Major Capital Projects:
Board of Education monthly progress update

FACILITIES DEPARTMENT

June 2024
Project Timeline

1. **Gate Check 1: Five-Year Capital Improvement and Deferred Maintenance Implementation Plan**

   Work identified in the five-year plan has been prioritized over the represented five-year horizon. Specificity of scope, schedule and budget vary for projects contained in the plan.

   **Board action requested:** Approval of prioritization of work as represented in the plan.

2. **Gate Check 2: Project Charter**

   The project charter is a product of internal pre-design work for projects estimated to be over two million dollars. The project charter contains the defined scope based on the evaluation of building condition, programmatic need, and initial stakeholder engagement. The preliminary schedule and project estimate are included.

   **Board action requested:** Approval of the project charter indicating acceptance of the identified scope and understanding of the project schedule and rough order of magnitude of cost. Approval indicates the Board’s direction to issue a request for proposal to secure design services.

3. **Gate Check 3: Project Budget**

   Once a project has moved through schematic design, solutions have been identified and developed with sufficient detail to estimate a construction cost and set a final project budget. Finalization of the design and construction drawings will be informed by this budget.

   **Board action requested:** Approval of final project budget. Approval indicates the Board’s direction to proceed with construction bidding so long as the project remains within the allotted budget.

4. **Gate Check 4: Construction Award**

   Per public procurement practices, work will be advertised for bid and bids will be received by the Purchasing Office and vetted for response compliance. Project consultants will vet the value of bids against anticipated costs and provide the District with a formal recommendation to award based on the lowest responsible bid.

   **Board action requested:** Approval of vetted and recommended vendors to award work and enter into contractual agreement for construction.

5. **Gate Check 5: Project Closeout**

   This gate check will be presented at the beginning of the project closeout phase and again upon final fiscal closeout of the project. The project closeout period begins at substantial completion of construction. The Substantial Completion certificates indicate beneficial occupancy and shift of focus to completion and inspection of punchlist items and entry into warranty period. There are still outstanding financial obligations during the closeout phase of the project, but an initial evaluation of the overall use of budget can be conducted. The second presentation of this gate check will occur when all contractual obligations are complete and all final payments have been issued. This can occur twelve to eighteen months after completion of construction. Except in the rare circumstance in which Substantial Completion and final closeout occur simultaneously, the Board will see the following two reports during this gate check:
   - Gate Check 5.1: Initial Project Closeout (Substantial Completion)
   - Gate Check 5.2: Final Project Closeout

   **Board action requested:** Acceptance of report(s).
Project Financial Information

A. **Rough Order of Magnitude Cost Estimate:** In the initial planning phase, the cost of a project gets refined along the way as the scope of work is fine tuned and more in-depth information is gathered on the condition of the building and overall site. Through this process, the initial costing evolves from a rough estimate referred to as a "Rough Order of Magnitude" to a final budget. (Presented to the Board at Gate Check 1 and 2.)

B. **Original Budget:** Final project budget approved by the Board at Gate Check 3.

C. **Committed Costs:** Contractual obligation of funds for project work.

D. **Invoiced to Date:** Invoices are submitted and approved through Procore, the project management environment used by the District. The value represented indicates all invoices submitted and approved by the project team.

E. **Construction Award:** Total of all construction contracts.

F. **Construction Cost Changes:** Value of all change orders issued to construction contracts.

G. **Percent Change:** Calculation of construction change orders against total construction award.

H. **Total Forecasted Cost:** Anticipated cost of the fully delivered project at the time of the report including known committed, pending, and potential costs as identified by the project team.

I. **Construction Percent Complete (as invoiced):** Percent of completion is calculated based on the value of work in place as indicated on the vetted and approved pay applications submitted by contractors against the total value of construction commitments. As this is based on billed amounts, there is frequently a 30-60 day lag to represent the work in full.
American Indian Magnet: June 2024 Project Update

Location: 1075 Third St. E., Saint Paul, MN 55106
Grades: PreK-8
Enrollment (SY20-21): 611
Project website: spps.org/aimsfmp
School website: spps.org/aims

June 2024 - Project Financial Information

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<tr>
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Project Timeline

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<td>BOE Gate Check:</td>
<td>Five Year Plan</td>
<td>Project Charter</td>
<td>Budget Approval</td>
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Project summary

Project number: 1160-19-01
Funding: Certificates of Participation (COP)
Project type: Addition and renovation
Square footage:
- Existing: 103,000 sf
- Proposed: 131,626 sf

SPPS project team:
- Michelle Bergman Aho, Project Manager
- Kenny Ekblad, Project Coordinator

Design team: Cuningham Group

Construction management: H+U Construction

Project scope

- Additions with new PreK-8th grade classrooms, administration area, media center (Long House), kitchen, and cafeteria.
- New playground and site improvements.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting, required upgrades to fire suppression and fire alarm systems.

New this month

- First-floor renovation is progressing with classrooms now painted and flooring being installed.
- School staff have been preparing for the final move into their permanent classroom spaces.
American Indian Magnet

From top: First-floor classroom renovation; first-floor renovated hallway (May 2024)
Barack and Michelle Obama: June 2024 Project Update

Location: 707 Holly Ave., Saint Paul, MN 55104

Grades: PreK-8

Proposed enrollment: PK-5: 450; Middle school: 450

Project website: spps.org/obama-builds

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**Project summary**

**Project number:** 3210-23-01

**Funding:** Certificates of Participation, Long Term Facilities Maintenance

**Project type:** Renovations and remodel

**Square footage:**
- Existing: 156,344 SF
- Proposed: 161,539 SF

**SPPS project team:**
- Michelle Bergman Aho, Project Manager
- Jhalil Payne, Project Coordinator

**Design team:** Snow Kreilich Architects

**Construction management:** H+U

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**Project scope**

- Construction project is an outcome of Envision SPPS; will house both the Montessori PreK-5 program currently located at JJ Hill along with a new, independent middle school
- Renovation of general learning space, gym, cafeteria, media center, art room, administration office
- New identifiable and secure entry, parent room, kitchen addition, inclusive restrooms
- New electrical and mechanical systems

**New this month**

- Utility work to connect water and sewer lines to city service under St. Albans St. and Holly Ave. has started and will be ongoing for two weeks.
- Concrete masonry unit walls are going up for the small addition to connect an exit for the middle school to green space on the building’s north side.
- Earthwork in a small area adjacent to Webster Park started on the north side of the Montessori building to coordinate with a Parks and Recreation project happening this summer.

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**June 2024 - Project Financial Information**

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*There is one construction work scope pending bid.

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**Project Timeline**

**Phase:** Planning → Design → Construction → Closeout

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Barack and Michelle Obama

From the top: Prepping for earthwork near Webster Park; middle school connection addition; basement shoring (May 2024)
Project summary

Project number: 1020-22-01

Funding: Certificates of Participation

Project type: New construction

Square footage:
- Existing: 101,231 SF
- Proposed: 164,000 SF

SPPS project team:
- Pam Bookhout, Project Manager
- Maria Wollensak, Project Coordinator

Design team: Cuningham Group

Construction management: RJM Construction

Project scope

- New building constructed on east side of property
- Sustainability features: High-performance building envelope, geothermal exchange system, and preparation for photovoltaic panels
- Playground for elementary and early childhood programs
- Separate parent and bus drop-offs; staff parking
- Stormwater management addressing site elevation

New this month

- Temporary site lighting is being set up; the permanent transformer will be installed in mid-June.
- Structural steel has been delivered and erected in two areas with the third area underway.
- Utilities will be installed in adjacent streets as soon as school is out; work will be on Lawson, Desoto and Case Avenues.
- A mock-up of the building’s wall system has been underway off site for envelope trades to ensure best performance.

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*Partial construction award value; a small group of construction work scopes will be bid a later date.

Project Timeline

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Saint Paul Public Schools • Facilities Department • 1930 Como Avenue • Saint Paul, MN 55108
Ph: 651-744-1800 • Fax: 651-290-8362 • facilities@spps.org • spps.org/builds
From top, left to right: Anchor bolts in a pier; erected steel; steel stud framing; wall system mock-up (May 2024)
Education and Operations Services:
June 2024 Project Update

Location: 1930 Como Ave., Saint Paul, MN 55108

Number of employees: Approximately 230 staff

Project website

**Project summary**

**Project number:** 4000-22-01

**Funding:** American Rescue Plan

**Project type:** HVAC upgrades

**Square footage:**
- Existing: 228,836 SF
- Proposed: N/A

**SPPS project team:**
Jason Jones, Project Manager

**Design team:** TKDA

**Construction team:** Morcon

**Project scope**

- Replace existing air handling units with new one
- Add A/C condensing units on roof
- Improve ventilation in maintenance office area

**New this month**

- Contractor is working through punchlist items.
- On May 15, the HVAC system was successfully turned on without issue and is ready to cool the kitchen.

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**June 2024 - Project Financial Information**

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Hidden River Middle School: June 2024 Project Update

Location: 1700 Summit Ave., Saint Paul, MN 55105
Grades: 6-8
Enrollment (SY22-23): 568
Project website: spps.org/hiddenriver-builds
School website: hiddenriver.spps.org

Project summary

Project number: 3140-20-02

Funding: Certificates of Participation (COP) and Capital Bonds

Project type: Remodel and addition

Square footage:
- Existing: 98,491 SF
- Proposed: Renovation: 98,491 SF; Addition: 10,800 SF

SPPS project team:
- Angela Otteson, Project Manager
- Josie Geiger, Project Coordinator

Design team: DLR Group

Construction management: Kraus-Anderson

Project scope

- New administrative offices in two-story addition
- Clearly marked main entrance with new secure entry
- Renovated and reconfigured classrooms
- Kitchen renovation, inclusive restrooms
- New instructional audio/visual equipment
- HVAC and controls replacement, electrical replacement, and other systems improvements
- Partial roof replacement, window replacements, parking lot pavement

New this month

- The Wilson site is substantially complete with design team going through punchlist. Items to be sent to the contractor to fix for occupancy; a few items are outstanding due to long-lead time but will be installed before the start of school in the fall.
- The move from Hidden River to Wilson will take place June 17-21. Site fence will be installed in June as well as delivery of the job site trailer.
- Hidden River held a groundbreaking celebration on May 23.

June 2024 - Project Financial Information

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Project Timeline

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Hidden River Middle School

From top, at Wilson: Cafeteria ready for installation of grilles in soffit and wall; new flooring, wall, paint and light fixtures in classroom; doorframe installed for secure main entry; new flooring and existing furniture reinstalled in main office; May 23 groundbreaking celebration at Hidden River (May 2024)
Highland Park Middle School - HVAC: June 2024 Project Update

Location: 975 S Snelling Ave., Saint Paul, MN 55116
Grades: 6-8
Enrollment (SY21-22): 721
Project website
School website: highlandms.spps.org

Project summary

Project number: 3081-22-02
Funding: American Rescue Plan
Project type: HVAC upgrades

Square footage:
- Existing: 135,431 SF
- Proposed: N/A

SPPS project team: Jason Jones, Project Manager
Design team: ATS&R
Construction team: Knutson Construction

June 2024 - Project Financial Information

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Project scope

- Remove existing uni-vents in rooms
- Provide classrooms with cooling by installing a new dedicated outdoor air system unit on roof
- Replace existing fin tube radiation with new ones
- New LED lighting and ceiling in classrooms and hallways

New this month

- Construction set to begin June 13; phase 2 will complete the project.

June 2024 - Project Timeline

BOE Gate Check:
- Five Year Plan
- Project Charter
- Budget Approval
- Contract Award
- Closeout

Key dates:
- N/A
- N/A
- Dec. 2021
- Aug. 2022
- Fall 2024

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Highland Park Middle School - Renovation: June 2024 Project Update

Location: 975 S Snelling Ave., Saint Paul, MN 55116
Grades: 6-8
Enrollment (SY22-23): 805

School website: highlandms.spps.org

Project summary

Project number: 3081-23-01

Funding: Certificates of Participation, Long Term Facilities Maintenance

Project type: Addition and renovation

Square footage:
- Existing: 168,968 SF
- Proposed: 19,560 SF

SPPS project team:
- Mike Christen, Project Manager
- Jhalil Payne, Project Coordinator

Design team: ATS&R

Construction team: Kraus-Anderson Construction

Project scope

- New identifiable front entrance and main office
- Two-story link addition
- Fully-remodeled kitchen and cafeteria
- Renovated special education suite
- Updated classroom technology
- Gym floor replacement; substantial renovations of existing spaces
- Inclusive restrooms
- Replacement of sidewalks, ramps and landings; updates to parking lot with new parent drop-off lane
- Stormwater management and landscaping

New this month

- All contractors have now received contracts and are finalizing their required submittals.
- Kraus-Anderson’s construction job trailer was delivered and set up on site at the end of May.
- Project team held their official project kick-off meeting to go over the preliminary schedule and review phasing, etc.
- Project construction to officially start June 11.

June 2024 - Project Financial Information

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Highland Park Middle School

From top: Renderings of main entry, two-story link addition, flexible learning space
Jie Ming Mandarin Immersion: June 2024 Project Update

Location: 1845 Sheridan Ave. W., Saint Paul, MN 55116
Grades: K-5
Enrollment (SY21-22): 380
Project website: spps.org/jieming-builds
School website: jieming.spps.org

**Project summary**

*Project number:* 3090-21-01

*Funding:* Certificates of Participation (COP)

*Project type:* Addition and renovation

*Square footage:*
  - *Existing:* 55,160 SF
  - *Proposed:* 70,725 SF

*SPPS project team:*
  - Rosemary Dolata, Project Manager
  - Kenny Ekblad, Project Coordinator

*Design team:* Cuningham

*Construction management:* Knutson Construction

**Project scope**

- Kitchen and cafeteria addition
- New classrooms (5), inclusive restrooms, and gym floor
- New HVAC in existing west wing; one new boiler in original school building
- Improved traffic flow for cars, buses, and deliveries
- New playground

**New this month**

- May was a quiet month, in terms of construction.
- Work will resume this summer, when school is out.

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### Project Timeline

*Phase:* Planning → Design → Construction → Closeout

*BOE Gate Check:*
- Five Year Plan
- Project Charter
- Budget Approval
- Contract Award
- Closeout

*Key dates:*
- ✓ March 2021
- ✓ March 2021
- ✓ Feb. 2022
- ✓ Spring/Summer 2022
- ✓ Fall 2023

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Project summary

**Project number:** 4190-22-01  
**Funding:** American Rescue Plan  
**Project type:** HVAC upgrades  

**Square footage:**  
- Existing: 66,052 SF  
- Proposed: N/A

**SPPS project team:**  
- Jason Jones, Project Manager  
- Josie Geiger, Project Coordinator

**Design team:** ATS&R  
**Construction team:** RJM Construction

Project scope

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof  
- Replace existing fin tube radiation with new  
- New LED lighting and ceiling in hallways  
- Replace existing boiler with two new boilers  
- Update and replace building’s main electrical service  
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

**New this month**

- Phase 2 is scheduled to begin on June 12.

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<tbody>
<tr>
<td>BOE Gate Check:</td>
<td>Five Year Plan</td>
<td>Project Charter</td>
<td>Budget Approval</td>
<td>Contract Award</td>
</tr>
<tr>
<td>Key dates:</td>
<td>N/A</td>
<td>N/A</td>
<td>✓</td>
<td>✓</td>
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</tbody>
</table>
**Wellstone Elementary School - HVAC: June 2024 Project Update**

**Location:** 1041 Marion St., St. Paul, MN 55117

**Grades:** PreK-5

**Enrollment (SY23-24):** 529

**Project website**

**School website:** wellstone.spps.org

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**Project summary**

- **Project number:** 4260-23-01
- **Funding:** Project type: HVAC and other systems upgrades
- **Square footage:** 133,175 SF

**SPPS project team:**
- Pam Bookhout, Project Manager
- Jhalil Payne, Project Coordinator

**Design team:** U+B Architecture & Design

**Construction team:** H+U Construction

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**Project scope**

- Replacing two air handling units; replacing roof top unit and multiple exhaust fans
- Two roof replacements
- Add steam converters to existing steam boilers
- Install linkage-less controls on existing burners
- Replace fin tube on east side and perimeter radiation in large office area
- Replace plumbing lines throughout building
- Convert building automation system to new system
- Eliminate pneumatic system in building

**New this month**

- Contracts are underway.
- Pre-construction meeting with contractors was held in May.
- Work on building plumbing is poised to begin as soon as school is out.

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### June 2024 - Project Financial Information

<table>
<thead>
<tr>
<th>Original Budget</th>
<th>Committed Costs</th>
<th>Invoiced to Date</th>
<th>Construction Award</th>
<th>Construction Cost Changes</th>
<th>% Change</th>
<th>Total Forecasted Cost</th>
<th>Construction % Complete (as invoiced)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$10,523,000</td>
<td>$1,204,770</td>
<td>$513,969</td>
<td>Pending</td>
<td>$0</td>
<td>0%</td>
<td>$10,523,000</td>
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</table>

### Project Timeline

<table>
<thead>
<tr>
<th>Phase:</th>
<th>Planning</th>
<th>Design</th>
<th>Construction</th>
<th>Closeout</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOE Gate Check:</td>
<td>Five Year Plan</td>
<td>Project Charter</td>
<td>Budget Approval</td>
<td>Contract Award</td>
</tr>
<tr>
<td>Key dates:</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
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<tr>
<td>March 2021</td>
<td>Feb. 2023</td>
<td>Dec. 2023</td>
<td>April 2024</td>
<td>Fall 2026</td>
</tr>
</tbody>
</table>
While the intent of this monthly report is to provide detailed information about large-scale projects, there are a myriad of important smaller projects underway as part of SPPS Builds, the District’s deferred maintenance and capital improvement program. Below is a financial summary of all the active projects currently underway across the District, which is also referenced on the [SPPS Builds website](http://spps.org) where more information is available and updated regularly.

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Budget</th>
<th>Committed Costs</th>
<th>Invoiced to Date</th>
<th>Total Forecasted Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian Magnet: Building Addition &amp; Remodel</td>
<td>$53,300,000</td>
<td>$49,035,277</td>
<td>$44,944,750</td>
<td>$49,294,277</td>
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<tr>
<td>Barack and Michelle Obama Elementary School: Building Addition &amp; Renovation</td>
<td>$72,300,000</td>
<td>$43,504,054</td>
<td>$203,845</td>
<td>$44,122,033</td>
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<tr>
<td>Battle Creek Middle School: Site Restoration Project</td>
<td>$304,214</td>
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<td>$268,967</td>
<td>$268,967</td>
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<tr>
<td>Bruce Vento: New Construction</td>
<td>$89,900,000</td>
<td>$70,194,661</td>
<td>$70,288,996</td>
<td>$70,288,996</td>
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<tr>
<td>Carpenter Plus: Harding, Phalen, Chelsea, Murray</td>
<td>$1,238,000</td>
<td>$1,187,967</td>
<td>$1,189,550</td>
<td>$1,189,550</td>
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<td>Central HS Stadium Drainage Correction</td>
<td>$48,000</td>
<td>$22,000</td>
<td>$22,000</td>
<td>$22,000</td>
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<tr>
<td>Cherokee Heights ES: System Replacements</td>
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<td>$1,014,490</td>
<td>$16,987,000</td>
<td>$16,987,000</td>
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<tr>
<td>Como Park Senior High: Athletics</td>
<td>$3,401,488</td>
<td>$2,353,384</td>
<td>$2,353,384</td>
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<tr>
<td>Crossroads: I Zone Space Reimagined</td>
<td>$454,716</td>
<td>$434,262</td>
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<td>Early Childhood Hubs: Age Appropriate Play (East/West)</td>
<td>$480,000</td>
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<td>$5,229</td>
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<tr>
<td>Education and Operations Services: Dock Doors Lintels and Brick Replacement</td>
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<td>$182,121</td>
<td>$36,383</td>
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<tr>
<td>Education and Operations Services: Print Copy Mail Center AHU Replacement</td>
<td>$1,139,000</td>
<td>$818,151</td>
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<tr>
<td>E-STEM: Monument Sign</td>
<td>$107,250</td>
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<tr>
<td>Farnsworth Upper: HVAC Replacement</td>
<td>$14,740,000</td>
<td>$1,256,710</td>
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<tr>
<td>Focus Beyond: Playground Replacement</td>
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<tr>
<td>Four Seasons: Gym Flooring Replacement</td>
<td>$216,000</td>
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<tr>
<td>FY23 Fire Safety Systems: Battle Creek ES, Groveland, Mississippi, Wash Tech, Wheelock, Harding</td>
<td>$4,490,000</td>
<td>$3,146,337</td>
<td>$3,149,517</td>
<td>$3,149,517</td>
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<tr>
<td>FY24 Flooring Replacement Program: Battle Creek MS, Farnsworth Upper, Johnson HS</td>
<td>$2,100,000</td>
<td>$1,021,551</td>
<td>$1,021,551</td>
<td>$1,021,551</td>
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<tr>
<td>FY25 Flooring Replacement Program: Como ES, Randolph Heights, Humboldt, Farnsworth Upper, Maxfield</td>
<td>$1,283,000</td>
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<tr>
<td>Hidden River Middle School: Renovation</td>
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<tr>
<td>Highland Park Middle School: Entry Addition and Renovation</td>
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<td>$29,644,366</td>
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<tr>
<td>Highland Park Middle School: ARP HVAC Upgrades</td>
<td>$6,484,217</td>
<td>$5,563,182</td>
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<tr>
<td>Highland Park Senior High: Athletics</td>
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<tr>
<td>FY24 Instructional A/V Replacement: Washington Technology Magnet, Journeys</td>
<td>$2,220,000</td>
<td>$681,497</td>
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<td>$2,220,000</td>
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<tr>
<td>Jie Ming Mandarin Immersion Academy: Building Addition &amp; Renovation</td>
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<td>$20,200,805</td>
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<td>$20,197,221</td>
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<tr>
<td>John A Johnson: Renovations for LEAP</td>
<td>$981,000</td>
<td>$1,070,265</td>
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<tr>
<td>Johnson HS Athletic Improvements</td>
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<tr>
<td>L'Etoile du Nord Upper: Boiler Replacement</td>
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<td>$123,500</td>
<td>$123,500</td>
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<tr>
<td>LEAP (Wilson): Concrete Replacement</td>
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<td>$390,864</td>
<td>$390,864</td>
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<tr>
<td>Project</td>
<td>Budget</td>
<td>Committed Costs</td>
<td>Invoiced to Date</td>
<td>Total Forecasted Cost</td>
</tr>
<tr>
<td>------------------------------------------------------------------------</td>
<td>----------</td>
<td>-----------------</td>
<td>------------------</td>
<td>-----------------------</td>
</tr>
<tr>
<td>Maxfield Elementary: ARP HVAC Upgrades</td>
<td>$3,106,744</td>
<td>$2,142,250</td>
<td>$2,137,271</td>
<td>$2,142,250</td>
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<tr>
<td>Multi-Site Electrical System Replacement: Harding, Central HS</td>
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<td>$1,984,819</td>
<td>$105,036</td>
<td>$5,005,000</td>
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<tr>
<td>FY23 Mechanical Replacements: Como HS, Wash Tech. Nokomis North, Highland HS</td>
<td>$2,399,000</td>
<td>$124,750</td>
<td>$3,110</td>
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<td>Mississippi Creative Arts: ARP HVAC Upgrades</td>
<td>$7,843,111</td>
<td>$6,322,713</td>
<td>$3,727,657</td>
<td>$6,331,979</td>
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<td>FY24 Paving Program: Groveland, JAJ</td>
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<td>$156,358</td>
<td>$134,481</td>
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<td>FY25 Paving Program: Admin/Hubbs</td>
<td>$1,526,000</td>
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<td>0</td>
<td>$1,526,000</td>
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<tr>
<td>Plumbing Plus: Wheelock, Eastern Heights, LNFI Upper, Groveland, Hubbs, Focus Beyond, JAI, Griffin Stadium</td>
<td>$2,393,000</td>
<td>$1,493,979</td>
<td>$110,000</td>
<td>$2,393,000</td>
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<tr>
<td>Randolph Heights Elementary School: Boiler Replacement</td>
<td>$839,000</td>
<td>$482,166</td>
<td>$58,658</td>
<td>$483,366</td>
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<td>Riverview: Retaining Wall and UST Removal</td>
<td>$185,350</td>
<td>$141,966</td>
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<tr>
<td>Rondo Complex: ARP HVAC RTU Replacement</td>
<td>$4,490,000</td>
<td>$6,614,365</td>
<td>$278,322</td>
<td>$6,693,965</td>
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<tr>
<td>FY22 Roofing Replacement Program: EXPO, Groveland Park, Johnson Sr., Wellstone</td>
<td>$4,400,000</td>
<td>$4,040,873</td>
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<td>$4,040,873</td>
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<td>FY23 Roofing Replacement Program: Journeys</td>
<td>$2,319,000</td>
<td>$133,440</td>
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<td>$2,319,000</td>
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<td>Summer 2024 Flooring Projects - Cherokee, Murray, Wellstone, Txuj CI Lower</td>
<td>$338,000</td>
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<td>$338,000</td>
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<tr>
<td>Washington Technology Roofing and Paving</td>
<td>$11,684,000</td>
<td>$337,400</td>
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<td>$11,684,000</td>
</tr>
<tr>
<td>Wellstone: Plumbing, Piping and HVAC Replacement</td>
<td>$10,523,000</td>
<td>$1,204,770</td>
<td>$513,969</td>
<td>$10,523,000</td>
</tr>
</tbody>
</table>