Dashboard provides parents and educators with meaningful information on school and district progress so they can participate in decisions to improve student learning.

The California School Dashboard goes beyond test scores alone to provide a more complete picture of how schools and districts are meeting the needs of all students. To help parents and educators identify strengths and areas for improvement, California reports how districts, schools (including alternative schools), and student groups are performing across state and local measures.

This section provides information about the school's student population.

2022-23 Student Population								
Total Enrollment	Socioeconomically Disadvantaged	English Learners	Foster Youth					
935	38.3	15.3	0.2					

Total Number of Students enrolled in Walter Woodward Elementary School.

Students who are eligible for free or reduced priced meals; or have parents/guardians who did not receive a high school diploma.

Students who are learning to communicate effectively in English, typically requiring instruction in both the English Language and in their academic courses.

Students whose well being is the responsibility of a court.

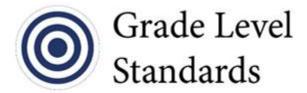
2022-23 Enrollment for All Students/Student Group							
Student Group	Total	Percentage					
English Learners	143	15.3					
Foster Youth	2	0.2					
Homeless	25	2.7					
Socioeconomically Disadvantaged	358	38.3					
Students with Disabilities	119	12.7					

Enrollment by Race/Ethnicity									
Student Group Total Percentage									
African American	46	4.9							
American Indian	4	0.4							
Asian	179	19.1							

Enrollment by Race/Ethnicity								
Student Group	Total	Percentage						
Filipino	42	4.5						
Hispanic	398	42.6						
Two or More Races	45	4.8						
Pacific Islander	15	1.6						
White	206	22						

Conclusions based on this data:

- 1. Walter Woodward has two autism specific programs to serve students with disabilities which contributes to a relatively high population of students within this subgroup.
- 2. The number of students in the EL subgroup has remained consistent over the past 4 years (Approximately 15-20%)
- 3. The percentage of students in the SED subgroup has increased each year for the past 4 years and these students will be an area of focus for the site. Currently 1/3 of students are considered SED.



District Goal

Every student works to achieve mastery of grade level standards in all subjects.

Site Tier 1 Goal

Using of the District base curriculum and approved supplemental programs, all Woodward students be will provided with effective academic instruction in the areas of English language arts and Mathematics to achieve mastery towards grade level standards.

CAASPP Results
English Language Arts/Literacy (All Students)

	Overall Achievement for All Students														
	Mea	n Scale S	Score	% Standard Exceeded		% St	% Standard Met		% Standard Nearly			% Standard Not Met			
Grade Level	20-21	21-22	22-23	20-21	21-22	22-23	20-21	21-22	22-23	20-21	21-22	22-23	20-21	21-22	22-23
Grade 3		2387.	2387.		14.46	13.73		16.87	16.67		22.89	26.47		45.78	43.14
Grade 4		2432.	2438.		12.12	17.89		27.27	15.79		20.20	26.32		40.40	40.00
Grade 5		2488.	2446.		13.59	8.74		29.13	21.36		30.10	25.24		27.18	44.66
Grade 6		2512.	2524.		10.78	11.43		30.39	35.24		31.37	35.24		27.45	18.10
Grade 7		2551.	2551.		14.58	14.41		32.29	35.14		34.38	27.93		18.75	22.52
Grade 8		2559.	2558.		15.09	14.14		31.13	32.32		32.08	30.30		21.70	23.23
All Grades	N/A	N/A	N/A		13.41	13.33		28.18	26.34		28.69	28.62		29.71	31.71

CAASPP Results Mathematics (All Students)

	Overall Achievement for All Students														
	Mea	n Scale S	Score	% Standard Exceeded		% St	andard	Met	% Standard Nearly			% Standard Not Met			
Grade Level	20-21	21-22	22-23	20-21	21-22	22-23	20-21	21-22	22-23	20-21	21-22	22-23	20-21	21-22	22-23
Grade 3		2405.	2418.		3.61	14.71		27.71	30.39		34.94	25.49		33.73	29.41
Grade 4		2437.	2457.		7.00	13.40		24.00	23.71		33.00	36.08		36.00	26.80
Grade 5		2467.	2436.		6.73	5.77		16.35	6.73		34.62	25.96		42.31	61.54
Grade 6		2507.	2519.		12.75	15.24		25.49	24.76		23.53	33.33		38.24	26.67
Grade 7		2513.	2512.		12.50	9.91		19.79	18.02		29.17	33.33		38.54	38.74
Grade 8		2521.	2508.		13.21	11.00		16.04	19.00		28.30	21.00		42.45	49.00
All Grades	N/A	N/A	N/A		9.48	11.63		21.32	20.36		30.46	29.24		38.75	38.77

CAASPP Results English Language Arts/Literacy (All Students)

CAASPP Student Groups	CAASPP Percent Met or Exceeded
All Students	39.61
Female	46.72
Male	33.92
American Indian or Alaska Native	
Asian	52.59
Black or African American	29.03
Filipino	37.93
Hispanic or Latino	36.69
Native Hawaiian or Pacific Islander	
Two or More Races	32.14
White	39.87
English Learners	15.19
Foster Youth	0
Homeless	10.53
Military	
Socioeconomically Disadvantaged	35.34
Students Receiving Migrant Education Services	0
Students with Disabilities	11.83

CAASPP Results Mathematics (All Students)

CAASPP Student Groups	CAASPP Percent Met or Exceeded
All Students	31.94
Female	30.18
Male	33.33
American Indian or Alaska Native	
Asian	42.86
Black or African American	12.90
Filipino	44.83
Hispanic or Latino	28.63
Native Hawaiian or Pacific Islander	
Two or More Races	28.57
White	31.17
English Learners	9.64
Foster Youth	0
Homeless	9.52
Military	
Socioeconomically Disadvantaged	23.32
Students Receiving Migrant Education Services	0
Students with Disabilities	6.45

Data





Aggregate by School

Term: District:

Winter 2023-2024 Manteca Unified School District

Norms Reference Data: Growth Comparison Period: Weeks of Instruction:

2020 Norms. Fall 2023 - Winter 2024 Start - 4 (Fall 2023) End - 20 (Winter 2024)

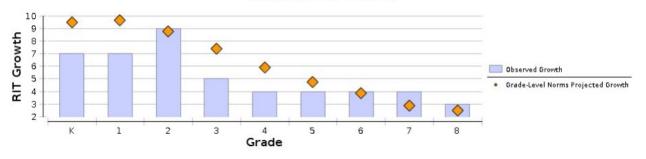
Grouping: Small Group Display:

Walter Woodward Elementary

Language Arts: Reading

222		Comparison Periods								Growth Evaluated Against						
			Fall 202	3		Winter 20	124	Grow	th	Gra	de-Level No	orms		Studen	t Norms	
Grade (Winter 2024)	Total Number of Growth Events‡	Mean RIT Score	Standard Deviation	Achievement Percentile	Mean RIT Score	Standard Deviation	Achievement Percentile	Observed Growth	Observed Growth SE	Projected School Growth	Growth	Conditional Growth	Number of Students With Growth Projections	Students Who Met	of Students Who Met Growth Projection	Median Conditional Growth
K	105	139.5	9.3	71	146.8	11.7	54	7	0.8	9.5	-1.55	6	105	40	38	33
1	94	150.4	12.6	15	157.2	13.4	7	7	0.9	9.6	-1.96	2	94	33	35	29
2	106	166.0	15.4	16	175.1	15.1	18	9	0.8	8.7	0.25	60	106	53	50	46
3	98	183.4	16.3	33	188.7	15.0	23	5	0.9	7.4	-1.70	4	98	36	37	35
4	98	194.5	16.3	38	198.5	15.9	29	4	0.7	5.9	-1.60	5	98	45	46	37
5	94	200.3	16.4	28	204.7	14.1	26	4	0.8	4.8	-0.32	37	94	41	44	41
6	100	204.2	14.7	20	208.4	13.2	22	4	0.7	3.8	0.36	64	100	51	51	50
7	121	214.6	13.2	52	218.1	12.9	56	4	0.5	2.9	0.62	73	121	69	57	54
8	116	219.0	13.6	55	222.2	12.6	59	3	0.6	2.5	0.63	73	116	62	53	51

Language Arts: Reading



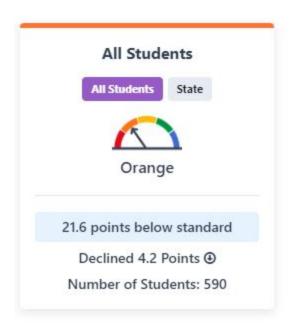
English Language Arts Indicator - Student Group Five-by-Five Placement

View District Placement

Reporting Year: 2023 🗸 Select a Report: 5x5 English Language Arts Placement Report (Grades 3-8 and 11) 🗸

View Detailed Data

LEVEL	DECLINED SIGNIFICANTLY from Prior Year (by more than 15.1 points)	DECLINED from Prior Year (by 3.0 to 15.0 points)	MAINTAINED from Prior Year (declined or increased by less than 2.9 points or fewer)	INCREASED from Prior Year (by 3.0 to 14.9 points)	INCREASED SIGNIFICANTLY from Prior Year (by 15.0 points or more)
VERY HIGH (HIGHEST STATUS) +45.0 points or more Current Year	Green (None)	Green (None)	Blue (None)	(None)	(None)
HIGH +10.0 to +44.9 points in Current Year	Green (None)	Green (None)	Green (None)	Green (None)	Blue (None)
MEDIUM -5.0 to +9.9 points in Current Year	Yelow (None)	Yellow Asian	Yellow (None)	Green (None)	Green (None)
LOW -5.1 to -70.0 points in Current Year	Orange (None)	Crange All Students (School Placement) English Learners Socioeconomically Disadvantaged White	Orange Hispanic	Yetrow (None)	Yeshow (None)
VERY LOW (LOWEST STATUS) -70.1 points or lower in Current Year	Red (None)	Red Students with Disabilities	Red (None)	Orange (None)	Orange (None)



of Students in the Red

NWEA MAP Reading (Winter)

Band

	Lit. & Info. Text	Vocab Use	Language & Writing	Foundational Skills		
 K	30	24	19	20		
1	47	43	37	37		

	Literary Text	Info. Text	Vocabulary
2	40	47	43
3	30	29	33
4	30	26	24
5	26	26	21
6	28	35	20
7	24	21	16
8	19	15	17

Data Analysis

Overall, our school falls in the 42nd percentile in MAP Reading, with two grade levels at or above the site goal of the 50th percentile. Four grade levels met their projected growth from Fall to Winter MAP Reading Assessment (2nd, 6th, 7th, 8th).

CAASPP data from the 22-23 school year indicates that our school is in the orange for ELA. We are 21.6 points below standard, and we declined by 4.2 points from 21-22 school year. Our students with disabilities are in the red band on CAASPP, showing a decline from the previous year and have the lowest status. Our homeless population was the lowest performing group on campus. Overall, our female students outperformed our male students on ELA CAASPP.

2023-2024 Strategic Plan

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Walter Woodward Elementary School

Student Need 1:

Schoolwide winter MAP Reading data indicates that our students are performing in the 42nd percentile. 48% of our students are currently below the national average. This indicates we need to strengthen our tier 1 instruction to meet the needs of all students.

SMART Goal 1

By June of 2027 sentence fluency will increase by 15% to strengthen the foundational reading skill in K-3.

Implementation Plan

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
K- 3 teachers will use Fundations with fidelity daily. This will include say scripts, unit assessments, and Fundations teaching strategies being used in the classroom.	Fundation Fidelity Survey Number of teachers reporting that they are consistently using say scripts during Fundations. Fundation Unit Assessment Report Number of teachers using unit assessments. Learning walk data number of teachers showing strong evidence of using fundations teaching strategies	5/22 teachers are consistently using say scripts. 0/22 teachers are using unit assessments. Learning Walk Rubric: Strong evidence 1 Some evidence 19 No evidence 2	Outcome	Outcome	Outcome	Time Money People
Learning Targets and/or "I can" statements will be utilized in all classrooms to help students identify what is required for lesson mastery.	Admin/ILT - Learning Walks Monthly Number of classrooms where "I can" statements are visible. Percentage of students able to articulate what is required for lesson mastery.	30/41 rooms have "I can" statements visible in the classroom. TBD: Learning walks 24-25				Time People
Grade level teams will meet monthly to work collaboratively by	PLC Agenda/ minutes review Percentage of agendas/minutes	Strong evidence Some evidence 80%				Time People

using the guiding questions to inform instruction by reviewing data, identifying student needs, and adjusting instructional practices as needed.	showing strong evidence of grade level teams using the guiding questions by reviewing data and identifying student needs.	No evidence 20%		
1st & 2nd grade students in the red, (specifically homeless students) in phonemic awareness will attend after school skills tutorial to increase reading skills.	Use pre/post assessment using Core assessments for phonemic awareness.	TBD: Core Assessment in the fall will be used to determine student's baseline for tutorial.		Time People
JANII J.				People Time

Progress Monitoring

SMART Goal(s) and How to Measure the Progress	Analysis of Data	Review Growth/Effectiveness of action items with team members. Who? How? When?	Evaluation/Next Steps
Benchmark 1: Fundations being used with fidelity across K-3		Learning walks/surveys will be completed each trimester by admin team and IS.	
Benchmark 2: Fundation Unit Assessment Data reviewed during GLM		Teachers will use end of Unit assessments and review data as a grade level.	
Benchmark 3: Identify the number of classrooms using "I can" statements during learning walks.		ILT will complete learning walks to collect data monthly.	
Benchmark 4: Grade Levels using student data to determine student need during GLM		Grade levels will use CFAs regularly to identify essential skills needed to be re-taught/re-enforced meet grade level standards.	
Benchmark 5:		MAP Reading Fluency reports will be reviewed by	

MAP Reading Fluency-	teachers and administrators	
Sentence Reading Fluency	at the end of each	
	assessment period.	

SMART Goal 2

MAP reading scores for students in 3rd - 8th grade will decrease by 15% in the red and orange band by June of 2027.

Implementation Plan

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Learning Targets and/or "I can" statements will be utilized in all classrooms to help students identify what is required for lesson mastery.	Admin/ILT - Learning Walks Monthly Number of classrooms where "I can" statements are visible. Percentage of students able to articulate what is required for lesson mastery.	30/41 rooms have "I can" statements visible in the classroom. TBD: Learning walks 24-25				Time People
Grade level teams will meet monthly to work collaboratively by using the guiding questions to inform instruction by reviewing data, identifying student needs, and adjusting instructional practices as needed.	PLC Agenda/ minutes review Percentage of agendas/minutes showing strong evidence of grade level teams using the guiding questions by reviewing data and identifying student needs.	Strong evidence Some evidence 80% No evidence 20%				Time People
Grade levels will work together to create CFAs to determine student skill level on essential standards and use data to build and adjust lesson plans based on results.	PLC Agenda/ minutes review Percentage of agendas/minutes showing strong evidence of grade level teams creating CFA to identify student needs for small group and UDL support.	TBD: CFA Data in the fall % of agendas showing Strong evidence Some evidence No evidence				Time People
An afterschool tutorial will be offered to students in the red	Pre/Post teacher created vocabulary assessment.	TBD: Number of students who showed growth				Time People Money

band on MAP	between their	
vocabulary	pre/post test	
(specifically	scores each	
homeless	trimester.	
students) to		
support student		
learning and		
increase reading		
skills.		

Progress Monitoring

SMART Goal 3

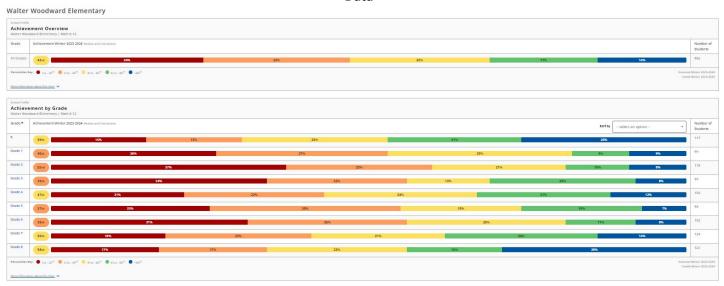
Implementation Plan

Progress Monitoring

SMART Goal(s) and How to Measure the Progress	Analysis of Data	Review Growth/Effectiveness of action items with team members. Who? How? When?	Evaluation/Next Steps
Benchmark 1:			
MAP Reading			

Progress Monitoring

Data





Student Growth Summary Report

Aggregate by School

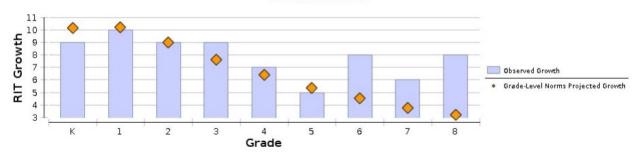
Term: District: Winter 2023-2024 Manteca Unified School District Norms Reference Data: Growth Comparison Period: Weeks of Instruction: 2020 Norms.
Fall 2023 - Winter 2024
Start - 4 (Fall 2023)
End - 20 (Winter 2024)

Grouping: None Small Group Display: No

Walter Woodward Elementary

			Comparison Periods							Growth Evaluated Against						
			Fall 202	3		Winter 20	24	Grow	rth .	Gra	de-Level N	lorms		Studen	t Norms	
Grade (Winter 2024)	Total Number of Growth Events‡	Mean RIT Score	Standard Deviation	Achievement Percentile	Mean RIT Score	Standard Deviation	Achievement Percentile	Observed Growth	Observed Growth SE	Projected School Growth	School Conditiona Growth Index	School Il Conditional Growth Percentile	Students With	Number of Students Who Met Their Growth Projection	Percentage of Students Who Met Growth Projection	Student Median Condition Growth Percentile
K	107	144.5	12.4	82	153.1	10.7	72	9	0.7	10.2	-1.21	11	107	46	43	36
1	91	155.1	12.0	20	165.1	13.7	20	10	0.9	10.2	-0.14	44	91	42	46	43
2	111	167.4	12.3	9	176.7	13.7	11	9	0.7	9.0	0.23	59	111	55	50	45
3	96	182.4	14.2	15	191.1	13.5	21	9	0.7	7.6	0.92	82	96	57	59	56
4	99	197.2	12.0	36	203.9	13.2	38	7	0.7	6.4	0.25	60	99	57	58	54
5	93	205.5	13.1	31	210.6	13.5	30	5	0.7	5.4	-0.20	42	93	43	46	45
6	100	205.6	10.8	12	213.2	13.2	22	8	0.7	4.5	2.46	99	100	65	65	65
7	121	216.9	15.0	35	223.2	15.4	46	6	0.7	3.7	2.18	99	121	79	65	59
8	117	223.8	16.7	45	231.8	18.5	65	8	0.9	3.2	3.49	99	117	85	73	75

Math: Math K-12



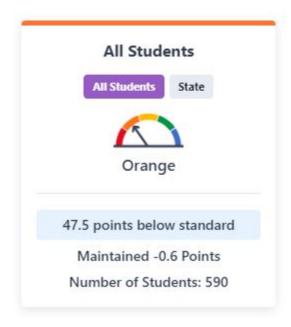
Mathematics Indicator - Student Group Five-by-Five Placement

View District Placement

Reporting Year: 2023 V Select a Report: 5x5 Mathematics Placement Report (Grades 3-8 and 11)

■ View Detailed Data

LEVEL	DECLINED SIGNIFICANTLY	DECLINED	MAINTAINED	INCREASED	INCREASED SIGNIFICANTLY
	from Prior Year (by 15.1 points or more)	from Prior Year (by 3.0 to 15.0 points)	from Prior Year (declined increased by 2.9 points or fewer)	from Prior Year (by 3.0 to 14.9 points)	from Prior Year (by 15.0 points or moi
VERY HIGH (HIGHEST STATUS)	Green	Green	Blue	Blue	Blue
+35.0 points or more in Current Year	(None)	(None)	(Nопе)	(None)	(None)
HIGH	Green	Green	Green	Green	Blue
0.0 to +34.9 points in Current Year	(None)	(None)	(None)	(None)	(None)
MEDIUM	Yellow	Yellow	Yellow	Green	Green
-0.1 to -25.0 points in Current Year	(None)	 Asian 	(None)	(None)	(None)
LOW	Orange	Orange	Orange	Yellow	Yellow
-25.1 to -95.0 points in Current Year	(None)	English Learners Socioeconomically Disadvantaged White	All Students (School Placement)	■ Hispanic	(None)
VERY LOW (LOWEST STATUS)	Red	Red	Red	Orange	Orange
-95.1 points or fewer in Current Year	(None)	Students with Disabilities	(None)	(None)	(None)



NWEA MAP Math (Winter)

of Student in the Red Band

	Operations & Algebraic Thinking	Numbers & Operations	Measurement & Data	Geometry
K	25	20	18	22
1	18	24	37	35
2	34	48	58	36
3	22	37	31	27
4	20	24	26	36
5	21	25	28	28

	Operations & Algebraic	Real & Complex #		Statistics &
	Thinking	Systems	Geometry	Probablity
6	28	27	24	49
7	19	28	23	34
8	17	20	22	22

Data Analysis

Overall, our school falls in the 43rd percentile in MAP Math, with three grade levels at or above the site goal of the 50th percentile. Six grade levels met their projected growth from Fall to Winter MAP Math Assessment (2nd, 3rd, 4th, 6th, 7th, 8th).

CAASPP data from the 22-23 school year indicates that our school is in the orange for Math. We are 47.5 points below standard, and we declined by 0.6 points from 21-22 school year.

Student Need 2:

Schoolwide winter MAP Math data indicates that our students are performing in the 43rd percentile. 47% of our students are currently below the national average. This indicates we need to strengthen our tier 1 instruction to meet the needs of all students.

SMART Goal 1

Schoolwide we will increase math proficiency. This will be measured by MAP & CAASPP Data. Our students will perform at the 50th percentile or above in MAP Math and move from the orange to yellow on CAASPP Math.

Implementation Plan

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Learning Targets and/or "I can" statements will be utilized in all classrooms to help students identify what is required for lesson mastery.	Admin/ILT - Learning Walks Monthly Number of classrooms where "I can" statements are visible. Percentage of students able to articulate what is required for lesson mastery.	30/41 rooms have "I can" statements visible in the classroom. TBD: Learning walks 24-25				Time People
Grade level teams will meet monthly to work collaboratively by using the guiding questions to inform instruction by reviewing data, identifying student needs, and adjusting instructional practices as needed.	PLC Agenda/ minutes review Percentage of agendas/minutes showing strong evidence of grade level teams using the guiding questions by reviewing data and identifying student needs.	Strong evidence Some evidence 80% No evidence 20%				Time People
Grade Levels will incorporate the math practices and thinking strategies in their lessons.	Admin/ILT - Learning Walks Monthly Percentage of classrooms where math thinking strategies are visible in lessons being taught. Percentage of students able to articulate what thinking strategy they are using in the lesson.	TBD: % of classrooms that have the math thinking strategies being used in the lesson visible for students. TBD: Learning walks 24-25				Time People

Use Grade Level Common Formative Assessments to determine student gap to plan for tier 1 & 2 instruction in math.	Grade Level PLC Data - PLC Data used to determine how	4 grade levels are using CFAs		Time People
Academic incentive: students will attend an after-school activity if they meet their math growth target each trimester.	Number of students meeting criteria to attend event.	TBD: Number of student meeting Criteria Fall		Time People Money
Students in the red on Math MAP will be offered after school skills tutorial to support basic math skills. (Focus: Operations & Algebraic Thinking)	Teacher created pre- /post- assessments focused on operations & algebraic thinking.	TBD: Number of students in the tutorial who show growth from pre- /post- each trimester.		Time Money People

Progress Monitoring

Progress Monitoring



District Goal

Every student feels safe in the school environment inclusive of design, security and climate.

Site Tier 1, 2, and 3 Goals

All Woodward students will be encouraged and expected to attend school daily in a clean, safe (emotionally and socially) environment that allows students to reach their highest academic success.

Climate

This table displays suspensions and expulsions data collected between July through June, each full school year respectively.

Data collected during the 2020-21 school year may not be comparable to earlier years of this collection due to differences in learning mode instruction in response to the COVID-19 pandemic.

Subject	School 2020-21	School 2021-22	District 2020-21	District 2021-22	State 2020-21	State 2021-22
Suspensions	0.44	2.75	0.91	4.62	0.20	3.17
Expulsions	0.00	0.00	0.01	0.09	0.00	0.07

This table displays suspensions and expulsions data collected between July through February, partial school year due to the COVID-19 pandemic. The 2019-2020 suspensions and expulsions rate data are not comparable to other year data because the 2019-2020 school year is a partial school year due to the COVID-19 crisis. As such, it would be inappropriate to make any comparisons in rates of suspensions and expulsions in the 2019-2020 school year compared to other school years.

Subject	School 2022-23	District 2022-23	State 2022-23
Suspensions	3.12	4.96	3.60
Expulsions	0.10	0.24	0.08

2022-23 Chronic Absenteeism by Student Group

Student Group	Cumulative Enrollment	Chronic Absenteeism Eligible Enrollment	Chronic Absenteeism Count	Chronic Absenteeism Rate
---------------	--------------------------	--	---------------------------------	--------------------------------

All Students	1025	988	250	25.3
Female	464	457	124	27.1
Male	561	531	126	23.7
American Indian or Alaska Native	4	4	2	50.0
Asian	209	196	53	27.0
Black or African American	51	47	17	36.2
Filipino	45	44	7	15.9
Hispanic or Latino	435	420	113	26.9
Native Hawaiian or Pacific Islander	17	16	5	31.3
Two or More Races	50	49	14	28.6
White	214	212	39	18.4
English Learners	175	167	46	27.5
Foster Youth	2	2	1	50.0
Homeless	40	38	20	52.6
Socioeconomically Disadvantaged	446	431	144	33.4
Students Receiving Migrant Education	1	1	0	0.0
Students with Disabilities	148	144	41	28.5

Chronic Absenteeism Indicator - Student Group Five-by-Five Placement

View District Placement

Reporting Year: 2023 ▼ Select a Report: 5x5 Chronic Absenteeism Placement Report (Grades K-8) ▼

View Detailed Data

LEVEL	INCREASED SIGNIFICANTLY from Prior Year (by 3.1 p.pts or more)	INCREASED from Prior Year (by 0.5 p.pts to 3.0 p.pts)	MAINTAINED from Prior Year (declined or increased by 0.4 p.pts or fewer)	DECLINED from Prior Year (by 0.5 p.pts to 2.9 p.pts)	DECLINED SIGNIFICANTLY from Prior Year (by 3.0 p.pts or more)
VERY LOW	Yellow	Green	Blue	Blue	Blue
2.5% or less in Current Year	(None)	(None)	(None)	(None)	(None)
LOW 2.6% to 5.0% in Current Year	Orange (None)	Veilow (None)	Green (None)	Green (None)	Blue (None)
MEDIUM 5.1% to 10.0% in Current Year	Orange (None)	Orange (None)	Yellow (None)	Green (None)	Green (None)
HIGH 10.1% to 20.0% in Current Year	Red (None)	Crange (None)	Orange (None)	Yellow - Filipino	Yellow - White
VERY HIGH 20.1% or greater in Current Year	Red • Asian	Red Two or More Races	Red (None)	Orange English Learners Students with Disabilities African American	All Students (School Placement) Socioeconomically Disadvantaged Hispanic

Grade	# of Students	
K	29	
1	16	
2	24	
3	19	
4	12	
5	7	
6	14	
7	13	
8	13	
Total	155	

Data Analysis

As of March 19th, 2024, 15.4% of our population is considered chronically absent. Highest rates of absenteeism are in kindergarten and 2nd grade. Overall, our school is in the yellow category. Our chronic absenteeism overall has declined more than 3 points, but we continue to have a high rate of absenteeism. In addition, chronic absenteeism rates for students of 2 or more races and students of Asian descent have increased in the past year.

Student Need 1:

Good attendance is essential to academic success. Students with poor attendance in school may have learning gaps, make-up work piles up and students miss learning opportunities and instruction. Students with chronic absenteeism will be monitored through the attendance system and receive tier 1 and 2 supports when appropriate to encourage positive school attendance and student engagement. Students on SARB contracts and those identified at risk for being chronically absent will be monitored.

SMART Goal 1

By June of 2027 Woodward's overall Chronic Absenteeism will decrease by 15%.

Implementation Plan

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Families will	Communication with	Number of				Time
receive	families will be used	Attendance				People
educational	for attendance	Pamphlets				
information about	education through	distributed.				
the importance of	schoolwide	114 sent				
school attendance	newsletters and					
through	pamphlets to families	Number of				
newsletters,	with high absence	newsletters				
pamphlets,	rates.	highlighting				
banners, etc. to		attendance.				

	T	I		
support their understanding of the importance of good attendance.	Number of Attendance Pamphlets distributed. Number of newsletters highlighting attendance.	highlighted the importance of attendance.		
Outreach Assistant will work with chronically absent students to decrease absenteeism through educational literature, student incentives, calls/emails with families.	Q Attendance - Chronic Absenteeism monitored monthly to identify if students are improving attendance and monitor grade level attendance over all.	# of Chronically Abs# of Chronically Absent Students K- 29 1st - 16 2nd -24 3rd - 19 4th - 12 5th - 7 6th - 14 7th - 13 8th - 13		Time People Money
Vice Principal will work with the attendance clerk to monitor student attendance. VP will work with the COST team to ensure supports are in place. Tier 2 students who continue to have poor attendance will be referred SARB. SARB Referral Process will be followed.	Q Attendance - T Letters will be used to track communication through the SARB process in order to support families in absenteeism awareness.	T-1 Letters Sent: 342 T-2 Letters Sent: 114 T-3 Letters Sent: 33 Excessive Absence Letters Sent: 144 Pre-Medical Letters Sent: 72		Time Money People
Attendance incentive: chronically absent students will attend an after-school activity if they attended at least 90% of the school days within a trimester (fall-winter-spring).	Chronically absent students who come to school at least 90% of the trimester.	Trimester 1 # of chronically absent students who have reached the 90% attendance goal		Time Money People
Valley Community Counseling will support	Outreach Assistant Data will be used to identify and	Fall # of students		Time People

chronically absent students through social groups if they have been identified as struggling to attend school due to anxiety.	recommend students for social groups due to absenteeism.			
Enrichment opportunities will be promoted and provided during the school day to encourage positive school attendance.	Q Attendance will be tracked the day of events.	TBD During enrichment opportunities average daily attendance will be compared to that day's attendance.		Time Money People

Progress Monitoring

SMART Goal 2

Students of two or more races & students of Asian descent that are chronically absent will decrease by 20% by June of 2027.

Implementation Plan

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Outreach assistant will work with families of students who are two or more races and chronically absent through education, incentives, and addressing barrier so students are attending school more regularly to decrease absenteeism rates.	Q attendance - Chronically absent	10 students of 2 or more races are considered chronically absent.				Time Money People
Outreach assistant will work with families of students who of Asian descent and chronically absent through	Q attendance - chronically absent	32 students of Asian descent are considered chronically absent.				Time Money People

education, incentives, and addressing barrier so students are attending school more regularly to decrease absenteeism rates.				
Parents of Chronically absent students will be invited to participate in our Parenting Partners Workshop.	Parenting Partners sign in sheets.	# of Parents of chronically absent students who Participate in the workshop in the fall.		Time Money People

Progress Monitoring

Progress Monitoring

Data

Suspension Rate (Elementary School) Indicator - Student Group Five-by-Five Placement

View District Placement

Reporting Year: 2023 V Select a Report: 5x5 Suspension Rate Placement Report (Grades K-12)

View Detailed Data

LEVEL	INCREASED SIGNIFICANTLY from Prior Year (by 2.1 p.pts or more)	INCREASED from Prior Year (by 0.3 p.pts to 2.0 p.pts)	MAINTAINED from Prior Year (declined or increased by 0.2 p.pts or fewer)	DECLINED from Prior Year (by 0.3 p.pts to 0.9 p.pts)	DECLINED SIGNIFICANTLY from Prior Year (by 1.0 p.pts or more)
VERY LOW 0.5% or less in Current Year	Gray (N/A)	Green (None)	titus Asian Filipino	None)	Blue English Learners
LOW 0.6% to 1.0% in Current Year	Gray (N/A)	Yellow (None)	Green (None)	Green (None)	Blue (None)
MEDIUM 1.1% to 3.0% in Current Year	Orange (None)	Crange (None)	Vedow (None)	Green (None)	Green Hispanic
HIGH 3.1% to 6.0% in Current Year	Red Socioeconomically Disadvantaged	Crange All Students (School Placement) White Two or More Races	Orange (None)	Verlaw (None)	Yelow (None)
VERY HIGH 6.1% or greater in Current Year	Red (None)	Red Students with Disabilities African American	Red (None)	Orange (None)	Yelow (None)

Penalty	Incident	00	01	02	03	04	05	06	07	08	Grand Total
Suspension	Assault/Battery						-	1		1	. 2
	Fighting/Attack - w/ Weapon									1	. 1
	Fighting/Attack w/o Weapon			13			1	7	4	2	14
	Hate Crime/Racial Slurs							1	1	4	6
	Inappropriate Behavior/Object				2		1				3
	Pushing/Shoving						1				1
	Sexual Harassment								2		2
	Threat of Attack - w/o Weapon						2			3	5
	Unsafe Behavior	3		2						100	5
Suspension Total		3		2	2		5	9	7	11	. 39

Data Analysis

As of March 23, 2024, we have a total of 39 suspensions. A majority of the suspensions are in 6th - 8th grade. Our 5 by 5 suspension data indicates that students with disabilities and African American students are being suspended at a higher rate than other student groups on campus.

Student Need 2:

All Woodward students will have access to a clean, positive and safe learning environment on a daily basis. Student groups identified as having a high rate of suspensions will be monitored and supported.

SMART Goal 1

Students with two or more suspensions will decrease by 10% by June of 2023.

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
There will be continued PBIS training for teachers to	Teacher Survey will identify teacher comfort level with implementing PBIS	Teacher Survey indicated the certificate staff overall have a				Time Money People
support students and building a positive school	strategies. Teacher surveyed to	4.3/5.0 confidence in schoolwide				
climate with clear expectations.	identify areas of needed PD.	expectations and teaching strategies.				
		Teacher Requested Workshops:				
		21 teachers want more support with SEL lessons.				
		10 teachers want more support with systems to				

		reward with Mustang Bucks 7 teachers want support with PBIS lessons. 13 teachers want more		
		support with handling student situations.		
There will be continued PBIS training for students - MUSTang Round Up, student lessons, PBIS assemblies.	Student Surveys will be used to monitor student understanding of the rules, areas of concern, and recommended supports needed to help students focus on being safe, responsible, and respectful.	Student Survey: 100% of students knew site expectations 60% of students said they received Mustang Bucks in the last month.		Time People
CICO System will be used for students with multiple suspensions.	CICO Data will monitor students' behavior to identify if there is a reduction in behavior incidents and severity.	currently on CICO. Both students have		Time People
ILT will review behavior data to identify students who have been suspended to monitor and create action plans of support school wide.	Q Data - ILT team will review student incidents regularly to identify areas of need on campus and work with our PBIS team to build supports.	Q Discipline Data: 34 students have been suspended as of April 2024. Staff Survey Learning Walk		Time People
	Learning Walk Data to identify implementation of PBIS expectations.	Info: 100% of staff knew school expectations (Be Safe, Be Responsible, Be Respectful)		

1				
		100% of staff		
		taught site		
		expectations.		
		80% of staff		
		have given out		
		Mustang Bucks		
		for		
		acknowledging		
		desired		
		behavior.		
		75% of		
		classrooms		
		observed had		
		site		
		expectations		
		posted.		
		100% of		
		classrooms		
		observed had		
		AT LEAST 3		
		evidence-		
		based		
		classroom		
		practices.		
Parents of	Parent invitations will	Percentage of		Time
students who have	be sent to families	Parents of		Money
two or more	l .			
two or more	before the first	students who		People
suspensions will	l .	students who have two or		
suspensions will be invited to	before the first session in the fall.	students who have two or more		
suspensions will be invited to participate in our	before the first session in the fall. Parenting Partners	students who have two or more suspensions		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be	students who have two or more suspensions who are		
suspensions will be invited to participate in our	before the first session in the fall. Parenting Partners sign in sheets will be used to identify	students who have two or more suspensions who are invited to		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student	students who have two or more suspensions who are invited to participate in		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student	students who have two or more suspensions who are invited to participate in		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall.		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more suspensions		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more suspensions who		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more suspensions who participate in		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more suspensions who participate in the workshop		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more suspensions who participate in		
suspensions will be invited to participate in our Parenting Partners	before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of student with two or more	students who have two or more suspensions who are invited to participate in the workshop in the fall. Percentage of Parents of students who have two or more suspensions who participate in the workshop		

Students with disabilities suspension rates will decrease by 10% by June of 2027.

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Behavior Specialist will support SPED students with behavior needs. SPED students with suspensions will be monitored through Data Collection to identify antecedents and needed supports to reduce occurrence of suspension.	Q Behavior - Suspension Data Data will monitor students' behavior to identify if there is a reduction in behavior incidents and severity.	7 SPED students have been suspended in 23-25 as of March 23, 2024				Time People
BIP or behavior goals will be added to IEPs for students who require behavior supports.	Q Behavior Data Data will monitor students' behavior to identify if there is a reduction in behavior incidents and severity.	7 SPED students have been suspended in 23-25 as of March 23, 2024				Time People
Parents of students who have special education services and have been suspension will be invited to participate in our Parenting Partners Workshop.	Parent invitations will be sent to families before the first session in the fall. Parenting Partners sign in sheets will be used to identify families of students with disabilities taht have had a suspension.	Percentage of Parents of students with disabilities that have had suspension who are invited to participate in the workshop in the fall. Percentage of Parents of students with disabilities that have had suspension who participate in the workshop in the fall.				Time Money People

SMART Goal 3

African America student suspension rates will decrease by 10% by June of 2027.

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
There will be continued PBIS training for teachers to support students and building a positive school climate with clear expectations.	Teacher Survey will identify teacher comfort level with implementing PBIS strategies. Teacher surveyed to identify areas of needed PD.	Teacher Survey indicated the certificate staff overall have a 4.3/5.0 confidence in schoolwide expectations and teaching strategies. Teacher Requested Workshops: 21 teachers want more support with SEL lessons. 10 teachers want more support with systems to reward with Mustang Bucks 7 teachers want support with PBIS lessons. 13 teachers want more support with handling student situations.				Time People Money
ILT will review behavior data to identify students	Q Data - ILT team will review student incidents regularly to	Q Discipline Data:				Time People

	I	
who have been	identify areas of need	11 African
suspended to	on campus and work	American
monitor and	with our PBIS team to	students have
create action plans	build supports.	been
of support school		suspended as
wide.	Staff Survey with	of April 2024.
	Learning Walk Data to	
	identify	Staff Survey
	implementation of	Learning Walk
	PBIS expectations.	Info:
	·	100% of staff
		knew school
		expectations
		(Be Safe, Be
		Responsible,
		Be Respectful)
		100% of staff
		taught site
		expectations.
		80% of staff
		have given out
		Mustang Bucks
		for
		acknowledging
		desired
		behavior.
		75% of
		classrooms
		observed had
		site
		expectations
		posted.
		100% of
		classrooms
		observed had
		AT LEAST 3
		evidence-
		based
		classroom
		practices.
	l .	

Progress Monitoring



District Goal

Every student is supported within a multi-tiered system to realize their individual success.

Site Tier 2 and 3 Goals

Woodward "At Promise" students will be provided instruction by trained teachers on the MUSD base core curriculum and supplemental programs designed to provide academic differentiation and intervention.

English Language Arts Indicator - Student Group Five-by-Five Placement

View District Placement

Reporting Year: 2023 ▼ Select a Report: 5x5 English Language Arts Placement Report (Grades 3-8 and 11) ▼

View Detailed Data

LEVEL	DECLINED SIGNIFICANTLY from Prior Year (by more than 15.1 points)	DECLINED from Prior Year (by 3.0 to 15.0 points)	MAINTAINED from Prior Year (declined or increased by less than 2.9 points or fewer)	INCREASED from Prior Year (by 3.0 to 14.9 points)	INCREASED SIGNIFICANTLY from Prior Year (by 15.0 points or more
VERY HIGH (HIGHEST STATUS) +45.0 points or more Current Year	Green (None)	Green (None)	Rive (None)	Rive (None)	(None)
HIGH +10.0 to +44.9 points in Current Year	Green (None)	Green (None)	Green (None)	Green (None)	(None)
MEDIUM -5.0 to +9.9 points in Current Year	Yellow (None)	Yellow - Asian	Yellow (None)	Green (None)	Green (None)
LOW -5.1 to -70.0 points in Current Year	Crange (None)	All Students (School Placement) English Learners Socioeconomically Disadvantaged White	Orange Hispanic	Yettow (None)	Yellow (None)
VERY LOW (LOWEST STATUS) -70.1 points or lower in Current Year	Red (None)	Students with Disabilities	Red (None)	Orange (None)	Orange (None)

View Detailed Data

LEVEL	DECLINED SIGNIFICANTLY	DECLINED	MAINTAINED	INCREASED	INCREASED SIGNIFICANTLY
	from Prior Year (by 15.1 points or more)	from Prior Year (by 3.0 to 15.0 points)	from Prior Year (declined increased by 2.9 points or fewer)	from Prior Year (by 3.0 to 14.9 points)	from Prior Year (by 15.0 points or more
VERY HIGH (HIGHEST STATUS)	Green	Green	Blue	Blue	Blue
+35.0 points or more in Current Year	(None)	(None)	(None)	(None)	(None)
HIGH	Green	Green	Green	Green	Blue
0.0 to +34.9 points in Current Year	(None)	(None)	(None)	(None)	(None)
MEDIUM	Yellow	Yellow	Yellow	Green	Green
-0.1 to -25.0 points in Current Year	(None)	 Asian 	(None)	(None)	(None)
LOW	Orange	Orange	Orange	Yellow	Yellow
-25.1 to -95.0 points in Current Year	(None)	English Learners Socioeconomically Disadvantaged White	All Students (School Placement)	Hispanic	(None)
VERY LOW (LOWEST STATUS)	Red	Red	Red	Orange	Orange
-95.1 points or fewer in Current Year	(None)	Students with Disabilities	(None)	(None)	(None)



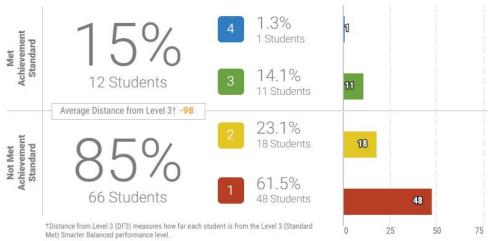
CAASPP File Edition: Performance Summary

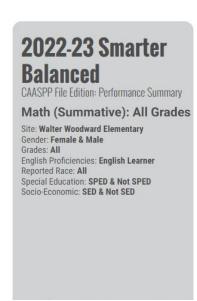
ELA (Summative): All Grades

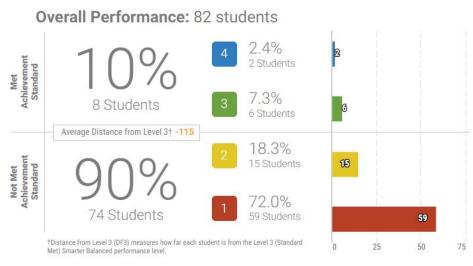
Site: Walter Woodward Elementary Gender: Female & Male Grades: All English Proficiencies: English Learner Reported Race: All

Special Education: SPED & Not SPED Socio-Economic: SED & Not SED

Overall Performance: 78 students







Resource Inequities

Briefly identify and describe any resource inequities identified as a result of the required needs assessment, as applicable for all schools with identified ATSI groups.

CAASPP data from the 22-23 school year indicates that our school is in the orange for ELA. We are 21.6 points below standard, and we declined by 4.2 points from 21-22 school year. CAASPP data from the 22-23 school year indicates that our school is in the orange for Math. We are 47.5 points below standard, and we declined by 0.6 points from 21-22 school year. Our students with disabilities are in the red band on CAASPP, showing a decline from the previous year and have the lowest status. In addition, our CAASPP Data from 2022-2023 shows that 15% of English Learners at Woodward are at or above grade level in ELA and 10% are at or above grade level in math.

Comprehensive Needs Assessment

Identify and describe any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

Our students with disabilities are in the red band on CAASPP, show a decline from the previous year and have the lowest status. Through professional development opportunities and grade level collaboration our Special Education teachers work to identify essential standards and materials needed to support student learning. Additional Instructional curriculum is identified and used to support student learning such as: Spire, Just Words, Fundations, Edmentum, etc. During Universal Access Time staff works with students to reinforce essential standards skills. During this dedicated time staff works to reinforce skills on already introduced topics to help students meet grade level standard.

In order to support our English learners, we have designated ELD time and integrated ELD throughout the day. Teachers have attended training onsite to support multilingual learners including how to support student learning through collaborative conversations. in addition, the district is currently providing Be Glad training for all teachers who want to attend.

English Learner (EL) Enrollment						
	Number of Students Percent of Students					ents
Student Group	20-21 21-2			20-21	21-22	22-23
English Learners	97	148	143	11.4%	16.3%	15.3%
Fluent English Proficient (FEP)	90	111	125	10.6%	12.3%	13.4%
Reclassified Fluent English Proficient (RFEP) 11 18 18 11.3% 20% 17					17%	

NWEA Assessment Summary

Site: Walter Woodward Elementary Scores for: Winter 2023-2024

Grade: All Group: All User: All Teachers Tests Included: All Roster Date: Control Panel (01-25-2024)

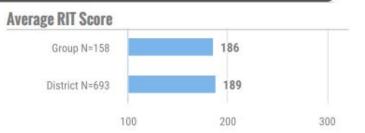
Gender(s): All

Reported Race: All Reported Races
Special Education: Special Ed
Socio-Economic: SED & Not SED

English Proficiencies: All

Overall Performance: Percentile & RIT Scores

Percentile Range	Percentage	Students
81 - 99	4%	6
61 - 80	9%	15
41 - 60	16%	25
21 - 40	20%	31
1 - 20	51%	81
	Total Student Tests	158



Lexile Distribution

Grad	e Level Ranges	%	
K-1	N/A	44%	69
2-3	450-769	28%	45
4-5	770-954	10%	16
6-8	955-1079	9%	14
9-10	1080-1214	4%	6
11-CCR	1215-1355	5%	8

Lexile ranges derived from:

http://www.corestandards.org/assets/Appendix_A.pdf

Data Analysis

13% of Special education students are meeting or exceeding grade level standards in Reading based on Winter MAP Data. 71% of special education students are far below grade level standard. Currently 36 RSP students are in the red band.

Student Need 1:

MAP Reading data shows that 87% of our special education students are below the national average. This indicates that we need to strengthen our tier 1 and tier 2 supports,

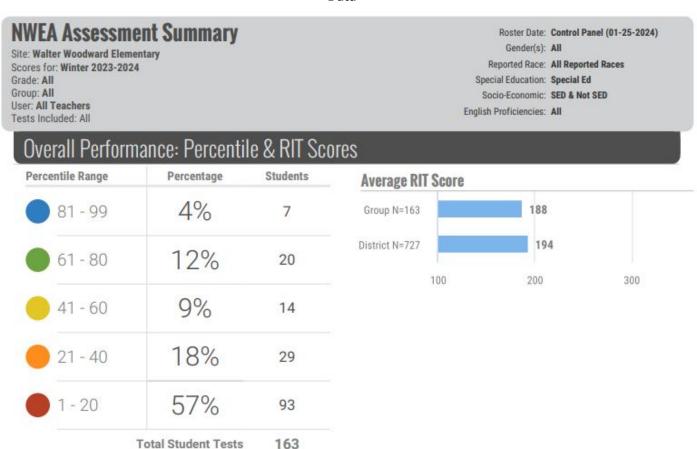
SMART Goal 1

MAP reading scores for students with disabilities who are in RSP (Resource) will decrease by 15% in the red and orange band by June of 2027.

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Intervention Support: RSP students in the red and orange band will be identified and interventions will be offered to fill in gaps of essential skills needed to meet the grade level standard.	Teacher created Pre- & Post tests will be used to measure student growth on concepts reviewed.	TBD: Teacher created tests determine student's baseline for tutorial.				Time People Money
Learning Targets and/or "I can" statements will be utilized in all classrooms to help students identify what is required for lesson mastery.	Admin/ILT - Learning Walks Monthly Number of classrooms where "I can" statements are visible. Percentage of students able to articulate what is required for lesson mastery.	30/41 rooms have "I can" statements visible in the classroom. TBD: Learning walks 24-25				Time People
SPED teachers will utilize the Wonderworks curriculum and teaching strategies to support student literacy.	Wonderworks teacher survey: Teachers will report how consistently they are using Wonderworks with their students.	Fall Teacher Survey Number of teachers using Wonderworks curriculum consistently.				Time People Money
Sentence Stems/frames will be utilized in all SPED classrooms to support students' collaborative conversations in the classroom.	Admin/ILT - Learning Walks Monthly Number of classrooms where sentence frame supports are visible. Percentage of students who state they have access to	3/7 SPED classrooms are using sentence frames. TBD: Learning walks 24-25				Time People

sentence frames during collaborative conversations.				
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Data



Data Analysis

16% of Special education students are meeting or exceeding grade level standards in Math based on Winter MAP Data. 57% of special education students are far below grade level standard. Currently 36 RSP students are in the red band.

Student Need 2:

MAP Math data shows that 86% of our special education students are below the national average. This indicates that we need to strengthen our tier 1 and tier 2 supports,

SMART Goal 1

MAP math scores for students with disabilities who are in RSP (Resource) will decrease by 15% in the red and orange band by June of 2027.

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Learning Targets and/or "I can" statements will be utilized in all classrooms to help students identify what is required for lesson mastery.	Admin/ILT - Learning Walks Monthly Number of classrooms where "I can" statements are visible. Percentage of students able to articulate what is required for lesson mastery.	30/41 rooms have "I can" statements visible in the classroom. TBD: Learning walks 24-25				Time People
Grade level teams will meet monthly to work collaboratively by using the guiding questions to inform instruction by reviewing data, identifying student needs, and adjusting instructional practices as needed.	PLC Agenda/ minutes review Percentage of agendas/minutes showing strong evidence of grade level teams using the guiding questions by reviewing data and identifying student needs.	Strong evidence 0% Some evidence 80% No evidence 20%				Time People
Sentence Stems/frames will be utilized in all SPED classrooms to support students' collaborative conversations in the classroom.	Admin/ILT - Learning Walks Monthly Number of classrooms where sentence frame supports are visible. Percentage of students who state they have access to sentence frames during collaborative conversations.	3/7 SPED classrooms are using sentence frames. TBD: Learning walks 24-25				Time Money People
Intervention Support: RSP students in the red and orange band will be identified and interventions will be offered to fill in gaps of essential skills	Teacher created Pre- & Post tests will be used to measure student growth on concepts.	TBD: Teacher created tests determine student's baseline for tutorial.				Time People

needed to meet			
the grade level			
standard.			

Data

NWEA Assessment Summary

Site: Walter Woodward Elementary
Scores for: Winter 2023-2024
Grade: All
Group: All
User: All Teachers
Tests Included: All

Roster Date: Control Panel (01-25-2024)

Gender(s): All

Reported Race: All Reported Races

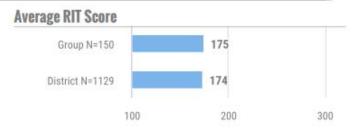
Special Education: Special & Non Special Ed

Socio-Economic: SED & Not SED

English Proficiencies: English Learner

Overall Performance: Percentile & RIT Scores

Percentile Range	Percentage	Students
81 - 99	3%	5
61 - 80	3%	5
41 - 60	13%	20
21 - 40	37%	56
1 - 20	43%	64
	Total Student Tests	150



	Stribution le Level Ranges	%	#
K-1	N/A	65%	97
2-3	450-769	17%	26
4-5	770-954	13%	20
6-8	955-1079	3%	4
9-10	1080-1214	1%	2
11-CCR	1215-1355	1%	1

Lexile ranges derived from:

Laudia Distablishing

http://www.corestandards.org/assets/Appendix_A.pdf

Data Analysis

6% of English Learners are meeting or exceeding grade level standards in Reading based on Winter MAP Data. 43% of English Learners are far below grade level standard. Currently 64 English Learner students are in the red band.

Student Need 3:

English Learners need to have access to learning tools (sentence frames, visuals, vocab card, etc.) as well as practice thinking strategies through collaborative conversations to develop their listening, speaking, reading, and writing skills in English.

SMART Goal 1

English Learners in the red band will decrease by 15% by June of 2027.

Action	Metric/Indicator	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Resources
Designated ELD will be 30 minutes a day to focus on Reading, Writing, Listening, and Speaking skills with English Learners.	Interim ELPAC to help progress monitor English Language proficiency (three times per year).	TBD- Fall Scores to be used.				Time People
ELD best practices will be used daily in the classroom to support English Language Development.	Reclassification Rates will be used to identify English Learners that have shown mastery of English in reading, writing, listening, and speaking.	16 students as of April 2023				Time People
English Learners will have access to complex text to gain academic vocabulary.	Teacher created pre- /post test on academic vocabulary to identify student mastery of vocabulary.	TBD - Fall CFAs to be used.				Time People
Learning Targets and/or "I can" statements will be utilized in all classrooms to help students identify what is required for lesson mastery.	Admin/ILT - Learning Walks Monthly Number of classrooms where "I can" statements are visible. Percentage of students able to articulate what is required for lesson mastery.	30/41 rooms have "I can" statements visible in the classroom. TBD: Learning walks 24-25				Time People
Sentence Stems/frames will be utilized in all classrooms to support students' collaborative conversations in the classroom.	Admin/ILT - Learning Walks Monthly Number of classrooms where sentence frame supports are visible. Percentage of students who state they have access to sentence frames during collaborative conversations.	20/41 rooms had sentence frames visible for students to access. TBD: Learning walks 24-25				Time People

Budget Summary

Supplemental Programs/Services

			emplate Assignment for Common items.pur					
LCAP	A/S Targe	Student Need/Smart Goal	Description of Program Service: Identify Target, SMART Goal/Stud	Funding Source	Object (Type of Expenditure)	Year of Cycle	Cost Estimat	Department/Program Administrator Additional Notes Links to support documents
1.2	GLS		PEBC Training - Grade Level Standards Student Need 2	3010	Certificated Sub-time	Year 1		Cover Sub costs for math training
1.1	GLS	GLS - Student Need 1	Fundation Replacement Items - Grade Level Standards Student Need 1	3010	Materials & Supplies	Year 1	\$ 17,887.00	replacemnt durables for k/1 & 2/3; Geode replacement set
							40.750.00	
2.3	Safety	Safety - Student Need 1	Outreach Assistant	3010			\$ 13,758.00	
							\$ 34,645.00	

\$ 34,645.00 Allocation (29)

			remplate Assignment for Common Rems.pur					
LCAP ~	Targe	Student Need/Smart Gour	Description of Program Service: Identify Target, SMART Goal/Student Need	Fundin	Object (Type of Expenditure) 1	Year Cycle	Cost Estima	Department/Program Administrator Additional No & Links to support documents
		Student Need 1 &	Timesheeting for Staff Devleopment/ ILT - after contract time -					
1.8	GLS	2	Grade Level Standards Student Need 1 & 2	0709	Certificated Extra-time	Year 1		After contract timesheeting for ILT Time
2.2	Safety	Student Need 2	Time Sheeting of PBIS Training - Safety Student Need 2	0709	Certificated Extra-time	Year 1	\$ 1,000.00	PBIS After hours/ analyzing & planning
		Student Need 1 &						
2.3	Safety	2	Parent Engagement - Safety Student Need 1 & 2	0709	Certificated Extra-time	Year 1	\$ 250.00	Parent Engagement Staff Support Activities
2.2	Safety	Student Need 2	PBIS Training/ Conferences - Safety Student Need 2	0709	Certificated Sub-time	Year 1	\$ 4,500.00	Cover Sub costs for Tier 1 & 2 Training
1.8	GLS		Subs for Staff Training (Base Curriculum & Math Thinking Strategies)	0709	Certificated Sub-time		\$ 21,000.00	2 grade level/ILT pullout days for each teacher
2.2	Safety	Student Need 2	Time Sheeting of PBIS Training - Safety Student Need 2	0709	Classified Extra-time	Year 1	\$ 500.00	PBIS after hours/ analyzing & planning
		Student Need 1 &						
2.3	Safety	2	Parent Engagement - Safety Student Need 1 & 2	0709	Classified Extra-time	Year 1		Parent Engagement Staff Support Activities
3.4	Safety	Student Need 2	TSSP - Safety Student Need 2	0709	Classified Extra-time	Year 1	\$ 1,000.00	TSSP services
3.1			Translation - Testing/ IEP/SST/ 50	0709	Classified Extra-time		\$ 1,000.00	Translation for ELPAC testing/IEPs/504s/SST
2.2	Safety	Student Need 2	PBIS Training / Conferences - Safety Student Need 2	0709	Classified Sub-time	Year 1	\$ 270.00	Cover SSA sub costs fro tier 1 & 2 training
2.3	Safety	Student Need 1 & 2	Parent Engagement - Safety Student Need 1 & 2	0709	Materials & Supplies	Year 1	\$ 250.00	Parent Engagement Staff Support Activities
2.3	GLS/Safety	Student Need 1 & 2	Postage- Safety Need 1 & 2	0709	Materials & Supplies	Year 1	\$ 75.00	Sending communication as needed
2.4	Safety	Student Need 2	PBIS Incentives - Safety Student Need 2	0709	Materials & Supplies	Year 1		Incentive/Prizes
2.4			Regal Signs - Blanket	0709	Materials & Supplies		\$ 500.00	Admin recognized student awards.
1.4		Student Need 1 & 2	Artist in Residency - VAPA standards- Safety Student Need 1 & 2	0709	Services	Year 1	\$ 9,000.00	Student enrichment - The program improves art education and ecourages creativity and self-expression.
2.2	Safety	Student Need 1 & 2	Science Camp Cost Supplement - Safety Student Need 1 & 2	0709	Services	Year 1	\$ 8,000.00	Reduce cost of travel for 5th grade sudents who are foster/ homeless/ SES.
2.2	Safety	Student Need 1 &	Elevate Coaching - Safety Student Need 1 & 2	0709	Services	Year 1	\$ 8,000,00	To work with students in 3-5 grade that are identified as tier 2 students who are not connecting in school based on attendance/behavior/grades
2.4	Safety	Student Need 2	PBIS Incentives - Safety Student Need 2	0709	Services	Year 1		Printing services
	Safety	Student Need 1 & 2	Valley Community Counseling - Safety Student Need 1 & 2	0709	Services	Year 1	1,000.00	Continue with VCC for group and individual counseling sessions. Maintain 2 full-time ratio.
			Electives?					
1	1	1		1		1	\$58,345.00	

78,500 Allocation 59% UPP Supplemental Programs/Services
Template Assignment for Common Items.pdf

LCAP A/S	Target	Student Need/Smart Goal	Description of Program Service: Identify Target, SMART Goal/Student Need	Funding Source	Object (Type of Expenditure)	Year of Cycle	Cost Estima(Department/Program Administrator Additional Not- & Links to support documents
Ī				District				Replacement for 2 - Cost per district provided Dell
	GLS	1 & 2	Teacher Station Bundles	provided	Materials & Supplies		\$ 1,520.00	Quote
				District				
	GLS	1 & 2	Tech repair & supplies	provided	Repairs/Improvements		\$ 1,000.00	Replace technology parts as needed
							\$ 2,520.00	

Educational Partner Input

How, when, and with whom did the school consult as part of the planning process for this Strategic Plan/Annual Review and Update?

Involvement Process for the Strategic Plan and Annual Review and Update

Each school site council meeting the council was progress monitoring on previous years goals were reviewed the community was invited to join these meetings as well. There were monthly focus on one of the targets (Safety, Standards, Emerging Students). In February SSC focused on using overall data to discuss current site goals, student outcomes, potential barriers, identifying what is in our control, and possible action steps & service needs to support student learning.

ELAC meetings focused on supporting multilingual learners at Walter Woodward. Activities parents would like to see at the school, needs assessments were completed. February ELAC focused on using overall data to discuss current site goals, student outcomes, potential barriers, identifying what is in our control, and possible action steps & service needs to support student learning.

Our PBIS team met monthly to discuss student data (whole school - tier 1 & COST - tier 2) to identify supports schoolwide and trends. Student lessons were developed based on trends. Playground expectations for organized games were clarified and explicitly taught to students by SSAs or a member of the PBIS team. The team created a PBIS newsletter that goes out each trimester to inform parents of the monthly focus, current activities, and ways to discuss expectations at home, as well as digital citizenship, digital safety, and SEL supports for families. In addition, the PBIS team created a monthly staff newsletter to support in the classroom and playground.

Woodward's ILT team consisted of admin, psychologist, and lead teachers. The focus of this group was to look at academic data and develop supports for teachers as well as work as a PLC to identify patterns trends and how to support student learning.

LCAP Review meeting (2/7/24) classified and certificated staff met to discuss current site goals, student outcomes, potential barriers, identifying what is in our control, and possible action steps & service needs to support student learning.

Student Leadership meeting (2/14/24) Admin met with student leadership. Students presented survey results from a survey they designed and completed with 5th-8th grade students. There presentation reviewed results of their findings, they discussed potential reasons for results and next steps to improve campus culture and climate. In the 24-25 school year admin will meet monthly with student leadership to discuss current concerns and solutions.

Date

Educational Partners Input Meetings were held on the following dates:

SSC: 9/25/23,10/30/23, 12/4/23, 1/8/24, 2/5/24, 4/29/24

ELAC: 9/11/23, 11/13/23,2/5/24, 4/29/24

PBIS: 8/15/23, 9/5/23, 10/3/23, 11/7/23, 12/7/23, 1/16/24, 2/6/24, 3/5/24, 4/16/24

ILT: 9/7/23, 9/19/23, 10/31/23, 11/21/23, 1/9/24, 2/20/24, 4/9/24, 5/9/24

Staff: 2/7/24 Students: 2/14/24

Groups

SSC, ELAC, Students, Parents, Staff (Certificated & Classified), ILT, PBIS

Outcome

Goals were created in the 3 target areas based on data and action plans from each of the education input.	al partner groups

School Site Council Membership

California Education Code describes the required composition of the School Site Council (SSC). The SSC shall be composed of the principal and representatives of: teachers selected by teachers at the school; other school personnel selected by other school personnel at the school; parents of pupils attending the school selected by such parents; and, in secondary schools, pupils selected by pupils attending the school. The current make-up of the SSC is as follows:

- 1 School Principal
- 3 Classroom Teachers
- 1 Other School Staff
- 5 Parent or Community Members
- **O Secondary Students**

Name of Members	Role
Lauren Correia	Parent or Community Member
Lauren Riley-Blote	Parent or Community Member
Jennie Hokanson	Parent or Community Member
Nidia Ambriz	Parent or Community Member
Jamsin Campos	Parent or Community Member
Maureen Justis	Other School Staff
Steve Shaw	Classroom Teacher
Rebecca Benko	Classroom Teacher
Stephanie Curis	Classroom Teacher
Heather Thomson	Principal

At elementary schools, the school site council must be constituted to ensure parity between (a) the principal, classroom teachers, and other school personnel, and (b) parents of students attending the school or other community members. Classroom teachers must comprise a majority of persons represented under section (a). At secondary schools there must be, in addition, equal numbers of parents or other community members selected by parents, and students. Members must be selected by their peer group.

Recommendations and Assurances

The School Site Council (SSC) recommends this school plan and proposed expenditures to the district governing board for approval and assures the board of the following:

The SSC is correctly constituted and was formed in accordance with district governing board policy and state law.

The SSC reviewed its responsibilities under state law and district governing board policies, including those board policies relating to material changes in the Strategic Plan requiring board approval.

The SSC sought and considered all recommendations from the following groups or committees before adopting this plan:

Signature

Harris Hamos

Committee or Advisory Group Name

Maninegret Kaur

English Learner Advisory Committee

The SSC reviewed the content requirements for school plans of programs included in this Strategic Plan and believes all such content requirements have been met, including those found in district governing board policies and in the local educational agency plan.

This Strategic Plan is based on a thorough analysis of student academic performance. The actions proposed herein form a sound, comprehensive, coordinated plan to reach stated school goals to improve student academic performance.

This Strategic Plan was adopted by the SSC at a public meeting on April 29, 2024.

Attested:

Principal, Heather Thomson on 5/2/24

SSC Chairperson, Jennie Hokanson on 5/2/24