

To prepare students for lifelong success through excellence in education



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To: Board of Directors  
 From: Robert O'Donnell, Randy Brown and Donna Watson  
 Subject: 2020-2021 Budget Development  
 Date: May 1, 2020

During last week's [budget update](#) with the Board of Directors, we provided you with a thorough financial update, and for our May 4 meeting, we will continue our discussion. Last week, we were asked to prepare comparisons of our revenue and expenses to local county and cohort districts. As a reminder, with this proposal, we are working on the presumption that Penn State students return this fall.

Though much economic uncertainty exists, one constant will be our commitment to providing the best learning opportunities for our students. Regardless of how this turns out over the next couple of months, we are committed to maintaining our current tax rate (i.e. no increase). To be ready for different situations, we are preparing a second budget scenario that would involve further reductions in expenses.

At the May 12 Finance Committee meeting, we will provide further financial projections, as well as proposed adjustments to both staffing and non-compensation aspects within the 2020-2021 budget proposal. First, we will identify our approach to determining the number of current openings which are able to be funded in our budget proposal without any furloughing. Second, we continue to identify non-personnel expenses which can be deferred, reduced or eliminated. Lastly, we will discuss our contingency funding for unforeseen expenses related to the COVID-19 pandemic. Additionally, we will track expenses which have been temporarily deferred to ensure their inclusion in future budgets.

Per the Board's request, the comparative data contained herein is from 2017-2018 and reflects how dependent our district is on local revenue compared to the other Centre County school districts.

## Revenue

As we further discuss the district's revenue budget, we will share comparisons to our county districts and cohorts. Starting with the county districts, the table below details revenue by source, local, state, and federal.

Revenue Source	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
6000 LOCAL	\$ 15,968,400	\$ 31,666,552	\$ 16,668,571	\$ 123,875,566
7000 STATE	15,415,203	17,648,709	9,904,588	27,351,253
8000 FEDERAL	277,606	540,843	758,943	1,593,041
9000 OTHER	10,001,853	9,060,269	6,353	34,851
Grand Total	\$ 41,663,061	\$ 58,916,373	\$ 27,338,455	\$ 152,854,711

	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
Local	38%	54%	61%	81%

There is an obvious disparity in revenue when comparing total dollars. However, when comparing local revenue percentages among the county districts, the true disparity is more evident. SCASD's local revenue share is 81%, while Bald Eagle Area's local revenue is 38%. The majority of the balance of revenue is provided by the state.

The graph on page A-1 shows for all county districts, the majority of local revenue comes from real estate and earned income taxes. There is a slight variation in delinquent tax revenue percentage, emphasizing SCASD's high collection percentage.

The next table looks at our cohort districts we have been using as comparison districts.

	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
Enrollment	8,159	8,963	8,571	8,358	9,445	6,808	6,900
LOCAL	\$117,839,974	\$102,469,771	\$226,595,356	\$121,990,293	\$138,217,780	\$123,875,566	\$114,190,586
STATE	33,449,740	30,903,551	37,419,517	34,534,085	32,277,881	27,351,253	22,126,993
FEDERAL	1,672,197	1,046,422	2,271,386	1,002,905	1,800,253	1,593,041	1,472,508
OTHER	187,114	3,663	N/A	5,417,329	7,087	34,851	N/A
Grand Total	\$153,149,026	\$134,423,407	\$266,286,260	\$162,944,612	\$172,303,001	\$152,854,711	\$137,790,087

Among our cohort districts, total revenue ranges from \$134 million to \$266 million. The graph on page A-5 shows the percentage of local and state revenue among our cohorts ranges from 74.9% to 85.1% and 14.1% to 23.0%, respectively. We find from this comparison that these districts are much more similar in these aspects than our county districts. The graph on page A-7 shows the components of local revenue among our cohorts to be similar, with the majority of local revenue coming from real estate and earned income tax (between 96% and 97%).

**Expense**

As you may remember, we look at expenses through two different dimensions. The first dimension of expense is object. Objects would include, but are not limited to, salaries, benefits, purchased services and supplies. The second dimension, which the PA Department of Education requires, is function. The function dimension looks at how the resources are being used in the district. For example, direct classroom instruction expenses, such as teachers and paraprofessionals for regular and special education, are included in the instructional expense category. Technology, finance, physical plant services and human resources are in the support services category. Expenses related to the operation of non-instructional services include student activities and athletics.

Expense by Function

Function	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
INSTRUCT	\$89,522,252	\$72,897,996	\$ 143,173,031	\$96,260,657	\$105,287,436	\$85,570,825	\$ 86,985,701
SUP SERV	50,388,549	43,410,659	76,572,895	45,618,309	48,665,092	43,116,402	42,720,020
NON-INST.	1,718,862	2,444,294	5,282,043	4,022,373	2,317,613	2,803,368	2,044,663
FACILITIES	7,196	321,635	N/A	103,835	N/A	5,029	N/A
OTHER EXP.	10,029,475	11,845,849	41,428,996	16,466,905	14,724,481	23,616,807	8,440,525
Grand Total	\$151,666,334	\$130,920,433	\$266,456,964	\$ 162,472,079	\$170,994,623	\$155,112,430	\$140,190,909

The table of expenses by major function shows that total expenses range from \$130 million to \$266 million across the cohort districts. More specifically, instructional expenses range from \$73 million to \$143 million, however, as a share of the total 54 to 62%. Support services range 27 to 33%, again fairly similar among the cohorts.

The next series of tables looks at expenses within the major function groups.

INSTR.	Abington SD	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College	Tredyffrin-Easttown
REG PROG – ELEM/SEC	\$69,395,273	\$49,857,890	\$100,003,884	\$76,086,667	\$76,975,729	\$61,576,244	\$ 62,112,440
SPEC PROG – ELEM/SEC	18,495,749	20,168,822	41,768,332	18,859,033	22,945,530	18,210,310	24,078,223
VOC ED	1,382,382	909,855	513,398	1,258,970	3,427,129	3,651,579	727,536
OTHER INST PROG	238,054	1,302,610	857,986	55,987	698,457	2,109,229	67,503
NONPUBLIC	10,795	12,827	29,430	N/A	N/A	14,811	N/A
ADULT ED	N/A	638,264	N/A	N/A	1,240,590	8,653	N/A
PRE-K	N/A	7,728	N/A	N/A	N/A	N/A	N/A
TOTAL INST	\$89,522,252	\$72,897,996	\$143,173,031	\$96,260,657	\$105,287,436	\$ 85,570,825	\$ 86,985,701

The graph on page A-12 shows slight variation in percentage of instructional expenses which is related to those districts providing pre-k and adult education programs as well as variations among other instructional programs (i.e. before and after school programs).

Support Services	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
STUDENTS	\$6,131,175	\$3,890,824	\$ 9,671,186	\$5,586,671	\$6,120,483	\$5,080,463	\$4,968,815
INST STAFF	5,044,275	8,233,844	6,380,967	4,249,075	5,022,054	5,158,111	4,039,296
ADMIN	9,414,955	7,320,654	14,147,505	9,993,101	7,700,375	7,737,368	8,088,677
PUPIL HLTH	2,334,165	1,159,219	3,690,495	1,393,743	2,115,779	1,529,259	1,394,082
BUSINESS	2,279,946	1,952,836	1,289,468	1,980,283	1,660,519	1,417,944	1,363,952
PLANT SER	13,216,631	11,190,161	20,943,657	10,657,366	13,333,025	9,935,707	11,742,792
TRANSP	9,061,605	6,883,942	13,510,947	7,667,223	9,542,406	6,399,828	7,521,765
CENTRAL	2,799,161	2,657,287	6,283,567	3,931,526	2,961,605	5,857,721	3,046,586
OTHER	106,636	121,892	655,105	159,321	208,847	N/A	554,055
Total 2000	\$50,388,549	\$43,410,659	\$76,572,895	\$45,618,309	\$48,665,092	\$43,116,402	\$42,720,020

The graph on page A-15 shows similar spending by percentage of expenses in support areas across this function.

Now we will look at expenses by the traditional expense accounts (objects).

Major Object	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
SAL BEN	\$125,252,376	\$88,792,650	\$194,474,991	\$119,867,644	\$127,008,672	\$106,955,674	\$95,443,736
PROF. TECH	2,524,002	5,336,610	7,180,972	3,731,210	6,071,148	3,022,011	15,691,612
PROP.SERV	2,016,482	3,986,035	4,540,311	2,286,997	3,368,736	1,287,090	2,973,841
OTH. SERV	7,392,854	14,601,850	9,034,705	7,433,572	12,486,087	12,685,869	12,144,451
SUPPLIES	4,424,372	5,808,188	9,593,301	11,599,899	7,099,868	7,277,376	5,357,394
OTH. USES	10,056,248	12,395,100	41,632,684	17,552,757	14,960,111	23,884,411	8,579,876
Grand Total	\$151,666,333	\$130,920,433	\$266,456,963	\$162,472,079	\$170,994,623	\$155,112,430	\$140,190,909

Looking at page A-19, which excludes financing and other expenses, expenses as a percentage of budget are within similar ranges with few exceptions. The next table excludes the 800 and 900 Financing and Other Uses as these expenses detract from those related to normal operations.

Major Object	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
SAL BEN	\$125,252,376	\$88,792,650	\$194,474,991	\$119,867,644	\$127,008,672	\$106,955,674	\$95,443,736
PROF. TECH	2,524,002	5,336,610	7,180,972	3,731,210	6,071,148	3,022,011	15,691,612
PROP.SERV	2,016,482	3,986,035	4,540,311	2,286,997	3,368,736	1,287,090	2,973,841
OTH. SERV	7,392,854	14,601,850	9,034,705	7,433,572	12,486,087	12,685,869	12,144,451
SUPPLIES	4,424,372	5,808,188	9,593,301	11,599,899	7,099,868	7,277,376	5,357,394
Grand Total	\$141,610,085	\$118,525,333	\$224,824,280	\$144,919,322	\$156,034,512	\$131,228,019	\$131,611,033

The range for expenses excluding Financing and Other Uses ranges from \$118 million and \$224 million, with SCASD at \$131 million. Salaries and benefits expenses range from 72 to 88%, with SCASD being in the middle.

One expense object which appears to vary across districts is the 500 Other Purchased Services. Our analysis has identified several reasons for this variance. As is evident on the graph on page

A-21, charter school expense is significantly different across the cohort. SCASD’s total charter school expense of \$6.7 million is the highest across the cohort. The table below shows charter school expenses broken out of this category.

Other Purchased Services	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
PUR SER	\$6,052,225	\$12,037,926	\$7,925,261	\$5,981,310	\$8,335,322	\$5,957,150	\$11,505,165
Charter Tuit.	1,340,629	2,563,924	1,109,444	1,452,262	4,150,765	6,728,719	639,286
Total	\$7,392,854	\$14,601,850	\$9,034,705	\$7,433,572	\$12,486,087	\$12,685,869	\$12,144,451

When looking at Other Purchased Services in total in graphical form on page A-23, Cumberland Valley has the highest amount in this category. This appears to be related to larger contracted carrier expense for student transportation, charter schools, and career and technology center (CTC). In fact, SCASD appears to be the only district in the cohort that does not send students to a CTC. Our in-house CTC expenses would then be part of salaries and benefits. The same would hold true for those districts which do not have contracted carriers. As a reminder, SCASD employees bus drivers and contracts with private carriers.

**Ending Fund Balance 2018**

The fund balance graph on page A-24 reflects only the general fund. You should remember that SCASD has had a recent practice of making consistent transfers to the capital reserve fund. Other districts may as well. From this graph we can assume that cohort districts also choose to assign or commit fund balance in the general fund, regardless of their capital reserve fund. The green dots on the graph show fund balance as a percentage of expense, which ranges from 10% to 28%.

**Future Discussion**

As mentioned previously, our future discussions will be related to potential cost savings measurers of recurring and non-recurring items, which includes not filling all current vacancies. In addition, we will seek to consider the mode or modes of instruction which may be necessary for the next school year as well as the associated costs. We also look to better understand the CARES Act funding as well as any other subsidies or grant funding which may assist the district as a result of the pandemic or future incidents.

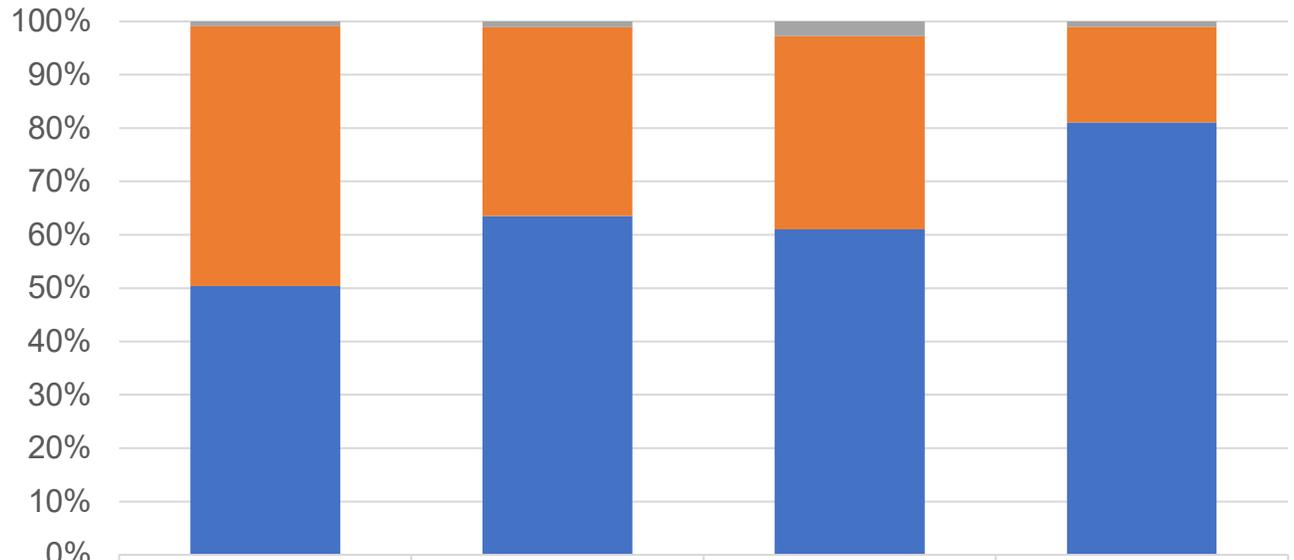
## Timeline

Here is the timeline of meetings to understand all aspects of our budget proposal:

- April 6, 2020 – Full Board Meeting *completed*
- April 21, 2020 – Finance Committee *completed*
- April 27, 2020 – Full Board Meeting *completed*
- May 4, 2020 – Full Board Meeting
- May 12, 2020 – Finance Committee **note date change**
- May 18 – Full Board Meeting
- June 1, 2020 – Full Board Meeting
- June 15, 2020 – Budget Hearing and full Board Meeting
- June 29, 2020 – Full Board Meeting

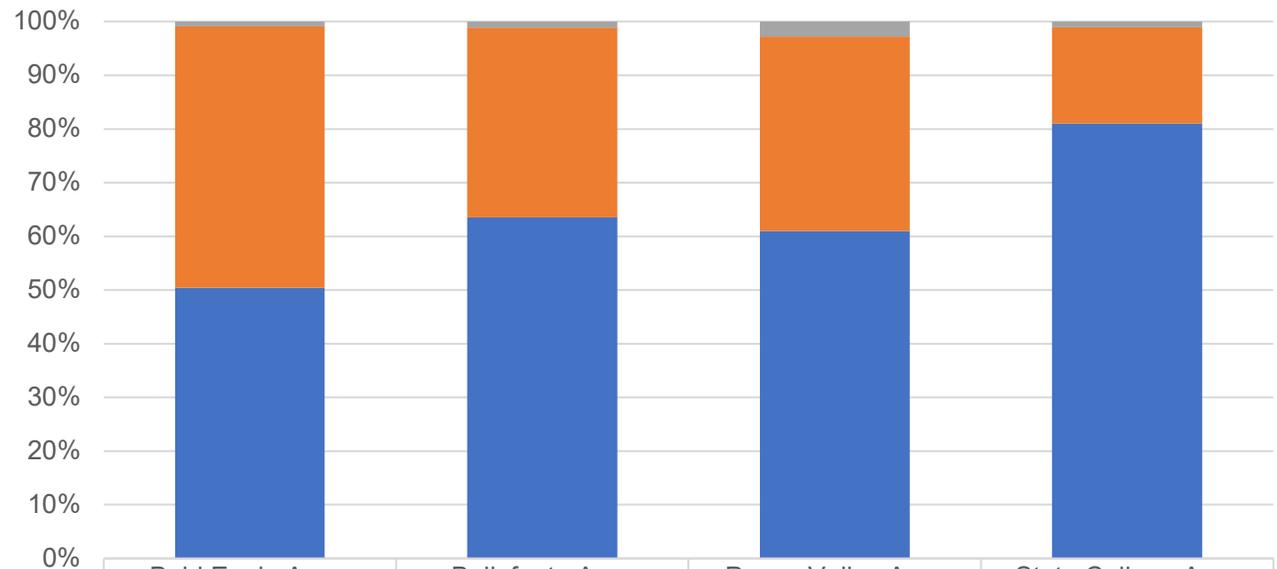
# Attachment A

Revenue Sources as a % of Total Revenue  
 SCASD vs Centre County Districts  
 Fiscal Year 2017-18



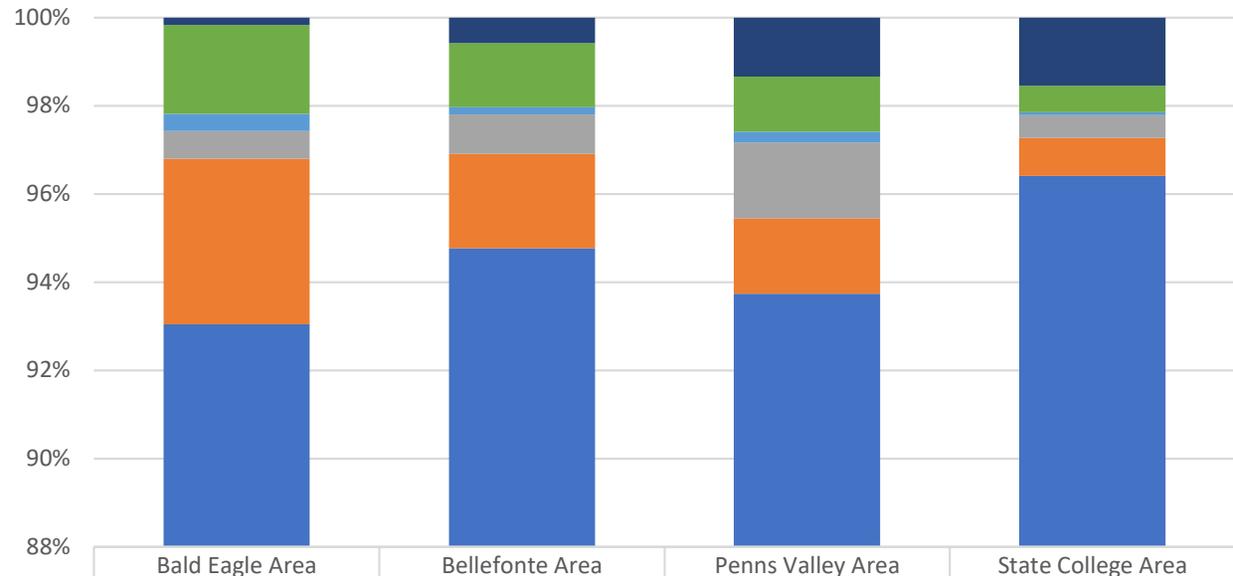
	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
■ 9000 OTHER FINANCING SOURCES				
■ 8000 REVENUE FROM FEDERAL SOURCES	\$277,606	\$540,843	\$758,943	\$1,593,041
■ 7000 REVENUE FROM STATE SOURCES	\$15,415,203	\$17,648,709	\$9,904,588	\$27,351,253
■ 6000 REVENUE FROM LOCAL SOURCES	\$15,968,400	\$31,666,552	\$16,668,571	\$123,875,566

Revenue Sources as a % of Total Revenue  
 SCASD vs Centre County Districts  
 Fiscal Year 2017-18



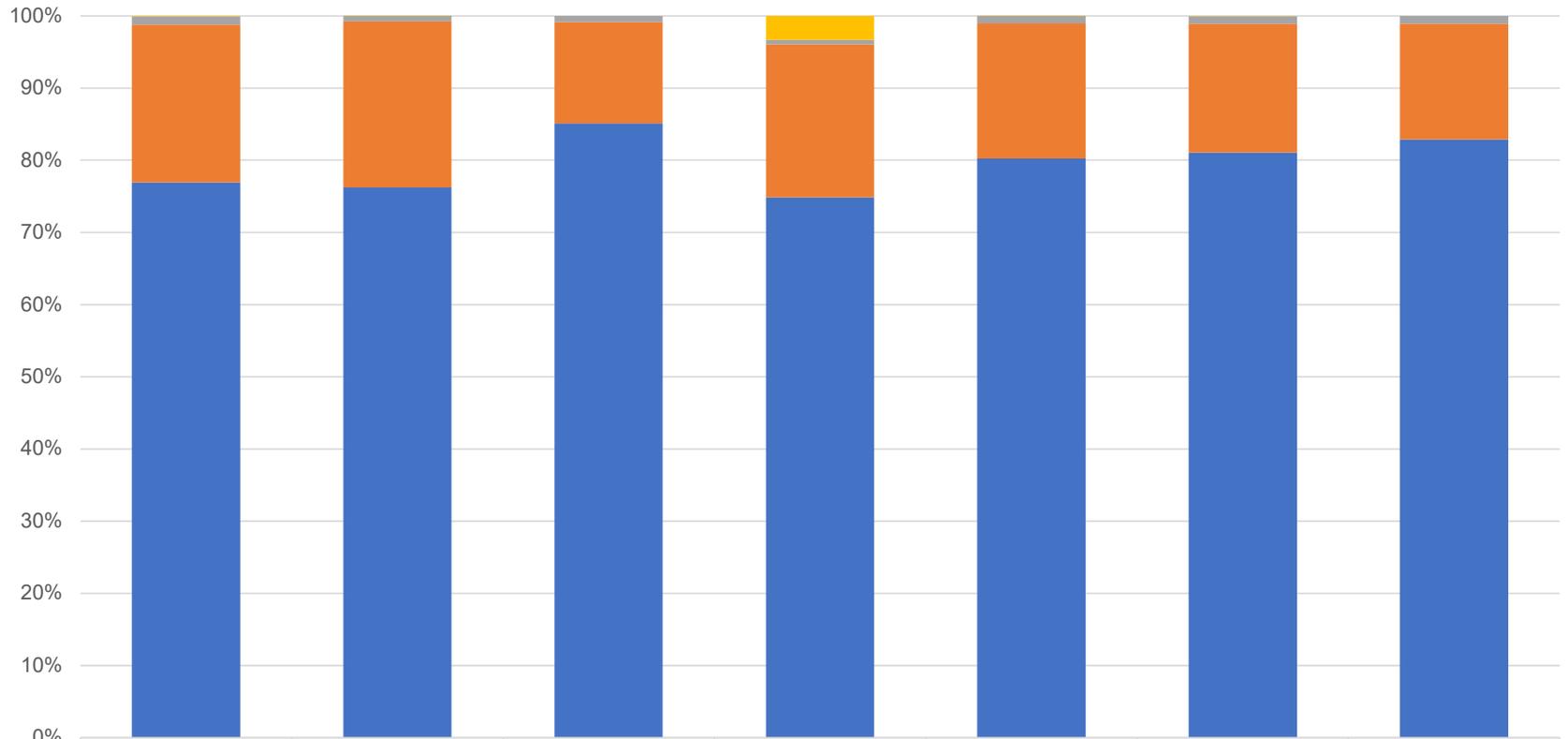
	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
■ 9000 OTHER FINANCING SOURCES	0.0%	0.0%	0.0%	0.0%
■ 8000 REVENUE FROM FEDERAL SOURCES	0.7%	0.9%	2.8%	1.0%
■ 7000 REVENUE FROM STATE SOURCES	37.0%	30.0%	36.2%	17.9%
■ 6000 REVENUE FROM LOCAL SOURCES	38.3%	53.7%	61.0%	81.0%

**Local Revenue Sources as a % of Total Local Revenue  
SCASD vs. Centre County Districts  
Fiscal Year 2017-18**



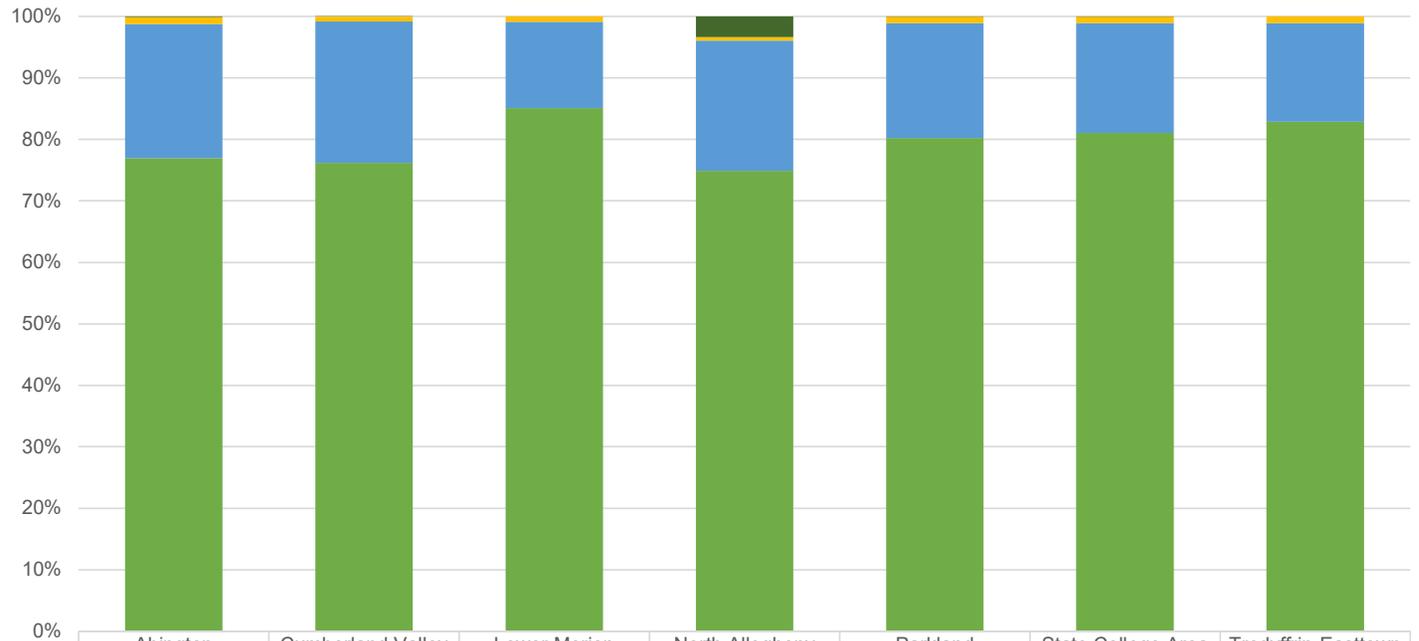
	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
6900 OTHER REVENUE FROM LOCAL SOURCES	0.17%	0.58%	1.34%	1.55%
6800 REVENUES FROM INTERMEDIARY SOURCES / PASS THROUGH FUNDS	2.01%	1.45%	1.25%	0.60%
6700 REVENUES FROM LEA ACTIVITIES	0.39%	0.16%	0.24%	0.06%
6600 FOOD SERVICE REVENUE	0.00%	0.00%	0.00%	0.00%
6500 EARNINGS ON INVESTMENTS	0.62%	0.90%	1.72%	0.52%
6400 DELINQUENCIES ON TAXES LEVIED / ASSESSED BY THE LEA	3.76%	2.14%	1.71%	0.86%
6100 TAXES LEVIED / ASSESSED BY THE LEA	93.04%	94.77%	93.73%	96.41%

Revenue Sources as a % of Total Revenue  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



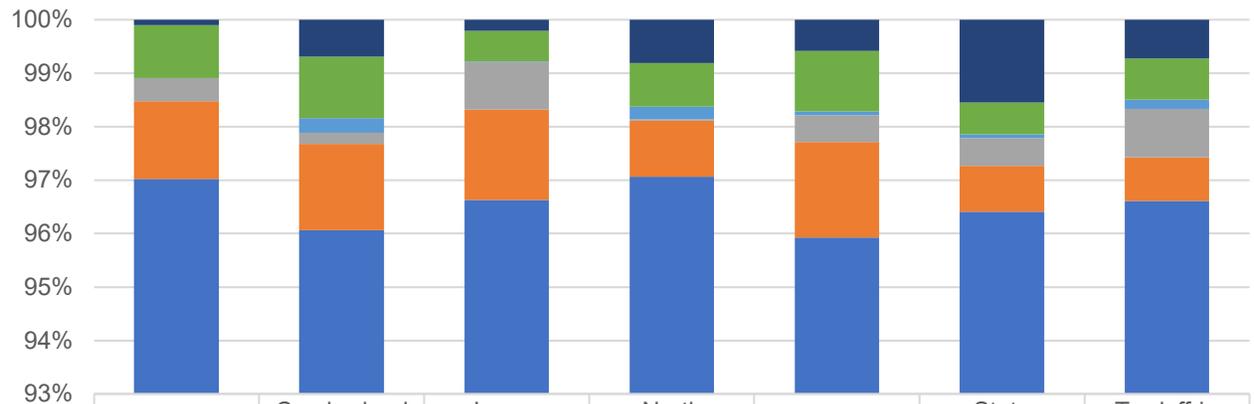
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
9000 OTHER	\$187,114	\$3,663	\$-	\$5,417,329	\$7,087	\$34,851	\$-
8000 FEDERAL	\$1,672,197	\$1,046,422	\$2,271,386	\$1,002,905	\$1,800,253	\$1,593,041	\$1,472,508
7000 STATE	\$33,449,740	\$30,903,551	\$37,419,517	\$34,534,085	\$32,277,881	\$27,351,253	\$22,126,993
6000 LOCAL	\$117,839,974	\$102,469,771	\$226,595,356	\$121,990,293	\$138,217,780	\$123,875,566	\$114,190,586

Revenue Sources as a % of Total Revenue  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



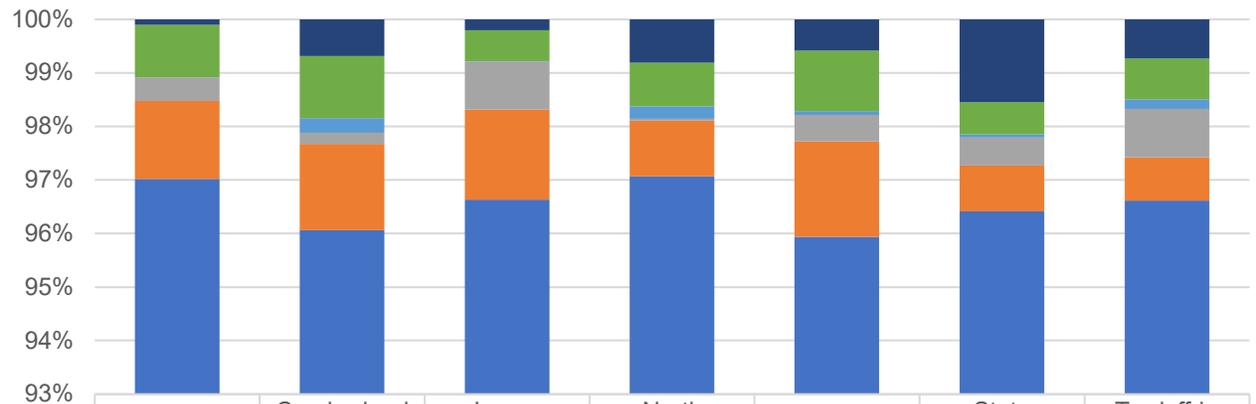
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
9000 OTHER FINANCING SOURCES	0.1%	0.0%	0.0%	3.3%	0.0%	0.0%	0.0%
8000 REVENUE FROM FEDERAL SOURCES	1.1%	0.8%	0.9%	0.6%	1.0%	1.0%	1.1%
7000 REVENUE FROM STATE SOURCES	21.8%	23.0%	14.1%	21.2%	18.7%	17.9%	16.1%
6000 REVENUE FROM LOCAL SOURCES	76.9%	76.2%	85.1%	74.9%	80.2%	81.0%	82.9%

Local Revenue Sources as a % of Total Local Revenue  
 SCASD vs. Cohorts  
 Fiscal Year 2017-18



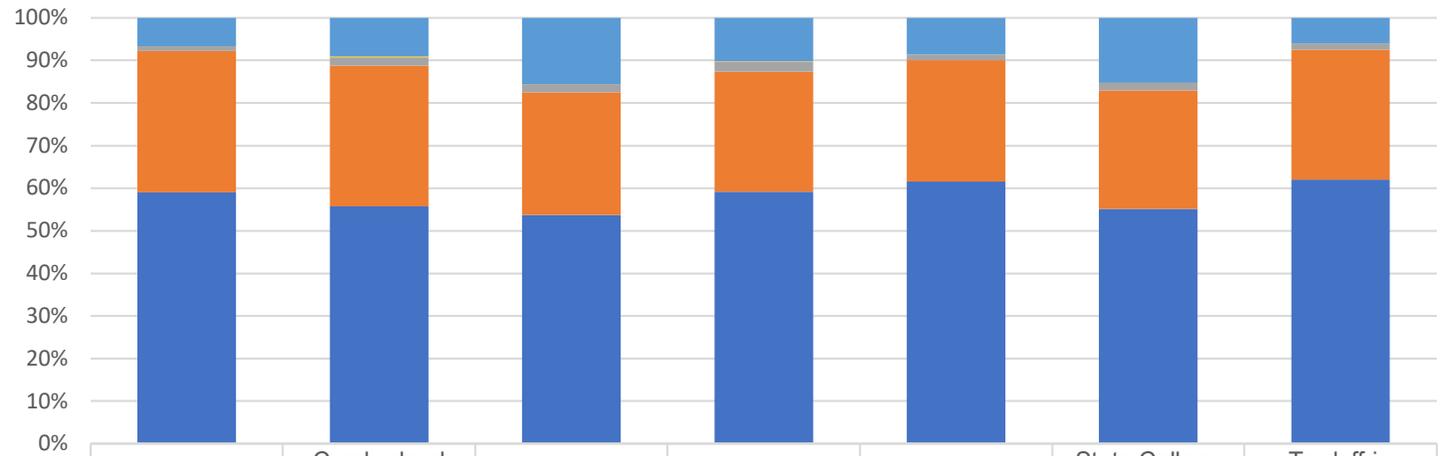
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 6900 OTHER REVENUE FROM LOCAL SOURCES	\$118,283	\$708,010	\$470,033	\$986,036	\$808,740	\$1,919,468	\$834,386
■ 6800 REVENUES FROM INTERMEDIARY SOURCES / PASS THROUGH FUNDS	\$1,165,216	\$1,179,095	\$1,292,405	\$995,797	\$1,560,628	\$742,380	\$871,816
■ 6700 REVENUES FROM LEA ACTIVITIES	\$-	\$280,906	\$22,966	\$285,254	\$99,729	\$77,695	\$203,777
■ 6500 EARNINGS ON INVESTMENTS	\$511,714	\$215,421	\$2,029,117	\$41,603	\$689,293	\$648,206	\$1,032,459
■ 6400 DELINQUENCIES ON TAXES LEVIED / ASSESSED BY THE LEA	\$1,716,539	\$1,651,447	\$3,817,896	\$1,272,980	\$2,466,486	\$1,059,157	\$927,774
■ 6100 TAXES LEVIED / ASSESSED BY THE LEA	\$114,328,221	\$98,434,892	\$218,962,939	\$118,408,623	\$132,592,904	\$119,428,659	\$110,320,374

Local Revenue Sources as a % of Total Local Revenue  
 SCASD vs. Cohorts  
 Fiscal Year 2017-18



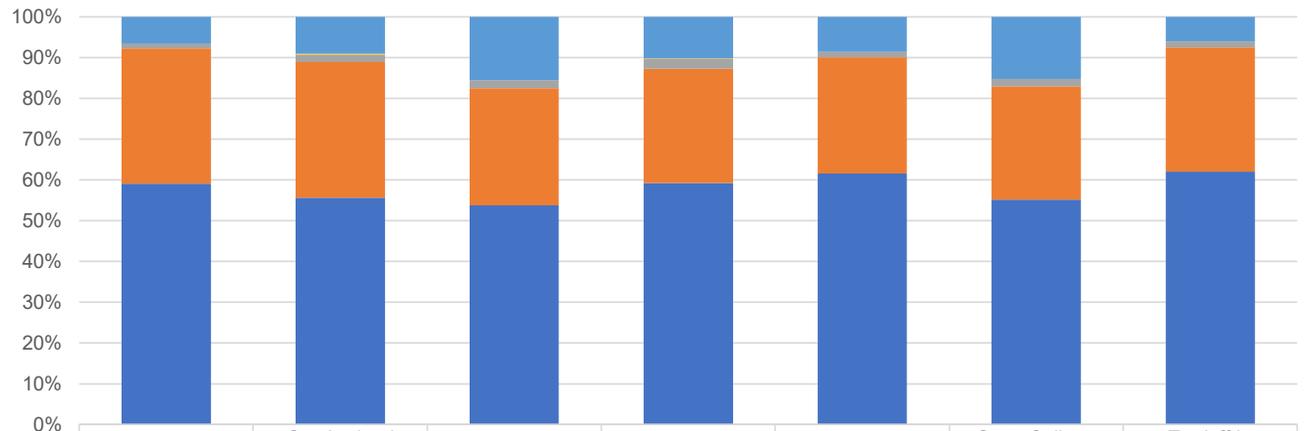
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 6900 OTHER REVENUE FROM LOCAL SOURCES	0.1%	0.7%	0.2%	0.8%	0.6%	1.5%	0.7%
■ 6800 REVENUES FROM INTERMEDIARY SOURCES / PASS THROUGH FUNDS	1.0%	1.2%	0.6%	0.8%	1.1%	0.6%	0.8%
■ 6700 REVENUES FROM LEA ACTIVITIES	0.0%	0.3%	0.0%	0.2%	0.1%	0.1%	0.2%
■ 6500 EARNINGS ON INVESTMENTS	0.4%	0.2%	0.9%	0.0%	0.5%	0.5%	0.9%
■ 6400 DELINQUENCIES ON TAXES LEVIED / ASSESSED BY THE LEA	1.5%	1.6%	1.7%	1.0%	1.8%	0.9%	0.8%
■ 6100 TAXES LEVIED / ASSESSED BY THE LEA	97.0%	96.1%	96.6%	97.1%	95.9%	96.4%	96.6%

Expenditures by Major Function  
SCASD vs Cohorts  
Fiscal Year 2017-18



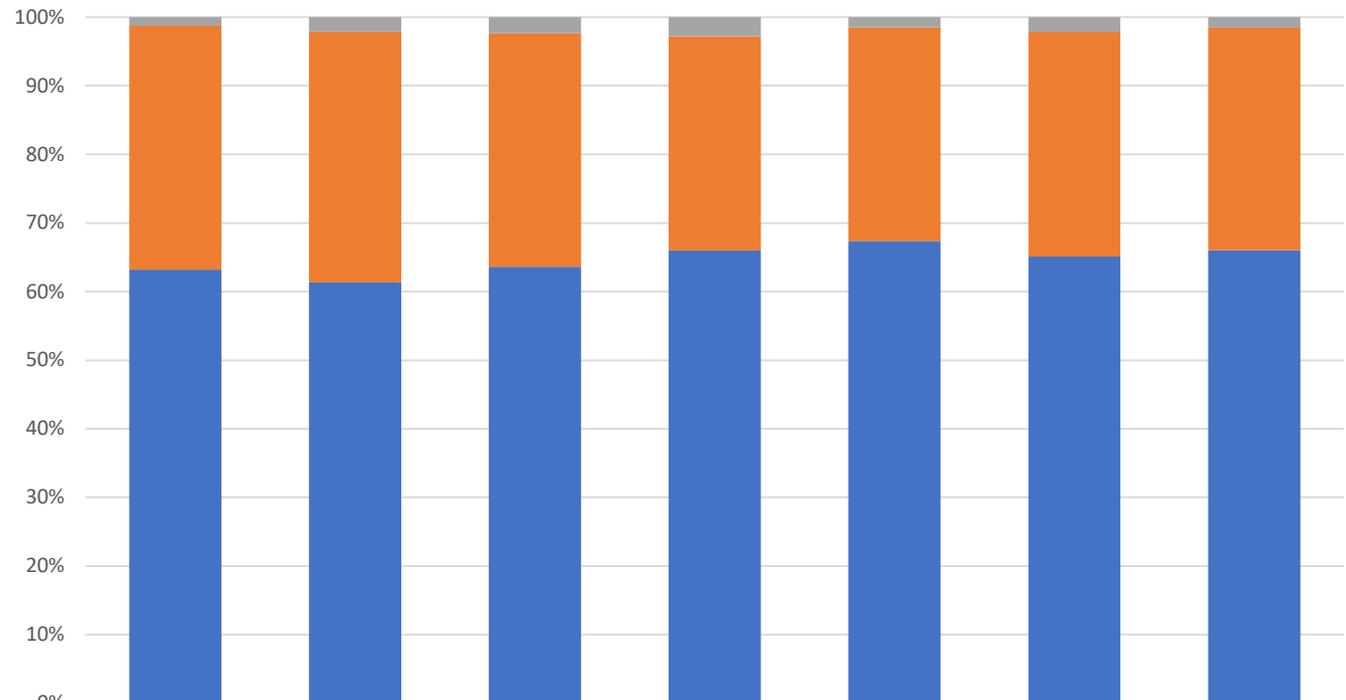
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 5000 OTHER EXP.	\$10,029,475	\$11,845,849	\$41,428,996	\$16,466,905	\$14,724,481	\$23,616,807	\$8,440,525
■ 4000 Facilities	\$7,196	\$321,635	\$-	\$103,835	\$-	\$5,029	\$-
■ 3000 OPERATION OF NON-INST.	\$1,718,862	\$2,444,294	\$5,282,043	\$4,022,373	\$2,317,613	\$2,803,368	\$2,044,663
■ 2000 SUPPORT SERVICES	\$50,388,549	\$43,410,659	\$76,572,895	\$45,618,309	\$48,665,092	\$43,116,402	\$42,720,020
■ 1000 INSTRUCTION	\$89,522,252	\$72,897,996	\$143,173,031	\$96,260,657	\$105,287,436	\$85,570,825	\$86,985,701

Expenditures by Major Function  
SCASD vs Cohorts  
Fiscal Year 2017-18



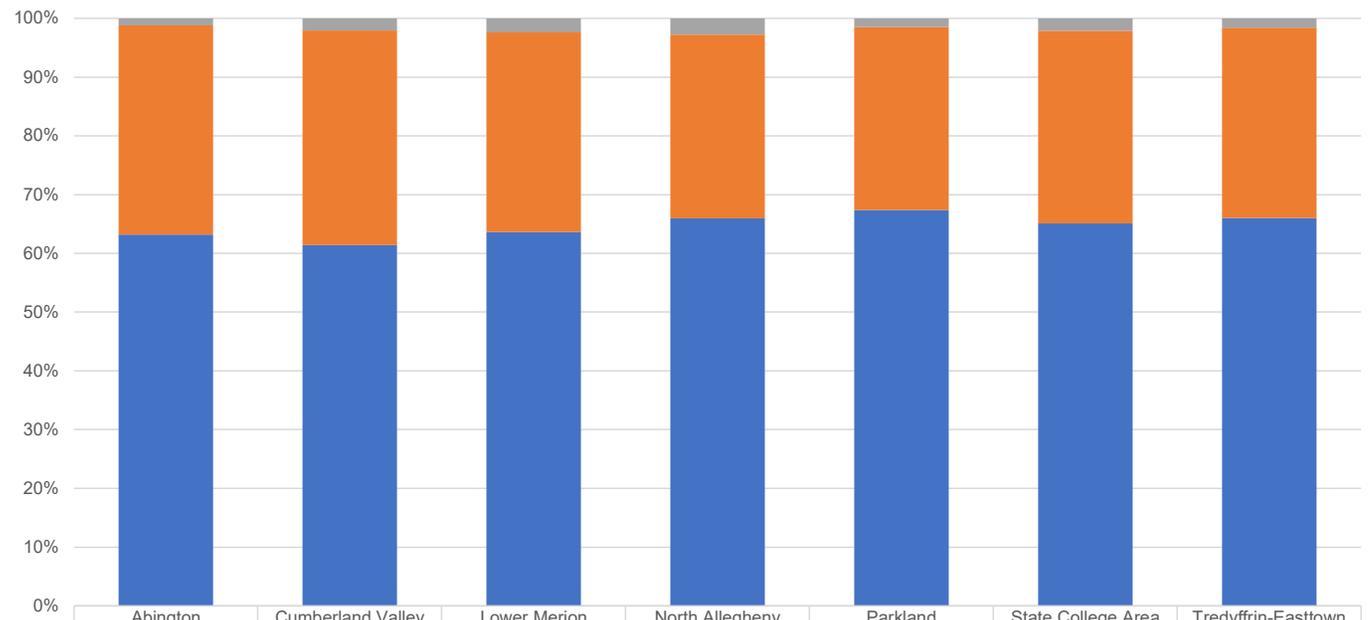
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 5000 OTHER EXPENDITURES AND FINANCING USES	6.61%	9.05%	15.55%	10.14%	8.61%	15.23%	6.02%
■ 4000 Facilities Acquisition, Construction and Improvement Services	0.00%	0.25%	0.00%	0.06%	0.00%	0.00%	0.00%
■ 3000 OPERATION OF NON-INSTRUCTIONAL SERVICES	1.13%	1.87%	1.98%	2.48%	1.36%	1.81%	1.46%
■ 2000 SUPPORT SERVICES	33.22%	33.16%	28.74%	28.08%	28.46%	27.80%	30.47%
■ 1000 INSTRUCTION	59.03%	55.68%	53.73%	59.25%	61.57%	55.17%	62.05%

Expenditures by Major Function  
 (1000, 2000, 3000 functions only)  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



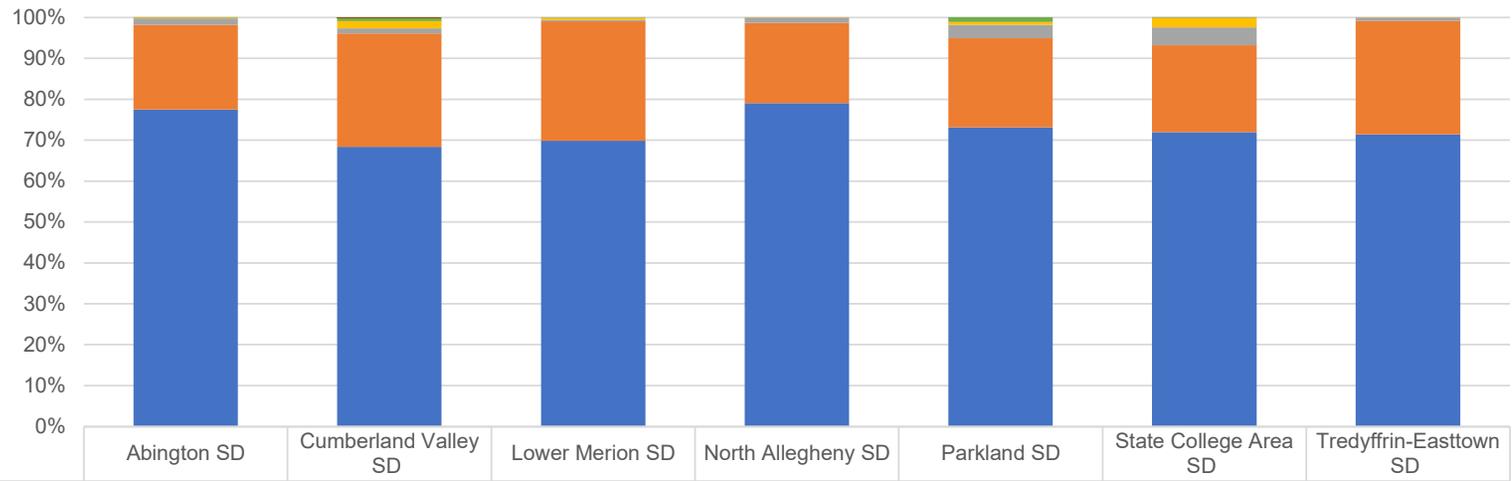
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 3000 OPERATION OF NON-INSTRUCTIONAL SERVICES	\$1,718,862	\$2,444,294	\$5,282,043	\$4,022,373	\$2,317,613	\$2,803,368	\$2,044,663
■ 2000 SUPPORT SERVICES	\$50,388,549	\$43,410,659	\$76,572,895	\$45,618,309	\$48,665,092	\$43,116,402	\$42,720,020
■ 1000 INSTRUCTION	\$89,522,252	\$72,897,996	\$143,173,031	\$96,260,657	\$105,287,436	\$85,570,825	\$86,985,701

Expenditures by Major Function  
 (1000, 2000, 3000 functions only)  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



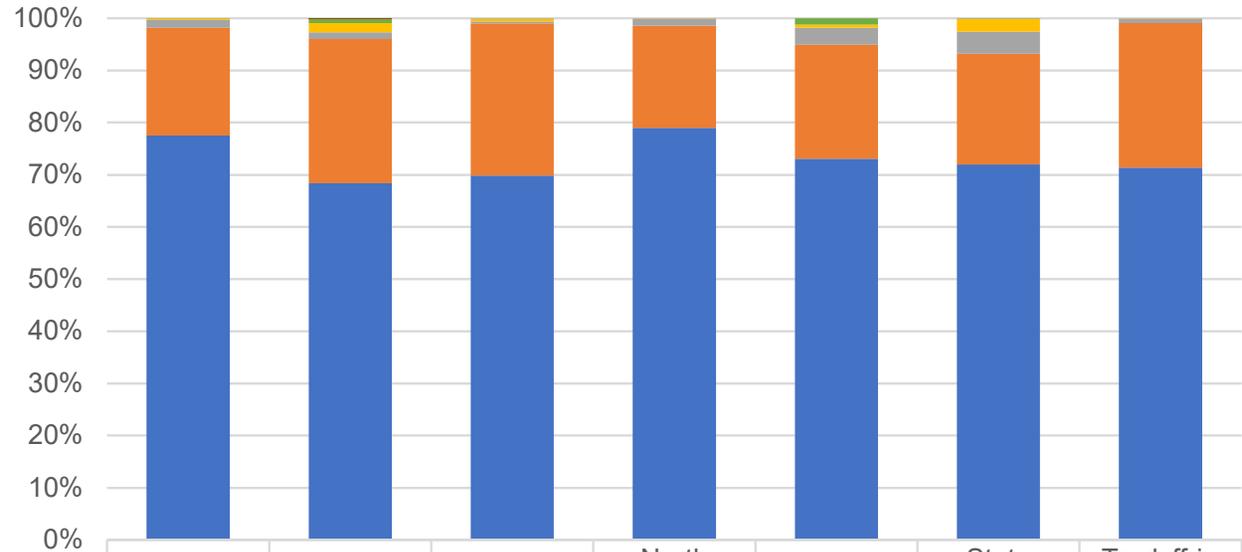
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 3000 OPERATION OF NON-INSTRUCTIONAL SERVICES	1.21%	2.06%	2.35%	2.76%	1.48%	2.13%	1.55%
■ 2000 SUPPORT SERVICES	35.58%	36.56%	34.03%	31.27%	31.14%	32.79%	32.42%
■ 1000 INSTRUCTION	63.21%	61.39%	63.62%	65.98%	67.38%	65.08%	66.02%

Expenditures by Submajor Function  
(1000 Functions Only)  
SCASD vs Cohorts  
Fiscal Year 2017-18



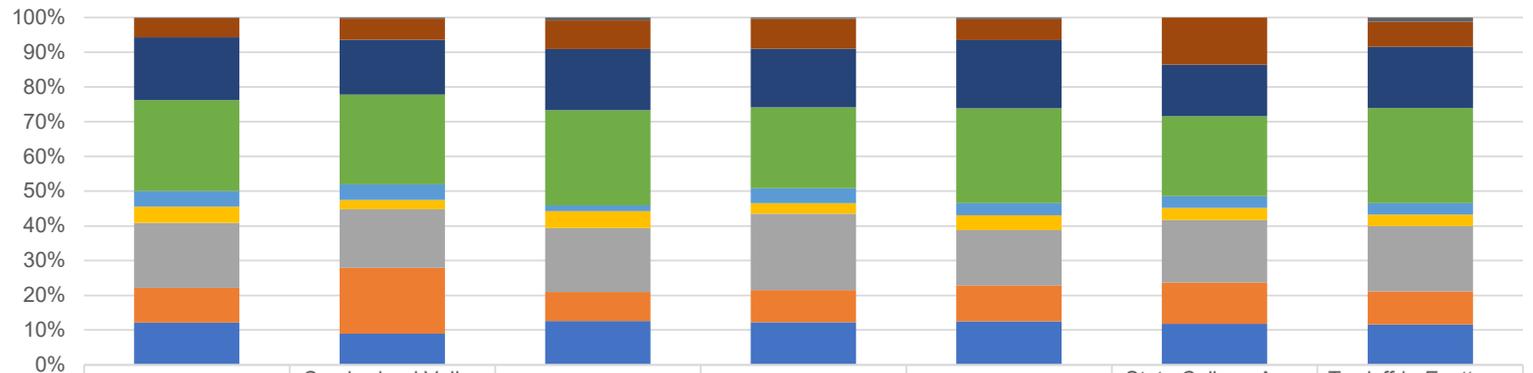
	Abington SD	Cumberland Valley SD	Lower Merion SD	North Allegheny SD	Parkland SD	State College Area SD	Tredyffrin-Easttown SD
■ 1800 PRE-K	\$-	\$7,728	\$-	\$-	\$-	\$-	\$-
■ 1600 ADULT ED	\$-	\$638,264	\$-	\$-	\$1,240,590	\$8,653	\$-
■ 1500 NONPUBLIC	\$10,795	\$12,827	\$29,430	\$-	\$-	\$14,811	\$-
■ 1400 OTHER INST PROG	\$238,054	\$1,302,610	\$857,986	\$55,987	\$698,457	\$2,109,229	\$67,503
■ 1300 VOC ED	\$1,382,382	\$909,855	\$513,398	\$1,258,970	\$3,427,129	\$3,651,579	\$727,536
■ 1200 SPEC PROG - ELEM/SEC	\$18,495,749	\$20,168,822	\$41,768,332	\$18,859,033	\$22,945,530	\$18,210,310	\$24,078,223
■ 1100 REG PROG - ELEM/SEC	\$69,395,273	\$49,857,890	\$100,003,884	\$76,086,667	\$76,975,729	\$61,576,244	\$62,112,440

Expenditures by Submajor Function  
(1000 Functions Only)  
SCASD vs Cohorts  
Fiscal Year 2017-18



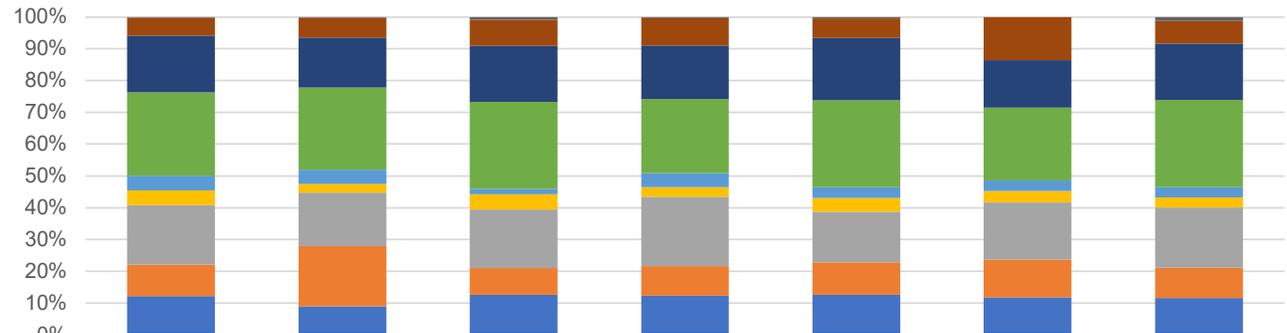
	Abington SD	Cumberland Valley SD	Lower Merion SD	North Allegheny SD	Parkland SD	State College Area SD	Tredyffrin-Easttown SD
■ 1800 PRE-KINDERGARTEN	0.00%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%
■ 1700 Higher Education Programs	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
■ 1600 ADULT EDUCATION PROGRAMS	0.00%	0.88%	0.00%	0.00%	1.18%	0.01%	0.00%
■ 1500 Nonpublic School Programs	0.01%	0.02%	0.02%	0.00%	0.00%	0.02%	0.00%
■ 1400 OTHER INSTRUCTIONAL PROGRAMS – ELEMENTARY / SECONDARY	0.27%	1.79%	0.60%	0.06%	0.66%	2.46%	0.08%
■ 1300 VOCATIONAL EDUCATION	1.54%	1.25%	0.36%	1.31%	3.26%	4.27%	0.84%
■ 1200 SPECIAL PROGRAMS – ELEMENTARY / SECONDARY	20.66%	27.67%	29.17%	19.59%	21.79%	21.28%	27.68%
■ 1100 REGULAR PROGRAMS – ELEMENTARY / SECONDARY	77.52%	68.39%	69.85%	79.04%	73.11%	71.96%	71.41%

Expenditures by Submajor Function  
(2000 Functions Only)  
SCASD vs Cohorts  
Fiscal Year 2017-18



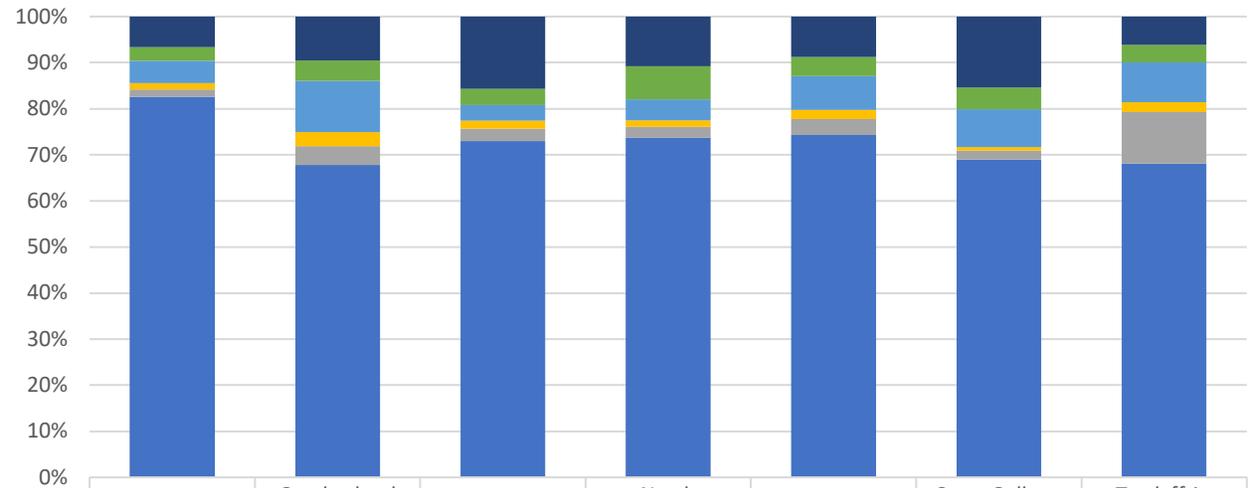
	Abington SD	Cumberland Valley SD	Lower Merion SD	North Allegheny SD	Parkland SD	State College Area SD	Tredyffrin-Easttown SD
■ 2900 OTHER	\$106,636	\$121,892	\$655,105	\$159,321	\$208,847	\$-	\$554,055
■ 2800 CENTRAL	\$2,799,161	\$2,657,287	\$6,283,567	\$3,931,526	\$2,961,605	\$5,857,721	\$3,046,586
■ 2700 TRANSPORTATION	\$9,061,605	\$6,883,942	\$13,510,947	\$7,667,223	\$9,542,406	\$6,399,828	\$7,521,765
■ 2600 PLANT SERVICES	\$13,216,631	\$11,190,161	\$20,943,657	\$10,657,366	\$13,333,025	\$9,935,707	\$11,742,792
■ 2500 BUSINESS	\$2,279,946	\$1,952,836	\$1,289,468	\$1,980,283	\$1,660,519	\$1,417,944	\$1,363,952
■ 2400 PUPIL HEALTH	\$2,334,165	\$1,159,219	\$3,690,495	\$1,393,743	\$2,115,779	\$1,529,259	\$1,394,082
■ 2300 ADMINISTRATION	\$9,414,955	\$7,320,654	\$14,147,505	\$9,993,101	\$7,700,375	\$7,737,368	\$8,088,677
■ 2200 INSTRUCTIONAL STAFF	\$5,044,275	\$8,233,844	\$6,380,967	\$4,249,075	\$5,022,054	\$5,158,111	\$4,039,296
■ 2100 STUDENTS	\$6,131,175	\$3,890,824	\$9,671,186	\$5,586,671	\$6,120,483	\$5,080,463	\$4,968,815

Expenditures by Submajor Function  
(2000 Functions Only)  
SCASD vs Cohorts  
Fiscal Year 2017-18



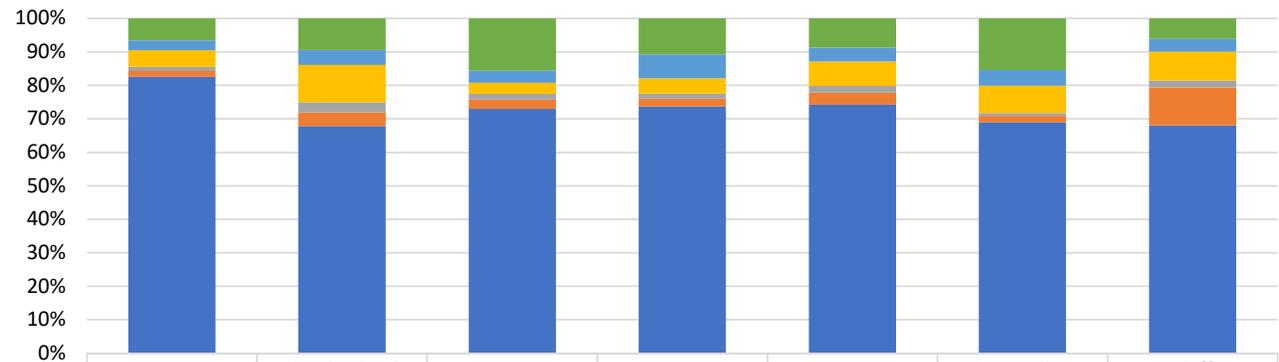
	Abington SD	Cumberland Valley SD	Lower Merion SD	North Allegheny SD	Parkland SD	State College Area SD	Tredyffrin-Easttown SD
■ 2900 OTHER SUPPORT SERVICES	0.21%	0.28%	0.86%	0.35%	0.43%	0.00%	1.30%
■ 2800 SUPPORT SERVICES – CENTRAL	5.56%	6.12%	8.21%	8.62%	6.09%	13.59%	7.13%
■ 2700 STUDENT TRANSPORTATION SERVICES	17.98%	15.86%	17.64%	16.81%	19.61%	14.84%	17.61%
■ 2600 OPERATION AND MAINTENANCE OF PLANT SERVICES	26.23%	25.78%	27.35%	23.36%	27.40%	23.04%	27.49%
■ 2500 SUPPORT SERVICES – BUSINESS	4.52%	4.50%	1.68%	4.34%	3.41%	3.29%	3.19%
■ 2400 SUPPORT SERVICES – PUPIL HEALTH	4.63%	2.67%	4.82%	3.06%	4.35%	3.55%	3.26%
■ 2300 SUPPORT SERVICES – ADMINISTRATION	18.68%	16.86%	18.48%	21.91%	15.82%	17.95%	18.93%
■ 2200 SUPPORT SERVICES – INSTRUCTIONAL STAFF	10.01%	18.97%	8.33%	9.31%	10.32%	11.96%	9.46%
■ 2100 SUPPORT SERVICES – STUDENTS	12.17%	8.96%	12.63%	12.25%	12.58%	11.78%	11.63%

Expenditures by Major Object  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



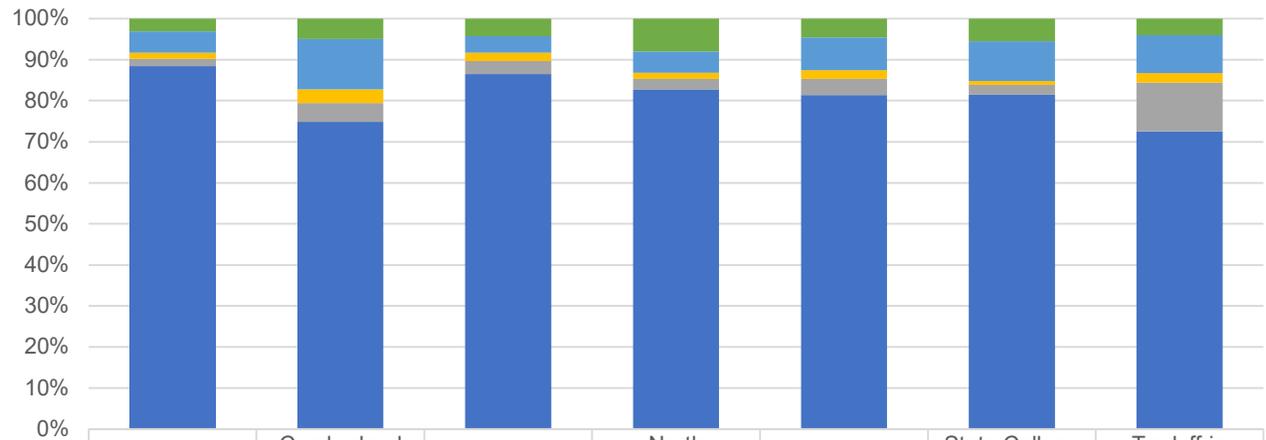
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 800 / 900 OTHER OBJECTS & OTHER USES OF FUNDS	\$10,056,248	\$12,395,100	\$41,632,684	\$17,552,757	\$14,960,111	\$23,884,411	\$8,579,876
■ 600 SUPPLIES / 700 PROPERTY	\$4,424,372	\$5,808,188	\$9,593,301	\$11,599,899	\$7,099,868	\$7,277,376	\$5,357,394
■ 500 OTHER PURCHASED SERVICES	\$7,392,854	\$14,601,850	\$9,034,705	\$7,433,572	\$12,486,087	\$12,685,869	\$12,144,451
■ 400 PURCHASED PROPERTY SERVICES	\$2,016,482	\$3,986,035	\$4,540,311	\$2,286,997	\$3,368,736	\$1,287,090	\$2,973,841
■ 300 PURCHASED PROFESSIONAL AND TECHNICAL SERVICES	\$2,524,002	\$5,336,610	\$7,180,972	\$3,731,210	\$6,071,148	\$3,022,011	\$15,691,612
■ 100 / 200 PERSONNEL SERVICES – SALARIES & EMPLOYEE BENEFITS	\$125,252,376	\$88,792,650	\$194,474,991	\$119,867,644	\$127,008,672	\$106,955,674	\$95,443,736

Expenditures by Major Object  
SCASD vs Cohorts  
Fiscal Year 2017-18



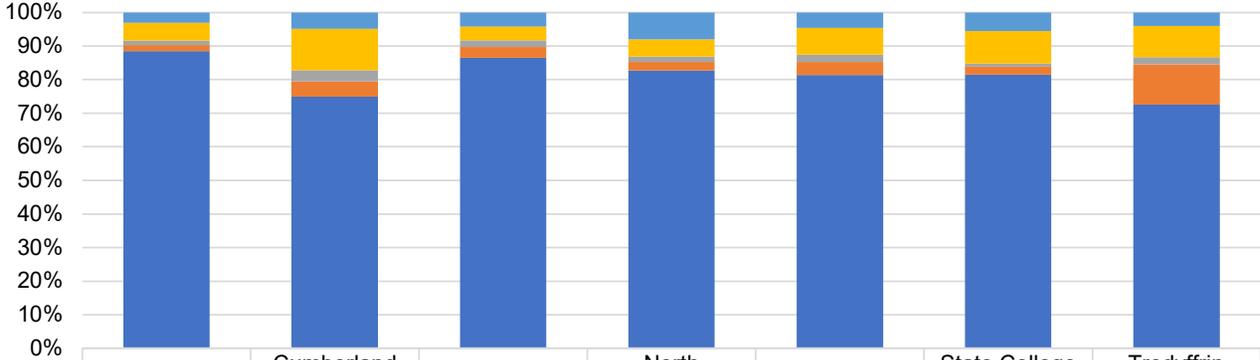
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 800 / 900 OTHER OBJECTS & OTHER USES OF FUNDS	6.63%	9.47%	15.62%	10.80%	8.75%	15.40%	6.12%
■ 600 SUPPLIES / 700 PROPERTY	2.92%	4.44%	3.60%	7.14%	4.15%	4.69%	3.82%
■ 500 OTHER PURCHASED SERVICES	4.87%	11.15%	3.39%	4.58%	7.30%	8.18%	8.66%
■ 400 PURCHASED PROPERTY SERVICES	1.33%	3.04%	1.70%	1.41%	1.97%	0.83%	2.12%
■ 300 PURCHASED PROFESSIONAL AND TECHNICAL SERVICES	1.66%	4.08%	2.69%	2.30%	3.55%	1.95%	11.19%
■ 100 / 200 PERSONNEL SERVICES – SALARIES & EMPLOYEE BENEFITS	82.58%	67.82%	72.99%	73.78%	74.28%	68.95%	68.08%

Expenditures by Major Object  
(Excluding 800 / 900 Objects)  
SCASD vs Cohorts  
Fiscal Year 2017-18



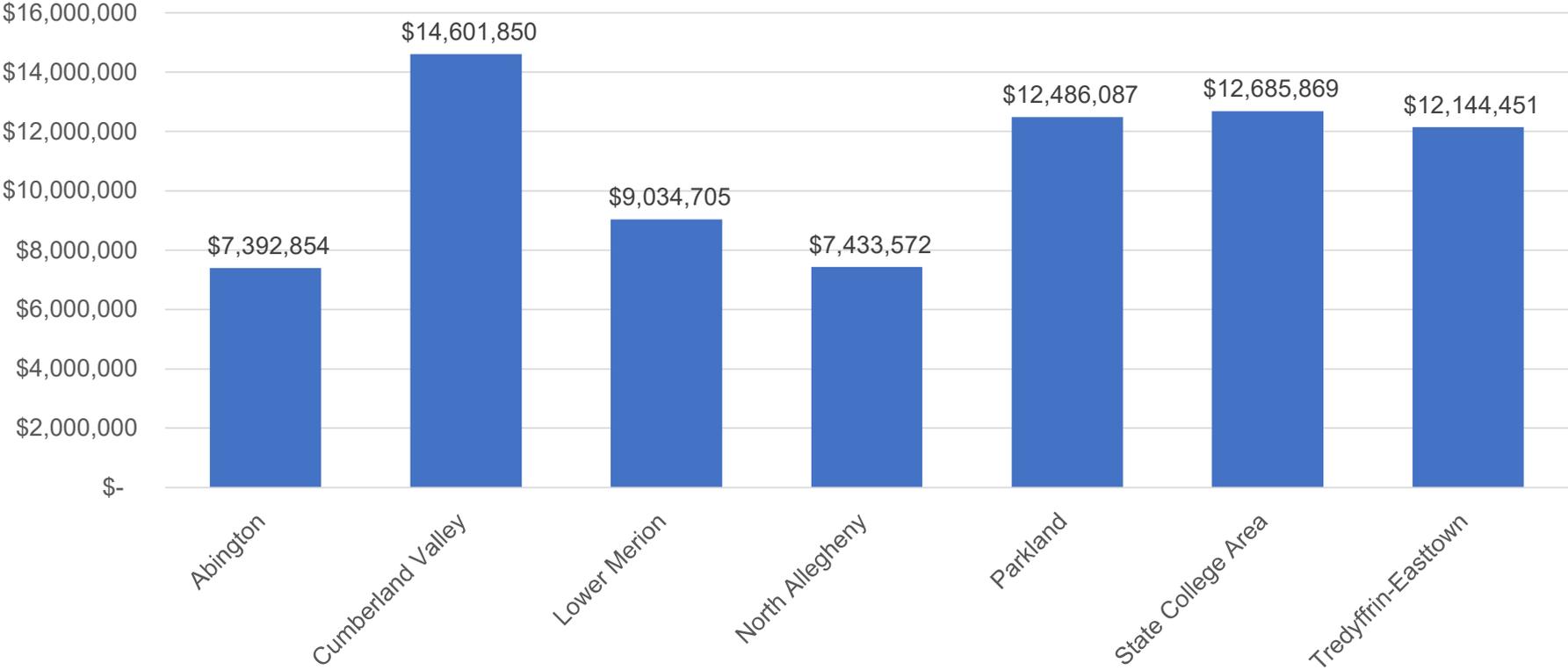
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 600 SUPPLIES / 700 PROPERTY	4,424,372	5,808,188	9,593,301	11,599,899	7,099,868	7,277,376	5,357,394
■ 500 OTHER PURCHASED SERVICES	7,392,854	14,601,850	9,034,705	7,433,572	12,486,087	12,685,869	12,144,451
■ 400 PURCHASED PROPERTY SERVICES	2,016,482	3,986,035	4,540,311	2,286,997	3,368,736	1,287,090	2,973,841
■ 300 PURCHASED PROFESSIONAL AND TECHNICAL SERVICES	2,524,002	5,336,610	7,180,972	3,731,210	6,071,148	3,022,011	15,691,612
■ 100 / 200 PERSONNEL SERVICES – SALARIES & EMPLOYEE BENEFITS	125,252,376	88,792,650	194,474,991	119,867,644	127,008,672	106,955,674	95,443,736

Expenditures by Major Object  
(Excluding 800 / 900 Objects)  
SCASD vs Cohorts  
Fiscal Year 2017-18

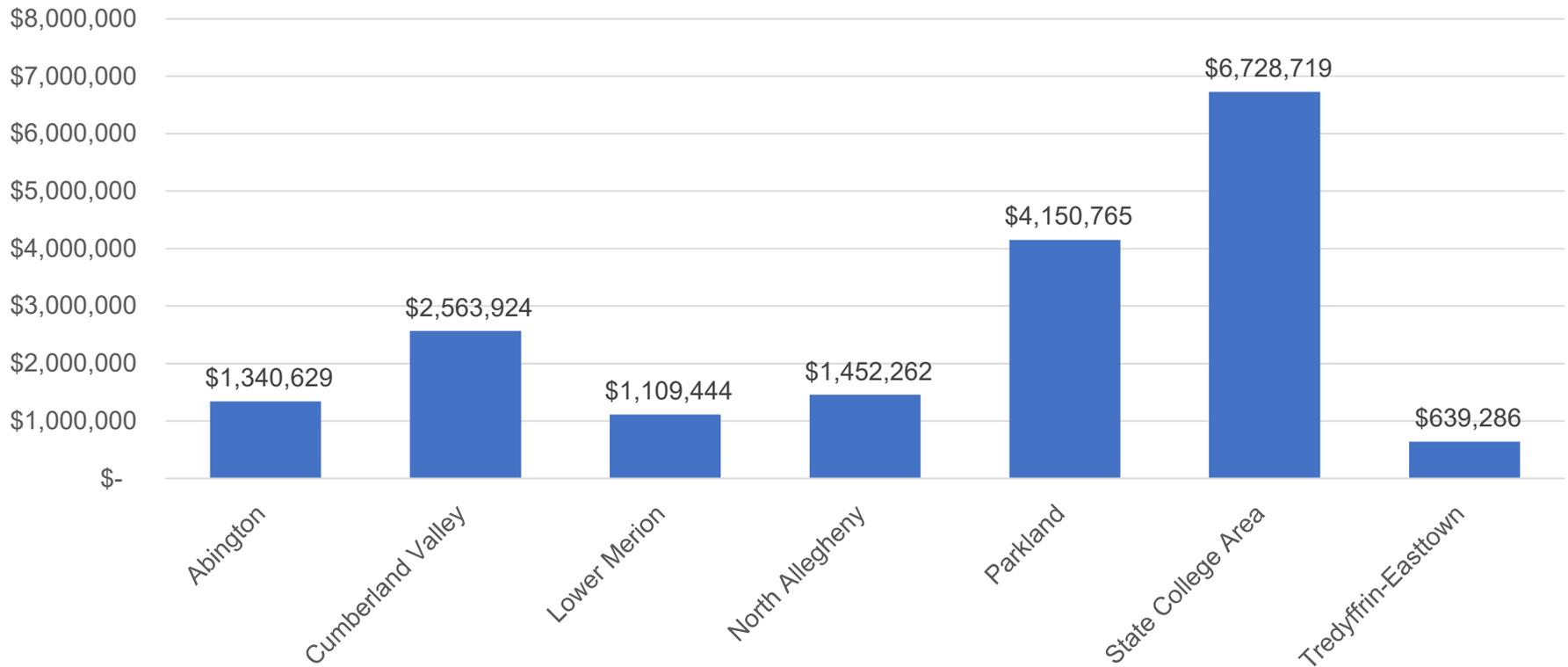


	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 600 SUPPLIES / 700 PROPERTY	3.12%	4.90%	4.27%	8.00%	4.55%	5.55%	4.07%
■ 500 OTHER PURCHASED SERVICES	5.22%	12.32%	4.02%	5.13%	8.00%	9.67%	9.23%
■ 400 PURCHASED PROPERTY SERVICES	1.42%	3.36%	2.02%	1.58%	2.16%	0.98%	2.26%
■ 300 PURCHASED PROFESSIONAL AND TECHNICAL SERVICES	1.78%	4.50%	3.19%	2.57%	3.89%	2.30%	11.92%
■ 100 / 200 PERSONNEL SERVICES – SALARIES & EMPLOYEE BENEFITS	88.45%	74.91%	86.50%	82.71%	81.40%	81.50%	72.52%

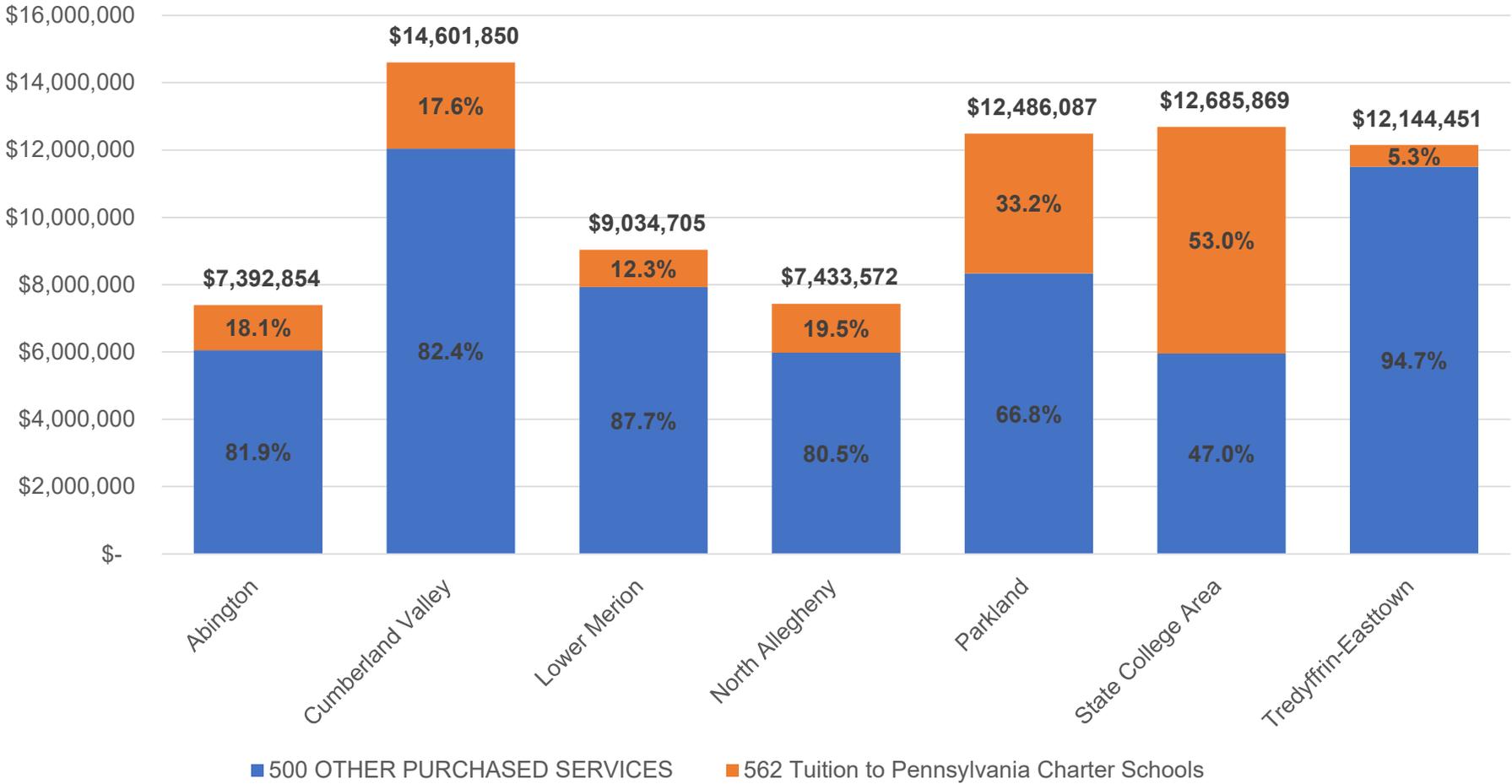
500 OTHER PURCHASED SERVICES  
Fiscal YEAR 2017-18



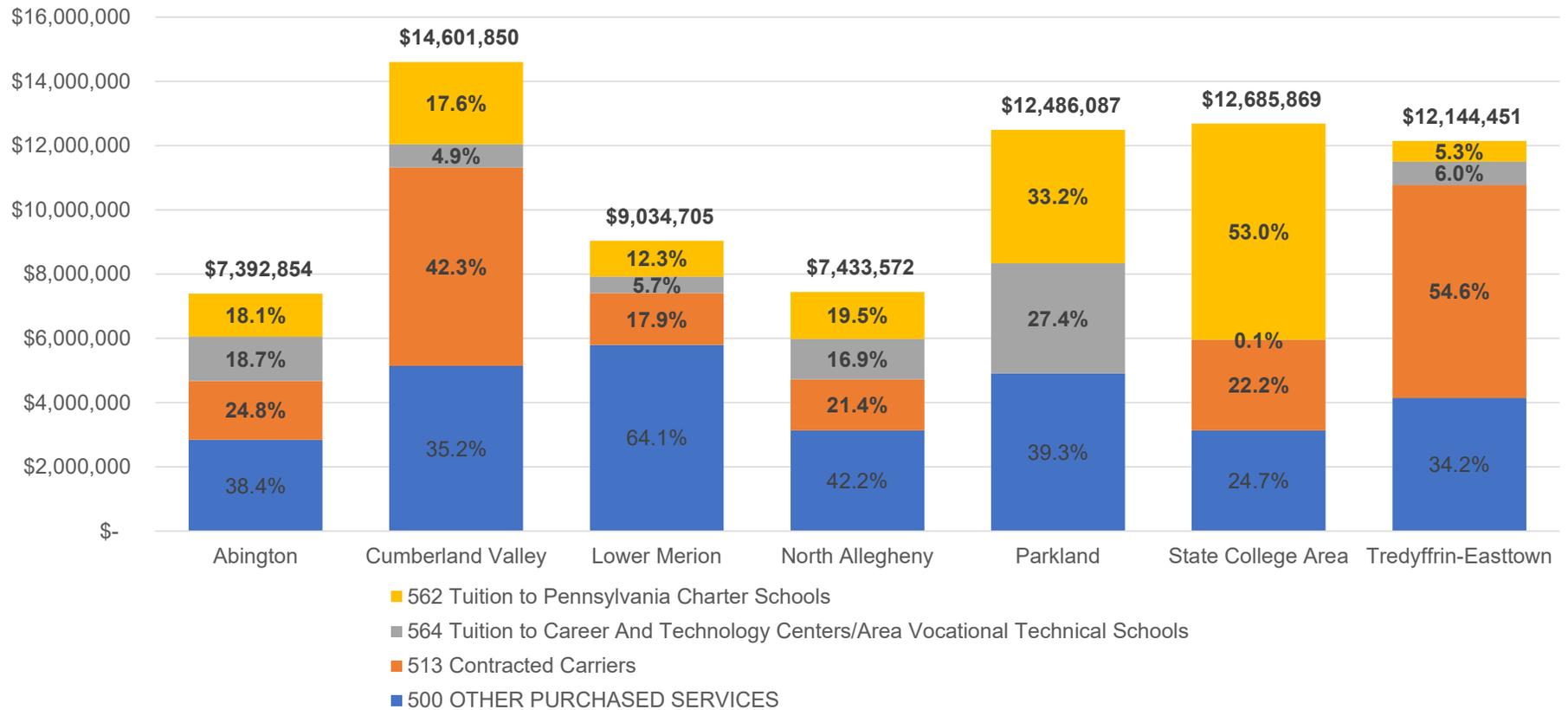
562 Tuition to Pennsylvania Charter Schools  
Fiscal Year 2017-18



Other Purchased Service Expenditures  
SCASD vs Cohorts  
Fiscal Year 2017-18



### Other Purchased Service Expenditures SCASD vs Cohorts Fiscal Year 2017-18

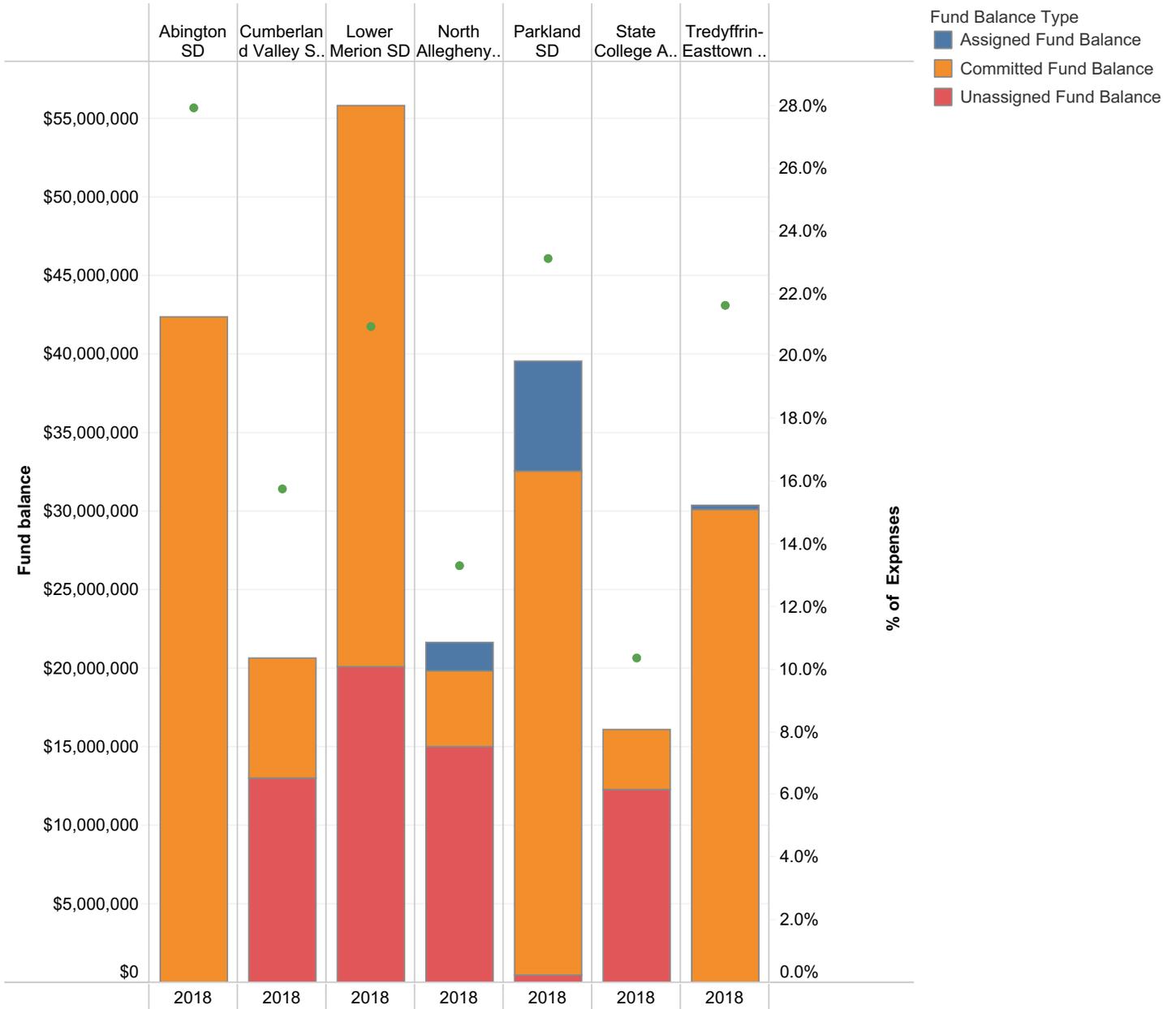


## Fund Balance by Percentage

Cohort Comparison

Note: % of Expenses reflects General funds only

Source: Pennsylvania Department of Education



# State College Area School District



# 2020-21 Budget Development

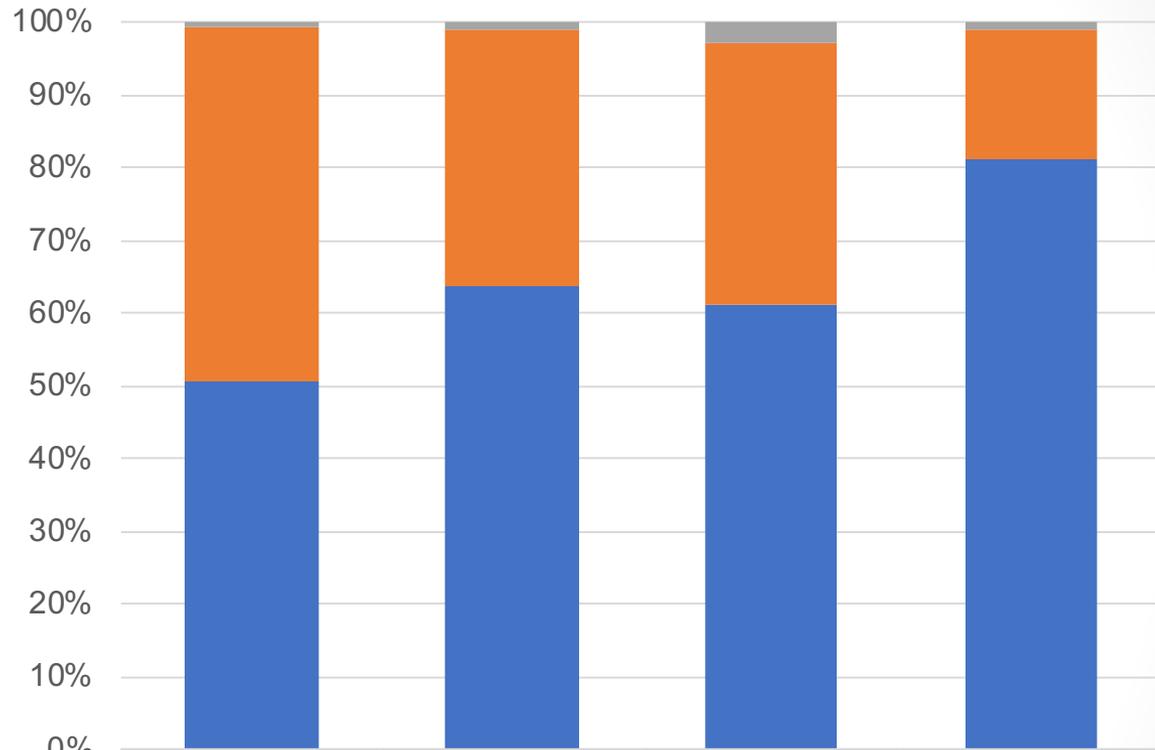
**State College Area  
School District**

**May 4, 2020**

# May 4 - Budget Update

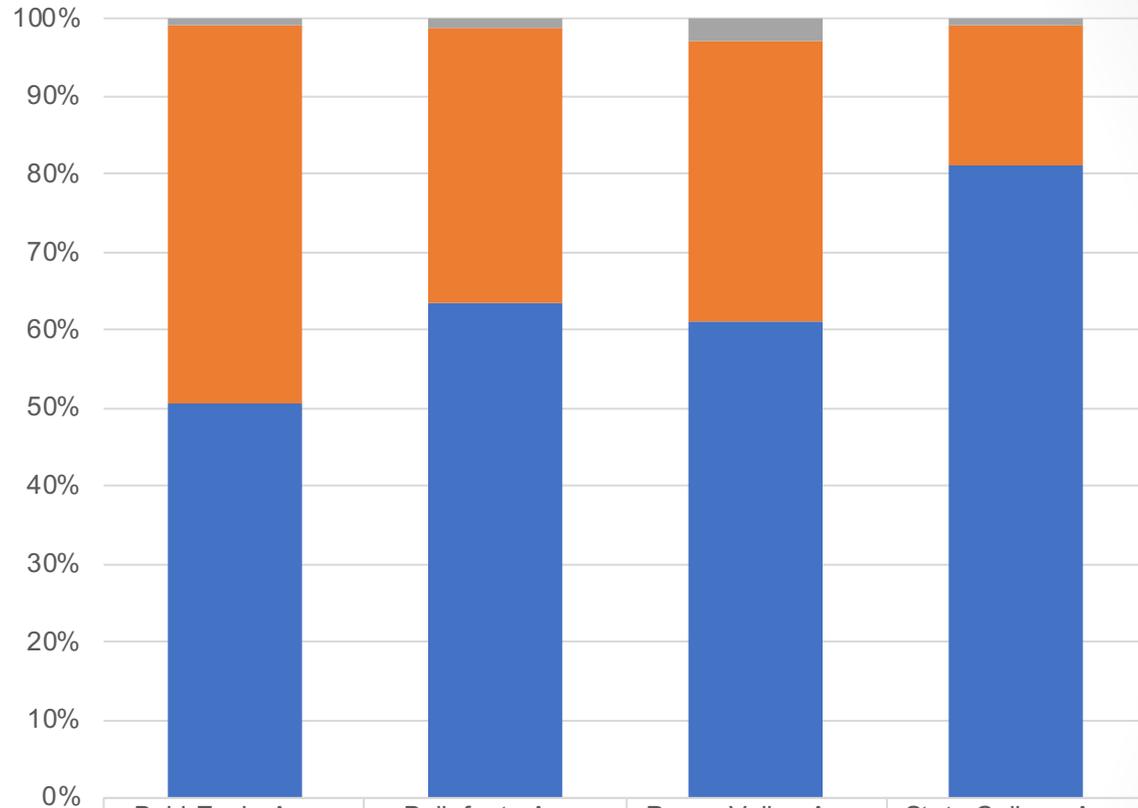
- April 27 presentation follow up
- Local county and cohort district comparisons
- May 12 Finance Committee
  - Further financial projections
  - Contingency funding – unforeseen expenses

Revenue Sources as a % of Total Revenue  
 SCASD vs Centre County Districts  
 Fiscal Year 2017-18



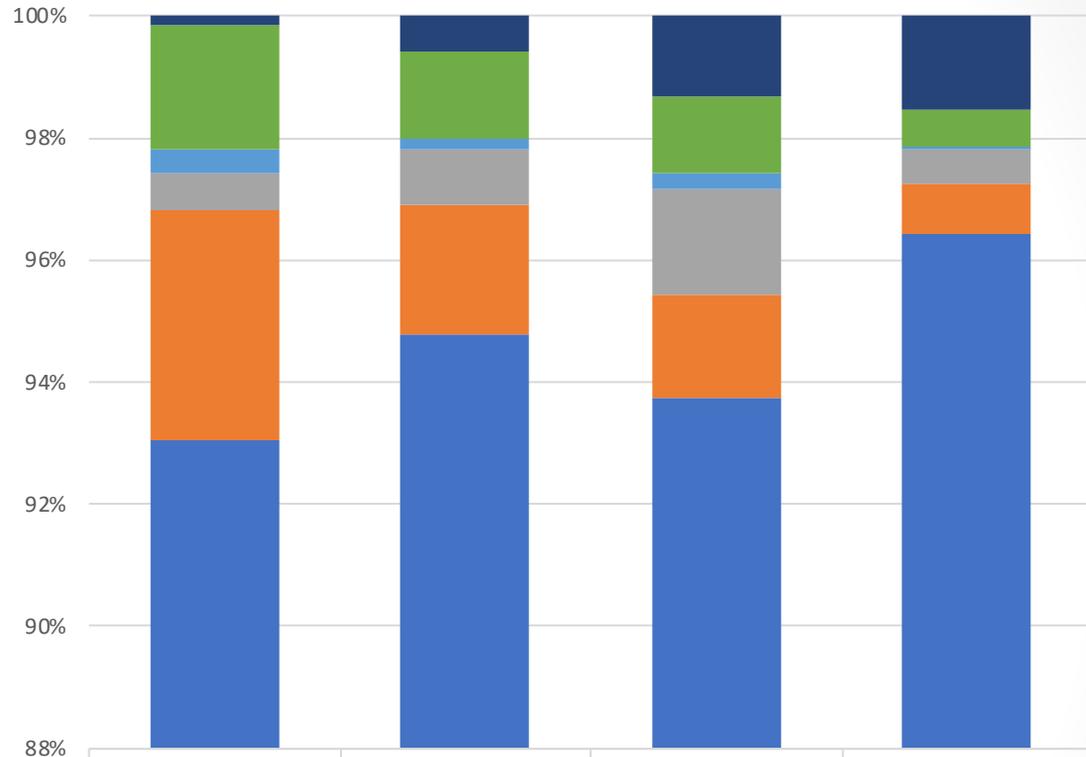
	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
■ 9000 OTHER FINANCING SOURCES				
■ 8000 REVENUE FROM FEDERAL SOURCES	\$277,606	\$540,843	\$758,943	\$1,593,041
■ 7000 REVENUE FROM STATE SOURCES	\$15,415,203	\$17,648,709	\$9,904,588	\$27,351,253
■ 6000 REVENUE FROM LOCAL SOURCES	\$15,968,400	\$31,666,552	\$16,668,571	\$123,875,566

Revenue Sources as a % of Total Revenue  
 SCASD vs Centre County Districts  
 Fiscal Year 2017-18



	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
■ 9000 OTHER FINANCING SOURCES	0.0%	0.0%	0.0%	0.0%
■ 8000 REVENUE FROM FEDERAL SOURCES	0.7%	0.9%	2.8%	1.0%
■ 7000 REVENUE FROM STATE SOURCES	37.0%	30.0%	36.2%	17.9%
■ 6000 REVENUE FROM LOCAL SOURCES	38.3%	53.7%	61.0%	81.0%

Local Revenue Sources as a % of Total Local Revenue  
 SCASD vs. Centre County Districts  
 Fiscal Year 2017-18

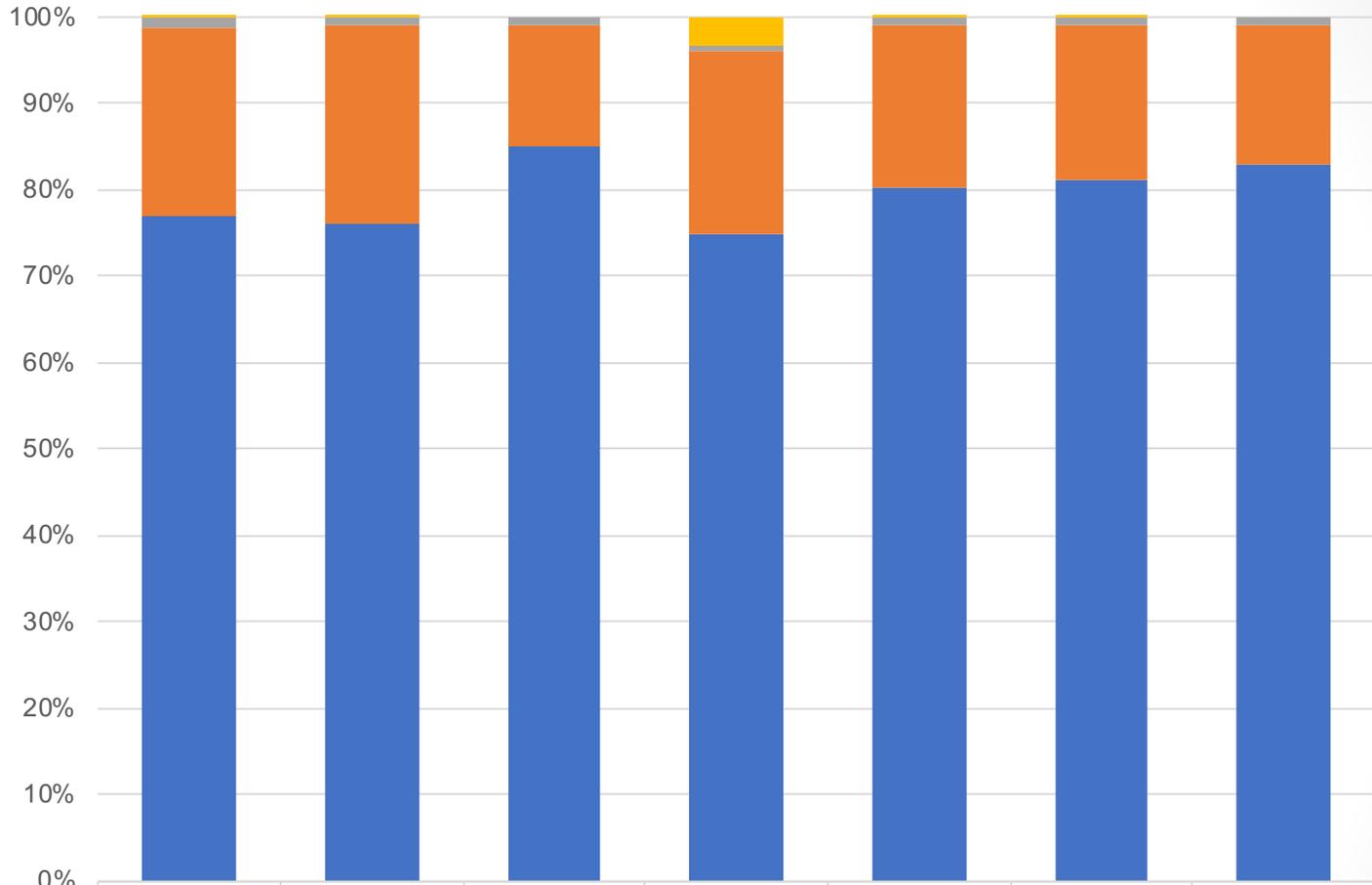


	Bald Eagle Area	Bellefonte Area	Penns Valley Area	State College Area
■ 6900 OTHER REVENUE FROM LOCAL SOURCES	0.17%	0.58%	1.34%	1.55%
■ 6800 REVENUES FROM INTERMEDIARY SOURCES / PASS THROUGH FUNDS	2.01%	1.45%	1.25%	0.60%
■ 6700 REVENUES FROM LEA ACTIVITIES	0.39%	0.16%	0.24%	0.06%
■ 6600 FOOD SERVICE REVENUE	0.00%	0.00%	0.00%	0.00%
■ 6500 EARNINGS ON INVESTMENTS	0.62%	0.90%	1.72%	0.52%
■ 6400 DELINQUENCIES ON TAXES LEVIED / ASSESSED BY THE LEA	3.76%	2.14%	1.71%	0.86%
■ 6100 TAXES LEVIED / ASSESSED BY THE LEA	93.04%	94.77%	93.73%	96.41%

# Cohort Enrollments

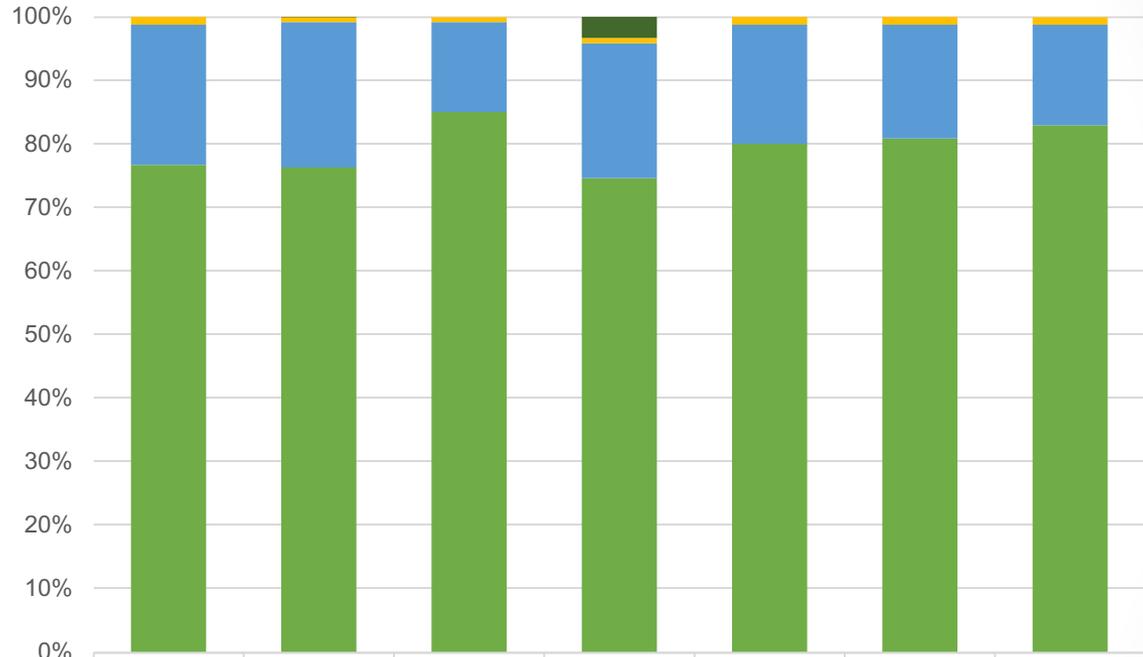
Abington	8,159
Cumberland Valley	8,963
Lower Merion	8,571
North Allegheny	8,358
Parkland	9,445
SCASD	6,808
Tredyffrin-Easttown	6,900

Revenue Sources as a % of Total Revenue  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



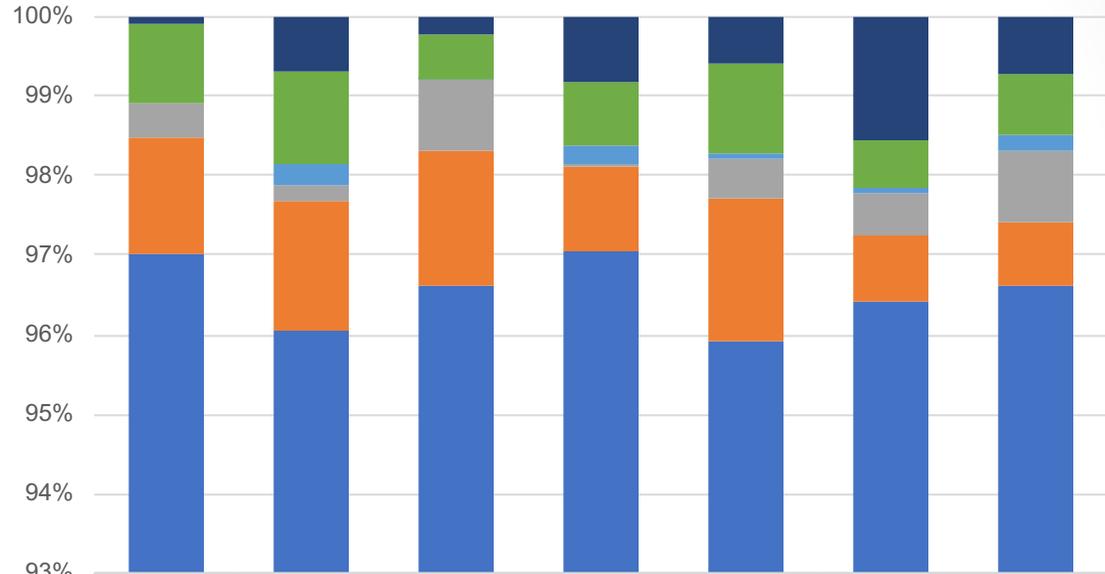
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Eastown
9000 OTHER	187,114	3,663	-	5,417,329	7,087	34,851	-
8000 FEDERAL	1,672,197	1,046,422	2,271,386	1,002,905	1,800,253	1,593,041	1,472,508
7000 STATE	33,449,740	30,903,551	37,419,517	34,534,085	32,277,881	27,351,253	22,126,993
6000 LOCAL	\$117,839,974	\$102,469,771	\$226,595,356	\$121,990,293	\$138,217,780	\$123,875,566	\$114,190,586

Revenue Sources as a % of Total Revenue  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



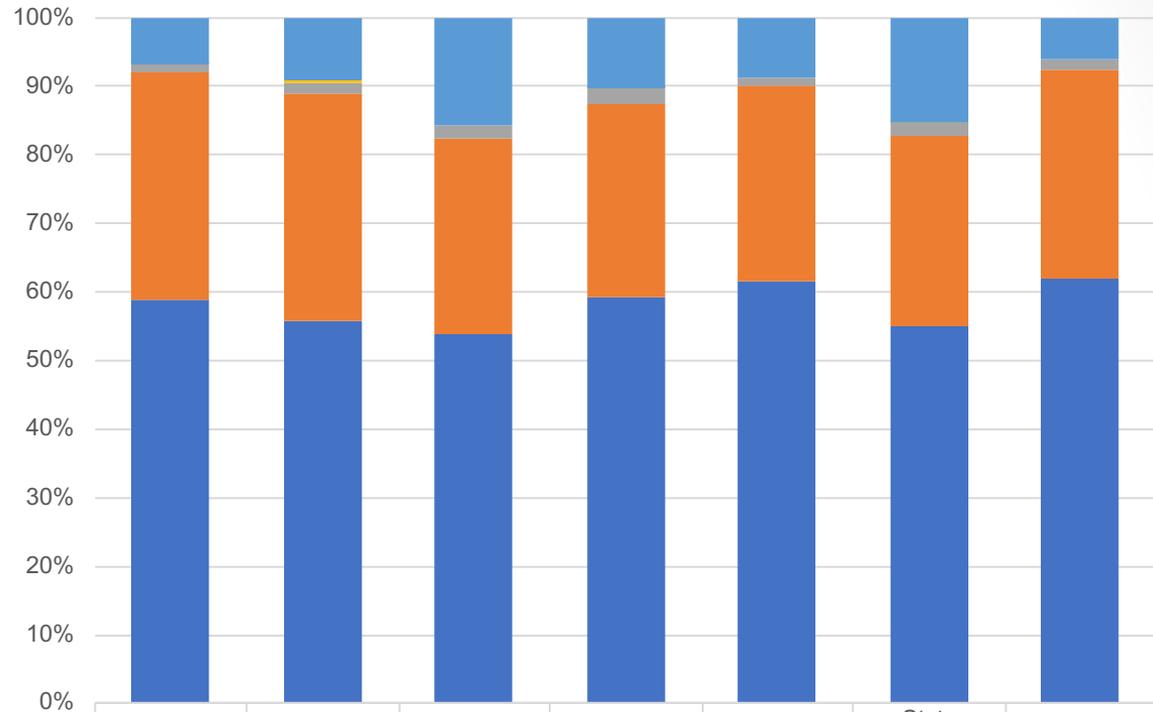
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 9000 OTHER FINANCING SOURCES	0.1%	0.0%	0.0%	3.3%	0.0%	0.0%	0.0%
■ 8000 REVENUE FROM FEDERAL SOURCES	1.1%	0.8%	0.9%	0.6%	1.0%	1.0%	1.1%
■ 7000 REVENUE FROM STATE SOURCES	21.8%	23.0%	14.1%	21.2%	18.7%	17.9%	16.1%
■ 6000 REVENUE FROM LOCAL SOURCES	76.9%	76.2%	85.1%	74.9%	80.2%	81.0%	82.9%

Local Revenue Sources as a % of Total Local Revenue  
 SCASD vs. Cohorts  
 Fiscal Year 2017-18



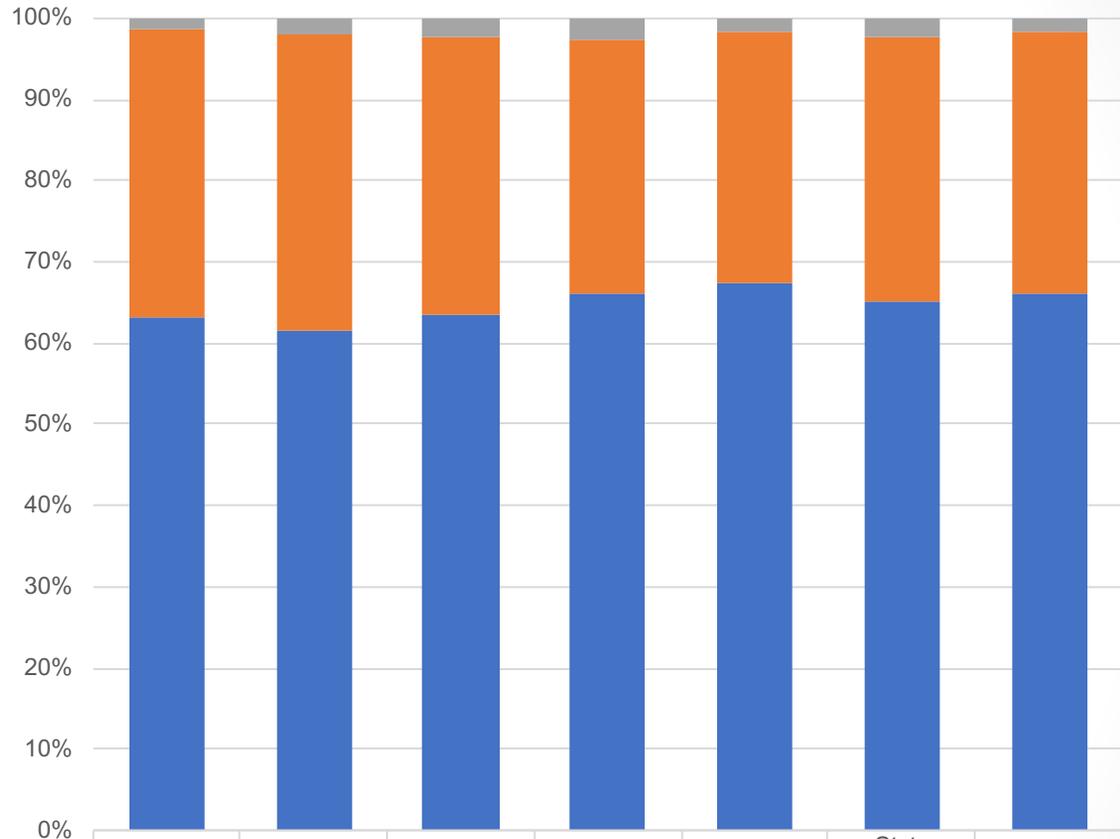
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 6900 OTHER REVENUE FROM LOCAL SOURCES	0.1%	0.7%	0.2%	0.8%	0.6%	1.5%	0.7%
■ 6800 REVENUES FROM INTERMEDIARY SOURCES / PASS THROUGH FUNDS	1.0%	1.2%	0.6%	0.8%	1.1%	0.6%	0.8%
■ 6700 REVENUES FROM LEA ACTIVITIES	0.0%	0.3%	0.0%	0.2%	0.1%	0.1%	0.2%
■ 6500 EARNINGS ON INVESTMENTS	0.4%	0.2%	0.9%	0.0%	0.5%	0.5%	0.9%
■ 6400 DELINQUENCIES ON TAXES LEVIED / ASSESSED BY THE LEA	1.5%	1.6%	1.7%	1.0%	1.8%	0.9%	0.8%
■ 6100 TAXES LEVIED / ASSESSED BY THE LEA	97.0%	96.1%	96.6%	97.1%	95.9%	96.4%	96.6%

Expenditures by Major Function  
SCASD vs Cohorts  
Fiscal Year 2017-18



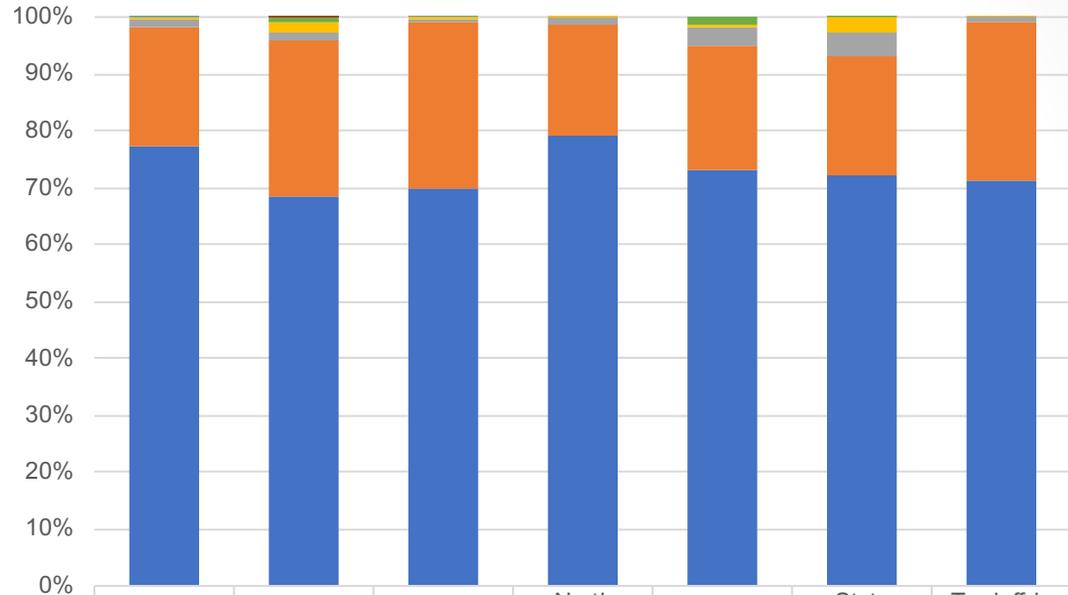
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 5000 OTHER EXPENDITURES AND FINANCING USES	6.61%	9.05%	15.55%	10.14%	8.61%	15.23%	6.02%
■ 4000 Facilities Acquisition, Construction and Improvement Services	0.00%	0.25%	0.00%	0.06%	0.00%	0.00%	0.00%
■ 3000 OPERATION OF NON-INSTRUCTIONAL SERVICES	1.13%	1.87%	1.98%	2.48%	1.36%	1.81%	1.46%
■ 2000 SUPPORT SERVICES	33.22%	33.16%	28.74%	28.08%	28.46%	27.80%	30.47%
■ 1000 INSTRUCTION	59.03%	55.68%	53.73%	59.25%	61.57%	55.17%	62.05%

Expenditures by Major Function  
 (1000, 2000, 3000 functions only)  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



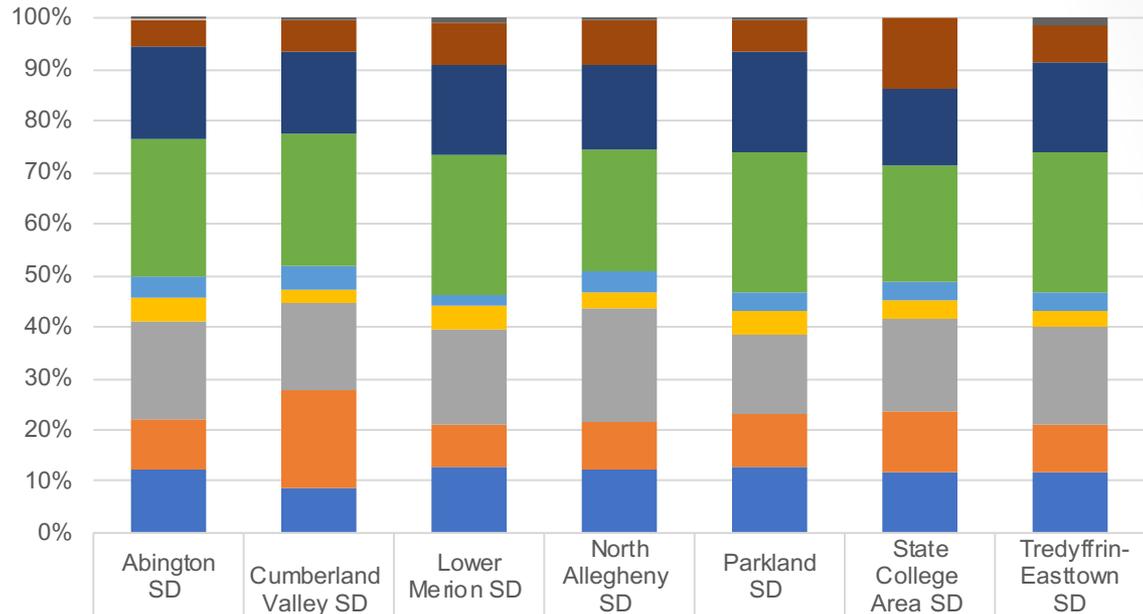
■ 3000 OPERATION OF NON-INSTRUCTIONAL SERVICES	1.21%	2.06%	2.35%	2.76%	1.48%	2.13%	1.55%
■ 2000 SUPPORT SERVICES	35.58%	36.56%	34.03%	31.27%	31.14%	32.79%	32.42%
■ 1000 INSTRUCTION	63.21%	61.39%	63.62%	65.98%	67.38%	65.08%	66.02%

Expenditures by Submajor Function  
 (1000 Functions Only)  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



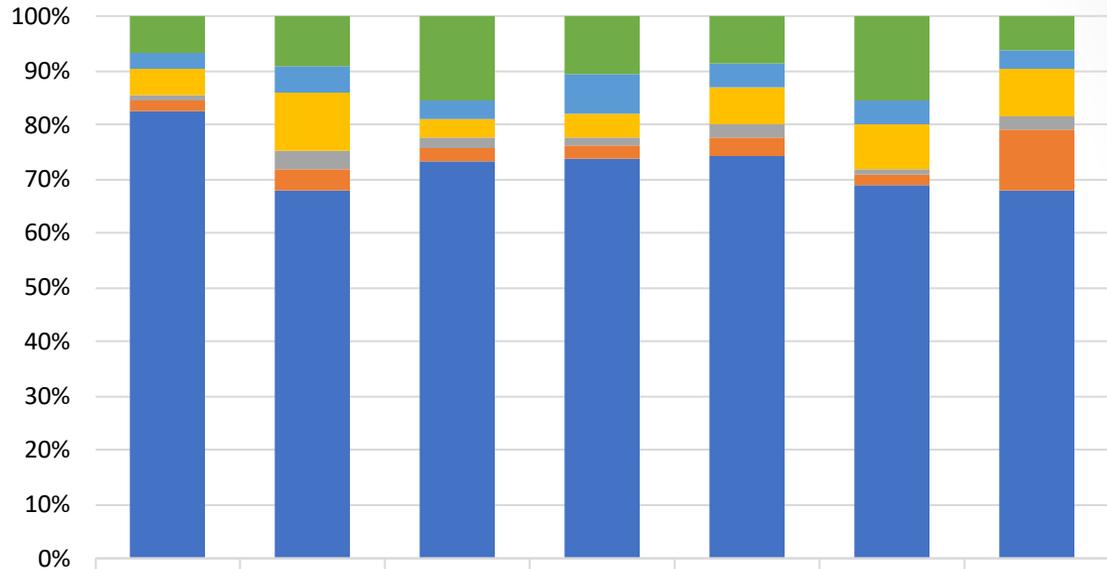
	Abington SD	Cumberland Valley SD	Lower Merion SD	North Allegheny SD	Parkland SD	State College Area SD	Tredyffrin-Easttown SD
1800 PRE-KINDERGARTEN	0.00%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%
1700 Higher Education Programs	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
1600 ADULT EDUCATION PROGRAMS	0.00%	0.88%	0.00%	0.00%	1.18%	0.01%	0.00%
1500 Nonpublic School Programs	0.01%	0.02%	0.02%	0.00%	0.00%	0.02%	0.00%
1400 OTHER INSTRUCTIONAL PROGRAMS – ELEMENTARY / SECONDARY	0.27%	1.79%	0.60%	0.06%	0.66%	2.46%	0.08%
1300 VOCATIONAL EDUCATION	1.54%	1.25%	0.36%	1.31%	3.26%	4.27%	0.84%
1200 SPECIAL PROGRAMS – ELEMENTARY / SECONDARY	20.66%	27.67%	29.17%	19.59%	21.79%	21.28%	27.68%
1100 REGULAR PROGRAMS – ELEMENTARY / SECONDARY	77.52%	68.39%	69.85%	79.04%	73.11%	71.96%	71.41%

Expenditures by Submajor Function  
 (2000 Functions Only)  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



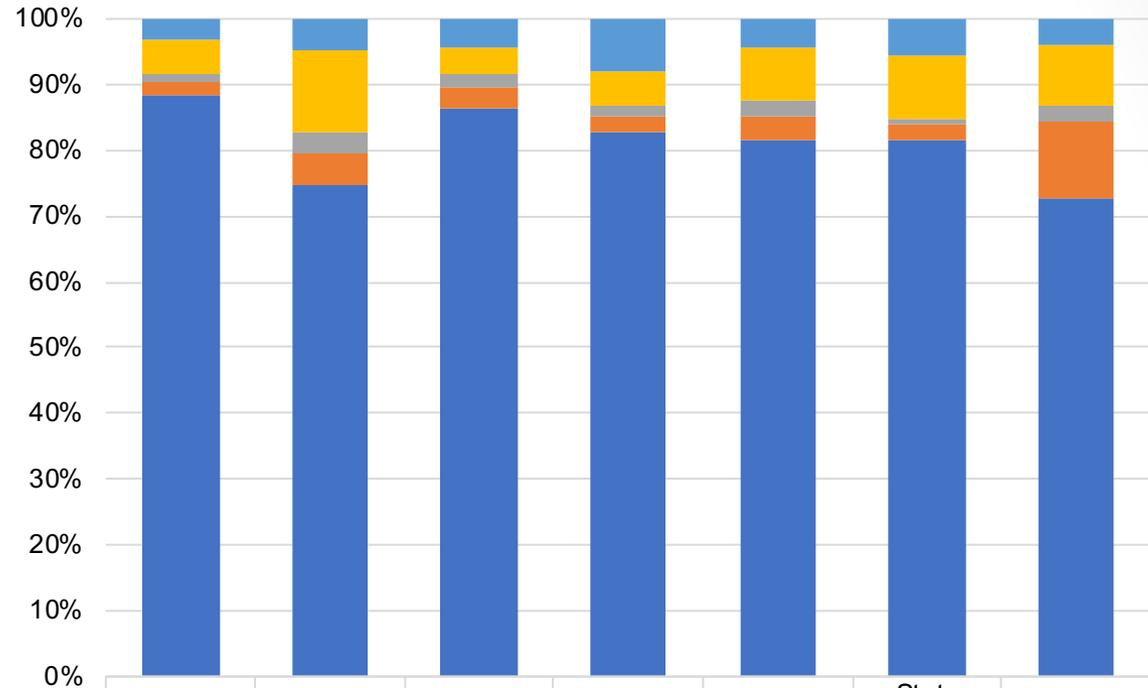
	Abington SD	Cumberland Valley SD	Lower Merion SD	North Allegheny SD	Parkland SD	State College Area SD	Tredyffrin-Easttown SD
■ 2900 OTHER SUPPORT SERVICES	0.21%	0.28%	0.86%	0.35%	0.43%	0.00%	1.30%
■ 2800 SUPPORT SERVICES – CENTRAL	5.56%	6.12%	8.21%	8.62%	6.09%	13.59%	7.13%
■ 2700 STUDENT TRANSPORTATION SERVICES	17.98%	15.86%	17.64%	16.81%	19.61%	14.84%	17.61%
■ 2600 OPERATION AND MAINTENANCE OF PLANT SERVICES	26.23%	25.78%	27.35%	23.36%	27.40%	23.04%	27.49%
■ 2500 SUPPORT SERVICES – BUSINESS	4.52%	4.50%	1.68%	4.34%	3.41%	3.29%	3.19%
■ 2400 SUPPORT SERVICES – PUPIL HEALTH	4.63%	2.67%	4.82%	3.06%	4.35%	3.55%	3.26%
■ 2300 SUPPORT SERVICES – ADMINISTRATION	18.68%	16.86%	18.48%	21.91%	15.82%	17.95%	18.93%
■ 2200 SUPPORT SERVICES – INSTRUCTIONAL STAFF	10.01%	18.97%	8.33%	9.31%	10.32%	11.96%	9.46%
■ 2100 SUPPORT SERVICES – STUDENTS	12.17%	8.96%	12.63%	12.25%	12.58%	11.78%	11.63%

Expenditures by Major Object  
 SCASD vs Cohorts  
 Fiscal Year 2017-18



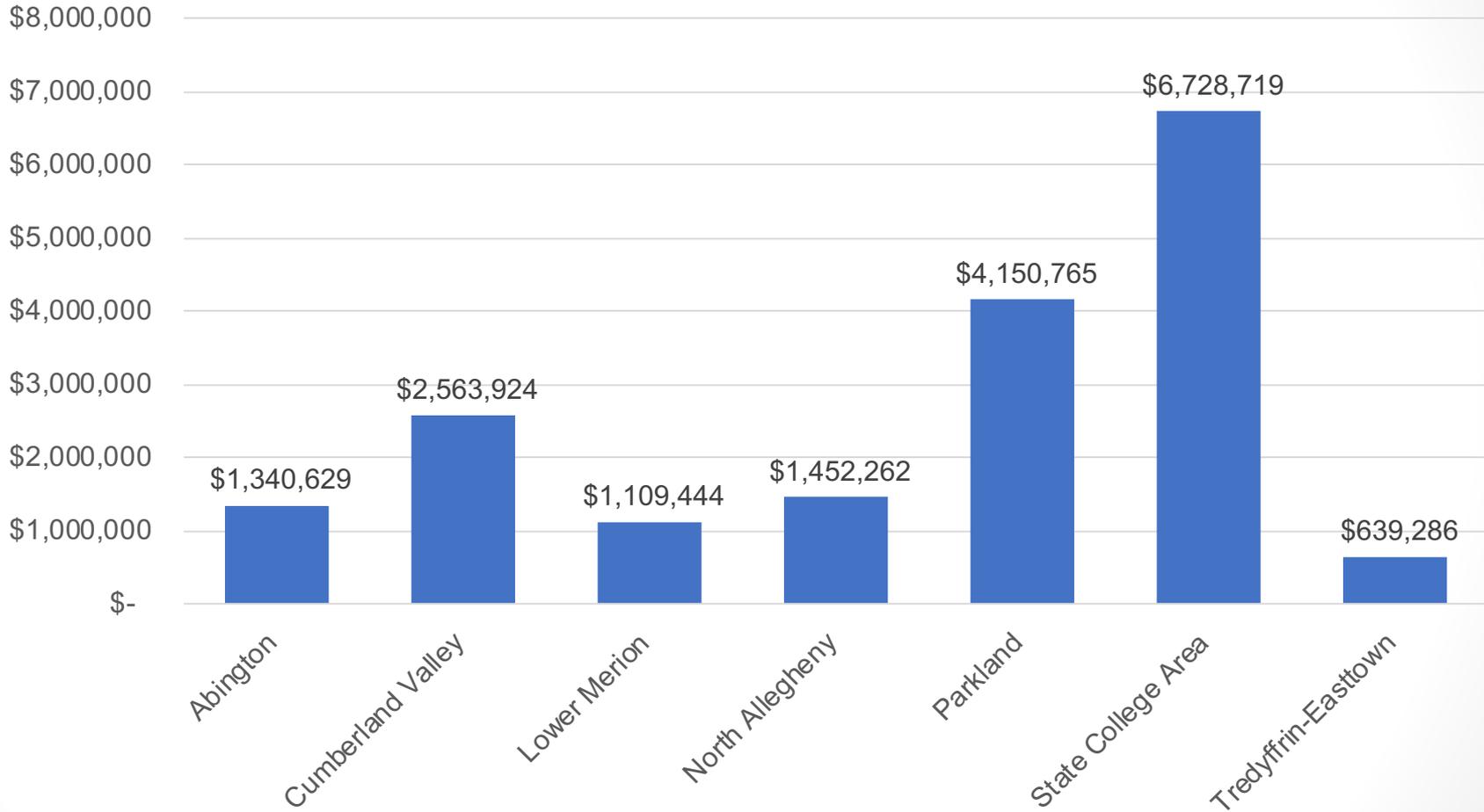
	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 800 / 900 OTHER OBJECTS & OTHER USES OF FUNDS	6.63%	9.47%	15.62%	10.80%	8.75%	15.40%	6.12%
■ 600 SUPPLIES / 700 PROPERTY	2.92%	4.44%	3.60%	7.14%	4.15%	4.69%	3.82%
■ 500 OTHER PURCHASED SERVICES	4.87%	11.15%	3.39%	4.58%	7.30%	8.18%	8.66%
■ 400 PURCHASED PROPERTY SERVICES	1.33%	3.04%	1.70%	1.41%	1.97%	0.83%	2.12%
■ 300 PURCHASED PROFESSIONAL AND TECHNICAL SERVICES	1.66%	4.08%	2.69%	2.30%	3.55%	1.95%	11.19%
■ 100 / 200 PERSONNEL SERVICES – SALARIES & EMPLOYEE BENEFITS	82.58%	67.82%	72.99%	73.78%	74.28%	68.95%	68.08%

Expenditures by Major Object  
 (Excluding 800 / 900 Objects)  
 SCASD vs Cohorts  
 Fiscal Year 2017-18

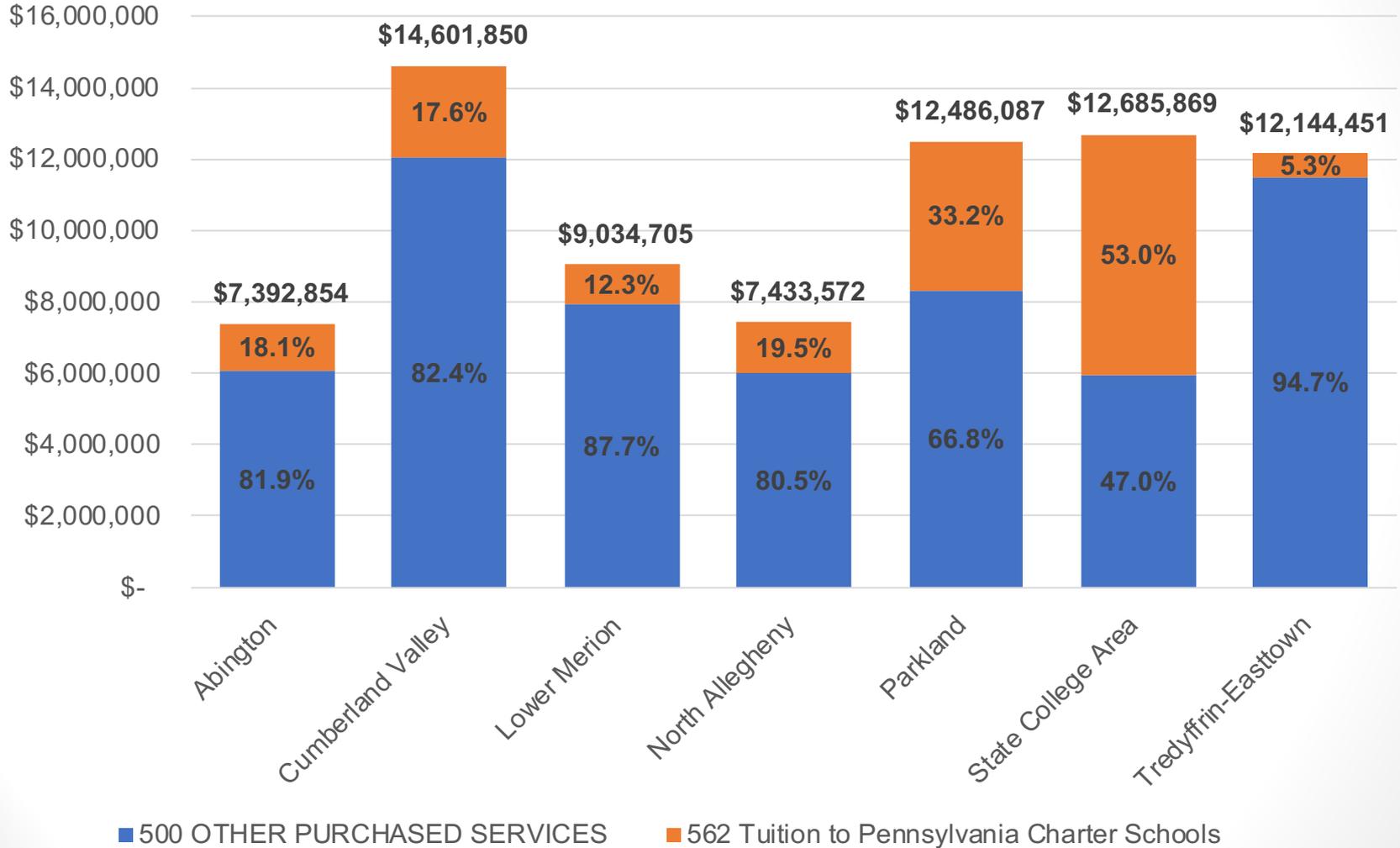


	Abington	Cumberland Valley	Lower Merion	North Allegheny	Parkland	State College Area	Tredyffrin-Easttown
■ 600 SUPPLIES / 700 PROPERTY	3.12%	4.90%	4.27%	8.00%	4.55%	5.55%	4.07%
■ 500 OTHER PURCHASED SERVICES	5.22%	12.32%	4.02%	5.13%	8.00%	9.67%	9.23%
■ 400 PURCHASED PROPERTY SERVICES	1.42%	3.36%	2.02%	1.58%	2.16%	0.98%	2.26%
■ 300 PURCHASED PROFESSIONAL AND TECHNICAL SERVICES	1.78%	4.50%	3.19%	2.57%	3.89%	2.30%	11.92%
■ 100 / 200 PERSONNEL SERVICES – SALARIES & EMPLOYEE BENEFITS	88.45%	74.91%	86.50%	82.71%	81.40%	81.50%	72.52%

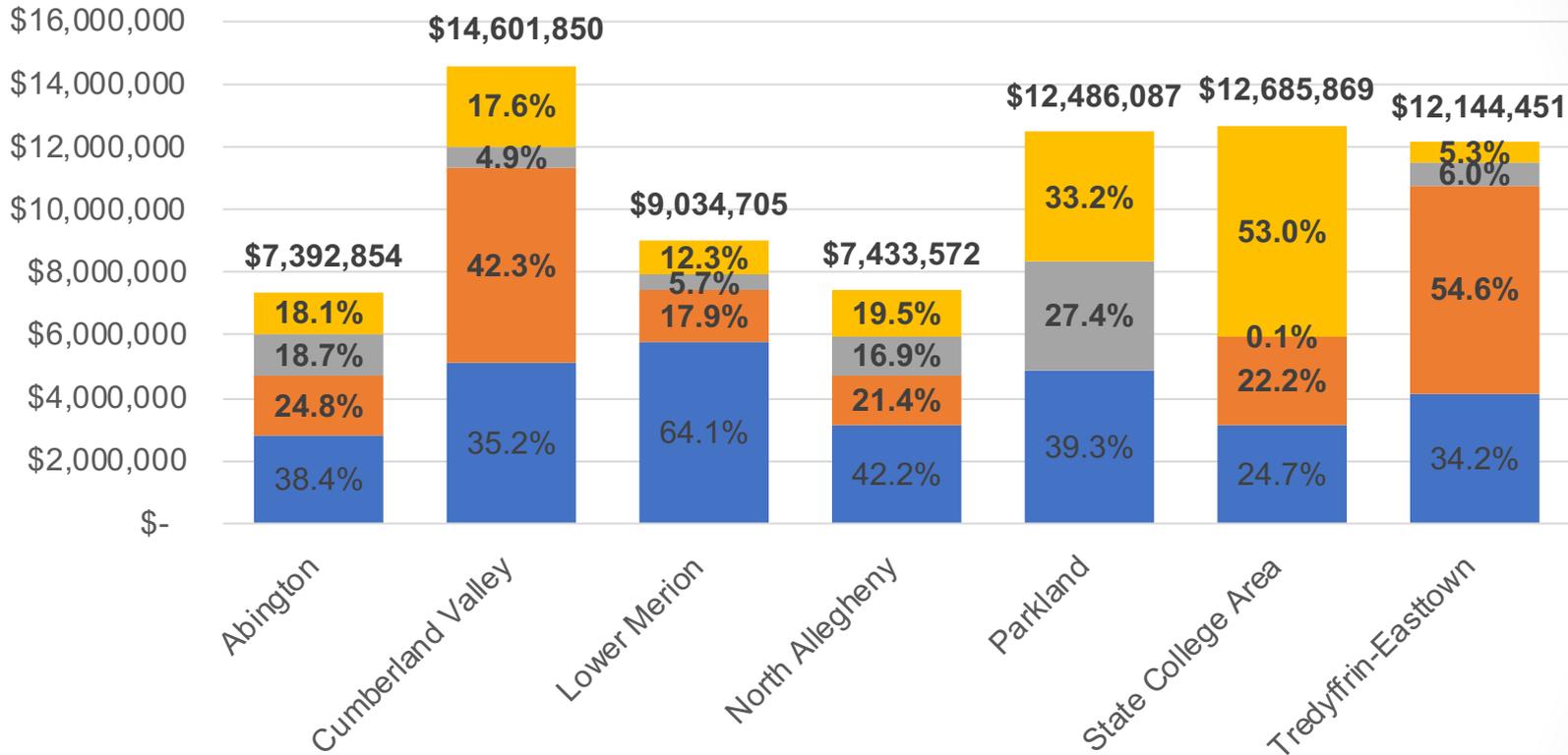
## 562 Tuition to Pennsylvania Charter Schools Fiscal Year 2017-18



Other Purchased Service Expenditures  
SCASD vs Cohorts  
Fiscal Year 2017-18



## Other Purchased Service Expenditures SCASD vs Cohorts Fiscal Year 2017-18



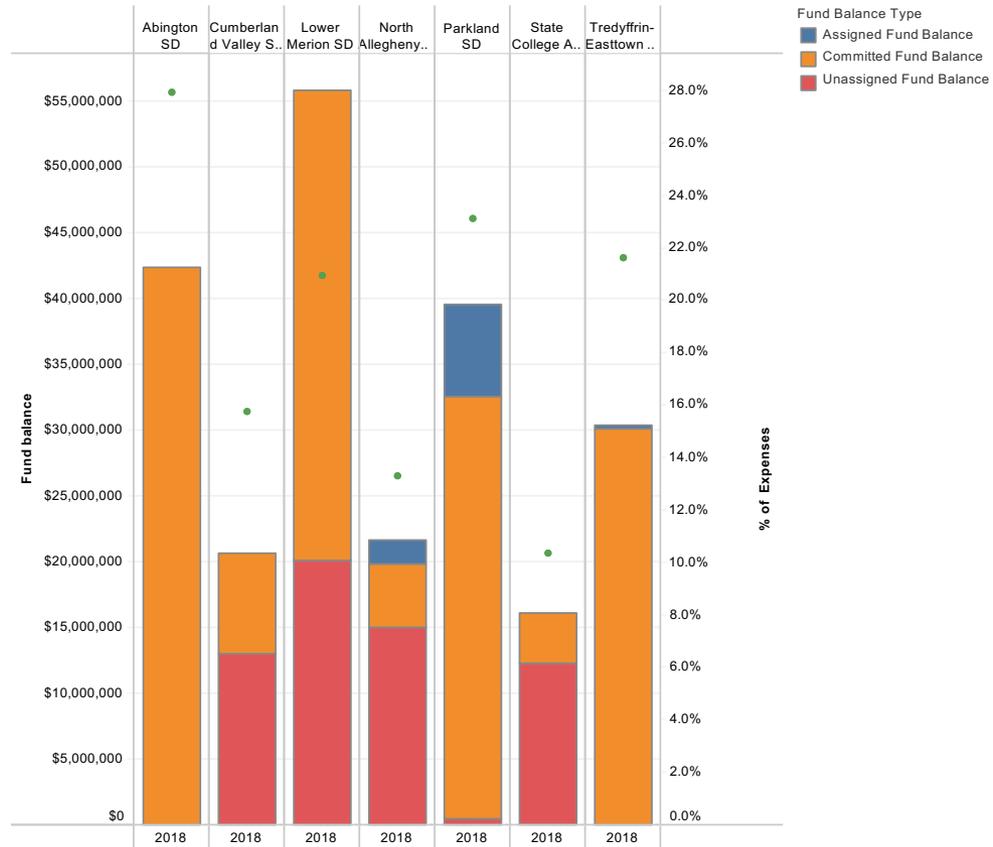
- 562 Tuition to Pennsylvania Charter Schools
- 564 Tuition to Career And Technology Centers/Area Vocational Technical Schools
- 513 Contracted Carriers
- 500 OTHER PURCHASED SERVICES

### Fund Balance by Percentage

Cohort Comparison

Note: % of Expenses reflects General funds only

Source: Pennsylvania Department of Education



# Timeline

- April 6, 2020 – Full Board Meeting *completed*
- April 21, 2020 – Finance Committee *completed*
- April 27, 2020 – Full Board Meeting *completed*
- May 4, 2020 – Full Board Meeting
- May 12, 2020 – Finance Committee
- May 18, 2020 – Full Board Meeting
- June 1, 2020 – Full Board Meeting
- June 15, 2020 – Budget Hearing and full Board Meeting
- June 29, 2020 – Full Board Meeting

# State College Area School District

