

DECISIONINSITE 

Enrollment Impact Specialists



**Annual Enrollment
Projection Report**

**Strategic
Decision
Support
for School
Districts**

ANALYSIS OF ENROLLMENT PROJECTIONS

Fall 2016

Prepared for:
State College Area School District

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State College Area School District

Executive Summary

Enrollment Projections - Fall 2016

DecisionInsite is pleased to present this report of findings to the Board of Education and Executive Staff of State College Area School District.

Both a Moderate and a Conservative projection have been generated for the district. Assuming district revenue is generated on a per pupil basis, the Conservative projections are more suitable for budget planning purposes; the Moderate projections more suitable for facilities planning purposes.

Kindergarten Enrollment

In general, Kindergarten enrollment over the past three years has been somewhat erratic. The data also show that the difference between the graduating cohort and the incoming cohort has been relatively stable.

Note that both studies project a significant increase at the Kindergarten level in the ten year future.

Cohort Patterns

A typical student cohort ages from grade to grade relatively unchanged from the previous year. Historically, 4 cohorts show more than a 5% annual change.

New Housing Development

Approximately 1400 new residential units are projected to be occupied over the next 10 years.

Over the period of years during which these units will be occupied, the annual impact in any given year, based on the Moderate Study, is estimated in peak years to be 130 students.

District-wide Enrollment Projection

Both projections forecast a significant increase across the 10 year period based upon the historical enrollment trends and projected new residential development.

More Information

A richer and more comprehensive review of these two studies is contained in the Final Report accompanying this Executive Summary. A wealth of more detailed information and analysis regarding these two studies is quickly and easily accessible online.

Respectfully Prepared and Submitted by:

The DecisionInsite Team

August 15, 2016

State College Area School District

District Enrollment Projections

Recent Changes in Enrollment

Familiarity with recent historical enrollment patterns and trends establishes the foundation for understanding projected enrollment.

Percentages in the table below compare the current year enrollment to that of three years ago.

4 Year History Change	
Kindergarten	108%
Gr K-5	100%
Gr 6-8	98%
Gr 9-12	97%
District	99%

Figure: 1

Kindergarten Impact

Kindergarten enrollment is often the most significant driver of overall future district-wide enrollment. A trend at Kindergarten from year to year, or a trend in the difference between the district's graduating cohort in a given year and the Kindergarten cohort the subsequent year, will eventually be reflected in the total district enrollment count.

In general, Kindergarten enrollment over the past three years has been somewhat erratic. The data in the table below also show that the difference between the graduating cohort and the incoming cohort has been increasing.

[More details: Reports > History > District-wide > History Years Enrollment]

Percent Change of Previous Year			
	2013	2014	2015
Kindergarten	94%	111%	103%
Grade 12 to K'tn	68%	73%	81%
Total K-12	99%	100%	100%

Figure: 2

Live Birth Trends

Live birth trends have an impact in large geographies, and on long range projections. However, in smaller areas of study, such as a school district, population mobility is often a mitigating if not an overriding factor, thereby reducing the effectiveness of live births as a predictor of enrollment.

Cohort Impact

A typical student cohort ages from grade to grade relatively unchanged from the previous year. By contrast, the cohort matriculating from Kindergarten to Grade 1 is a common example of a cohort increase, typically attributable to students returning from a private school Kindergarten.

In the following table, cohort changes with more than a 2% variance from static are marked accordingly. Those with more than a 5% changed are marked as 'Significant'.

Average Cohort Change Past Three Years			
Cohort	Percent	+/-	Significant
K > 1	97%	----	
1 > 2	103%	++++	
2 > 3	104%	++++	
3 > 4	100%		
4 > 5	100%		
5 > 6	101%		
6 > 7	100%		
7 > 8	99%		
8 > 9	105%	++++	SSSS
9 > 10	106%	++++	SSSS
10 > 11	94%	----	SSSS
11 > 12	107%	++++	SSSS

Figure: 3

Incoming Out-of-District Transfer Impact

The number of students served from outside the district boundaries can impact enrollment. It is a factor over which the district may have some control. For the past two years, the number of out-of-district students served annually has been approximately 10, and has been declining.

[More details: Reports > History > District-wide > Out of District]

Key Variables in Projecting District Enrollment

Both a Moderate and a Conservative projection have been generated for the district. The Conservative projections are more suitable for budget planning purposes; the Moderate projections more suitable for facilities planning purposes.

As a matter of standard practice, DecisionInsite does not typically include in the Enrollment Projections specialized schools or programs such as Home and Hospital Programs, Community Day Schools or Independent Study Programs. Our work is focused on projecting grade level enrollment for typical schools that are reported to the state.

The major variables that distinguish the Conservative projection from the Moderate are described in the table below.

Key Variables Controlling the Projection Algorithm	
Kindergarten Enrollment Change	Applies the lesser or greater of 3-4 year history trend in each studyblock to the appropriate study.
Cohort Change	Applies the lesser or greater of 3-4 year history trend in each studyblock to the appropriate study.
K Enrollment Change Cap	Restricts the effect of anomalous spikes in Kindergarten history.
K Enrollment Change Floor	Restricts the effect of anomalous dips in Kindergarten history.
Incoming Out-of-District Transfers	For each grade level span, applies the lesser or greater of 1-2 year history to the lograde; ages through existing students.
Dwelling Units	Moderate study assumes developer's phasing calendar. Conservative study shifts the developer's calendar toward the out-years.
Student Generation Rates	Typical of recent history by product type.

Figure: 4

Impact of Projected New Dwelling Units

Projected Occupancy

Approximately 1400 new residential units are projected to be occupied over the next 10 years. The tables below show the mix of proposed units across the three dwelling unit types. The Moderate table summarizes the plans described by developers. The most recent residential research was completed in June 2016 by Hayley Rigali. The Conservative table estimates a more likely scenario based on anticipated market conditions.

[More details: Residential > Reports > Proposed Dwelling Units]

New Dwelling Units Projected to be Occupied by Year (Moderate)										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Multi-family		132	186	168						
Attached	57	67	94	86	94	54	6	6	4	
Detached	115	66	79	53	76	28	3	3	3	3
Totals:	172	265	359	307	170	82	9	9	7	3

Figure: 5

New Dwelling Units Projected to be Occupied by Year (Conservative)										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Multi-family		92	170	174	50					
Attached	40	55	77	66	94	75	47	5	5	4
Detached	84	67	67	48	50	44	35	22	6	5
Totals:	124	214	314	288	194	119	82	27	11	9

Figure: 6

The graph below depicts visually the differences between the phasing projected in the Moderate and Conservative studies.

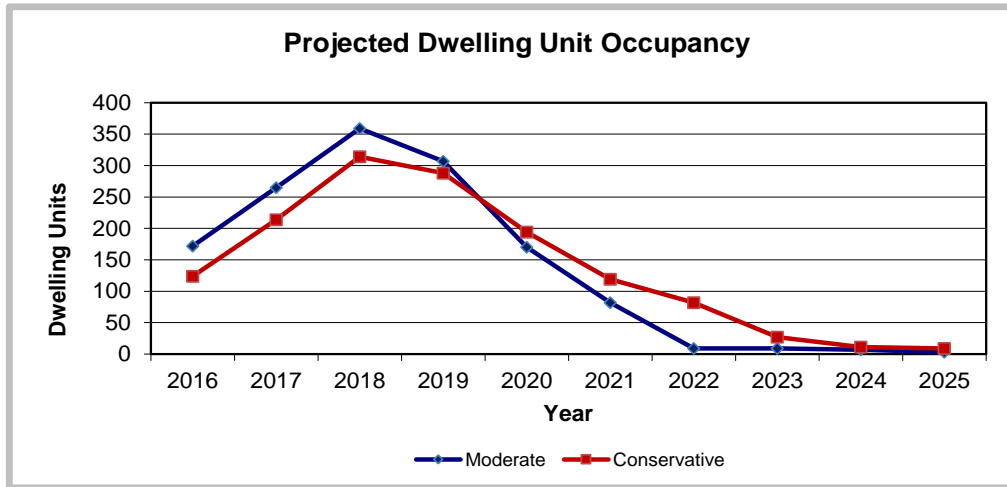


Figure: 7

Students Generated

Over the period of years during which these units will be occupied, the impact, based on the Moderate Study, is shown in the table below. The "Annual" row projects the number of students new to the district from these units, in a given year. The "Aggregate" row projects the accumulated increase in students served by the district through the year indicated. The table in Figure 10 reflects the students generated using the Conservative estimate of projected Dwelling Units.

Students Generated by Residential Development (Moderate)										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Aggregate	0	179	299	403	494	549	576	599	622	641
Annual	86	95	128	118	112	80	56	53	56	54

Figure: 8

Conservative Students Generated as a Percent of Moderate										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Aggregate	15%	79%	82%	84%	85%	89%	94%	96%	97%	97%

Figure: 9

Student Generation Rates

Moderate student generation rates are typical of students enrolled from existing developments of similar product type. Conservative student generation rates, if different, are designed to anticipate a diminution in family size.

[More details: Residential > Reports > Student Generation Rates]

A complete set of reports regarding new residential development is available online in the DI System under the 'Reports > District Documents > xxxx Residential Research Summary'. The summary includes a map of proposed dwelling unit projects, the phasing by dwelling unit type in each project, students generated by new development by studyblock, student generation rates. In each case the reports compare the Conservative and Moderate versions.

All projections are based on assumptions, and when read or shared are best prefaced with the phrase, "Based on these assumptions....", or "Based on these historical trends...." Particularly for projections more than 5 years out, "Enrollment Trend" is a far more accurate descriptor.

Projected Enrollment Changes by Level

The tables below display the five year district-wide projections by grade level, and allow a comparison to enrollment in the current year.

Conservative 5 Year District-wide Projection by Grade Level

Grade	2015	2016	2017	2018	2019	2020
K	467	463	479	493	501	504
1	480	498	495	513	526	533
2	455	501	521	520	536	544
3	510	472	519	541	538	551
4	462	518	479	527	549	544
5	520	464	519	483	530	550
6	471	529	469	526	491	536
7	525	475	533	476	532	496
8	512	521	472	531	474	530
9	529	541	554	503	567	504
10	591	557	571	585	530	590
11	536	561	531	544	556	513
12	555	559	584	553	567	573
Subtotals:	6613	6659	6726	6795	6897	6968
Pct Chg:	-0.1%	0.7%	1.0%	1.0%	1.5%	1.0%

Figure: 10

Moderate 5 Year District-wide Projection by Grade Level

Grade	2015	2016	2017	2018	2019	2020
K	467	484	510	531	540	543
1	480	508	524	554	573	581
2	455	511	538	558	587	599
3	510	479	534	565	583	607
4	462	525	490	547	578	593
5	520	469	530	499	555	583
6	471	535	480	543	512	567
7	525	478	542	489	551	518
8	512	525	478	544	490	551
9	529	547	563	514	585	525
10	591	566	584	603	549	614
11	536	567	544	563	579	534
12	555	567	599	575	594	603
Subtotals:	6613	6761	6916	7085	7276	7418
Pct Chg:	-0.1%	2.2%	2.3%	2.4%	2.7%	2.0%

Figure: 11

As the following graph illustrates, both projections forecast a significant increase across the 10 year period based upon the historical enrollment trends and projected new residential development.

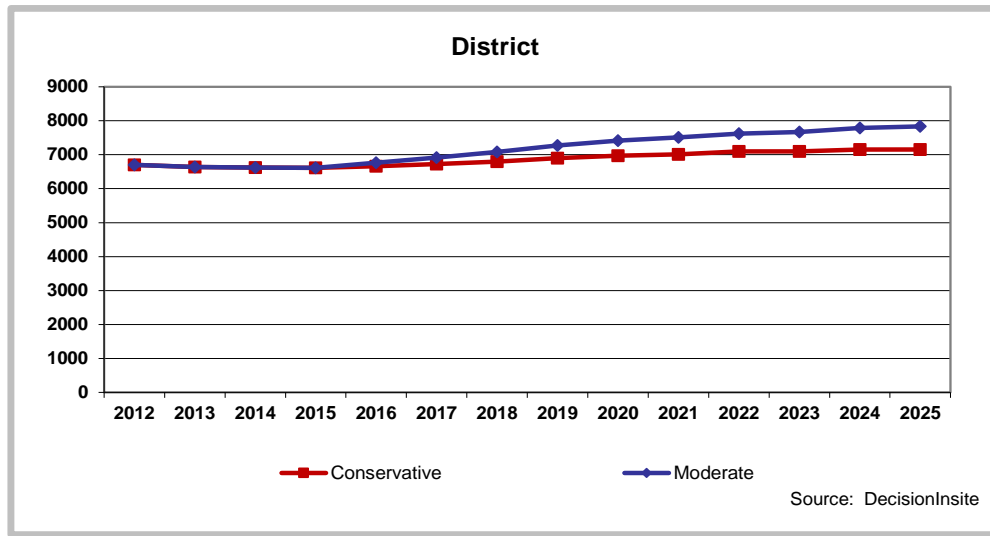


Figure: 12

The tables below compare the Conservative and Moderate enrollment projections by key grade level groupings.

Projected changes in enrollment at Kindergarten or lower grade level groupings will eventually impact total district enrollment.

5 Year Enrollment Trends: Moderate and Conservative Compared

Change by Level	Conservative	Moderate
Kindergarten Only	504	543
Change	108%	116%
Gr K-5	3226	3506
Change	111%	121%
Gr 6-8	1562	1636
Change	104%	108%
Gr 9-12	2180	2276
Change	99%	103%
District	6968	7418
Change	105%	112%

Figure: 13

Note that considered together; both studies project a significant increase at the Kindergarten level.

The table below compares the ten year projections. In the ten year future at Kindergarten, both studies, viewed together, project an increase.

10 Year Enrollment Trends: Moderate and Conservative Compared

Change by Level	Conservative	Moderate
Kindergarten Only	492	524
Change	105%	112%
Gr K-5	3204	3488
Change	111%	121%
Gr 6-8	1675	1873
Change	111%	124%
Gr 9-12	2271	2473
Change	103%	112%
District	7150	7834
Change	108%	118%

Figure: 14

The graphs below compare the Conservative and Moderate enrollment projections by key grade level groupings.

Elementary School Level

The change projected by both studies over the ten year period represents a significant increase.

[More details: Reports > Projections > Individual Schools > Projections > All Elementary Schools]

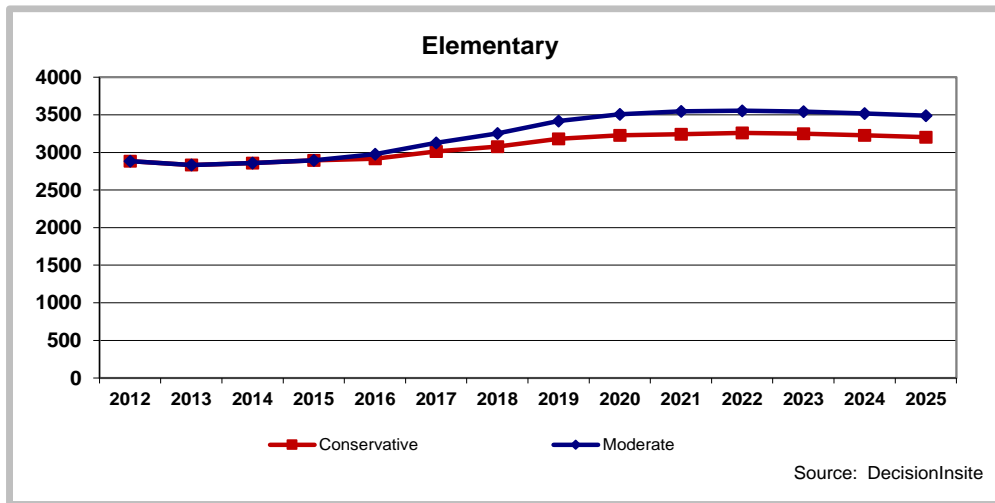


Figure: 15

Middle School Level

Over the ten year period, projected middle school enrollment shows a significant increase.

[More details: Reports > Projections > Selected Schools > All Middle Schools]

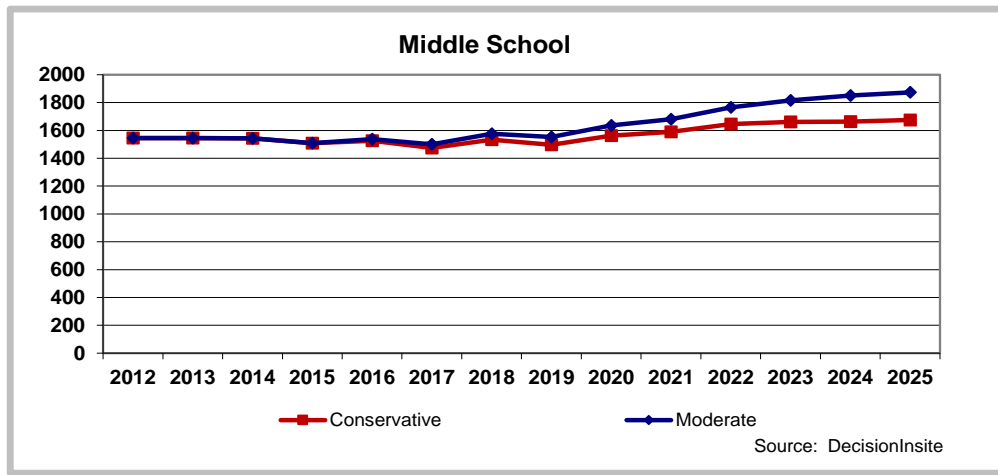


Figure: 16

High School Level

At the high school level, an increase is projected in the ten year future.

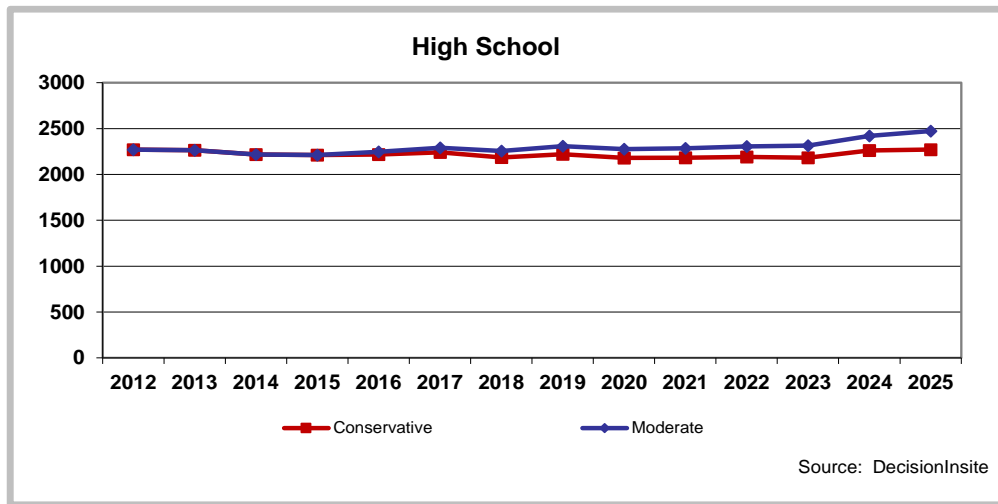


Figure: 17

Summary of District Projections by Year

The complete district-wide projection table for each study is available online. Click on the Client Login tab at: <http://www.decisioninsite.com>. Each district-wide projection has its corresponding set of individual School Projections.

The tables below present a more detailed annual view of projected changes by grade level clusters for both the Moderate and Conservative Projections.

The “Pct Previous Year” row represents the percent of the previous year’s enrollment in each grade cluster that is projected in the subsequent year.

The “Five Year Change” row represents the percent change projected over the enrollment five years prior.

Conservative Projection

Change by Level	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Kindergarten Only	467	463	479	493	501	504	504	503	500	496	492
Pct Previous Year	103%	99%	103%	103%	102%	101%	100%	100%	99%	99%	99%
Five Year Change						108%					98%
Gr K-5	2894	2916	3012	3077	3180	3226	3243	3259	3250	3229	3204
Pct Previous Year	101%	101%	103%	102%	103%	101%	101%	100%	100%	99%	99%
Five Year Change						111%					99%
Gr 6-8	1508	1525	1474	1533	1497	1562	1590	1645	1661	1664	1675
Pct Previous Year	98%	101%	97%	104%	98%	104%	102%	103%	101%	100%	101%
Five Year Change						104%					107%
Gr 9-12	2211	2218	2240	2185	2220	2180	2181	2191	2183	2260	2271
Pct Previous Year	100%	100%	101%	98%	102%	98%	100%	100%	100%	104%	100%
Five Year Change						99%					104%
District	6613	6659	6726	6795	6897	6968	7014	7095	7094	7153	7150
Pct Previous Year	100%	101%	101%	101%	102%	101%	101%	101%	100%	101%	100%
Five Year Change						105%					103%

NOTE: Gray column most recent history year.

Figure: 18

Moderate Projection

Change by Level	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Kindergarten Only	467	484	510	531	540	543	542	537	533	528	524
Pct Previous Year	103%	104%	105%	104%	102%	101%	100%	99%	99%	99%	99%
Five Year Change						116%					97%
Gr K-5	2894	2976	3126	3254	3416	3506	3547	3555	3542	3517	3488
Pct Previous Year	101%	103%	105%	104%	105%	103%	101%	100%	100%	99%	99%
Five Year Change						121%					99%
Gr 6-8	1508	1538	1500	1576	1553	1636	1681	1765	1816	1850	1873
Pct Previous Year	98%	102%	98%	105%	99%	105%	103%	105%	103%	102%	101%
Five Year Change						108%					114%
Gr 9-12	2211	2247	2290	2255	2307	2276	2284	2304	2314	2418	2473
Pct Previous Year	100%	102%	102%	98%	102%	99%	100%	101%	100%	104%	102%
Five Year Change						103%					109%
District	6613	6761	6916	7085	7276	7418	7512	7624	7672	7785	7834
Pct Previous Year	100%	102%	102%	102%	103%	102%	101%	101%	101%	101%	101%
Five Year Change						112%					106%

NOTE: Gray column most recent history year.

Figure: 19

Grade Level Profile Comparison

Another view of grade level enrollment can be seen in the chart below. The current grade level enrollment profile is compared with the projected grade level profile in the five and ten year future.

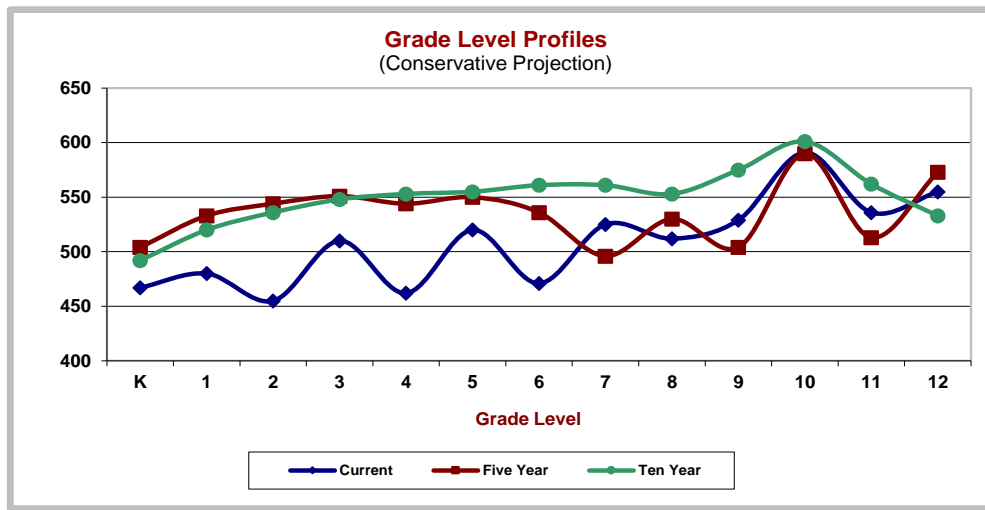


Figure: 20

Projecting School Enrollment

School projections are primarily a function of the proportion of district students who enroll at a given school, modified by intra-district transfers within a given school level that may occur subsequent to initial enrollment, and augmented by inter-district transfer students.

School Draw Impact

A draw rate is the percentage of students who enroll at a particular grade level in a given school from a specified geographic area. Open enrollment among district schools is projected using this concept. Except for changes in school boundaries or other changes in policy, historical draw rates from a given geographic area to a specific school (including out-of-district students) are assumed in the projections.

Intra-district Transfers

Transfers within the district are incorporated into the projections in order to anticipate the movement of students from one district school to another within the same level, e.g., transfer from a neighborhood school to a special school. Recent historical transfer patterns are typically assumed in the projections.

[More details: [Enrollment History > All Schools > Open Enrollment](#)]

Inter-district Transfers

Transfers into the district by out-of-district students, sometimes referred to as 'permit students', are an integral part of the district and school projections. Recent historical transfer patterns are typically assumed in the projections.

[More details: [Reports > Projections > All Schools > Projections](#)]

Individual School Projection Tables

The complete set of individual school projection tables for each study is available online.

[More details: [Reports > Projections > All Schools > Projections](#)]

MySchoolLocator

MySchoolLocator is a web-based service accessible to DecisionInsite clients. This service allows Internet users to enter a residential address, and find out which district schools are assigned to serve them. Access is by the District's web site.

The URL for integration into your district's website can be found by selecting the appropriate Locator study. Once open, select Locator from the District Admin menu. Locator will open, and the link can be copied from the browser.

Specialized district users have access to customize the messages seen by those accessing the MySchoolLocator.

NOTE: All projections are based on assumptions, and when read or shared are best prefaced with the phrase, "Based on these assumptions....", or "Based on these historical trends...." Particularly for projections more than 5 years out, "Enrollment Trend" is a far more accurate descriptor.

Impact of the Projections on School Capacity

Facility challenges, if any, may manifest differently in the Moderate or Conservative projections. Because school capacity data has not yet been entered into the system, all schools are shown as exceeding capacity.

[More details: Reports > Projections > All Schools > Over Capacity]

The table below lists up to five schools that are projected to experience the most change in enrollment in the 5 year future based on the Conservative projection.

[More details: Reports > Projections > All Schools > Ten Percent Change]

School	Five Year Percent Change	Ten Year Percent Change
Park Forest Elementary	32%	28%
Mount Nittany Elementary	17%	23%
Ferguson Township	-13%	-17%
Gray's Woods	13%	12%

Figure: 21

Impact of SDC Students on Capacity

Relative to the impact of SDC students on school capacity, note that SDC students are integrated with the grade level student counts.

Analyzing/Studying/Reviewing the Enrollment Projections

The projections of district and school enrollment are based on a complex mix of historical data, the projection of recent trends, and specific assumptions regarding the future. At DecisionInsite, we strongly encourage our clients to actively engage with the data with the aim of better understanding, further refining, and using the results to inform decisions about to be made. We believe increased effectiveness for both the district and DecisionInsite comes with increased and welcome dialogue.

Graphs or tables may be copied from the PDF version of this document using the Snapshot Tool inside PDF Reader. Please do not hesitate to contact DecisionInsite regarding any questions or suggestions that may arise regarding these studies.

Respectfully Prepared and Submitted by:

The DecisionInsite Team

August 15, 2016

Appendix

Assumptions and Methodology

Three major factors drive district-wide student enrollment projections. These include:

1. recent kindergarten enrollment trends, modified by live birth data, if applicable,
2. changes in the grade level cohorts of students served as they age through, and
3. changes in the number of residential units within the district

District-wide projections are disaggregated to school projections based on the historical patterns of:

1. the rates at which each school draws enrollment from various sections of the district, and
2. the pattern of transfers within the district at a given level from one school to another.

District Projections

Studyblocks

For demographic analysis and enrollment projections, the district is divided into studyblocks. A studyblock is a custom unit of geography created by DecisionInsite for the purpose of generating reliable projections. They are based either upon Census Bureau blockgroups or census tracts or some combination thereof. A studyblock serves as the basis for the analysis of students served by the district and by schools. The objective is to do analysis with a small enough geographic unit to sense small area changes but large enough to allow for reliable projection. Studyblocks typically encompass 500–1000 students.

Kindergarten Enrollment

The projected Kindergarten enrollment is a key variable in projecting K–12 enrollment. The base Kindergarten projection is determined by the trend of Kindergartners served in each studyblock in the previous 3 or 4 years. Depending on the circumstances, a growth trend in Kindergarten enrollment may be capped. Steep straight-line trends are mathematically moderated to avoid unrealistic results.

School Capacities

School capacities provided by the district are compared to projected enrollments. Districts are invited to calculate school capacities in a manner that best serves the enrollment projection environment, and enter them into the DI System.

A Special Day Class (SDC) student at the elementary level is calculated by default as requiring 1 seat. This value, at district option, may be changed to 3, on the assumption that a class of 10 SDC students will occupy a typical classroom.

Students in the Projections

Enrollment projections are limited to typical K–12 students. SDC students are projected as a stable percentage of the typical population unless all SDC students are mainstreamed. Excluded from the projections are students enrolled in Pre-Kindergarten, Adult High School, Home School, Adult Ed, Independent Study programs and other special schools.

Attendance Boundaries

Attendance boundaries are assumed to remain constant, unless otherwise noted by the district.

Closed Schools

Opportunities for open enrollment (intra-district) are assumed to remain unchanged, unless otherwise noted by the district.

Inter-district Enrollment

Students enrolled from other school districts are treated in aggregate in separate studyblocks. Students in Kindergarten, grades 1-3, and the initial grade at each level, are projected only to the extent they exist in recent years. Students enrolled in other grade level cohorts are aged through to the highest grade at each level. These defaults may be modified at district request.

Cohort Percent Change

Cohort percentage changes are calculated in order to assure sensitivity to perennial changes in students served by the district as they age from one grade level to the next. If every cohort were stable as it ages, the cohort percent change, from one grade to the next in each studyblock, would be calculated as 100%. For each studyblock, a cohort weighted average percent change over a defined number of years is calculated based on the change in the enrollment served as it ages from the previous grade level.

Average cohort percentages above 100% might, for example, reflect students returning from private schools. Cohort percentages below 100% might reflect drop-outs.

Growth studyblocks are those showing unusually high increases in elementary grade enrollment and/or cohort percent change in recent years—due, typically, to new housing development. Once growth studyblocks are identified, their default cohort percent change rate is set to 100% so as not to over-project new residential growth. By default, growth is not predicted to continue unless new occupied dwelling units are projected.

Dwelling Unit Impact

The predicted impact of new dwelling units on school enrollment is based on three factors: 1) new dwelling units, 2) the student generation rate for each unit type, and 3) the grade level distribution of newly generated students.

1. Dwelling Units

New dwelling units are categorized into 3 housing types: Single Family Detached, Single Family Attached, and Multifamily. Developers and builders are contacted for information relative to their plans for occupancy of new dwelling units.

2. Student Generation

Student generation rates are determined for each product type for each level: elementary, middle school and high school. Student generation rates are based on similar products types where such exist; otherwise, a default generation rate is used.

3. Grade Level Distribution

For each level, students generated by new dwelling units are distributed across grade levels. These percentages are based on historical patterns where they exist; otherwise, default percentages are used.

School Projections

Projecting enrollment at the school level is based on the concept of a school draw rate, i.e., the percent of students from a given studyblock who enroll in a given school at its lowest grade. Draw rates reflect the impact of open enrollment within a district. For example, if one-half the sixth-graders from a given studyblock enroll in a particular 6–8 middle school, that school has a draw rate of 50% from that studyblock.

The draw rate for the most recent year is applied by default to the projected district enrollment for that grade from a given studyblock. The draw rate ages with the cohort. In this way, if the underlying cohort changes, the number of students enrolled at the school will change accordingly.

Draw rates can be adjusted if necessary. Manipulation of draw rates is used, for example, to project the impact of changes in attendance boundaries, or the impact of closing a school to open enrollment.

Intra-district Transfers

Grade-level transfers within or across schools are included in the projections to accommodate fluctuations like retention, transfer to continuation school, or any other special programs a district may offer that result in students changing schools at other than the typical grade configuration shifts. Transfers are calculated by applying the percent of a grade level population at one school that is transferred in the following year to another school, or continued at the same grade level at a given school in the following year.

Caveats on Projections and Methodology

On Projections

Enrollment projections are based upon two critical factors: the student and school data from the school district and the mathematical formulas that are applied to those data. Projections fundamentally look at recent history as reflected in the student data and assume that past patterns and trends will continue into the future. The calculations assume that the historical data provided is at one year intervals based on enrollment at the beginning of each school year.

DecisionInsite takes great care in preparing a district's projections. A range of unpredicted anomalies, however, can cause reality to vary from the historical patterns. These include, but are not limited to, rapid changes in the economy, mortgage interest rates, the housing market, the job market, residential development plans, rental rates, etc. Anomalous changes that occur between the last set of student data and the first projection are not reflected in the projections unless the district works with DecisionInsite to amend the projections.

In the projections, calculations are mathematically precise. Each result is rounded to a whole number for ease of reading. This rounding sometimes results in the displayed whole numbers in a column not adding exactly to the displayed total of the column. This phenomenon, which is a result of rounding and not of any inaccuracy in the calculations, occurs both in the enrollment projections and in the community demographics.

On Student Data

DecisionInsite obtains historical student data files from the district. To the extent that the student data files are internally inconsistent from year to year, or the count of students in the files does not reflect the count of actual enrollees, errors are introduced to the projection calculations. For optimum results, the student data files must also consistently capture the same categories of students annually.

The calculations assume that the historical data provided is at one year intervals based on enrollment at the beginning of each school year. It is important that the student files obtained from the district are close to a common date each year, typically near the beginning of the school year. The snapshot of historical data near the beginning of the school year is best suited to our goal of projecting enrollment for the beginning of subsequent school years. To the extent the historical student data provided is not at one year intervals, or is not at a common date near the beginning of the school year, projections may reflect monthly fluctuations in enrollment that will diminish the accuracy of the projections.



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