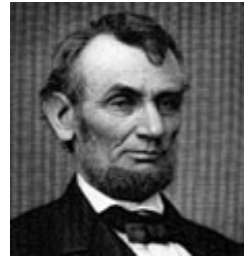




The Mission of Lincoln Academy is to help students attain their highest social and academic potential through an academically rigorous, content-rich educational program in a safe, orderly, and caring environment.



Lincoln Academy Board of Directors

Regular Business Meeting

Minutes for Monday, January 12, 2015

Lincoln Academy Student Center

6:30 p.m.

1. Preliminaries
 - a. Call to Order: President Doug Neely called the meeting to order at 6:30 pm.
 - b. Welcome to Guests and Introductions:
 - i. LA staff member present was Cindie Poulter.
 - ii. Additional guest present was Elise Martin.
 - c. Roll Call: All directors were present: Jeff Baucum, Phil Courtney, Ben DeGrow, Kristi Geisz, Janelle Johnson, Derek Luyk, Doug Neely and Carrol Robinson.
 - d. Hearing of Persons: None at this time
2. Consent Agenda: The following items were approved by general consent:
 - a. Minutes of the last regular business meeting on 12/8/14
 - b. Tonight's agenda with minor amendment
3. Reports to Board: Principal's Report
 - a. Janelle Johnson submitted her written report (see attached) with some additions.
 - b. There was discussion of open enrollment numbers and misleading data on the ColoradoSchoolGrades.com website.
 - c. Janelle announced the recipients of this year's 2 DC Scholarships: David McKinney and Joe Geisz.
4. Committee Reports
 - a. Governance
 - i. Policy Review: Governing Style (See *Lincoln Academy Board Policy* document, pg. 12). There was no discussion.
 - ii. Develop Board Training Plan:
 - How to get new members up to speed ASAP?
 - How do we expand veteran members' knowledge?
 - Develop a list of documents for required reading, e.g. bylaws, policies, ED Hirsch books.
 - b. Facilities: See below: "Approve Tree Removal" under "Old Business".
 - c. Finance
 - i. Approve Current Fiscal Budget with Final FTE Count: Deferred to next month
 - ii. Update Financial Dashboard: Also deferred to next month
 - iii. Current financials are on track (see attached report).
 - d. School Accountability Committee: Chairman, Ben DeGrow, reported that the next meeting will be February 3rd.
 - e. Development: An *AmazonSmile* account will be set up to benefit the LA Foundation.
 - f. Facilities Growth Committee: Chairman, Phil Courtney, reported that the committee is working on an RFP for owner's reps to help put together a facility master plan.
5. Old Business
 - a. Board Evaluation Process: The Governance Committee will research an effective tool.
 - b. Approve Tree Removal: **Motion 17-01-2015**
Derek Luyk motioned that we appropriate up to an additional \$10,000 for tree mitigation. The motion

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was seconded and unanimously approved after some discussion.

- c. Lease Agreement With PreK: There was some discussion as to whether or not a lease is necessary.

6. New Business

- a. Approve Board Meeting Posting Notice Location: **Motion 18-01-2015**
Kristi Geisz motioned that we keep the board meeting posting location in its current position on the bulletin board in the student center breezeway. The motion was seconded and unanimously approved with no further discussion.
- b. School Leadership Discussion: Board president, Doug Neely, encouraged board members to research a principal vs. executive director leadership model and consider whether or not Lincoln Academy should make a change.
- c. Board Training Modules: Board president, Doug Neely, led discussion.

7. Board Lessons Learned and Action Items

- a. Lessons Learned: None at this time
- b. Action Items
 - i. Invite AP's to next board meeting to share perspective – Doug
 - ii. Present 5-year plan next month – Jeff/Cindie
 - iii. List of required reading for board training – Derek
 - iv. Advertise *AmazonSmile* in LL/posters around school – Kristi
 - v. Think about principal vs. executive director leadership model for next month - all
 - vi. Add strategic plan to agenda – Doug
 - vii. Update board dashboard – Derek
 - viii. Set up 1/2 hour workshop to go through board training documents – Derek
 - ix. Send out information on spending policy – Derek & Jeff
 - x. Feedback on dashboard to Derek – all
 - xi. Research board self-evaluation tool - Derek
 - xii. Think about spending approval policy for next month – Finance
 - xiii. Look up Newman St. insurance coverage levels/limits – Carrol
 - xiv. Update financial dashboard – Jeff
 - xv. Board Training Modules – Please review these modules prior to the next board meeting:
 - Building Relationships
 - Communication
 - Parental Involvement

8. Announcements

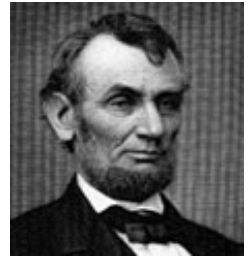
- a. Board workshop prior to business meeting – Monday, February 9th, 6:00 PM – Student Center
 - b. Next regular BoD business meeting – Monday, February 9th, 6:30 PM – Student Center
 - c. Prospective Parent Meeting – Thursday, January 15th, 6:30 PM – Gym
 - d. Next PTO meeting – Tuesday, February 10th, 6:30 PM (Phil attends)
9. Adjourn: At 8:48 pm, the regular business meeting of the Lincoln Academy School Board of Directors was adjourned via general consent.

Minutes respectfully submitted,
Kristi Geisz, Secretary
Lincoln Academy Board of Directors
Minutes approved 2/9/15

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Lincoln Academy Board of Directors

Regular Business Meeting

Agenda for Monday, January 12, 2015

Lincoln Academy
Student Center
6:30 p.m.

	<u>Time Allotted(min)</u>	<u>Motion</u>
1. Preliminaries (Doug Neely)	5:00	
a. Call to Order		
b. Welcome to Guests and Introductions		
c. Roll Call		
d. Hearing of Persons		
2. Consent Agenda (Doug Neely)	1:00	
a. Approve Minutes of Last Board Meeting		
b. Approve Agenda		
3. Reports to Board		
a. Principal's Report (Janelle Johnson)	10:00	
4. Committee Reports		
a. Governance (Derek Luyk)	5:00	
i. Policy Review: Governing Style		
ii. Develop Board Training Plan		
b. Facilities (Carrol Robinson)	5:00	
c. Finance (Jeff Bacum)	10:00	
i. Approve Current Fiscal Budget with Final FTE Count		Yes
ii. Update financial dashboard		
d. School Accountability Committee (Ben DeGrow)	5:00	
e. Development (Kristi Geisz)	5:00	
f. Facilities Growth Committee (Phil Courtney)	5:00	

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|---|--|-----|
| 5. Old Business | | |
| a. Board Evaluation Process (Doug Neely) | 5:00 | |
| b. Approve Tree Removal (Carrol Robinson) | 5:00 | |
| 6. New Business | | |
| a. Approve Board Meeting Posting Notice Location (Doug Neely) | 5:00 | Yes |
| b. School Leadership Discussion | | |
| c. Board Training Modules (Doug Neely) | 5:00 | |
| 7. Board Lessons Learned and Action Items | 5:00 | |
| 8. Announcements | 1:00 | |
| a. BoD | Monday – January 12 th – Student Center | |
| b. PTO | Tuesday- January 15 th , 6:30 PM - Gym | |
| 9. Adjourn | | |

Board Training Modules – Please review these modules prior to the next board meeting:

- Building Relationships
- Communication
- Parental Involvement

To prepare all students for their future endeavors by providing a comprehensive Core Knowledge® education.



Lincoln Academy Charter School

Office of the Principal

January 2015 Report to the Board

"Educating with Excellence"

Make Every Moment Count!

Staff Interaction (Development & Changes)

- January 5th and 6th were Professional Development days. On those dates we discussed:
 - Utilizing prior PD and being purposeful about integrating the learning in lesson/unit planning
 - Additionally, as part of the UIP process we are creating a school wide writing rubric in which the language on the rubric would be consistent across grade levels as well as ensuring that expectations keep growing at each level.
 - We also introduced more of the district Dashboard – a new program in which the district is rolling out. We are a part of the pilot program. The Dashboard is essentially a one program stop for teachers to find and record data on students. This includes everything from attendance, seating charts, lesson plans, to notes on student academic performance.
 - A district representative also came to our school and conducted classes for our teachers about Google Docs and how they might use them in their profession. The district has almost entirely moved to Google and now no longer supports IE.
 - Sarah also provided training for K-3 grade teachers on a new mClass reading assessment called 3D. The teachers use iPads to record test data as the students are reading a passage. The computer prompts the teachers based on the score of the student, what test to give next. This is a test year and only 5-6 students will be tested on this particular assessment this year.
- The following are new employees that have recently joined the Lincoln team:
 - Dawn Bennett – DSS Reading Teacher- new position because of Grant money
 - Robyn Sikkema – 3rd Grade EA – replacing Amber Berscheid who left for a higher paying job

History of Student Enrollment Numbers

	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13 ³	2013-14	2014-15
K	53	56	60 ¹	53	59	60	62	88	89
1	55	55	57	57	61 ²	62	64	90	88
2	55	58	57	55	55	59	60	80	85
3	54	56	57	58	54	58	62	61	84
4	58	54	56	56	54	56	58	60	60
5	55	58	53	57	57	57	57	59	60
6	60	55	58	57	56	60	60	60	60
7	42	45	43	48	57	57	59	51	52
8	20	35	42	37	36	49	50	54	43
Head Count	452	472 (+20)	483 (+11)	478 (-5)	489 (+11)	518 (+29)	533 (+15)	603 (+70)	621 (+21)
FTE Count⁴	382	425.5	444	453	451.1	459.5	488	505.96	577.5

1. 2008-2009 Added full day kindergarten program-prior to this year we only had morning and afternoon
2. 2010-2011 Added a 3rd section of 1st grade
3. 2013-2014 Moved to our current campus
 - Increased to another full day kindergarten program
 - Added a 4th section of 1st grade
 - Added a 3rd section of 2nd grade
4. FTE counts are based on .5 or .58 for kindergarten depending on how the state calculated funding for students that year

Open Enrollment Application Numbers

- The Jefferson County School District open enrollment process began on Wednesday, January 7th. 1st round enrollment stays open until January 30th.
- During this time, applications are given priority based on staff, sibling, in-district, and out-of-district students in that order. In each of the categories, a lottery number is given to each applicant.
- In early February, phone calls will be made to kindergarten families. All other grade levels will be called as space becomes available. New this year, all grade level lottery lists will be posted on the website by student's first name and last initial.
- Second round enrollment begins February 17th. At this time all applications that are accepted are placed under the first round applications and are first come – first served even if it is a sibling application.
- Current number of applications that have been dropped off at the school:

Grade	# of Applications Received	Possible Openings for 2015-16*
K	64	88
1	19	0
2	6	0
3	4	0
4	6	0
5	5	0
6	4	0
7	9	0
8	0	8
Total	117	96

*This is based on the best case scenario – no one leaves Lincoln and there are no retentions

School Grades

The following information is taken from coloradoschoolgrades.com:

- Colorado School Grades is presented by a coalition of 18 community organization that believes all children deserve access to a high-performing school.
- Their mission is to provide community members, parents, students, and educators with school performance information that is both accessible and easy-to-understand.
- While most other rating systems are based solely on academic achievement, or one snapshot in time of student performance, Colorado School Grades believes in the importance of using student academic growth to calculate overall school performance. For this reason, Colorado School Grades worked with the Center for Education Policy Analysis at the University of Colorado at Denver and R-Squared Research, LLC to calculate the grades using the exact same variables and weights as the Colorado Department of Education's School Performance Framework.
- ***The quality of the school environment is not considered by Colorado School Grades. No one visits or evaluates schools in any way other than the test data available from CDE.***

The input data for calculating the overall grades includes:

Key Performance Indicator	Weighting for Elementary and Middle Schools	Weighting For High Schools
Academic Achievement	25%	15%
Academic Growth	50%	35%
Academic Growth Gaps	25%	15%
College and Career Readiness	N/A	35%

The key difference between Colorado School Grades and the Colorado Department of Education's School Performance Framework are the modestly adjusted categories and the cut scores that are used to determine the grade.

Elementary Performance from Colorado School Grades

	Lincoln Academy	Woodrow Wilson Academy	Jefferson Academy	Excel Academy
Overall Grade	B+	B	B	C
Academic Proficiency	B	B	B	B
Overall Academic Growth	A	B-	C+	C

Middle School Performance from Colorado School Grades

	Lincoln Academy	Woodrow Wilson Academy	Jefferson Academy	Excel Academy
Overall Grade	C	B	A	B
Academic Proficiency	B	B	A	B
Overall Academic Growth	C	B-	B+	C+

School Choice Week ~ January 25-31

Lincoln Academy will once again be participating in the 4th annual National School Choice Week. National School Choice week is America's largest annual celebration of educational reform that provides an array of educational options and gives parents the power to choose the educational environments that are best for their children.

On Monday, January 26th we will celebrate National School Choice Week during our Monday pledge ceremony.

Monthly Update on Meetings with the Assistant Principals

- Planned Professional Development for January and February
- Debriefed about withdrawn students
- Worked on master schedule for next year
- UIP work and discussion
- CMAS planning and scheduling
- Communication with parents and with staff
- Teacher goals and evaluations
- Hiring plans for next year



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Lincoln Academy Board of Directors

December 2014

Finance Committee Summary presented to LA BoD (Jan 2015)

The second quarter for LA has ended and the fiscal results show the school to be substantially on track compared to budget. While individual line items present some challenges, each overall category of expenses is being monitored and managed well by the operational teams. Development of clear vision towards the space utility, capital costs and mission will help support the finance planning for long term fiscal requirements and necessary reserves to be captured.

Revenues Revenues for December ran at 53% of budget matching historical trending for LA with two district payments (2 quarters) and significant collections in revenue areas. Fees and Dues are expected to end the year under budget while building rentals are expected to exceed annual budgeted amounts. The PPR and student counts were finalized at slightly higher than expected rates. This will result in a positive revenue of \$8k for Lincoln.

Expenses:

Salaries & Benefits: Overall, wages are running to expectation with full time employee salaries matching budget overall and total salaries running at 48% of annual forecast. Raises and bonuses approved in the October Board meeting have been applied to the budget and staff has started to receive those increases.

General Expenses: General Expenses (Purchased services) ended December at 46% of budget estimations. Utilities costs have evened out slightly and the estimated budget gap has closed slightly. There are several outstanding issues under review by the school leadership that may result in material unbudgeted expenses to our financials. Those will continue to be monitored by the finance council each month.

Materials and Supplies: Running at 45%, the materials and supplies is running slightly under projected budget. Typically, the school incurs a larger payout in Instructional materials at the end of the school year so a positive budget variance is anticipated at this time of year. However, the overall trend is reasonable and the budget will be monitored.

Net Margin: Lincoln Academy is projecting to end the year with a positive margin of \$36k in 2014-15. This is a higher estimation than earlier in the year. However, the margin is impacted by the Building contingency fund as noted below. The finance council will be reviewing the overall expenses to find costs savings opportunities and maintain the margin percentage.

Carryforward: Reserves for Lincoln ended at \$839k from the previous school year. The projected margin for the current year of \$36k would cause the operating carry forward balance to increase to \$875k. Overall carry forward amounts are well above TABOR requirements and meet operating fiscal metrics goals.

Building Contingency Fund:

In anticipation of space concerns and long term facility planning, the finance council has initiated the allocation of monies to a specific fund designated for these long term plans. This fund is different from the general operational Carry forward amount. The fund will be tracked against the space planning decision throughout this year with an initial goal of \$1M in saving over 5 years. Currently, we are projecting setting aside \$250k for this school year with possible strategy & planning costs to be applied against that amount.

Lincoln Academy Policy (2010)

Financial Planning and Budgeting

Financial planning for any fiscal year, or the remaining part of any fiscal year, shall not deviate materially from the Board's Ends Policies, risk fiscal jeopardy or fail to be derived from a multi-year plan.

Accordingly, the Principal shall not allow:

1. Budgeting that contains too little information to enable credible projection of revenues and expenses, separation of capital and operational items, cash flow and disclosure of planning assumptions.
2. Budgeting that plans the expenditure in any fiscal year of more funds than are conservatively projected to be received in that period or saved from previous years and approved for expenditure by the Board.
3. Budgeting that is in violation of applicable law including the TABOR Amendment and the contract with the School District.
4. Budgeting that is in violation of financing agreements and any other relevant contracts.
5. Budgeting that is not based on reasonable assumptions.

Financial Condition and Activities

With respect to the actual, ongoing financial conditions and activities, the Principal shall not operate outside of the budget or cause or allow the development of fiscal jeopardy or a material deviation of actual expenditures from the Board's Ends Policies.

Accordingly, the Principal shall not:

1. Allow purchases that are inconsistent with Ends Policies and school policies and procedures.
2. Expend more than \$5000.00 on a non-budgeted item without prior Board approval.
3. Expend more funds than are available and within budget.
4. Indebt the organization in an amount greater than can be repaid by certain otherwise unencumbered revenues within sixty days.
5. Borrow money without prior Board approval.
6. Use any long-term reserves without Board approval.
7. Conduct inter-fund shifting in the expenditure portion of the budget.
8. Fail to settle payroll and debts in a timely manner and according to applicable law.
9. Allow tax payments, or other government ordered payments or filings, to be overdue or inaccurately filed.
10. Acquire, encumber or dispose of real property.
11. Fail to aggressively pursue receivables after a reasonable grace period.



Account		Prior Year		Current Year		Current Year	Current Year		
Number	Description	Total	Estimated Revenue	Budget	Operational Funds	Capital Funds	Total	Variance	Percent Spent
	Prior Year Carryforward	2,028,956.21			839,270.06	752,980.36	1,592,250.42		
401300	Vending Machines	374.03	350.00	0.00	12.76	-	12.76	337.24	4%
408000	Resale	8,184.12	25,000.00	0.00	10,840.92	-	10,840.92	14,159.08	43%
409000	Sales-Fund Raising	8,047.01	8,000.00	0.00	3,605.86	-	3,605.86	4,394.14	45%
415000	Earnings On Investments	91.45	-	0.00	-	30.75	30.75	(30.75)	n/a
416000	Proceeds Lease/Purchase	21,726.87	21,000.00	0.00	11,465.00	-	11,465.00	9,535.00	55%
419000	Other Revenue	18,643.30	18,000.00	0.00	4,683.40	-	4,683.40	13,316.60	26%
433000	State Revenue - Other	53,800.21	94,727.76	0.00	-	47,363.88	47,363.88	47,363.88	50%
450000	Funding PPR/MillLevy/ECEA	3,860,802.29	4,703,049.68	0.00	2,407,685.30	-	2,407,685.30	2,295,364.38	51%
450000	Bond Transfers	462,271.17	464,349.32		-	231,259.60	231,259.60	233,089.72	50%
451000	Fees/Dues	67,971.06	70,000.00	0.00	61,510.00	-	61,510.00	8,490.00	88%
455000	Tuition from Individuals	94,897.05	79,300.00	0.00	57,455.55	-	57,455.55	21,844.45	72%
456000	Tuition-Extended Day Kdgn	129,448.00	130,000.00	0.00	101,902.30	-	101,902.30	28,097.70	78%
461000	Building Rental	3,256.00	3,500.00	0.00	4,510.00	-	4,510.00	(1,010.00)	129%
474000	Trans - Field Trips	32,385.75	33,000.00	0.00	27,951.75	-	27,951.75	5,048.25	85%
481000	Concession Revenue	17,555.32	-	0.00	7.65	-	7.65	(7.65)	n/a
482000	Resale/Activity Revenue	19,032.10	10,000.00	0.00	7,078.00	-	7,078.00	2,922.00	71%
492000	Textbook Fees	1,265.00	1,500.00	0.00	240.00	-	240.00	1,260.00	16%
498000	Donations	29,388.67	34,500.00	0.00	35,770.32	-	35,770.32	(1,270.32)	104%
499000	Miscellaneous Revenue	592.98	600.00	0.00	178.97	-	178.97	421.03	30%
950500	State Intercept Bond Transfer	(462,271.17)	(456,227.49)	0.00	(177,049.05)	(47,543.88)	(224,592.93)	(231,634.56)	49%
950500	Bond R&R Payment	-	(20,000.00)	0.00	(6,666.67)		(6,666.67)	(13,333.33)	33%
	Revenues	4,367,461.21	5,220,649.27	-	2,551,182.06	231,110.35	2,782,292.41	2,438,356.86	53%
	Available	6,396,417.42	5,220,649.27		3,390,452.12	984,090.71	4,374,542.83	2,438,356.86	84%
512100	Principal	81,349.04		84,711.30	41,536.20	-	41,536.20	43,175.10	49%
513100	Assistant Principal	69,198.12		142,826.00	67,569.81	-	67,569.81	75,256.19	47%
521100	Teacher	1,430,226.30		1,529,889.40	737,712.80	-	737,712.80	792,176.60	48%
521900	Substitute Teacher	28,584.00		28,910.00	16,342.00	-	16,342.00	12,568.00	57%
522100	Counselor	6,646.74		0.00	-	-	-	-	n/a
522200	Teacher Librarian	34,780.08		35,988.22	18,374.12	-	18,374.12	17,614.10	51%
524200	Coordinator - Classified	8,362.50		7,000.00	3,450.00	-	3,450.00	3,550.00	49%
526500	Administrator	28,113.48		29,125.49	14,922.28	-	14,922.28	14,203.21	51%
529200	Occupational Therapist	14,577.84		15,278.40	8,964.39	-	8,964.39	6,314.01	59%
529400	Nurse	16,176.95		20,249.14	10,116.18	-	10,116.18	10,132.96	50%
529500	Psychologist	20,548.50		23,890.00	12,514.67	-	12,514.67	11,375.33	52%
529600	Social Worker	7,156.25		19,725.12	8,428.88	-	8,428.88	11,296.24	43%
529800	Speech Therapist	30,713.25		40,299.32	19,028.04	-	19,028.04	21,271.28	47%
552100	School Secretary	116,871.60		121,859.74	62,847.17	-	62,847.17	59,012.57	52%
557100	Paraprofessional	247,537.39		299,302.80	137,584.93	-	137,584.93	161,717.87	46%
591100	Custodian	96,254.58		94,068.50	48,449.05	-	48,449.05	45,619.45	52%
599400	Unused Sick Leave	14,497.75		20,000.00	1,075.00	-	1,075.00	18,925.00	5%
599810	Additional Pay - Certificated	1,893.15		6,000.00	2,652.00	-	2,652.00	3,348.00	44%
599820	Additional Pay-Classified	6,275.00		1,750.00	525.00	-	525.00	1,225.00	30%
599830	Additional Pay-Administrative	675.00		1,750.00	730.00	-	730.00	1,020.00	42%
	Salaries	2,260,437.52		2,522,622.43	1,212,822.52	-	1,212,822.52	1,309,799.91	48%
699000	Employee Benefits	468,175.67		573,305.27	257,582.52	-	257,582.52	315,722.75	45%
	Benefits	468,175.67		573,305.27	257,582.52	-	257,582.52	315,722.75	45%
	Total Salaries and Benefits	2,728,613.19		3,095,927.70	1,470,405.04	-	1,470,405.04	1,625,522.66	47%
701000	Mileage And Travel	440.60		1,000.00	376.32	-	376.32	623.68	38%
702000	Employee Training & Conf	3,226.50		12,000.00	7,469.93	-	7,469.93	4,530.07	62%
708000	Employee Background Verificatn	1,235.50		1,200.00	542.00	-	542.00	658.00	45%
710000	Meals/Refreshments	4,228.06		6,000.00	2,221.62	-	2,221.62	3,778.38	37%
713000	Student Transportation	5,930.79		6,000.00	2,914.05	-	2,914.05	3,085.95	49%
715000	Student Admission/Entry Fees	29,276.06		32,000.00	16,965.76	-	16,965.76	15,034.24	53%



Account		Prior Year			Current Year		Current Year	Current Year		
Number	Description	Total	Estimated Revenue	Budget	Operational Funds	Capital Funds	Total	Variance	Percent Spent	
721000	Legal Fees	150.00		0.00	-	-	-	-	n/a	
723000	Printing	1,238.26		2,000.00	357.94	-	357.94	1,642.06	18%	
731000	Contracted Services	89,514.21		74,000.00	30,542.52	-	30,542.52	43,457.48	41%	
743000	Equipment Rental	3,211.35		5,000.00	5,130.63	-	5,130.63	(130.63)	103%	
745000	Contract Maint/Eq Repair	5,812.56		6,600.00	3,631.60	-	3,631.60	2,968.40	55%	
745500	Technology Services	5,866.23		12,000.00	9,491.51	-	9,491.51	2,508.49	79%	
746000	Const Maint/Repair-Bldg	14,150.08		67,600.00	55,068.98	-	55,068.98	12,531.02	81%	
747000	Software Purch/Lease	7,903.74		6,000.00	3,225.00	-	3,225.00	2,775.00	54%	
752000	Marketing - Advertising	1,210.00		1,200.00	-	-	-	1,200.00	0%	
760000	Telephone/Pagers/Modems	35.76		50.00	17.88	-	17.88	32.12	36%	
761000	Natural Gas	20,927.92		21,950.00	3,864.68	-	3,864.68	18,085.32	18%	
764000	Electricity	42,097.30		43,250.00	18,691.97	-	18,691.97	24,558.03	43%	
765000	Voice Communication Line	10,829.08		12,000.00	4,084.73	-	4,084.73	7,915.27	34%	
766000	Water & Sanitation	10,920.76		13,800.00	6,301.03	-	6,301.03	7,498.97	46%	
768000	Postage	352.78		500.00	59.94	-	59.94	440.06	12%	
769000	Permits/Licenses/Fees	28,961.13		37,000.00	15,799.82	-	15,799.82	21,200.18	43%	
770000	Risk Management Charges	28,976.00		25,000.00	16,949.69	-	16,949.69	8,050.31	68%	
770800	Unemployment Comp Insur	6,477.89		7,100.00	1,588.03	-	1,588.03	5,511.97	22%	
775000	Community Relations	-		500.00	-	-	-	500.00	0%	
781000	Lease Purch-Other-Principal	110,000.00		140,000.00	-	-	-	140,000.00	0%	
781000	Promissory Note Principal	30,000.00		50,000.00	26,166.68	-	29,166.68	20,833.32	58%	
781500	Lease Purch-Other-Interest	274,250.73		325,439.00	-	162,719.50	162,719.50	162,719.50	50%	
950000	District Fees	507,890.69		533,702.12	270,049.62	-	270,049.62	263,652.50	51%	
	Purchased Services	1,245,113.98		1,442,891.12	504,511.93	162,719.50	667,231.43	775,659.69	46%	
803000	Subscriptions/Books	508.60		700.00	1,779.17	-	1,779.17	(1,079.17)	254%	
804000	Fund Raising	191.36		700.00	-	-	-	700.00	0%	
805000	Materials/Supplies-Other	13,655.17		11,300.00	6,538.72	-	6,538.72	4,761.28	58%	
806000	Materials/Supplies Resale	13,196.91		25,000.00	4,946.92	-	4,946.92	20,053.08	20%	
810000	Office Material/Supplies	2,734.93		3,000.00	1,402.51	-	1,402.51	1,597.49	47%	
810001	Office Equipment - Under \$5K	19,223.19		22,900.00	16,054.94	-	16,054.94	6,845.06	70%	
812000	Clinic Supplies/Materials	573.13		700.00	1,115.70	-	1,115.70	(415.70)	159%	
814000	Custodial Supplies	9,417.16		15,700.00	6,477.37	-	6,477.37	9,222.63	41%	
820000	Instructional Material/Supply	38,215.75		65,000.00	19,868.18	-	19,868.18	45,131.82	31%	
820001	Instructional Equip-Under \$5K	16,608.89		21,500.00	14,147.30	-	14,147.30	7,352.70	66%	
822000	Textbooks	5,630.80		17,400.00	4,948.02	-	4,948.02	12,451.98	28%	
823000	Copier Usage	18,847.90		19,500.00	10,061.17	-	10,061.17	9,438.83	52%	
824000	Testing Materials	894.74		4,500.00	3,104.82	-	3,104.82	1,395.18	69%	
826000	Graduation Materials	240.94		500.00	-	-	-	500.00	0%	
840000	Maint Materials/Supplies	18,532.50		18,100.00	10,623.05	-	10,623.05	7,476.95	59%	
870000	Library Materials	892.01		2,000.00	1,822.26	-	1,822.26	177.74	91%	
880000	Purchased Food	18,456.90		0.00	-	-	-	-	n/a	
885000	Miscellaneous Expense	-		2,000.00	177.12	-	177.12	1,822.88	9%	
889000	Consumable Supplies	18.77		150.00	28.81	-	28.81	121.19	19%	
	Materials and Supplies	177,839.65		230,650.00	103,096.06	-	103,096.06	127,553.94	45%	
918000	Appliances/Comm Equip	20,203.61		0.00	-	-	-	-	n/a	
930000	Building Improvements	632,396.57		190,190.00	128,201.80	-	128,201.80	61,988.20	67%	
	Capital Outlay	652,600.18		190,190.00	128,201.80	-	128,201.80	61,988.20	67%	
	Total Expenditures	4,804,167.00		4,959,658.82	2,206,214.83	162,719.50	2,368,934.33			
	Pre-Adjusted Carryforward	1,592,250.42			1,184,237.29	821,371.21	2,005,608.50			
	TABOR (school enters amount)			155,940.82						
	Adjusted Carryforward	1,592,250.42			1,184,237.29	821,371.21	2,005,608.50			