

CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
 December 13, 2016

DESCRIPTION	FY14 SC Adopted Budget	FY15 SC Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget	FY18 SC Adopted Budget
NET OPERATING BUDGET	\$ 23,886,464	\$ 24,605,506	\$ 25,802,798	\$ 26,608,381	\$ 27,967,000
OPERATING BUDGET % INCREASE	1.01%	3.01%	4.87%	3.12%	5.11%
<i>5 Year Operating Average Increases</i>	<i>3.42%</i>	<i>2.92%</i>	<i>2.90%</i>	<i>2.76%</i>	<i>3.42%</i>
<i>* -- Excluding FY2018 OPEB Increase of \$145,000 to \$850,000 -- 5.11% Operating Budget Increase is Decreased to:</i>					<i>4.56%</i>
OPEB Actual & Planned Contributions	\$76,954	\$350,000	\$489,691	\$705,000	\$850,000
SALARIES	\$ 15,833,348	\$ 16,124,599	\$ 16,889,996	\$ 17,420,598	\$ 18,423,177
NON - SALARIES	8,053,116	8,480,907	8,912,802	9,187,782	9,543,823
DEBT SERVICE AMOUNTS	2,419,139	2,831,824	4,840,209	5,133,393	4,984,609
TOTAL	\$ 26,305,603	\$ 27,437,330	\$ 30,643,007	\$ 31,741,774	\$ 32,951,608
OPERATING BUDGET FUNDING IMPACT	\$ 239,077	\$ 719,042	\$ 1,139,998	\$ 805,583	\$ 1,358,619

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 December 13, 2016

DESCRIPTION	FY18 SC Adopted Budget
SOURCES OF REVENUE	
LOCAL SOURCES	
ASSESSMENTS	\$ 29,382,495
EXCESS & DEFICIENCY	660,000
INVESTMENT INCOME	45,000
MISCELLANEOUS INCOME	20,000
PRIOR YEAR RESERVED DEBT SERVICE	162
STATE SOURCES (DOE)	
CHAPTER 70	2,321,678
REGIONAL TRANSPORTATION AID	505,311
CHARTER TUITION REIMBURSEMENTS	16,963
OTHER STATE SOURCES	
	-
TOTAL	<u>\$ 32,951,609</u>
PROJECTED USES OF REVENUE	
SALARIES	\$ 18,423,177
NON-SALARIES	\$ 8,693,823
DEBT SERVICE	\$ 4,984,609
OPEB LIABILITY	\$ 850,000
TOTAL	<u>\$ 32,951,608</u>

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MAJOR ESCALATION/COST DRIVERS		FY18 SC Adopted Budget
	Program Area	<u>INCREASED COSTS</u>
STEPS	1010 -2410	\$ 176,003
LANES	1011 -2410	\$ 65,000
SCALE % - <i>To Be Negotiated - Each 1% equals</i>	1012 -2410	\$ 111,774
TEACHER SALARY ESCALATION	1.3%	\$ 352,777
SLBB & OTHER CONTINGENCY	2340	\$ 116,774
CO-CURRICULAR SALARIES	2330	\$ 43,326
PROFESSIONAL DEVELOPMENT	1160	\$ 28,918
SUBSTITUTES	1210	\$ 9,915
OTHER CBU SALARIES	1010-4660	\$ 204,945
NON-CBU SALARIES	2350-4660	\$ 199,760
OTHER SALARY ESCALATION	2.3%	\$ 603,638
MUSIC EQUIPMENT	1150	\$ 5,000
INTERDEPARTMENTAL INSTRUCTION CONTRACTED SERVICES	1130	\$ 85,000
SCIENCE EQUIPMENT	1180	\$ 6,768
OTHER INSTRUCTIONAL MATERIALS	1090 & 1010	\$ 3,153
PROGRAMMATIC ADDITIONS - Coding FTE \$36.5K	1140	\$ 36,500
	0.5%	\$ 136,421
MEDICAL, WORKERS COMPENSATION & OTHER INSURANCE	5810	\$ 100,442
RETIREMENT	5820	\$ 41,151
OPEB (\$850,000 Reserve - \$145,000 Net Increase)	5810	\$ 145,000
BENEFITS ESCALATION	1.1%	\$ 286,593
SPECIAL EDUCATION TRANSPORTATION SERVICES	4670	\$ 62,576
SPECIAL EDUCATION TRANSPORTATION ESCALATION	0.2%	\$ 62,576

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INFORMATION TECHNOLOGY	4630	\$ 9,179
CAPITAL OUTLAY	4610	\$ 40,000
1 BUS	4660	\$ 100,000
BUILDING MAINTENANCE	4640	\$ 109,620
OPERATIONS ESCALATION	1.0%	\$ 258,799
TOTAL INCREASES	6.4%	\$ 1,700,804
MAJOR ESCALATION/REDUCTIONS		FY18 SC Adopted Budget
Program Area		DECREASED COSTS
COMPUTER HARDWARE (INSTRUCTIONAL)	1020	\$ (16,000)
COMPUTER SOFTWARE SUPPORT	4630	\$ (10,519)
COPIER PURCHASES	2350	\$ (5,000)
EQUIPMENT	2360	\$ (2,500)
STATE ASSESSMENTS (\$22.5K), OTHER NET REDUCTIONS	5830 & Various	\$ (32,500)
TRANSPORTATION	4660	\$ (127,952)
UTILITIES (<i>Heating , Electricity, Water</i>)	4680 & 4690	\$ (147,714)
OPERATIONS & FIXED COSTS REDUCTION	-1.3%	\$ (342,185)
TOTAL REDUCTIONS	-1.29%	\$ (342,185)
TOTAL	5.11%	\$ 1,358,619

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DESCRIPTION	FY14 SC Adopted Budget	FY15 SC Adopted Budget	FY16 SC Adopted Budget	FY17 SC Adopted Budget	FY18 SC Adopted Budget
<u>GENERAL FUNDS</u>					
TOTAL GENERAL FUND BUDGET LEVELS	26,305,603	27,437,330	30,643,007	31,741,774	32,951,608
- less debt service	2,419,139	2,831,824	4,840,209	5,133,393	4,984,609
GENERAL FUND OPERATING BUDGET LEVELS	<u>23,886,464</u>	<u>24,605,506</u>	<u>25,802,798</u>	<u>26,608,381</u>	<u>27,967,000</u>
<u>EXTERNAL FUNDS</u>					
FEDERAL GRANTS	345,876	379,059	341,153	341,153	341,153
STATE GRANTS-METCO	369,509	367,342	344,719	344,719	344,719
EXTERNAL FUNDS TOTAL	715,385	746,401	685,872	685,872	685,872
ALL FUNDS TOTAL	<u>27,020,988</u>	<u>28,183,731</u>	<u>31,328,879</u>	<u>32,427,646</u>	<u>33,637,480</u>
EXTERNAL FUNDS AS % OF GRAND TOTAL	2.6%	2.6%	2.2%	2.1%	2.0%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY18 SC ADOPTED BUDGET**

December 13, 2016

		FY15 SC Adopted Budget	FY16 SC Adopted Budget	FY17 SC Adopted Budget	FY18 SC Adopted FINCOM GL Budget	FY18 Late Start Time Budget	FY18 Late Start Time Budget	FY18 / FY17 % SC = GL Change
<u>Concord-Carlisle Regional High School</u>								
Operations	\$	24,605,506	25,802,829	26,608,381	27,967,000	28,317,000	\$ 350,000	5.11%
Debt Service		2,831,824	4,840,208 *	5,133,393	4,984,609 *	4,984,609		-2.90%
Total Budget		27,437,330	30,643,037	31,741,774	32,951,609	33,301,609		3.81%
Financing Sources								
State Aid - Chapter 70		1,867,899	2,020,931	2,053,456	2,321,678	2,321,678		13.06%
State Aid - MSBA (Excluded Debt)		288,950	0	0	0	0		
Prior Year Reserved Debt Service			72,294	40,375	162	162		
State Aid -								
-- Regional Transportation		387,114	617,584	707,224	505,311	505,311		-28.55%
-- Charter Tuition Reimbursement		59,356	28,019	30,458	16,963	16,963		-44.31%
-- Charter Facility Reimbursement		0	0	0	0	0		
District Funds								
-- Excess & Deficiency		580,000	610,000	610,000	660,000	660,000	-	8.20%
-- Investment Income		15,000	45,000	45,000	45,000	45,000	-	0.00%
-- Miscellaneous Income		5,000	20,000	20,000	20,000	20,000	-	0.00%
		3,203,319	3,413,828	3,506,513	3,569,114	3,569,114		1.79%
Assessments to Member Towns	\$	24,234,010	27,229,209	28,235,261	29,382,495	29,732,495		4.06%
Total Financing Sources		27,437,329	30,643,037	31,741,774	32,951,609	33,301,609	0	3.81%
<u>Assessments</u>								
<i>Concord</i>		73.10%	73.71%	73.61%	73.51% **	73.51%		
Within the levy limit	\$	15,856,221	16,556,221	17,035,005	17,935,005	18,192,290	257,285	5.28%
Debt service		1,858,841	3,514,429	3,748,971	3,561,484	3,561,484		-5.00%
School Bus Debt Service					102,583	102,583		
		17,715,062	20,070,650	20,783,976	21,599,072	21,856,357	815,096	3.92%
<i>Carlisle</i>		26.90%	26.29%	26.39%	26.49% **	26.49%		
Within the levy limit		5,834,916	5,905,074	6,107,238	6,463,043	6,555,758	92,715	5.83%
Debt service		684,033	1,253,485	1,344,047	1,320,380	1,320,380		-1.76%
		6,518,949	7,158,559	7,451,285	7,783,423	7,876,138	332,138	4.46%
Total Assessments	\$	24,234,011	27,229,209	28,235,261	29,382,495	29,732,495	92,715	4.06%

* Anticipated Additional Regional Transportation Reimbursement (Typical range 50 -70%) in FY2019

50% X \$350,000 \$ 175,000

**CONCORD-CARLISLE SCHOOL COMMITTEE
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ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
REGULAR EDUCATION	\$ 12,568,337	\$ 12,651,255	\$ (82,918)	\$ 13,092,185	\$ 13,891,490	799,305	6.11%
SPECIAL EDUCATION	\$ 5,569,955	\$ 5,833,643	\$ (263,688)	\$ 5,331,032	\$ 5,471,114	140,082	2.63%
ADMINISTRATION	\$ 1,415,981	\$ 1,567,192	\$ (151,211)	\$ 1,476,205	\$ 1,599,099	122,894	8.32%
OPERATIONS	\$ 3,295,614	\$ 2,898,526	\$ 397,088	\$ 3,311,281	\$ 3,377,526	66,245	2.00%
FIXED COSTS	\$ 7,793,150	\$ 7,684,422	\$ 108,728	\$ 8,531,071	\$ 8,612,380	81,309	0.95%
TOTAL BUDGET	\$ 30,643,037	\$ 30,635,038	\$ 8,000	\$ 31,741,774	\$ 32,951,608	1,209,834	3.81%
- - <i>Less Debt Service</i>	\$ 4,840,208	\$ 4,837,608		\$ 5,133,393	\$ 4,984,609	(148,784)	-2.90%
OPERATING BUDGET	\$ 25,802,829	\$ 25,797,429		\$ 26,608,381	\$ 27,966,999	1,358,618	5.11%

**CONCORD-CARLISLE SCHOOL COMMITTEE
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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
PROGRAM AREA 1010:	ART	621,698	640,451	-18,753	634,041	665,324	31,283	4.9%
PROGRAM AREA 1020:	COMPUTER INSTRUCTION	293,315	389,961	-96,646	518,003	462,109	(55,894)	-10.8%
PROGRAM AREA 1050:	ENGLISH	1,519,768	1,522,759	-2,992	1,590,325	1,694,492	104,167	6.6%
PROGRAM AREA 1070:	ELL	60,744	44,372	16,372	43,041	44,915	1,874	4.4%
PROGRAM AREA 1080:	FOREIGN LANGUAGES	1,207,344	1,232,204	-24,860	1,290,921	1,357,712	66,791	5.2%
PROGRAM AREA 1090:	GUIDANCE	927,754	966,383	-38,630	1,001,887	1,044,643	42,756	4.3%
PROGRAM AREA 1100:	HEALTH EDUCATION	3,302	7,080	-3,778	3,302	5,000	1,698	51.4%
PROGRAM AREA 1110:	HEALTH & FITNESS	534,424	518,816	15,608	568,723	585,649	16,926	3.0%
PROGRAM AREA 1120:	LIBRARY & MEDIA SERVICES	262,718	229,130	33,588	278,513	285,797	7,284	2.6%
PROGRAM AREA 1130:	INTERDEPARTMENTAL INSTRUCTION	178,842	168,485	10,357	183,657	273,450	89,793	48.9%
PROGRAM AREA 1140:	MATHEMATICS	1,620,071	1,591,669	28,402	1,715,872	1,838,521	122,649	7.1%
PROGRAM AREA 1150:	MUSIC	284,673	259,616	25,057	287,243	301,426	14,183	4.9%
PROGRAM AREA 1160:	PROFESSIONAL DEVELOPMENT	227,725	255,488	-27,762	242,644	274,909	32,265	13.3%
PROGRAM AREA 1180:	SCIENCE	1,783,797	1,772,230	11,567	1,764,431	1,823,155	58,724	3.3%
PROGRAM AREA 1190:	SOCIAL STUDIES	1,347,168	1,450,319	-103,152	1,378,456	1,440,938	62,482	4.5%
PROGRAM AREA 1200:	SPECIAL EDUCATION	5,030,953	5,182,424	-151,471	4,699,365	4,777,190	77,825	1.7%
PROGRAM AREA 1210:	SUBSTITUTES	82,000	101,398	-19,398	80,085	90,000	9,915	12.4%
PROGRAM AREA 1220:	TECH ED. - APPLIED TECHNOLOGY	9,745	10,237	-493	10,545	10,545	-	0.0%
PROGRAM AREA 1240:	CURRICULUM LEADERSHIP	0	0	0	0	0	-	-
PROGRAM AREA 1250:	THEATRE ARTS	21,261	20,229	1,032	21,500	21,500	-	0.0%
PROGRAM AREA 2300:	ADULT & COMMUNITY EDUCATION	4	0	4	4	4	-	0.0%
PROGRAM AREA 2310:	ATHLETICS	686,672	587,533	99,139	593,778	632,683	38,905	6.6%
PROGRAM AREA 2320:	CENTRAL SUPPLY	2,103	8,874	-6,771	2,077	2,077	-	0.0%
PROGRAM AREA 2330:	CO-CURRICULAR	283,269	345,768	-62,499	282,971	326,297	43,326	15.3%
PROGRAM AREA 2340:	CONTINGENCY	244,188	58,723	185,465	229,240	341,014	111,774	48.8%
PROGRAM AREA 2350:	COPY SERVICE	62,239	44,131	18,108	66,558	70,894	4,336	6.5%
PROGRAM AREA 2360:	EQUIPMENT	2,000	38,773	-36,773	9,500	9,500	-	0.0%
PROGRAM AREA 2370:	FIELD TRIPS	30,000	30,713	-713	30,000	20,000	(10,000)	-33.3%
PROGRAM AREA 2390:	HEALTH SERVICES	133,832	170,897	-37,065	132,266	137,892	5,626	4.3%
PROGRAM AREA 2400:	PARAPROFESSIONALS	127,682	181,416	-53,734	121,102	125,545	4,443	3.7%
PROGRAM AREA 2410:	SCHOOL DISTRICT TRAVEL	10,000	3,600	6,400	11,500	5,500	(6,000)	-52.2%
PROGRAM AREA 3510:	ADMINISTRATION	716,166	829,066	-112,901	740,971	822,691	81,720	11.0%
PROGRAM AREA 3520:	PRINCIPALS	687,757	733,457	-45,701	722,927	764,100	41,173	5.7%
PROGRAM AREA 3530:	SCHOOL COMMITTEE	12,058	4,668	7,390	12,307	12,307	-	0.0%
PROGRAM AREA 4610:	CAPITAL OUTLAY	27,500	98,703	-71,203	27,500	67,500	40,000	145.5%
PROGRAM AREA 4620:	CUSTODIAL SERVICES	546,719	589,445	-42,726	561,448	607,502	46,054	8.2%
PROGRAM AREA 4630:	INFO. TECH. SERVICES	760,311	635,193	125,119	798,171	842,519	44,348	5.6%
PROGRAM AREA 4640:	MAINTENANCE/BUILDINGS&GROUNDS	292,756	455,979	-163,223	305,612	415,465	109,853	35.9%
PROGRAM AREA 4650:	MAINTENANCE/EQUIPMENT&VEHICLES	32,791	24,580	8,211	28,028	36,577	8,549	30.5%
PROGRAM AREA 4660:	REGULAR TRANSPORTATION	892,319	650,367	241,952	957,693	922,848	(34,845)	-3.6%
PROGRAM AREA 4670:	SPECIAL EDUCATION TRANSPORTATION	539,002	651,219	-112,217	631,667	693,923	62,256	9.9%
PROGRAM AREA 4680:	UTILITIES/HEATING OF BUILDINGS	212,088	55,259	156,829	159,452	79,784	(79,668)	-50.0%
PROGRAM AREA 4690:	UTILITIES/OTHER	531,131	389,000	142,131	473,377	405,331	(68,046)	-14.4%
PROGRAM AREA 5800:	DEBT SERVICE	4,843,808	4,841,208	2,600	5,136,993	4,988,209	(148,784)	-2.9%
PROGRAM AREA 5810:	INSURANCE	2,168,418	2,106,540	61,878	2,515,579	2,761,021	245,442	9.8%
PROGRAM AREA 5820:	RETIREMENT	580,748	580,748	0	666,849	708,000	41,151	6.2%
PROGRAM AREA 5830:	ASSESSMENTS	135,000	106,066	28,934	135,000	102,500	(32,500)	-24.1%

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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
PROGRAM AREA 5840: OTHER FIXED COSTS		65,176	49,860	15,316	76,650	52,650	(24,000)	-31.3%
Grand Total		30,643,037	30,635,038	8,000	31,741,774	32,951,608	1,209,834	3.81%
-- less Debt Service		4,840,208	4,840,208		5,133,393	4,984,609		
Total Operating Budget		25,802,829	25,794,829	8,000	26,608,381	27,966,999	1,358,618	5.11%

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PROGRAM AREA 1010: ART		621,698	640,451	-18,753	634,041	665,324	31,283	4.9%
	201.2305.110.370.1.1010.20101.1	543,924	568,857	(24,933)	581,692	611,369	29,677	5.1%
	201.2110.120.370.1.1010.20102.1	-	0	-	-	-	-	
	201.2110.110.370.1.1010.20103.1	-	150	(150)	-	-	-	
	201.2305.110.370.1.1010.20104.1	6,946	5,956	990	5,246	5,406	160	3.0%
		550,870	574,962	-24,093	586,938	616,774	29,836	5.1%
	201.2430.250.370.1.1010.20151.1	60,021	41,128	18,892	35,000	35,000	-	0.0%
	201.2410.260.370.1.1010.20152.1	211	1,238	(1,027)	197	300	103	52.3%
	201.2420.240.370.1.1010.20153.1	0	520	(520)	1,403	1,750	347	24.7%
	201.7300.260.370.1.1010.20154.1	6,400	19,783	(13,383)	6,400	6,750	350	5.5%
	201.7400.260.370.1.1010.20155.1	4,196	2,819	1,377	4,103	4,750	647	15.8%
		70,828	65,489	5,339	47,103	48,550	1,447	3.1%
Total Program		621,698	640,451	-18,753	634,041	665,324		4.93%
PROGRAM AREA 1020: COMPUTER INSTRUCTION		293,315	389,961	-96,646	518,003	462,109	(55,894)	-10.8%
	201.1450.130.370.1.1020.20201.1	111,967	112,660	(693)	115,919	75,919	(40,000)	-34.5%
	201.2305.110.370.1.1020.20202.1	-	190	(190)	84	190	106	
		111,967	112,850	-883	116,003	76,109	(39,894)	-34.4%
	201.2430.250.370.1.1020.20251.1	26,943	18,261	8,682	27,000	27,000	-	0.0%
	201.2451.250.370.1.1020.20252.1	54,405	102,144	(47,738)	55,000	55,000	-	0.0%
	201.2451.250.370.1.1020.20253.1	100,000	156,706	(56,706)	320,000	304,000	(16,000)	-5.0%
		181,348	277,111	-95,763	402,000	386,000	(16,000)	-4.0%
Total Program		293,315	389,961	-96,646	518,003	462,109		-10.79%
PROGRAM AREA 1050: ENGLISH		1,519,768	1,522,759	-2,992	1,590,325	1,694,492	104,167	6.6%
	201.2305.110.370.1.1050.20501.1	1,422,601	1,424,465	(1,865)	1,494,321	1,595,558	101,237	6.8%
	201.2220.110.370.1.1050.20502.1	56,250	58,026	(1,776)	56,397	58,112	1,715	3.0%
	201.2305.110.370.1.1050.20503.1	24,041	25,524	(1,483)	22,731	23,422	691	3.0%
		1,502,892	1,508,016	-5,124	1,573,449	1,677,092	103,643	6.6%
	201.2430.250.370.1.1050.20551.1	8,004	5,646	2,358	8,004	8,250	246	3.1%
	201.2410.260.370.1.1050.20552.1	8,872	9,098	(226)	8,872	9,150	278	3.1%
		16,876	14,744	2,132	16,876	17,400	524	3.1%
Total Program		1,519,768	1,522,759	-2,992	1,590,325	1,694,492		6.55%
PROGRAM AREA 1070: ELL		60,744	44,372	16,372	43,041	44,915	1,874	4.4%
	201.2305.110.370.1.1070.20701.1	46,742	34,273	12,469	28,762	30,229	1,467	5.1%
	201.2330.130.370.1.1070.20702.1	13,096	10,099	2,997	13,373	13,780	407	3.0%

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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
		59,838	44,372	15,466	42,135	44,009	1,874	4.4%
	201.2430.250.370.1.1070.20751.1	906	0	906	906	906	-	0.0%
		906	0	906	906	906	-	0.0%
Total Program		60,744	44,372	16,372	43,041	44,915		4.35%
PROGRAM AREA 1080: FOREIGN LANGUAGES		1,207,344	1,232,204	-24,860	1,290,921	1,357,712	66,791	5.2%
	201.2305.110.370.1.1080.20801.1	1,098,106	1,152,760	(54,654)	1,179,494	1,240,362	60,868	5.2%
	201.2220.110.370.1.1080.20802.1	62,492	63,107	(616)	64,702	66,670	1,968	3.0%
	201.2305.110.370.1.1080.20803.1	10,415	10,320	96	13,988	17,943	3,955	28.3%
		1,171,013	1,226,187	-55,174	1,258,184	1,324,975	66,791	5.3%
	201.2430.250.370.1.1080.20851.1	6,778	4,146	2,631	6,778	6,778	-	0.0%
	201.2410.260.370.1.1080.20852.1	21,095	225	20,870	17,500	17,500	-	0.0%
	201.2420.240.370.1.1080.20853.1	8,459	1,646	6,813	8,459	8,459	-	0.0%
		36,331	6,017	30,314	32,737	32,737	-	0.0%
Total Program		1,207,344	1,232,204	-24,860	1,290,921	1,357,712		5.17%
PROGRAM AREA 1090: GUIDANCE		927,754	966,383	-38,630	1,001,887	1,044,643	42,756	4.3%
	201.2710.110.370.1.1090.20901.1	752,797	777,891	(25,094)	810,685	835,338	24,653	3.0%
	201.2710.110.370.1.1090.20902.1	-	0	-	-	-	-	-
	201.2440.130.370.1.1090.20903.1	2,640	17,613	(14,973)	11,942	22,305	10,363	86.8%
	201.2710.120.370.1.1090.20904.1	-	0	-	-	-	-	-
	201.2710.110.370.1.1090.20905.1	-	0	-	-	-	-	-
	201.2710.120.370.1.1090.20906.1	100,627	93,788	6,839	101,646	104,737	3,091	3.0%
	201.2710.110.370.1.1090.20907.1	54,893	58,787	(3,894)	57,692	59,446	1,754	3.0%
	201.2710.110.370.1.1090.20908.1	5,207	8,508	(3,301)	6,994	7,207	213	3.0%
		916,165	956,587	-40,422	988,959	1,029,033	40,074	4.1%
	201.2710.250.370.1.1090.20951.1	2,503	2,173	330	1,172	1,172	-	0.0%
	201.2720.250.370.1.1090.20952.1	2,968	4,128	(1,160)	2,039	4,000	1,961	96.2%
	201.2710.250.370.1.1090.20953.1	1,443	1,242	201	0	1,000	1,000	-
	201.2710.260.370.1.1090.20954.1	1,486	1,280	206	656	1,300	644	98.2%
	201.2710.260.370.1.1090.20955.1	530	461	69	3,423	2,500	(923)	-27.0%
	201.2710.240.370.1.1090.20956.1	0	27	(27)	0	0	-	-
	201.2710.260.370.1.1090.20957.1	0	46	(46)	132	132	-	-
	201.2710.240.370.1.1090.20958.1	2,659	440	2,219	5,506	5,506	-	0.0%
		11,589	9,797	1,793	12,928	15,610	2,682	20.7%
Total Program		927,754	966,383	-38,630	1,001,887	1,044,643		4.27%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
PROGRAM AREA 1100: HEALTH EDUCATION		3,302	7,080	-3,778	3,302	5,000	1,698	51.4%
201.2110.110.370.1.1100.21001.1	Health Ed. Curriculum Specialist	-	0	-	-	-	-	
201.2110.110.370.1.1100.21002.1	Health Ed. Longevity	-	0	-	-	-	-	
201.2110.120.370.1.1100.21003.1	Health Ed. Clerical	-	0	-	-	-	-	
		0	0	0	-	-	-	
201.2110.250.370.1.1100.21051.1	Health Ed. S/M	3,302	7,080	(3,778)	3,302	5,000	1,698	51.4%
		3,302	7,080	-3,778	3,302	5,000	1,698	51.4%
Total Program		3,302	7,080	-3,778	3,302	5,000		51.42%
PROGRAM AREA 1110: HEALTH & FITNESS		534,424	518,816	15,608	568,723	585,649	16,926	3.0%
201.2305.110.370.1.1110.21101.1	Health & Fitness Teaching Salary	443,890	482,894	(39,004)	483,731	498,441	14,710	3.0%
201.2220.110.370.1.1110.21102.1	Hlth. & Fitness Dept. Chair	63,795	7,807	55,988	64,266	66,220	1,954	3.0%
201.2305.110.370.1.1110.21103.1	Hlth. & Fitness Longevity	15,625	11,060	4,565	13,101	13,363	262	2.0%
		523,310	501,761	21,549	561,098	578,024	16,926	3.0%
201.2430.250.370.1.1110.21151.1	Health & Fitness S/M	4,893	6,532	(1,639)	3,579	3,579	-	0.0%
201.2420.260.370.1.1110.21152.1	Hlth. & Fitness Replacement Equi	3,636	5,330	(1,694)	2,110	2,110	-	0.0%
201.2410.260.370.1.1110.21153.1	Health Textbooks	2,584	5,192	(2,608)	1,936	1,936	-	0.0%
		11,113	17,054	-5,941	7,625	7,625	-	0.0%
Total Program		534,424	518,816	15,608	568,723	585,649		2.98%
PROGRAM AREA 1120: LIBRARY & MEDIA SERVICES		262,718	229,130	33,588	278,513	285,797	7,284	2.6%
201.2110.110.370.1.1120.21201.1	Library/Media Coord. Salary	-	150	(150)	-	-	-	
201.2340.110.370.1.1120.21202.1	CCHS Librarian Salary	98,696	112,495	(13,799)	115,026	117,326	2,300	2.0%
201.2110.120.370.1.1120.21203.1	Library/Media Clerical Salary	324	1,016	(692)	1,136	1,160	24	2.1%
201.2340.130.370.1.1120.21204.1	Library Aides Salary	139,012	92,517	46,496	129,989	133,942	3,953	3.0%
201.2340.130.370.9.1120.21205.1	Media Aide Salary	-	0	-	-	-	-	
201.2340.130.370.9.1120.21206.1	Media Repair Tech. Salary	-	0	-	-	-	-	
201.2110.110.370.1.1120.21207.1	Library/Media Longevity	-	0	-	-	-	-	
201.2110.110.370.1.1120.21208.1	Library/Media Addtl. Comp.	-	0	-	-	-	-	
		238,032	206,178	31,854	246,151	252,428	6,277	2.6%
201.2110.250.370.9.1120.21251.1	Library/Media Office S/M	405	828	(424)	405	405	-	0.0%
201.2415.250.370.9.1120.21252.1	Library S/M	866	631	235	866	866	-	0.0%
201.2415.250.370.9.1120.21253.1	Library/Media Software S/M	0	499	(499)	2,500	2,500	-	
201.2415.250.370.9.1120.21254.1	Library/Media Audio-Visual S/M	0	0	-	2,500	2,500	-	
201.2415.250.370.9.1120.21255.1	Media Repair S/M	3,500	30	3,470	3,500	3,500	-	0.0%
201.2415.260.370.1.1120.21256.1	Library Books and E-books	4,768	6,287	(1,519)	4,943	5,200	257	5.2%
201.2415.240.370.9.1120.21257.1	Media AV Maintenance Contracts	0	0	-	0	0	-	

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.2453.260.370.1.1120.21258.1	4,148	0	4,148	4,148	4,148	-	0.0%
	201.2415.260.370.9.1120.21259.1	9,500	14,678	(5,178)	12,000	12,750	750	6.3%
	201.2415.260.370.9.1120.21260.1	500	0	500	500	500	-	
	201.7300.260.370.9.1120.21261.1	500	0	500	500	500	-	
	201.7400.260.370.9.1120.21262.1	500	0	500	500	500	-	
		24,686	22,952	1,734	32,362	33,369	1,007	3.1%
Total Program		262,718	229,130	33,588	278,513	285,797		2.62%
PROGRAM AREA 1130: INTERDEPARTMENTAL INSTRUCTION		178,842	168,485	10,357	183,657	273,450	89,793	48.9%
	201.2315.110.370.1.1130.21301.1	51,563	55,994	(4,431)	55,332	57,015	1,683	3.0%
	201.2315.110.370.1.1130.21302.1	101,549	99,540	2,009	102,299	105,410	3,111	3.0%
	201.2310.110.900.1.1130.21303.1	-	0	-	-	-	-	
	201.2440.110.370.9.1130.21304.1	17,229	5,000	12,229	17,016	17,016	-	0.0%
	201.2440.240.370.1.1130.21351.1	8,500	7,950	550	9,010	9,010	-	0.0%
	201.2430.250.900.1.1130.21352.1	0	0	-	0	0	-	
	Matt!				0	85,000	85,000	
Total Program		178,842	168,485	10,357	183,657	273,450		48.89%
PROGRAM AREA 1140: MATHEMATICS		1,620,071	1,591,669	28,402	1,715,872	1,838,521	122,649	7.1%
	201.2305.110.370.1.1140.21401.1	1,525,887	1,493,365	32,523	1,616,371	1,735,335	118,964	7.4%
	201.2220.110.370.1.1140.21402.1	56,182	63,108	(6,926)	62,953	64,867	1,914	3.0%
	201.2305.110.370.1.1140.21403.1	23,607	27,223	(3,617)	23,601	24,319	718	3.0%
		1,605,676	1,583,696	21,980	1,702,925	1,824,521	121,596	7.1%
	201.2430.250.370.1.1140.21451.1	8,218	7,585	633	6,179	7,000	821	13.3%
	201.2410.260.370.1.1140.21452.1	6,177	388	5,789	6,768	7,000	232	3.4%
		14,395	7,974	6,421	12,947	14,000	1,053	8.1%
Total Program		1,620,071	1,591,669	28,402	1,715,872	1,838,521		7.15%
PROGRAM AREA 1150: MUSIC		284,673	259,616	25,057	287,243	301,426	14,183	4.9%
	201.2305.110.370.1.1150.21501.1	223,163	225,180	(2,017)	229,604	238,686	9,082	4.0%
	201.2110.120.370.1.1150.21502.1	-	0	-	-	-	-	
	201.2440.130.370.1.1150.21503.1	3,210	3,968	(757)	3,207	3,305	98	3.0%
	201.2110.110.370.1.1150.21504.1	-	0	-	-	-	-	
	201.2305.110.370.1.1150.21505.1	-	1,702	(1,702)	-	-	-	
		226,373	230,850	-4,477	232,811	241,991	9,180	3.9%
	201.2430.250.370.1.1150.21551.1	8,500	6,245	2,255	8,500	8,500	-	0.0%
	201.2440.260.370.1.1150.21552.1	2,500	5,437	(2,937)	2,500	2,500	-	0.0%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.2420.240.370.1.1150.21553.1	3,922	0	3,922	3,922	3,922	-	0.0%
	201.2410.260.370.1.1150.21554.1	4,784	3,398	1,386	4,415	4,415	-	0.0%
	201.7300.260.370.1.1150.21555.1	318	237	81	4,297	9,300	5,003	116.4%
	201.7400.260.370.1.1150.21556.1	25,000	0	25,000	17,267	17,267	-	0.0%
	201.2440.260.900.1.1150.21557.1	13,277	13,450	(173)	13,531	13,531	-	0.0%
		58,300	28,766	29,534	54,432	59,435	5,003	9.2%
Total Program		284,673	259,616	25,057	287,243	301,426		4.94%
PROGRAM AREA 1160: PROFESSIONAL DEVELOPMENT		227,725	255,488	-27,762	242,644	274,909	32,265	13.3%
	201.2351.110.370.9.1160.21601.1	-	0	-	-	-	-	
	201.2353.110.370.9.1160.21602.1	34,653	35,250	(597)	52,413	54,007	1,594	3.0%
	201.2353.110.370.9.1160.21603.1	15,690	1,800	13,890	15,724	16,202	478	3.0%
	201.2355.130.370.9.1160.21604.1	19,317	19,600	(283)	23,586	24,303	717	3.0%
	201.2353.110.370.9.1160.21605.1	-	0	-	-	-	-	
	201.2357.110.370.9.1160.21607.1	-	1,000	(1,000)	-	-	-	
	201.2353.110.370.9.1160.21608.1	33,275	11,150	22,125	10,483	10,802	319	3.0%
	201.2357.110.370.9.1160.21609.1	30,200	20,768	9,432	30,200	30,200	-	0.0%
	201.2357.110.370.9.1160.21610.1	7,028	7,450	(422)	7,862	8,101	239	3.0%
	201.2353.120.370.9.1160.21611.1	-	0	-	-	-	-	
	201.2353.110.370.9.1160.21612.1	-	0	-	-	-	-	
		140,163	97,018	43,145	140,268	143,615	3,347	2.4%
	201.2357.250.370.9.1160.21651.1	0	299	(299)	0	0	-	
	201.2357.250.370.9.1160.21652.1	222	594	(371)	0	0	-	0.0%
	201.2357.250.370.9.1160.21653.1	0	0	-	0	0	-	
	201.2357.260.370.9.1160.21654.1	284	0	284	2,393	2,393	-	0.0%
	201.2357.260.370.9.1160.21655.1	26,475	25,729	746	13,989	13,989	-	0.0%
	201.2357.240.370.9.1160.21656.1	35,000	97,517	(62,517)	50,000	65,000	15,000	30.0%
	201.2353.260.370.9.1160.21659.1	0	0	-	0	0	-	
	201.2357.260.370.9.1160.21660.1	1,299	-1	1,299	11,712	11,712	-	0.0%
	201.2357.260.370.9.1160.21661.1	24,282	34,332	(10,049)	24,282	38,200	13,918	57.3%
		87,562	158,469	-70,907	102,376	131,294	28,918	28.2%
Total Program		227,725	255,488	-27,762	242,644	274,909		13.30%
PROGRAM AREA 1180: SCIENCE		1,783,797	1,772,230	11,567	1,764,431	1,823,155	58,724	3.3%
	201.2305.110.370.1.1180.21801.1	1,596,292	1,602,921	(6,629)	1,622,276	1,671,609	49,333	3.0%
	201.2220.110.370.1.1180.21802.1	66,930	65,757	1,174	68,773	70,864	2,091	3.0%
	201.2305.110.370.1.1180.21803.1	13,889	19,554	(5,664)	17,485	18,017	532	3.0%
	201.2315.110.370.1.1180.21804.1	4,500	0	4,500	4,500	4,500	-	0.0%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
		1,681,611	1,688,232	-6,620	1,713,034	1,764,990	51,956	3.0%
	201.2430.250.370.1.1180.21851.1	45,000	41,146	3,854	22,273	23,500	1,227	5.5%
	201.2410.260.370.1.1180.21852.1	31,500	7,817	23,683	15,233	15,233	-	0.0%
	201.2420.240.370.1.1180.21853.1	572	1,500	(928)	572	1,500	928	
	201.2420.260.370.1.1180.21854.1	2,613	0	2,613	2,613	2,613	-	0.0%
	201.2420.260.370.1.1180.21855.1	22,500	33,535	(11,035)	10,706	15,319	4,613	43.1%
		102,186	83,998	18,187	51,397	58,165	6,768	13.2%
Total Program		1,783,797	1,772,230	11,567	1,764,431	1,823,155		3.33%
PROGRAM AREA 1190: SOCIAL STUDIES		1,347,168	1,450,319	-103,152	1,378,456	1,440,938	62,482	4.5%
	201.2305.110.370.1.1190.21901.1	1,250,815	1,358,314	(107,499)	1,276,773	1,335,333	58,560	4.6%
	201.2220.110.370.1.1190.21902.1	61,625	60,557	1,069	63,322	66,553	3,231	5.1%
	201.2305.110.370.1.1190.21903.1	19,098	20,989	(1,891)	22,731	23,422	691	3.0%
		1,331,538	1,439,860	-108,322	1,362,826	1,425,308	62,482	4.6%
	201.2430.250.370.1.1190.21951.1	7,333	6,330	1,002	7,333	7,333	-	0.0%
	201.2410.260.370.1.1190.21952.1	5,722	4,129	1,593	5,722	5,722	-	0.0%
	201.2440.260.370.1.1190.21953.1	2,575	0	2,575	2,575	2,575	-	0.0%
		15,630	10,460	5,170	15,630	15,630	-	0.0%
Total Program		1,347,168	1,450,319	-103,152	1,378,456	1,440,938		4.53%
PROGRAM AREA 1200: SPECIAL EDUCATION		5,030,953	5,182,424	-151,471	4,699,365	4,777,190	77,825	1.7%
	201.2110.110.370.2.1200.22001.1	60,830	61,868	-1,038	63,302	65,518	2,216	3.5%
	201.2305.110.370.2.1200.22002.1	702,397	730,825	-28,428	736,299	770,070	33,771	4.6%
	201.2330.130.370.2.1200.22003.1	883,469	863,500	19,969	874,484	914,593	40,109	4.6%
	201.2440.130.370.2.1200.22004.1	557	550	7	-	-	-	
	201.2305.110.370.2.1200.22005.1	20,017	19,622	396	20,165	21,090	925	4.6%
	201.2800.110.370.2.1200.22006.1	198,811	296,544	-97,733	224,915	235,231	10,316	4.6%
	201.2330.130.370.2.1200.22007.1	-	27,216	-27,216	-	-	-	
	201.2110.120.370.2.1200.22008.1	50,136	44,045	6,091	51,640	54,009	2,369	4.6%
	201.2305.110.370.2.1200.22009.1	27,353	27,610	-257	28,174	29,466	1,292	4.6%
	201.2320.110.370.2.1200.22010.1	104,156	102,095	2,061	107,281	112,202	4,921	4.6%
	201.2220.110.370.2.1200.22011.1	66,930	65,757	1,174	67,424	70,516	3,092	4.6%
	201.2305.110.370.2.1200.22012.1	13,797	14,464	-667	14,906	15,590	684	4.6%
	201.2110.110.370.2.1200.22013.1	-	0	0	-	-	-	
		2,128,452	2,254,094	-125,642	2,188,590	2,288,283	99,693	4.6%
	201.2110.250.370.2.1200.22051.1	3,830	8,678	-4,849	3,758	3,758	-	0.0%
	201.2430.250.370.2.1200.22052.1	2,644	7,251	-4,607	4,597	4,597	-	0.0%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.2720.250.370.2.1200.22053.1	3,267	3,291	-23	4,155	4,155	-	0.0%
	201.2430.250.370.2.1200.22054.1	1,434	450	984	1,407	1,407	-	0.0%
	201.2320.240.370.2.1200.22055.1	350,000	279,330	70,670	350,000	350,000	-	0.0%
	201.2440.240.370.2.1200.22056.1	27,173	24,011	3,162	38,284	28,284	(10,000)	-26.1%
	201.2440.260.370.2.1200.22057.1	53	0	53	53	53	-	0.0%
	201.2451.260.370.2.1200.22058.1	0	0	0	0	0	-	-
	201.9100.260.370.2.1200.22059.1	162,782	127,895	34,887	162,782	147,813	(14,969)	-9.2%
	201.9200.260.370.2.1200.22060.1	127,023	127,023	0	127,023	127,023	-	0.0%
	201.9300.260.370.2.1200.22061.1	1,855,226	2,233,649	-378,423	1,705,226	1,705,226	-	0.0%
	201.9400.260.370.2.1200.22062.1	104,969	104,969	0	104,969	104,969	-	0.0%
	201.7300.260.370.2.1200.22063.1	4,483	7,819	-3,336	4,399	7,500	3,101	70.5%
	201.2440.260.370.2.1200.22064.1	0	0	0	0	0	-	-
	201.2430.250.370.2.1200.22065.1	3,684	3,619	65	3,615	3,615	-	0.0%
	201.2110.260.370.2.1200.22066.1	350	245	105	343	343	-	0.0%
	201.2410.260.370.2.1200.22067.1	167	100	67	164	164	-	0.0%
	201.9400.260.370.2.1200.22068.1	255,415	0	255,415	0	0	-	-
		2,902,501	2,928,330	-25,829	2,510,775	2,488,907	(21,868)	-0.9%
Total Program		5,030,953	5,182,424	-151,471	4,699,365	4,777,190	77,825	1.66%
PROGRAM AREA 1210: SUBSTITUTES		82,000	101,398	-19,398	80,085	90,000	9,915	12.4%
	201.2325.130.370.1.1210.22101.1	-	0	-	-	-	-	-
	201.2325.130.370.1.1210.22102.1	78,000	85,272	(7,272)	78,591	85,000	6,409	8.2%
	201.2325.130.370.2.1210.22103.1	4,000	16,126	(12,126)	1,494	5,000	3,506	234.7%
		82,000	101,398	-19,398	80,085	90,000	9,915	12.4%
Total Program		82,000	101,398	-19,398	80,085	90,000		12.38%
PROGRAM AREA 1220: TECH ED. - APPLIED TECHNOLOGY		9,745	10,237	-493	10,545	10,545	-	0.0%
	201.2305.110.370.1.1220.22201.1	-	0	-	-	-	-	-
	201.2305.110.370.1.1220.22202.1	-	0	-	-	-	-	-
		0	0	0	0	0	-	-
	201.2430.250.370.1.1220.22251.1	8,508	8,818	(310)	8,508	8,508	-	0.0%
	201.2410.260.370.1.1220.22252.1	589	0	589	589	589	-	0.0%
	201.2420.240.370.1.1220.22253.1	148	0	148	148	148	-	-
	201.7300.260.370.1.1220.22254.1	500	1,420	(920)	500	500	-	0.0%
	201.2440.260.370.1.1220.22255.1	0	0	-	800	800	-	-
		9,745	10,237	-493	10,545	10,545	-	0.0%
Total Program		9,745	10,237	-493	10,545	10,545		0.00%

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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
PROGRAM AREA 1240: CURRICULUM LEADERSHIP								
	201.2110.110.370.2.1240.22401.1	-	0	-	-	-	-	0.0%
	201.2110.110.370.1.1240.22402.1	-	0	-	-	-	-	0.0%
	201.2315.110.370.1.1240.22403.1	-	0	-	-	-	-	0.0%
	201.2315.110.370.1.1240.22404.1	-	0	-	-	-	-	0.0%
	201.2315.110.370.1.1240.22405.1	-	0	-	-	-	-	0.0%
		0	0	0	0	0	-	0.0%
Total Program		0	0	0	0	0		#DIV/0!
PROGRAM AREA 1250: THEATRE ARTS								
	201.2305.110.370.1.1250.22501.1	20,665	17,230	3,435	20,800	20,800	-	0.0%
	201.2430.250.370.1.1250.22551.1	596	2,999	(2,403)	700	700	-	0.0%
		21,261	20,229	1,032	21,500	21,500	-	0.0%
Total Program		21,261	20,229	1,032	21,500	21,500		0.00%
PROGRAM AREA 2300: ADULT & COMMUNITY EDUCATION								
	201.2110.110.500.6.2300.23001.1	2	0	2	2	2	-	0.0%
	201.2110.120.500.6.2300.23002.1	2	0	2	2	2	-	0.0%
		4	0	4	4	4	-	0.0%
Total Program		4	0	4	4	4		0.00%
PROGRAM AREA 2310: ATHLETICS								
	201.3510.110.370.9.2310.23101.1	122,627	78,219	44,408	103,148	107,952	4,804	4.7%
	201.3510.110.370.9.2310.23102.1	361,558	305,933	55,625	306,838	340,939	34,101	11.1%
	201.3510.110.370.9.2310.23103.1	43,767	44,306	(539)	43,767	43,767	-	0.0%
	201.3510.110.370.9.2310.23104.1	-	0	-	-	-	-	-
	201.3510.130.370.9.2310.23105.1	85,584	88,019	(2,435)	84,525	84,525	-	0.0%
	201.3510.120.370.9.2310.23106.1	-	0	-	-	-	-	-
	201.3510.110.370.9.2310.23107.1	-	0	-	-	-	-	-
	201.3510.110.370.9.2310.23108.1	-	0	-	-	-	-	-
		613,536	516,477	97,058	538,278	577,183	38,905	7.2%
	201.3510.260.370.9.2310.23151.1	3,401	0	3,401	3,000	3,000	-	0.0%
	201.3510.260.370.9.2310.23152.1	34,795	34,940	(145)	30,000	30,000	-	0.0%
	201.3510.260.370.9.2310.23153.1	29,368	36,115	(6,747)	20,000	20,000	-	0.0%
	201.3510.240.370.9.2310.23154.1	5,572	0	5,572	2,500	2,500	-	0.0%
		73,136	71,055	2,081	55,500	55,500	-	0.0%
Total Program		686,672	587,533	99,139	593,778	632,683		6.55%

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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
PROGRAM AREA 2320: CENTRAL SUPPLY								
	201.2430.250.370.1.2320.23251.1	2,103	8,874	-6,771	2,077	2,077	-	0.0%
	Central Supply S/M	2,103	8,874	(6,771)	2,077	2,077	-	0.0%
		2,103	8,874	-6,771	2,077	2,077	-	0.0%
Total Program		2,103	8,874	-6,771	2,077	2,077		0.00%
PROGRAM AREA 2330: CO-CURRICULAR								
	201.3520.110.370.9.2330.23301.1	184,508	218,010	(33,502)	184,508	225,119	40,611	22.0%
	201.3520.130.370.9.2330.23302.1	71,763	77,239	(5,476)	74,983	77,263	2,280	3.0%
	201.3520.130.370.9.2330.23303.1	14,298	7,582	6,716	14,298	14,733	435	3.0%
		270,569	302,831	-32,262	273,789	317,115	43,326	15.8%
	201.3520.250.370.9.2330.23351.1	4,200	2,562	1,638	682	682	-	0.0%
	201.3520.260.370.9.2330.23352.1	8,500	40,374	(31,874)	8,500	8,500	-	0.0%
	Co-Curricular S/M	4,200	2,562	1,638	682	682	-	0.0%
	Co-Curricular Fees	8,500	40,374	(31,874)	8,500	8,500	-	0.0%
		12,700	42,937	-30,237	9,182	9,182	-	0.0%
Total Program		283,269	345,768	-62,499	282,971	326,297		15.31%
PROGRAM AREA 2340: CONTINGENCY								
	201.5100.110.370.1.2340.23401.1	74,188	58,723	15,465	59,240	51,014	(8,226)	-13.9%
	201.2305.110.370.1.2340.23402.1	100,000	0	100,000	100,000	120,000	20,000	20.0%
	201.5100.110.370.1.2340.23403.1	-	0	-	-	-	-	
	201.2305.110.370.1.2340.23404.1	35,000	0	35,000	35,000	135,000	100,000	285.7%
	201.1230.120.370.9.2340.23405.1	35,000	0	35,000	35,000	35,000	-	0.0%
		244,188	58,723	185,465	229,240	341,014	111,774	48.8%
Total Program		244,188	58,723	185,465	229,240	341,014		48.76%
PROGRAM AREA 2350: COPY SERVICE								
	201.2330.130.370.1.2350.23501.1	20,246	20,323	(77)	21,056	21,898	842	4.0%
	201.2330.130.370.1.2350.23502.1	12,460	13,611	(1,152)	12,958	25,476	12,518	96.6%
		32,705	33,934	-1,229	34,014	47,375	13,361	39.3%
	201.2430.250.370.1.2350.23551.1	8,515	3,205	5,309	4,025	0	(4,025)	-100.0%
	201.2420.240.370.1.2350.23552.1	20,019	6,991	13,028	25,019	20,019	(5,000)	-20.0%
	201.4230.240.370.9.2350.23553.1	0	0	-	0	0	-	
	201.4230.240.370.9.2350.23554.1	1,000	0	1,000	3,500	3,500	-	0.0%
		29,534	10,197	19,337	32,544	23,519	(9,025)	-27.7%
Total Program		62,239	44,131	18,108	66,558	70,894		6.51%
PROGRAM AREA 2360: EQUIPMENT								
		2,000	38,773	-36,773	9,500	9,500	-	0.0%

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	201.7300.260.370.1.2360.23651.1	0	38,583	(38,583)	2,500	2,500	-	0.0%
	201.7400.260.370.1.2360.23652.1	0	190	(190)	2,500	2,500	-	0.0%
	201.7400.260.370.1.2360.23653.1	0	0	-	2,500	2,500	-	0.0%
	201.7400.260.910.9.2360.23654.1	2,000	0	2,000	2,000	2,000	-	0.0%
		2,000	38,773	-36,773	9,500	9,500	-	0.0%
Total Program		2,000	38,773	-36,773	9,500	9,500		0.00%
PROGRAM AREA 2370: FIELD TRIPS		30,000	30,713	-713	30,000	20,000	(10,000)	-33.3%
	201.2440.130.370.1.2370.23701.1	30,000	21,977	8,023	30,000	20,000	(10,000)	-33.3%
	201.2440.260.370.1.2370.23751.1		8,736	(8,736)	0			
		30,000	30,713	-713	30,000	20,000	(10,000)	-33.3%
Total Program		30,000	30,713	-713	30,000	20,000		-33.33%
PROGRAM AREA 2390: HEALTH SERVICES		133,832	170,897	-37,065	132,266	137,892	5,626	4.3%
	201.3200.110.370.9.2390.23901.1	126,582	164,710	(38,128)	125,016	130,642	5,626	4.5%
		126,582	164,710	-38,128	125,016	130,642	5,626	4.5%
	201.3200.250.370.9.2390.23951.1	5,000	1,262	3,738	5,000	5,000	-	0.0%
	201.3200.240.900.9.2390.23952.1	1,250	4,924	(3,674)	1,250	1,250	-	0.0%
	201.3200.260.370.9.2390.23953.1	1,000	0	1,000	1,000	1,000	-	0.0%
		7,250	6,186	1,064	7,250	7,250	-	0.0%
Total Program		133,832	170,897	-37,065	132,266	137,892		4.25%
PROGRAM AREA 2400: PARAPROFESSIONALS		127,682	181,416	-53,734	121,102	125,545	4,443	3.7%
	201.2220.120.370.1.2400.24001.1	96,742	105,096	(8,354)	95,545	70,545	(25,000)	-26.2%
	201.3600.130.370.1.2400.24002.1	30,940	76,321	(45,381)	25,557	55,000	29,443	115.2%
		127,682	181,416	-53,734	121,102	125,545	4,443	3.7%
Total Program		127,682	181,416	-53,734	121,102	125,545		3.67%
PROGRAM AREA 2410: SCHOOL DISTRICT TRAVEL		10,000	3,600	6,400	11,500	5,500	(6,000)	-52.2%
	201.2440.260.370.1.2410.24151.1	10,000	3,600	6,400	11,500	5,500	(6,000)	-52.2%
		10,000	3,600	6,400	11,500	5,500	(6,000)	-52.2%
Total Program		10,000	3,600	6,400	11,500	5,500		-52.17%
PROGRAM AREA 3510: ADMINISTRATION		716,166	829,066	-112,901	740,971	822,691	81,720	11.0%
	201.1210.110.370.9.3510.25101.1	92,021	92,981	(960)	94,551	94,551	-	0.0%
	201.1210.120.370.9.3510.25102.1	33,843	33,175	668	34,741	33,120	(1,621)	-4.7%
	201.1220.110.370.9.3510.25103.1	-	0	-	-	-	-	-
	201.1230.110.370.9.3510.25115.1	62,100	63,200	(1,100)	64,896	72,864	7,968	12.3%

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	201.1220.120.370.9.3510.25104.1	-	25,929	(25,929)	-	55,890	55,890	
	201.1410.110.370.9.3510.25106.1	-	0			-	-	
	201.1410.110.370.9.3510.25106.1	89,526	97,201	(7,675)	93,775	97,990	4,215	4.5%
	201.1410.120.370.9.3510.25107.1	181,461	178,633	2,828	188,688	197,179	8,491	4.5%
	201.1420.110.370.9.3510.25108.1	62,538	61,726	811	65,506	68,451	2,945	4.5%
	201.1420.120.370.9.3510.25109.1	55,856	43,371	12,485	58,090	64,170	6,080	10.5%
		577,346	596,217	-18,871	600,247	684,214	83,967	14.0%
	201.1210.250.370.9.3510.25151.1	5,400	7,407	(2,007)	5,625	5,625	-	0.0%
	201.1210.260.370.9.3510.25152.1	0	0	-	2,500	2,500	-	
	201.1210.240.370.9.3510.25153.1	207	0	207	2,500	2,500	-	0.0%
	201.1210.260.370.9.3510.25154.1	4,000	3,154	846	4,000	4,000	-	0.0%
	201.5200.260.370.9.3510.25155.1	145	0	145	145	145	-	0.0%
	201.1210.260.370.9.3510.25156.1	3,000	1,344	1,656	3,000	3,000	-	0.0%
	201.1210.260.370.9.3510.25157.1	0	0	-	0	0	-	
	201.5100.260.900.9.3510.25158.1	0	0	-	0	0	-	
	201.1210.260.370.9.3510.25159.1	0	0	-	0	0	-	
	201.1220.250.370.9.3510.25161.1	1,000	5,542	(4,542)	2,061	5,542	3,481	168.9%
	201.1220.240.370.9.3510.25162.1	0	0	-	0	0	-	
	201.1220.260.370.9.3510.25163.1	500	0	500	0	0	-	#DIV/0!
	201.1220.260.370.9.3510.25164.1	175	0	175	500	500	-	0.0%
	201.1410.250.370.9.3510.25171.1	4,500	18,309	(13,809)	3,500	3,500	-	0.0%
	201.1410.240.370.9.3510.25172.1	15,000	40,325	(25,325)	12,000	12,000	-	0.0%
	201.1410.260.370.9.3510.25173.1	1,529	572	957	1,529	1,529	-	0.0%
	201.1410.260.370.9.3510.25174.1	2,410	2,750	(340)	2,410	2,410	-	0.0%
	201.1410.260.370.9.3510.25175.1	1,720	400	1,320	1,720	1,720	-	0.0%
	201.1420.250.370.9.3510.25181.1	2,200	2,744	(544)	2,200	2,200	-	0.0%
	201.1420.240.370.9.3510.25182.1	6,728	6,848	(120)	6,728	6,000	(728)	-10.8%
	201.1420.260.370.9.3510.25183.1	10,000	0	10,000	10,000	5,000	(5,000)	-50.0%
	201.1420.260.370.9.3510.25184.1	3,440	178	3,262	3,440	3,440	-	0.0%
	201.1420.260.370.9.3510.25185.1	1,061	3,498	(2,437)	1,061	1,061	-	0.0%
	201.1420.260.370.9.3510.25186.1	5,805	37,508	(31,703)	5,805	5,805	-	0.0%
	201.1430.260.370.9.3510.25191.1	30,000	102,272	(72,272)	30,000	30,000	-	0.0%
	201.1435.260.370.9.3510.25192.1	40,000	0	40,000	40,000	40,000	-	0.0%
		138,820	232,849	-94,029	140,724	138,477	(2,247)	-1.6%
Total Program		716,166	829,066	-112,901	740,971	822,691	20.8%	11.03%
PROGRAM AREA 3520: PRINCIPALS		687,757	733,457	-45,701	722,927	764,100	41,173	5.7%
	201.2210.110.370.9.3520.25201.1	157,505	178,051	(20,546)	166,234	166,234	-	0.0%
	201.2210.120.370.9.3520.25202.1	242,014	257,103	(15,089)	249,879	269,916	20,037	8.0%

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	201.2210.110.370.9.3520.25203.1	243,225	251,732	(8,507)	261,801	279,450	17,649	6.7%
		642,744	686,885	-44,141	677,914	715,600	37,686	5.6%
	201.2210.250.370.9.3520.25251.1	20,000	27,427	(7,427)	20,000	22,500	2,500	12.5%
	201.2420.240.370.9.3520.25252.1	7,500	200	7,300	7,500	7,500	-	0.0%
	201.2210.260.370.9.3520.25253.1	11,013	13,648	(2,635)	11,013	12,000	987	9.0%
	201.2210.260.370.9.3520.25254.1	6,500	5,297	1,203	6,500	6,500	-	0.0%
		45,013	46,572	-1,559	45,013	48,500	3,487	7.7%
Total Program		687,757	733,457	-45,701	722,927	764,100		5.70%
PROGRAM AREA 3530: SCHOOL COMMITTEE		12,058	4,668	7,390	12,307	12,307	-	0.0%
	201.1110.120.370.9.3530.25301.1	2,021	2,724	(702)	3,500	3,500	-	0.0%
		2,021	2,724	-702	3,500	3,500	-	0.0%
	201.1110.250.370.9.3530.25351.1	1,373	994	378	1,500	1,500	-	0.0%
	201.1110.260.370.9.3530.25352.1	7,440	950	6,490	5,800	5,800	-	0.0%
	201.1110.260.370.9.3530.25353.1	217	0	217	500	500	-	0.0%
	201.1110.240.370.9.3530.25354.1	1,007	0	1,007	1,007	1,007	-	0.0%
		10,037	1,945	8,092	8,807	8,807	-	0.0%
Total Program		12,058	4,668	7,390	12,307	12,307		0.00%
PROGRAM AREA 4610: CAPITAL OUTLAY		27,500	98,703	-71,203	27,500	67,500	40,000	145.5%
	201.7100.260.370.9.4610.26151.1	5,000	39,034	(34,034)	5,000	15,000	10,000	200.0%
	201.7200.260.370.9.4610.26152.1	10,000	27,929	(17,929)	10,000	20,000	10,000	100.0%
	201.7200.260.370.9.4610.26153.1	2,500	0	2,500	2,500	17,500	15,000	600.0%
	201.7300.260.370.9.4610.26154.1	10,000	31,741	(21,741)	10,000	15,000	5,000	50.0%
	201.7200.260.370.9.4610.91251.1	0	0	-	0	-	-	-
		27,500	98,703	-71,203	27,500	67,500	40,000	145.5%
Total Program		27,500	98,703	-71,203	27,500	67,500		145.45%
PROGRAM AREA 4620: CUSTODIAL SERVICES		546,719	589,445	-42,726	561,448	607,502	46,054	8.2%
	201.4110.130.370.9.4620.26201.1	434,247	442,805	(8,558)	445,103	479,312	34,209	7.7%
	201.4110.130.370.9.4620.26202.1	75,707	75,313	394	78,736	78,992	256	0.3%
	201.4110.130.370.9.4620.26203.1	24,662	28,465	(3,803)	25,402	30,085	4,683	18.4%
	201.4110.130.370.9.4620.26204.1	2,160	864	1,296	2,225	926	(1,299)	-58.4%
	201.4110.120.370.9.4620.26205.1	1,313	900	413	1,352	927	(425)	-31.5%
		538,089	548,346	-10,258	552,818	590,242	37,424	6.8%
	201.4110.250.370.9.4620.26251.1	5,109	38,040	(32,931)	5,109	10,218	5,109	100.0%
	201.4110.250.370.9.4620.26252.1	324	0	324	324	648	324	100.0%

CONCORD-CARLISLE SCHOOL COMMITTEE
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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.4110.260.370.9.4620.26253.1	3,001	3,059	(58)	3,001	6,002	3,001	100.0%
	201.4110.260.370.9.4620.26254.1	196	0	196	196	392	196	100.0%
	201.7400.260.370.9.4620.26255.1	0	0	-	0	0	-	
		8,630	41,098	-32,469	8,630	17,260	8,630	100.0%
Total Program		546,719	589,445	-42,726	561,448	607,502		8.20%
PROGRAM AREA 4630: INFO. TECH. SERVICES		760,311	635,193	125,119	798,171	842,519	44,348	5.6%
	201.1450.110.370.9.4630.26301.1	63,394	64,827	(1,433)	68,465	71,889	3,424	5.0%
	201.1450.130.370.9.4630.26302.1	138,667	135,458	3,209	144,214	140,876	(3,338)	-2.3%
	201.1450.130.370.9.4630.26303.1	271,442	187,583	83,859	282,300	292,181	9,881	3.5%
	201.1450.110.370.9.4630.26306.1		0	-	-	-	-	
	201.1450.130.370.9.4630.26305.1		34,815	(34,815)	-	36,207		
	201.1450.120.370.9.4630.26304.1	26,867	25,506	1,360	27,941	27,457	(484)	-1.7%
		500,370	448,189	52,181	522,920	568,608	45,688	8.7%
	201.1450.250.370.9.4630.26351.1	5,858	8,763	(2,905)	15,000	2,000	(13,000)	-86.7%
	201.2451.250.370.1.4630.26352.1	0	1,758	(1,758)	821	2,500	1,679	
	201.1450.240.900.9.4630.26353.1	6,360	13,012	(6,652)	6,500	9,000	2,500	38.5%
	201.1450.260.370.9.4630.26354.1	5,966	11,907	(5,941)	6,000	9,000	3,000	50.0%
	201.1450.260.370.9.4630.26355.1	50,000	8,815	41,185	50,000	45,000	(5,000)	-10.0%
	201.4400.260.370.9.4630.26356.1	95,000	67,605	27,395	95,000	75,000	(20,000)	-21.1%
	201.2455.260.370.1.4630.26361.1	1,590	0	1,590	1,590	1,590	-	0.0%
	201.1450.260.370.9.4630.26362.1	34,009	16,834	17,175	35,000	25,000	(10,000)	-28.6%
	201.1450.260.370.9.4630.26363.1	45,000	57,470	(12,470)	45,000	84,481	39,481	87.7%
	201.1450.260.370.9.4630.26365.1	2,120	0	2,120	2,120	2,120	-	0.0%
	201.2250.260.370.9.4630.26366.1	10,818	0	10,818	15,000	15,000	-	0.0%
	201.4230.260.900.9.4630.26367.1	1,205	0	1,205	1,205	1,205	-	0.0%
	201.4230.260.900.9.4630.26368.1	1,584	504	1,081	1,584	1,584	-	0.0%
	201.4230.260.900.9.4630.26369.1	431	336	95	431	431	-	0.0%
	201.7600.260.900.9.4630.26370.1	0	0	-	0	0	-	
	201.1450.260.370.9.4630.91251.1	0	0	-	0	0	-	
		259,941	187,004	72,937	275,251	273,911	(1,340)	-0.5%
Total Program		760,311	635,193	125,119	798,171	842,519		5.56%
PROGRAM AREA 4640: MAINTENANCE/BUILDINGS&GROUNDS		292,756	455,979	-163,223	305,612	415,465	109,853	35.9%
	201.4200.130.370.9.4640.26401.1	43,988	42,394	1,593	44,990	49,680	4,690	10.4%
	201.4200.130.370.9.4640.26402.1	107,337	105,255	2,082	110,020	114,112	4,092	3.7%
	201.4200.130.370.9.4640.26403.1	20,000	12,433	7,567	20,000	20,000	-	0.0%
	201.4200.130.370.9.4640.26404.1	-	0	-	10,000	10,000	-	

CONCORD-CARLISLE SCHOOL COMMITTEE
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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.4200.120.370.9.4640.26405.1	3,602	3,636	(34)	3,602	3,602	-	0.0%
		174,926	163,718	11,208	188,612	197,394	8,782	4.7%
	201.4210.250.370.9.4640.26451.1	20,000	29,751	(9,751)	17,500	18,613	1,113	6.4%
	201.4220.250.370.9.4640.26452.1	20,000	48,751	(28,751)	17,500	35,000	17,500	100.0%
	201.4210.240.370.9.4640.26453.1	7,000	68,975	(61,975)	7,000	47,821	40,821	583.2%
	201.4220.240.370.9.4640.26454.1	45,000	95,033	(50,033)	45,000	60,000	15,000	33.3%
	201.4210.240.370.9.4640.26455.1	15,000	23,385	(8,385)	15,000	24,555	9,555	63.7%
	201.4200.260.370.9.4640.26456.1	2,880	0	2,880	3,000	3,000	-	0.0%
	201.4200.260.370.9.4640.26457.1	950	22,477	(21,527)	7,500	22,500	15,000	200.0%
	201.4200.260.370.9.4640.26458.1	2,000	3,888	(1,888)	2,000	4,083	2,083	104.1%
	201.7400.260.370.9.4640.26459.1	5,000	0	5,000	2,500	2,500	-	0.0%
		117,830	292,261	-174,431	117,000	218,071	101,071	86.4%
Total Program		292,756	455,979	-163,223	305,612	415,465		35.95%
PROGRAM AREA 4650: MAINTENANCE/EQUIPMENT&VEHICLES		32,791	24,580	8,211	28,028	36,577	8,549	30.5%
	201.4230.250.370.9.4650.26551.1	13,763	15,045	(1,281)	10,000	12,500	2,500	25.0%
	201.4230.250.370.9.4650.26552.1	3,461	4,540	(1,080)	3,461	10,000	6,539	188.9%
	201.4230.240.370.9.4650.26553.1	7,884	2,134	5,750	7,884	10,000	2,116	26.8%
	201.4230.260.370.9.4650.26554.1	6,606	1,854	4,752	5,606	3,000	(2,606)	-46.5%
	201.4230.260.370.9.4650.26555.1	1,077	1,008	70	1,077	1,077	-	0.0%
	201.7600.260.370.9.4650.26556.1	0	0	-	0	0	-	-
		32,791	24,580	8,211	28,028	36,577	8,549	30.5%
Total Program		32,791	24,580	8,211	28,028	36,577		30.50%
PROGRAM AREA 4660: REGULAR TRANSPORTATION		892,319	650,367	241,952	957,693	922,848	(34,845)	-3.6%
	201.3300.130.370.1.4660.26601.1	29,405	30,361	(956)	31,575	32,759	1,184	3.7%
	201.3300.130.370.1.4660.26600.1	1,520	444	1,076	1,581	1,581	-	0.0%
	201.3300.130.370.1.4660.26602.1	336,331	298,327	38,004	344,739	334,739	(10,000)	-2.9%
	201.3300.130.370.1.4660.26603.1	40,000	10,447	29,553	20,000	20,000	-	0.0%
	201.3300.130.370.1.4660.26604.1	77,202	67,275	9,927	76,247	80,000	3,753	4.9%
	201.3300.130.370.1.4660.26605.1	14,847	6,584	8,263	12,551	6,917	(5,634)	-44.9%
	201.3300.130.370.1.4660.26606.1	40,551	44,336	(3,785)	47,548	51,352	3,804	8.0%
		539,857	457,774	82,083	534,241	527,348	(6,893)	-1.3%
	201.3300.250.370.1.4660.26651.1	100,000	64,797	35,203	85,000	80,000	(5,000)	-5.9%
	201.3300.260.370.1.4660.26652.1	1,159	170	989	0	170	170	#DIV/0!
	201.3300.260.370.1.4660.26653.1	125,000	35,364	89,636	85,000	40,000	(45,000)	-52.9%
	201.3300.260.370.1.4660.26654.1	3,016	2,799	218	3,008	2,799	(209)	-7.0%
	201.3300.260.370.1.4660.26655.1	4,260	746	3,513	3,772	1,664	(2,108)	-55.9%

CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
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PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.3300.260.370.1.4660.26656.1	1,160	69	1,091	1,394	69	(1,325)	-95.1%
	201.3300.260.370.1.4660.26657.1	8,234	1,555	6,679	4,000	4,000	-	0.0%
	201.3300.260.370.1.4660.26658.1	4,527	1,080	3,447	3,000	3,000	-	0.0%
	201.7600.260.370.1.4660.26659.1	0	0	-	100,000	200,000	100,000	
	201.3300.240.370.1.4660.26660.1	45,000	28,515	16,485	33,798	33,798	-	0.0%
	201.3300.260.370.1.4660.26661.1	60,106	57,497	2,608	104,480	30,000	(74,480)	-71.3%
		352,462	192,593	159,869	423,452	395,500	(27,952)	-6.6%
Total Program		892,319	650,367	241,952	957,693	922,848	(34,845)	-3.64%
PROGRAM AREA 4670: SPECIAL EDUCATION TRANSPORTATION		539,002	651,219	-112,217	631,667	693,923	62,256	9.9%
	201.3300.130.370.2.4670.26701.1	-	0	-	-	-	-	
		0	0	0	0	0	-	
	201.3300.260.370.2.4670.26751.1	527,707	569,389	(41,682)	554,092	612,093	58,001	10.5%
	201.3300.260.370.2.4670.26752.1	11,000	81,107	(70,107)	74,493	81,107	6,614	8.9%
	201.7600.260.370.2.4670.26761.1	0	0	-	0	0	-	
	201.3300.260.370.2.4670.26762.1	0	499	(499)	424	499	75	
	201.3300.260.370.2.4670.26763.1	295	224	71	241	224	(17)	-7.1%
	201.3300.250.370.2.4670.26764.1	0	0	-	2,417	0	(2,417)	
		539,002	651,219	-112,217	631,667	693,923	62,256	9.9%
Total Program		539,002	651,219	-112,217	631,667	693,923	62,256	9.86%
PROGRAM AREA 4680: UTILITIES/HEATING OF BUILDINGS		212,088	55,259	156,829	159,452	79,784	(79,668)	-50.0%
	201.4120.260.370.9.4680.26851.1	180,000	37,006	142,994	130,000	50,000	(80,000)	-61.5%
	201.4120.260.910.9.4680.26852.1	19,088	18,253	835	19,926	20,000	74	0.4%
	201.4120.260.370.9.4680.26853.1	0	0	-	2,242	2,500	258	
	201.4120.260.370.9.4680.26858.1	0	0	-	0	0	-	
	201.4120.240.370.9.4680.26860.1	9,000	0	9,000	3,284	3,284	-	0.0%
	201.4120.240.370.9.4680.26861.1	0	0	-	0	0	-	
	201.4120.240.370.9.4680.26862.1	4,000	0	4,000	4,000	4,000	-	0.0%
		212,088	55,259	156,829	159,452	79,784	(79,668)	-50.0%
Total Program		212,088	55,259	156,829	159,452	79,784	(79,668)	-49.96%
PROGRAM AREA 4690: UTILITIES/OTHER		531,131	389,000	142,131	473,377	405,331	(68,046)	-14.4%
	201.4130.260.370.9.4690.26951.1	340,000	268,501	71,499	275,000	278,500	3,500	1.3%
	201.4130.260.910.9.4690.26952.1	25,000	26,704	(1,704)	30,453	28,706	(1,747)	-5.7%
	201.4130.260.370.9.4690.26953.1	0	0	-	0	0	-	
	201.4130.260.370.9.4690.26960.1	50,000	37,883	12,117	49,900	38,000	(11,900)	-23.8%
	201.4130.260.910.9.4690.26961.1	3,000	1,557	1,443	3,000	1,700	(1,300)	-43.3%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
	201.4130.260.370.9.4690.26962.1	0	0	-	0	0	-	
	201.4130.260.370.9.4690.26970.1	85,000	54,356	30,644	85,000	58,425	(26,575)	-31.3%
	201.4130.260.370.9.4690.26980.1	28,131	0	28,131	30,024	0	(30,024)	-100.0%
		531,131	389,000	142,131	473,377	405,331	(68,046)	-14.4%
Total Program		531,131	389,000	142,131	473,377	405,331		-14.37%
PROGRAM AREA 5800: DEBT SERVICE		4,843,808	4,841,208	2,600	5,136,993	4,988,209	(148,784)	-2.9%
	201.8200.260.370.9.5800.28051.1	3,600	1,000	2,600	3,600	3,600	-	0.0%
	201.8100.260.370.9.5800.28052.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28053.1	0	0	-	0	0	-	
	201.8100.260.370.9.5800.28054.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28055.1	0	0	-	0	0	-	
	201.8100.260.370.9.5800.28056.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28057.1	0	0	-	0	0	-	
	201.8100.260.370.9.5800.28058.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28059.1	0	0	-	0	0	-	
	201.8100.260.370.9.5800.28060.1	245,000	245,000	-	245,000	240,000	(5,000)	-2.0%
	201.8200.260.370.9.5800.28061.1	21,126	21,126	0	12,606	4,173	(8,433)	-66.9%
	201.8100.260.370.9.5800.28062.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28063.1	0	0	-	0	0	-	
	201.8100.260.370.9.5800.28064.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28065.1	0	0	-	0	0	-	
	201.8100.260.370.9.5800.28066.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28067.1	0	0	-	0	0	-	
	201.8200.260.370.9.5800.28068.1	1,400,000	1,400,000	-	1,350,000	1,300,000	(50,000)	
	201.8200.260.370.9.5800.28069.1	969,082	969,082	(0)	930,987	882,006	(48,981)	
	201.8200.260.370.9.5800.28070.1	0	0	-	0	-	-	
	201.8200.260.370.9.5800.28071.1		0	-	0	-	-	
	201.8200.260.370.9.5800.28072.1	1,305,000	1,305,000	-	1,350,000	1,350,000	-	0.0%
	201.8200.260.370.9.5800.28073.1	900,000	900,000	-	949,500	891,532	(57,968)	-6.1%
	201.8200.260.370.9.5800.28075.1		0	-	7,400	5,360	(2,040)	
	201.8100.260.370.9.5800.28074.1		0	-	92,500	134,000	41,500	
	201.8100.260.370.9.5800.28076.1		0	-	0	-	-	
	201.8100.260.370.9.5800.28078.1		0	-	115,000	115,000	-	
	201.8200.260.370.9.5800.28077.1		0	-	0	-	-	
	201.8200.260.370.9.5800.28079.1		0	-	66,150	62,538	-	
	201.8200.260.370.9.5800.28080.1		0	-	14,250	-	-	
		4,843,808	4,841,208	2,600	5,136,993	4,988,209	(148,784)	-2.9%

**CONCORD-CARLISLE SCHOOL COMMITTEE
FY2018 SC ADOPTED BUDGET
December 13, 2016**

PROGRAM AREA:	ACCOUNT TITLE	FY2016 Budget	FY2016 EXPENSES	FY2016 BALANCE	FY17 SC ADOPTED BUDGET	FY18 SC ADOPTED BUDGET	FY18 - FY17 \$ CHANGE	FY18 / FY17 BUDGET
Total Program		4,843,808	4,841,208	2,600	5,136,993	4,988,209		-2.90%
PROGRAM AREA 5810: INSURANCE		2,168,418	2,106,540	61,878	2,515,579	2,761,021	245,442	9.8%
201.5200.260.370.9.5810.28151.1	Workers' Compensation	37,600	102,909	(65,309)	37,600	57,399	19,799	52.7%
201.5200.260.370.9.5810.28152.1	Employee Assistance Program	5,000	0	5,000	0	0	-	#DIV/0!
201.5200.260.370.9.5810.28153.1	FICA Medical Insurance	226,210	250,383	(24,173)	260,742	260,742	-	0.0%
201.5200.260.370.9.5810.28154.1	Unemployment Compensation	15,000	4,735	10,265	15,000	15,000	-	0.0%
201.5200.260.370.9.5810.28155.1	Hospital/Life Insurance	1,083,997	940,639	143,358	1,172,028	1,242,671	70,643	6.0%
201.5200.260.370.9.5810.28156.1	Social Security Tax	51,250	44,749	6,501	55,539	55,539	-	0.0%
201.5260.260.370.9.5810.28157.1	Public Liability Insurance	15,000	30,054	(15,054)	25,000	25,000	-	0.0%
201.5260.260.370.9.5810.28158.1	Sch. Comm. Prof. Liability	3,500	3,186	314	3,500	3,500	-	0.0%
201.5260.260.370.9.5810.28159.1	Nurses Liability Insurance	500	109	391	500	500	-	0.0%
201.5200.260.370.9.5810.28163.1	Retiree Medical Insurance	235,670	240,084	(4,414)	235,670	245,670	10,000	4.2%
201.5200.260.370.9.5810.28164.1	OPEB Liability - Active EE Retiree	489,691	489,691	-	705,000	850,000	145,000	20.6%
201.5200.260.370.9.5810.28165.1	Ch. 32(b) Sec 9(a)1/2 Assessmen	5,000	0	5,000	5,000	5,000	-	0.0%
							-	
		2,168,418	2,106,540	61,878	2,515,579	2,761,021	245,442	9.8%
Total Program		2,168,418	2,106,540	61,878	2,515,579	2,761,021		9.76%
PROGRAM AREA 5820: RETIREMENT		580,748	580,748	0	666,849	708,000	41,151	6.2%
201.5100.260.370.9.5820.28251.1	Retirement	580,748	580,748	-	666,849	708,000	41,151	6.2%
		580,748	580,748	0	666,849	708,000	41,151	6.2%
Total Program		580,748	580,748	0	666,849	708,000		6.17%
PROGRAM AREA 5830: ASSESSMENTS		135,000	106,066	28,934	135,000	102,500	(32,500)	-24.1%
201.9110.260.370.9.5830.28351.1	School Choice Assessment	15,000	12,742	2,258	15,000	12,500	(2,500)	-16.7%
201.9120.260.370.9.5830.28352.1	Charter School Assessment	120,000	93,324	26,676	120,000	90,000	(30,000)	-25.0%
		135,000	106,066	28,934	135,000	102,500	(32,500)	-24.1%
Total Program		135,000	106,066	28,934	135,000	102,500		-24.07%
PROGRAM AREA 5840: OTHER FIXED COSTS		65,176	49,860	15,316	76,650	52,650	(24,000)	-31.3%
	Grand Total	30,643,037	30,635,038	8,000	31,741,774	32,951,608	1,209,834	3.81%
	-- less Debt Service	4,840,208	4,840,208		5,133,393	4,984,609		
	Total Operating Budget	25,802,829	25,794,829	8,000	26,608,381	27,966,999	1,358,618	5.11%