



Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

| Local Educational Agency (LEA) Name | Contact Name and Title | Email and Phone |
|---|------------------------------------|--------------------------------------|
| Enterprise Elementary School District Redding, CA 96002 | Heather Armelino Superintendent | harmelino@eesd.net (530) 224-4100 |

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Located on the east side of Redding, California, Enterprise Elementary School District is the largest elementary school district in Shasta County. EESD is comprised of eight schools. Per the 2022 CA Dashboard, student enrollment within the district was 3,404.

Enterprise Elementary School District includes 4 elementary schools, serving Transitional Kindergarten through fifth grades, 2 schools serving grades Transitional Kindergarten through eighth grade, 1 Dashboard Alternative school serving grades Kindergarten through 8th grades, and 1 middle school, serving grades sixth through eighth. In addition, EESD serves preschool students in three district-operated preschools. Many of these schools have been recognized with either California Distinguished School Award, Title I High Achievement Award, National School to Watch, or California Business for Education Excellence. All schools are committed to the students and pride themselves on creating positive school climates, providing relevant and rigorous academic opportunities, preparing students for college and career.

EESD is honored to serve a diverse population. Over 71% of the students qualify as socioeconomically disadvantaged. EESD serves a demographic population that is 18% Hispanic, 10% two or more races, 9% Asian, 3% American Indian, and 2% African American. Enterprise

Elementary School District also serves over 185 English language learner students (5% of the student population), making EESD the district serving the largest EL population in Shasta County.

Enterprise Elementary School District's vision statement is "to empower every child, every day to create a better world." This mission is the foundation upon which every decision is made. The district recognizes that it takes outstanding administration, teachers, and support staff to continue toward excellence and bring this mission to life. 96% of our teachers are fully credentialed and deemed "highly qualified."

Identified Equity Multiplier Schools for 2024-25: Rother Elementary & PACE Academy:

Rother is a small neighborhood school of 277 students in grades TK-5. The school also has two full-day preschools on campus. 85.9% of students are socioeconomically disadvantaged, 10.8% are English Language Learners (highest percentage in the district), and 1.8% are Foster Youth. Students typically walk to school from the surrounding neighborhood. There is an SDC class serving up to 14 students with mild/moderate disabilities in grades K-2 and a full-time RSP teacher to serve other students with disabilities. Rother also has a full-time counselor and a behavior tech aide to support students with social-emotional and behavioral needs. Rother is a CA Community School with a full-time Community Connector serving to match families with needed services and support improved attendance.

Suspensions: Rother's overall suspension rate for 2022-23 was 11.2%, a significant increase to the prior year's rate of 4.9%. The following subgroups are in the lowest performing "red" band: Socioeconomic Disadvantaged (12.2%), SWD (11.3%), TOM Races (11.6%), White (14.4%).

ELA: Hispanic students are the only subgroup in the lowest performance "red" range for ELA at 94 points below standard (maintained), while the overall student performance increased by 5.8 toward standard although still in the very low range.

Chronic Absenteeism: The student group of Two or More Races, while comprised of just 20 students, was in "red" with a significant increase in chronic absenteeism to 47.6%, while the total student population significantly decreased their overall chronic absenteeism to 35% which is still in the very high range.

PACE is an alternative school with a focus on supporting students with behavioral challenges and is a Dashboard Alternative School. It is composed of 30 students, 90% of whom are socioeconomically disadvantaged.

No student groups are currently in the red due to improvement. However, while the suspension rate has decreased, it is still very high at 33.3%. Similarly, while chronic absenteeism decreased by 20.5%, the rate is still very high at 55.1%.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Successes:

According to the 2023 CA School Dashboard, there were no student groups in "red" for Chronic Absenteeism. The district improved by 18.3% to 21.5% students chronically absent.

English Learner Progress increased by 3.7% with 52.1% of English Learners making progress toward English proficiency.

Early Literacy: As of Trimester 2 of 2023-24, 52% of students are at or above standard on the Basic Phonics Skills Test (BPST) in 1st grade (55%) and 2nd grade (48%).

Identified Needs:

The following state indicators contain student groups that are identified in the "red" on the 2023 CA School Dashboard:

English Language Arts: Foster Youth, Homeless, and Students with Disabilities

Math: African Americans, Foster Youth, Homeless, and Students with Disabilities

Suspensions: African Americans, English Learners, Foster Youth, Homeless, Two or More Races, Socioeconomically Disadvantaged, Students with Disabilities, and White

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

EESD is in Differentiated Assistance for three student groups: FY, Homeless, and SWD in the areas of suspensions, ELA, and Math. A DA committee has been established (March 2024) to focus on alternatives to suspensions with representation from Parsons, Rother, and Shasta Meadows and includes administrators, counselors, gen ed and special ed teachers. The MTSS committee is revising Tier 2 behavior plans, and the DA committee is planning for professional development in de-escalation and restorative justice, and identifying alternatives to suspensions that provide accountability and support for students. The committee met on 3/13/24 and 5/23/24. Special ed staff met on 1/29/24 to discuss alternatives and reported to the DA committee. The district is in consultation with the Shasta County Office of Education regarding resources and professional development (meetings held on 1/16/24, and 2/9/24). Monthly administrator meetings will review suspension data by month and YTD with comparison data from the previous year to identify a trendline. A behavioral support program will be implemented in '24-'25 as part of our SIS to provide better tracking of disciplinary incidents and allow for increased positive reinforcement and communication with parents and students. CAASPP participation rates were a factor for homeless students, and school sites have been informed to support participation. ELA and Math initiatives are being developed through professional development, coaching, supplemental materials, and extended learning opportunities.:

The district is intentionally identifying the effect size of actions in this LCAP from the "Visible Learning: Influences of Student Learning" to incorporate researched strategies that yield the greatest effect.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

| Educational Partner(s) | Process for Engagement |
|------------------------|------------------------|
|------------------------|------------------------|

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

The following 2024 opportunities were provided to gather input from educational partners:

- 01/16: Differentiated Assistance meeting with SCOE
- 01/29: Sped Collaboration Meeting - LCAP input
- 02/05: Bargaining unit meeting - LCAP input
- 02/07: Administrative Council meeting - LCAP input
- 02/07: Mid Year LCAP Update to the Board
- 02/09: SCOE meeting regarding Differentiated Assistance
- February: Family, Staff, Student Survey Input
- 03/04: Site staff meetings - LCAP input
- 03/04: Rother - Equity Multiplier input
- 03/13: Differentiated Assistance Committee meeting
- 03/13: DELAC
- 03/25: Rother & PACE - Equity Multiplier input on goals, metrics, actions
- 03/28: LCAP community input meeting
- 03/28: Preschool Parent Advisory Council
- March/April: - Site Council/Parent Advisory - LCAP & Equity Multiplier input
- 05/22: Public Hearing 2024-2027 LCAP
- 06/12: Board adoption 2024-2027 LCAP

Influence: The input from educational partners was instrumental in creating the LCAP. Specifically, continuing small class sizes, well-rounded opportunities for students, communication efforts, and safety.



Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|---|--------------|
| 1 | Ensure all students progress toward meeting/exceeding standards by providing and investing in highly qualified staff, as well as robust standards-aligned instructional materials and resources | Broad Goal |

State Priorities addressed by this goal.

- Priority 1: Basic (Conditions of Learning)
- Priority 2: State Standards (Conditions of Learning)
- Priority 4: Pupil Achievement (Pupil Outcomes)
- Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

CAASPP ELA from 2021 has gone from 41.9% at or exceeding standard to 42.3% in 2023. For math the district went from 33.5% meeting or exceeding to 31.6%. As the effects of the pandemic are still apparent in student achievement, the district must continue to focus on essential standards, accelerated learning, and additional academic support for students who are struggling in order to address unfinished learning and decrease the achievement gap that exists for low income, ELL, and FY. CAASPP ELA from 2021 has gone from 41.9% at or exceeding standard to 42.3% in 2023. For math the district went from 33.5% meeting or exceeding to 31.6%.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---|---|----------------|----------------|---|----------------------------------|
| 1.1 | Percentage of students who make progress toward meeting standards as measured by CAASPP. Pupil Achievement (Priority 4) | In 2023, 42% of students met or exceeded grade level standard on the CAASPP test in English/Language Arts and 32% in Math. ELA: 3rd: 39%, 4th: 36%, 5th: 41%, 6th: | | | 50% or more of students will meet/exceed standards in ELA and at least 43% in math. | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--|--|----------------|----------------|--|----------------------------------|
| | | 41%, 7th: 47%, 8th: 50% Math: 3rd: 37%, 4th: 36%, 5th: 25%, 6th: 37%, 7th: 32%, 8th: 26% | | | | |
| 1.2 | Percentage of EL pupils who make progress toward English proficiency as measured by ELPAC Pupil Achievement (Priority 4) | As reported on the 2023 Dashboard, 52.1% of students were making progress towards English language proficiency according to the ELPAC. | | | At least 60% of students will be making progress toward English language proficiency as measured by ELPAC. | |
| 1.3 | Early Literacy:BPST (1st & 2nd gr) Pupil Achievement (Priority 4) | 2024 T2 Basic Phonics Skills Test (BPST) data reflects the percent of students meeting grade level standard: 1st: 55% 2nd: 48% | | | At least 65% of students in 1st graders & 60% of 2nd graders will meet grade level benchmarks as measured by the BPST. | |
| 1.4 | Early Literacy: Letter Sounds (TK & K) Pupil Achievement (Priority 4)? | 2024 T2 TK & K Letter Sounds Assessment reflects the percent of students meeting grade level standard: TK: 87% K: 87% | | | At least 90% of students in TKers & 60% of Kindergarteners will meet grade level benchmarks as measured by the Letter Sounds Assessment. | |
| 1.5 | Implementation of State Standards: | 100% of teachers implement state board adopted academic | | | 100% of teachers will continue to implement state | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---|---|----------------|----------------|--|----------------------------------|
| | Conditions of Learning (Priority 2) | content and performance standards for all students, including the programs and services to enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency | | | board adopted academic content and performance standards for all students, including the programs and services to enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language | |
| 1.6 | Sufficient access to standards-aligned instructional materials. Basic Services: Conditions of Learning (Priority 1) | Every pupil in the school district has sufficient access to standards-aligned instructional materials as evidenced by annual textbook audit. | | | Every pupil in the school district will have sufficient access to standards-aligned instructional materials as evidenced by annual textbook audit. | |
| 1.7 | Access to Broad Course of Study (Priority 7) | All students have access to and are enrolled in a broad course of study including courses described under EC 51210, 51220(a)-(i), including the programs and services developed and provided to unduplicated pupils and | | | All students will have access to and are enrolled in a broad course of study including courses described under EC 51210, 51220(a)-(i), including the programs and services | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--------|--|----------------|----------------|--|----------------------------------|
| | | individuals with exceptional needs, and the programs and services that are provided to benefit these pupils, as evidenced by student course enrollment in PowerSchool. | | | developed and provided to unduplicated pupils and individuals with exceptional needs, and the programs and services that are provided to benefit these pupils, as evidenced by student course enrollment in PowerSchool. | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|--------------------------|--|----------------|--------------|
| 1.1 | Instructional Materials | Along with the use of adopted-curriculum, using supplemental programs (including but not limited to iReady, Renaissance, IXL, RazKids (Title I), NextGen Math (AMIMDBG) (Math Programs- effect size , etc.) and materials to meet student needs (Comprehensive Instructional Programs - effect size .72, Phonics Instruction - effect size .70). | \$732,916.00 | Yes |
| 1.2 | Professional Development | Provide professional development (including materials and supplies) via staff development days, release days, summer trainings, coaching, and after-school opportunities to build capacity in effective instruction, CCSS, curriculum implementation: literacy, science, math, social studies, academic language development, ELD standards (integrated & designated), UDL, and PE (AMIMDBG). Afterschool trainings on the Science of Reading. (Several teaching strategies - effect sizes vary) New Teachers will participate in the district's 2-year Research to Action program (specific professional development designed for teachers new to the district), Teacher Induction, and internships if needed. Mentor teachers for new teachers. Attend relevant conferences (Title II) (Professional Development Programs - effect size 1.2) Summer Training opportunities for staff (LREBG) Instructional Coach for certificated staff (LREBG) | \$1,192,667.00 | Yes |
| 1.3 | Collaboration | Twenty weekly collaboration hours will be provided to teachers during the school year with a focus on teaching & learning and use of student data or evidence of learning and build collective teacher efficacy (effect size 1.57) District participation and support of Reach Higher Shasta Literacy efforts to improve reading outcomes countywide. | \$1,223,163.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|----------|-----------------------------|--|----------------|--------------|
| 1.4 | Academic Intervention | <p>Aide support and supplementary materials to provide small group, targeted instruction to underperforming students (LI, ELL, FY). May include aides in TK classrooms to decrease staff:student ratio (Reducing class size - effect size .21)</p> <p>Use of Analytics program to determine academic need (Performance Matters - Title I)</p> <p>Site Literacy teachers serve each school site to provide coaching in effective instruction & intervention (Title I) with a district Literacy coach and teacher coach providing additional support to coaches and teachers (LREBG) (Small group learning - effect size .47).</p> <p>Sites will maintain library services/materials/Chromebooks/digital programs (Follett/Destiny, Title Peek) to provide ongoing access to books at appropriate reading levels for students.</p> | \$3,490,421.00 | Yes |
| 1.5 | Effective Use of Technology | <p>Continue instructional technology coaching (Edtech coach)(LREBG) to provide staff development and training for teachers and students to enhance learning, as well as certificated coaching on Chromebooks. Focus is to prepare our students for 21st century learning and mastery of California Standards and continued implementation of Google Suite for Education.</p> <p>Upgrade classroom smartboards. (Information communications technology - effect size .47)</p> <p>Maintain funding for digital learning programs to support instruction. (Online and digital tools - effect size .29)</p> <p>Purchase and/or replace technology infrastructure/tools/equipment, including cybersecurity tools.</p> <p>Maintain classified and certificated support staff to support technology assets.</p> <p>Ensure Access/Connectivity for students - 1:1 devices; Internet access if needed (Technology with elementary students - effect size .44)</p> | \$1,419,629.00 | Yes |
| 1.6 | Math & Science | <p>Math leads at each school (2 at K-8 sites) to assist in collaboration and teacher trainings in math instruction.</p> | \$99,435.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|----------|---------------------------|--|----------------|--------------|
| | | Science Camp for 5th-grade students (i.e. Lassen, etc.). .3 FTE teacher to coordinate and implement 5th-grade science lessons and related field trips. Materials for STEM classes (6-8 grade classes) (Science Programs - effect size .48). | | |
| 1.7 | Class Size Reduction | The district will maintain reduced teacher:student ratios in TK-3 classes to increase service and opportunities for students. Additional teachers allows for an average class size of 22 students (Reducing class size - effect size .21)(LREBG) | \$1,176,389.00 | Yes |
| 1.8 | EL Support | Maintain interpreter services and family liaison support to promote ELL progress (Title III). Additional tutoring groups will be offered, during school day (Supplemental Concentration) or after school (ELOP). Classroom schedules will indicate daily, designated ELD instruction. Additional ELD Aide support. Professional development for all teachers who teach integrated and designated ELD (cost in Action 1.2). | \$107,043.00 | Yes |
| 1.9 | Special Education Support | At least once a year and whenever updated, district Special Education personnel will meet with general education personnel to inform them of student goals/services, accommodations and modifications in their IEP. Special Education specific professional development will occur at least 3x a year and monthly collaboration with the Special Education Director. Professional Development for general ed teachers on inclusion and support of SWD (UDL) is provided at least once a year (cost in action 1.2). (Interventions for students with learning needs - effect size .77) PD for admin provided by SELPA and Sp Ed Director. | | No |

| Action # | Title | Description | Total Funds | Contributing |
|----------|-----------------------|---|----------------|--------------|
| 1.10 | Extended Day Learning | Extended day learning will be available for students before/after school 3-4 days a week and provided by certificated or classified staff. May include bus transportation. Partnerships with outside organizations. Details in ELOP Plan. | \$3,433,423.00 | No |
| 1.11 | Math & ELA (DA) | <p>As part of differentiated assistance, the district will engage in the following activities to improve outcomes in ELA and Math:</p> <p>Use of instructional materials in foundational reading that align with the science of reading.</p> <p>Provide small-group, targeted reading intervention to 1st/2nd grade students performing below benchmark with regular progress monitoring.</p> <p>Provide professional development to teachers in TK-2 on foundational reading instruction according to the science of reading.</p> <p>Implement the use of supplemental programs, such as Next Gen Math and IXL, to target individualized needs.</p> <p>Establish a math lead teacher at every school to support effective math instruction and provide professional development.</p> <p>Adopt district-wide high-leverage teaching strategies.</p> <p>District literacy/instructional leaders will conduct classroom walkthroughs to support effective literacy instruction practices.</p> | | No |

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|---|--------------|
| 2 | Foster a culture of safety and belonging with meaningful partnerships that provide a well-rounded educational experience. | Broad Goal |

State Priorities addressed by this goal.

- Priority 1: Basic (Conditions of Learning)
- Priority 3: Parental Involvement (Engagement)
- Priority 5: Pupil Engagement (Engagement)
- Priority 6: School Climate (Engagement)
- Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

The district's chronic absenteeism rate increased from 8% pre-pandemic, peaking at 39.8% in 2023, and landing at 21.5% in 2023. Likewise, suspensions have been higher than the state average (3.5%) at 6.8% in 2023. This speaks to the need to increase students' engagement and connection with school in a positive manner and address social-emotional and behavioral challenges. By increasing connectivity with students and families, multiple opportunities for activities, clubs, sports, and other well-rounded educational offerings, as well as active 2-way communication, the district can improve in all metrics. School safety remains of paramount importance. The effects of the pandemic have led to an increased need for social-emotional support as evidenced by survey responses, increased counseling referrals and threat assessments, and an increase in suspensions. As a result, the district has developed actions to increase efforts to support student well-being at the Tier 1 prevention level and Tier 2 intervention level. Additionally, measures to provide physical safety on campus will be increased/improved so that educational partners' input remains high with regard to feeling safe at school and knowing what to do in an emergency. These include the need for improved/increased transportation, counseling and behavior tech support, professional development, health services, SRO, facility upgrades, etc.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--|--|----------------|----------------|----------------------------------|----------------------------------|
| 2.1 | Chronic Absence Rate Pupil Engagement (Priority 5) | According to the 2023 CA Dashboard, the district's Chronic | | | The district average for Chronic | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---|--|----------------|----------------|--|----------------------------------|
| | | Absenteeism rate was 21.5%. Site Absenteeism rates 2022: Alta Mesa: 22.5% Boulder Creek (K-8): 14.2% Lassen View: 25.5% Mistletoe (K-8): 24% Parsons Jr. High: 13.8% Rother: 35% Shasta Meadows: 25.9% | | | Absenteeism will be below 15% | |
| 2.2 | Suspension Rate School Climate (Priority 6) | According to the 2023 CA Dashboard, the district's overall suspension rate was 6.8%. Site Suspension rates: Alta Mesa: 4.2% Boulder Creek (K-8): 4.8% Lassen View: 4% Mistletoe (K-8): 4.2% Parsons Jr. High: 14.6% Rother: 11.2% Shasta Meadows: 3.1% | | | Reduce overall suspension rate to 5.5% or less. | |
| 2.3 | Student Survey Data Pupil Engagement (Priority 5) | In 2024, 78% of students answered "yes" or "most of the time" to the question, "I like my school." | | | Maintain an average of 80% or more of positive responses on student survey question, "I am | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---|---|----------------|----------------|--|----------------------------------|
| | | | | | happy at this school/I like my school." | |
| 2.4 | Parent Survey Participation Parent Involvement (Priority 3) | In 2024, 550 parents responded to their school's survey. Site Parent responses: Alta Mesa: 43 Boulder Creek: 178 Lassen View: 62 Mistletoe: 57 Parsons: 43 Rother: 55 Shasta Meadows: 102 PACE: 10 | | | 800 parents/families will respond to the school survey. | |
| 2.5 | School Attendance Rate Pupil Engagement (Priority 5) | In March 2024, overall attendance rate was 94.1% Alta Mesa - 93.7 Boulder Creek - 94.9 Lassen View - 93.1 Mistletoe - 94.7 PACE - 89.4 Parsons - 92.4 Rother - 92.3 Shasta Meadows - 93.6 | | | By March 2024, overall attendance rate will be 95% or greater. | |
| 2.6 | Middle School Dropout Rate Pupil Engagement (Priority 5) | No students have dropped out of Middle School in 2023-2024 | | | By 2023-24 no students will have dropped out of Middle School. | |
| 2.7 | Student Survey: School Climate (Priority 6) | In 2024, 96% of students reported yes or mostly that "my | | | 90% or more of students will report that "my school | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---|--|----------------|----------------|--|----------------------------------|
| | | <p>school helps me know what to do in an emergency." Site rates 2024: Alta Mesa: 94.3% Boulder Creek (4-8): 98.1% Lassen View: 96.6% Mistletoe (4-8): 95% PACE: 95.8% Parsons Jr. High: 94.9% Rother: 97% Shasta Meadows: 97.3%</p> | | | helps me know what to do in an emergency." | |
| 2.8 | School Facilities maintained in good repair. Basic Services (Priority 1) | 0 Identified Instances where Facilities Do Not Meet The "Good Repair" Standard (Including Deficiencies and Extreme Deficiencies) as fo January 2024 | | | 0 Identified Instances where Facilities Do Not Meet The "Good Repair" Standard (Including Deficiencies and Extreme Deficiencies) | |
| 2.9 | Expulsion Data School Climate: Engagement (Priority 6) | There were 0 expulsions as of P2 in 2023-24 as of January 2024. | | | The district will have 0 expulsions. | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|-------------------------------|--|--------------|--------------|
| 2.1 | Attendance Support | Schools will utilize SART teams to intervene with families of students with poor attendance. Includes professional development for staff and paid time and/or subtime for meetings. Funding for attendance incentives (\$2/kid to sites) (approx. \$7,000) Attendance monitoring service through A2A and positive messaging(\$50,000) | \$34,634.00 | Yes |
| 2.2 | Supporting Parent Involvement | Communication with parents, including parents of individuals/students with exceptional needs, will be provided by, but not limited to, the following: School Messenger, My PowerSchool (Title I), Newsletters, Other communication software (including but not limited to Zoom, WeVideo, etc.) district/school website, and Reader Boards. Each school site will offer Family Night events to welcome parents to the school. The district will sponsor Parent Ed Classes. Positive Parent Outreach (\$1,000/site = \$8,000) The district will provide staff development on parent involvement (cost included in goal 1.2). | \$316,065.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|----------|--|---|----------------|--------------|
| | | <p>Annual Surveys will be given to gather parent input, as well as general educational partners' input meetings and Site Councils.</p> <p>Employ a Communications Coordinator to maintain and develop messaging for parents and schools.</p> | | |
| 2.3 | Well-Rounded Education, Sports, and Activities | <p>Each school site will maintain multiple opportunities for students to participate in extracurricular activities, including athletics and other clubs (i.e., Art, Garden/Greenhouses, Odyssey/GATE) to promote student engagement. (Extracurricular Programs - effect size .20, Creativity Programs - effect size .62)</p> <p>1st, 2nd, & 3rd-grade swim lesson opportunity (\$33,000)</p> <p>Horticulture teacher (50%) to develop horticulture lessons; Maintain garden/greenhouse personnel, materials, and hydroponic systems.</p> <p>Art and Music teachers and supplies for K-5 (Prop 28)</p> <p>P.E. Equipment to support physical activity. (AMIMDBG)</p> | \$827,212.00 | Yes |
| 2.4 | Student and Staff Well-being | <p>The district will maintain counselors and behavior techs at each school site in order to support the mental health and well-being of students.</p> <p>To support the implementation of an effective school counseling program, district counselors will purchase materials and participate in the monthly School Counselor Collaborative provided by the Shasta County Office of Education, annual suicide prevention trainings, other professional development, and monthly district meetings.</p> <p>Counselors will utilize intervention curriculum/materials (i.e., Zones) for addressing social skills or other self-management skills, and help develop support resources such as classroom calm corners and/or sensory rooms/wellness centers. (Behavioral Intervention Programs - effect size .62).</p> <p>Bullying prevention, and Suicide and Drug Prevention (7-8 Grades), including CIPA training in grades 3-8, at all school sites (i.e., Assemblies, Guest Speakers, School-wide Initiatives, Parent Communication, MindWise).</p> <p>All school sites will utilize positive behavior recognition. (Decreasing disruptive Behavior - effect size .34)</p> | \$1,583,332.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|------------|--------------------------|---|--------------|--------------|
| | | The district will maintain/increase community mentor programs (such as Elevate Youth and Catalyst) (LREBG), including fingerprinting costs for mentors, Each eligible site will participate in the California Community Schools Program which includes an identified Community Connector as a liaison between students/families and community resources. | | |
| 2.5 | School Climate | SEL and Leadership curriculum (Leader in Me) for teachers grades TK-8 (Self-efficacy - effect size .92) (Title IV). Staff will be trained in the "7 Habits of Highly Effective People," and Capturing Kids' Hearts (Motivation/Character Programs - effect size .34) (Title II). Assistant Principal and/or Teacher on Assignment to help with Multi-tiered Systems of Support. PBIS- Behavior tracking in PowerSchool. Sites will be trained in Restorative Justice practices. | \$294,835.00 | Yes |
| 2.6 | Transportation Services | The district will provide transportation, as staffing allows, to students who live outside the identified "walk zone" to increase safety, as well as services to students with disabilities, foster youth, and homeless students to promote attendance. | \$278,603.00 | Yes |
| 2.7 | Promoting Healthy Living | Tobacco Prevention program (TUPE Grant) will be implemented in jr. high. Vape Detectors will be installed in the bathrooms at all 6-8 sites. Maintain Health services including district nurses, LVN, and health clerks at sites. Health curriculum in 5th grade and jr. high. | \$233,931.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|----------|----------------------------|---|--------------|--------------|
| 2.8 | Jr. High Opportunities | <p>STEM: the three campuses that serve junior high students are provided funds for materials to integrate STEM activities in an elective, after-school club, or integrated into core science class.</p> <p>Music: all three of these campuses will provide music (choir and/or band) as an elective by a dedicated music teacher. Music instrument repairs (Prop 28), supplies (Prop 28), and field trips (AMIMDBG)</p> <p>Art: all three campuses will offer an Art elective. (Extracurricular Programs - effect size .20, Creativity Programs - effect size .62)</p> <p>WEB: all three campuses will offer Where Everyone Belongs clubs for eighth grade students to mentor sixth grade students, including a summer camp to train student WEB leaders. (Positive Peer influences - effect size .53)</p> <p>College Visits: all three campuses are provided funding to facilitate a college campus visit.</p> <p>Gear Up: all three campuses will participate in the Gear Up grant partnership with Simpson University. Activities will promote college and career awareness as well as provide support to students for school success in preparation for high school and beyond.</p> <p>Administrators participate with Reach Higher Shasta in efforts to support transition from 8th to 9th grade and share data.</p> | \$465,982.00 | Yes |
| 2.9 | Facilities and Maintenance | <p>Playground surfaces and/or equipment will be updated to improve safety where most needed.</p> <p>Complete upgrade of and maintain HVAC systems and safety improvements made to facilities.</p> | \$525,000.00 | No |
| 2.10 | Safety | <p>The district will use the service of Raptor Technology to effectively screen and monitor all school visitors and volunteers. Maintain security cameras at school sites to improve visibility and safety.</p> <p>Upgrades to the telephone systems</p> <p>Safety Notification system (Catapult)</p> <p>SRO</p> | \$222,310.00 | Yes |

| Action # | Title | Description | Total Funds | Contributing |
|----------|----------------------------------|---|-------------|--------------|
| 2.11 | Alternatives to Suspensions (DA) | <p>As part of differentiated assistance, the district will engage in the following activities to reduce suspension rates:</p> <ul style="list-style-type: none"> Consultation with County office of Education Establishment of Differentiated Assistance Committee Professional Development in Restorative Justice, De-escalation, Leader in Me, Capturing Kids' Hearts (new teachers) Implementation of BEH to improve tracking discipline data and provide positive reinforcement Wellness Coaches Use of Alternatives: Saturday School, Buddy classrooms, After school, Structured Day, Restoration Projects, Peer Court | | No |

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|---|------------------------------|
| 3 | PACE's socioeconomically disadvantaged students will improve outcomes with reductions in suspensions and chronic absenteeism. | Equity Multiplier Focus Goal |

State Priorities addressed by this goal.

- Priority 1: Basic (Conditions of Learning)
- Priority 2: State Standards (Conditions of Learning)
- Priority 4: Pupil Achievement (Pupil Outcomes)
- Priority 5: Pupil Engagement (Engagement)
- Priority 6: School Climate (Engagement)
- Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

90% of PACE students are SED and attend this alternative school to address behavioral challenges in order to be successful at a comprehensive school and have extremely high rates of suspension and chronic absenteeism. Underlying needs must be addressed in order to improve attendance, suspension rates, and engage in academic learning.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--|---|----------------|----------------|---|----------------------------------|
| 3.1 | Suspension of Socio-economically Disadvantaged (SED) students at PACE | According to the 2023 CA Dashboard, the suspension rate for SED students at PACE was 36.2%. | | | Reduce suspension rate to 30% or less | |
| 3.2 | Chronic absenteeism of Socio-economically Disadvantaged (SED) students at PACE | According to the 2023 CA Dashboard, the chronic absenteeism rate for SED students at PACE was 60.5% | | | Reduce chronic absenteeism rates to 25% or less | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|--------------------------------|---|-------------|--------------|
| 3.1 | Reduced adult-to-student ratio | Additional staffing will be used to lower adult:student ratios in order to reduce disruptive behaviors (effect size .82), foster positive adult-student relationships (effect size .62), and support student self-regulation (effect size .66). | \$56,841.00 | No |
| 3.2 | Staff Professional Development | PACE staff will receive additional training in such as, de-escalation, systems to support positive behavior, student goal setting to build collective teacher efficacy (effect size 1.34) . | | No |

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|--|------------------------------|
| 4 | Rother students will improve outcomes in target areas of suspension, chronic absenteeism, and ELA performance. | Equity Multiplier Focus Goal |

State Priorities addressed by this goal.

| |
|--|
| <p>Priority 1: Basic (Conditions of Learning)</p> <p>Priority 2: State Standards (Conditions of Learning)</p> <p>Priority 4: Pupil Achievement (Pupil Outcomes)</p> <p>Priority 5: Pupil Engagement (Engagement)</p> <p>Priority 6: School Climate (Engagement)</p> <p>Priority 8: Other Pupil Outcomes (Pupil Outcomes)</p> |
|--|

An explanation of why the LEA has developed this goal.

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Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|-----------------------------|---|----------------|----------------|--|----------------------------------|
| 4.1 | Suspensions rates at Rother | <p>According to the 2023 CA Dashboard, suspension rates for specific subgroups as follows:</p> <p>Socioeconomically Disadvantaged - 12.2%</p> <p>Students with Disability - 11.3%</p> <p>White - 14.4%</p> <p>Two or More Races - 11.6%</p> | | | All student groups will reduce suspensions by 2% by CA Dashboard 2026. | |

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|---------------------------------|--|----------------|----------------|---|----------------------------------|
| 4.2 | Chronic Absenteeism at Rother | According to the 2023 CA Dashboard, chronic absenteeism rates were as follows: Two or More Races - 47.6% | | | Students of Two or More Races will reduce chronic absenteeism by 5% by CA Dashboard 2026. | |
| 4.3 | English Language Arts at Rother | According to the 2023 CA Dashboard, the following subgroup scored as follows: Hispanic - 94.5 points below standard | | | Increase 3 points toward standard for Hispanic students by CA Dashboard 2026. | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|---------------------------------|--|--------------|--------------|
| 4.1 | Reading Intervention Teacher | An additional .4 FTE teacher to provide targeted reading intervention (effect size .82), prioritizing grades 1st-3rd. Will collaborate with classroom teachers, review data, and provide progress monitoring toward identified outcomes/benchmarks (effect size .97). Emphasis on effective instruction of foundational skills, such as: phonological awareness (effect size .74), phonics (effect size .48), repeated reading (effect size .80) | \$49,834.00 | No |
| 4.2 | PE Teacher | A PE teacher will be utilized to support targeted reading groups w/ scaffolding (effect size .82) and use play to foster resilience, health, and well-being (effect size .52) as well as reduce absences. Utilize outdoor activities to promote group or team interactions through shared challenges (effect size .49). | \$90,555.00 | No |
| 4.3 | Instructional Coach: math focus | Instructional math coach will support teachers in building collective teacher efficacy through (effect size 1.34) planning instruction, analyzing data to identify needs and oversee targeted intervention, Support implementation of core curriculum, Everyday Math, and supplemental programs, such as i-Ready, Next Gen Math, IXL (effect size .59). Coach will model and support implementation of effective teaching strategies, such as: direct/explicit instruction (effect size .59), specific skill instruction/practice (effect size .73), mathematical reasoning to solve practical problems (effect size .98), providing feedback and cues to advance (effect size 1.01), cooperative learning (effect size .62). | \$156,502.00 | No |
| 4.4 | Behavior Support | Increased behavior tech aide support for fostering positive student behavior through de-escalation strategies, practicing positive behaviors, and providing increased supervision. | \$30,218.00 | No |
| 4.5 | Professional Development | Staff will have the opportunity for professional development to build capacity in areas that may include: supporting positive student behavior, de-escalation, student goal-setting (effect size .60), direct instruction (effect | \$12,275.00 | No |

| Action # | Title | Description | Total Funds | Contributing |
|----------|-------|---|-------------|--------------|
| | | size .56), effective classroom discussion (effect size .82), explicit teaching strategies (effect size .63), feedback (effect size 1.01), and success criteria (effect size .64), collective teacher efficacy (effect size 1.34). Professional development in coaching and teaching strategies. | | |

Goals and Actions

Goal

| Goal # | Description | Type of Goal |
|--------|-------------|--------------|
| 5 | | |

State Priorities addressed by this goal.

An explanation of why the LEA has developed this goal.

Measuring and Reporting Results

| Metric # | Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|----------|--------|----------|----------------|----------------|---------------------------|----------------------------------|
| | | | | | | |

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

| Action # | Title | Description | Total Funds | Contributing |
|----------|-------|-------------|-------------|--------------|
|----------|-------|-------------|-------------|--------------|

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

| | |
|---|--|
| Total Projected LCFF Supplemental and/or Concentration Grants | Projected Additional 15 percent LCFF Concentration Grant |
| \$8811898 | \$ |

Required Percentage to Increase or Improve Services for the LCAP Year

| Projected Percentage to Increase or Improve Services for the Coming School Year | LCFF Carryover — Percentage | LCFF Carryover — Dollar | Total Percentage to Increase or Improve Services for the Coming School Year |
|---|-----------------------------|-------------------------|---|
| 20.558% | 0.000% | \$0.00 | 20.558% |

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|---|---|------------------------------------|
| 1.1 | <p>Action: Instructional Materials</p> <p>Need: Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Access and interaction with research-based, standards-aligned curriculum and supplemental programs to meet student needs LEA-wide due to large percentage of low-income students. | 1.1, 1.2, 1.3, 1.4, 1.5, 1.6 |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|--|------------------------------------|
| 1.2 | <p>Action: Professional Development</p> <p>Need: Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Identify effective instructional strategies and build capacity in staff to meet student needs LEA-wide due to large percentage of low income students. | 1.1, 1.2, 1.3, 1.4, 1.5, 1.6 |
| 1.3 | <p>Action: Collaboration</p> <p>Need: Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Identify effective instructional strategies, promote teacher efficacy to meet students LEA-wide due to the large percentage of low income students. | 1.1, 1.2, 1.3, 1.4, 1.5 |
| 1.4 | <p>Action: Academic Intervention</p> <p>Need: Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Address Tier 2 academics with differentiated, small group instruction LEA-wide due to large percentage of low income students. | 1.1, 1.2, 1.3, 1.4, 1.5, 1.6 |
| 1.5 | <p>Action: Effective Use of Technology</p> <p>Need:</p> | Access to digital curriculum and tools to support student achievement LEA-wide due to large percentage of low income students. | 1.1, 1.2, 1.3, 1.4, 1.5, 1.6, 1.7 |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|--|------------------------------------|
| | <p>Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | | |
| 1.6 | <p>Action: Math & Science</p> <p>Need: Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Provide programs, opportunities and supplies for standard mastery of math and science LEA-wide due to large percentage of low income students. | 1.1, 1.5, 1.7 |
| 1.7 | <p>Action: Class Size Reduction</p> <p>Need: Achievement gap in English Learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Create lower adult to student ratios LEA-wide due to large percentage of low income students. | 1.1, 1.2, 1.3, 1.4, 1.6, 1.7 |
| 2.1 | <p>Action: Attendance Support</p> <p>Need: High rates of chronic absenteeism.</p> <p>Scope:</p> | Increasing positive communication with families and providing needed resources, LEA wide due to high percentage of Low Income students. | 2.1, 2.5 |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|--|------------------------------------|
| | LEA-wide | | |
| 2.2 | <p>Action: Supporting Parent Involvement</p> <p>Need: Low participation of families of English learners, Foster Youth, and Low Income students.</p> <p>Scope: LEA-wide</p> | Increase connectivity and 2-way communication of families, LEA wide due to high percentage of Low Income students. | 2.4 |
| 2.3 | <p>Action: Well-Rounded Education, Sports, and Activities</p> <p>Need: Under-resourced students lack opportunities for experiences that provide a foundation for further learning and development.</p> <p>Scope: LEA-wide</p> | Provides opportunities to learning, engagement, and development, LEA wide due to high percentage of Low Income students. | 2.3, 2.5 |
| 2.4 | <p>Action: Student and Staff Well-being</p> <p>Need: Students and staff report a lack of motivation, fatigue, and poor mental health evidenced by survey responses, increased counseling referrals and threat assessments, and an increase in suspensions.</p> | Responds to social-emotional needs of staff and students, LEA-wide to due to large percentage of low-income students. | 2.1, 2.2 , 2.3, 2.5, 2.6 |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|-------------------|--|---|-------------------------------------|
| | <p>Scope: LEA-wide</p> | | |
| <p>2.5</p> | <p>Action: School Climate</p> <p>Need: Students and staff lack of motivation, fatigue, and poor mental health evidenced by survey responses, increased behavior referrals, and an increase in suspensions.</p> <p>Scope: LEA-wide</p> | <p>Responds to social-emotional needs of staff and students, LEA-wide to due to large percentage of low-income students.</p> | <p>2.1, 2.2, 2.3, 2.5, 2.6</p> |
| <p>2.6</p> | <p>Action: Transportation Services</p> <p>Need: Under-resourced students lack consistent transportation to and from school.</p> <p>Scope: LEA-wide</p> | <p>Provides transportation for students and promote attendance, LEA wide due to large percentage of low income students.</p> | <p>2.1, 2.5</p> |
| <p>2.7</p> | <p>Action: Promoting Healthy Living</p> <p>Need: Under-resourced students lack access to health services and information of healthy living, as well as receive discipline consequences for unhealthy choices.</p> | <p>Provide students with education and services for healthier living, LEA wide due to high percentage of low income students.</p> | <p>2.1, 2.2, 2.5, 2.6, 2.7, 2.9</p> |

| Goal and Action # | Identified Need(s) | How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis | Metric(s) to Monitor Effectiveness |
|--------------------|--|---|------------------------------------|
| | <p>Scope: LEA-wide</p> | | |
| <p>2.8</p> | <p>Action: Jr. High Opportunities</p> <p>Need: Under-resourced students lack opportunities for experiences that provide a foundation for further learning and development.</p> <p>Scope: Schoolwide</p> | <p>Provides opportunities to learning, engagement, and development, LEA wide due to high percentage of Low Income students.</p> | <p>2.1, 2.3, 2.5, 2.6</p> |
| <p>2.10</p> | <p>Action: Safety</p> <p>Need: Safe and orderly environments are crucial for learning environments, and may not be provided outside of school hours for unduplicated students.</p> <p>Scope: LEA-wide</p> | <p>Provide clean, safe, and well-maintained facilities for consistent and orderly school operations, LEA wide due to large percentage of low income students.</p> | <p>2.1, 2.3, 2.7</p> |

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

| Goal and Action # | Identified Need(s) | How the Action(s) are Designed to Address Need(s) | Metric(s) to Monitor Effectiveness |
|-------------------|--|--|------------------------------------|
| 1.8 | <p>Action: EL Support</p> <p>Need: Achievement gap in English Learners</p> <p>Scope: Limited to Unduplicated Student Group(s)</p> | Providing designated ELD instruction and additional supports, LEA-wide due to EL enrollment at each school site. | 1.2 |

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

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Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

| |
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| Staff-to-student ratios by type of school and concentration of unduplicated students | Schools with a student concentration of 55 percent or less | Schools with a student concentration of greater than 55 percent |
|--|--|---|
| Staff-to-student ratio of classified staff providing direct services to students | | |

| Staff-to-student ratios by type of school and concentration of unduplicated students | Schools with a student concentration of 55 percent or less | Schools with a student concentration of greater than 55 percent |
|---|--|---|
| Staff-to-student ratio of certificated staff providing direct services to students | | |

2024-25 Total Expenditures Table

| LCAP Year | 1. Projected LCFF Base Grant (Input Dollar Amount) | 2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount) | 3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1) | LCFF Carryover — Percentage (Input Percentage from Prior Year) | Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %) |
|-----------|--|--|---|--|---|
| Totals | 42863337 | 8811898 | 20.558% | 0.000% | 20.558% |

| Totals | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Total Personnel | Total Non-personnel |
|--------|----------------|-------------------|--------------|----------------|-----------------|-----------------|---------------------|
| Totals | \$9,056,778.00 | \$7,033,034.00 | \$525,000.00 | \$1,438,403.00 | \$18,053,215.00 | \$11,454,871.00 | \$6,598,344.00 |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|-----------------------------|--|---|---------------------------------|--|-------------|-----------|-----------------|---------------------|----------------|-------------------|-------------|----------------|----------------|---|
| 1 | 1.1 | Instructional Materials | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | | \$0.00 | \$732,916.00 | \$225,000.00 | \$503,517.00 | | \$4,399.00 | \$732,916.00 | 2.49 |
| 1 | 1.2 | Professional Development | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$1,047,167.00 | \$145,500.00 | \$816,957.00 | \$285,710.00 | | \$90,000.00 | \$1,192,667.00 | 9.02 |
| 1 | 1.3 | Collaboration | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$1,223,163.00 | \$0.00 | \$1,223,163.00 | | | | \$1,223,163.00 | 13.51 |
| 1 | 1.4 | Academic Intervention | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$3,273,818.00 | \$216,603.00 | \$2,284,110.00 | | | \$1,206,311.00 | \$3,490,421.00 | 25.22 |
| 1 | 1.5 | Effective Use of Technology | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$951,875.00 | \$467,754.00 | \$1,296,654.00 | \$122,975.00 | | | \$1,419,629.00 | 14.32 |
| 1 | 1.6 | Math & Science | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$54,934.00 | \$44,501.00 | \$99,435.00 | | | | \$99,435.00 | 1.10 |
| 1 | 1.7 | Class Size Reduction | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$1,176,389.00 | \$0.00 | \$1,142,205.00 | \$34,184.00 | | | \$1,176,389.00 | 12.61 |
| 1 | 1.8 | EL Support | English Learners | Yes | Limited to Unduplicated Student | English Learners | | | \$103,043.00 | \$4,000.00 | \$83,770.00 | | | \$23,273.00 | \$107,043.00 | .92 |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|--|--|---|------------|--|---|-----------|-----------------|---------------------|--------------|-------------------|-------------|---------------|----------------|---|
| | | | | | Group(s) | | | | | | | | | | | |
| 1 | 1.9 | Special Education Support | Students with Disabilities | No | | | | | | | | | | | | |
| 1 | 1.10 | Extended Day Learning | All | No | | | | | \$144,080.00 | \$3,289,343.00 | | \$3,433,423.00 | | | \$3,433,423.00 | |
| 1 | 1.11 | Math & ELA (DA) | FY, Homeless with Students with Disabilities | No | | | | | | | | | | | | |
| 2 | 2.1 | Attendance Support | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$0.00 | \$34,634.00 | \$34,634.00 | | | | \$34,634.00 | .38 |
| 2 | 2.2 | Supporting Parent Involvement | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$129,065.00 | \$187,000.00 | \$304,065.00 | | | \$12,000.00 | \$316,065.00 | 3.36 |
| 2 | 2.3 | Well-Rounded Education, Sports, and Activities | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$747,552.00 | \$79,660.00 | \$297,537.00 | \$529,675.00 | | | \$827,212.00 | 3.29 |
| 2 | 2.4 | Student and Staff Well-being | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$1,381,832.00 | \$201,500.00 | \$17,500.00 | \$1,565,832.00 | | | \$1,583,332.00 | .19 |
| 2 | 2.5 | School Climate | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$177,415.00 | \$117,420.00 | \$200,415.00 | | | \$94,420.00 | \$294,835.00 | 2.21 |
| 2 | 2.6 | Transportation Services | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$0.00 | \$278,603.00 | \$270,603.00 | | | \$8,000.00 | \$278,603.00 | 2.99 |
| 2 | 2.7 | Promoting Healthy Living | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$232,931.00 | \$1,000.00 | \$233,931.00 | | | | \$233,931.00 | 2.58 |
| 2 | 2.8 | Jr. High Opportunities | English Foster Low Learners Youth Income | Yes | Schoolwide | English Learners Foster Youth Low Income | Specific Schools: Boulder Creek, Mistletoe, Parsons | | \$415,382.00 | \$50,600.00 | \$304,489.00 | \$161,493.00 | | | \$465,982.00 | 3.36 |

| Goal # | Action # | Action Title | Student Group(s) | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Time Span | Total Personnel | Total Non-personnel | LCFF Funds | Other State Funds | Local Funds | Federal Funds | Total Funds | Planned Percentage of Improved Services |
|--------|----------|----------------------------------|---|---|----------|--|----------|-----------|-----------------|---------------------|--------------|-------------------|--------------|---------------|--------------|---|
| | | | | | | | 6-8 | | | | | | | | | |
| 2 | 2.9 | Facilities and Maintenance | All | No | | | | | \$0.00 | \$525,000.00 | | | \$525,000.00 | | \$525,000.00 | |
| 2 | 2.10 | Safety | English Foster Low Learners Youth Income | Yes | LEA-wide | English Learners Foster Youth Low Income | | | \$0.00 | \$222,310.00 | \$222,310.00 | | | | \$222,310.00 | 2.45 |
| 2 | 2.11 | Alternatives to Suspensions (DA) | FY, Homeless with Students Disabilities | No | | | | | | | | | | | | |
| 3 | 3.1 | Reduced adult-to-student ratio | All | No | | | | | \$56,841.00 | \$0.00 | | \$56,841.00 | | | \$56,841.00 | |
| 3 | 3.2 | Staff Professional Development | All | No | | | | | | | | | | | | |
| 4 | 4.1 | Reading Intervention Teacher | Underperforming students All | No | | | | | \$49,834.00 | \$0.00 | | \$49,834.00 | | | \$49,834.00 | |
| 4 | 4.2 | PE Teacher | All | No | | | | | \$90,555.00 | \$0.00 | | \$90,555.00 | | | \$90,555.00 | |
| 4 | 4.3 | Instructional Coach: math focus | Underperforming students All | No | | | | | \$156,502.00 | \$0.00 | | \$156,502.00 | | | \$156,502.00 | |
| 4 | 4.4 | Behavior Support | All | No | | | | | \$30,218.00 | \$0.00 | | \$30,218.00 | | | \$30,218.00 | |
| 4 | 4.5 | Professional Development | All | No | | | | | \$12,275.00 | \$0.00 | | \$12,275.00 | | | \$12,275.00 | |

2024-25 Contributing Actions Table

| 1. Projected LCFF Base Grant | 2. Projected LCFF Supplemental and/or Concentration Grants | 3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1) | LCFF Carryover — Percentage (Percentage from Prior Year) | Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %) | 4. Total Planned Contributing Expenditures (LCFF Funds) | 5. Total Planned Percentage of Improved Services (%) | Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5) | Totals by Type | Total LCFF Funds |
|------------------------------|--|---|--|---|---|--|--|--------------------------|------------------|
| 42863337 | 8811898 | 20.558% | 0.000% | 20.558% | \$9,056,778.00 | 100.000% | 121.129 % | Total: | \$9,056,778.00 |
| | | | | | | | | LEA-wide Total: | \$8,668,519.00 |
| | | | | | | | | Limited Total: | \$83,770.00 |
| | | | | | | | | Schoolwide Total: | \$304,489.00 |

| Goal | Action # | Action Title | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Planned Expenditures for Contributing Actions (LCFF Funds) | Planned Percentage of Improved Services (%) |
|------|----------|-----------------------------|---|----------|--|-------------|--|---|
| 1 | 1.1 | Instructional Materials | Yes | LEA-wide | English Learners Foster Youth Low Income | All Schools | \$225,000.00 | 2.49 |
| 1 | 1.2 | Professional Development | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$816,957.00 | 9.02 |
| 1 | 1.3 | Collaboration | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$1,223,163.00 | 13.51 |
| 1 | 1.4 | Academic Intervention | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$2,284,110.00 | 25.22 |
| 1 | 1.5 | Effective Use of Technology | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$1,296,654.00 | 14.32 |
| 1 | 1.6 | Math & Science | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$99,435.00 | 1.10 |
| 1 | 1.7 | Class Size Reduction | Yes | LEA-wide | English Learners Foster Youth | | \$1,142,205.00 | 12.61 |

| Goal | Action # | Action Title | Contributing to Increased or Improved Services? | Scope | Unduplicated Student Group(s) | Location | Planned Expenditures for Contributing Actions (LCFF Funds) | Planned Percentage of Improved Services (%) |
|------|----------|--|---|--|--|--|--|---|
| | | | | | Low Income | | | |
| 1 | 1.8 | EL Support | Yes | Limited to Unduplicated Student Group(s) | English Learners | | \$83,770.00 | .92 |
| 2 | 2.1 | Attendance Support | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$34,634.00 | .38 |
| 2 | 2.2 | Supporting Parent Involvement | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$304,065.00 | 3.36 |
| 2 | 2.3 | Well-Rounded Education, Sports, and Activities | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$297,537.00 | 3.29 |
| 2 | 2.4 | Student and Staff Well-being | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$17,500.00 | .19 |
| 2 | 2.5 | School Climate | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$200,415.00 | 2.21 |
| 2 | 2.6 | Transportation Services | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$270,603.00 | 2.99 |
| 2 | 2.7 | Promoting Healthy Living | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$233,931.00 | 2.58 |
| 2 | 2.8 | Jr. High Opportunities | Yes | Schoolwide | English Learners Foster Youth Low Income | Specific Schools: Boulder Creek, Mistletoe, Parsons 6-8 | \$304,489.00 | 3.36 |
| 2 | 2.10 | Safety | Yes | LEA-wide | English Learners Foster Youth Low Income | | \$222,310.00 | 2.45 |

2023-24 Annual Update Table

| Totals | Last Year's Total Planned Expenditures (Total Funds) | Total Estimated Expenditures (Total Funds) |
|--------|--|--|
| Totals | \$15,148,113.00 | \$15,695,081.00 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|---|--|--|---|
| 1 | 1.1 | Teacher Collaboration | Yes | \$1,035,487.00 | 1,221,714 |
| 1 | 1.2 | Instructional Materials | Yes | \$196,144.00 | 268,574 |
| 1 | 1.3 | Professional Development: Implementation of State Standards | Yes | \$1,035,409.00 | 936,048 |
| 1 | 1.4 | Class Size Reduction | Yes | \$960,000.00 | 1,164,816 |
| 1 | 1.5 | Extended Day Learning | No | \$2,352,463.00 | 1,923,485 |
| 1 | 1.6 | Effective use of Technology | Yes | \$1,182,017.00 | 1,757,994 |
| 1 | 1.7 | Academic Interventions | Yes | \$3,353,258.00 | 3,111,370 |
| 1 | 1.8 | ELL Support | Yes | \$63,179.00 | 54,682 |
| 1 | 1.9 | Special Education Academic Support | No | | |
| 1 | 1.10 | Moderate/Severe Program | No | | |
| 1 | 1.11 | Expand TK | No | \$232,060.00 | 296,853 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|---|--|--|---|
| | | | | | |
| 2 | 2.1 | SART Teams: reducing chronic absences | Yes | \$34,644.00 | 35,637 |
| 2 | 2.2 | Promoting Parent Involvement | Yes | \$563,000.00 | 408,323 |
| 2 | 2.3 | Sports & Clubs/Activities to promote pupil engagement | Yes | \$405,554.00 | 395,537 |
| 2 | 2.4 | Special Education Behavior Supports | No Yes | | 9,700 |
| 2 | 2.5 | Well-rounded Educational Opportunities | Yes | \$10,000.00 | 7,348 |
| 2 | 2.6 | FY/Homeless Students | No Yes | \$8,000.00 | 2,196 |
| 2 | 2.7 | Jr. High Opportunities | Yes | \$530,995.00 | 949,885 |
| 2 | 2.8 | Alternative School | No | \$187,466.00 | 187,204 |
| 3 | 3.1 | Social-Emotional & Behavioral Supports (Tier 2) | Yes | \$1,415,881.00 | 1,430,098 |
| 3 | 3.2 | Transportation | Yes | \$293,429.00 | 258,181 |
| 3 | 3.3 | Campus Safety & Maintenance | Yes | \$270,000.00 | 230,494 |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributed to Increased or Improved Services? | Last Year's Planned Expenditures (Total Funds) | Estimated Actual Expenditures (Input Total Funds) |
|--------------------|----------------------|--|--|--|---|
| 3 | 3.4 | Social-Emotional Learning & Well-Being (Tier 1 Prevention) | No Yes | \$63,000.00 | 58,236 |
| 3 | 3.5 | Professional Development: School Climate | No | \$71,000.00 | 107,244 |
| 3 | 3.6 | Multi-tiered System of Supports | Yes | \$162,930.00 | 174,991 |
| 3 | 3.8 | School Resource Officer | Yes | \$144,450.00 | 150,228 |
| 3 | 3.10 | COVID Protocols | No | | |
| 3 | 3.11 | Health Services | Yes | \$577,747.00 | 554,243 |

2023-24 Contributing Actions Annual Update Table

| 6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount) | 4. Total Planned Contributing Expenditures (LCFF Funds) | 7. Total Estimated Expenditures for Contributing Actions (LCFF Funds) | Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4) | 5. Total Planned Percentage of Improved Services (%) | 8. Total Estimated Percentage of Improved Services (%) | Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8) |
|--|---|---|--|--|--|--|
| 8,842,481 | \$9,002,917.00 | \$9,380,343.00 | (\$377,426.00) | 100.000% | 100.000% | 0.000% |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributing to Increased or Improved Services? | Last Year's Planned Expenditures for Contributing Actions (LCFF Funds) | Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds) | Planned Percentage of Improved Services | Estimated Actual Percentage of Improved Services (Input Percentage) |
|--------------------|----------------------|---|---|--|---|---|---|
| 1 | 1.1 | Teacher Collaboration | Yes | \$1,035,487.00 | 1,221,714 | 11.5 | 13.02 |
| 1 | 1.2 | Instructional Materials | Yes | \$196,144.00 | 232,050 | 2.18 | 2.47 |
| 1 | 1.3 | Professional Development: Implementation of State Standards | Yes | \$715,409.00 | 750,970 | 7.95 | 8.01 |
| 1 | 1.4 | Class Size Reduction | Yes | \$960,000.00 | 1,164,816 | 10.66 | 12.42 |
| 1 | 1.6 | Effective use of Technology | Yes | \$1,182,017.00 | 1,757,994 | 13.13 | 18.74 |
| 1 | 1.7 | Academic Interventions | Yes | \$2,131,672.00 | 1,905,506 | 23.68 | 20.31 |
| 1 | 1.8 | ELL Support | Yes | \$23,179.00 | 35,770 | .26 | .38 |
| 2 | 2.1 | SART Teams: reducing chronic absences | Yes | \$34,644.00 | 35,637 | .39 | .38 |
| 2 | 2.2 | Promoting Parent Involvement | Yes | \$545,000.00 | 404,437 | 6.05 | 4.31 |
| 2 | 2.3 | Sports & Clubs/Activities to promote pupil engagement | Yes | \$358,554.00 | 384,847 | 3.98 | 4.1 |
| 2 | 2.4 | Special Education Behavior Supports | Yes | 0 | 9,700 | | .1 |
| 2 | 2.5 | Well-rounded Educational Opportunities | Yes | \$10,000.00 | 7,348 | .11 | .08 |
| 2 | 2.6 | FY/Homeless Students | Yes | 0 | | | |

| Last Year's Goal # | Last Year's Action # | Prior Action/Service Title | Contributing to Increased or Improved Services? | Last Year's Planned Expenditures for Contributing Actions (LCFF Funds) | Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds) | Planned Percentage of Improved Services | Estimated Actual Percentage of Improved Services (Input Percentage) |
|--------------------|----------------------|--|---|--|---|---|---|
| 2 | 2.7 | Jr. High Opportunities | Yes | \$465,842.00 | 240,013 | 5.17 | 2.56 |
| 3 | 3.1 | Social-Emotional & Behavioral Supports (Tier 2) | Yes | \$251,006.00 | 178,231 | 2.79 | 1.9 |
| 3 | 3.2 | Transportation | Yes | \$293,429.00 | 258,181 | 3.26 | 2.75 |
| 3 | 3.3 | Campus Safety & Maintenance | Yes | \$270,000.00 | 230,494 | 3 | 2.46 |
| 3 | 3.4 | Social-Emotional Learning & Well-Being (Tier 1 Prevention) | Yes | \$0.00 | 8,000 | | .09 |
| 3 | 3.6 | Multi-tiered System of Supports | Yes | \$162,930.00 | 174,991 | 1.81 | 1.87 |
| 3 | 3.8 | School Resource Officer | Yes | \$144,450.00 | 150,228 | 1.6 | 1.6 |
| 3 | 3.11 | Health Services | Yes | \$223,154.00 | 229,416 | 2.48 | 2.45 |

2023-24 LCFF Carryover Table

| 9. Estimated Actual LCFF Base Grant (Input Dollar Amount) | 6. Estimated Actual LCFF Supplemental and/or Concentration Grants | LCFF Carryover — Percentage (Percentage from Prior Year) | 10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %) | 7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds) | 8. Total Estimated Actual Percentage of Improved Services (%) | 11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8) | 12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9) | 13. LCFF Carryover — Percentage (12 divided by 9) |
|---|---|--|---|--|---|--|--|---|
| 32,561,773 | 8,842,481 | 0.00 | 27.156% | \$9,380,343.00 | 100.000% | 128.808% | \$0.00 | 0.000% |

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA’s community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA’s LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA’s annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).

- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in EC sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of EC sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain

accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.

- If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

| Metric | Baseline | Year 1 Outcome | Year 2 Outcome | Target for Year 3 Outcome | Current Difference from Baseline |
|--|--|---|---|--|--|
| Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric. | Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric. | Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then. | Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then. | Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric. | Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then. |

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

- For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

- The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8).

Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action’s number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.

- **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as

a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

- This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

- This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

- This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

- This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

- This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

California Department of Education
November 2023



LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Enterprise Elementary School District Redding, CA 96002

CDS Code: 45 69971 0000000

School Year: 2024-25

LEA contact information:

Heather Armelino

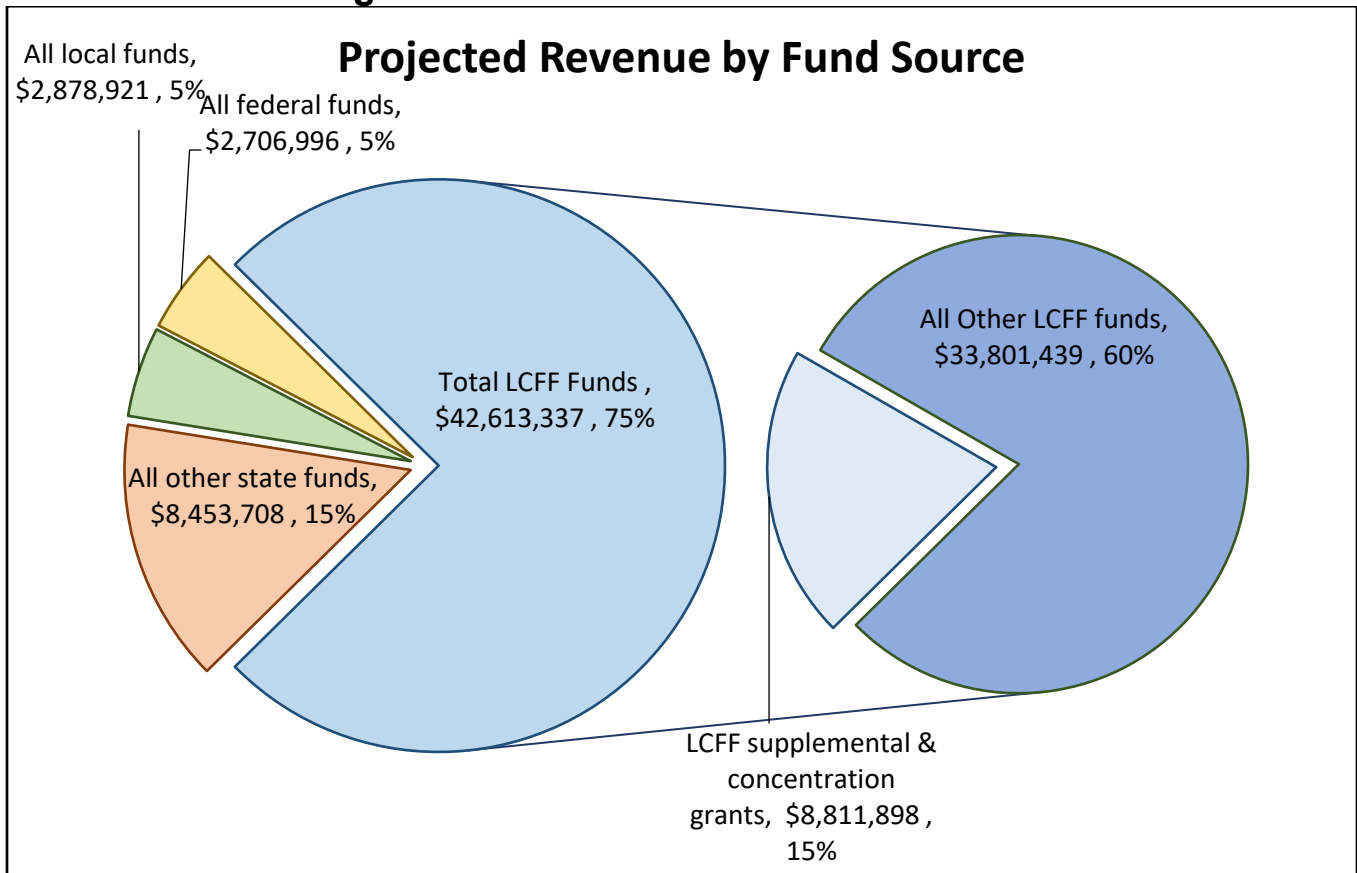
Superintendent

harmelino@eesd.net

(530) 224-4100

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year

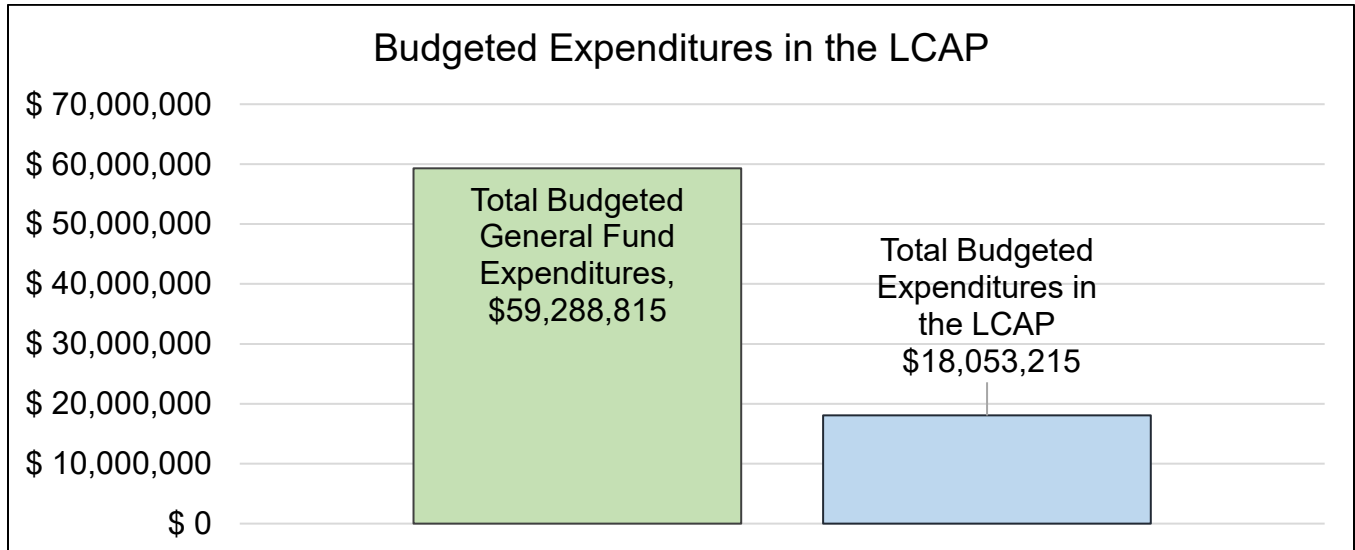


This chart shows the total general purpose revenue Enterprise Elementary School District Redding, CA 96002 expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Enterprise Elementary School District Redding, CA 96002 is \$56,652,962, of which \$42,613,337 is Local Control Funding Formula (LCFF), \$8,453,708 is other state funds, \$2,878,921 is local funds, and \$2,706,996 is federal funds. Of the \$42,613,337 in LCFF Funds, \$8,811,898 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Enterprise Elementary School District Redding, CA 96002 plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Enterprise Elementary School District Redding, CA 96002 plans to spend \$59,288,815 for the 2024-25 school year. Of that amount, \$18,053,215 is tied to actions/services in the LCAP and \$41,235,600 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Classroom teachers, administrators, state adopted curriculum, custodial and maintenance, insurance, and utilities.

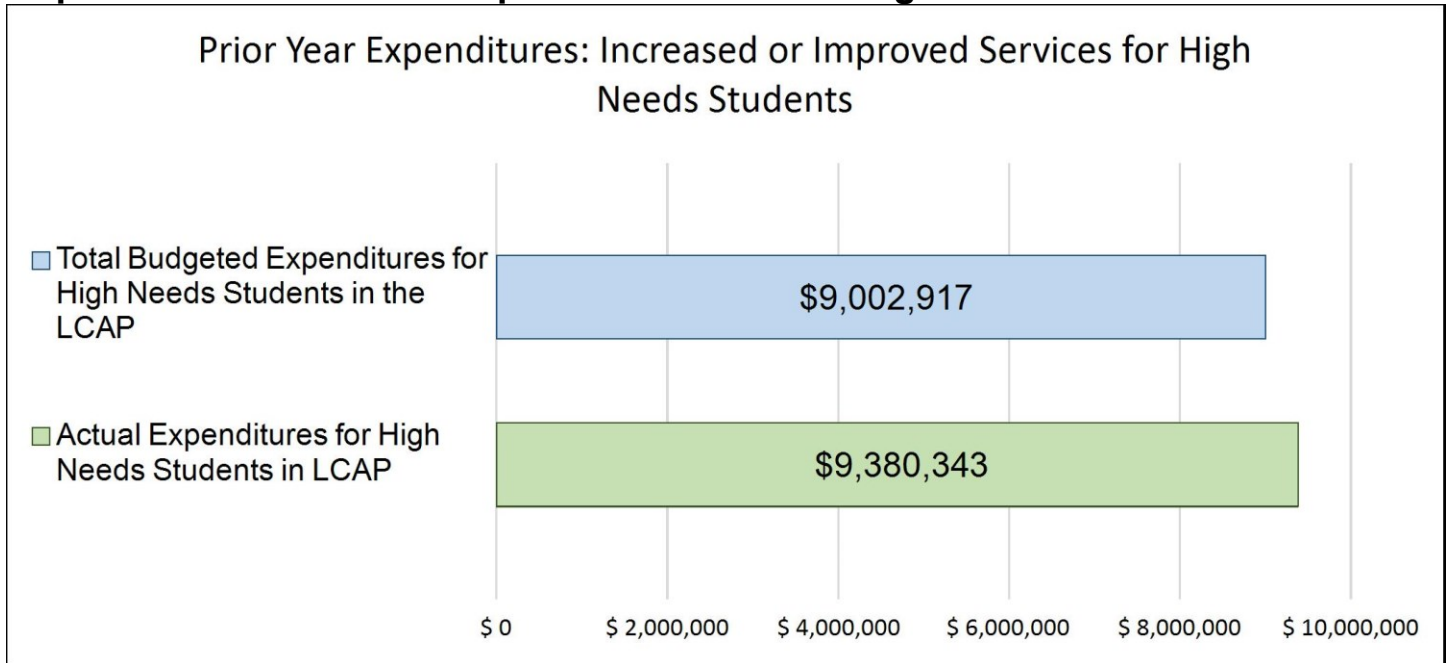
Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Enterprise Elementary School District Redding, CA 96002 is projecting it will receive \$8,811,898 based on the enrollment of foster youth, English learner, and low-income students. Enterprise Elementary School District Redding, CA 96002 must describe how it intends to increase or improve services for high needs students in the LCAP. Enterprise Elementary School District Redding, CA 96002 plans to spend \$9,056,778 towards meeting this requirement, as described in the LCAP.

Purchases of new HVAC systems are planned to be procured from other sources.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what Enterprise Elementary School District Redding, CA 96002 budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Enterprise Elementary School District Redding, CA 96002 estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Enterprise Elementary School District Redding, CA 96002's LCAP budgeted \$9,002,917 for planned actions to increase or improve services for high needs students. Enterprise Elementary School District Redding, CA 96002 actually spent \$9,380,343 for actions to increase or improve services for high needs students in 2023-24.