Basic Financial Statements, Required Supplementary Information, Supplemental and Federal Financial Assistance Schedules for the Year Ended June 30, 2012 and Independent Auditors' Reports

NORTH TONAWANDA CITY SCHOOL DISTRICT Table of Contents Year Ended June 30, 2012

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FINANCIAL SECTION

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Certified Public Accountants



INDEPENDENT AUDITORS' REPORT

Board of Education North Tonawanda City School District, New York:

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the North Tonawanda City School District, New York (the "District"), as of and for the year ended June 30, 2012, which collectively comprise the District's basic financial statements as listed in the foregoing table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provide a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the District as of June 30, 2012, and the respective changes in financial position thereof and the budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 27, 2012, on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit. Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis as listed in the foregoing table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's basic financial statements. The supplemental schedules listed in the foregoing table of contents are presented for the purposes of additional analysis and are not a required part of the basic financial statements of the District. The accompanying schedule of expenditures of federal awards as listed in the table of contents is presented for the purpose of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is not a required part of the basic financial statements. Such information is the responsibility of the District's management, and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

reacher & Malecki LLP

September 27, 2012

INTRODUCTION

This management discussion and analysis of the North Tonawanda City School District's (the District) financial performance provides an overview of the District's financial activities for the year ended June 30, 2012. The results of the current year are presented in comparison with the prior year with an emphasis on the current year. This discussion should be read in conjunction with the financial statements and notes, which immediately follow this section to enhance the reader's understanding of the District's financial position and results of activities.

Management's Discussion and Analysis (MD&A) is required supplementary information specified in the Governmental Accounting Standard Boards (GASB) Statement No. 34 – *Basic Financial Statements and Management's Discussion and Analysis – for State and Local Governments*. For the government-wide financial statements, comparative information for the years ended June 30, 2012 and 2011 has been presented.

FINANCIAL HIGHLIGHTS

- At June 30, 2012, the District's assets exceeded its liabilities by \$43,870,653 (*net assets*). Of this amount, the District had an unrestricted balance of \$365,867.
- During the year ended June 30, 2012, the District's total net assets increased by \$2,675,742.
- At the close of the current year fiscal year, the District's governmental funds reported a combined ending fund balance deficit of \$21,522,875, a decrease of \$2,422,009 as compared to the prior year.
- The General Fund reported an unassigned fund balance of \$1,158,962, which represents approximately 2.02% of operating expenditures and transfers out.
- In April 2008, District voters approved a \$48 million Capital Project. The scope of the project is quite substantial and includes the following: HVAC, lighting and electrical, plumbing system, emergency system upgrades, site safety and security improvements, an addition to the Middle School, improved accessibility, interior and exterior upgrades, as well as expanded technology.

Initial construction on Phase 1A (Reszel Middle School and Drake Elementary) began in June of 2009. The District completed the work at Drake Elementary in December of 2009 and work at Reszel Middle School in May 2010. Reszel was occupied as of July 2010. The District received approval from SED for the construction of Phase 1B (High School, Meadow Elementary, Ohio Elementary and Spruce Elementary), the project was put out to bid in January 2010, and work began in June 2010. Work in Phase 1B was completed in the summer of 2011. Phase 1C consists of replacement of the main roof at Ohio Elementary and upgrades to emergency lighting and parking lot paving at Gilmore Elementary. The work was bid in July of 2011, and the Gilmore parking lot was completed during the summer of 2011, and the Ohio roof was completed during the summer of 2012.

As of June 30, 2012, the District has expended \$4.8 million from Capital and Technology Reserves to finance construction. Additional financing sources are to be received in the form of State Building Aid called EXCEL Aid (\$1.3 million) as well as NYS Education Department Building Aid (\$41.9 million) upon the completion of the approved projects.

OVERVIEW OF THE FINANCIAL STATEMENTS

Using This Annual Report

This annual report consists of a series of financial statements and the notes to those statements. The financial statements are organized so that the reader can understand the District as a financial whole.

Two statements portray information about the District as an entire operating entity with a broad overview of finances similar to a private sector business. The focus of these statements is a long-term view. Fund financial statements provide the next level of detail. These statements provide detailed look at the most significant governmental activities at the fund level. The fund statements show how services were financed in the short term as well as what remains for future spending. The remaining statements provide financial information about activities for which the District acts solely as a trustee or agent for the benefit of those outside the government.

Reporting on the School District as a Whole (Government-wide)

There are two statements that present an aggregate view of the District: Statement of Net Assets and Statement of Activities and Changes in Net Assets. Both of the government-wide financial statements distinguish functions of the District, which are defined as governmental activities. These are activities principally supported by property taxes and other intergovernmental revenues such as state and federal grants and other fees.

Statement of Net Assets – presents information on all of the District's assets and liabilities using the accrual basis of accounting, with the difference reported as net assets. The most important aspect of accrual accounting is that all of the year's revenues and expenses are reported regardless of when cash is received or paid. Increases or decreases in net assets serve as a useful indicator of whether the financial position is improving or deteriorating.

Statement of Activities and Changes in Net Assets – presents information showing how net assets changed during the fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the cash flows. Thus, there may be revenues and expenses reported in this statement for items that will result in cash flows in future fiscal periods.

Reporting on the School District's Most Significant Funds (Fund level)

Governmental Funds

The governmental funds financial statements provide detail at the fund level, which is in contrast to the previously described government-wide reporting. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities and objectives. The District uses fund accounting in its financial records to ensure and demonstrate compliance with finance related legal requirements and in accordance with the Uniform System of Accounts for New York State. All of the District's funds are reported in the governmental funds.

Governmental funds are used to account for most of the same functions reported as governmental activities in the government-wide financial statements. However, the governmental funds financial statements focus on how money flows in and out of the funds and the balances remaining at the end of the fiscal year available for future spending. All financial information within the funds is reported using the modified accrual method of accounting and measures cash and all other financial assets that can be readily converted to cash. Therefore, these statements provide a detailed short-term view of District operations and the services it provides.

There are relationship differences between the governmental funds and governmental activities as reported in the Statement of Net Assets and the Statement of Activities and Changes in Net Assets. These differences are the result of two distinct basis of accounting (accrual versus modified-accrual) and have been reconciled within the financial statements.

The District's financial statements provide detailed information about the funds (significant is defined as major). Under the GASB definition of major versus non-major funds, the District's major funds have been presented separately and include the general (always a major fund by definition). The District has also elected to display the capital projects, special aid, and school lunch funds as major funds.

Fiduciary Funds

The District is the trustee, or fiduciary, for assets that belong to others, such as student activities funds, payroll, student scholarships and other third party withholdings. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate Statement of Fiduciary Net Assets. The activities have been excluded from the District's other financial statements because the assets cannot be used to finance District operations.

Notes to Financial Statements

The notes to the financial statements follow the government-wide and fund financial statements in the report. They complement the financial statements by describing pertinent details as of year-end and other changes that occurred during the fiscal year. The notes are essential to a full understanding of the financial information provided in the statements.

Supplementary Information

This information further explains and supports the financial statements. Most of the schedules presented are required as part of reporting to the New York State Education Department.

FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

As mentioned earlier, net assets may serve as a useful indicator of the District's financial position. At the close of fiscal year June 30, 2012, assets exceeded liabilities by \$43,870,653.

			Percentage
Condensed Statement of Net Assets (Deficit)	2012	2011	Change
Current and other assets	\$ 25,091,826	\$ 30,029,156	-16.4%
Capital assets	78,143,777	74,183,930	5.3%
Total assets	103,235,603	104,213,086	-0.9%
Long-term liabilities outstanding	12,798,092	13,953,856	-8.3%
Other liabilities	46,566,858	49,064,319	-5.1%
Total liabilities	59,364,950	63,018,175	-5.8%
Net assets (deficit):			
Invested in capital assets, net of related debt	31,978,344	29,970,537	6.7%
Restricted	11,526,442	12,215,617	-5.6%
Unrestricted	365,867	(991,243)	n/a
Total net assets	\$ 43,870,653	\$ 41,194,911	6.5%

The most significant part of the District's net assets is represented by its investment in capital assets (e.g. land, buildings and improvements, furniture and equipment); less any related debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. It should be noted that although the investment in capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Restricted net assets represent unspent amounts set aside for capital projects, buses, future debt, workers' compensation, unemployment insurance, retirement contributions, tax certiorari, insurance and employee benefits. The remaining balance represents an unrestricted balance of \$365,867.

The key elements of the change in the District's net assets for the years ended June 30, 2012 and 2011 are as follows:

			Percentage
Condensed Statement of Activities	2012	2011	Change
Revenues:			
Program revenues:			
Charges for services	\$ 537,749	\$ 730,410	-26.4%
Operating grants	5,478,024	6,207,617	-11.8%
Capital grants	-	1,376,696	n/a
General revenues:			
Property taxes and other tax items	25,861,779	25,312,789	2.2%
Use of money and property	432,492	385,604	12.2%
Sale of property and compensation for loss	14,700	8,085	81.8%
Miscellaneous	1,283,239	1,016,979	26.2%
State aid - unrestricted	 32,685,629	 29,062,182	12.5%
Total revenues	 66,293,612	 64,100,362	3.4%
Expenses:			
General support	8,243,906	8,003,050	3.0%
Instruction	50,152,202	49,432,042	1.5%
Pupil transportation	3,192,580	3,200,944	-0.3%
School food service	1,142,843	1,136,547	0.6%
Interest on long-term debt	886,339	1,111,376	-20.2%
Total expenses	 63,617,870	 62,883,959	1.2%
Increase in net assets	\$ 2,675,742	\$ 1,216,403	

As presented in Figure 1 on the next page, property taxes and other tax items account for 39.0% of the revenues of the District. State Aid also adds significantly to the revenues, providing 50.0% of total revenue for the District.

Figure 1 – Revenues by Source

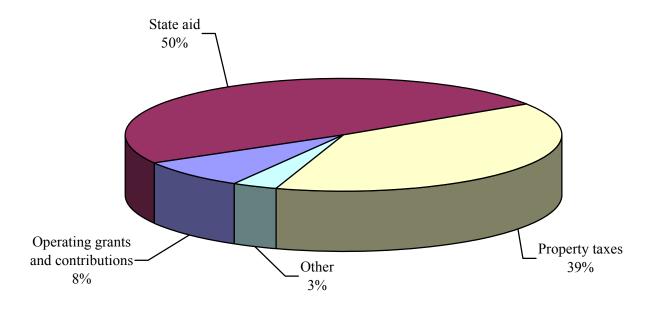
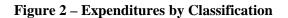
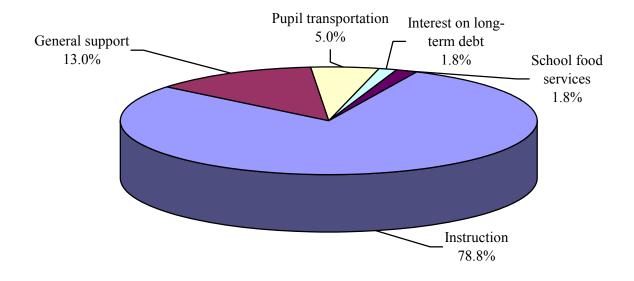


Figure 2 presents District expenditures. The most significant expenditure incurred is for instructional purposes and includes salaries for teachers, and all other instructional costs, such as classroom materials, BOCES instruction, and special education costs. Instructional expenditures account for approximately 78.8% of the total District expenditures.





FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

Governmental funds provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the District's financing requirements. As of June 30, 2012, the District's governmental funds reported a combined ending fund balance deficit of \$21,522,875, a decrease of \$2,422,009 from the prior year. The decrease is primarily due to significant capital outlay expenditures incurred as a result of the District's ongoing capital projects.

General Fund:

The General Fund is the chief operating fund of the District. It is controlled by a legally adopted budget and is financed primarily by real property tax revenues and State Aid. At the end of the current fiscal year, unassigned fund balance was \$1,158,962 while the total fund balance was \$17,397,211. Unassigned fund balance increased by \$673,099 while the total fund balance increased by \$850,921. Key factors in these changes are as follows:

- During the year ended June 30, 2012, the District operated under a contingency budget which limited expenditures to salaries and ordinary and necessary costs of operations.
- Expenditures were \$4,975,201 lower than budgetary appropriations largely due to lower than expected costs in all categories of expenditures and the Jobs Education Fund which was budgeted in the General Fund, but subsequently required to be paid in the Special Aid Fund.
- State Aid received was \$875,334 greater than budgeted primarily due to increased building aid received in relation to the District's \$48 million capital project.

Special Aid Fund:

Special Aid Fund expenditures and transfers out in 2012 amounted to \$4,863,670, an increase of \$1,173,563 over the prior year mainly due to continued federal funding from the American Recovery and Reinvestment Act.

Capital Projects Fund:

The Capital Projects Fund has a total fund deficit of \$39,378,639 as a result of the issuance of bond anticipation notes to finance the acquisition, construction and reconstruction of capital assets and related expenditures. The District plans to remedy this deficit through the future issuance of serial bond. As noted previously, District voters approved a \$48,000,000 capital project in April 2008.

School Lunch Fund:

The School Lunch Fund balance is \$458,553 as of June 30, 2012. The District may use a portion of this balance to continue to update the school lunch facilities and equipment, including an upgrade of all cafeteria cash registers to include a point-of-sale system.

REVENUES CLASSIFIED BY SOURCE

	 2012 Amount	Percent of Total	2011 Amount	(Increase Decrease)	Percent of Increase (Decrease)
Real property taxes and tax items	\$ 25,915,542	39.06%	\$ 25,410,401	\$	505,141	1.99%
Charges for services	106,558	0.16%	269,682		(163,124)	-60.49%
Use of money and property	432,492	0.65%	385,604		46,888	12.16%
Sale of property & compensation for loss	14,700	0.02%	8,085		6,615	81.82%
Miscellaneous	1,283,239	1.93%	1,016,979		266,260	26.18%
State sources	33,693,187	50.78%	31,218,028		2,475,159	7.93%
Federal sources	4,470,467	6.74%	5,428,467		(958,000)	-17.65%
Sales (food service)	 431,191	0.65%	460,728		(29,537)	-6.41%
Total revenues	\$ 66,347,376	100.00%	\$ 64,197,974	\$	2,149,402	3.35%

Comparative 2012 to 2011

Current year revenues increased by \$2,149,402 as compared to the prior year. State Aid remains one of the primary sources of revenues at approximately 50.8% of total revenues. Property taxes and related tax items constitute approximately 39.1% of District revenues.

The increase in State sources is the result of increased basic formula aid due to building aid received in relation to the District's \$48 million capital project.

EXPENDITURES BY FUNCTION

	-	2012 Amount	- •-	rcent of Fotal	2011 Amount	Increase (Decrease)	Percent of Increase (Decrease)
General support	\$	6,505,427		9.46%	\$ 6,549,726	\$ (44,299)	-0.68%
Instruction		39,327,907		57.19%	40,099,926	(772,019)	-1.93%
Pupil transportation		2,384,402		3.47%	2,589,380	(204,978)	-7.92%
Employee benefits		11,866,978		17.26%	11,307,643	559,335	4.95%
Cost of sales		1,111,994		1.62%	1,127,995	(16,001)	-1.42%
Debt service		2,259,116		3.29%	2,410,710	(151,594)	-6.29%
Capital outlay		5,313,561		7.73%	21,358,479	(16,044,918)	-75.12%
Total expenditures	\$	68,769,385		100.00%	\$ 85,443,859	\$ (16,674,474)	-19.52%

Comparative 2012 to 2011

Overall expenditures decreased by \$16,674,474. Some of the key factors resulting in this decrease include:

- The capital outlay category had the largest dollar decrease and contributed to a majority of the overall decrease over the prior year. Most of this can be attributable to the completion of the capital improvements as approved by voters in April 2008.
- During the year ended June 30, 2012, the District was operating under a contingency budget as the proposed budget for the current year was not approved by voters. The contingency budget provided for teachers' salaries and ordinary contingent expenses.

GENERAL FUND BUDGETARY HIGHLIGHTS

The difference between the adopted budget and the final amended budget was an increase of \$240,360 which was a result of the amendments listed below:

Adopted budget	\$ 64,476,141
Carryover of prior year encumbrances	 240,360
Final budget	\$ 64,716,501

Actual expenditures were \$59,741,300 for the year ended June 30, 2012. The table below shows budget appropriations versus actual expenditures by function.

Expense Category	Adopted Budget	Final Budget	E	Actual xpenditures	\$ Final to Actual	% Inc (Dec) Original to Actual	% Final to Actual
General support	\$ 8,091,125	\$ 8,309,441	\$	6,505,427	\$ 1,804,014	19.60%	21.71%
Instruction	35,885,695	35,884,294		34,501,318	1,382,976	3.86%	3.85%
Pupil transportation	2,700,393	2,707,838		2,384,402	323,436	11.70%	11.94%
Employee benefits	13,306,985	13,322,985		11,866,978	1,456,007	10.82%	10.93%
Debt service	4,366,943	4,366,943		2,259,116	2,107,827	48.27%	48.27%
Operating transfers	 125,000	125,000		2,224,059	(2,099,059)	-1679.2%	-1679.2%
Totals	\$ 64,476,141	\$ 64,716,501	\$	59,741,300	\$ 4,975,201	7.34%	7.69%

The increase of operating transfers in the percentage of 1,679.2% is due to presentation differences. For budgetary purposes, the District's BAN principal payment of \$2,107,827 is classified as a debt service expense. However, in conformity with accounting principles generally accepted in the United States, the payment is presented as an operating transfer in the table above.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets:

The North Tonawanda City School District's investment in capital assets amounts to \$78,143,777 (net of accumulated depreciation). Capital assets at June 30, 2012 and 2011 are outlined below:

Capital Assets

(Net of depreciation)

	2012	2011		
Land	\$ 246,107	\$	246,107	
Construction in progress	47,683,888		42,370,328	
Buildings and improvements	58,828,992		58,828,992	
Furniture, equipment and vehicles	 4,560,320		4,540,553	
	111,319,307		105,985,980	
Accumulated depreciation	 (33,175,530)		(31,802,050)	
	\$ 78,143,777	\$	74,183,930	

Additional information on the District's capital assets can be found in Note 5 to the basic financial statements.

Debt Administration:

At June 30, 2012, the District had \$6,786,794 in outstanding bonds and capital leases, with \$1,455,786 due within one year. Outstanding compensated absences and the net OPEB obligation amounted to \$6,011,298 with \$702,835 due within one year.

Additional information on the District's debt can be found in Notes 6 and 7 to the financial statements.

ECONOMIC FACTORS

Current economic factors that have an impact on the District's budget include rising retirement system contribution rates and increasing personnel costs as outlined in the District's collective bargaining units and various employment policies.

The unemployment rate, not seasonally adjusted, for the City of North Tonawanda at June 30, 2012 was 8.6 percent, which is an increase from a rate of 7.6 percent a year ago. This compares favorably to New York State's average unemployment rate of 9.1 percent and unfavorably to the national average rate of 8.2 percent. Additionally over the past two decades, the region has experienced a steady decline in population and business. All of these factors are considered in preparing the District's budget. Despite the economic hardships, considering the stable condition of its major funds, the District's overall financial position is relatively stable.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This report is designed to provide the District's citizens, taxpayers, customers, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. Questions concerning this report or requests for additional financial information should be directed to Alan Getter, Assistant Superintendent of Administrative Services, North Tonawanda City School District, 175 Humphrey Street, North Tonawanda, NY 14120.

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BASIC FINANCIAL STATEMENTS

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Statement of Net Assets June 30, 2012

	Primary Government
	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 16,935,409
Restricted cash	1,499,219
Taxes receivable	505,609
Accounts receivable	254,411
Due from other governments	5,696,167
Prepaid items	5,299
Cash value of life insurance	132,682
Inventory	63,030
Noncurrent assets:	
Capital assets not being depreciated	47,929,995
Capital assets net of accumulated depreciation	30,213,782
Total assets	103,235,603
LIABILITIES	
	1 709 219
Accounts payable Accrued liabilities	1,708,318 1,188,214
Internal balances	5,074
Bond anticipation notes payable	39,715,477
Retainages payable	644,738
• • •	2,953,518
Due to NYS Teachers' Retirement System Due to NYS Employees' Retirement System	2,935,518 276,125
Unearned revenue	75,394
Noncurrent liabilities:	75,574
Due within one year	2,099,643
Due within more than one year	10,698,449
Total liabilities	59,364,950
NET ASSETS	
Invested in capital assets, net of related debt	30,479,125
Restricted for:	
Capital - buildings	3,358,595
Capital - buses	1,052,555
Capital - technology	2,056,738
Debt service - Lowry	76,371
Debt service	1,216,569
Workers' compensation	1,080,885
Unemployment insurance	1,003,503
Retirement contribution	419,127
Insurance	1,158,267
Employee benefits	103,832
Unrestricted	1,865,086
Total net assets	\$ 43,870,653

Statement of Activities

Year Ended June 30, 2012

		Progra	am Revenues	Net (Expense) Revenue and Changes in <u>Net Assets</u>	
Function/Program	Expense	Charges for Services	Operating Grants and Contributions	Primary Government Governmental Activities	
Primary Government:					
Governmental activities:					
General support	\$ 8,243,906	\$ -	\$ -	\$ (8,243,906)	
Instruction	50,152,202	106,558	4,677,629	(45,368,015)	
Pupil transportation	3,192,580	-	-	(3,192,580)	
School food service	1,142,843	431,191	800,395	88,743	
Interest on long-term debt	886,339			(886,339)	
Total primary government	\$ 63,617,870	\$ 537,749	\$ 5,478,024	(57,602,097)	
		General revenues:			
		Real property taxes an	d other tax items	25,861,779	
		Use of money and prop	perty	432,492	
		Sale of property and co	ompensation for loss	14,700	
		Miscellaneous		1,283,239	
		State sources—unrestr	ricted	32,685,629	
		Total general revenu	les	60,277,839	

Total general revenues	60,277,839
Change in net assets	2,675,742
Net assets—beginning	41,194,911
Net assets—ending	\$ 43,870,653

Balance Sheet—Governmental Funds

June 30, 2012

	General	Special Aid	School Lunch	Capital Projects	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 14,052,955	\$ 2,282,077	\$ 600,377	\$ -	\$ 16,935,409
Restricted cash and cash equivalents	-	-	-	1,499,219	1,499,219
Taxes receivable	505,609	-	-	-	505,609
Accounts receivable	254,411	-	-	-	254,411
Due from other funds	6,730,544	61,335	-	-	6,791,879
Due from other governments	1,795,259	3,852,805	48,103	-	5,696,167
Prepaid items	5,299	-	-	-	5,299
Cash value of life insurance	132,682	-	-	-	132,682
Inventory	<u> </u>	-	63,030	-	63,030
Total assets	<u>\$ 23,476,759</u>	\$ 6,196,217	\$ 711,510	\$ 1,499,219	\$ 31,883,705
LIABILITIES AND FUND BALANCES Liabilities:					
Accounts payable	\$ 1,577,713	\$ 154	\$ 51,230	\$ 79,221	\$ 1,708,318
Accrued liabilities	\$ 1,577,713 786,085	2,363	\$ 51,250	φ 19,221	788,448
Bond anticipation notes payable	780,085	2,505	-	39,715,477	39,715,477
Due to other funds	- 958	6,155,846	201,727	438,422	6,796,953
Retainages	938	0,155,640	201,727	644,738	644,738
Due to NYS Teachers' Retirement System	2,953,518	-	-	044,738	2,953,518
Due to NYS Employees' Retirement System	2,955,518	-	-	-	2,955,518
Deferred revenue	485,149	37,854	-	-	523,003
Total liabilities	6,079,548	6,196,217	252,957	40,877,858	53,406,580
	0,077,548	0,170,217		40,077,030	55,400,500
Fund balances (deficit): Nonspendable:					
Prepaid items	5,299	-	-	-	5,299
Life insurance	132,682	-	-	-	132,682
Inventory	-	-	63,030	-	63,030
Restricted for:					
Capital - buildings	3,358,595	-	-	-	3,358,595
Capital - buses	1,052,555	-	-	-	1,052,555
Capital - technology	2,056,738	-	-	-	2,056,738
Debt service - Lowry	76,371	-	-	-	76,371
Debt service	1,216,569	-	-	-	1,216,569
Workers' compensation	1,080,885	-	-	-	1,080,885
Unemployment insurance	1,003,503	-	-	-	1,003,503
Retirement contribution	419,127	-	-	-	419,127
Insurance	1,158,267	-	-	-	1,158,267
Employee benefits Assigned to:	103,832	-	-	-	103,832
Subsequent year's expenditures	4,557,385	_	_	-	4,557,385
Encumbrances	4,557,585	_	31,312	-	47,753
School lunch	10,441	-	364,211	-	364,211
	1 150 070	-		(20 279 620)	
Unassigned Total fund balances (deficit)	<u>1,158,962</u> 17,397,211		458,553	(39,378,639) (39,378,639)	(38,219,677) (21,522,875)
Total liabilities and fund balances (deficit)	\$ 23,476,759	\$ 6,196,217	\$ 711,510	\$ 1,499,219	\$ 31,883,705

Reconciliation of the Balance Sheet of Governmental Funds

to the Statement of Net Assets

June 30, 2012

Amounts reported for governmental activities in the statement of net assets are different because:						
Total fund balances (deficit)—governmental funds		\$ (21,522,875)				
Capital assets used in governmental activities are not financial are not reported in the funds. The cost of the assets is accumulated depreciation is \$33,175,530.		78,143,777				
Long-term liabilities, including bonds payable, energy perform compensated absences, and retirees' health and dental insurant and payable in the current period and therefore are not reported	nce liabilities are not due					
Bonds payable	\$ (5,352,000)					
Capital leases	(1,434,794)					
Net OPEB obligation	(757,090)					
Compensated absences	(5,254,208)	(12,798,092)				
Net accrued interest expense for bond anticipation notes, performance contract is not reported in the funds.	, bonds and the energy	(399,766)				
Amounts relating to taxes receivable have not met the revenu fund financial purposes and, therefore, have been deferred. Ho recorded in the government-wide financial statements which basis of accounting. The amount of revenues deferred in the fu	wever, these revenues are report on the full accrual					
government-wide presentation are:		447,609				
Total net assets—governmental activities		\$ 43,870,653				

Statement of Revenues, Expenditures and Changes in Fund Balances (Deficit)—Governmental Funds

Year Ended June 30, 2012

		General		Special Aid		School Lunch		Capital Projects	G	Total overnmental Funds
REVENUES								v		
Real property taxes and other tax items	\$	25,915,542	\$	-	\$	-	\$	-	\$	25,915,542
Charges for services		106,558		-		-		-		106,558
Use of money and property		432,100		-		392		-		432,492
Sale of property and compensation for loss		14,700		-		-		-		14,700
Miscellaneous		843,888		97,401		-		341,950		1,283,239
State sources		32,685,629		971,219		36,339		-		33,693,187
Federal sources		27,592		3,678,819		764,056		-		4,470,467
Sales (food service)		-		-		431,191		-		431,191
Total revenues		60,026,009		4,747,439		1,231,978		341,950		66,347,376
EXPENDITURES										
Current:										
General support		6,505,427		-		-		-		6,505,427
Instruction		34,501,318		4,826,589		-		-		39,327,907
Pupil transportation		2,384,402		-		-		-		2,384,402
Employee benefits		11,866,978		-		-		-		11,866,978
Cost of sales (food service)		-		-		1,111,994		-		1,111,994
Debt service:										
Principal		1,336,874		-		-		-		1,336,874
Interest		922,242		-		-		-		922,242
Capital outlay		-		-		-		5,313,561		5,313,561
Total expenditures		57,517,241		4,826,589		1,111,994		5,313,561		68,769,385
Excess (deficiency) of revenues over (under) expenditures		2,508,768		(79,150)		119,984		(4,971,611)		(2,422,009)
OTHER FINANCING SOURCES (USES)										
Transfers in		566,212		116,231		-		2,107,827		2,790,270
Transfers out	_	(2,224,059)	_	(37,081)	_	(104,000)	_	(425,130)	_	(2,790,270)
Total other financing sources (uses)		(1,657,847)		79,150		(104,000)	_	1,682,697	_	-
Net change in fund balances		850,921		-		15,984		(3,288,914)		(2,422,009)
Fund balances(deficit)—beginning		16,546,290		-		442,569		(36,089,725)		(19,100,866)
Fund balances (deficit)—ending	\$	17,397,211	\$	-	\$	458,553	\$	(39,378,639)	\$	(21,522,875)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances (Deficit) of Governmental Funds to the Statement of Activities Year Ended June 30, 2012

Amounts reported for governmental activities in the statement of activities are different because: Net change in fund balances (deficit)—total governmental funds \$ (2,422,009) Governmental funds report capital outlays as expenditures. However, in the statement of activities, assets with an initial, individual cost of more than \$5,000 are capitalized and the cost is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period. \$ 5.333.327 Capital outlays (1,373,480)Depreciation expense 3.959.847 The issuance of long-term debt (e.g. bonds, energy performance contract) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Interest is recognized as an expenditure in the governmental funds when it is due. In the statement of activities, interest expense is recognized as it accrues, regardless of when it is due. The net effect of these differences in the treatment of long-term debt and related items is as follows: Principal repayment of serial bonds \$ 1,178,000 Principal repayment of capital leases 158,874 1,372,777 35,903 Change in interest expense accrued In the statement of activities, certain operating expenses (e.g. compensated absences) are measured by the amounts earned by employees during the year. However, in the governmental funds expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). The net effect of these differences is as follows: (181, 110)Governmental funds recognize revenues only if they are both measurable and available after the end of the fiscal year; however, the entity-wide statements recognize revenue on an accrual (53,763)basis. The effect of the change in deferred revenue during the current year is: Change in net assets of governmental activities 2,675,742

Statement of Revenues, Expenditures and Changes in Fund Balances-

Budget and Actual—General Fund

Year Ended June 30, 2012

	Budgeted Amounts		Actual	Variance with	
	Adopted	Final	Amounts	Final Budget	
REVENUES					
Real property taxes and other tax items	\$ 25,834,485	\$ 25,834,485	\$ 25,915,542	\$ 81,057	
Charges for services	278,998	278,998	106,558	(172,440)	
Use of money and property	472,000	472,000	432,100	(39,900)	
Sale of property and compensation for loss	13,260	13,260	14,700	1,440	
Miscellaneous	606,428	606,428	843,888	237,460	
State sources	31,810,295	31,810,295	32,685,629	875,334	
Federal sources	1,917,150	1,917,150	27,592	(1,889,558)	
Total revenues	60,932,616	60,932,616	60,026,009	(906,607)	
EXPENDITURES					
Current:					
General support	8,091,125	8,309,441	6,505,427	1,804,014	
Instruction	35,885,695	35,884,294	34,501,318	1,382,976	
Pupil transportation	2,700,393	2,707,838	2,384,402	323,436	
Employee benefits	13,306,985	13,322,985	11,866,978	1,456,007	
Debt service:					
Principal	3,444,701	3,444,701	1,336,874	2,107,827	
Interest	922,242	922,242	922,242		
Total expenditures	64,351,141	64,591,501	57,517,241	7,074,260	
Excess (deficiency) of revenues over (under) expenditures	(3,418,525)	(3,658,885)	2,508,768	6,167,653	
OTHER FINANCING SOURCES (USES)					
Transfers in	76,500	76,500	566,212	489,712	
Transfers out	(125,000)	(125,000)	(2,224,059)	(2,099,059)	
Total other financing sources (uses)	(48,500)	(48,500)	(1,657,847)	(1,609,347)	
Net change in fund balances	(3,467,025)	(3,707,385)	850,921	4,558,306	
Fund balances—beginning	16,546,290	16,546,290	16,546,290		
Fund balances—ending	\$ 13,079,265	\$ 12,838,905	\$ 17,397,211	\$ 4,558,306	

Statement of Fiduciary Net Assets

Fiduciary Funds

June 30, 2012

	Private Purpose Trusts	Agency Funds		
ASSETS				
Cash and cash equivalents	\$ -	\$ 99,658		
Restricted cash and investments	135,268	78,455		
Due from other funds	-	5,074		
Total assets	135,268	183,187		
LIABILITIES				
Agency fund liabilities	-	104,732		
Extraclassroom activity funds		78,455		
Total liabilities		183,187		
NET ASSETS				
Endowment scholarships	135,268			
Total net assets	\$ 135,268	\$ -		

Statement of Changes in Fiduciary Net Assets

Fiduciary Fund

Year Ended June 30, 2012

	Private Purpose Trusts
Additions:	
Gifts and contributions	\$ 5,208
Investment earnings	68
Total additions	5,276
Deductions: Scholarships and awards Total deductions	<u> 16,082</u> <u> 16,082</u>
Change in net assets	(10,806)
Net assets - beginning of year Net assets - end of year	146,074 \$ 135,268

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of North Tonawanda City School District, New York (the "District") have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to government entities. Those principles are prescribed by Governmental Accounting Standards Board (GASB), which is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

Financial Reporting Entity

The District is governed by the Education Law and other laws of the State of New York. The governing body is the Board of Education. The scope of activities included within the accompanying financial statements are those transactions which comprise District operations, and are governed by, or significantly influenced by, the Board of Education.

Essentially, the primary function of the District is to provide education for pupils. Services such as transportation of pupils, administration, finance, and plant maintenance support the primary function.

The financial reporting entity includes all funds, functions and organizations over which the District officials exercise oversight responsibility. Oversight responsibility is determined on the basis of financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. Based on the application of these criteria, the following is a description of certain entities included or excluded from the District's reporting entity:

Extraclassroom Activity Funds—The extraclassroom activity funds of the District represent funds of the students of the District. The Board of Education exercises general oversight of these funds. The extraclassroom activity funds are independent of the District with respect to their financial transactions and designation of student management. Separate audited financial statements (cash basis) of the extraclassroom activity funds can be found at the District's business office. The District accounts for assets held as an agent for various student organizations in the Agency Fund.

Public Library—The District collects real property taxes on behalf of the Public Library and remits such taxes to the Library Board of Trustees. The Public Library is not included in the District's financial statements.

Joint Venture—The District is one of 12 participating school districts in the Orleans- Niagara Board of Cooperative Education Services ("BOCES"). Formed under Section 1950 of Education Law, a BOCES is a voluntary cooperative association of school districts in a geographic area that shares planning, services, and programs, and also provides educational and support activities. There is no authority or process by which the District can terminate its status as a component of BOCES.

The component school district boards elect the members of the BOCES governing body. There are no equity interests and no single participant controls the financial or operating policies. BOCES may also contract with other municipalities on a cooperative basis under State General Municipal Law.

The BOCES budget is comprised of separate spending plans for administrative, program, and capital costs. Each component school district shares in administrative and capital costs determined by its enrollment. Participating districts are charged a service fee for programs in which students participate, and for other shared contracted administrative services. Participating districts may also issue debt on behalf of BOCES. As of June 30, 2012, there was no debt issued by the District.

During the fiscal year ended June 30, 2012, the District was billed \$7,416,643 for BOCES administrative and program costs and recognized \$1,875,846 of BOCES aid from New York State and \$675,234 in revenue as a refund from prior years' expenditures paid to BOCES. Audited financial statements are available from BOCES' administrative offices.

Government-Wide and Fund Financial Statements.

The government-wide financial statements (statement of net assets and the statement of governmental activities) report information on all the nonfiduciary activities of the District. Interfund activity has been removed from these statements.

The statement of governmental activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. Indirect expenses have been included as part of the program expenses reported for the various functional activities. *Program revenues* include 1) charges to those who purchase, use or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and fiduciary funds even though the fiduciary funds are excluded from the government-wide financial statements. The District considers all governmental funds as major funds, and therefore, these funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation.

The government-wide and fiduciary fund financial statements are reported using the economic *resources measurement focus* and the *accrual basis of accounting*, as are fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement* focus and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Property taxes, charges for services provided, state and federal aid and grants associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues

of the current period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

- The *General Fund* is the District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in other fund.
- The *Special Aid Fund* accounts for special operating projects or programs supported in whole, or in part, with federal funds and state grants.
- The *School Lunch Fund* accounts for transactions of the District's breakfast, lunch and milk programs.
- The *Capital Projects Fund* is used to account for and report financial resources to be used for the acquisition, construction or renovation of major capital facilities, or equipment.

Additionally, the District reports the following fiduciary fund types:

- The *Private-Purpose Trust Fund* accounts for assets held by the District for the benefit of third party awards and scholarships.
- The Agency Fund accounts for assets held by the District as an agent for individuals, private organizations, various student groups and clubs, and/or other governmental units. Funds include employee payroll withholdings. Also included is the Extraclassroom Activity Fund of the District, which represents funds of the students of the District. The Board of Education exercises general oversight of these funds.

Private sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this rule are payments and charges between the District's general and various other functions of the District. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided and 2) operating grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

Budgeting Policies—Governmental Fund Types

General Fund—A formal annual budget is maintained for the General Fund. The District's policy relating to budgetary information as shown in the accompanying financial statements is as follows:

• The District administration culminates a proposed budget for approval by the School Board.

- The proposed appropriation budget was approved by the voters within the District.
- Appropriations established by adoption of the budget constitute a limitation on expenditures (and encumbrances) which may be incurred.
- The New York State Uniform System of Accounts requires that fixed budgetary control be used.

School Lunch and Special Aid Funds—No formal annual budgets are adopted for the School Lunch and Special Aid Funds. School Lunch Fund spending is dependent upon the number of meals served. Special Aid Fund appropriation limits are maintained based on individual grants accepted by the Board of Education. The periods of such grants may vary from the District's fiscal year.

Capital Projects Fund—Appropriations for capital projects are not included in the District's annual adopted budget. Appropriations are approved through a resolution of the Board of Education and by the voters within the District. Project length budgets do not coincide with the District's fiscal year and may expand over two or more fiscal years.

Cash, Cash Equivalents and Investments. The District's cash and cash equivalents consist of cash on hand, demand deposits, and short-term investments with original maturities of three months or less from date of acquisition. New York State law governs the District's investment policies. Resources must be deposited in FDIC-insured obligations of the United States Treasury, United States Agencies, repurchase agreements and obligations of New York State or its localities. Collateral is required for demand and time deposits and certificates of deposit not covered by FDIC insurance. The District had no investments at June 30, 2012; however, it is the District's policy to state investments at fair value when applicable.

Restricted Cash and Cash Equivalents. Restricted cash and cash equivalents represent unspent proceeds from debt and amounts to support restricted fund balances.

Property Taxes. Real taxes are levied annually by the Board of Education no later than September 1 and become a lien on September 1 each year. Taxes are collected during the period of September 1 to October 31 each year. The City of North Tonawanda, New York, in which the District is located, enforces uncollected real property taxes. An amount representing all uncollected real property taxes must be transmitted by the City to the District within two years from the return of unpaid taxes to the City. Real property taxes receivable expected to be collected within 60 days of year-end, less similar amounts collected during this period in the preceding year, are recognized as revenue. Otherwise, deferred revenues offset real property taxes receivable.

Prepaid Items. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Inventory. Inventories of food and/or supplies in the School Lunch Fund are recorded at cost on a first-in, first-out basis or, in the case of surplus food, at stated value which approximates market. Purchases of inventorial items in other funds are recorded as expenditures at the time of purchase, and year-end balances are not maintained.

Due To/From Other Funds. Eliminations have been made for amounts due to and due from within the same fund type. A detailed description of the individual fund balances at year-end is provided subsequently in these Notes.

Capital Assets. Capital assets are reported in the government-wide financial statements at actual cost or estimated historical cost based on appraisal. Depreciation is provided in the government-wide statements over estimated useful lives using a straight-line method.

Donated assets are reported at estimated fair market value at the time received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as construction in progress until the projects are completed.

Capitalization thresholds (the dollar value above which asset acquisitions are added to the capital asset accounts) and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capita	lization	Estimated
	Thr	eshold	Useful Life
Land	\$	5,000	n/a
Buildings and construction		5,000	50
Land/site improvements		5,000	20
Furniture, equipment and vehicles		5,000	8-20

Unearned/Deferred Revenues. Deferred revenues are reported when potential revenues do not meet both the measurable and available criteria for recognition in the current period. Unearned/deferred revenues also arise when the District receives resources before it has legal claim to them, as when grant monies are received prior to incurring qualifying expenditures.

Long-Term Debt. The District's unmatured long-term liabilities are recorded in the government-wide financial statements when the liability is to be financed from a governmental fund. These liabilities include serial bonds, capital leases and compensated absences. The bonded debt of the District is secured by its general credit and revenue raising powers, as per State statute. Further, the unmatured principal of long-term debt does not require current appropriation and expenditure of governmental fund financial resources.

Compensated Absences. It is the District's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay and sick pay are accrued when incurred in the government-wide financial statement.

Payment of compensated absences recorded in the government-wide financial statements is dependent upon many factors; therefore, timing of future payment is not readily determinable. However, management believes that sufficient resources will be made available for the future payment of compensated absences when such payments become due.

Postemployment Benefits. The District provides retirement benefits for substantially all of its regular full-time employees through contributions to the New York State Teachers' Retirement System and the New York State Employees' Retirement System. These systems provide various plans and options, some of which require employee contributions.

Encumbrances. Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable

appropriations, is employed as a control in preventing an over-expenditure of established appropriations. Encumbrances outstanding at year-end are accounted for on the lapsing method, which reappropriate encumbrances in the subsequent years' budget. Encumbrances do not constitute expenditures or liabilities. The District had outstanding encumbrances of \$47,653 at the end of the fiscal period.

Insurance. The District is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; injuries to employees; and natural disasters. The District purchases commercial insurance to cover such potential risks.

Use of Estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Restrictions, Reserves and Assignments. The government-wide and business-type activities fund financial statements utilize a net assets presentation. Net assets are categorized as invested in capital assets (net of related debt), restricted and unrestricted.

Invested in Capital Assets, Net of Related Debt—This category groups all capital assets, including infrastructure, into one component of net assets. Accumulated depreciation and the outstanding balances of debt (net of amounts reserved to pay debt) that are attributable to the acquisition, construction or improvement of these assets reduce the balance in this category.

Restricted Net Assets—This category presents external restrictions imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Assets—This category represents net assets of the District not restricted for any project or other purpose.

In the fund financial statements, nonspendable amounts represent net current financial resources that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact. Nonspendable fund balance maintained by District at June 30, 2012 includes:

Prepaid Expenditures—Represents expenditures for services that will benefit future periods. This balance is nonspendable as prepaids do not represent an available resource.

Life Insurance—Represents life insurance premiums paid by the District. This balance is nonspendable as the cash does not represent an available resource.

Inventory—Representing the portion of fund balance composed of inventory. This balance is reserved as the inventory does not represent an available resource.

In the fund financial statements, restrictions represent a portion of fund balance that has been legally segregated for a specific use or is not able to be appropriated for expenditure by the District at June 30, 2012, and include:

Restricted for Debt Service (Lowry and General)—Represents resources that have been legally restricted for principal payments that will be made in future periods.

Restricted for Workers' Compensation—Represents resources that have been restricted for the future use in fulfilling District obligations relating to workers compensation.

Restricted for Unemployment Insurance—Represents resources that have been restricted for the future use in fulfilling District obligations relating to unemployment insurance.

Restricted for Retirement Contribution—Represents resources that have been restricted for the future use in fulfilling District obligations relating to its retirement systems.

Restricted for Insurance—Represents resources that have been restricted to pay liability, casualty and other types of losses.

Restricted for Employee Benefits—Representing funds that have been reserved for the payment of accrued employee benefits due an employee upon termination of service.

In the fund financial statements, assignments are not legally required segregations but are segregated for a specific purpose by the District at June 30, 2012 and include:

Assigned to Subsequent Year's Expenditures—Represents available fund balance being appropriated to meet expenditure requirements in the 2012-2013 fiscal year.

Assigned to Encumbrances—Represents commitments related to unperformed (executory) contracts for goods and services.

Assigned to School Lunch—Represents remaining fund balance of the special revenue fund used to maintain school lunch operations.

Future Impacts of Accounting Pronouncements. During the year ended June 30, 2012, the District implemented GASB Statements No. 57, *OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans*, and No. 64, *Derivative Instruments: Application of Hedge Accounting Termination Provisions—an amendment of GASB Statement No. 53* which did not have a material impact on the District's financial position or results of operation.

The District has not completed the process of evaluating the impact that will result from adopting GASB Statements No. 60, Accounting and Financial Reporting for Service Concession Arrangements, No. 61, The Financial Reporting Entity: Omnibus—an amendment of GASB Statements No. 14 and No. 34, No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements and No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, effective for the year ending June 30, 2013; GASB Statements No. 65, Items Previously Reported as Assets and Liabilities, and No. 66, Technical Corrections—2012—an amendment of GASB Statements No. 10 and No. 62, No. 67, Financial Reporting for Pension Plans, effective for the year ending June 30, 2015. The District is, therefore, unable to disclose the impact that adopting GASB Statements No. 60, 61, 62, 63, 65, 66, 67 and 68 will have on its financial position and results of operations.

2. CASH, CASH EQUIVALENTS, RESTRICTED CASH AND INVESTMENTS

The District's investment policies are governed by State statutes. District monies must be deposited in FDIC-Insured commercial banks or trust companies located within New York State. The District's Treasurer is authorized to use demand accounts and certificates of deposit. Permissible investments include obligations of the U.S. Treasury and U.S. Agencies, repurchase agreements, and obligations of New York State or its localities.

Collateral is required for demand deposits and certificates of deposit in an amount equal to or greater than the amount of all deposits not covered by federal deposit insurance. Obligations that may be pledged as collateral are outlined in Chapter 623 of the laws of New York.

Cash and cash equivalents, including restricted cash at year-end consisted of:

Governmental Funds		\$ 18,434,628
Private Purpose Trust Funds		135,268
Agency Funds		 178,113
Total		\$ 18,748,009
Deposits – All deposits are carried at fair value.		
Petty cash (uncollateralized)		\$ 100
Bank deposits		 18,747,909
Total		\$ 18,748,009
	Bank	Carrying
	 Balance	 Amount
Insured (FDIC)	\$ 954,220	\$ 954,220
Uninsured:		
Collateral held by bank's		
agent in the District's name	 17,784,340	 17,793,689
Total	\$ 18,738,560	\$ 18,747,909

Investments—The District had no investments at June 30, 2012.

Custodial credit risk—deposits—In the case of deposits, this is the risk that in the event of a bank failure the District's deposits may not be returned to it. As of June 30, 2012, none of the District's deposits were exposed to custodial credit risk because all deposits were fully insured or collateralized with securities held by the pledging financial institutions in the District's name.

3. RECEIVABLES

Major revenues accrued by the District at June 30, 2012 consisted of the following:

- A. Taxes Receivable—Represents amounts due from District taxpayers that remain unpaid as of June 30, 2012.
- **B.** Accounts Receivable—Represents amounts due from various sources for out of district tuition, commissions, substitute teaching reimbursement and other services provided.
- *C. Due from Other Governments*—Represents amounts due from other units of government, such as Federal, New York State and other local governments. Amounts due to the District at June 30, 2012 are as follows:

General Fund:		
State - BOCES Aid	\$ 872,803	
State - Excess Cost Aid	 922,456	\$ 1,795,259
Special Aid Fund:		
Federal - Title I	531,879	
Federal - IDEA Part B, Section 619	35,668	
Federal - IDEA Part B, Section 611	787,699	
Federal - Title IIA	101,957	
Federal - ARRA - Race to the Top	38,723	
Federal - ARRA - Education Jobs Fund	1,641,043	
State - OASAS	89,893	
State - Universal Pre-K	139,787	
State - Summer Handicapped 2010-11	67,142	
State - Summer Handicapped 2011-12	413,773	
Health Association of Niagara County	 5,241	3,852,805
School Lunch Fund:		
State - Breakfast and Lunch Program		 48,103
Total governmental funds		\$ 5,696,167

4. INTERFUND BALANCES AND TRANSACTIONS

Interfund receivables and payables are short term in nature and exist because of temporary advances or payments made on behalf of other funds. All of these balances are expected to be collected/paid within the subsequent year. Interfund balances and activity of the District at June 30, 2012 are presented on the following page.

	Interfund					Tran	sfers
	R	eceivables	Payables		In		Out
Governmental Funds:							
General Fund	\$	6,730,544	\$	958	\$	566,212	\$ 2,224,059
Special Aid Fund		61,335		6,155,846		116,231	104,000
School Lunch Fund		-		201,727		-	37,081
Capital Projects Fund		-		438,422		2,107,827	425,130
Total Governmental Funds		6,791,879		6,796,953		2,790,270	2,790,270
Fiduciary Funds:							
Agency Fund		5,074		-		-	
Total	\$	6,796,953	\$	6,796,953	\$	2,790,270	\$ 2,790,270

The outstanding balances between funds result from payments made on behalf of other funds or temporary advances. Advances between the General Fund and the Capital Projects fund are made in order to provide short-term financing for various projects. Advances between the General Fund and the Special Aid fund are made in order to provide short-term financing for various grants, in which the General fund is reimbursed as the District receives payments from the State. In addition the General Fund makes transfers to the Special Aid Fund to provide resources for the District's local share of grants; these are considered permanent transfers.

5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2012 was as follows:

Governmental activities:	Beginning Balance			Additions	Reductions			Ending Balance
Capital assets, not being depreciated:								
Land	\$	246,107	\$	-	\$	-	\$	246,107
Construction in progress		42,370,328		5,313,560		-		47,683,888
Total capital assets, not being depreciated		42,616,435		5,313,560		-		47,929,995
Capital assets, being depreciated:								
Buildings		56,152,367		-		-		56,152,367
Land improvements		2,676,625		-		-		2,676,625
Furniture and equipment		2,776,108		19,767		-		2,795,875
Vehicles		1,764,445		-		-		1,764,445
Total capital assets, being depreciated	_	63,369,545	_	19,767		-		63,389,312
Less accumulated depreciation for:								
Buildings		26,954,014		1,032,478		-		27,986,492
Land improvements		1,734,272		64,909		-		1,799,181
Furniture and equipment		2,057,946		100,909		-		2,158,855
Vehicles		1,055,818		175,184		-		1,231,002
Total accumulated depreciation		31,802,050		1,373,480		-		33,175,530
Total capital assets, being depreciated, net		31,567,495		(1,353,713)		-		30,213,782
Governmental activities capital assets, net	\$	74,183,930	\$	3,959,847	\$	_	\$	78,143,777

Construction in progress increased to \$47,683,888 during the current year. All phases relating to the District's major \$48 million project will be substantially completed and transferred to a depreciable category in the subsequent year.

The current year depreciation expense was allocated in the Statement of Activities to functions and programs of the District as follows:

Governmental activities:	
General government support	\$ 124,440
Instruction	1,005,798
Pupil transportation	212,393
School lunch	 30,849
Total depreciation expense	\$ 1,373,480

6. SHORT-TERM DEBT

Liabilities for bond anticipation notes (BANs) are generally accounted for in the capital projects funds. Principal payments on BANs must be made annually.

State law requires that BANs issued for capital purposes be converted to long-term obligations within seven years after the original issue date. However, BANs issued for assessable improvement projects may be renewed for a period equivalent to the maximum life of the permanent financing, provided that stipulated annual reductions of principal are made.

Transactions in short-term debt for the year ended June 30, 2012 are summarized below:

	Date of	Date of	Interest	Beginning			Ending
Description	Issue	Maturity	Rate	Balance	Additions	Reductions	Balance
Buildings improvements	9/22/2010	9/22/2011	1.50%	\$ 25,511,374	\$ -	\$ 25,511,374	\$ -
Buildings improvements	12/22/2010	9/22/2011	1.25%	16,311,390	-	16,311,390	-
Buildings improvements	9/21/2011	9/20/2012	1.25%		39,715,477		39,715,477
				\$ 41,822,764	\$ 39,715,477	\$ 41,822,764	\$ 39,715,477

7. LONG-TERM DEBT

Transactions in long-term debt for the year are summarized below:

										Amounts
]	Beginning						Ending	Ľ	ue Within
	Balance		e Additions		Reductions		Balance		One Year	
Government activities:										
Bonds payable	\$	6,530,000	\$	-	\$	1,178,000	\$	5,352,000	\$	1,231,000
Capital leases		1,593,668		-		158,874		1,434,794		165,808
Net OPEB obligation		501,503		255,587		-		757,090		-
Compensated absences		5,328,685		536,571		611,048		5,254,208		702,835
Total	\$	13,953,856	\$	792,158	\$	1,947,922	\$	12,798,092	\$	2,099,643

The General Fund has typically been used to liquidate long-term liabilities such as compensated absences.

General Obligation Bonds—The District issues general obligation bonds to provide funds for construction renovations and improvements of major capital facilities. The following is a summary of bond transactions for the year ended June 30, 2012:

	Date of	Date of	Interest]	Beginning					Ending
Description	Issue	Maturity	Rate		Balance	Add	litions	R	eductions	 Balance
Series A	8/13/2002	11/15/2014	3.77%	\$	1,145,000	\$	-	\$	270,000	\$ 875,000
Series B	8/13/2002	4/15/2014	3.81%		360,000		-		115,000	245,000
Series B	8/13/2002	10/15/2015	3.85%		475,000		-		130,000	345,000
DASNY	11/26/2002	6/1/2017	5.50%		4,550,000		-		663,000	 3,887,000
Total				\$	6,530,000	\$	-	\$	1,178,000	\$ 5,352,000

The annual debt service requirements to maturity for governmental activities general obligation bonds are as follows:

Year Ending June 30,	Principal	Interest	Total
2013	\$ 1,231,000	\$ 266,785	\$ 1,497,785
2014	1,290,000	206,905	1,496,905
2015	1,150,000	143,980	1,293,980
2016	818,000	92,455	910,455
2017	863,000	47,465	910,465
Total	\$ 5,352,000	\$ 757,590	\$ 6,109,590

Capital Leases—The District has entered into a lease agreements as lessee for the financing of energy performance improvements and co-generation. These lease agreements qualify as capital leases for accounting purposes and, therefore, has been recorded at the present value of the future minimum lease payments as of the inception date.

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2012, are as follows:

Year Ending June 30,	Governmental Activities				
2013	\$	224,786			
2014		224,786			
2015		224,786			
2016		224,786			
2017		224,786			
2018-2020		561,965			
Total minimum lease payments		1,685,895			
Less: amount representing interest		(251,101)			
Present value of minimum lease payments	\$	1,434,794			

Net OPEB Obligation—The District's net OPEB obligation increased from \$501,503 to \$757,090 at June 30, 2012, and is further disclosed in Note 10.

Compensated absences—The District provides for either cash or post-employment health benefits after retirement. The payment in cash or health care benefits depends on individual options selected upon retirement in accordance with the applicable contract or incentive. The liability for compensated absences at June 30, 2012 amounts to \$5,254,208 of which \$702,835 has been included within the current portion of long-term debt.

8. RETIREMENT PLANS

The District participates in the New York State Teachers' Retirement System (NYSTRS) and the New York State and Local Employees' Retirement System (NYSERS). These cost-sharing multipleemployer public employee retirement systems compute contribution requirements based on the New York State Retirement and Social Security Law (NYSRSSL).

A. New York State Teachers' Retirement System (NYSTRS)

Plan Description—The District makes contributions to the NYSTRS, a cost sharing, multiple employer defined benefit pension plan administered by the New York State Teachers' Retirement Board. The NYSTRS provides retirement, disability, withdrawal and death benefits to plan members and beneficiaries as authorized by the Education Law and the Retirement and Social Security Law of the State of New York. The NYSTRS issues a publicly available financial report that contains financial statements and required supplementary information for the NYSTRS. The report may be obtained by writing to the New York State Teachers' Retirement System, 10 Corporate Woods Drive, Albany, New York 12211-2395.

Funding Policy—Plan members who joined the NYSTRS before July 27, 1976 are not required to make contributions. Those joining after July 27, 1976 are required to contribute three percent (3.0%) of their annual salary for the first ten years. Those joining after January 1, 2010 are required to contribute three and one-half percent (3.5%) of their annual salary for all their years of public service. Those joining after April 1, 2012 are required to contribute 3.5% from April 1, 2012 through March 31, 2013, and then at an increasing rate dependent on salary level. Employers are required to contribute at an actuarially determined rate, currently 11.11% of the annual covered payroll for the fiscal year ended June 30, 2012. Rates applicable to the fiscal years ended June 30, 2011 and 2010 were 8.62% and 6.19%, respectively.

The required contributions for the current year and two preceding years were:

2012	\$ 2,953,518
2011	2,184,056
2010	2,064,543

The District's contributions made to the NYSTRS were equal to 100 percent of the contributions required for the current year.

B. New York State Employee's Retirement System (NYSERS)

Plan Description—The District participates in the NYSERS and the Public Employees' Group Life Insurance Plan (Systems). This is a cost-sharing multiple-employer retirement system. The NYSERS provides retirement benefits as well as death and disability benefits. Obligations of employees and employees to contribute and benefits to employees are governed by the New

York State Retirement and Social Security Law (NYSRSSL). As set forth in the NYSRSSL, the Comptroller of the State of New York (Comptroller) serves as sole trustee and administrative head of the NYSERS. The Comptroller shall adopt and may amend rules and regulations for the administration and transaction of the business of the NYSERS and for custody and control of their funds. The NYSERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the New York State and Local Retirement Systems, 110 State Street, Albany, NY 12244.

Funding Policy—The NYSERS is noncontributory except for employees who joined the NYSERS after July 27, 1976 who contribute 3.0% of their salary. The State Legislature passed legislation in 2000 that suspends the 3% contribution for employees who have ten years of service or more of credited service. Additionally members who meet certain eligibility requirements will receive one month additional service credit for each completed year of service up to a maximum of two additional years of service credit. Employees who joined the System after January 1, 2010 are required to contribute 3.0% for the duration of membership. Those joining after April 1, 2012 are required to contribute 3.0% from April 1, 2012 through March 31, 2013, and then at an increasing rate dependent on salary level. Under the authority of the NYSRSSL, the Comptroller shall certify annually the rates expressed as proportions of payroll of members, which shall be used in computing the contributions required to be made by employees to the pension accumulation fund.

The District is required to contribute at an actuarially determined rate. The required contribution for the current year and two preceding years were:

2012	\$ 934,820
2011	582,976
2010	456,960

Chapter 49 of the Laws of 2003 of the State of New York requires minimum contributions by employers of 4.5 percent of payroll every year, including years in which the investment performance would make a lower contribution possible.

Legislation requires participating employers to make payments on a current basis. The District's contributions made to the NYSERS were equal to 100 percent of the contributions required for the current year.

9. LABOR RELATIONS

District employees are represented primarily by six bargaining units, with the balance of employees governed by Board of Education rules and regulations. One non-union contract expired on June 30, 2011 which has not undergone negotiation, one contract expired on June 30, 2012, and four contracts will expire on June 30, 2013.

10. POST RETIREMENT HEALTH CARE BENEFITS

Plan Description—The District pays for a portion of eligible retirees' health insurance, depending on the type of health plan provided. Eligibility for postretirement benefits is based on age, years of service, accumulated sick leave and depends upon associated group or union as follows: (1) *CSEA* – *Clerical, Nursing and Teacher Aide Unit,* (2) *CSEA* – *Custodial and Maintenance Unit,* (3) *Administration Association,* (4) *Managerial/Confidential Employees* and (5) *those covered various retirement incentives or individual contract.*

Funding Policy—Authorization for the District to pay a portion of retiree health insurance premiums was enacted through various contracts, which were ratified by the District's Board of Education. Upon retirement, the District generally pays a portion of the cost of the employee's current coverage at the time of retirement for a period of time as outlined in the various contracts.

The District recognizes the cost of providing these benefits by expensing the annual insurance premiums when invoiced by the health insurance provider. District governmental activities contributed \$607,342 for the fiscal year ended June 30, 2012.

The District's annual other postemployment benefit ("OPEB") cost is calculated based on the annual required contribution ("ARC") of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed thirty years.

The following table shows the components of the District's annual OPEB cost for the past two years, the amount actually contributed to the plan, and changes in the net OPEB obligation:

	Year ended	Year ended
	June 30, 2012	June 30, 2011
Annual required contribution	\$ 863,563	\$ 863,563
Interest on net OPEB obligation	22,567	11,066
Adjustment to annual required contribution	(23,201)	(13,145)
Annual OPEB costs (expense)	862,929	861,484
Contributions made	(607,342)	(605,897)
Increase in net OPEB obligation	255,587	255,587
Net OPEB obligationbeginning of year	501,503	245,916
Net OPEB obligationend of year	<u>\$ 757,090</u>	\$ 501,503

As of September 15, 2011, the most recent actuarial valuation date, the plan was not funded. Since there were no assets, the unfunded actuarial accrued liability for benefits for governmental activities was \$13,343,968.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress is presented as required supplemental information. This schedule presents multi-year trend information about whether the actuarial value of plan assets, if any, is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Funding Status and Funding Progress—As of June 30, 2012, the District has had two actuarial valuations performed. Accordingly, information from the both studies is presented in the District's Schedule of Funding Progress and the Schedule of the District's Contributions.

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						UAAL to
Actuarial	Actuarial	Accrued	Unfunded			Budget
Vaulation	Value of	Liability	AAL	Funded	Covered	Covered
Date	Assets	("AAL")	("UAAL")	Ratio	Payroll	Payroll
As of September 15, 2011	\$ -	\$ 13,343,968	\$ 13,343,968	-	\$4,920,067	271.2%
As of October 1, 2008	-	11,597,079	11,597,079	-	4,548,879	254.9%

The Schedule of the District's contributions is shown below:

Year	Annual				
Ended	OPEB		ntributions	Percentage	
June 30,	 Costs		Made	Contributed	
2012	\$ 862,929	\$	607,342	70.4%	
2011	861,484		605,897	70.3%	
2010	908,957		687,803	75.7%	

Actuarial Methods and Assumptions—Calculations are based on the types of benefits provided under the terms of the substantive plan, the plan as understood by the employer and the plan members, at the time of the valuation and on the pattern of cost sharing between the employee and plan members. Calculations reflect a long-term perspective, so methods and assumptions used include techniques that are designed to reduce short-term volatility.

In the June 30, 2011 actuarial valuation, the entry age normal method was used. The actuarial assumptions included a valuation date and measurement date of September 15, 2011. The expected investment rate of return on employer's assets is 4.5%. The 2006 New York State Teachers' Retirement System rates were used for mortality rates and retirement rates. The unfunded actuarial accrued liability is being amortized over 30 years, therefore the remaining amortization period at June 30, 2012 was twenty-six years.

11. AGENCY FUNDS

An agency fund exists for temporary deposit funds. The following is a summary of changes in assets and liabilities for the fiscal year ended June 30, 2012:

	В	eginning				Ending
	Balance		Additions	Reductions]	Balance
Assets:						
Cash and cash equivalents	\$	48,367	\$ 34,342,792	\$ 34,291,501	\$	99,658
Restricted cash and cash equivalents	65,067		300,061	286,673		78,455
Due from other funds			34,142,559	34,137,485		5,074
	\$	113,434	\$ 68,785,412	\$ 68,715,659	\$	183,187
Liabilities:						
Agency fund liabilities	\$	46,621	\$ 34,355,406	\$ 34,297,295	\$	104,732
Due to other funds		1,746	31,816	33,562		-
Extraclassroom activity funds		65,067	300,061	286,673		78,455
	\$	113,434	\$ 34,687,283	\$ 34,617,530	\$	183,187

12. NET ASSETS AND FUND BALANCE

Net assets—The government-wide financial statements utilize a net assets presentation. Net assets are categorized as invested in capital assets (net of related debt), restricted and unrestricted.

• *Invested in Capital Assets, Net of Related Debt*—This category groups all capital assets, including infrastructure, into one component of net assets. Accumulated depreciation and the outstanding balances of debt (net of amounts reserved to pay debt) that are attributable to the acquisition, construction or improvement of these assets reduce the balance in this category.

The following presents a reconciliation of capital assets (net of accumulated depreciation), net of total indebtedness to net assets invested in capital assets, net of related debt at June 30, 2012:

Capital assets, net of accumulatd depreciation		\$ 78,143,777
Less related debt:		
Bonds payable (net)	(5,352,000)	
Bond anticipation notes	(39,715,477)	
Capital leases	(1,434,794)	(46,502,271)
Add:		
Unspent capital proceeds		336,838
Net assets invested in capital assets, net of related	\$ 31,978,344	

- *Restricted Net Assets*—This category presents external restrictions imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- *Unrestricted Net Assets*—This category represents net assets of the District not restricted for any project or other purpose.

GASB No. 54—GASB has issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* ("GASB 54"). This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB 54 requires the fund balance to be properly reported within one of the fund balance categories below.

Nonspendable—Amounts of assets that cannot be spent in the current period because of their form or because they must be maintained intact. As of June 30, 2012, the District had \$5,300 of prepaid expense, \$132,682 of prepaid life insurance and \$63,030 of inventories that were classified as nonspendable funds.

Restricted—Amounts that are subject to externally enforceable legal purpose restrictions imposed by creditors, grantors, contributors, or laws and regulations of other governments; or through constitutional provisions or enabling legislation. As of June 30, 2012, the amounts on the following page were considered to be restricted funds:

	General		
Restricted for:	Fund		
Capital projects	\$ 6,467,888		
Debt service	1,292,940		
Workers' compensation	1,080,885		
Unemployent insurance	1,003,503		
Retirement contribution	419,127		
Insurance	1,158,267		
Employee benefits	103,832		
Total	\$ 11,526,442		

Committed—Amounts that are subject to a purpose constraint imposed by a formal action of the District's highest level of decision-making authority, or by its designated body or official. As of June 30, 2012, the District's Board of Education has no committed fund balance.

Assigned—Amounts that are subject to a purpose constraint that represents an intended use established by the District's Board of Education, or by its designated body or official. The purpose of the assignment must be narrower than the purpose of the General Fund, and in funds other than the General Fund, assigned fund balance represents the residual amount of fund balance. As of June 30, 2012, the balances below were considered to be assigned:

• Assigned to Encumbrances—Represents commitments related to unperformed contracts or purchase orders for goods or services.

Significant encumbrances are amounts encumbered in excess of \$10,000. As of June 30, 2012, the following significant encumbrances were:

Description	Amount		
School Lunch Fund - Equipment	\$	31,312	

- Assigned to Subsequent Year's Expenditures—Represents funds to be used to assist in supporting the subsequent year authorized appropriations.
- Assigned to School Lunch—Represents funds to be used for activities to support the School Lunch Fund.

A summary of assigned fund balance by governmental fund follows:

	General Fund		Sch	School Lunch		
			Fund			Total
Assigned for:						
Encumbrances	\$	16,441	\$	31,312	\$	47,753
Subsequent year's expenditures		4,557,385		-		4,557,385
School lunch		-		364,211		364,211
Total	\$	4,573,826	\$	395,523	\$	4,969,349

• *Unassigned*—Represents the residual classification of the government's General Fund, and could report a surplus or deficit. As of June 30, 2012, the unassigned deficit fund balance was \$(38,219,876), which includes the negative unassigned fund balance in the Capital Projects Fund of \$(39,378,639).

The District's policy does not specifically address the order of spending of fund balance. However, the default would expend fund balance in the following order: nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance.

13. CONTINGENCIES AND RISK FINANCING

General Liability—The District is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; injuries to employees; and natural disasters. The District purchases commercial insurance to cover such potential risks. This general liability insurance has an aggregate coverage limit of \$3,000,000, \$1,000,000 per occurrence. The District also carries an umbrella policy with a \$15,000,000 coverage limit per occurrence. There have not been any significant changes in any type of insurance coverage from the prior year, nor have there been any settlements which have exceeded insurance coverage in the past three fiscal years.

Litigation—Various legal actions are pending against the District. The outcome of these matters is not presently determinable but, in the opinion of management, the ultimate liability will not have a material adverse effect on the financial condition or results of operation of the District.

Grants—The District receives financial assistance from numerous federal and state agencies. The receipt of such assistance generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed expenditures resulting from such audits could become a liability of the District. Based on prior experience, the District expects any such amounts to be immaterial.

Medical Self-Insurance—During the year ended June 30, 2012, the District participated in a Administrative Services Agreement with Independent Health. As part of the agreement, Independent Health prepares forms, provides access to Independent Health's Networks Providers and processes claims for a fee per covered person per month. The responsibility of insuring claims however, lies with the District.

In order to insure against larger than expected health care losses associated with the self insurance plan, the District has entered into a Stop Loss Agreement negotiated through Independent Health. This agreement includes a "specific deductable" for each covered person of \$150,000 per year. This will cover the individual up to an unlimited lifetime maximum specific benefit. Above this dollar amount the District will be liable for the claim. In return the District pays premiums to Independent Health for the stop loss insurance. The plans coverage extends to both medical and prescription claims.

14. DEFICIT FUND BALANCE

The Capital Projects Fund has a deficit fund balance totaling \$39,378,639 at June 30, 2012. The deficit is due to project expenditures exceeding revenues and other sources to date and will be eliminated through the issuance of long-term debt and funding from operating transfers.

15. SUBSEQUENT EVENTS

On September 19, 2012, the District issued \$37,565,000 of bond anticipation notes ("BAN's") in connection with the original bond resolution adopted by the Board of Education on February 26, 2008 authorizing the issuance of \$43,200,000 in serial bonds to pay the cost of the construction and improvements and alterations to all District school buildings and sites. The proceeds of the notes, along with \$2,150,477 in budgetary appropriations were used to redeem \$39,715,477 in BAN's maturing on September 20, 2012. These BAN's mature on September 19, 2013 and bear interest at a rate of 1.25 percent.

On September 26, 2012, the District issued \$3,975,000 of refunding bonds ("Bonds") in connection with the bond resolution adopted by the Board of Education on August 21, 2012 authorizing the issuance of refunding bonds to finance the refunding of the \$3,887,000 aggregate outstanding amount originally issued on November 26, 2002, and delivered to the Dormitory Authority of the State of New York ("DASNY") in connection with the issuance of DASNY's \$416,040,000 School Districts Revenue Bond Financing Program Revenue Bonds, Series 2002D. Proceeds of the Bonds will be used to pay the maturing principal of, interest on, redemption premium payable, if any, and cost of redemption with respect to the Refunded Bonds, and pay costs of issuance related to the Bonds. These Bonds mature on June 1 of each year beginning in 2013 and continuing annually until final maturity in 2017. These Bonds will bear interest at a rate of 2.95 percent.

Management has evaluated subsequent events through September 27, 2012, which is the date the financial statements are available for issuance, and have determined that, except for the items noted above, there are no subsequent events that require disclosure under generally accepted accounting principles.

* * * * *

SUPPLEMENTAL SCHEDULES

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Schedule of Change from Adopted Budget to Revised Budget-General Fund

Year Ended June 30, 2012						
Adopted budget 2011-2012	\$ 64,476,141					
Add: June 30, 2011 encumbrances	240,360					
Original budget 2011-2012	64,716,501					
Final budget 2011-2012	<u>\$ 64,716,501</u>					
Next year's budget (2012-2013)	\$ 64,929,091					

NORTH TONAWANDA CITY SCHOOL DISTRICT, NEW YORK

Schedule of Use of the Beginning Fund Balance—General Fund* As of Beginning of the Year Ended June 30, 2012

Fund balance (unrestricted), July 1, 2011	\$ 3,952,887
Less:	
Appropriated fund balance used for levy of taxes	 (3,467,024)
Fund balance (unassigned), July 1, 2011	\$ 485,863

*This schedule summarizes information as of the beginning of the year (i.e. July 1, 2011). The purpose is to demonstrate the District's compliance with the level of fund balance restrictions as contained in the State of New York Real Property Tax Law.

Schedule of Capital Projects Expenditures, Financing and Fund Balance

Year Ended June 30, 2012

	S.E.D.	Original	Revised		Expenditures			Methods o	f Financing		Fund
Project Title	Project No.	Approp- riation	Approp- riation	Prior Years	Current Year	Total	Proceeds of Obligations	E-Rate / Rescue Aid	Local Source	Total	Balance 6/30/2012
Repair & Renovation:											
Meadow Complex	0015-005	\$ 4,817,972	\$ 6,743,677	\$ 6,800,161	\$ (56,484)	\$ 6,743,677	\$ 6,530,741	\$ 251,286	\$ (38,350.00)	\$ 6,743,677	\$ -
Reconstruction & Roofs:											
\$48M Project - Unallocated	N/A	-	-	2,668,726	(75,005)	2,593,721	-	-	-	-	(2,593,721)
\$48M Project	N/A	-	104,618	292,126	129,174	421,300	-	-	-	-	(421,300)
Grant School	002-008	219,489	-	5,469	685	6,154	-	-	-	-	(6,154)
Drake School	003-009	3,811,754	4,185,390	3,825,296	48,648	3,873,944	-	-	287,540	287,540	(3,586,404)
Gilmore School	010-010	622,077	227,447	10,939	209,768	220,707	-	-	-	-	(220,707)
Spruce School	011-009	5,962,095	5,876,239	4,840,370	839,724	5,680,094	-	-	-	-	(5,680,094)
Ohio School	014-010	5,055,232	5,515,949	4,123,380	993,065	5,116,445	-	-	-	-	(5,116,445)
Ohio School - Roof	014-011	850,000	759,236	-	523,030	523,030	-	-	-	-	(523,030)
Meadow Complex - Bleachers	015-012	360,000	350,916	308,750	-	308,750	-	-	-	-	(308,750)
Meadow Complex	015-013	17,688,626	18,541,212	14,548,953	2,649,816	17,198,769	-	-	1,061,150	1,061,150	(16,137,619)
Roof Repair - Natatorium	015-014	249,654	233,982	210,576	-	210,576	-	-	92,155	92,155	(118,421)
Fume Hoods - HS	015-015	150,000	79,885	70,051	2,879	72,930	-	-	-	-	(72,930)
NT Middle School	016-012	13,881,073	12,154,737	11,421,342	27,881	11,449,223	2,107,828	1,376,696	3,451,310	6,935,834	(4,513,389)
Spruce - Maintenance Bldg	023-001	56,404	62,543	59,295	20,380	79,675					(79,675)
		\$53,724,376	\$54,835,831	\$ 49,185,434	\$ 5,313,561	\$54,498,995	\$ 8,638,569	\$ 1,627,982	\$ 4,853,805	\$15,120,356	<u>\$(39,378,639)</u>

Schedule of Revenues, Expenditures and Encumbrances - Budget and Actual - General Fund

Year Ended June 30, 2012

	Original Budget	Final Budget	Actual	Variance with Final Budget
REVENUES				
Local sources:				
Real property taxes and other tax items	\$ 25,834,485	\$ 25,834,485	\$ 25,915,542	\$ 81,057
Charges for services	278,998	278,998	106,558	(172,440)
Use of money and property	472,000	472,000	432,100	(39,900)
Sale of property and compensation for loss	13,260	13,260	14,700	1,440
Miscellaneous	606,428	606,428	843,888	237,460
State sources:				
Basic formula - general aids	18,754,974	18,754,974	17,436,636	(1,318,338)
Basic formula - excess cost aids	6,102,893	6,102,893	6,704,280	601,387
Lottery aid	3,650,450	3,650,450	4,805,731	1,155,281
VLT Lottery	1,054,044	1,054,044	1,054,212	168
BOCES aid	1,832,520	1,832,520	1,875,846	43,326
Tuition aid - students with disabilities	-	-	372,382	372,382
Textbook aid	247,150	247,150	251,000	3,850
All other aid:				
Computer software	142,371	142,371	159,649	17,278
Library / loan program	25,893	25,893	25,893	-
State aid - rail infrastructure	-	-	-	-
Federal aid	1,917,150	1,917,150	27,592	(1,889,558)
Total revenues	60,932,616	60,932,616	60,026,009	(906,607)
OTHER FINANCING SOURCES				
Transfers in	76,500	76,500	566,212	489,712
Total revenues and other financing sources	61,009,116	61,009,116	60,592,221	(416,895)
Appropriated fund balance	3,707,385	3,707,385		
Total revenues and appropriated fund balance	\$ 64,716,501	\$ 64,716,501		
Grand total revenues			\$ 60,592,221	

(Continued)

NORTH TONAWANDA CITY SCHOOL DISTRICT, NEW YORK Schedule of Revenues, Expenditures and Encumbrances - Budget and Actual - General Fund

Year Ended June 30, 2012

	Original Budget	Final Budget	Actual	Encum- brances	Unencumbered Balances
EXPENDITURES					
General Support:					
Board of education	\$ 23,096	\$ 55,206	\$ 47,248	\$ -	\$ 7,958
Central administration	207,582	214,564	214,564	-	-
Finance	492,579	638,263	608,088	-	30,175
Staff	416,249	460,979	400,491	-	60,488
Central services	6,273,130	6,273,130	4,642,814	7,261	1,623,055
Special items	811,461	667,299	592,222	-	75,077
Instruction:					
Instruction, administration and improvements	1,766,906	1,806,901	1,661,023	-	145,878
Teaching - regular school	18,436,455	18,585,165	17,864,520	3,864	716,781
Programs for pupils with handicapping conditions	10,336,212	10,022,580	9,891,171	-	131,409
Occupational education	1,369,302	1,407,420	1,407,420	5,316	-5,316
Teaching - special school	94,502	9,234	9,234	-	-
Instructional media	1,123,843	1,209,768	1,015,362	-	194,406
Pupil services	2,843,863	2,843,226	2,652,588	-	190,638
Pupil transportation	2,706,393	2,707,838	2,384,402	-	323,436
Employee benefits	13,322,985	13,322,985	11,866,978	-	1,456,007
Debt service:					
Debt service - principal	3,444,701	3,444,701	1,336,874	-	2,107,827
Debt service - interest	922,242	922,242	922,242	-	-
Total expenditures	64,591,501	64,591,501	57,517,241	16,441	7,057,819
OTHER FINANCING USES	, ,	, ,	, ,	,	
Transfers out	125,000	125,000	2,224,059		(2,099,059)
Total expenditures and other financing uses	\$ 64,716,501	\$ 64,716,501	59,741,300	\$ 16,441	\$ 4,958,760
Excess of revenues and other financing sources					
over expenditures and other financing uses			<u>\$ 850,921</u>		

Schedule of Certain Revenues and Expenditures

Compared to ST-3 Data—General Fund

Year Ended June 30, 2012

	Account Code	ST-3 Amount	Audited Amount	
REVENUES				
Real property taxes and other tax items	AT-1001/AT-1099	\$ 25,915,542	\$ 25,915,542	
State sources	AT-3999	32,685,629	32,685,629	
Federal sources	AT-4999	27,592	27,592	
Total revenues	AT-5999	60,026,009	60,592,221	(1)
EXPENDITURES				
General support	AT-1999	6,505,427	6,505,427	
Pupil transportation	AT-5599	2,384,402	2,384,402	
Debt service—principal	AT-9798.6	3,444,701	1,336,874	(2)
Debt service—interest	AT-9798.7	922,242	922,242	
Total expenditures	AT-9999	59,741,300	59,741,300	

(1) Represents transfers from other governmental funds recorded on the financial statements.

(2) Represents reclassification of principal payment to transfers out for reporting purposes.

FEDERAL AWARDS

NORTH TONAWANDA CITY SCHOOL DISTRICT Schedule of Expenditures of Federal Awards Year Ended June 30, 2012

Federal Grantor / Program Title U.S. Department of Agriculture	Federal CFDA Number	Pass Through Agency Number	Federal Expenditures
Passed through New York State Dept. of Agriculture			
Child Nutrition Cluster:			
National School Breakfast Program	10.553	N/A	\$ 114,899
National School Lunch Program	10.555	N/A	547,933
Total Child Nutrition Cluster:			662,832
Passed through New York State Dept. of Health			
Child and Adult Care Food Program	10.558	C002726	101,224
Total U.S. Department of Agriculture			764,056
U.S. Department of Education			
Passed through New York State Dept. of Education			
Special Education Cluster:			
Special Education-Grants to States (IDEA, Part B)	84.027	0032-12-0611	996,774
Special Education-Preschool Grants (IDEA Preschool)	84.173	0033-12-0611	47,279
ARRA - Special Education-Grants to States (IDEA, Part B)	84.391	5032-11-0611	152,029
ARRA - Special Education-Preschool Grants (IDEA Preschool)	84.392	5033-11-0611	2,065
Total Special Education Cluster			1,198,147
Title I, Part A Cluster			
Title I Grants to Local Educational Agencies (LEAs)	84.010	021-11-1970	4,234
Title I Grants to Local Educational Agencies (LEAs)	84.010	021-12-1970	662,158
Total Title I, Part A Cluster			666,392
Safe and Drug-Free Schools and Communities	84.186	0180-11-1970	1,629
Improving Teacher Quality - State Grants	84.367	0147-12-1970	132,885
ARRA - Education Jobs Fund	84.410	5400-12-1970	1,641,043
ARRA - Race to the Top	84.395	5500-12-1970	38,723
Total US Department of Education			3,678,819
Total Expenditures of Federal Awards			\$ 4,442,875

The notes to this schedule of expenditures are an integral part of this statement.

1. BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal award programs administered by North Tonawanda City School District (the "District"), an entity as defined in Note 1 to the District's basic financial statements. Federal awards received directly from federal agencies, as well as federal awards passed through from other government agencies, are included on the Schedule of Expenditures of Federal Awards.

2. BASIS OF ACCOUNTING

The basis of accounting varies by federal program consistent with the underlying regulations pertaining to each program.

The amounts reported as federal expenditures generally were obtained from the appropriate federal financial reports for the applicable program and periods. The amounts reported in these federal financial reports are prepared from records maintained for each program, which are periodically reconciled with the District's financial reporting system.

3. RECONCILIATION OF FEDERAL AID

Total federal expenditures for the District's 2011-12 fiscal year is reconciled to Federal Sources as reported in the basic financial statements as follows:

Balance per schedule of expenditures of federal awards	\$ 4,442,875
Add: Medicaid reimbursement	27,592
Total Federal Sources per financial statements	\$ 4,470,467

* * * * * *

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Certified Public Accountants



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROLOVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

The Board of Education North Tonawanda City School District, New York

We have audited the basic financial statements of North Tonawanda City School District, New York (the "District"), as of and for the year ended June 30, 2012, and have issued our report thereon dated September 27, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

Management of the District is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined previously.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The

results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the District in a separate letter dated September 27, 2012.

This report is intended solely for the information and use of the District's Audit Committee, Board of Education, management, federal awarding agencies, state funding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

)reacher & Maleski LLP

September 27, 2012

Drescher & Malecki LLP 3083 William Street, Suite 5 Cheektowaga, New York 14227 Telephone: 716.565.2299 Fax: 716.565.2201





INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

The Board of Education North Tonawanda City School District, New York

Compliance

We have audited North Tonawanda City School District, New York's (the "District") compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2012. The District's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the District's management. Our responsibility is to express an opinion on North Tonawanda City School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the District's compliance with those requirements.

In our opinion, the District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012.

Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the District's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of

expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the District's Audit Committee, Board of Education, management, federal awarding agencies, state funding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

reacher & Malecki LLP

September 27, 2012

Part I. SUMMARY OF AUDITORS' RESULTS

Financial Statements				
Type of auditors' report issued:		Unqualified		
Internal control over financial reporting:				
1. Material weakness(es) identified?	Yes	_✓_No		
2. Significant deficiency(ies) identified?	Yes	✓ None reported		
3. Noncompliance material to financial statements noted?	Yes	✓ No		
Federal Awards:				
Internal control over major programs:				
4. Material weakness(es) identified?	Yes	✓_No		
5. Significant deficiency(ies) identified)?	Yes	✓ None reported		
Type of auditors' report issued on compliance for major programs:		Unqualified		
6. Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133 (section .510(a))?	Yes	No		
7. The District's major programs were:				
Name of Federal Program	CFDA Number			
ARRA Education Jobs Fund ARRA Race to the Top	84.410A 84.395A			
8. Dollar threshold used to distinguish between Type A and Type B programs? \$ 300,000				
9. Auditee qualified as low-risk auditee?	✓ Yes	No		

Part II. FINANCIAL STATEMENT FINDINGS SECTION

No items were identified as reportable for the year ended June 30, 2012.

Part III. FEDERAL AWARD FINDINGS AND QUESTIONED COSTS SECTION

No items were identified as reportable for the year ended June 30, 2012.

Finding 2011-2—Special Education-Payroll Certification

Special Education Cluster - CFDA NO. 84.027, 84.173, 84.391 and 84.392

<u>Criteria</u>—Per federal guidelines, there are two separate sets of rules for employee certification, depending on whether the employee works solely on a federal award, or on multiple federal awards. When an employee is expected to work solely on a federal award, charges for salaries need to be supported by periodic certifications. This certification needs to be prepared at least semiannually and signed by the employee or supervisory official having firsthand knowledge of work performed by the employee. When an employee works on multiple activities, a distribution of their salaries needs to be supported by an activity report which met additional standards. These additional standards include after-the-fact distribution of actual activity of each employee, accounting for the total activity for which an employee is compensated, monthly preparation which coincides with pay periods, and employee signatures.

Condition—Payroll funded through IDEA awards (84-027, 84-391, 84-173, 84-392) were not certified.

Cause—The District was unaware of requirement.

Effect—Payroll costs may be misclassified for federal award purposes.

<u>Recommendation</u>—We recommend that the District develop a procedure to certify payroll in accordance with federal standards as explained above.

<u>Management's Corrective Action Plan</u>— Management will implement appropriate payroll certification procedures for future years.

<u>Status</u>—The District has remedied this finding by implementing the proper payroll certification procedures.

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