

STATE COLLEGE AREA SCHOOL DISTRICT Office of Finance and Operations 240 VILLA CREST DRIVE • STATE COLLEGE PENNSYLVANIA • 16801 TELEPHONE: 814-231-1021 • FAX: 814-272-8790

To:Finance CommitteeFrom:Randy Brown and Donna WatsonSubject:2021-2022 Budget DevelopmentDate:February 9, 2021

This discussion of budget development centers around revenue. While we focus primarily on the 2021-2022 budget, the five-year projections as well as rollforward of fund balance analysis is also important during this tumultuous time period.

Starting with revenue, there has been, and will continue to be, significant analysis necessary for several key factors:

#### Revenue

- Real estate tax revenue
  - Collection Percentage FY22
    - Maintain 96% due to concern for local economy and businesses ability to pay real estate taxes in future years
  - Change in Assessed Value
    - Assessment Appeals
      - FY21 settled appeals \$7 million reduction in assessed value/\$300,000 tax revenue
      - FY22 potential appeals estimated at \$10 million reduction in assessed value/\$460,000 tax revenue (current open appeals approximately \$16 million)
      - Deadline for FY23 appeal applications Sept. 1, 2021
      - Assessed values resulting from settled appeals are in effect until countywide reassessment, taxing authority completes a reverse appeal, or subdivision or improvement to the property
        - Appeals resulting from COVID may be subject to return of assessed value pending review of legislation by courts
    - New Construction
      - Lack of new projects on the horizon compared to recent additions
      - Building Permits
  - Change in Tax Rate
    - No change in tax rate

- Added projection including a 1% increase in 2021-22 at the suggestion of the CAC
- Earned Income Tax
  - 2021-22 and 2022-23 flat, after -10% reduction in 2020-21
- Realty Transfer Tax
  - Based upon recent experience and market study estimate using lowest five years
- Delinquent Real Estate Tax
  - Reduced estimate in future years based upon higher collections in 2020-21
- Interim Billings
  - Increased 2020-21 projection during to actual billings on 2/1/2021 of \$1.5 million
  - Out year projection remains at \$600,000 lowest in last 5 years
- In Lieu
  - No material adjustments
  - Research impact fee vs. true in-lieu
- Tuition
  - Updated 2020-21 projection due to current year enrollments operating under reduced programming
  - For 2021-22, adjusted to reflect reduced programming availability for summer of 2021 and maintaining current rate
  - For out years, assume full year capacity in programming at current rate
- Misc Other
  - Athletics, building use, driver ed, etc.
    - Adjustments made to 2021-22 reflect expected volume/use
    - Increase slightly in 2022-23 and hold steady for remaining years
- Federal
  - Access reimbursement reduced due to improved clarification related to funding eligibility
  - Other reflects ESSER II and new special ed grant

#### Expense

The expense budget has not changed since the preliminary budget was introduced in December. Highlights include:

- Salaries and benefits, including healthcare, PSERS
  - Reflect estimated impact of contractual agreements
  - Assumes pre-COVID staffing levels
  - Includes .5 social worker
  - Assumes continuation of Virtual Academy in Elementary and Secondary levels
  - Increase of 15% for health insurance
- Pre-Covid level of expenses such as travel and field trips
- Assumes full CEEL and summer programming
- School bus purchases
- Limited capital reserve transfer
- Debt service

- IT/networking costs
- Elimination of Covid-related expenses
- Utilities

#### **Fund Balance**

The updated revenue projections have increased the ending fund balance in the five year projections, however, the FY 2025-2026 still show a negative fund balance of \$14 million. Thus meaning, a reduction in expenses is necessary in our effort to offset declining fund balance. This will serve as our primary work for the next month.

| Ending<br>Fund Bal | Projected<br>2020-2021 | 2021-2022    | 2022-2023    | 2023-2024   | 2024-2025     | 2025-2026      |
|--------------------|------------------------|--------------|--------------|-------------|---------------|----------------|
| Dec. 2020          | \$12,485,127           | \$13,296,775 | \$12,443,547 | \$3,624,778 | (\$5,841,377) | (\$16,421,062) |
| Feb. 2021          | \$12,485,127           | \$13,296,775 | \$13,966,768 | \$8,081,914 | (\$2,377,048) | (\$13,960,298) |

In discussion with the CAC for Finance, we have prepared five year projections including a 1% tax increase for real estate taxes. This is for analysis purposes only. Being mindful that there was no tax increase in 2020-2021 as well as the prior projections for 2021-2022. General practice in the multi-year projections includes a 2% increase to the real estate tax rate. The recent economic pressures have resulted in a change from this practice.

Governor's Budget Proposal

Local Revenue Impact

- COG
- CBICC

# State College Area School District





# 2021-22 Budget Development

# State College Area School District February 10, 2021

# 2021-2022 Revenue

Total Revenue Budget

\$164,123,151

### Major Local Revenue Assumptions:

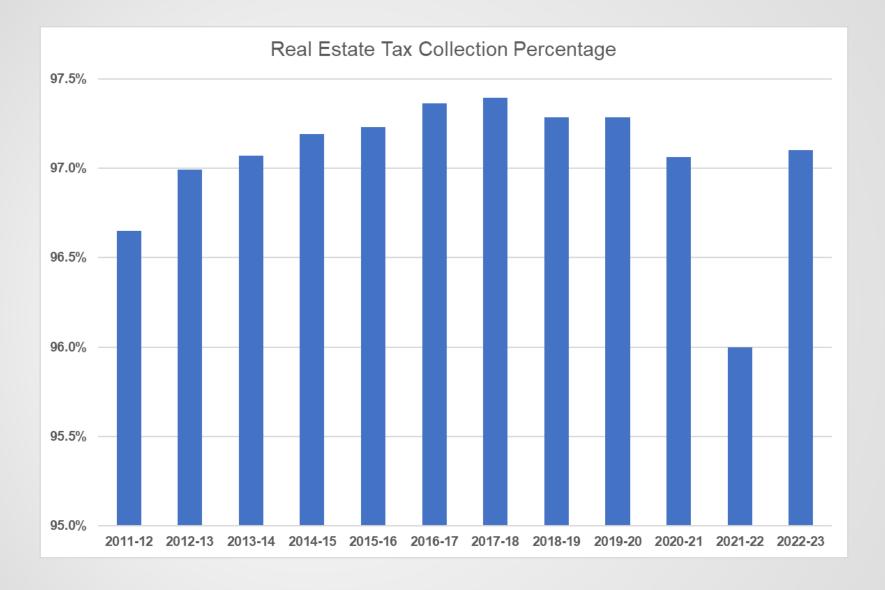
- Real Estate Tax Increase of 0%
- Assessed value growth .8%
  - 5 year average 1.46%
  - 10 year average 1.29%
  - 2019-20 1.95%
  - Projected 2020-21 1%

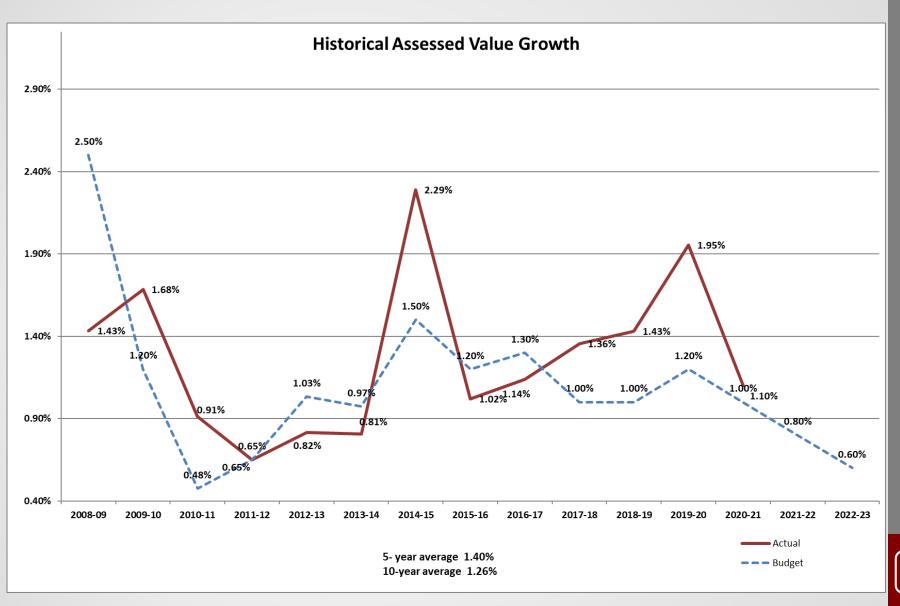
### Collection Percentage – 96%

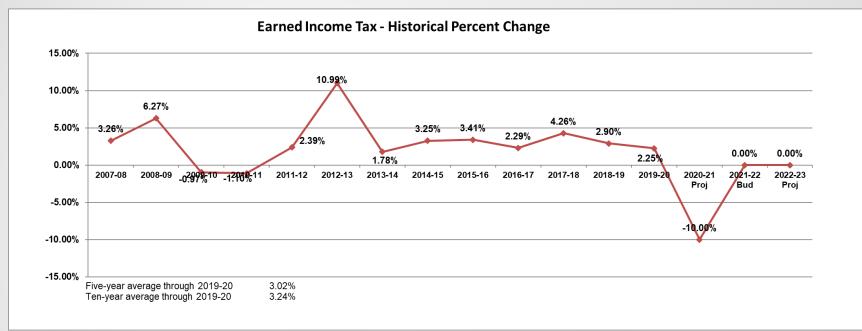
- Historical approximately 97.2%
- 2020-21 projected 95%
- Impact of 1% increase in collection percentage \$1.1 million

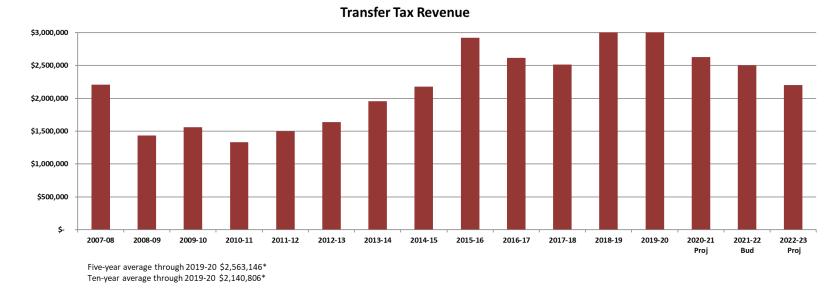
### Earned Income Tax Growth - 0%

- 5 year average 3.02%
- 10 year average 3.24%
- 2020-21 projected decline of 10.00%

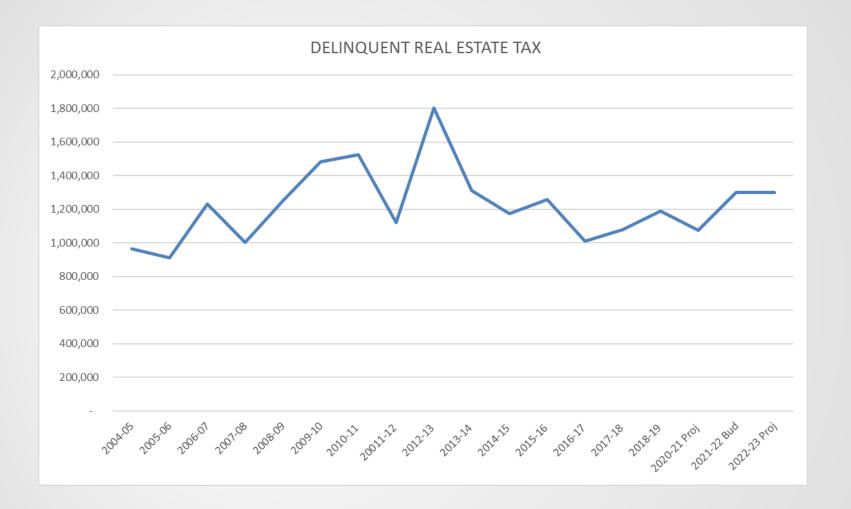


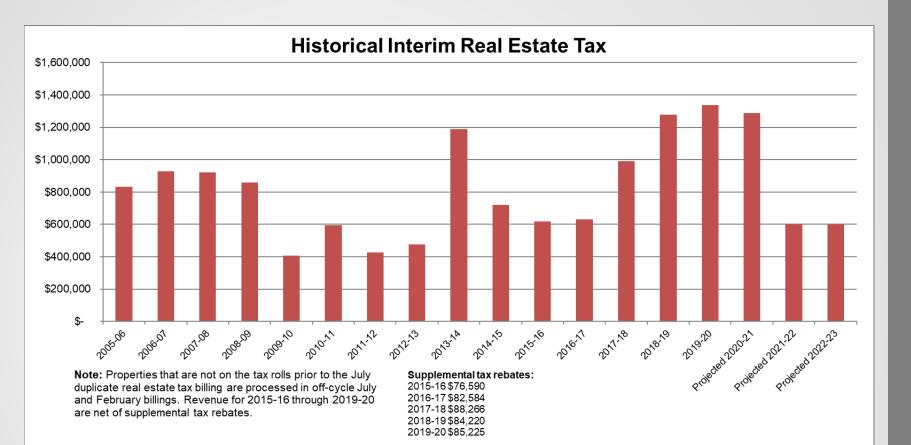






\*Excludes 2015-16





#### State College Area School District General Fund Activity 2/9/2021

|   | Actual 2019-<br>2020                   | Projected<br>2020-2021                 | Projected<br>2021-2022                 | Projected<br>2022-2023                 | Projected<br>2023-2024                 | Projected<br>2024-2025                 | Projected<br>2025-2026                 |
|---|--|--|--|--|--|--|--|
| Beginning Fund Balance  | \$13,253,860                           | \$12,627,467                           | \$12,485,127                           | \$13,296,775                           | \$13,966,768                           | \$8,081,914                            | (\$2,377,048) i                        |
| Revenue   | 167,918,285                            | 164,390,438                            | 164,123,151                            | 167,169,667                            | 171,536,306                            | 176,094,024                            | 180,877,592                            |
| Local<br>State<br>Federal   | 135,482,211<br>29,981,916<br>2,454,158 | 130,450,482<br>30,375,371<br>3,564,585 | 130,818,203<br>31,367,919<br>1,937,030 | 134,047,135<br>31,987,532<br>1,135,000 | 137,850,217<br>32,551,089<br>1,135,000 | 141,845,915<br>33,113,109<br>1,135,000 | 146,069,514<br>33,673,078<br>1,135,000 |
| Expense and transfers (excluding use of fund balance)<br>Revenue less expense | 158,464,023<br>9,454,262               | 157,638,147<br>6,752,291               | 167,890,151<br>(3,766,999)             | 176,356,433<br>(9,186,765)             | 181,623,622<br>(10,087,316)            | 186,949,144<br>(10,855,120)            | <u>192,857,002</u><br>(11,979,410) ii  |
| Funding/(Use) of Assigned Fund Balance (COVID-19)                             | 10,158,600                             | 7,290,790                              | (4,182,488)                            | (9,460,600)                            | (3,806,302)                            | -                                      | - iii                                  |
| (Use) of Assigned Fund Balance (PSERS/Legal Liability)                        | 0                                      | (396,159)                              | (396,159)                              | (396,159)                              | (396,159)                              | (396,159)                              | (396,159) iv                           |
| Incr (Decr) in Assigned Fund Balance  | 10,158,600                             | 6,894,631                              | (4,578,647)                            | (9,856,759)                            | (4,202,461)                            | (396,159)                              | (396,159) v (iii+iv)                   |
| Change in non-spendable Fund Balance  | 77,945                                 |  |  |  |  |  |  |
| Change in Unassigned General Fund Balance                                     | (626,393)                              | (142,340)                              | 811,648                                | 669,994                                | (5,884,855)                            | (10,458,961)                           | (11,583,251) vi (ii-v)                 |
| Ending Unassigned Fund Balance  | \$12,627,467                           | \$12,485,127                           | \$13,296,775                           | \$13,966,768                           | \$8,081,914                            | (\$2,377,048)                          | (\$13,960,298) ( i+vi)                 |
| Preliminary budget  |  | \$12,485,127                           | \$13,296,775                           | \$12,433,547                           | \$3,624,778                            | (\$5,841,377)                          | (\$16,421,062)                         |
| Increase (decrease)   |  | \$0                                    | (\$0)                                  | \$1,533,221                            | \$4,457,136                            | \$3,464,329                            | \$2,460,763                            |

〔10〕

#### State College Area School District General Fund Activity 2/9/2021

#### Assumes 1% Tax Increase in 2021-22

|  | Actual 2019-<br>2020                   | Projected<br>2020-2021                 | Projected<br>2021-2022                 | Projected<br>2022-2023                 | Projected<br>2023-2024                 | Projected<br>2024-2025                 | Projected<br>2025-2026                 |
|--|--|--|--|--|--|--|--|
| Beginning Fund Balance   | \$13,253,860                           | \$12,627,467                           | \$12,485,127                           | \$13,297,568                           | \$13,968,270                           | \$11,387,828                           | \$2,098,644 i                          |
| Revenue  | 167,918,285                            | 164,390,438                            | 165,193,945                            | 168,270,376                            | 172,670,719                            | 177,263,801                            | 182,083,419                            |
| Local<br>State<br>Federal  | 135,482,211<br>29,981,916<br>2,454,158 | 130,450,482<br>30,375,371<br>3,564,585 | 131,888,996<br>31,367,919<br>1,937,030 | 135,147,844<br>31,987,532<br>1,135,000 | 138,984,630<br>32,551,089<br>1,135,000 | 143,015,692<br>33,113,109<br>1,135,000 | 147,275,341<br>33,673,078<br>1,135,000 |
| Expense and transfers (excluding use of fund balance)<br>Revenue less expense                  | 158,464,023<br>9,454,262               | 157,638,147<br>6,752,291               | 167,890,151<br>(2,696,206)             | 176,356,433<br>(8,086,057)             | 181,623,622<br>(8,952,903)             | 186,949,144<br>(9,685,343)             | <u>192,857,002</u><br>(10,773,582) ii  |
| Funding/(Use) of Assigned Fund Balance (COVID-19)  | 10,158,600                             | 7,290,790                              | (3,112,488)                            | (8,360,600)                            | (5,976,302)                            | -                                      | - iii                                  |
| (Use) of Assigned Fund Balance (PSERS/Legal Liability)<br>Incr (Decr) in Assigned Fund Balance | 0<br>10,158,600                        | (396,159)<br>6,894,631                 | (396,159)<br>(3,508,647)               | (396,159)<br>(8,756,759)               | (396,159)<br>(6,372,461)               | (396,159)<br>(396,159)                 | (396,159) iv<br>(396,159) v (iii+i     |
| Change in non-spendable Fund Balance   | 77,945                                 |  |  |  |  |  |  |
| Change in Unassigned General Fund Balance  | (626,393)                              | (142,340)                              | 812,441                                | 670,702                                | (2,580,442)                            | (9,289,184)                            | (10,377,423) vi (ii-v                  |
| Ending Unassigned Fund Balance   | \$12,627,467                           | \$12,485,127                           | \$13,297,568                           | \$13,968,270                           | \$11,387,828                           | \$2,098,644                            | (\$8,278,779) ( i+vi)                  |
| Preliminary budget<br>Increase (decrease)  |  | \$12,485,127<br>\$0                    | \$13,296,775<br>\$793                  | \$12,433,547<br>\$1,534,723            | \$3,624,778<br>\$7,763,050             | (\$5,841,377)<br>\$7,940,021           | (\$16,421,062)<br>\$8,142,283          |

# **Next Steps**

- 2/10/2021 CAC
- 2/15/2021 Board meeting

# Questions



# State College Area School District





Multi-year Projection

|          | -                                   | _              |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|----------|-------------------------------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|
|          | B<br>Black Dalland District         | Т              | W              | Х              | Y               | Z               | AA              | AB              | AC              | AD              | AE              | AF              | AG             | AH             | AI             |
|          | State College Area School District  |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|          | General Fund Revenue                |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|          | 2/9/2021                            |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
| 5        |                                     |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|          | Assumptions:                        |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
| 7        | Earned Income Tax Growth (1)        | 2.90%          | 2.25%          | -10.00%        | -10.00%         | 0.00%           | 0.00%           | 2.50%           | 2.50%           | 2.50%           | 2.50%           | 2.50%           | 2.50%          | 2.50%          | 2.50%          |
| 8        | Assessed Value Growth (2)           | 1.43%          | 1.95%          | 1.00%          | 1.11%           | 0.80%           | 0.60%           | 1.00%           | 1.20%           | 1.20%           | 1.20%           | 1.20%           | 1.20%          | 1.20%          | 1.20%          |
|          | Exceptions                          | 0.00%          | 0.00%          | 0.00%          | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%          | 0.00%          | 0.00%          |
| 10       | Act 1 Index                         | 2.40%          | 2.30%          | 2.60%          | 2.60%           | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%          | 3.00%          | 3.00%          |
| 12       | Actual/Projected Total Tax Increase | 2.40%          | 1.95%          | 0.00%          | 0.00%           | 0.00%           | 1.00%           | 2.00%           | 2.00%           | 2.00%           | 2.00%           | 2.00%           | 2.00%          | 2.00%          | 2.00%          |
|          |                                     | Actual 2018-   | Actual 2019-   | Budget 2020-   | Projected 2020- | Projected 2021- | Projected 2022- | Projected 2023- | Projected 2024- | Projected 2025- | Projected 2026- | Projected 2027- | Projected      | Projected      | Projected      |
| 13       |                                     | 2019           | 2020           | 2021           | 2021            | 2022            | 2023            | 2024            | 2025            | 2026            | 2027            | 2028            | 2028-2029      | 2029-2030      | 2030-2031      |
| 14       | LOCAL SERVICES TAX                  |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
| 16       | CURRENT REAL ESTATE TAX             | \$96,102,333   | \$100,120,228  | \$98,702,922   | \$101,123,553   | \$100,764,382   | \$103,736,884   | \$107.062.141   | \$110,716,018   | \$114.493.674   | \$118.388.569   | \$122,411,299   | \$126,560,463  | \$130.842.203  | \$135,264,051  |
|          | REAL ESTATE TAX-REFERENDUM DEBT     | 4,941,977      | 4,946,210      | 4,945,740      |                 | 4,945,269       |                 | 4,943,388       | 4,946,210       | 4,943,153       | 4,943,623       | 4,942,447       | 4,944,093      | 4,945,551      | 4,945,081      |
|          | EARNED INCOME TAX                   | 18.388.631     | 18.802.288     | 16,200,000     |                 | 16.922.059      |                 | 17.340.000      | 17.770.000      | 18.210.000      | 18.670.000      | 19.140.000      | 19,620,000     | 20.110.000     | 20.610.000     |
|          | REALTY TRANSFER TAX                 | 3.070.277      | 3.046.841      | 1.350.000      |                 | 2,500,000       | 2,500,000       | 2.500.000       | 2,500,000       | 2.500.000       | 2.500.000       | 2.500.000       | 2.500.000      | 2.500.000      | 2,500,000      |
|          | DELINQUENT REAL ESTATE TAX          | 1,190,289      | 1,225,055      | 850,000        | / /             | 1,300,000       | 1,300,000       | 1,300,000       | 1,200,000       | 1,200,000       | 1,100,000       | 1,100,000       | 1,100,000      | 1,100,000      | 1,100,000      |
|          | INTERIM REAL ESTATE TAX             | 1.277.422      | 1.338.213      | 400.000        |                 | 600.000         | 600.000         | 600.000         |                 | 600,000         | 600,000         | 600.000         | 600.000        | 600.000        | 600.000        |
|          | IDEA-B                              | 739,659        | 781,373        | 740,000        | 820,064         | 740.000         | 740,000         | 740.000         | 740,000         | 740,000         | 740,000         | 740,000         | 740.000        | 740.000        | 740,000        |
|          | PAYMENTS IN LIEU OF TAX             | 664,382        | 674,646        | 674,646        | 613,671         | 674,646         | 674,646         | 674,646         | 674,646         | 674,646         | 674,646         | 674,646         | 674,646        | 674,646        | 674,646        |
|          | LOCAL SERVICES TAX                  | 386,864        | 376,816        | 392,000        | 352,800         | 353,000         | 353,000         | 362,000         | 371,000         | 380,000         | 390,000         | 400,000         | 410,000        | 420,000        | 431,000        |
|          | TUITION                             | 1.414.650      | 1.198.923      | 1,511,093      |                 | 1,405,011       | 1,500,000       | 1,500,000       | ,               | 1,500,000       | 1,500,000       | 1,500,000       | 1.500.000      | 1.500.000      | 1.500.000      |
|          | MISC LOCAL REVENUE                  | 634,427        | 1,770,439      | 518,409        |                 | 396.646         |                 | 460.852         | 460.852         | 460.852         | 460.852         | 460.852         | 460.852        | 460.852        | 460.852        |
| 27       | PUBLIC UTILITY REALTY TAX           | 118,725        | 110,406        | 117,190        |                 | 117,190         | 117,190         | 117,190         | 117,190         | 117,190         | 117,190         | 117,190         | 117,190        | 117,190        | 117,190        |
| 28       | INTEREST ON INVESTMENTS             | 1,269,780      | 1,090,774      | 250,000        | 130,000         | 100,000         | 200,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000        | 250,000        | 250,000        |
| 29       |                                     |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|          | TOTAL LOCAL                         | 130,199,417    | 135,482,211    | 126,651,999    | 130,450,482     | 130,818,203     | 134,047,135     | 137,850,217     | 141,845,915     | 146,069,514     | 150,334,879     | 154,836,434     | 159,477,244    | 164,260,442    | 169,192,819    |
| 31       |                                     |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
| _        | STATE                               |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|          | BASIC ED INSTR SUBSIDY              | 7,920,859      | 8,406,928      | 8,407,038      | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928      | 8,406,928      | 8,406,928      |
|          | SPECIAL ED REVENUE                  | 3,292,352      | 3,358,750      | 3,323,982      | , ,             | 3,358,750       | 3,358,750       | 3,358,750       | 3,358,750       | 3,358,750       | 3,358,750       | 3,358,750       | 3,358,750      | 3,358,750      | 3,358,750      |
|          | REV. FOR RETIREMENT                 | 11,363,341     | 11,921,782     | 11,948,339     | 11,931,399      | 12,846,216      |                 | 13,900,000      | 14,400,000      | 14,900,000      | 15,450,000      | 15,900,000      | 16,250,000     | 16,550,000     | 16,900,000     |
|          |                                     | 2,536,120      | 2,375,222      | 2,652,226      | 2,840,626       | 2,815,568       | 2,880,326       | 2,943,693       | 3,005,510       | 3,065,620       | 3,126,933       | 3,189,472       | 3,253,261      | 3,318,326      | 3,384,693      |
|          | PROPERTY TAX REDUCTION              | 1,423,448      | 1,423,580      | 1,426,711      | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711      | 1,426,711      | 1,426,711      |
| 38       | TRANSPORTATION REVENUE              | 926,079        | 803,219        | 800,000        | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | 800,000         | 800,000        | 800,000        | 800,000        |
| 39       | BOND REIMBURSEMENTS (3)             | 320,857        | 277,820        | 751,246        | - )             | 937,733         | 938,804         | 938,994         | 939,196         | 939,055         | 875,728         | 875,509         | 718,819        | 719,287        | 666,215        |
|          | HEALTH SERVICES REVENUE             | 140,026        | 140,519        | 140,000        | 140,000         | 140,000         | 140,000         | 140,000         | 140,000         | 140,000         | 140,000         | 140,000         | 140,000        | 140,000        | 140,000        |
|          | READY TO LEARN GRANT                | 310,013        | 310,013        | 310,013        |                 | 310,013         |                 | 310,013         |                 | 310,013         | 310,013         | 310,013         | 310,013        | 310,013        | 310,013        |
|          | SAFETY GRANTS                       | 65,000         | 24,691         | 35,000         | 80,309          | 0               | 0               | 0               | -               | 0               | 0               | 0               | 0              | 0              | 0              |
|          | VOCATIONAL EDUCATION                | 227,172        | 197,228        | 100,000        | 196,942         | 196,000         | 196,000         | 196,000         | /               | 196,000         | 196,000         | 196,000         | 196,000        | 196,000        | 196,000        |
|          | OTHER STATE REVENUE (4)             | 6,818,508      | 634,792        | 0              | /               | 0               | 0               | 0               | -               | 0               | 0               | 0               | 0              | 0              | 0              |
| 45       | TUITION - 1305/1306                 | <u>108,757</u> | <u>107,373</u> | <u>130,000</u> | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u> | <u>130,000</u> | <u>130.000</u> |
| 46       |                                     | 25 450 504     | 20.004.040     | 20 004 555     | 20 275 274      | 24 267 040      | 24 007 500      | 22 EE4 000      | 22 442 400      | 22 672 070      | 24 224 002      | 24 722 200      | 24 000 400     | 25 256 045     | 25 740 240     |
|          | TOTAL STATE                         | 35,452,531     | 29,981,916     | 30,024,555     | 30,375,371      | 31,367,919      | 31,987,532      | 32,551,089      | 33,113,109      | 33,673,078      | 34,221,063      | 34,733,382      | 34,990,482     | 35,356,015     | 35,719,310     |
| 48       |                                     |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                |                |
|          |                                     |                |                |                |                 |                 |                 |                 |                 | <u> </u>        |                 |                 |                |                |                |
| 50       |                                     | 783,712        | 786,137        | 700,000        |                 | 600,000         |                 | 600,000         |                 | 600,000         | 600,000         | 600,000         | 600,000        | 600,000        | 600,000        |
|          |                                     | 167,980        | 169,276        | 159,772        | )               | 140,000         | 140,000         | 140,000         | - /             | 140,000         | 140,000         | 140,000         | 140,000        | 140,000        | 140,000        |
|          |                                     | 343,115        | 685,060        | 250,000        |                 | 250,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000        | 250,000        | 250,000        |
|          | OTHER FEDERAL REVENUE (5)           | 119,545        | 765,724        | 621,365        |                 | 912,030         | 110,000         | 110,000         | ,               | 110,000         | 110,000         | 110,000         | 110,000        | 110,000        | 110,000        |
|          | TITLE III REVENUE                   | <u>56,699</u>  | <u>47,960</u>  | <u>35,000</u>  | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | 35,000          | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>  | <u>35,000</u>  | <u>35,000</u>  |
| 50<br>56 | TOTAL FEDERAL                       | 1,471,051      | 2,454,158      | 1,766,137      | 3,564,585       | 1,937,030       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000      | 1,135,000      | 1,135,000      |
| 37       |                                     |                | , ,            |                |                 |                 |                 |                 | , ,             | , ,             |                 |                 |                |                |                |
| 58       | TOTAL REVENUE                       | 167,123,000    | 167,918,285    | 158,442,691    | 164,390,438     | 164,123,151     | 167,169,667     | 171,536,306     | 176,094,024     | 180,877,592     | 185,690,942     | 190,704,816     | 195,602,726    | 200,751,457    | 206,047,129    |
| 59       |                                     |                |                |                |                 |                 |                 |                 |                 |                 |                 |                 |                |                | -              |

59 60 61 62 (1) Projected decrease in 2020-21, 2021-22 and 2022-23 are related to the estimated impact of COVID-19. Future years are assumed to increase gradually to slightly less than the historical 5-year average of 3.2% for years prior to COVID-19. 63 (2) Projected 2021-22 and 2022-23 reflect the estimated impact of COVID-19. Years 2023-24 forward assume historical 10-year average of 1.2% through 2019-20. 63 (2) Projected 2021-22 and 2022-23 reflect the estimated impact of COVID-19. Years 2023-24 forward assume historical 10-year average of 1.2% through 2019-20. 63 (2) Projected 2021-22 and 2022-23 reflect the estimated impact of COVID-19. Years 2023-24 forward assume historical 10-year average of 1.2% through 2019-20. (3) Excludes reimbursement due to the district for debt service payments related to the high school and elementary project debt paid during construction. Reimbursement related to referendum debt is approximately \$312,000 annually. Plancon reimbursement

(4) Other State Revenue for 2018-19 and 2019-20 include DCED grant revenue related to the State High Project and three elementary buildings. This grant revenue is included in both revenue and expense.

(5) Other Federal Revenue includes Perkins, Title IV and 2019-20 includes the district's share of Elementary and Secondary Emergency Relief Funds (ESSER) and \$58,000 of PCCD COVID safety grant. Projected 2020-21 includes the balance of the first allotment of the PCCD COVID safety grant (\$333,778), the second PCCD allotment (\$205,260), a portion of the \$2,574,850 ESSER II allocation (\$1,787,168), a portion of the \$28,000 Special Eduction COVID-19 Mitigation Grant (SECMG)(\$14,348), and county grant of \$72,965. The balance of the ESSER II funds (\$787,682) and the balance of SECMG funds.

Projectiongmaster 2/9/20215:42 PM

| В  | C AA                | AD                    | AE                 | AF               | AG            | AH                | AI                        | AJ   | AK                 | AL                    | AM                    | AN            | AO                                      | AP            |
|--|---------------------|-----------------------|--------------------|------------------|---------------|-------------------|---------------------------|--|--------------------|-----------------------|-----------------------|---------------|---|---------------|
| State College Area School District                   |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| General Fund Expenses and Fund Balance Tra           | ansfers             |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| 2/9/2021   |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
|  | Actual 2018-        |                       | Budget 2020-       | •                | •             | Projected 2022    | Projected                 | Projected                                    | Projected          | Projected             | Projected             | Projected     | Projected                               | Projecte      |
|  | 2019                | 2020                  | 2021               | 2021             | 2021-2022     | 2023              | 2023-2024                 | 2024-2025                                    | 2025-2026          | 2026-2027             | 2027-2028             | 2028-2029     | 2029-2030                               | 2030-203      |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| Salaries   | 69,490,777          | 71,274,299            | 70,754,328         | 70,631,604       | 75,111,845    | 76,839,417        | 78,529,885                | 80,179,012                                   | 81,782,592         | 83,418,244            | 85,086,609            | 86,788,341    | 88,524,108                              | 90,294,5      |
| Health Insurance                                     | 12,563,861          | 13,478,031            | 15,230,533         | 14,899,698       | 17,645,279    | 19,939,165        | 21,933,082                | 24,126,390                                   | 26,539,029         | 29,192,932            | 32,112,225            | 35,323,448    | 38,855,792                              | 42,741,3      |
| PSERS  | 22,561,701          | 23,775,689            | 23,896,677         | 23,862,797       | 25,692,431    | 26,800,000        | 27,800,000                | 28,800,000                                   | 29,800,000         | 30,900,000            | 31,800,000            | 32,500,000    | 33,100,000                              | 33,800,0      |
| Other Benefits                                       | 6,797,767           | 6,773,545             | 6,885,204          | 6,941,647        | 7,255,670     | 7,400,000         | 7,600,000                 | 7,800,000                                    | 8,000,000          | 8,200,000             | 8,400,000             | 8,600,000     | 8,800,000                               | 9,000,0       |
| Professional Services                                | 3,150,563           | 2,831,599             | 3,544,822          | 3,425,396        | 3,698,502     | 3,760,000         | 3,820,000                 | 3,880,000                                    | 3,950,000          | 4,020,000             | 4,090,000             | 4,160,000     | 4,230,000                               | 4,300,0       |
| Purchased Property Services                          | 1,781,117           | 1,320,379             | 1,214,940          | 1,416,467        | 1,369,153     | 1,390,000         | 1,410,000                 | 1,430,000                                    | 1,450,000          | 1,470,000             | 1,490,000             | 1,520,000     | 1,550,000                               | 1,580,0       |
| Charter School Expense                               | 6,013,133           | 5,929,478             | 6,489,092          | 5,763,554        | 5,825,760     | 5,920,000         | 6,020,000                 | 6,120,000                                    | 6,220,000          | 6,330,000             | 6,440,000             | 6,550,000     | 6,660,000                               | 6,770,0       |
| Other Purchased Services                             | 6,465,922           | 6,138,888             | 6,937,527          | 6,791,687        | 7,231,615     | 7,050,000         | 7,170,000                 | 7,290,000                                    | 7,410,000          | 7,540,000             | 7,670,000             | 7,800,000     | 7,930,000                               | 8,060,0       |
| Supplies/Equipment                                   | 8,155,769           | 7,579,832             | 6,896,594          | 8,790,749        | 8,009,185     | 8,090,000         | 8,170,000                 | 8,210,000                                    | 8,290,000          | 8,220,000             | 8,300,000             | 8,380,000     | 8,460,000                               | 8,540,0       |
| Minor Capital Projects                               | 2,222,559           | 2,258,549             | 1,384,838          | 1,384,838        | 1,412,535     | 2,343,321         | 2,390,188                 | 2,437,991                                    | 2,486,751          | 2,536,486             | 2,587,216             | 2,638,960     | 2,691,740                               | 2,745,5       |
| Transfers/contingencies                              | 283,622             | 703,311               | 2,095,349          | 1,387,556        | 1.766.700     | 1,694,034         | 1,721,915                 | 1,750,353                                    | 1,779,360          | 1,808,947             | 1,839,126             | 1,869,909     | 1,901,307                               | 1,933,3       |
| Debt Service   | 7,613,533           | 7,453,050             | 7,469,638          | 7,084,029        | 7.415.475     | 7,360,250         | 7,367,000                 | 7,370,275                                    | 7,361,125          | 6,335,800             | 6,334,675             | 3,781,150     | 3,783,025                               | 2,617,9       |
| Debt Service - Referendum Debt                       | 5.254.125           | 5,258,625             | 5,258,125          | 5,258,125        | 5,257,625     | 5,256,875         | 5,255,625                 | 5,258,625                                    | 5,255,375          | 5,255,875             | 5,254,625             | 5,256,375     | 5,257,925                               | 5,257,4       |
| 1 Transfer to Capital Projects - DCED Grant          | 6,799,671           | 5,258,625<br>606.921  | 5,256,125          | 5,256,125        | , ,           | 5,250,675         | 5,255,625                 | 5,250,625                                    | 5,255,575          | 5,255,675             | 5,254,625             | 5,250,375     | 5,257,925                               | 5,257,4       |
| Transfer to Capital Projects - DCED Grant            |                     | / -                   | -                  | -                | -             |                   |                           |  |                    |                       |                       |               |   | -<br>         |
| 2 Transfer to Capital Reserve (1)                    | 8,175,289           | 3,081,825             | -                  | -                | 198,376       | 2,513,370         | 2,435,928                 | 2,296,498                                    | 2,532,769          | 2,230,327             | 3,155,669             | 3,021,582     | 5,185,341                               | 5,185,34      |
| 3 Fund Balance Assignment/Use (COVID-19)             | -                   | 10,158,600            | 911,000            | 7,290,790        | (4,182,488)   | (9,460,600)       | (3,806,302)               | (000 450)                                    | -                  | -                     | -                     | -             | -                                       | -             |
| 4 Fund Balance Use (PSERS)(2)                        | (1,207,573)         | -                     | (396,159)          | (396,159)        | (396,159)     | (396,159)         | (396,159)                 | (396,159)                                    | (396,159)          | (263,460)             | -                     | -             | -                                       | -             |
| 5<br>6 Total Expenses and Fund Balance Transfers     | ¢166 101 006        | \$168,622,623         | \$158,572,508      | \$164,532,778    | ¢162 211 504  | \$166 400 674     | ¢177 /01 161              | \$186,552,985                                | \$102 A60 942      | ¢107 105 151          | \$204 560 145         | \$208,189,765 | \$216,929,238                           | \$222,825,5   |
| 7  | φ100,121,050        | \$100,022,025         | φ130,372,300       | \$104,552,770    | \$105,511,504 | \$100,433,074     | φ177, <del>4</del> 21,101 | φ100,552,905                                 | \$192,400,045      | \$157,155,151         | φ <b>20</b> 4,300,143 | \$200,109,705 | <i>\$</i> 210, <i>3</i> 2 <i>3</i> ,230 | φΖΖΖ,ΟΖΟ,Ο    |
| Total Expense and Transfers (excl fund               |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| B balance use/assigment)                             | \$167.329.409       | \$158,464,023         | \$158,057,667      | \$157,638,147    | \$167.890.151 | \$176.356.433     | \$181.623.622             | \$186,949,144                                | \$192.857.002      | \$197.458.611         | \$204.560.145         | \$208.189.765 | \$216.929.238                           | \$222,825,5   |
| 9  | ····                | <i>•••••</i> ,•••,•=• | +                  | <i>,,.</i>       | <i>,,</i>     | <i></i> ,,,       | <i>••••</i> ,•==,•==      | <i>•••••••••••••••••••••••••••••••••••••</i> | +,,                | <i>•••••</i> ,•••,••• | <i>•</i> ,,,          | +,,,          | +,,                                     | +;;-          |
| (1) Includes estimated plancon reimbursement re      | elated to debt serv | vice funded from      | the capital reserv | e fund beginning | n in 2021-22  |                   |                           |  |                    |                       |                       |               |   |               |
| (2) Recommendation for use of fund balance may       |                     |                       |                    |                  | g 202 i 22.   |                   |                           |  |                    |                       |                       |               |   |               |
|  | y onlango.          |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| 2  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| 의<br>4 Total Debt Service (General + Capital Reserve | Fund)               |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   |               |
| Debt Service Paid from Capital Reserve (3)           | \$3,444,319         | \$4,079,915           | \$4,848,525        | \$4,848,525      | \$4,855,775   | \$4,856,300       | \$4,851,800               | \$4,847,925                                  | \$4,854,300        | \$4,845,800           | \$4,847,175           | \$4,852,925   | \$4,852,925                             | \$4,881,9     |
|  |                     |                       |                    |                  |               |                   |                           |  |                    |                       |                       |               |   | . , ,         |
| Total Debt Service (including referendum debt)       | \$16,311,977        | \$ 16,791,590         | \$17,576,288       | \$17,190,679     | \$17,528,875  | \$17,473,425      | \$17,474,425              | \$17,476,825                                 | \$17,470,800       | \$16,437,475          | \$16,436,475          | \$13,890,450  | \$13,893,875                            | \$12,757,2    |
| 7<br>Jatana tia shuda dia Daht Caraira               | <b>#0.070.077</b>   | <b>CO 444 500</b>     | <b>#0.000.000</b>  | <b>CADE 170</b>  | ¢0.040.075    | <b>CO 400 405</b> | <b>CO 004 405</b>         | <b>M7 504 005</b>                            | <b>#</b> 7 005 000 | <b>#0.007.475</b>     | <b>#0.004</b> 475     |               | <b>#</b> E 400 CZE                      | <b>ME 040</b> |
| 8 Interest included in Debt Service                  | \$8,976,977         | \$9,111,590           | \$9,266,288        | \$9,185,472      | \$8,848,875   | \$8,483,425       | \$8,034,425               | \$7,561,825                                  | \$7,065,800        | \$6,627,475           | \$6,201,475           | \$5,755,450   | \$5,408,875                             | \$5,012,2     |
| (3) Debt service for Series 2018 and Series 2019     |                     |                       |                    | - ·              |               |                   |                           |  |                    |                       |                       |               |   |               |

| ВСС   | W              | Y            | Z            | AA            | AB           | AC                                      | AD             | AE              | AF              | AG             | AH              | AI A                  |
|---|----------------|--------------|--------------|---------------|--------------|---|----------------|-----------------|-----------------|----------------|-----------------|-----------------------|
| State College Area School District                  |                | •            |              |               | •            |   |                |                 |                 |                |                 |                       |
| General Fund Activity                               |                |              |              |               |              |   |                |                 |                 |                |                 |                       |
| 2/9/2021  |                |              |              |               |              |   |                |                 |                 |                |                 |                       |
| 4   |                |              |              |               |              |   |                |                 |                 |                |                 |                       |
|   |                |              |              |               |              |   |                |                 |                 |                |                 |                       |
| 4   |                |              |              |               |              |   |                |                 |                 |                |                 |                       |
|   | Actual 2019-   | Projected    | Projected    | Projected     | Projected    | Projected                               | Projected      | Projected 2026- | Projected 2027- | Projected      | Projected 2029- | Projected 2030-       |
|   | 2020           | 2020-2021    | 2021-2022    | 2022-2023     | 2023-2024    | 2024-2025                               | 2025-2026      | 2027            | 2028            | 2028-2029      | 2030            | 2031                  |
| Beginning Fund Balance                              | \$13,253,860   | \$12,627,467 | \$12,485,127 | \$13,296,775  | \$13,966,768 | \$8,081,914                             | (\$2,377,048)  | (\$13,960,298)  | (\$25,464,508)  | (\$39,319,837) | (\$51,906,876)  | (\$68,084,656) i      |
|   | ψ10,200,000    | ψ12,021,401  | ψ12,400,121  | ψ10,200,770   | φ10,000,700  | φ0,001,014                              | (\$2,011,040)  | (\$10,000,200)  | (\$20,404,000)  | (\$65,615,667) | (\$01,000,010)  | (\$66,064,000) 1      |
| Revenue<br>Local                                    | 167,918,285    | 164,390,438  | 164,123,151  | 167,169,667   | 171,536,306  | 176,094,024                             | 180,877,592    | 185,690,942     | 190,704,816     | 195,602,726    | 200,751,457     | 206,047,129           |
| Local   | 135,482,211    | 130,450,482  | 130,818,203  | 134,047,135   | 137,850,217  | 141,845,915                             | 146,069,514    | 150,334,879     | 154,836,434     | 159,477,244    | 164,260,442     | 169,192,819           |
| State   | 29,981,916     | 30,375,371   | 31,367,919   | 31,987,532    | 32,551,089   | 33,113,109                              | 33,673,078     |                 | 34,733,382      | 34,990,482     | 35,356,015      | 35,719,310            |
| State<br>Federal                                    | 2,454,158      | 3,564,585    | 1,937,030    | 1,135,000     | 1,135,000    | 1,135,000                               | 1,135,000      | 1,135,000       | 1,135,000       | 1,135,000      | 1,135,000       | 1,135,000             |
| Expense and transfers (excluding use of fund balanc | e) 158,464,023 | 157,638,147  | 167,890,151  | 176,356,433   | 181,623,622  | 186,949,144                             | 192,857,002    | 197,458,611     | 204,560,145     | 208,189,765    | 216,929,238     | 222,825,535           |
| Revenue less expense                                | 9,454,262      | 6,752,291    | (3,766,999)  | (9,186,765)   | (10,087,316) | (10,855,120)                            | (11,979,410)   | (11,767,669)    | (13,855,329)    | (12,587,039)   | (16,177,781)    | (16,778,406) ii       |
|   | 40.450.000     | 7 000 700    | (4,400,400)  | (0, 100, 000) | (0.000.000)  |   |                |                 |                 |                |                 |                       |
| Funding/(Use) of Assigned Fund Balance (COVID-19    |                | 7,290,790    | (4,182,488)  | (9,460,600)   | (3,806,302)  | -                                       | -              | -               | -               | -              | -               | - iii                 |
| (Use) of Assigned Fund Balance (PSERS/Legal Liabil  |                | (396,159)    | (396,159)    | (396,159)     | (396,159)    | (396,159)                               | (396,159)      | (263,460)       | 0               | 0              | 0               | 0 iv                  |
| Incr (Decr) in Assigned Fund Balance                | 10,158,600     | 6,894,631    | (4,578,647)  | (9,856,759)   | (4,202,461)  | (396,159)                               | (396,159)      | (263,460)       | -               | -              | -               | - v (iii+             |
| Change in non-spendable Fund Balance                | 77,945         |              |              |               |              |   |                |                 |                 |                |                 |                       |
| Change in Unassigned General Fund Balance           | (626,393)      | (142,340)    | 811,648      | 669,994       | (5,884,855)  | (10,458,961)                            | (11,583,251)   | (11,504,209)    | (13,855,329)    | (12,587,039)   | (16,177,781)    | (16,778,406) vi (ii-  |
| Ending Unassigned Fund Balance                      | \$12,627,467   | \$12,485,127 | \$13,296,775 | \$13,966,768  | \$8,081,914  | (\$2,377,048)                           | (\$13,960,298) | (\$25,464,508)  | (\$39,319,837)  | (\$51,906,876) | (\$68,084,656)  | (\$84,863,062) ( i+vi |
|   | ÷:2,021,101    | ÷.=,.00,.21  | ÷.0,200,.10  | +.0,000,.00   | 20,001,011   | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (+.0,000,200)  | (+=0, 10 1,000) | (200,0.0,001)   | (+51,000,010)  | (#00,00 .,000)  | (111)                 |

| ВС   | т                   | W                   | x                   | Y                      | 7                      | AA                     | AB                     | AC                     | AD                     | AE                     | AF                     | AG                     | AH                     | AI                     |
|--|---------------------|---------------------|---------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| 1 State College Area School District               | ı į                 | vv                  | A                   | 1                      | 2                      | 74                     | AD                     | AC                     | AD                     | AL                     |                        | 70                     |                        |                        |
| 2 General Fund Balance<br>3 2/9/2021               |                     |                     |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 5  | Actual<br>2018-2019 | Actual<br>2019-2020 | Budget<br>2020-2021 | Projected<br>2020-2021 | Projected<br>2021-2022 | Projected<br>2022-2023 | Projected<br>2023-2024 | Projected<br>2024-2025 | Projected<br>2025-2026 | Projected<br>2026-2027 | Projected<br>2027-2028 | Projected<br>2028-2029 | Projected<br>2029-2030 | Projected<br>2030-2031 |
| 7 General Fund - Unassigned<br>8 Beginning Balance | \$12,252,696        | \$13,253,860        | \$12,648,033        | \$12,627,467           | \$12,485,127           | \$13,296,775           | \$13,966,768           | \$8,081,914            | (\$2,377,048)          | (\$13,960,298)         | (\$25,464,508)         | (\$39,319,837)         | (\$51,906,876)         | (\$68,084,656)         |
| 10 Revenue less Expense (incl change in nor        | 1,001,164           | (626,393)           | (129,818)           | (142,340)              | 811,648                | 669,994                | (5,884,855)            | (10,458,961)           | (11,583,251)           | (11,504,209)           | (13,855,329)           | (12,587,039)           | (16,177,781)           | (16,778,406)           |
| 12 General Fund - Unassigned                       | 13,253,860          | 12,627,467          | 12,518,216          | 12,485,127             | 13,296,775             | 13,966,768             | 8,081,914              | (2,377,048)            | (13,960,298)           | (25,464,508)           | (39,319,837)           | (51,906,876)           | (68,084,656)           | (84,863,062)           |
| 13<br>14 % of Expense (subject to 8% cap)<br>15    | 7.92%               | 7.97%               | 7.92%               | 7.92%                  | 7.92%                  | 7.92%                  | 4.45%                  | -1.27%                 | -7.24%                 | -12.90%                | -19.22%                | -24.93%                | -31.39%                | -38.08%                |
| 16    17  General Fund - Assigned    18  PSERS     |                     |                     |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 19 Beginning Balance<br>20                         | 3,847,987           | 2,640,414           | 2,640,414           | 2,640,414              | 2,244,255              | 1,848,096              | 1,451,937              | 1,055,778              | 659,619                | 263,460                | -                      | -                      | -                      | -                      |
| 21 Additions<br>22 Planned Uses<br>23              | (1,207,573)         | -                   | (396,159)           | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (263,460)              | -                      | -                      | -                      | -                      |
| 24 Ending Fund Balance<br>25<br>33                 | 2,640,414           | 2,640,414           | 2,244,255           | 2,244,255              | 1,848,096              | 1,451,937              | 1,055,778              | 659,619                | 263,460                | -                      | -                      | -                      | -                      | -                      |
| 42 COVID-19  |                     |                     |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 43 Beginning Balance                               | -                   | -                   | 7,054,000           | 10,158,600             | 17,449,390             | 13,266,902             | 3,806,302              | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| 45 Additions/Use<br>46<br>47                       |                     | 10,158,600          | 911,000             | 7,290,790              | (4,182,488)            | (9,460,600)            | (3,806,302)            | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| 48 Ending Fund Balance<br>49                       | -                   | 10,158,600          | 7,965,000           | 17,449,390             | 13,266,902             | 3,806,302              | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| 50<br>51 Total General Fund - Assigned             | 2,640,414           | 12,799,014          | 10,209,255          | 19,693,645             | 15,114,998             | 5,258,239              | 1,055,778              | 659,619                | 263,460                | -                      | -                      | -                      | -                      | -                      |
| 52<br>53 Total General Fund                        | 15,894,274          | 25,426,481          | 22,727,471          | 32,178,772             | 28,411,773             | 19,225,007             | 9,137,692              | (1,717,429)            | (13,696,838)           | (25,464,508)           | (39,319,837)           | (51,906,876)           | (68,084,656)           | (84,863,062)           |

| ВС  | т                    | W                  | x                 | Y                   | 7                                       | AA                                      | AB                                      | AC                                      | AD               | AE                                      | AF                                    | AG            | АН            | AI          |
|---|----------------------|--------------------|-------------------|---------------------|---|---|---|---|------------------|---|---------------------------------------|---------------|---------------|-------------|
| 7 State College Area School District                | ,                    |                    | <u> </u>          | · · ·               |   |   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 110                                     | 7.0              | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                       |               |               |             |
| Capital Reserve Fund                                |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 9 2/9/2021  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 50  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
|   |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 61  | Actual               | Actual             | Budget            | Projected           | Projected                               | Projected                               | Projected                               | Projected                               | Projected        | Projected                               | Projected                             | Projected     | Projected     | Projected   |
| 62  | 2018-2019            | 2019-2020          | 2020-2021         | 2020-2021           | 2021-2022                               | 2022-2023                               | 2023-2024                               | 2024-2025                               | 2025-2026        | 2026-2027                               | 2027-2028                             | 2028-2029     | 2029-2030     | 2030-2031   |
| 63  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 64 Beginning Balance                                | \$62,683,123         | \$65,352,257       | \$64,622,655      | \$64,456,646        | \$60,078,765                            | \$53,536,802                            | \$49,711,961                            | \$45,955,423                            | \$44,321,402     | \$42,884,568                            | \$41,125,114                          | \$37,849,679  | \$34,369,012  | \$32,982,74 |
| 55 J  |                      |                    |                   |                     |   |   | . , ,                                   |   |                  |   |                                       | , , ,         |               |             |
| 66 Additions:                                       |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 7 Transfer  | 8,175,289            | 1,783,500          | -                 | -                   | 198,376                                 | 2,513,370                               | 2,435,928                               | 2,296,498                               | 2,532,769        | 2,230,327                               | 3,155,669                             | 3,021,582     | 5,185,341     | 5,185,34    |
| 58 Lemont Sale                                      |                      | 1,298,325          |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| Bond Reimbursements                                 |                      |                    | 198,361           | 198,361             | 198,376                                 | 198,370                                 | 198,428                                 | 198,298                                 | 198,269          | 198,327                                 | 198,169                               | 198,082       | 198,341       | 198,34      |
| O Donation/Net Investment Earnings                  | 1,331,388            | 1,191,756          | 273,113           | 272,283             | 250,394                                 | 653,052                                 | 794,239                                 | 719,108                                 | 686,428          | 657,691                                 | 622,502                               | 556,994       | 487,380       | 459,65      |
| 1 Total Additions                                   | 9,506,677            | 4,273,581          | 471,474           | 470,644             | 647,146                                 | 3,364,792                               | 3,428,595                               | 3,213,904                               | 3,417,466        | 3,086,345                               | 3,976,340                             | 3,776,658     | 5,871,062     | 5,843,33    |
| 72  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 73 Uses:  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 75 Debt Service:                                    | (0.444.040)          | (0.444.000)        | (0.444.450)       | (0.444.450)         | (0.444 700)                             | (0.444.000)                             | (0.445.000)                             | (0.440.050)                             | (0.440.050)      | (0.440.050)                             | (0.444.400)                           | (0. (00. 000) | (0.444.400)   |             |
| 76 2018 Bonds - Elementary (1)                      | (3,444,319)          | (3,441,200)        | (3,444,450)       | (3,444,450)         | (3,444,700)                             | (3,444,600)                             | (3,445,600)                             | (3,443,350)                             | (3,442,850)      | (3,443,850)                             | (3,441,100)                           | (3,439,600)   | (3,444,100)   | (3,444,10   |
| 2019 Bonds - HS/Elem/Nittany                        |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| Ave/Memorial Field/Playgrounds/North                |                      | (000 745)          | (4, 40, 4, 07, 5) | (4.404.075)         | (4.444.075)                             | (4, 444, 700)                           | (4, 400, 000)                           |   | (4.44.450)       | (4.404.050)                             | (4, 400, 075)                         | (4, 440, 005) | (4, 400, 005) | (4, 407,00  |
| 77 bldg (2)   |                      | (638,715)          | (1,404,075)       | (1,404,075)         | (1,411,075)                             | (1,411,700)                             | (1,406,200)                             | (1,404,575)                             | (1,411,450)      | (1,401,950)                             | (1,406,075)                           | (1,413,325)   | (1,408,825)   | (1,437,82   |
| 78 Middle School (3)                                | -                    |                    | -                 | -                   | -                                       | -                                       | -                                       | -                                       | -                | -                                       | (2,404,600)                           | (2,404,400)   | (2,404,400)   | (2,404,40   |
| 79<br>80 Capital Expenditures:                      |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 81 Athletic/Recreation Facilities (4)               | (83,158)             |                    |                   |                     | (2,333,333)                             | (2,333,333)                             | (2,333,333)                             |   |                  |   |                                       |               |               |             |
| 81 Atheuc/Recreation Facilities (4)<br>82 MNMS HVAC | (1,687,185)          | -<br>(563,613)     | -                 | -                   | (2,333,333)                             | (2,333,333)                             | (2,333,333)                             | -                                       | -                | -                                       | -                                     | -             | -             | -           |
| 83 South Track Lighting                             | (1,007,103)          | (442,209)          |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| North Field Lighting                                | (437,220)            | (442,200)          |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| North Field Turf                                    | (1,178,850)          | (83,455)           |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 36 Total Uses                                       | (6,837,543)          | (5,169,192)        | (4,848,525)       | (4,848,525)         | (7,189,108)                             | (7,189,633)                             | (7,185,133)                             | (4,847,925)                             | (4,854,300)      | (4,845,800)                             | (7,251,775)                           | (7,257,325)   | (7,257,325)   | (7,286,32   |
| 37  | (0,000,000)          | (-,,,              | (.,,              | (.,,                | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ( .,,            | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,      | (-,,          | (-,,        |
| 88 Net Change                                       | 2,669,133            | (895,611)          | (4,377,051)       | (4,377,881)         | (6,541,963)                             | (3,824,841)                             | (3,756,538)                             | (1,634,021)                             | (1,436,834)      | (1,759,455)                             | (3,275,435)                           | (3,480,667)   | (1,386,263)   | (1,442,98   |
| 39  |                      |                    |                   |                     |   |   |   |   | , , , , <b>,</b> |   |                                       |               |               |             |
| 0 Ending Fund Balance                               | \$65,352,257         | \$64,456,646       | \$60,245,604      | \$60,078,765        | \$53,536,802                            | \$49,711,961                            | \$45,955,423                            | \$44,321,402                            | \$42,884,568     | \$41,125,114                            | \$37,849,679                          | \$34,369,012  | \$32,982,749  | \$31,539,76 |
| 91  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 3 (1) Elementary: Series 2018 Bonds - deb           |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| (2) Series 2019 Bonds - debt service for 2          | 25 years to fund \$  | 25.6 MM @ 2.74     | %. Borrowing ind  | cludes \$6.1 Millio | n High School; E                        | lem \$2.9 million;                      | Memorial Field \$                       | \$12.7 million; Pla                     | ygrounds \$900,0 | 00; North building                      | g \$3 million. Deb                    | t service for |               |             |
| 4 Series 2019 Bonds is to be paid from the          | Capital Reserve I    | Fund.              |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 5 (3) Middle School: Wrapped debt service           |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 6 (4) Assumes estimated \$7.6 million for A         | thletic/Recreation   | Facilities is fund | ed from Capital F | Reserve. 2018-19    | expense repres                          | ents Memorial Fi                        | eld construction                        | funded by brick o                       | lonations.       |   |                                       |               |               |             |
| 17  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 98  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 9 Assumptions:                                      |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 00 Debt service calculation from NW Finance         | ial.                 |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 01 Borrowing potential may change as a res          | ult of interest rate | movement.          |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
| 02  |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |
|   |                      |                    |                   |                     |   |   |   |   |                  |   |                                       |               |               |             |

Multi-year Projection

Assumes 1% Tax Increase in 2021-22

|  |                  |                | ×                     |                | _               |                 | 15              | 10              | 15              |                 |                | 10             |                |                |
|--|------------------|----------------|-----------------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|----------------|
| 1 State College Area School District   |                  | W              | X                     | Y              | Z               | AA              | AB              | AC              | AD              | AE              | AF             | AG             | AH             | AI             |
| v                                      | <b>A</b>         | 10/ T. T.      |                       | 1 00           |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 2 General Fund Revenue<br>3 2/9/2021   | Assumes          | 1% Tax Inc     | rease in 202          | 21-22          |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 3 2/9/2021                             |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
| с<br>С                                 |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 6 Assumptions:                         |                  |                |                       |                |                 |                 |                 | a =a./          |                 |                 |                |                |                |                |
| 7 Earned Income Tax Growth (1)         | 2.90%            | 2.25%          | -10.00%               | -10.00%        | 0.00%           | 0.00%           | 2.50%           | 2.50%           | 2.50%           | 2.50%           | 2.50%          | 2.50%          | 2.50%          | 2.50%          |
| 8 Assessed Value Growth (2)            | 1.43%            | 1.95%          | 1.00%                 | 1.11%          | 0.80%           | 0.60%           | 1.00%           | 1.20%           | 1.20%           | 1.20%           | 1.20%          | 1.20%          | 1.20%          | 1.20%          |
| 9 Exceptions                           | 0.00%            | 0.00%          | 0.00%                 | 0.00%          | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%           | 0.00%          | 0.00%          | 0.00%          | 0.00%          |
| 10 Act 1 Index                         | 2.40%            | 2.30%          | 2.60%                 | 2.60%          | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%           | 3.00%          | 3.00%          | 3.00%          | 3.00%          |
| 12 Actual/Projected Total Tax Increase | 2.40%            | 1 <b>.95</b> % | 0.00%                 | 0.00%          | 1.00%           | 1.00%           | 2.00%           | 2.00%           | 2.00%           | 2.00%           | 2.00%          | 2.00%          | 2.00%          | 2.00%          |
|  | Actual 2018-     | Actual 2019-   | Budget 2020-          | Projected 2020 | Projected 2021- | Projected 2022- | Projected 2023- | Projected 2024- | Projected 2025- | Projected 2026- | Projected 2027 | Projected      | Projected      | Projected      |
| 13                                     | 2019             | 2020           | 2021                  | 2021           | 2022            | 2023            | 2024            | 2025            | 2026            | 2027            | 2028           | 2028-2029      | 2029-2030      | 2030-2031      |
| 14 LOCAL SERVICES TAX                  |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 16 CURRENT REAL ESTATE TAX             | \$96,102,333     | \$100,120,228  | \$98,702,922          | \$101,123,553  | \$101,835,175   | \$104,837,593   | \$108,196,554   | \$111,885,795   | \$115,699,501   | \$119,633,618   | \$123,696,338  | \$127,886,272  | \$132,212,141  | \$136,678,986  |
| 17 REAL ESTATE TAX-REFERENDUM DEBT     | 4,941,977        | 4,946,210      | 4,945,740             | 4,945,740      | 4,945,269       | 4,944,564       | 4,943,388       | 4,946,210       | 4,943,153       | 4,943,623       | 4,942,447      | 4,944,093      | 4,945,551      | 4,945,081      |
| 18 EARNED INCOME TAX                   | 18,388,631       | 18,802,288     | 16,200,000            | 16,922,059     | 16,922,059      | 16,920,000      | 17,340,000      | 17,770,000      | 18,210,000      | 18,670,000      | 19,140,000     | 19,620,000     | 20,110,000     | 20,610,000     |
| 19 REALTY TRANSFER TAX                 | 3,070,277        | 3,046,841      | 1,350,000             | 2,625,000      | 2,500,000       | 2,500,000       | 2,500,000       | 2,500,000       | 2,500,000       | 2,500,000       | 2,500,000      | 2,500,000      | 2,500,000      | 2,500,000      |
| 20 DELINQUENT REAL ESTATE TAX          | 1,190,289        | 1,225,055      | 850,000               | 1,074,000      | 1,300,000       | 1,300,000       | 1,300,000       | 1,200,000       | 1,200,000       | 1,100,000       | 1,100,000      | 1,100,000      | 1,100,000      | 1,100,000      |
| 21 INTERIM REAL ESTATE TAX             | 1,277,422        | 1,338,213      | 400,000               | 1,289,000      | 600,000         | 600,000         | 600,000         | 600,000         | 600,000         | 600,000         | 600,000        | 600,000        | 600,000        | 600,000        |
| 22 IDEA-B                              | 739,659          | 781,373        | 740,000               | 820,064        | 740,000         | 740,000         | 740,000         | 740,000         | 740,000         | 740,000         | 740,000        | 740,000        | 740,000        | 740,000        |
| 23 PAYMENTS IN LIEU OF TAX             | 664,382          | 674,646        | 674,646               | 613,671        | 674,646         | 674,646         | 674,646         | 674,646         | 674,646         | 674,646         | 674,646        | 674,646        | 674,646        | 674,646        |
| 24 LOCAL SERVICES TAX                  | 386,864          | 376,816        | 392,000               | 352,800        | 353,000         | 353,000         | 362,000         | 371,000         | 380,000         | 390,000         | 400,000        | 410,000        | 420,000        | 431,000        |
| 25 TUITION                             | 1,414,650        | 1,198,923      | 1,511,093             | 295,807        | 1,405,011       | 1,500,000       | 1,500,000       | 1,500,000       | 1,500,000       | 1,500,000       | 1,500,000      | 1,500,000      | 1,500,000      | 1,500,000      |
| 26 MISC LOCAL REVENUE                  | 634,427          | 1,770,439      | 518,409               | 136,000        | 396,646         | 460,852         | 460,852         | 460,852         | 460,852         | 460,852         | 460,852        | 460,852        | 460,852        | 460,852        |
| 27 PUBLIC UTILITY REALTY TAX           | 118,725          | 110,406        | 117,190               | 122,788        | 117,190         | 117,190         | 117,190         | 117,190         | 117,190         | 117,190         | 117,190        | 117,190        | 117,190        | 117,190        |
| 28 INTEREST ON INVESTMENTS             | <u>1,269,780</u> | 1,090,774      | 250,000               | <u>130,000</u> | 100,000         | 200,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000        | 250,000        | 250,000        | 250,000        |
| 29                                     |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 30 TOTAL LOCAL                         | 130,199,417      | 135,482,211    | 126,651,999           | 130,450,482    | 131,888,996     | 135,147,844     | 138,984,630     | 143,015,692     | 147,275,341     | 151,579,929     | 156,121,472    | 160,803,053    | 165,630,379    | 170,607,754    |
| 31                                     |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 32 STATE                               |                  |                | o 40 <del>0</del> 000 |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
| 33 BASIC ED INSTR SUBSIDY              | 7,920,859        | -, -,          | -, - ,                | 8,406,928      | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928       | 8,406,928      | 8,406,928      | 8,406,928      | 8,406,928      |
| 34 SPECIAL ED REVENUE                  | 3,292,352        | , ,            | , ,                   | 3,358,750      | 3,358,750       | 3,358,750       | , ,             | 3,358,750       | 3,358,750       | 3,358,750       | 3,358,750      | 3,358,750      | 3,358,750      | 3,358,750      |
| 35 REV. FOR RETIREMENT                 | 11,363,341       |                |                       | 11,931,399     | 12,846,216      |                 |                 | 14,400,000      | 14,900,000      | 15,450,000      | 15,900,000     | 16,250,000     | 16,550,000     | 16,900,000     |
| 36 REV. FOR SOCIAL SECURITY            | 2,536,120        |                |                       | 2,840,626      | 2,815,568       | 2,880,326       |                 | 3,005,510       | 3,065,620       | 3,126,933       | 3,189,472      | 3,253,261      | 3,318,326      | 3,384,693      |
| 37 PROPERTY TAX REDUCTION              | 1,423,448        |                |                       | 1,426,711      | 1,426,711       | 1,426,711       |                 | 1,426,711       | 1,426,711       | 1,426,711       | 1,426,711      | 1,426,711      | 1,426,711      | 1,426,711      |
| 38 TRANSPORTATION REVENUE              | 926,079          |                |                       | 800,000        | 800,000         | 800,000         |                 | 800,000         | 800,000         | 800,000         | 800,000        | 800,000        | 800,000        | 800,000        |
| Bond Reinbonoenen (6)                  | 320,857          | 277,820        |                       | 718,694        | 937,733         | 938,804         | 938,994         | 939,196         | 939,055         | 875,728         | 875,509        | 718,819        | 719,287        | 666,215        |
| 40 HEALTH SERVICES REVENUE             | 140,026          | - /            | - ,                   | 140,000        | 140,000         | 140,000         | 140,000         | 140,000         | 140,000         | 140,000         | 140,000        | 140,000        | 140,000        | 140,000        |
| 41 READY TO LEARN GRANT                | 310,013          | ,              | ,                     | 310,013        | 310,013         | ,               | ,               | ,               | 310,013         | 310,013         | 310,013        | 310,013        | 310,013        | 310,013        |
| 42 SAFETY GRANTS                       | 65,000           | 24,691         | 35,000                | 80,309         | 0               | 0               | 0               |                 | 0               | 0               | 0              | 0              | 0              | 0              |
| 43 VOCATIONAL EDUCATION                | 227,172          |                |                       | 196,942        | 196,000         | 196,000         |                 |                 | 196,000         | 196,000         | 196,000        | 196,000        | 196,000        | 196,000        |
| 44 OTHER STATE REVENUE (4)             | 6,818,508        | ,              |                       | ,              | 0               | •               | 0               | -               | 0               | 0               | 0              | 0              | 0              | 0              |
| 45 TUITION - 1305/1306                 | <u>108,757</u>   | <u>107,373</u> | <u>130,000</u>        | <u>130,000</u> | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u>  | <u>130,000</u> | <u>130,000</u> | <u>130,000</u> | <u>130,000</u> |
|  | 25 452 524       | 20.004.040     | 20 024 555            | 20 375 374     | 24 267 040      | 24 007 500      | 22 554 000      | 22 442 400      | 22 672 070      | 24 224 002      | 24 722 200     | 24 000 400     | 25 256 045     | 25 740 240     |
| 47 TOTAL STATE                         | 35,452,531       | 29,981,916     | 30,024,555            | 30,375,371     | 31,367,919      | 31,987,532      | 32,551,089      | 33,113,109      | 33,673,078      | 34,221,063      | 34,733,382     | 34,990,482     | 35,356,015     | 35,719,310     |
|  |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |
|  |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                | 000 00-        |
|  | 783,712          |                |                       |                | 600,000         | 600,000         |                 |                 | 600,000         | 600,000         | 600,000        | 600,000        | 600,000        | 600,000        |
| 51 TITLE II REVENUE                    | 167,980          |                |                       |                | 140,000         | 140,000         |                 |                 | 140,000         | 140,000         | 140,000        | 140,000        | 140,000        | 140,000        |
| 52 ACCESS FUNDS                        | 343,115          | ,              | 250,000               |                | 250,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000         | 250,000        | 250,000        | 250,000        | 250,000        |
| 53 OTHER FEDERAL REVENUE (5)           | 119,545          |                |                       |                | 912,030         | 110,000         | ,               | 110,000         | 110,000         | 110,000         | 110,000        | 110,000        | 110,000        | 110,000        |
| 54 TITLE III REVENUE                   | <u>56,699</u>    | <u>47,960</u>  | <u>35,000</u>         | <u>35,000</u>  | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>   | <u>35,000</u>  | <u>35,000</u>  | <u>35,000</u>  | <u>35,000</u>  |
| 56 TOTAL FEDERAL                       | 1,471,051        | 2,454,158      | 1,766,137             | 3,564,585      | 1,937,030       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000       | 1,135,000      | 1,135,000      | 1,135,000      | 1,135,000      |
| - 57                                   |                  |                |                       |                |                 |                 |                 |                 | , ,             | , ,             |                |                |                |                |
| 58 TOTAL REVENUE                       | 167,123,000      | 167,918,285    | 158,442,691           | 164,390,438    | 165,193,945     | 168,270,376     | 172,670,719     | 177,263,801     | 182,083,419     | 186,935,991     | 191,989,855    | 196,928,535    | 202,121,395    | 207,462,064    |
|  |                  |                |                       |                |                 |                 |                 |                 |                 |                 |                |                |                |                |

60 61 62 (1) Projected decrease in 2020-21, 2021-22 and 2022-23 are related to the estimated impact of COVID-19. Future years are assumed to increase gradually to slightly less than the historical 5-year average of 3.2% for years prior to COVID-19.

63 (2) Projected 2021-22 and 2022-23 reflect the estimated impact of COVID-19. Years 2023-24 forward assume historical 10-year average of 1.2% through 2019-20.

(3) Excludes reimbursement due to the district for debt service payments related to the high school and elementary project debt paid during construction. Reimbursement related to referendum debt is approximately \$312,000 annually. Plancon reimbursement related to debt paid from the capital reserve fund is included in transfer to capital reserve.

5 (4) Other State Revenue for 2018-19 and 2019-20 include DCED grant revenue related to the State High Project and three elementary buildings. This grant revenue is included in both revenue and expense.

(5) Other Federal Revenue includes Perkins, Title IV and 2019-20 includes the district's share of Elementary and Secondary Emergency Relief Funds (ESSER) and \$58,000 of PCCD COVID safety grant. Projected 2020-21 includes the balance of the first allotment of the PCCD COVID safety grant (\$333,778), the second PCCD allotment (\$205,260), a portion of the \$2,574,850 ESSER II allocation (\$1,787,168), a portion of the \$28,000 Special Eduction COVID-19 Mitigation Grant (SECMG)(\$14,348)(candocountyr\_FY22 1 percent ta2bcreate grant of \$72,965. The balance of the ESSER II funds (\$787,682) and the balance of SECMG funds.

| В   | C AA                   | AD                   | AE                 | AF               | AG                      | АН                 | AI             | AJ            | AK                 | AL              | AM                  | AN             | AO                 | AP             |
|---|------------------------|----------------------|--------------------|------------------|-------------------------|--------------------|----------------|---------------|--------------------|-----------------|---------------------|----------------|--------------------|----------------|
| 81 State College Area School District                             |                        | 7.0                  | 7.2                | 7.4              |                         | /                  | 7.0            |               | 7.0.3              | ,               | 7.000               | 744            | 110                | 7.0            |
| 82 General Fund Expenses and Fund Balance Tra                     | nsfers                 |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 83 <b>2/9/2021</b>  |                        | Assumes              | 1% ax incr         | ease in 202      | 1-22                    |                    |                |               |                    |                 |                     |                |                    |                |
| 84  |                        |                      |                    |                  | ·                       |                    |                |               |                    |                 |                     |                |                    |                |
|   |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 85  |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
|   |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
|   | Actual 2018-           | Actual 2019-         | Budget 2020-       | Projected 2020   | Projected               | Projected 2022     | Projected      | Projected     | Projected          | Projected       | Projected           | Projected      | Projected          | Projected      |
| 86  | 2019                   | 2020                 | 2021               | 2021             | 2021-2022               | 2023               | 2023-2024      | 2024-2025     | 2025-2026          | 2026-2027       | 2027-2028           | 2028-2029      | 2029-2030          | 2030-2031      |
| 87  |                        | 2020                 | 2021               | 2021             | 2021 2022               | 2020               | 2020 2021      | 20212020      | 2020 2020          | 2020 2021       | 2027 2020           | 2020 2020      | 2020 2000          | 2000 2001      |
| 88 Salaries   | 69,490,777             | 71,274,299           | 70,754,328         | 70,631,604       | 75,111,845              | 76,839,417         | 78,529,885     | 80,179,012    | 81,782,592         | 83,418,244      | 85,086,609          | 86,788,341     | 88,524,108         | 90,294,590     |
| 89 Health Insurance   | 12,563,861             | 13,478,031           | 15,230,533         | 14,899,698       | 17,645,279              | 19,939,165         | 21,933,082     | 24,126,390    | 26,539,029         | 29,192,932      | 32,112,225          | 35,323,448     | 38,855,792         | 42,741,372     |
| 90 PSERS  | 22,561,701             | 23,775,689           | 23,896,677         | 23,862,797       | 25,692,431              | 26,800,000         | 27,800,000     | 28,800,000    | 29,800,000         | 30,900,000      | 31,800,000          | 32,500,000     | 33,100,000         | 33,800,000     |
| 91 Other Benefits   | 6,797,767              | 6,773,545            | 6,885,204          | 6,941,647        | 7,255,670               | 7,400,000          | 7,600,000      | 7,800,000     | 8,000,000          | 8,200,000       | 8,400,000           | 8,600,000      | 8,800,000          | 9,000,000      |
| 92 Professional Services  | 3,150,563              | 2,831,599            | 3,544,822          | 3,425,396        | 3,698,502               | 3,760,000          | 3,820,000      | 3,880,000     | 3,950,000          | 4,020,000       | 4,090,000           | 4,160,000      | 4,230,000          | 4,300,000      |
| 93 Purchased Property Services                                    | 1,781,117              | 1,320,379            | 1,214,940          | 1,416,467        | 1,369,153               | 1,390,000          | 1,410,000      | 1,430,000     | 1,450,000          | 1,470,000       | 1,490,000           | 1,520,000      | 1,550,000          | 1,580,000      |
| 94 Charter School Expense   | 6,013,133              | 5,929,478            | 6,489,092          | 5,763,554        | 5,825,760               | 5,920,000          | 6,020,000      | 6,120,000     | 6,220,000          | 6,330,000       | 6,440,000           | 6,550,000      | 6,660,000          | 6,770,000      |
| 95 Other Purchased Services                                       | 6,465,922              | 6,138,888            | 6,937,527          | 6,791,687        | 7,231,615               | 7,050,000          | 7,170,000      | 7,290,000     | 7,410,000          | 7,540,000       | 7,670,000           | 7,800,000      | 7,930,000          | 8,060,000      |
| 96 Supplies/Equipment   | 8,155,769              | 7,579,832            | 6,896,594          | 8,790,749        | 8,009,185               | 8,090,000          | 8,170,000      | 8,210,000     | 8,290,000          | 8,220,000       | 8,300,000           | 8,380,000      | 8,460,000          | 8,540,000      |
| 97 Minor Capital Projects   | 2,222,559              | 2,258,549            | 1,384,838          | 1,384,838        | 1,412,535               | 2,343,321          | 2,390,188      | 2,437,991     | 2,486,751          | 2,536,486       | 2,587,216           | 2,638,960      | 2,691,740          | 2,745,57       |
| 98 Transfers/contingencies  | 283,622                | 703,311              | 2,095,349          | 1,387,556        | 1,766,700               | 1,694,034          | 1,721,915      | 1,750,353     | 1,779,360          | 1,808,947       | 1,839,126           | 1,869,909      | 1,901,307          | 1,933,33       |
| 99 Debt Service<br>100 Debt Service - Referendum Debt             | 7,613,533              | 7,453,050            | 7,469,638          | 7,084,029        | 7,415,475               | 7,360,250          | 7,367,000      | 7,370,275     | 7,361,125          | 6,335,800       | 6,334,675           | 3,781,150      | 3,783,025          | 2,617,90       |
| 101 Transfer to Capital Projects - DCED Grant                     | 5,254,125<br>6,799,671 | 5,258,625<br>606,921 | 5,258,125          | 5,258,125        | 5,257,625               | 5,256,875          | 5,255,625      | 5,258,625     | 5,255,375          | 5,255,875       | 5,254,625           | 5,256,375      | 5,257,925          | 5,257,42       |
| 102 Transfer to Capital Reserve (1)                               | 8,175,289              | 3.081.825            | -                  | -                | -<br>198.376            | 2.513.370          | -<br>2.435.928 | 2.296.498     | -<br>2,532,769     | 2,230,327       | -<br>3,155,669      | -<br>3,021,582 | -<br>5,185,341     | -<br>5,185,341 |
| 103 Fund Balance Assignment/Use (COVID-19)                        | -                      | 10,158,600           | 911.000            | 7.290.790        | (3.112.488)             | (8,360,600)        | (5,976,302)    | 2,230,430     | 2,002,700          | 2,200,027       | -                   | -              | -                  |                |
| 104 Fund Balance Use (PSERS)(2)                                   | (1,207,573)            | -                    | (396,159)          | (396,159)        | (396,159)               | (396,159)          | (396,159)      | (396,159)     | (396,159)          | (263,460)       | -                   | -              | -                  | -              |
| 105   | (1,201,010)            |                      | (000,100)          | (000,100)        | (000,100)               | (000,100)          | (000,100)      | (000,100)     | (000,100)          | (200,100)       |                     |                |                    |                |
| 106 Total Expenses and Fund Balance Transfers                     | \$166,121,836          | \$168,622,623        | \$158,572,508      | \$164,532,778    | \$164,381,504           | \$167,599,674      | \$175,251,161  | \$186,552,985 | \$192,460,843      | \$197,195,151   | \$204,560,145       | \$208,189,765  | \$216,929,238      | \$222,825,535  |
| 107   |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| Total Expense and Transfers (excl fund                            |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 108 balance use/assigment)  | \$167,329,409          | \$158,464,023        | \$158,057,667      | \$157,638,147    | \$167,890,151           | \$176,356,433      | \$181,623,622  | \$186,949,144 | \$192,857,002      | \$197,458,611   | \$204,560,145       | \$208,189,765  | \$216,929,238      | \$222,825,535  |
| 109   |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 110 (1) Includes estimated plancon reimbursement re               |                        | vice funded from     | the capital reserv | e fund beginning | in 2021-22.             |                    |                |               |                    |                 |                     |                |                    |                |
| 111 (2) Recommendation for use of fund balance may                | v change.              |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 112   |                        |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 113<br>The Annual Construction (Company) - Consider Decomposition | <b>F</b>               |                      |                    |                  |                         |                    |                |               |                    |                 |                     |                |                    |                |
| 114 Total Debt Service (General + Capital Reserve                 |                        | <b>*</b> 4 070 017   | <b>.</b>           | <b>.</b>         | <b>*</b> 4 055 <b>-</b> | <b>#</b> 4 050 000 | <b></b>        | <b>.</b>      | <b>#</b> 4.054.000 | <b>04045000</b> | <b>*</b> 4 0 47 477 | <b>.</b>       | <b>4</b> 4.050.005 | <b>.</b>       |
| 115 Debt Service Paid from Capital Reserve (3)                    | \$3,444,319            | \$4,079,915          | \$4,848,525        | \$4,848,525      | \$4,855,775             | \$4,856,300        | \$4,851,800    | \$4,847,925   | \$4,854,300        | \$4,845,800     | \$4,847,175         | \$4,852,925    | \$4,852,925        | \$4,881,92     |
| 116 Total Debt Service (including referendum debt)                | \$16,311,977           | \$ 16,791,590        | \$17,576,288       | \$17,190,679     | \$17,528,875            | \$17,473,425       | \$17,474,425   | \$17,476,825  | \$17,470,800       | \$16,437,475    | \$16,436,475        | \$13,890,450   | \$13,893,875       | \$12,757,250   |
| 117<br>118 Interest included in Debt Service                      | \$8.976.977            | \$9.111.590          | \$9,266,288        | \$9,185,472      | \$8,848,875             | \$8,483,425        | \$8.034.425    | \$7.561.825   | \$7.065.800        | \$6.627.475     | \$6.201.475         | \$5,755,450    | \$5,408,875        | \$5,012,25     |
|   | + - / / -              | • - , , ,            |                    |                  | φ0,0 <del>4</del> 0,075 | φ0,403,425         | 90,034,425     | φ1,501,625    | φ1,005,800         | φ0,021,415      | φυ,201,475          | φ0,700,400     | φ0,400,075         | φ0,012,20      |
| 119 (3) Debt service for Series 2018 and Series 2019              | Bonds for all year     | rs is included in t  | he Capital Reser   | ve Fund.         |                         |                    |                |               |                    |                 |                     |                |                    |                |

## B 1 State College Area School District 2 General Fund Activity 3 2/9/2021 4 5 6 В

Assumes 1% Tax Increase in 2021-22

W

Х

Y

Z

Т

С

| 15  | Actual 2018-<br>2019 | Actual 2019-<br>2020 | Budget 2020-<br>2021 | Projected<br>2020-2021 | Projected<br>2021-2022 | Projected<br>2022-2023 | Projected<br>2023-2024 | Projected<br>2024-2025 | Projected<br>2025-2026 | Projected 2026 | Projected 2027-<br>2028 | Projected<br>2028-2029 | Projected 2029- F<br>2030 | Projected 2030-<br>2031 |
|---|----------------------|----------------------|----------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------|-------------------------|------------------------|---------------------------|-------------------------|
| 16  |                      | 1010                 | 2021                 | 2020 2021              | 2021 2022              | 1011 1010              |                        | 2024 2020              | 2020 2020              | 2027           | 2020                    | 2020 2020              | 2000                      | 2001                    |
| 17 Beginning Fund Balance                                 | \$12,252,696         | \$13,253,860         | \$12,648,033         | \$12,627,467           | \$12,485,127           | \$13,297,568           | \$13,968,270           | \$11,387,828           | \$2,098,644            | (\$8,278,779)  | (\$18,537,939)          | (\$31,108,230)         | (\$42,369,459)            | (\$57,177,302) i        |
| 18  |                      |                      |                      |                        |                        |                        |                        |                        |                        |                |                         |                        |                           |                         |
| 19 Revenue  | 167,123,000          | 167,918,285          | 158,442,691          | 164,390,438            | 165,193,945            | 168,270,376            | 172,670,719            | 177,263,801            | 182,083,419            | 186,935,991    | 191,989,855             | 196,928,535            | 202,121,395               | 207,462,064             |
| 21 Local  | 130,199,417          | 135,482,211          | 126,651,999          | 130,450,482            | 131,888,996            | 135,147,844            | 138,984,630            | 143,015,692            | 147,275,341            | 151,579,929    | 156,121,472             | 160,803,053            | 165,630,379               | 170,607,754             |
| 22 State  | 35,452,531           | 29,981,916           | 30,024,555           | 30,375,371             | 31,367,919             | 31,987,532             | 32,551,089             | 33,113,109             | 33,673,078             | 34,221,063     | 34,733,382              | 34,990,482             | 35,356,015                | 35,719,310              |
| 23 Federal  | 1,471,051            | 2,454,158            | 1,766,137            | 3,564,585              | 1,937,030              | 1,135,000              | 1,135,000              | 1,135,000              | 1,135,000              | 1,135,000      | 1,135,000               | 1,135,000              | 1,135,000                 | 1,135,000               |
| 24  |                      |                      |                      |                        |                        |                        |                        |                        |                        |                |                         |                        |                           |                         |
| 25 Expense and transfers (excluding use of fund balance)  | 167,329,409          | 158,464,023          | 158,057,667          | 157,638,147            | 167,890,151            | 176,356,433            | 181,623,622            | 186,949,144            | 192,857,002            | 197,458,611    | 204,560,145             | 208,189,765            | 216,929,238               | 222,825,535             |
| 26 Revenue less expense                                   | (206,409)            | 9,454,262            | 385,023              | 6,752,291              | (2,696,206)            | (8,086,057)            | (8,952,903)            | (9,685,343)            | (10,773,582)           | (10,522,620)   | (12,570,290)            | (11,261,230)           | (14,807,843)              | (15,363,471) ii         |
| 27  |                      |                      |                      |                        |                        |                        |                        |                        |                        |                |                         |                        |                           |                         |
| 28 Funding/(Use) of Assigned Fund Balance (COVID-19)      |                      | 10,158,600           | 911,000              | 7,290,790              | (3,112,488)            | (8,360,600)            | (5,976,302)            | -                      | -                      | -              | -                       | -                      | -                         | - iii                   |
| 29 (Use) of Assigned Fund Balance (PSERS/Legal Liability) | (1,207,573)          | 0                    | (396,159)            | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (263,460)      | 0                       | 0                      | 0                         | 0 iv                    |
| 30 Incr (Decr) in Assigned Fund Balance                   | (1,207,573)          | 10,158,600           | 514,841              | 6,894,631              | (3,508,647)            | (8,756,759)            | (6,372,461)            | (396,159)              | (396,159)              | (263,460)      | -                       | -                      | -                         | - v (iii+iv)            |
| 31  |                      |                      |                      |                        |                        |                        |                        |                        |                        |                |                         |                        |                           |                         |
| 32 Change in non-spendable Fund Balance                   |                      | 77,945               |                      |                        |                        |                        |                        |                        |                        |                |                         |                        |                           |                         |
| 34 Change in Unassigned General Fund Balance              | 1,001,164            | (626,393)            | (129,818)            | (142,340)              | 812,441                | 670,702                | (2,580,442)            | (9,289,184)            | (10,377,423)           | (10,259,160)   | (12,570,290)            | (11,261,230)           | (14,807,843)              | (15,363,471) vi (ii-v)  |
| 35  |                      |                      |                      |                        |                        |                        |                        |                        |                        |                |                         |                        |                           |                         |
| 36 Ending Unassigned Fund Balance                         | \$13,253,860         | \$12,627,467         | \$12,518,216         | \$12,485,127           | \$13,297,568           | \$13,968,270           | \$11,387,828           | \$2,098,644            | (\$8,278,779)          | (\$18,537,939) | (\$31,108,230)          | (\$42,369,459)         | (\$57,177,302)            | (\$72,540,773) ( i+vi)  |
| 37  |                      |                      |                      |                        |                        |                        | ·                      |                        |                        |                |                         |                        | · · · · · ·               | <u> </u>                |

AA

AB

AC

AD

AE

AF

AG

AH

AJ

Al

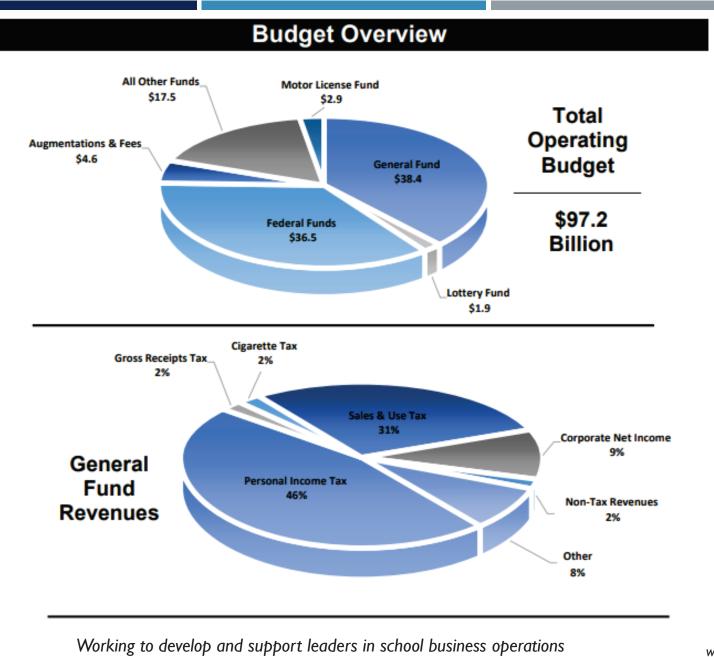
|          | ВС                                      | т                   | W                | Х                   | Y                      | Z                      | AA                     | AB                     | AC                     | AD                     | AE                     | AF                     | AG                     | АН                     | AI                     |
|----------|---|---------------------|------------------|---------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| 1        | State College Area School District      |                     |                  |                     |                        |                        |                        |                        |                        | · - •                  |                        |                        |                        |                        |                        |
|          | General Fund Balance                    | Accumac             | 1% Tax Inc       | rease in 20         | 24 22                  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 3        | 2/9/2021                                | Assumes             | 1 /0 T dX IIIC   |                     | 21-22                  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 4        |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|          |   | A I                 | A I              | <b>-</b> • •        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        | <b>-</b> · · · ·       |
| 5        | 4                                       | Actual<br>2018-2019 | Actual 2019-2020 | Budget<br>2020-2021 | Projected<br>2020-2021 | Projected<br>2021-2022 | Projected<br>2022-2023 | Projected<br>2023-2024 | Projected<br>2024-2025 | Projected<br>2025-2026 | Projected<br>2026-2027 | Projected<br>2027-2028 | Projected<br>2028-2029 | Projected<br>2029-2030 | Projected<br>2030-2031 |
|          | General Fund - Unassigned               | 2018-2019           | 2019-2020        | 2020-2021           | 2020-2021              | 2021-2022              | 2022-2023              | 2023-2024              | 2024-2025              | 2023-2026              | 2020-2027              | 2027-2028              | 2028-2029              | 2029-2030              | 2030-2031              |
|          | Beginning Balance                       | \$12,252,696        | \$13,253,860     | \$12,648,033        | \$12,627,467           | \$12,485,127           | \$13,297,568           | \$13,968,270           | \$11,387,828           | \$2,098,644            | (\$8,278,779)          | (\$18,537,939)         | (\$31,108,230)         | (\$42,369,459)         | (\$57,177,302)         |
| 9        | beginning balance                       | φ12,202,000         | ψ10,200,000      | ψ12,040,000         | ψ12,021,401            | ψ12,400,127            | ψ10,201,000            | ψ10,000,270            | ψ11,007,020            | φ2,000,044             | (\$0,270,770)          | (\$10,007,000)         | (\$01,100,200)         | (\$42,000,400)         | (\$67,177,002)         |
| 10       | Revenue less Expense (incl change in no | 1,001,164           | (626,393)        | (129,818)           | (142,340)              | 812,441                | 670,702                | (2,580,442)            | (9,289,184)            | (10,377,423)           | (10,259,160)           | (12,570,290)           | (11,261,230)           | (14,807,843)           | (15,363,471)           |
| 11       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 12       | General Fund - Unassigned               | 13,253,860          | 12,627,467       | 12,518,216          | 12,485,127             | 13,297,568             | 13,968,270             | 11,387,828             | 2,098,644              | (8,278,779)            | (18,537,939)           | (31,108,230)           | (42,369,459)           | (57,177,302)           | (72,540,773)           |
| 13       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 14       | % of Expense (subject to 8% cap)        | 7.92%               | 7.97%            | 7.92%               | 7.92%                  | 7.92%                  | 7.92%                  | 6.27%                  | 1.12%                  | -4.29%                 | -9.39%                 | -15.21%                | -20.35%                | -26.36%                | -32.55%                |
| 15       | •                                       |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|          | General Fund - Assigned                 |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|          | PSERS                                   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|          | Beginning Balance                       | 3,847,987           | 2,640,414        | 2,640,414           | 2,640,414              | 2,244,255              | 1,848,096              | 1,451,937              | 1,055,778              | 659,619                | 263,460                | -                      | -                      | -                      | -                      |
| 20       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|          | Additions                               |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 22       | Planned Uses                            | (1,207,573)         | -                | (396,159)           | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (396,159)              | (263,460)              | -                      | -                      | -                      | -                      |
| 23       | Fading Fund Palance                     | 2,640,414           | 2 640 444        | 2 244 255           | 0.044.055              | 1 9 4 9 00 0           | 4 454 007              | 1 055 770              | 650.640                | 262.460                |                        |                        |                        |                        |                        |
| 24       | Ending Fund Balance                     | 2,040,414           | 2,640,414        | 2,244,255           | 2,244,255              | 1,848,096              | 1,451,937              | 1,055,778              | 659,619                | 263,460                | -                      | -                      | -                      | -                      | -                      |
| 33       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 42       | COVID-19                                |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 43       | Beginning Balance                       | -                   | -                | 7,054,000           | 10,158,600             | 17,449,390             | 14,336,902             | 5,976,302              | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| 44       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| _        | Additions/Use                           |                     | 10,158,600       | 911,000             | 7,290,790              | (3,112,488)            | (8,360,600)            | (5,976,302)            | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| 46<br>47 |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|          | Ending Fund Balance                     | -                   | 10,158,600       | 7,965,000           | 17,449,390             | 14,336,902             | 5,976,302              | -                      | -                      |                        | -                      | _                      |                        | -                      |                        |
| 40       |   | _                   | 10,100,000       | 7,303,000           | 11,770,000             | 17,000,002             | 0,010,002              | _                      | _                      |                        |                        | _                      | _                      |                        | _                      |
| 50       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 51       | Total General Fund - Assigned           | 2,640,414           | 12,799,014       | 10,209,255          | 19,693,645             | 16,184,998             | 7,428,239              | 1,055,778              | 659,619                | 263,460                | -                      | -                      | -                      | -                      | -                      |
| 52       |   |                     |                  |                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| 53       | Total General Fund                      | 15,894,274          | 25,426,481       | 22,727,471          | 32,178,772             | 29,482,566             | 21,396,509             | 12,443,606             | 2,758,263              | (8,015,319)            | (18,537,939)           | (31,108,230)           | (42,369,459)           | (57,177,302)           | (72,540,773)           |

| ВС  | Т                    | W                  | Х                        | Y  | Z                | AA                 | AB                | AC                 | AD               | AE                 | AF                  | AG               | АН           | AI           |
|---|----------------------|--------------------|--------------------------|--|------------------|--------------------|-------------------|--------------------|------------------|--------------------|---------------------|------------------|--------------|--------------|
| 57 State College Area School District   | • •                  |                    |                          |  |                  | ÷                  |                   |                    |                  | •                  |                     |                  |              |              |
| 8 Capital Reserve Fund  | A                    | 40/ Tax            | Inorocoo                 |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Assumes 1% Tax Increase in 2021-22  |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| 0   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
|   | A I                  | A                  | <b>-</b> • •             |  |                  |                    | <b>-</b> · · · ·  |                    |                  |                    | <b>.</b>            |                  |              |              |
| 32  | Actual<br>2018-2019  | Actual             | Budget                   | Projected                                  | Projected        | Projected          | Projected         | Projected          | Projected        | Projected          | Projected           | Projected        | Projected    | Projected    |
| 2   | 2018-2019            | 2019-2020          | <u>2020-2021</u>         | 2020-2021                                  | <u>2021-2022</u> | <u>2022-2023</u>   | <u>2023-2024</u>  | <u>2024-2025</u>   | <u>2025-2026</u> | <u>2026-2027</u>   | <u>2027-2028</u>    | <u>2028-2029</u> | 2029-2030    | 2030-2031    |
| 4 Beginning Balance   | \$62,683,123         | \$65,352,257       | \$64,622,655             | \$64,456,646                               | \$60,078,765     | \$53,536,802       | \$49,711,961      | \$45,955,423       | \$44,321,402     | \$42,884,568       | \$41,125,114        | \$37,849,679     | \$34,369,012 | \$32,982,749 |
| 5   | ψ02,000,120          | φ00,002,201        | ψ0 <del>1</del> ,022,000 | φ04,400,040                                | φ00,070,700      | φ00,000,002        | φ+0,711,001       | ψ+0,000,+20        | ψ++,021,+02      | φ+2,00+,000        | φ+1,120,114         | φ07,040,070      | ψ04,000,012  | ψ02,002,140  |
| 6 Additions:  |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| 7 Transfer  | 8,175,289            | 1,783,500          | -                        | -  | 198,376          | 2,513,370          | 2,435,928         | 2,296,498          | 2,532,769        | 2,230,327          | 3,155,669           | 3,021,582        | 5,185,341    | 5,185,341    |
| 3 Lemont Sale   |                      | 1,298,325          |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Bond Reimbursements   |                      |                    | 198,361                  | 198,361                                    | 198,376          | 198,370            | 198,428           | 198,298            | 198,269          | 198,327            | 198,169             | 198,082          | 198,341      | 198,341      |
| Donation/Net Investment Earnings  | 1,331,388            | 1,191,756          | 273,113                  | 272,283                                    | 250,394          | 653,052            | 794,239           | 719,108            | 686,428          | 657,691            | 622,502             | 556,994          | 487,380      | 459,655      |
| Total Additions   | 9,506,677            | 4,273,581          | 471,474                  | 470,644                                    | 647,146          | 3,364,792          | 3,428,595         | 3,213,904          | 3,417,466        | 3,086,345          | 3,976,340           | 3,776,658        | 5,871,062    | 5,843,337    |
| 2<br>3 Uses:  |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| 5 Debt Service:   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| 2018 Bonds - Elementary (1)   | (3,444,319)          | (3,441,200)        | (3,444,450)              | (3,444,450)                                | (3,444,700)      | (3,444,600)        | (3,445,600)       | (3,443,350)        | (3,442,850)      | (3,443,850)        | (3,441,100)         | (3,439,600)      | (3,444,100)  | (3,444,100   |
| 2019 Bonds - HS/Elem/Nittany  | (0, 11,010)          | (0,11,200)         | (0, 11, 100)             | (0,11,100)                                 | (0,11,1,100)     | (0,11,000)         | (0,110,000)       | (0,110,000)        | (0,112,000)      | (0,1.0,000)        | (0,11,100)          | (0,100,000)      | (0,11,100)   | (0,, . 00    |
| Ave/Memorial Field/Playgrounds/North  |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| bldg (2)  |                      | (638,715)          | (1,404,075)              | (1,404,075)                                | (1,411,075)      | (1,411,700)        | (1,406,200)       | (1,404,575)        | (1,411,450)      | (1,401,950)        | (1,406,075)         | (1,413,325)      | (1,408,825)  | (1,437,825   |
| Middle School (3)   | -                    |                    | -                        | -  | -                | -                  | -                 | -                  | -                | -                  | (2,404,600)         | (2,404,400)      | (2,404,400)  | (2,404,400   |
|   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Capital Expenditures:   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Athletic/Recreation Facilities (4)  | (83,158)             | -                  | -                        | -  | (2,333,333)      | (2,333,333)        | (2,333,333)       | -                  | -                | -                  | -                   | -                | -            | -            |
| MNMS HVAC<br>South Track Lighting   | (1,687,185)          | (563,613)          |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| North Field Lighting  | (6,811)<br>(437,220) | (442,209)          |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| North Field Turf  | (1,178,850)          | (83,455)           |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Total Uses  | (6,837,543)          | (5,169,192)        | (4,848,525)              | (4,848,525)                                | (7,189,108)      | (7,189,633)        | (7,185,133)       | (4,847,925)        | (4,854,300)      | (4,845,800)        | (7,251,775)         | (7,257,325)      | (7,257,325)  | (7,286,325   |
|   | (-))                 | (-,, -,            | ()                       | ( )  | ( ) ) )          | ( ) / /            | ( ) ) )           | ()/                | ( )/             | ( ))               | ()-)-)              | () - ) )         | ( ) - ) )    | ( ) ,        |
| 3 Net Change  | 2,669,133            | (895,611)          | (4,377,051)              | (4,377,881)                                | (6,541,963)      | (3,824,841)        | (3,756,538)       | (1,634,021)        | (1,436,834)      | (1,759,455)        | (3,275,435)         | (3,480,667)      | (1,386,263)  | (1,442,988   |
|   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Ending Fund Balance   | \$65,352,257         | \$64,456,646       | \$60,245,604             | \$60,078,765                               | \$53,536,802     | \$49,711,961       | \$45,955,423      | \$44,321,402       | \$42,884,568     | \$41,125,114       | \$37,849,679        | \$34,369,012     | \$32,982,749 | \$31,539,761 |
|   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| (1) Elementary: Series 2018 Bonds - deb   | t service for 25 yea | ars to fund \$56.9 | 0 MM @ 3.72%. I          | Debt service for t                         | he Series 2018 E | Bonds is to be pa  | d from the Capit  | al Reserve Fund    | l.               | 00 N. 4 I 7.       |                     |                  |              |              |
| (2) Series 2019 Bonds - debt service for 2  |                      |                    | %. Borrowing inc         | ciudes \$6.1 Millio                        | n Hign School; E | iem \$2.9 million; | Memorial Field \$ | 512.7 million; Pla | ygrounas \$900,0 | uu; North building | g \$3 million. Debi | service for      |              |              |
| Series 2019 Bonds is to be paid from the<br>(3) Middle School: Wrapped debt service |                      |                    | /                        |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| (4) Assumes estimated \$7.6 million for A   |                      |                    |                          | $2 \alpha \beta \alpha r v \alpha 2018 10$ | ovnonso ronros   | onts Momorial Fi   | ald construction  | funded by brick (  | Innations        |                    |                     |                  |              |              |
|   |                      |                    | cu nom Capitar i         | 130170. 2010-13                            | expense repies   |                    |                   |                    | ionations.       |                    |                     |                  |              |              |
| 1   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Assumptions:  |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Debt service calculation from NW Financ   | ial.                 |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
| Borrowing potential may change as a res   |                      | movement.          |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |
|   |                      |                    |                          |  |                  |                    |                   |                    |                  |                    |                     |                  |              |              |

### 2021-22 PROPOSED BUDGET...

- \$37.8 billion budget proposal
- Prioritizes education, workforce initiatives and economic development
- Raises new revenue on multiple fronts



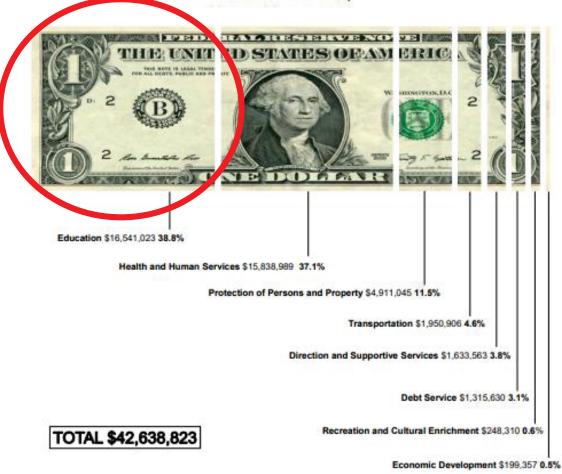




www.pasbo.org

### GENERAL FUND AND SPECIAL FUNDS

2021-22 Fiscal Year (Dollar Amounts in Thousands)





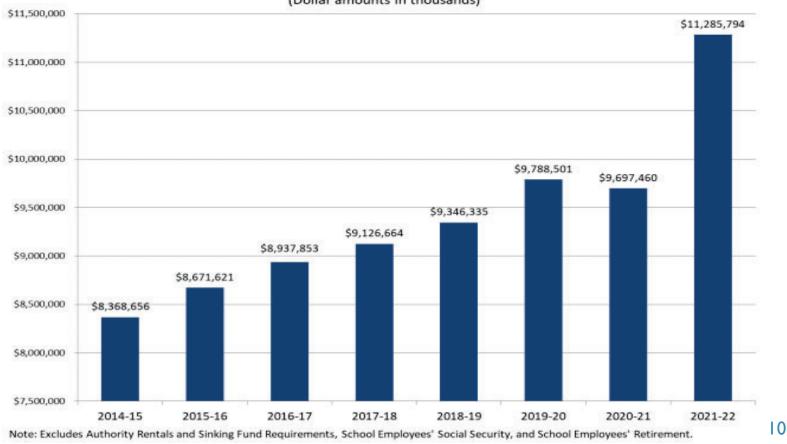
Working to develop and support leaders in school business operations



SCHOOLS THAT TEACH . JOBS THAT PAY . GOVERNMENT THAT WORKS

### INVESTING IN OUR KIDS

#### **Pre-K to 12 Education Funding**



(Dollar amounts in thousands)



Working to develop and support leaders in school business operations

www.pasbo.org

## THE APPROPRIATIONS...

- \$1.3 billion proposed increase to BEF (more on this in a minute!)
- \$200 million proposed increase to SEF (\$187 million through the formula; \$13 million for the contingency fund...AND remember: DON'T look at the spreadsheets!!)
- \$30 million proposed increase to early childhood
- \$11 million proposed increase for Early Intervention



Ш

## THE APPROPRIATIONS...

- \$190 million proposed increase for PlanCon (existing debt)
- \$16 million proposed increase to Pupil Transportation
- \$32 million proposed increase for PSERS
- \$3 million proposed reduction to SS (LEAs except SDs)



www.pasbo.org

## SD SOCIAL SECURITY REIMBURSEMENT

|  | 2020-21         | 2021-22         | \$ Change       | % Change |
|--|-----------------|-----------------|-----------------|----------|
| Social Security Set-aside                  | \$555,310,000   | \$526,639,000   | (\$28,671,000)  | -5.16%   |
| Employer Contribution Rate                 | 6.20%           | 6.20%           | 0%              |          |
| Salary Base                                | \$8,956,612,901 | \$8,494,177,419 | (\$462,435,481) | -5.16%   |
|  |                 |                 |                 |          |
| Social Security Contribution Appropriation | \$73,643,000    | \$70,593,000    | (\$3,050,000)   | -4.14%   |
| Employer Contribution Rate                 | 6.20%           | 6.20%           | 0%              |          |
| Salary Base                                | \$1,187,790,323 | \$1,138,596,774 | (\$49,193,548)  | -4.14%   |



Working to develop and support leaders in school business operations

#### CHARTER SCHOOL REFORM POLICY

#### \$99 Million Savings

- Apply Act 16 SE categories to charter school students/tuition
- SEF Commission recommendation

#### \$130 Million Savings

- \$9,500 statewide cyber charter tuition rate
- Current range is from \$9,170 to \$22,300

#### Redirection Process

- Clear timelines and processes in redirection process
- Transparency and fairness for SDs and CSs



Working to develop and support leaders in school business operations

## OTHER POLICY

- Minimum Teacher Salary: \$45,000
- Minimum Wage: \$12/hour July 1, 2021;
  \$15/hour by July 1, 2027
- RACP: \$1 billion expansion in eligible projects to include lead/asbestos abatement and schools as grantees



### BASIC EDUCATION FUNDING...

This is a BIG proposal
 It's dead on arrival
 It's a good start to a needed conversation...



Working to develop and support leaders in school business operations

19

www.pasbo.org

## **BASIC EDUCATION FUNDING**

## **Step I: Raise additional revenue**

- PIT rate increases to 4.49%
- 67% of Pennsylvanians will see decreases or no change
- Significant PIT exclusions/reductions based on income



## BASIC EDUCATION FUNDING

# Step 2: Run ALL THE MONEY through the BEF formula

- Redistribute all \$6.25 billion in existing BEF (19-20) through the BEF formula (keeps SS separate)
- Shifts \$1.15 billion from 336 districts to 164 districts
- This creates winners and losers



| School<br>District      | l 9-20<br>BEF | Proposed<br>2I-22 BEF<br>(Part I) | \$<br>Change | %<br>Change |
|-------------------------|---------------|-----------------------------------|--------------|-------------|
| Erie City<br>SD         | \$81.8 M      | \$101.5 M                         | \$19.6 M     | 24%         |
| Derry<br>Township<br>SD | \$2.98 M      | \$7.54 M                          | \$4.56 M     | 152%        |
| Red Lion<br>Area SD     | \$15.5 M      | \$12.0 M                          | -\$3.54 M    | -22%        |
| Altoona<br>Area SD      | \$40.2 M      | \$26.1 M                          | -\$14.0 M    | -34.9%      |



Working to develop and support leaders in school business operations

www.pasbo.org

#### **BASIC EDUCATION FUNDING**

## Step 3: Make all the "losers" whole with new revenue

- Use \$1.15B of new PIT revenue to level-fund (at 19-20 BEF) any district that lost money when running all BEF \$s through the formula
- This undoes the impact on the 336 districts that would lose money
- Creates a new hold harmless??



| School<br>District     | 19-20 BEF | Proposed<br>2I-22 BEF<br>(Part I) | PIT backfill<br>(Part 2) |
|------------------------|-----------|-----------------------------------|--------------------------|
| Red Lion<br>Area SD    | \$15.5 M  | \$12.0 M                          | \$3.54 M                 |
| Altoona Area<br>SD     | \$40.2 M  | \$26.1 M                          | \$14.0 M                 |
| Punxsatawny<br>Area SD | \$15.6 M  | \$7.12 M                          | \$8.54 M                 |
| Northern<br>Cambria SD | \$8.84 M  | \$3.67 M                          | \$5.17 M                 |



Working to develop and support leaders in school business operations

www.pasbo.org

## BASIC EDUCATION FUNDING

## Step 4: Distribute \$200 million to all 500 districts through the BEF formula

- AFTER running ALL BEF through the formula and making everyone whole (Steps 2 and 3 above), distribute \$200 million ON TOP
- Will use new formula data (2019 ACS data and 2019-20 AFR, ADM data—data in spreadsheets is not all updated!)
- Every SD gets an increase above the 2019-20 BEF amount (range is \$24,000 to \$43 million)



Working to develop and support leaders in school business operations

| School<br>District     | 19-20<br>BEF | Proposed<br>2I-22 BEF<br>(Parts<br>I/2) | Proposed<br>Share of<br>\$200 M<br>Increase<br>(Part 3) | Proposed<br>TOTAL<br>21-22 BEF | Total %<br>Increase |
|------------------------|--------------|---|---|--------------------------------|---------------------|
| Red Lion<br>Area SD    | \$15.5 M     | \$15.5 M                                | <b>\$384</b> k  | \$15.95 M                      | 2.47%               |
| Altoona<br>Area SD     | \$40.2 M     | \$40.2 M                                | <b>\$837</b> k  | \$41.09 M                      | 2.08%               |
| Punxsatawny<br>Area SD | \$15.6 M     | \$15.6 M                                | <b>\$228</b> k  | \$15.9 M                       | I.45%               |
| Erie City SD           | \$81.8 M     | \$101.5 M                               | \$3.24 M  | \$104.7 M                      | 27.97%              |
| Derry<br>Township SD   | \$2.98 M     | \$7.54 M                                | <b>\$241</b> k  | \$7.79 M                       | 161.05%             |



Working to develop and support leaders in school business operations

#### EXAMPLES

#### Pittsburgh SD

Current Yr. BEF: \$163,259,830

Full Formula Distribution: \$69,979,662 Full Formula Shortfall: \$93,280,169 New Additional BEF: \$2,237,531

Total 21-22 BEF: \$165,497,362

Increase: \$2,237,531 Percent Increase: 1.37% Allentown City SD

Current Yr. BEF: \$120,842,645

Full Formula Distribution:\$222,660,430 Full Formula Shortfall: \$0.00 New Additional BEF: \$7,119,348

Total 21-22 BEF: \$229,779,779

Increase: \$108,937,484 Percent Increase: 90.15%

Working to develop and support leaders in school business operations

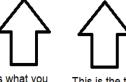
#### **BEF DISTRIBUTION SPREADSHEETS**

|           |                      |        |              | 2021-22           | 2021-22                   | 2021-22          |                         |               |             |
|-----------|----------------------|--------|--------------|-------------------|---------------------------|------------------|-------------------------|---------------|-------------|
|           |                      |        | 2021-22      | Proposed          | Proposed Fair             | Proposed         |                         |               |             |
|           |                      |        | Proposed     | Student-Weighted  | Funding                   | Student-Weighted | 2019-20                 |               | Percent     |
|           |                      |        | Total BEF    | Distribution      | Formula                   | Distribution     | Final BEF               | Dollar Change | Change over |
| AUN       | School District      | County | Feb 2021     | of Existing Funds | Initiative <sup>(1)</sup> | of New Funds     | May 2020 <sup>(2)</sup> | over 2019-20  | 2019-20     |
| 112011103 | Bermudian Springs SD | Adams  | \$6,467,687  | \$4,073,551       | \$2,263,888               | \$130,248        | \$6,337,439.43          | \$130,248     | 2.06%       |
| 112011603 | Conewago Valley SD   | Adams  | \$13,160,574 | \$12,752,816      | \$0                       | \$407,759        | \$9,318,191.96          | \$3,842,382   | 41.24%      |
| 112013054 | Fairfield Area SD    | Adams  | \$3,628,297  | \$1,847,672       | \$1,721,548               | \$59,077         | \$3,569,219.46          | \$59,078      | 1.66%       |
| 112013753 | Gettysburg Area SD   | Adams  | \$9,209,624  | \$8,924,279       | \$0                       | \$285,345        | \$8,213,313.31          | \$996,311     | 12.13%      |
| 112015203 | Littlestown Area SD  | Adams  | \$6,669,605  | \$4,056,949       | \$2,482,939               | \$129,717        | \$6,539,887.81          | \$129,717     | 1.98%       |
| 112018523 | Upper Adams SD       | Adams  | \$6,890,371  | \$6,282,998       | \$406,481                 | \$200,893        | \$6,689,478.89          | \$200,892     | 3.00%       |

#### However ... this proposal is not likely to pass the **General Assembly.**



This is what you would recieve in the 2021-22 school vear in total BEF \$.



This is what you recieved in the prior increase proposed two school years in total BEF \$.

This is the total \$ in the budget for 2021-22.



Working to develop and support leaders in school business operations

## THE GOOD...

- Recognizes that more state funding is needed for education, and more state funding can't come without additional state revenue
- Acknowledges that some districts can't lift themselves without additional, significant state support
- Starts a necessary conversation about how to move all school districts towards equity



Working to develop and support leaders in school business operations

## THE GOOD...

- Recognizes that more state funding is needed for education, and more state funding can't come without additional state revenue
- Acknowledges that some districts can't lift themselves without additional, significant state support
- Starts a necessary conversation about how to move all school districts towards equity



Working to develop and support leaders in school business operations

#### THE NOT SO GOOD...

- Confuses student equity and taxpayer equity
- Misuses and undermines the BEF formula
- One year shift is unrealistic
- Negative implications for other formulas/costs



## PART II: THE STATE OF THE STATE



## WHAT'S THE CONTEXT FOR THE 2021-22 BUDGET?

- New legislative session
- New leadership and dynamics
- State financial challenges (COVID and otherwise)
- No federal funding (yet!)



## IFO ECONOMIC FORECAST JANUARY 21, 2021

# IFO analysis finds an estimated \$2 billion structural deficit

- November 2019 IFO Outlook identified a \$1 billion structural deficit
- What has changed? Why is it worse?



| Numbe    | r (000s)   | Cha  | nge  |  |  |  |  |  |  |  |
|----------|--|--|--|--|--|--|--|--|--|--|
| Nov 2019 | Nov 2020   | Number   | Percent  |  |  |  |  |  |  |  |
| 193.9    | 146.0  | -47.9  | -24.7%   |  |  |  |  |  |  |  |
| 183.2    | 151.9  | -31.3  | -17.1  |  |  |  |  |  |  |  |
| 161.7    | 134.8  | -26.9  | -16.6  |  |  |  |  |  |  |  |
| 128.3    | 104.4  | -23.9  | -18.6  |  |  |  |  |  |  |  |
| 72.7     | 50.0   | -22.7  | -31.2  |  |  |  |  |  |  |  |
| 465.0    | 443.1  | -21.9  | -4.7   |  |  |  |  |  |  |  |
| 44.5     | 22.8   | -21.7  | -48.8  |  |  |  |  |  |  |  |
| 58.5     | 37.9   | -20.6  | -35.2  |  |  |  |  |  |  |  |
| 201.8    | 189.3  | -12.5  | -6.2   |  |  |  |  |  |  |  |
| 63.4     | 54.3   | -9.1   | -14.4  |  |  |  |  |  |  |  |
| 13.4     | 7.8  | -5.6   | -41.8  |  |  |  |  |  |  |  |
| 41.7     | 48.6   | 6.9  | 16.5   |  |  |  |  |  |  |  |
| 69.3     | 71.9   | 2.6  | 3.8  |  |  |  |  |  |  |  |
| 45.0     | 47.5   | 2.5  | 5.6  |  |  |  |  |  |  |  |
|          | Nov 2019<br>193.9<br>183.2<br>161.7<br>128.3<br>72.7<br>465.0<br>44.5<br>58.5<br>201.8<br>63.4<br>13.4<br>41.7<br>69.3 | 193.9 $146.0$ $183.2$ $151.9$ $161.7$ $134.8$ $128.3$ $104.4$ $72.7$ $50.0$ $465.0$ $443.1$ $44.5$ $22.8$ $58.5$ $37.9$ $201.8$ $189.3$ $63.4$ $54.3$ $13.4$ $7.8$ $41.7$ $48.6$ $69.3$ $71.9$ | Nov 2019Nov 2020Number $193.9$ 146.0-47.9 $183.2$ 151.9-31.3 $161.7$ 134.8-26.9 $128.3$ 104.4-23.9 $72.7$ 50.0-22.7 $465.0$ 443.1-21.9 $44.5$ 22.8-21.7 $58.5$ 37.9-20.6 $201.8$ 189.3-12.5 $63.4$ 54.3-9.1 $13.4$ 7.8-5.6 $41.7$ 48.66.9 $69.3$ 71.92.6 |  |  |  |  |  |  |  |

Table 3.5Permanent Job Loss Likely for Many Sub-Sectors, but a Few Gain

Source: U.S. Bureau of Labor Statistics, CES State and Metro Area Employment.



Working to develop and support leaders in school business operations

# IFO JANUARY 2021: MONTHLY ECONOMIC UPDATE

- Pennsylvania Education Jobs Not Recovered as Pandemic Persists.
- A recent article from the Wall Street Journal finds that the pandemic is exacerbating an ongoing teacher shortage, as nationwide public school employment fell to its lowest level since 2000.
- In Pennsylvania, education jobs at all levels and across both the public and private sector declined relative to the prior year.
- For November 2020, recent data from the U.S. Bureau of Labor Statistics reveal that local public school districts employed 268,800 staff, *a decline of 5.5*% (-15,700 jobs, not seasonally adjusted) from November 2019.
- These jobs include elementary and secondary school teachers, teachers' aids, clerical workers and other support staff.
- State education jobs declined 14.4% (-9,100) from the prior year. These include employees of intermediate units, the Pennsylvania State System of Higher Education and state-related colleges/universities.
- Private colleges, universities and professional schools recorded similar job losses as students moved to remote learning or delayed admission in response to the pandemic. *Employment in this subsector fell 17.1% (-31,300) over the prior year*. Private elementary and secondary school employment, which has grown modestly over the past decade, remained flat compared to the prior year. In November 2020, this subsector employed 28,400 and experienced minimal employment loss during the pandemic



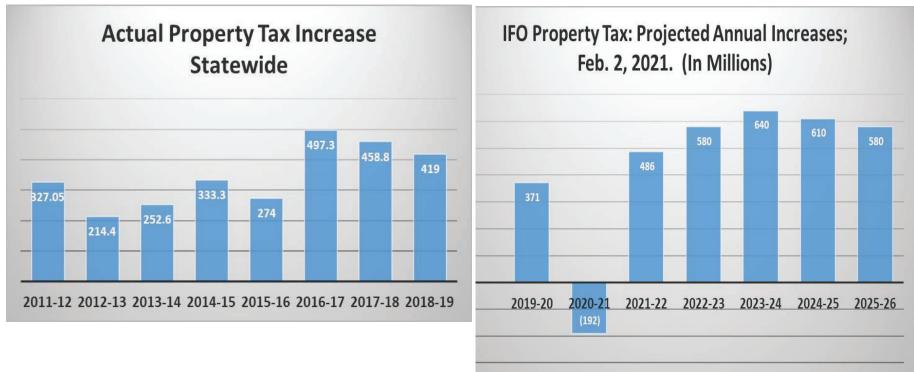
Working to develop and support leaders in school business operations

#### IFO PROPERTY TAX REPORT JANUARY 2, 2021

- Total school district property tax collections for FY 2019-20 (\$15.4 billion) are estimated using millage rates published by the Pennsylvania Department of Education and property tax assessment data.
- FY 2020-21 collections are projected to decline by \$269 million (-I.7 percent) due to various factors related to COVID-19. The projected decline is the result of flat millage rates, lower collection rates, extended payment periods and economic distress.
- For FY 2021-22 to FY 2025-26, total school district property tax collections are projected to grow at an average annual rate of 3.7 percent, reaching \$18.2 billion by FY 2025-26.



## Property Tax Increases (in millions): Actual and IFO Projections





Working to develop and support leaders in school business operations

www.pasbo.org

#### ACT I INDEX HISTORY AND PROJECTED. SOURCE: IFO (FEBRUARY 2020)

|                | Table 3: Act 1 Index History |                  |                            |                                |  |  |  |  |  |  |
|----------------|------------------------------|------------------|----------------------------|--------------------------------|--|--|--|--|--|--|
| and Forecast   |                              |                  |                            |                                |  |  |  |  |  |  |
| Fiscal<br>Year | SAWW <sup>1</sup>            | ECI <sup>2</sup> | Base<br>Index <sup>3</sup> | Weighted<br>Index <sup>4</sup> |  |  |  |  |  |  |
| 2007-08        | 2.8%                         | 4.0%             | 3.4%                       | 4.3%                           |  |  |  |  |  |  |
| 2008-09        | 4.3                          | 4.5              | 4.4                        | 4.9                            |  |  |  |  |  |  |
| 2009-10        | 4.6                          | 3.6              | 4.1                        | 4.6                            |  |  |  |  |  |  |
| 2010-11        | 2.7                          | 3.0              | 2.9                        | 3.3                            |  |  |  |  |  |  |
| 2011-12        | 0.9                          | 1.9              | 1.4                        | 2.0                            |  |  |  |  |  |  |
| 2012-13        | 2.1                          | 1.3              | 1.7                        | 1.9                            |  |  |  |  |  |  |
| 2013-14        | 2.0                          | 1.4              | 1.7                        | 1.9                            |  |  |  |  |  |  |
| 2014-15        | 2.6                          | 1.6              | 2.1                        | 2.5                            |  |  |  |  |  |  |
| 2015-16        | 2.4                          | 1.4              | 1.9                        | 2.5                            |  |  |  |  |  |  |
| 2016-17        | 2.5                          | 2.2              | 2.4                        | 2.7                            |  |  |  |  |  |  |
| 2017-18        | 2.6                          | 2.3              | 2.5                        | 2.9                            |  |  |  |  |  |  |
| 2018-19        | 2.2                          | 2.6              | 2.4                        | 2.7                            |  |  |  |  |  |  |
| 2019-20        | 2.2                          | 2.4              | 2.3                        | 2.6                            |  |  |  |  |  |  |
| 2020-21        | 2.2                          | 2.9              | 2.6                        | 3.0                            |  |  |  |  |  |  |

| 2021-22 | 3.3 | 3.1 | 3.2 | 3.6 |
|---------|-----|-----|-----|-----|
| 2022-23 | 3.4 | 3.1 | 3.3 | 3.8 |
| 2023-24 | 3.6 | 3.2 | 3.4 | 3.9 |
| 2024-25 | 3.7 | 3.3 | 3.5 | 4.0 |
|         |     |     |     |     |



Working to develop and support leaders in school business operations

#### ACT I INDEX HISTORY AND PROJECTED. SOURCE: IFO (FEBRUARY 2021)

|                   | · · · · · · · · · · · · · · · · · · ·                                     |   |   |
|-------------------|---|---|---|
| SAWW <sup>1</sup> | ECI <sup>2</sup>  | Base<br>Index <sup>3</sup>  | Weighted<br>Index <sup>4</sup>  |
| 2.6               | 2.3   | 2.5   | 2.9   |
| 2.2               | 2.6   | 2.4   | 2.7   |
| 2.2               | 2.4   | 2.3   | 2.6   |
| 2.2               | 2.9   | 2.6   | 3.0   |
| 3.1               | 2.9   | 20  | 3.4   |
| 4.3               | 3.2   | 3.7   | 4.2   |
| 4.5               | 3.0   | 3.7   | 4.2   |
| 3.6               | 3.0   | 3.3   | 3.8   |
| 2.3               | 3.1   | 2.7   | 3.1   |
|                   | SAWW <sup>1</sup><br>2.6<br>2.2<br>2.2<br>2.2<br>3.1<br>4.3<br>4.5<br>3.6 | SAWW <sup>1</sup> ECI <sup>2</sup> 2.6      2.3        2.2      2.6        2.2      2.4        2.2      2.9        3.1      2.9        4.3      3.2        4.5      3.0        3.6      3.0 | SAWW <sup>1</sup> ECl <sup>2</sup> Index <sup>3</sup> 2.6      2.3      2.5        2.2      2.6      2.4        2.2      2.4      2.3        2.2      2.4      2.3        2.2      2.9      2.6        3.1      2.9      29        4.3      3.2      3.7        3.6      3.0      3.3 |

#### Table 3: Act 1 History and Forecast

1 Statewide Average Weekly Wage.

2 Employment Cost Index.

3 Average of the SAWW and ECI.

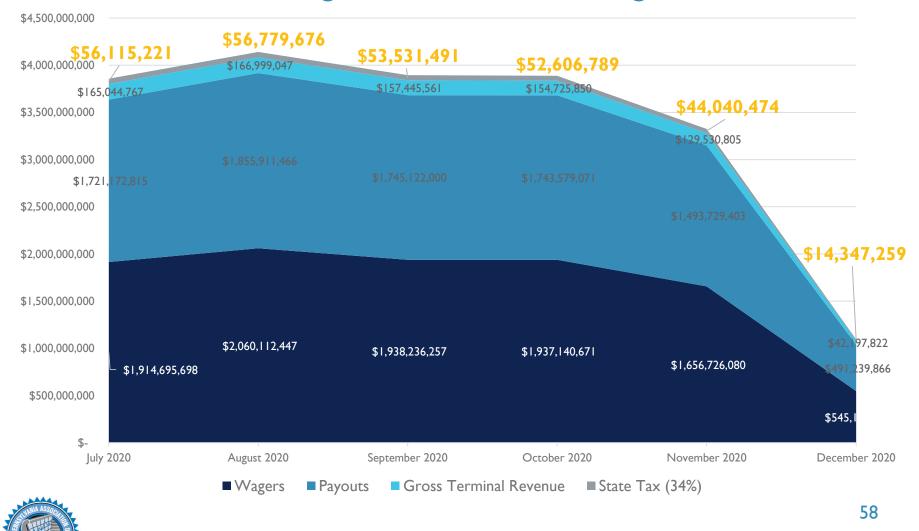
4 Average of the index for each school district weighted by property tax collections.

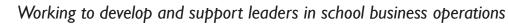
- In one year (Feb 2020 to Feb 2021)
   ....projections changed...
- 22-23 from 3.3 to 3.7
- 23-24 from 3.4 to 3.7
- 24-25 from 3.5 to 3.3



Working to develop and support leaders in school business operations

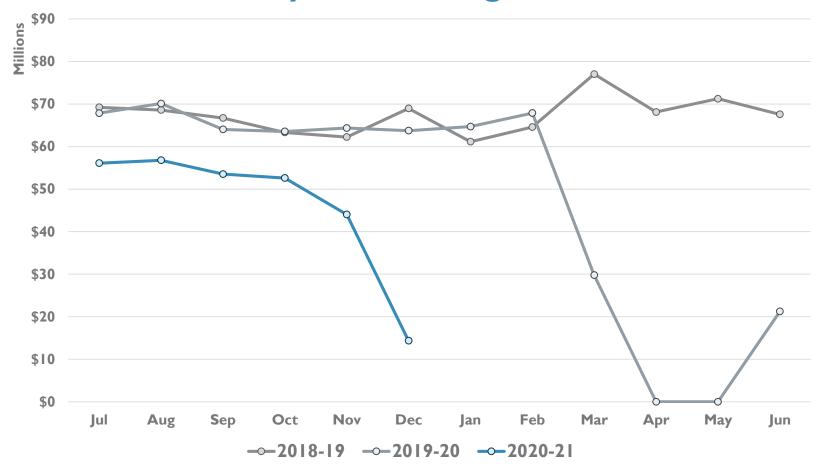
#### Gaming Revenues in Decline Again





www.pasbo.org

#### **Monthly Slot Gaming Revenue**

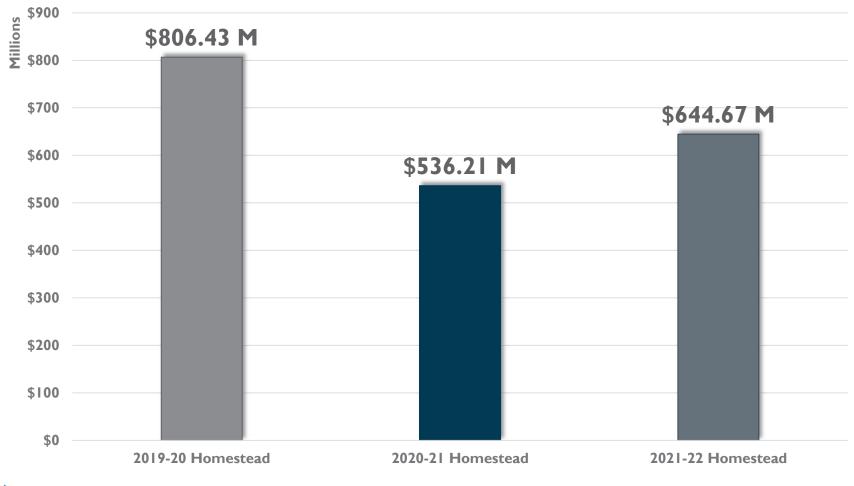




Working to develop and support leaders in school business operations

www.pasbo.org

#### **Fiscal Year Revenue**



61



Working to develop and support leaders in school business operations

www.pasbo.org

#### MORE PSERS...ONE YEAR LATER.....34.94% VS 34.95%

| PSERS: As Of June 30, 2019 (Board Approved<br>December 2019) Assumes 7.25% Annual Rate of<br>Return |   |                |                            |   | · · · · · · · · · · · · · · · · · · · |   |       |       |        |  |                 |   |  |
|---|---|----------------|----------------------------|---|---------------------------------------|---|-------|-------|--------|--|-----------------|---|--|
| Fiscal Year<br>Ending   | Payroll Est.<br>PSERS (\$<br>Thousands) | Member<br>Rate | Employer<br>Normal<br>Cost | Employer<br>Unfunded<br>Liability<br>Rate | Fiscal Year<br>Ending                 | Ending Employer Care Rate Plan Contribution<br>Rate = A + B + C |       |       |        | Total<br>Employer<br>Contributions<br>(\$ Thousands) | Funded<br>Ratio | Unfunded<br>Accrued<br>Liability (\$<br>Millions) | ECR projected<br>% of PYRL<br>Increase |
| 2020  | 13,880,000                              | 7.59%          | 7.49%                      | 25.87%                                    | 2020                                  | 33.36%  | 0.84% | 0.09% | 34.29% | \$4,759,452  | 59.20%          | \$43,945.2  |  |
| 2021  | 14,078,000                              | 7.61%          | 7.37%                      | 26.14%                                    | 2021                                  | <b>33.51%</b>   | 0.82% | 0.18% | 34.51% | \$4,858,318  | 59.90%          | \$44,130.3  |  |
| 2022  | 14,288,893                              | 7.51%          | 7.10%                      | 26.75%                                    | 2022                                  | 33.85%  | 0.85% | 0.25% | 34.95% | \$4,993,968  | 61.00%          | \$43,874.2  | 0.44%                                  |
| 2023  | 14,517,265                              | 7.41%          | 6.88%                      | 27.58%                                    | 2023                                  | 34.46%  | 0.85% | 0.31% | 35.62% | \$5,170,820  | 62.20%          | \$43,414.3  | 0.67%                                  |
| 2024  | 14,762,847                              | 7.32%          | 6.65%                      | 28.24%                                    | 2024                                  | 34.89%  | 0.84% | 0.39% | 36.12% | \$5,332,756  | 63.30%          | \$43,050.9  | 0.50%                                  |
| 2025  | 15,021,479                              | 7.24%          | 6.43%                      | 28.90%                                    | 2025                                  | 35.33%  | 0.83% | 0.44% | 36.60% | \$5,497,431  | 64.70%          | \$42,203.4  | 0.48%                                  |
| 2026  | 15,286,215                              | 7.16%          | 6.22%                      | 29.69%                                    | 2026                                  | 35.91%  | 0.82% | 0.50% | 37.23% | \$5,691,399  | 66.60%          | \$40,720.1  | 0.63%                                  |
| 2027  | 15,542,819                              | 7.09%          | 6.01%                      | 30.39%                                    | 2027                                  | 36.40%  | 0.82% | 0.57% | 37.79% | \$5,873,900  | 68.60%          | \$39,032.3  | 0.56%                                  |
| 2028  | 15,788,169                              | 7.02%          | 5.79%                      | 30.96%                                    | 2028                                  | 36.75%  | 0.80% | 0.62% | 38.17% | \$6,027,091  | 70.70%          | \$37,115.0  | 0.38%                                  |



Working to develop and support leaders in school business operations

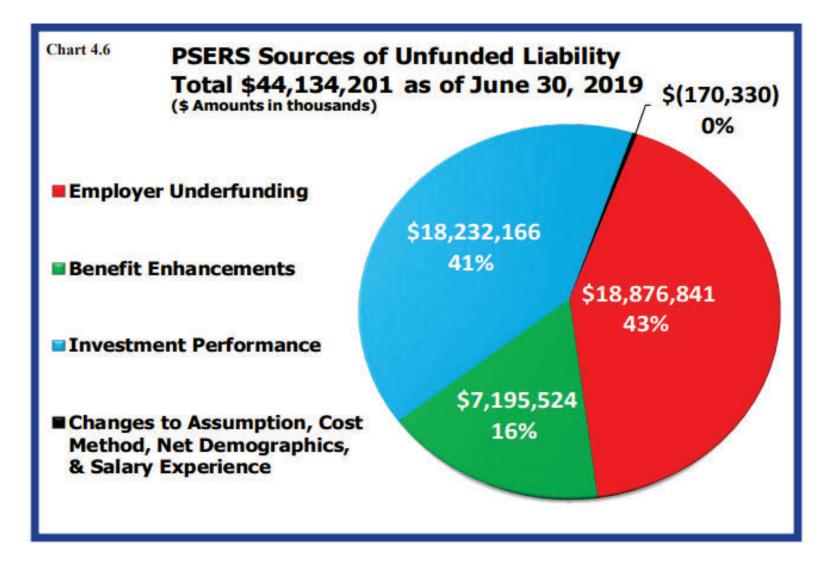
| PROJECTED EMPLOYER CONTRIBUTION RATES AND TOTAL EMPLOYER CONTRIBUTIONS |                                    |   |  |  |  |  |  |  |
|--|------------------------------------|---|--|--|--|--|--|--|
| Fiscal Year<br>Ending June   | Total Employer Contribution Rate % | Projected Total Employer Contribution<br>(thousands) \$ |  |  |  |  |  |  |
| 20/21  | 34.51                              | 4,858,318   |  |  |  |  |  |  |
| 21/22  | 34.95                              | 4,993,968   |  |  |  |  |  |  |
| 22/23  | 35.62                              | 5,170,820   |  |  |  |  |  |  |
| 23/24  | 36.12                              | 5,332,756   |  |  |  |  |  |  |
| 24/25  | 36.60                              | 5,497,431   |  |  |  |  |  |  |
| 25/26  | 37.23                              | 5,691,399   |  |  |  |  |  |  |
| 26/27  | 37.79                              | 5,873,900   |  |  |  |  |  |  |
| 27/28  | 38.17                              | 6,027,091   |  |  |  |  |  |  |





Working to develop and support leaders in school business operations

www.pasbo.org





Working to develop and support leaders in school business operations

www.pasbo.org

|                                 | -                  |                               |                    |                               |                    |                               |
|---------------------------------|--------------------|-------------------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| Summary                         |                    |                               |                    |                               |                    |                               |
| 43 of 49 years<br>were positive | Year<br>Ended 6/30 | Investment<br><u>Return *</u> | Year<br>Ended 6/30 | Investment<br><u>Return *</u> | Year<br>Ended 6/30 | Investment<br><u>Return *</u> |
|                                 | 2019               | 6.68%                         | 2002               | -5.26%                        | 1986               | 21.5%                         |
| 26 years were above 10%         | 2018               | 9.27%                         | 2001*              | -7.4%                         | 1985               | 26.0%                         |
|                                 | 2017               | 10.14%                        | 2000               | 12.2%                         | 1984               | 1.0%                          |
| 5 years were                    | 2016               | 1.29%                         | 1999               | 12.4%                         | 1983               | 37.3%                         |
| above 20%                       | 2015               | 3.04%                         | 1998               | 16.0%                         | 1982               | 5.4%                          |
| 6 of 49 years                   | 2014               | 14.91%                        | 1997               | 19.1%                         | 1981               | -0.4%                         |
| were negative                   | 2013               | 7.96%                         | 1996               | 17.9%                         | 1980               | 1.3%                          |
| - Children of the Landson       | 2012               | 3.43%                         | 1995               | 17.1%                         | 1979               | 7.1%                          |
| 1 year was<br>below -20%        | 2011               | 20.37%                        | 1994               | 1.9%                          | 1978               | 2.0%                          |
| Delow -20 %                     | 2010               | 14.59%                        | 1993               | 13.3%                         | 1977               | 10.8%                         |
|                                 | 2009               | -26.54%                       | 1992               | 14.2%                         | 1976               | 11.4%                         |
|                                 | 2008               | -2.82%                        | 1991               | 8.1%                          | 1975               | 11.3%                         |
|                                 | 2007               | 22.93%                        | 1990               | 9.2%                          | 1974               | -7.4%                         |
|                                 | 2006               | 15.26%                        | 1989               | 13.8%                         | 1973               | 5.5%                          |
|                                 | 2005               | 12.87%                        | 1988               | 2.6%                          | 1972               | 12.3%                         |
|                                 | 2004               | 19.67%                        | 1987               | 12.7%                         | 1971               | 15.5%                         |
|                                 | 2003               | 2.74%                         |                    | anti-see a secolar            |                    |                               |
|                                 |                    |                               |                    |                               |                    |                               |

#### 49 Year History of PSERS Fiscal Year Rates of Return 1971 to 2019

he past 10 ending June **19 PSERS** d an annualized e rate of return 2%.

he past 25 ending June **19 PSERS** d an annualized ge rate of return 8%, which is the Fund's rial rate of for the same

the past 30 ending June **19 PSERS** d an annualized ge rate of return of 8.25%.

#### Including the FY 2019-20 results, the ten year average drops to 7.70%

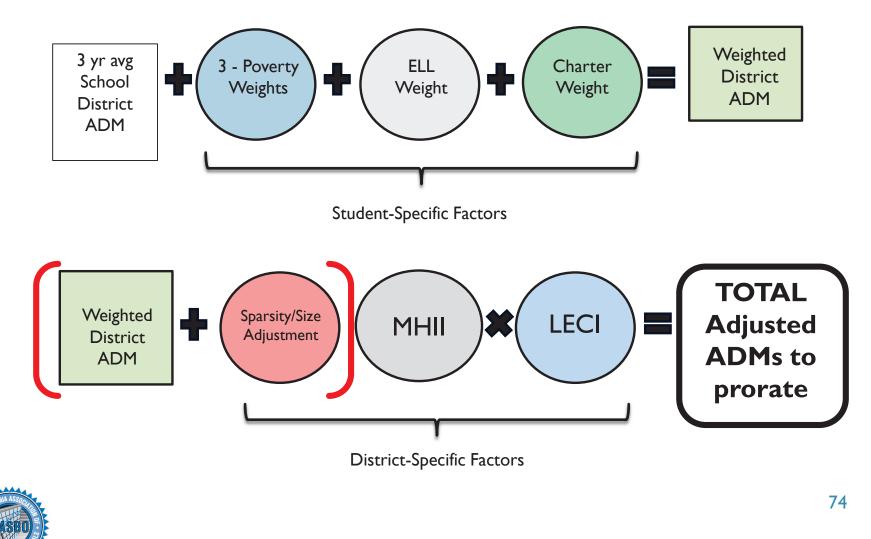


Working to develop and support leaders in school business operations

## PART III: POLICY CONSIDERATIONS



#### **BEF FORMULA SNAPSHOT**



Working to develop and support leaders in school business operations

## **BEF FORMULA ELEMENTS**

- 3 poverty percentages (acute, concentrated, moderate)
- ELL students/district
- Charter school students/district
- Updated ADMs (single year & 3 year average)
- Sparsity/Size (small/rural districts)
- Median Household Income
- Local Effort/Capacity Index

Everything in **RED** is not updated!!





#### IT'S A DYNAMIC FORMULA

| Philadelphia<br>SD | Total<br>Weighted<br>Student<br>Count | Median<br>Household<br>Income<br>Index | Local<br>Effort/Capacity<br>Index | Total<br>ADMs to<br>Prorate<br>(share of<br>the pie!) | Dollar<br>Amount<br>(Gov<br>proposal) |
|--------------------|---------------------------------------|--|-----------------------------------|---|---------------------------------------|
| 2020-21            | 310,299                               | 1.3589                                 | I.760                             | 742,131   | \$445 M                               |
| 2021-22            | 309,521                               | 1.3444                                 | 1.500                             | 624,181   | \$261 M                               |



Working to develop and support leaders in school business operations

## EQUITY SUPPLEMENT

- The methodology calculates a "weighted student" count for every school district, using student weights employed in the state's Basic Education Funding formula (BEF) and Special Education Funding formula (SEF) to measure the additional needs of students in each school district and create a weighted student count.
- The weighted student count is used for each district to calculate a more meaningful measure of spending per pupil: Each school district's current expenditures (e.g. spending on school programs) is divided by the weighted student count, thus measuring "current expenditures per weighted student."



www.pasbo.org

# EQUITY SUPPLEMENT

| LEA Name                  | County  | 2019-20<br>BEF<br>Formula | 2019-20<br>SEF<br>Formula | Student<br>Weights | 2018-19<br>Current Exp. | CE per<br>Student<br>Weight | Equity Gap |
|---------------------------|---------|---------------------------|---------------------------|--------------------|-------------------------|-----------------------------|------------|
| Reading SD                | Berks   | 12,735                    | 9,057                     | 21,792             | \$238,119,305           | \$10,926                    | \$13,903   |
| Lebanon SD                | Lebanon | 2,558                     | 2,463                     | 5,021              | \$65,840,904            | \$13,111                    | \$11,718   |
| Panther Valley SD         | Carbon  | 740                       | ١,07١                     | 1,811              | \$25,074,870            | \$13,838                    | \$10,991   |
| Greater Nanticoke Area SD | Luzerne | 960                       | 1,183                     | 2,143              | \$29,884,972            | \$13,940                    | \$10,889   |
| Greater Johnstown SD      | Cambria | 1,649                     | 1,451                     | 3,100              | \$43,955,032            | \$14,178                    | \$10,651   |

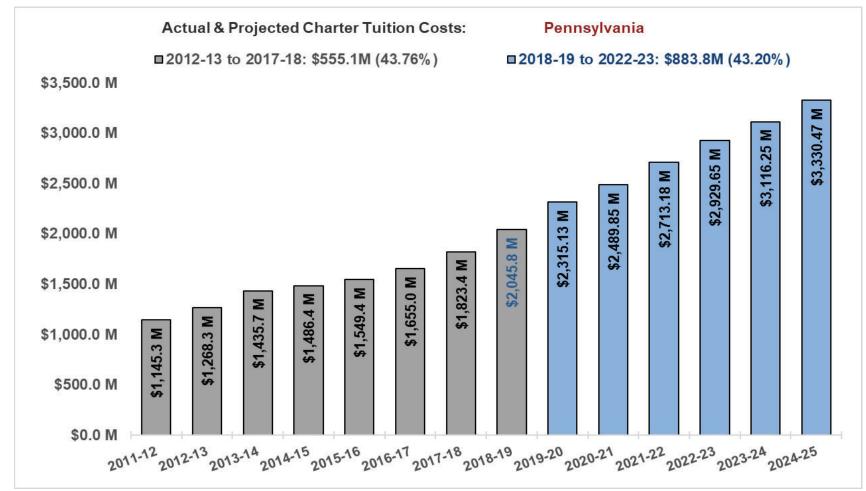
Equity Target – CE per Student Weight at or below the 20<sup>th</sup> percentile - \$25,013



Working to develop and support leaders in school business operations

www.pasbo.org

### PRE-COVID PROJECTIONS OF CHARTER TUITION

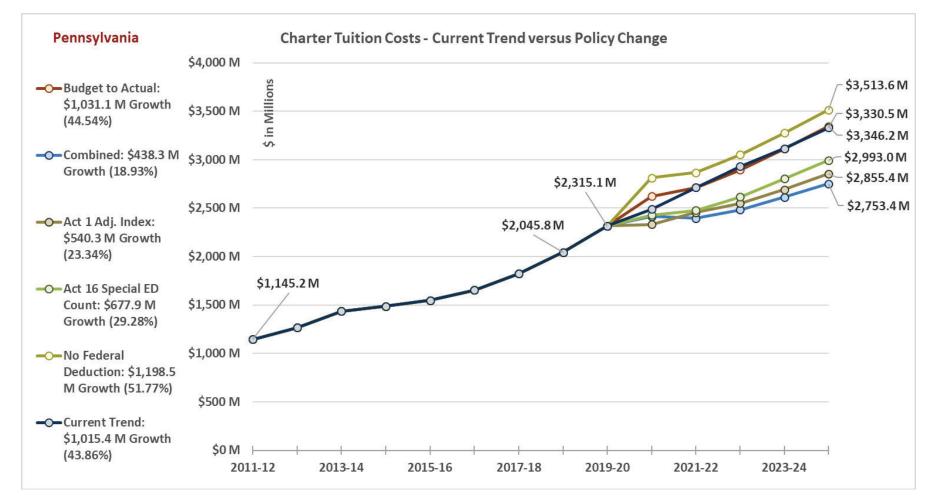


(ASBO)

#### Working to develop and support leaders in school business operations

www.pasbo.org

### PRE-COVID CHARTER REFORM ESTIMATES

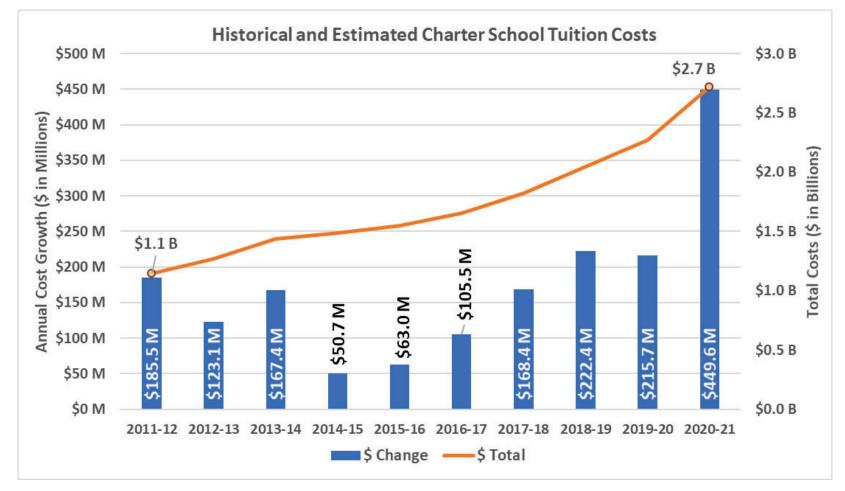




Working to develop and support leaders in school business operations

www.pasbo.org

#### CYBER CHARTER IMPACT IN 2020-21 - \$350 M





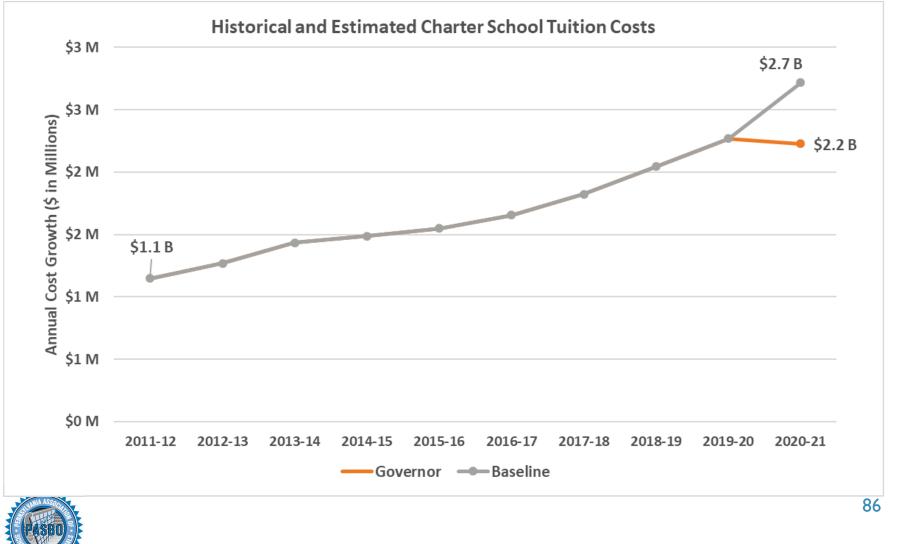
Working to develop and support leaders in school business operations

# GOVERNOR'S PROPOSAL

- Establishes a statewide cyber charter tuition rate of \$9,500.
- Applies the SEF weight (1.51, 3.77, 7.34) to students enrolled in charter school to the SD's regular ed tuition rate & statewide cyber charter rate.
- SD regular ed tuition rate deductions for federal funds, charter school tuition, other funds for which charters do not provide (Pre-K) or revenue which charters are eligible to receive directly.
- PDE estimates initial impact saves districts \$229 million but... initial savings does not entirely guarantee tuition rates do NOT continue to grow back up.



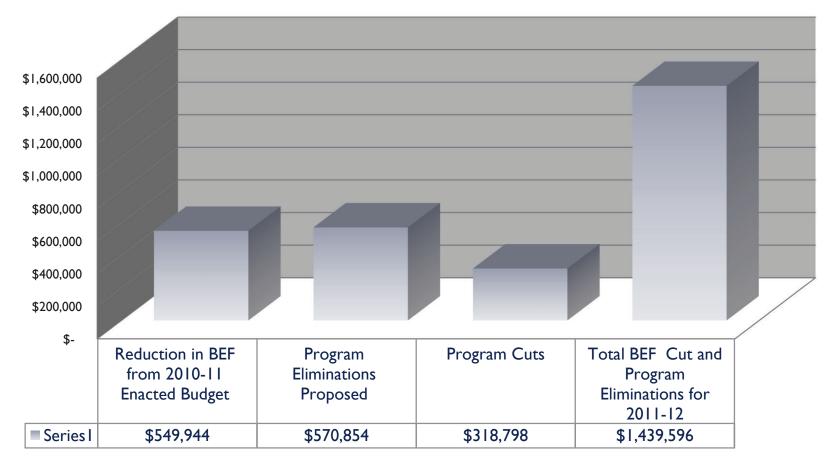
#### ESTIMATES BASED ON CYBER 2020-21 DATA



Working to develop and support leaders in school business operations

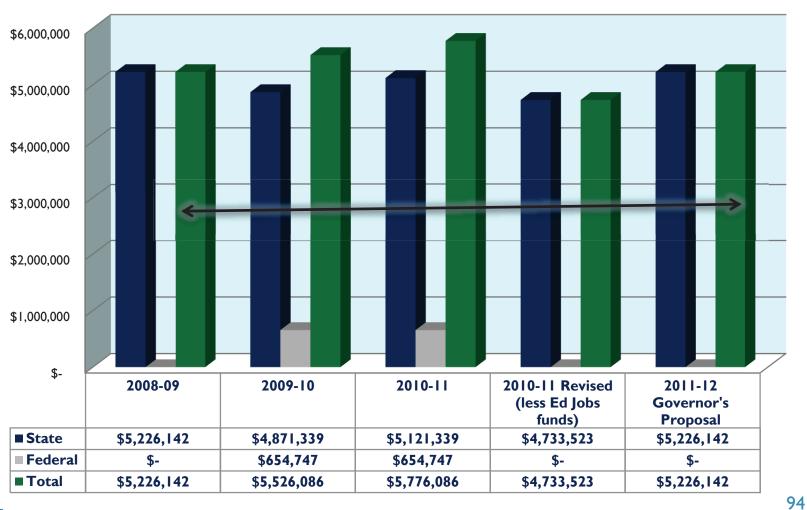
www.pasbo.org

#### The Billion and Half Dollars Budget Hole for Schools in FY 2011-12 (\$000's)





Working to develop and support leaders in school business operations



#### State Commitment to Basic Education "Reset" to Pre-Stimulus Funding Level



Working to develop and support leaders in school business operations

www.pasbo.org

# FIFTEEN PROGRAM ELIMINATIONS

| Program                              | 2010-11 Available |  |  |
|--------------------------------------|-------------------|--|--|
| Accountability Block Grants          | \$259,456         |  |  |
| Reimbursement of Charter Schools     | \$224,083         |  |  |
| Education Assistance Program         | \$47,606          |  |  |
| School Improvement Grants            | \$10,797          |  |  |
| Dual Enrollment Payments             | \$6,959           |  |  |
| Science: It's Elementary             | \$6,910           |  |  |
| Intermediate Units                   | \$4,761           |  |  |
| Job Training Programs                | \$3,442           |  |  |
| Basic Ed Formula Enhancements        | \$1,984           |  |  |
| High School Reform                   | \$1,762           |  |  |
| Mobile Science Education Program     | \$1,600           |  |  |
| Lifelong Learning                    | \$825             |  |  |
| School Entity Demonstration Projects | \$600             |  |  |
| Recording for the Blind and Dyslexic | \$69              |  |  |
| \$'s in 000's                        | \$570,854         |  |  |

95



Working to develop and support leaders in school business operations

# Hotel Revenue Lost in Centre County

# -\$46,966,770



March-October, 2020 vs. 2019

Source: Smith Travel Research Report

# COVID-19 Loss of Spending (with Visa Cards)

## **Centre County Hospitality Businesses**

# -\$53,168,702



April-September, 2020 vs. 2019

Source: VisaVue

# **Overall COVID Economic Impact in Centre County**

# Hotel, Restaurant, Tourism Attractions DECLINE IN VISITOR SPENDING

# -\$131,000,000



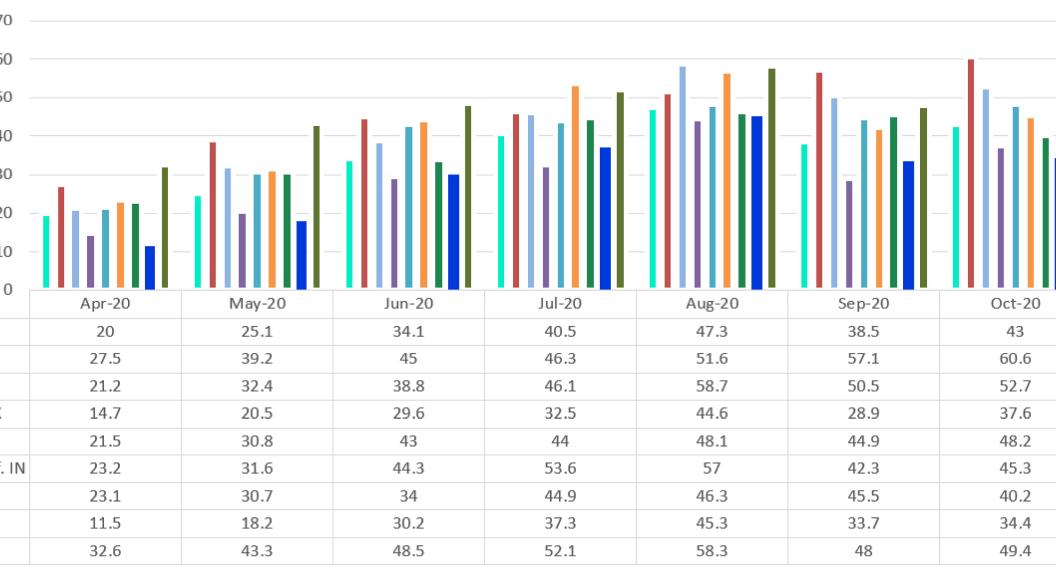
### April-September, 2020 vs. 2019

source: HVAB estimate based on VisaVue, AirDNA, Smith Travel Research

# 1,600 People in the Hospitality Sector in Centre County are Currently Unemployed

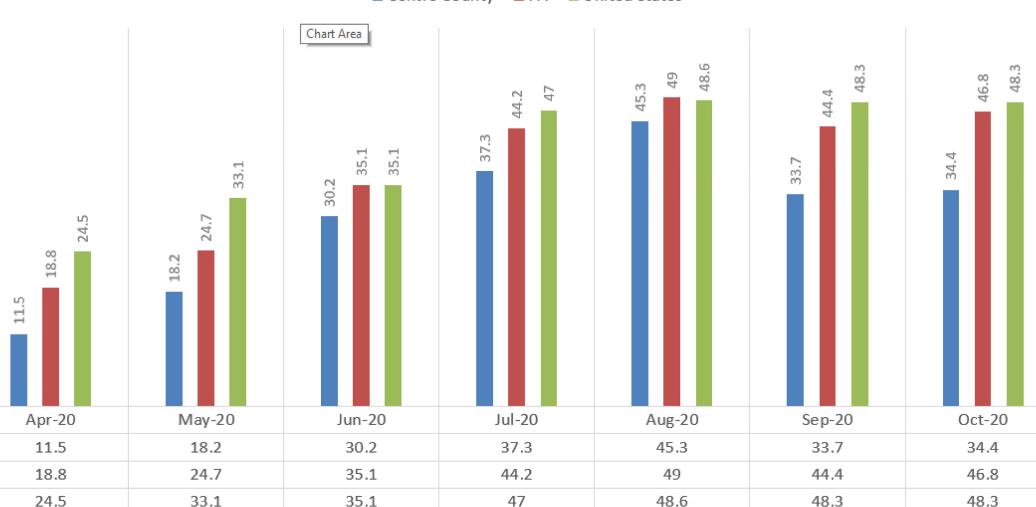


# llege Towns Occupancy % 2020



MI Athens, GA Bloomington, IN College Station, TX Columbia, MO Lafayette & W. Laf. IN South Bend, IN State College, PA

# tre County Hotel Occupancy % 2020



Centre County PA

A United States

MONTHLY PERCENTAGES

| CLOTHING<br>Victoria Secret<br>Gap<br>Express<br>Metro<br>Macy's  | LOCATION<br>Nittany Mall, 2901 E. College Ave.<br>293 Patriot Lane<br>Nittany Mall, 2901 E. College Ave.<br>320 E. College Ave.<br>Nittany Mall, 2901 E. College Ave.   |
|---|---|
| FITNESS<br>Lila Yoga  | 103 E. Beaver Ave. No. 6  |
| FOOD & DRINK<br>Dino's<br>TGI Friday<br>Brother's Pizza<br>Saddies Waffles<br>Taco Bell<br>Mike's Wood Grill and Bar<br>Sammi's<br>My My Chicken and Provisions<br>Happy Valley Refreshment<br>Mama Mia's<br>Doan's Bones | Nittany Mall, 2901 E. College Ave.<br>1215 N. Atherton St.<br>204 E. College Ave.<br>118 S. Pugh St.<br>310 E. College Ave.<br>2609 E. College Ave.<br>205 Park Place, Bellefonte<br>536 Westerly Parkway<br>420 Boal Ave.<br>128 E. College Ave.<br>401 W Beaver Ave |
| HOME<br>Bradley's Book Outlet<br>Bed Bath and Beyond<br>Pier One<br>Wolf Furniture  | Nittany Mall, 2901 E. College Ave.<br>313 Benner Pike<br>293 Patriot Lane<br>138 Valley Vista Drive   |
| JEWELRY<br>Kay-Jewelers   | Nittany Mall, 2901 E. College Ave.  |
| CO-WORKING SPACES<br>Studio 1795  | 122 S. Allegheny St. No. 2  |
| MARKETS<br>Hall's Market  | 491 E. Sycamore Road, Snow Shoe   |
| RECREATION<br>Rampage Room<br>Nittany Gymnastics  | Nittany Mall, 2901 E. College Ave.<br>2300 Commercial Blvd  |